

Requisition Summary

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- Town of Princeton
- Town of Oliver
- Town of Osoyoos
- Village of Keremeos
- Penticton Indian Band
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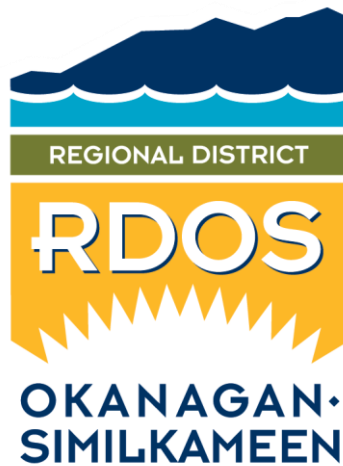
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MUNICIPAL FISCAL SERVICES

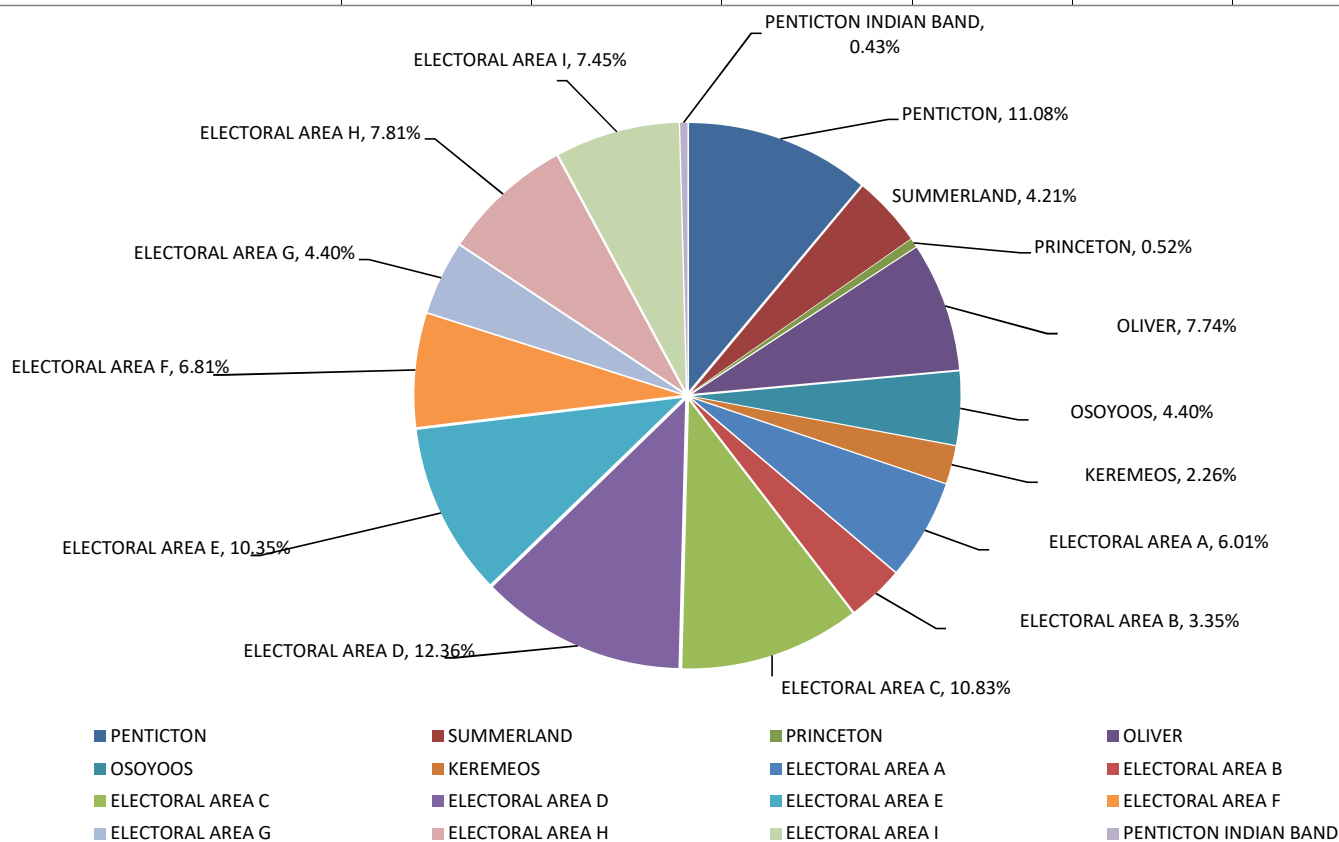
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CAPITAL

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**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 TOTAL REQUISITION SUMMARY**

	2019	2018	\$ Change	% Change	2019 % of Total	2018 % of Total
PENTICTON	\$ 2,113,285	\$ 1,937,961	\$ 175,324	9.05%	11.08%	11.02%
SUMMERLAND	802,869	740,970	61,899	8.35%	4.21%	4.22%
PRINCETON	99,555	93,237	6,318	6.78%	0.52%	0.53%
OLIVER	1,476,290	1,509,830	(33,540)	-2.22%	7.74%	8.59%
OSOYOOS	839,629	783,403	56,226	7.18%	4.40%	4.46%
KEREMEOS	431,628	408,693	22,935	5.61%	2.26%	2.32%
	5,763,256	5,474,094	289,162			
PENTICTON INDIAN BAND	81,961	60,993	20,968	34.38%	0.43%	0.35%
ELECTORAL AREA A	1,146,369	1,074,193	72,176	6.72%	6.01%	6.11%
ELECTORAL AREA B	639,105	584,203	54,902	9.40%	3.35%	3.32%
ELECTORAL AREA C	2,066,521	1,891,553	174,968	9.25%	10.83%	10.76%
ELECTORAL AREA D	2,357,940	2,158,551	199,389	9.24%	12.36%	12.28%
ELECTORAL AREA E	1,974,099	1,796,781	177,318	9.87%	10.35%	10.22%
ELECTORAL AREA F	1,300,157	1,177,160	122,997	10.45%	6.81%	6.70%
ELECTORAL AREA G	839,141	758,857	80,284	10.58%	4.40%	4.32%
ELECTORAL AREA H	1,490,156	1,326,620	163,536	12.33%	7.81%	7.55%
ELECTORAL AREA I	1,422,225	1,275,191	147,034	11.53%	7.45%	7.25%
	13,235,712	12,043,109	1,192,603			
TOTAL TAX REQUISITION FOR ALL BUDGETS	\$ 19,080,929	\$ 17,578,196	\$ 1,502,733		100.00%	100.00%
			8.55%			



REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>CITY OF PENTICTON</u>	<u>2019</u>	<u>2018</u>	<u>NET</u>	<u>%</u>
			<u>CHANGE</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 371,272	\$ 357,654	\$ 13,618	
DESTRUCTION OF PESTS	3,500	-	3,500	
EMERGENCY PLANNING	124,168	92,493	31,675	
ENVIRONMENTAL CONSERVATION	227,885	227,486	399	
GENERAL GOVERNMENT	580,010	492,900	87,110	
HERITAGE (Subregional)	5,922	8,144	(2,222)	
ILLEGAL DUMPING	13,173	12,910	263	
MOSQUITO CONTROL - Improvements Only	1,874	3,172	(1,298)	
INVASIVE SPECIES (formerly Noxious Weeds)	21,593	18,981	2,612	
NUISANCE CONTROL	10,560	10,333	227	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	14,494	14,466	28	
REGIONAL GROWTH STRATEGY (Subregional)	8,316	5,698	2,618	
REGIONAL TRAILS	105,423	107,647	(2,224)	
REGIONAL TRANSIT	20,526	-	20,526	
SOLID WASTE MANAGEMENT PLAN	73,245	60,332	12,913	
Subtotal	1,581,961	1,412,216	169,745	12.02%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	319,591	313,062	6,529	
STERILE INSECT RELEASE PROGRAM - Land Only	177,787	178,497	(710)	
Subtotal	497,378	491,559	5,819	1.18%
TOTAL	\$ 2,079,339	\$ 1,903,775	\$ 175,564	9.22%
Average Res Tax Rate/\$1000	\$ 0.21	\$ 0.21	\$ -	
Average Taxes per Res Property	\$ 97.51	\$ 88.78	\$ 8.73	
MUNICIPAL DEBT REPAYMENT	\$ 4,270,917	\$ 5,830,290		
PARCEL TAX: STERILE INSECT RELEASE	\$ 33,946	\$ 34,186	\$ (240)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>DISTRICT OF SUMMERLAND</u>	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 134,756	\$ 122,936	\$ 11,820	
DESTRUCTION OF PESTS	5,185	1,739	3,446	
EMERGENCY PLANNING	40,944	30,628	10,316	
ENVIRONMENTAL CONSERVATION	75,145	75,329	(184)	
GENERAL GOVERNMENT	191,257	163,218	28,039	
HERITAGE (Subregional)	1,953	2,697	(744)	
ILLEGAL DUMPING	4,344	4,275	69	
INVASIVE SPECIES (formerly Noxious Weeds)	7,120	6,285	835	
MOSQUITO CONTROL - Improvements Only	10,437	9,803	634	
NUISANCE CONTROL	3,482	3,422	60	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	4,779	4,790	(11)	
REGIONAL GROWTH STRATEGY (Subregional)	2,742	1,887	855	
REGIONAL TRAILS	34,763	35,646	(883)	
REGIONAL TRANSIT	6,768	-	6,768	
SOLID WASTE MANAGEMENT PLAN	24,152	19,978	4,174	
Subtotal	547,828	482,633	65,195	13.51%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	105,384	103,667	1,717	
STERILE INSECT RELEASE PROGRAM - Land Only	52,182	56,508	(4,326)	
Subtotal	157,566	160,175	(2,609)	-1.63%
TOTAL	\$ 705,394	\$ 642,808	\$ 62,586	9.74%
Average Res Tax Rate/\$1000	\$ 0.21	\$ 0.21	\$ -	
Average Taxes per Res Property	\$ 112.79	\$ 103.50	\$ 9.29	
MUNICIPAL DEBT REPAYMENT	\$ 2,464,477	\$ 2,464,477		
PARCEL TAX:STERILE INSECT RELEASE	\$ 97,475	\$ 98,162	\$ (687)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>TOWN OF PRINCETON</u>	<u>2019</u>	<u>2018</u>	<u>NET</u>	<u>%</u>
			<u>CHANGE</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 36,344	\$ 36,201	\$ 143	
EMERGENCY PLANNING	8,254	6,512	1,742	
GENERAL GOVERNMENT	38,555	34,705	3,850	
ILLEGAL DUMPING	876	909	(33)	
INVASIVE SPECIES (formerly Noxious Weeds)	1,435	1,336	99	
NUISANCE CONTROL	702	728	(26)	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	963	1,019	(56)	
REGIONAL TRAILS	7,008	7,579	(571)	
REGIONAL TRANSIT	550	-	550	
SOLID WASTE MANAGEMENT	4,869	4,248	621	
TOTAL	\$ 99,555	\$ 93,237	\$ 6,318	6.78%
Average Res Tax Rate/\$1000	\$ 0.15	\$ 0.15	\$ -	
Average Taxes per Res Property	\$ 29.78	\$ 27.99	\$ 1.79	
MUNICIPAL DEBT REPAYMENT	\$ -	\$ -		

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>TOWN OF OLIVER</u>	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 50,783	\$ 46,822	3,961	
DESTRUCTION OF PESTS	200	200	-	
EMERGENCY PLANNING	14,537	10,601	3,936	
ENVIRONMENTAL CONSERVATION	26,681	26,072	609	
GENERAL GOVERNMENT	67,907	56,492	11,415	
HERITAGE (Subregional)	693	933	(240)	
ILLEGAL DUMPING	1,542	1,480	62	
INVASIVE SPECIES (formerly Noxious Weeds)	2,528	2,175	353	
MOSQUITO CONTROL - Improvements Only	11,230	10,713	517	
NUISANCE CONTROL	1,236	1,184	52	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,697	1,658	39	
REGIONAL GROWTH STRATEGY (Subregional)	974	653	321	
REGIONAL TRAILS	12,343	12,338	5	
REGIONAL TRANSIT	2,403	-	2,403	
SOLID WASTE MANAGEMENT PLAN	8,575	6,915	1,660	
TRANSIT - SOUTH OKANAGAN	18,500	11,728	6,772	
Subtotal	221,830	189,964	31,866	16.77%
<u>Town of Oliver & Area C Regional Director determine budget</u>				
ARENA (additional contribution of \$250,000 in 2018)	289,837	424,936	(135,099)	
PARKS	217,754	193,484	24,270	
POOL	136,508	122,367	14,141	
RECREATION HALL	100,580	88,105	12,475	
RECREATION PROGRAMS	82,417	78,995	3,422	
Parks & Recreation Subtotal	827,097	907,887	(80,790)	-8.90%
ECONOMIC DEVELOPMENT	15,403	14,186	1,217	
FRANK VENABLES AUDITORIUM	139,523	137,887	1,636	
HERITAGE GRANT	84,725	82,259	2,466	
REFUSE DISPOSAL	64,531	58,104	6,427	
VENABLES THEATRE SERVICE	64,360	62,129	2,231	
Subtotal	1,195,638	1,262,452	(66,814)	-5.29%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	37,417	35,880	1,537	
STERILE INSECT RELEASE PROGRAM - Land Only	16,993	17,092	(99)	
Subtotal	54,410	52,972	1,438	2.72%
TOTAL	\$ 1,471,879	\$ 1,505,388	\$ (33,509)	-2.23%
Average Res Tax Rate/\$1000	\$ 1.26	\$ 1.44	\$ (0.18)	
Average Taxes per Res Property	\$ 450.46	\$ 473.16	\$ (22.70)	
MUNICIPAL DEBT REPAYMENT	\$ 579,203	\$ 579,203		
PARCEL TAX:STERILE INSECT RELEASE	\$ 4,411	\$ 4,442	\$ (31)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>TOWN OF OSOYOOS</u>	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 75,649	\$ 72,211	\$ 3,438	
EMERGENCY PLANNING	24,813	18,695	6,118	
GENERAL GOVERNMENT	115,904	99,629	16,275	
HERITAGE (Subregional)	1,183	1,646	(463)	
ILLEGAL DUMPING	2,632	2,609	23	
INVASIVE SPECIES (formerly Noxious Weeds)	4,315	3,837	478	
MOSQUITO CONTROL - Improvements Only	4,157	3,759	398	
NUISANCE CONTROL	2,110	2,089	21	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	2,896	2,924	(28)	
REGIONAL GROWTH STRATEGY (Subregional)	1,662	1,152	510	
REGIONAL TRAILS	21,067	21,758	(691)	
REGIONAL TRANSIT	4,102	-	4,102	
SOLID WASTE MANAGEMENT PLAN	14,637	12,195	2,442	
TRANSIT - SOUTH OKANAGAN	31,576	20,684	10,892	
Subtotal	306,703	263,188	43,515	16.53%
<u>Town of Osoyoos & Area A Regional Director determine budget</u>				
ARENA	369,463	355,830	13,633	
MUSEUM - Land & Building Acquisition (Parcel Tax for Debt Servicing)	58,052	58,153	(101)	
	427,515	413,983	13,532	3.27%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	63,864	63,278	586	
STERILE INSECT RELEASE PROGRAM - Land Only	34,766	36,126	(1,360)	
Subtotal	98,631	99,404	(773)	-0.78%
TOTAL	\$ 832,848	\$ 776,575	\$ 56,273	7.25%
Average Res Tax Rate/\$1000	\$ 0.39	\$ 0.39	\$ -	
Average Taxes per Res Property	\$ 147.47	\$ 137.22	\$ 10.25	
MUNICIPAL DEBT REPAYMENT	\$ 101,402	\$ 101,402		
PARCEL TAX:STERILE INSECT RELEASE	\$ 6,780	\$ 6,828	\$ (48)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>VILLAGE OF KEREMEOS</u>	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 12,585	\$ 11,583	\$ 1,002	
DESTRUCTION OF PESTS	200	200	-	
EMERGENCY PLANNING	3,326	2,440	886	
GENERAL GOVERNMENT	15,538	13,005	2,533	
HERITAGE (Subregional)	159	215	(56)	
ILLEGAL DUMPING	353	341	12	
INVASIVE SPECIES (formerly Noxious Weeds)	578	501	77	
NUISANCE CONTROL	283	273	10	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	388	382	6	
REGIONAL TRAILS	2,824	2,840	(16)	
REGIONAL TRANSIT	1,364	-	1,364	
SOLID WASTE MANAGEMENT PLAN	1,962	1,592	370	
Subtotal	39,562	33,372	6,190	18.55%
<u>Village & Regional Directors (Areas B & G) determine budget</u>				
FIRE PROTECTION	185,079	218,464	(33,385)	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	22,851	16,029	6,822	
KEREMEOS & DISTRICT RECREATION - Improvements Only	78,300	39,246	39,054	
REFUSE DISPOSAL SITE - Improvements Only	87,783	83,430	4,353	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	13,000	13,000	0	
Subtotal	387,013	370,169	16,844	4.55%
<u>Requisitions from Other Multi-Regional Boards</u>				
STERILE INSECT RELEASE PROGRAM - Land Only	3,384	3,471	(87)	
TOTAL	\$ 429,959	\$ 407,012	\$ 22,947	5.64%
Average Res Tax Rate/\$1000	\$ 1.61	\$ 1.69	\$ (0.08)	
Average Taxes per Res Property	\$ 412.02	\$ 383.49	\$ 28.53	
MUNICIPAL DEBT REPAYMENT	\$ 14,062	\$ 14,062		
PARCEL TAX:STERILE INSECT RELEASE	\$ 1,669	\$ 1,681	\$ (12)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

<u>PENTICTON INDIAN BAND</u>	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 17,139	\$ 12,216	\$ 4,923	
GENERAL GOVERNMENT	12,302	8,342	3,960	
EMERGENCY PLANNING	5,267	3,131	2,136	
MOSQUITO CONTROL - Improvements Only	1,145	1,428	(283)	
REGIONAL AREA PLANNING	29,444	23,238	6,206	
SOLID WASTE MANAGEMENT	3,107	2,042	1,065	
Subtotal	68,404	50,397	18,007	35.73%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	13,557	10,596	2,961	27.95%
TOTAL	\$ 81,961	\$ 60,993	\$ 20,968	34.38%
Average Res Tax Rate/\$1000	\$ 0.19	\$ 0.20	\$ (0.01)	
Average Res Taxes per Property	\$ 77.50	\$ 64.97	\$ 12.53	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
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ELECTORAL AREA A (OSOYOOS RURAL)	2019	2018	NET CHANGE	% CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 27,441	\$ 25,668	\$ 1,773	
ANIMAL CONTROL	13,238	11,765	1,473	
BUILDING INSPECTION	18,036	15,023	3,013	
DESTRUCTION OF PESTS	617	285	332	
ELECTORAL AREA ADMINISTRATION	149,516	128,527	20,989	
ELECTORAL AREA PLANNING	93,812	95,371	(1,559)	
EMERGENCY PLANNING	8,391	6,424	1,967	
ENVIRONMENTAL CONSERVATION	15,400	15,800	(400)	
GENERAL GOVERNMENT	39,196	34,235	4,961	
HERITAGE (Subregional)	400	566	(166)	
ILLEGAL DUMPING	890	897	(7)	
INVASIVE SPECIES (formerly Noxious Weeds)	1,459	1,318	141	
MOSQUITO CONTROL - Improvements Only	13,462	10,598	2,864	
NUISANCE CONTROL	714	718	(4)	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	979	1,005	(26)	
REGIONAL GROWTH STRATEGY (Subregional)	562	396	166	
REGIONAL TRAILS	7,124	7,477	(353)	
REGIONAL TRANSIT	1,387	-	1,387	
SOLID WASTE MANAGEMENT PLAN	4,950	4,190	760	
SUBDIVISION SERVICING	14,526	13,528	998	
TRANSIT - SOUTH OKANAGAN	10,678	7,108	3,570	
Subtotal	422,780	380,899	41,881	11.00%
<u>Regional Director & Town of Osoyoos determine budget</u>				
ARENA	124,943	122,273	2,670	
MUSEUM - Land & Building Acquisition (Parcel Tax for Debt Servicing)	18,538	18,360	178	
Subtotal	143,481	140,633	2,848	2.03%
<u>Regional Director determines budget</u>				
CEMETERY	1,000	1,000	-	
COMMUNITY PARKS	38,192	31,531	6,661	
ECONOMIC DEVELOPMENT	10,905	11,233	(328)	
GRANT IN AID	3,000	1,879	1,121	
MUSEUM SERVICE	15,324	15,225	99	
RECREATION SERVICES	75,070	61,420	13,650	
REFUSE DISPOSAL	-	3,000	(3,000)	
RURAL PROJECTS	16,422	16,422	-	
VICTIM SERVICES	4,479	5,000	(521)	
Subtotal	164,392	146,710	17,682	12.05%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN REGIONAL LIBRARY	102,070	96,774	5,296	
OKANAGAN BASIN WATER BOARD - Defined Area N714	21,573	21,670	(97)	
STERILE INSECT RELEASE PROGRAM - Land Only	8,166	9,084	(918)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	43,136	43,439	(303)	
Subtotal	174,945	170,967	3,978	2.33%
TOTAL	\$ 905,598	\$ 839,209	\$ 66,389	7.91%
Average Res Tax Rate/\$1000	\$ 1.32	\$ 1.29	\$ 0.03	
Average Taxes per Res Property	\$ 575.47	\$ 549.83	\$ 25.64	
<u>Service Areas</u>				
ANARCHIST MT FIRE DEPT (Regional Director determines budget)	225,171	219,383	5,788	2.64%
NORTHWEST SEWER (Debt Servicing)	15,600	15,601	(1)	-0.01%

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

ELECTORAL AREA B
(CAWSTON)

	<u>2019</u>	<u>2018</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 9,242	\$ 8,671	\$ 571	
ANIMAL CONTROL	3,488	2,875	613	
DESTRUCTION OF PESTS	163	70	93	
ELECTORAL AREA ADMINISTRATION	39,395	31,410	7,985	
ELECTORAL AREA PLANNING	24,718	23,307	1,411	
EMERGENCY PLANNING	2,211	1,570	641	
GENERAL GOVERNMENT	10,328	8,367	1,961	
HERITAGE (Subregional)	105	138	(33)	
ILLEGAL DUMPING	235	219	16	
INVASIVE SPECIES (formerly noxious weeds)	384	322	62	
NUISANCE CONTROL	188	175	13	
MOSQUITO CONTROL - Improvements Only	40,495	40,969	(474)	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	258	246	12	
REGIONAL TRAILS	1,877	1,827	50	
REGIONAL TRANSIT	365	-	365	
SOLID WASTE MANAGEMENT PLAN	1,304	1,024	280	
SUBDIVISION SERVICING	3,827	3,306	521	
Subtotal	138,584	124,496	14,088	11.32%
<u>Regional Directors (Areas B & G) & Village determine budget</u>				
FIRE PROTECTION (41.613% Portion of Service Area C716)	111,031	125,479	(14,448)	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	16,782	11,999	4,783	
KEREMEOS & DISTRICT RECREATION - Improvements Only	57,504	29,378	28,126	
REFUSE DISPOSAL SITE - Improvements Only	64,468	62,453	2,015	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-	
Subtotal	259,785	239,309	20,476	8.56%
<u>Regional Director determines budget</u>				
COMMUNITY PARKS	34,250	24,394	9,856	
GRANT IN AID	4,000	6,001	(2,001)	
RURAL PROJECTS	30,414	20,427	9,987	
Subtotal	68,664	50,822	17,842	35.11%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN REGIONAL LIBRARY	26,894	23,650	3,244	
STERILE INSECT RELEASE PROGRAM - Land Only	1,790	1,529	261	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	143,387	144,397	(1,010)	
Subtotal	172,072	169,576	2,496	1.47%
TOTAL	\$ 639,105	\$ 584,203	\$ 54,902	9.40%
Average Res Tax Rate/\$1000	\$ 2.94	\$ 2.99	\$ (0.05)	
Average Taxes per Res Property	\$ 760.08	\$ 655.12	\$ 104.96	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
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ELECTORAL AREA C
(OLIVER RURAL)

	<u>2019</u>	<u>2018</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 50,347	\$ 46,035	\$ 4,312	
ANIMAL CONTROL	17,978	15,348	2,630	
BUILDING INSPECTION	43,294	40,624	2,670	
DESTRUCTION OF PESTS	838	372	466	
ELECTORAL AREA ADMINISTRATION	203,049	167,678	35,371	
ELECTORAL AREA PLANNING	127,400	124,422	2,978	
EMERGENCY PLANNING	11,395	8,381	3,014	
ENVIRONMENTAL CONSERVATION	20,914	20,614	300	
GENERAL GOVERNMENT	53,230	44,664	8,566	
HERITAGE (Subregional)	544	738	(194)	
ILLEGAL DUMPING	1,209	1,170	39	
MOSQUITO CONTROL - Improvements Only	64,163	56,212	7,951	
INVASIVE SPECIES (formerly noxious weeds)	1,982	1,720	262	
NUISANCE CONTROL	969	936	33	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,330	1,311	19	
REGIONAL GROWTH STRATEGY (Subregional)	763	516	247	
REGIONAL TRAILS	9,675	9,754	(79)	
REGIONAL TRANSIT	1,884	-	1,884	
SOLID WASTE MANAGEMENT PLAN	6,722	5,467	1,255	
SUBDIVISION SERVICING	19,726	17,649	2,077	
TRANSIT - SOUTH OKANAGAN	14,501	9,273	5,228	
Subtotal	651,915	572,884	79,031	13.80%
<u>Regional Director & Town of Oliver determine budget</u>				
ARENA	227,193	138,309	88,884	
PARKS	170,690	152,973	17,717	
POOL	107,003	96,746	10,257	
RECREATION HALL	78,841	69,658	9,183	
RECREATION PROGRAMS	64,604	62,456	2,148	
Oliver Parks & Rec Society Subtotal	648,330	520,142	128,188	24.64%
REFUSE DISPOSAL	50,584	45,938	4,646	
HERITAGE GRANT	66,412	65,036	1,376	
ECONOMIC DEVELOPMENT	12,074	11,216	858	
VENABLES THEATRE SERVICE	50,449	49,121	1,328	
FRANK VENABLES AUDITORIUM	109,367	109,016	351	
Subtotal	937,217	800,469	136,748	17.08%
<u>Regional Director determines budget</u>				
FIRE PROTECTION WILLOWBROOK-K(714)	161,545	216,807	(55,262)	
GRANT IN AID	5,000	-	5,000	
NOISE BYLAW	5,660	5,296	364	
RURAL PROJECTS	21,109	21,798	(689)	
UNTIDY/UNSIGHTLY PREMISES	4,406	4,188	218	
VICTIM SERVICES	2,645	5,000	(2,355)	
WATER SYSTEM - LOOSE BAY	15,536	15,896	(360)	
Subtotal	215,901	268,985	(53,084)	-19.73%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	29,330	28,368	962	
OKANAGAN REGIONAL LIBRARY	138,615	126,253	12,362	
STERILE INSECT RELEASE PROGRAM - Land Only	7,289	7,732	(443)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	86,254	86,862	(608)	
Subtotal	261,489	249,215	12,274	5.10%
TOTAL	\$ 2,066,521	\$ 1,891,553	\$ 175,411	9.27%
Average Res Tax Rate/\$1000	\$ 2.28	\$ 2.30	\$ (0.02)	
Average Taxes per Res Property	\$ 773.00	\$ 726.99	\$ 46.01	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
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ELECTORAL AREA D <u>(OK FALLS/HERITAGE HILLS/CARMI)</u>	<u>2019</u>	<u>2018</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 58,026	\$ 51,772	\$ 6,254	
ANIMAL CONTROL	26,166	22,747	3,419	
EMERGENCY PLANNING	16,586	12,421	4,165	
BUILDING INSPECTION	31,515	25,214	6,301	
DESTRUCTION OF PESTS	1,220	552	668	
ELECTORAL AREA ADMINISTRATION	295,531	248,506	47,025	
ELECTORAL AREA PLANNING	185,427	184,398	1,029	
ENVIRONMENTAL CONSERVATION	30,440	30,550	(110)	
GENERAL GOVERNMENT	77,474	66,194	11,280	
HERITAGE CONSERVATION (Areas A, C, D, G, H)	-	-	-	
HERITAGE (Subregional)	791	1,094	(303)	
ILLEGAL DUMPING	1,760	1,734	26	
INVASIVE SPECIES (formerly noxious weeds)	2,884	2,549	335	
MOSQUITO CONTROL - Improvements Only	8,317	7,669	648	
NUISANCE CONTROL	1,411	1,388	23	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,936	1,943	(7)	
REGIONAL GROWTH STRATEGY (Subregional)	1,111	765	346	
REGIONAL TRAILS	14,082	14,457	(375)	
REGIONAL TRANSIT	2,742	-	2,742	
SOLID WASTE MANAGEMENT PLAN	9,784	8,102	1,682	
SUBDIVISION SERVICING	28,711	26,156	2,555	
Subtotal	795,912	708,211	87,701	12.38%
<u>Regional Director determines budget</u>				
ECONOMIC DEVELOPMENT (Areas D & I)	98,447	86,252	12,195	
FIRE PROTECTION OK FALLS-J(714) & J(715)	398,947	289,101	109,846	
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	-	-	-	
GRANT IN AID	15,000	6,688	8,312	
HERITAGE HILLS STREET LIGHTING-M(715)	6,305	6,679	(374)	
NOISE BYLAW (Areas D, F & I)	4,434	4,129	305	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
RECREATION OK FALLS-F(714) & F(715)	570,204	531,977	38,227	
RURAL PROJECTS	85,897	157,904	(72,007)	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	4,911	4,767	144	
TRANSIT (Area D)	103,390	100,636	2,754	
UNSIGHTLY/UNTIDY PREMISES (Areas D & I)	5,313	5,012	301	
VICTIM SERVICES (Areas D, E, F & I)	3,122	3,607	(485)	
Subtotal	1,295,970	1,196,752	99,218	8.29%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD - Defined Area N714	30,368	30,667	(299)	
OKANAGAN BASIN WATER BOARD - Defined Area N715	11,667	11,420	247	
OKANAGAN REGIONAL LIBRARY	201,749	187,112	14,637	
STERILE INSECT RELEASE PROGRAM - Land Only	18,143	20,228	(2,085)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	4,131	4,161	(30)	
Subtotal	266,058	253,588	12,470	4.92%
TOTAL	\$ 2,357,940	\$ 2,158,551	\$ 199,389	9.24%
Average Res Tax Rate/\$1000	\$ 1.86	\$ 1.85	\$ 0.01	
Average Taxes per Res Property	\$ 862.09	\$ 809.78	\$ 52.31	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
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ELECTORAL AREA E (NARAMATA)	2019	2018	NET CHANGE	% CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 37,119	\$ 34,829	\$ 2,290	
ANIMAL CONTROL	18,755	16,381	2,374	
BUILDING INSPECTION	24,076	20,283	3,793	
DESTRUCTION OF PESTS	875	397	478	
EMERGENCY PLANNING	11,888	8,945	2,943	
ELECTORAL AREA ADMINISTRATION	211,827	178,959	32,868	
ELECTORAL AREA PLANNING	132,908	132,792	116	
ENVIRONMENTAL CONSERVATION	21,818	22,000	(182)	
GENERAL GOVERNMENT	55,531	47,669	7,862	
HERITAGE (Subregional)	567	788	(221)	
ILLEGAL DUMPING	1,261	1,249	12	
INVASIVE SPECIES (formerly noxious weeds)	2,067	1,836	231	
NUISANCE CONTROL	1,011	999	12	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,388	1,399	(11)	
REGIONAL GROWTH STRATEGY (Subregional)	796	551	245	
REGIONAL TRAILS	10,093	10,411	(318)	
REGIONAL TRANSIT	1,965	-	1,965	
SOLID WASTE MANAGEMENT PLAN	7,013	5,835	1,178	
SUBDIVISION SERVICING	20,579	18,836	1,743	
Subtotal	561,537	504,159	57,378	11.38%
<u>Regional Director determines budget</u>				
CEMETERY-P(715)	31,281	31,528	(247)	
GRANT IN AID	9,000	5,000	4,000	
NARAMATA FIRE DEPARTMENT	551,124	491,445	59,679	
NARAMATA MUSEUM	15,648	8,863	6,785	
NARAMATA PARKS & REC	290,255	260,574	29,681	
NARAMATA WATER (Parcel Tax for Debt Servicing of Capital Upgrades)	121,138	120,750	388	
NOISE CONTROL	5,660	5,296	364	
RURAL PROJECTS	49,724	40,057	9,667	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	3,520	3,433	87	
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-	
TRANSIT (Area E)	103,624	103,044	580	
UNTIDY AND UNSIGHTLY PREMISES	3,921	3,703	218	
VICTIM SERVICES (Areas D, E, F & I)	2,238	2,597	(359)	
Subtotal	1,197,133	1,086,290	110,843	10.20%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	30,598	30,276	322	
OKANAGAN REGIONAL LIBRARY	144,607	134,747	9,860	
STERILE INSECT RELEASE PROGRAM - Land Only	16,070	16,984	(914)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	24,154	24,325	(171)	
	215,429	206,332	9,097	4.41%
TOTAL	\$ 1,974,099	\$ 1,796,781	\$ 177,318	9.87%
Average Res Tax Rate/\$1000	\$ 2.02	\$ 1.97	\$ 0.05	
Average Taxes per Res Property	\$ 1,267.66	\$ 1,142.92	\$ 124.74	

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ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)	2019	2018	NET CHANGE	% CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 23,755	\$ 21,297	\$ 2,458	
ANIMAL CONTROL	11,803	10,307	1,496	
BUILDING INSPECTION	6,302	5,961	341	
DESTRUCTION OF PESTS	550	250	300	
ELECTORAL AREA ADMINISTRATION	133,309	112,597	20,712	
ELECTORAL AREA PLANNING	83,643	83,550	93	
EMERGENCY PLANNING	7,481	5,628	1,853	
ENVIRONMENTAL CONSERVATION	13,731	13,842	(111)	
GENERAL GOVERNMENT	34,947	29,992	4,955	
HERITAGE (Subregional)	357	496	(139)	
ILLEGAL DUMPING	794	786	8	
INVASIVE SPECIES (formerly noxious weeds)	1,301	1,155	146	
MOSQUITO CONTROL - Improvements Only	652	489	163	
NUISANCE CONTROL	636	629	7	
SUBDIVISION SERVICING	12,951	11,851	1,100	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	873	880	(7)	
REGIONAL GROWTH STRATEGY (Subregional)	501	347	154	
REGIONAL TRAILS	6,352	6,550	(198)	
REGIONAL TRANSIT	1,237	-	1,237	
SOLID WASTE MANAGEMENT PLAN	4,413	3,671	742	
Subtotal	345,590	310,278	35,312	11.38%
<u>Regional Director determines budget</u>				
FAULDER WATER SYSTEM-A(777)-Parcel Tax	149,036	140,304	8,732	
FIRE PROTECTION WESTBENCH-A(715)	390,542	324,420	66,122	
NOISE BYLAW (Areas D, F & I)	2,000	1,871	129	
PARKS COMMISSION	114,762	116,358	(1,596)	
REC CENTRE COST SHARING-M(715)	20,000	20,000	-	
RURAL PROJECTS	25,702	17,476	8,226	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	1,606	1,546	60	
STREET LIGHTING WEST BENCH ESTATES/HUSULA HIGHLANDS	6,832	6,201	631	
UNTIDY AND UNSIGHTLY PREMISES	4,006	3,788	218	
VICTIM SERVICES (Areas D, E, F & I)	1,408	1,634	(226)	
WEST BENCH WATER (Parcel Tax for Debt Servicing of Capital)	115,600	115,600	-	
Subtotal	831,495	749,198	82,297	10.98%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	19,256	19,049	207	
OKANAGAN REGIONAL LIBRARY	91,005	84,780	6,225	
STERILE INSECT RELEASE PROGRAM - Land Only	8,304	9,317	(1,013)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	4,507	4,538	(31)	
Subtotal	123,072	117,684	5,388	4.58%
TOTAL	\$ 1,300,157	\$ 1,177,160	\$ 122,997	10.45%
Average Res Tax Rate/\$1000	\$ 1.80	\$ 1.73	\$ 0.07	
Average Taxes per Res Property	\$ 1,093.19	\$ 970.41	\$ 122.78	

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ELECTORAL AREA G
(HEDLEY/KEREMEOS)

	<u>2019</u>	<u>2018</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 16,326	\$ 15,323	\$ 1,003	
ANIMAL CONTROL	7,012	5,763	1,249	
DESTRUCTION OF PESTS	327	140	187	
ELECTORAL AREA ADMINISTRATION	79,195	62,965	16,230	
ELECTORAL AREA PLANNING	49,690	46,722	2,968	
EMERGENCY PLANNING	4,445	3,147	1,298	
GENERAL GOVERNMENT	20,761	16,772	3,989	
HERITAGE (Subregional)	212	277	(65)	
ILLEGAL DUMPING	472	439	33	
INVASIVE SPECIES (formerly noxious weeds)	773	646	127	
MOSQUITO CONTROL - Improvements Only	19,940	13,626	6,314	
NUISANCE CONTROL	378	352	26	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	519	492	27	
REGIONAL TRAILS	3,774	3,663	111	
REGIONAL TRANSIT	735	-	735	
SOLID WASTE MANAGEMENT PLAN	2,622	2,053	569	
SUBDIVISION SERVICING	7,694	6,627	1,067	
Subtotal	214,872	179,007	35,865	20.04%
<u>Regional Directors (Areas B & G) & Village determine budget</u>				
FIRE PROTECTION (58.387% Portion of Service Area C716)	155,787	176,058	(20,271)	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	29,643	21,205	8,438	
KEREMEOS & DISTRICT RECREATION - Improvements Only	101,575	51,918	49,657	
REFUSE DISPOSAL SITE - Improvements Only	113,876	110,368	3,508	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	0	
Subtotal	410,882	369,549	41,333	11.18%
<u>Regional Director determines budget</u>				
CEMETERY	2,000	2,000	-	
GRANT IN AIDS	8,000	8,000	-	
HERITAGE GRANT	4,000	4,000	-	
RURAL PROJECTS	27,981	34,423	(6,442)	
STREET LIGHTING (Area G)	1,976	1,076	900	
STREET LIGHTING SCHNEIDER SUBDIVISION-A(716)	1,000	1,000	-	
TRANSIT (Area G)	5,145	3,168	1,977	
UNTIDY AND UNSIGHTLY PREMISES	5,198	4,907	291	
Subtotal	55,300	58,574	(3,274)	-5.59%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD - Defined Area N716	189	168	21	
OKANAGAN REGIONAL LIBRARY	54,064	47,409	6,655	
STERILE INSECT RELEASE PROGRAM - Land Only	2,818	2,423	395	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	101,015	101,727	(712)	
Subtotal	158,087	151,727	6,360	4.19%
TOTAL	\$ 839,141	\$ 758,857	\$ 80,284	10.58%
Average ResTax Rate/\$1000	\$ 2.18	\$ 2.22	\$ (0.04)	
Average Taxes per Res Property	\$ 484.02	\$ 420.72	\$ 63.30	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
2019 Budget Comparative Requisition

ELECTORAL AREA H (PRINCETON RURAL)	<u>2019</u>	<u>2018</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 34,640	\$ 32,511	\$ 2,129	
BUILDING INSPECTION	22,271	20,726	1,545	
ELECTORAL AREA ADMINISTRATION	206,631	169,160	37,471	
ELECTORAL AREA PLANNING	129,647	125,521	4,126	
EMERGENCY PLANNING	11,596	8,455	3,141	
GENERAL GOVERNMENT	54,169	45,058	9,111	
HERITAGE (Subregional)	553	744	(191)	
ILLEGAL DUMPING	1,230	1,180	50	
INVASIVE SPECIES (formerly noxious weeds)	2,017	1,735	282	
MOSQUITO CONTROL - Improvements Only	11,262	9,723	1,539	
NUISANCE CONTROL	986	945	41	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,354	1,322	32	
REGIONAL TRAILS	9,846	9,841	5	
REGIONAL TRANSIT	1,917	-	1,917	
SOLID WASTE MANAGEMENT PLAN	6,841	5,515	1,326	
SUBDIVISION SERVICING	20,074	17,804	2,270	
Subtotal	515,034	450,240	64,794	14.39%
<u>Regional Director determines budget</u>				
CEMETERY	3,000	3,000	-	
FIRE PROTECTION AREA H-A(717)	101,235	101,479	(244)	
FIRE PROTECTION TULAMEEN/COALMONT-C(717)	229,069	229,063	6	
GRANT IN AID	25,000	17,000	8,000	
NOISE BYLAW (Area H)	5,660	5,296	364	
PRINCETON RECREATION (contribution funding)	282,500	226,000	56,500	
REFUSE DISPOSAL	201,717	196,415	5,302	
RURAL PROJECTS	70,702	50,708	19,994	
SHINISH CREEK DIVERSION-B(717)-Parcel Tax	10,000	10,000	-	
TRANSIT (Area H)	7,559	1,293	6,266	
TULAMEEN RECREATION COMMISSION	30,799	28,694	2,105	
UNTIDY AND UNSIGHTLY PREMISES	7,422	6,986	436	
Subtotal	974,663	875,934	98,729	11.27%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD - Defined Area N717	459	446	13	2.89%
TOTAL	\$ 1,490,156	\$ 1,326,620	\$ 163,536	12.33%
Average Tax Rate/\$1000	\$ 1.68	\$ 1.66	\$ 0.02	
Average Taxes per Property	\$ 516.97	\$ 455.61	\$ 61.36	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2019 Budget Comparative Requisition

ELECTORAL AREA I (KALEDEN/TWIN LAKES/ST ANDREWS/APEX)	2019	2018	NET CHANGE	% CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 32,948	\$ 30,617	\$ 2,331	
ANIMAL CONTROL	15,462	13,630	1,832	
EMERGENCY PLANNING	9,801	7,443	2,358	
BUILDING INSPECTION	18,623	15,109	3,514	
DESTRUCTION OF PESTS	721	330	391	
ELECTORAL AREA ADMINISTRATION	174,632	148,905	25,727	
ELECTORAL AREA PLANNING	109,571	110,492	(921)	
ENVIRONMENTAL CONSERVATION	17,987	18,306	(319)	
GENERAL GOVERNMENT	45,780	39,663	6,117	
HERITAGE (Subregional)	467	655	(188)	
ILLEGAL DUMPING	1,040	1,039	1	
INVASIVE SPECIES (formerly noxious weeds)	1,704	1,527	177	
MOSQUITO CONTROL - Improvements Only	4,723	4,535	188	
NUISANCE CONTROL	834	831	3	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,144	1,164	(20)	
REGIONAL GROWTH STRATEGY (Subregional)	656	459	197	
REGIONAL TRAILS	8,321	8,662	(341)	
REGIONAL TRANSIT	1,620	-	1,620	
SOLID WASTE MANAGEMENT PLAN	5,781	4,855	926	
SUBDIVISION SERVICING	16,966	15,672	1,294	
TRANSIT - SOUTH OKANAGAN	12,240	7,817	4,423	
Subtotal	481,021	431,711	49,310	11.42%
<u>Regional Director determines budget</u>				
ECONOMIC DEVELOPMENT (Areas D & I)	58,173	51,682	6,491	
APEX CIRCLE WATER (Parcel Tax for Debt Servicing of Capital)	5,128	5,128	-	
APEX WASTE TRANSFER STATION	94,059	63,353	30,706	
FIRE PROTECTION KALEDEN-H(714) H(715)	335,920	335,920	-	
GRANT IN AID	10,000	4,007	5,993	
NOISE BYLAW (Areas D, F & I)	2,620	2,474	146	
RURAL PROJECTS	137,897	94,617	43,280	
RECREATION COMMISSION KALEDEN-N(714) N(715)	139,751	134,751	5,000	
SEPTAGE DISPOSAL SERVICE (Areas D, E, I & F-S/A 3(715))	2,902	2,857	45	
UNSIGHTLY/UNTIDY PREMISES (Areas D & I)	3,139	3,004	135	
VICTIM SERVICES (Areas D, E, F & I)	1,845	2,161	(316)	
Subtotal	791,435	699,954	91,481	13.07%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD - Defined Area N714	2,401	2,425	(24)	
OKANAGAN BASIN WATER BOARD - Defined Area N715	17,645	17,272	373	
OKANAGAN REGIONAL LIBRARY	119,215	112,118	7,097	
STERILE INSECT RELEASE PROGRAM - Land Only	7,454	8,636	(1,182)	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	3,054	3,075	(21)	
Subtotal	149,769	143,526	6,243	4.35%
TOTAL	\$ 1,422,225	\$ 1,275,191	\$ 147,034	11.53%
Average Res Tax Rate/\$1000	\$ 1.89	\$ 1.82	\$ 0.07	
Average Taxes per Res Property	\$ 822.42	\$ 712.95	\$ 109.47	

Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
REGIONAL SERVICES Changes since 2018 Budget						
1	194	9-1-1 EMERGENCY CALL SYSTEM	\$988,371	\$926,344	\$62,027	Increase in CORD Dispatch costs, Increase in wages allocated
31	224	DESTRUCTION OF PESTS (all Electoral Areas except for H)	\$5,712	\$2,796	\$2,916	all Electoral Areas except for H, contracts for Oliver & Keremeos
33	226	DESTRUCTION OF PESTS - PENTICTON	\$3,500	\$0	\$3,500	
35	228	DESTRUCTION OF PESTS - SUMMERLAND	\$5,185	\$1,739	\$3,446	
47	240	EMERGENCY PLANNING	\$305,103	\$226,916	\$78,187	Increase in equipment/education/ESS
49	242	ENVIRONMENTAL CONSERVATION	\$450,000	\$450,000	\$0	
80	273	GENERAL GOVERNMENT	\$1,412,890	\$1,200,904	\$211,986	Lower projected 2018 surplus carried into 2019
109	302	ILLEGAL DUMPING	\$31,809	\$31,235	\$574	
113	306	INVASIVE SPECIES formerly NOXIOUS WEEDS	\$52,142	\$45,925	\$6,217	
140	333	NUISANCE CONTROL A/B/C/D/E/F/G	\$25,500	\$25,000	\$500	
142	335	O.B.W.B.	\$703,300	\$688,245	\$15,055	Allocation from OBWB
210	403	RGS - SUB REGIONAL	\$18,084	\$12,424	\$5,660	Costs similar, lower projected 2018 surplus carried into 2019
212	405	REGIONAL TRAILS	\$254,571	\$260,449	-\$5,878	
253	446	SOLID WASTE MANAGEMENT	\$179,976	\$148,013	\$31,963	Lower projected 2018 surplus carried into 2019
255	448	STERILE INSECT RELEASE PROGRAM	\$909,067	\$925,451	-\$16,384	Allocation from SIR
101	294	HERITAGE CONSERVATION	\$13,907	\$19,130	-\$5,223	
215	408	REGIONAL TRANSIT	\$49,565	\$0	\$49,565	New Service
269	462	SOUTH OKANAGAN TRANSIT (Sub Regional)	\$87,496	\$56,610	\$30,886	Friday service and spare bus expansion
208	401	REGIONAL ECONOMIC DEVELOPMENT	\$35,000	\$35,000	\$0	
		\$5,531,178	\$5,056,181	\$474,997		

FIVE YEAR FINANCIAL PLAN

2019 - 2023

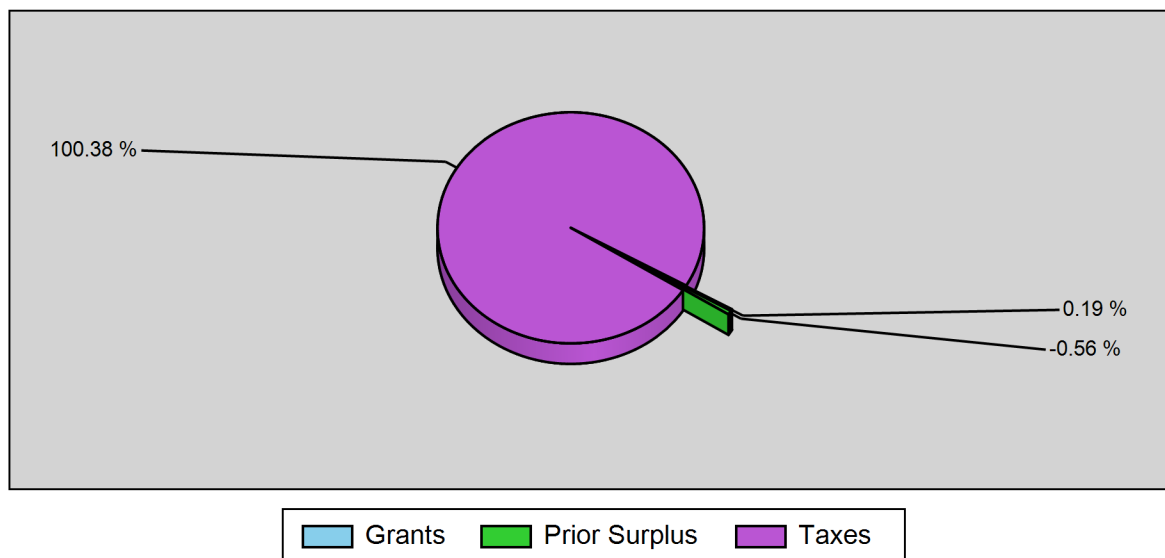
Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	8,000	1,843	(6,157)
Prior Surplus	28,000	(5,547)	(33,547)
Taxes	926,344	988,371	62,027
Total Revenues:	962,344	984,667	22,323
Expenditures			
Administration	72,176	63,698	(8,478)
Capital and Equipment	28,000	0	(28,000)
Contingency	4,000	12,000	8,000
Contracts and Agreements	389,000	405,062	16,062
Financing	178,120	178,120	0
Insurance	2,250	3,759	1,509
Legal	500	500	0
Maintenance and Repairs	110,000	90,200	(19,800)
Operations	81,000	93,000	12,000
Transfers	31,013	35,000	3,987
Utilities	40,000	41,500	1,500
Wages and benefits	26,285	61,828	35,543
Total Expenditures:	962,344	984,667	22,323
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	1,843	1,843	1,843	1,843	1,843
Prior Surplus	(5,547)	10,000	10,000	10,000	10,000
Taxes	988,371	986,281	1,003,202	1,017,412	1,037,511
Total Revenues:	984,667	998,124	1,015,045	1,029,255	1,049,354
Expenditures					
Administration	63,698	51,936	52,407	51,246	51,771
Contingency	12,000	12,000	12,000	12,000	12,000
Contracts and Agreements	405,062	424,036	434,283	444,419	453,855
Financing	178,120	178,120	178,120	178,120	181,682
Insurance	3,759	3,820	3,882	2,430	2,479
Legal	500	500	500	500	510
Maintenance and Repairs	90,200	91,175	92,901	95,067	97,181
Operations	93,000	95,025	97,100	99,228	101,408
Transfers	35,000	35,000	35,000	35,000	35,000
Utilities	41,500	42,025	43,075	44,152	45,035
Wages and benefits	61,828	64,487	65,777	67,093	68,433
Total Expenditures:	984,667	998,124	1,015,045	1,029,255	1,049,354
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

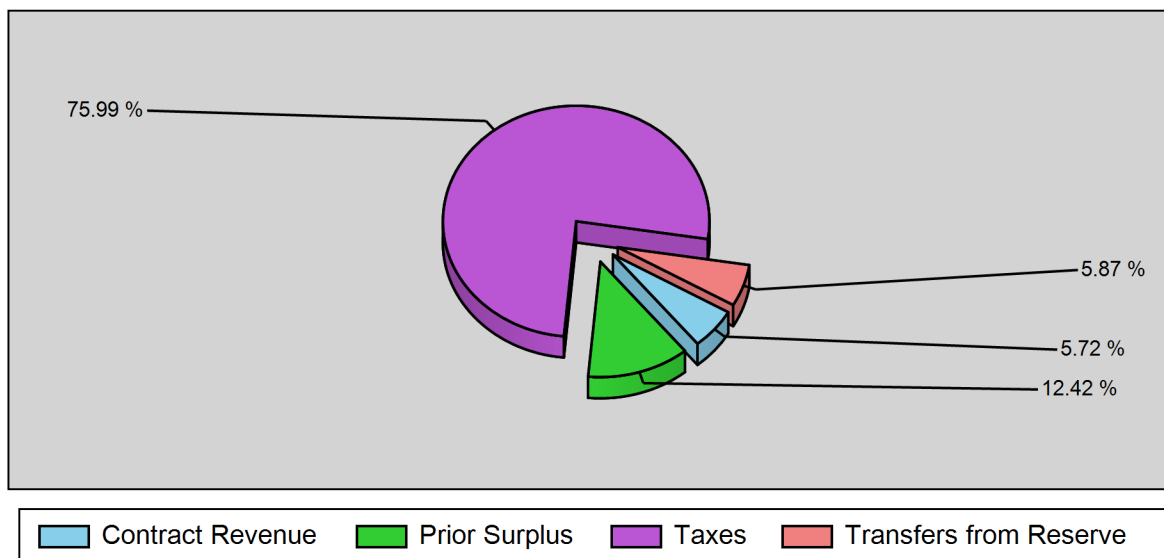
Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	400	400	0
Prior Surplus	1,388	868	(520)
Taxes	2,396	5,312	2,916
Transfers from Reserve	1,000	410	(590)
Total Revenues:	5,184	6,990	1,806
Expenditures			
Administration	550	637	87
Advertising	550	550	0
Contracts and Agreements	1,500	1,500	0
Insurance	160	17	(143)
Operations	100	100	0
Supplies	550	550	0
Travel	550	550	0
Wages and benefits	1,224	3,086	1,862
Total Expenditures:	5,184	6,990	1,806
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	400	400	400	400	408
Prior Surplus	868	0	0	0	0
Taxes	5,312	6,024	6,586	6,656	6,790
Transfers from Reserve	410	615	121	125	128
Total Revenues:	6,990	7,039	7,107	7,181	7,326
Expenditures					
Administration	637	582	594	606	618
Advertising	550	550	550	550	561
Contracts and Agreements	1,500	1,500	1,500	1,500	1,530
Insurance	17	17	18	19	20
Operations	100	0	0	0	0
Supplies	550	550	550	550	561
Travel	550	550	550	550	561
Wages and benefits	3,086	3,290	3,345	3,406	3,475
Total Expenditures:	6,990	7,039	7,107	7,181	7,326
Net Total	0	0	0	0	0

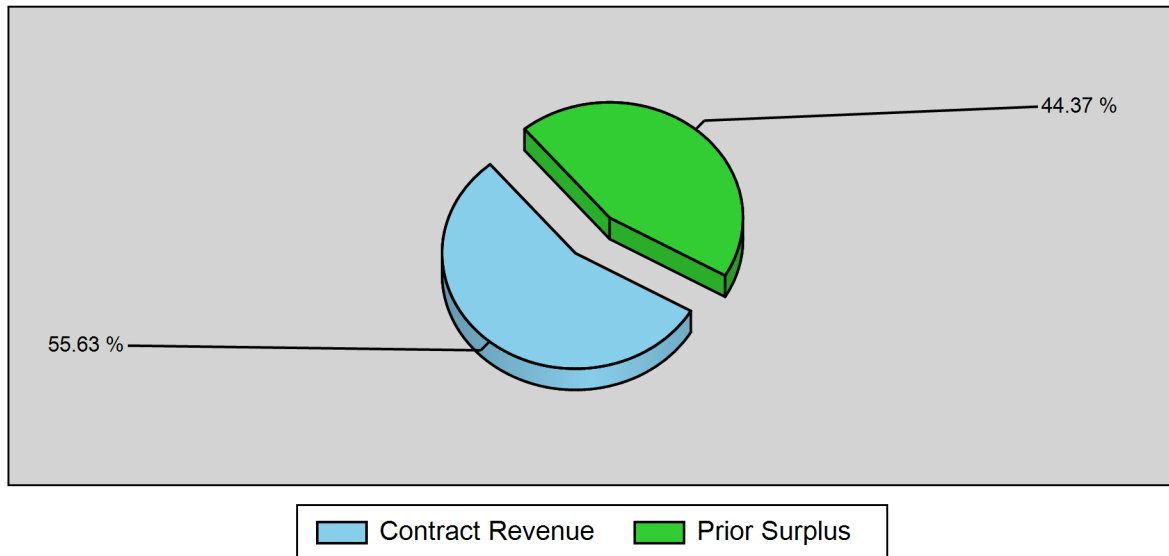
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: DESTRUCTION OF PESTS -PENTICTON
 Dept Number: 5600
 Service Participants: City of Penticton Contract



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	0	3,500	3,500
Prior Surplus	4,484	2,792	(1,692)
Total Revenues:	4,484	6,292	1,808
Expenditures			
Administration	550	637	87
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	160	19	(141)
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	1,224	3,086	1,862
Total Expenditures:	4,484	6,292	1,808
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: DESTRUCTION OF PESTS -PENTICTON
Dept Number: 5600
Service Participants: City of Penticton Contract



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	3,500	6,441	6,509	6,582	6,715
Prior Surplus	2,792	0	0	0	0
Taxes	0	0	0	0	0
Total Revenues:	6,292	6,441	6,509	6,582	6,715
Expenditures					
Administration	637	582	594	606	618
Advertising	200	200	200	200	204
Contracts and Agreements	1,050	1,050	1,050	1,050	1,071
Insurance	19	19	20	20	21
Operations	100	100	100	100	102
Supplies	200	200	200	200	204
Transfers	500	500	500	500	510
Travel	500	500	500	500	510
Wages and benefits	3,086	3,290	3,345	3,406	3,475
Total Expenditures:	6,292	6,441	6,509	6,582	6,715
Net Total	0	0	0	0	0

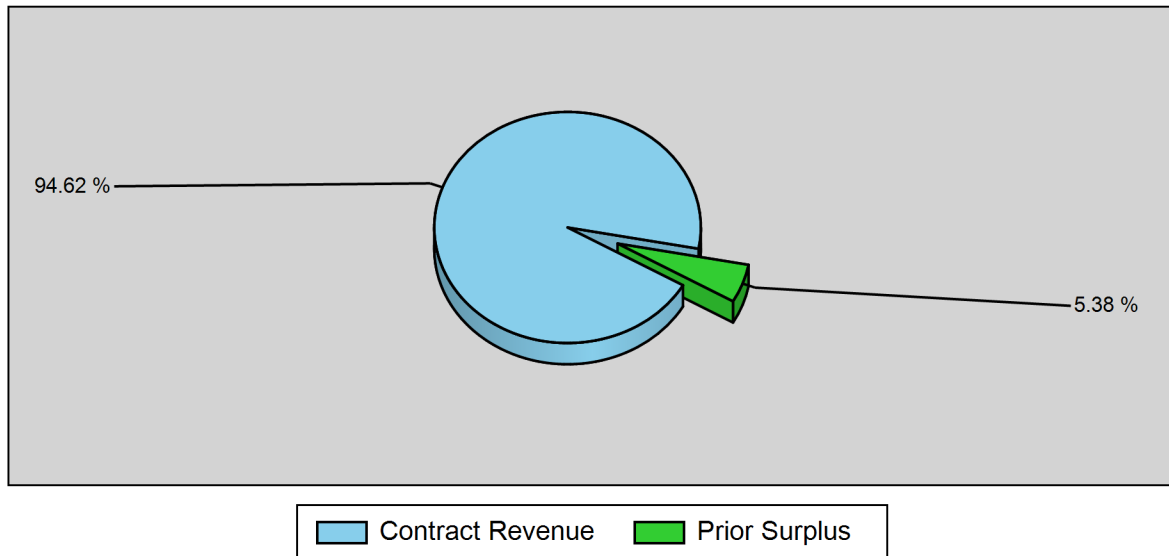
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: DESTRUCTION OF PESTS -SUMMERLAND
Dept Number: 5800
Service Participants: District of Summerland Contract



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	1,739	5,185	3,446
Prior Surplus	1,945	295	(1,650)
Total Revenues:	3,684	5,480	1,796
Expenditures			
Administration	550	637	87
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	160	7	(153)
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	1,224	3,086	1,862
Total Expenditures:	3,684	5,480	1,796
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: DESTRUCTION OF PESTS -SUMMERLAND
Dept Number: 5800
Service Participants: District of Summerland Contract



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	5,185	5,364	5,392	5,426	5,461
Prior Surplus	295	0	0	0	0
Transfers from Reserve	0	265	304	343	424
Total Revenues:	5,480	5,629	5,696	5,769	5,885
Expenditures					
Administration	637	582	594	606	618
Advertising	200	200	200	200	204
Contracts and Agreements	250	250	250	250	255
Insurance	7	7	7	7	7
Operations	100	100	100	100	102
Supplies	200	200	200	200	204
Travel	1,000	1,000	1,000	1,000	1,020
Wages and benefits	3,086	3,290	3,345	3,406	3,475
Total Expenditures:	5,480	5,629	5,696	5,769	5,885
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

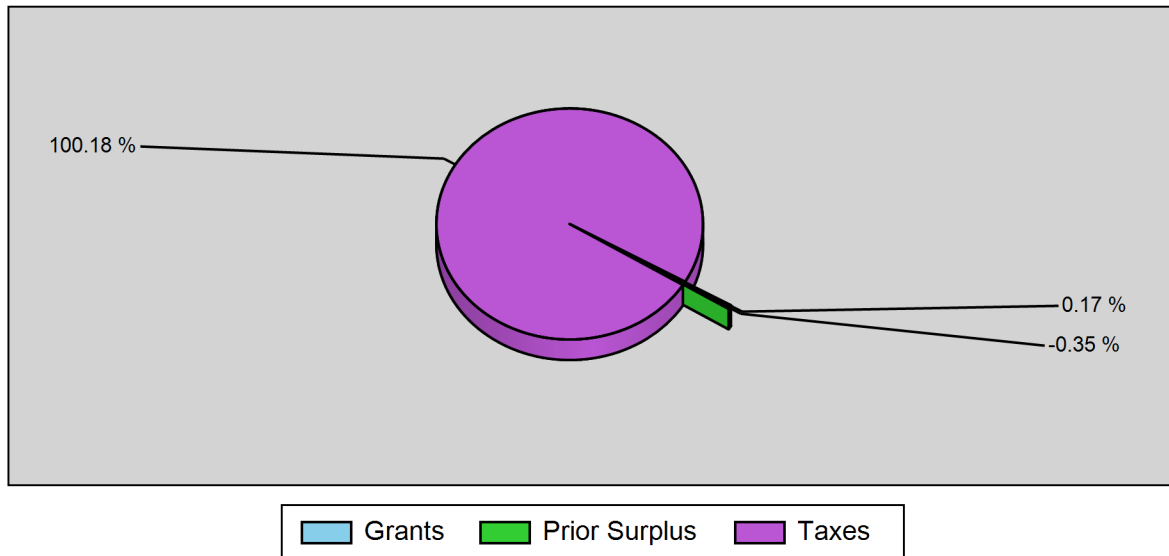
Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	508	518	10
Prior Surplus	0	(1,063)	(1,063)
Taxes	226,916	305,103	78,187
Total Revenues:	227,424	304,558	77,134
Expenditures			
Administration	13,891	16,699	2,808
Capital and Equipment	9,000	25,000	16,000
Contracts and Agreements	60,000	65,000	5,000
Grant in Aid	1,200	1,200	0
Insurance	2,360	2,865	505
Legal	1,000	1,000	0
Operations	3,500	15,000	11,500
Other Expense	1,000	1,000	0
Supplies	3,500	4,500	1,000
Travel	2,500	4,000	1,500
Utilities	1,200	1,500	300
Wages and benefits	128,273	166,794	38,521
Total Expenditures:	227,424	304,558	77,134
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	518	528	538	548	559
Prior Surplus	(1,063)	0	0	0	0
Taxes	305,103	310,485	314,401	322,257	326,354
Total Revenues:	304,558	311,013	314,939	322,805	326,913
Expenditures					
Administration	16,699	15,361	15,717	14,815	15,112
Capital and Equipment	25,000	5,000	5,000	5,000	5,000
Contracts and Agreements	65,000	65,000	65,000	70,000	70,000
Grant in Aid	1,200	1,200	1,200	1,200	1,224
Insurance	2,865	2,916	2,964	3,120	3,182
Legal	1,000	1,000	1,000	1,000	1,020
Operations	15,000	7,500	7,500	7,500	7,500
Other Expense	1,000	1,000	1,000	1,000	1,020
Supplies	4,500	4,500	4,500	4,500	4,500
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	1,500	1,500	1,500	1,500	1,500
Wages and benefits	166,794	202,036	205,558	209,170	212,855
Total Expenditures:	304,558	311,013	314,939	322,805	326,913
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

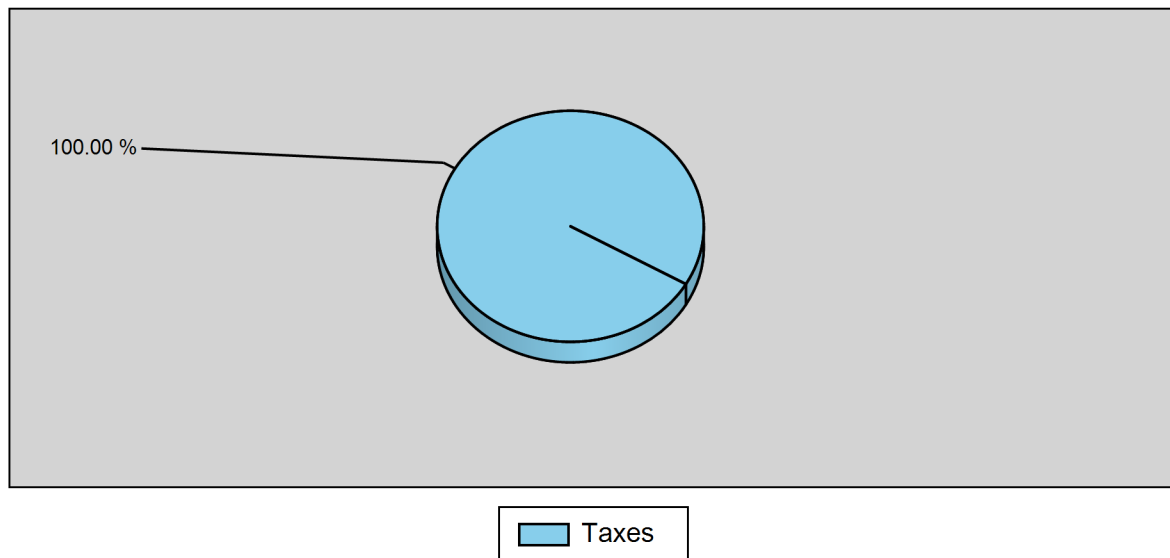
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	28,000	0	(28,000)
Taxes	450,000	450,000	0
Total Revenues:	478,000	450,000	(28,000)
Expenditures			
Grant Expense	444,000	416,000	(28,000)
Operations	34,000	34,000	0
Total Expenditures:	478,000	450,000	(28,000)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

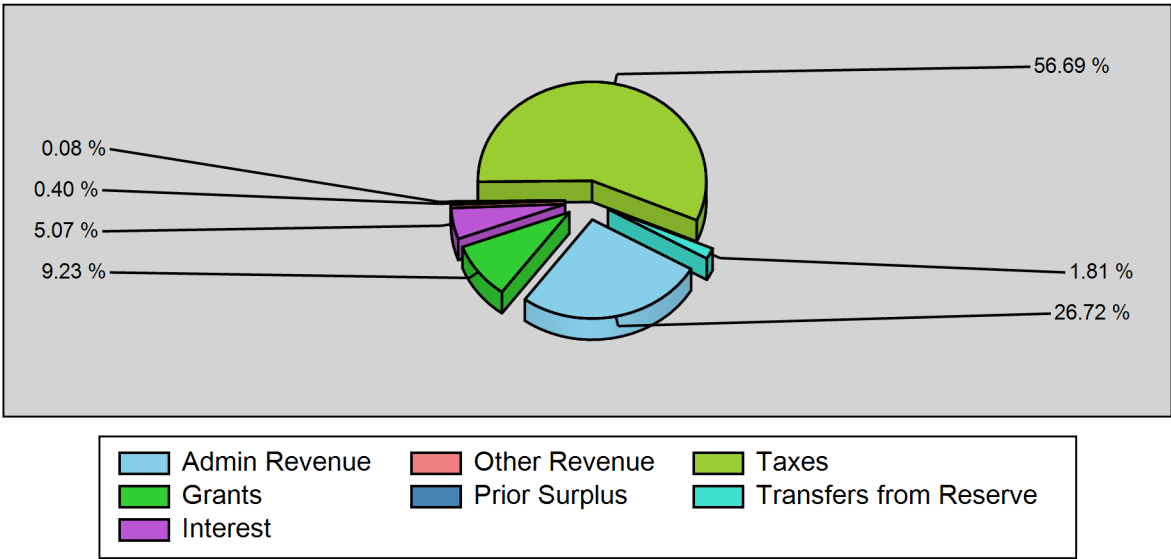
Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	450,000	450,000	450,000	450,000	459,000
Total Revenues:	450,000	450,000	450,000	450,000	459,000
Expenditures					
Grant Expense	416,000	416,000	416,000	416,000	424,320
Operations	34,000	34,000	34,000	34,000	34,680
Total Expenditures:	450,000	450,000	450,000	450,000	459,000
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Admin Revenue	702,470	665,917	(36,553)
Grants	232,500	230,000	(2,500)
Interest	60,000	126,382	66,382
Other Revenue	10,000	10,000	0
Prior Surplus	110,870	2,000	(108,870)
Taxes	1,200,904	1,412,890	211,986
Transfers from Reserve	15,000	45,000	30,000
Total Revenues:	2,331,744	2,492,189	160,445
Expenditures			
Administration	90,988	101,759	10,771
Advertising	42,500	36,000	(6,500)
Capital and Equipment	157,080	202,718	45,638
Consultants	44,992	23,000	(21,992)
Contracts and Agreements	34,500	91,504	57,004
Grant Expense	225,000	225,000	0
Grant in Aid	25,000	58,000	33,000
Insurance	13,557	18,749	5,192
Legal	26,000	18,000	(8,000)
Maintenance and Repairs	215,779	160,150	(55,629)
Other Expense	5,000	6,000	1,000
Supplies	130,342	122,716	(7,626)
Transfers	104,225	129,000	24,775
Travel	44,383	47,188	2,805
Utilities	60,000	104,050	44,050
Wages and benefits	1,112,398	1,148,355	35,957
Total Expenditures:	2,331,744	2,492,189	160,445
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Admin Revenue	665,917	677,571	689,428	701,493	713,769
Grants	230,000	5,000	5,000	5,000	5,000
Interest	126,382	126,000	126,000	126,000	126,000
Other Revenue	10,000	10,000	10,000	10,000	10,000
Prior Surplus	2,000	25,000	25,000	25,000	25,000
Taxes	1,412,890	1,335,949	1,312,360	1,368,841	1,357,114
Transfers from Reserve	45,000	150,000	0	0	0
Total Revenues:	2,492,189	2,329,520	2,167,788	2,236,334	2,236,883
Expenditures					
Administration	101,759	103,629	105,533	107,473	109,449
Advertising	36,000	35,000	35,000	35,000	35,700
Capital and Equipment	202,718	288,358	110,801	166,947	161,996
Consultants	23,000	30,500	23,000	23,000	23,000
Contracts and Agreements	91,504	92,118	92,743	100,270	101,011
Grant Expense	225,000	0	0	0	0
Grant in Aid	58,000	0	0	0	0
Insurance	18,749	19,077	19,412	14,568	14,859
Legal	18,000	18,000	18,000	18,000	18,000
Maintenance and Repairs	160,150	162,076	164,037	166,030	168,058
Other Expense	6,000	6,000	6,000	6,000	6,000
Supplies	122,716	125,580	127,550	118,977	121,356
Transfers	129,000	129,000	129,000	129,000	130,080
Travel	47,188	13,000	13,000	13,000	13,260
Utilities	104,050	105,118	107,705	107,272	88,297
Wages and benefits	1,148,355	1,202,064	1,216,007	1,230,797	1,245,817
Total Expenditures:	2,492,189	2,329,520	2,167,788	2,236,334	2,236,883
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

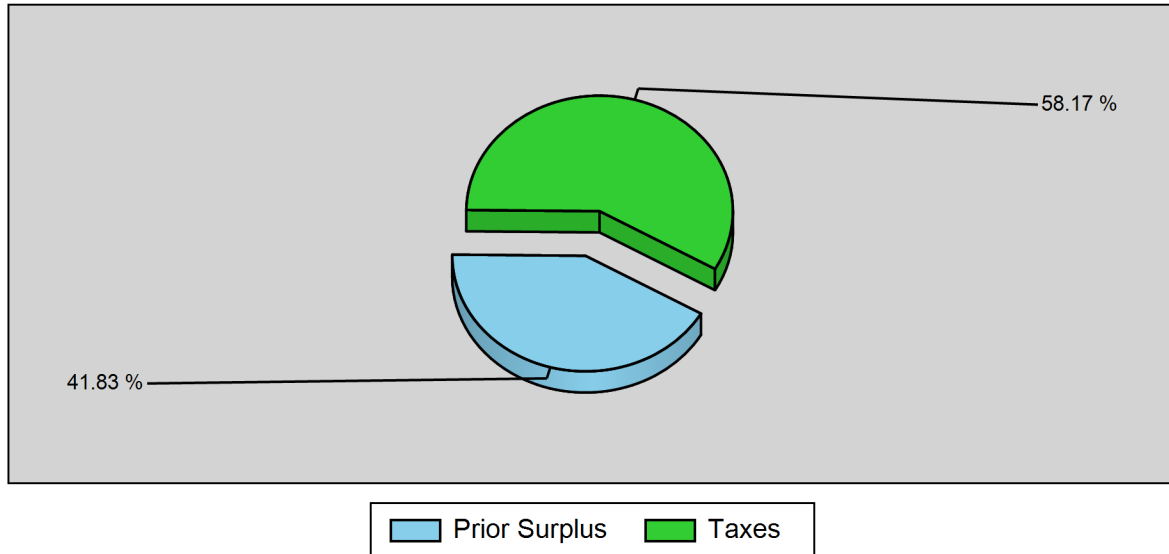
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRINCETON



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	4,875	10,000	5,125
Taxes	19,130	13,907	(5,223)
Total Revenues:	24,005	23,907	(98)
Expenditures			
Administration	2,280	2,341	61
Consultants	3,500	3,000	(500)
Insurance	0	100	100
Maintenance and Repairs	6,598	6,697	99
Wages and benefits	11,627	11,769	142
Total Expenditures:	24,005	23,907	(98)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRINCETON



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	10,000	0	0	0	0
Taxes	13,907	24,368	24,746	25,089	25,590
Total Revenues:	23,907	24,368	24,746	25,089	25,590
Expenditures					
Administration	2,341	2,493	2,556	2,551	2,602
Consultants	3,000	3,000	3,000	3,000	3,060
Insurance	100	102	104	106	108
Maintenance and Repairs	6,697	6,797	6,899	7,001	7,141
Transfers	0	0	0	0	0
Wages and benefits	11,769	11,976	12,187	12,431	12,679
Total Expenditures:	23,907	24,368	24,746	25,089	25,590
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

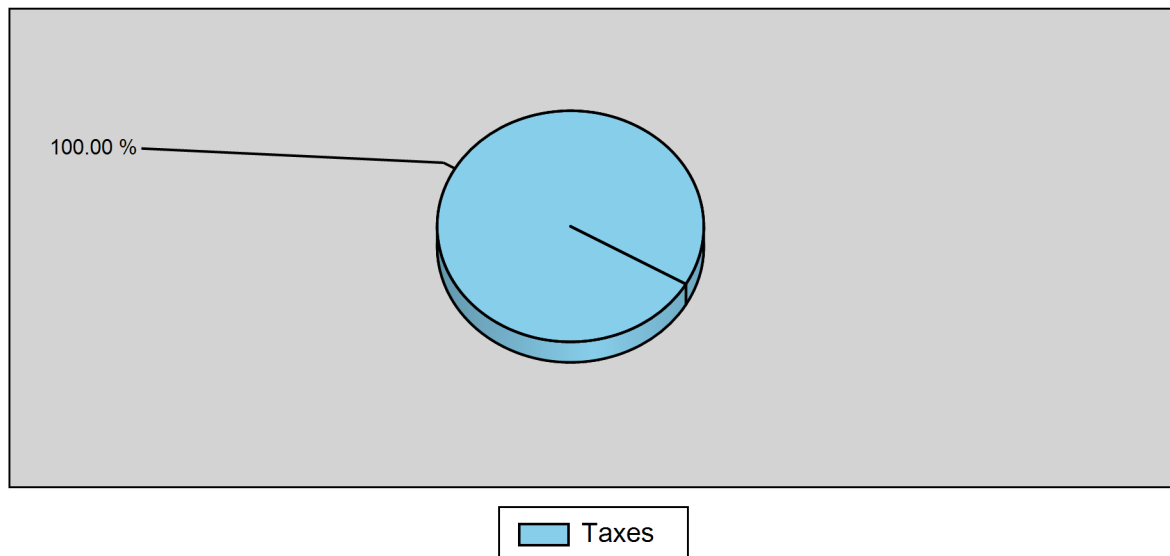
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	31,235	31,809	574
Total Revenues:	31,235	31,809	574
Expenditures			
Administration	3,659	3,700	41
Advertising	1,000	1,000	0
Contracts and Agreements	8,875	8,800	(75)
Insurance	330	130	(200)
Travel	450	450	0
Wages and benefits	16,921	17,729	808
Total Expenditures:	31,235	31,809	574
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	31,809	35,672	35,833	36,001	36,669
Total Revenues:	31,809	35,672	35,833	36,001	36,669
Expenditures					
Administration	3,700	3,887	3,995	4,080	4,161
Advertising	1,000	1,000	1,000	1,000	1,020
Contracts and Agreements	8,800	10,657	10,337	10,016	10,166
Insurance	130	132	134	137	140
Travel	450	450	450	450	459
Wages and benefits	17,729	19,546	19,917	20,318	20,723
Total Expenditures:	31,809	35,672	35,833	36,001	36,669
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

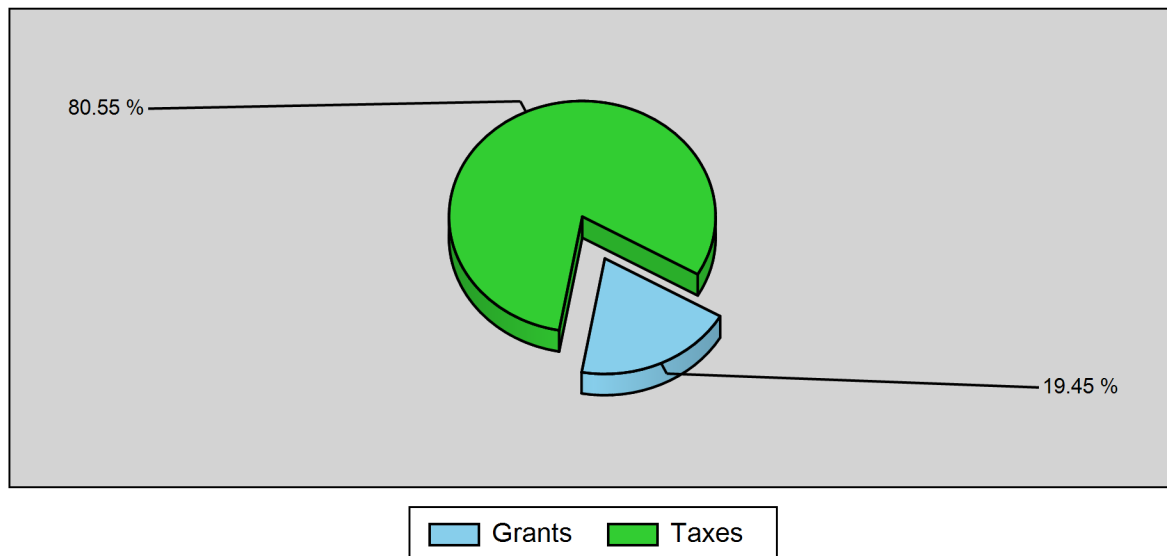
Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	12,590	12,590	0
Prior Surplus	7,142	0	(7,142)
Taxes	45,925	52,142	6,217
Total Revenues:	65,657	64,732	(925)
Expenditures			
Administration	0	500	500
Consultants	55,000	55,000	0
Transfers	7,142	500	(6,642)
Wages and benefits	3,515	8,732	5,217
Total Expenditures:	65,657	64,732	(925)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	12,590	12,590	12,590	12,590	12,842
Prior Surplus	0	5,000	5,000	5,000	5,100
Taxes	52,142	51,822	51,992	52,184	53,226
Total Revenues:	64,732	69,412	69,582	69,774	71,168
Expenditures					
Administration	500	0	0	0	0
Consultants	55,000	55,000	55,000	55,000	56,100
Transfers	500	5,000	5,000	5,000	5,100
Wages and benefits	8,732	9,412	9,582	9,774	9,968
Total Expenditures:	64,732	69,412	69,582	69,774	71,168
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

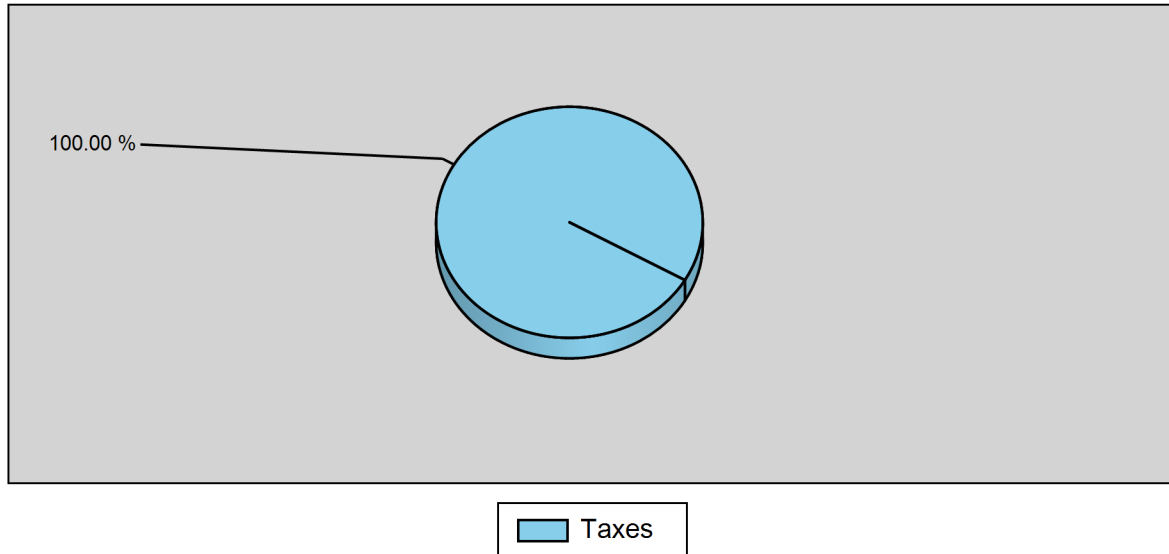
Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



Notes: At Req Limit

Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	25,000	25,500	500
Total Revenues:	25,000	25,500	500
Expenditures			
Operations	25,000	25,500	500
Total Expenditures:	25,000	25,500	500
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	25,500	25,000	25,000	25,000	25,500
Total Revenues:	25,500	25,000	25,000	25,000	25,500
Expenditures					
Operations	25,500	25,000	25,000	25,000	25,500
Total Expenditures:	25,500	25,000	25,000	25,000	25,500
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

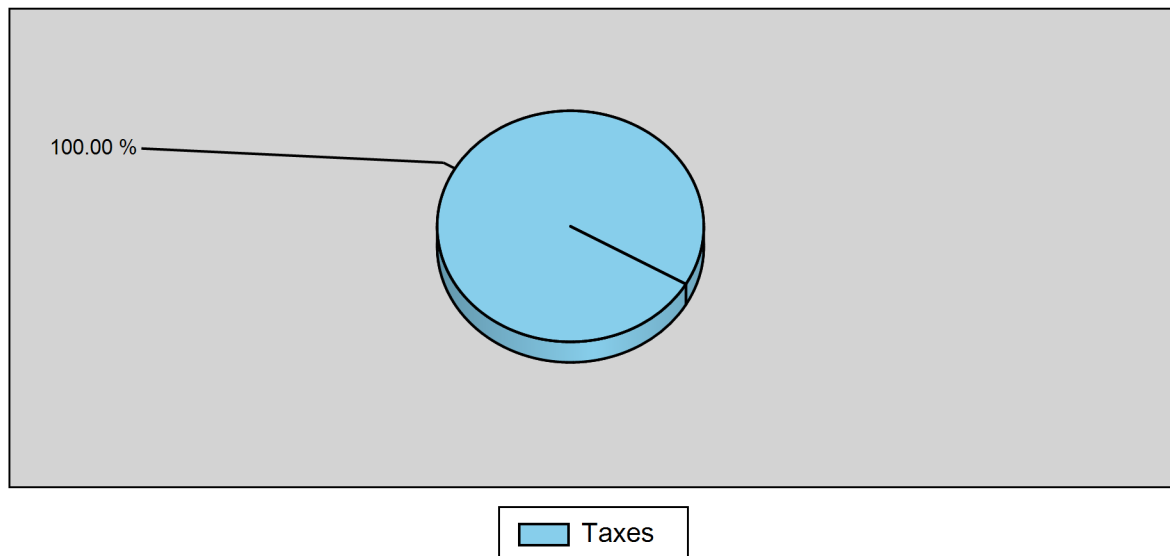
Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	15,898	0	(15,898)
Taxes	688,245	703,300	15,055
Total Revenues:	704,143	703,300	(843)
Expenditures			
Administration	8,949	10,362	1,413
Transfers - Other Agencies	695,194	692,938	(2,256)
Total Expenditures:	704,143	703,300	(843)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	703,300	735,543	735,728	734,616	749,308
Total Revenues:	703,300	735,543	735,728	734,616	749,308
Expenditures					
Administration	10,362	10,543	10,728	9,616	9,808
Transfers - Other Agencies	692,938	725,000	725,000	725,000	739,500
Total Expenditures:	703,300	735,543	735,728	734,616	749,308
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

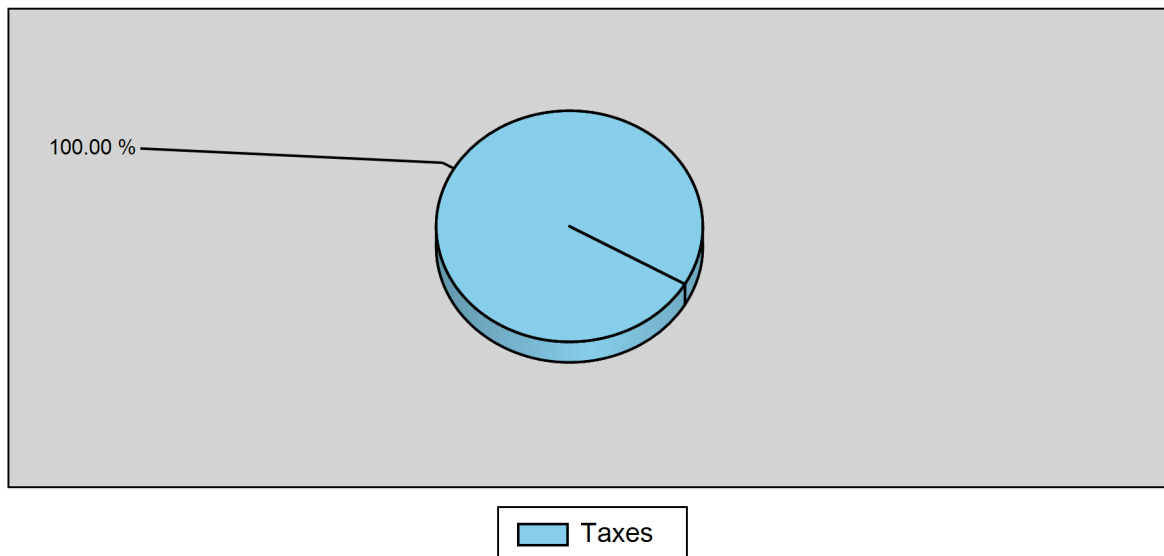
Service: REGIONAL ECONOMIC DEVELOPMENT

Dept Number: 9390

Service Participants: All Municipalities and Electoral Areas



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	35,000	35,000	0
Total Revenues:	35,000	35,000	0
Expenditures			
Grant Expense	35,000	35,000	0
Total Expenditures:	35,000	35,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	35,000	35,000	35,000	35,000	35,700
Total Revenues:	35,000	35,000	35,000	35,000	35,700
Expenditures					
Grant Expense	35,000	35,000	35,000	35,000	35,700
Total Expenditures:	35,000	35,000	35,000	35,000	35,700
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REGIONAL ECONOMIC DEVELOPMENT

Dept Number: 9390

Service Participants: All Municipalities and Electoral Areas



FIVE YEAR FINANCIAL PLAN

2019 - 2023

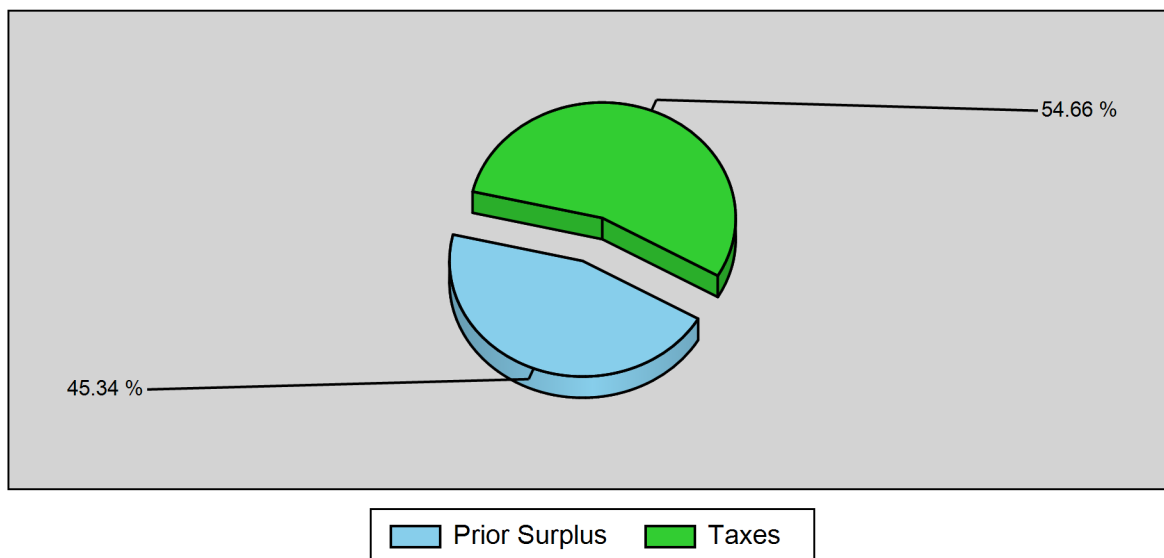
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	20,000	15,000	(5,000)
Taxes	12,424	18,084	5,660
Total Revenues:	32,424	33,084	660
Expenditures			
Administration	5,663	5,926	263
Consultants	0	2,500	2,500
Contracts and Agreements	1,000	0	(1,000)
Insurance	0	122	122
Supplies	0	500	500
Transfers	2,500	2,500	0
Wages and benefits	23,261	21,536	(1,725)
Total Expenditures:	32,424	33,084	660
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

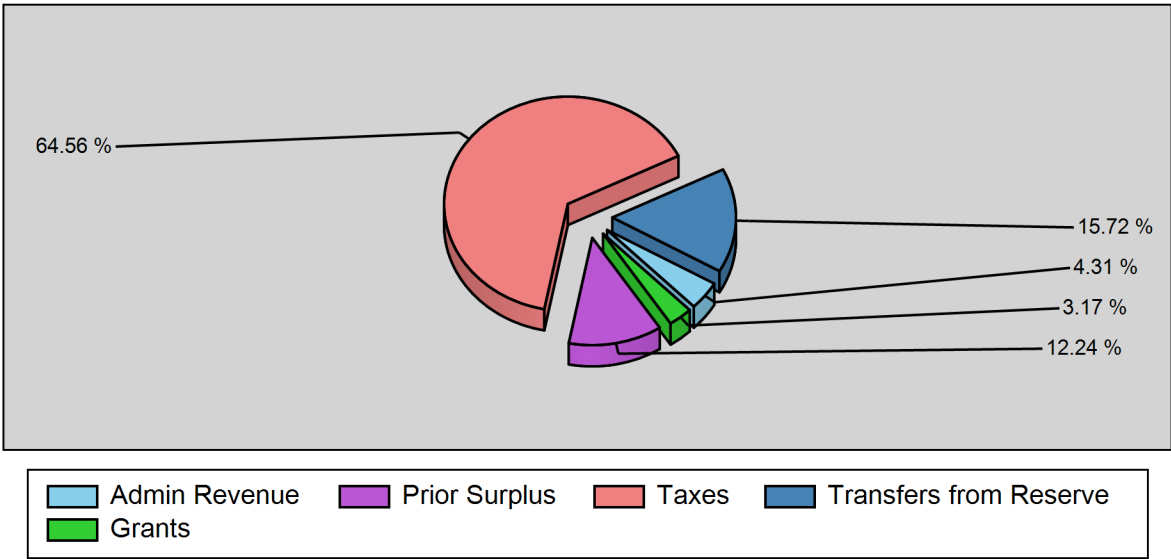
Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	15,000	2,500	0	0	0
Taxes	18,084	31,270	34,388	34,787	35,483
Transfers from Reserve	0	10,000	0	0	0
Total Revenues:	33,084	43,770	34,388	34,787	35,483
Expenditures					
Administration	5,926	6,158	6,318	6,204	6,328
Consultants	2,500	0	0	0	0
Insurance	122	124	126	129	132
Supplies	500	0	0	0	0
Transfers	2,500	15,521	5,575	5,638	5,751
Wages and benefits	21,536	21,967	22,369	22,816	23,272
Total Expenditures:	33,084	43,770	34,388	34,787	35,483
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Admin Revenue	10,000	17,000	7,000
Grants	10,000	12,500	2,500
Prior Surplus	0	48,248	48,248
Taxes	260,449	254,571	(5,878)
Transfers from Reserve	17,007	62,007	45,000
Total Revenues:	297,456	394,326	96,870
Expenditures			
Administration	26,617	20,880	(5,737)
Advertising	2,620	2,620	0
Capital and Equipment	16,000	51,000	35,000
Financing	17,007	17,007	0
Insurance	7,250	8,062	812
Maintenance and Repairs	71,500	45,000	(26,500)
Operations	7,000	35,500	28,500
Supplies	6,500	9,000	2,500
Transfers	30,000	58,321	28,321
Travel	12,000	16,000	4,000
Wages and benefits	100,962	130,936	29,974
Total Expenditures:	297,456	394,326	96,870
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Admin Revenue	17,000	11,000	8,000	10,000	10,200
Grants	12,500	5,000	5,000	5,000	5,000
Prior Surplus	48,248	0	0	0	0
Taxes	254,571	304,271	309,230	339,591	345,608
Transfers from Reserve	62,007	11,002	8,000	0	0
Total Revenues:	394,326	331,273	330,230	354,591	360,808
Expenditures					
Administration	20,880	28,670	29,445	28,917	29,495
Advertising	2,620	2,650	2,690	2,620	2,672
Capital and Equipment	51,000	6,000	6,000	16,000	16,320
Financing	17,007	11,002	8,000	8,000	8,160
Insurance	8,062	8,203	6,546	6,546	6,679
Maintenance and Repairs	45,000	45,000	45,000	59,500	60,690
Operations	35,500	36,500	36,500	40,000	40,140
Supplies	9,000	9,000	9,500	8,000	8,160
Transfers	58,321	30,000	30,000	30,000	30,600
Travel	16,000	16,000	16,000	12,000	12,240
Wages and benefits	130,936	138,248	140,549	143,008	145,652
Total Expenditures:	394,326	331,273	330,230	354,591	360,808
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

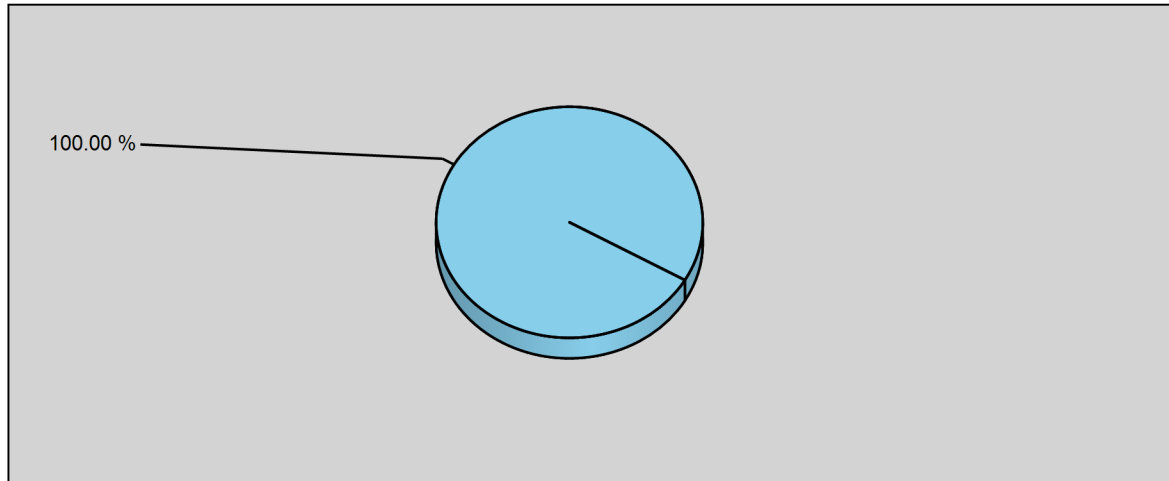
Service: REGIONAL TRANSIT

Dept Number: 8200

Service Participants: Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



Taxes

Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	0	49,565	49,565
Total Revenues:	0	49,565	49,565
Expenditures			
Wages and benefits	0	49,565	49,565
Total Expenditures:	0	49,565	49,565
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	49,565	50,437	51,359	52,384	53,434
Total Revenues:	49,565	50,437	51,359	52,384	53,434
Expenditures					
Wages and benefits	49,565	50,437	51,359	52,384	53,434
Total Expenditures:	49,565	50,437	51,359	52,384	53,434
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REGIONAL TRANSIT

Dept Number: 8200

Service Participants: Service Participants: All Municipalities, All Electoral Areas



FIVE YEAR FINANCIAL PLAN

2019 - 2023

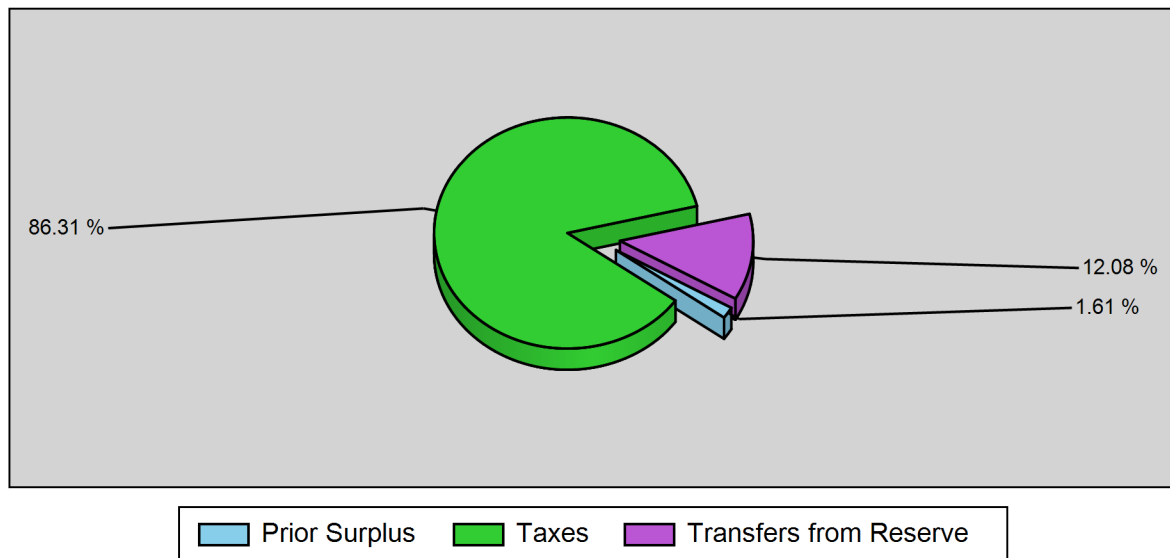
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	41,000	3,352	(37,648)
Taxes	148,013	179,976	31,963
Transfers from Reserve	63,000	25,200	(37,800)
Total Revenues:	252,013	208,528	(43,485)
Expenditures			
Administration	11,238	12,323	1,085
Consultants	5,000	5,000	0
Contracts and Agreements	51,900	47,225	(4,675)
Grant Expense	10,000	10,000	0
Insurance	0	660	660
Legal	1,500	1,500	0
Plans and Studies	63,000	25,000	(38,000)
Supplies	4,400	1,000	(3,400)
Transfers	28,615	10,000	(18,615)
Wages and benefits	76,360	95,820	19,460
Total Expenditures:	252,013	208,528	(43,485)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	3,352	0	0	0	0
Taxes	179,976	182,746	185,954	189,222	192,551
Transfers from Reserve	25,200	0	0	85,000	86,700
Total Revenues:	208,528	182,746	185,954	274,222	279,251
Expenditures					
Administration	12,323	11,733	12,014	12,262	12,508
Consultants	5,000	5,000	5,000	105,000	107,100
Contracts and Agreements	47,225	41,000	41,000	41,000	41,820
Grant Expense	10,000	10,000	10,000	10,000	10,200
Insurance	660	673	686	700	714
Legal	1,500	1,500	1,500	1,500	1,530
Plans and Studies	25,000	0	0	0	0
Supplies	1,000	1,000	1,000	1,000	1,020
Transfers	10,000	13,836	15,022	1,108	670
Wages and benefits	95,820	98,004	99,732	101,652	103,689
Total Expenditures:	208,528	182,746	185,954	274,222	279,251
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

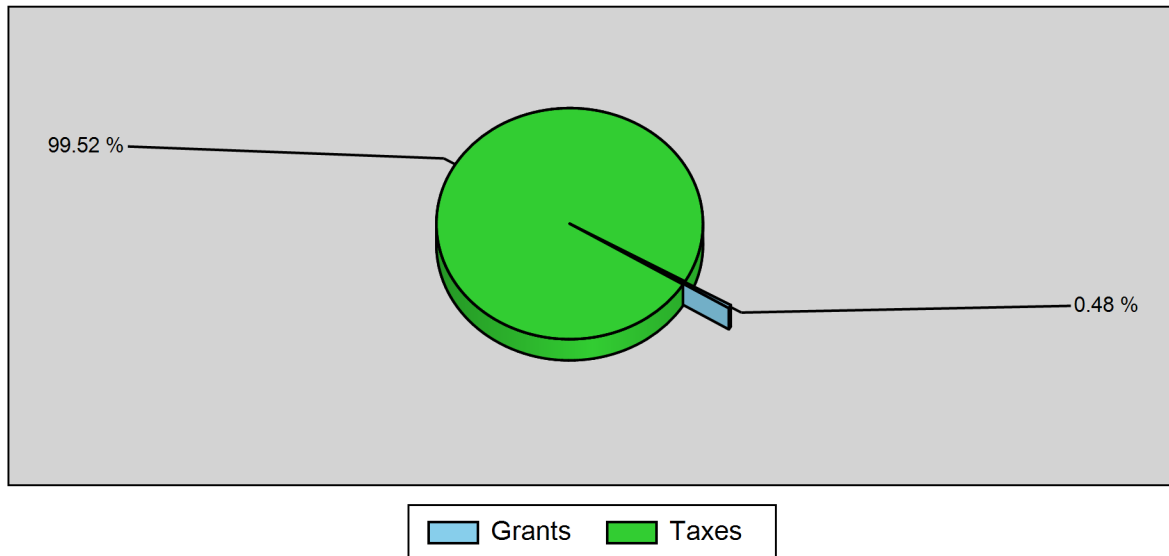


Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	4,416	4,416	0
Prior Surplus	(4,540)	0	4,540
Taxes	911,996	909,067	(2,929)
Total Revenues:	911,872	913,483	1,611
Expenditures			
Administration	10,199	11,810	1,611
Transfers - Other Agencies	901,673	901,673	0
Total Expenditures:	911,872	913,483	1,611
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023



Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	4,416	4,416	4,416	4,416	4,504
Taxes	909,067	909,274	909,484	908,216	926,380
Total Revenues:	913,483	913,690	913,900	912,632	930,884
Expenditures					
Administration	11,810	12,017	12,227	10,959	11,178
Transfers - Other Agencies	901,673	901,673	901,673	901,673	919,706
Total Expenditures:	913,483	913,690	913,900	912,632	930,884
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

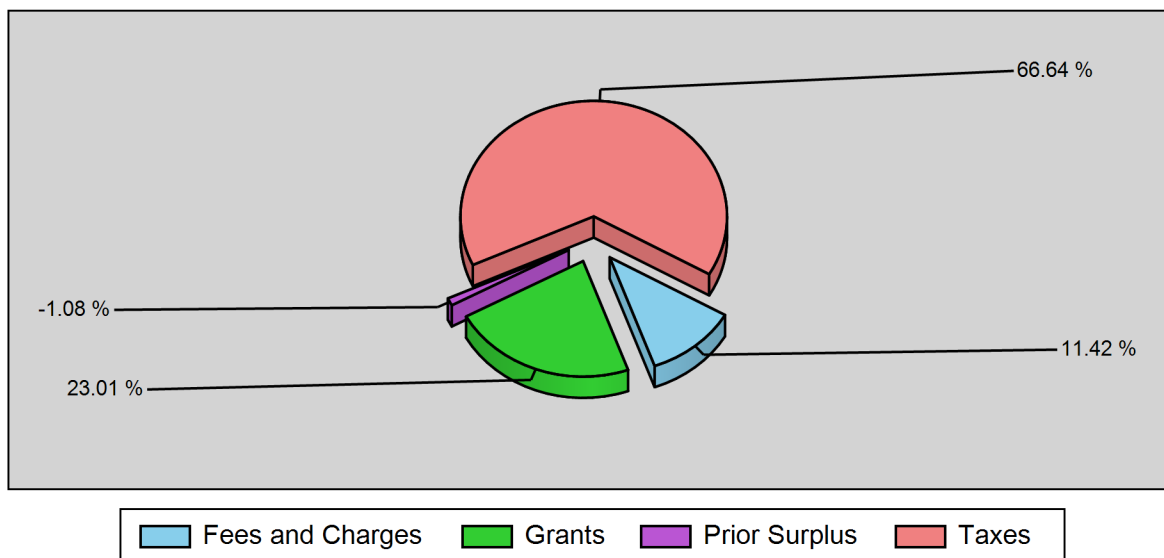
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,
Town of Oliver, Town of Osoyoos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	15,000	15,000	0
Grants	30,215	30,215	0
Prior Surplus	0	(1,413)	(1,413)
Taxes	56,610	87,496	30,886
Total Revenues:	101,825	131,298	29,473
Expenditures			
Administration	1,234	1,429	195
Maintenance and Repairs	3,000	3,000	0
Operations	89,000	115,000	26,000
Other Expense	1,440	2,000	560
Transfers	4,500	6,000	1,500
Wages and benefits	2,651	3,869	1,218
Total Expenditures:	101,825	131,298	29,473
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,
Town of Oliver, Town of Osoyoos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	15,000	15,000	15,000	15,000	15,300
Grants	30,215	30,215	30,215	30,215	30,819
Prior Surplus	(1,413)	0	0	0	0
Taxes	87,496	86,712	86,807	86,906	86,126
Total Revenues:	131,298	131,927	132,022	132,121	132,245
Expenditures					
Administration	1,429	1,265	1,270	1,275	1,301
Maintenance and Repairs	3,000	3,000	3,000	3,000	3,000
Operations	115,000	115,000	115,000	115,000	115,000
Other Expense	2,000	2,000	2,000	2,000	2,000
Transfers	6,000	6,000	6,000	6,000	6,000
Wages and benefits	3,869	4,662	4,752	4,846	4,944
Total Expenditures:	131,298	131,927	132,022	132,121	132,245
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change
RURAL SERVICES Changes since 2018 Budget					
3	196	ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$113,903	\$98,816	\$15,087
14	207	BUILDING INSPECTION	\$164,117	\$142,940	\$21,177
41	234	ELECTORAL AREA ADMINISTRATION	\$1,493,086	\$1,248,706	\$244,380
44	237	ELECTORAL AREA PLANNING	\$966,259	\$949,814	\$16,445
115	308	MOSQUITO CONTROL	\$191,857	\$172,694	\$19,163
144	337	OKANAGAN REGIONAL LIBRARY	\$878,219	\$812,843	\$65,376
265	458	SUBDIVISION SERVICING	\$145,055	\$131,429	\$13,626
			\$3,952,496	\$3,557,242	\$395,254
NON TAX SUPPORTED SERVICES - REALLOCATIONS					
17	210	BYLAW ENFORCEMENT	\$196,988	\$211,903	-\$14,915
111	304	INFORMATION SERVICES	\$672,979	\$600,072	\$72,907

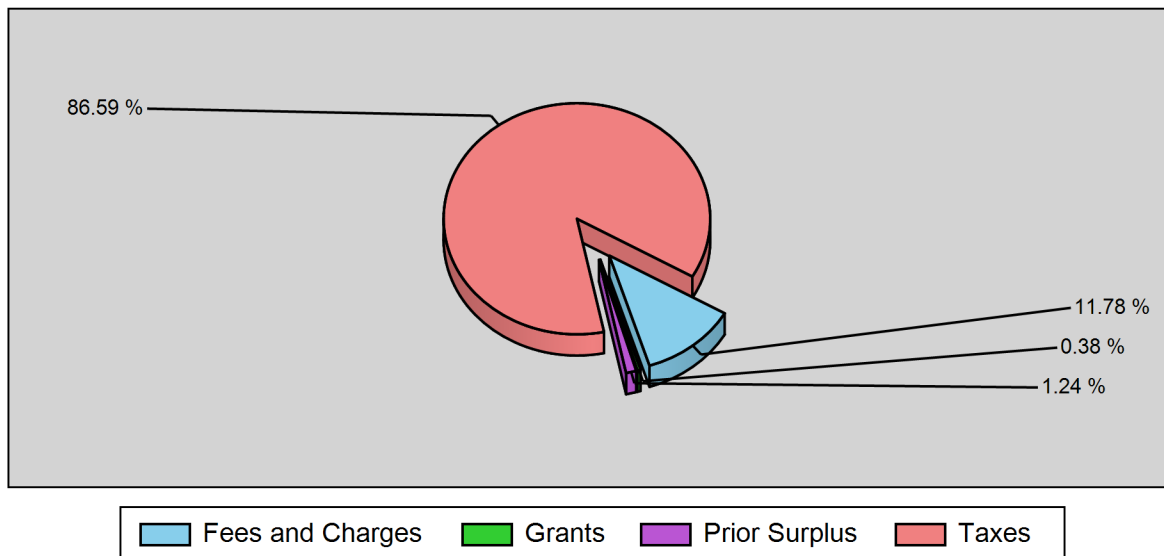
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ANIMAL CONTROL - A,B,C,D,E,F,G,I
 Dept Number: 9200
 Service Participants: All Electoral Areas except "H"



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	14,000	15,500	1,500
Grants	500	500	0
Prior Surplus	25,000	1,636	(23,364)
Taxes	98,816	113,903	15,087
Total Revenues:	138,316	131,539	(6,777)
Expenditures			
Administration	25,215	27,304	2,089
Advertising	1,500	1,500	0
Contracts and Agreements	82,000	82,000	0
Grant in Aid	9,000	0	(9,000)
Legal	2,601	2,635	34
Operations	18,000	18,000	0
Supplies	0	100	100
Total Expenditures:	138,316	131,539	(6,777)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ANIMAL CONTROL - A,B,C,D,E,F,G,I
Dept Number: 9200
Service Participants: All Electoral Areas except "H"



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	15,500	15,500	15,500	15,500	15,630
Grants	500	500	500	500	510
Prior Surplus	1,636	1,937	936	1,344	1,371
Taxes	113,903	114,011	123,584	123,149	123,992
Total Revenues:	131,539	131,948	140,520	140,493	141,503
Expenditures					
Administration	27,304	27,798	28,320	28,293	28,859
Advertising	1,500	1,500	1,500	1,500	1,530
Contracts and Agreements	82,000	82,000	90,000	90,000	90,000
Legal	2,635	2,650	2,700	2,700	2,754
Operations	18,000	18,000	18,000	18,000	18,360
Supplies	100	0	0	0	0
Total Expenditures:	131,539	131,948	140,520	140,493	141,503
Net Total	0	0	0	0	0

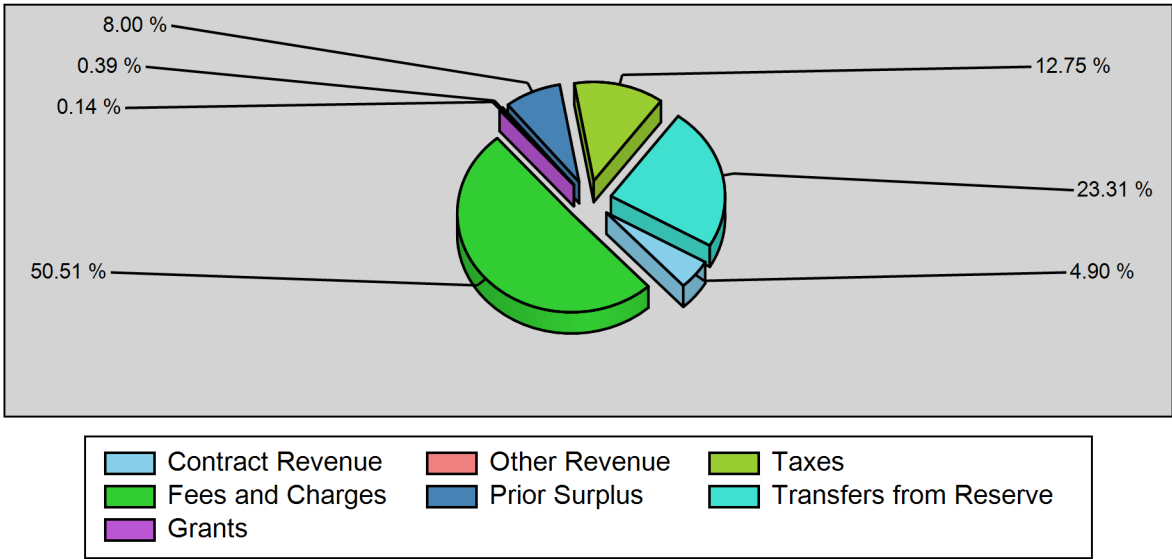
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: BUILDING INSPECTION
Dept Number: 2500
Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H -
by contract with Town of Princeton, Village of Keremeos



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H -
by contract with Town of Princeton, Village of Keremeos



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	63,000	63,000	0
Fees and Charges	516,500	650,000	133,500
Grants	1,800	1,800	0
Other Revenue	181,981	5,000	(176,981)
Prior Surplus	21,500	103,000	81,500
Taxes	142,940	164,117	21,177
Transfers from Reserve	0	300,000	300,000
Total Revenues:	927,721	1,286,917	359,196
Expenditures			
Administration	89,368	101,829	12,461
Advertising	2,000	2,000	0
Capital and Equipment	3,500	305,000	301,500
Insurance	41,000	38,668	(2,332)
Legal	15,000	20,000	5,000
Operations	6,000	6,000	0
Other Expense	5,000	5,000	0
Supplies	5,000	5,000	0
Transfers	15,000	15,000	0
Travel	43,203	43,340	137
Utilities	15,000	11,000	(4,000)
Wages and benefits	687,650	734,080	46,430
Total Expenditures:	927,721	1,286,917	359,196
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H -
by contract with Town of Princeton, Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	63,000	63,000	63,000	63,000	64,260
Fees and Charges	650,000	661,375	672,949	684,726	696,709
Grants	1,800	1,800	1,800	1,800	1,836
Other Revenue	5,000	5,000	5,000	5,000	5,100
Prior Surplus	103,000	10,000	10,000	10,000	10,200
Taxes	164,117	393,432	377,791	371,527	378,443
Transfers from Reserve	300,000	0	0	0	0
Total Revenues:	1,286,917	1,134,607	1,130,540	1,136,053	1,156,548
Expenditures					
Administration	101,829	102,593	104,662	96,653	98,586
Advertising	2,000	2,000	2,000	2,000	2,040
Capital and Equipment	305,000	3,500	3,500	3,500	3,570
Insurance	38,668	39,345	40,034	44,055	44,936
Legal	20,000	20,000	20,000	20,000	20,000
Operations	6,000	6,000	6,000	6,000	6,120
Other Expense	5,000	5,000	5,000	5,000	5,100
Supplies	5,000	5,000	5,000	5,000	5,100
Transfers	15,000	146,280	125,690	120,257	121,304
Travel	43,340	44,130	44,772	44,933	45,832
Utilities	11,000	11,000	11,000	11,000	11,000
Wages and benefits	734,080	749,759	762,882	777,655	792,960
Total Expenditures:	1,286,917	1,134,607	1,130,540	1,136,053	1,156,548
Net Total	0	0	0	0	0

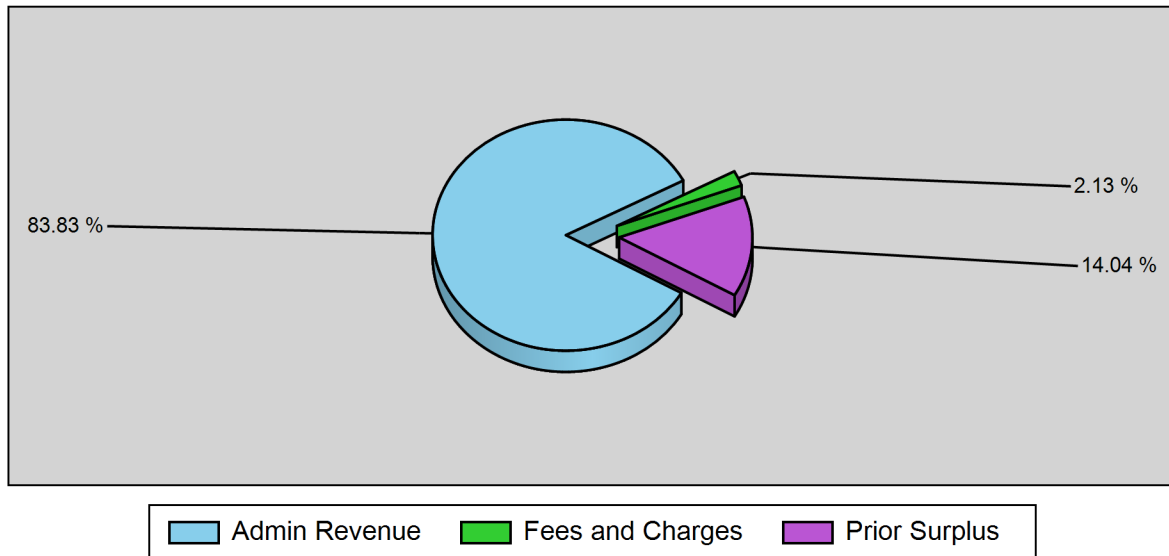
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: BYLAW ENFORCEMENT
 Dept Number: 5100
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Admin Revenue	211,903	196,988	(14,915)
Fees and Charges	5,000	5,000	0
Prior Surplus	14,000	33,000	19,000
Total Revenues:	230,903	234,988	4,085
Expenditures			
Administration	28,379	32,062	3,683
Contracts and Agreements	31,000	31,000	0
Insurance	0	935	935
Legal	5,280	5,386	106
Supplies	1,500	1,500	0
Wages and benefits	164,744	164,105	(639)
Total Expenditures:	230,903	234,988	4,085
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: BYLAW ENFORCEMENT

Dept Number: 5100

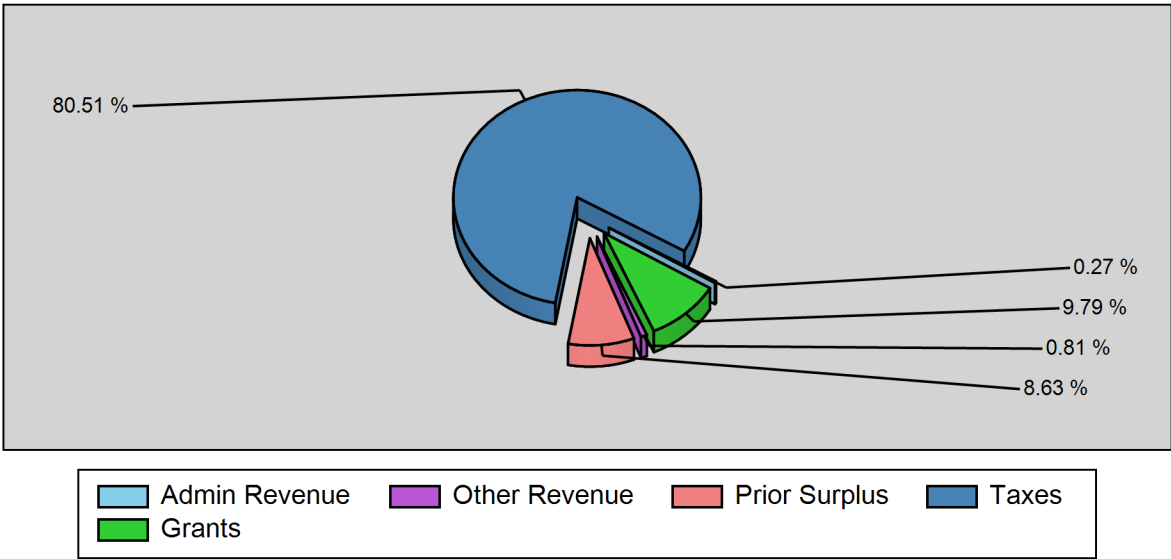
Service Participants: REALLOCATION DEPARTMENT



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Admin Revenue	196,988	230,468	234,899	239,458	244,247
Fees and Charges	5,000	5,000	5,000	5,000	5,100
Prior Surplus	33,000	1,812	1,191	0	0
Total Revenues:	234,988	237,280	241,090	244,458	249,347
Expenditures					
Administration	32,062	31,394	32,151	30,967	31,587
Contracts and Agreements	31,000	31,000	31,000	31,000	31,000
Insurance	935	954	973	992	1,012
Legal	5,386	5,494	5,604	5,716	5,830
Supplies	1,500	1,500	1,500	1,500	1,530
Transfers	0	0	0	1,076	1,773
Wages and benefits	164,105	166,938	169,862	173,207	176,615
Total Expenditures:	234,988	237,280	241,090	244,458	249,347
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ELECTORAL AREA ADMINISTRATION
Dept Number: 0300
Service Participants: All Electoral Areas



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Admin Revenue	0	5,000	5,000
Grants	228,000	181,508	(46,492)
Other Revenue	35,000	15,000	(20,000)
Prior Surplus	80,000	160,000	80,000
Taxes	1,248,706	1,493,086	244,380
Transfers from Reserve	108,000	0	(108,000)
Total Revenues:	1,699,706	1,854,594	154,888
Expenditures			
Administration	219,322	303,502	84,180
Capital and Equipment	22,000	5,000	(17,000)
Consultants	1,220	5,000	3,780
Contingency	500	500	0
Grant Expense	28,000	8,269	(19,731)
Legal	2,500	2,500	0
Other Expense	15,000	1,000	(14,000)
Projects	93,000	0	(93,000)
Transfers	25,000	25,000	0
Utilities	10,000	10,200	200
Wages and benefits	1,283,164	1,493,623	210,459
Total Expenditures:	1,699,706	1,854,594	154,888
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

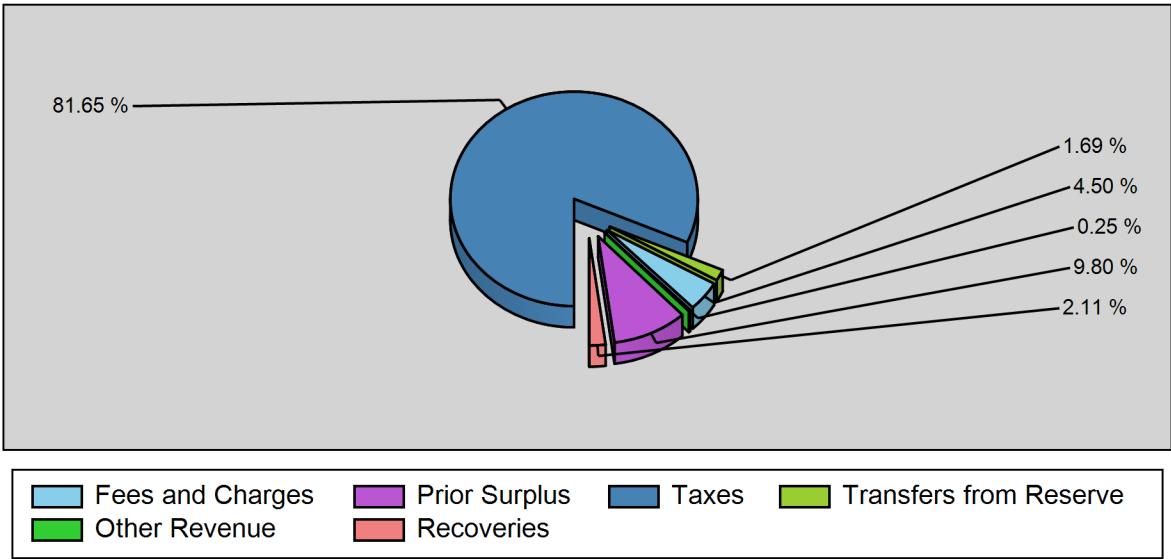
Service: ELECTORAL AREA ADMINISTRATION
 Dept Number: 0300
 Service Participants: All Electoral Areas



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Admin Revenue	5,000	0	0	0	0
Grants	181,508	170,000	170,000	170,000	173,400
Other Revenue	15,000	35,000	35,000	35,000	35,700
Prior Surplus	160,000	42,000	42,000	42,000	42,840
Taxes	1,493,086	1,714,681	1,753,257	1,871,141	1,825,799
Total Revenues:	1,854,594	1,961,681	2,000,257	2,118,141	2,077,739
Expenditures					
Administration	303,502	308,813	314,217	319,715	325,310
Capital and Equipment	5,000	5,000	7,500	7,500	7,650
Consultants	5,000	0	0	0	0
Contingency	500	500	500	500	510
Grant Expense	8,269	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,550
Other Expense	1,000	1,000	1,000	1,000	1,020
Projects	0	0	0	80,000	0
Transfers	25,000	25,000	25,000	25,000	25,500
Utilities	10,200	10,404	10,612	10,824	11,040
Wages and benefits	1,493,623	1,608,464	1,638,928	1,671,102	1,704,159
Total Expenditures:	1,854,594	1,961,681	2,000,257	2,118,141	2,077,739
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	53,121	53,200	79
Other Revenue	3,000	3,000	0
Prior Surplus	95,000	115,943	20,943
Recoveries	15,500	25,000	9,500
Taxes	949,814	966,259	16,445
Transfers from Reserve	20,000	20,000	0
Total Revenues:	1,136,435	1,183,402	46,967
Expenditures			
Administration	314,410	340,348	25,938
Advertising	15,000	20,000	5,000
Capital and Equipment	1,000	1,000	0
Consultants	105,924	80,000	(25,924)
Contingency	1,000	1,000	0
Insurance	6,300	6,647	347
Legal	57,233	42,100	(15,133)
Other Expense	3,000	3,000	0
Projects	10,000	10,000	0
Supplies	8,000	8,000	0
Travel	3,899	3,950	51
Utilities	800	800	0
Wages and benefits	609,869	666,557	56,688
Total Expenditures:	1,136,435	1,183,402	46,967
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	53,200	53,200	53,200	53,200	54,264
Other Revenue	3,000	3,000	3,000	3,000	3,060
Prior Surplus	115,943	60,000	60,000	60,000	60,000
Recoveries	25,000	15,500	15,500	15,500	15,810
Taxes	966,259	1,087,791	1,107,340	1,114,210	1,133,993
Transfers from Reserve	20,000	10,000	5,000	5,000	5,100
Total Revenues:	1,183,402	1,229,491	1,244,040	1,250,910	1,272,227
Expenditures					
Administration	340,348	346,284	353,747	348,426	355,394
Advertising	20,000	20,000	20,000	20,000	20,000
Capital and Equipment	1,000	1,000	1,000	1,000	1,020
Consultants	80,000	80,000	80,000	80,000	80,000
Contingency	1,000	1,000	1,000	1,000	1,020
Insurance	6,647	6,763	6,881	6,769	6,904
Legal	42,100	42,100	42,200	42,200	42,244
Other Expense	3,000	3,000	3,000	3,000	3,060
Projects	10,000	10,000	10,000	10,000	10,200
Supplies	8,000	9,000	9,000	10,000	10,200
Transfers	0	11,514	5,702	3,256	2,912
Travel	3,950	3,950	4,000	4,000	4,080
Utilities	800	800	800	800	816
Wages and benefits	666,557	694,080	706,710	720,459	734,377
Total Expenditures:	1,183,402	1,229,491	1,244,040	1,250,910	1,272,227
Net Total	0	0	0	0	0

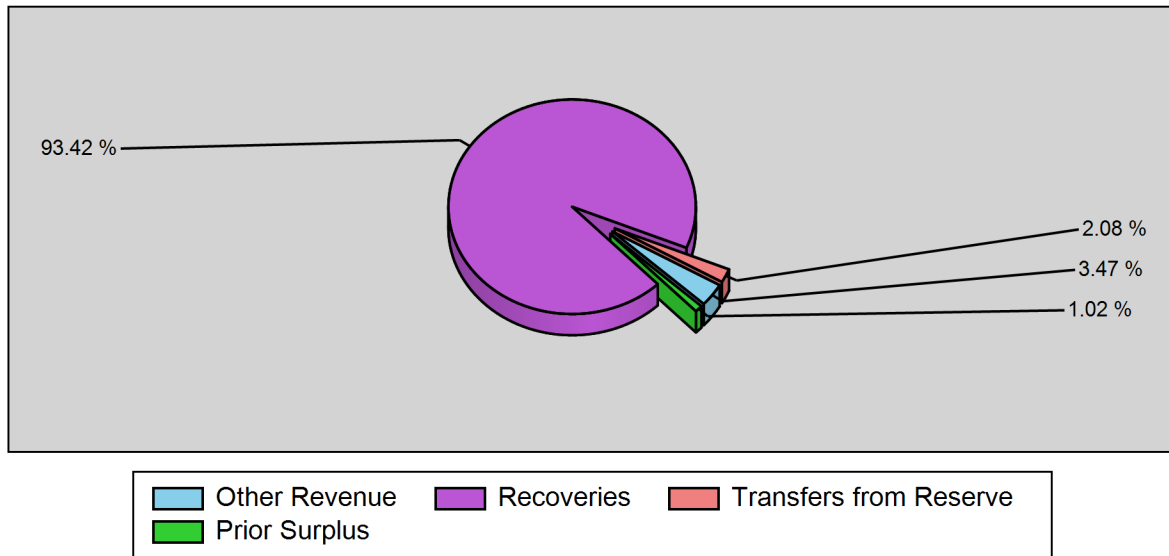
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: INFORMATION SERVICES
 Dept Number: 0600
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Other Revenue	27,000	25,000	(2,000)
Prior Surplus	10,716	7,369	(3,347)
Recoveries	600,072	672,979	72,907
Transfers from Reserve	15,000	15,000	0
Total Revenues:	652,788	720,348	67,560
Expenditures			
Administration	34,000	39,369	5,369
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	67,000	67,500	500
Maintenance and Repairs	3,000	3,000	0
Supplies	2,000	2,000	0
Transfers	10,407	5,000	(5,407)
Wages and benefits	531,381	598,479	67,098
Total Expenditures:	652,788	720,348	67,560
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: INFORMATION SERVICES

Dept Number: 0600

Service Participants: REALLOCATION DEPARTMENT



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	7,369	5,000	5,000	5,000	5,000
Recoveries	672,979	743,432	762,937	779,133	793,517
Transfers from Reserve	15,000	10,000	10,000	10,000	10,000
Total Revenues:	720,348	783,432	802,937	819,133	833,517
Expenditures					
Administration	39,369	40,000	43,000	45,000	45,900
Capital and Equipment	5,000	5,000	6,000	6,000	6,000
Contracts and Agreements	67,500	68,500	71,000	71,000	71,000
Maintenance and Repairs	3,000	3,500	3,500	4,000	4,000
Supplies	2,000	2,500	2,500	3,000	3,000
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	598,479	658,932	671,937	685,133	698,617
Total Expenditures:	720,348	783,432	802,937	819,133	833,517
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

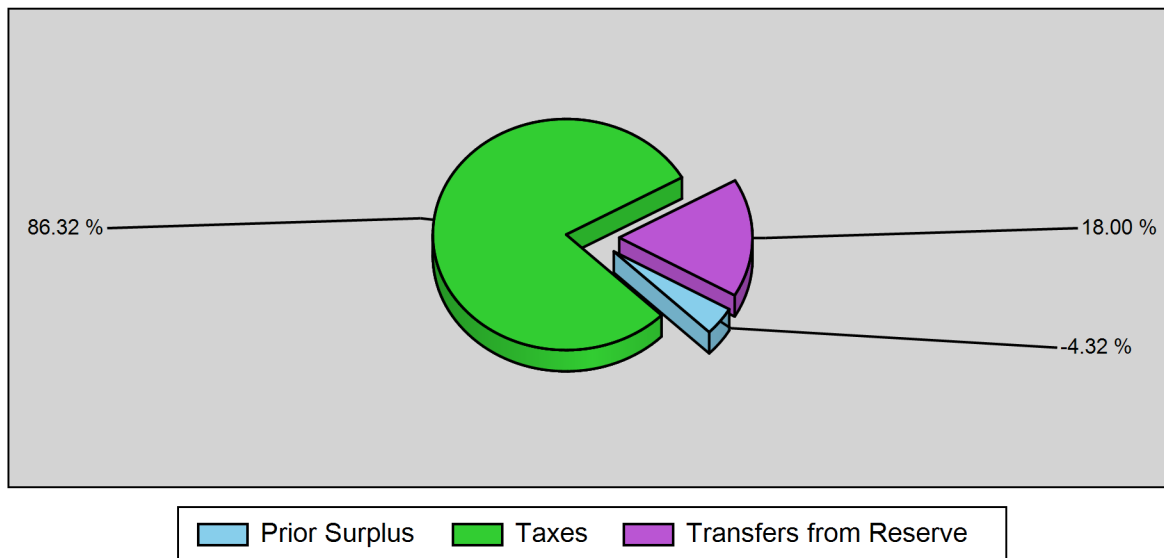
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(25,166)	(9,594)	15,572
Taxes	172,694	191,857	19,163
Transfers from Reserve	0	40,000	40,000
Total Revenues:	147,528	222,263	74,735
Expenditures			
Administration	8,306	9,143	837
Advertising	1,200	1,300	100
Capital and Equipment	1,300	41,500	40,200
Consultants	2,000	2,000	0
Insurance	2,700	1,913	(787)
Operations	29,000	37,000	8,000
Supplies	30,000	35,000	5,000
Transfers	5,000	14,606	9,606
Travel	10,000	3,000	(7,000)
Utilities	100	1,000	900
Wages and benefits	57,922	75,801	17,879
Total Expenditures:	147,528	222,263	74,735
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(9,594)	100	100	100	102
Taxes	191,857	184,013	185,347	169,702	173,023
Transfers from Reserve	40,000	0	0	0	0
Total Revenues:	222,263	184,113	185,447	169,802	173,125
Expenditures					
Administration	9,143	8,678	8,893	9,078	9,259
Advertising	1,300	1,300	1,300	1,300	1,326
Capital and Equipment	41,500	1,500	1,500	1,408	1,436
Consultants	2,000	2,000	2,000	2,000	2,040
Insurance	1,913	1,927	1,941	1,957	1,996
Operations	37,000	38,000	39,000	29,000	29,580
Supplies	35,000	35,000	35,000	30,000	30,600
Transfers	14,606	13,566	12,294	10,863	11,080
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	1,000	1,000	1,000	100	102
Wages and benefits	75,801	78,142	79,519	81,096	82,706
Total Expenditures:	222,263	184,113	185,447	169,802	173,125
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

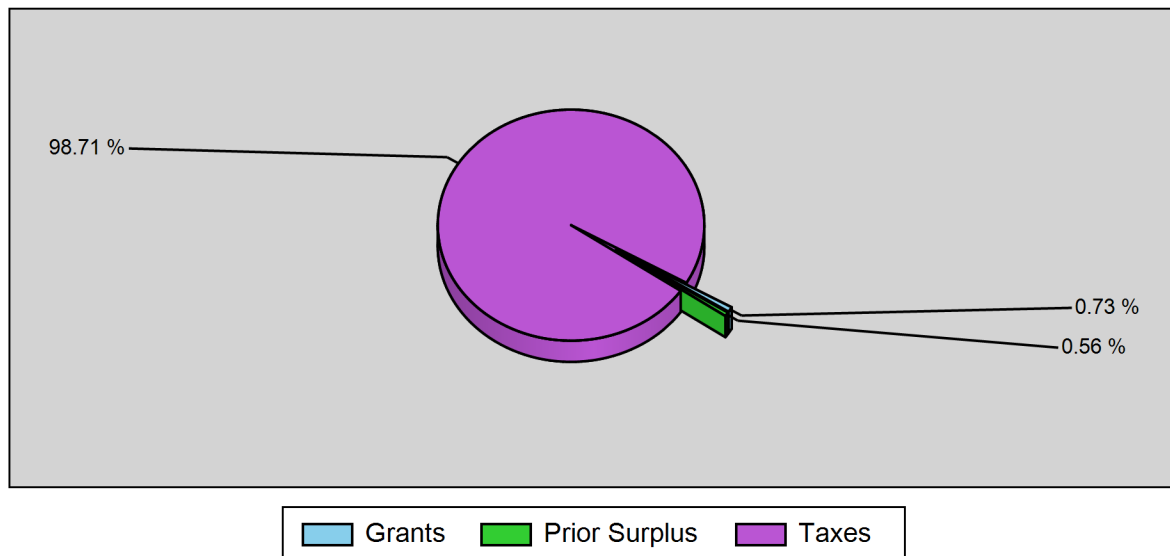
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	6,000	6,478	478
Prior Surplus	10,000	5,000	(5,000)
Taxes	812,843	878,219	65,376
Total Revenues:	828,843	889,697	60,854
Expenditures			
Administration	10,224	11,839	1,615
Transfers - Other Agencies	818,619	877,858	59,239
Total Expenditures:	828,843	889,697	60,854
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	6,478	6,000	6,000	6,000	6,120
Prior Surplus	5,000	5,000	5,000	5,000	5,100
Taxes	878,219	855,074	872,396	890,064	907,865
Total Revenues:	889,697	866,074	883,396	901,064	919,085
Expenditures					
Administration	11,839	10,637	10,850	11,067	11,288
Transfers - Other Agencies	877,858	855,437	872,546	889,997	907,797
Total Expenditures:	889,697	866,074	883,396	901,064	919,085
Net Total	0	0	0	0	0

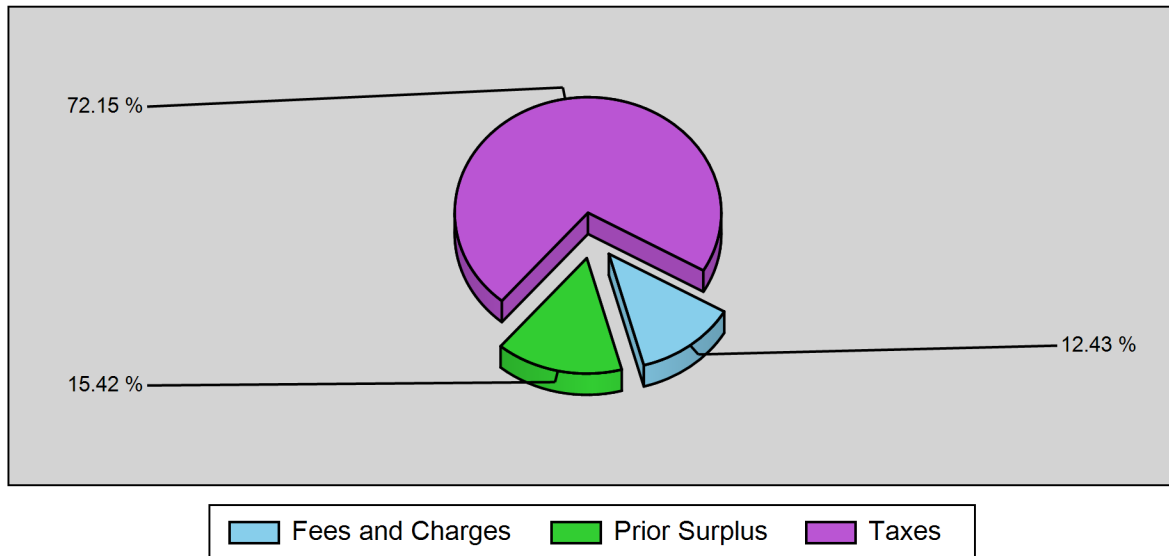
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SUBDIVISION SERVICING
Dept Number: 4200
Service Participants: All Electoral Areas



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	25,000	25,000	0
Prior Surplus	13,054	31,000	17,946
Taxes	131,429	145,055	13,626
Total Revenues:	169,483	201,055	31,572
Expenditures			
Administration	10,090	10,816	726
Consultants	30,000	30,000	0
Insurance	0	754	754
Legal	10,000	10,000	0
Supplies	500	500	0
Travel	1,000	1,000	0
Wages and benefits	117,893	147,985	30,092
Total Expenditures:	169,483	201,055	31,572
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SUBDIVISION SERVICING
Dept Number: 4200
Service Participants: All Electoral Areas



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	25,000	25,000	35,000	35,000	35,700
Prior Surplus	31,000	0	0	0	0
Taxes	145,055	152,260	145,470	148,764	151,740
Transfers from Reserve	0	0	0	0	0
Total Revenues:	201,055	177,260	180,470	183,764	187,440
Expenditures					
Administration	10,816	10,427	10,699	10,923	11,142
Consultants	30,000	5,000	5,000	5,000	5,100
Insurance	754	769	784	800	816
Legal	10,000	10,000	10,000	10,000	10,200
Supplies	500	500	500	500	510
Transfers	0	0	0	0	0
Travel	1,000	1,000	1,000	1,000	1,020
Wages and benefits	147,985	149,564	152,487	155,541	158,652
Total Expenditures:	201,055	177,260	180,470	183,764	187,440
Net Total	0	0	0	0	0

Schedule A

Questica Agenda			As at Mar 7th	At		
Page	Page		2019 Final	2018 Final	Change	Explanation of Change
SHARED A - OSOYOOS Changes since 2018 Budget						
12	205	ARENA - OSOYOOS/A	\$494,406	\$478,103	\$16,303	
121	314	MUSEUM PROPERTY DEBT - AREA A	\$76,590	\$76,513	\$77	
			\$570,996	\$554,616	\$16,380	

FIVE YEAR FINANCIAL PLAN

2019 - 2023

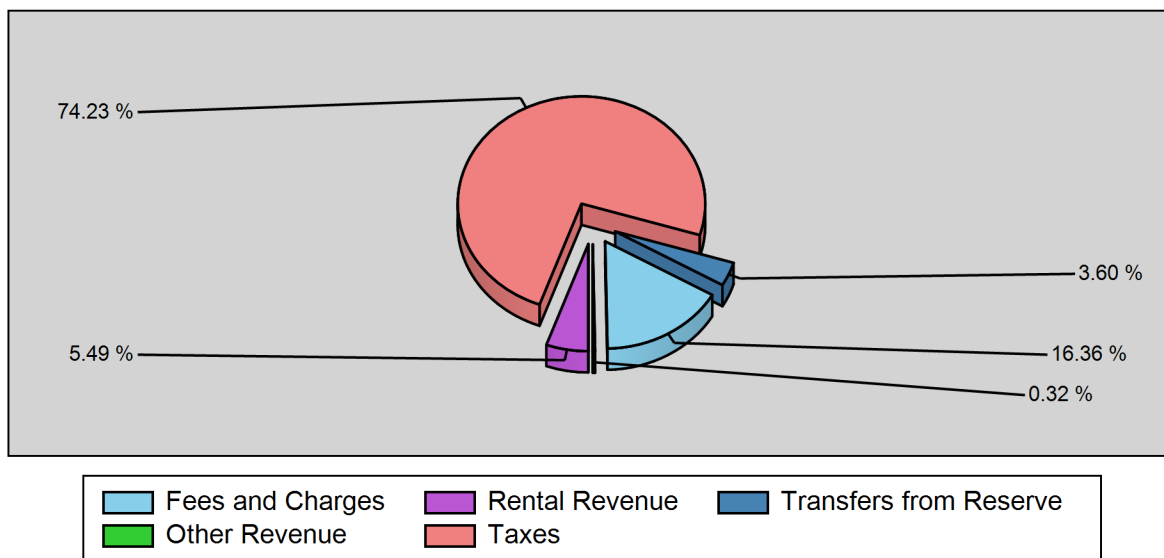
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	106,690	108,970	2,280
Grants	18,000	0	(18,000)
Other Revenue	1,700	2,100	400
Rental Revenue	35,700	36,600	900
Taxes	478,103	494,406	16,303
Transfers from Reserve	5,000	24,000	19,000
Total Revenues:	645,193	666,076	20,883
Expenditures			
Administration	13,093	13,266	173
Capital and Equipment	70,000	77,000	7,000
Financing	0	25,630	25,630
Maintenance and Repairs	54,000	55,000	1,000
Other Expense	6,550	6,550	0
Supplies	12,250	12,460	210
Utilities	105,060	107,140	2,080
Wages and benefits	384,240	369,030	(15,210)
Total Expenditures:	645,193	666,076	20,883
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	108,970	111,636	114,367	117,166	120,036
Grants	0	0	25,000	0	0
Other Revenue	2,100	2,100	2,100	2,100	2,100
Rental Revenue	36,600	37,515	38,453	39,414	40,399
Taxes	494,406	562,374	583,428	581,613	595,243
Transfers from Reserve	24,000	0	0	0	0
Total Revenues:	666,076	713,625	763,348	740,293	757,778
Expenditures					
Administration	13,266	13,137	13,160	13,183	13,207
Capital and Equipment	77,000	71,000	109,500	75,000	68,000
Financing	25,630	68,330	68,330	68,330	81,140
Maintenance and Repairs	55,000	56,100	57,222	58,366	59,533
Other Expense	6,550	6,681	6,815	6,951	7,090
Supplies	12,460	12,685	12,915	13,149	13,388
Utilities	107,140	109,282	111,468	113,697	115,971
Wages and benefits	369,030	376,410	383,938	391,617	399,449
Total Expenditures:	666,076	713,625	763,348	740,293	757,778
Net Total	0	0	0	0	0

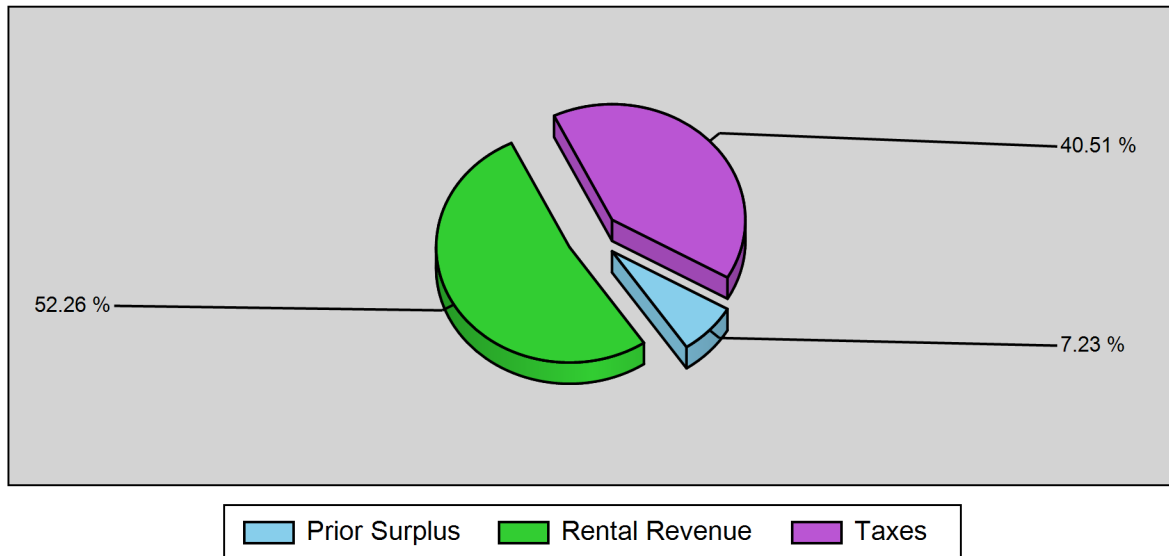
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUSEUM PROPERTY DEBT AREA A
 Dept Number: 7865
 Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	13,670	13,670
Rental Revenue	97,121	98,821	1,700
Taxes	76,513	76,590	77
Total Revenues:	173,634	189,081	15,447
Expenditures			
Administration	550	637	87
Financing	76,514	76,514	0
Insurance	3,390	3,449	59
Transfers	93,180	108,481	15,301
Total Expenditures:	173,634	189,081	15,447
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	13,670	0	0	0	0
Rental Revenue	98,821	100,550	102,310	104,356	106,443
Taxes	76,590	76,591	76,592	76,513	78,043
Total Revenues:	189,081	177,141	178,902	180,869	184,486
Expenditures					
Administration	637	648	659	592	604
Capital and Equipment	0	50,000	50,000	50,000	51,000
Financing	76,514	76,514	76,514	76,514	78,044
Insurance	3,449	3,509	3,570	3,641	3,714
Transfers	108,481	46,470	48,159	50,122	51,124
Total Expenditures:	189,081	177,141	178,902	180,869	184,486
Net Total	0	0	0	0	0

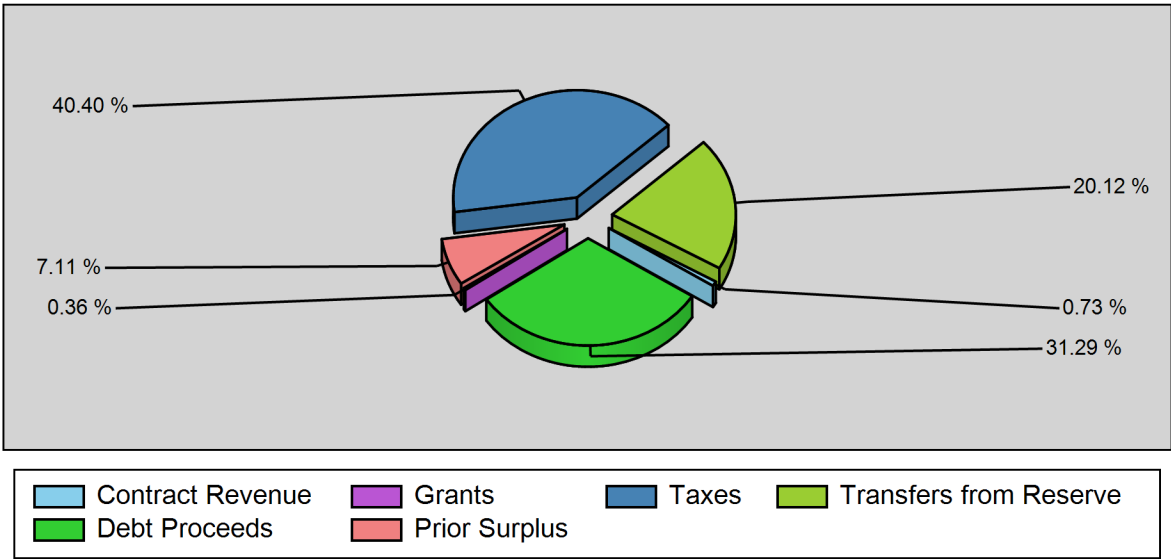
Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
SHARED B, G & KEREMEOS Changes since 2018 Budget						
56	249	FIRE PROTECTION - B-G KEREMEOS	\$451,897	\$520,001	-\$68,104	
249	442	POOL - KEREMEOS/AREAS B & G	\$69,276	\$49,233	\$20,043	Budgeted transfer to reserve in 2019
246	439	RECREATION FACILITY - KEREMEOS	\$237,379	\$120,542	\$116,837	Transfer from operating reserve in 2018 not available in 2019, Budgeted transfer to reserves.
199	392	REFUSE DISPOSAL B-G KEREMEOS	\$266,127	\$256,251	\$9,876	
251	444	SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	
		\$1,057,679	\$979,027	\$78,652		
NON TAX SUPPORTED SERVICES - USER FEES						
191	384	RECYCLING/GARBGE KEREMEOS	\$81,305	\$79,465	\$1,840	

Service: FIRE B-G KEREMEOS
Dept Number: 1100
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	7,990	8,150	160
Debt Proceeds	450,000	350,000	(100,000)
Grants	4,000	4,000	0
Prior Surplus	0	79,521	79,521
Taxes	520,001	451,897	(68,104)
Transfers from Reserve	35,500	225,000	189,500
Total Revenues:	1,017,491	1,118,568	101,077
Expenditures			
Administration	8,282	9,231	949
Capital and Equipment	518,650	630,750	112,100
Contracts and Agreements	5,750	5,922	172
Financing	16,591	46,838	30,247
Insurance	16,043	16,614	571
Legal	2,000	2,000	0
Maintenance and Repairs	56,575	52,852	(3,723)
Other Expense	8,075	8,271	196
Projects	15,000	0	(15,000)
Transfers	95,000	100,000	5,000
Travel	6,580	6,712	132
Utilities	15,035	15,416	381
Wages and benefits	253,910	223,962	(29,948)
Total Expenditures:	1,017,491	1,118,568	101,077
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	8,150	8,313	8,479	8,649	8,844
Debt Proceeds	350,000	0	0	0	450,000
Grants	4,000	4,000	4,000	4,080	4,162
Prior Surplus	79,521	0	0	0	0
Taxes	451,897	524,310	537,690	544,210	606,244
Transfers from Reserve	225,000	48,726	49,701	50,000	51,525
Total Revenues:	1,118,568	585,349	599,870	606,939	1,120,775
Expenditures					
Administration	9,231	9,404	9,604	8,981	9,183
Capital and Equipment	630,750	83,926	85,901	86,924	588,755
Contracts and Agreements	5,922	6,100	6,283	6,472	6,665
Financing	46,838	46,838	46,838	42,533	43,384
Insurance	16,614	16,906	17,203	17,241	17,628
Legal	2,000	2,000	2,040	2,081	2,128
Maintenance and Repairs	52,852	52,719	53,854	54,931	56,127
Other Expense	8,271	8,468	8,667	8,868	9,067
Transfers	100,000	105,000	108,380	110,548	113,035
Travel	6,712	6,846	6,983	7,123	7,283
Utilities	15,416	15,820	16,216	16,540	16,912
Wages and benefits	223,962	231,322	237,901	244,697	250,608
Total Expenditures:	1,118,568	585,349	599,870	606,939	1,120,775
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

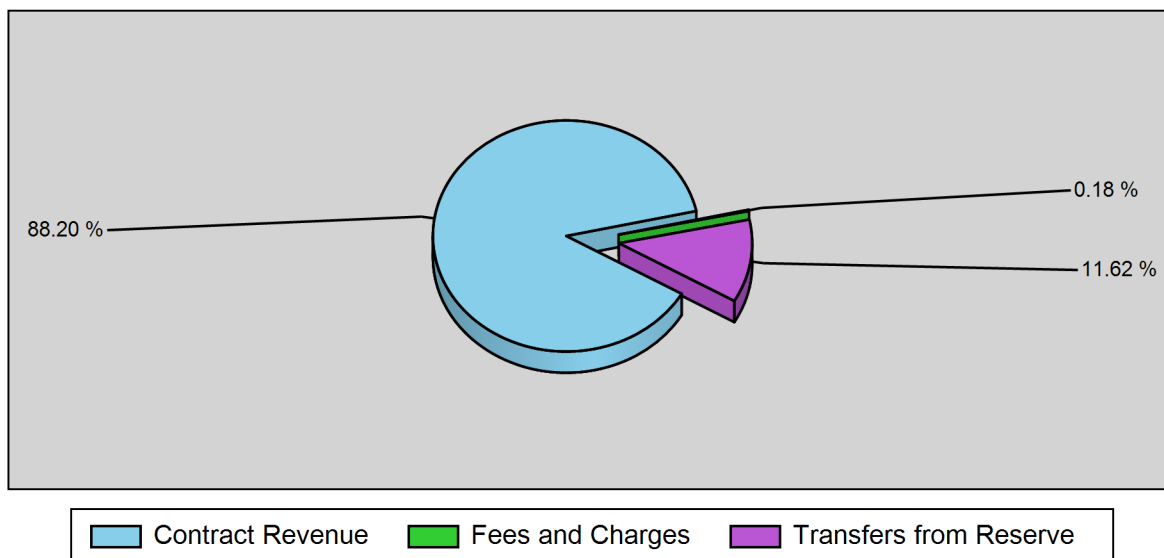
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	110,235	112,075	1,840
Fees and Charges	230	230	0
Transfers from Reserve	5,979	14,766	8,787
Total Revenues:	116,444	127,071	10,627
Expenditures			
Administration	8,264	8,435	171
Advertising	2,000	1,850	(150)
Contracts and Agreements	69,762	77,640	7,878
Insurance	625	455	(170)
Legal	150	150	0
Operations	30,000	30,000	0
Supplies	200	500	300
Transfers	1,000	1,000	0
Travel	1,400	1,400	0
Wages and benefits	3,043	5,641	2,598
Total Expenditures:	116,444	127,071	10,627
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

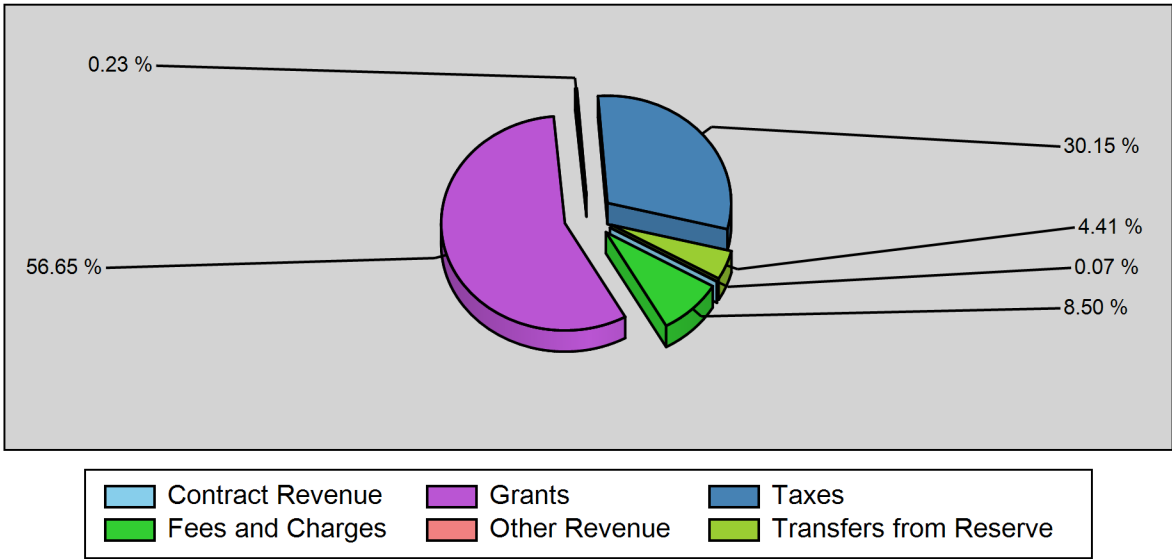
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	112,075	113,680	114,680	117,125	119,468
Fees and Charges	230	230	230	230	235
Transfers from Reserve	14,766	15,201	15,985	15,331	15,637
Total Revenues:	127,071	129,111	130,895	132,686	135,340
Expenditures					
Administration	8,435	8,526	8,620	8,540	8,711
Advertising	1,850	1,850	1,850	2,000	2,040
Contracts and Agreements	77,640	79,192	80,777	82,393	84,041
Insurance	455	463	471	762	777
Legal	150	150	150	150	153
Operations	30,000	30,000	30,000	30,000	30,600
Supplies	500	500	500	200	204
Transfers	1,000	1,000	1,000	1,000	1,020
Travel	1,400	1,400	1,400	1,400	1,428
Wages and benefits	5,641	6,030	6,127	6,241	6,366
Total Expenditures:	127,071	129,111	130,895	132,686	135,340
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL B/G / (KEREMEOS TRANSFER STATION)

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	600	600	0
Fees and Charges	75,000	75,000	0
Grants	500,000	500,000	0
Other Revenue	2,000	2,000	0
Taxes	256,251	266,127	9,876
Transfers from Reserve	9,000	38,929	29,929
Total Revenues:	842,851	882,656	39,805
Expenditures			
Administration	9,258	10,720	1,462
Advertising	1,000	1,000	0
Capital and Equipment	490,000	490,000	0
Consultants	61,000	56,500	(4,500)
Contracts and Agreements	113,000	115,560	2,560
Insurance	3,320	3,532	212
Operations	69,682	69,948	266
Transfers	9,379	12,838	3,459
Travel	1,000	1,000	0
Utilities	3,900	3,900	0
Wages and benefits	81,312	117,658	36,346
Total Expenditures:	842,851	882,656	39,805
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL B/G / (KEREMEOS TRANSFER STATION)

Dept Number: 3400

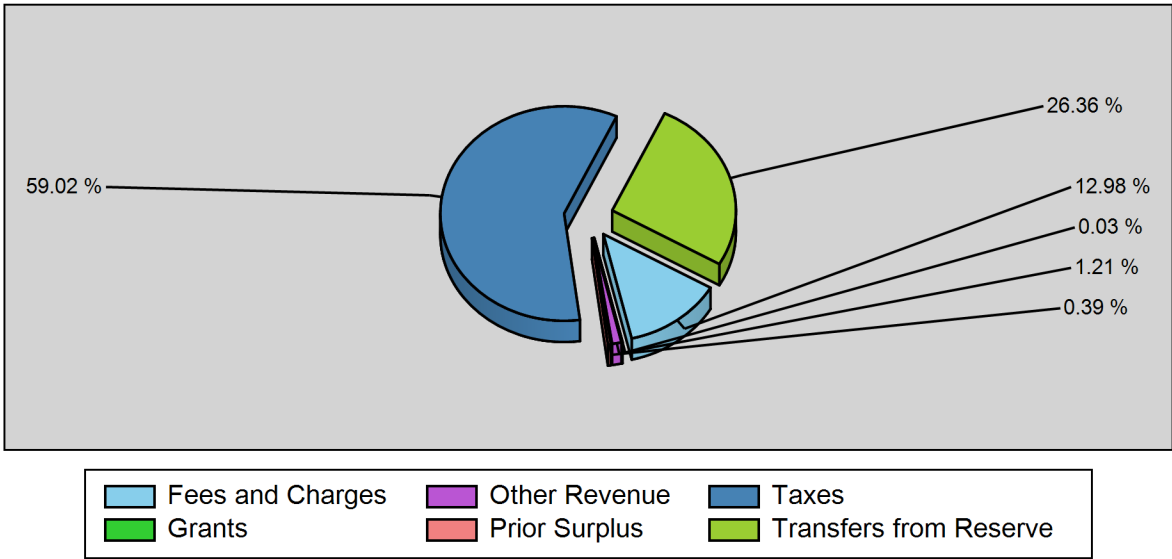
Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	600	600	600	600	612
Fees and Charges	75,000	75,000	75,000	75,000	76,500
Grants	500,000	0	0	0	0
Other Revenue	2,000	2,000	2,000	2,000	2,040
Taxes	266,127	269,176	269,426	269,690	275,080
Transfers from Reserve	38,929	0	0	0	0
Total Revenues:	882,656	346,776	347,026	347,290	354,232
Expenditures					
Administration	10,720	9,539	9,730	9,925	10,124
Advertising	1,000	1,000	1,000	1,000	1,020
Capital and Equipment	490,000	5,000	5,000	5,000	5,100
Consultants	56,500	7,000	7,500	7,500	7,650
Contracts and Agreements	115,560	114,939	115,938	116,956	119,295
Insurance	3,532	3,453	3,522	3,594	3,666
Operations	69,948	61,500	61,600	61,600	62,832
Transfers	12,838	21,262	17,409	13,928	14,278
Travel	1,000	1,000	1,000	1,000	1,020
Utilities	3,900	4,000	4,000	4,100	4,182
Wages and benefits	117,658	118,083	120,327	122,687	125,065
Total Expenditures:	882,656	346,776	347,026	347,290	354,232
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	49,580	52,209	2,629
Grants	23	125	102
Other Revenue	4,852	4,879	27
Prior Surplus	35,000	1,587	(33,413)
Taxes	120,542	237,379	116,837
Transfers from Reserve	103,000	106,000	3,000
Total Revenues:	312,997	402,179	89,182
Expenditures			
Administration	7,694	8,980	1,286
Advertising	2,546	2,597	51
Capital and Equipment	69,434	108,000	38,566
Consultants	15,000	0	(15,000)
Insurance	14,700	15,025	325
Maintenance and Repairs	19,880	8,437	(11,443)
Operations	18,431	32,800	14,369
Supplies	4,179	4,263	84
Transfers	11,941	37,180	25,239
Utilities	35,544	31,700	(3,844)
Wages and benefits	113,648	153,197	39,549
Total Expenditures:	312,997	402,179	89,182
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	52,209	46,392	46,740	47,675	48,628
Grants	125	128	131	134	137
Other Revenue	4,879	4,907	4,935	5,034	5,134
Prior Surplus	1,587	35,700	36,414	37,142	37,885
Taxes	237,379	224,795	228,157	304,645	310,017
Transfers from Reserve	106,000	26,010	26,530	37,465	38,214
Total Revenues:	402,179	337,932	342,907	432,095	440,015
Expenditures					
Administration	8,980	8,966	9,133	8,818	8,994
Advertising	2,597	2,649	2,702	2,756	2,811
Capital and Equipment	108,000	12,000	12,000	52,500	52,500
Insurance	15,025	15,288	15,555	15,654	15,967
Maintenance and Repairs	8,437	8,486	8,536	28,087	28,529
Operations	32,800	34,700	36,000	55,651	57,950
Supplies	4,263	4,348	4,435	4,524	4,614
Transfers	37,180	63,424	64,692	65,985	67,305
Utilities	31,700	31,700	31,700	36,800	36,800
Wages and benefits	153,197	156,371	158,154	161,320	164,545
Total Expenditures:	402,179	337,932	342,907	432,095	440,015
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

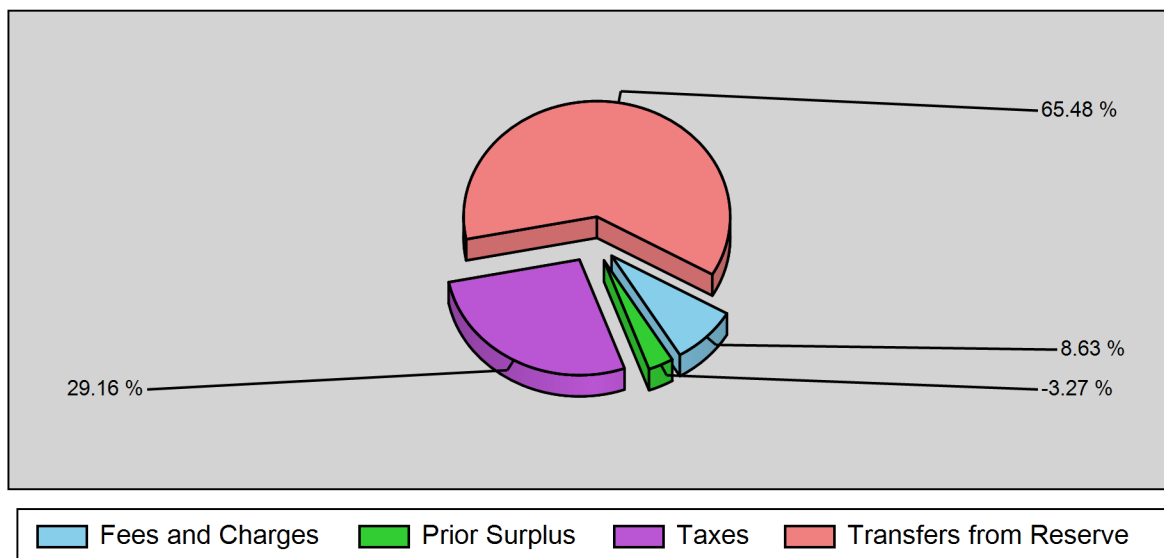
Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	20,500	20,500	0
Prior Surplus	15,000	(7,776)	(22,776)
Taxes	49,233	69,276	20,043
Transfers from Reserve	5,000	155,576	150,576
Total Revenues:	89,733	237,576	147,843
Expenditures			
Administration	3,734	4,324	590
Capital and Equipment	0	145,000	145,000
Insurance	1,397	1,473	76
Maintenance and Repairs	1,087	0	(1,087)
Operations	15,438	15,850	412
Transfers	0	7,668	7,668
Travel	0	500	500
Utilities	8,326	8,500	174
Wages and benefits	59,751	54,261	(5,490)
Total Expenditures:	89,733	237,576	147,843
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	20,500	20,500	20,500	20,910	21,328
Prior Surplus	(7,776)	0	0	0	0
Taxes	69,276	70,284	71,868	73,217	74,460
Transfers from Reserve	155,576	1,868	1,583	8,152	9,826
Total Revenues:	237,576	92,652	93,951	102,279	105,614
Expenditures					
Administration	4,324	4,400	4,477	4,015	4,095
Capital and Equipment	145,000	0	0	0	0
Consultants	0	0	0	0	0
Insurance	1,473	1,499	1,525	1,631	1,664
Maintenance and Repairs	0	0	0	0	0
Operations	15,850	6,950	6,950	7,500	9,300
Transfers	7,668	15,300	15,606	15,918	16,236
Travel	500	500	500	500	500
Utilities	8,500	8,500	8,500	15,413	15,593
Wages and benefits	54,261	55,503	56,393	57,302	58,226
Total Expenditures:	237,576	92,652	93,951	102,279	105,614
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

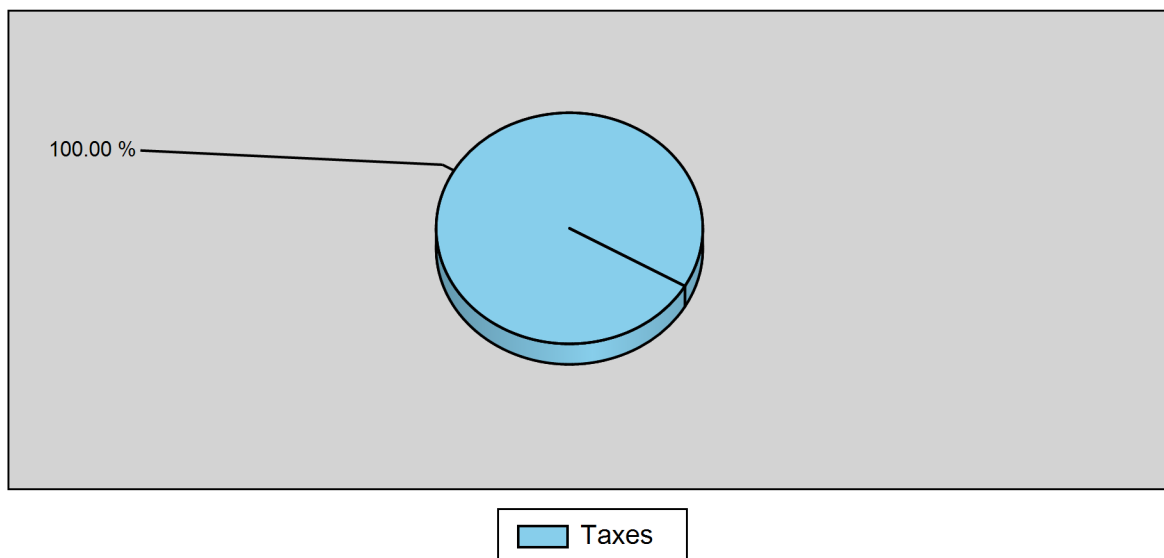
Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE

Dept Number: 9250

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	33,000	33,000	0
Total Revenues:	33,000	33,000	0
Expenditures			
Contracts and Agreements	33,000	33,000	0
Total Expenditures:	33,000	33,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	33,000	33,000	33,000	33,000	33,660
Total Revenues:	33,000	33,000	33,000	33,000	33,660
Expenditures					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,660
Total Expenditures:	33,000	33,000	33,000	33,000	33,660
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE

Dept Number: 9250

Service Participants: Electoral Area B and G and Village of Keremeos



Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
		SHARED C - OLIVER Changes since 2018 Budget				
39	232	ECONOMIC DEVELOPMENT - OLIVER	\$27,477	\$25,402	\$2,075	
289	482	FRANK VENABLES AUDITORIUM-OLIVER/AREA C	\$248,890	\$246,903	\$1,987	
105	298	HERITAGE GRANT - AREA C	\$151,137	\$147,295	\$3,842	
				\$0		
148	341	ARENA - OLIVER/C	\$517,030	\$563,245	-\$46,215	
150	343	PARKS - OLIVER/C	\$388,444	\$346,457	\$41,987	Transfer from reserve in 2018, increased operating and capital expenditures
152	345	POOL - OLIVER/C	\$243,511	\$219,113	\$24,398	
154	347	PROGRAMS - OLIVER/AREA C	\$147,021	\$141,451	\$5,570	
156	349	RECREATION HALL - OLIVER/C	\$179,421	\$157,763	\$21,658	
		SUBTOTAL Oliver Parks and Rec	\$1,475,427	\$1,428,029	\$47,398	
202	395	REFUSE DISPOSAL-OLIVER	\$115,115	\$104,042	\$11,073	
291	484	VENABLES THEATRE SERVICE	\$114,809	\$111,250	\$3,559	
			\$2,132,855	\$2,062,921	\$69,934	

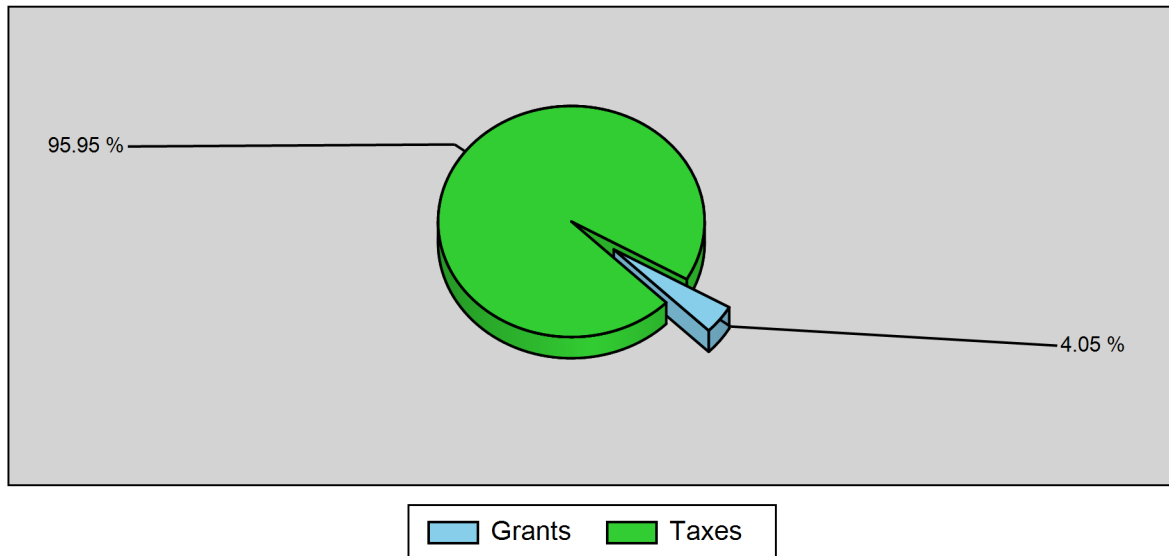
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C
 Dept Number: 9350
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	1,160	1,160	0
Prior Surplus	1,988	0	(1,988)
Taxes	25,402	27,477	2,075
Total Revenues:	28,550	28,637	87
Expenditures			
Administration	550	637	87
Contracts and Agreements	28,000	28,000	0
Total Expenditures:	28,550	28,637	87
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C
Dept Number: 9350
Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	1,160	1,160	1,160	1,160	1,183
Taxes	27,477	27,488	27,499	27,432	27,981
Total Revenues:	28,637	28,648	28,659	28,592	29,164
Expenditures					
Administration	637	648	659	592	604
Contracts and Agreements	28,000	28,000	28,000	28,000	28,560
Total Expenditures:	28,637	28,648	28,659	28,592	29,164
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

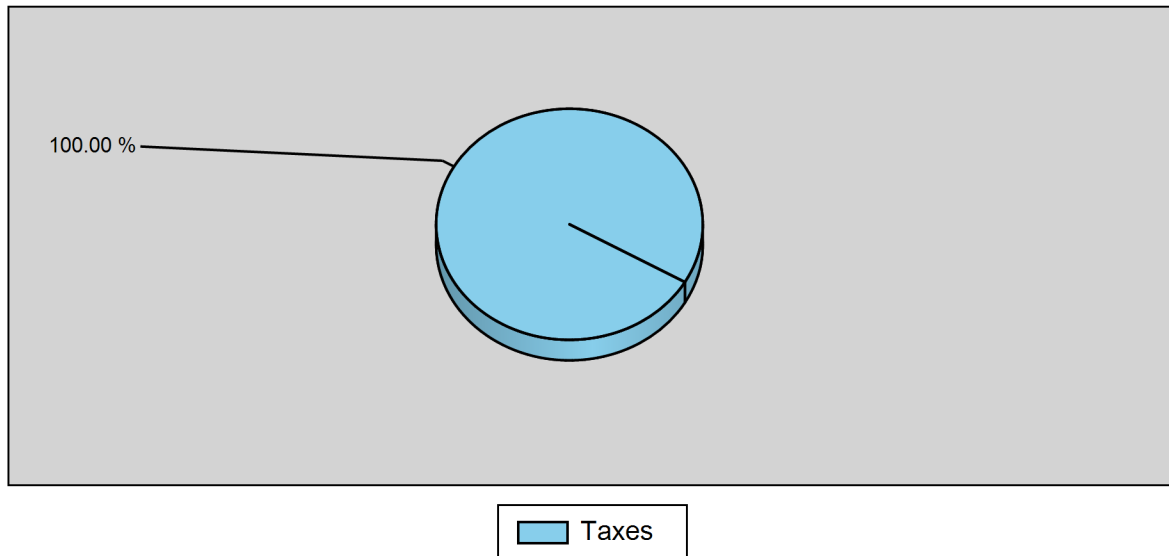
Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	147,295	151,137	3,842
Total Revenues:	147,295	151,137	3,842
Expenditures			
Administration	550	637	87
Contracts and Agreements	146,745	150,500	3,755
Total Expenditures:	147,295	151,137	3,842
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	0	0	0	0	0
Taxes	151,137	151,148	151,159	151,092	151,104
Total Revenues:	151,137	151,148	151,159	151,092	151,104
Expenditures					
Administration	637	648	659	592	604
Contracts and Agreements	150,500	150,500	150,500	150,500	150,500
Total Expenditures:	151,137	151,148	151,159	151,092	151,104
Net Total	0	0	0	0	0

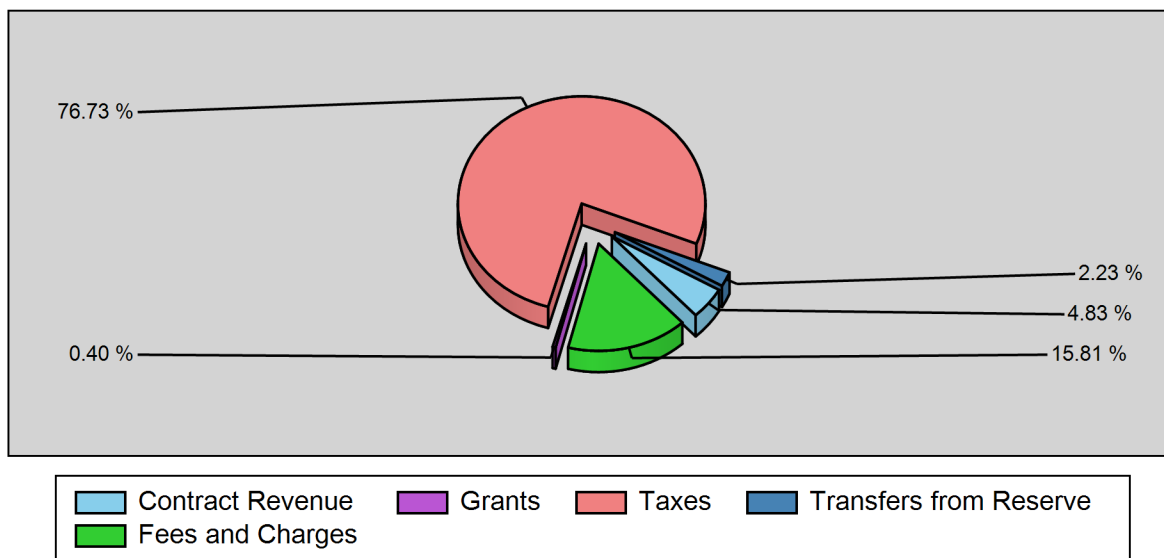
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION ARENA
 Dept Number: 7100
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	19,374	32,545	13,171
Fees and Charges	95,500	106,500	11,000
Grants	252,546	2,717	(249,829)
Taxes	563,245	517,030	(46,215)
Transfers from Reserve	0	15,000	15,000
Total Revenues:	930,665	673,792	(256,873)
Expenditures			
Administration	1,383	0	(1,383)
Capital and Equipment	500,000	214,707	(285,293)
Insurance	12,994	13,221	227
Operations	406,288	431,864	25,576
Projects	0	5,000	5,000
Transfers	10,000	9,000	(1,000)
Total Expenditures:	930,665	673,792	(256,873)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION ARENA

Dept Number: 7100

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	32,545	20,040	20,441	20,850	21,267
Debt Proceeds	0	2,600,000	1,570,361	0	0
Fees and Charges	106,500	104,588	106,680	108,814	110,990
Grants	2,717	2,771	7,148,944	2,883	2,941
Taxes	517,030	411,671	409,016	417,194	425,538
Transfers from Reserve	15,000	50,600	51,612	52,644	53,697
Total Revenues:	673,792	3,189,670	9,307,054	602,385	614,433
Expenditures					
Administration	0	1,468	1,512	1,542	1,573
Capital and Equipment	214,707	878,000	8,807,150	60,000	94,334
Insurance	13,221	13,452	13,687	13,960	14,239
Operations	431,864	452,770	452,770	461,825	471,062
Projects	5,000	0	0	0	0
Transfers	9,000	1,843,980	31,935	65,058	33,225
Total Expenditures:	673,792	3,189,670	9,307,054	602,385	614,433
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

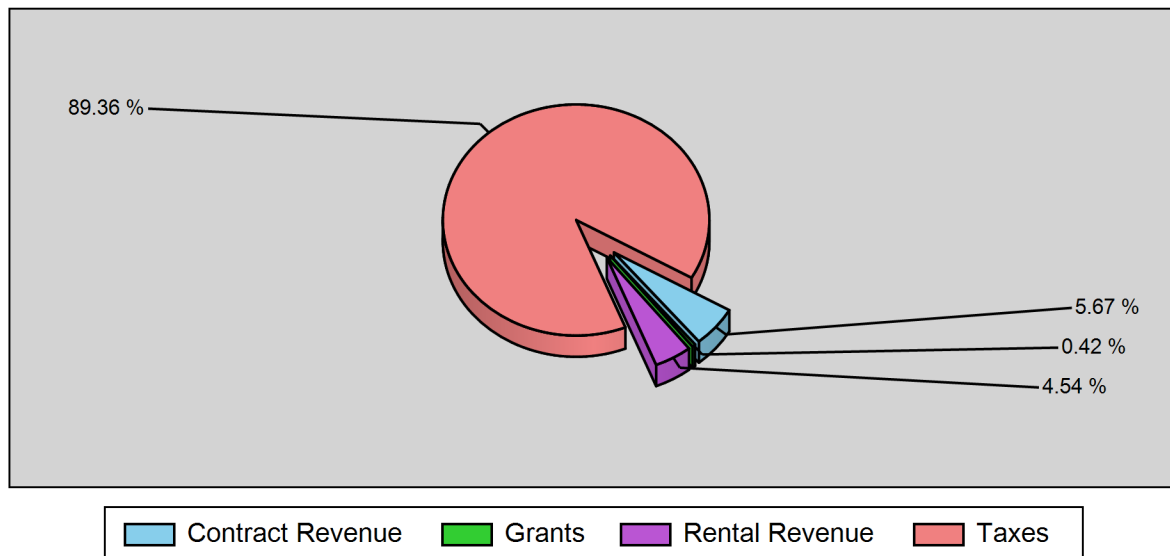
Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	18,095	24,653	6,558
Grants	1,700	1,840	140
Rental Revenue	23,001	19,751	(3,250)
Taxes	346,457	388,444	41,987
Transfers from Reserve	30,000	0	(30,000)
Total Revenues:	419,253	434,688	15,435
Expenditures			
Administration	1,383	0	(1,383)
Capital and Equipment	65,000	70,000	5,000
Insurance	6,494	6,615	121
Operations	346,376	355,073	8,697
Transfers	0	3,000	3,000
Total Expenditures:	419,253	434,688	15,435
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	24,653	14,590	14,882	15,180	15,484
Grants	1,840	1,877	1,915	1,953	1,992
Rental Revenue	19,751	24,290	24,776	25,272	25,777
Taxes	388,444	245,681	251,340	256,367	261,494
Transfers from Reserve	0	42,708	43,562	44,433	45,322
Total Revenues:	434,688	329,146	336,475	343,205	350,069
Expenditures					
Administration	0	1,468	1,512	1,542	1,573
Capital and Equipment	70,000	42,708	43,562	44,433	45,322
Insurance	6,615	6,020	6,872	7,010	7,150
Operations	355,073	278,950	284,529	290,220	296,024
Transfers	3,000	0	0	0	0
Total Expenditures:	434,688	329,146	336,475	343,205	350,069
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

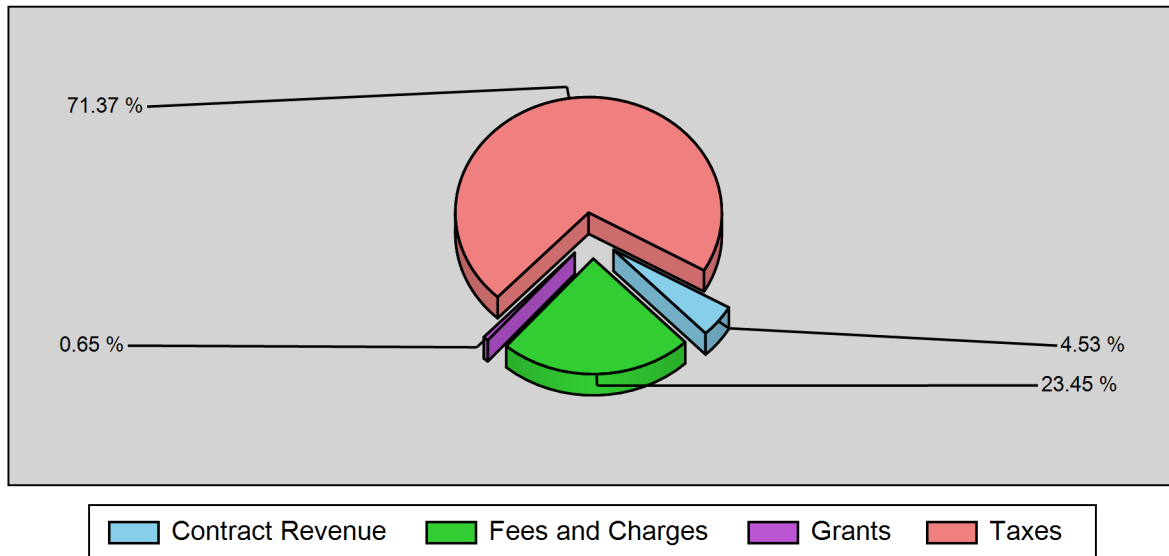
Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	12,879	15,467	2,588
Fees and Charges	75,750	80,000	4,250
Grants	2,016	2,215	199
Taxes	219,113	243,511	24,398
Transfers from Reserve	60,000	0	(60,000)
Total Revenues:	369,758	341,193	(28,565)
Expenditures			
Administration	1,383	0	(1,383)
Capital and Equipment	63,000	20,000	(43,000)
Insurance	7,317	7,451	134
Operations	298,058	311,742	13,684
Transfers	0	2,000	2,000
Total Expenditures:	369,758	341,193	(28,565)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	15,467	15,210	15,514	15,824	16,140
Fees and Charges	80,000	81,138	82,761	84,416	86,104
Grants	2,215	2,259	2,304	2,350	2,397
Taxes	243,511	252,535	258,801	263,976	269,256
Transfers from Reserve	0	38,600	39,372	40,159	40,962
Total Revenues:	341,193	389,742	398,752	406,725	414,859
Expenditures					
Administration	0	1,468	1,512	1,542	1,573
Capital and Equipment	20,000	31,680	32,314	32,960	33,619
Insurance	7,451	7,588	7,739	7,893	8,051
Operations	311,742	318,503	324,873	331,370	337,997
Transfers	2,000	30,503	32,314	32,960	33,619
Total Expenditures:	341,193	389,742	398,752	406,725	414,859
Net Total	0	0	0	0	0

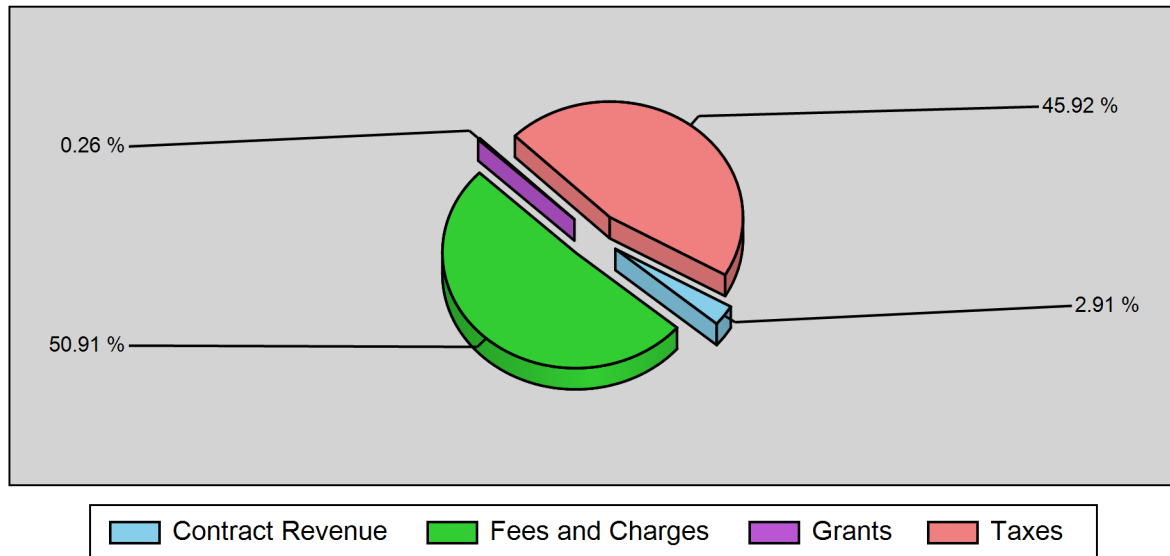
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION PROGRAMS
 Dept Number: 7810
 Service Participants: Electora Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	7,834	9,325	1,491
Fees and Charges	129,000	163,000	34,000
Grants	796	820	24
Taxes	141,451	147,021	5,570
Total Revenues:	279,081	320,166	41,085
Expenditures			
Administration	1,383	0	(1,383)
Capital and Equipment	390	390	0
Insurance	2,844	2,894	50
Operations	274,464	316,882	42,418
Total Expenditures:	279,081	320,166	41,085
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLIVER PARKS AND RECREATION PROGRAMS

Dept Number: 7810

Service Participants: Electora Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	9,325	6,884	6,545	6,676	6,810
Fees and Charges	163,000	106,500	106,500	108,630	110,803
Grants	820	820	820	836	853
Taxes	147,021	111,274	111,725	113,959	116,236
Transfers from Reserve	0	325	325	332	339
Total Revenues:	320,166	225,803	225,915	230,433	235,041
Expenditures					
Administration	0	1,468	1,512	1,542	1,573
Capital and Equipment	390	19,612	19,612	20,004	20,404
Insurance	2,894	2,945	3,013	3,073	3,134
Operations	316,882	201,778	201,778	205,814	209,930
Total Expenditures:	320,166	225,803	225,915	230,433	235,041
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

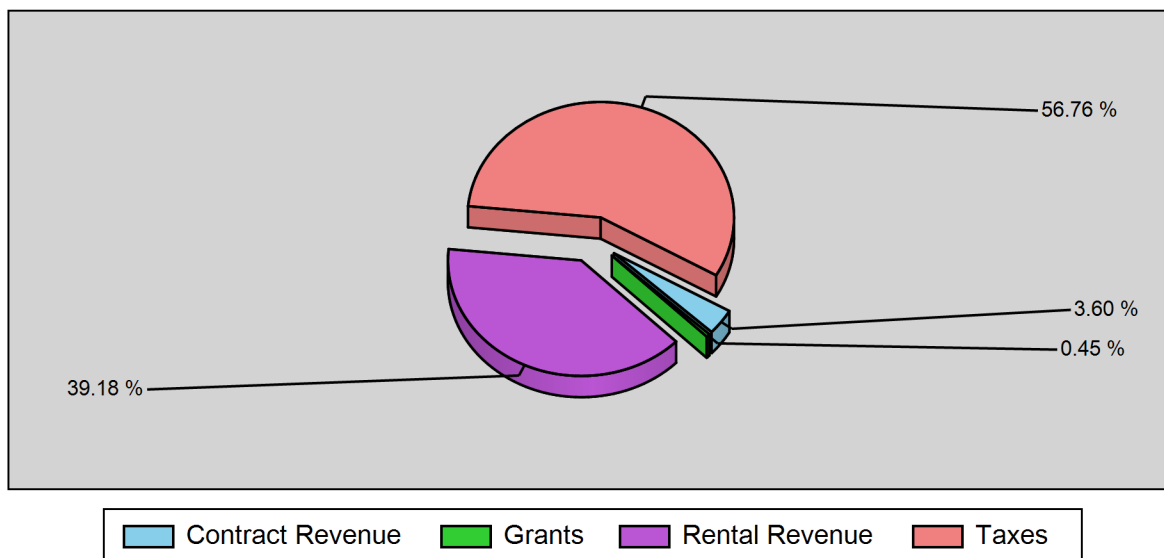
Service: OLIVER PARKS AND RECREATION RECREATION HALL

Dept Number: 7400

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	16,900	11,377	(5,523)
Grants	1,250	1,436	186
Rental Revenue	98,300	123,850	25,550
Taxes	157,763	179,421	21,658
Transfers from Reserve	100,000	0	(100,000)
Total Revenues:	374,213	316,084	(58,129)
Expenditures			
Administration	1,383	0	(1,383)
Capital and Equipment	100,000	17,500	(82,500)
Insurance	8,821	8,975	154
Operations	254,009	278,609	24,600
Transfers	10,000	11,000	1,000
Total Expenditures:	374,213	316,084	(58,129)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

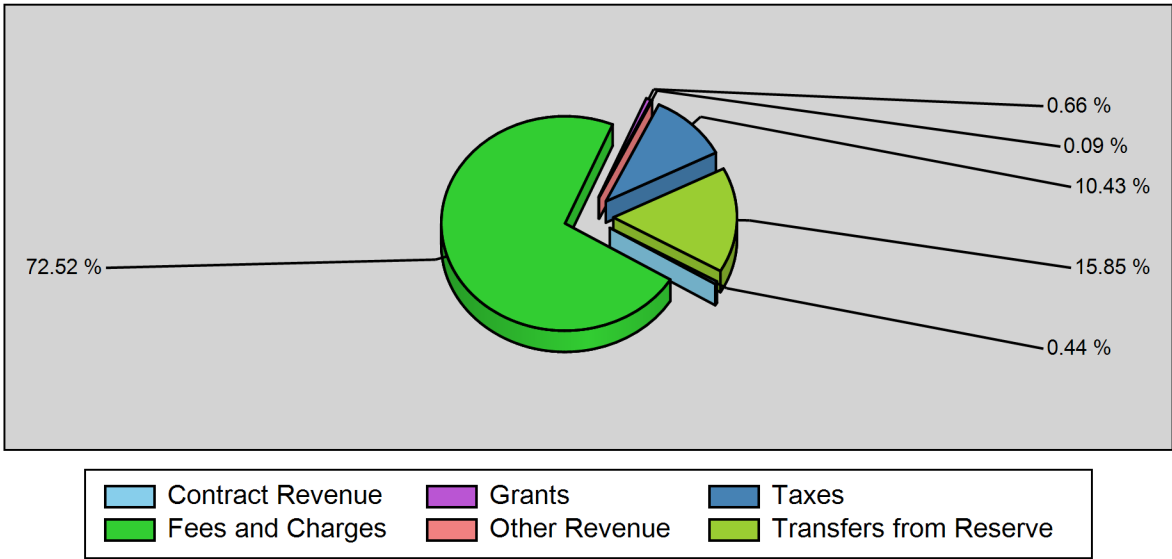
Service: OLIVER PARKS AND RECREATION RECREATION HALL
Dept Number: 7400
Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	11,377	9,185	9,369	9,556	9,747
Grants	1,436	1,465	1,494	1,524	1,554
Rental Revenue	123,850	99,593	101,585	103,617	105,689
Taxes	179,421	199,125	203,801	207,876	212,035
Transfers from Reserve	0	71,996	73,436	74,905	76,403
Total Revenues:	316,084	381,364	389,685	397,478	405,428
Expenditures					
Administration	0	1,468	1,512	1,542	1,573
Capital and Equipment	17,500	71,996	73,436	74,905	76,403
Insurance	8,975	9,132	9,315	9,501	9,691
Operations	278,609	260,993	266,213	271,537	276,968
Transfers	11,000	37,775	39,209	39,993	40,793
Total Expenditures:	316,084	381,364	389,685	397,478	405,428
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	4,900	4,900	0
Fees and Charges	800,000	800,000	0
Grants	7,300	7,300	0
Other Revenue	900	1,000	100
Taxes	104,042	115,115	11,073
Transfers from Reserve	136,000	174,869	38,869
Total Revenues:	1,053,142	1,103,184	50,042
Expenditures			
Administration	24,396	27,774	3,378
Advertising	4,000	4,100	100
Capital and Equipment	87,900	127,900	40,000
Consultants	27,500	40,000	12,500
Contracts and Agreements	499,100	502,962	3,862
Grant Expense	7,100	7,100	0
Insurance	4,757	6,034	1,277
Legal	1,200	1,200	0
Operations	64,250	60,200	(4,050)
Supplies	1,150	0	(1,150)
Transfers	206,620	164,761	(41,859)
Travel	3,500	3,600	100
Utilities	9,500	9,600	100
Wages and benefits	112,169	147,953	35,784
Total Expenditures:	1,053,142	1,103,184	50,042
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	4,900	4,900	4,900	4,900	4,998
Fees and Charges	800,000	800,000	800,000	800,000	816,000
Grants	7,300	200	200	200	204
Other Revenue	1,000	1,000	1,000	1,000	1,020
Taxes	115,115	115,732	115,954	116,190	118,519
Transfers from Reserve	174,869	119,158	42,555	61,862	63,095
Total Revenues:	1,103,184	1,040,990	964,609	984,152	1,003,836
Expenditures					
Administration	27,774	27,410	28,003	28,570	29,141
Advertising	4,100	4,200	4,300	4,300	4,386
Capital and Equipment	127,900	85,000	5,000	5,000	5,100
Consultants	40,000	15,000	10,000	25,000	15,200
Contracts and Agreements	502,962	513,021	523,282	533,748	544,423
Grant Expense	7,100	0	0	0	0
Insurance	6,034	4,926	5,025	5,125	5,227
Legal	1,200	1,200	1,200	1,200	1,224
Operations	60,200	61,164	62,143	67,886	69,244
Supplies	0	0	0	0	0
Transfers	164,761	166,728	160,246	144,503	157,845
Travel	3,600	3,700	3,800	3,900	3,978
Utilities	9,600	9,700	9,800	9,900	10,098
Wages and benefits	147,953	148,941	151,810	155,020	157,970
Total Expenditures:	1,103,184	1,040,990	964,609	984,152	1,003,836
Net Total	0	0	0	0	0

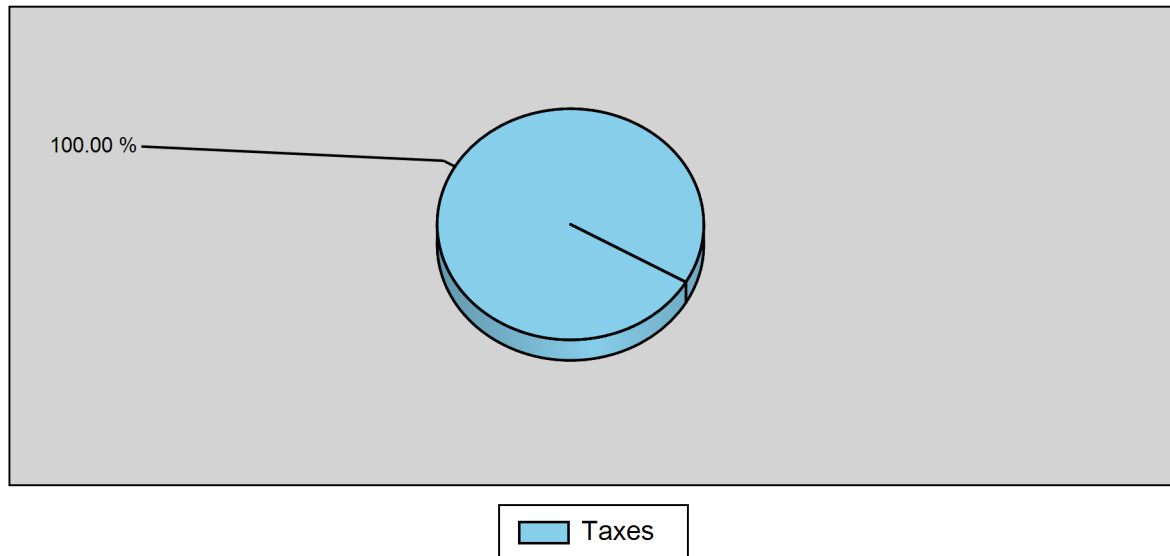
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VENABLES AUDITORIUM (Debt Only)
Dept Number: 7410
Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	246,903	248,890	1,987
Total Revenues:	246,903	248,890	1,987
Expenditures			
Administration	550	637	87
Financing	246,353	248,253	1,900
Total Expenditures:	246,903	248,890	1,987
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VENABLES AUDITORIUM (Debt Only)
Dept Number: 7410
Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	248,890	248,901	248,912	248,845	251,342
Total Revenues:	248,890	248,901	248,912	248,845	251,342
Expenditures					
Administration	637	648	659	592	604
Financing	248,253	248,253	248,253	248,253	250,738
Total Expenditures:	248,890	248,901	248,912	248,845	251,342
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

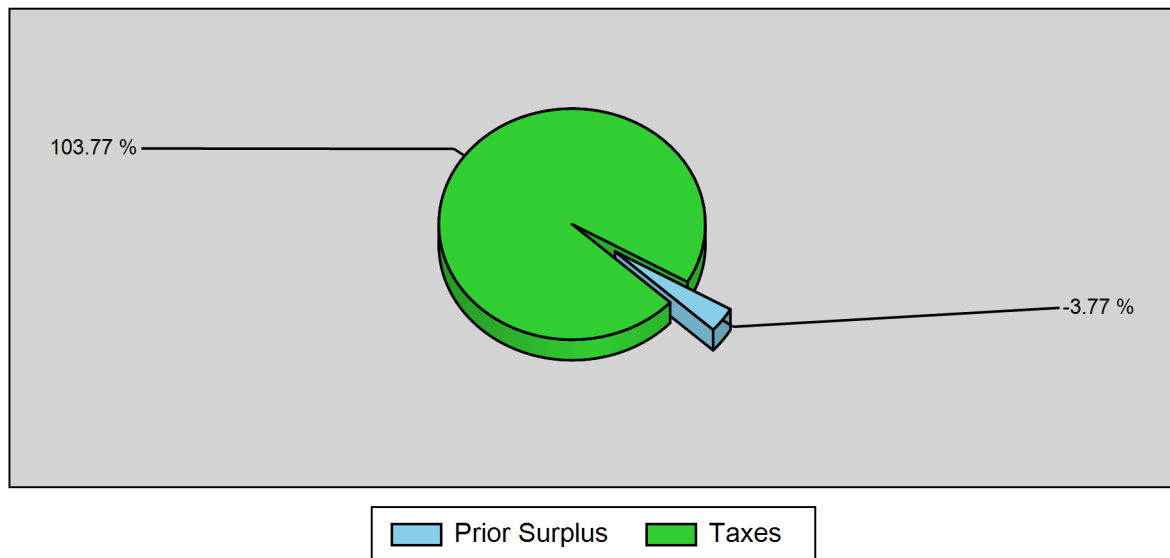
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(3,200)	(4,172)	(972)
Taxes	111,250	114,809	3,559
Total Revenues:	108,050	110,637	2,587
Expenditures			
Administration	550	637	87
Contracts and Agreements	107,500	110,000	2,500
Total Expenditures:	108,050	110,637	2,587
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



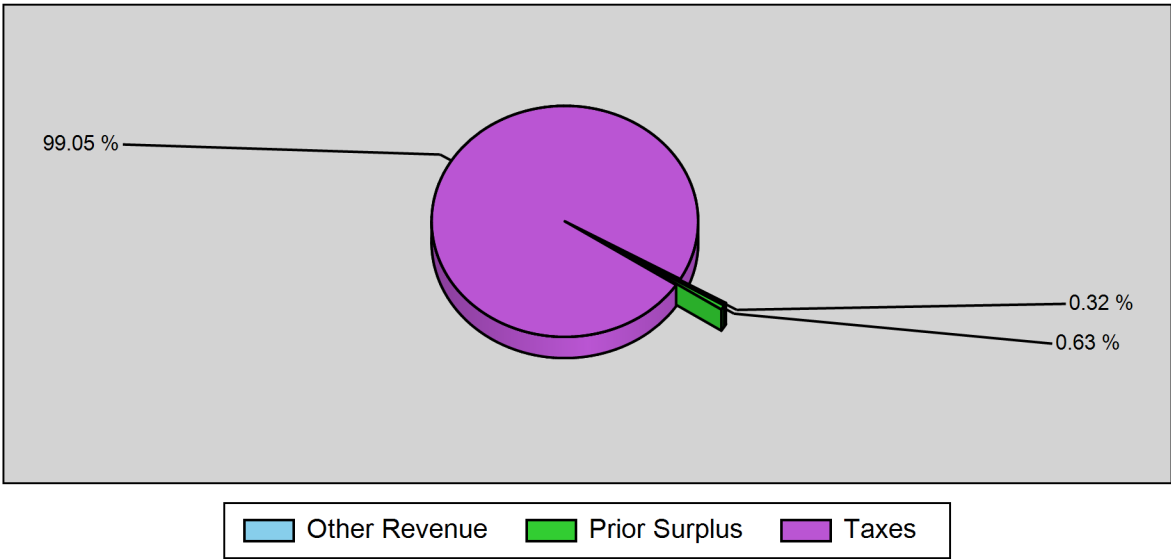
5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(4,172)	0	0	0	0
Taxes	114,809	110,648	110,659	110,592	110,604
Total Revenues:	110,637	110,648	110,659	110,592	110,604
Expenditures					
Administration	637	648	659	592	604
Contracts and Agreements	110,000	110,000	110,000	110,000	110,000
Total Expenditures:	110,637	110,648	110,659	110,592	110,604
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change
SHARED D - E - F - I Changes since 2018 Budget					
138	331	NOISE BYLAWS AREAS D & F & I	\$9,055	\$8,474	\$581
239	432	SEPTAGE DISPOSAL SERVICE	\$12,939	\$12,604	\$335
297	490	VICTIM SERVICES AREAS DEFI	\$8,613	\$10,000	-\$1,387
9	202	ECONOMIC DEVELOPMENT - AREAS D & I	\$156,620	\$137,934	\$18,686
287	480	UNSIGHTLY/UNTIDY PREMISES - AREAS D & I	\$8,452	\$8,016	\$436
			\$195,679	\$177,028	\$18,651
NON TAX SUPPORTED SERVICES - USER FEES					
205	398	CAMPBELL MOUNTAIN LANDFILL	\$3,844,334	\$3,835,000	\$9,334
189	382	RECYCLING GARBAGE D/E/F/I	\$404,544	\$403,565	\$979



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: Area "D" Economic Development
Dept Number: 9380
Service Participants: Electoral Area D



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	25,000	0	(25,000)
Other Revenue	400	500	100
Prior Surplus	2,000	1,000	(1,000)
Taxes	137,934	156,620	18,686
Total Revenues:	165,334	158,120	(7,214)
Expenditures			
Administration	10,065	6,034	(4,031)
Advertising	5,000	5,000	0
Capital and Equipment	7,500	7,500	0
Consultants	5,000	5,000	0
Insurance	0	566	566
Maintenance and Repairs	2,500	1,900	(600)
Operations	17,069	12,000	(5,069)
Projects	9,000	9,000	0
Supplies	1,200	50	(1,150)
Travel	2,000	2,000	0
Utilities	5,000	1,500	(3,500)
Wages and benefits	101,000	107,570	6,570
Total Expenditures:	165,334	158,120	(7,214)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: Area "D" Economic Development
Dept Number: 9380
Service Participants: Electoral Area D



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Other Revenue	500	0	0	0	0
Prior Surplus	1,000	0	0	0	0
Taxes	156,620	160,341	162,606	165,176	167,790
Total Revenues:	158,120	160,341	162,606	165,176	167,790
Expenditures					
Administration	6,034	6,140	6,247	6,356	6,467
Advertising	5,000	5,000	5,000	5,000	5,000
Capital and Equipment	7,500	7,500	7,500	7,500	7,500
Consultants	5,000	5,000	5,000	5,000	5,000
Insurance	566	576	586	596	606
Maintenance and Repairs	1,900	1,933	1,967	2,001	2,036
Operations	12,000	12,210	12,424	12,641	12,862
Projects	9,000	9,000	9,000	9,000	9,000
Supplies	50	51	52	53	54
Travel	2,000	2,000	2,000	2,000	2,000
Utilities	1,500	1,526	1,553	1,580	1,608
Wages and benefits	107,570	109,405	111,277	113,449	115,657
Total Expenditures:	158,120	160,341	162,606	165,176	167,790
Net Total	0	0	0	0	0

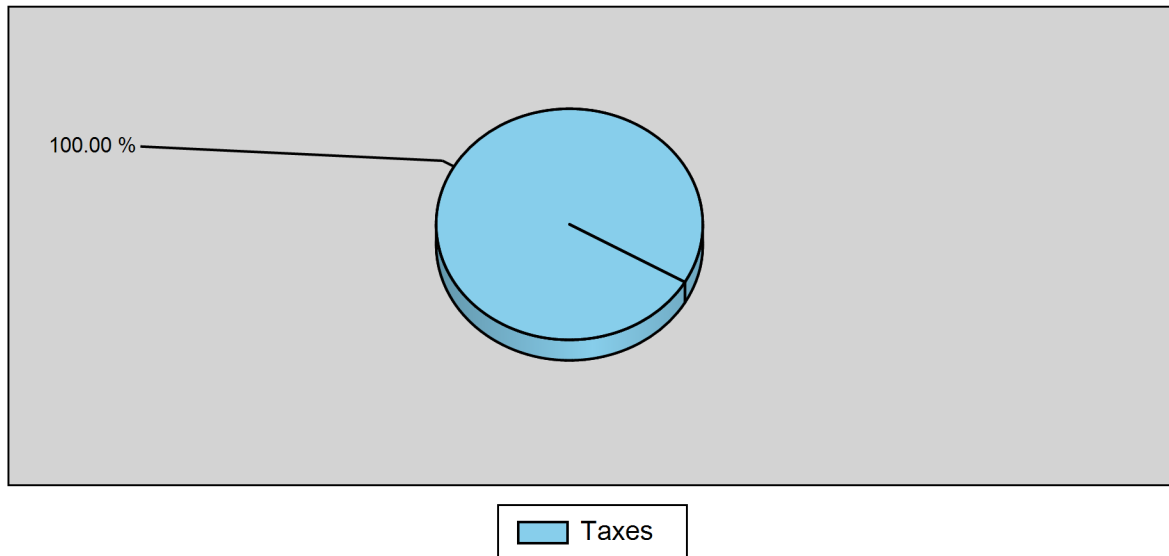
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREAS DFI
 Dept Number: 2700
 Service Participants: Electoral Area D, F & I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	8,474	9,055	581
Total Revenues:	8,474	9,055	581
Expenditures			
Operations	8,474	9,055	581
Total Expenditures:	8,474	9,055	581
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	9,055	9,220	9,396	9,585	9,777
Total Revenues:	9,055	9,220	9,396	9,585	9,777
Expenditures					
Operations	9,055	9,220	9,396	9,585	9,777
Total Expenditures:	9,055	9,220	9,396	9,585	9,777
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREAS DFI
Dept Number: 2700
Service Participants: Electoral Area D, F & I



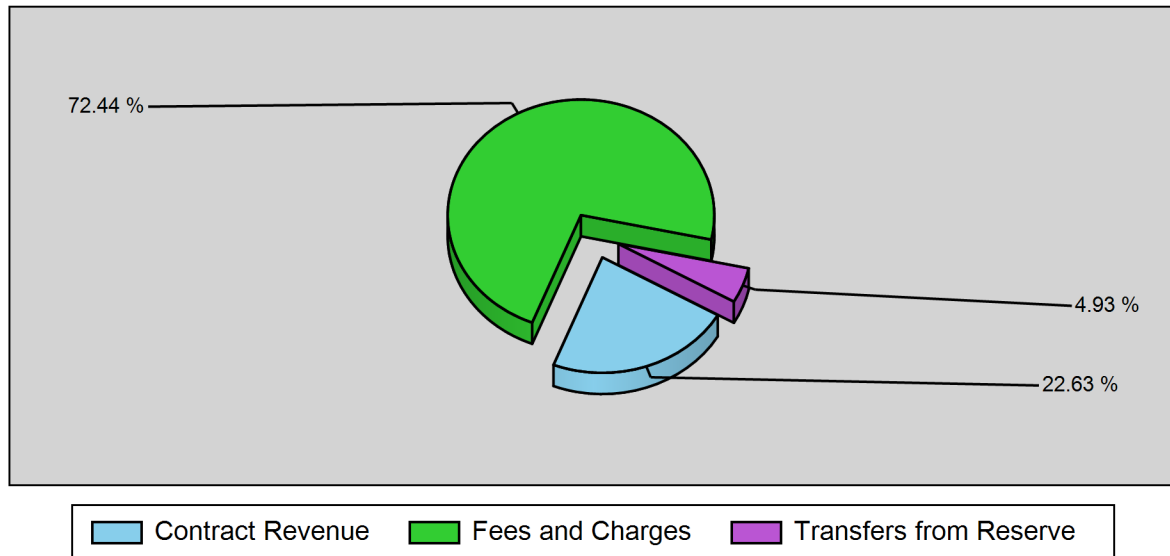
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREAS D/E/F/I
 Dept Number: 3550
 Service Participants: Electoral Area D, F & I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	126,400	126,400	0
Fees and Charges	403,565	404,544	979
Transfers from Reserve	21,231	27,537	6,306
Total Revenues:	551,196	558,481	7,285
Expenditures			
Administration	23,106	25,420	2,314
Advertising	7,845	7,400	(445)
Contracts and Agreements	343,271	347,115	3,844
Insurance	2,100	2,185	85
Legal	570	570	0
Operations	133,000	133,000	0
Supplies	770	770	0
Transfers	3,948	3,948	0
Travel	5,500	5,500	0
Wages and benefits	31,086	32,573	1,487
Total Expenditures:	551,196	558,481	7,285
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREAS D/E/F/I
Dept Number: 3550
Service Participants: Electoral Area D, F & I



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	126,400	126,400	126,400	126,400	128,928
Fees and Charges	404,544	418,745	418,767	432,679	441,332
Transfers from Reserve	27,537	21,778	30,011	24,781	25,279
Total Revenues:	558,481	566,923	575,178	583,860	595,539
Expenditures					
Administration	25,420	25,983	26,564	26,711	27,245
Advertising	7,400	7,400	7,400	7,845	8,002
Contracts and Agreements	347,115	354,057	361,139	368,362	375,730
Insurance	2,185	2,223	2,262	2,488	2,538
Legal	570	570	570	570	581
Operations	133,000	133,000	133,000	133,000	135,660
Supplies	770	770	770	770	785
Transfers	3,948	4,000	4,000	4,000	4,080
Travel	5,500	5,500	5,500	5,500	5,610
Wages and benefits	32,573	33,420	33,973	34,614	35,308
Total Expenditures:	558,481	566,923	575,178	583,860	595,539
Net Total	0	0	0	0	0

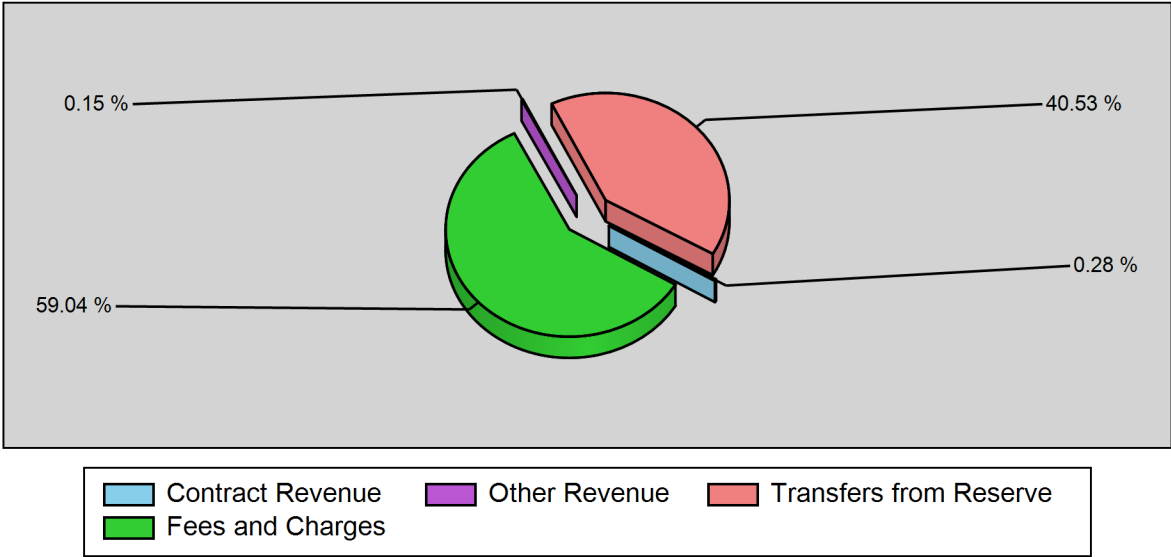
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)
Dept Number: 3500
Service Participants: Specified Service Area W715 LSA #35



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)
Dept Number: 3500
Service Participants: Specified Service Area W715 LSA #35



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,835,000	3,844,334	9,334
Other Revenue	10,000	10,000	0
Transfers from Reserve	1,522,000	2,638,718	1,116,718
Total Revenues:	5,385,000	6,511,052	1,126,052
Expenditures			
Administration	90,162	103,527	13,365
Advertising	20,850	20,850	0
Capital and Equipment	1,530,000	2,270,000	740,000
Consultants	451,000	405,000	(46,000)
Contracts and Agreements	1,835,215	1,873,249	38,034
Insurance	49,350	50,948	1,598
Legal	5,500	5,500	0
Operations	373,715	304,379	(69,336)
Supplies	200	200	0
Transfers	408,012	701,298	293,286
Travel	25,267	22,633	(2,634)
Uncategorized Expenses	0	110,000	110,000
Utilities	43,000	45,000	2,000
Wages and benefits	546,022	598,468	52,446
Total Expenditures:	5,378,293	6,511,052	1,132,759
Net Total	(6,707)	0	6,707

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)

Dept Number: 3500

Service Participants: Specified Service Area W715 LSA #35



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	18,000	18,000	18,000	18,000	18,360
Fees and Charges	3,844,334	3,847,007	3,847,234	3,847,461	3,924,414
Other Revenue	10,000	10,000	10,000	10,000	10,200
Taxes	0	79,589	283,771	81,889	84,108
Transfers from Reserve	2,638,718	1,506,422	6,257	6,315	6,442
Total Revenues:	6,511,052	5,461,018	4,165,262	3,963,665	4,043,524
Expenditures					
Administration	103,527	92,705	94,640	96,547	98,478
Advertising	20,850	18,000	18,000	18,500	18,870
Capital and Equipment	2,270,000	1,250,000	0	0	0
Consultants	405,000	110,000	110,000	115,000	117,300
Contracts and Agreements	1,873,249	1,887,756	1,923,171	1,883,834	1,921,510
Insurance	50,948	51,688	52,453	53,418	54,487
Legal	5,500	5,500	5,500	5,000	5,100
Operations	304,379	375,343	380,960	381,833	389,470
Supplies	200	200	200	200	204
Transfers	701,298	822,620	766,610	706,184	721,380
Travel	22,633	27,688	28,314	27,351	27,898
Utilities	45,000	48,000	53,000	41,000	41,820
Wages and benefits	598,468	611,518	622,414	634,798	647,007
Uncategorized Expenses	110,000	160,000	110,000	0	0
Total Expenditures:	6,511,052	5,461,018	4,165,262	3,963,665	4,043,524
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEPTAGE DISPOSAL SERVICE

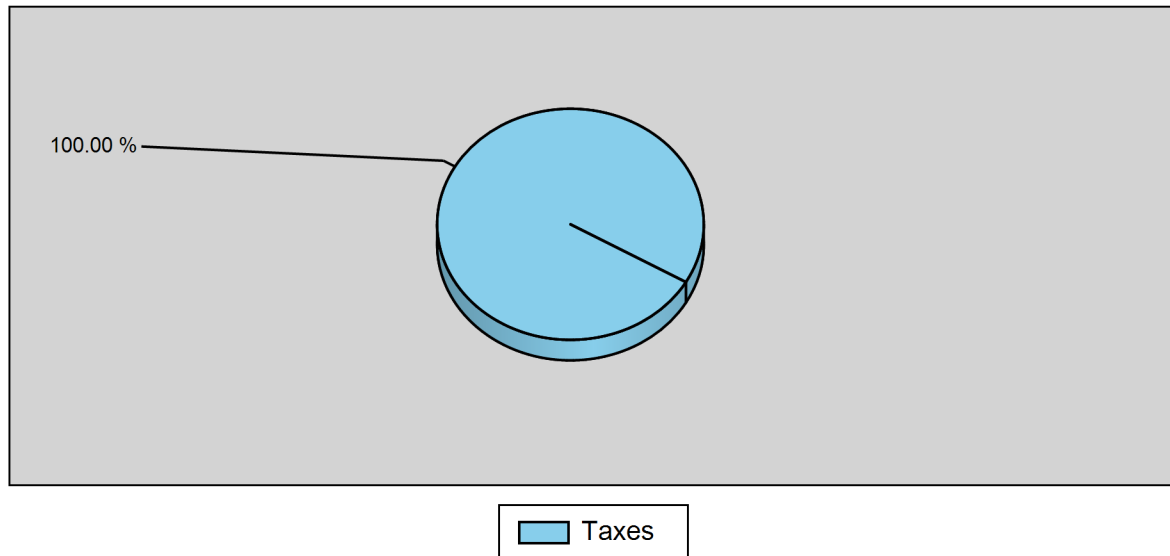
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	12,604	12,939	335
Total Revenues:	12,604	12,939	335
Expenditures			
Administration	604	699	95
Contracts and Agreements	12,000	12,240	240
Total Expenditures:	12,604	12,939	335
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	12,939	13,196	13,460	13,730	14,005
Total Revenues:	12,939	13,196	13,460	13,730	14,005
Expenditures					
Administration	699	711	725	740	755
Contracts and Agreements	12,240	12,485	12,735	12,990	13,250
Total Expenditures:	12,939	13,196	13,460	13,730	14,005
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

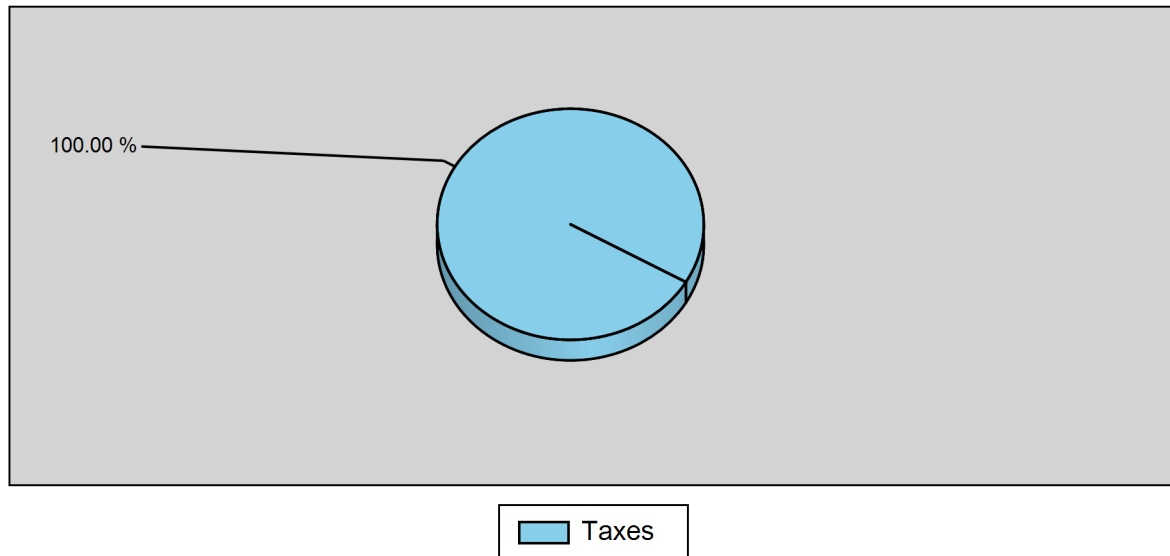
Service: UNSIGHTLY/UNTIDY PREMISES AREAS D & I

Dept Number: 2600

Service Participants: Electoral Area D & AREA I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	8,016	8,452	436
Total Revenues:	8,016	8,452	436
Expenditures			
Operations	6,356	6,792	436
Transfers	1,660	1,660	0
Total Expenditures:	8,016	8,452	436
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREAS D & I
Dept Number: 2600
Service Participants: Electoral Area D & AREA I



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	8,452	8,575	8,707	8,849	9,026
Total Revenues:	8,452	8,575	8,707	8,849	9,026
Expenditures					
Operations	6,792	6,915	7,047	7,189	7,333
Transfers	1,660	1,660	1,660	1,660	1,693
Total Expenditures:	8,452	8,575	8,707	8,849	9,026
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

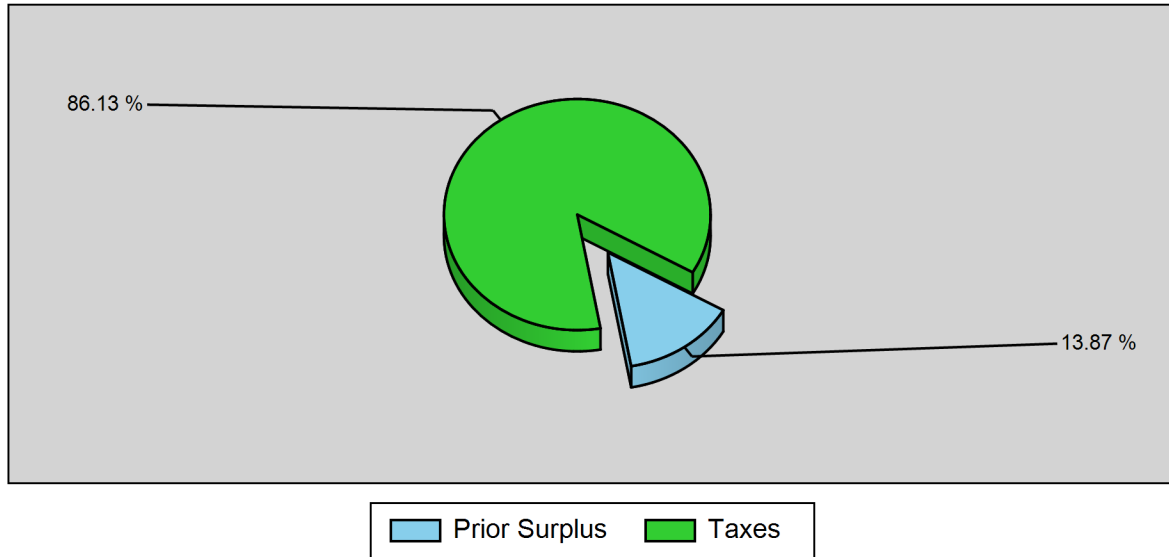
Service: VICTIM SERVICES AREAS DEFI

Dept Number: 0425

Service Participants: ELECTORAL AREAS D, E, F & I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	1,387	1,387
Taxes	10,000	8,613	(1,387)
Total Revenues:	10,000	10,000	0
Expenditures			
Contracts and Agreements	10,000	10,000	0
Total Expenditures:	10,000	10,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREAS DEFI

Dept Number: 0425

Service Participants: ELECTORAL AREAS D, E, F & I



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	1,387	0	0	0	0
Taxes	8,613	10,000	10,000	10,000	10,200
Total Revenues:	10,000	10,000	10,000	10,000	10,200
Expenditures					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,200
Total Expenditures:	10,000	10,000	10,000	10,000	10,200
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change
		AREA A Changes since 2018 Budget			
19	212	CEMETERY - ELECTORAL AREA A	\$1,000	\$1,000	\$0
27	220	AREA A COMMUNITY PARKS	\$38,192	\$31,531	\$6,661
37	230	ECONOMIC DEVELOPMENT - AREA A	\$10,905	\$11,233	-\$328
53	246	FIRE PROTECTION - ANARCHIST MOUNTAIN	\$225,171	\$219,383	\$5,788
83	276	GRANT-IN-AID AREA A	\$3,000	\$1,879	\$1,121
119	312	MUSEUM - AREA A	\$15,324	\$15,225	\$99
158	351	OSOYOOS SEWER PROJECT - AREA A	\$15,600	\$15,601	-\$1
164	357	RECREATION COMMISSION - AREA A	\$75,070	\$61,420	\$13,650
195	388	REFUSE DISPOSAL - A	\$0	\$3,000	-\$3,000
217	410	ELECTORAL AREA A - RURAL PROJECTS	\$16,422	\$16,422	\$0
293	486	VICTIM SERVICES AREA A	\$4,479	\$5,000	-\$521
			\$405,163	\$381,694	\$23,469
		NON TAX SUPPORTED SERVICES - USER FEES			
181	374	RECYCLING/GARBAGE	\$115,404	\$114,425	\$979

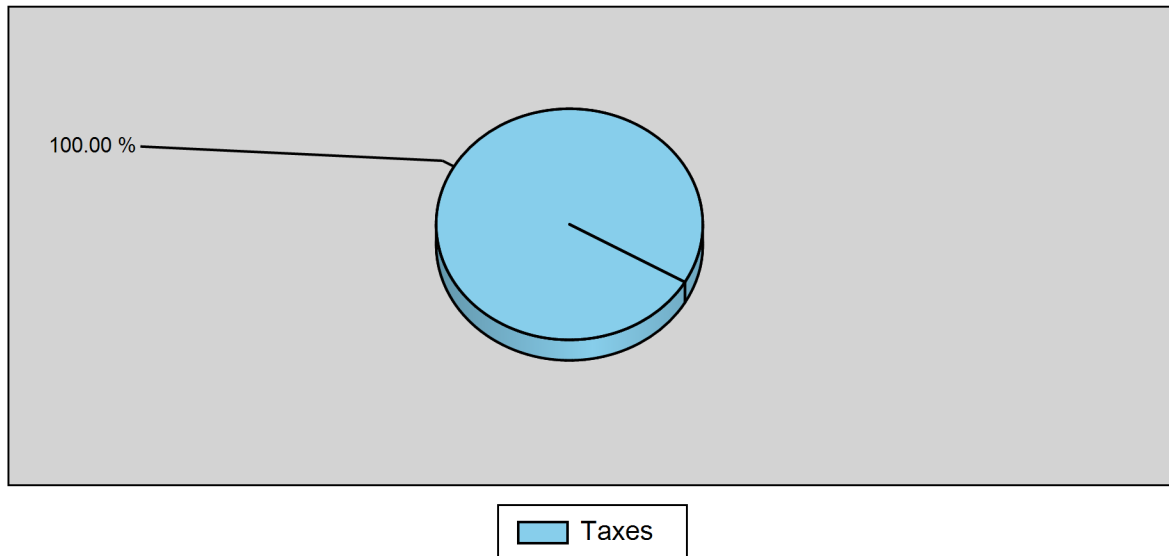
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA A
Dept Number: 8800
Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	1,000	1,000	0
Total Revenues:	1,000	1,000	0
Expenditures			
Contracts and Agreements	1,000	1,000	0
Total Expenditures:	1,000	1,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	1,000	1,000	1,000	1,000	1,020
Total Revenues:	1,000	1,000	1,000	1,000	1,020
Expenditures					
Contracts and Agreements	1,000	1,000	1,000	1,000	1,020
Total Expenditures:	1,000	1,000	1,000	1,000	1,020
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA A
Dept Number: 8800
Service Participants: Electoral Area A



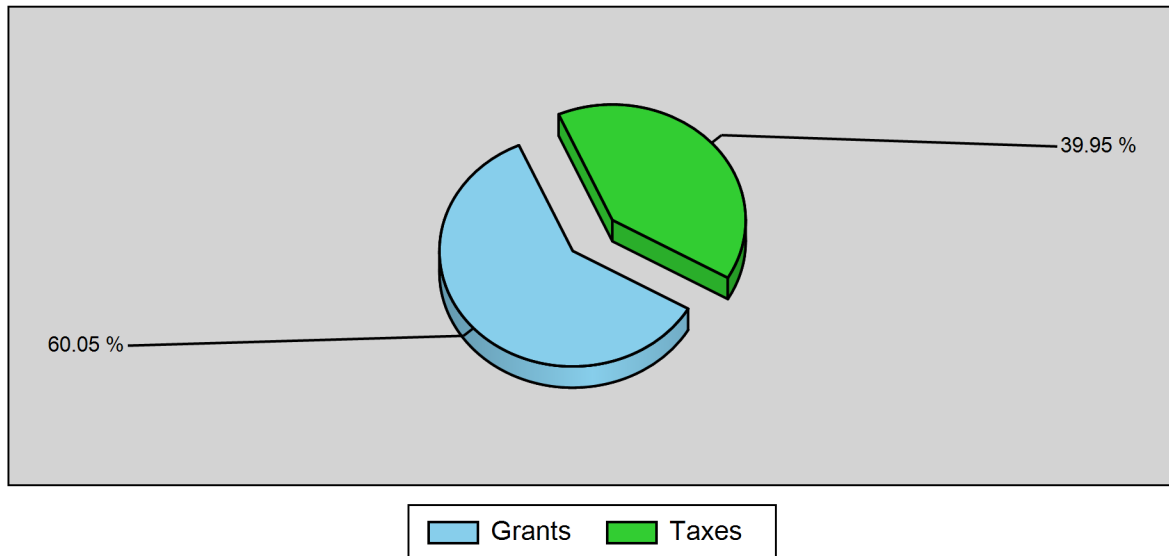
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: COMMUNITY PARKS AREA A
Dept Number: 7870
Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	68,300	57,411	(10,889)
Prior Surplus	(2,465)	0	2,465
Taxes	31,531	38,192	6,661
Total Revenues:	97,366	95,603	(1,763)
Expenditures			
Administration	976	1,130	154
Capital and Equipment	2,640	3,680	1,040
Contingency	1,000	1,000	0
Contracts and Agreements	5,200	6,900	1,700
Grant Expense	68,300	57,411	(10,889)
Insurance	0	135	135
Supplies	2,540	2,580	40
Travel	4,500	4,500	0
Utilities	0	1,540	1,540
Wages and benefits	12,210	16,727	4,517
Total Expenditures:	97,366	95,603	(1,763)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: COMMUNITY PARKS AREA A
 Dept Number: 7870
 Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	57,411	0	0	0	0
Taxes	38,192	39,975	40,270	40,694	41,335
Total Revenues:	95,603	39,975	40,270	40,694	41,335
Expenditures					
Administration	1,130	1,150	1,170	1,049	1,070
Capital and Equipment	3,680	3,720	3,760	3,760	3,815
Contingency	1,000	1,000	1,000	1,000	1,020
Contracts and Agreements	6,900	7,100	7,300	7,500	7,616
Grant Expense	57,411	0	0	0	0
Insurance	135	138	141	144	147
Operations	0	0	0	0	0
Supplies	2,580	2,620	2,660	2,660	2,713
Travel	4,500	4,500	4,240	4,240	4,325
Utilities	1,540	2,540	2,540	2,600	2,600
Wages and benefits	16,727	17,207	17,459	17,741	18,029
Total Expenditures:	95,603	39,975	40,270	40,694	41,335
Net Total	0	0	0	0	0

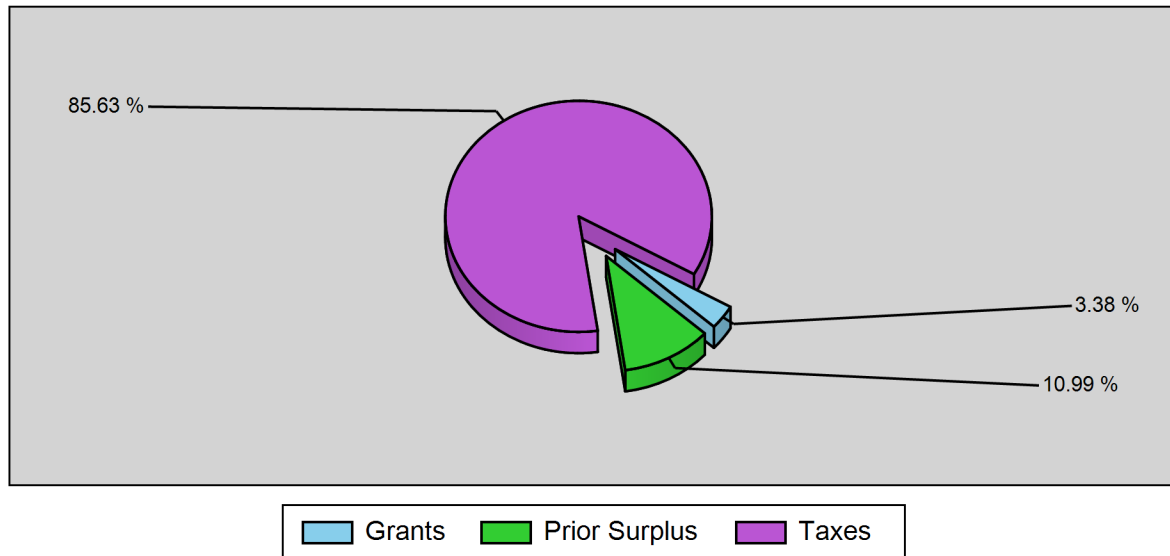
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: ECONOMIC DEVELOPMENT AREA A
 Dept Number: 9300
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	430	430	0
Prior Surplus	1,072	1,400	328
Taxes	11,233	10,905	(328)
Total Revenues:	12,735	12,735	0
Expenditures			
Grant in Aid	12,735	12,735	0
Total Expenditures:	12,735	12,735	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

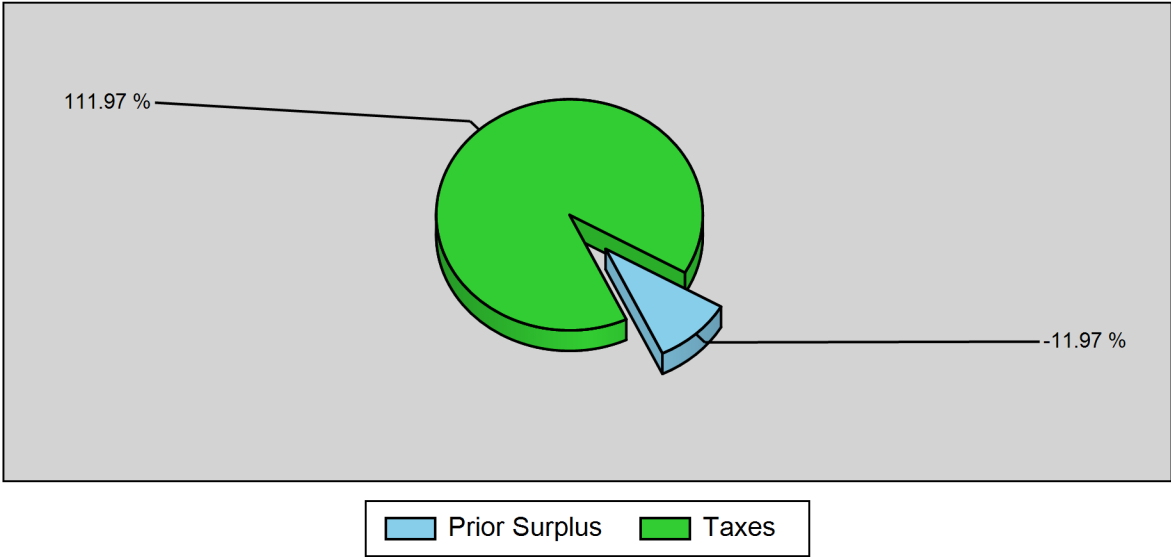
Service: ECONOMIC DEVELOPMENT AREA A
Dept Number: 9300
Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	430	430	430	430	439
Prior Surplus	1,400	1,800	2,100	2,500	2,550
Taxes	10,905	10,505	10,205	9,805	10,001
Total Revenues:	12,735	12,735	12,735	12,735	12,990
Expenditures					
Grant in Aid	12,735	12,735	12,735	12,735	12,990
Total Expenditures:	12,735	12,735	12,735	12,735	12,990
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	30,000	(24,079)	(54,079)
Taxes	219,383	225,171	5,788
Total Revenues:	249,383	201,092	(48,291)
Expenditures			
Administration	5,357	5,820	463
Capital and Equipment	22,100	17,500	(4,600)
Contracts and Agreements	5,750	3,500	(2,250)
Financing	16,155	16,155	0
Insurance	11,942	7,573	(4,369)
Legal	1,600	1,000	(600)
Maintenance and Repairs	20,259	16,500	(3,759)
Operations	1,300	1,000	(300)
Other Expense	1,000	1,000	0
Supplies	2,600	1,250	(1,350)
Transfers	36,000	27,540	(8,460)
Travel	5,160	5,800	640
Utilities	7,000	6,500	(500)
Wages and benefits	113,160	89,954	(23,206)
Total Expenditures:	249,383	201,092	(48,291)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(24,079)	0	0	0	0
Taxes	225,171	229,240	233,687	238,363	243,132
Total Revenues:	201,092	229,240	233,687	238,363	243,132
Expenditures					
Administration	5,820	5,587	5,698	5,812	5,929
Capital and Equipment	17,500	42,330	43,177	44,040	44,921
Contracts and Agreements	3,500	3,570	3,641	3,714	3,789
Financing	16,155	16,478	16,808	17,144	17,487
Insurance	7,573	7,722	7,742	7,897	8,056
Legal	1,000	1,020	1,040	1,061	1,082
Maintenance and Repairs	16,500	16,830	17,166	17,510	17,860
Operations	1,000	1,020	1,040	1,061	1,082
Other Expense	1,000	1,020	1,040	1,061	1,082
Supplies	1,250	1,275	1,300	1,327	1,353
Transfers	27,540	28,091	28,652	29,225	29,810
Travel	5,800	5,916	6,034	6,155	6,278
Utilities	6,500	6,630	6,763	6,898	7,036
Wages and benefits	89,954	91,751	93,586	95,458	97,367
Total Expenditures:	201,092	229,240	233,687	238,363	243,132
Net Total	0	0	0	0	0

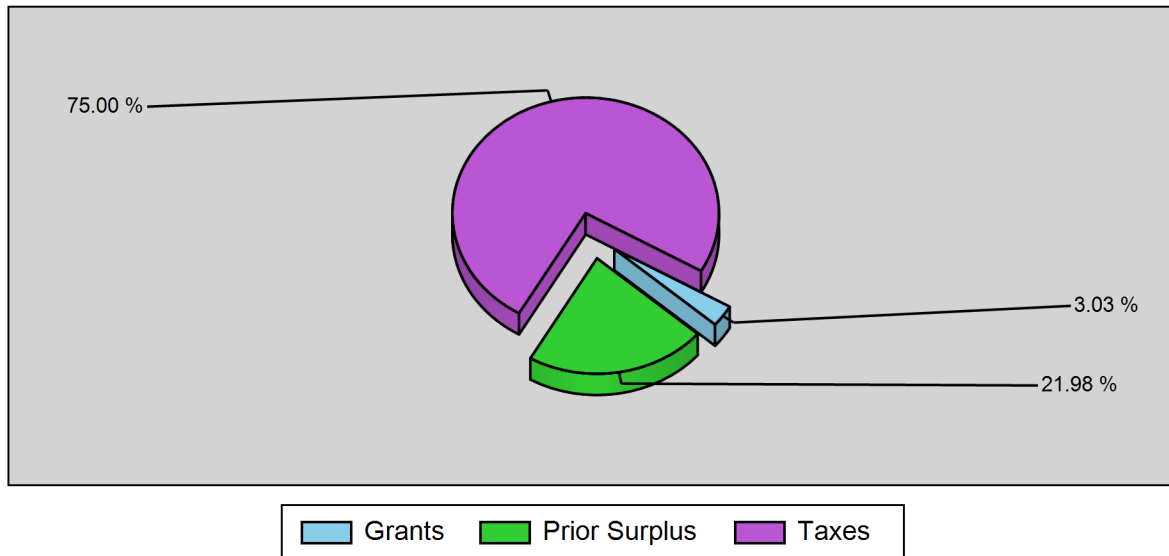
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA A
 Dept Number: 7990
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	121	121	0
Prior Surplus	4,500	879	(3,621)
Taxes	1,879	3,000	1,121
Total Revenues:	6,500	4,000	(2,500)
Expenditures			
Grant in Aid	6,500	4,000	(2,500)
Total Expenditures:	6,500	4,000	(2,500)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA A
Dept Number: 7990
Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	121	121	121	121	123
Prior Surplus	879	379	0	0	0
Taxes	3,000	3,500	3,879	3,879	3,877
Total Revenues:	4,000	4,000	4,000	4,000	4,000
Expenditures					
Grant in Aid	4,000	4,000	4,000	4,000	4,000
Total Expenditures:	4,000	4,000	4,000	4,000	4,000
Net Total	0	0	0	0	0

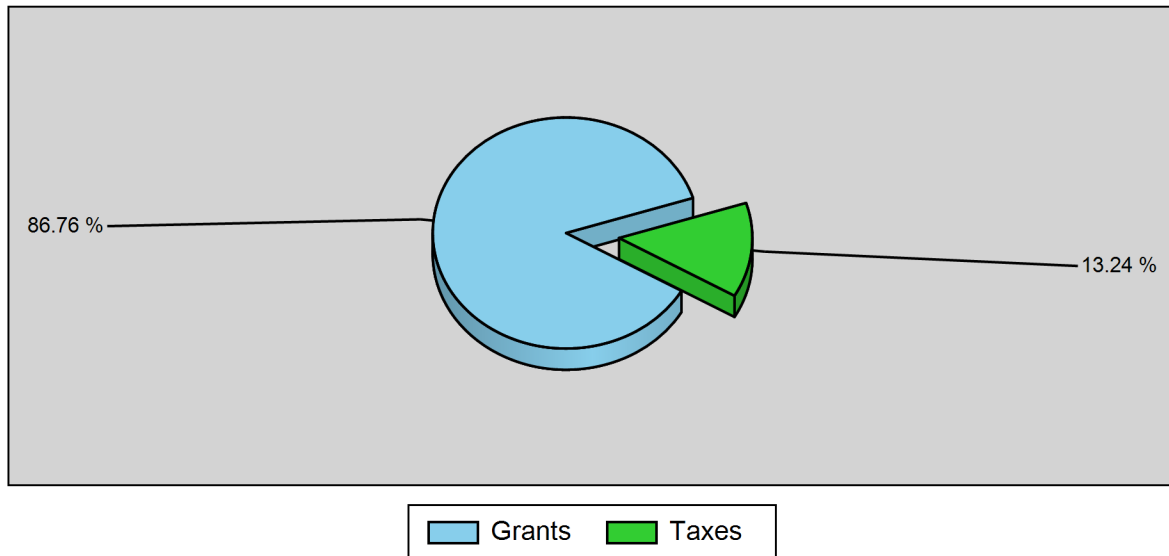
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUSEUM AREA A
Dept Number: 7860
Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	400	100,400	100,000
Taxes	15,225	15,324	99
Total Revenues:	15,625	115,724	100,099
Expenditures			
Administration	625	724	99
Contracts and Agreements	15,000	15,000	0
Grant Expense	0	100,000	100,000
Total Expenditures:	15,625	115,724	100,099
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUSEUM AREA A
Dept Number: 7860
Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	100,400	400	400	400	408
Taxes	15,324	15,337	15,350	15,271	15,576
Total Revenues:	115,724	15,737	15,750	15,671	15,984
Expenditures					
Administration	724	737	750	671	684
Contracts and Agreements	15,000	15,000	15,000	15,000	15,300
Grant Expense	100,000	0	0	0	0
Total Expenditures:	115,724	15,737	15,750	15,671	15,984
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

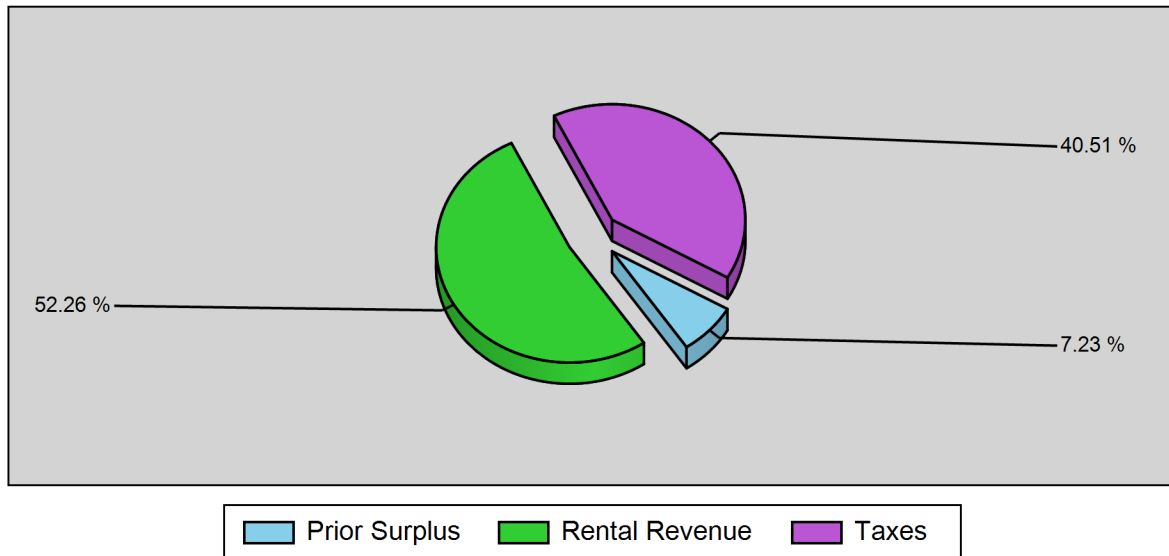
Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	13,670	13,670
Rental Revenue	97,121	98,821	1,700
Taxes	76,513	76,590	77
Total Revenues:	173,634	189,081	15,447
Expenditures			
Administration	550	637	87
Financing	76,514	76,514	0
Insurance	3,390	3,449	59
Transfers	93,180	108,481	15,301
Total Expenditures:	173,634	189,081	15,447
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	13,670	0	0	0	0
Rental Revenue	98,821	100,550	102,310	104,356	106,443
Taxes	76,590	76,591	76,592	76,513	78,043
Total Revenues:	189,081	177,141	178,902	180,869	184,486
Expenditures					
Administration	637	648	659	592	604
Capital and Equipment	0	50,000	50,000	50,000	51,000
Financing	76,514	76,514	76,514	76,514	78,044
Insurance	3,449	3,509	3,570	3,641	3,714
Transfers	108,481	46,470	48,159	50,122	51,124
Total Expenditures:	189,081	177,141	178,902	180,869	184,486
Net Total	0	0	0	0	0

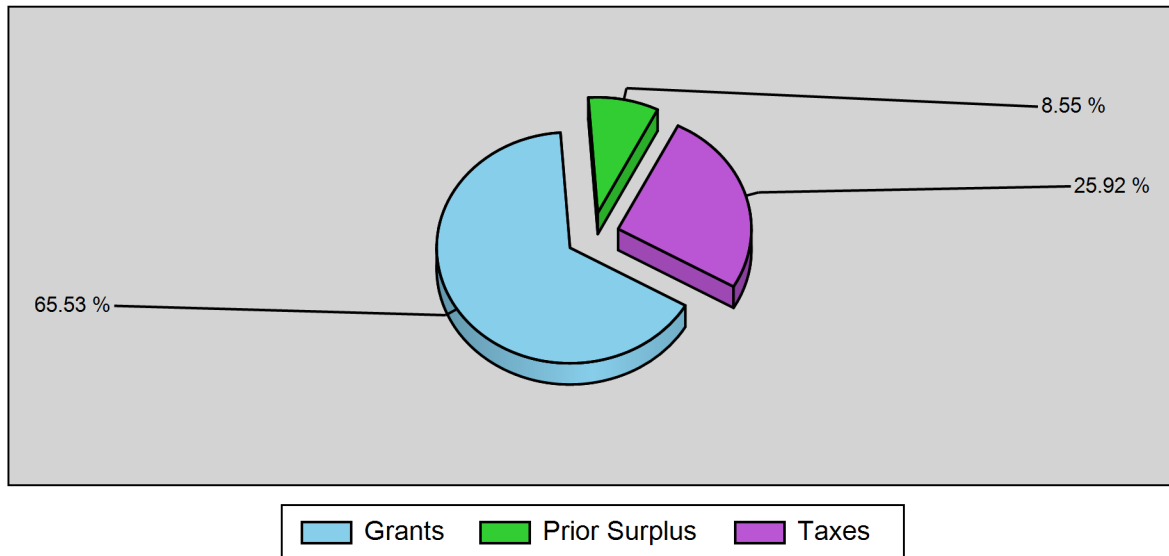
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OSOYOOS SEWER PROJECT AREA A
 Dept Number: 3810
 Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	39,438	39,438	0
Prior Surplus	5,000	5,144	144
Taxes	15,601	15,600	(1)
Total Revenues:	60,039	60,182	143
Expenditures			
Administration	1,025	1,187	162
Financing	44,316	44,316	0
Transfers	14,698	14,679	(19)
Total Expenditures:	60,039	60,182	143
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	39,438	39,438	39,438	39,438	40,227
Prior Surplus	5,144	5,147	5,149	5,000	5,100
Taxes	15,600	15,601	15,601	15,600	15,911
Total Revenues:	60,182	60,186	60,188	60,038	61,238
Expenditures					
Administration	1,187	1,208	1,229	1,102	1,124
Financing	44,316	44,316	44,316	44,316	45,202
Transfers	14,679	14,662	14,643	14,620	14,912
Total Expenditures:	60,182	60,186	60,188	60,038	61,238
Net Total	0	0	0	0	0

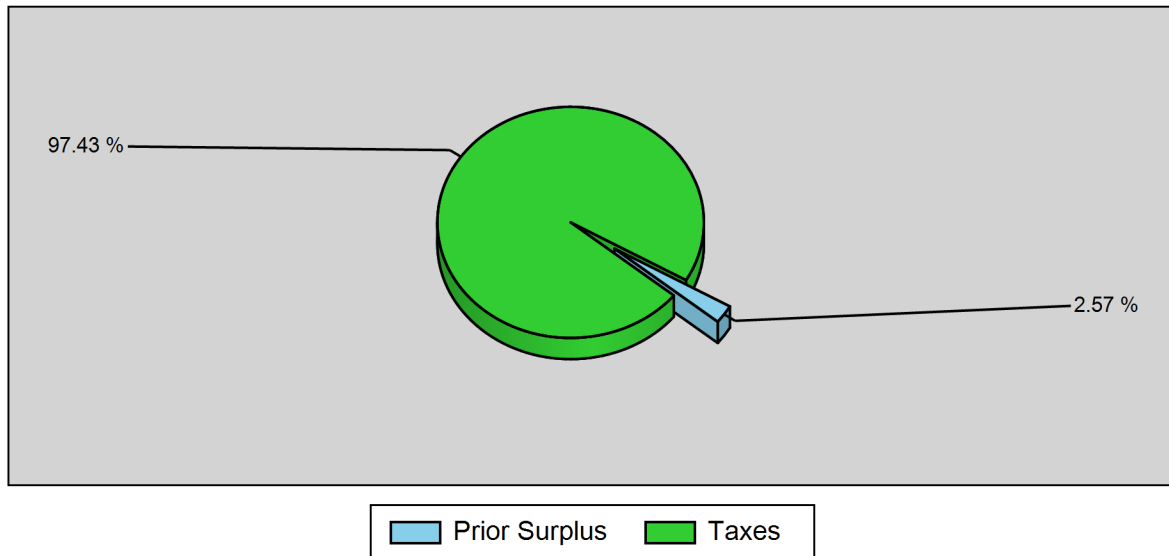
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION AREA A
 Dept Number: 7510
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	9,657	1,980	(7,677)
Taxes	61,420	75,070	13,650
Total Revenues:	71,077	77,050	5,973
Expenditures			
Administration	550	640	90
Contracts and Agreements	70,527	76,410	5,883
Total Expenditures:	71,077	77,050	5,973
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION AREA A
Dept Number: 7510
Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	1,980	0	0	0	0
Taxes	75,070	76,500	78,030	79,510	81,100
Total Revenues:	77,050	76,500	78,030	79,510	81,100
Expenditures					
Administration	640	650	660	590	600
Contracts and Agreements	76,410	75,850	77,370	78,920	80,500
Total Expenditures:	77,050	76,500	78,030	79,510	81,100
Net Total	0	0	0	0	0

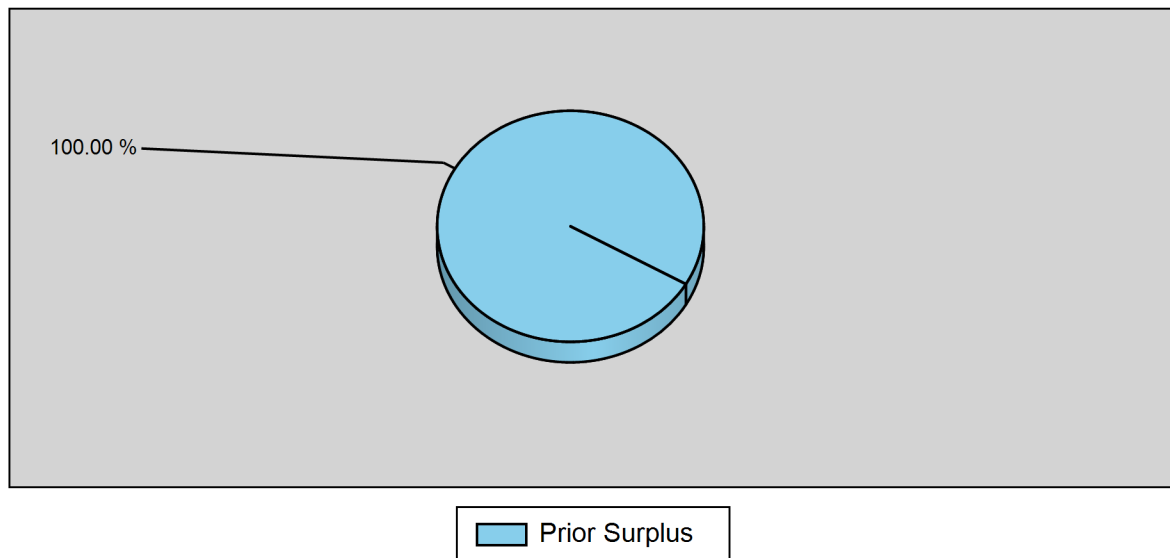
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL AREA A
 Dept Number: 3200
 Service Participants: Specified Service Area E714



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	5,278	7,050	1,772
Taxes	3,000	0	(3,000)
Total Revenues:	8,278	7,050	(1,228)
Expenditures			
Administration	475	550	75
Contingency	1,000	1,000	0
Operations	5,000	5,000	0
Transfers	1,803	500	(1,303)
Total Expenditures:	8,278	7,050	(1,228)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL AREA A
Dept Number: 3200
Service Participants: Specified Service Area E714



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	7,050	0	0	0	0
Taxes	0	6,495	6,505	6,515	6,645
Total Revenues:	7,050	6,495	6,505	6,515	6,645
Expenditures					
Administration	550	495	505	515	525
Contingency	1,000	1,000	1,000	1,000	1,020
Operations	5,000	5,000	5,000	5,000	5,100
Transfers	500	0	0	0	0
Total Expenditures:	7,050	6,495	6,505	6,515	6,645
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

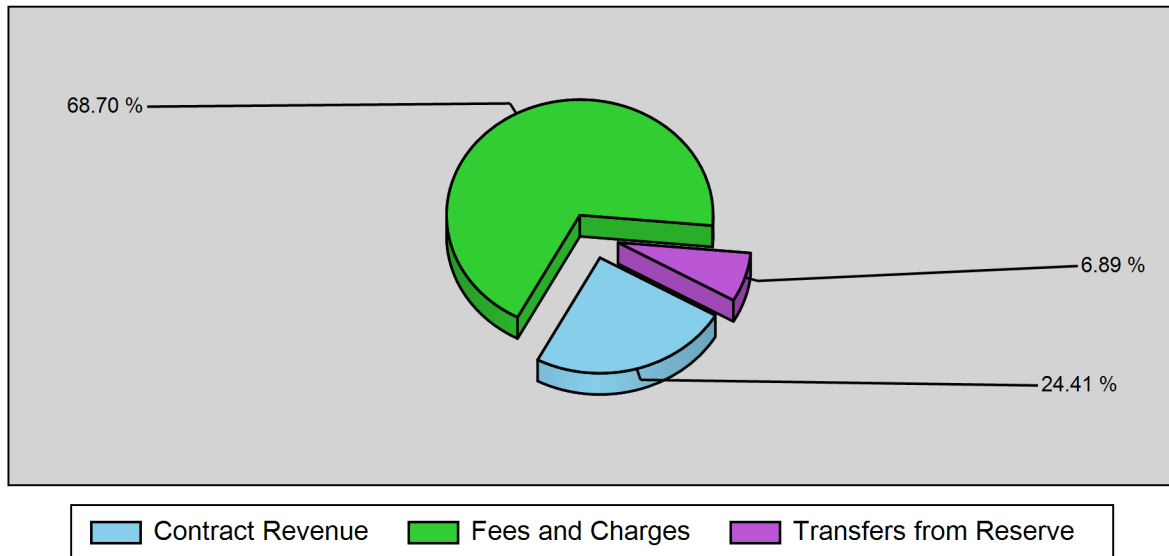
Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Municipalities Recovery



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	41,000	41,000	0
Fees and Charges	114,425	115,404	979
Transfers from Reserve	4,213	11,567	7,354
Total Revenues:	159,638	167,971	8,333
Expenditures			
Administration	8,287	9,151	864
Advertising	2,600	2,600	0
Contracts and Agreements	92,804	97,919	5,115
Insurance	750	641	(109)
Legal	185	185	0
Operations	39,512	39,512	0
Supplies	230	230	0
Transfers	1,286	1,286	0
Travel	1,800	1,800	0
Wages and benefits	12,184	14,647	2,463
Total Expenditures:	159,638	167,971	8,333
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Municipalities Recovery



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	41,000	41,000	41,000	41,000	41,820
Fees and Charges	115,404	120,205	120,227	124,899	127,397
Transfers from Reserve	11,567	9,479	11,930	9,205	9,390
Total Revenues:	167,971	170,684	173,157	175,104	178,607
Expenditures					
Administration	9,151	9,350	9,556	8,900	9,078
Advertising	2,600	2,600	2,600	2,600	2,652
Contracts and Agreements	97,919	99,877	101,876	103,912	105,990
Insurance	641	652	663	934	953
Legal	185	185	185	185	189
Operations	39,512	39,512	39,512	39,512	40,302
Supplies	230	230	230	230	235
Transfers	1,286	1,286	1,286	1,286	1,312
Travel	1,800	1,800	1,800	1,800	1,836
Wages and benefits	14,647	15,192	15,449	15,745	16,060
Total Expenditures:	167,971	170,684	173,157	175,104	178,607
Net Total	0	0	0	0	0

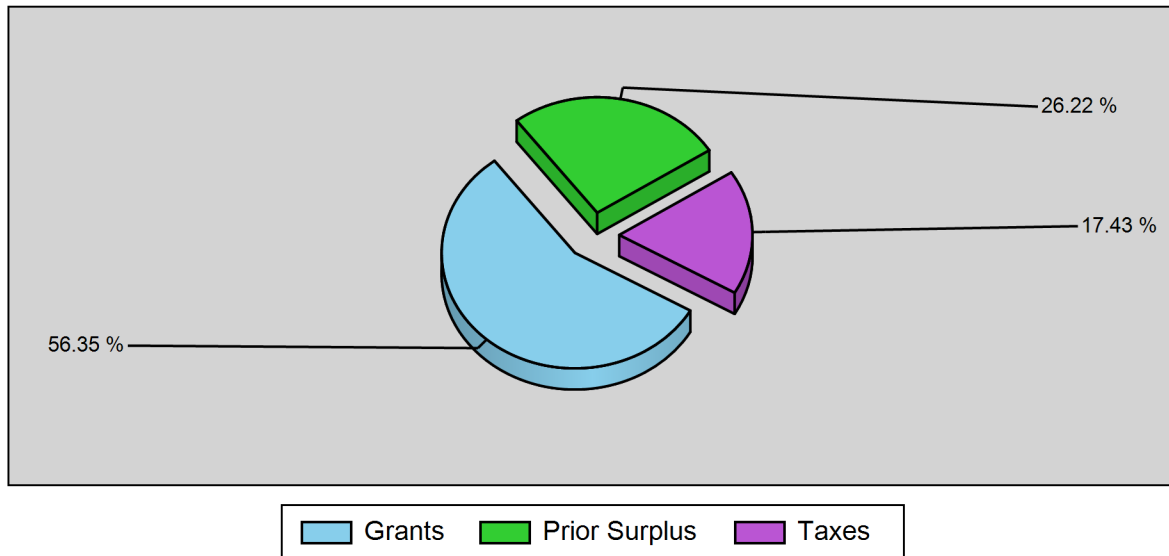
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA A
Dept Number: 0310
Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	102,714	53,078	(49,636)
Prior Surplus	28,000	24,700	(3,300)
Taxes	16,422	16,422	0
Total Revenues:	147,136	94,200	(52,936)
Expenditures			
Administration	1,378	1,596	218
Contingency	28,000	20,000	(8,000)
Contracts and Agreements	2,944	0	(2,944)
Grant Expense	102,714	53,078	(49,636)
Insurance	0	56	56
Projects	400	400	0
Transfers	0	6,725	6,725
Travel	6,000	6,000	0
Wages and benefits	5,700	6,345	645
Total Expenditures:	147,136	94,200	(52,936)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA A
Dept Number: 0310
Service Participants: Electoral Area A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	53,078	0	0	0	0
Prior Surplus	24,700	20,000	20,000	20,000	20,400
Taxes	16,422	14,711	14,869	14,866	15,042
Total Revenues:	94,200	34,711	34,869	34,866	35,442
Expenditures					
Administration	1,596	1,596	1,624	1,481	1,511
Contingency	20,000	20,000	20,000	20,000	20,400
Grant Expense	53,078	0	0	0	0
Insurance	56	60	65	70	75
Projects	400	400	400	400	408
Transfers	6,725	199	204	207	87
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	6,345	6,456	6,576	6,708	6,841
Total Expenditures:	94,200	34,711	34,869	34,866	35,442
Net Total	0	0	0	0	0

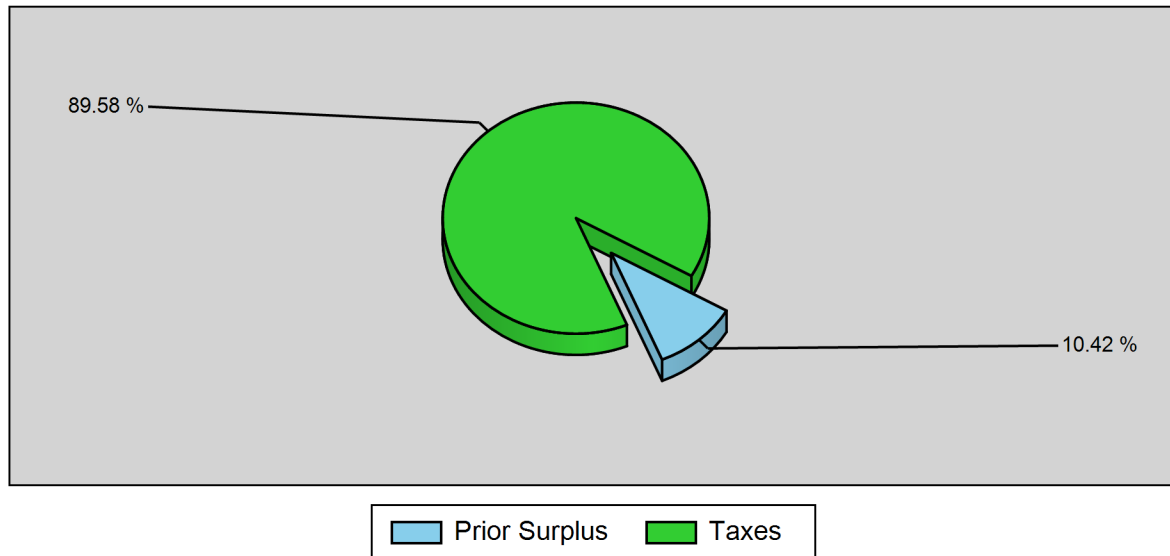
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREA A
 Dept Number: 0415
 Service Participants: ELECTORAL AREA A



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	521	521
Taxes	5,000	4,479	(521)
Total Revenues:	5,000	5,000	0
Expenditures			
Contracts and Agreements	5,000	5,000	0
Total Expenditures:	5,000	5,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREA A
Dept Number: 0415
Service Participants: ELECTORALAREA A



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	521	0	0	0	0
Taxes	4,479	5,000	5,000	5,000	5,100
Total Revenues:	5,000	5,000	5,000	5,000	5,100
Expenditures					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,100
Total Expenditures:	5,000	5,000	5,000	5,000	5,100
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
AREA B Changes since 2018 Budget						
29	222	AREA B COMMUNITY PARKS	\$34,250	\$24,394	\$9,856	Increased service level.
85	278	GRANT-IN AID AREA B	\$4,000	\$6,001	-\$2,001	
219	412	ELECTORAL AREA B - RURAL PROJECTS	\$30,414	\$20,427	\$9,987	Visitor's Guide
			\$68,664	\$50,822	\$17,842	
NON TAX SUPPORTED SERVICES - USER FEES						
183	376	RECYCLING/GARBAGE AREA B	\$59,150	\$59,150	\$0	

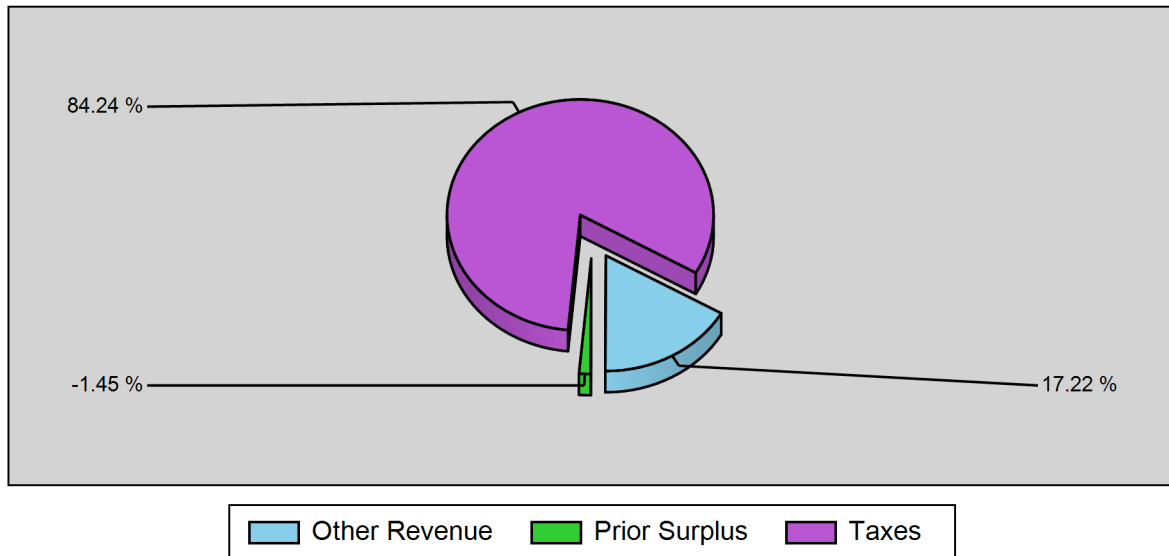
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: COMMUNITY PARKS AREA B
Dept Number: 7580
Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	7,000	0	(7,000)
Other Revenue	7,000	7,000	0
Prior Surplus	0	(590)	(590)
Taxes	24,394	34,250	9,856
Total Revenues:	38,394	40,660	2,266
Expenditures			
Administration	670	776	106
Capital and Equipment	6,100	8,500	2,400
Contracts and Agreements	1,500	2,200	700
Grant Expense	7,000	0	(7,000)
Insurance	150	157	7
Supplies	2,400	2,400	0
Transfers	1,000	1,000	0
Travel	3,000	3,000	0
Wages and benefits	16,574	22,627	6,053
Total Expenditures:	38,394	40,660	2,266
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: COMMUNITY PARKS AREA B
Dept Number: 7580
Service Participants: Electoral Area B



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Other Revenue	7,000	0	0	0	0
Prior Surplus	(590)	0	0	0	0
Taxes	34,250	36,730	37,905	39,170	39,796
Total Revenues:	40,660	36,730	37,905	39,170	39,796
Expenditures					
Administration	776	790	804	692	706
Capital and Equipment	8,500	3,000	3,000	3,000	3,030
Contracts and Agreements	2,200	2,200	2,450	3,900	3,978
Insurance	157	160	183	187	191
Supplies	2,400	2,400	2,400	2,400	2,448
Transfers	1,000	1,000	1,000	1,000	1,020
Travel	3,000	3,000	3,500	3,000	3,000
Wages and benefits	22,627	24,180	24,568	24,991	25,423
Total Expenditures:	40,660	36,730	37,905	39,170	39,796
Net Total	0	0	0	0	0

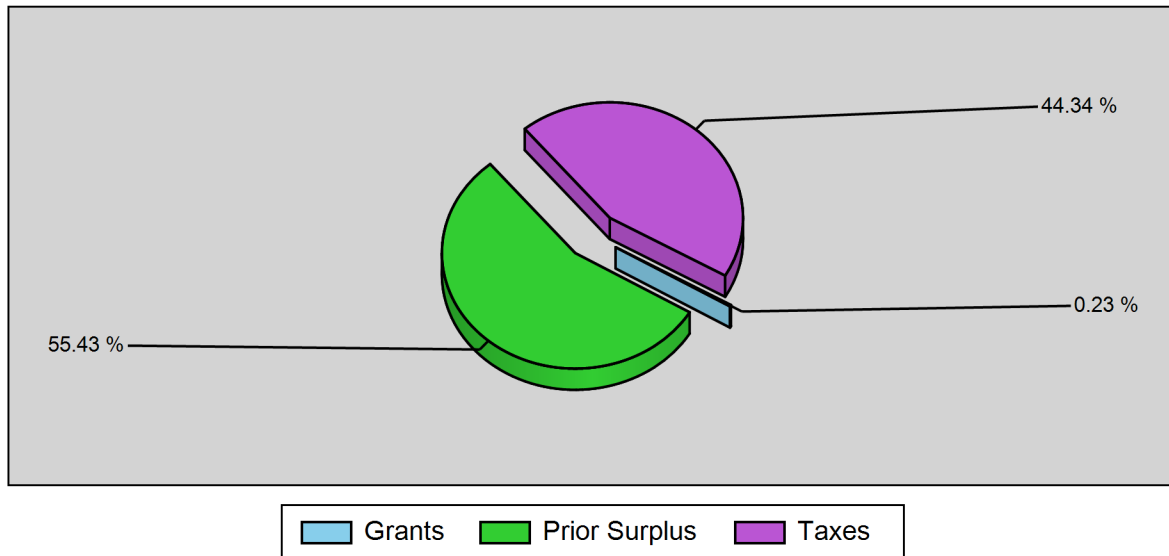
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA B
 Dept Number: 7930
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	21	21	0
Prior Surplus	1,083	5,000	3,917
Taxes	6,001	4,000	(2,001)
Total Revenues:	7,105	9,021	1,916
Expenditures			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	5,000	7,000	2,000
Insurance	105	21	(84)
Total Expenditures:	7,105	9,021	1,916
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA B
Dept Number: 7930
Service Participants: Electoral Area B



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	21	21	21	21	21
Prior Surplus	5,000	5,000	4,000	5,000	5,100
Taxes	4,000	4,000	5,000	4,092	4,034
Total Revenues:	9,021	9,021	9,021	9,113	9,155
Expenditures					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,040
Grant in Aid	7,000	7,000	7,000	7,000	7,000
Insurance	21	21	21	113	115
Total Expenditures:	9,021	9,021	9,021	9,113	9,155
Net Total	0	0	0	0	0

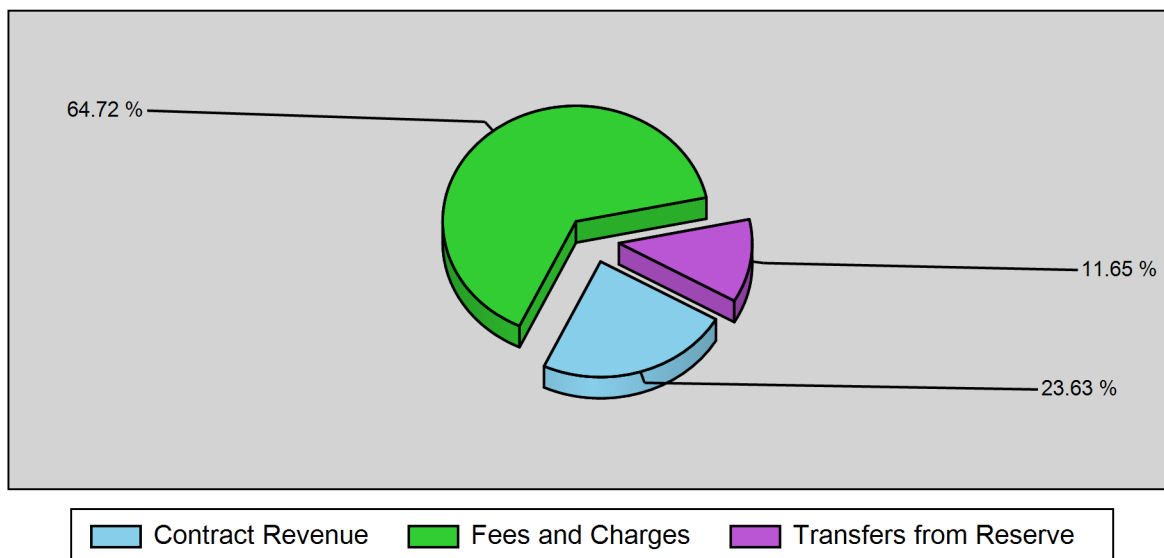
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA B
 Dept Number: 3530
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	21,600	21,600	0
Fees and Charges	59,150	59,150	0
Transfers from Reserve	6,772	10,645	3,873
Total Revenues:	87,522	91,395	3,873
Expenditures			
Administration	4,556	5,041	485
Advertising	1,290	1,290	0
Contracts and Agreements	51,123	55,108	3,985
Insurance	375	333	(42)
Legal	110	110	0
Operations	22,000	22,000	0
Supplies	140	140	0
Transfers	640	640	0
Travel	890	890	0
Wages and benefits	6,398	5,843	(555)
Total Expenditures:	87,522	91,395	3,873
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA B
Dept Number: 3530
Service Participants: Electoral Area B



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	21,600	21,600	21,600	21,600	22,032
Fees and Charges	59,150	61,510	61,510	63,870	65,147
Transfers from Reserve	10,645	9,599	10,941	9,495	9,685
Total Revenues:	91,395	92,709	94,051	94,965	96,864
Expenditures					
Administration	5,041	5,150	5,263	4,793	4,888
Advertising	1,290	1,290	1,290	1,290	1,316
Contracts and Agreements	55,108	56,210	57,334	58,481	59,651
Insurance	333	339	345	468	477
Legal	110	110	110	110	112
Operations	22,000	22,000	22,000	22,000	22,440
Supplies	140	140	140	140	143
Transfers	640	640	640	640	653
Travel	890	890	890	890	908
Wages and benefits	5,843	5,940	6,039	6,153	6,276
Total Expenditures:	91,395	92,709	94,051	94,965	96,864
Net Total	0	0	0	0	0

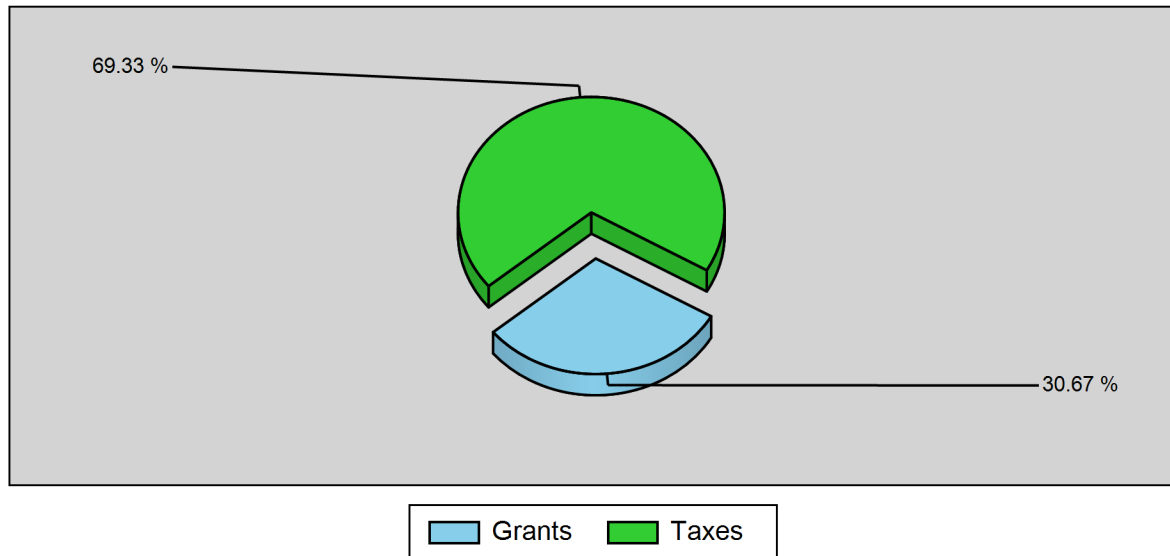
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA B
Dept Number: 0320
Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	18,553	13,452	(5,101)
Taxes	20,427	30,414	9,987
Total Revenues:	38,980	43,866	4,886
Expenditures			
Administration	1,704	1,973	269
Advertising	500	500	0
Contingency	5,000	5,000	0
Contracts and Agreements	1,679	0	(1,679)
Grant Expense	18,553	13,452	(5,101)
Insurance	0	78	78
Projects	0	8,000	8,000
Travel	6,000	6,000	0
Wages and benefits	5,544	8,863	3,319
Total Expenditures:	38,980	43,866	4,886
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA B
Dept Number: 0320
Service Participants: Electoral Area B



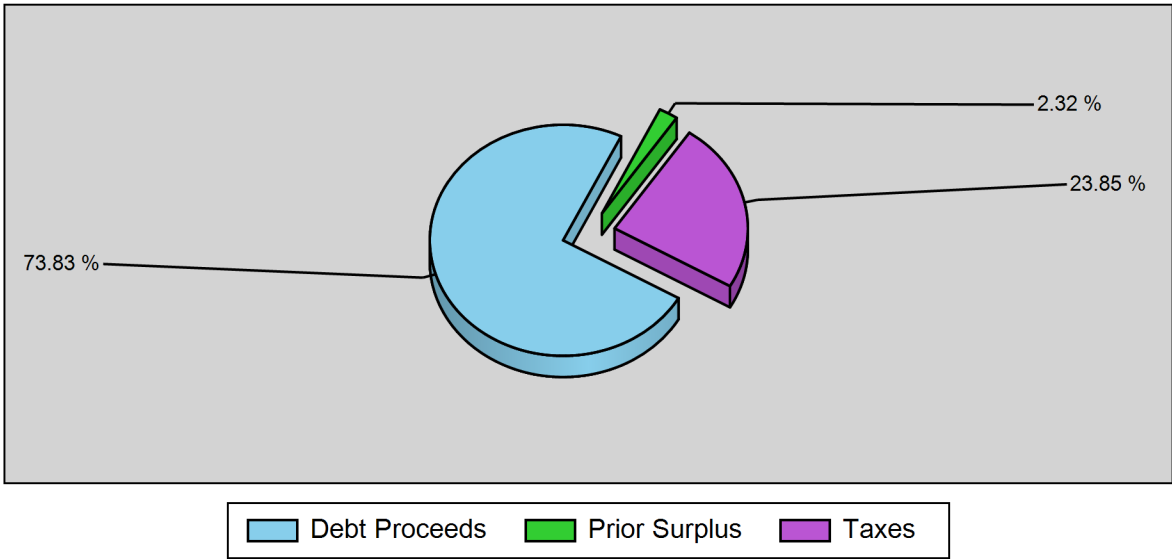
5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	13,452	0	0	0	0
Taxes	30,414	22,572	22,778	22,787	23,242
Total Revenues:	43,866	22,572	22,778	22,787	23,242
Expenditures					
Administration	1,973	1,973	2,008	1,831	1,868
Advertising	500	500	500	500	510
Contingency	5,000	5,000	5,000	5,000	5,100
Grant Expense	13,452	0	0	0	0
Insurance	78	80	82	84	86
Projects	8,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	8,863	9,019	9,188	9,372	9,558
Total Expenditures:	43,866	22,572	22,778	22,787	23,242
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
AREA C Changes since 2018 Budget						
73	266	FIRE PROTECTION - WILLOWBROOK	\$161,545	\$216,807	-\$55,262	
87	280	GRANT-IN AID - AREA C	\$5,000	\$0	\$5,000	
132	325	NOISE BYLAWS AREA C	\$5,660	\$5,296	\$364	
221	414	ELECTORAL AREA C - RURAL PROJECTS	\$21,109	\$21,798	-\$689	
279	472	UNSIGHTLY/UNTIDY PREMISES - AREA C	\$4,406	\$4,188	\$218	
295	488	VICTIM SERVICES AREA C	\$2,645	\$5,000	-\$2,355	
299	492	WATER SYSTEM LOOSE BAY	\$15,536	\$15,896	-\$360	
			\$215,901	\$268,985	-\$53,084	
NON TAX SUPPORTED SERVICES - USER FEES						
76	269	GALLAGHER LAKE SEWER	\$33,647	\$32,842	\$805	
78	271	GALLAGHER LAKE WATER	\$56,100	\$51,934	\$4,166	Increased operating expenditures
185	378	RECYCLING/GARBAGE AREA C	\$198,719	\$198,100	\$619	
307	500	WILLOWBROOK WATER	\$93,816	\$79,669	\$14,147	Recovery of 2018 projected deficit



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE WILLOWBROOK

Dept Number: 1500

Service Participants: Specified Service Area K714



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	1,542	0	(1,542)
Debt Proceeds	0	500,000	500,000
Grants	13,000	0	(13,000)
Prior Surplus	(40,000)	15,690	55,690
Taxes	216,807	161,545	(55,262)
Total Revenues:	191,349	677,235	485,886
Expenditures			
Administration	4,343	4,537	194
Capital and Equipment	45,337	518,537	473,200
Contracts and Agreements	5,750	11,500	5,750
Financing	0	33,607	33,607
Grant Expense	13,000	0	(13,000)
Insurance	7,310	7,558	248
Maintenance and Repairs	13,645	15,365	1,720
Other Expense	1,163	0	(1,163)
Supplies	2,800	2,800	0
Transfers	10,000	10,000	0
Utilities	5,050	6,050	1,000
Wages and benefits	82,951	67,281	(15,670)
Total Expenditures:	191,349	677,235	485,886
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE WILLOWBROOK

Dept Number: 1500

Service Participants: Specified Service Area K714



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	0	0	0	0	0
Debt Proceeds	500,000	0	0	0	0
Prior Surplus	15,690	0	0	0	0
Taxes	161,545	173,058	168,315	170,044	173,720
Total Revenues:	677,235	173,058	168,315	170,044	173,720
Expenditures					
Administration	4,537	4,707	4,831	4,761	4,868
Capital and Equipment	518,537	18,537	18,537	18,537	18,954
Contracts and Agreements	11,500	5,750	5,750	5,750	5,879
Financing	33,607	33,607	33,607	33,607	34,364
Insurance	7,558	7,690	7,824	8,272	8,459
Maintenance and Repairs	15,365	15,628	15,868	16,147	16,593
Other Expense	0	0	0	0	0
Supplies	2,800	2,800	2,800	2,800	2,863
Transfers	10,000	10,000	10,000	10,000	10,000
Utilities	6,050	6,114	6,150	6,246	6,378
Wages and benefits	67,281	68,225	62,948	63,924	65,362
Total Expenditures:	677,235	173,058	168,315	170,044	173,720
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

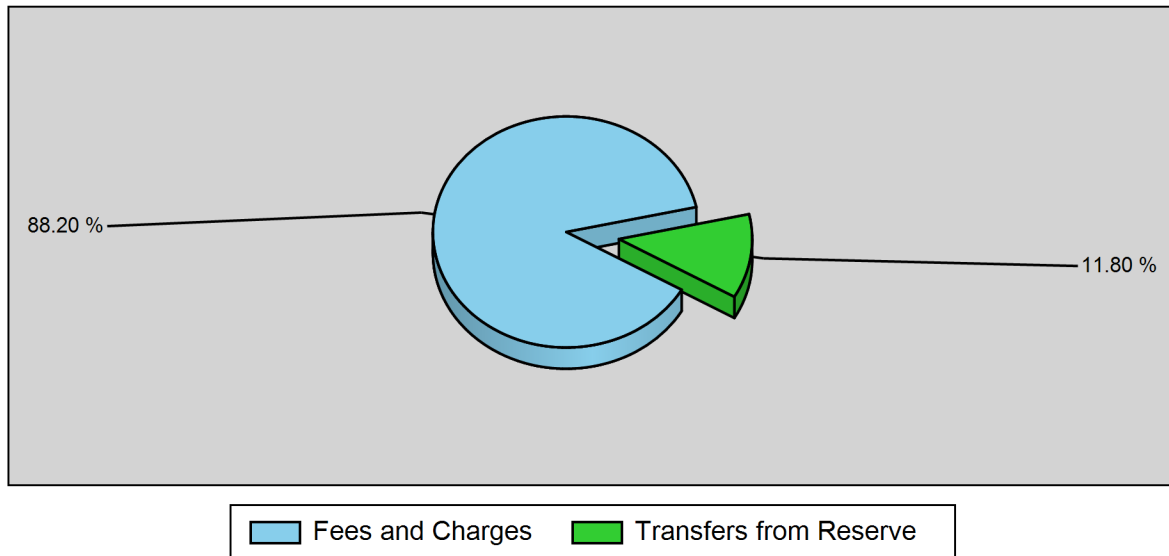
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	32,842	33,647	805
Prior Surplus	2,000	0	(2,000)
Transfers from Reserve	0	4,500	4,500
Total Revenues:	34,842	38,147	3,305
Expenditures			
Administration	521	603	82
Contracts and Agreements	20,665	21,698	1,033
Insurance	480	549	69
Operations	450	450	0
Supplies	100	100	0
Transfers	1,359	293	(1,066)
Travel	1,250	1,250	0
Wages and benefits	10,017	13,204	3,187
Total Expenditures:	34,842	38,147	3,305
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	33,647	39,392	41,181	43,144	43,981
Transfers from Reserve	4,500	0	0	0	0
Total Revenues:	38,147	39,392	41,181	43,144	43,981
Expenditures					
Administration	603	525	536	547	558
Contracts and Agreements	21,698	22,783	23,922	25,118	25,620
Insurance	549	560	571	582	594
Operations	450	450	450	450	459
Supplies	100	100	100	100	102
Transfers	293	294	689	1,169	1,192
Travel	1,250	1,250	1,250	1,250	1,275
Wages and benefits	13,204	13,430	13,663	13,928	14,181
Total Expenditures:	38,147	39,392	41,181	43,144	43,981
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

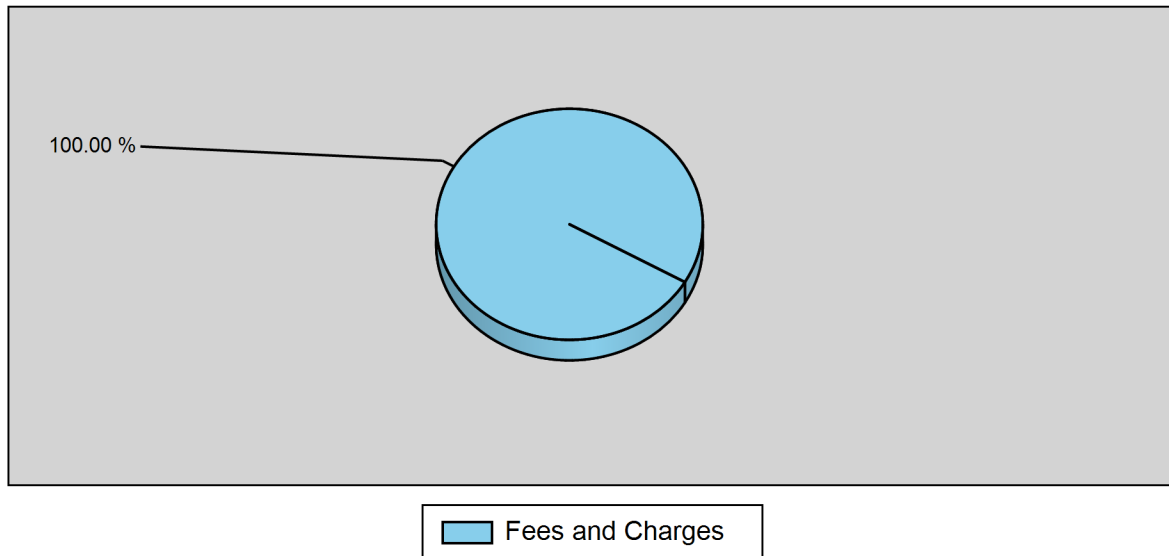
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	51,934	56,100	4,166
Total Revenues:	51,934	56,100	4,166
Expenditures			
Administration	485	562	77
Contracts and Agreements	33,218	38,000	4,782
Insurance	500	638	138
Operations	1,675	2,500	825
Supplies	250	0	(250)
Transfers	1,746	2,077	331
Travel	1,000	1,000	0
Wages and benefits	13,060	11,323	(1,737)
Total Expenditures:	51,934	56,100	4,166
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	56,100	56,630	57,874	58,275	59,414
Total Revenues:	56,100	56,630	57,874	58,275	59,414
Expenditures					
Administration	562	495	500	509	519
Contracts and Agreements	38,000	39,000	40,000	40,377	41,185
Insurance	638	651	664	677	691
Operations	2,500	2,225	2,250	2,275	2,311
Transfers	2,077	1,744	1,745	1,495	1,535
Travel	1,000	1,000	1,000	1,000	1,020
Wages and benefits	11,323	11,515	11,715	11,942	12,153
Total Expenditures:	56,100	56,630	57,874	58,275	59,414
Net Total	0	0	0	0	0

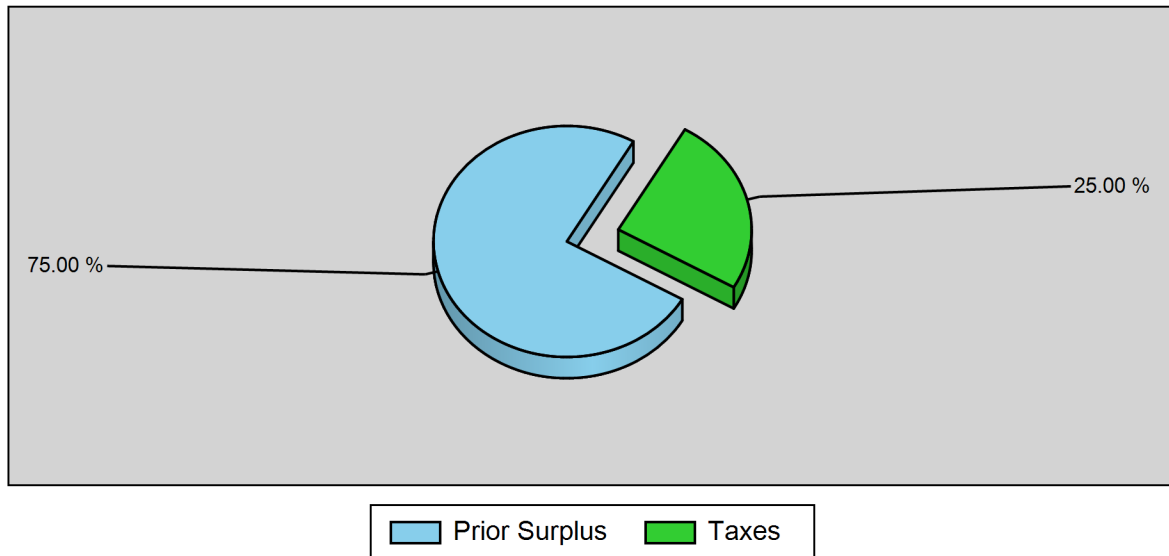
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA C
 Dept Number: 7940
 Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	25,000	15,000	(10,000)
Taxes	0	5,000	5,000
Total Revenues:	25,000	20,000	(5,000)
Expenditures			
Grant in Aid	25,000	5,125	(19,875)
Transfers	0	14,875	14,875
Total Expenditures:	25,000	20,000	(5,000)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA C
Dept Number: 7940
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	15,000	10,000	5,000	5,000	5,100
Taxes	5,000	5,000	5,000	5,000	5,100
Total Revenues:	20,000	15,000	10,000	10,000	10,200
Expenditures					
Grant in Aid	5,125	5,125	5,125	5,125	5,125
Transfers	14,875	9,875	4,875	4,875	5,075
Total Expenditures:	20,000	15,000	10,000	10,000	10,200
Net Total	0	0	0	0	0

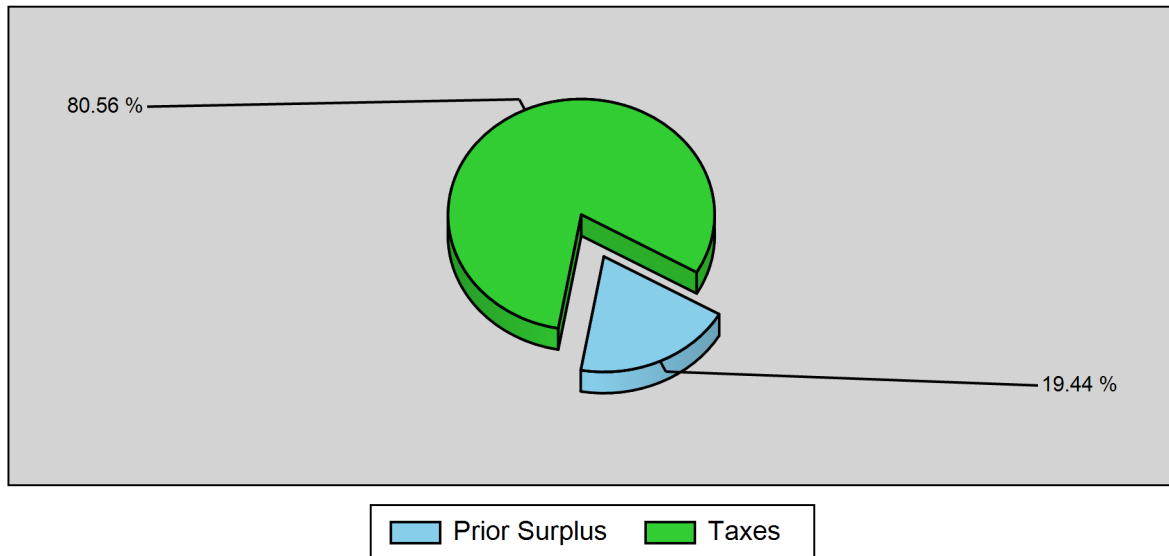
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: LOOSE BAY CAMPGROUND SERVICE
 Dept Number: 3905
 Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	3,748	3,748
Taxes	15,896	15,536	(360)
Total Revenues:	15,896	19,284	3,388
Expenditures			
Administration	636	736	100
Insurance	0	250	250
Operations	3,000	2,800	(200)
Transfers	3,183	1,000	(2,183)
Travel	500	500	0
Utilities	1,000	1,000	0
Wages and benefits	7,577	12,998	5,421
Total Expenditures:	15,896	19,284	3,388
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: LOOSE BAY CAMPGROUND SERVICE
 Dept Number: 3905
 Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	3,748	0	0	0	0
Taxes	15,536	18,970	19,262	19,587	19,972
Total Revenues:	19,284	18,970	19,262	19,587	19,972
Expenditures					
Administration	736	645	650	655	668
Insurance	250	250	250	250	250
Operations	2,800	2,350	2,400	2,450	2,499
Transfers	1,000	1,000	1,000	1,000	1,020
Travel	500	500	500	500	510
Utilities	1,000	1,000	1,000	1,000	1,020
Wages and benefits	12,998	13,225	13,462	13,732	14,005
Total Expenditures:	19,284	18,970	19,262	19,587	19,972
Net Total	0	0	0	0	0

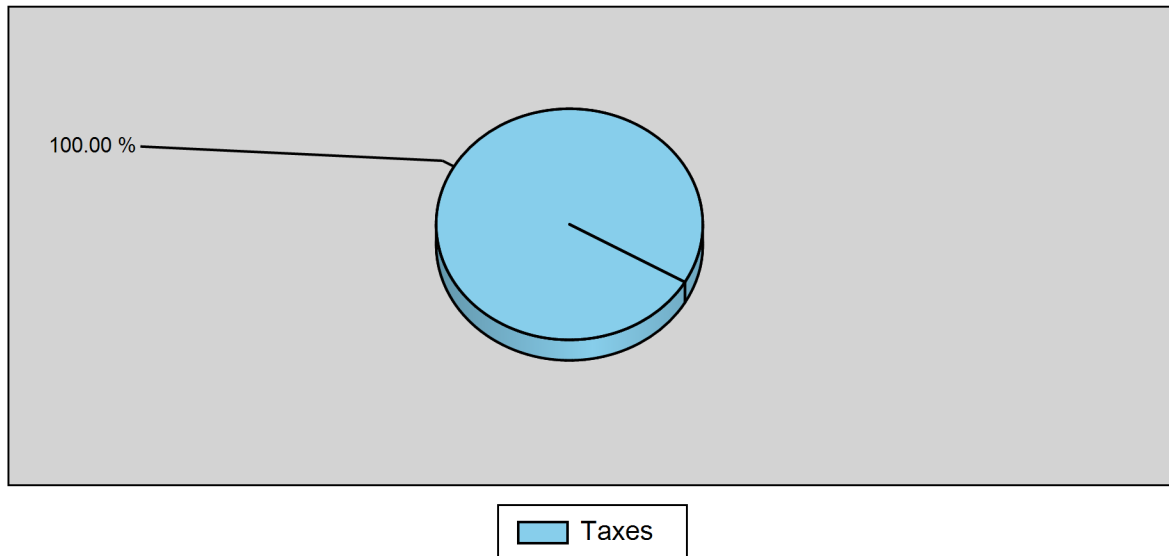
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA C
Dept Number: 2720
Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	5,296	5,660	364
Total Revenues:	5,296	5,660	364
Expenditures			
Operations	5,296	5,660	364
Total Expenditures:	5,296	5,660	364
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	5,660	5,763	5,873	5,991	6,111
Total Revenues:	5,660	5,763	5,873	5,991	6,111
Expenditures					
Operations	5,660	5,763	5,873	5,991	6,111
Total Expenditures:	5,660	5,763	5,873	5,991	6,111
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA C
Dept Number: 2720
Service Participants: Electoral Area C



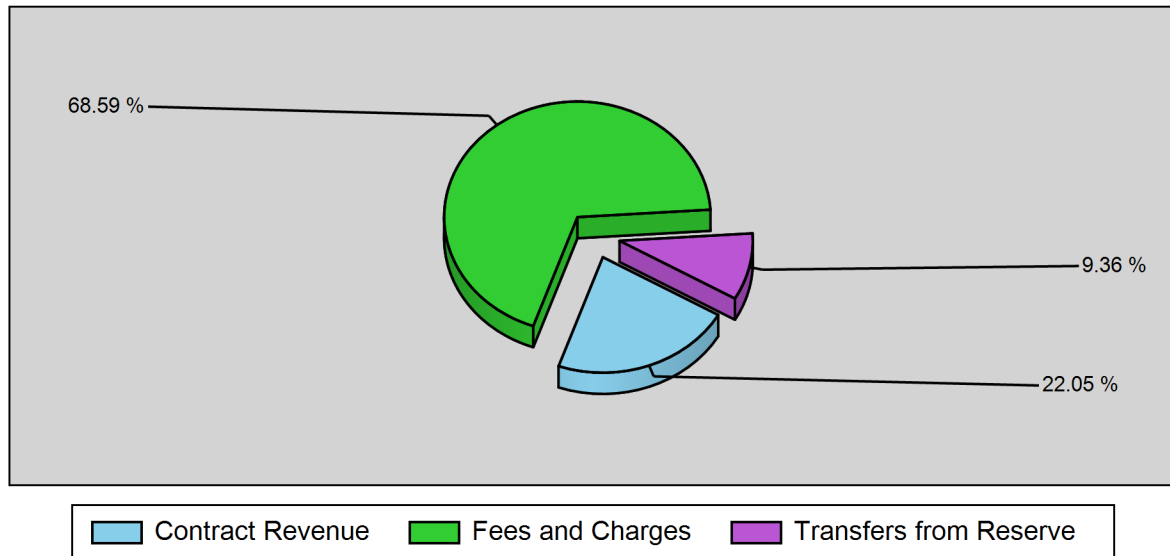
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA C
 Dept Number: 3540
 Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	64,806	63,879	(927)
Fees and Charges	198,100	198,719	619
Transfers from Reserve	15,084	27,114	12,030
Total Revenues:	277,990	289,712	11,722
Expenditures			
Administration	13,298	14,686	1,388
Advertising	4,400	3,800	(600)
Contracts and Agreements	166,617	175,009	8,392
Insurance	1,150	1,082	(68)
Legal	314	314	0
Operations	68,000	68,000	0
Supplies	425	425	0
Transfers	2,192	2,192	0
Travel	3,012	3,012	0
Wages and benefits	18,582	21,192	2,610
Total Expenditures:	277,990	289,712	11,722
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA C
Dept Number: 3540
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	63,879	64,879	64,949	64,946	66,245
Fees and Charges	198,719	206,080	206,102	213,174	217,438
Prior Surplus	0	0	0	0	0
Transfers from Reserve	27,114	21,444	25,636	23,936	24,413
Total Revenues:	289,712	292,403	296,687	302,056	308,096
Expenditures					
Administration	14,686	15,005	15,335	13,959	14,238
Advertising	3,800	2,000	2,000	4,400	4,488
Contracts and Agreements	175,009	178,510	182,080	185,721	189,435
Insurance	1,082	1,101	1,120	1,400	1,428
Legal	314	314	314	314	320
Operations	68,000	68,000	68,000	68,000	69,360
Supplies	425	425	425	425	434
Transfers	2,192	2,192	2,192	2,192	2,236
Travel	3,012	3,012	3,012	3,012	3,072
Wages and benefits	21,192	21,844	22,209	22,633	23,085
Total Expenditures:	289,712	292,403	296,687	302,056	308,096
Net Total	0	0	0	0	0

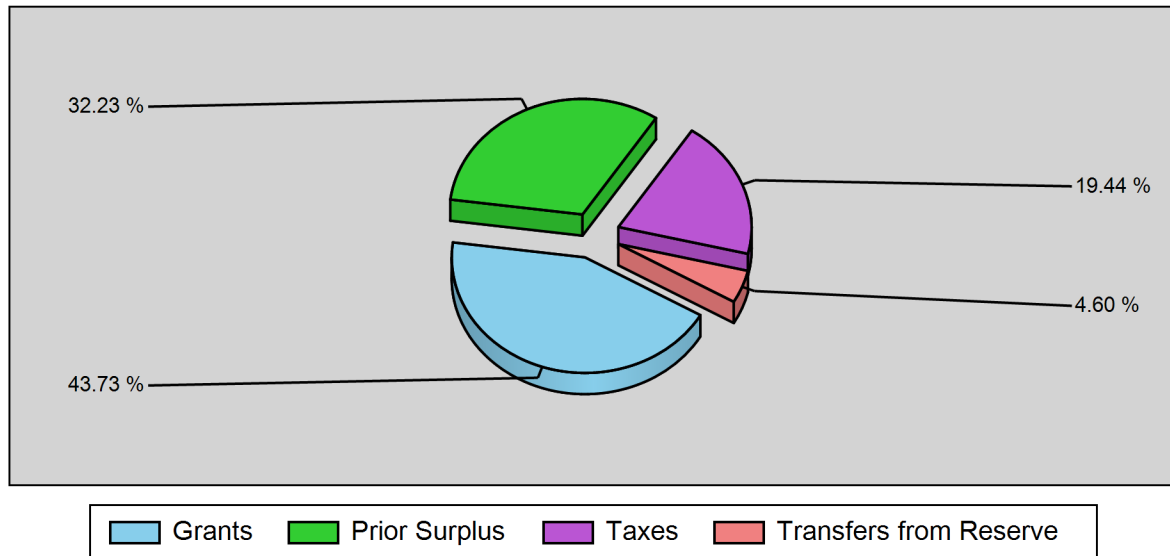
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA C
Dept Number: 0330
Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	47,500	47,500	0
Prior Surplus	0	35,000	35,000
Taxes	21,798	21,109	(689)
Transfers from Reserve	37,000	5,000	(32,000)
Total Revenues:	106,298	108,609	2,311
Expenditures			
Administration	3,398	3,935	537
Advertising	1,000	1,000	0
Contingency	32,000	35,000	3,000
Contracts and Agreements	2,028	0	(2,028)
Grant Expense	47,500	47,500	0
Insurance	0	104	104
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	13,972	14,670	698
Total Expenditures:	106,298	108,609	2,311
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA C
Dept Number: 0330
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	47,500	0	0	0	0
Prior Surplus	35,000	0	0	0	0
Taxes	21,109	26,369	26,717	26,668	27,202
Transfers from Reserve	5,000	5,000	5,000	5,000	5,100
Total Revenues:	108,609	31,369	31,717	31,668	32,302
Expenditures					
Administration	3,935	3,935	4,004	3,651	3,724
Advertising	1,000	1,000	1,000	1,000	1,020
Contingency	35,000	5,000	5,000	5,000	5,100
Grant Expense	47,500	0	0	0	0
Insurance	104	106	108	110	112
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	14,670	14,928	15,205	15,507	15,818
Total Expenditures:	108,609	31,369	31,717	31,668	32,302
Net Total	0	0	0	0	0

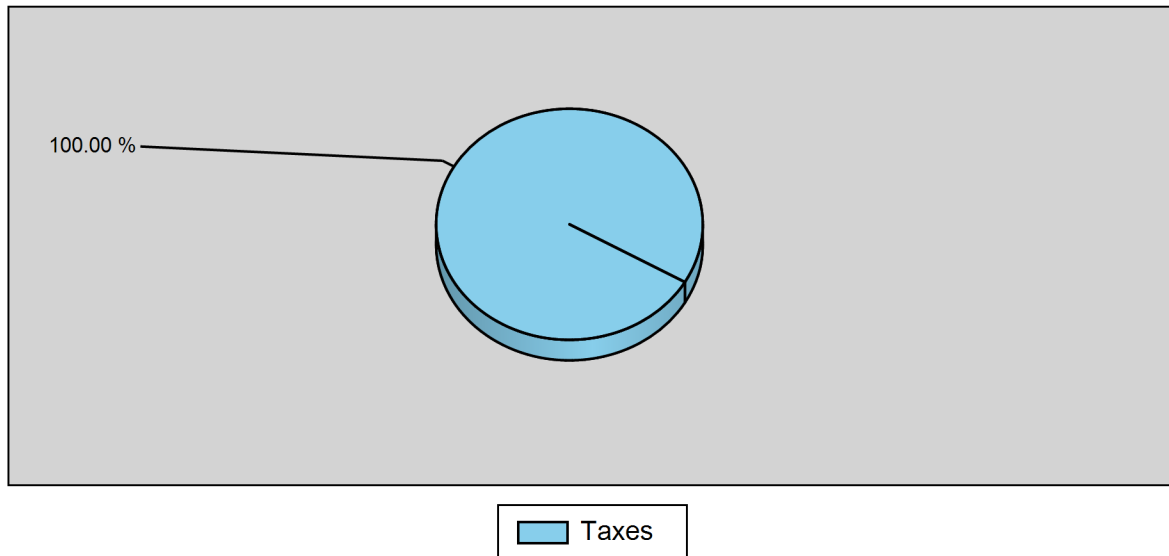
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA C
Dept Number: 2620
Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	4,188	4,406	218
Total Revenues:	4,188	4,406	218
Expenditures			
Operations	3,178	3,396	218
Transfers	1,010	1,010	0
Total Expenditures:	4,188	4,406	218
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA C
Dept Number: 2620
Service Participants: Electoral Area C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	4,406	4,468	4,534	4,604	4,696
Total Revenues:	4,406	4,468	4,534	4,604	4,696
Expenditures					
Operations	3,396	3,458	3,524	3,594	3,666
Transfers	1,010	1,010	1,010	1,010	1,030
Total Expenditures:	4,406	4,468	4,534	4,604	4,696
Net Total	0	0	0	0	0

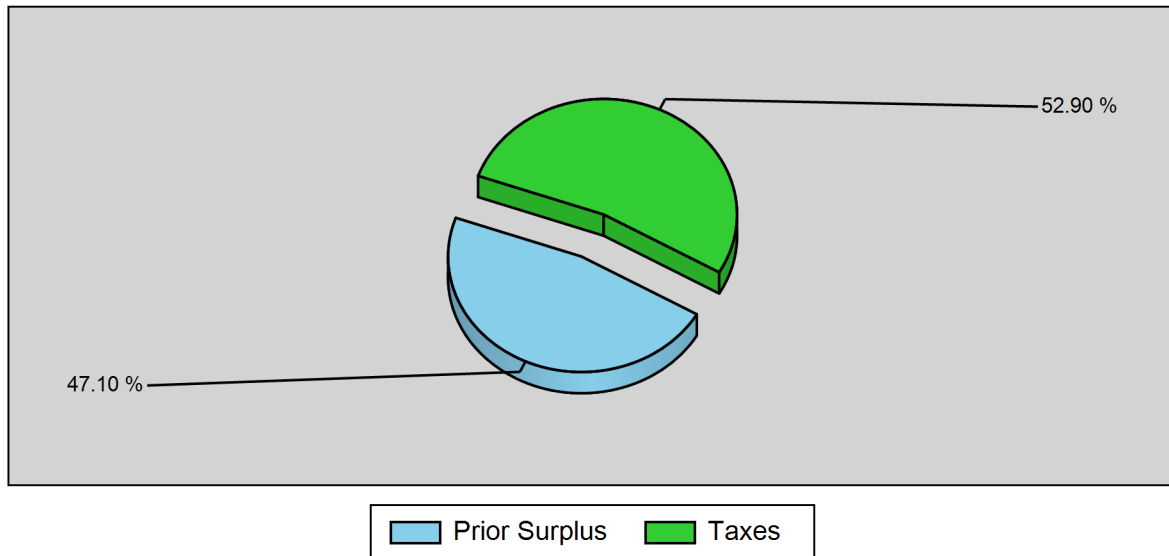
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREA C
 Dept Number: 0420
 Service Participants: ELECTORAL AREA C



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	2,355	2,355
Taxes	5,000	2,645	(2,355)
Total Revenues:	5,000	5,000	0
Expenditures			
Contracts and Agreements	5,000	5,000	0
Total Expenditures:	5,000	5,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: VICTIM SERVICES AREA C
Dept Number: 0420
Service Participants: ELECTORAL AREA C



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	2,355	0	0	0	0
Taxes	2,645	5,000	5,000	5,000	5,100
Total Revenues:	5,000	5,000	5,000	5,000	5,100
Expenditures					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,100
Total Expenditures:	5,000	5,000	5,000	5,000	5,100
Net Total	0	0	0	0	0

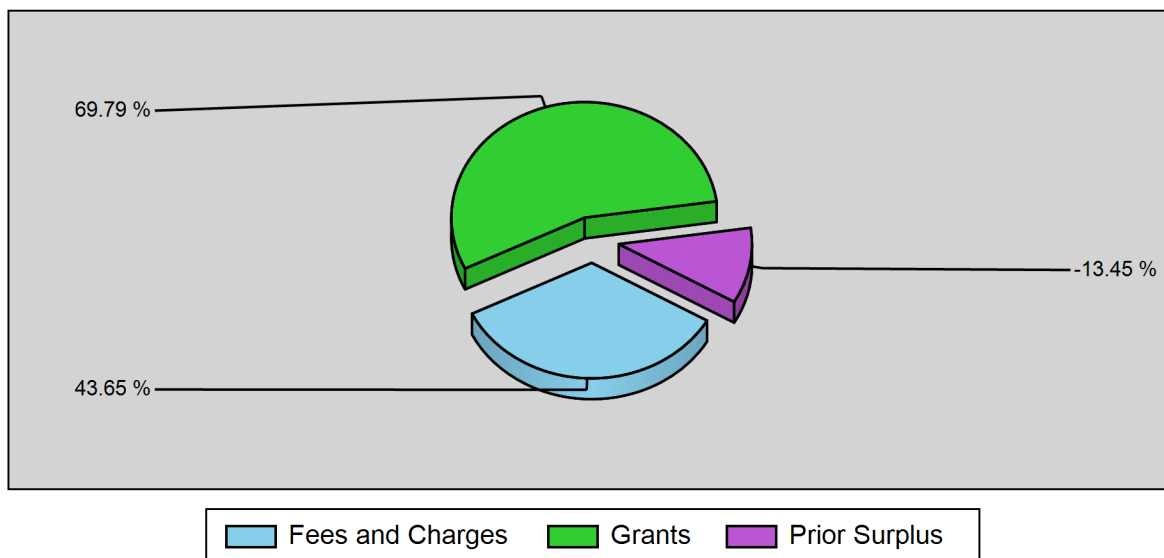
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WILLOWBROOK WATER
 Dept Number: 3930
 Service Participants: Specified Service ARea



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	79,669	93,816	14,147
Grants	272,885	150,000	(122,885)
Prior Surplus	(8,000)	(28,896)	(20,896)
Total Revenues:	344,554	214,920	(129,634)
Expenditures			
Administration	1,625	1,887	262
Advertising	100	500	400
Amortization	150	150	0
Consultants	250	250	0
Grant Expense	240,432	0	(240,432)
Insurance	1,140	957	(183)
Legal	250	250	0
Operations	17,300	17,400	100
Transfers	39,100	153,519	114,419
Travel	950	965	15
Utilities	7,000	7,140	140
Wages and benefits	36,257	31,902	(4,355)
Total Expenditures:	344,554	214,920	(129,634)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WILLOWBROOK WATER
Dept Number: 3930
Service Participants: Specified Service ARea



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	93,816	61,651	62,553	63,529	64,753
Grants	150,000	0	0	0	0
Prior Surplus	(28,896)	0	0	0	0
Total Revenues:	214,920	61,651	62,553	63,529	64,753
Expenditures					
Administration	1,887	1,690	1,729	1,760	1,795
Advertising	500	100	100	100	102
Amortization	150	150	150	150	153
Consultants	250	250	250	250	255
Insurance	957	977	997	1,017	1,037
Legal	250	250	250	250	255
Operations	17,400	17,500	17,600	17,700	18,054
Transfers	153,519	0	0	0	0
Travel	965	980	996	1,012	1,032
Utilities	7,140	7,283	7,429	7,578	7,730
Wages and benefits	31,902	32,471	33,052	33,712	34,340
Total Expenditures:	214,920	61,651	62,553	63,529	64,753
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
AREA D Changes since 2018 Budget						
69	262	FIRE PROTECTION - OK FALLS	\$398,947	\$289,101	\$109,846	
89	282	GRANT-IN AID - AREA D	\$15,000	\$10,695	\$4,305	
172	365	RECREATION COMM. - OK FALLS	\$570,204	\$531,977	\$38,227	Transfer to reserve in 2019 Increase Park improvements and Capital projects. Area D & I Split
223	416	ELECTORAL AREA D - RURAL PROJECTS	\$85,897	\$252,521	-\$166,624	
259	452	STREET LIGHTING-HERITAGE HILLS	\$6,305	\$6,679	-\$374	
271	464	TRANSIT - AREA D	\$103,390	\$100,636	\$2,754	
			\$1,179,743	\$1,191,609	-\$11,866	
NON TAX SUPPORTED SERVICES - USER FEES						
193	386	RECYCLING/GARBAGE OK FALLS	\$214,154	\$213,175	\$979	
241	434	SEWAGE DISPOSAL OK FALLS	\$1,067,216	\$1,067,216	\$0	
301	494	SUNVALLEY WATER	\$64,172	\$68,038	-\$3,866	

FIVE YEAR FINANCIAL PLAN

2019 - 2023

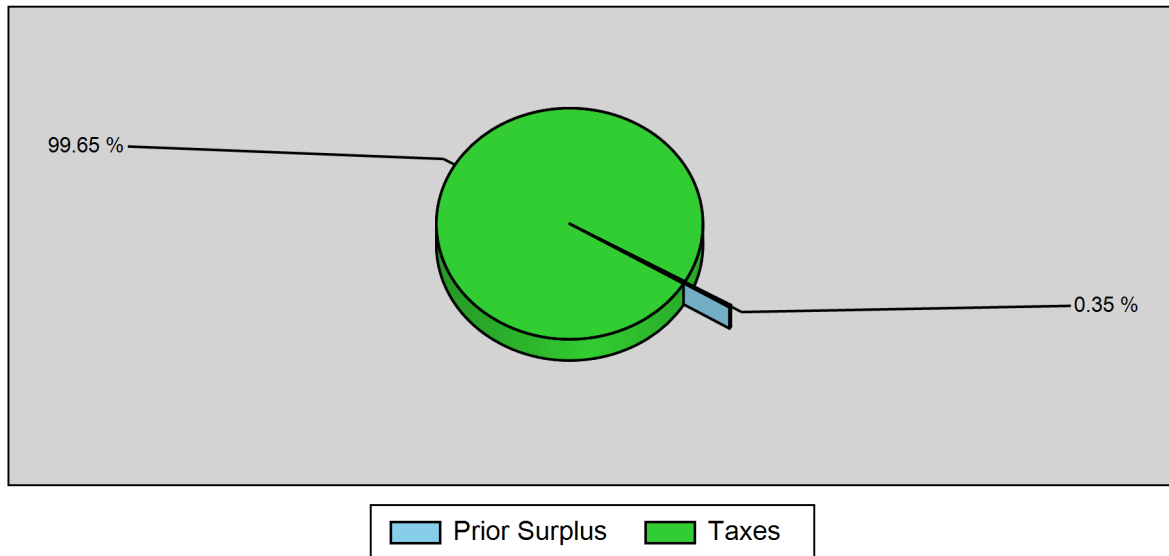
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	30,000	1,421	(28,579)
Taxes	289,101	398,947	109,846
Total Revenues:	319,101	400,368	81,267
Expenditures			
Administration	8,678	9,384	706
Capital and Equipment	41,896	52,564	10,668
Contracts and Agreements	5,750	11,500	5,750
Insurance	13,000	13,503	503
Maintenance and Repairs	31,016	38,637	7,621
Operations	15,627	15,814	187
Other Expense	3,955	4,034	79
Supplies	4,686	4,780	94
Transfers	0	45,000	45,000
Utilities	17,833	18,190	357
Wages and benefits	176,660	186,962	10,302
Total Expenditures:	319,101	400,368	81,267
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	1,421	30,000	30,000	30,000	30,675
Taxes	398,947	350,561	348,580	361,516	369,650
Total Revenues:	400,368	380,561	378,580	391,516	400,325
Expenditures					
Administration	9,384	9,672	9,897	19,146	19,577
Capital and Equipment	52,564	43,245	43,941	44,650	45,655
Contracts and Agreements	11,500	5,750	0	0	0
Insurance	13,503	13,739	13,979	13,807	14,118
Maintenance and Repairs	38,637	32,269	32,915	33,573	34,328
Operations	15,814	16,005	16,200	16,398	16,767
Other Expense	4,034	4,114	4,197	4,281	4,378
Supplies	4,780	4,876	4,974	5,073	5,187
Transfers	45,000	50,000	50,800	50,000	51,125
Utilities	18,190	18,554	18,925	19,303	19,737
Wages and benefits	186,962	182,337	182,752	185,285	189,453
Total Expenditures:	400,368	380,561	378,580	391,516	400,325
Net Total	0	0	0	0	0

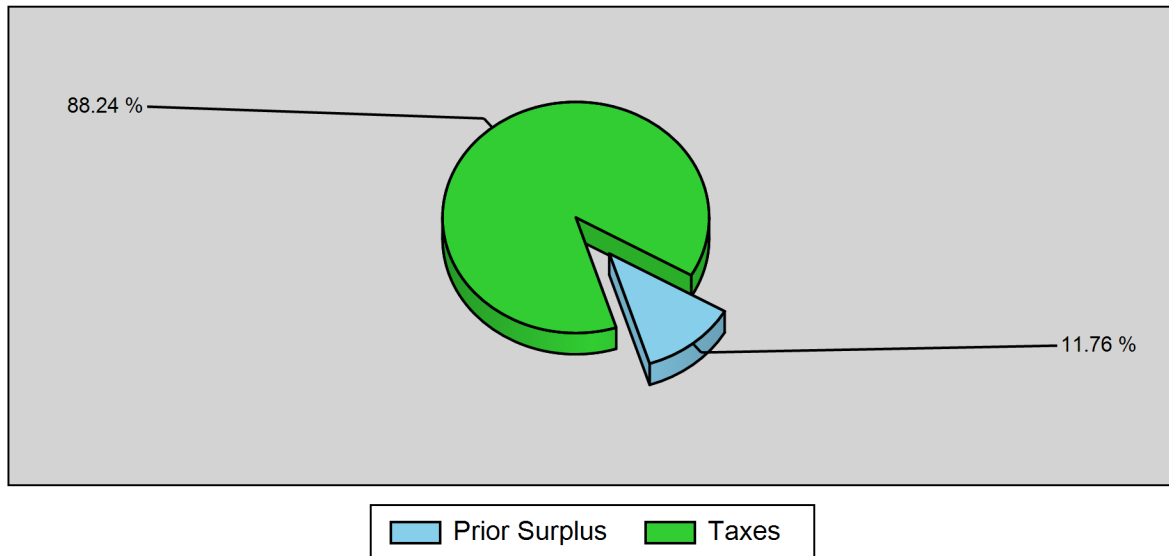
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA D
 Dept Number: 7950
 Service Participants: Electoral Area D



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	4,305	2,000	(2,305)
Taxes	10,695	15,000	4,305
Total Revenues:	15,000	17,000	2,000
Expenditures			
Grant in Aid	15,000	17,000	2,000
Total Expenditures:	15,000	17,000	2,000
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

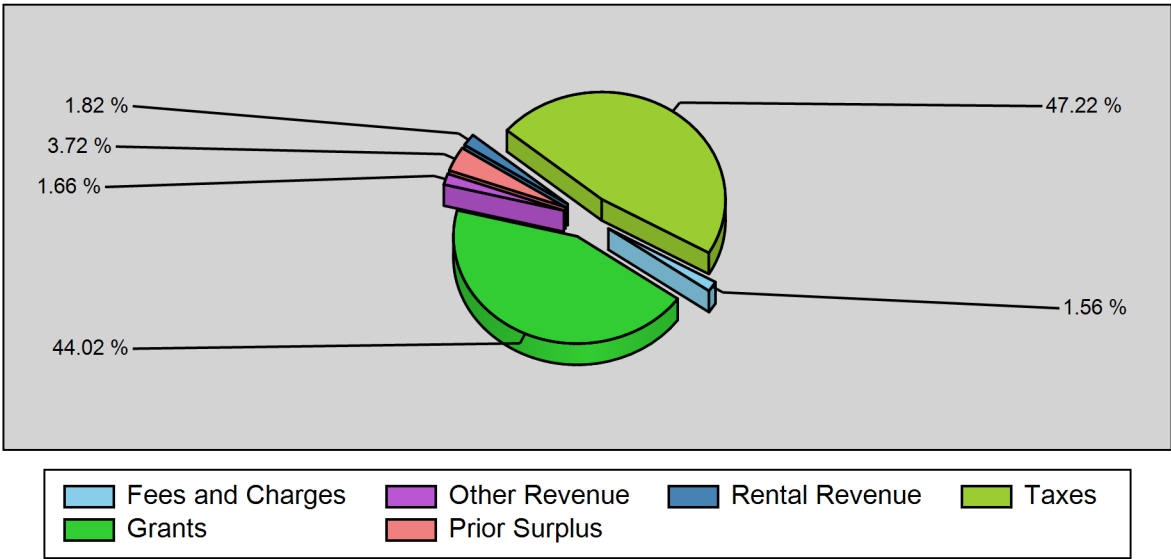
Service: GRANT IN AID AREA D
Dept Number: 7950
Service Participants: Electoral Area D



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	2,000	2,000	2,000	2,000	2,040
Taxes	15,000	15,000	15,000	15,000	14,960
Total Revenues:	17,000	17,000	17,000	17,000	17,000
Expenditures					
Grant in Aid	17,000	17,000	17,000	17,000	17,000
Total Expenditures:	17,000	17,000	17,000	17,000	17,000
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	18,000	18,800	800
Grants	31,561	531,558	499,997
Other Revenue	0	20,000	20,000
Prior Surplus	29,000	44,939	15,939
Rental Revenue	22,000	22,000	0
Taxes	531,977	570,204	38,227
Total Revenues:	632,538	1,207,501	574,963
Expenditures			
Administration	14,727	17,011	2,284
Advertising	5,300	4,500	(800)
Capital and Equipment	91,500	649,700	558,200
Contingency	2,500	2,500	0
Contracts and Agreements	36,500	46,600	10,100
Financing	151,213	149,813	(1,400)
Grant Expense	5,061	1,558	(3,503)
Insurance	8,950	9,280	330
Supplies	35,128	31,557	(3,571)
Transfers	14,000	30,000	16,000
Travel	18,292	19,500	1,208
Utilities	16,500	22,500	6,000
Wages and benefits	232,867	222,982	(9,885)
Total Expenditures:	632,538	1,207,501	574,963
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	18,800	18,000	18,500	18,500	18,870
Grants	531,558	0	0	0	0
Other Revenue	20,000	10,000	10,000	10,000	10,000
Prior Surplus	44,939	15,300	15,300	15,300	15,606
Rental Revenue	22,000	22,000	22,000	8,000	8,160
Taxes	570,204	628,834	577,322	569,172	580,555
Total Revenues:	1,207,501	694,134	643,122	620,972	633,191
Expenditures					
Administration	17,011	17,185	17,502	15,624	15,936
Advertising	4,500	5,300	5,300	5,300	5,406
Capital and Equipment	649,700	121,200	55,200	38,200	38,400
Contingency	2,500	2,500	2,500	25,000	25,500
Contracts and Agreements	46,600	40,100	40,100	38,100	38,860
Financing	149,813	149,813	149,813	149,813	152,638
Grant Expense	1,558	1,000	1,000	1,000	1,020
Insurance	9,280	9,248	9,395	9,327	9,513
Supplies	31,557	39,692	44,610	44,610	45,496
Transfers	30,000	31,856	37,545	9,295	10,501
Travel	19,500	22,160	22,207	22,207	22,271
Utilities	22,500	23,800	23,800	24,000	24,680
Wages and benefits	222,982	230,280	234,150	238,496	242,970
Total Expenditures:	1,207,501	694,134	643,122	620,972	633,191
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

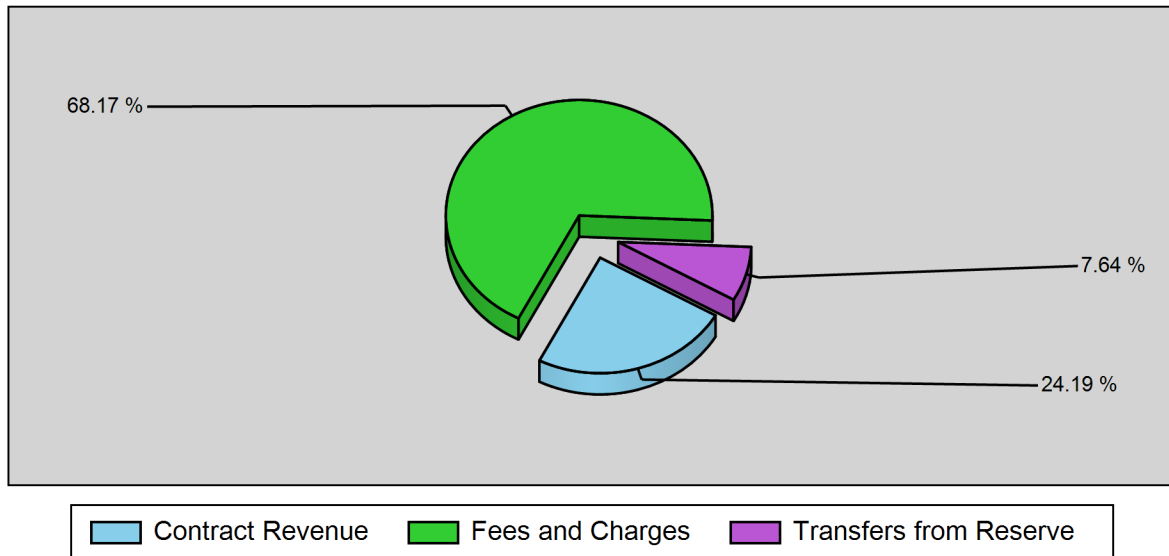
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	76,000	76,000	0
Fees and Charges	213,175	214,154	979
Transfers from Reserve	10,982	24,000	13,018
Total Revenues:	300,157	314,154	13,997
Expenditures			
Administration	15,437	17,047	1,610
Advertising	4,900	4,500	(400)
Contracts and Agreements	166,673	176,924	10,251
Insurance	1,250	1,192	(58)
Legal	350	350	0
Operations	87,000	87,000	0
Supplies	480	480	0
Transfers	2,500	2,500	0
Travel	3,400	3,400	0
Wages and benefits	18,167	20,761	2,594
Total Expenditures:	300,157	314,154	13,997
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	76,000	76,000	76,000	76,000	77,520
Fees and Charges	214,154	222,975	222,997	231,529	236,160
Transfers from Reserve	24,000	19,752	24,099	18,921	19,299
Total Revenues:	314,154	318,727	323,096	326,450	332,979
Expenditures					
Administration	17,047	17,419	17,802	16,342	16,669
Advertising	4,500	4,500	4,500	4,900	4,998
Contracts and Agreements	176,924	180,463	184,072	187,753	191,508
Insurance	1,192	1,213	1,234	1,556	1,587
Legal	350	350	350	350	357
Operations	87,000	87,000	87,000	87,000	88,740
Supplies	480	480	480	480	490
Transfers	2,500	2,500	2,500	2,500	2,550
Travel	3,400	3,400	3,400	3,400	3,468
Wages and benefits	20,761	21,402	21,758	22,169	22,612
Total Expenditures:	314,154	318,727	323,096	326,450	332,979
Net Total	0	0	0	0	0

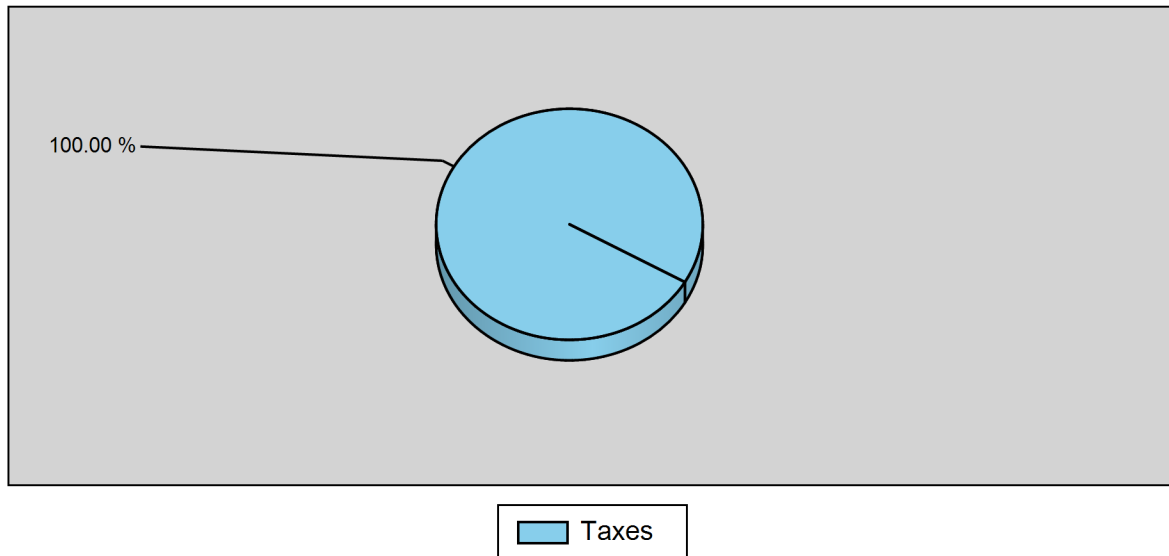
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA D
Dept Number: 0340
Service Participants: Electoral Area D



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	495,760	0	(495,760)
Prior Surplus	5,000	0	(5,000)
Taxes	252,521	85,897	(166,624)
Total Revenues:	753,281	85,897	(667,384)
Expenditures			
Administration	7,456	8,633	1,177
Contingency	10,000	30,000	20,000
Contracts and Agreements	4,514	0	(4,514)
Grant Expense	608,260	0	(608,260)
Insurance	0	673	673
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	116,651	40,191	(76,460)
Total Expenditures:	753,281	85,897	(667,384)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

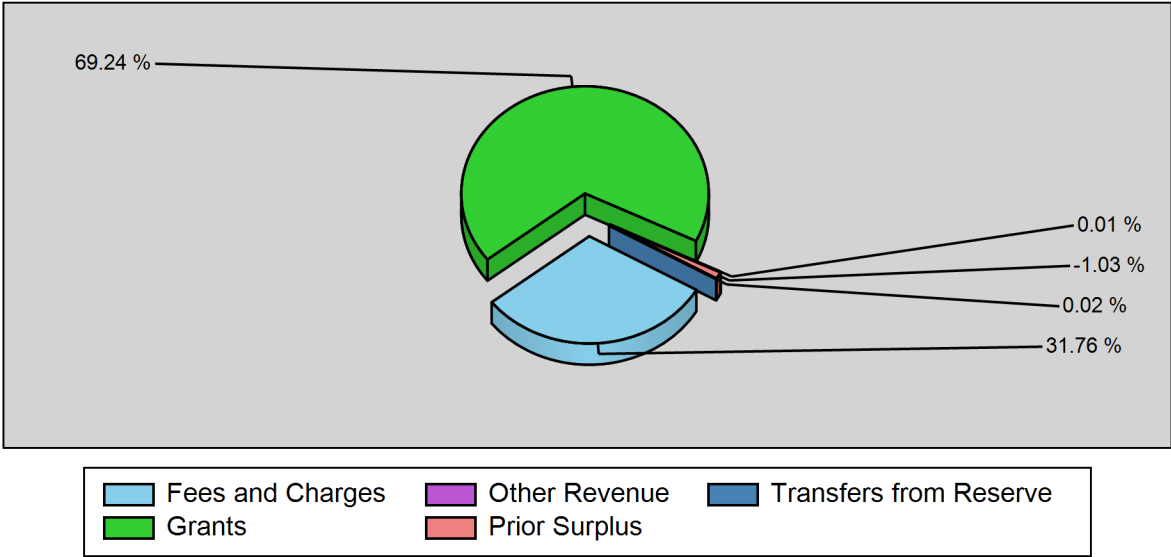
Service: RURAL PROJECTS AREA D
Dept Number: 0340
Service Participants: Electoral Area D



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	0	0	0	0	0
Taxes	85,897	86,623	87,533	87,605	89,356
Total Revenues:	85,897	86,623	87,533	87,605	89,356
Expenditures					
Administration	8,633	8,633	8,784	8,011	8,171
Contingency	30,000	30,000	30,000	30,000	30,600
Grant Expense	0	0	0	0	0
Insurance	673	690	704	718	732
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	40,191	40,900	41,645	42,476	43,325
Total Expenditures:	85,897	86,623	87,533	87,605	89,356
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	1,067,216	1,067,216	0
Grants	1,009,785	2,326,328	1,316,543
Other Revenue	0	180	180
Prior Surplus	(18,340)	(34,722)	(16,382)
Transfers from Reserve	7,916	737	(7,179)
Total Revenues:	2,066,577	3,359,739	1,293,162
Expenditures			
Administration	40,606	45,756	5,150
Capital and Equipment	47,564	0	(47,564)
Consultants	11,500	11,630	130
Financing	319,592	319,592	0
Grant Expense	890,911	2,246,102	1,355,191
Insurance	34,698	32,418	(2,280)
Legal	500	500	0
Operations	323,095	271,630	(51,465)
Supplies	500	0	(500)
Transfers	5,000	5,032	32
Travel	4,816	10,843	6,027
Utilities	85,000	90,000	5,000
Wages and benefits	302,795	326,236	23,441
Total Expenditures:	2,066,577	3,359,739	1,293,162
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	1,067,216	1,081,275	1,128,790	1,111,266	1,133,492
Grants	2,326,328	595,594	80,226	80,226	81,831
Other Revenue	180	184	188	191	196
Prior Surplus	(34,722)	(33,860)	(33,860)	0	0
Transfers from Reserve	737	0	0	0	0
Total Revenues:	3,359,739	1,643,193	1,175,344	1,191,683	1,215,519
Expenditures					
Administration	45,756	42,976	43,946	44,843	45,740
Capital and Equipment	0	95,000	1,000	1,000	1,020
Consultants	11,630	11,763	11,898	12,036	12,277
Financing	319,592	319,592	319,592	319,592	325,984
Grant Expense	2,246,102	515,368	0	0	0
Insurance	32,418	33,067	33,729	34,404	35,093
Legal	500	500	500	500	510
Operations	271,630	184,207	158,630	161,202	164,426
Supplies	0	500	500	500	510
Transfers	5,032	18,071	177,505	181,654	185,689
Travel	10,843	4,869	4,897	4,925	5,024
Utilities	90,000	86,000	86,000	87,000	88,740
Wages and benefits	326,236	331,280	337,147	344,027	350,506
Total Expenditures:	3,359,739	1,643,193	1,175,344	1,191,683	1,215,519
Net Total	0	0	0	0	0

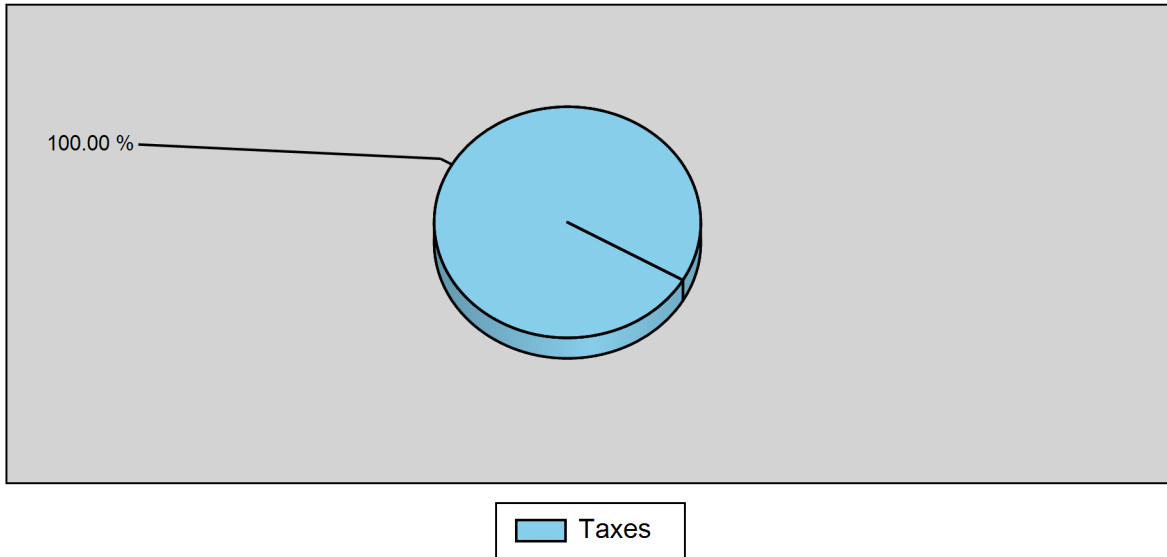
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING HERITAGE HILLS
Dept Number: 9670
Service Participants: Specified Service Area M715



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(228)	0	228
Taxes	6,679	6,305	(374)
Total Revenues:	6,451	6,305	(146)
Expenditures			
Administration	451	522	71
Transfers	300	173	(127)
Utilities	5,700	5,610	(90)
Total Expenditures:	6,451	6,305	(146)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING HERITAGE HILLS
Dept Number: 9670
Service Participants: Specified Service Area M715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	0	0	72	199	203
Taxes	6,305	6,251	6,251	6,251	6,376
Total Revenues:	6,305	6,251	6,323	6,450	6,579
Expenditures					
Administration	522	477	487	497	507
Transfers	173	52	0	0	0
Utilities	5,610	5,722	5,836	5,953	6,072
Total Expenditures:	6,305	6,251	6,323	6,450	6,579
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

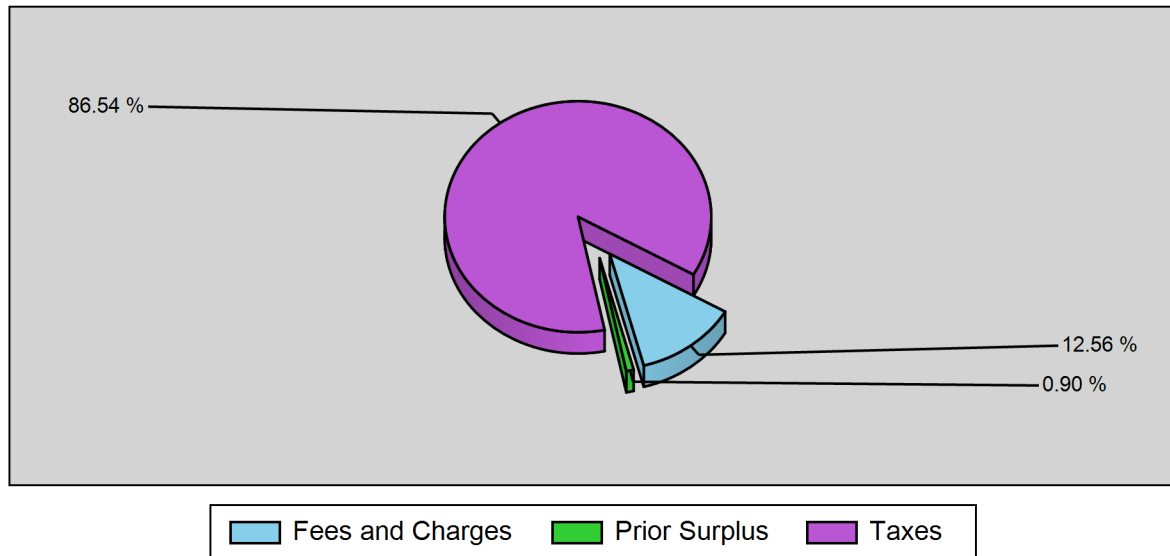
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	15,000	15,000	0
Prior Surplus	(8,646)	1,078	9,724
Taxes	100,636	103,390	2,754
Total Revenues:	106,990	119,468	12,478
Expenditures			
Administration	3,679	4,260	581
Maintenance and Repairs	1,500	2,000	500
Operations	94,000	105,000	11,000
Other Expense	2,160	1,500	(660)
Transfers	3,000	5,000	2,000
Wages and benefits	2,651	1,708	(943)
Total Expenditures:	106,990	119,468	12,478
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA D

Dept Number: 8500

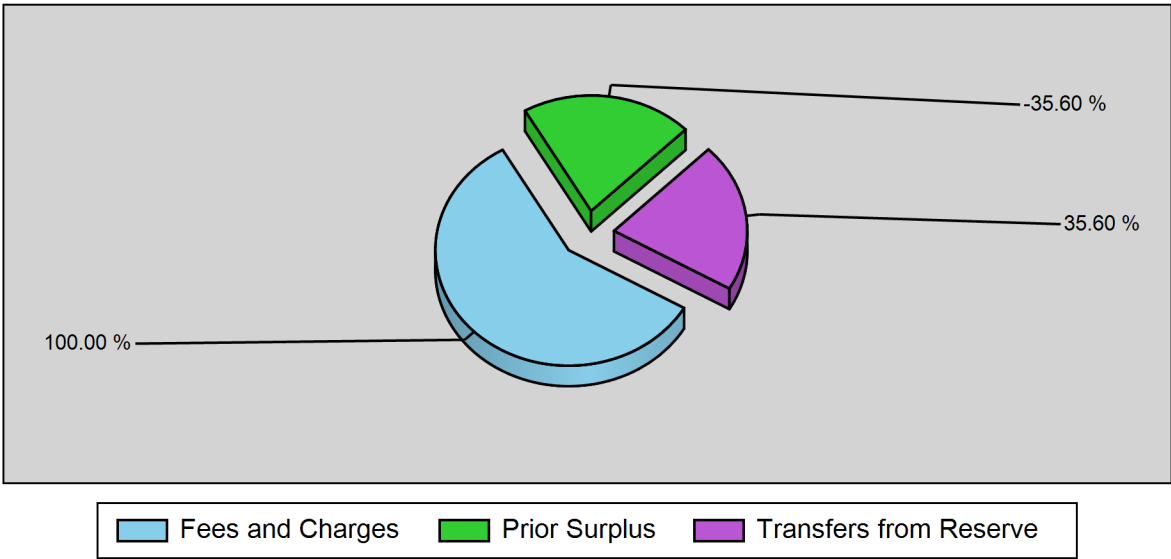
Service Participants: Specified Service Areas J714 and J715 SRVA #54



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	15,000	15,000	15,000	0	0
Prior Surplus	1,078	0	0	0	0
Taxes	103,390	104,573	104,680	119,258	119,373
Total Revenues:	119,468	119,573	119,680	119,258	119,373
Expenditures					
Administration	4,260	4,335	4,411	3,954	4,033
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	105,000	105,000	105,000	105,000	105,000
Other Expense	1,500	1,500	1,500	1,500	1,500
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	1,708	1,738	1,769	1,804	1,840
Total Expenditures:	119,468	119,573	119,680	119,258	119,373
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WATER SYSTEM - SUN VALLEY

Dept Number: 3980

Service Participants: Specified Service Area



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	68,038	64,172	(3,866)
Grants	156,737	0	(156,737)
Prior Surplus	0	(22,847)	(22,847)
Transfers from Reserve	0	22,847	22,847
Total Revenues:	224,775	64,172	(160,603)
Expenditures			
Administration	2,050	2,495	445
Advertising	100	100	0
Amortization	250	250	0
Capital and Equipment	44,400	467	(43,933)
Consultants	250	500	250
Grant Expense	120,217	0	(120,217)
Insurance	1,131	1,317	186
Legal	50	0	(50)
Operations	8,786	8,350	(436)
Supplies	153	0	(153)
Transfers	100	1,157	1,057
Travel	1,268	1,288	20
Utilities	20,350	23,000	2,650
Wages and benefits	25,670	25,248	(422)
Total Expenditures:	224,775	64,172	(160,603)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WATER SYSTEM - SUN VALLEY
 Dept Number: 3980
 Service Participants: Specified Service Area



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	64,172	54,283	54,036	53,756	54,834
Prior Surplus	(22,847)	0	0	0	0
Transfers from Reserve	22,847	444	454	656	621
Total Revenues:	64,172	54,727	54,490	54,412	55,455
Expenditures					
Administration	2,495	2,150	2,231	2,304	2,350
Advertising	100	50	150	100	102
Amortization	250	200	250	250	255
Capital and Equipment	467	0	0	0	0
Consultants	500	250	250	250	255
Insurance	1,317	1,343	1,370	1,397	1,425
Operations	8,350	500	500	500	510
Transfers	1,157	2,104	605	0	0
Travel	1,288	1,259	1,380	902	920
Utilities	23,000	21,172	21,595	22,027	22,468
Wages and benefits	25,248	25,699	26,159	26,682	27,170
Total Expenditures:	64,172	54,727	54,490	54,412	55,455
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change

AREA E Changes since 2018 Budget					
21	214	CEMETERY - ELECTORAL AREA E (NARAMATA)	\$31,281	\$31,528	-\$247
66	259	FIRE PROTECTION - NARAMATA	\$551,124	\$491,445	\$59,679
91	284	GRANT-IN AID - AREA E	\$9,000	\$5,000	\$4,000
125	318	NARAMATA MUSEUM	\$15,648	\$8,863	\$6,785
127	320	NARAMATA TRANSIT	\$103,624	\$103,044	\$580
129	322	WATER SYSTEM - NARAMATA	\$121,138	\$120,750	\$388
134	327	NOISE BYLAWS AREA E	\$5,660	\$5,296	\$364
169	362	PARKS & RECREATION - NARAMATA	\$290,255	\$260,574	\$29,681
225	418	ELECTORAL AREA E - RURAL PROJECTS	\$49,724	\$40,057	\$9,667
267	460	AREA E TOURISM & COMMUNITY SERVICE CONTRIB	\$10,000	\$10,000	\$0
281	474	UNSIGHTLY/UNTIDY PREMISES - AREA E	\$3,921	\$3,703	\$218
			\$1,191,375	\$1,080,260	\$111,115

NON TAX SUPPORTED SERVICES - USER FEES					
129	322	WATER SYSTEM - NARAMATA	\$1,364,718	\$1,323,867	\$40,851
261	454	STREET LIGHTING	\$6,995	\$6,128	\$867

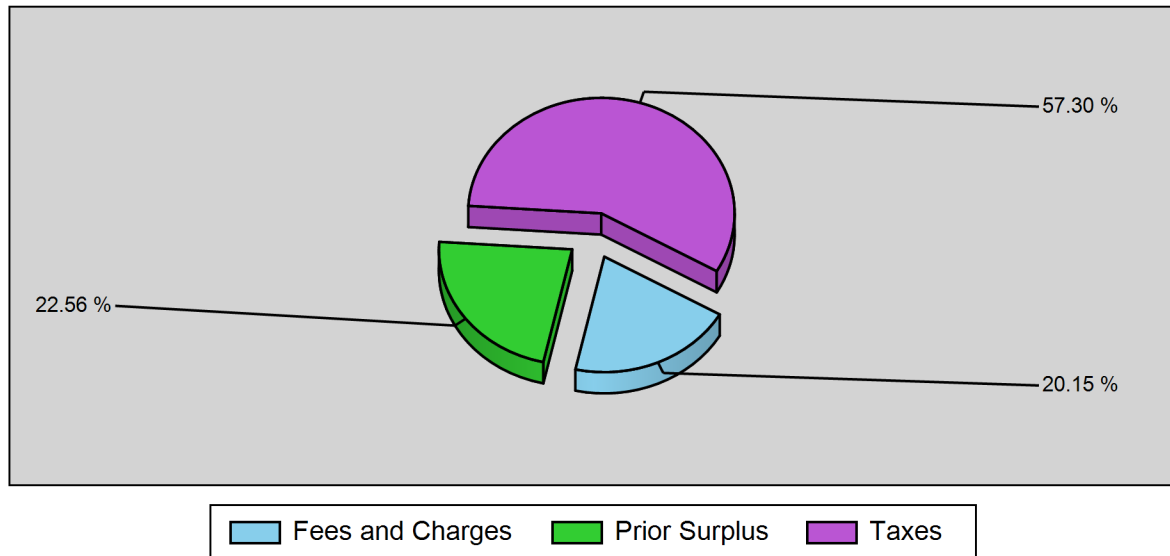
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA E (NARAMATA)
 Dept Number: 8950
 Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	4,500	11,000	6,500
Prior Surplus	7,500	12,315	4,815
Taxes	31,528	31,281	(247)
Total Revenues:	43,528	54,596	11,068
Expenditures			
Administration	5,769	6,215	446
Capital and Equipment	2,705	0	(2,705)
Insurance	0	183	183
Maintenance and Repairs	2,540	4,041	1,501
Operations	1,500	2,000	500
Transfers	0	2,000	2,000
Travel	3,500	4,000	500
Wages and benefits	27,514	36,157	8,643
Total Expenditures:	43,528	54,596	11,068
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

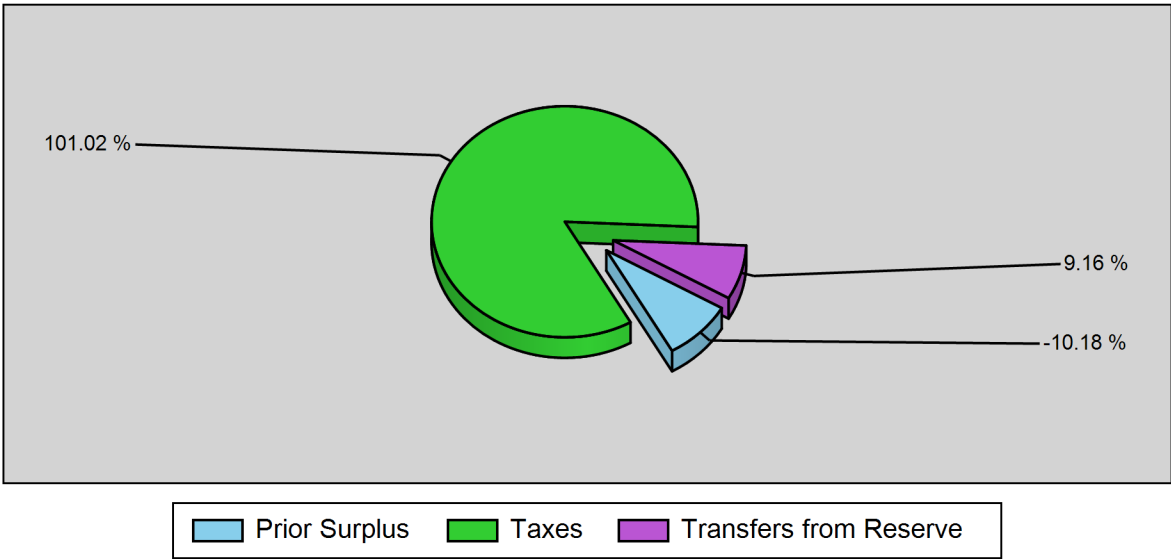
Service: CEMETERY AREA E (NARAMATA)
Dept Number: 8950
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	11,000	11,000	11,000	11,000	11,000
Prior Surplus	12,315	0	0	0	0
Taxes	31,281	46,119	46,926	45,803	46,832
Total Revenues:	54,596	57,119	57,926	56,803	57,832
Expenditures					
Administration	6,215	6,157	6,323	6,457	6,587
Insurance	183	187	191	195	199
Maintenance and Repairs	4,041	4,542	4,543	4,544	4,595
Operations	2,000	2,000	2,000	2,500	2,550
Transfers	2,000	1,564	1,549	1,572	1,603
Travel	4,000	4,000	4,000	1,500	1,530
Wages and benefits	36,157	38,669	39,320	40,035	40,768
Total Expenditures:	54,596	57,119	57,926	56,803	57,832
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE NARAMATA

Dept Number: 1700

Service Participants: Specified Service Area R715



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Other Revenue	250,000	0	(250,000)
Prior Surplus	10,000	(55,563)	(65,563)
Taxes	491,445	551,124	59,679
Transfers from Reserve	50,000	50,000	0
Total Revenues:	801,445	545,561	(255,884)
Expenditures			
Administration	8,813	9,513	700
Capital and Equipment	381,000	152,000	(229,000)
Contracts and Agreements	5,750	10,000	4,250
Financing	24,324	24,324	0
Insurance	21,930	22,708	778
Maintenance and Repairs	36,000	38,000	2,000
Operations	9,417	7,000	(2,417)
Other Expense	3,000	4,000	1,000
Supplies	18,000	20,000	2,000
Transfers	50,000	1,000	(49,000)
Travel	6,000	6,000	0
Utilities	14,653	15,972	1,319
Wages and benefits	222,558	235,044	12,486
Total Expenditures:	801,445	545,561	(255,884)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE NARAMATA
 Dept Number: 1700
 Service Participants: Specified Service Area R715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(55,563)	10,600	10,600	10,812	11,055
Taxes	551,124	627,449	401,890	416,839	425,462
Transfers from Reserve	50,000	50,000	50,000	51,000	52,148
Total Revenues:	545,561	688,049	462,490	478,651	488,665
Expenditures					
Administration	9,513	9,863	10,088	17,273	17,662
Capital and Equipment	152,000	338,349	113,331	115,538	118,011
Contracts and Agreements	10,000	5,750	0	0	0
Financing	24,324	24,324	24,324	24,324	24,871
Insurance	22,708	22,622	22,875	22,843	23,357
Maintenance and Repairs	38,000	35,898	39,323	40,109	41,011
Operations	7,000	10,881	11,860	12,097	12,369
Other Expense	4,000	3,000	3,000	3,000	3,068
Supplies	20,000	15,000	15,000	15,000	15,158
Transfers	1,000	16,960	16,960	17,299	17,688
Travel	6,000	4,118	4,180	4,264	4,360
Utilities	15,972	16,930	17,184	17,528	17,923
Wages and benefits	235,044	184,354	184,365	189,376	193,187
Total Expenditures:	545,561	688,049	462,490	478,651	488,665
Net Total	0	0	0	0	0

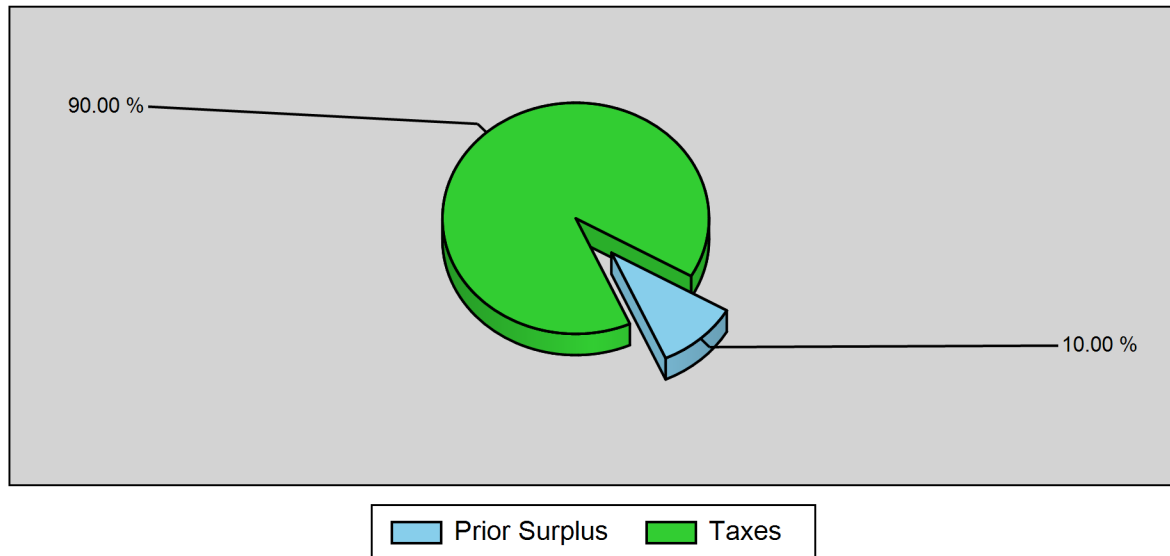
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA E
Dept Number: 7960
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	5,000	1,000	(4,000)
Taxes	5,000	9,000	4,000
Total Revenues:	10,000	10,000	0
Expenditures			
Grant in Aid	10,000	10,000	0
Total Expenditures:	10,000	10,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA E
Dept Number: 7960
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	1,000	1,000	1,000	1,000	1,020
Taxes	9,000	9,000	9,000	9,000	9,180
Total Revenues:	10,000	10,000	10,000	10,000	10,200
Expenditures					
Grant in Aid	10,000	10,000	10,000	10,000	10,200
Total Expenditures:	10,000	10,000	10,000	10,000	10,200
Net Total	0	0	0	0	0

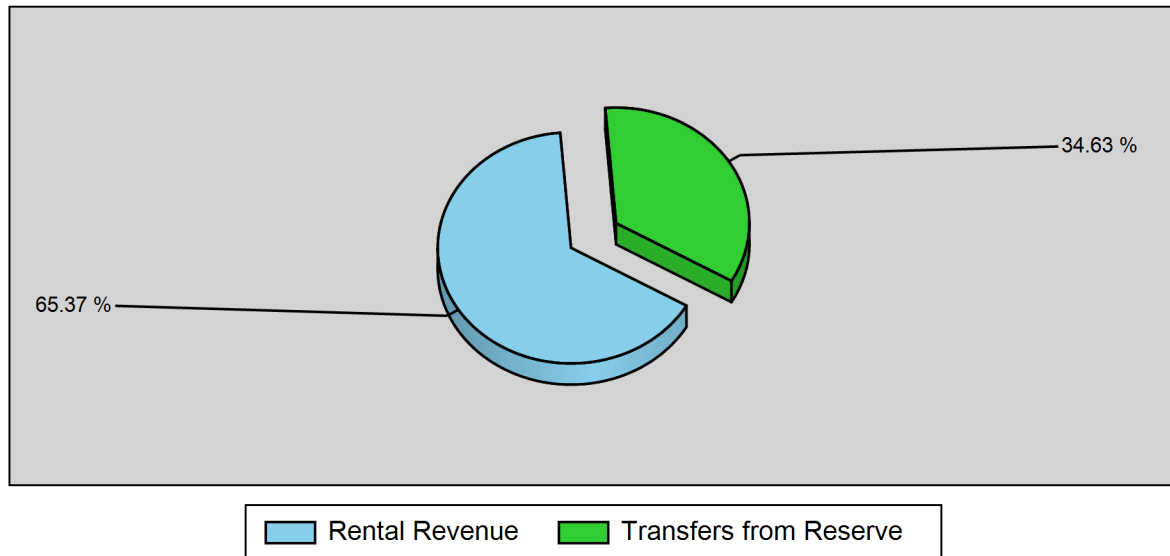
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA LIBRARY
Dept Number: 9910
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Rental Revenue	0	9,440	9,440
Transfers from Reserve	0	5,000	5,000
Total Revenues:	0	14,440	14,440
Expenditures			
Capital and Equipment	0	500	500
Contracts and Agreements	0	10,500	10,500
Supplies	0	1,000	1,000
Transfers	0	1,000	1,000
Wages and benefits	0	1,440	1,440
Total Expenditures:	0	14,440	14,440
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA LIBRARY
Dept Number: 9910
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Rental Revenue	9,440	9,950	9,989	11,029	11,069
Transfers from Reserve	5,000	15,000	0	0	0
Total Revenues:	14,440	24,950	9,989	11,029	11,069
Expenditures					
Capital and Equipment	500	15,500	500	500	500
Contracts and Agreements	10,500	5,500	5,500	6,300	6,300
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	1,000	1,000	1,000	1,200	1,200
Wages and benefits	1,440	1,950	1,989	2,029	2,069
Total Expenditures:	14,440	24,950	9,989	11,029	11,069
Net Total	0	0	0	0	0

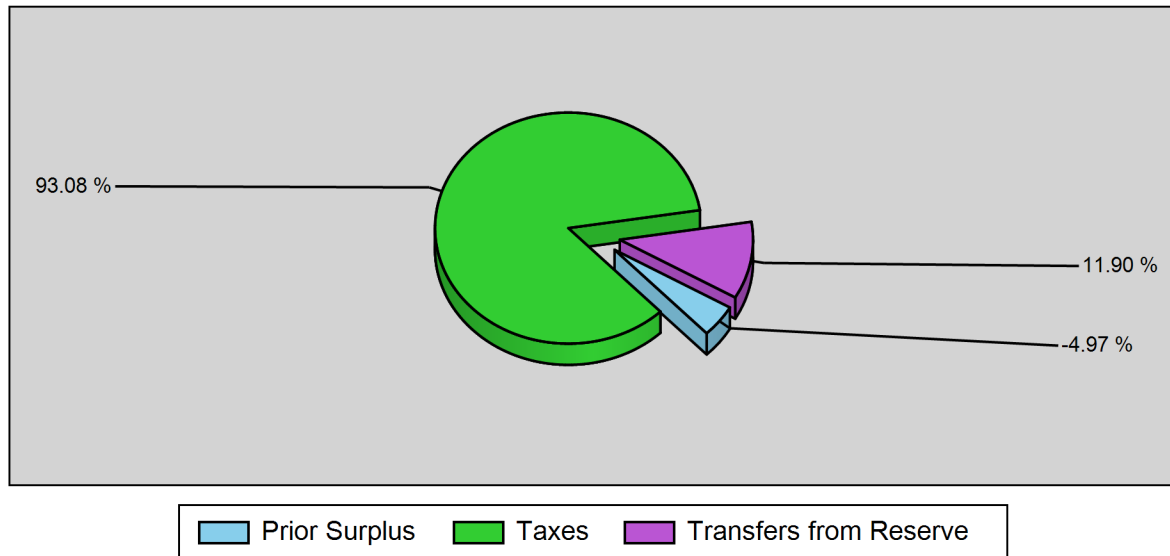
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA MUSEUM
Dept Number: 7830
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	(836)	(836)
Taxes	8,863	15,648	6,785
Transfers from Reserve	0	2,000	2,000
Total Revenues:	8,863	16,812	7,949
Expenditures			
Administration	329	381	52
Contracts and Agreements	5,000	8,000	3,000
Insurance	1,700	1,779	79
Transfers	1,000	1,000	0
Utilities	0	1,000	1,000
Wages and benefits	834	4,652	3,818
Total Expenditures:	8,863	16,812	7,949
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA MUSEUM
 Dept Number: 7830
 Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(836)	0	0	0	0
Taxes	15,648	15,421	15,568	16,168	16,441
Transfers from Reserve	2,000	0	0	0	0
Total Revenues:	16,812	15,421	15,568	16,168	16,441
Expenditures					
Administration	381	388	395	354	361
Contracts and Agreements	8,000	6,000	6,000	6,500	6,600
Insurance	1,779	1,814	1,850	1,885	1,922
Transfers	1,000	1,000	1,000	1,000	1,020
Utilities	1,000	1,000	1,000	1,000	1,000
Wages and benefits	4,652	5,219	5,323	5,429	5,538
Total Expenditures:	16,812	15,421	15,568	16,168	16,441
Net Total	0	0	0	0	0

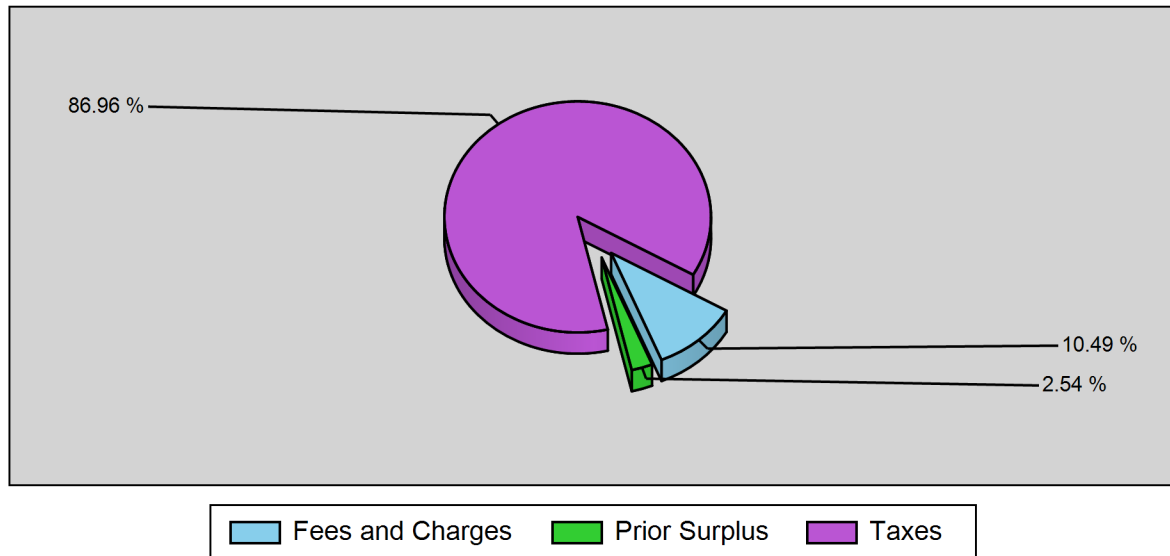
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA TRANSIT
 Dept Number: 8300
 Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	12,500	12,500	0
Prior Surplus	(8,615)	3,032	11,647
Taxes	103,044	103,624	580
Total Revenues:	106,929	119,156	12,227
Expenditures			
Administration	3,453	3,998	545
Maintenance and Repairs	1,500	2,000	500
Operations	94,885	105,000	10,115
Other Expense	1,440	1,450	10
Transfers	3,000	5,000	2,000
Wages and benefits	2,651	1,708	(943)
Total Expenditures:	106,929	119,156	12,227
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

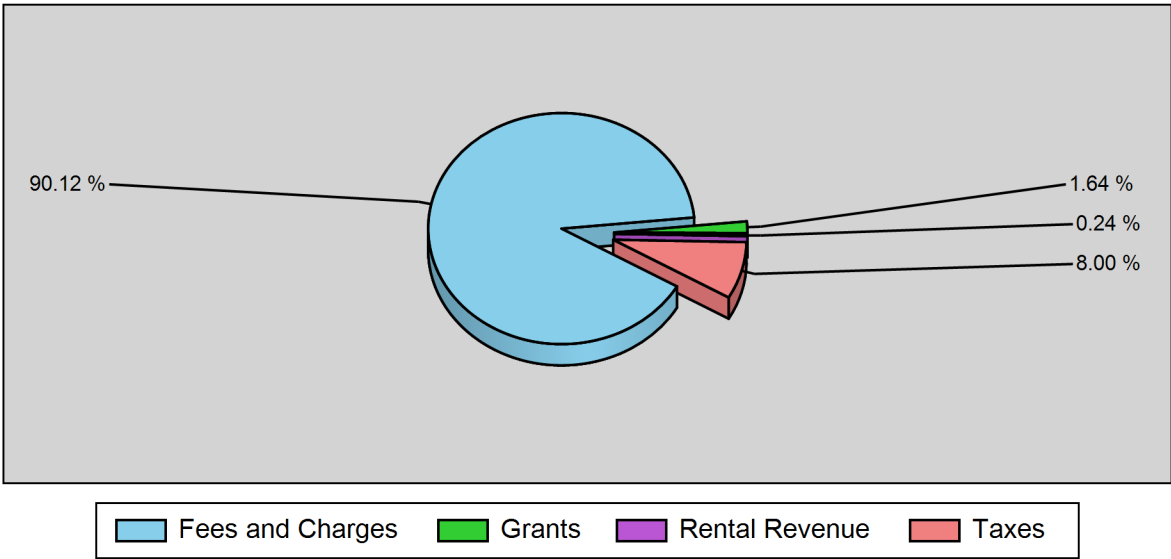
Service: NARAMATA TRANSIT
Dept Number: 8300
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	12,500	12,500	12,500	12,500	12,750
Prior Surplus	3,032	0	0	0	0
Taxes	103,624	106,766	106,878	106,494	106,384
Total Revenues:	119,156	119,266	119,378	118,994	119,134
Expenditures					
Administration	3,998	4,068	4,139	3,710	3,784
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	105,000	105,000	105,000	105,000	105,000
Other Expense	1,450	1,460	1,470	1,480	1,510
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	1,708	1,738	1,769	1,804	1,840
Total Expenditures:	119,156	119,266	119,378	118,994	119,134
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA WATER

Dept Number: 3940

Service Participants: Specified Service Area S715



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	1,323,867	1,364,718	40,851
Grants	39,202	24,820	(14,382)
Rental Revenue	3,600	3,600	0
Taxes	120,750	121,138	388
Transfers from Reserve	173,018	0	(173,018)
Total Revenues:	1,660,437	1,514,276	(146,161)
Expenditures			
Administration	61,756	69,327	7,571
Advertising	2,500	2,550	50
Capital and Equipment	90,000	26,137	(63,863)
Consultants	87,000	55,000	(32,000)
Contingency	1,000	1,000	0
Contracts and Agreements	7,535	7,535	0
Financing	124,232	161,448	37,216
Grant Expense	39,202	24,820	(14,382)
Insurance	13,347	14,905	1,558
Legal	5,000	5,000	0
Maintenance and Repairs	60,000	60,000	0
Operations	193,700	199,325	5,625
Supplies	1,000	1,020	20
Transfers	281,680	160,602	(121,078)
Travel	30,000	30,600	600
Utilities	203,000	203,160	160
Wages and benefits	459,485	491,847	32,362
Total Expenditures:	1,660,437	1,514,276	(146,161)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NARAMATA WATER
 Dept Number: 3940
 Service Participants: Specified Service Area S715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	1,364,718	1,344,235	1,344,606	1,345,829	1,372,743
Grants	24,820	0	0	0	0
Prior Surplus	0	0	0	27,178	27,722
Rental Revenue	3,600	3,600	3,600	3,600	3,672
Taxes	121,138	121,143	121,148	121,161	123,584
Transfers from Reserve	0	0	4,913	5,010	4,329
Total Revenues:	1,514,276	1,468,978	1,474,267	1,502,778	1,532,050
Expenditures					
Administration	69,327	64,706	66,224	67,585	68,936
Advertising	2,550	2,601	2,653	2,706	2,760
Capital and Equipment	26,137	10,000	10,000	10,000	10,200
Consultants	55,000	145,000	15,000	15,000	15,300
Contingency	1,000	1,000	1,000	1,000	1,020
Contracts and Agreements	7,535	7,535	7,535	7,535	7,686
Financing	161,448	161,448	161,448	161,448	164,677
Grant Expense	24,820	0	0	0	0
Insurance	14,905	15,203	15,507	15,817	16,133
Legal	5,000	5,000	5,000	5,000	5,100
Maintenance and Repairs	60,000	60,000	60,000	60,000	61,200
Operations	199,325	205,010	210,881	216,815	221,151
Supplies	1,020	1,040	1,061	1,082	1,104
Transfers	160,602	53,746	171,553	180,423	184,032
Travel	30,600	31,212	31,836	32,473	33,122
Utilities	203,160	204,323	204,489	205,659	209,772
Wages and benefits	491,847	501,154	510,080	520,235	529,857
Total Expenditures:	1,514,276	1,468,978	1,474,267	1,502,778	1,532,050
Net Total	0	0	0	0	0

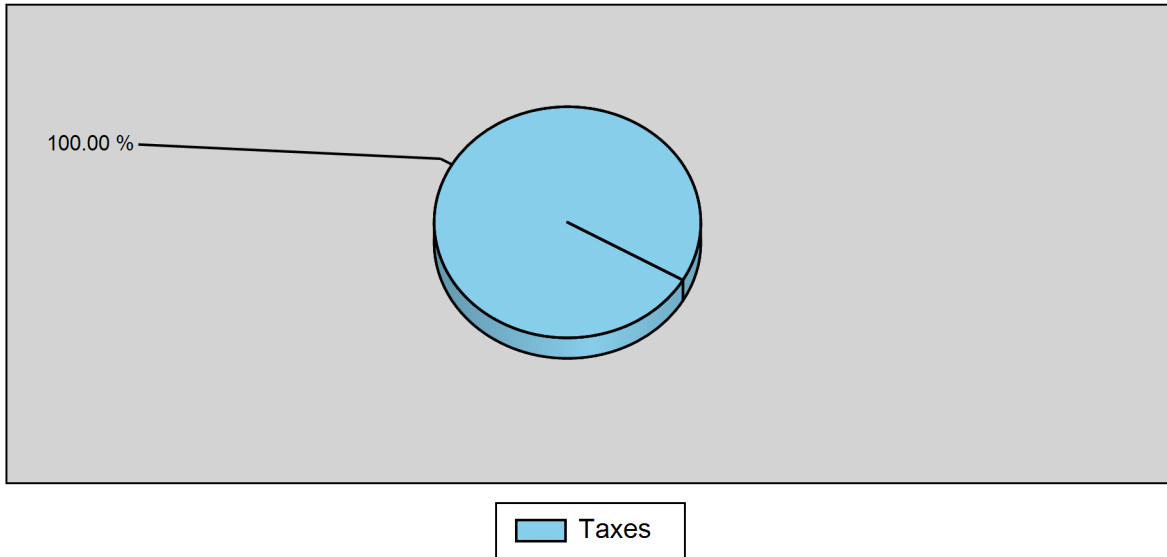
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA E
Dept Number: 2710
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	5,296	5,660	364
Total Revenues:	5,296	5,660	364
Expenditures			
Operations	5,296	5,660	364
Total Expenditures:	5,296	5,660	364
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	5,660	5,763	5,873	5,991	6,111
Total Revenues:	5,660	5,763	5,873	5,991	6,111
Expenditures					
Operations	5,660	5,763	5,873	5,991	6,111
Total Expenditures:	5,660	5,763	5,873	5,991	6,111
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

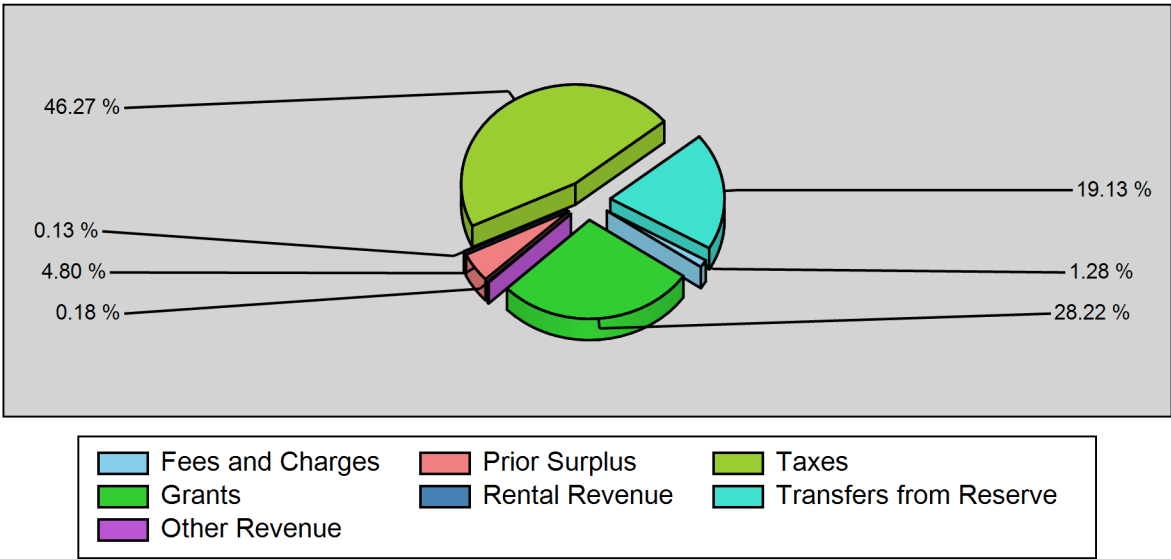
2019 - 2023

Service: NOISE BYLAWS AREA E
Dept Number: 2710
Service Participants: Electoral Area E





Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION NARAMATA
Dept Number: 7540
Service Participants: Electoral Area E



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	8,000	8,000	0
Grants	119,600	177,000	57,400
Other Revenue	37,100	1,100	(36,000)
Prior Surplus	0	30,115	30,115
Rental Revenue	810	820	10
Taxes	260,574	290,255	29,681
Transfers from Reserve	150,000	120,000	(30,000)
Total Revenues:	576,084	627,290	51,206
Expenditures			
Administration	7,335	8,412	1,077
Advertising	1,100	1,100	0
Capital and Equipment	294,000	307,000	13,000
Contracts and Agreements	85,750	68,650	(17,100)
Financing	79,023	79,023	0
Grant Expense	9,000	0	(9,000)
Grant in Aid	13,600	15,800	2,200
Insurance	4,184	3,422	(762)
Operations	7,000	5,000	(2,000)
Other Expense	8,030	7,865	(165)
Projects	25,000	25,000	0
Supplies	9,500	8,400	(1,100)
Transfers	2,000	35,500	33,500
Utilities	2,030	2,060	30
Wages and benefits	28,532	60,058	31,526
Total Expenditures:	576,084	627,290	51,206
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION NARAMATA
 Dept Number: 7540
 Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	8,000	8,000	8,000	8,000	8,160
Grants	177,000	2,000	2,000	2,000	2,040
Other Revenue	1,100	1,100	1,100	1,100	1,122
Prior Surplus	30,115	0	0	0	0
Rental Revenue	820	830	840	840	857
Taxes	290,255	461,819	395,975	317,199	356,684
Transfers from Reserve	120,000	50,000	5,000	5,000	5,100
Total Revenues:	627,290	523,749	412,915	334,139	373,963
Expenditures					
Administration	8,412	8,556	8,714	7,743	7,898
Advertising	1,100	1,150	1,200	1,200	1,224
Capital and Equipment	307,000	257,000	139,000	60,500	95,850
Contracts and Agreements	68,650	68,500	71,950	71,950	72,539
Financing	79,023	79,023	79,023	79,023	80,604
Grant in Aid	15,800	15,800	15,800	14,300	14,516
Insurance	3,422	3,482	3,543	4,500	4,542
Operations	5,000	7,000	7,000	7,000	7,140
Other Expense	7,865	7,890	7,920	8,000	8,160
Projects	25,000	0	0	0	0
Supplies	8,400	8,400	8,400	8,500	8,670
Transfers	35,500	2,500	5,000	5,000	5,100
Utilities	2,060	2,091	2,122	2,200	2,244
Wages and benefits	60,058	62,357	63,243	64,223	65,476
Total Expenditures:	627,290	523,749	412,915	334,139	373,963
Net Total	0	0	0	0	0

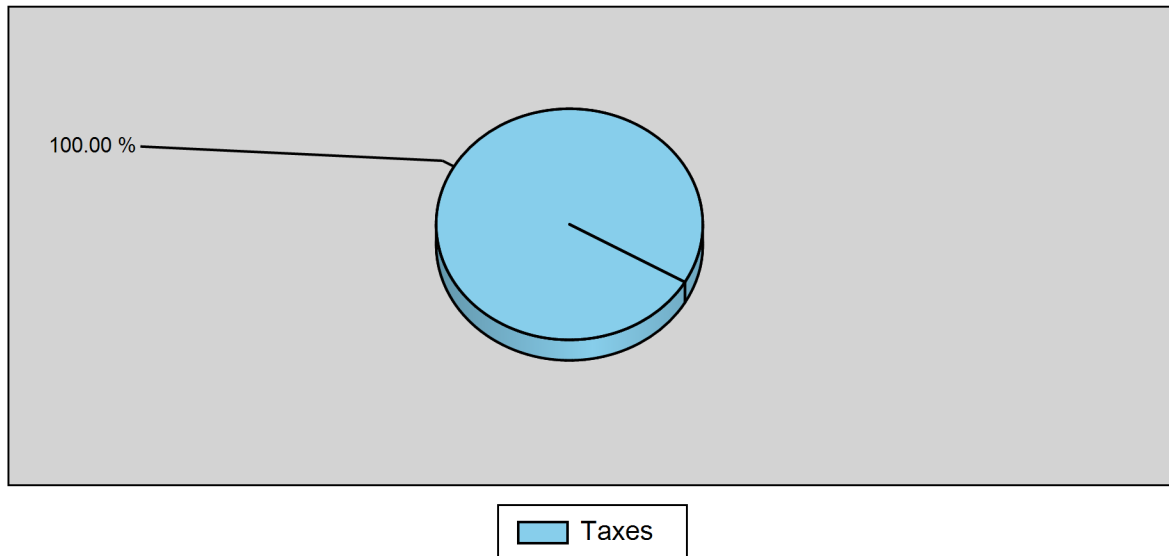
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA E
Dept Number: 0360
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	2,000	0	(2,000)
Taxes	40,057	49,724	9,667
Total Revenues:	42,057	49,724	7,667
Expenditures			
Administration	1,253	1,451	198
Contingency	15,000	15,000	0
Contracts and Agreements	2,638	0	(2,638)
Insurance	1,800	1,404	(396)
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	14,966	25,469	10,503
Total Expenditures:	42,057	49,724	7,667
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA E
Dept Number: 0360
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	49,724	50,269	50,825	51,273	52,316
Total Revenues:	49,724	50,269	50,825	51,273	52,316
Expenditures					
Administration	1,451	1,451	1,476	1,346	1,373
Contingency	15,000	15,000	15,000	15,000	15,300
Insurance	1,404	1,500	1,550	1,600	1,650
Projects	400	400	400	400	408
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	25,469	25,918	26,399	26,927	27,465
Total Expenditures:	49,724	50,269	50,825	51,273	52,316
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

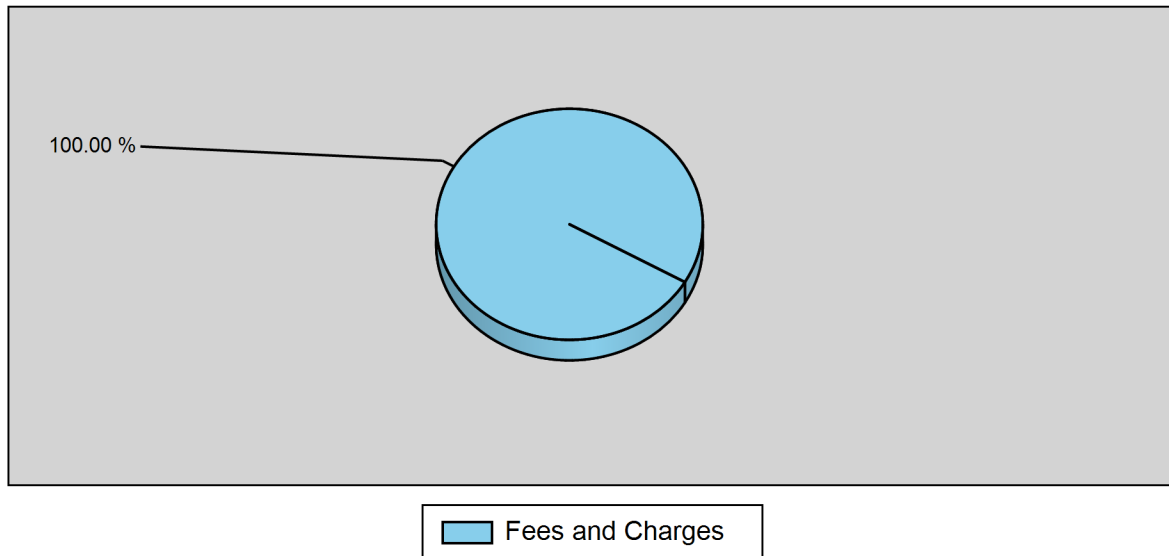
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	6,128	6,995	867
Prior Surplus	34	0	(34)
Total Revenues:	6,162	6,995	833
Expenditures			
Administration	962	1,114	152
Utilities	5,200	5,304	104
Wages and benefits	0	577	577
Total Expenditures:	6,162	6,995	833
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	6,995	7,059	7,198	7,342	7,488
Total Revenues:	6,995	7,059	7,198	7,342	7,488
Expenditures					
Administration	1,114	1,001	1,021	1,041	1,062
Utilities	5,304	5,410	5,518	5,628	5,741
Wages and benefits	577	648	659	673	685
Total Expenditures:	6,995	7,059	7,198	7,342	7,488
Net Total	0	0	0	0	0

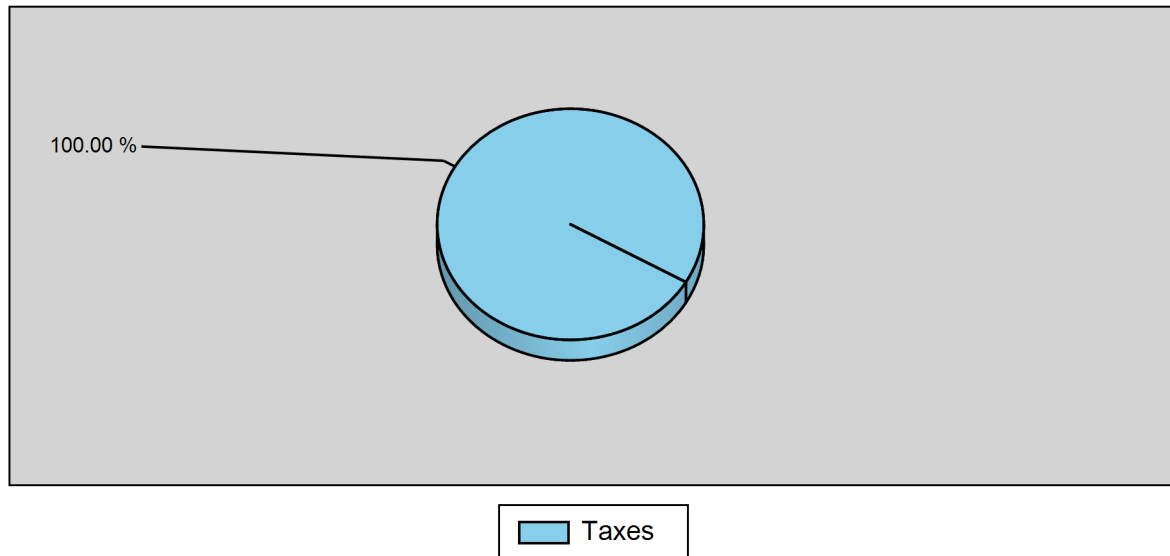
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E
 Dept Number: 9260
 Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	10,000	10,000	0
Total Revenues:	10,000	10,000	0
Expenditures			
Contracts and Agreements	10,000	10,000	0
Total Expenditures:	10,000	10,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	10,000	10,000	10,000	10,000	10,200
Total Revenues:	10,000	10,000	10,000	10,000	10,200
Expenditures					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,200
Total Expenditures:	10,000	10,000	10,000	10,000	10,200
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E

Dept Number: 9260

Service Participants: Electoral Area E



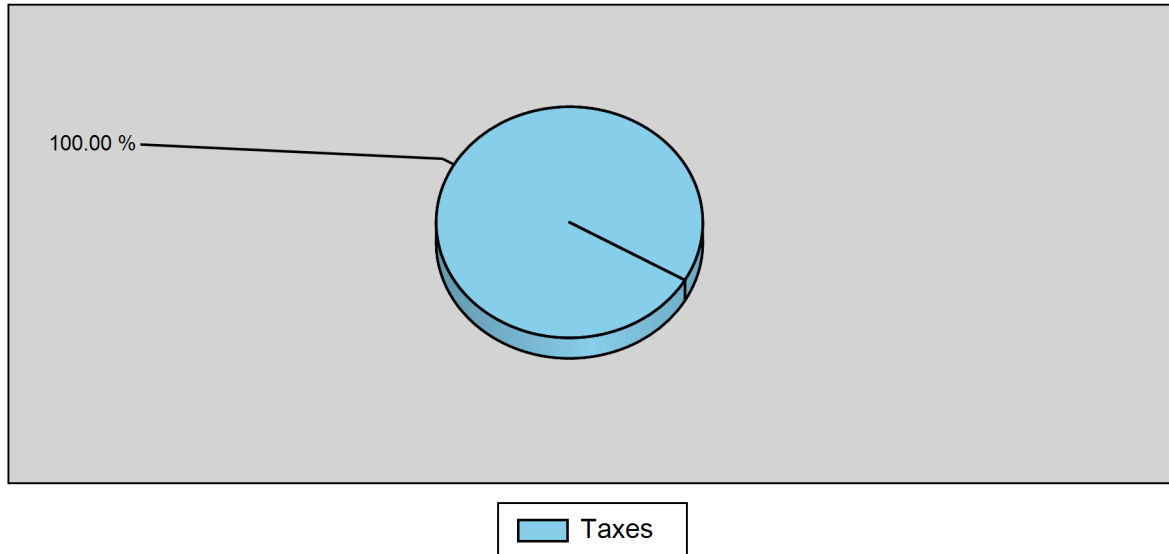
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA E
Dept Number: 2610
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	3,703	3,921	218
Total Revenues:	3,703	3,921	218
Expenditures			
Operations	3,178	3,396	218
Transfers	525	525	0
Total Expenditures:	3,703	3,921	218
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA E
Dept Number: 2610
Service Participants: Electoral Area E



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	3,921	3,983	4,049	4,119	4,202
Total Revenues:	3,921	3,983	4,049	4,119	4,202
Expenditures					
Operations	3,396	3,458	3,524	3,594	3,666
Transfers	525	525	525	525	536
Total Expenditures:	3,921	3,983	4,049	4,119	4,202
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At			
Page	Page	2019 Final	2018 Final	Change	Explanation of Change	
		AREA F Changes since 2018 Budget				
51	244	WATER SYSTEM - FAULDER	\$149,036	\$140,304	\$8,732	New concrete pad for canister loading dock. Generator parts and maintenance. UV system.
71	264	FIRE PROTECTION - D-F	\$390,542	\$324,420	\$66,122	
93	286	GRANT IN AID - AREA F	\$0	\$0	\$0	
162	355	AREA F PARKS COMMISSION	\$114,762	\$116,358	-\$1,596	
179	372	RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
227	420	ELECTORAL AREA F - RURAL PROJECTS	\$25,702	\$17,476	\$8,226	
263	456	ST. LIGHTING-WEST BENCH/HUSULA	\$6,832	\$6,201	\$631	
277	470	UNSIGHTLY/UNTIDY PREMISES - AREA F	\$4,006	\$3,788	\$218	
304	497	WATER SYSTEM - WEST BENCH	\$115,600	\$115,600	\$0	
		\$826,480	\$744,147	\$82,333		
		NON TAX SUPPORTED SERVICES - USER FEES				
235	428	WATER SYSTEM SAGE MESA	\$110,987	\$132,912	-\$21,925	
304	497	WEST BENCH WATER	\$417,348	\$386,456	\$30,892	Increased operating expenditures

FIVE YEAR FINANCIAL PLAN

2019 - 2023

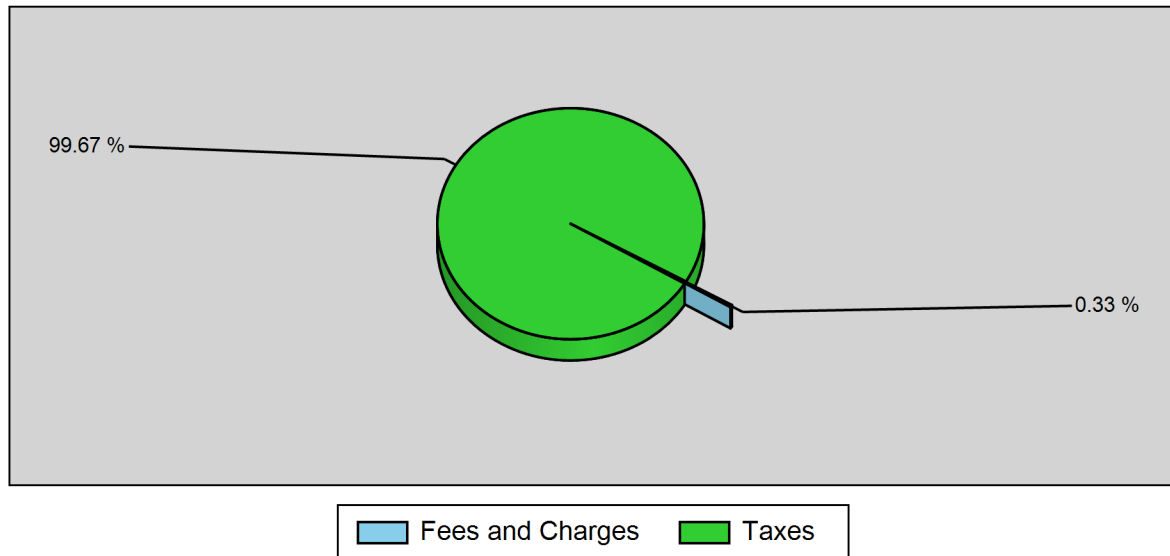
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	500	500	0
Taxes	140,304	149,036	8,732
Transfers from Reserve	7,525	0	(7,525)
Total Revenues:	148,329	149,536	1,207
Expenditures			
Administration	7,798	8,749	951
Advertising	250	250	0
Capital and Equipment	5,000	5,000	0
Consultants	4,500	3,500	(1,000)
Financing	7,487	7,487	0
Insurance	2,650	2,654	4
Operations	40,150	38,450	(1,700)
Transfers	1,300	12,200	10,900
Travel	4,000	4,000	0
Utilities	16,000	15,300	(700)
Wages and benefits	59,194	51,946	(7,248)
Total Expenditures:	148,329	149,536	1,207
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	500	500	500	500	510
Taxes	149,036	164,957	140,453	137,744	140,399
Transfers from Reserve	0	30,000	0	0	0
Total Revenues:	149,536	195,457	140,953	138,244	140,909
Expenditures					
Administration	8,749	8,900	9,085	9,299	9,485
Advertising	250	250	250	250	250
Capital and Equipment	5,000	30,000	5,000	5,000	5,100
Consultants	3,500	3,500	2,000	3,000	3,060
Financing	7,487	7,487	7,487	7,487	7,637
Insurance	2,654	2,701	2,748	2,493	2,543
Operations	38,450	58,958	29,474	27,398	27,941
Transfers	12,200	11,200	11,200	8,232	8,397
Travel	4,000	4,000	4,000	4,000	4,080
Utilities	15,300	15,606	15,918	16,236	16,561
Wages and benefits	51,946	52,855	53,791	54,849	55,855
Total Expenditures:	149,536	195,457	140,953	138,244	140,909
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

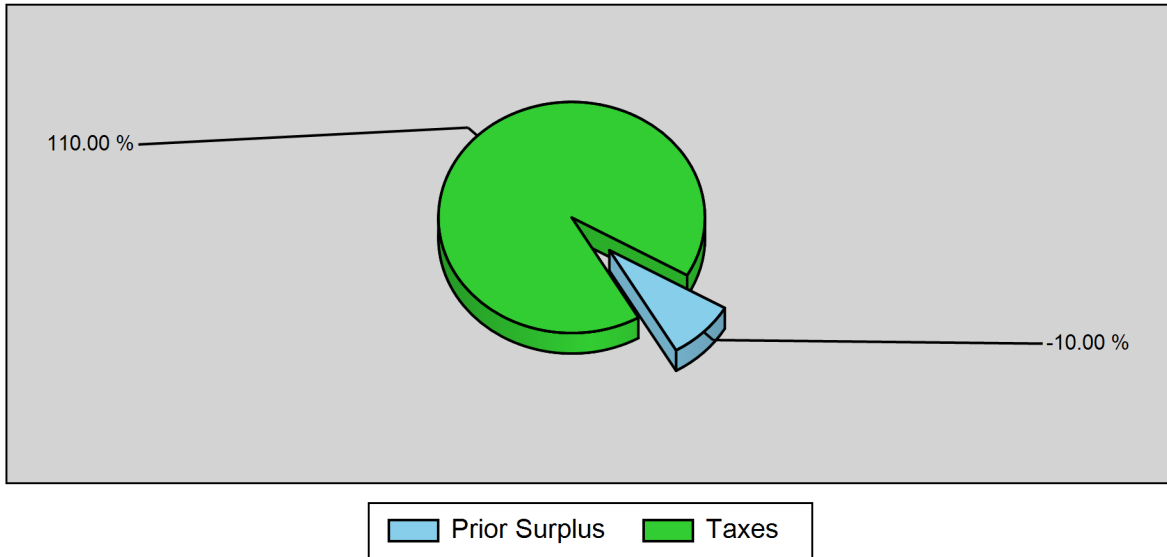
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(5,600)	(35,497)	(29,897)
Taxes	324,420	390,542	66,122
Total Revenues:	318,820	355,045	36,225
Expenditures			
Administration	4,650	5,384	734
Contracts and Agreements	313,570	349,050	35,480
Insurance	600	611	11
Total Expenditures:	318,820	355,045	36,225
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(35,497)	0	0	0	0
Taxes	390,542	361,258	367,628	373,388	379,937
Total Revenues:	355,045	361,258	367,628	373,388	379,937
Expenditures					
Administration	5,384	5,478	5,574	4,996	5,096
Contracts and Agreements	349,050	355,158	361,373	367,697	374,132
Insurance	611	622	681	695	709
Total Expenditures:	355,045	361,258	367,628	373,388	379,937
Net Total	0	0	0	0	0

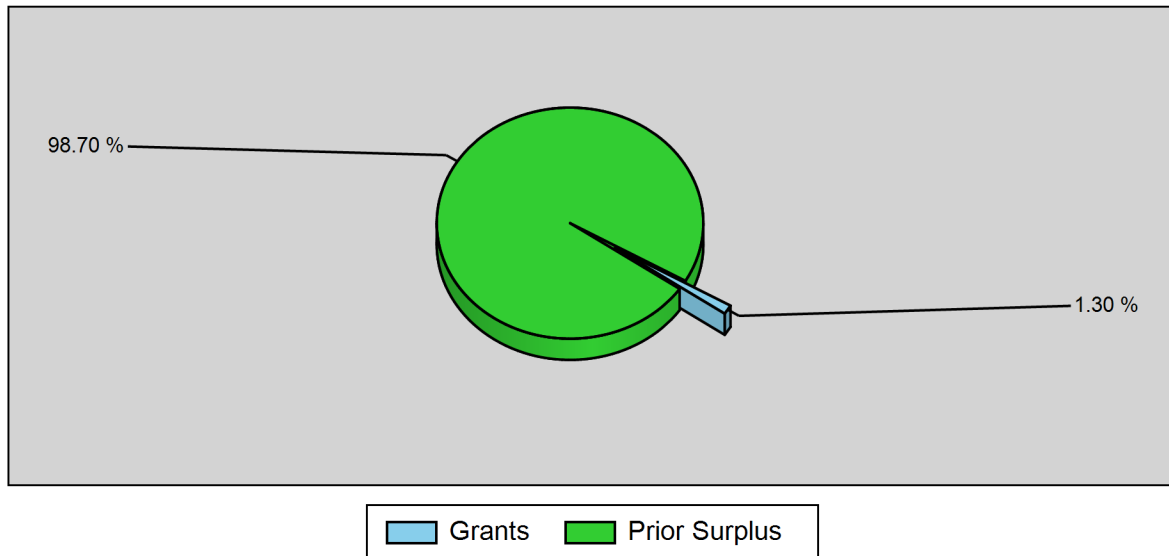
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA F
 Dept Number: 8000
 Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	26	26	0
Prior Surplus	8,474	1,974	(6,500)
Total Revenues:	8,500	2,000	(6,500)
Expenditures			
Grant in Aid	8,500	2,000	(6,500)
Total Expenditures:	8,500	2,000	(6,500)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA F
Dept Number: 8000
Service Participants: Electoral Area F



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	26	26	26	26	27
Prior Surplus	1,974	1,974	1,974	1,974	1,973
Taxes	0	0	0	0	0
Total Revenues:	2,000	2,000	2,000	2,000	2,000
Expenditures					
Grant in Aid	2,000	2,000	2,000	2,000	2,000
Total Expenditures:	2,000	2,000	2,000	2,000	2,000
Net Total	0	0	0	0	0

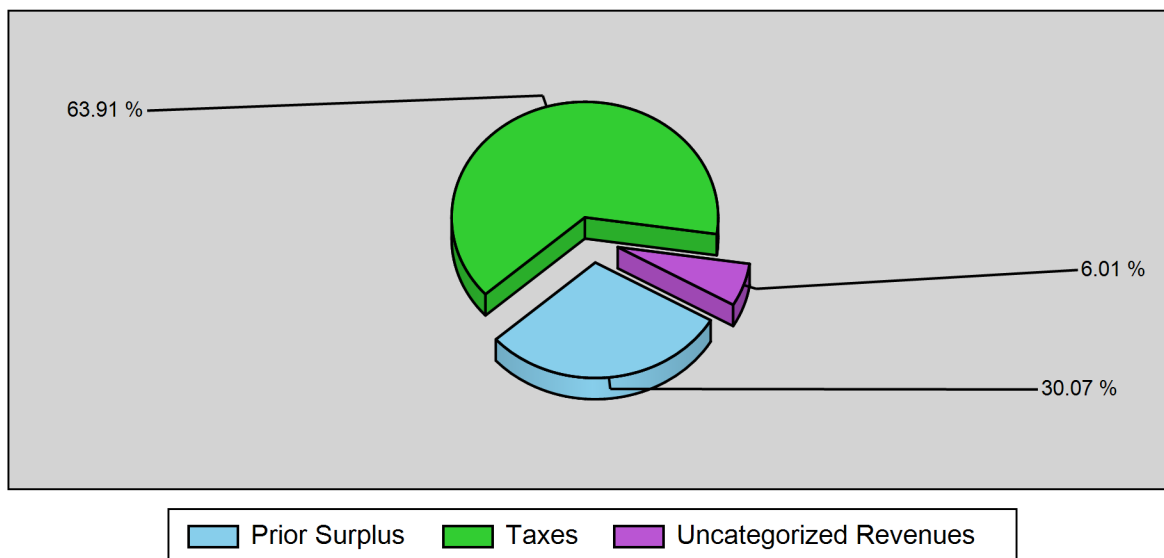
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: PARKS COMMISSION AREA F
 Dept Number: 7570
 Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	15,000	54,000	39,000
Taxes	116,358	114,762	(1,596)
Uncategorized Revenues	0	10,800	10,800
Total Revenues:	131,358	179,562	48,204
Expenditures			
Administration	2,762	3,198	436
Capital and Equipment	58,000	82,500	24,500
Contracts and Agreements	5,700	5,000	(700)
Insurance	835	900	65
Maintenance and Repairs	1,195	0	(1,195)
Operations	600	0	(600)
Supplies	3,600	5,600	2,000
Transfers	5,000	5,000	0
Uncategorized Expenses	0	6,000	6,000
Utilities	5,000	5,000	0
Wages and benefits	48,666	66,364	17,698
Total Expenditures:	131,358	179,562	48,204
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: PARKS COMMISSION AREA F
 Dept Number: 7570
 Service Participants: Electoral Area F



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	54,000	5,000	5,000	5,000	5,000
Taxes	114,762	122,964	109,518	121,818	112,940
Uncategorized Revenues	10,800	10,000	10,000	1,200	12,000
Total Revenues:	179,562	137,964	124,518	128,018	129,940
Expenditures					
Administration	3,198	2,873	2,930	2,989	3,049
Capital and Equipment	82,500	27,500	12,500	13,000	13,000
Contracts and Agreements	5,000	5,700	5,700	5,700	5,814
Insurance	900	913	928	943	958
Maintenance and Repairs	0	0	0	0	0
Operations	0	0	0	0	0
Supplies	5,600	5,800	6,000	6,500	6,580
Transfers	5,000	5,000	5,000	5,000	5,100
Utilities	5,000	5,000	5,000	5,000	5,100
Wages and benefits	66,364	77,178	78,460	79,886	81,339
Uncategorized Expenses	6,000	8,000	8,000	9,000	9,000
Total Expenditures:	179,562	137,964	124,518	128,018	129,940
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

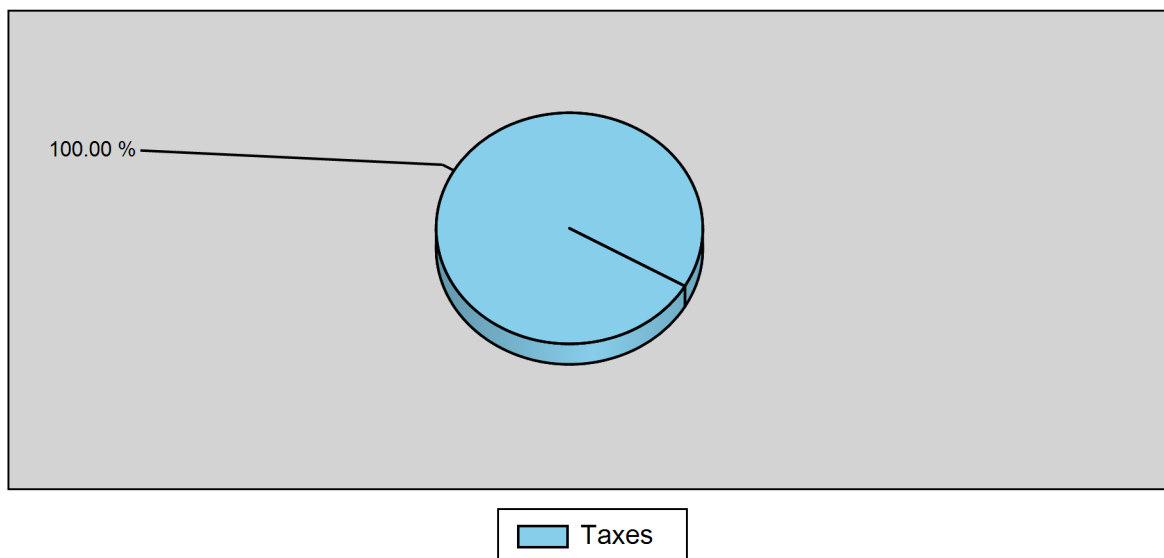
Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)

Dept Number: 7560

Service Participants: Specified Service Area V715



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	20,000	20,000	0
Total Revenues:	20,000	20,000	0
Expenditures			
Contracts and Agreements	20,000	20,000	0
Total Expenditures:	20,000	20,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	20,000	20,000	20,000	20,000	20,400
Total Revenues:	20,000	20,000	20,000	20,000	20,400
Expenditures					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,400
Total Expenditures:	20,000	20,000	20,000	20,000	20,400
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)

Dept Number: 7560

Service Participants: Specified Service Area V715



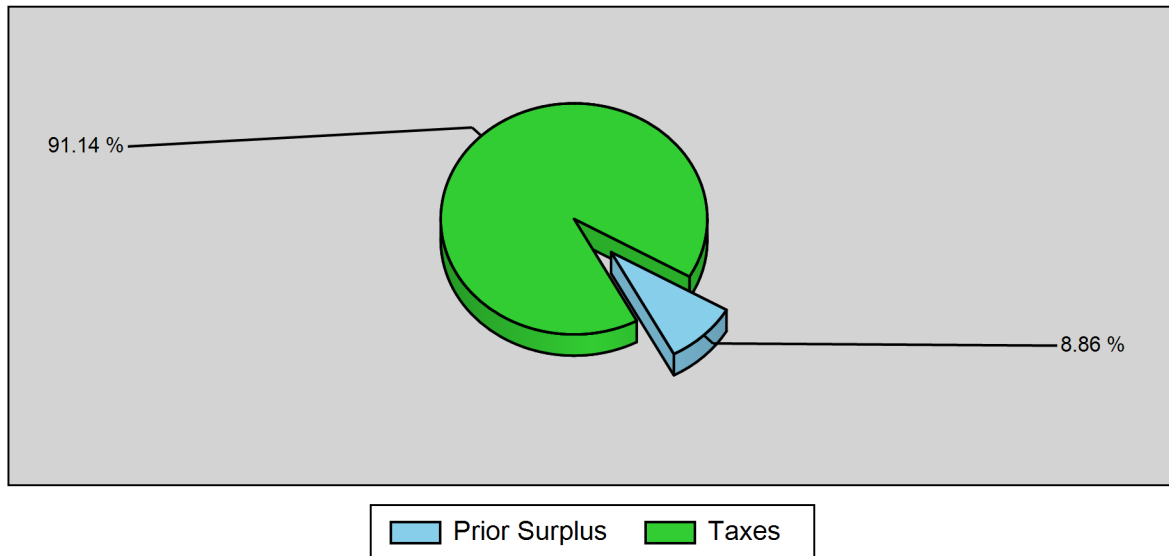
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA F
Dept Number: 0370
Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	10,000	2,500	(7,500)
Taxes	17,476	25,702	8,226
Total Revenues:	27,476	28,202	726
Expenditures			
Administration	1,278	1,480	202
Advertising	500	1,000	500
Contingency	5,000	5,000	0
Contracts and Agreements	1,832	0	(1,832)
Insurance	0	97	97
Projects	400	400	0
Travel	2,000	6,000	4,000
Wages and benefits	16,466	14,225	(2,241)
Total Expenditures:	27,476	28,202	726
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA F
Dept Number: 0370
Service Participants: Electoral Area F



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	2,500	0	0	0	0
Taxes	25,702	24,157	24,459	24,626	25,119
Total Revenues:	28,202	24,157	24,459	24,626	25,119
Expenditures					
Administration	1,480	1,480	1,506	1,373	1,400
Advertising	1,000	500	500	500	510
Contingency	5,000	5,000	5,000	5,000	5,100
Insurance	97	99	101	103	105
Projects	400	400	400	400	408
Travel	6,000	2,000	2,000	2,000	2,040
Wages and benefits	14,225	14,678	14,952	15,250	15,556
Total Expenditures:	28,202	24,157	24,459	24,626	25,119
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

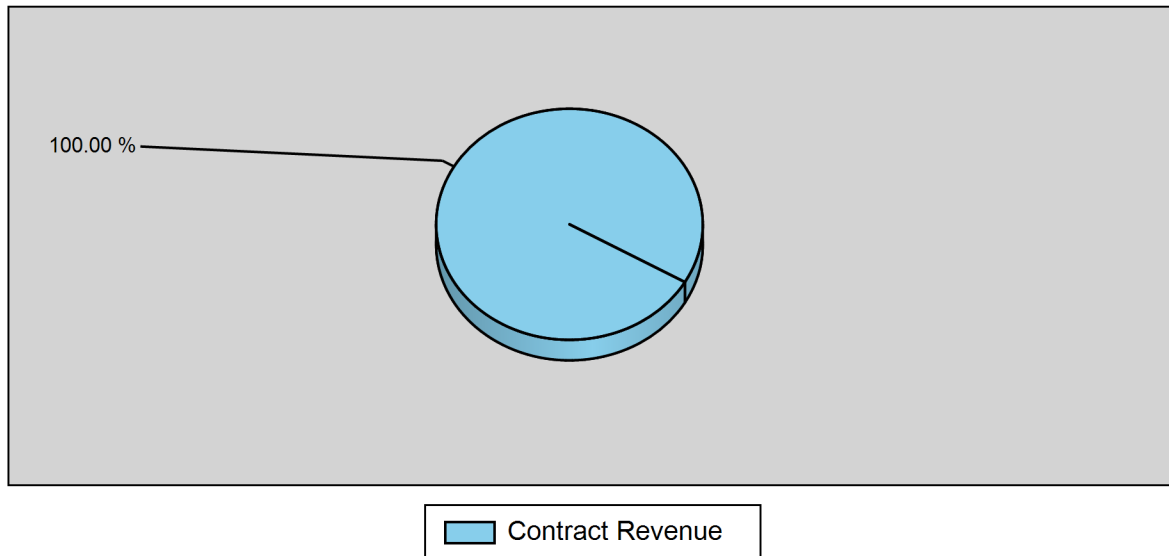
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	132,912	110,987	(21,925)
Total Revenues:	132,912	110,987	(21,925)
Expenditures			
Administration	2,231	2,303	72
Consultants	10,000	0	(10,000)
Operations	32,500	10,428	(22,072)
Supplies	2,200	2,200	0
Travel	5,500	5,500	0
Wages and benefits	80,481	90,556	10,075
Total Expenditures:	132,912	110,987	(21,925)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	110,987	99,999	102,149	103,904	105,687
Total Revenues:	110,987	99,999	102,149	103,904	105,687
Expenditures					
Administration	2,303	2,341	2,411	2,464	2,513
Operations	10,428	0	426	253	32
Supplies	2,200	0	0	0	0
Travel	5,500	5,500	5,500	5,500	5,610
Wages and benefits	90,556	92,158	93,812	95,687	97,532
Total Expenditures:	110,987	99,999	102,149	103,904	105,687
Net Total	0	0	0	0	0

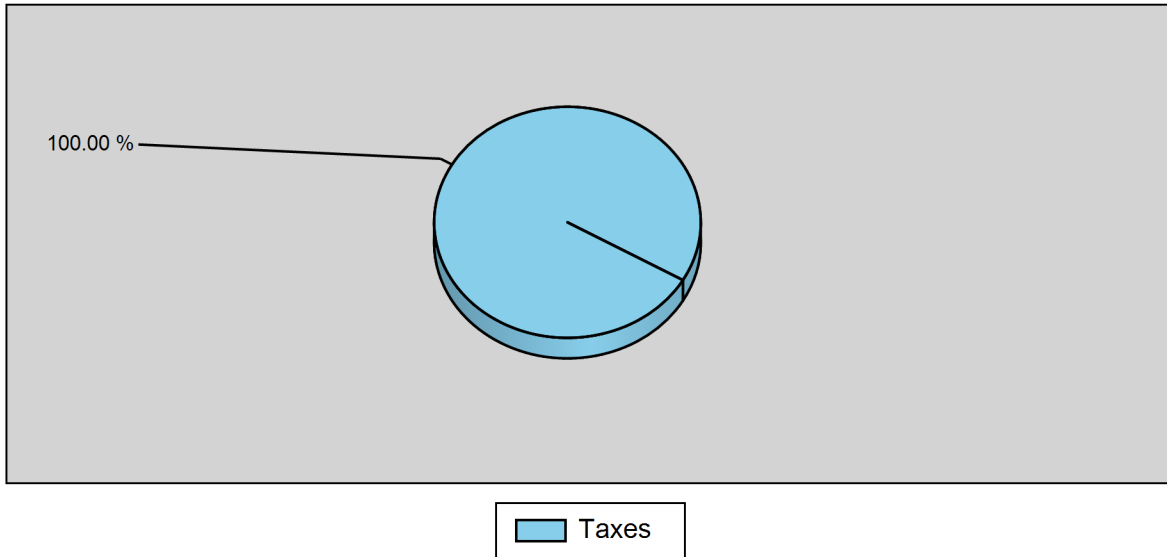
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING WEST BENCH/HUSULA
Dept Number: 9660
Service Participants: Specified Area F6 A(715)



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(98)	0	98
Taxes	6,201	6,832	631
Total Revenues:	6,103	6,832	729
Expenditures			
Administration	451	522	71
Transfers	402	378	(24)
Utilities	5,250	5,355	105
Wages and benefits	0	577	577
Total Expenditures:	6,103	6,832	729
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING WEST BENCH/HUSULA
Dept Number: 9660
Service Participants: Specified Area F6 A(715)



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	6,832	6,849	6,860	6,874	7,010
Total Revenues:	6,832	6,849	6,860	6,874	7,010
Expenditures					
Administration	522	477	487	497	507
Transfers	378	262	143	22	22
Utilities	5,355	5,462	5,571	5,682	5,796
Wages and benefits	577	648	659	673	685
Total Expenditures:	6,832	6,849	6,860	6,874	7,010
Net Total	0	0	0	0	0

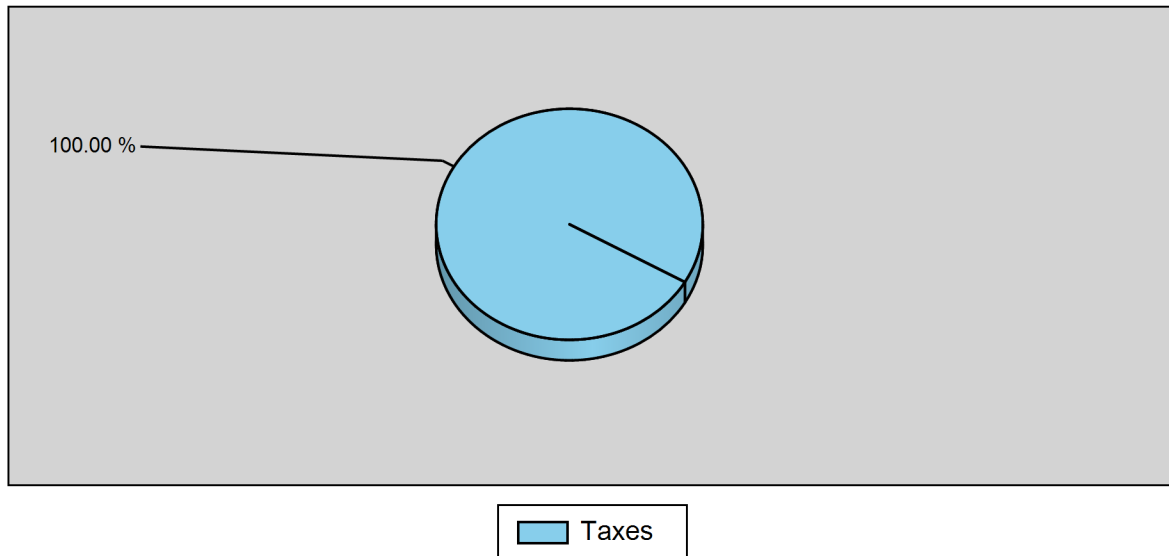
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA F
Dept Number: 2630
Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	3,788	4,006	218
Total Revenues:	3,788	4,006	218
Expenditures			
Operations	3,178	3,396	218
Transfers	610	610	0
Total Expenditures:	3,788	4,006	218
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

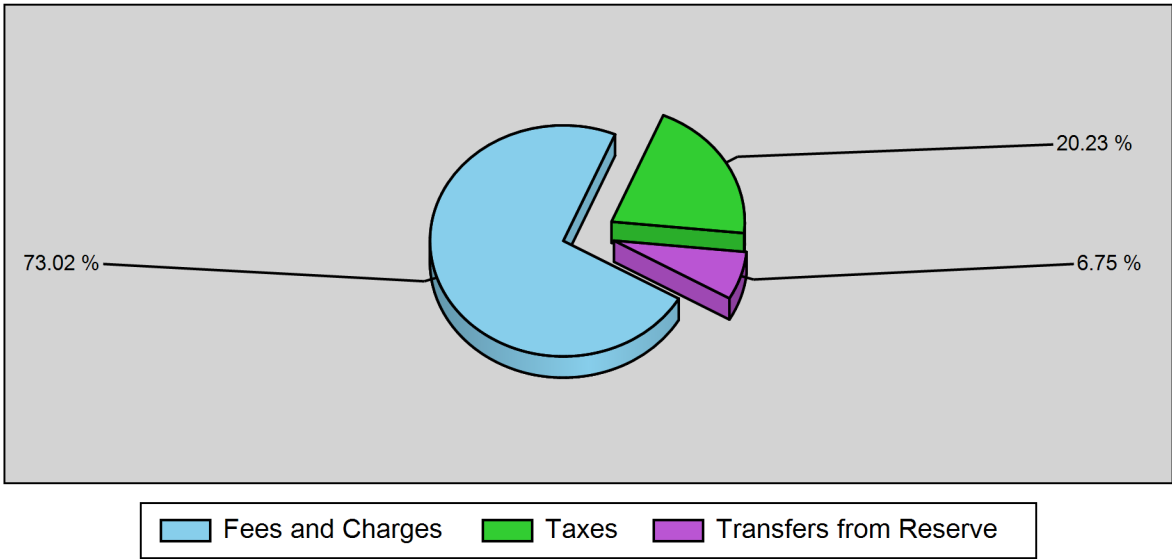
Service: UNSIGHTLY/UNTIDY PREMISES AREA F
Dept Number: 2630
Service Participants: Electoral Area F



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	4,006	4,068	4,134	4,204	4,288
Total Revenues:	4,006	4,068	4,134	4,204	4,288
Expenditures					
Operations	3,396	3,458	3,524	3,594	3,666
Transfers	610	610	610	610	622
Total Expenditures:	4,006	4,068	4,134	4,204	4,288
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WEST BENCH WATER

Dept Number: 3970

Service Participants: Specified Area 4-715 SRVA #48



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	386,456	417,348	30,892
Taxes	115,600	115,600	0
Transfers from Reserve	24,626	38,606	13,980
Total Revenues:	526,682	571,554	44,872
Expenditures			
Administration	20,010	22,655	2,645
Advertising	5,000	2,000	(3,000)
Amortization	2,000	2,000	0
Capital and Equipment	5,000	14,681	9,681
Consultants	4,000	4,000	0
Contingency	5,000	5,000	0
Financing	141,066	141,066	0
Insurance	6,600	5,940	(660)
Legal	6,000	6,000	0
Operations	161,500	176,550	15,050
Supplies	500	0	(500)
Transfers	46,843	46,843	0
Travel	4,000	4,000	0
Utilities	30,000	32,000	2,000
Wages and benefits	89,163	108,819	19,656
Total Expenditures:	526,682	571,554	44,872
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: WEST BENCH WATER
 Dept Number: 3970
 Service Participants: Specified Area 4-715 SRVA #48



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	417,348	418,929	430,853	436,789	445,523
Taxes	115,600	115,600	115,600	115,600	117,912
Transfers from Reserve	38,606	21,536	12,757	12,996	13,138
Total Revenues:	571,554	556,065	559,210	565,385	576,573
Expenditures					
Administration	22,655	21,781	22,520	22,977	23,437
Advertising	2,000	5,000	5,000	5,000	5,100
Amortization	2,000	2,000	2,000	2,000	2,040
Capital and Equipment	14,681	5,000	5,000	5,000	5,100
Consultants	4,000	4,000	4,000	4,000	4,080
Contingency	5,000	5,000	5,000	5,000	5,100
Financing	141,066	141,066	141,066	141,066	143,888
Insurance	5,940	6,059	6,180	6,304	6,430
Legal	6,000	6,000	3,000	3,000	3,060
Operations	176,550	166,651	169,304	172,010	175,450
Supplies	0	500	500	500	510
Transfers	46,843	46,843	46,843	46,843	47,780
Travel	4,000	4,000	4,000	4,000	4,080
Utilities	32,000	31,212	31,836	32,473	33,122
Wages and benefits	108,819	110,953	112,961	115,212	117,396
Total Expenditures:	571,554	556,065	559,210	565,385	576,573
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change
AREA G Changes since 2018 Budget					
23	216	CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0
95	288	GRANT-IN AID - AREA G	\$8,000	\$8,000	\$0
103	296	HERITAGE - AREA G	\$4,000	\$4,000	\$0
229	422	ELECTORAL AREA G - RURAL PROJECTS	\$27,981	\$34,423	-\$6,442
237	430	ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0
257	450	AREA G STEET LIGHTING	\$1,976	\$1,076	\$900
273	466	TRANSIT - ELECTORAL AREA G	\$5,145	\$3,168	\$1,977
283	476	UNSIGHTLY/UNTIDY PREMISES - AREA G	\$5,198	\$4,907	\$291
146	339	WATER SYSTEM - OLALLA	\$0	\$0	\$0
		\$55,300	\$58,574	-\$3,274	
NON TAX SUPPORTED SERVICES - USER FEES					
146	339	WATER SYSTEM - OLALLA	\$102,903	\$89,935	\$12,968
187	380	RECYCLING/GARBAGE	\$172,515	\$168,150	\$4,365

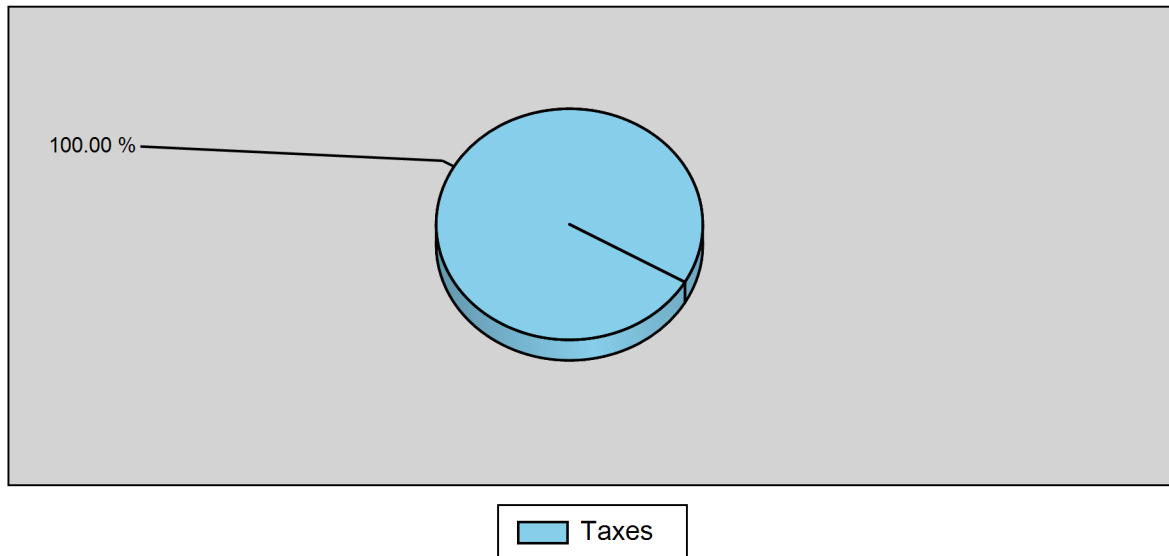
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA G
Dept Number: 9000
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	2,000	2,000	0
Total Revenues:	2,000	2,000	0
Expenditures			
Contracts and Agreements	2,000	2,000	0
Total Expenditures:	2,000	2,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	2,000	2,000	2,000	2,000	2,040
Total Revenues:	2,000	2,000	2,000	2,000	2,040
Expenditures					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,040
Total Expenditures:	2,000	2,000	2,000	2,000	2,040
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA G
Dept Number: 9000
Service Participants: Electoral Area G



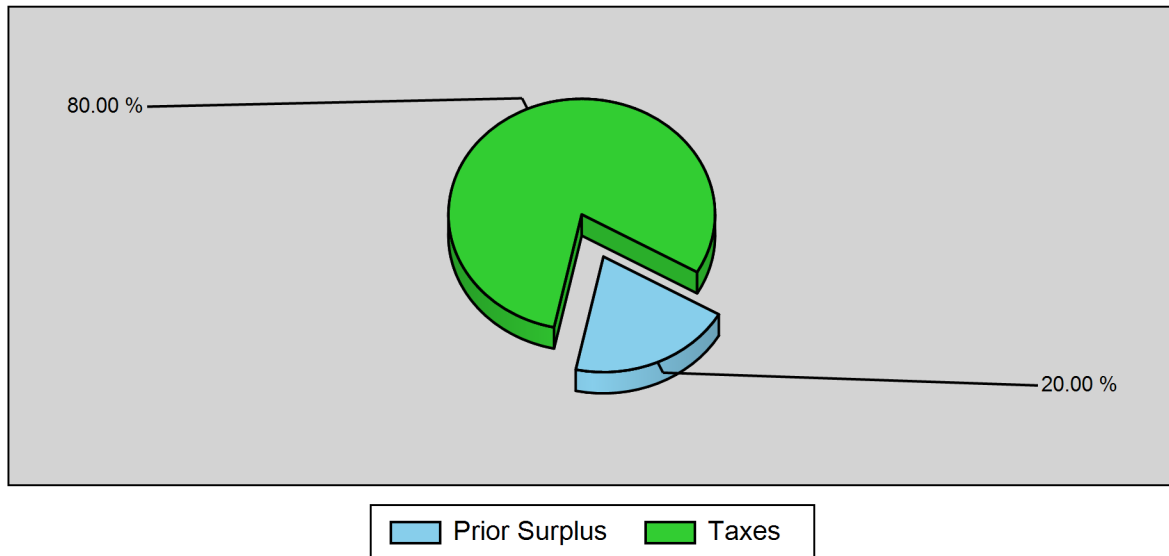
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA G
 Dept Number: 7970
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	2,000	2,000	0
Taxes	8,000	8,000	0
Total Revenues:	10,000	10,000	0
Expenditures			
Grant in Aid	10,000	10,000	0
Total Expenditures:	10,000	10,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA G
Dept Number: 7970
Service Participants: Electoral Area G



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	2,000	2,000	2,000	2,000	2,040
Taxes	8,000	8,000	8,000	8,000	8,160
Total Revenues:	10,000	10,000	10,000	10,000	10,200
Expenditures					
Grant in Aid	10,000	10,000	10,000	10,000	10,200
Total Expenditures:	10,000	10,000	10,000	10,000	10,200
Net Total	0	0	0	0	0

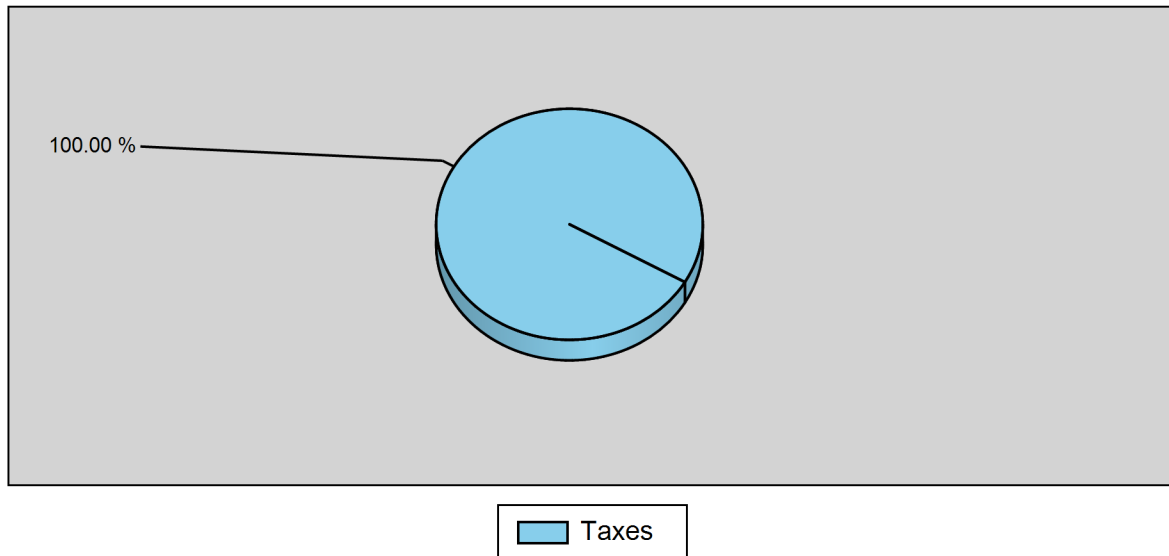
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: HERITAGE AREA G
Dept Number: 7840
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	4,000	4,000	0
Total Revenues:	4,000	4,000	0
Expenditures			
Contracts and Agreements	4,000	4,000	0
Total Expenditures:	4,000	4,000	0
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	4,000	4,000	4,000	4,000	4,080
Total Revenues:	4,000	4,000	4,000	4,000	4,080
Expenditures					
Contracts and Agreements	4,000	4,000	4,000	4,000	4,080
Total Expenditures:	4,000	4,000	4,000	4,000	4,080
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: HERITAGE AREA G
Dept Number: 7840
Service Participants: Electoral Area G



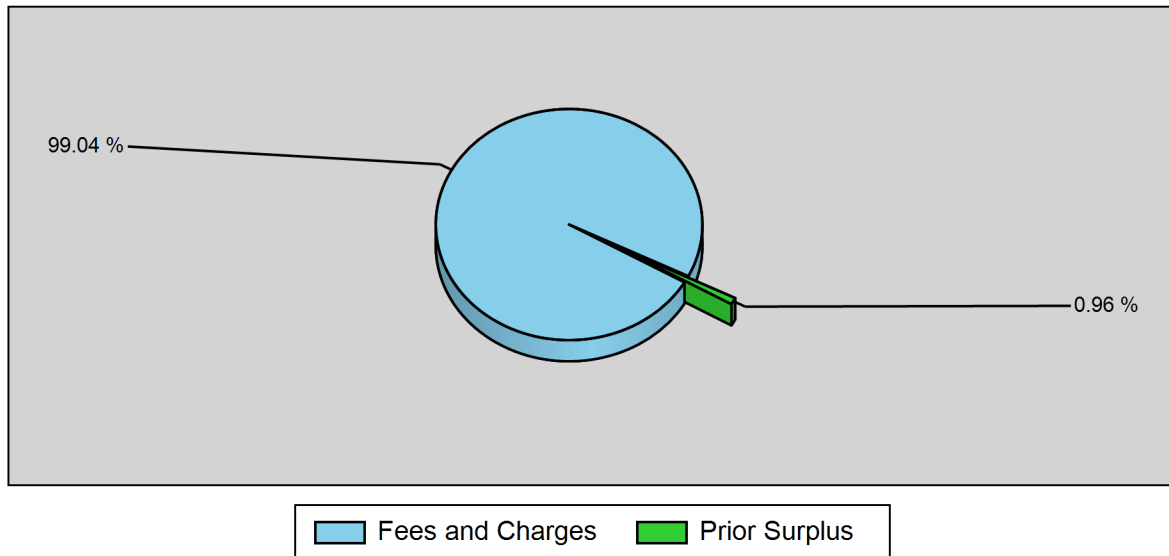
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLALLA WATER
 Dept Number: 3960
 Service Participants: Specified Service Area U716



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	89,935	102,903	12,968
Grants	140,096	0	(140,096)
Prior Surplus	0	1,000	1,000
Transfers from Reserve	27,699	0	(27,699)
Total Revenues:	257,730	103,903	(153,827)
Expenditures			
Administration	9,795	10,916	1,121
Advertising	250	250	0
Capital and Equipment	150,640	2,196	(148,444)
Consultants	2,000	2,000	0
Contingency	714	1,513	799
Insurance	1,046	1,149	103
Operations	11,375	11,500	125
Transfers	5,500	5,500	0
Travel	3,000	3,000	0
Utilities	11,000	11,000	0
Wages and benefits	62,410	54,879	(7,531)
Total Expenditures:	257,730	103,903	(153,827)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: OLALLA WATER
Dept Number: 3960
Service Participants: Specified Service Area U716



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	102,903	101,455	103,078	104,782	106,758
Prior Surplus	1,000	1,000	1,000	1,000	1,020
Transfers from Reserve	0	10,000	30,000	0	0
Total Revenues:	103,903	112,455	134,078	105,782	107,778
Expenditures					
Administration	10,916	10,356	10,675	10,963	11,182
Advertising	250	250	250	250	255
Capital and Equipment	2,196	0	0	0	0
Consultants	2,000	12,000	32,000	2,000	2,040
Contingency	1,513	1,233	1,456	1,178	1,202
Insurance	1,149	1,172	1,196	1,220	1,244
Operations	11,500	11,600	11,600	11,650	11,883
Transfers	5,500	5,500	5,500	5,500	5,610
Travel	3,000	3,000	3,000	3,000	3,060
Utilities	11,000	11,500	11,500	12,000	12,240
Wages and benefits	54,879	55,844	56,901	58,021	59,062
Total Expenditures:	103,903	112,455	134,078	105,782	107,778
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

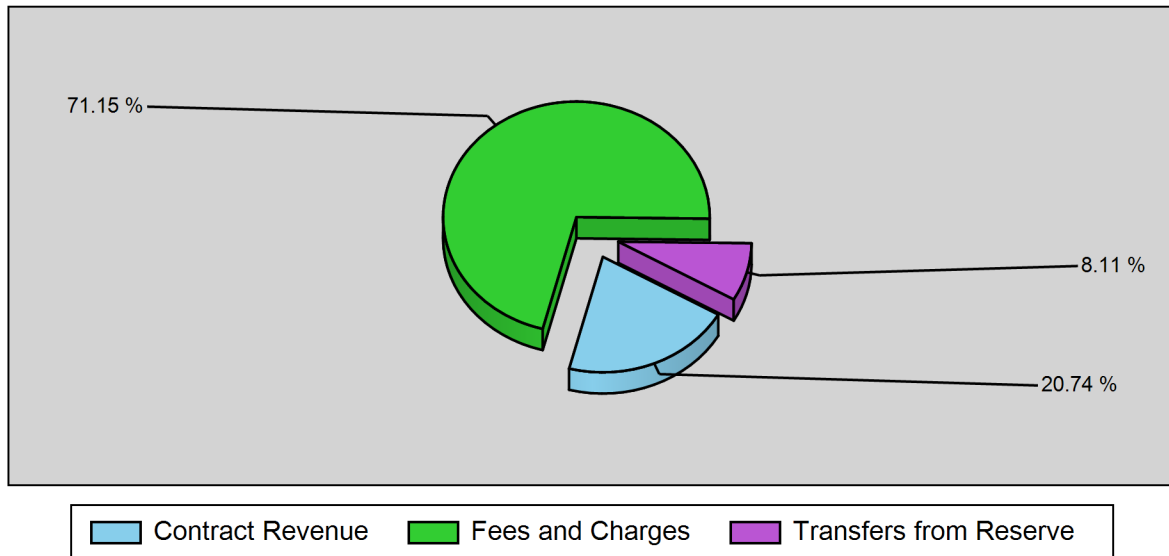
Service: RECYCLING/GARBAGE AREA G

Dept Number: 3580

Service Participants: Specified Service Area U716



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Contract Revenue	50,400	50,400	0
Fees and Charges	168,520	172,885	4,365
Transfers from Reserve	13,993	19,717	5,724
Total Revenues:	232,913	243,002	10,089
Expenditures			
Administration	10,161	11,218	1,057
Advertising	3,300	3,000	(300)
Contracts and Agreements	151,239	158,112	6,873
Insurance	900	949	49
Legal	235	235	0
Operations	52,800	52,800	0
Supplies	320	320	0
Transfers	1,640	1,640	0
Travel	2,250	2,250	0
Wages and benefits	10,068	12,478	2,410
Total Expenditures:	232,913	243,002	10,089
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECYCLING/GARBAGE AREA G

Dept Number: 3580

Service Participants: Specified Service Area U716



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Contract Revenue	50,400	50,400	50,400	50,400	51,408
Fees and Charges	172,885	186,630	186,652	192,304	196,150
Transfers from Reserve	19,717	9,961	13,648	10,928	11,146
Total Revenues:	243,002	246,991	250,700	253,632	258,704
Expenditures					
Administration	11,218	11,463	11,715	10,704	10,919
Advertising	3,000	3,000	3,000	3,300	3,366
Contracts and Agreements	158,112	161,275	164,500	167,790	171,146
Insurance	949	966	983	1,088	1,110
Legal	235	235	235	235	240
Operations	52,800	52,800	52,800	52,800	53,856
Supplies	320	320	320	320	326
Transfers	1,640	1,700	1,700	1,700	1,734
Travel	2,250	2,250	2,250	2,250	2,295
Wages and benefits	12,478	12,982	13,197	13,445	13,712
Total Expenditures:	243,002	246,991	250,700	253,632	258,704
Net Total	0	0	0	0	0

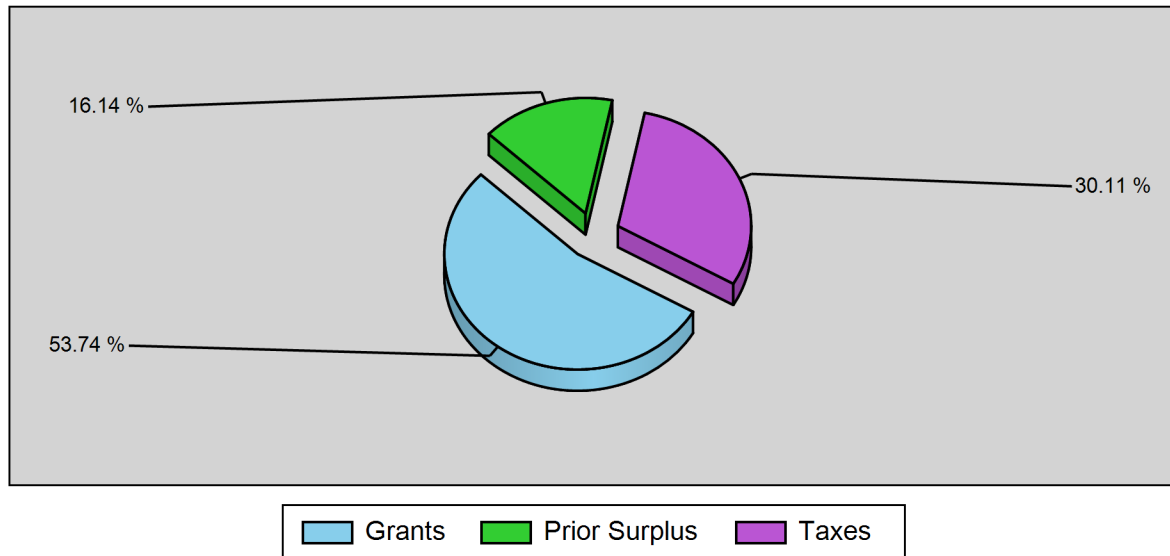
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA G
Dept Number: 0380
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	189,500	49,937	(139,563)
Prior Surplus	15,000	15,000	0
Taxes	34,423	27,981	(6,442)
Total Revenues:	238,923	92,918	(146,005)
Expenditures			
Administration	2,420	2,802	382
Advertising	500	500	0
Contingency	25,000	15,000	(10,000)
Contracts and Agreements	1,723	0	(1,723)
Grant Expense	189,500	49,937	(139,563)
Insurance	0	136	136
Projects	0	8,000	8,000
Travel	6,000	6,000	0
Wages and benefits	13,780	10,543	(3,237)
Total Expenditures:	238,923	92,918	(146,005)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA G
Dept Number: 0380
Service Participants: Electoral Area G



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	49,937	0	0	0	0
Prior Surplus	15,000	10,000	5,000	5,000	5,100
Taxes	27,981	35,169	40,421	40,393	41,199
Total Revenues:	92,918	45,169	45,421	45,393	46,299
Expenditures					
Administration	2,802	2,802	2,851	2,600	2,652
Advertising	500	500	500	500	510
Contingency	15,000	25,000	25,000	25,000	25,500
Grant Expense	49,937	0	0	0	0
Insurance	136	139	142	145	148
Projects	8,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	10,543	10,728	10,928	11,148	11,369
Total Expenditures:	92,918	45,169	45,421	45,393	46,299
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

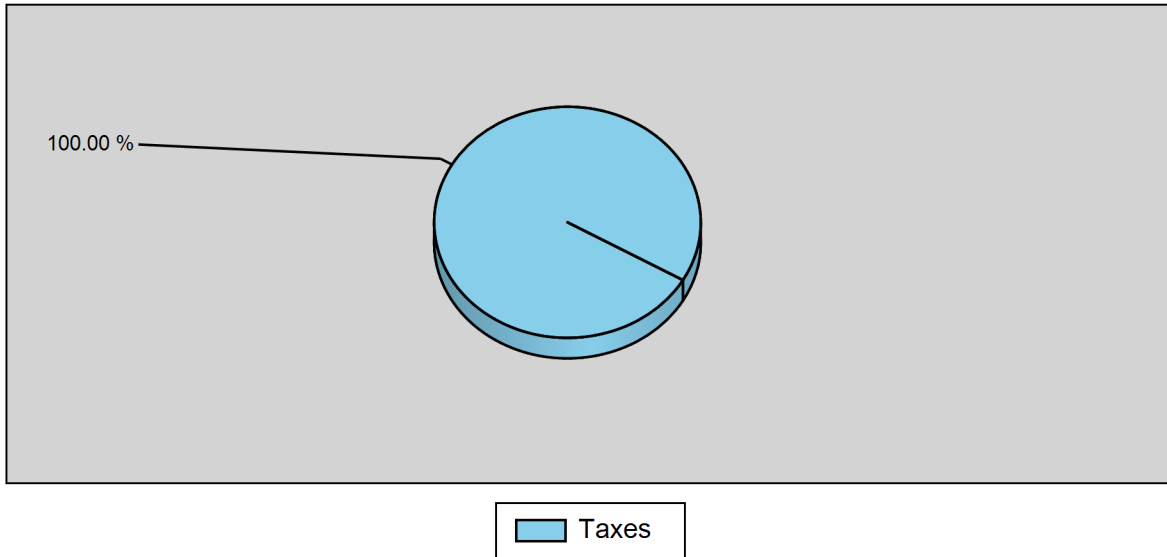
Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	413	0	(413)
Taxes	1,000	1,000	0
Total Revenues:	1,413	1,000	(413)
Expenditures			
Transfers	413	0	(413)
Utilities	1,000	1,000	0
Total Expenditures:	1,413	1,000	(413)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	1,000	1,000	1,000	1,000	1,020
Total Revenues:	1,000	1,000	1,000	1,000	1,020
Expenditures					
Utilities	1,000	1,000	1,000	1,000	1,020
Total Expenditures:	1,000	1,000	1,000	1,000	1,020
Net Total	0	0	0	0	0

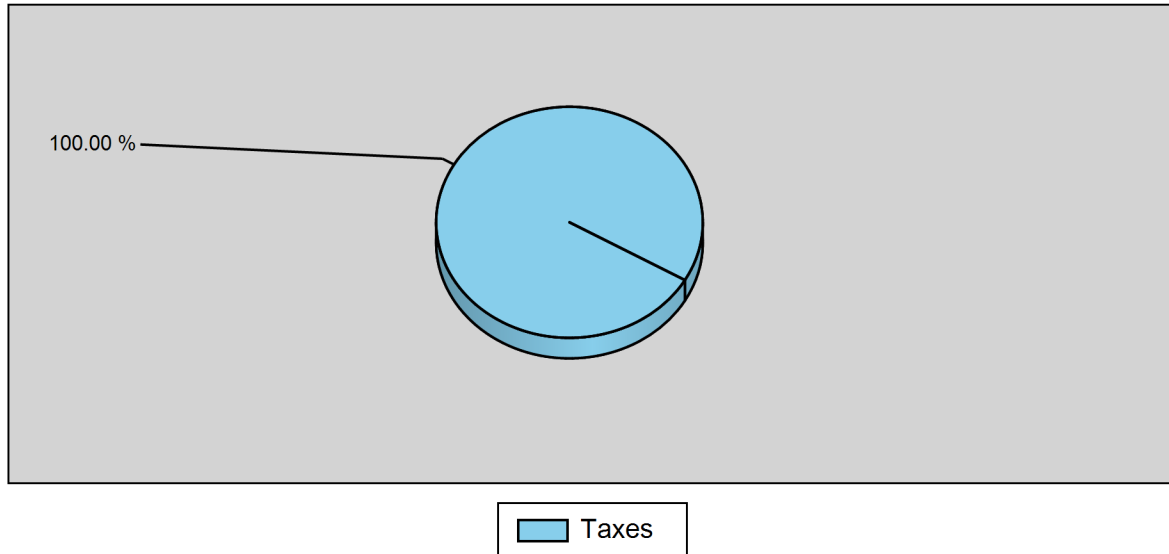
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING AREA G
Dept Number: 9500
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	800	0	(800)
Taxes	1,076	1,976	900
Total Revenues:	1,876	1,976	100
Expenditures			
Administration	451	522	71
Utilities	1,425	1,454	29
Total Expenditures:	1,876	1,976	100
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: STREET LIGHTING AREA G
Dept Number: 9500
Service Participants: Electoral Area G



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	1,976	1,960	2,000	2,040	2,081
Total Revenues:	1,976	1,960	2,000	2,040	2,081
Expenditures					
Administration	522	477	487	497	507
Utilities	1,454	1,483	1,513	1,543	1,574
Total Expenditures:	1,976	1,960	2,000	2,040	2,081
Net Total	0	0	0	0	0

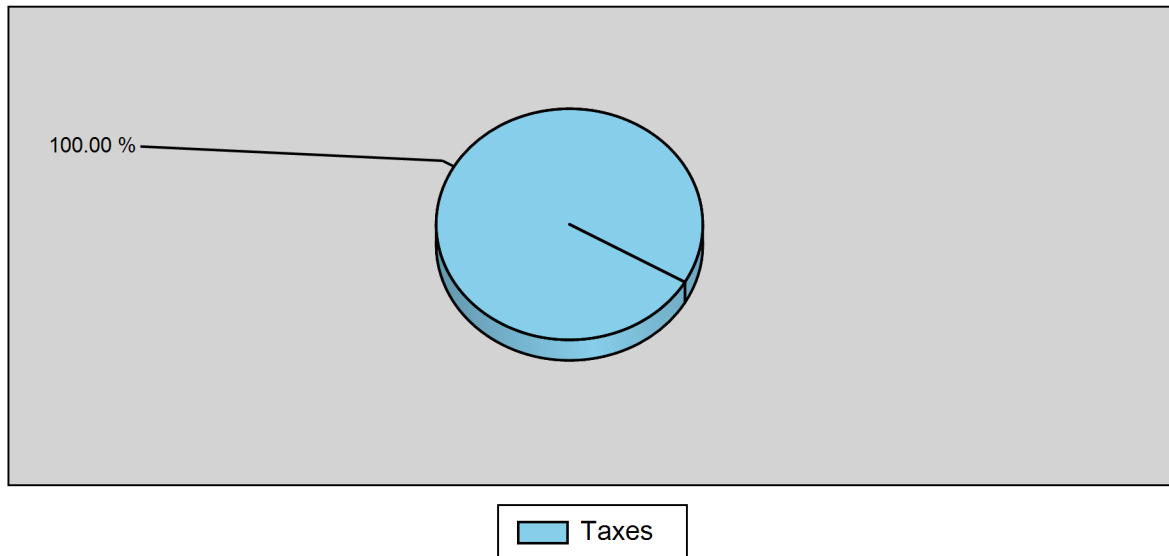
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA G
 Dept Number: 8350
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	3,168	5,145	1,977
Total Revenues:	3,168	5,145	1,977
Expenditures			
Administration	125	145	20
Contracts and Agreements	3,043	5,000	1,957
Total Expenditures:	3,168	5,145	1,977
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA G
Dept Number: 8350
Service Participants: Electoral Area G



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	5,145	5,148	5,151	5,134	5,137
Total Revenues:	5,145	5,148	5,151	5,134	5,137
Expenditures					
Administration	145	148	151	134	137
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Total Expenditures:	5,145	5,148	5,151	5,134	5,137
Net Total	0	0	0	0	0

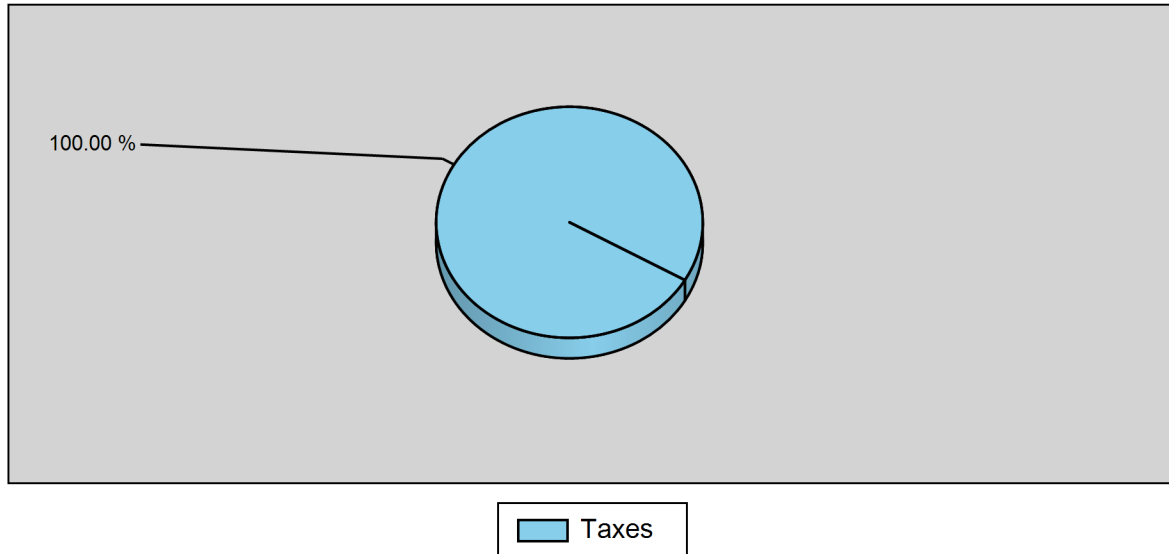
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA G
Dept Number: 2640
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	4,907	5,198	291
Total Revenues:	4,907	5,198	291
Expenditures			
Operations	4,237	4,528	291
Transfers	670	670	0
Total Expenditures:	4,907	5,198	291
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA G
Dept Number: 2640
Service Participants: Electoral Area G



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	5,198	5,280	5,368	5,463	5,572
Total Revenues:	5,198	5,280	5,368	5,463	5,572
Expenditures					
Operations	4,528	4,610	4,698	4,793	4,889
Transfers	670	670	670	670	683
Total Expenditures:	5,198	5,280	5,368	5,463	5,572
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change

		AREA H Changes since 2018 Budget				
25	218	CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	Lower projected 2018 surplus carried into 2019
59	252	FIRE PROTECTION - COALMONT/TULAMEEN	\$229,069	\$229,063	\$6	
62	255	FIRE PROTECTION - H1	\$101,235	\$101,479	-\$244	
97	290	GRANT-IN AID - AREA H	\$25,000	\$17,000	\$8,000	
136	329	NOISE BYLAWS AREA H	\$5,660	\$5,296	\$364	
175	368	TULAMEEN RECREATION COMMISSION	\$30,799	\$28,694	\$2,105	
177	370	RECREATION - AREA H	\$282,500	\$226,000	\$56,500	
197	390	REFUSE DISPOSAL - H	\$201,717	\$196,415	\$5,302	
231	424	ELECTORAL AREA H - RURAL PROJECTS	\$70,702	\$50,708	\$19,994	Visitor's Guide
244	437	SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
275	468	TRANSIT - ELECTORAL AREA H	\$7,559	\$1,293	\$6,266	
285	478	UNSIGHTLY/UNTIDY PREMISES - AREA H	\$7,422	\$6,986	\$436	
		REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
			\$974,663	\$875,934	\$98,729	

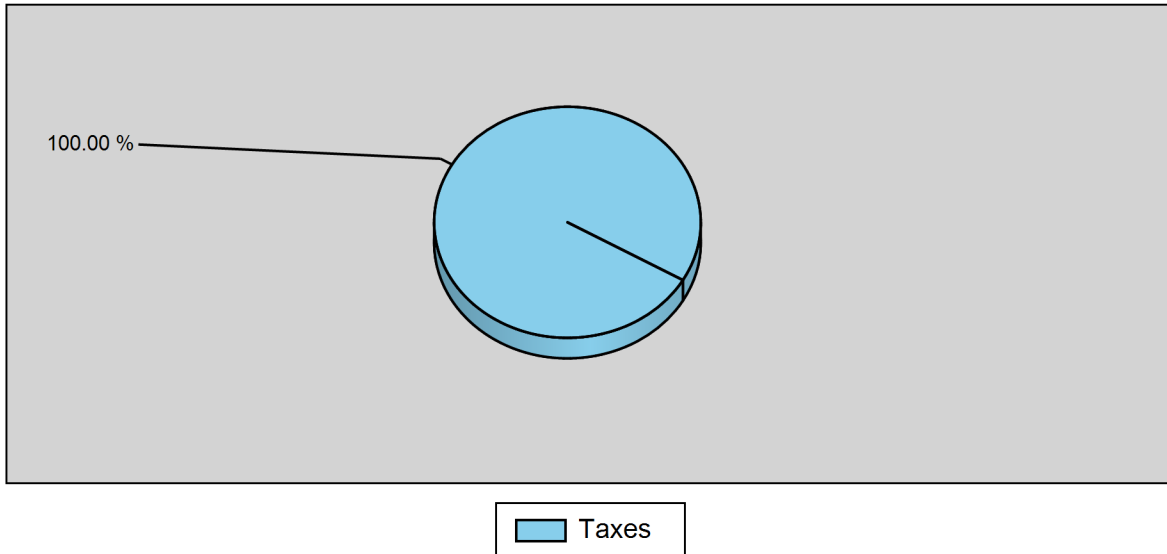
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: CEMETERY AREA H
Dept Number: 9100
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	3,000	3,000	0
Total Revenues:	3,000	3,000	0
Expenditures			
Contracts and Agreements	3,000	3,000	0
Total Expenditures:	3,000	3,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

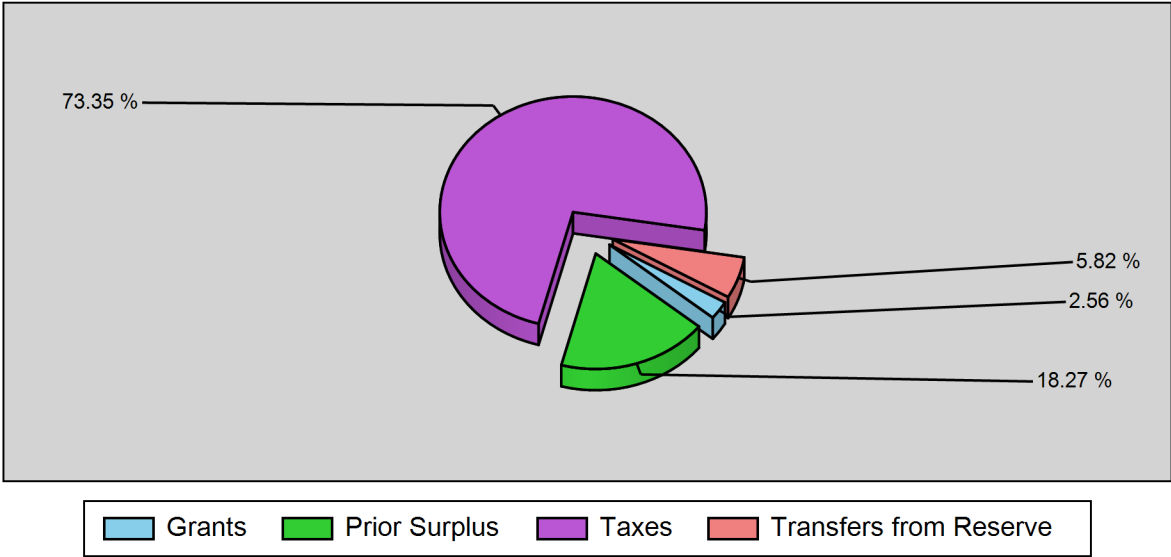
Service: CEMETERY AREA H
Dept Number: 9100
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	3,000	3,000	3,000	3,000	3,060
Total Revenues:	3,000	3,000	3,000	3,000	3,060
Expenditures					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,060
Total Expenditures:	3,000	3,000	3,000	3,000	3,060
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	80,000	8,000	(72,000)
Prior Surplus	14,000	57,063	43,063
Taxes	229,063	229,069	6
Transfers from Reserve	0	18,176	18,176
Total Revenues:	323,063	312,308	(10,755)
Expenditures			
Administration	4,716	3,109	(1,607)
Capital and Equipment	93,000	48,000	(45,000)
Consultants	10,000	0	(10,000)
Contracts and Agreements	5,750	0	(5,750)
Financing	19,611	19,611	0
Grant Expense	8,000	0	(8,000)
Insurance	9,112	9,416	304
Maintenance and Repairs	17,228	17,365	137
Operations	4,028	4,050	22
Supplies	3,804	3,875	71
Transfers	20,000	76,810	56,810
Travel	2,057	2,100	43
Uncategorized Expenses	0	1,000	1,000
Utilities	9,597	9,700	103
Wages and benefits	116,160	117,272	1,112
Total Expenditures:	323,063	312,308	(10,755)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Debt Proceeds	0	200,000	0	0	0
Grants	8,000	0	0	0	0
Prior Surplus	57,063	0	0	0	0
Taxes	229,069	245,524	246,730	254,355	260,073
Transfers from Reserve	18,176	0	0	0	0
Total Revenues:	312,308	445,524	246,730	254,355	260,073
Expenditures					
Administration	3,109	5,075	5,178	7,646	7,815
Capital and Equipment	48,000	233,000	33,000	33,660	34,417
Consultants	0	0	0	0	0
Contracts and Agreements	0	0	0	0	0
Financing	19,611	19,611	19,611	19,611	20,052
Insurance	9,416	9,594	9,775	10,455	10,687
Maintenance and Repairs	17,365	17,532	17,702	18,286	18,697
Operations	4,050	4,071	4,092	4,174	4,268
Supplies	3,875	3,953	4,032	4,113	4,206
Transfers	76,810	20,000	20,000	20,400	20,860
Travel	2,100	2,142	2,185	2,229	2,279
Utilities	9,700	9,894	10,091	10,294	10,526
Wages and benefits	117,272	120,652	121,064	123,487	126,266
Uncategorized Expenses	1,000	0	0	0	0
Total Expenditures:	312,308	445,524	246,730	254,355	260,073
Net Total	0	0	0	0	0

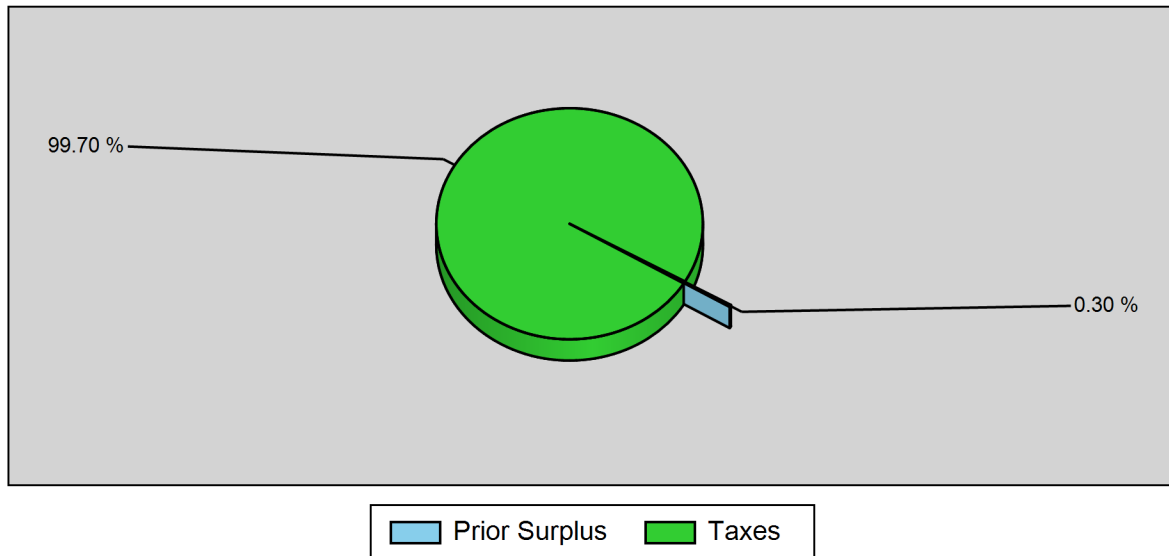
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE H1
 Dept Number: 1300
 Service Participants: Specified Service Area A717



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	0	304	304
Taxes	101,479	101,235	(244)
Total Revenues:	101,479	101,539	60
Expenditures			
Administration	1,329	1,539	210
Contracts and Agreements	100,000	100,000	0
Insurance	150	0	(150)
Total Expenditures:	101,479	101,539	60
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE H1
Dept Number: 1300
Service Participants: Specified Service Area A717



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	304	0	0	0	0
Taxes	101,235	101,566	101,593	101,428	103,457
Total Revenues:	101,539	101,566	101,593	101,428	103,457
Expenditures					
Administration	1,539	1,566	1,593	1,428	1,457
Contracts and Agreements	100,000	100,000	100,000	100,000	102,000
Total Expenditures:	101,539	101,566	101,593	101,428	103,457
Net Total	0	0	0	0	0

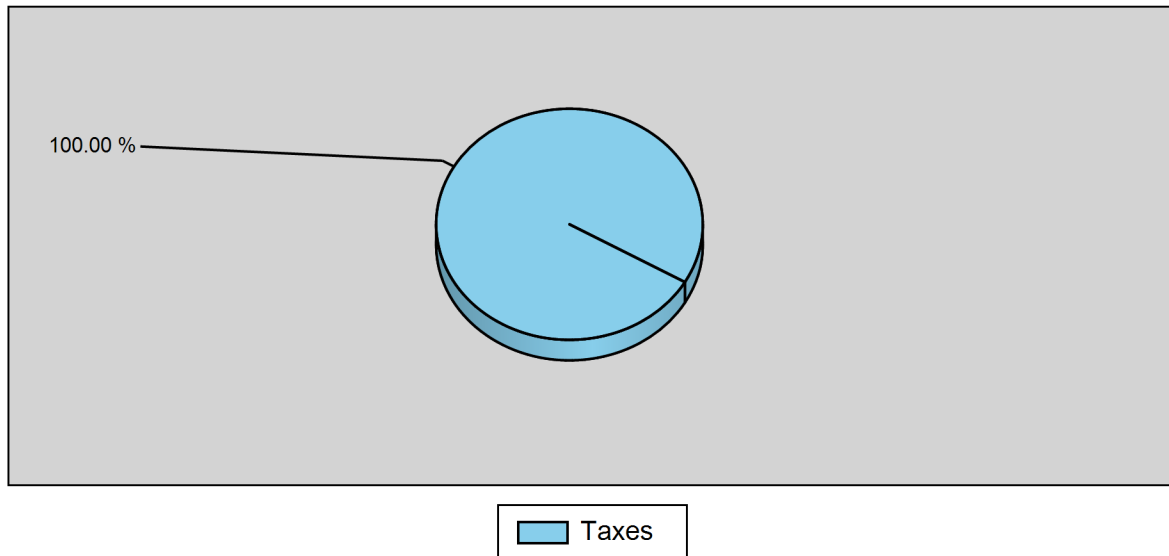
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA H
Dept Number: 7980
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	3,000	0	(3,000)
Taxes	17,000	25,000	8,000
Total Revenues:	20,000	25,000	5,000
Expenditures			
Grant in Aid	20,000	25,000	5,000
Total Expenditures:	20,000	25,000	5,000
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA H
Dept Number: 7980
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	25,000	25,000	25,000	25,000	25,000
Total Revenues:	25,000	25,000	25,000	25,000	25,000
Expenditures					
Grant in Aid	25,000	25,000	25,000	25,000	25,000
Total Expenditures:	25,000	25,000	25,000	25,000	25,000
Net Total	0	0	0	0	0

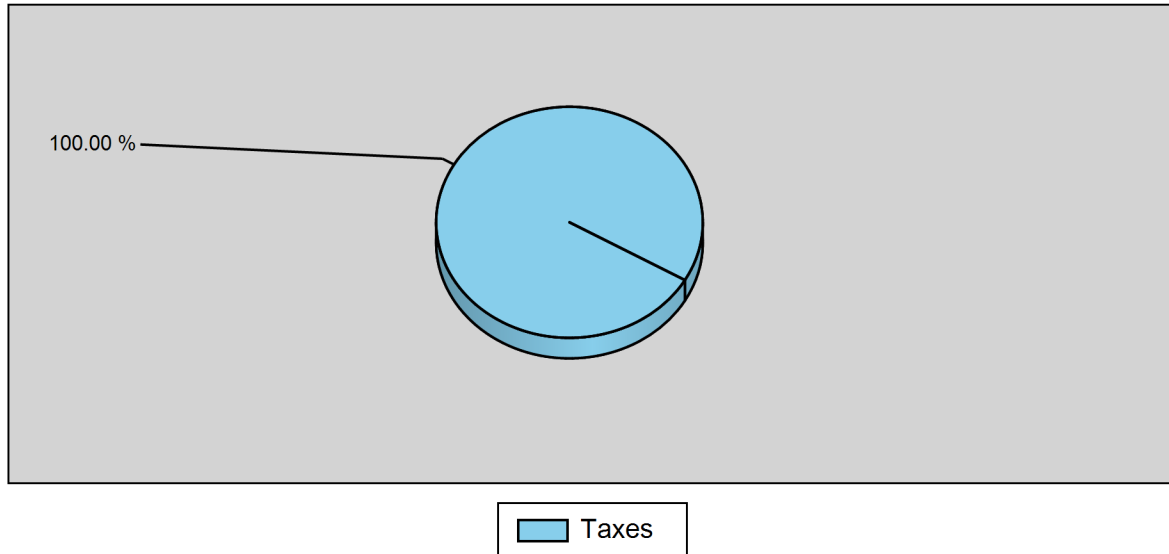
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA H
Dept Number: 2730
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	5,296	5,660	364
Total Revenues:	5,296	5,660	364
Expenditures			
Operations	5,296	5,660	364
Total Expenditures:	5,296	5,660	364
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	5,660	5,763	5,873	5,991	6,111
Total Revenues:	5,660	5,763	5,873	5,991	6,111
Expenditures					
Operations	5,660	5,763	5,873	5,991	6,111
Total Expenditures:	5,660	5,763	5,873	5,991	6,111
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: NOISE BYLAWS AREA H
Dept Number: 2730
Service Participants: Electoral Area H



FIVE YEAR FINANCIAL PLAN

2019 - 2023

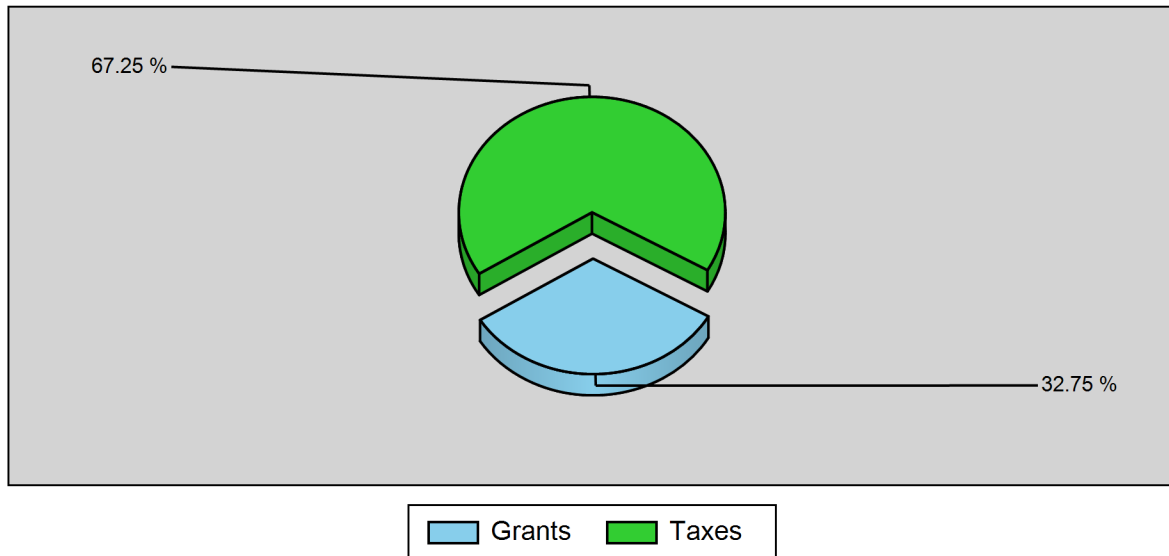
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	25,000	15,000	(10,000)
Prior Surplus	(1,316)	0	1,316
Taxes	28,694	30,799	2,105
Total Revenues:	52,378	45,799	(6,579)
Expenditures			
Administration	771	893	122
Contracts and Agreements	22,330	22,665	335
Grant Expense	25,000	15,000	(10,000)
Insurance	1,040	1,058	18
Transfers	0	3,302	3,302
Wages and benefits	3,237	2,881	(356)
Total Expenditures:	52,378	45,799	(6,579)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	15,000	0	0	0	0
Taxes	30,799	32,258	32,783	32,855	33,513
Total Revenues:	45,799	32,258	32,783	32,855	33,513
Expenditures					
Administration	893	909	925	828	845
Contracts and Agreements	22,665	23,005	23,350	23,350	23,817
Grant Expense	15,000	0	0	0	0
Insurance	1,058	1,077	1,096	1,118	1,140
Transfers	3,302	3,368	3,435	3,503	3,573
Wages and benefits	2,881	3,899	3,977	4,056	4,138
Total Expenditures:	45,799	32,258	32,783	32,855	33,513
Net Total	0	0	0	0	0

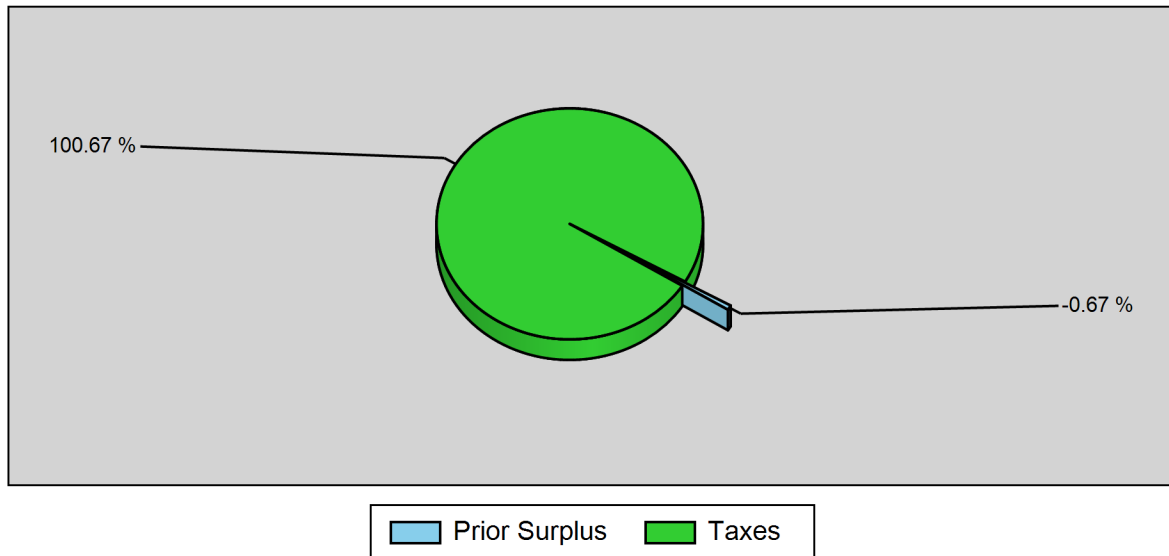
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION SERVICES- AREA H
 Dept Number: 7000
 Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	(22,541)	(1,889)	20,652
Taxes	226,000	282,500	56,500
Total Revenues:	203,459	280,611	77,152
Expenditures			
Administration	550	637	87
Contracts and Agreements	202,909	279,974	77,065
Total Expenditures:	203,459	280,611	77,152
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION SERVICES- AREA H
Dept Number: 7000
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Prior Surplus	(1,889)	0	0	0	0
Taxes	282,500	226,078	226,079	226,000	230,520
Total Revenues:	280,611	226,078	226,079	226,000	230,520
Expenditures					
Administration	637	648	659	592	604
Contracts and Agreements	279,974	225,430	225,420	225,408	229,916
Total Expenditures:	280,611	226,078	226,079	226,000	230,520
Net Total	0	0	0	0	0

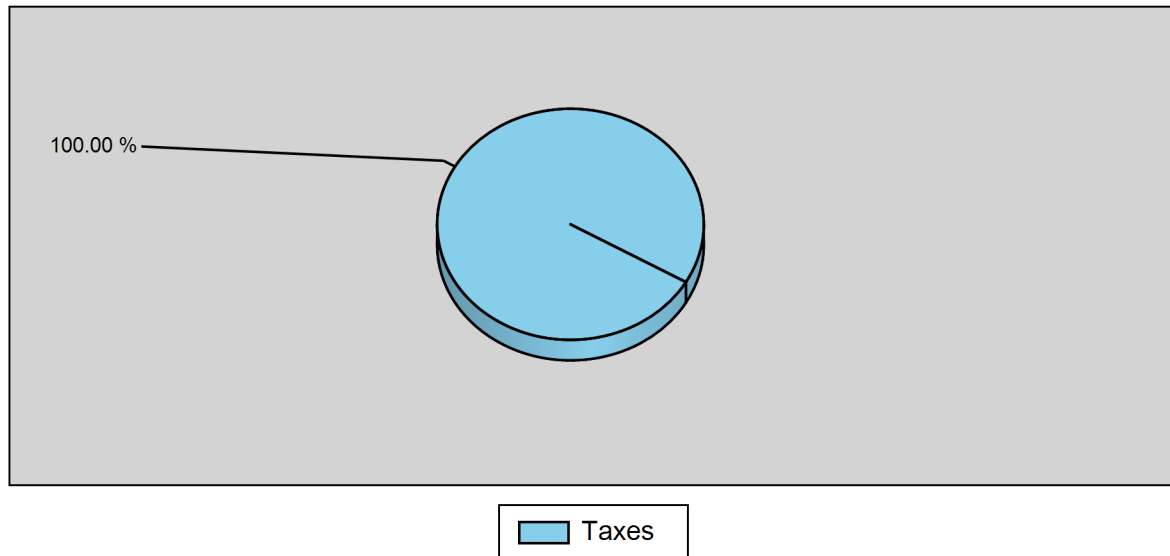
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL AREA H
Dept Number: 3100
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	196,415	201,717	5,302
Total Revenues:	196,415	201,717	5,302
Expenditures			
Administration	1,915	2,217	302
Contracts and Agreements	194,500	194,500	0
Legal	0	2,000	2,000
Wages and benefits	0	3,000	3,000
Total Expenditures:	196,415	201,717	5,302
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: REFUSE DISPOSAL AREA H
Dept Number: 3100
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	201,717	196,431	196,470	196,509	200,439
Total Revenues:	201,717	196,431	196,470	196,509	200,439
Expenditures					
Administration	2,217	1,931	1,970	2,009	2,049
Contracts and Agreements	194,500	194,500	194,500	194,500	198,390
Legal	2,000	0	0	0	0
Wages and benefits	3,000	0	0	0	0
Total Expenditures:	201,717	196,431	196,470	196,509	200,439
Net Total	0	0	0	0	0

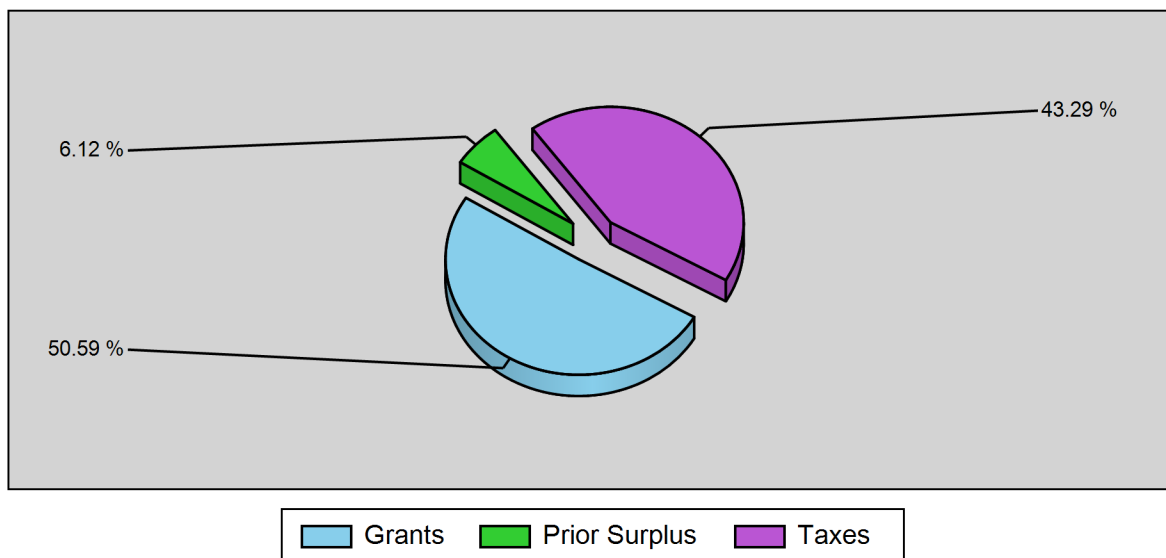
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA H
Dept Number: 0390
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	15,000	82,635	67,635
Prior Surplus	0	10,000	10,000
Taxes	50,708	70,702	19,994
Total Revenues:	65,708	163,337	97,629
Expenditures			
Administration	2,027	2,347	320
Advertising	500	500	0
Contingency	15,000	20,000	5,000
Contracts and Agreements	2,180	7,500	5,320
Grant Expense	15,000	82,635	67,635
Insurance	0	203	203
Projects	0	8,000	8,000
Travel	6,000	6,000	0
Wages and benefits	25,001	36,152	11,151
Total Expenditures:	65,708	163,337	97,629
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA H
 Dept Number: 0390
 Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	82,635	0	0	0	0
Prior Surplus	10,000	5,000	5,000	5,000	5,100
Taxes	70,702	60,549	61,280	61,817	63,055
Total Revenues:	163,337	65,549	66,280	66,817	68,155
Expenditures					
Administration	2,347	2,347	2,388	2,178	2,222
Advertising	500	500	500	500	510
Contingency	20,000	20,000	20,000	20,000	20,400
Contracts and Agreements	7,500	0	0	0	0
Grant Expense	82,635	0	0	0	0
Insurance	203	207	211	215	219
Projects	8,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,120
Wages and benefits	36,152	36,495	37,181	37,924	38,684
Total Expenditures:	163,337	65,549	66,280	66,817	68,155
Net Total	0	0	0	0	0

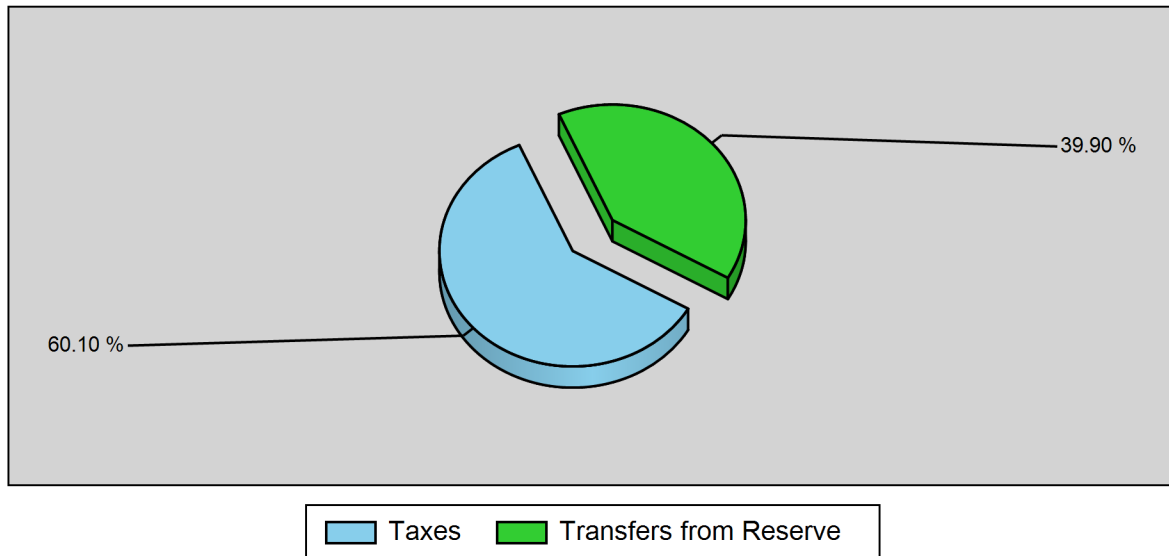
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SHINISH CREEK DIVERSION
 Dept Number: 4000
 Service Participants: Specified Service Area A717



Revenues By GL Category



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	10,000	10,000	0
Transfers from Reserve	0	6,640	6,640
Total Revenues:	10,000	16,640	6,640
Expenditures			
Administration	400	463	63
Insurance	0	41	41
Maintenance and Repairs	4,000	4,000	0
Projects	0	5,000	5,000
Transfers	4,244	5,595	1,351
Wages and benefits	1,356	1,541	185
Total Expenditures:	10,000	16,640	6,640
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: SHINISH CREEK DIVERSION

Dept Number: 4000

Service Participants: Specified Service Area A717



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	10,000	10,000	10,000	10,000	10,200
Transfers from Reserve	6,640	31,618	1,649	1,680	1,714
Total Revenues:	16,640	41,618	11,649	11,680	11,914
Expenditures					
Administration	463	423	431	440	449
Insurance	41	42	43	44	45
Maintenance and Repairs	4,000	4,000	4,000	4,000	4,080
Projects	5,000	30,000	0	0	0
Transfers	5,595	5,585	5,575	5,565	5,676
Wages and benefits	1,541	1,568	1,600	1,631	1,664
Total Expenditures:	16,640	41,618	11,649	11,680	11,914
Net Total	0	0	0	0	0

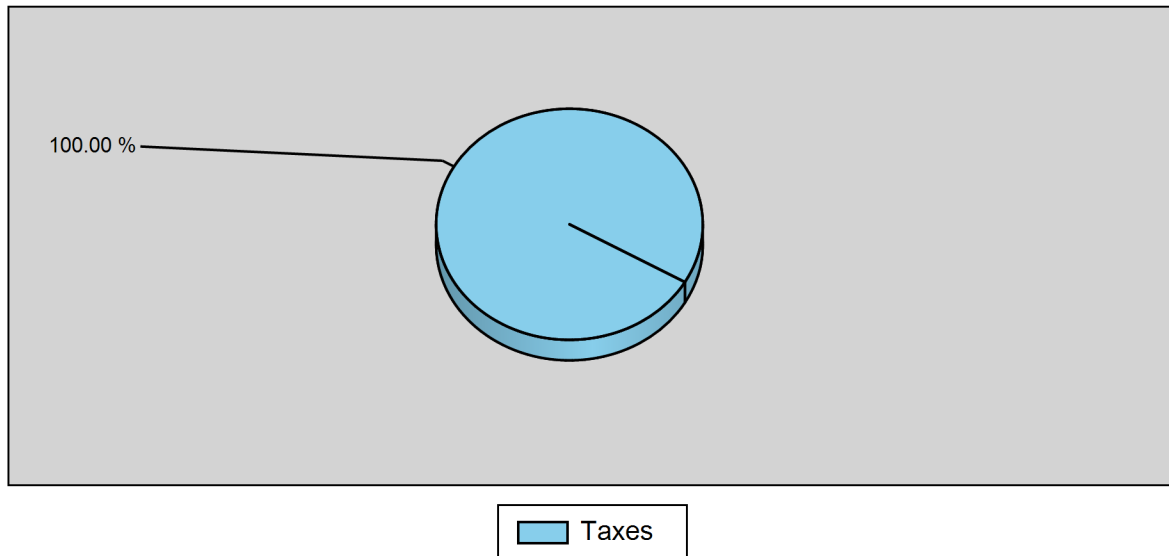
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA H
 Dept Number: 8400
 Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	1,293	7,559	6,266
Total Revenues:	1,293	7,559	6,266
Expenditures			
Administration	51	59	8
Contracts and Agreements	1,242	7,500	6,258
Total Expenditures:	1,293	7,559	6,266
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: TRANSIT AREA H
Dept Number: 8400
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	7,559	7,560	7,561	7,555	7,556
Total Revenues:	7,559	7,560	7,561	7,555	7,556
Expenditures					
Administration	59	60	61	55	56
Contracts and Agreements	7,500	7,500	7,500	7,500	7,500
Total Expenditures:	7,559	7,560	7,561	7,555	7,556
Net Total	0	0	0	0	0

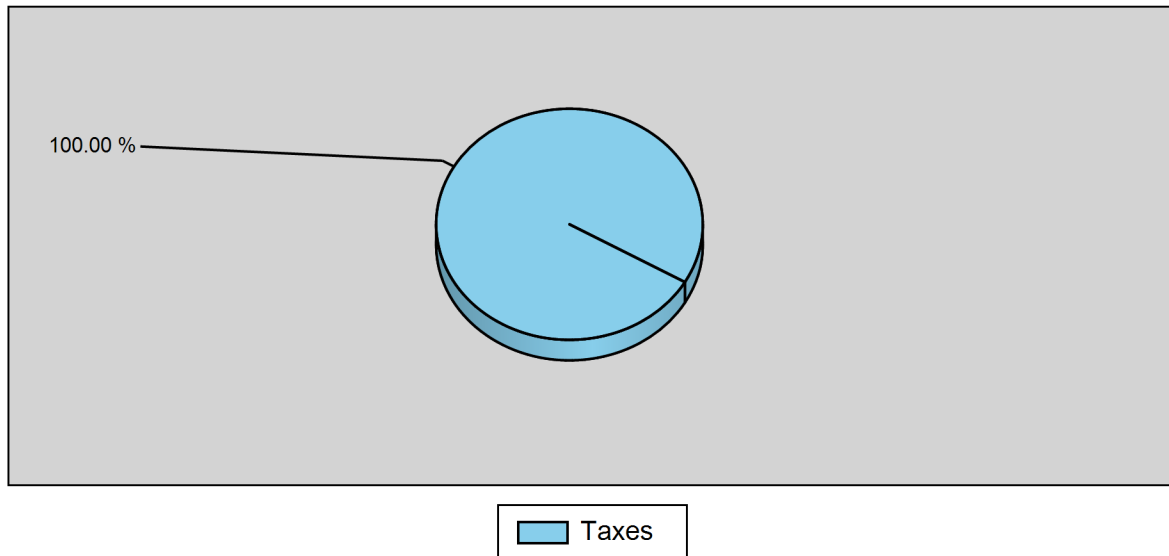
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA H
Dept Number: 2650
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	6,986	7,422	436
Total Revenues:	6,986	7,422	436
Expenditures			
Operations	6,356	6,792	436
Transfers	630	630	0
Total Expenditures:	6,986	7,422	436
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: UNSIGHTLY/UNTIDY PREMISES AREA H
Dept Number: 2650
Service Participants: Electoral Area H



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	7,422	7,545	7,677	7,819	7,976
Total Revenues:	7,422	7,545	7,677	7,819	7,976
Expenditures					
Operations	6,792	6,915	7,047	7,189	7,333
Transfers	630	630	630	630	643
Total Expenditures:	7,422	7,545	7,677	7,819	7,976
Net Total	0	0	0	0	0

Schedule A

Questica Agenda		As at Mar 7th	At		
Page	Page	2019 Final	2018 Final	Change	Explanation of Change
AREA I Changes since 2018 Budget					
5	198	WATER SYSTEM - APEX CIRCLE CAPITAL	\$5,128	\$5,128	\$0
7	200	APEX MTN SOLID WASTE TRANSFER STN	\$94,059	\$63,353	\$30,706
64	257	FIRE PROTECTION - KALEDEN	\$335,920	\$335,920	\$0
99	292	GRANT IN AID - AREA I	\$10,000	\$0	\$10,000
166	359	RECREATION COMM. - KALEDEN	\$139,751	\$134,751	\$5,000
233	426	ELECTORAL AREA I - RURAL PROJECTS	\$137,897	\$0	\$137,897
			\$722,755	\$539,152	\$183,603
Total Adjustment to 2019 Tax Requisition		\$19,080,927	\$17,578,192	\$1,502,735	

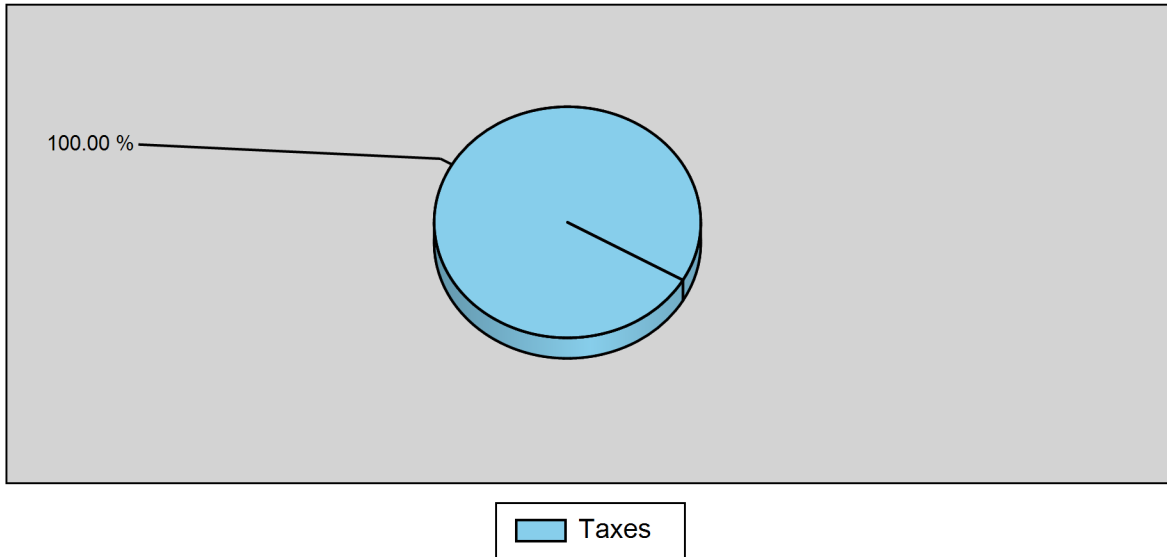
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: APEX CIRCLE CAPITAL
Dept Number: 3901
Service Participants: Specified Service Area V716



Revenues By GL Category



Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	5,128	5,128	0
Total Revenues:	5,128	5,128	0
Expenditures			
Contingency	500	500	0
Financing	4,628	4,628	0
Total Expenditures:	5,128	5,128	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: APEX CIRCLE CAPITAL
Dept Number: 3901
Service Participants: Specified Service Area V716



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Taxes	5,128	5,128	5,128	5,128	5,231
Total Revenues:	5,128	5,128	5,128	5,128	5,231
Expenditures					
Contingency	500	500	500	500	510
Financing	4,628	4,628	4,628	4,628	4,721
Total Expenditures:	5,128	5,128	5,128	5,128	5,231
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

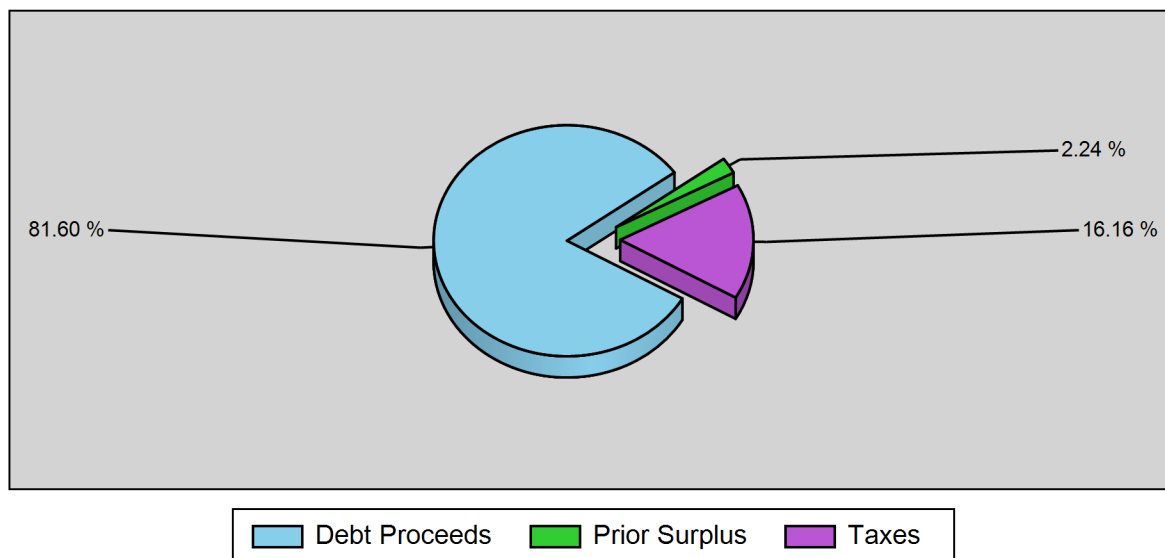
Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION

Dept Number: 4310

Service Participants: Specified Service Area D716 SRVA #51



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Debt Proceeds	475,000	475,000	0
Prior Surplus	0	13,049	13,049
Taxes	63,353	94,059	30,706
Total Revenues:	538,353	582,108	43,755
Expenditures			
Administration	714	827	113
Advertising	3,000	3,000	0
Capital and Equipment	338,700	338,700	0
Consultants	136,300	136,300	0
Contracts and Agreements	12,750	11,625	(1,125)
Financing	14,250	55,685	41,435
Insurance	480	585	105
Legal	100	100	0
Operations	2,350	2,350	0
Transfers	0	15,681	15,681
Travel	800	800	0
Wages and benefits	28,909	16,455	(12,454)
Total Expenditures:	538,353	582,108	43,755
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION

Dept Number: 4310

Service Participants: Specified Service Area D716 SRVA #51



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Debt Proceeds	475,000	0	0	0	0
Fees and Charges	0	62,100	63,342	64,600	65,900
Prior Surplus	13,049	0	0	0	0
Taxes	94,059	67,159	66,246	65,196	66,494
Total Revenues:	582,108	129,259	129,588	129,796	132,394
Expenditures					
Administration	827	841	856	729	744
Advertising	3,000	1,250	1,250	1,250	1,275
Capital and Equipment	338,700	0	0	0	0
Consultants	136,300	0	0	0	0
Contracts and Agreements	11,625	44,000	44,000	44,000	44,880
Financing	55,685	55,685	55,685	55,685	56,799
Insurance	585	595	590	590	602
Legal	100	100	100	100	102
Operations	2,350	9,250	9,250	9,250	9,435
Transfers	15,681	0	0	0	0
Travel	800	800	800	800	816
Wages and benefits	16,455	16,738	17,057	17,392	17,741
Total Expenditures:	582,108	129,259	129,588	129,796	132,394
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

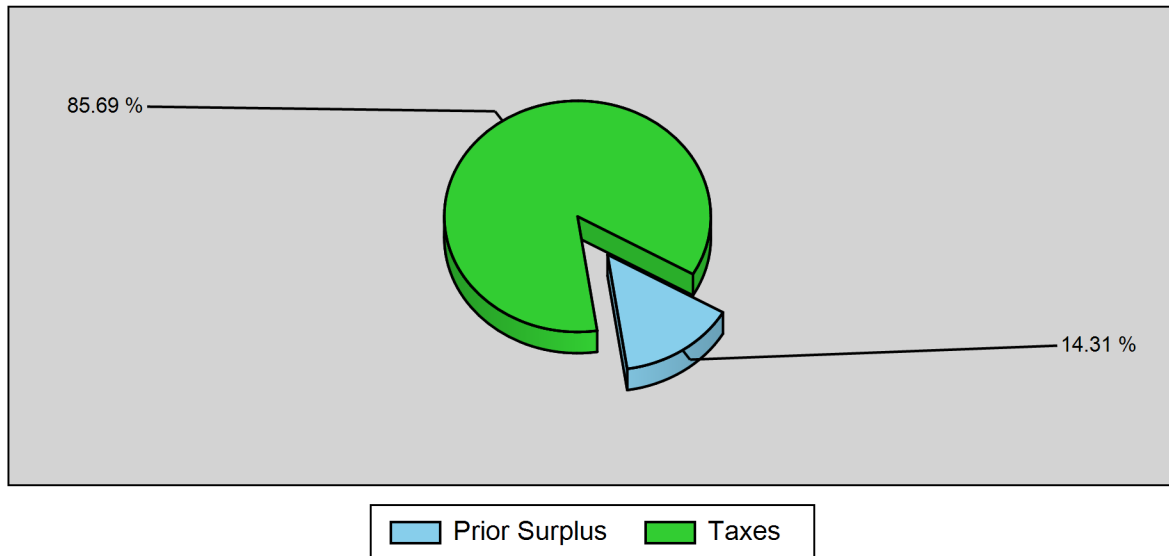
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Prior Surplus	8,000	56,107	48,107
Taxes	335,920	335,920	0
Total Revenues:	343,920	392,027	48,107
Expenditures			
Administration	6,440	6,584	144
Capital and Equipment	20,900	27,400	6,500
Contracts and Agreements	5,750	11,500	5,750
Insurance	10,773	10,962	189
Maintenance and Repairs	20,300	19,700	(600)
Operations	2,500	2,500	0
Supplies	6,000	6,000	0
Transfers	70,000	138,612	68,612
Travel	2,600	2,600	0
Utilities	9,000	9,000	0
Wages and benefits	189,657	157,169	(32,488)
Total Expenditures:	343,920	392,027	48,107
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Debt Proceeds	0	0	0	900,000	920,250
Prior Surplus	56,107	535	527	1,000	1,023
Taxes	335,920	381,265	383,747	392,322	397,665
Transfers from Reserve	0	0	900,000	0	0
Total Revenues:	392,027	381,800	1,284,274	1,293,322	1,318,938
Expenditures					
Administration	6,584	6,713	6,872	13,830	14,141
Capital and Equipment	27,400	25,000	925,000	925,000	945,813
Contracts and Agreements	11,500	0	0	0	0
Insurance	10,962	11,154	11,676	11,842	12,109
Maintenance and Repairs	19,700	21,691	22,403	23,217	23,742
Operations	2,500	2,151	2,212	2,273	2,324
Supplies	6,000	6,632	6,781	6,931	7,087
Transfers	138,612	90,000	90,000	90,000	92,025
Travel	2,600	3,000	3,200	3,400	3,477
Utilities	9,000	9,915	10,169	10,426	10,661
Wages and benefits	157,169	205,544	205,961	206,403	207,559
Total Expenditures:	392,027	381,800	1,284,274	1,293,322	1,318,938
Net Total	0	0	0	0	0

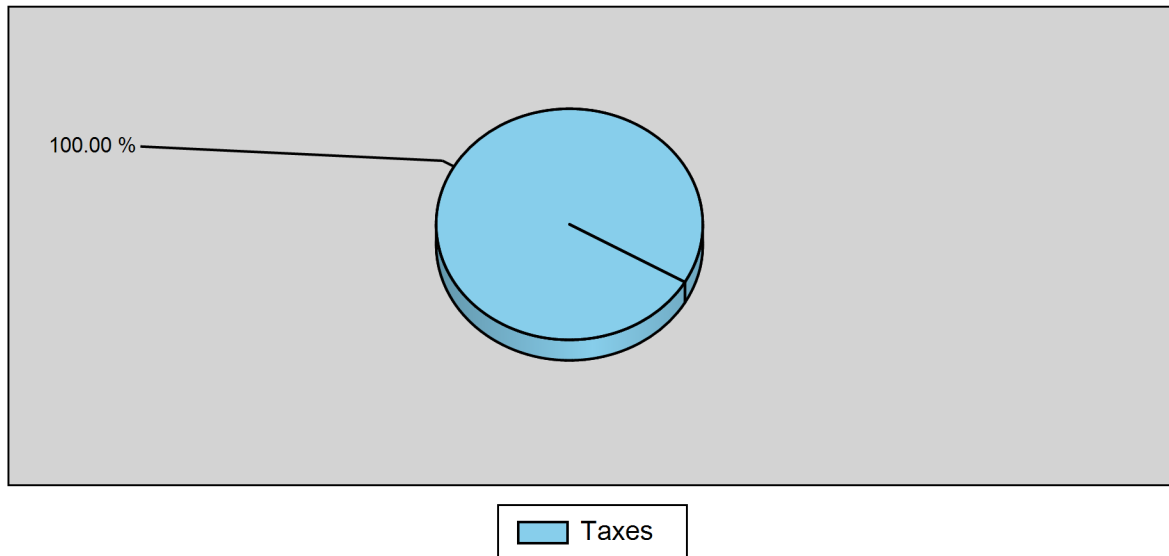
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: GRANT IN AID AREA I
 Dept Number: 8010
 Service Participants: Electoral Area I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Taxes	0	10,000	10,000
Total Revenues:	0	10,000	10,000
Expenditures			
Grant in Aid	0	10,000	10,000
Total Expenditures:	0	10,000	10,000
Net Total	0	0	0

5 Year Forecast

	2019	2020	2021	2022	2023
Revenues					
Taxes	10,000	10,000	10,000	10,000	10,000
Total Revenues:	10,000	10,000	10,000	10,000	10,000
Expenditures					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
Total Expenditures:	10,000	10,000	10,000	10,000	10,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

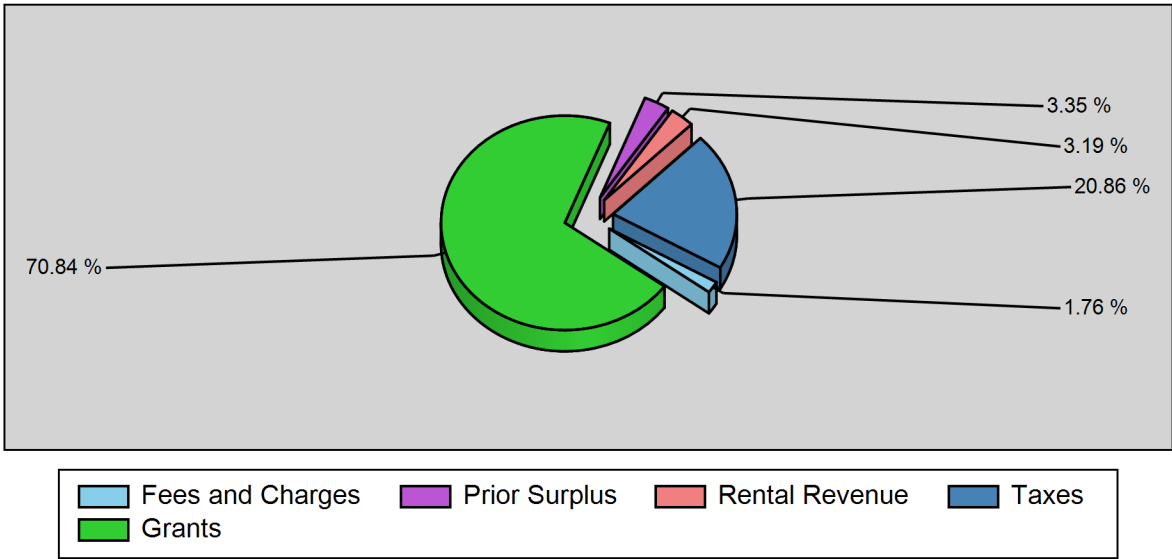
2019 - 2023

Service: GRANT IN AID AREA I
Dept Number: 8010
Service Participants: Electoral Area I





Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION KALEDEN
Dept Number: 7530
Service Participants: Electoral Area I



Budget Comparison	2018 Amount	2019 Amount	Budget Change
Revenues			
Fees and Charges	6,500	11,800	5,300
Grants	120,000	474,546	354,546
Prior Surplus	14,000	22,416	8,416
Rental Revenue	29,214	21,400	(7,814)
Taxes	134,751	139,751	5,000
Total Revenues:	304,465	669,913	365,448
Expenditures			
Administration	5,506	6,234	728
Advertising	4,500	3,500	(1,000)
Capital and Equipment	161,700	487,088	325,388
Contracts and Agreements	27,650	32,950	5,300
Insurance	12,900	12,616	(284)
Maintenance and Repairs	3,000	3,000	0
Other Expense	3,019	1,000	(2,019)
Supplies	8,050	9,300	1,250
Transfers	0	10,000	10,000
Travel	10,000	10,000	0
Utilities	7,500	7,500	0
Wages and benefits	60,640	86,725	26,085
Total Expenditures:	304,465	669,913	365,448
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RECREATION COMMISSION KALEDEN
Dept Number: 7530
Service Participants: Electoral Area I



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Fees and Charges	11,800	6,500	6,500	6,500	6,630
Grants	474,546	1,569	1,593	1,600	1,632
Prior Surplus	22,416	0	0	0	0
Rental Revenue	21,400	32,525	32,525	32,525	33,176
Taxes	139,751	171,627	143,140	166,797	169,913
Total Revenues:	669,913	212,221	183,758	207,422	211,351
Expenditures					
Administration	6,234	5,738	5,865	5,984	6,104
Advertising	3,500	4,500	4,500	4,500	4,590
Capital and Equipment	487,088	31,700	1,700	26,700	27,234
Contracts and Agreements	32,950	30,650	30,450	27,450	27,999
Insurance	12,616	12,797	12,981	12,941	13,200
Maintenance and Repairs	3,000	3,000	3,000	3,000	3,060
Other Expense	1,000	1,000	1,000	1,000	1,020
Projects	0	0	0	0	0
Supplies	9,300	14,050	14,050	14,050	14,331
Transfers	10,000	2,500	2,500	2,500	2,550
Travel	10,000	10,000	10,000	10,000	10,200
Utilities	7,500	7,500	7,500	7,500	7,650
Wages and benefits	86,725	88,786	90,212	91,797	93,413
Total Expenditures:	669,913	212,221	183,758	207,422	211,351
Net Total	0	0	0	0	0

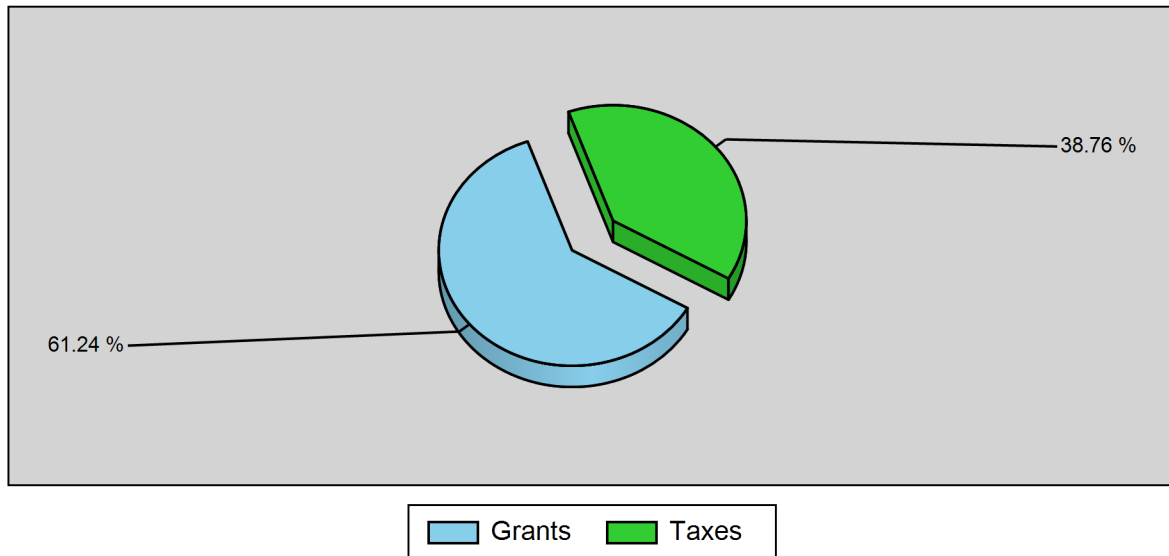
FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA I
Dept Number: 0350
Service Participants: Electoral Area I



Revenues By GL Category



Budget Comparison

	2018 Amount	2019 Amount	Budget Change
Revenues			
Grants	0	217,920	217,920
Taxes	0	137,897	137,897
Total Revenues:	0	355,817	355,817
Expenditures			
Contracts and Agreements	0	10,000	10,000
Grant Expense	0	19,920	19,920
Insurance	0	33	33
Projects	0	300,000	300,000
Uncategorized Expenses	0	10,000	10,000
Wages and benefits	0	15,864	15,864
Total Expenditures:	0	355,817	355,817
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: RURAL PROJECTS AREA I
Dept Number: 0350
Service Participants: Electoral Area I



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Grants	217,920	0	0	0	0
Taxes	137,897	26,178	26,476	26,807	27,143
Total Revenues:	355,817	26,178	26,476	26,807	27,143
Expenditures					
Contracts and Agreements	10,000	0	0	0	0
Grant Expense	19,920	0	0	0	0
Insurance	33	34	35	36	37
Projects	300,000	0	0	0	0
Wages and benefits	15,864	16,144	16,441	16,771	17,106
Uncategorized Expenses	10,000	10,000	10,000	10,000	10,000
Total Expenditures:	355,817	26,178	26,476	26,807	27,143
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

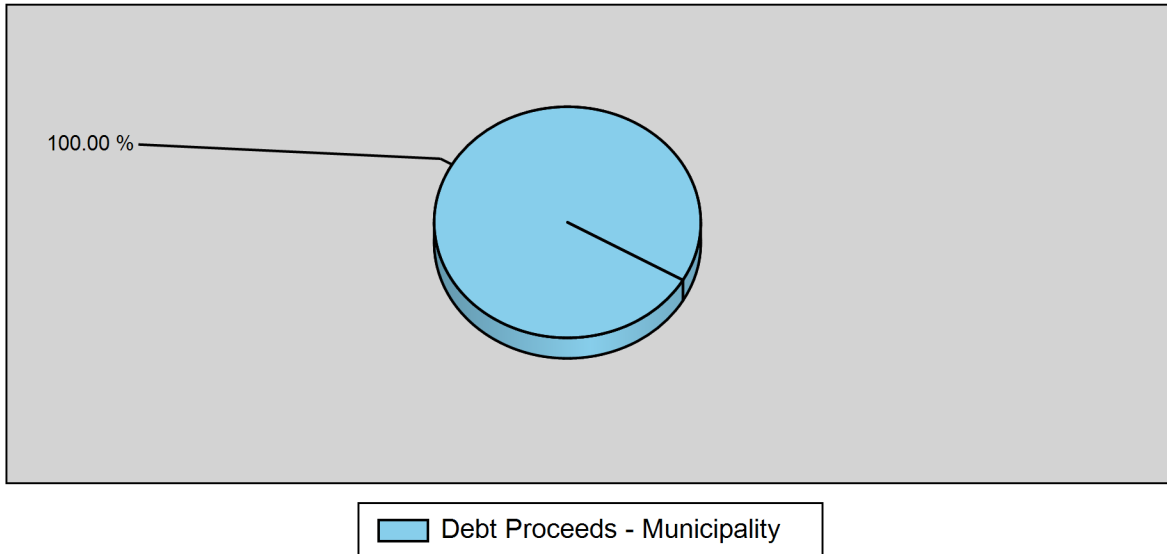
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



Revenues By GL Category



Notes: FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

Budget Comparison			
	2018 Amount	2019 Amount	Budget Change
Revenues			
Debt Proceeds - Municipality	8,989,434	7,430,061	(1,559,373)
Total Revenues:	8,989,434	7,430,061	(1,559,373)
Expenditures			
Financing - Municipalities	8,989,434	7,430,061	(1,559,373)
Total Expenditures:	8,989,434	7,430,061	(1,559,373)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2019 - 2023

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



5 Year Forecast	2019	2020	2021	2022	2023
Revenues					
Debt Proceeds - Municipality	7,430,061	7,274,386	7,055,877	6,998,329	7,138,296
Total Revenues:	7,430,061	7,274,386	7,055,877	6,998,329	7,138,296
Expenditures					
Financing - Municipalities	7,430,061	7,274,386	7,055,877	6,998,329	7,138,296
Total Expenditures:	7,430,061	7,274,386	7,055,877	6,998,329	7,138,296
Net Total	0	0	0	0	0

Regional District Okanagan Similkameen
Capital Expenditures

	Mix Grant/Tax/User Fee	Reserves/Grants	Tax/ User Fee	Debt	Mix Reserve/Tax/ User Fee	Mix Debt/Grant	Mix Debt/ Reserve/ Grant/ Tax/ User Fee
Department	2019	2020	2021	2022	2023	Project Description	
0100 - GENERAL GOVERNMENT	427,718	288,358	110,801	166,947	161,996	Information Services related requirements , furniture 155 Estabrook, exterior windows, 101 Martin	
0150 - HUMAN RESOURCES	7,130	7,130	7,130	7,130	7,130	Software licenses	
0300 - ELECTORAL AREA ADMINISTRATION	13,269	5,000	7,500	7,500	7,650	Equipment replacement	
0310 - RURAL PROJECTS AREA A	53,078					Boardwalk at Rt 22, Sasquatch pond	
0320 - RURAL PROJECTS AREA B	13,452					Partridge Creek Project	
0330 - RURAL PROJECTS AREA C	47,500					Underpass Walkway, street lights	
0360 - RURAL PROJECTS AREA I	19,920	-	-	-	-	KVR Trail	
0380 - RURAL PROJECTS AREA G	49,937					Hedley Improvement District	
0390 - RURAL PROJECTS AREA H	82,635					Curling club and arena chiller	
0410 - EMERGENCY PLANNING	25,000	5,000	5,000	5,000	5,000	Equipment	
0600 - INFORMATION SERVICES	5,000	5,000	6,000	6,000	6,000	Misc Equipment	
1100 - FIRE B-G KEREMEOS	584,200	48,726	49,701	50,000	551,000	Fire Vehicles	
1100 - FIRE B-G KEREMEOS	32,750	21,000	21,600	22,032	22,528	Turnout Gear	
1100 - FIRE B-G KEREMEOS	13,800	14,200	14,600	14,892	15,227	Firefighting equipment	
1200 - FIRE OKANAGAN FALLS	1,365	1,392	1,420	1,448	1,481	Forest Service equipment	
1200 - FIRE OKANAGAN FALLS	10,711	10,925	11,144	11,367	11,623	Protective clothing	
1200 - FIRE OKANAGAN FALLS	8,500	8,500	8,500	8,500	8,691	Hoses	
1200 - FIRE OKANAGAN FALLS	31,988	22,428	22,877	23,335	23,860	Firefighting equipment	
1400 - FIRE COALMONT/TULAMEEN	48,000	233,000	33,000	33,660	34,417	Hoses, firefighting gear, SCBA & well for hall	
1500 - FIRE WILLOWBROOK	518,537	18,537	18,537	18,537	18,954	Firefighting Equipment & New Fire Truck (\$500K)	
1600 - FIRE KALEDEN	27,400	25,000	925,000	925,000	945,813	Firefighting Equipment	
1700 - FIRE NARAMATA	152,000	338,349	113,331	115,538	118,011	Firefighting Equipment, hoses, testing equipment, air packs	
1800 - FIRE ANARCHIST MOUNTAIN	17,500	42,330	43,177	44,040	44,921	Firefighting Equipment	
2500 - BUILDING INSPECTION	305,000	3,500	3,500	3,500	3,570	Tracking software for planning	
3000 - REFUSE DISPOSAL OLIVER	135,000	85,000	5,000	5,000	5,100	Electric fence, new scale house	
3400 - REFUSE DISPOSAL B/G /KEREMEOS	490,000	5,000	5,000	5,000	5,100	Install Oliver Scale house, closure costs	
3500 - REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)	2,270,000	1,250,000	-	-	-	CML - drainage/leachate; construction of leachate treatment system;portable shower	
3800 - SEWAGE DISPOSAL OK FALLS	-	95,000	1,000	1,000	1,020	Replacement of Cedar Street Lift Station backup power, installation, and electrical	
3800 - SEWAGE DISPOSAL OK FALLS	1,546,102	515,368	-	-	-	WWTP SOLIDS PROCESSING	
3800 - SEWAGE DISPOSAL OK FALLS	700,000	-	-	-	-	OK FALLS WETLAND ENHANCEMENT	
3920 - FAULDER WATER	5,000	30,000	5,000	5,000	5,100	2020 - UV system	
3940 - NARAMATA WATER	50,957	10,000	10,000	10,000	10,200	New utility trailer	
3960 - OLALLA WATER	2,196	-	-	-	-	New utility trailer	
3970 - WEST BENCH WATER	14,681	5,000	5,000	5,000	5,100	New utility trailer, contingency for pipe breaks	
3980 - WATER SYSTEM - SUN VALLEY	467	-	-	-	-	New utility trailer	
4300 - SOLID WASTE MANAGEMENT	10,000	10,000	10,000	10,000	10,200	Bear Smart Expenses	
4310 - APEX MOUNTAIN SOLID WASTE TRANSFER STATION	338,700	-	-	-	-	Construction of the transfer station	
5000 - ELECTORAL AREA PLANNING	1,000	1,000	1,000	1,000	1,020	Equipment replacement	
5700 - MOSQUITO CONTROL	41,500	1,500	1,500	1,408	1,436	New vehicle	
7050 - ARENA OSOYOOS/A (SUNBOWL)	77,000	71,000	109,500	75,000	68,000	Ice Resurfacer, Refrigeration overhaul	

Regional District Okanagan Similkameen
Capital Expenditures

	Mix Grant/Tax/User Fee	Reserves/Grants	Tax/ User Fee	Debt	Mix Reserve/Tax/ User Fee	Mix Debt/Grant	Mix Debt/ Reserve/ Grant/ Tax/ User Fee
Department	2019	2020	2021	2022	2023	Project Description	
7100 - OLIVER PARKS AND RECREATION ARENA	214,707	878,000	8,807,150	60,000	94,334	Arena improvements(2020) & facility audit items	
7200 - RECREATION FACILITY KEREMEOS/AREAS B & G	108,000	12,000	12,000	52,500	52,500	Paving Parking Lot, building exterior improvements, landscaping, heating unit replacements	
7300 - OLIVER PARKS AND RECREATION POOL	20,000	31,680	32,314	32,960	33,619	Water treatment system	
7310 - POOL KEREMEOS/AREAS B & G	145,000	-	-	-	-	New liner and replace pump house plumbing	
7400 - OLIVER PARKS AND RECREATION RECREATION HALL	17,500	71,996	73,436	74,905	76,403	Sound system, water fountain	
7490 - RECREATION COMMISSION TULAMEEN	15,000					Coalmont Stout Park Project	
7520 - RECREATION COMMISSION OK FALLS	651,258	122,200	56,200	39,200	39,420	Boat launch and dock, Heritage Hills park, Lamb property path	
7530 - RECREATION COMMISSION KALEDEN	487,088	31,700	1,700	26,700	27,234	Pioneer Park Improvements - boatlaunch, parking & drainage	
7540 - RECREATION COMMISSION NARAMATA	307,000	257,000	139,000	60,500	95,850	Manitou Park washrooms & septic, 1st Street Lane closure, Manitou park pathway	
7570 - PARKS COMMISSION AREA F	82,500	27,500	12,500	13,000	13,000	Park improvements	
7580 - COMMUNITY PARKS AREA B	8,500	3,000	3,000	3,000	3,030	Irrigation, bear bins	
7700 - OLIVER PARKS AND RECREATION PARKS	70,000	42,708	43,562	44,433	45,322	Park improvements	
7720 - REGIONAL TRAILS	51,000	6,000	6,000	16,000	16,320	Truck, trail repairs	
7810 - OLIVER PARKS AND RECREATION PROGRAMS	390	19,612	19,612	20,004	20,404	Shared Capital	
7865 - MUSEUM PROPERTY DEBT AREA A	-	50,000	50,000	50,000	51,000	Museum expenditures approved by Town & RDOS	
7860 - MUSEUM AREA A	100,000					Museum renovation project	
7870 - COMMUNITY PARKS AREA A	3,680	3,720	3,760	3,760	3,815	Reflection bear bin and dog bag, Sasquatch Park	
7870 - COMMUNITY PARKS AREA A	57,411					New washroom project	
9380 - Area "D" Economic Development	7,500	7,500	7,500	7,500	7,500	Equipment replacement	
9910 - NARAMATA LIBRARY	500	15,500	500	500	500	New windows(2020)	
Total	10,526,027	4,757,359	10,824,052	2,087,796	2,680,399		

Regional Services	567,348	322,988	146,431	212,485	208,082
Rural Services					
Sewer & Garbage	5,479,802	1,950,368	11,000	11,000	11,220
Water	73,301	45,000	20,000	20,000	20,400
Fire	1,446,751	784,387	1,262,887	1,268,349	1,796,526
Recreation	2,365,534	1,637,616	9,364,234	556,462	624,431
Other	593,291	17,000	19,500	19,500	19,740
	10,526,027	4,757,359	10,824,052	2,087,796	2,680,399

10,526,027	4,757,359	10,824,052	2,087,796	2,680,399
0	0	0	0	0