

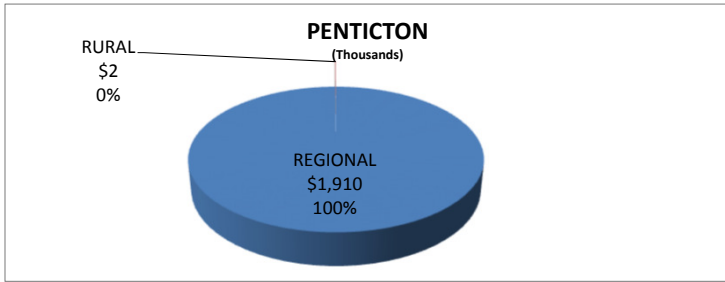
# **2017 -2021 FIVE YEAR FINANCIAL PLAN**

# 2017 REQUISITIONS

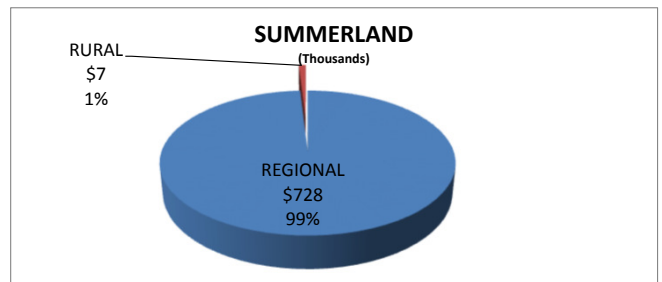
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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN					
2017 TOTAL REQUISITION SUMMARY					
				2017	2016
	<u>2017</u>	<u>2016</u>	<u>\$ Change</u>	<u>% of Total</u>	<u>% of Total</u>
<b>PENTICTON</b>	\$ 1,912,090	\$ 1,616,554	\$ 295,536	12.02%	10.93%
<b>SUMMERLAND</b>	734,874	611,393	123,482	4.62%	4.13%
<b>PRINCETON</b>	95,523	93,883	1,641	0.60%	0.63%
<b>OLIVER</b>	1,237,263	1,182,334	54,930	7.78%	8.00%
<b>OSOYOOS</b>	781,268	756,288	24,980	4.91%	5.11%
<b>KEREMEOS</b>	360,564	324,514	36,050	2.27%	2.19%
	<b>5,121,582</b>	<b>4,584,965</b>	<b>536,617</b>		
<b>PENTICTON INDIAN BAND</b>	45,968	47,862	(1,894)	0.29%	0.32%
<b>ELECTORAL AREA A</b>	1,010,729	984,521	26,207	6.36%	6.66%
<b>ELECTORAL AREA B</b>	541,019	527,184	13,836	3.40%	3.57%
<b>ELECTORAL AREA C</b>	1,673,753	1,567,415	106,338	10.52%	10.60%
<b>ELECTORAL AREA D</b>	3,040,406	2,893,399	147,007	19.12%	19.57%
<b>ELECTORAL AREA E</b>	1,480,676	1,317,133	163,542	9.31%	8.91%
<b>ELECTORAL AREA F</b>	1,128,506	1,027,678	100,829	7.10%	6.95%
<b>ELECTORAL AREA G</b>	654,851	660,890	(6,039)	4.12%	4.47%
<b>ELECTORAL AREA H</b>	1,205,756	1,175,383	30,373	7.58%	7.95%
	<b>10,735,696</b>	<b>10,153,604</b>	<b>582,093</b>		
<b>TOTAL TAX REQUISITION FOR ALL BUDGETS</b>	<b>\$ 15,903,246</b>	<b>\$ 14,786,431</b>	<b>\$ 1,116,815</b>	<b>100.00%</b>	<b>100.00%</b>

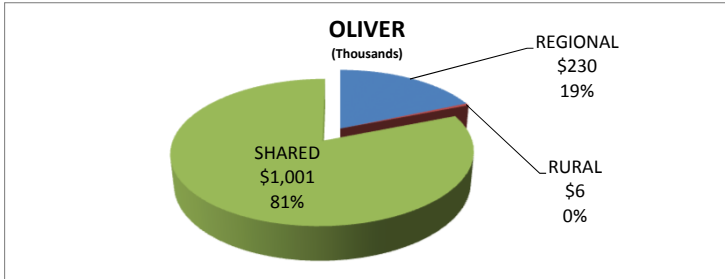
**2017 REQUISITION \$1,912,090**



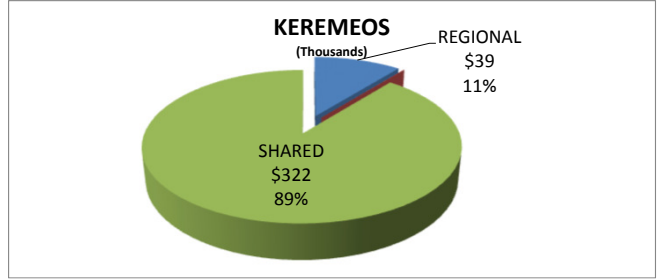
**2017 REQUISITION \$734,874**



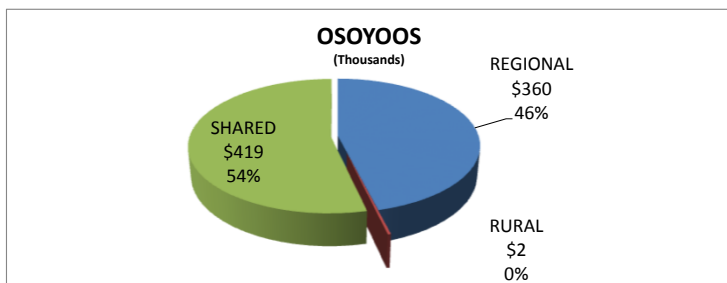
**2017 REQUISITION \$1,237,263**



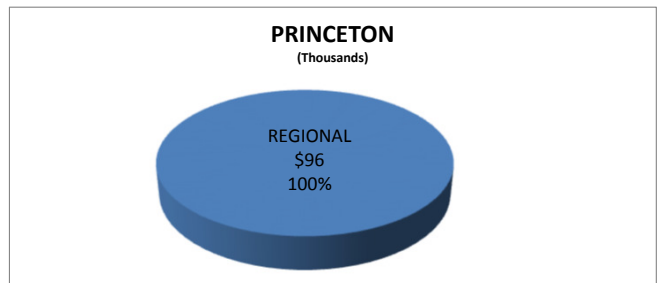
**2017 REQUISITION \$360,564**



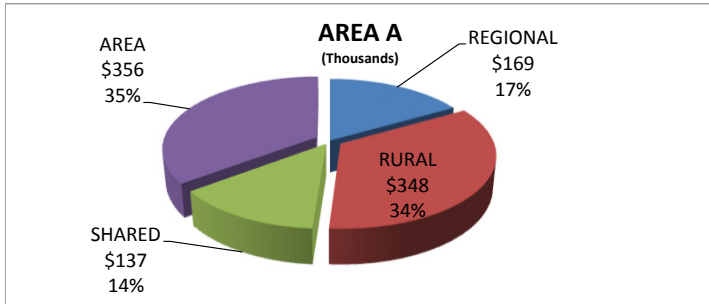
**2017 REQUISITION \$781,268**



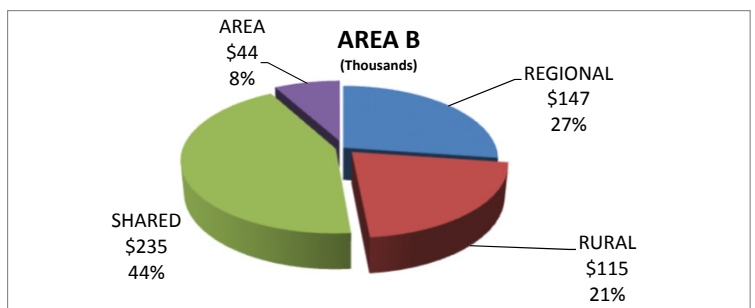
**2017 REQUISITION \$95,523**



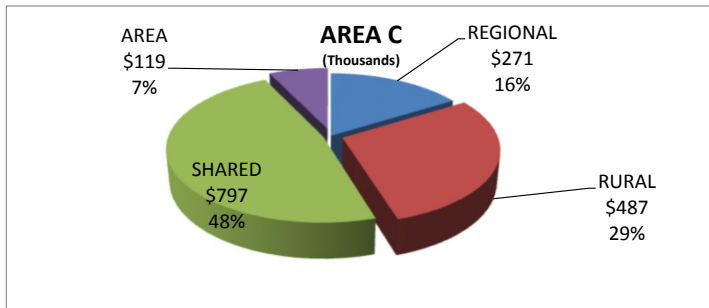
**2017 REQUISITION \$1,010,729**



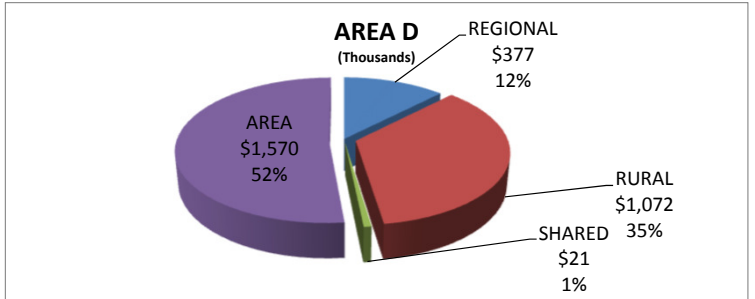
**2017 REQUISITION \$541,019**



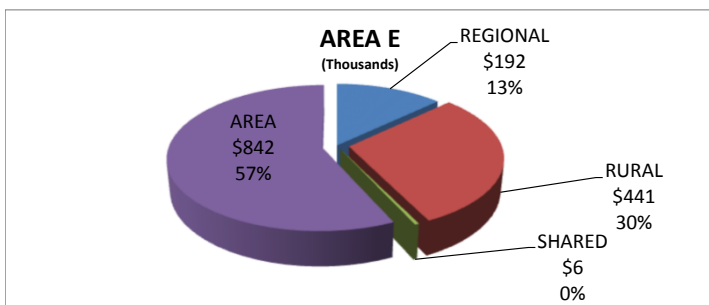
**2017 REQUISITION \$1,673,753**



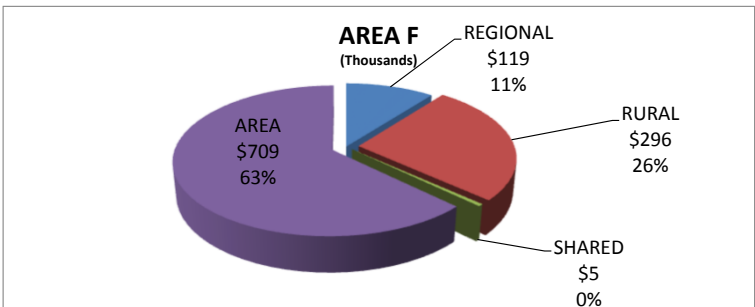
**2017 REQUISITION \$3,040,406**



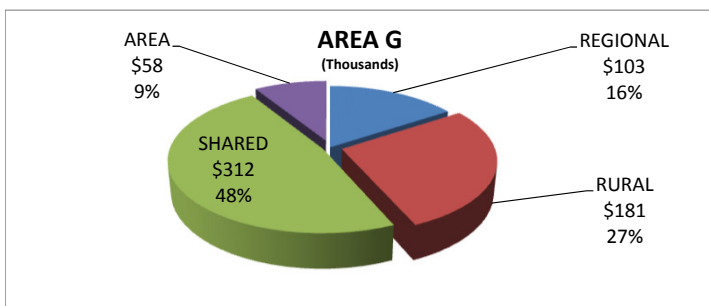
**2017 REQUISITION \$1,480,676**



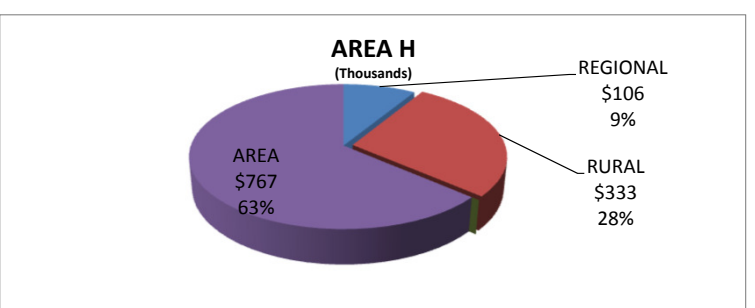
**2017 REQUISITION \$1,128,506**



**2017 REQUISITION \$654,851**



**2017 REQUISITION \$1,205,756**



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

				<b>NET</b>
<b><u>CITY OF PENTICTON</u></b>		<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM		\$ 303,910	\$ 251,064	\$ 52,846
DESTRUCTION OF PESTS		-	-	-
EMERGENCY PLANNING		72,130	68,147	3,983
ENVIRONMENTAL CONSERVATION		228,322	-	228,322
GENERAL GOVERNMENT		504,846	512,757	(7,910)
HERITAGE (Subregional)		7,449	-	7,449
ILLEGAL DUMPING		3,523	4,117	(594)
MOSQUITO CONTROL		1,769	986	783
NOXIOUS WEEDS		16,485	13,631	2,854
NUISANCE CONTROL		10,278	10,320	(42)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		14,389	-	14,389
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		29,970	35,594	(5,624)
REGIONAL TRAILS		106,360	102,968	3,392
SOLID WASTE MANAGEMENT PLAN		60,183	57,359	2,823
<b>Subtotal</b>		<b>\$ 1,359,613</b>	<b>\$ 1,056,943</b>	<b>\$ 302,670</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 343,172	\$ 351,119	\$ (7,947)
S.I.R. PROGRAM		170,668	171,055	(387)
<b>Subtotal</b>		<b>\$ 513,840</b>	<b>\$ 522,174</b>	<b>\$ (8,334)</b>
<b>TOTAL</b>		<b>\$ 1,873,453</b>	<b>\$ 1,579,117</b>	<b>\$ 294,336</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.25</b>	<b>\$ 0.22</b>	<b>\$ 0.02</b>
<b>Average Taxes per Res Property</b>		<b>\$ 90.67</b>	<b>\$ 76.45</b>	<b>\$ 14.21</b>
MUNICIPAL DEBT REPAYMENT		\$ 7,804,428	\$ 8,114,110	
PARCEL TAX: STERILE INSECT RELEASE		\$ 38,637	\$ 37,437	\$ 1,200

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

				<b>NET</b>
<b><u>DISTRICT OF SUMMERLAND</u></b>		<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM		\$ 103,405	\$ 79,242	\$ 24,163
DESTRUCTION OF PESTS		1,739	2,219	(480)
EMERGENCY PLANNING		23,907	21,680	2,228
ENVIRONMENTAL CONSERVATION		75,677	-	75,677
GENERAL GOVERNMENT		167,331	163,124	4,208
HERITAGE (Subregional)		2,469	-	2,469
ILLEGAL DUMPING		1,168	1,310	(142)
MOSQUITO CONTROL		5,122	3,884	1,239
NOXIOUS WEEDS		5,464	4,336	1,128
NUISANCE CONTROL		3,407	3,283	123
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		4,769	-	4,769
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		9,934	11,324	(1,390)
REGIONAL TRAILS		35,253	32,757	2,496
SOLID WASTE MANAGEMENT PLAN		19,948	18,248	1,700
<b>Subtotal</b>		<b>\$ 459,593</b>	<b>\$ 341,406</b>	<b>\$ 118,188</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 113,744	\$ 111,702	\$ 2,043
S.I.R. PROGRAM		54,834	54,895	(61)
<b>Subtotal</b>		<b>\$ 168,578</b>	<b>\$ 166,597</b>	<b>\$ 1,981</b>
<b>TOTAL</b>		<b>\$ 628,172</b>	<b>\$ 508,003</b>	<b>\$ 120,169</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.25</b>	<b>\$ 0.22</b>	<b>\$ 0.02</b>
<b>Average Taxes per Res Property</b>		<b>\$ 106.71</b>	<b>\$ 87.59</b>	<b>\$ 19.12</b>
MUNICIPAL DEBT REPAYMENT		\$ 2,424,477	\$ 2,763,513	
PARCEL TAX:STERILE INSECT RELEASE		\$ 106,703	\$ 103,390	\$ 3,313

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
				NET
<b>TOWN OF PRINCETON</b>		<b>2017</b>	<b>2016</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM		\$ 33,603	\$ 29,662	\$ 3,941
EMERGENCY PLANNING		5,667	5,689	(22)
GENERAL GOVERNMENT		39,661	42,805	(3,144)
ILLEGAL DUMPING		277	344	(67)
NOXIOUS WEEDS		1,295	1,138	157
NUISANCE CONTROL		807	862	(54)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,130	-	1,130
REGIONAL TRAILS		8,356	8,596	(240)
SOLID WASTE MANAGEMENT		4,728	4,788	(60)
<b>Subtotal</b>		<b>\$ 95,523</b>	<b>\$ 93,883</b>	<b>\$ 1,641</b>
<b>TOTAL</b>		<b>\$ 95,523</b>	<b>\$ 93,883</b>	<b>\$ 1,641</b>
<b>Average Res Tax Rate/\$1000</b>		<b>0.16</b>	<b>\$ 0.16</b>	<b>\$ 0.00</b>
<b>Average Taxes per Res Property</b>		<b>\$ 27.52</b>	<b>\$ 26.54</b>	<b>\$ 0.99</b>
MUNICIPAL DEBT REPAYMENT		\$ -	\$ -	



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>TOWN OF OLIVER</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM		\$ 40,795.62	33,721	7,075
DESTRUCTION OF PESTS		200	200	-
EMERGENCY PLANNING		8,263	7,912	351
ENVIRONMENTAL CONSERVATION		26,155	-	26,155
GENERAL GOVERNMENT		57,832	59,532	(1,700)
HERITAGE (Subregional)		853	-	853
ILLEGAL DUMPING		404	478	(74)
MOSQUITO CONTROL		5,953	4,147	1,806
NOXIOUS WEEDS		1,888	1,583	306
NUISANCE CONTROL		1,177	1,198	(21)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,648	-	1,648
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,433	4,133	(699)
REGIONAL TRAILS		12,184	11,955	229
SOLID WASTE MANAGEMENT PLAN		6,894	6,659	235
TRANSIT - SOUTH OKANAGAN		8,964	-	8,964
<b>Subtotal</b>		<b>\$ 176,643</b>	<b>\$ 131,517</b>	<b>\$ 45,126</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 195,381	\$ 172,039	\$ 23,342
PARKS		186,655	160,682	25,972
POOL		114,414	114,367	47
RECREATION HALL		90,880	150,073	(59,193)
RECREATION PROGRAMS		81,345	69,564	11,782
<b>Parks &amp; Recreation Subtotal</b>		<b>\$ 668,675</b>	<b>\$ 666,725</b>	<b>\$ 1,950</b>
ECONOMIC DEVELOPMENT		15,620	15,215	405
FRANK VENABLES AUDITORIUM		121,342	110,842	10,500
HERITAGE GRANT		78,597	78,440	157
REFUSE DISPOSAL		58,471	60,418	(1,947)
VENABLES THEATRE SERVICE		58,498	57,722	777
<b>Subtotal</b>		<b>\$ 1,001,203</b>	<b>\$ 989,362</b>	<b>\$ 11,841</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 39,311	\$ 40,765	\$ (1,454)
S.I.R. PROGRAM		15,672	16,393	(722)
		<b>\$ 54,983</b>	<b>\$ 57,159</b>	<b>\$ (2,176)</b>
<b>TOTAL</b>		<b>\$ 1,232,829</b>	<b>\$ 1,178,037</b>	<b>\$ 54,792</b>
<b>Average Res Tax Rate/\$1000</b>		<b>1.41</b>	<b>\$ 1.43</b>	<b>\$ (0.01)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 404.33</b>	<b>\$ 386.25</b>	<b>\$ 18.08</b>
MUNICIPAL DEBT REPAYMENT		\$ 579,203	\$ 488,045	
PARCEL TAX:STERILE INSECT RELEASE		\$ 4,434	\$ 4,296	\$ 138

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2017 Budget Comparative Requisition</b>				
<b><u>TOWN OF OSOYOOS</u></b>		<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>NET CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM		\$ 61,764	\$ 50,865	\$ 10,900
EMERGENCY PLANNING		14,765	14,171	594
GENERAL GOVERNMENT		103,340	106,623	(3,283)
HERITAGE (Subregional)		1,525	-	1,525
ILLEGAL DUMPING		721	856	(135)
MOSQUITO CONTROL		2,381	1,571	810
NOXIOUS WEEDS		3,374	2,834	540
NUISANCE CONTROL		2,104	2,146	(42)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		2,945	-	2,945
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		6,135	7,402	(1,267)
REGIONAL TRAILS		21,771	21,411	360
SOLID WASTE MANAGEMENT PLAN		12,319	11,927	392
TRANSIT - SOUTH OKANAGAN		16,017	-	16,017
<b>Subtotal</b>		<b>\$ 249,162</b>	<b>\$ 219,806</b>	<b>\$ 29,356</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA		\$ 361,062	\$ 361,495	\$ (433)
MUSEUM - Land & Building Acquisition (Debt Servicing)		58,114	58,159	(46)
		<b>\$ 419,176</b>	<b>\$ 419,654</b>	<b>\$ (479)</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 70,246	\$ 73,012	\$ (2,766)
S.I.R. PROGRAM		35,223	36,587	(1,363)
<b>Subtotal</b>		<b>\$ 105,469</b>	<b>\$ 109,599</b>	<b>\$ (4,129)</b>
<b>TOTAL</b>		<b>\$ 773,807</b>	<b>\$ 749,059</b>	<b>\$ 24,748</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.50</b>	<b>\$ 0.51</b>	<b>\$ (0.01)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 152.94</b>	<b>\$ 148.65</b>	<b>\$ 4.29</b>
MUNICIPAL DEBT REPAYMENT		\$ 100,463	\$ 102,342	
PARCEL TAX:STERILE INSECT RELEASE		\$ 7,460	\$ 7,229	\$ 232

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2017 Budget Comparative Requisition</b>				
				<b>NET</b>
<b><u>VILLAGE OF KEREMEOS</u></b>		<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM		\$ 10,412	\$ 8,356	\$ 2,055
DESTRUCTION OF PESTS		200	200	-
EMERGENCY PLANNING		2,046	1,964	82
GENERAL GOVERNMENT		14,320	14,777	(456)
HERITAGE (Subregional)		211	-	211
ILLEGAL DUMPING		100	119	(19)
NOXIOUS WEEDS		468	393	75
NUISANCE CONTROL		292	297	(6)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		408	-	408
REGIONAL TRAILS		3,017	2,967	50
SOLID WASTE MANAGEMENT PLAN		1,707	1,653	54
<b>Subtotal</b>		<b>\$ 33,180</b>	<b>\$ 30,726</b>	<b>\$ 2,455</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
FIRE PROTECTION		\$ 180,161	\$ 153,994	\$ 26,167
KEREMEOS & DIST. RECREATION FACILITY		31,738	28,844	2,894
BGKEREMEOS LIBRARY CONTRIBUTION		-	-	-
REFUSE SITE -IMPR ONLY		81,623	77,149	4,474
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		13,000	13,000	-
SWIMMING POOL -IMPR ONLY		15,146	14,749	396
<b>Subtotal</b>		<b>\$ 321,668</b>	<b>\$ 287,737</b>	<b>\$ 33,931</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM - Land Tax		\$ 3,680	\$ 4,079	\$ (400)
<b>TOTAL</b>		<b>\$ 358,528</b>	<b>\$ 322,542</b>	<b>\$ 35,986</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.66</b>	<b>\$ 1.57</b>	<b>\$ 0.09</b>
<b>Average Taxes per Res Property</b>		<b>\$ 350.09</b>	<b>\$ 307.13</b>	<b>\$ 42.96</b>
MUNICIPAL DEBT REPAYMENT		\$ 14,062	\$ 20,015	
PARCEL TAX:STERILE INSECT RELEASE		\$ 2,035	\$ 1,972	\$ 63

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2017 Budget Comparative Requisition</b>				
<b><u>PENTICTON INDIAN BAND</u></b>		<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>NET CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 8,119	\$ 7,311	\$ 808
GENERAL GOVERNMENT		6,799	7,398	(598)
EMERGENCY PLANNING		1,943	1,966	(23)
MOSQUITO CONTROL - Impr. Only		671	439	232
REGIONAL AREA PLANNING		17,570	18,961	(1,391)
SOLID WASTE MANAGEMENT		1,621	1,655	(34)
<b>Subtotal</b>		<b>\$ 36,724</b>	<b>\$ 37,730</b>	<b>\$ (1,007)</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 9,244	\$ 10,132	\$ (888)
<b><u>Service Areas</u></b>				
FIRE PROTECTION		\$ -	\$ -	\$ -
<b>TOTAL</b>		<b>\$ 45,968</b>	<b>\$ 47,862</b>	<b>\$ (1,894)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.22</b>	<b>\$ 0.23</b>	<b>\$ (0.01)</b>
<b>Average Res Taxes per Property</b>		<b>\$ 52.24</b>	<b>\$ 54.39</b>	<b>\$ (2.15)</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA A (OSOYOOS RURAL)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 20,281	\$ 16,077	\$ 4,203
ANIMAL CONTROL		12,114	12,258	(145)
BUILDING INSPECTION		31,334	31,344	(10)
DESTRUCTION OF PESTS		242	223	19
ELECTORAL AREA ADMINISTRATION		107,508	105,398	2,110
ELECTORAL AREA PLANNING		87,814	88,224	(410)
EMERGENCY PLANNING		4,855	4,575	281
ENVIRONMENTAL CONSERVATION		15,370	-	15,370
GENERAL GOVERNMENT		33,984	34,422	(438)
HERITAGE (Subregional)		501	-	501
ILLEGAL DUMPING		237	276	(39)
MOSQUITO CONTROL - Impr. Only		6,372	9,026	(2,654)
NOXIOUS WEEDS		1,110	915	195
NUISANCE CONTROL		692	693	(1)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		969	-	969
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,017	2,390	(372)
REGIONAL TRAILS		7,160	6,912	247
SOLID WASTE MANAGEMENT PLAN		4,051	3,851	201
SUBDIVISION SERVICING		8,783	8,583	200
TRANSIT - SOUTH OKANAGAN		5,267	-	5,267
<b>Subtotal</b>		<b>\$ 350,661</b>	<b>\$ 325,168</b>	<b>\$ 25,493</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 118,738	\$ 116,705	\$ 2,033
<b>Regional Director determines budget</b>				
CEMETERY		\$ 1,000	\$ 1,000	\$ -
COMMUNITY PARKS		23,701	23,468	233
ECONOMIC DEVELOPMENT		12,485	12,485	-
GRANT IN AID		3,500	8,500	(5,000)
HERITAGE CONSERVATION		-	2,864	(2,864)
MUSEUM LAND AND BUILDING (DEBT SERVICING)		18,399	18,355	45
MUSEUM SERVICE		15,224	15,200	24
RECREATION SERVICES - TOWN OF OSOYOOS		70,309	69,525	784
RURAL PROJECTS		11,358	11,661	(303)
VICTIM SERVICES AREA A		5,000	-	5,000
<b>Subtotal</b>		<b>\$ 160,976</b>	<b>\$ 163,057</b>	<b>\$ (2,081)</b>
<b>SUBTOTAL</b>		<b>\$ 630,375</b>	<b>\$ 604,931</b>	<b>\$ 25,445</b>
<b>Services</b>				
OKANAGAN REGIONAL LIBRARY		\$ 93,690	\$ 93,726	\$ (36)
OBWB - Defined Area A/D (1/2 of Req)		16,008	15,608	401
REFUSE DISPOSAL		3,000	3,000	-
STERILE INSECT RELEASE		56,858	52,914	3,944
<b>Subtotal</b>		<b>\$ 169,556</b>	<b>\$ 165,248</b>	<b>\$ 4,308</b>
<b>TOTAL</b>		<b>\$ 799,932</b>	<b>\$ 770,178</b>	<b>\$ 29,753</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.47</b>	<b>\$ 1.52</b>	<b>\$ (0.05)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 536.07</b>	<b>\$ 519.06</b>	<b>\$ 17.01</b>
<b>Service Areas</b>				
ANARCHIST MTN. FIRE		195,197	198,743	(3,546)
NORTHWEST SEWER		15,600	15,600	-

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 8,095	\$ 6,975	\$ 1,120
ANIMAL CONTROL		3,313	3,448	(135)
DESTRUCTION OF PESTS		66	63	3
ELECTORAL AREA ADMINISTRATION		29,404	29,648	(244)
ELECTORAL AREA PLANNING		24,018	24,817	(800)
EMERGENCY PLANNING		1,328	1,287	41
GENERAL GOVERNMENT		9,295	9,683	(388)
HERITAGE (Subregional)		137	-	137
ILLEGAL DUMPING		65	78	(13)
NUISANCE CONTROL		189	195	(6)
NOXIOUS WEEDS		304	257	46
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		265	-	265
REGIONAL TRAILS		1,958	1,944	14
SOLID WASTE MANAGEMENT PLAN		1,108	1,083	25
STERILE INSECT RELEASE		1,521	1,537	(15)
SUBDIVISION SERVICING		2,402	2,414	(12)
<b>Subtotal</b>		<b>\$ 83,469</b>	<b>\$ 83,430</b>	<b>\$ 38</b>
<b>Village &amp; Regional Director determine budget</b>				
ECONOMIC DEVELOPMENT		\$ -	\$ 1,917	\$ (1,917)
BGKEREMEOS LIBRARY CONTRIBUION		-	-	-
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		24,677	24,076	600
REFUSE DISPOSAL - IMPR ONLY		63,462	64,397	(935)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
SWIMMING POOL - IMPR ONLY		11,776	12,311	(536)
<b>Subtotal</b>		<b>\$ 109,915</b>	<b>\$ 112,702</b>	<b>\$ (2,787)</b>
<b>Regional Director determines budget</b>				
COMMUNITY PARKS		\$ 20,842	\$ 18,019	\$ 2,823
GRANT IN AID		5,123	6,111	(988)
RURAL PROJECTS		17,737	14,307	3,430
<b>Subtotal</b>		<b>\$ 43,702</b>	<b>\$ 38,437</b>	<b>\$ 5,265</b>
<b>SUBTOTAL</b>		<b>\$ 237,085</b>	<b>\$ 234,569</b>	<b>\$ 2,516</b>
<b>Service Areas</b>				
FIRE PROTECTION		\$ 124,811	\$ 107,435	\$ 17,376
MOSQUITO CONTROL Impr. Only		30,488	28,444	2,044
OKANAGAN REGIONAL LIBRARY		25,625	26,365	(740)
STERILE INSECT RELEASE		123,010	130,371	(7,361)
<b>Subtotal</b>		<b>\$ 303,934</b>	<b>\$ 292,615</b>	<b>\$ 11,320</b>
<b>TOTAL</b>		<b>\$ 541,019</b>	<b>\$ 527,184</b>	<b>\$ 13,836</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.98</b>	<b>\$ 2.95</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 619.39</b>	<b>\$ 589.57</b>	<b>\$ 29.82</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA C (OLIVER RURAL)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 37,801	\$ 31,117	\$ 6,684
ANIMAL CONTROL		16,404	16,456	(51)
BUILDING INSPECTION		39,671	39,684	(13)
DESTRUCTION OF PESTS		328	300	28
SOLID WASTE MANAGEMENT PLAN		5,486	5,169	317
ELECTORAL AREA ADMINISTRATION		145,585	141,486	4,099
ELECTORAL AREA PLANNING		118,916	118,432	484
EMERGENCY PLANNING		6,575	6,141	434
ENVIRONMENTAL CONSERVATION		20,813	-	20,813
GENERAL GOVERNMENT		46,021	46,208	(188)
HERITAGE (Subregional)		679	-	679
ILLEGAL DUMPING		321	371	(50)
MOSQUITO CONTROL - Impr Only		27,051	28,317	(1,266)
NOXIOUS WEEDS		1,503	1,228	274
NUISANCE CONTROL		937	930	7
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,312	-	1,312
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,732	3,208	(476)
REGIONAL TRAILS		9,696	9,279	416
SUBDIVISION SERVICING		11,893	11,522	372
TRANSIT - SOUTH OKANAGAN		7,133	-	7,133
<b>Subtotal</b>		<b>500,858</b>	<b>459,848</b>	<b>41,010</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 155,479	\$ 133,537	\$ 21,942
PARKS		148,535	124,722	23,814
POOL		91,047	88,771	2,276
RECREATION HALL		72,320	116,486	(44,166)
RECREATION PROGRAMS		64,733	53,995	10,737
<b>Parks &amp; Recreation Subtotal</b>		<b>\$ 532,114</b>	<b>\$ 517,511</b>	<b>\$ 14,603</b>
REFUSE DISPOSAL		46,529	46,896	(367)
HERITAGE GRANT		62,545	60,885	1,660
ECONOMIC DEVELOPMENT		12,430	11,810	620
VENABLES THEATRE SERVICE		46,552	44,803	1,748
FRANK VENABLES AUDITORIUM		96,561	86,036	10,525
<b>Subtotal</b>		<b>\$ 796,731</b>	<b>\$ 767,941</b>	<b>\$ 28,790</b>
<b>Regional Director determines budget</b>				
GRANT IN AID		\$ 5,000	\$ 5,000	\$ -
HERITAGE CONSERVATION		-	3,844	\$ (3,844)
NOISE BYLAW AREA C		7,177	4,040	3,137
RURAL PROJECTS		13,050	13,135	(85)
UNTIDY/UNSIGHTLY PREMISES C		3,935	3,673	262
VICTIM SERVICES AREA C		5,000	-	5,000
WATER SYSTEM - LOOSE BAY		15,896	-	15,896
<b>Subtotal</b>		<b>\$ 50,058</b>	<b>\$ 29,692</b>	<b>\$ 20,366</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 31,283	\$ 31,642	\$ (359)
OKANAGAN REGIONAL LIBRARY		126,873	125,817	1,056
STERILE INSECT RELEASE		98,631	97,797	834
<b>Subtotal</b>		<b>\$ 256,787</b>	<b>\$ 255,256</b>	<b>\$ 1,531</b>
<b>SUBTOTAL</b>		<b>\$ 1,604,434</b>	<b>\$ 1,512,738</b>	<b>\$ 91,696</b>
<b>Service Areas</b>				
FIRE PROT-WILLOWBROOK-K(714)		\$ 69,319	\$ 54,677	\$ 14,642
<b>TOTAL</b>		<b>\$ 1,673,753</b>	<b>\$ 1,567,415</b>	<b>\$ 106,338</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.28</b>	<b>\$ 2.31</b>	<b>\$ (0.03)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 634.66</b>	<b>\$ 588.85</b>	<b>\$ 45.80</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA D (KALEDEN/OK FALLS)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 67,604	\$ 54,115	\$ 13,489
ANIMAL CONTROL		38,942	38,719	223
EMERGENCY PLANNING		15,609	14,450	1,159
BUILDING INSPECTION		67,299	67,322	(23)
DESTRUCTION OF PESTS		779	705	74
ELECTORAL AREA ADMINISTRATION		345,603	332,908	12,695
ELECTORAL AREA PLANNING		282,294	278,664	3,630
ENVIRONMENTAL CONSERVATION		49,409	-	49,409
GENERAL GOVERNMENT		109,248	108,726	523
HERITAGE (Subregional)		1,612	-	1,612
ILLEGAL DUMPING		762	873	(111)
MOSQUITO CONTROL - Impr Only		7,289	6,469	819
NOXIOUS WEEDS		3,567	2,890	677
NUISANCE CONTROL		2,224	2,188	36
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		6,486	7,547	(1,062)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		3,114	-	3,114
REGIONAL TRAILS		23,016	21,833	1,183
SOLID WASTE MANAGEMENT PLAN		13,024	12,163	861
SUBDIVISION SERVICING		28,233	27,110	1,123
<b>Subtotal</b>		<b>\$ 1,066,114</b>	<b>\$ 976,683</b>	<b>\$ 89,431</b>
<b>Regional Director determines budget</b>				
ECONOMIC DEVELOPMENT		\$ 131,796	\$ 126,821	\$ 4,975
GRANT IN AID		18,000	18,000	-
HERITAGE CONSERVATION		-	9,046	(9,046)
NOISE BYLAWS		7,611	4,562	3,049
RURAL PROJECTS		82,419	101,981	(19,562)
UNSIGHTLY/UNTIDY PREMISES		7,276	3,573	3,703
VICTIM SERVICES DEF		5,906	-	5,906
<b>Subtotal</b>		<b>\$ 253,008</b>	<b>\$ 263,982</b>	<b>\$ (10,975)</b>
<b>SUBTOTAL</b>		<b>\$ 1,319,122</b>	<b>\$ 1,240,666</b>	<b>\$ 78,456</b>
<b>Service Areas - Ok Falls</b>				
FIRE PROT-OK FALLS-J(714) & J(715)		\$ 305,005	\$ 299,013	\$ 5,992
RECREATION-OK FALLS-F(714) & F(715)		512,320	483,313	29,007
<b>Subtotal</b>		<b>\$ 817,325</b>	<b>\$ 782,326</b>	<b>\$ 34,999</b>
<b>Service Areas - Kaleden</b>				
FIRE PROT-KALEDEN-H(714) H(715)		\$ 245,826	\$ 240,179	\$ 5,647
REC COMM KALEDEN-N(714)(715)		134,751	126,959	7,792
<b>Subtotal</b>		<b>\$ 380,577</b>	<b>\$ 367,138</b>	<b>\$ 13,439</b>
<b>Service Areas - Other</b>				
APEX CIRCLE DEBT SERVICING -parcel		\$ 5,128	\$ 5,128	\$ -
APEX WASTE TRANSFER STATION		35,822	36,155	(333)
AREA D TRANSIT		85,418	81,823	3,595
HERITAGE HILLS ELEC. SYS-M(715)		6,251	6,882	(631)
OBWB - Defined Area A/D (1/2 of Req)		16,008	15,608	401
OBWB - Defined Area D		17,605	16,848	756
OKANAGAN REGIONAL LIBRARY		301,183	296,040	5,143
SEPTAGE DISPOSAL SERVICE		7,847	7,911	(64)
STERILE INSECT RELEASE		38,811	36,875	1,937
TRANSIT - SOUTH OKANAGAN		9,309	-	9,309
<b>Subtotal</b>		<b>\$ 523,383</b>	<b>\$ 503,270</b>	<b>\$ 20,113</b>
<b>TOTAL</b>		<b>\$ 3,040,406</b>	<b>\$ 2,893,399</b>	<b>\$ 147,007</b>
<b>Average Res Tax Rate/\$1000</b>				
		\$ 1.84	\$ 1.91	\$ (0.07)
<b>Average Taxes per Res Property</b>				
		\$ 684.79	\$ 657.00	\$ 27.79



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA E (NARAMATA)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 25,214	\$ 19,375	\$ 5,838
ANIMAL CONTROL		15,901	15,664	237
BUILDING INSPECTION		33,838	33,849	(11)
DESTRUCTION OF PESTS		318	285	33
EMERGENCY PLANNING		6,373	5,846	528
ELECTORAL AREA ADMINISTRATION		141,115	134,675	6,440
ELECTORAL AREA PLANNING		115,265	112,731	2,534
ENVIRONMENTAL CONSERVATION		20,174	-	20,174
GENERAL GOVERNMENT		44,608	43,984	624
HERITAGE (Subregional)		658	-	658
ILLEGAL DUMPING		311	353	(42)
NOXIOUS WEEDS		1,457	1,169	287
NUISANCE CONTROL		908	885	23
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,648	3,053	(405)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,271	-	1,271
REGIONAL TRAILS		9,398	8,832	565
SOLID WASTE MANAGEMENT PLAN		5,318	4,920	397
SUBDIVISION SERVICING		11,528	10,967	561
<b>Subtotal</b>		<b>\$ 436,302</b>	<b>\$ 396,588</b>	<b>\$ 39,714</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID		\$ 6,000	\$ 9,000	\$ (3,000)
NARAMATA MUSEUM		8,236	8,143	93
NARAMATA PARKS & REC		175,715	152,886	22,829
NARAMATA TRANSIT		73,833	69,828	4,005
NOISE CONTROL		7,117	4,040	3,077
RURAL PROJECTS		31,914	26,912	5,002
TOURISM & COMMUNITY SERVICE CONTRIBUTION		10,000	10,000	-
UNTIDY AND UNSIGHTLY CONTROL		3,560	3,585	(25)
VICTIM SERVICES DEF		2,411	-	2,411
<b>Subtotal</b>		<b>\$ 318,786</b>	<b>\$ 284,394</b>	<b>\$ 34,392</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 30,322	\$ 30,119	\$ 204
OKANAGAN REGIONAL LIBRARY		122,977	119,760	3,217
		<b>\$ 153,299</b>	<b>\$ 149,879</b>	<b>\$ 3,421</b>
<b>SUBTOTAL</b>		<b>\$ 908,388</b>	<b>\$ 830,861</b>	<b>\$ 77,527</b>
<b><u>Service Areas</u></b>				
CEMETERY-P(715)		\$ 22,345	\$ 28,289	\$ (5,944)
NARAMATA FIRE DEPARTMENT		382,197	298,344	83,853
NARAMATA WATER (Parcel)		120,750	115,000	5,750
SEPTAGE DISPOSAL SERVICE		3,204	3,200	4
STERILE INSECT RELEASE		43,792	41,439	2,353
<b>Subtotal</b>		<b>\$ 572,288</b>	<b>\$ 486,272</b>	<b>\$ 86,015</b>
<b>TOTAL</b>		<b>\$ 1,480,676</b>	<b>\$ 1,317,133</b>	<b>\$ 163,542</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.16</b>	<b>\$ 2.12</b>	<b>\$ 0.04</b>
<b>Average Taxes per Res Property</b>		<b>\$ 1,034.20</b>	<b>\$ 913.67</b>	<b>\$ 120.53</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

ELECTORAL AREA F				NET
(OKANAGAN LAKE WEST/WESTBENCH)		2017	2016	CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 17,657	\$ 14,224	\$ 3,433
ANIMAL CONTROL		11,097	11,163	(66)
BUILDING INSPECTION		11,259	11,263	(4)
DESTRUCTION OF PESTS		222	203	19
ELECTORAL AREA ADMINISTRATION		98,487	95,983	2,504
ELECTORAL AREA PLANNING		80,446	80,344	102
EMERGENCY PLANNING		4,448	4,166	282
ENVIRONMENTAL CONSERVATION		14,080	-	14,080
GENERAL GOVERNMENT		31,133	31,348	(215)
HERITAGE (Subregional)		459	-	459
ILLEGAL DUMPING		217	252	(34)
MOSQUITO CONTROL - Impr Only		183	566	(383)
NOXIOUS WEEDS		1,017	833	183
NUISANCE CONTROL		634	631	3
SUBDIVISION SERVICING		8,046	7,816	229
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		887	-	887
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		1,848	2,176	(328)
REGIONAL TRAILS		6,559	6,295	264
SOLID WASTE MANAGEMENT PLAN		3,711	3,507	205
<b>Subtotal</b>		<b>\$ 292,392</b>	<b>\$ 270,770</b>	<b>\$ 21,622</b>
<b>Regional Director determines budget</b>				
GRANT-IN-AID		\$ 2,500	\$ 2,500	\$ -
NOISE BYLAW		2,169	1,315	854
PARKS COMMISSION		115,427	75,905	39,522
RURAL PROJECTS		11,087	11,576	(489)
UNTIDY AND UNSIGHLY CONTROL		3,515	3,673	(158)
VICTIM SERVICES DEF		1,683	-	1,683
<b>Subtotal</b>		<b>\$ 136,381</b>	<b>\$ 94,969</b>	<b>\$ 41,412</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 21,163	\$ 21,466	\$ (303)
<b>SUBTOTAL</b>		<b>\$ 449,936</b>	<b>\$ 387,205</b>	<b>\$ 62,731</b>
<b>Service Areas</b>				
ELECT SYS-WESTBENCH EST/HUSULA-A(715)		\$ 6,201	\$ 6,011	\$ 190
FAULDER WATER SYSTEM-A(777)		140,297	136,390	3,907
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)		294,224	265,143	29,081
OKANAGAN REGIONAL LIBRARY		85,829	85,354	475
REC CENTRE COST SHARING-M(715)		20,000	20,000	-
STERILE INSECT RELEASE		14,799	10,341	4,459
SEPTAGE DISPOSAL SERVICE		1,620	1,634	(14)
WEST BENCH WATER CAPITAL (PARCEL)		115,600	115,600	-
<b>Subtotal</b>		<b>\$ 678,570</b>	<b>\$ 640,472</b>	<b>\$ 38,098</b>
<b>TOTAL</b>		<b>\$ 1,128,506</b>	<b>\$ 1,027,678</b>	<b>\$ 100,829</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.15</b>	<b>\$ 2.10</b>	<b>\$ 0.05</b>
<b>Average Taxes per Res Property</b>		<b>\$ 1,075.48</b>	<b>\$ 972.34</b>	<b>\$ 103.14</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA G</b>				<b>NET</b>
<b>(HEDLEY/KEREMEOS)</b>		<b>2017</b>	<b>2016</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 14,387	\$ 12,290	\$ 2,097
ANIMAL CONTROL		6,689	6,975	(285)
DESTRUCTION OF PESTS		134	127	7
ELECTORAL AREA ADMINISTRATION		59,368	59,970	(603)
ELECTORAL AREA PLANNING		48,493	50,199	(1,706)
EMERGENCY PLANNING		2,681	2,603	78
GENERAL GOVERNMENT		18,767	19,586	(819)
HERITAGE (Subregional)		277	-	277
ILLEGAL DUMPING		131	157	(26)
MOSQUITO CONTROL - Impr Only		10,106	9,270	836
NOXIOUS WEEDS		613	521	92
NUISANCE CONTROL		382	394	(12)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		535	-	535
REGIONAL TRAILS		3,954	3,933	21
SOLID WASTE MANAGEMENT PLAN		2,237	2,191	46
SUBDIVISION SERVICING		4,850	4,884	(34)
<b>Subtotal</b>		<b>\$ 173,603</b>	<b>\$ 173,100</b>	<b>\$ 503</b>
<b>Village &amp; Regional Director determine budget</b>				
CEMETERY		\$ 2,000	\$ 2,000	\$ -
ECONOMIC DEVELOPMENT - G		-	3,878	(3,878)
BGKEREMEOS LIBRARY CONTRIBUTION		-		-
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		43,858	42,424	1,434
REFUSE DISPOSAL - IMPR ONLY		112,792	113,471	(679)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
SWIMMING POOL - IMPR ONLY		20,929	21,693	(764)
TRANSIT		3,113	3,054	59
<b>Subtotal</b>		<b>\$ 192,693</b>	<b>\$ 196,521</b>	<b>\$ (3,827)</b>
<b>Regional Director determines budget</b>				
ELECTRICAL SYSTEM OLALLA		\$ 1,351	\$ 1,609	-\$ 258
GRANT IN AIDS		9,250	8,000	1,250
HERITAGE CONSERVATION		-	1,629	(1,629)
HERITAGE GRANT		4,000	4,000	-
RURAL PROJECTS		32,582	28,802	3,780
UNTIDY AND UNSIGHLY CONTROL		4,768	3,673	1,095
<b>Subtotal</b>		<b>\$ 51,951</b>	<b>\$ 47,713</b>	<b>\$ 4,238</b>
<b>SUBTOTAL</b>		<b>\$ 418,248</b>	<b>\$ 417,334</b>	<b>\$ 914</b>
<b>Service Areas</b>				
ELECT SYS-SCHNEIDER SUB-A(716)		\$ 1,000	\$ 1,000	\$ -
FIRE PROTECTION-J(716)		124,811	107,435	17,376
OBWB - Defined Area		116	111	4
OLALLA WATER U(716)		-	-	-
OKANAGAN REGIONAL LIBRARY		51,737	53,329	(1,592)
STERILE INSECT RELEASE		58,939	81,681	(22,742)
<b>Subtotal</b>		<b>\$ 236,603</b>	<b>\$ 243,556</b>	<b>\$ (6,953)</b>
<b>TOTAL</b>		<b>\$ 654,851</b>	<b>\$ 660,890</b>	<b>\$ (6,039)</b>
<b>Average ResTax Rate/\$1000</b>		<b>\$ 2.11</b>	<b>\$ 2.14</b>	<b>\$ (0.03)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 385.94</b>	<b>\$ 377.45</b>	<b>\$ 8.49</b>

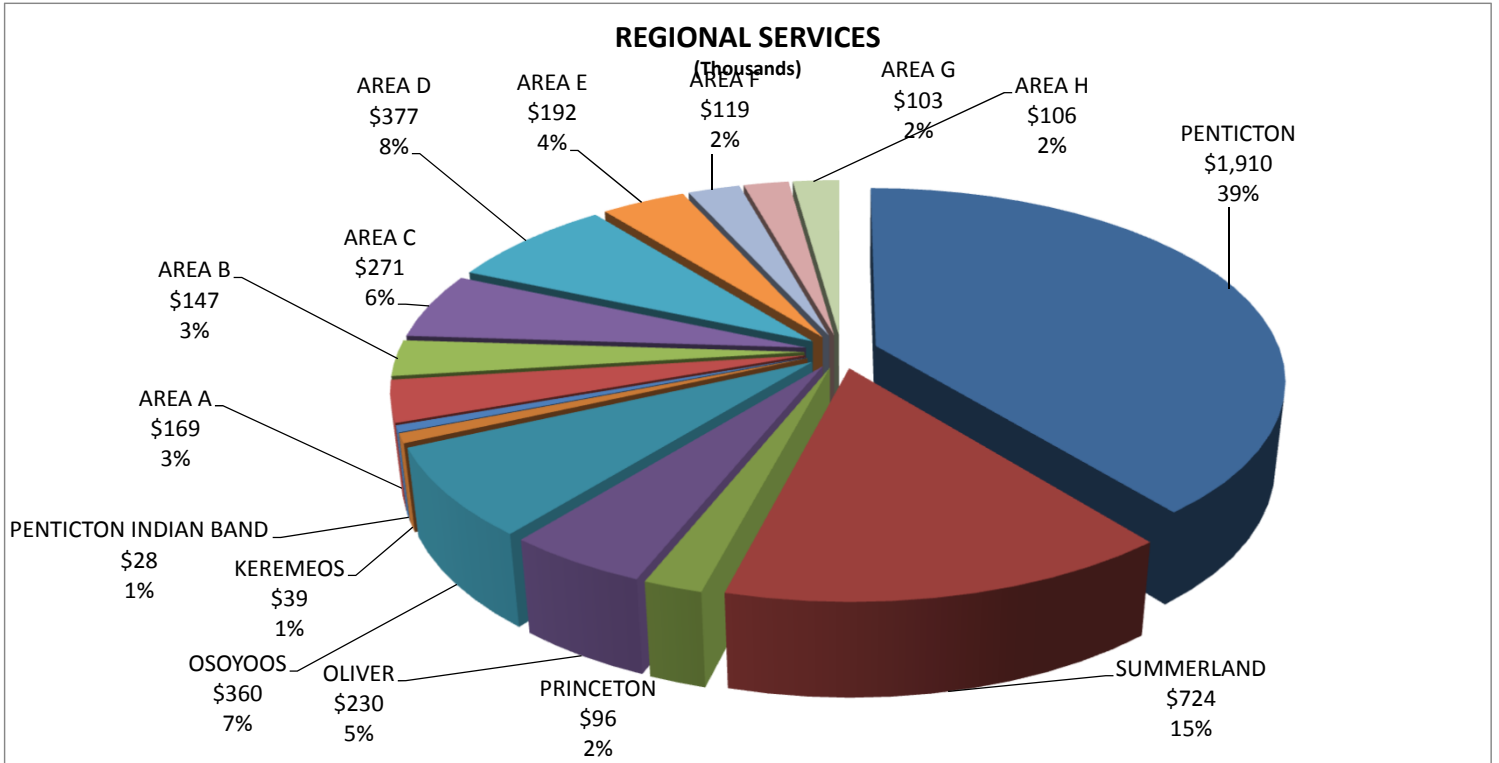
# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 30,546	\$ 25,224	\$ 5,322
BUILDING INSPECTION		40,472	40,486	(14)
ELECTORAL AREA ADMINISTRATION		150,677	148,715	1,962
ELECTORAL AREA PLANNING		123,075	124,483	(1,408)
EMERGENCY PLANNING		6,805	6,455	350
GENERAL GOVERNMENT		47,630	48,569	(939)
HERITAGE (Subregional)		703	-	703
ILLEGAL DUMPING		332	390	(58)
NOXIOUS WEEDS		1,555	1,291	264
NUISANCE CONTROL		970	978	(8)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,358	-	1,358
REGIONAL TRAILS		10,035	9,753	281
SOLID WASTE MANAGEMENT PLAN		5,678	5,433	245
SUBDIVISION SERVICING		12,309	12,110	199
<b>Subtotal</b>		<b>\$ 432,145</b>	<b>\$ 423,888</b>	<b>\$ 8,257</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
HERITAGE CONSERVATION		\$ -	\$ 4,041	\$ (4,041)
RECREATION		226,000	280,525	(54,525)
REFUSE DISPOSAL		210,824	151,586	59,238
TRANSIT		1,271	1,248	23
<b>Subtotal</b>		<b>\$ 438,095</b>	<b>\$ 437,400</b>	<b>\$ 695</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY		\$ 3,000	\$ 3,000	\$ -
ECONOMIC DEVELOPMENT - H		-	9,615	(9,615)
GRANT IN AID		16,000	15,000	1,000
MOSQUITO CONTROL - Impr. Only		6,444	4,459	1,985
NOISE BYLAW - AREA H		7,217	4,040	3,177
RURAL PROJECTS		53,164	24,835	28,329
UNTIDY UNSIGHTLY		6,915	3,673	3,242
<b>Subtotal</b>		<b>\$ 92,740</b>	<b>\$ 64,622</b>	<b>\$ 28,118</b>
<b>SUBTOTAL</b>		<b>\$ 962,980</b>	<b>\$ 925,910</b>	<b>\$ 37,071</b>
<b><u>Service Areas</u></b>				
ELEC SYS-MISSEZULA LAKE		\$ -	\$ 8,377	\$ (8,377)
FIRE PROTECTION AREA H		101,383	101,218	165
FIRE PROT-TULAMEEN/COALMONT-C(717)		107,471	105,736	1,735
OBWB - Defined Area		169	177	(7)
SHINISH CREEK DIVERSION-B(717)		10,000	10,000	-
TULAMEEN RECREATION COMMISSION		23,753	23,966	(213)
<b>Subtotal</b>		<b>\$ 242,776</b>	<b>\$ 249,474</b>	<b>\$ (6,697)</b>
<b>TOTAL</b>		<b>\$ 1,205,756</b>	<b>\$ 1,175,383</b>	<b>\$ 30,373</b>
<b>Average Tax Rate/\$1000</b>		<b>\$ 1.68</b>	<b>\$ 1.74</b>	<b>\$ (0.07)</b>
<b>Average Taxes per Property</b>		<b>\$ 405.64</b>	<b>\$ 429.27</b>	<b>\$ (23.63)</b>

# REGIONAL SERVICES

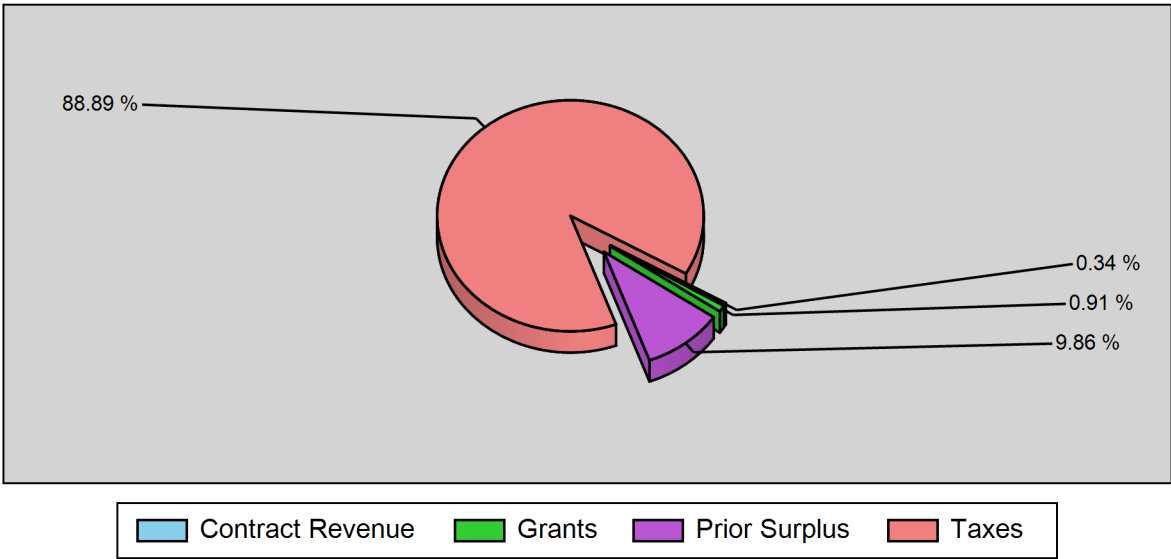
• Summary Information		22 - 23
• 911 Emergency Call System	0400	24 -26
• Emergency Planning	0410	27-29
• Environmental Conservation (Sub Regional)	5010	30
• General Government	0100	31 -33
• Heritage (Sub Regional)	7890	34 – 35
• Illegal Dumping	4250	36 – 37
• Invasive Species <small>formerly Noxious Weeds</small>	0200	38 – 39
• Municipal Fiscal Services	9990	40 – 41
• Nuisance Control (Starling)	5550	42 - 43
• Okanagan Basin Water Board	6500	44 – 45
• Regional Economic Development (OK Film)	9390	46
• Regional Growth Study	5020	47 – 48
• Regional Trails	7720	49 – 50
• Solid Waste Management Plan	4300	51 – 52
• Sterile Insect Release Program	6000	53 – 54



TAX REQUISITION CHANGE	2017	2016	CHANGE	EXPLANATION
<b>REGIONAL SERVICES</b>	\$4,874,731	\$4,171,145	\$703,586	
9-1-1 EMERGENCY CALL SYSTEM	\$783,593	\$639,618	\$143,975	\$172K Debt servicing costs
EMERGENCY PLANNING	\$177,395	\$167,051	\$10,344	Decrease in Prior Year Surplus
GENERAL GOVERNMENT	\$1,234,816	\$1,249,541	-\$14,725	\$35K OK Film Contribution moved to new Service
ENVIRONMENTAL CONSERVATION	\$450,000	0	\$450,000	NEW SERVICE
ILLEGAL DUMPING	\$8,570	\$9,973	-\$1,403	
NOXIOUS WEEDS	\$40,100	\$33,021	\$7,079	
NUISANCE CONTROL				
A/B/C/D/E/F/G	\$25,000	\$25,000	\$0	
O.B.W.B.	\$708,392	\$718,308	-\$9,916	
RGS - SUB REGIONAL	\$65,203	\$76,826	-\$11,623	
REGIONAL TRAILS	\$258,716	\$249,437	\$9,279	Program Change approved new project management staffing
SOLID WASTE MANAGEMENT	\$148,013	\$140,607	\$7,406	Program Changes approved for Special Projects staff and Engineering Technologist
STERILE INSECT RELEASE PROGRAM	\$875,708	\$861,763	\$13,945	2016 budget incorrect - no change in SIR request from 2016
HERITAGE CONSERVATION	\$17,534	\$0	\$17,534	NEW SERVICE
SOUTH OKANAGAN TRANSIT (Sub Regional)	\$46,691	\$0	\$46,691	NEW SERVICE - OLIVER AND OSOYOOS AREAS A ,C AND PORTION OF D
REGIONAL ECO DEVELOP OK FILM COMM CONTRIBUTION	\$35,000	\$0	\$35,000	NEW SERVICE formerly in General Government Grant in Aid



**Revenues By GL Category**





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	3,000	3,000	0
Debt Proceeds	210,000	0	(210,000)
Grants	8,000	8,000	0
Prior Surplus	10,000	86,901	76,901
Taxes	639,618	783,593	143,975
<b>Total Revenues:</b>	<b>870,618</b>	<b>881,494</b>	<b>10,876</b>
<b>Expenditures</b>			
Administration	71,725	71,055	(670)
Capital and Equipment	210,000	34,824	(175,176)
Contingency	5,000	0	(5,000)
Contracts and Agreements	338,925	348,525	9,600
Financing	15,300	172,596	157,296
Insurance	1,946	2,282	336
Legal	500	500	0
Maintenance and Repairs	77,500	109,173	31,673
Operations	89,900	91,473	1,573
Transfers	30,000	20,000	(10,000)
Utilities	16,000	17,000	1,000
Wages and benefits	13,822	14,066	244
<b>Total Expenditures:</b>	<b>870,618</b>	<b>881,494</b>	<b>10,876</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

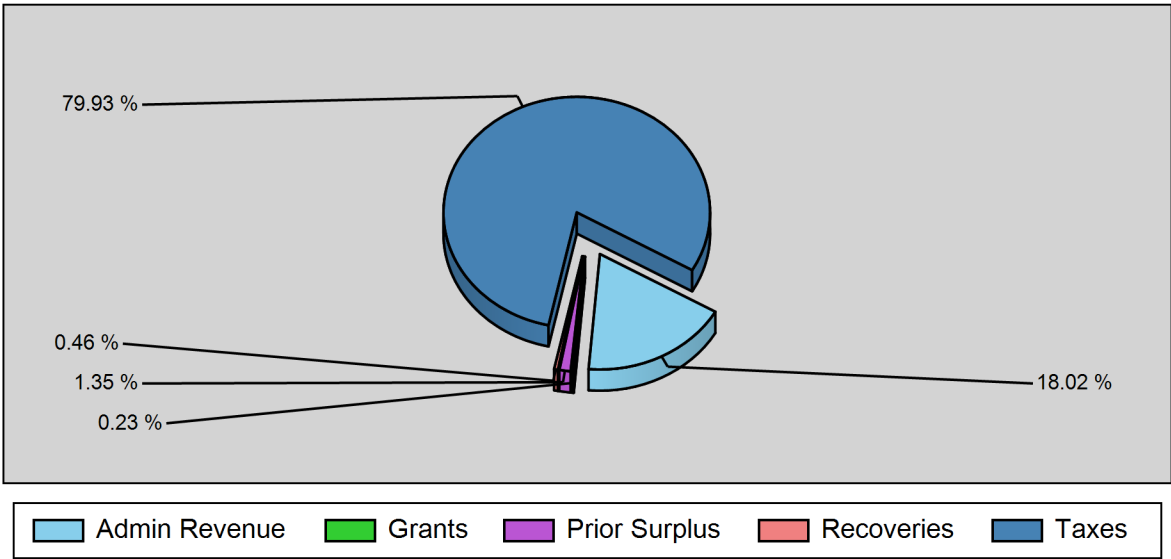
Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	3,000	3,048	3,109	3,171	3,219
Grants	8,000	8,128	8,291	8,457	8,584
Prior Surplus	86,901	10,000	10,000	10,200	10,353
Taxes	783,593	861,232	877,533	901,272	917,485
<b>Total Revenues:</b>	<b>881,494</b>	<b>882,408</b>	<b>898,933</b>	<b>923,100</b>	<b>939,641</b>
<b>Expenditures</b>					
Administration	71,055	72,299	73,564	74,852	76,161
Capital and Equipment	34,824	0	0	0	0
Contracts and Agreements	348,525	367,333	377,020	395,800	407,457
Financing	172,596	205,396	205,396	205,396	205,396
Insurance	2,282	2,318	2,354	2,391	2,428
Legal	500	500	500	500	500
Maintenance and Repairs	109,173	78,753	81,396	82,550	83,621
Operations	91,473	93,074	94,703	96,360	97,805
Transfers	20,000	31,173	31,901	32,646	33,407
Utilities	17,000	17,250	17,500	17,750	18,000
Wages and benefits	14,066	14,312	14,599	14,855	14,866
<b>Total Expenditures:</b>	<b>881,494</b>	<b>882,408</b>	<b>898,933</b>	<b>923,100</b>	<b>939,641</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	44,000	40,000	(4,000)
Grants	500	500	0
Prior Surplus	10,000	3,000	(7,000)
Recoveries	1,030	1,030	0
Taxes	167,051	177,395	10,344
<b>Total Revenues:</b>	<b>222,581</b>	<b>221,925</b>	<b>(656)</b>
<b>Expenditures</b>			
Administration	12,962	13,356	394
Capital and Equipment	9,000	9,000	0
Contracts and Agreements	60,000	60,000	0
Grant in Aid	1,300	1,300	0
Insurance	2,724	2,555	(169)
Legal	1,000	1,000	0
Operations	3,500	3,500	0
Other Expense	1,030	1,051	21
Recoverable	1,030	1,030	0
Supplies	3,000	3,000	0
Travel	2,500	2,500	0
Utilities	1,200	1,200	0
Wages and benefits	123,335	122,433	(902)
<b>Total Expenditures:</b>	<b>222,581</b>	<b>221,925</b>	<b>(656)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Admin Revenue	40,000	36,000	32,000	28,000	24,000
Grants	500	508	518	528	538
Prior Surplus	3,000	0	0	0	0
Recoveries	1,030	1,046	1,067	1,088	1,104
Taxes	177,395	186,609	194,953	203,166	209,939
<b>Total Revenues:</b>	<b>221,925</b>	<b>224,163</b>	<b>228,538</b>	<b>232,782</b>	<b>235,581</b>
<b>Expenditures</b>					
Administration	13,356	13,589	13,827	14,069	14,315
Capital and Equipment	9,000	9,000	9,180	9,364	9,504
Contracts and Agreements	60,000	60,000	61,200	62,424	63,360
Grant in Aid	1,300	1,300	1,326	1,353	1,373
Insurance	2,555	2,600	2,645	2,691	2,964
Legal	1,000	1,016	1,036	1,057	1,073
Operations	3,500	3,500	3,500	3,570	3,624
Other Expense	1,051	1,072	1,093	1,115	1,132
Recoverable	1,030	1,046	1,067	1,088	1,104
Supplies	3,000	3,000	3,060	3,121	3,168
Travel	2,500	2,500	2,550	2,601	2,640
Utilities	1,200	1,200	1,224	1,248	1,267
Wages and benefits	122,433	124,340	126,830	129,081	130,057
<b>Total Expenditures:</b>	<b>221,925</b>	<b>224,163</b>	<b>228,538</b>	<b>232,782</b>	<b>235,581</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

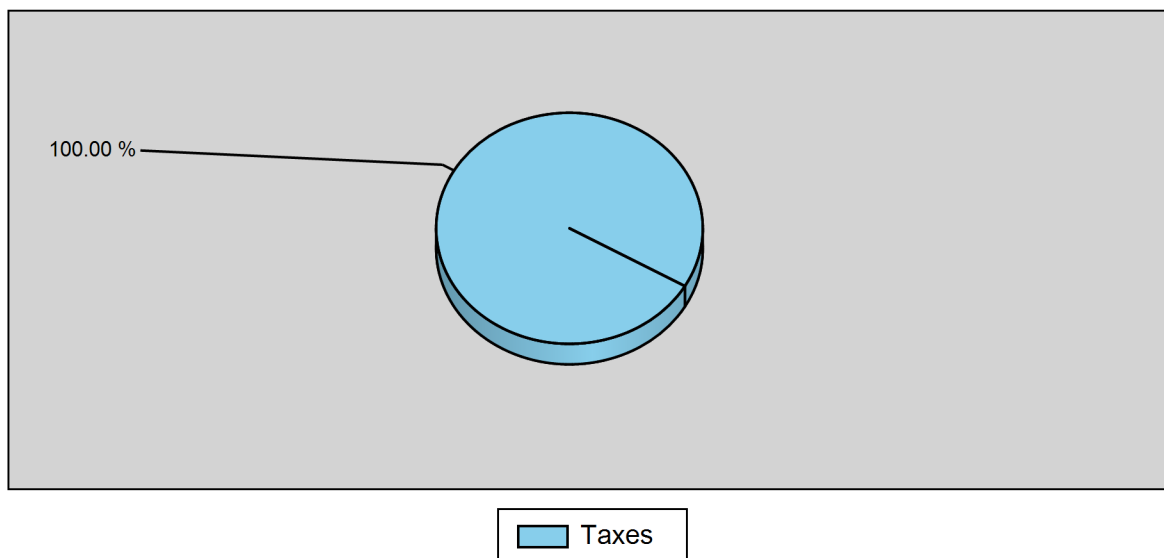
Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E and F



## Revenues By GL Category

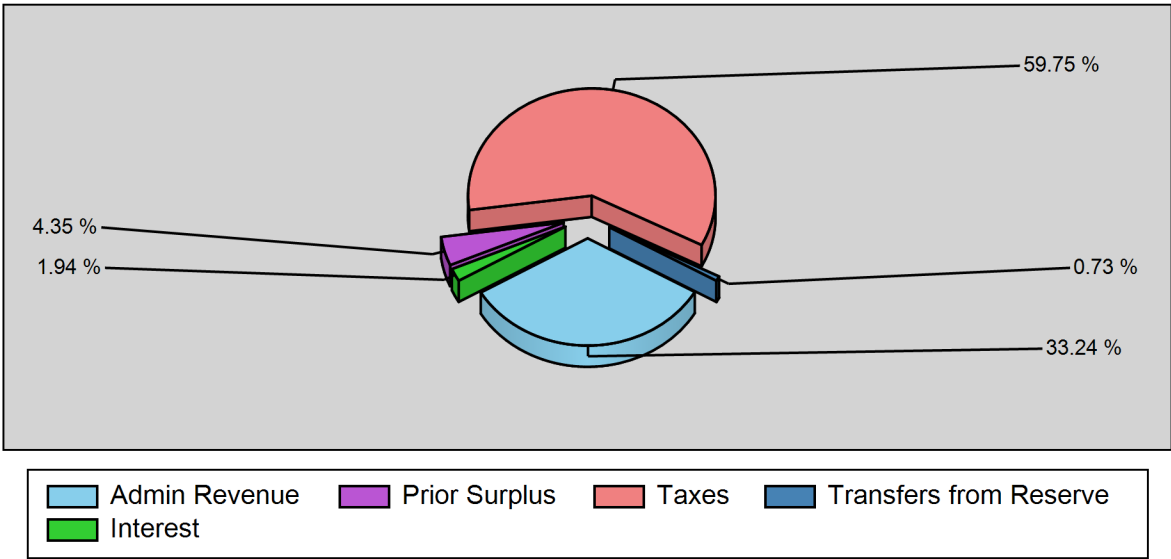


Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	450,000	450,000
<b>Total Revenues:</b>	<b>0</b>	<b>450,000</b>	<b>450,000</b>
<b>Expenditures</b>			
Operations	0	450,000	450,000
<b>Total Expenditures:</b>	<b>0</b>	<b>450,000</b>	<b>450,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	450,000	450,000	450,000	450,000	450,000
<b>Total Revenues:</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
<b>Expenditures</b>					
Operations	450,000	450,000	450,000	450,000	450,000
<b>Total Expenditures:</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	651,622	686,984	35,362
Fees and Charges	2,000	0	(2,000)
Grants	174,325	0	(174,325)
Interest	35,000	40,000	5,000
Prior Surplus	87,010	90,000	2,990
Taxes	1,249,541	1,234,816	(14,725)
Transfers from Reserve	263,700	15,000	(248,700)
<b>Total Revenues:</b>	<b>2,463,198</b>	<b>2,066,800</b>	<b>(396,398)</b>
<b>Expenditures</b>			
Administration	68,542	73,158	4,616
Advertising	17,500	17,500	0
Capital and Equipment	572,635	198,940	(373,695)
Consultants	77,270	38,570	(38,700)
Contracts and Agreements	20,910	21,276	366
Grant in Aid	54,500	25,517	(28,983)
Insurance	12,755	12,930	175
Legal	25,000	25,438	438
Maintenance and Repairs	185,900	202,060	16,160
Other Expense	10,000	10,000	0
Projects	35,000	0	(35,000)
Supplies	130,151	126,586	(3,565)
Transfers	70,500	70,500	0
Travel	51,008	53,395	2,387
Uncategorized Expenses	0	25,000	25,000
Utilities	55,080	56,044	964
Wages and benefits	1,076,447	1,109,886	33,439
<b>Total Expenditures:</b>	<b>2,463,198</b>	<b>2,066,800</b>	<b>(396,398)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	686,984	699,006	711,239	723,686	736,351
Interest	40,000	40,000	40,000	40,000	40,000
Prior Surplus	90,000	25,000	25,000	25,000	25,000
Taxes	1,234,816	1,272,041	1,302,043	1,328,674	1,336,766
Transfers from Reserve	15,000	15,000	0	0	0
<b>Total Revenues:</b>	<b>2,066,800</b>	<b>2,051,047</b>	<b>2,078,282</b>	<b>2,117,360</b>	<b>2,138,117</b>
<b>Expenditures</b>					
Administration	73,158	74,088	75,035	75,998	76,978
Advertising	17,500	17,806	18,118	18,435	18,757
Capital and Equipment	198,940	194,864	198,099	201,390	204,739
Consultants	38,570	39,246	39,933	40,631	41,341
Contracts and Agreements	21,276	21,648	22,027	22,412	22,804
Grant in Aid	25,517	40,000	40,000	40,000	40,000
Insurance	12,930	13,157	13,388	13,622	13,861
Legal	25,438	25,883	26,336	26,797	27,266
Maintenance and Repairs	202,060	205,598	209,196	212,856	216,580
Other Expense	10,000	10,000	10,000	10,000	10,000
Supplies	126,586	128,707	130,864	133,056	135,287
Transfers	70,500	70,500	70,500	70,500	70,500
Travel	53,395	54,330	55,281	56,248	57,232
Utilities	56,044	57,025	58,023	59,038	60,071
Wages and benefits	1,109,886	1,073,195	1,086,482	1,111,377	1,117,701
Uncategorized Expenses	25,000	25,000	25,000	25,000	25,000
<b>Total Expenditures:</b>	<b>2,066,800</b>	<b>2,051,047</b>	<b>2,078,282</b>	<b>2,117,360</b>	<b>2,138,117</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

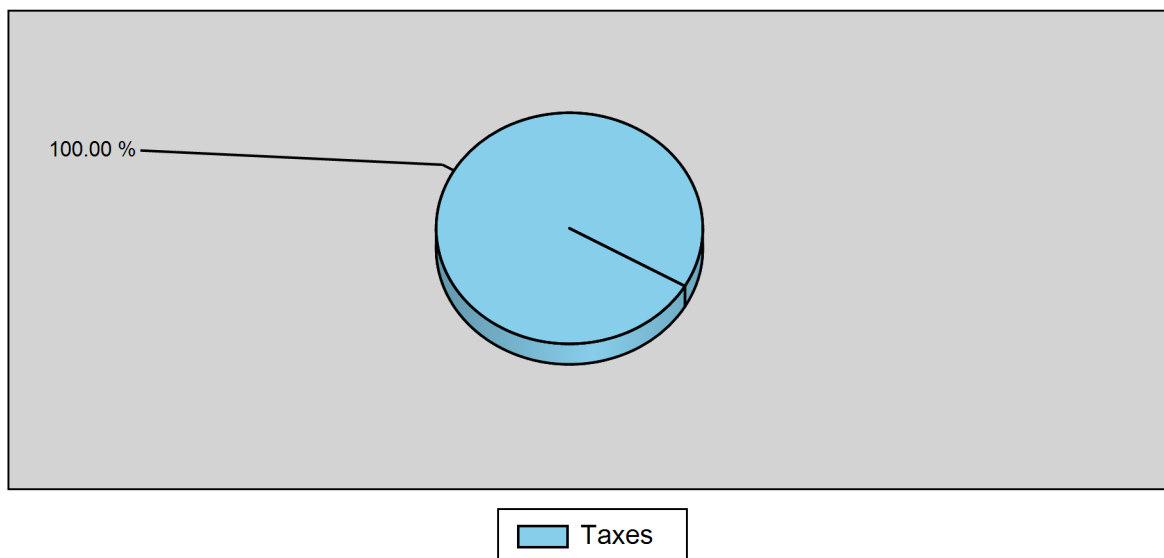
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	17,534	17,534
<b>Total Revenues:</b>	<b>0</b>	<b>17,534</b>	<b>17,534</b>
<b>Expenditures</b>			
Administration	0	2,243	2,243
Consultants	0	2,000	2,000
Maintenance and Repairs	0	6,500	6,500
Wages and benefits	0	6,791	6,791
<b>Total Expenditures:</b>	<b>0</b>	<b>17,534</b>	<b>17,534</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	17,534	17,820	18,127	18,423	18,723
<b>Total Revenues:</b>	<b>17,534</b>	<b>17,820</b>	<b>18,127</b>	<b>18,423</b>	<b>18,723</b>
<b>Expenditures</b>					
Administration	2,243	2,282	2,322	2,363	2,404
Consultants	2,000	2,030	2,060	2,091	2,122
Maintenance and Repairs	6,500	6,598	6,697	6,797	6,899
Wages and benefits	6,791	6,910	7,048	7,172	7,298
<b>Total Expenditures:</b>	<b>17,534</b>	<b>17,820</b>	<b>18,127</b>	<b>18,423</b>	<b>18,723</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

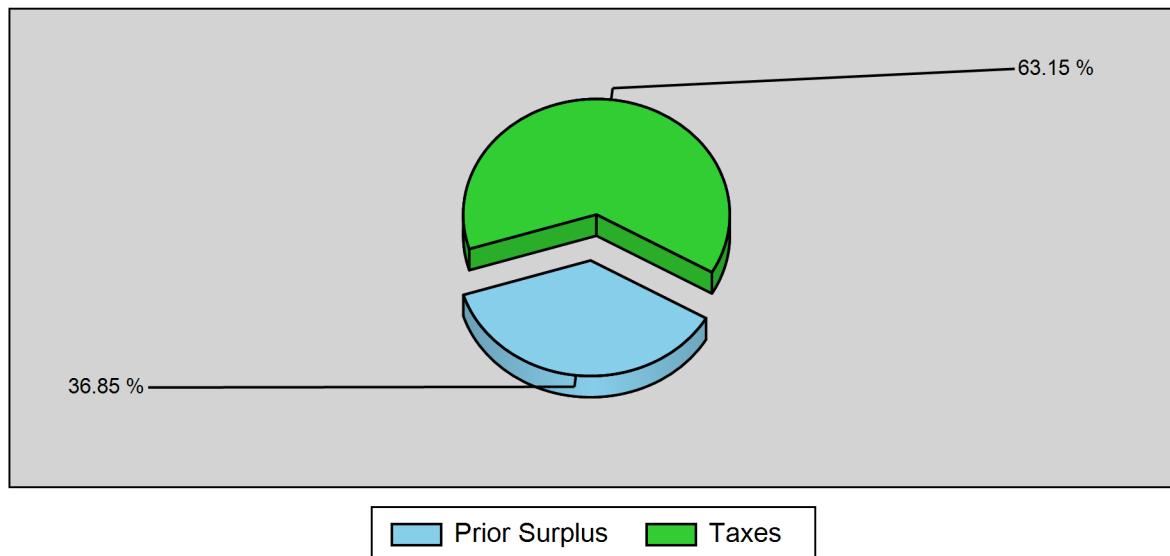
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	5,000	0
Taxes	9,973	8,570	(1,403)
<b>Total Revenues:</b>	<b>14,973</b>	<b>13,570</b>	<b>(1,403)</b>
<b>Expenditures</b>			
Administration	3,360	3,414	54
Advertising	500	500	0
Contracts and Agreements	3,300	4,000	700
Insurance	375	392	17
Travel	0	450	450
Wages and benefits	7,438	4,814	(2,624)
<b>Total Expenditures:</b>	<b>14,973</b>	<b>13,570</b>	<b>(1,403)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	3,000	2,000	1,000	0
Taxes	8,570	10,921	12,287	13,643	15,202
<b>Total Revenues:</b>	<b>13,570</b>	<b>13,921</b>	<b>14,287</b>	<b>14,643</b>	<b>15,202</b>
<b>Expenditures</b>					
Administration	3,414	3,474	3,534	3,596	3,659
Advertising	500	500	500	500	500
Contracts and Agreements	4,000	4,200	4,400	4,600	5,000
Insurance	392	399	406	413	420
Travel	450	450	450	450	450
Wages and benefits	4,814	4,898	4,997	5,084	5,173
<b>Total Expenditures:</b>	<b>13,570</b>	<b>13,921</b>	<b>14,287</b>	<b>14,643</b>	<b>15,202</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

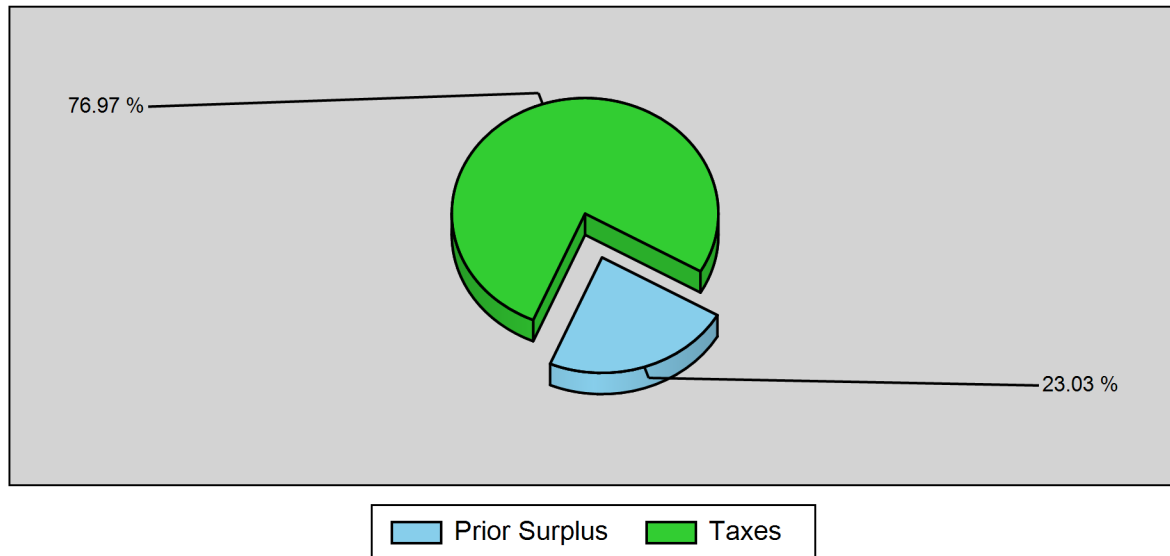
Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	12,000	(8,000)
Taxes	33,021	40,100	7,079
<b>Total Revenues:</b>	<b>53,021</b>	<b>52,100</b>	<b>(921)</b>
<b>Expenditures</b>			
Consultants	51,800	52,100	300
Wages and benefits	1,221	0	(1,221)
<b>Total Expenditures:</b>	<b>53,021</b>	<b>52,100</b>	<b>(921)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	12,000	10,000	5,000	0	0
Taxes	40,100	42,400	47,600	52,800	53,000
<b>Total Revenues:</b>	<b>52,100</b>	<b>52,400</b>	<b>52,600</b>	<b>52,800</b>	<b>53,000</b>
<b>Expenditures</b>					
Consultants	52,100	52,400	52,600	52,800	53,000
<b>Total Expenditures:</b>	<b>52,100</b>	<b>52,400</b>	<b>52,600</b>	<b>52,800</b>	<b>53,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

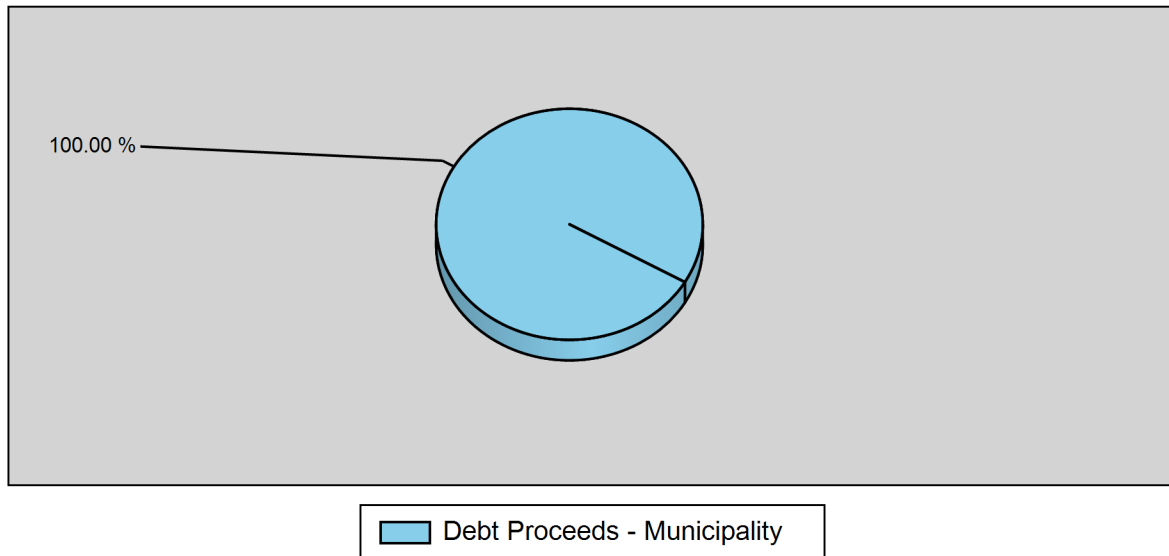
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



## Revenues By GL Category



**Notes:** FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds - Municipality	11,488,025	10,922,633	(565,392)
<b>Total Revenues:</b>	<b>11,488,025</b>	<b>10,922,633</b>	<b>(565,392)</b>
<b>Expenditures</b>			
Financing - Municipalities	11,488,025	10,922,633	(565,392)
<b>Total Expenditures:</b>	<b>11,488,025</b>	<b>10,922,633</b>	<b>(565,392)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Debt Proceeds - Municipality	10,922,633	8,946,219	7,382,374	7,253,149	7,059,624
<b>Total Revenues:</b>	<b>10,922,633</b>	<b>8,946,219</b>	<b>7,382,374</b>	<b>7,253,149</b>	<b>7,059,624</b>
<b>Expenditures</b>					
Financing - Municipalities	10,922,633	8,946,219	7,382,374	7,253,149	7,059,624
<b>Total Expenditures:</b>	<b>10,922,633</b>	<b>8,946,219</b>	<b>7,382,374</b>	<b>7,253,149</b>	<b>7,059,624</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

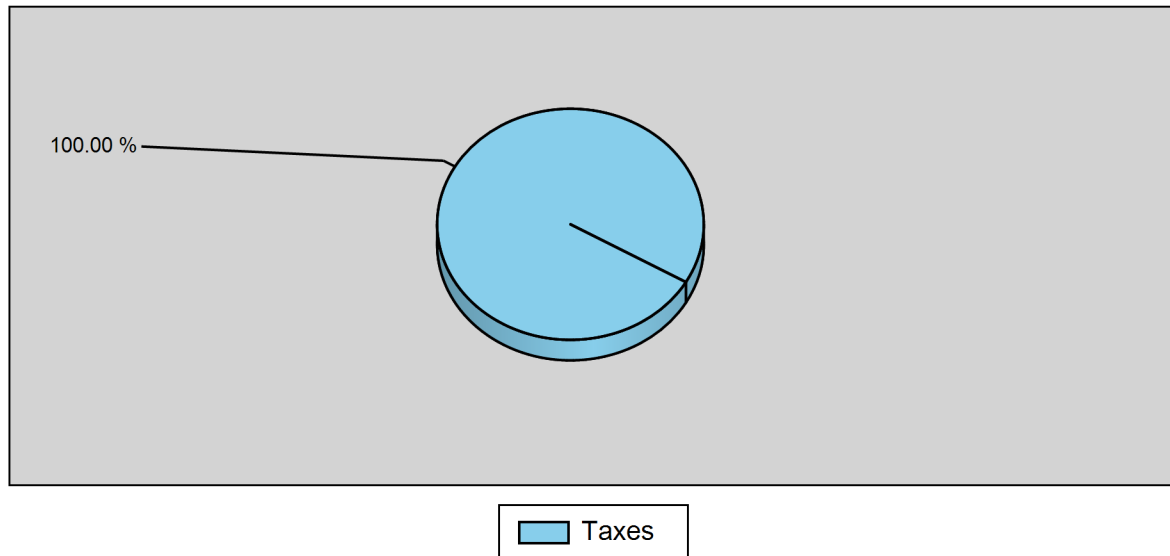
Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



## Revenues By GL Category



Notes: At Req Limit

Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	25,000	25,000	0
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Expenditures</b>			
Operations	25,000	25,000	0
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	25,000	25,000	25,500	25,000	25,000
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>
<b>Expenditures</b>					
Operations	25,000	25,000	25,500	25,000	25,000
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

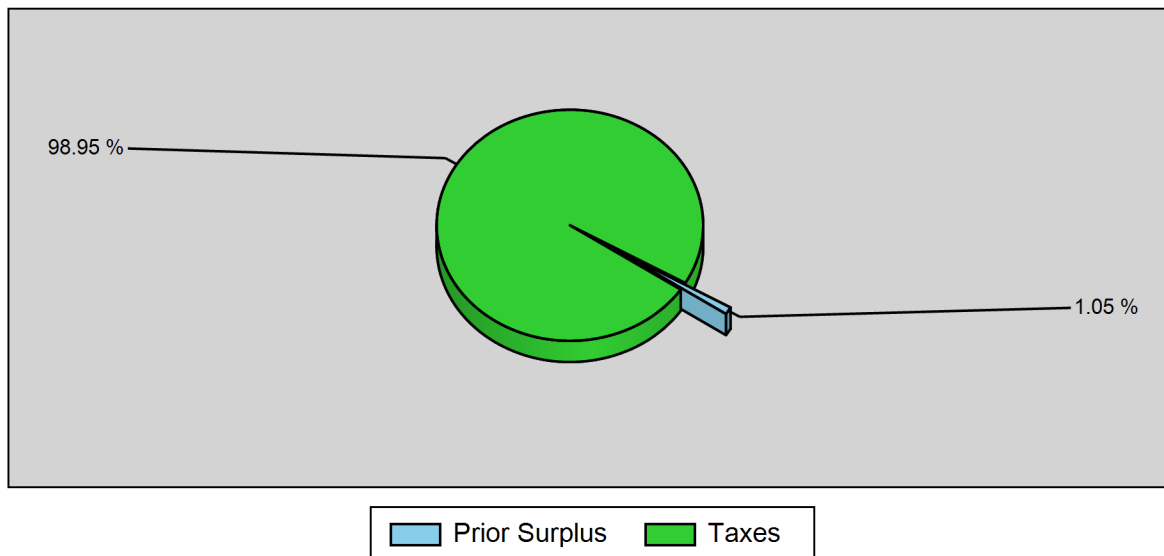
Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Revenues By GL Category



Notes:

Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,500	7,500	0
Taxes	718,308	708,392	(9,916)
<b>Total Revenues:</b>	<b>725,808</b>	<b>715,892</b>	<b>(9,916)</b>
<b>Expenditures</b>			
Administration	7,948	9,073	1,125
Transfers - Other Agencies	717,860	706,819	(11,041)
<b>Total Expenditures:</b>	<b>725,808</b>	<b>715,892</b>	<b>(9,916)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	7,500	0	0	0	0
Taxes	708,392	734,232	734,394	734,558	734,725
<b>Total Revenues:</b>	<b>715,892</b>	<b>734,232</b>	<b>734,394</b>	<b>734,558</b>	<b>734,725</b>
<b>Expenditures</b>					
Administration	9,073	9,232	9,394	9,558	9,725
Transfers - Other Agencies	706,819	725,000	725,000	725,000	725,000
<b>Total Expenditures:</b>	<b>715,892</b>	<b>734,232</b>	<b>734,394</b>	<b>734,558</b>	<b>734,725</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

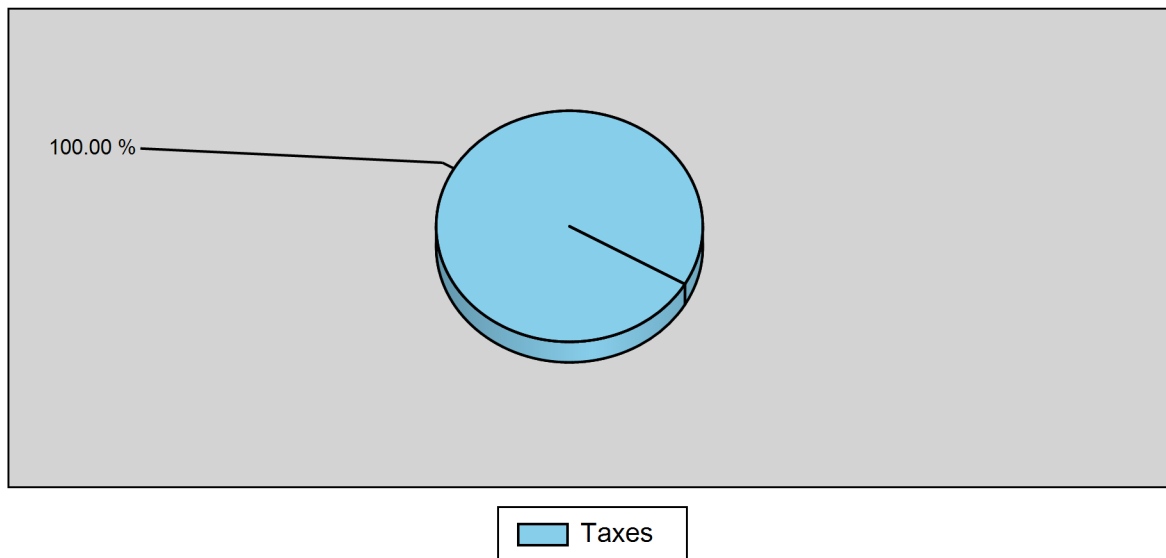
Service: REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)

Dept Number: 9390

Service Participants: All Municipalities and Electoral Areas



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	35,000	35,000
<b>Total Revenues:</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>			
Grant Expense	0	35,000	35,000
<b>Total Expenditures:</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast					
	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	35,000	35,000	35,000	35,000	35,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>					
Grant Expense	35,000	35,000	35,000	35,000	35,000
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

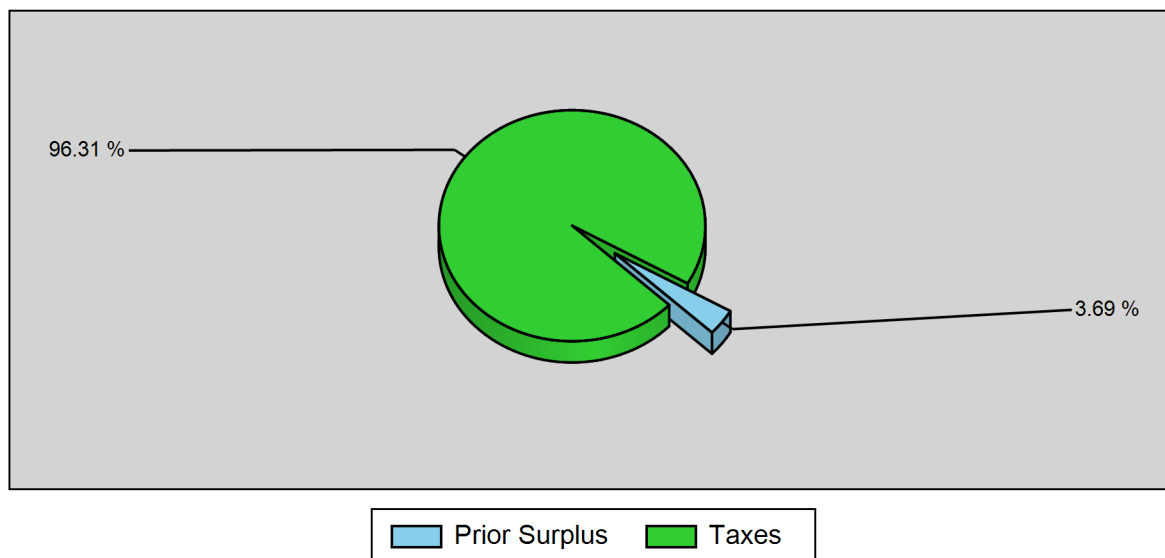
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	30,000	2,500	(27,500)
Taxes	76,826	65,203	(11,623)
<b>Total Revenues:</b>	<b>106,826</b>	<b>67,703</b>	<b>(39,123)</b>
<b>Expenditures</b>			
Administration	5,377	5,584	207
Advertising	500	500	0
Consultants	55,000	15,000	(40,000)
Contracts and Agreements	1,000	1,000	0
Operations	3,500	3,500	0
Supplies	500	500	0
Transfers	2,500	2,500	0
Wages and benefits	38,449	39,119	670
<b>Total Expenditures:</b>	<b>106,826</b>	<b>67,703</b>	<b>(39,123)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	2,500	2,500	2,500	2,500	0
Taxes	65,203	50,987	51,880	50,201	47,944
Transfers from Reserve	0	0	0	10,000	0
<b>Total Revenues:</b>	<b>67,703</b>	<b>53,487</b>	<b>54,380</b>	<b>62,701</b>	<b>47,944</b>
<b>Expenditures</b>					
Administration	5,584	5,682	5,781	5,882	5,985
Advertising	500	500	500	500	0
Consultants	15,000	0	0	10,000	0
Contracts and Agreements	1,000	1,000	1,000	1,000	0
Operations	3,500	3,500	3,500	3,500	0
Supplies	500	500	500	500	0
Transfers	2,500	2,500	2,500	0	0
Wages and benefits	39,119	39,805	40,599	41,319	41,959
<b>Total Expenditures:</b>	<b>67,703</b>	<b>53,487</b>	<b>54,380</b>	<b>62,701</b>	<b>47,944</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

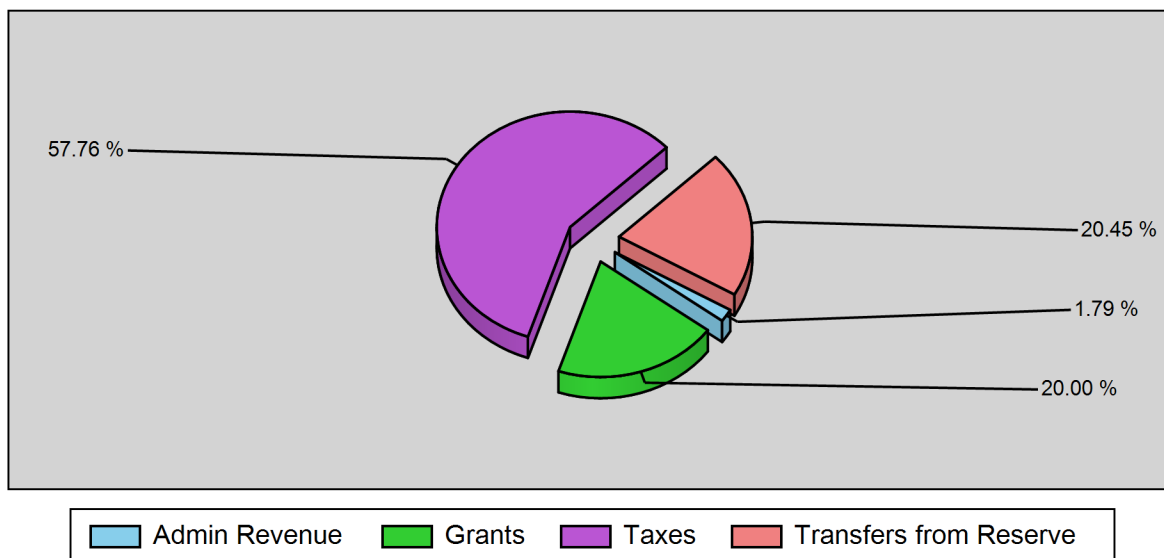
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	8,000	8,000	0
Grants	70,000	89,600	19,600
Taxes	249,437	258,716	9,279
Transfers from Reserve	66,007	91,607	25,600
<b>Total Revenues:</b>	<b>393,444</b>	<b>447,923</b>	<b>54,479</b>
<b>Expenditures</b>			
Administration	25,342	26,111	769
Advertising	2,548	2,579	31
Capital and Equipment	131,000	181,200	50,200
Financing	9,007	17,007	8,000
Insurance	5,331	6,304	973
Maintenance and Repairs	62,500	69,500	7,000
Operations	14,000	14,000	0
Supplies	7,500	8,000	500
Transfers	30,000	30,000	0
Wages and benefits	106,216	93,222	(12,994)
<b>Total Expenditures:</b>	<b>393,444</b>	<b>447,923</b>	<b>54,479</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	8,000	8,000	8,000	8,000	8,000
Grants	89,600	10,000	0	0	0
Taxes	258,716	259,869	277,655	263,265	271,097
Transfers from Reserve	91,607	17,007	17,007	11,002	8,000
<b>Total Revenues:</b>	<b>447,923</b>	<b>294,876</b>	<b>302,662</b>	<b>282,267</b>	<b>287,097</b>
<b>Expenditures</b>					
Administration	26,111	26,568	27,033	27,506	28,090
Advertising	2,579	2,620	2,620	2,650	2,690
Capital and Equipment	181,200	33,000	34,000	17,900	18,000
Financing	17,007	17,007	17,007	11,002	11,002
Insurance	6,304	6,415	6,527	6,641	4,749
Maintenance and Repairs	69,500	71,500	73,500	75,500	77,500
Operations	14,000	7,000	7,000	7,000	7,000
Supplies	8,000	6,500	9,500	7,500	10,500
Transfers	30,000	30,000	30,000	30,000	30,000
Wages and benefits	93,222	94,266	95,475	96,568	97,566
<b>Total Expenditures:</b>	<b>447,923</b>	<b>294,876</b>	<b>302,662</b>	<b>282,267</b>	<b>287,097</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

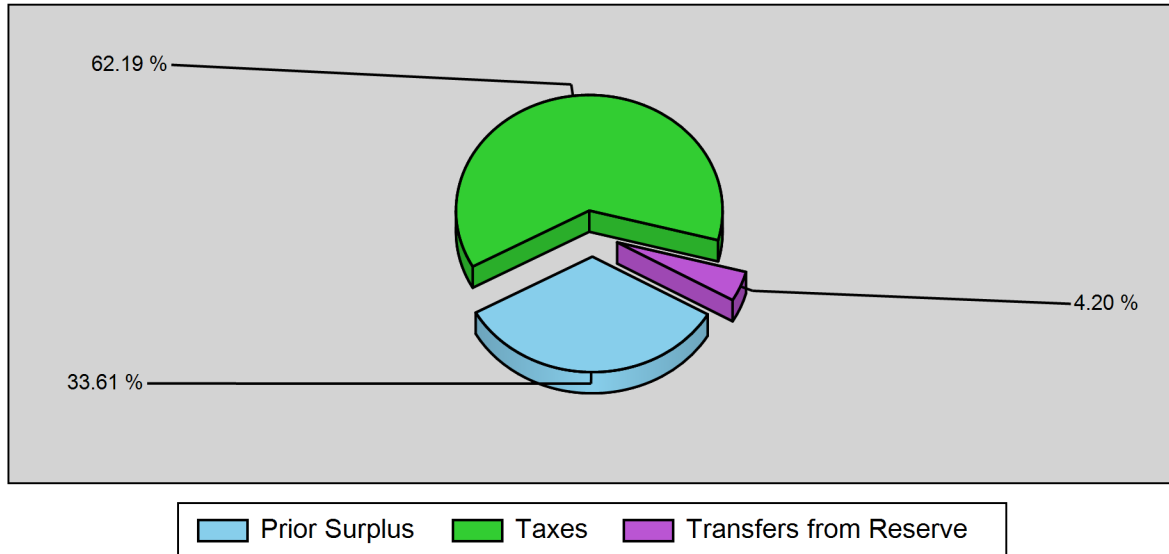
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	50,000	0	(50,000)
Prior Surplus	20,000	80,000	60,000
Taxes	140,607	148,013	7,406
Transfers from Reserve	25,000	10,000	(15,000)
<b>Total Revenues:</b>	<b>235,607</b>	<b>238,013</b>	<b>2,406</b>
<b>Expenditures</b>			
Administration	10,658	11,617	959
Consultants	5,000	5,000	0
Contracts and Agreements	66,000	81,000	15,000
Grant Expense	8,000	8,000	0
Legal	500	0	(500)
Plans and Studies	100,000	0	(100,000)
Supplies	1,000	1,000	0
Transfers	0	38,744	38,744
Wages and benefits	44,449	92,652	48,203
<b>Total Expenditures:</b>	<b>235,607</b>	<b>238,013</b>	<b>2,406</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Other Revenue	0	35,000	0	0	0
Prior Surplus	80,000	15,000	10,000	5,000	0
Taxes	148,013	165,834	197,624	169,252	139,016
Transfers from Reserve	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>238,013</b>	<b>215,834</b>	<b>207,624</b>	<b>174,252</b>	<b>139,016</b>
<b>Expenditures</b>					
Administration	11,617	11,820	12,027	12,238	12,452
Consultants	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	81,000	21,000	21,000	21,000	21,000
Grant Expense	8,000	8,000	8,000	8,000	8,000
Plans and Studies	0	75,000	25,000	0	0
Supplies	1,000	1,000	1,000	1,000	0
Transfers	38,744	0	40,000	30,000	0
Wages and benefits	92,652	94,014	95,597	97,014	92,564
<b>Total Expenditures:</b>	<b>238,013</b>	<b>215,834</b>	<b>207,624</b>	<b>174,252</b>	<b>139,016</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

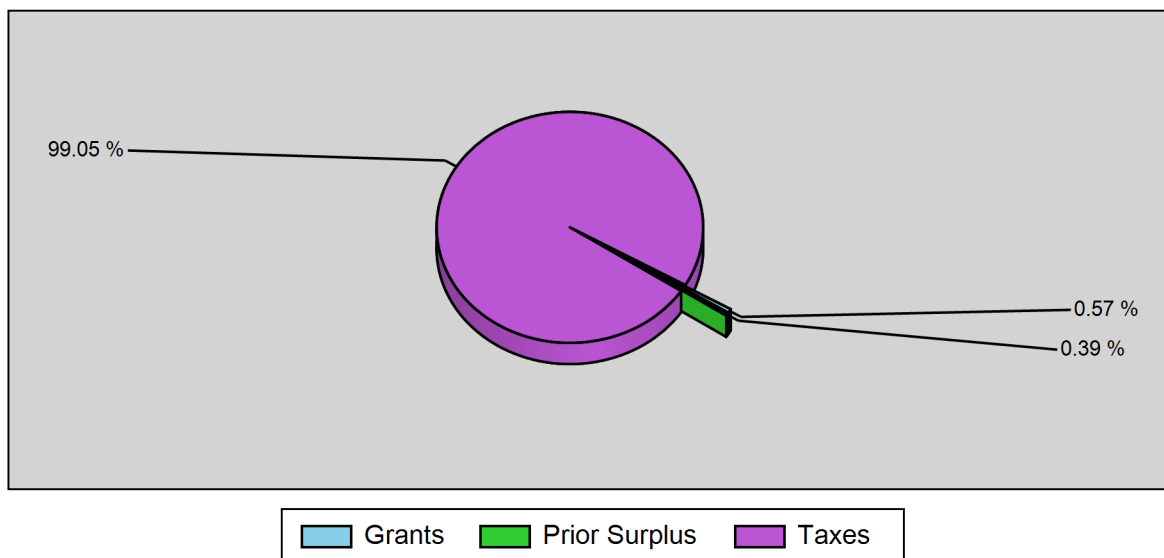


Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	5,000	5,000	0
Prior Surplus	0	3,419	3,419
Taxes	861,763	875,708	13,945
<b>Total Revenues:</b>	<b>866,763</b>	<b>884,127</b>	<b>17,364</b>
<b>Expenditures</b>			
Administration	8,446	9,713	1,267
Transfers - Other Agencies	858,317	874,414	16,097
<b>Total Expenditures:</b>	<b>866,763</b>	<b>884,127</b>	<b>17,364</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: STERILE INSECT RELEASE PROGRAM

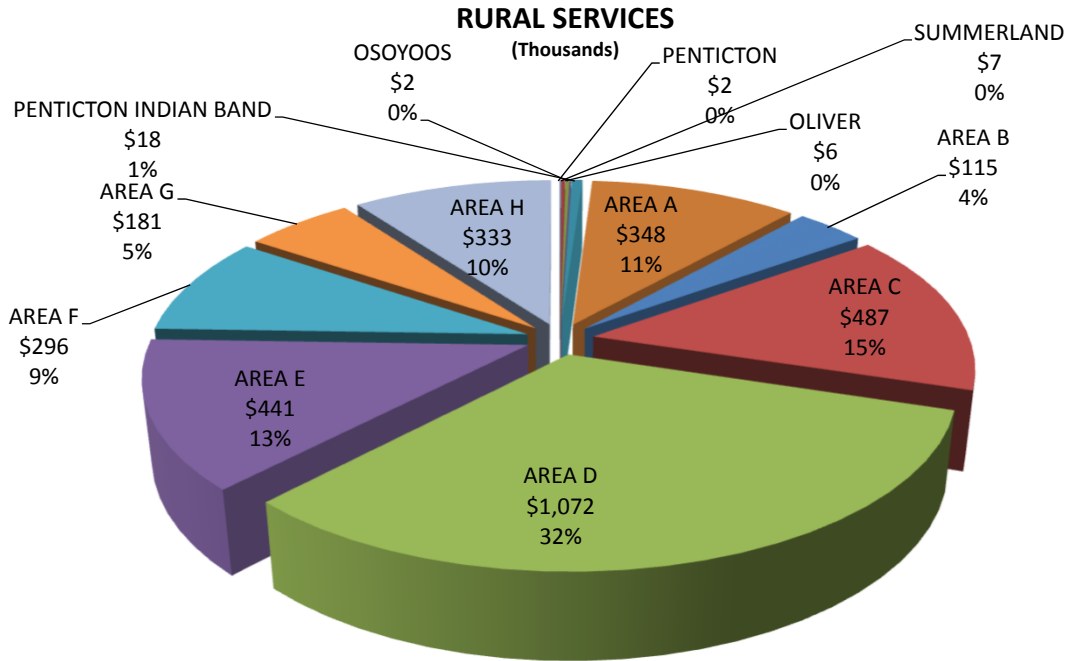
Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	5,000	5,000	5,000	5,000	5,000
Prior Surplus	3,419	0	0	0	0
Taxes	875,708	879,297	879,470	879,646	879,825
<b>Total Revenues:</b>	<b>884,127</b>	<b>884,297</b>	<b>884,470</b>	<b>884,646</b>	<b>884,825</b>
<b>Expenditures</b>					
Administration	9,713	9,883	10,056	10,232	10,411
Transfers - Other Agencies	874,414	874,414	874,414	874,414	874,414
<b>Total Expenditures:</b>	<b>884,127</b>	<b>884,297</b>	<b>884,470</b>	<b>884,646</b>	<b>884,825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# RURAL SERVICES

• Summary Information		<a href="#">56 - 57</a>
• Animal Control – Areas A,B,C,D,E,F,G	9200	<a href="#">58 -59</a>
• Building Inspection	2500	<a href="#">60 – 62</a>
• Bylaw Enforcement	5100	<a href="#">63 – 64</a>
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	<a href="#">65 - 66</a>
• Destruction of Pests – Penticton	5600	<a href="#">67 - 68</a>
• Destruction of Pests – Summerland	5800	<a href="#">69 - 70</a>
• Economic Development - Areas B,G,& H	9360	<a href="#">71 - 72</a>
• Electoral Area Administration	0300	<a href="#">73 - 74</a>
• Electoral Area Planning	5000	<a href="#">75 - 77</a>
• Information Services (IS)	0600	<a href="#">78 - 79</a>
• Mosquito Control	5700	<a href="#">80 - 81</a>
• Okanagan Regional Library	9900	<a href="#">82 – 83</a>
• Subdivision Servicing	4200	<a href="#">84 - 85</a>
• Transit -South Okanagan	8600	<a href="#">86 – 87</a>





<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>RURAL SERVICES</b>	\$3,307,997	\$3,299,014	\$8,983	
ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$104,461	\$104,684	-\$223	
BUILDING INSPECTION	\$223,884	\$223,959	-\$75	
DESTRUCTION OF PESTS	\$4,228	\$4,525	-\$297	
ELECTORAL AREA ADMINISTRATION	\$1,077,746	\$1,048,783	\$28,963	increased S&W allocation
ECON. DEV. - B, G, H	\$0	\$15,410	-\$15,410	No requisiton for 2017
HERITAGE CONSERVATION A, C, D, G, H	\$0	\$21,424	-\$21,424	Replaced - see new service under Regional Services
MOSQUITO CONTROL	\$103,830	\$97,578	\$6,252	
OKANAGAN REGIONAL LIBRARY	\$807,913	\$800,390	\$7,523	
ELECTORAL AREA PLANNING	\$897,891	\$896,855	\$1,036	
SUBDIVISION SERVICING	\$88,044	\$85,406	\$2,638	Program changes approved Public Works Admin support \$7.5K and Engineering Technologist 32.8K offset by increased fees revenues \$10K and prior surplus

<b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b>				
BYLAW ENFORCEMENT	\$209,917	\$183,669	\$26,248	Program changes increase Salaries by \$36,595 offset by increased prior year surplus \$10K
INFORMATION SERVICES	\$577,408	\$529,466	\$47,942	Program Change approved increases Salaries \$43K

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

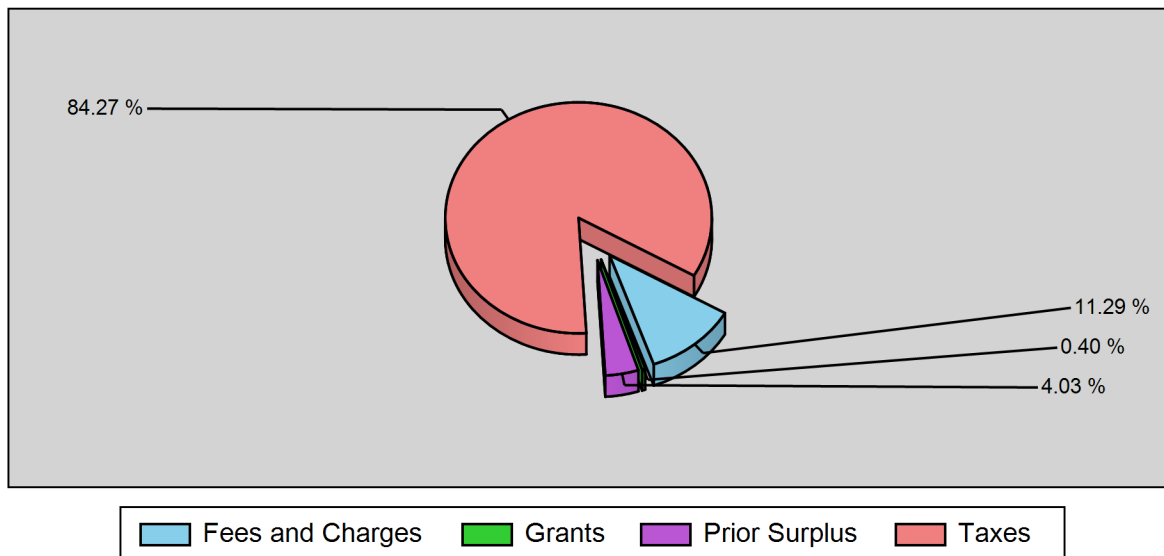
Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	12,500	14,000	1,500
Grants	500	500	0
Prior Surplus	6,000	5,000	(1,000)
Taxes	104,684	104,461	(223)
<b>Total Revenues:</b>	<b>123,684</b>	<b>123,961</b>	<b>277</b>
<b>Expenditures</b>			
Administration	26,634	22,886	(3,748)
Advertising	500	1,500	1,000
Contracts and Agreements	70,000	70,000	0
Grant in Aid	9,000	9,000	0
Legal	2,550	2,575	25
Operations	15,000	18,000	3,000
<b>Total Expenditures:</b>	<b>123,684</b>	<b>123,961</b>	<b>277</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



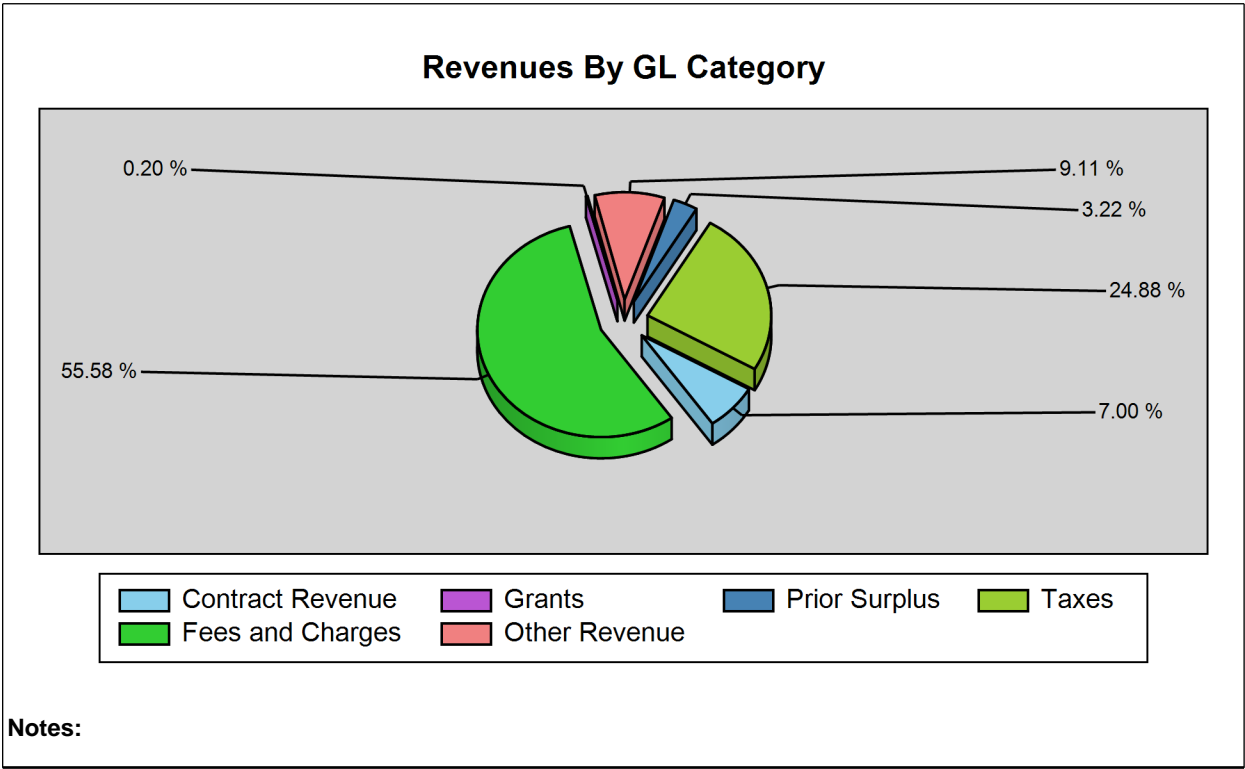
<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	14,000	14,000	14,000	14,000	14,000
Grants	500	500	500	500	500
Prior Surplus	5,000	1,000	1,000	1,000	0
Taxes	104,461	107,821	108,185	108,556	109,958
<b>Total Revenues:</b>	<b>123,961</b>	<b>123,321</b>	<b>123,685</b>	<b>124,056</b>	<b>124,458</b>
<b>Expenditures</b>					
Administration	22,886	23,220	23,560	23,906	24,258
Advertising	1,500	500	500	500	500
Contracts and Agreements	70,000	70,000	70,000	70,000	70,000
Grant in Aid	9,000	9,000	9,000	9,000	9,000
Legal	2,575	2,601	2,625	2,650	2,700
Operations	18,000	18,000	18,000	18,000	18,000
<b>Total Expenditures:</b>	<b>123,961</b>	<b>123,321</b>	<b>123,685</b>	<b>124,056</b>	<b>124,458</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: BUILDING INSPECTION  
Dept Number: 2500  
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	62,000	63,000	1,000
Fees and Charges	492,100	500,000	7,900
Grants	1,800	1,800	0
Other Revenue	40,500	82,000	41,500
Prior Surplus	45,000	29,000	(16,000)
Recoveries	5,000	0	(5,000)
Taxes	223,959	223,884	(75)
<b>Total Revenues:</b>	<b>870,359</b>	<b>899,684</b>	<b>29,325</b>
<b>Expenditures</b>			
Administration	74,216	82,700	8,484
Advertising	2,000	2,000	0
Capital and Equipment	1,500	3,500	2,000
Consultants	10,000	10,000	0
Insurance	40,647	40,462	(185)
Legal	15,000	15,000	0
Operations	2,500	6,000	3,500
Other Expense	6,000	5,000	(1,000)
Supplies	4,000	5,000	1,000
Transfers	15,000	15,000	0
Travel	43,433	42,974	(459)
Utilities	10,000	15,000	5,000
Wages and benefits	646,063	657,048	10,985
<b>Total Expenditures:</b>	<b>870,359</b>	<b>899,684</b>	<b>29,325</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Contract Revenue	63,000	63,000	63,000	63,000	63,000
Fees and Charges	500,000	500,000	500,000	500,000	500,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	82,000	62,000	62,000	62,000	62,000
Prior Surplus	29,000	10,000	10,000	10,000	10,000
Recoveries	0	0	0	0	0
Taxes	223,884	241,853	256,788	271,108	285,263
<b>Total Revenues:</b>	<b>899,684</b>	<b>878,653</b>	<b>893,588</b>	<b>907,908</b>	<b>922,063</b>
<b>Expenditures</b>					
Administration	82,700	84,147	85,619	87,117	88,642
Advertising	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	3,500	3,500	3,500	3,500	3,500
Consultants	10,000	0	0	0	0
Insurance	40,462	41,170	41,890	42,623	43,369
Legal	15,000	15,000	15,000	15,000	15,000
Operations	6,000	2,500	2,500	2,500	2,500
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	5,000	5,000	5,000	5,000	5,000
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	42,974	42,446	42,570	43,346	43,974
Utilities	15,000	15,000	15,000	15,000	15,000
Wages and benefits	657,048	647,890	660,509	671,822	683,078
<b>Total Expenditures:</b>	<b>899,684</b>	<b>878,653</b>	<b>893,588</b>	<b>907,908</b>	<b>922,063</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

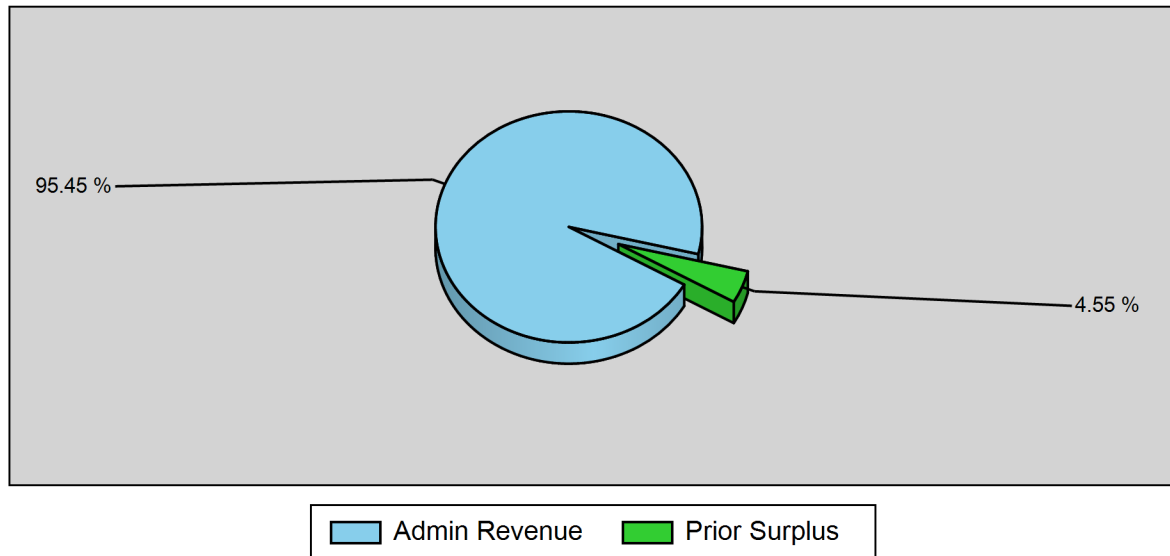
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	183,669	209,917	26,248
Prior Surplus	0	10,000	10,000
<b>Total Revenues:</b>	<b>183,669</b>	<b>219,917</b>	<b>36,248</b>
<b>Expenditures</b>			
Administration	25,263	27,155	1,892
Contracts and Agreements	25,500	26,010	510
Legal	5,100	5,189	89
Supplies	1,020	1,038	18
Wages and benefits	126,786	160,525	33,739
<b>Total Expenditures:</b>	<b>183,669</b>	<b>219,917</b>	<b>36,248</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	209,917	223,114	226,687	230,022	233,103
Prior Surplus	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>219,917</b>	<b>223,114</b>	<b>226,687</b>	<b>230,022</b>	<b>233,103</b>
<b>Expenditures</b>					
Administration	27,155	27,630	28,114	28,606	29,106
Contracts and Agreements	26,010	26,465	26,928	27,399	27,878
Legal	5,189	5,280	5,372	5,466	5,562
Supplies	1,038	1,056	1,074	1,093	1,112
Wages and benefits	160,525	162,683	165,199	167,458	169,445
<b>Total Expenditures:</b>	<b>219,917</b>	<b>223,114</b>	<b>226,687</b>	<b>230,022</b>	<b>233,103</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

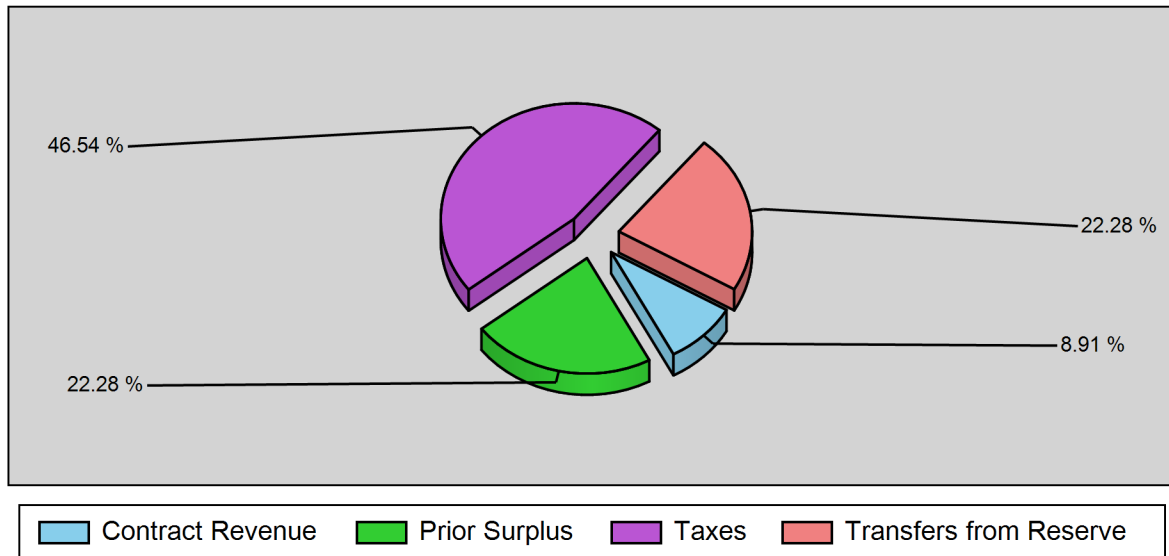
Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	400	400	0
Prior Surplus	(1,000)	1,000	2,000
Taxes	1,906	2,089	183
Transfers from Reserve	3,000	1,000	(2,000)
<b>Total Revenues:</b>	<b>4,306</b>	<b>4,489</b>	<b>183</b>
<b>Expenditures</b>			
Administration	525	550	25
Advertising	500	550	50
Contracts and Agreements	1,500	1,500	0
Insurance	181	189	8
Operations	100	100	0
Supplies	500	550	50
Travel	500	550	50
Wages and benefits	500	500	0
<b>Total Expenditures:</b>	<b>4,306</b>	<b>4,489</b>	<b>183</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	400	400	400	400	400
Prior Surplus	1,000	0	0	0	0
Taxes	2,089	3,102	4,115	4,128	4,141
Transfers from Reserve	1,000	1,000	0	0	0
<b>Total Revenues:</b>	<b>4,489</b>	<b>4,502</b>	<b>4,515</b>	<b>4,528</b>	<b>4,541</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	550	550	550	550	550
Contracts and Agreements	1,500	1,500	1,500	1,500	1,500
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	550	550	550	550	550
Travel	550	550	550	550	550
Wages and benefits	500	500	500	500	500
<b>Total Expenditures:</b>	<b>4,489</b>	<b>4,502</b>	<b>4,515</b>	<b>4,528</b>	<b>4,541</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

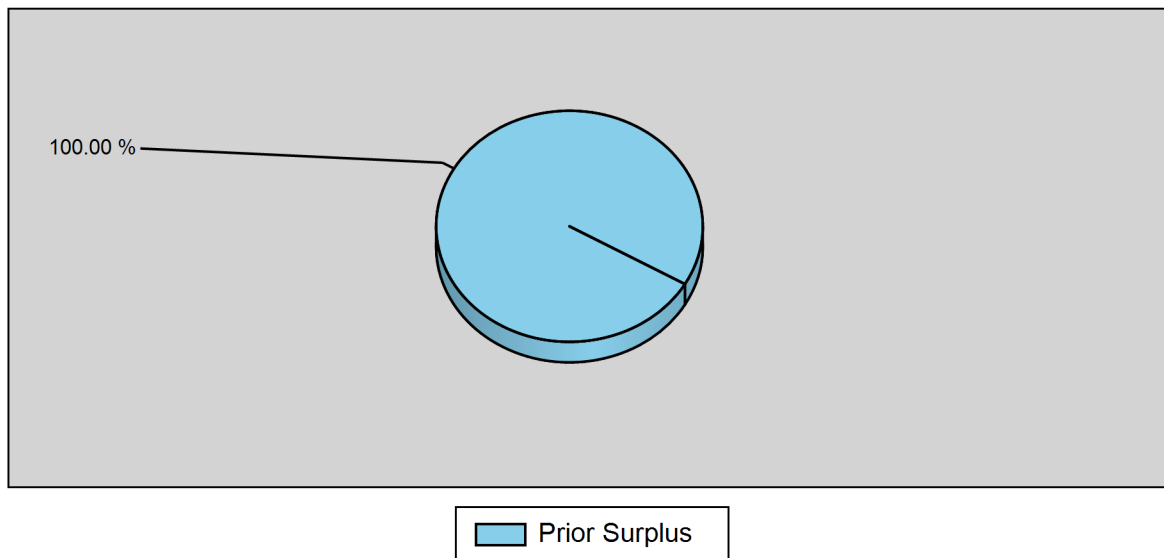
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



## Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,656	3,689	33
<b>Total Revenues:</b>	<b>3,656</b>	<b>3,689</b>	<b>33</b>
<b>Expenditures</b>			
Administration	525	550	25
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	181	189	8
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	400	400	0
<b>Total Expenditures:</b>	<b>3,656</b>	<b>3,689</b>	<b>33</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	0	0	1,715	3,728	3,741
Prior Surplus	3,689	3,702	2,000	0	0
<b>Total Revenues:</b>	<b>3,689</b>	<b>3,702</b>	<b>3,715</b>	<b>3,728</b>	<b>3,741</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	200	200	200	200	200
Contracts and Agreements	1,050	1,050	1,050	1,050	1,050
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	400	400	400	400	400
<b>Total Expenditures:</b>	<b>3,689</b>	<b>3,702</b>	<b>3,715</b>	<b>3,728</b>	<b>3,741</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

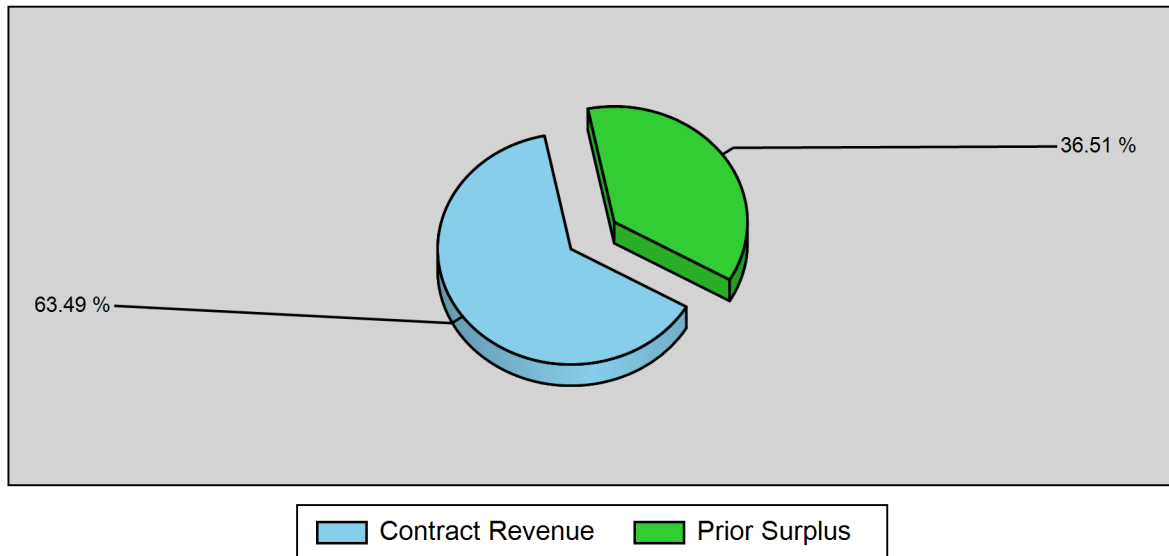
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Revenues By GL Category



Notes:

Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	2,219	1,739	(480)
Prior Surplus	1,000	1,000	0
<b>Total Revenues:</b>	<b>3,219</b>	<b>2,739</b>	<b>(480)</b>
<b>Expenditures</b>			
Administration	1,038	550	(488)
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	181	189	8
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	250	250	0
<b>Total Expenditures:</b>	<b>3,219</b>	<b>2,739</b>	<b>(480)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	1,739	1,752	1,765	2,778	2,791
Prior Surplus	1,000	1,000	1,000	0	0
<b>Total Revenues:</b>	<b>2,739</b>	<b>2,752</b>	<b>2,765</b>	<b>2,778</b>	<b>2,791</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	200	200	200	200	200
Contracts and Agreements	250	250	250	250	250
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	250	250	250	250	250
<b>Total Expenditures:</b>	<b>2,739</b>	<b>2,752</b>	<b>2,765</b>	<b>2,778</b>	<b>2,791</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	115	0	(115)
Taxes	15,410	0	(15,410)
<b>Total Revenues:</b>	<b>15,525</b>	<b>0</b>	<b>(15,525)</b>
<b>Expenditures</b>			
Administration	525	0	(525)
Contracts and Agreements	15,000	0	(15,000)
<b>Total Expenditures:</b>	<b>15,525</b>	<b>0</b>	<b>(15,525)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	0	15,560	15,570	15,580	15,590
<b>Total Revenues:</b>	<b>0</b>	<b>15,560</b>	<b>15,570</b>	<b>15,580</b>	<b>15,590</b>
<b>Expenditures</b>					
Administration	0	560	570	580	590
Contracts and Agreements	0	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>0</b>	<b>15,560</b>	<b>15,570</b>	<b>15,580</b>	<b>15,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





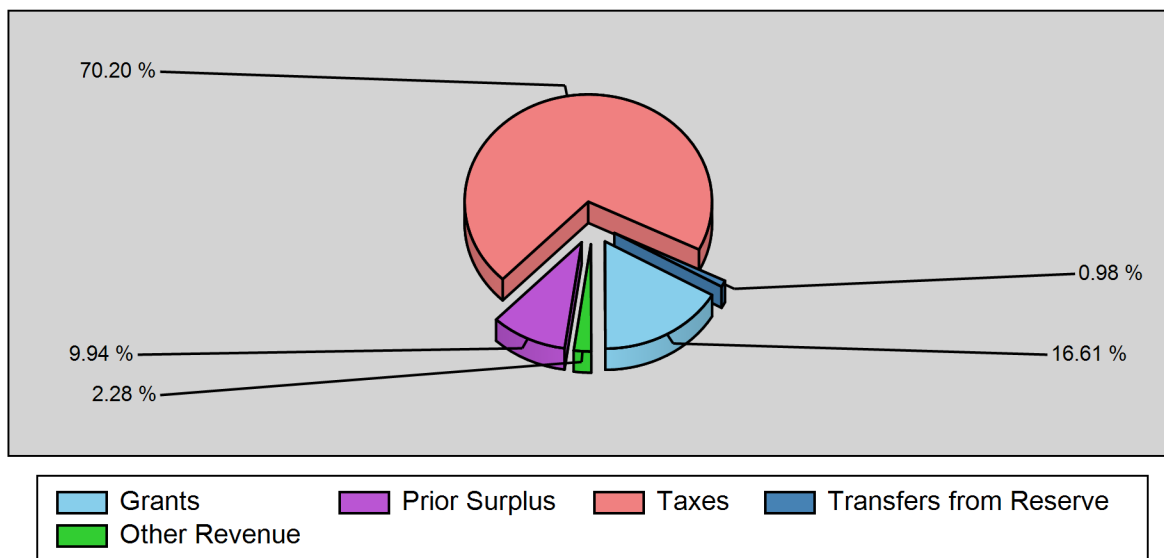
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA ADMINISTRATION  
Dept Number: 0300  
Service Participants: All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	355,000	254,999	(100,001)
Other Revenue	35,000	35,000	0
Prior Surplus	75,000	152,556	77,556
Taxes	1,048,783	1,077,746	28,963
Transfers from Reserve	0	15,000	15,000
<b>Total Revenues:</b>	<b>1,513,783</b>	<b>1,535,301</b>	<b>21,518</b>
<b>Expenditures</b>			
Administration	173,067	212,441	39,374
Capital and Equipment	2,500	17,500	15,000
Consultants	0	10,000	10,000
Contingency	500	500	0
Grant Expense	200,000	100,000	(100,000)
Legal	2,500	2,500	0
Other Expense	16,000	1,000	(15,000)
Transfers	25,000	25,000	0
Utilities	10,000	10,000	0
Wages and benefits	1,084,216	1,156,360	72,144
<b>Total Expenditures:</b>	<b>1,513,783</b>	<b>1,535,301</b>	<b>21,518</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

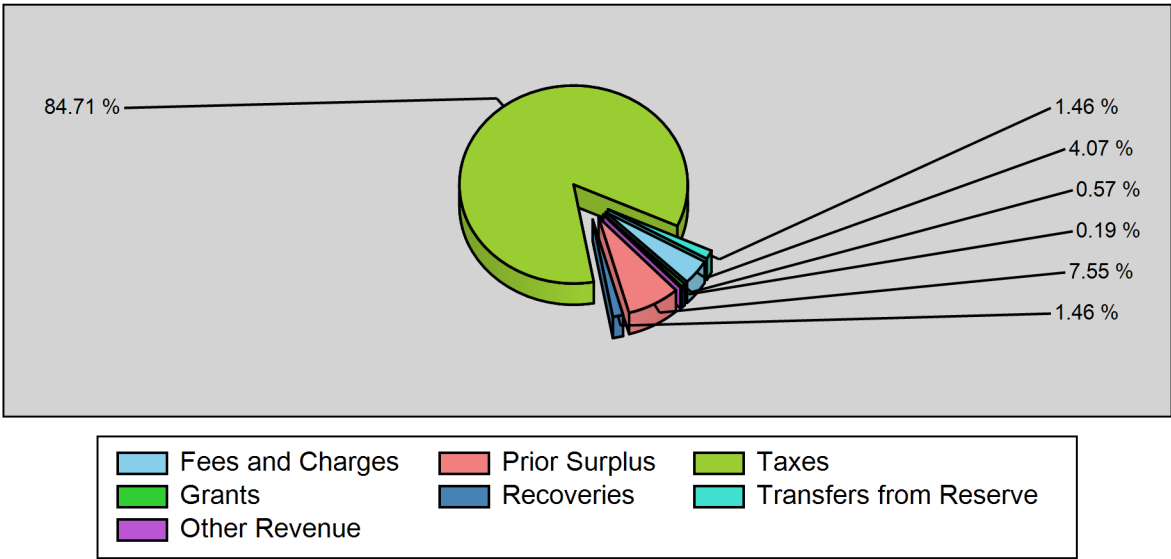
Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Grants	254,999	155,000	155,000	155,000	155,000
Other Revenue	35,000	35,000	35,000	35,000	35,000
Prior Surplus	152,556	72,556	67,556	62,556	42,556
Taxes	1,077,746	1,171,472	1,202,507	1,231,112	1,125,148
Transfers from Reserve	15,000	80,000	0	0	0
<b>Total Revenues:</b>	<b>1,535,301</b>	<b>1,514,028</b>	<b>1,460,063</b>	<b>1,483,668</b>	<b>1,357,704</b>
<b>Expenditures</b>					
Administration	212,441	215,414	218,439	221,516	224,647
Capital and Equipment	17,500	2,500	2,500	2,500	2,500
Consultants	10,000	0	0	0	0
Contingency	500	500	500	500	5,000
Grant Expense	100,000	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,500
Other Expense	1,000	1,000	1,000	1,000	1,000
Projects	0	80,000	0	0	0
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	1,156,360	1,177,114	1,200,124	1,220,656	1,087,061
<b>Total Expenditures:</b>	<b>1,535,301</b>	<b>1,514,028</b>	<b>1,460,063</b>	<b>1,483,672</b>	<b>1,357,708</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4</b>	<b>4</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	43,060	43,090	30
Grants	6,000	6,000	0
Other Revenue	2,000	2,000	0
Prior Surplus	10,000	80,000	70,000
Recoveries	15,500	15,500	0
Taxes	896,855	897,891	1,036
Transfers from Reserve	40,000	15,500	(24,500)
<b>Total Revenues:</b>	<b>1,013,415</b>	<b>1,059,981</b>	<b>46,566</b>
<b>Expenditures</b>			
Administration	288,722	304,248	15,526
Advertising	12,000	12,000	0
Capital and Equipment	1,000	1,000	0
Consultants	79,173	105,924	26,751
Contingency	1,000	1,000	0
Insurance	7,404	7,404	0
Legal	56,105	56,665	560
Other Expense	0	3,000	3,000
Projects	10,000	10,303	303
Supplies	10,000	8,000	(2,000)
Transfers	1,000	1,000	0
Travel	3,822	3,860	38
Wages and benefits	543,189	545,577	2,388
<b>Total Expenditures:</b>	<b>1,013,415</b>	<b>1,059,981</b>	<b>46,566</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	43,090	43,121	43,200	43,200	43,200
Grants	6,000	6,000	6,000	6,000	6,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	80,000	20,000	10,000	0	0
Recoveries	15,500	15,500	15,500	15,500	15,500
Taxes	897,891	962,529	989,326	1,014,576	1,030,894
Transfers from Reserve	15,500	0	0	0	0
<b>Total Revenues:</b>	<b>1,059,981</b>	<b>1,049,150</b>	<b>1,066,026</b>	<b>1,081,276</b>	<b>1,097,594</b>
<b>Expenditures</b>					
Administration	304,248	309,336	314,514	319,782	325,142
Advertising	12,000	12,000	12,000	12,000	12,000
Capital and Equipment	1,000	2,185	2,200	2,200	2,300
Consultants	105,924	76,684	77,000	77,000	77,000
Contingency	1,000	1,000	1,000	1,000	1,000
Insurance	7,404	7,534	7,666	7,800	7,937
Legal	56,665	57,233	57,350	57,350	58,200
Other Expense	3,000	3,000	3,000	3,000	3,000
Projects	10,303	10,406	10,500	10,500	11,000
Supplies	8,000	10,000	10,000	10,000	11,000
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	3,860	3,899	3,950	3,950	4,000
Wages and benefits	545,577	554,873	565,846	575,694	584,015
<b>Total Expenditures:</b>	<b>1,059,981</b>	<b>1,049,150</b>	<b>1,066,026</b>	<b>1,081,276</b>	<b>1,097,594</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

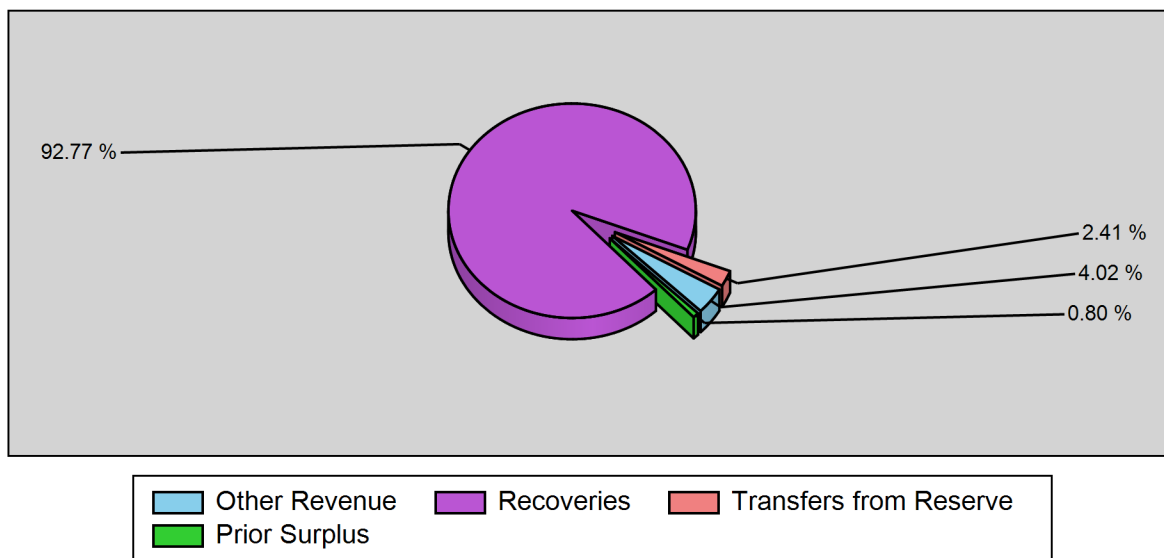
Service: INFORMATION SERVICES

Dept Number: 0600

Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	25,000	25,000	0
Prior Surplus	10,000	5,000	(5,000)
Recoveries	529,466	577,408	47,942
Transfers from Reserve	20,000	15,000	(5,000)
<b>Total Revenues:</b>	<b>584,466</b>	<b>622,408</b>	<b>37,942</b>
<b>Expenditures</b>			
Administration	28,000	31,000	3,000
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	65,000	65,000	0
Maintenance and Repairs	3,000	3,000	0
Supplies	2,000	2,000	0
Transfers	10,000	5,000	(5,000)
Wages and benefits	471,466	511,408	39,942
<b>Total Expenditures:</b>	<b>584,466</b>	<b>622,408</b>	<b>37,942</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INFORMATION SERVICES

Dept Number: 0600

Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Recoveries	577,408	598,436	617,265	634,158	645,139
Transfers from Reserve	15,000	10,000	5,000	0	0
<b>Total Revenues:</b>	<b>622,408</b>	<b>638,436</b>	<b>652,265</b>	<b>664,158</b>	<b>675,139</b>
<b>Expenditures</b>					
Administration	31,000	34,000	37,000	40,000	43,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,088
Contracts and Agreements	65,000	68,000	68,000	68,000	69,191
Maintenance and Repairs	3,000	4,000	4,500	5,000	5,088
Supplies	2,000	2,000	2,000	2,000	2,035
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	511,408	520,436	530,765	539,158	545,737
<b>Total Expenditures:</b>	<b>622,408</b>	<b>638,436</b>	<b>652,265</b>	<b>664,158</b>	<b>675,139</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

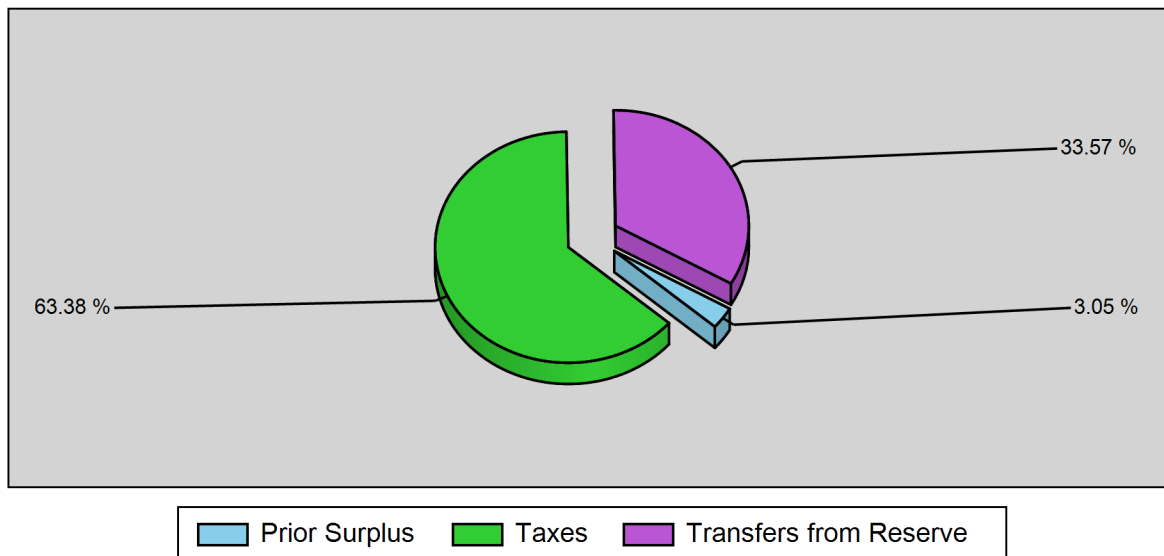
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	5,000	0
Taxes	97,578	103,830	6,252
Transfers from Reserve	25,000	55,000	30,000
<b>Total Revenues:</b>	<b>127,578</b>	<b>163,830</b>	<b>36,252</b>
<b>Expenditures</b>			
Administration	7,708	7,835	127
Advertising	1,100	1,200	100
Capital and Equipment	1,200	36,300	35,100
Consultants	2,000	2,000	0
Insurance	1,683	1,757	74
Operations	21,000	21,000	0
Supplies	29,000	30,000	1,000
Transfers	5,000	5,000	0
Travel	7,500	7,500	0
Wages and benefits	51,387	51,238	(149)
<b>Total Expenditures:</b>	<b>127,578</b>	<b>163,830</b>	<b>36,252</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	0	0	0	0
Taxes	103,830	129,902	131,394	132,292	133,413
Transfers from Reserve	55,000	0	0	0	0
<b>Total Revenues:</b>	<b>163,830</b>	<b>129,902</b>	<b>131,394</b>	<b>132,292</b>	<b>133,413</b>
<b>Expenditures</b>					
Administration	7,835	7,972	8,111	8,253	8,398
Advertising	1,200	1,200	1,300	1,300	1,300
Capital and Equipment	36,300	1,300	1,300	1,300	1,300
Consultants	2,000	2,000	2,000	2,000	2,000
Insurance	1,757	1,788	1,819	1,851	1,883
Operations	21,000	21,000	21,000	21,000	21,000
Supplies	30,000	30,000	30,000	30,000	30,000
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	7,500	7,500	7,500	7,500	7,500
Wages and benefits	51,238	52,142	53,364	54,088	55,032
<b>Total Expenditures:</b>	<b>163,830</b>	<b>129,902</b>	<b>131,394</b>	<b>132,292</b>	<b>133,413</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

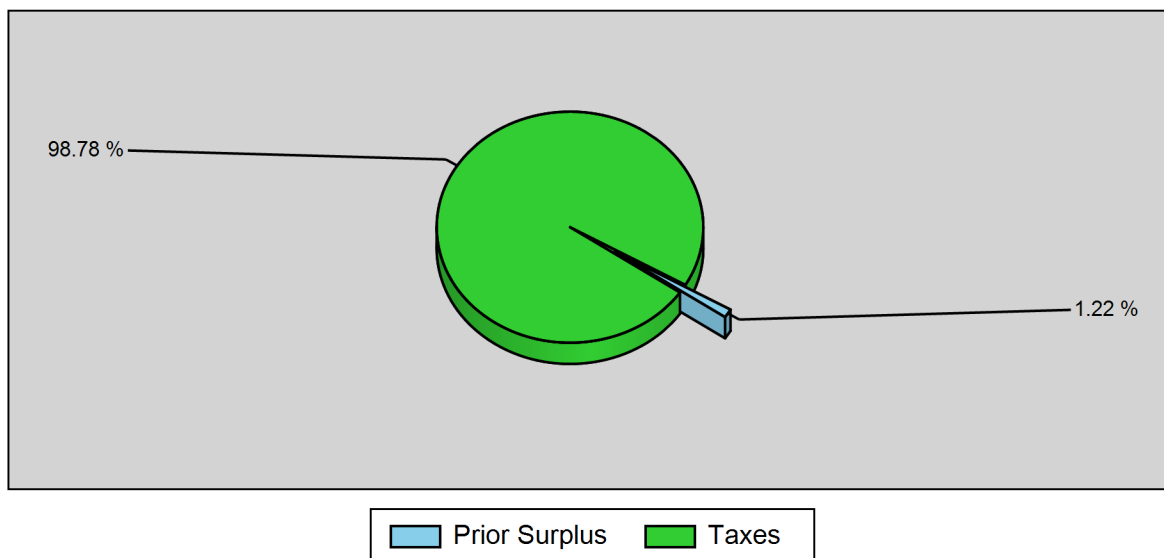
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	15,000	10,000	(5,000)
Taxes	800,390	807,912	7,522
<b>Total Revenues:</b>	<b>815,390</b>	<b>817,912</b>	<b>2,522</b>
<b>Expenditures</b>			
Administration	8,550	9,833	1,283
Contingency	5,000	0	(5,000)
Transfers - Other Agencies	801,840	808,079	6,239
<b>Total Expenditures:</b>	<b>815,390</b>	<b>817,912</b>	<b>2,522</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	10,000	5,000	0	0	0
Taxes	807,912	827,225	846,789	861,608	876,686
<b>Total Revenues:</b>	<b>817,912</b>	<b>832,225</b>	<b>846,789</b>	<b>861,608</b>	<b>876,686</b>
<b>Expenditures</b>					
Administration	9,833	10,005	10,180	10,358	10,539
Transfers - Other Agencies	808,079	822,220	836,609	851,250	866,147
<b>Total Expenditures:</b>	<b>817,912</b>	<b>832,225</b>	<b>846,789</b>	<b>861,608</b>	<b>876,686</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

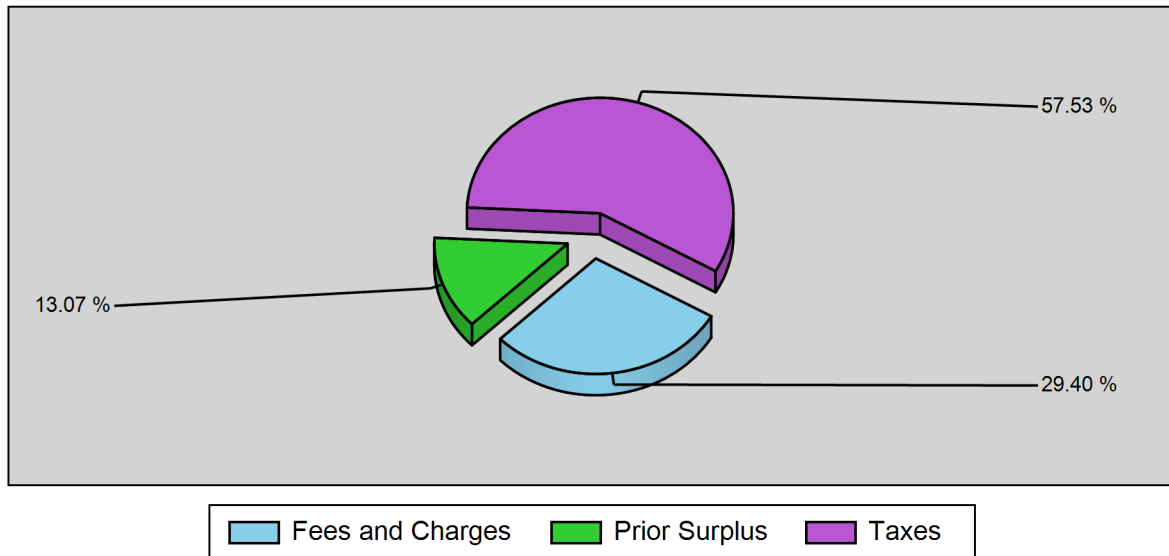
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
Dept Number: 4200  
Service Participants: All Electoral Areas



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	35,000	45,000	10,000
Prior Surplus	(5,000)	20,000	25,000
Taxes	85,406	88,044	2,638
<b>Total Revenues:</b>	<b>115,406</b>	<b>153,044</b>	<b>37,638</b>
<b>Expenditures</b>			
Administration	9,248	9,486	238
Consultants	10,000	20,000	10,000
Legal	4,000	10,000	6,000
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	91,158	112,558	21,400
<b>Total Expenditures:</b>	<b>115,406</b>	<b>153,044</b>	<b>37,638</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	45,000	45,000	45,000	45,000	45,000
Prior Surplus	20,000	5,000	5,000	5,000	5,000
Taxes	88,044	89,470	91,110	92,596	93,072
<b>Total Revenues:</b>	<b>153,044</b>	<b>139,470</b>	<b>141,110</b>	<b>142,596</b>	<b>143,072</b>
<b>Expenditures</b>					
Administration	9,486	9,652	9,821	9,993	10,168
Consultants	20,000	5,000	5,000	5,000	5,000
Legal	10,000	10,000	10,000	10,000	10,000
Supplies	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	112,558	113,818	115,289	116,603	116,904
<b>Total Expenditures:</b>	<b>153,044</b>	<b>139,470</b>	<b>141,110</b>	<b>142,596</b>	<b>143,072</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

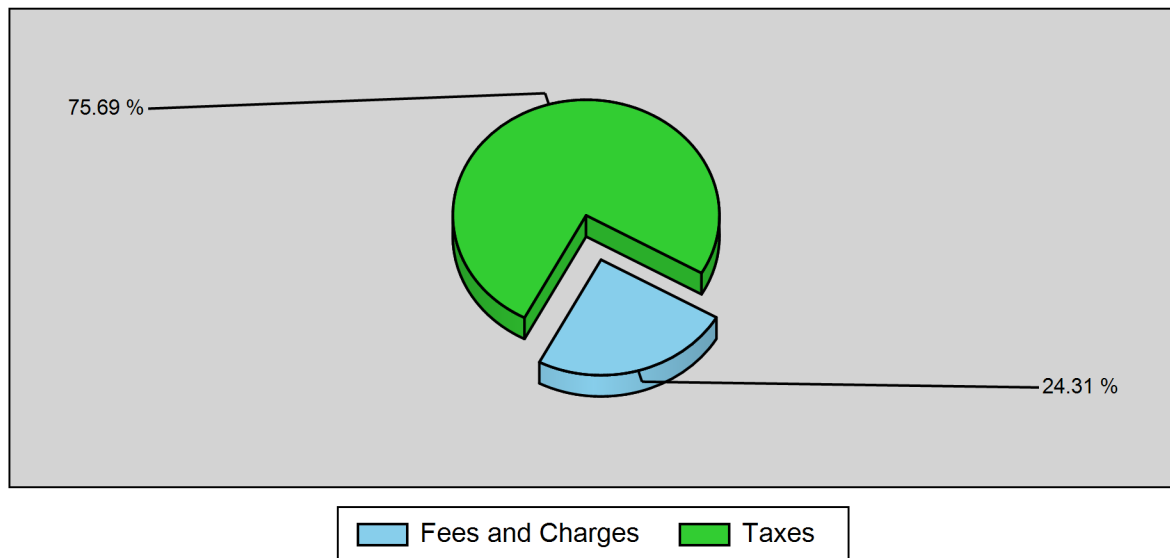
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	0	15,000	15,000
Taxes	0	46,691	46,691
<b>Total Revenues:</b>	<b>0</b>	<b>61,691</b>	<b>61,691</b>
<b>Expenditures</b>			
Operations	0	57,191	57,191
Transfers	0	4,500	4,500
<b>Total Expenditures:</b>	<b>0</b>	<b>61,691</b>	<b>61,691</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Taxes	46,691	49,500	51,500	53,500	55,500
<b>Total Revenues:</b>	<b>61,691</b>	<b>64,500</b>	<b>66,500</b>	<b>68,500</b>	<b>70,500</b>
<b>Expenditures</b>					
Operations	57,191	60,000	62,000	64,000	66,000
Transfers	4,500	4,500	4,500	4,500	4,500
<b>Total Expenditures:</b>	<b>61,691</b>	<b>64,500</b>	<b>66,500</b>	<b>68,500</b>	<b>70,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# SHARED SERVICES

<b>AREA “A” and OSOYOOS</b>		
• Summary Information		90
• Arena (Sun Bowl)	7050	91 – 92
• Museum Property Debt	7865	93 – 94
<b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>		
• Summary Information		95
• Fire Protection – B-G Keremeos	1100	96 – 98
• Pool – Keremeos, Areas B & G	7310	99 – 100
• Recreation Facility Similkameen	7200	101 – 103
• Recycling/ Garbage Pick Up Areas – Keremeos	3590	104 - 105
• Refuse - Keremeos & District Landfill B-G	3400	106 - 108
• Similkameen Valley Visitor Information Centre	9250	109



<b>SHARED SERVICES (CONTINUED)</b>		
<b>AREAS “C” and OLIVER</b>		
• Summary Information		110
• Economic Development Oliver	9350	111 – 112
• Heritage Grant	7820	113 – 114
• Oliver Parks and Rec - Arena	7100	115 - 116
• Oliver Parks and Rec – Parks	7700	117 - 118
• Oliver Parks and Rec – Pool	7300	119 - 120
• Oliver Parks and Rec - Programs	7810	121 - 122
• Oliver Parks and Rec – Recreation Hall	7400	123 - 124
• Refuse Disposal Oliver	3000	125 - 127
• Venables Auditorium	7410	128 - 129
• Venables Theatre Service	7420	130 – 131
<b>AREAS “D” and “E” and “F”</b>		
• Summary Information		132
• Noise Bylaws D F	2700	133 - 134
• Recycling Areas DEF	3550	135 - 136
• Refuse Disposal D3/Penticton (Campbell Mountain Landfill)	3500	137 - 139
• Septage Disposal Service	3820	140 - 141
• Victim Services Contribution DEF	0425	142

TAX REQUISITION CHANGE	2017	2016	CHANGE	EXPLANATION
SHARED A - OSOYOOS	\$556,313	\$554,714	\$1,599	
ARENA - OSOYOOS/A	\$479,800	\$478,200	\$1,600	
MUSEUM PROPERTY DEBT - AREA A	\$76,513	\$76,514	-\$1	

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

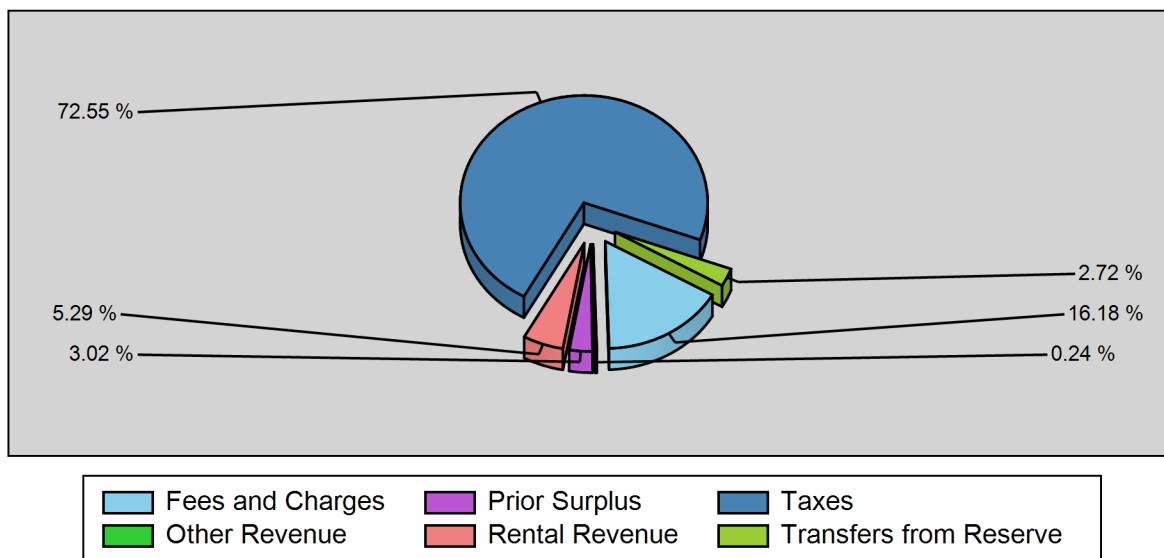
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	103,100	106,980	3,880
Other Revenue	1,400	1,600	200
Prior Surplus	20,000	20,000	0
Rental Revenue	33,000	35,000	2,000
Taxes	478,200	479,800	1,600
Transfers from Reserve	25,940	18,000	(7,940)
<b>Total Revenues:</b>	<b>661,640</b>	<b>661,380</b>	<b>(260)</b>
<b>Expenditures</b>			
Administration	13,030	13,061	31
Capital and Equipment	95,000	70,000	(25,000)
Maintenance and Repairs	51,320	53,450	2,130
Other Expense	6,850	7,980	1,130
Supplies	12,270	12,289	19
Transfers	25,000	25,000	0
Utilities	99,000	103,000	4,000
Wages and benefits	359,170	376,600	17,430
<b>Total Expenditures:</b>	<b>661,640</b>	<b>661,380</b>	<b>(260)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	106,980	108,852	110,756	112,694	114,665
Grants	0	0	0	0	0
Other Revenue	1,600	1,628	1,656	1,685	1,714
Prior Surplus	20,000	20,350	20,706	21,068	21,437
Rental Revenue	35,000	35,613	36,236	36,870	37,515
Taxes	479,800	488,198	496,742	505,436	514,282
Transfers from Reserve	18,000	18,315	18,636	18,962	19,294
<b>Total Revenues:</b>	<b>661,380</b>	<b>672,956</b>	<b>684,732</b>	<b>696,715</b>	<b>708,907</b>
<b>Expenditures</b>					
Administration	13,061	13,290	13,523	13,759	14,000
Capital and Equipment	70,000	71,225	72,471	73,739	75,029
Financing	0	0	0	0	0
Maintenance and Repairs	53,450	54,385	55,337	56,306	57,291
Other Expense	7,980	8,120	8,262	8,407	8,554
Supplies	12,289	12,504	12,722	12,945	13,171
Transfers	25,000	25,438	25,883	26,336	26,797
Utilities	103,000	104,803	106,637	108,503	110,402
Wages and benefits	376,600	383,191	389,897	396,720	403,663
<b>Total Expenditures:</b>	<b>661,380</b>	<b>672,956</b>	<b>684,732</b>	<b>696,715</b>	<b>708,907</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

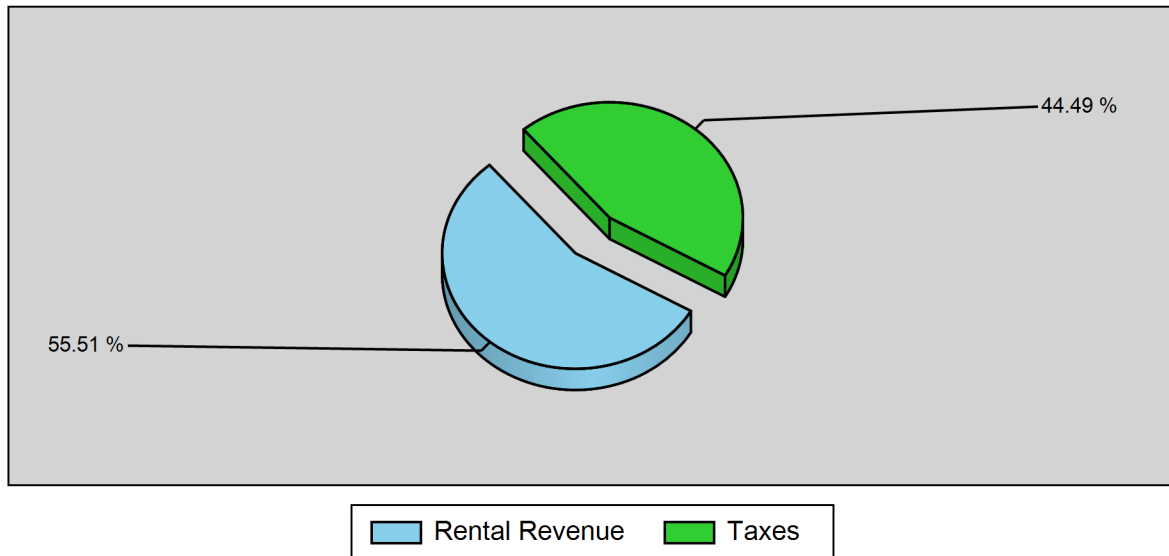
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Rental Revenue	95,451	95,451	0
Taxes	76,514	76,513	(1)
<b>Total Revenues:</b>	<b>171,965</b>	<b>171,964</b>	<b>(1)</b>
<b>Expenditures</b>			
Administration	525	550	25
Capital and Equipment	50,000	50,000	0
Financing	76,514	76,514	0
Insurance	3,963	3,332	(631)
Transfers	40,963	41,568	605
<b>Total Expenditures:</b>	<b>171,965</b>	<b>171,964</b>	<b>(1)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



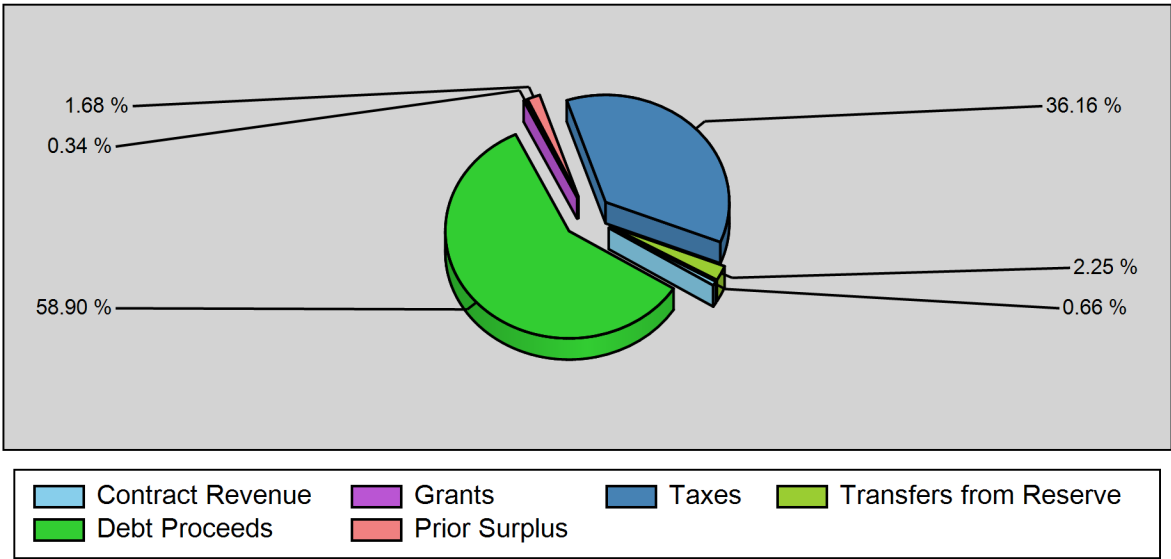
<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Rental Revenue	95,451	97,121	98,821	100,550	102,310
Taxes	76,513	76,513	76,513	76,513	76,513
<b>Total Revenues:</b>	<b>171,964</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Capital and Equipment	50,000	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,332	3,390	3,449	3,509	3,570
Transfers	41,568	43,170	44,801	46,460	48,149
<b>Total Expenditures:</b>	<b>171,964</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>SHARED B -G- KEREMEOS</b>	\$868,784	\$800,978	\$67,806	
FIRE PROTECTION - B-G KEREMEOS	\$429,783	\$368,863	\$60,920	Increased Honorariums \$9K (with Surplus offset); Benefits \$5K; Equipment Maintenance \$27K and \$12.5K debt servicing costs for truck pre-purchase
POOL - KEREMEOS/AREAS B & G	\$47,851	\$48,754	-\$903	
RECREATION FACILITY - KEREMEOS	\$100,273	\$95,344	\$4,929	
REFUSE STATEMENT B-G KEREMEOS	\$257,877	\$255,017	\$2,860	Increased consultants - \$30k closure plan mostly offset by increased prior year surplus
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBGE KEREMEOS	\$78,775	\$78,544	\$231	No fee increase

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	7,680	7,834	154
Debt Proceeds	200,000	700,000	500,000
Grants	7,000	4,000	(3,000)
Prior Surplus	0	20,000	20,000
Taxes	368,863	429,783	60,920
Transfers from Reserve	95,750	26,797	(68,953)
<b>Total Revenues:</b>	<b>679,293</b>	<b>1,188,414</b>	<b>509,121</b>
<b>Expenditures</b>			
Administration	16,392	15,773	(619)
Capital and Equipment	322,820	758,897	436,077
Financing	29,357	36,784	7,427
Insurance	15,052	14,373	(679)
Legal	2,000	2,000	0
Maintenance and Repairs	41,500	68,806	27,306
Other Expense	16,887	17,867	980
Transfers	80,000	81,000	1,000
Travel	6,325	6,450	125
Utilities	13,740	13,964	224
Wages and benefits	135,220	172,500	37,280
<b>Total Expenditures:</b>	<b>679,293</b>	<b>1,188,414</b>	<b>509,121</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	7,834	7,990	8,150	8,313	8,479
Debt Proceeds	700,000	1,350,000	0	0	0
Grants	4,000	4,000	4,000	4,000	4,000
Prior Surplus	20,000	0	0	0	0
Taxes	429,783	456,604	558,936	570,003	578,553
Transfers from Reserve	26,797	47,226	47,771	48,726	49,701
<b>Total Revenues:</b>	<b>1,188,414</b>	<b>1,865,820</b>	<b>618,857</b>	<b>631,042</b>	<b>640,733</b>
<b>Expenditures</b>					
Administration	15,773	16,049	16,329	16,615	16,906
Capital and Equipment	758,897	1,424,309	75,396	76,903	78,442
Financing	36,784	85,984	177,601	177,601	177,601
Insurance	14,373	14,624	14,879	15,139	15,405
Legal	2,000	2,000	2,000	2,000	2,040
Maintenance and Repairs	68,806	48,206	48,870	49,847	50,845
Other Expense	17,867	7,386	7,534	7,684	7,837
Transfers	81,000	95,000	100,000	105,000	108,380
Travel	6,450	6,580	6,712	6,846	6,983
Utilities	13,964	14,210	14,495	14,785	15,080
Wages and benefits	172,500	151,472	155,041	158,622	161,214
<b>Total Expenditures:</b>	<b>1,188,414</b>	<b>1,865,820</b>	<b>618,857</b>	<b>631,042</b>	<b>640,733</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

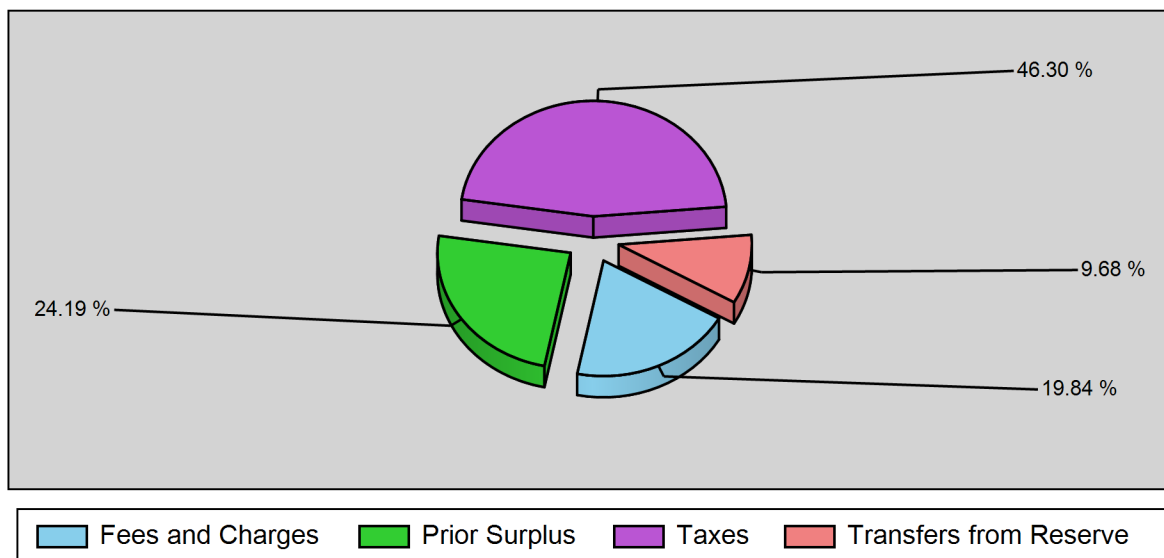
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	18,056	20,500	2,444
Prior Surplus	25,000	25,000	0
Taxes	48,754	47,851	(903)
Transfers from Reserve	10,000	10,000	0
<b>Total Revenues:</b>	<b>101,810</b>	<b>103,351</b>	<b>1,541</b>
<b>Expenditures</b>			
Administration	3,414	3,672	258
Capital and Equipment	10,000	10,000	0
Insurance	1,516	1,492	(24)
Maintenance and Repairs	1,061	1,074	13
Operations	15,065	15,250	185
Transfers	5,000	5,000	0
Utilities	8,125	8,225	100
Wages and benefits	57,629	58,638	1,009
<b>Total Expenditures:</b>	<b>101,810</b>	<b>103,351</b>	<b>1,541</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

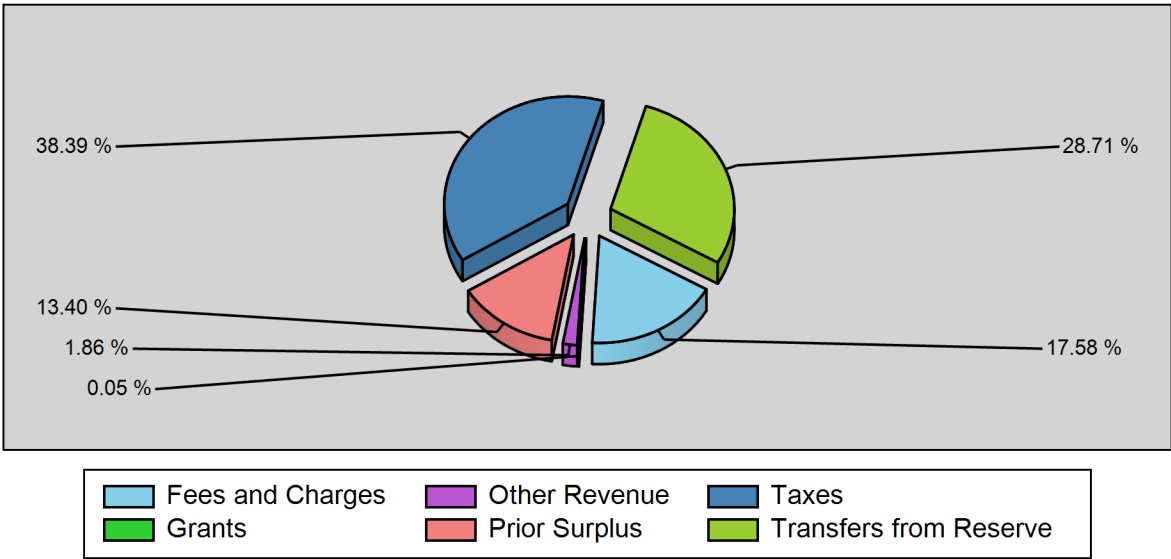
Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	20,500	20,500	20,500	20,500	20,500
Prior Surplus	25,000	15,000	10,000	5,000	5,100
Taxes	47,851	69,270	76,178	83,347	84,716
Transfers from Reserve	10,000	10,000	10,000	10,000	10,200
<b>Total Revenues:</b>	<b>103,351</b>	<b>114,770</b>	<b>116,678</b>	<b>118,847</b>	<b>120,516</b>
<b>Expenditures</b>					
Administration	3,672	3,736	3,801	3,868	3,936
Capital and Equipment	10,000	10,000	10,200	10,404	10,612
Insurance	1,492	1,518	1,545	1,572	1,599
Maintenance and Repairs	1,074	1,087	1,109	1,131	1,154
Operations	15,250	15,438	15,747	16,062	16,383
Transfers	5,000	15,000	15,000	15,300	15,606
Utilities	8,225	8,326	8,493	8,663	8,836
Wages and benefits	58,638	59,665	60,783	61,847	62,390
<b>Total Expenditures:</b>	<b>103,351</b>	<b>114,770</b>	<b>116,678</b>	<b>118,847</b>	<b>120,516</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	49,095	45,921	(3,174)
Grants	123	125	2
Other Revenue	1,352	4,869	3,517
Prior Surplus	37,000	35,000	(2,000)
Taxes	95,344	100,273	4,929
Transfers from Reserve	55,000	75,000	20,000
<b>Total Revenues:</b>	<b>237,914</b>	<b>261,188</b>	<b>23,274</b>
<b>Expenditures</b>			
Administration	7,676	7,292	(384)
Advertising	2,546	2,577	31
Capital and Equipment	26,434	26,452	18
Insurance	16,945	14,319	(2,626)
Maintenance and Repairs	20,516	22,543	2,027
Operations	18,431	18,658	227
Supplies	2,500	4,230	1,730
Transfers	11,941	32,088	20,147
Utilities	35,544	35,981	437
Wages and benefits	95,381	97,048	1,667
<b>Total Expenditures:</b>	<b>237,914</b>	<b>261,188</b>	<b>23,274</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	45,921	45,716	46,051	46,392	46,740
Grants	125	23	125	128	131
Other Revenue	4,869	4,852	4,879	4,907	4,935
Prior Surplus	35,000	35,000	35,000	35,700	36,414
Taxes	100,273	181,487	185,186	189,230	192,341
Transfers from Reserve	75,000	35,000	35,500	36,010	36,730
<b>Total Revenues:</b>	<b>261,188</b>	<b>302,078</b>	<b>306,741</b>	<b>312,367</b>	<b>317,291</b>
<b>Expenditures</b>					
Administration	7,292	7,420	7,550	7,682	7,816
Advertising	2,577	2,546	2,597	2,649	2,702
Capital and Equipment	26,452	26,434	26,963	27,502	28,052
Insurance	14,319	14,569	14,824	15,083	15,347
Maintenance and Repairs	22,543	22,269	22,714	23,168	23,632
Operations	18,658	18,431	18,800	19,176	19,560
Supplies	4,230	4,179	4,263	4,348	4,435
Transfers	32,088	71,941	72,180	73,424	74,892
Utilities	35,981	35,544	36,255	36,980	37,720
Wages and benefits	97,048	98,745	100,595	102,355	103,135
<b>Total Expenditures:</b>	<b>261,188</b>	<b>302,078</b>	<b>306,741</b>	<b>312,367</b>	<b>317,291</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

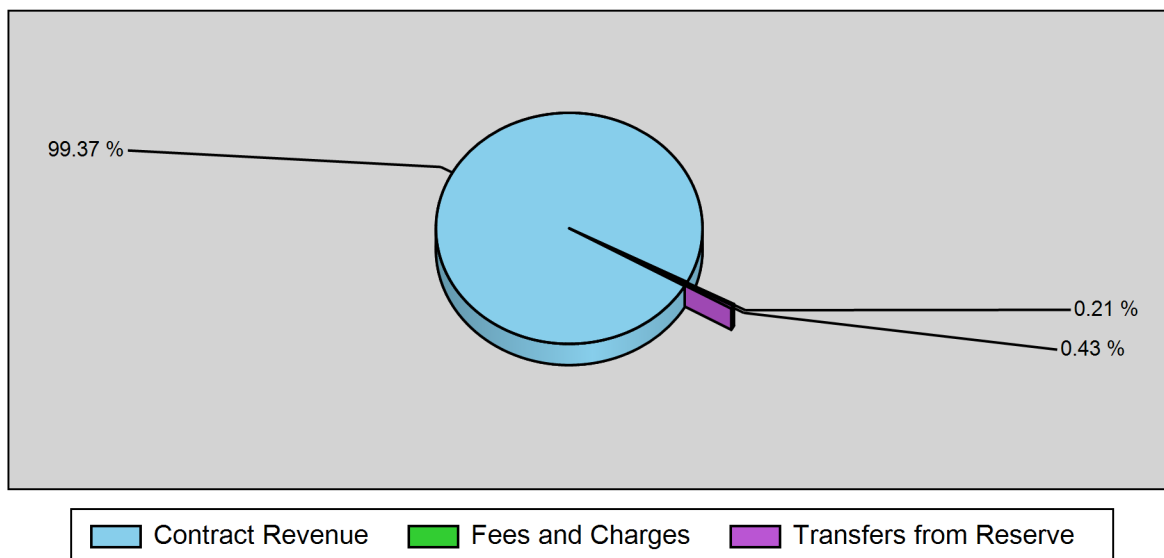
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	105,352	109,775	4,423
Fees and Charges	230	230	0
Transfers from Reserve	0	471	471
<b>Total Revenues:</b>	<b>105,582</b>	<b>110,476</b>	<b>4,894</b>
<b>Expenditures</b>			
Administration	8,038	8,237	199
Advertising	1,945	1,969	24
Contracts and Agreements	62,821	64,705	1,884
Insurance	681	711	30
Legal	140	142	2
Operations	22,710	27,400	4,690
Supplies	190	192	2
Transfers	4,286	2,272	(2,014)
Travel	1,345	1,362	17
Wages and benefits	3,426	3,486	60
<b>Total Expenditures:</b>	<b>105,582</b>	<b>110,476</b>	<b>4,894</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

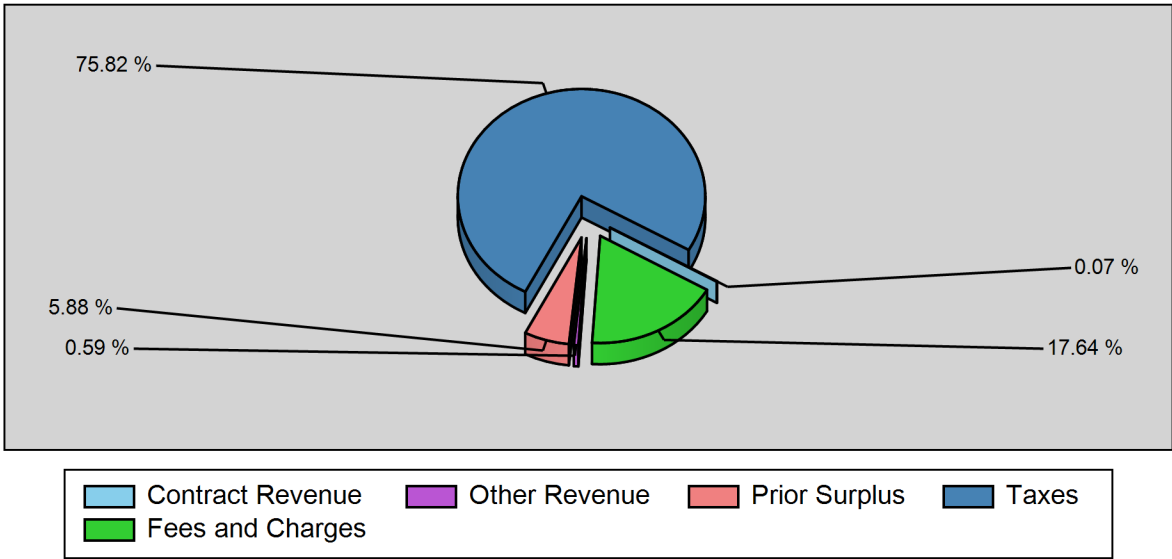
Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants:



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	109,775	109,086	109,086	112,511	112,511
Fees and Charges	230	230	230	230	230
Transfers from Reserve	471	2,038	4,169	2,930	3,058
<b>Total Revenues:</b>	<b>110,476</b>	<b>111,354</b>	<b>113,485</b>	<b>115,671</b>	<b>115,799</b>
<b>Expenditures</b>					
Administration	8,237	8,294	8,352	8,410	8,470
Advertising	1,969	2,000	2,000	2,000	2,000
Contracts and Agreements	64,705	66,647	68,646	70,705	70,705
Insurance	711	723	736	749	762
Legal	142	150	150	150	150
Operations	27,400	27,400	27,400	27,400	27,400
Supplies	192	200	200	200	200
Transfers	2,272	1,000	1,000	1,000	1,000
Travel	1,362	1,400	1,400	1,400	1,400
Wages and benefits	3,486	3,540	3,601	3,657	3,712
<b>Total Expenditures:</b>	<b>110,476</b>	<b>111,354</b>	<b>113,485</b>	<b>115,671</b>	<b>115,799</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	250	250	0
Fees and Charges	40,000	60,000	20,000
Other Revenue	2,000	2,000	0
Prior Surplus	(10,000)	20,000	30,000
Taxes	255,017	257,877	2,860
<b>Total Revenues:</b>	<b>287,267</b>	<b>340,127</b>	<b>52,860</b>
<b>Expenditures</b>			
Administration	8,121	9,011	890
Advertising	1,000	1,000	0
Capital and Equipment	10,000	5,000	(5,000)
Consultants	15,000	35,500	20,500
Contracts and Agreements	105,500	111,000	5,500
Insurance	3,244	4,971	1,727
Operations	50,900	56,040	5,140
Transfers	20,000	40,062	20,062
Travel	500	500	0
Utilities	3,600	3,700	100
Wages and benefits	69,402	73,343	3,941
<b>Total Expenditures:</b>	<b>287,267</b>	<b>340,127</b>	<b>52,860</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	250	250	250	250	250
Fees and Charges	60,000	60,000	65,000	65,000	70,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	20,000	0	0	0	0
Taxes	257,877	297,605	302,586	236,331	239,296
Transfers from Reserve	0	35,000	25,000	0	0
<b>Total Revenues:</b>	<b>340,127</b>	<b>394,855</b>	<b>394,836</b>	<b>303,581</b>	<b>311,546</b>
<b>Expenditures</b>					
Administration	9,011	9,169	9,329	9,492	9,658
Advertising	1,000	1,000	1,000	1,000	1,000
Capital and Equipment	5,000	105,000	105,000	5,000	5,000
Consultants	35,500	16,000	6,500	7,000	7,500
Contracts and Agreements	111,000	115,500	121,000	125,500	130,000
Insurance	4,971	5,058	5,146	5,236	3,581
Operations	56,040	58,182	60,427	62,574	65,800
Transfers	40,062	6,000	6,000	6,000	6,000
Travel	500	500	500	500	500
Utilities	3,700	3,900	3,900	4,000	4,000
Wages and benefits	73,343	74,546	76,034	77,279	78,507
<b>Total Expenditures:</b>	<b>340,127</b>	<b>394,855</b>	<b>394,836</b>	<b>303,581</b>	<b>311,546</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

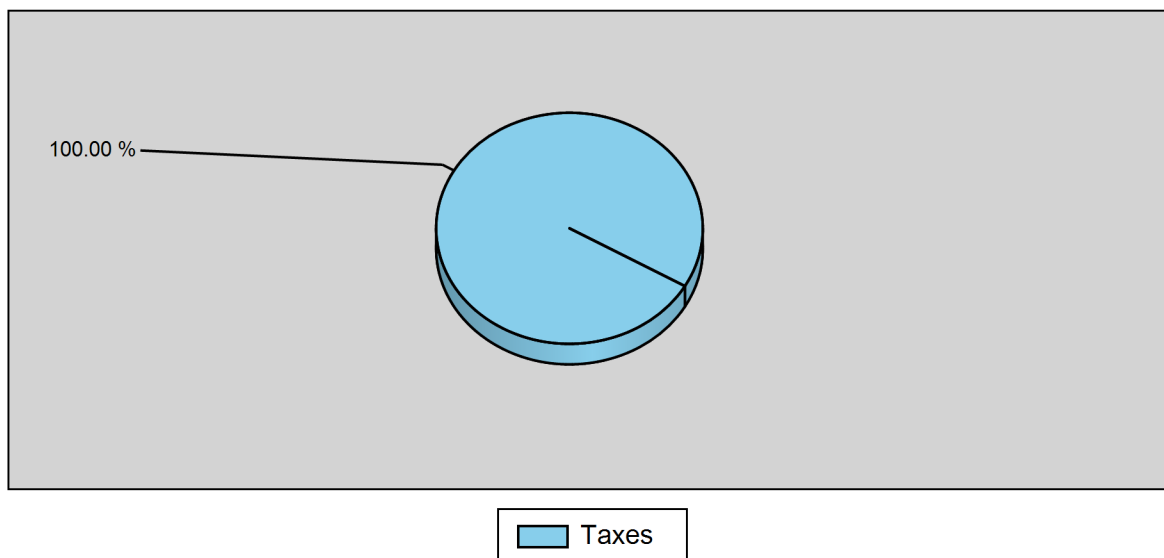
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	33,000	33,000	0
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	33,000	33,000	0
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	33,000	33,000	33,000	33,000	33,000
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Expenditures</b>					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE	EXPLANATION
<b>SHARED C - OLIVER</b>	\$1,797,934	\$1,757,303	\$40,631	
ECONOMIC DEVELOPMENT - OLIVER	\$28,050	\$27,025	\$1,025	
FRANK VENABLES AUDITORIUM-OLIVER/AREA C	\$217,903	\$196,878	\$21,025	Decrease in prior year surplus \$20K
HERITAGE GRANT - AREA C	\$141,142	\$139,325	\$1,817	
ARENA - OLIVER/C	\$350,860	\$305,576	\$45,284	
PARKS - OLIVER/C	\$335,190	\$285,404	\$49,786	
POOL - OLIVER/C	\$205,461	\$203,138	\$2,323	
PROGRAMS - OLIVER/AREA C	\$146,078	\$123,559	\$22,519	
RECREATION HALL - OLIVER/C	\$163,200	\$266,559	-\$103,359	
<b>SUBTOTAL OPR</b>	<b>\$1,200,789</b>	<b>\$1,184,236</b>	<b>\$16,553</b>	
REFUSE DISPOSAL-OLIVER	\$105,000	\$107,314	-\$2,314	Increased consultants \$15K - life cycle assessment offset by increased prior year surplus
VENABLES THEATRE SERVICE	\$105,050	\$102,525	\$2,525	

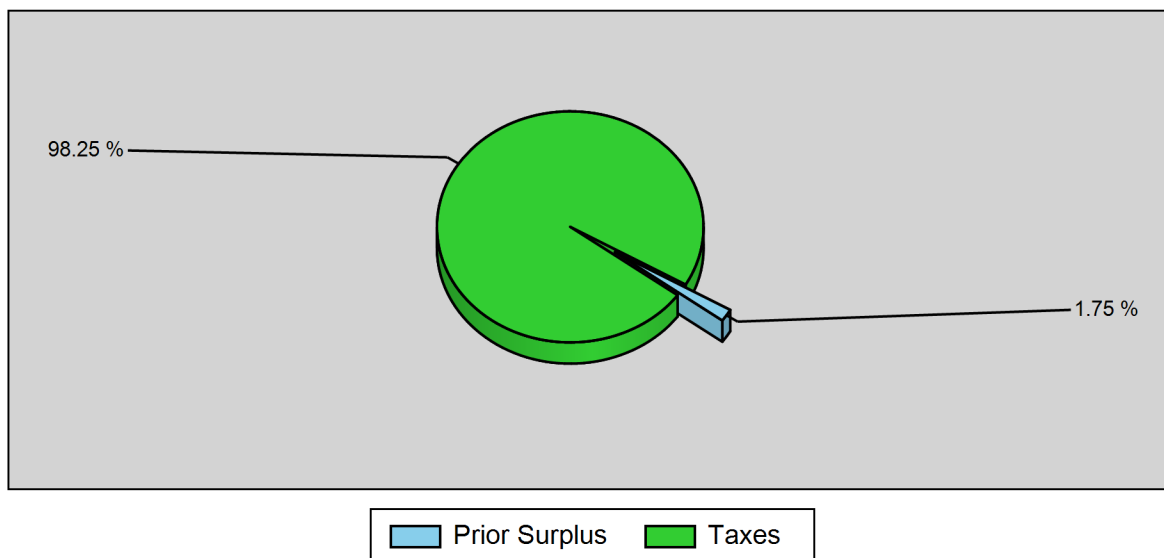
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,500	500	(1,000)
Taxes	27,025	28,050	1,025
<b>Total Revenues:</b>	<b>28,525</b>	<b>28,550</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	28,000	28,000	0
<b>Total Expenditures:</b>	<b>28,525</b>	<b>28,550</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
Dept Number: 9350  
Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	500	500	200	0	0
Taxes	28,050	28,060	28,370	28,580	28,590
<b>Total Revenues:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,590</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	28,000	28,000	28,000	28,000	28,000
<b>Total Expenditures:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

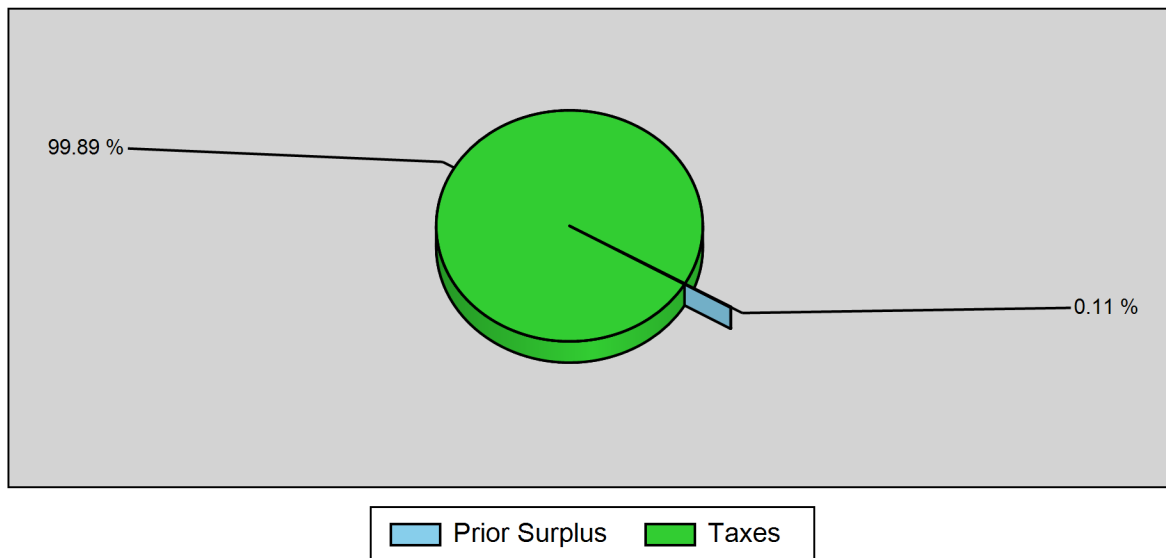
Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,000	150	(1,850)
Taxes	139,325	141,142	1,817
<b>Total Revenues:</b>	<b>141,325</b>	<b>141,292</b>	<b>(33)</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	140,800	140,742	(58)
<b>Total Expenditures:</b>	<b>141,325</b>	<b>141,292</b>	<b>(33)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	150	0	0	0	0
Taxes	141,142	141,302	141,312	141,322	141,332
<b>Total Revenues:</b>	<b>141,292</b>	<b>141,302</b>	<b>141,312</b>	<b>141,322</b>	<b>141,332</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	140,742	140,742	140,742	140,742	140,742
<b>Total Expenditures:</b>	<b>141,292</b>	<b>141,302</b>	<b>141,312</b>	<b>141,322</b>	<b>141,332</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

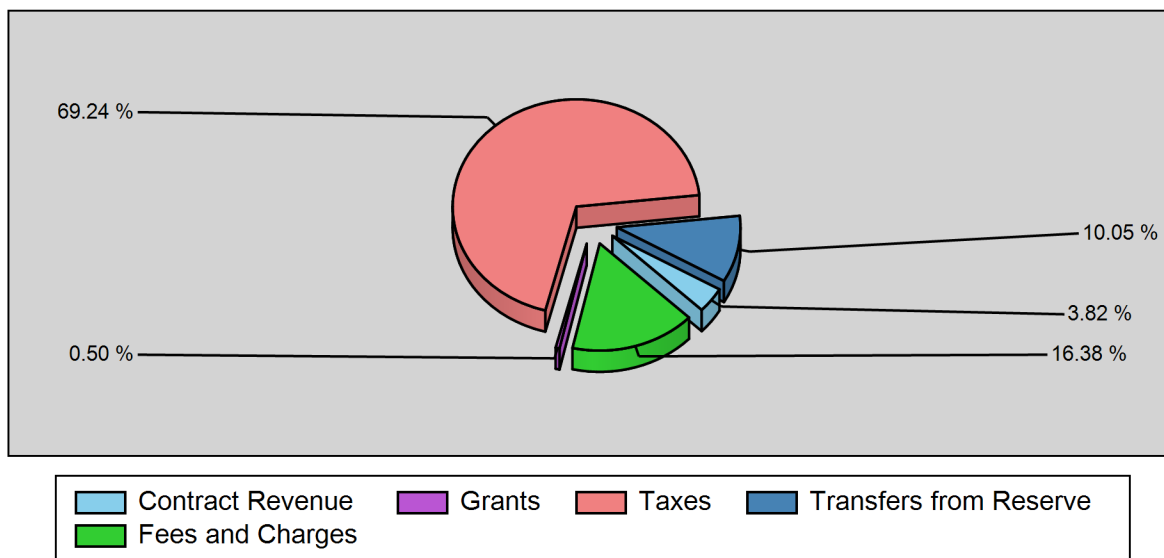
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,294	19,374	1,080
Fees and Charges	83,000	83,000	0
Grants	2,546	2,546	0
Taxes	305,576	350,860	45,284
Transfers from Reserve	0	50,930	50,930
<b>Total Revenues:</b>	<b>409,416</b>	<b>506,710</b>	<b>97,294</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	11,495	50,930	39,435
Insurance	12,536	12,771	235
Operations	374,081	380,736	6,655
Transfers	10,000	60,930	50,930
<b>Total Expenditures:</b>	<b>409,416</b>	<b>506,710</b>	<b>97,294</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA

Dept Number: 7100

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	19,374	19,262	19,647	20,040	20,441
Fees and Charges	83,000	100,526	102,537	104,588	106,680
Grants	2,546	2,664	2,717	2,771	2,826
Taxes	350,860	357,206	431,225	411,671	409,016
Transfers from Reserve	50,930	417,000	22,000	50,600	51,612
<b>Total Revenues:</b>	<b>506,710</b>	<b>896,658</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	50,930	417,000	88,893	90,671	90,671
Insurance	12,771	12,994	13,221	13,452	13,687
Operations	380,736	435,188	443,892	452,770	452,770
Transfers	60,930	30,093	30,695	31,309	31,935
<b>Total Expenditures:</b>	<b>506,710</b>	<b>896,658</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

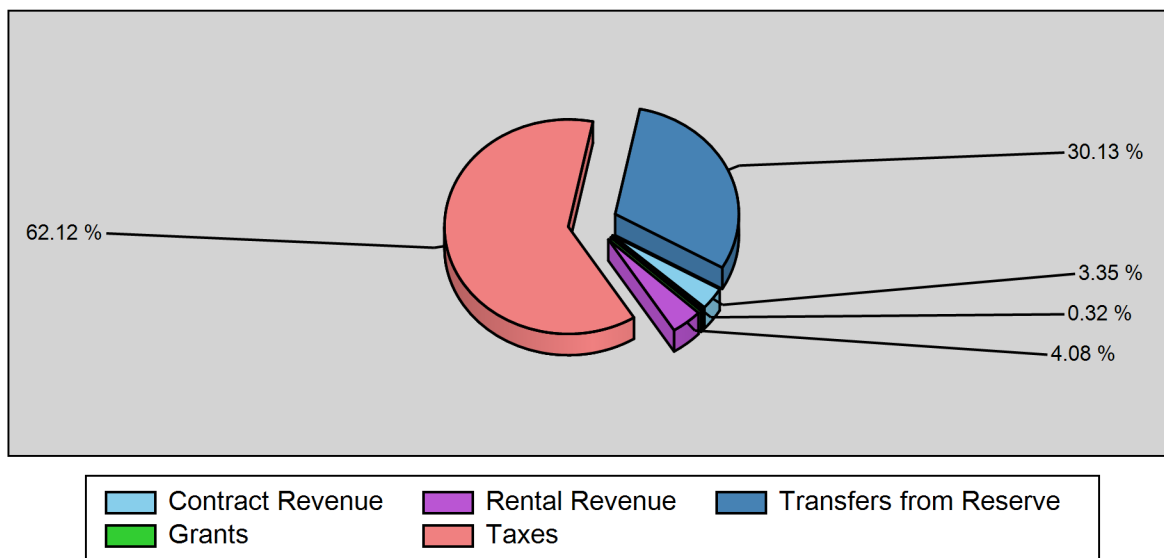
Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	15,260	18,095	2,835
Grants	1,700	1,700	0
Rental Revenue	22,001	22,001	0
Taxes	285,404	335,190	49,786
Transfers from Reserve	70,000	162,570	92,570
<b>Total Revenues:</b>	<b>394,365</b>	<b>539,556</b>	<b>145,191</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	74,755	162,570	87,815
Insurance	6,259	6,376	117
Operations	312,047	326,697	14,650
Transfers	0	42,570	42,570
<b>Total Expenditures:</b>	<b>394,365</b>	<b>539,556</b>	<b>145,191</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	18,095	14,024	14,304	14,590	14,882
Grants	1,700	1,804	1,840	1,877	1,915
Rental Revenue	22,001	23,347	23,814	24,290	24,776
Taxes	335,190	236,820	241,562	246,399	251,340
Transfers from Reserve	162,570	41,050	41,871	42,708	43,562
<b>Total Revenues:</b>	<b>539,556</b>	<b>317,045</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	162,570	41,050	41,871	42,708	43,562
Insurance	6,376	6,494	6,615	6,738	6,872
Operations	326,697	268,118	273,480	278,950	284,529
Transfers	42,570	0	0	0	0
<b>Total Expenditures:</b>	<b>539,556</b>	<b>317,045</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

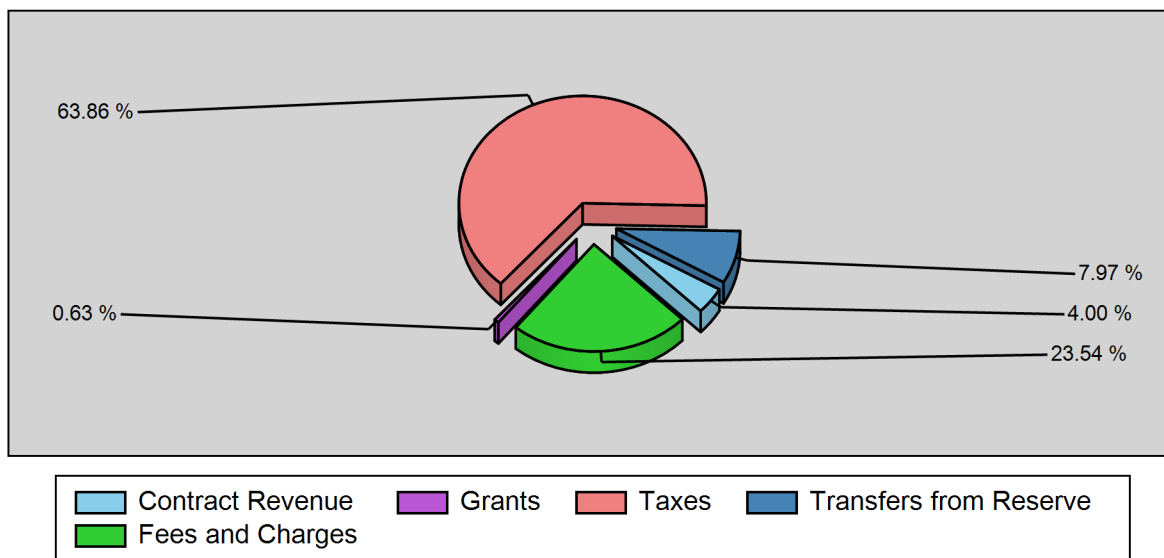
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



**Revenues By GL Category**



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	12,647	12,879	232
Fees and Charges	75,750	75,750	0
Grants	2,016	2,016	0
Taxes	203,138	205,461	2,323
Transfers from Reserve	20,000	25,630	5,630
<b>Total Revenues:</b>	<b>313,551</b>	<b>321,736</b>	<b>8,185</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	26,045	25,630	(415)
Insurance	7,065	7,194	129
Operations	279,137	286,939	7,802
Transfers	0	630	630
<b>Total Expenditures:</b>	<b>313,551</b>	<b>321,736</b>	<b>8,185</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	12,879	14,620	14,912	15,210	15,514
Fees and Charges	75,750	77,987	79,547	81,138	82,761
Grants	2,016	2,172	2,215	2,259	2,304
Taxes	205,461	230,956	266,578	253,712	258,801
Transfers from Reserve	25,630	50,000	20,000	38,600	39,372
<b>Total Revenues:</b>	<b>321,736</b>	<b>375,735</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	25,630	30,450	31,059	31,680	32,314
Insurance	7,194	7,317	7,451	7,588	7,739
Operations	286,939	306,135	312,258	318,503	324,873
Transfers	630	30,450	31,059	31,680	32,314
<b>Total Expenditures:</b>	<b>321,736</b>	<b>375,735</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

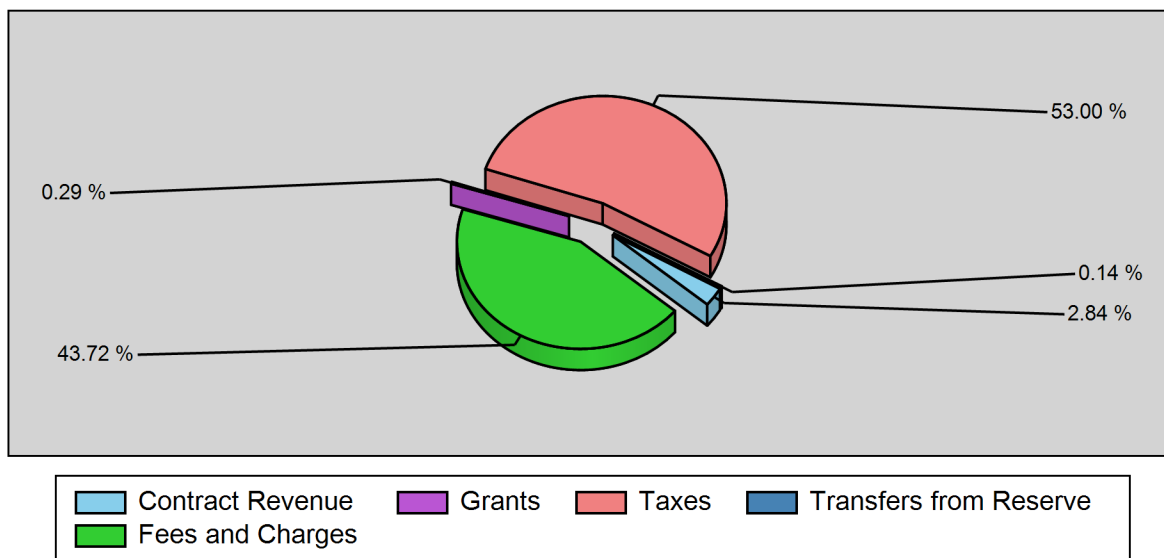
Service: OLIVER PARKS AND RECREATION PROGRAMS

Dept Number: 7810

Service Participants: Electora Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	4,537	7,834	3,297
Fees and Charges	133,000	120,500	(12,500)
Grants	796	796	0
Taxes	123,559	146,078	22,519
Transfers from Reserve	20,000	390	(19,610)
<b>Total Revenues:</b>	<b>281,892</b>	<b>275,598</b>	<b>(6,294)</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	1,885	390	(1,495)
Insurance	2,364	2,795	431
Operations	276,339	271,070	(5,269)
<b>Total Expenditures:</b>	<b>281,892</b>	<b>275,598</b>	<b>(6,294)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	7,834	6,545	6,545	6,545	6,545
Fees and Charges	120,500	106,500	106,500	106,500	106,500
Grants	796	820	820	820	820
Taxes	146,078	102,830	107,178	111,613	111,725
Transfers from Reserve	390	325	325	325	325
<b>Total Revenues:</b>	<b>275,598</b>	<b>217,020</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	390	18,850	19,227	19,612	19,612
Insurance	2,795	2,844	2,894	2,945	3,013
Operations	271,070	193,943	197,822	201,778	201,778
<b>Total Expenditures:</b>	<b>275,598</b>	<b>217,020</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

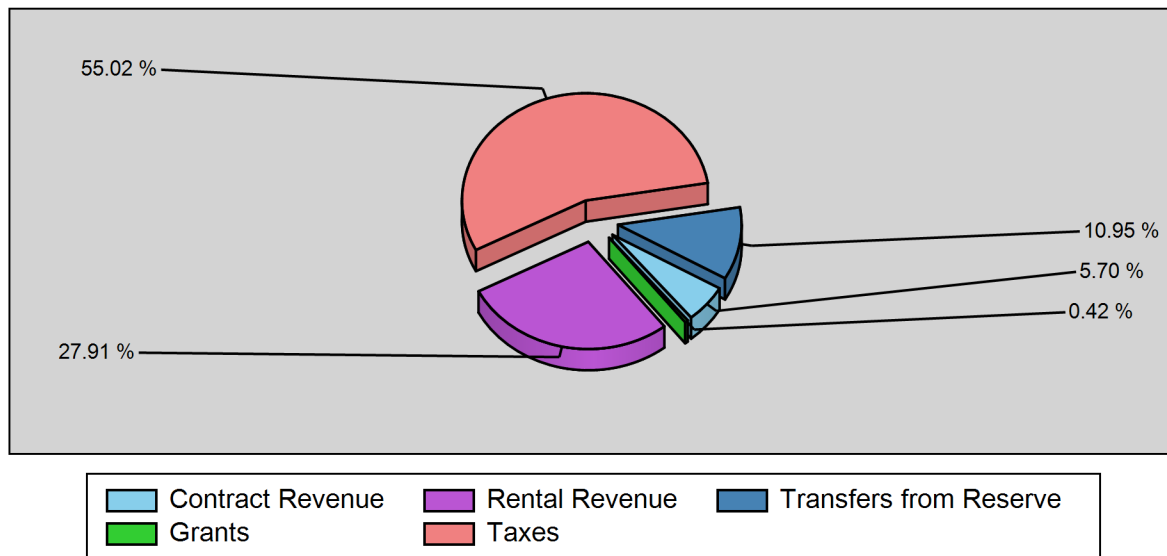
Service: OLIVER PARKS AND RECREATION RECREATION HALL

Dept Number: 7400

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	12,561	16,900	4,339
Grants	1,250	1,250	0
Rental Revenue	82,800	82,800	0
Taxes	266,559	163,200	(103,359)
Transfers from Reserve	40,000	32,480	(7,520)
<b>Total Revenues:</b>	<b>403,170</b>	<b>296,630</b>	<b>(106,540)</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	162,320	32,480	(129,840)
Insurance	8,520	8,669	149
Operations	221,026	221,658	632
Transfers	10,000	32,480	22,480
<b>Total Expenditures:</b>	<b>403,170</b>	<b>296,630</b>	<b>(106,540)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

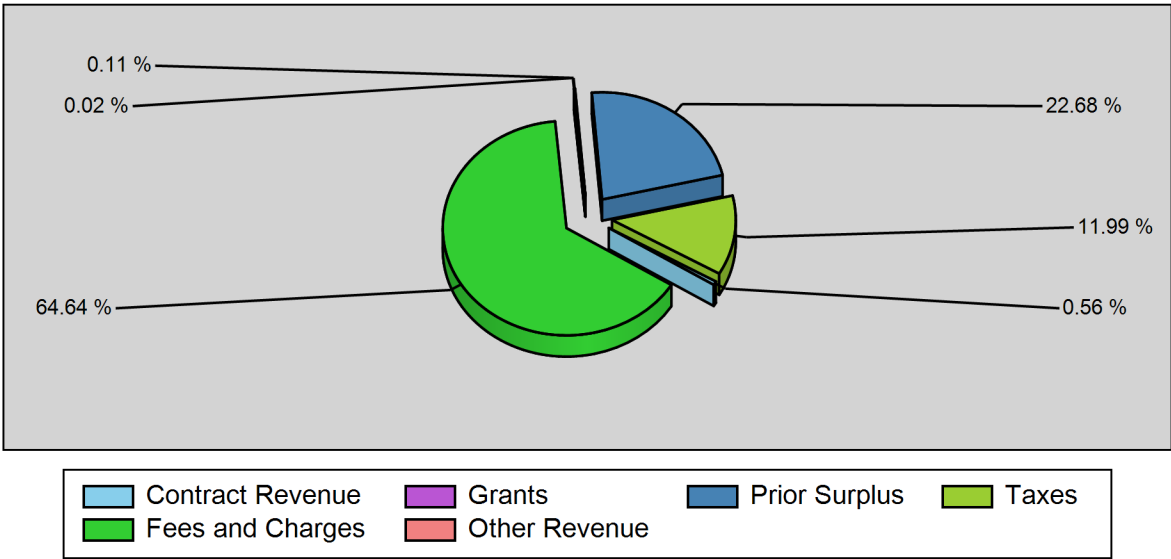
Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	16,900	8,828	9,005	9,185	9,369
Grants	1,250	1,408	1,436	1,465	1,494
Rental Revenue	82,800	95,725	97,640	99,593	101,585
Taxes	163,200	194,748	195,880	199,790	203,801
Transfers from Reserve	32,480	69,200	70,584	71,996	73,436
<b>Total Revenues:</b>	<b>296,630</b>	<b>369,909</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	32,480	69,200	70,584	71,996	73,436
Insurance	8,669	8,821	8,975	9,132	9,315
Operations	221,658	250,858	255,875	260,993	266,213
Transfers	32,480	39,647	37,686	38,440	39,209
<b>Total Expenditures:</b>	<b>296,630</b>	<b>369,909</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	4,900	4,900	0
Fees and Charges	542,000	566,098	24,098
Grants	200	200	0
Other Revenue	1,000	1,000	0
Prior Surplus	20,000	198,592	178,592
Taxes	107,314	105,000	(2,314)
Transfers from Reserve	137,800	0	(137,800)
<b>Total Revenues:</b>	<b>813,214</b>	<b>875,790</b>	<b>62,576</b>
<b>Expenditures</b>			
Administration	22,691	25,585	2,894
Advertising	5,000	4,000	(1,000)
Capital and Equipment	107,800	50,000	(57,800)
Consultants	33,000	60,000	27,000
Contracts and Agreements	454,000	461,000	7,000
Insurance	4,940	5,100	160
Legal	1,200	1,200	0
Operations	59,200	60,500	1,300
Supplies	150	150	0
Transfers	5,970	83,466	77,496
Travel	3,300	3,400	100
Utilities	6,600	6,800	200
Wages and benefits	109,363	114,589	5,226
<b>Total Expenditures:</b>	<b>813,214</b>	<b>875,790</b>	<b>62,576</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	4,900	4,900	4,900	4,900	2,900
Fees and Charges	566,098	566,098	591,098	591,098	591,098
Grants	200	200	200	200	200
Other Revenue	1,000	1,000	1,000	1,000	1,000
Prior Surplus	198,592	35,000	35,000	35,000	0
Taxes	105,000	227,493	233,267	168,846	264,314
Transfers from Reserve	0	80,000	30,000	30,000	0
<b>Total Revenues:</b>	<b>875,790</b>	<b>914,691</b>	<b>895,465</b>	<b>831,044</b>	<b>859,512</b>
<b>Expenditures</b>					
Administration	25,585	26,033	26,489	26,952	27,423
Advertising	4,000	4,000	4,100	4,200	4,300
Capital and Equipment	50,000	120,000	110,000	30,000	30,000
Consultants	60,000	40,000	15,000	15,000	25,000
Contracts and Agreements	461,000	473,000	485,000	497,000	511,000
Insurance	5,100	5,190	5,281	5,374	5,469
Legal	1,200	1,200	1,200	1,200	1,200
Operations	60,500	62,050	62,600	63,150	64,700
Supplies	150	150	150	150	150
Transfers	83,466	55,970	55,970	55,970	55,970
Travel	3,400	3,500	3,600	3,700	3,800
Utilities	6,800	7,000	7,200	7,400	7,600
Wages and benefits	114,589	116,598	118,875	120,948	122,900
<b>Total Expenditures:</b>	<b>875,790</b>	<b>914,691</b>	<b>895,465</b>	<b>831,044</b>	<b>859,512</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

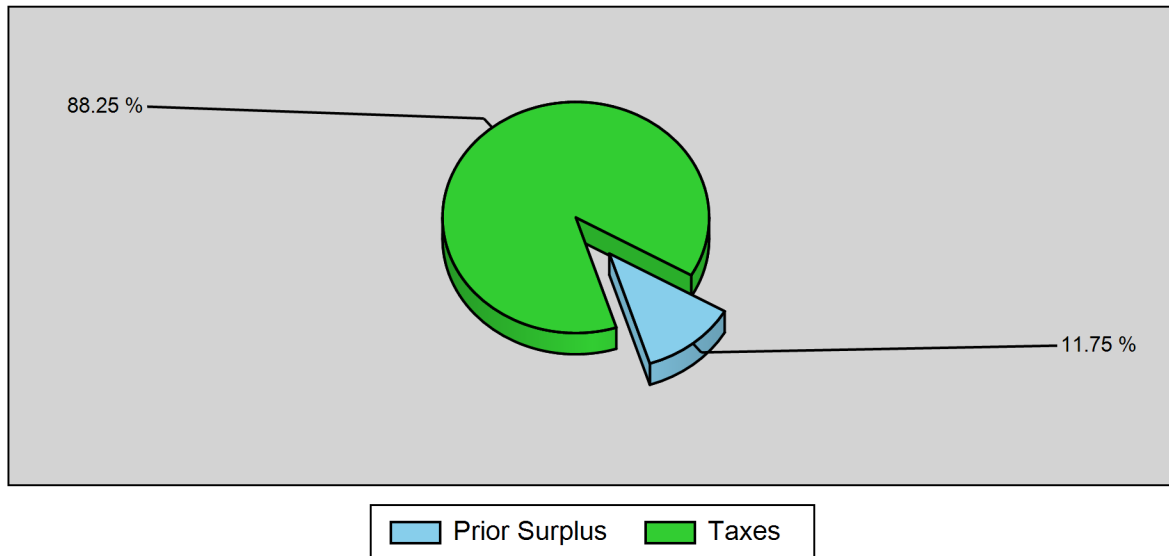
Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	50,000	29,000	(21,000)
Taxes	196,878	217,903	21,025
<b>Total Revenues:</b>	<b>246,878</b>	<b>246,903</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Financing	246,353	246,353	0
<b>Total Expenditures:</b>	<b>246,878</b>	<b>246,903</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	29,000	48,000	47,000	46,000	45,000
Taxes	217,903	198,913	199,923	200,933	201,943
<b>Total Revenues:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,943</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Financing	246,353	246,353	246,353	246,353	246,353
<b>Total Expenditures:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,943</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

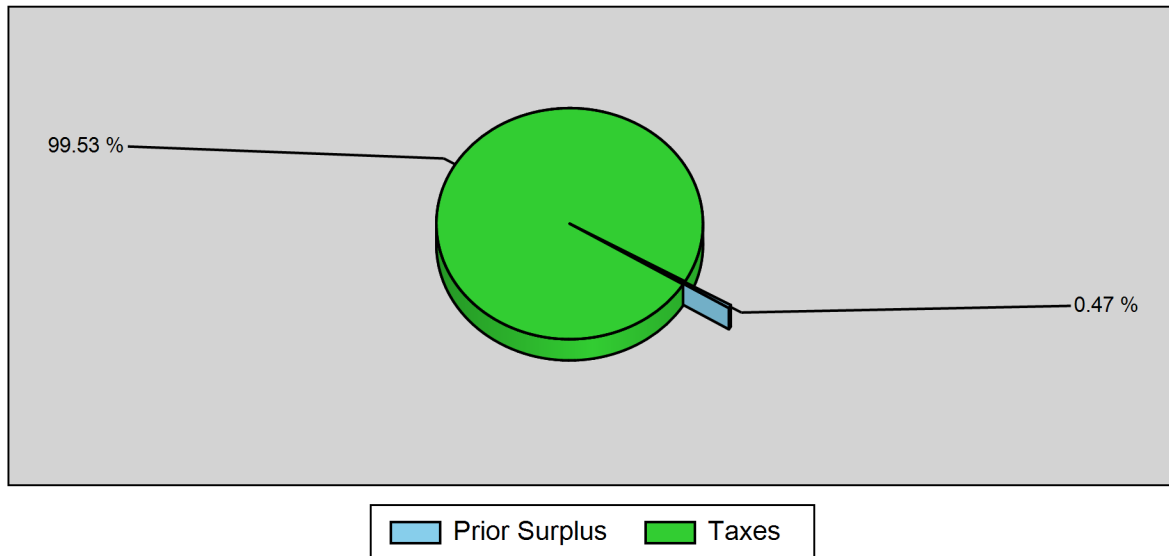
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,000	500	(2,500)
Taxes	102,525	105,050	2,525
<b>Total Revenues:</b>	<b>105,525</b>	<b>105,550</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	105,000	105,000	0
<b>Total Expenditures:</b>	<b>105,525</b>	<b>105,550</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	500	0	0	0	0
Taxes	105,050	108,060	105,570	105,580	105,590
<b>Total Revenues:</b>	<b>105,550</b>	<b>108,060</b>	<b>105,570</b>	<b>105,580</b>	<b>105,590</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	105,000	107,500	105,000	105,000	105,000
<b>Total Expenditures:</b>	<b>105,550</b>	<b>108,060</b>	<b>105,570</b>	<b>105,580</b>	<b>105,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>SHARED D - E - F</b>	\$22,451	\$18,622	\$13,829	
NOISE BYLAWS AREAS D & F	\$9,780	\$5,877	\$3,903	Program Changes approved - bylaw enforcement clerk
SEPTAGE DISPOSAL SERVICE	\$12,671	\$12,745	-\$74	
VICTIM SERVICES DEF	\$10,000	\$0	\$10,000	NEW SERVICE
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
CAMPBELL MOUNTAIN LANDFILL	\$3,312,144	\$3,241,531	\$70,613	
RECYCLING GARBAGE D/E/F	\$400,105	\$385,990	\$14,115	No fee increase - updated household counts

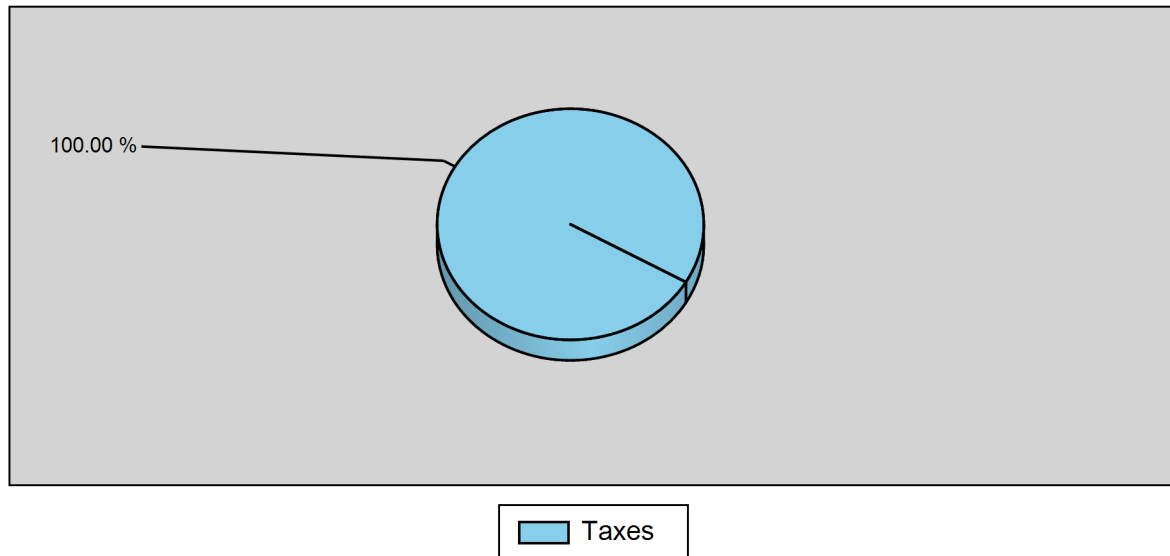
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



## Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,877	9,780	3,903
<b>Total Revenues:</b>	<b>5,877</b>	<b>9,780</b>	<b>3,903</b>
<b>Expenditures</b>			
Operations	5,877	9,780	3,903
<b>Total Expenditures:</b>	<b>5,877</b>	<b>9,780</b>	<b>3,903</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
Dept Number: 2700  
Service Participants: Electoral Area D and F



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	9,780	9,927	10,076	10,228	10,383
<b>Total Revenues:</b>	<b>9,780</b>	<b>9,927</b>	<b>10,076</b>	<b>10,228</b>	<b>10,383</b>
<b>Expenditures</b>					
Operations	9,780	9,927	10,076	10,228	10,383
<b>Total Expenditures:</b>	<b>9,780</b>	<b>9,927</b>	<b>10,076</b>	<b>10,228</b>	<b>10,383</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

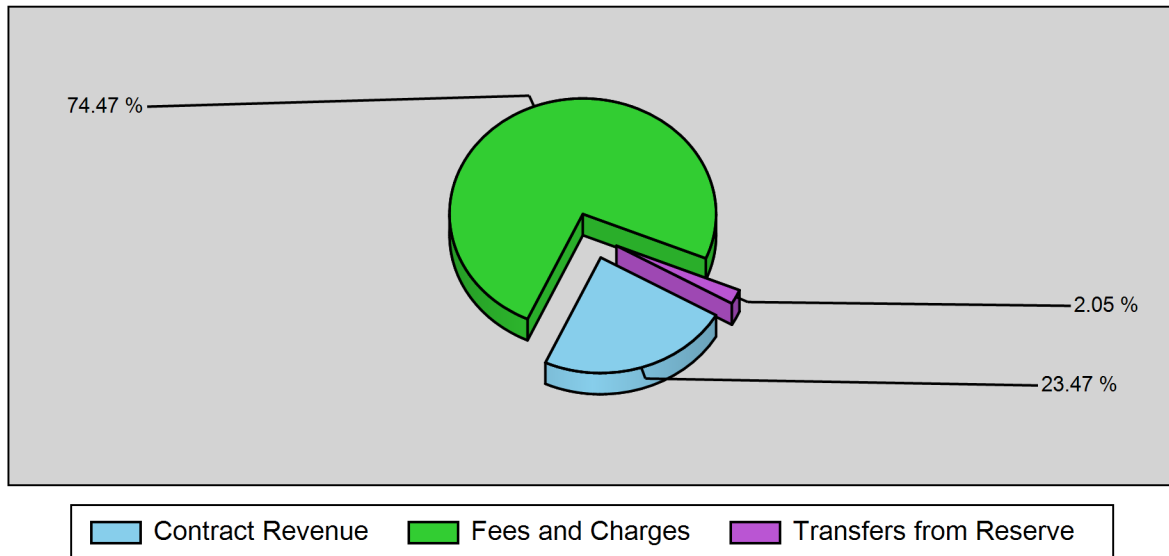
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
Dept Number: 3550  
Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	103,620	126,400	22,780
Fees and Charges	386,889	401,005	14,116
Transfers from Reserve	5,094	11,065	5,971
<b>Total Revenues:</b>	<b>495,603</b>	<b>538,470</b>	<b>42,867</b>
<b>Expenditures</b>			
Administration	23,174	24,666	1,492
Advertising	7,750	7,845	95
Contracts and Agreements	329,265	336,137	6,872
Insurance	2,223	2,321	98
Legal	560	567	7
Operations	93,569	127,252	33,683
Supplies	755	764	9
Transfers	3,900	3,948	48
Travel	5,360	5,426	66
Wages and benefits	29,047	29,544	497
<b>Total Expenditures:</b>	<b>495,603</b>	<b>538,470</b>	<b>42,867</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants:



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Contract Revenue	126,400	108,290	108,290	108,290	108,290
Fees and Charges	401,005	428,545	428,545	440,128	440,135
Transfers from Reserve	11,065	9,688	17,900	14,642	15,644
<b>Total Revenues:</b>	<b>538,470</b>	<b>546,523</b>	<b>554,735</b>	<b>563,060</b>	<b>564,069</b>
<b>Expenditures</b>					
Administration	24,666	25,097	25,536	25,982	26,436
Advertising	7,845	7,845	7,845	7,845	7,845
Contracts and Agreements	336,137	343,152	350,324	357,595	357,595
Insurance	2,321	2,362	2,403	2,445	2,488
Legal	567	570	570	570	570
Operations	127,252	127,252	127,252	127,252	127,252
Supplies	764	770	770	770	770
Transfers	3,948	3,948	3,948	4,000	4,000
Travel	5,426	5,500	5,500	5,500	5,500
Wages and benefits	29,544	30,027	30,587	31,101	31,613
<b>Total Expenditures:</b>	<b>538,470</b>	<b>546,523</b>	<b>554,735</b>	<b>563,060</b>	<b>564,069</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



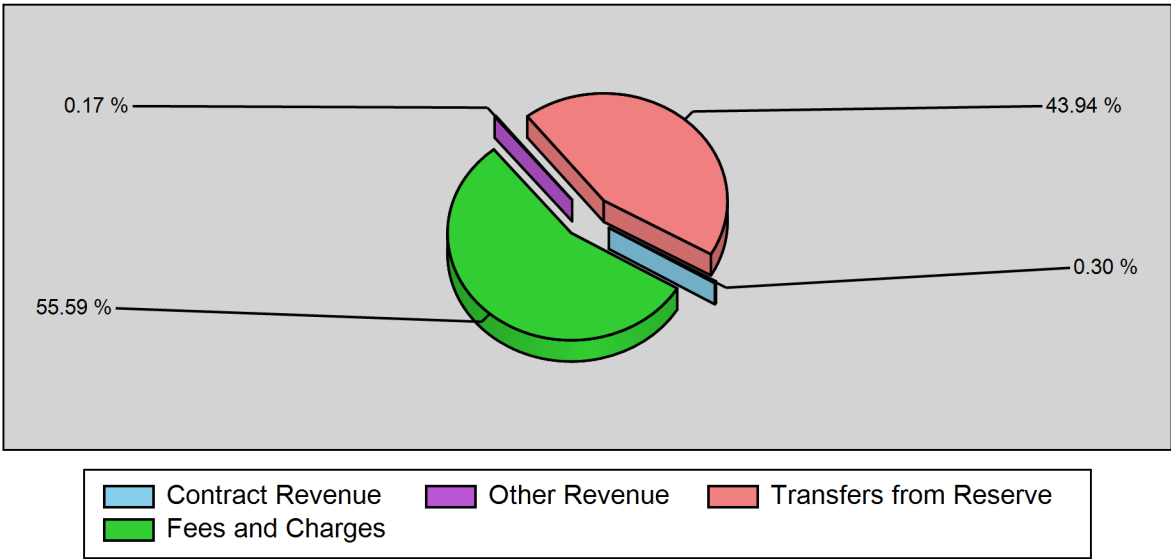
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
Dept Number: 3500  
Service Participants: Specified Service Area W715 LSA #35



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,241,531	3,312,144	70,613
Other Revenue	10,000	10,000	0
Transfers from Reserve	990,378	2,617,783	1,627,405
<b>Total Revenues:</b>	<b>4,259,909</b>	<b>5,957,927</b>	<b>1,698,018</b>
<b>Expenditures</b>			
Administration	83,738	86,829	3,091
Advertising	20,850	20,850	0
Capital and Equipment	970,000	2,300,000	1,330,000
Consultants	250,000	460,000	210,000
Contracts and Agreements	1,680,000	1,717,000	37,000
Insurance	30,118	30,416	298
Legal	5,000	2,000	(3,000)
Operations	267,345	293,845	26,500
Supplies	200	200	0
Transfers	400,299	400,298	(1)
Travel	17,183	16,983	(200)
Utilities	26,000	40,000	14,000
Wages and benefits	509,176	589,506	80,330
<b>Total Expenditures:</b>	<b>4,259,909</b>	<b>5,957,927</b>	<b>1,698,018</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)

Dept Number: 3500

Service Participants: Specified Service Area W715 LSA #35



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Contract Revenue	18,000	18,000	18,000	18,000	18,000
Fees and Charges	3,312,144	3,340,495	3,376,302	3,466,789	3,512,193
Other Revenue	10,000	10,000	10,000	10,000	0
Transfers from Reserve	2,617,783	3,020,000	970,000	945,000	970,000
<b>Total Revenues:</b>	<b>5,957,927</b>	<b>6,388,495</b>	<b>4,374,302</b>	<b>4,439,789</b>	<b>4,500,193</b>
<b>Expenditures</b>					
Administration	86,829	88,348	89,895	91,468	93,069
Advertising	20,850	20,850	20,850	22,500	22,500
Capital and Equipment	2,300,000	2,670,000	920,000	945,000	970,000
Consultants	460,000	410,000	110,000	105,000	85,000
Contracts and Agreements	1,717,000	1,740,000	1,762,000	1,784,000	1,805,000
Insurance	30,416	30,948	31,490	32,040	32,600
Legal	2,000	600	600	600	600
Operations	293,845	304,345	316,845	330,345	342,845
Supplies	200	200	200	200	200
Transfers	400,298	464,078	450,298	450,298	450,298
Travel	16,983	17,018	17,054	17,090	17,127
Utilities	40,000	43,000	45,000	48,000	52,000
Wages and benefits	589,506	599,108	610,070	613,248	628,954
<b>Total Expenditures:</b>	<b>5,957,927</b>	<b>6,388,495</b>	<b>4,374,302</b>	<b>4,439,789</b>	<b>4,500,193</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE

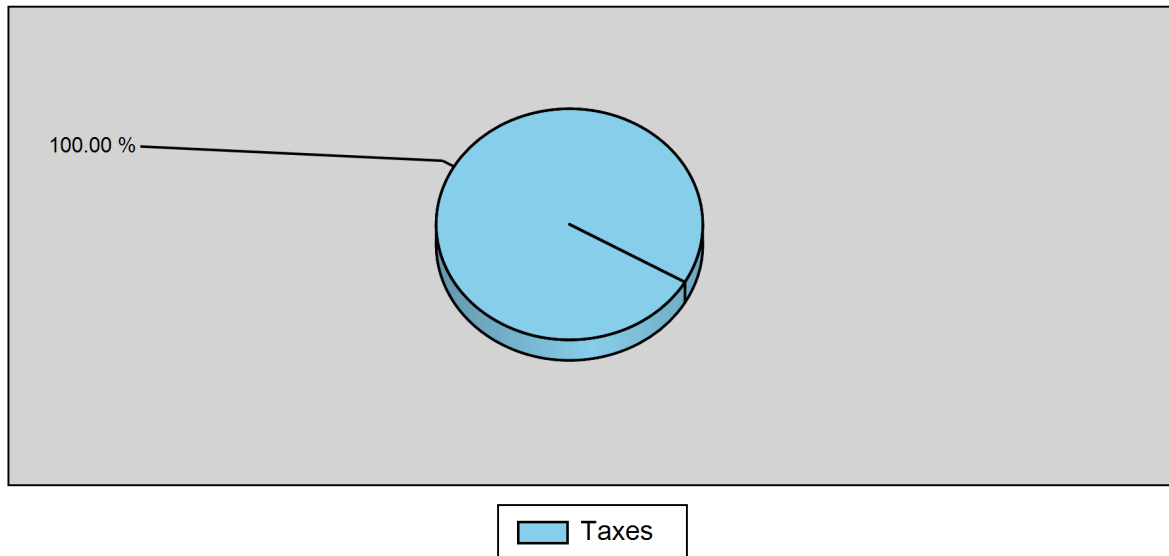
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	40,000	0	(40,000)
Taxes	12,745	12,671	(74)
<b>Total Revenues:</b>	<b>52,745</b>	<b>12,671</b>	<b>(40,074)</b>
<b>Expenditures</b>			
Administration	745	671	(74)
Contracts and Agreements	12,000	12,000	0
Transfers	40,000	0	(40,000)
<b>Total Expenditures:</b>	<b>52,745</b>	<b>12,671</b>	<b>(40,074)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	12,671	12,683	12,695	12,707	12,719
<b>Total Revenues:</b>	<b>12,671</b>	<b>12,683</b>	<b>12,695</b>	<b>12,707</b>	<b>12,719</b>
<b>Expenditures</b>					
Administration	671	683	695	707	719
Contracts and Agreements	12,000	12,000	12,000	12,000	12,000
<b>Total Expenditures:</b>	<b>12,671</b>	<b>12,683</b>	<b>12,695</b>	<b>12,707</b>	<b>12,719</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

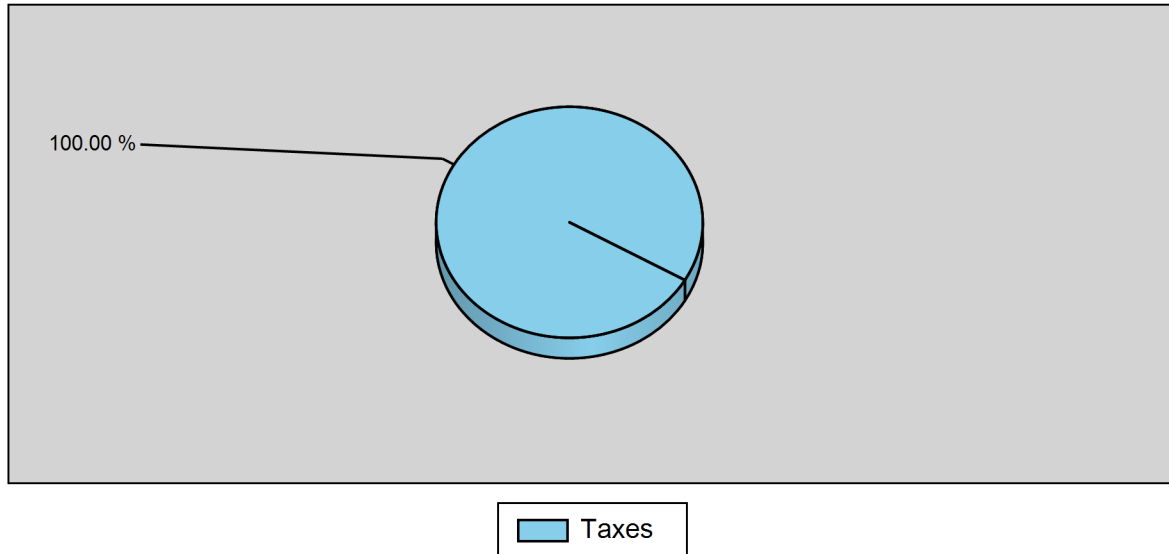
Service: VICTIM SERVICES AREAS DEF

Dept Number: 425

Service Participants: ELECTORAL AREAS D, E AND F



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	10,000	10,000
<b>Total Revenues:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	10,000	10,000
<b>Total Expenditures:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast					
	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “A”

• Area A Requisition		144
• Summary Information		145
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Specified Areas		
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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA A (OSOYOOS RURAL)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 20,281	\$ 16,077	\$ 4,203
ANIMAL CONTROL		12,114	12,258	(145)
BUILDING INSPECTION		31,334	31,344	(10)
DESTRUCTION OF PESTS		242	223	19
ELECTORAL AREA ADMINISTRATION		107,508	105,398	2,110
ELECTORAL AREA PLANNING		87,814	88,224	(410)
EMERGENCY PLANNING		4,855	4,575	281
ENVIRONMENTAL CONSERVATION		15,370	-	15,370
GENERAL GOVERNMENT		33,984	34,422	(438)
HERITAGE (Subregional)		501	-	501
ILLEGAL DUMPING		237	276	(39)
MOSQUITO CONTROL - Impr. Only		6,372	9,026	(2,654)
NOXIOUS WEEDS		1,110	915	195
NUISANCE CONTROL		692	693	(1)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		969	-	969
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,017	2,390	(372)
REGIONAL TRAILS		7,160	6,912	247
SOLID WASTE MANAGEMENT PLAN		4,051	3,851	201
SUBDIVISION SERVICING		8,783	8,583	200
TRANSIT - SOUTH OKANAGAN		5,267	-	5,267
<b>Subtotal</b>		<b>\$ 350,661</b>	<b>\$ 325,168</b>	<b>\$ 25,493</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 118,738	\$ 116,705	\$ 2,033
<b>Regional Director determines budget</b>				
CEMETERY		\$ 1,000	\$ 1,000	\$ -
COMMUNITY PARKS		23,701	23,468	233
ECONOMIC DEVELOPMENT		12,485	12,485	-
GRANT IN AID		3,500	8,500	(5,000)
HERITAGE CONSERVATION		-	2,864	(2,864)
MUSEUM LAND AND BUILDING (DEBT SERVICING)		18,399	18,355	45
MUSEUM SERVICE		15,224	15,200	24
RECREATION SERVICES - TOWN OF OSOYOOS		70,309	69,525	784
RURAL PROJECTS		11,358	11,661	(303)
VICTIM SERVICES AREA A		5,000	-	5,000
<b>Subtotal</b>		<b>\$ 160,976</b>	<b>\$ 163,057</b>	<b>\$ (2,081)</b>
<b>SUBTOTAL</b>		<b>\$ 630,375</b>	<b>\$ 604,931</b>	<b>\$ 25,445</b>
<b>Services</b>				
OKANAGAN REGIONAL LIBRARY		\$ 93,690	\$ 93,726	\$ (36)
OBWB - Defined Area A/D (1/2 of Req)		16,008	15,608	401
REFUSE DISPOSAL		3,000	3,000	-
STERILE INSECT RELEASE		56,858	52,914	3,944
<b>Subtotal</b>		<b>\$ 169,556</b>	<b>\$ 165,248</b>	<b>\$ 4,308</b>
<b>TOTAL</b>		<b>\$ 799,932</b>	<b>\$ 770,178</b>	<b>\$ 29,753</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.47</b>	<b>\$ 1.52</b>	<b>\$ (0.05)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 536.07</b>	<b>\$ 519.06</b>	<b>\$ 17.01</b>
<b>Service Areas</b>				
ANARCHIST MTN. FIRE		195,197	198,743	(3,546)
NORTHWEST SEWER		15,600	15,600	-



<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE**</b>	<b>EXPLANATION</b>
<b>AREA A</b>	\$1,010,729	\$984,521	\$29,753	(excluding Fire and Sewer)**
REGIONAL SERVICES	\$169,361	\$138,633	\$30,728	See Regional Services Summary
RURAL SERVICES	\$347,856	\$351,647	-\$3,790	See Rural Services Summary
				See Shared Services Summary
SHARED SERVICES	\$137,137	\$135,060	\$2,078	Changes
AREA A COMMUNITY PARKS	\$23,701	\$23,468	\$233	
CEMETERY - ELECTORAL AREA A	\$1,000	\$1,000	\$0	
ECONOMIC DEVELOPMENT - AREA A	\$12,485	\$12,485	\$0	
GRANT-IN-AID AREA A	\$3,500	\$8,500	-\$5,000	
MUSEUM - AREA A	\$15,224	\$15,200	\$24	
RECREATION COMMISSION - AREA A	\$70,309	\$69,525	\$784	
ELECTORAL AREA A - RURAL PROJECTS	\$11,358	\$11,661	-\$303	
REFUSE DISPOSAL - A	\$3,000	\$3,000	\$0	
VICTIM SERVICES AREA A	\$5,000	\$0	\$5,000	NEW SERVICE
FIRE PROTECTION - ANARCHIST MOUNTAIN	\$195,197	\$198,743	-\$3,546	
OSOYOOS SEWER PROJECT - AREA A	\$15,600	\$15,600	\$0	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYLCING/GARBAGE	\$112,500	\$110,123	\$2,377	No fee increase

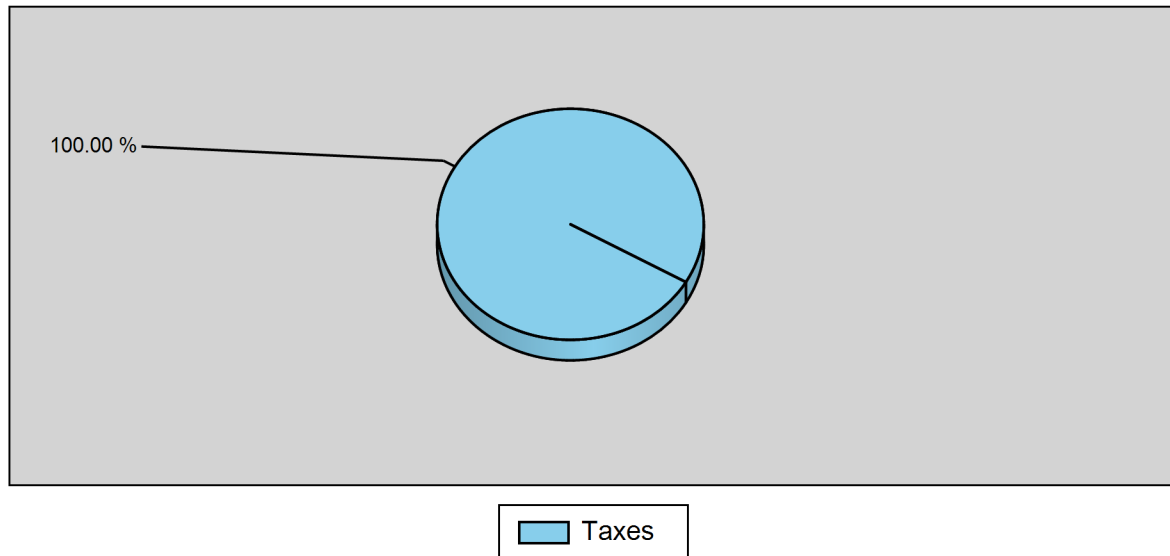
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A



## Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA A  
Dept Number: 8800  
Service Participants: Electoral Area A



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

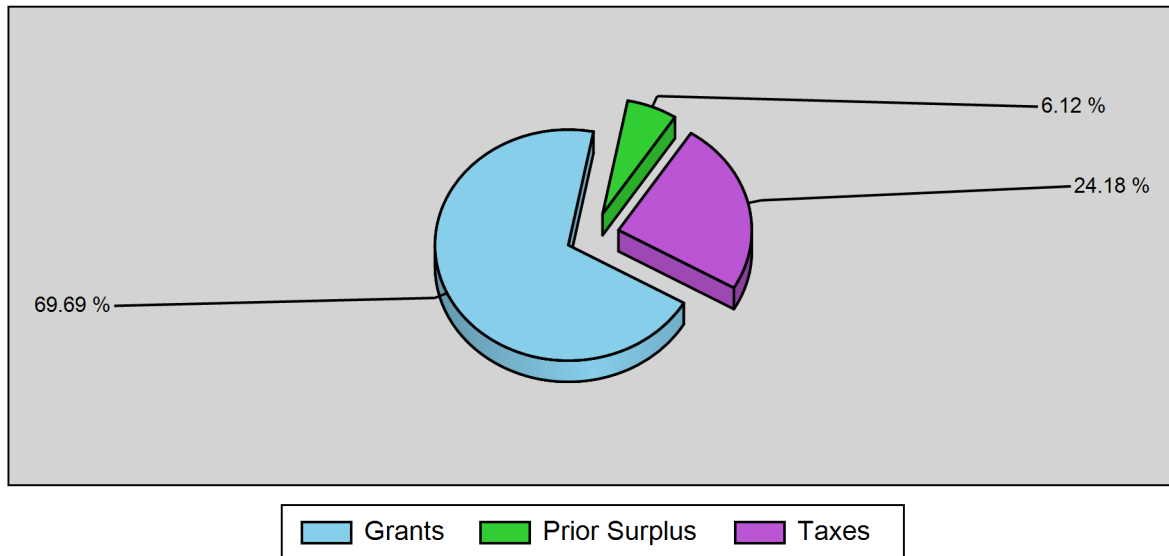
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
Dept Number: 7870  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	46,000	68,300	22,300
Prior Surplus	0	6,000	6,000
Taxes	23,468	23,701	233
<b>Total Revenues:</b>	<b>69,468</b>	<b>98,001</b>	<b>28,533</b>
<b>Expenditures</b>			
Administration	896	939	43
Capital and Equipment	3,000	2,600	(400)
Contingency	1,000	1,000	0
Contracts and Agreements	5,600	5,000	(600)
Grant Expense	46,000	68,300	22,300
Operations	1,000	0	(1,000)
Supplies	0	2,500	2,500
Travel	0	4,000	4,000
Wages and benefits	11,972	13,662	1,690
<b>Total Expenditures:</b>	<b>69,468</b>	<b>98,001</b>	<b>28,533</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	68,300	0	0	0	0
Prior Surplus	6,000	0	0	0	0
Taxes	23,701	31,272	31,875	32,459	33,042
<b>Total Revenues:</b>	<b>98,001</b>	<b>31,272</b>	<b>31,875</b>	<b>32,459</b>	<b>33,042</b>
<b>Expenditures</b>					
Administration	939	955	972	989	1,006
Capital and Equipment	2,600	2,640	2,680	2,720	2,760
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	5,000	5,200	5,400	5,600	5,800
Grant Expense	68,300	0	0	0	0
Operations	0	1,000	1,000	1,000	1,000
Supplies	2,500	2,540	2,580	2,620	2,660
Travel	4,000	4,060	4,120	4,180	4,240
Wages and benefits	13,662	13,877	14,123	14,350	14,576
<b>Total Expenditures:</b>	<b>98,001</b>	<b>31,272</b>	<b>31,875</b>	<b>32,459</b>	<b>33,042</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

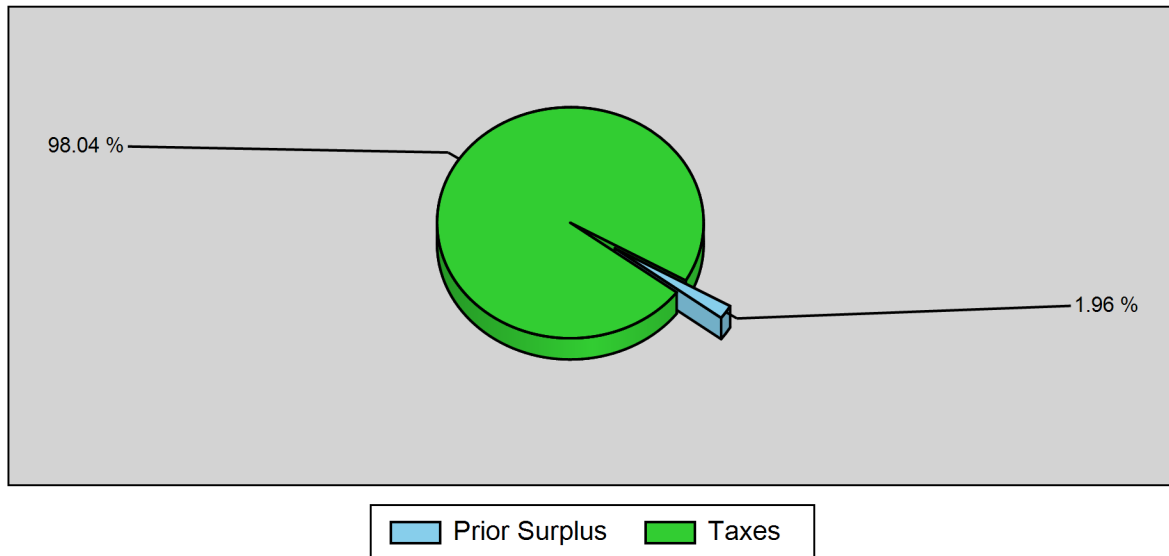
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	250	250
Taxes	12,485	12,485	0
<b>Total Revenues:</b>	<b>12,485</b>	<b>12,735</b>	<b>250</b>
<b>Expenditures</b>			
Grant in Aid	12,485	12,735	250
<b>Total Expenditures:</b>	<b>12,485</b>	<b>12,735</b>	<b>250</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA A  
Dept Number: 9300  
Service Participants: Electoral Area A



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	250	250	250	0	0
Taxes	12,485	12,485	12,485	12,735	12,735
<b>Total Revenues:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Expenditures</b>					
Grant in Aid	12,735	12,735	12,735	12,735	12,735
<b>Total Expenditures:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

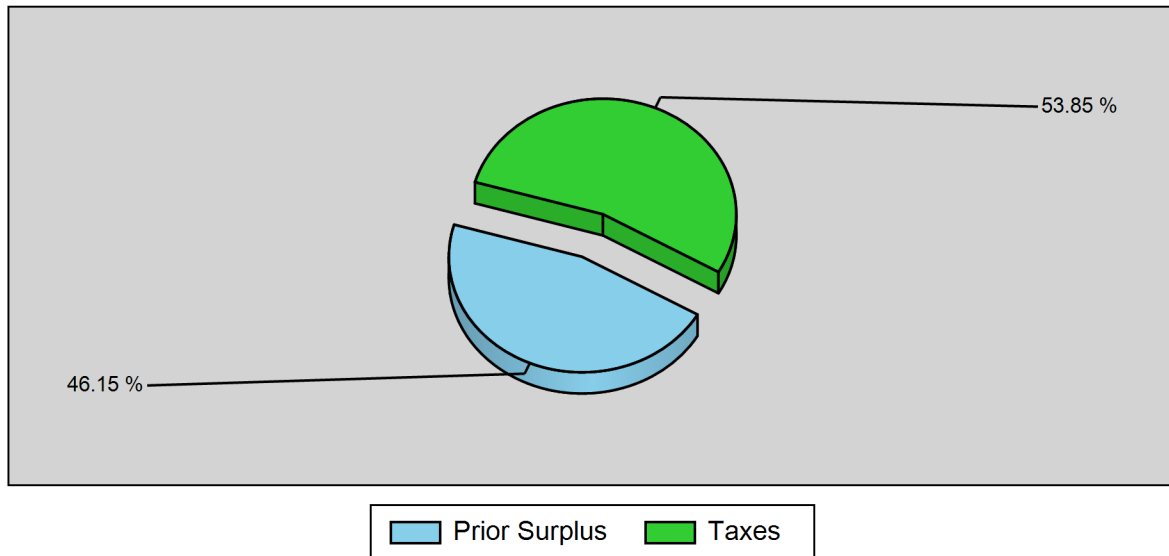
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,000	3,000	2,000
Taxes	8,500	3,500	(5,000)
<b>Total Revenues:</b>	<b>9,500</b>	<b>6,500</b>	<b>(3,000)</b>
<b>Expenditures</b>			
Grant in Aid	9,500	6,500	(3,000)
<b>Total Expenditures:</b>	<b>9,500</b>	<b>6,500</b>	<b>(3,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA A  
Dept Number: 7990  
Service Participants: Electoral Area A



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	3,000	2,000	1,000	500	0
Taxes	3,500	4,500	5,500	6,000	6,500
<b>Total Revenues:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Expenditures</b>					
Grant in Aid	6,500	6,500	6,500	6,500	6,500
<b>Total Expenditures:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

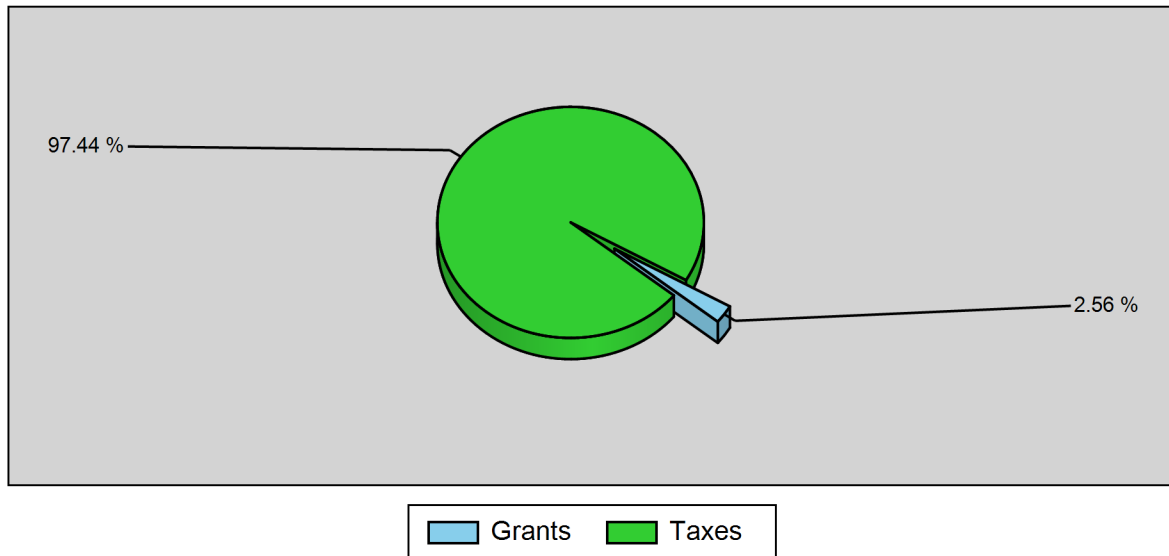
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	400	400	0
Taxes	15,200	15,224	24
<b>Total Revenues:</b>	<b>15,600</b>	<b>15,624</b>	<b>24</b>
<b>Expenditures</b>			
Administration	600	624	24
Contracts and Agreements	15,000	15,000	0
<b>Total Expenditures:</b>	<b>15,600</b>	<b>15,624</b>	<b>24</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	400	400	400	400	400
Taxes	15,224	15,235	15,246	15,257	15,268
<b>Total Revenues:</b>	<b>15,624</b>	<b>15,635</b>	<b>15,646</b>	<b>15,657</b>	<b>15,668</b>
<b>Expenditures</b>					
Administration	624	635	646	657	668
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>15,624</b>	<b>15,635</b>	<b>15,646</b>	<b>15,657</b>	<b>15,668</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

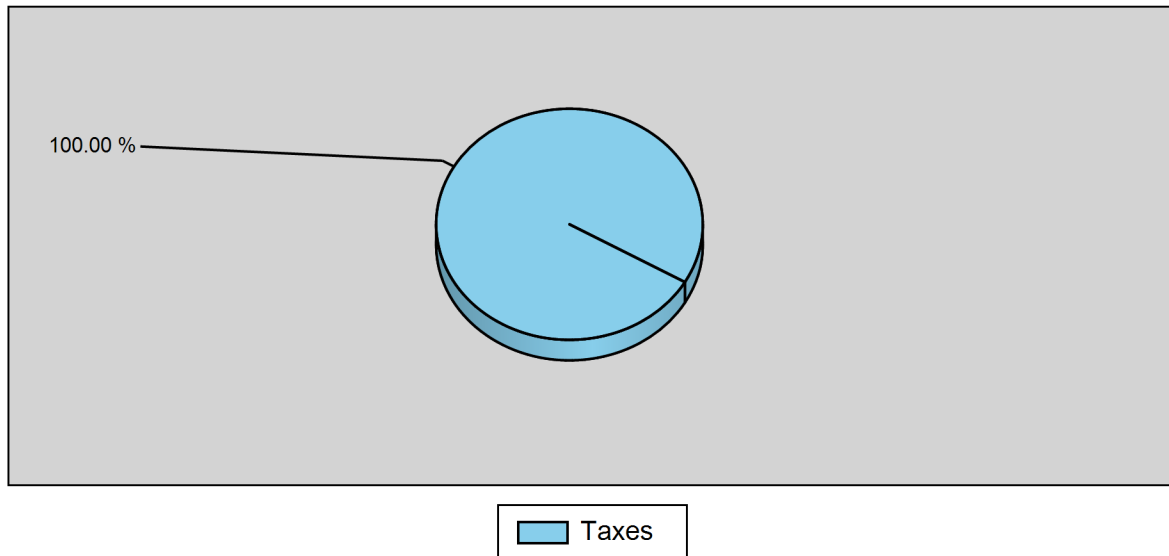
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	69,525	70,309	784
<b>Total Revenues:</b>	<b>69,525</b>	<b>70,309</b>	<b>784</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	69,000	69,759	759
<b>Total Expenditures:</b>	<b>69,525</b>	<b>70,309</b>	<b>784</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
Dept Number: 7510  
Service Participants: Electoral Area A



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	70,309	71,087	71,873	72,667	72,677
<b>Total Revenues:</b>	<b>70,309</b>	<b>71,087</b>	<b>71,873</b>	<b>72,667</b>	<b>72,677</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	69,759	70,527	71,303	72,087	72,087
<b>Total Expenditures:</b>	<b>70,309</b>	<b>71,087</b>	<b>71,873</b>	<b>72,667</b>	<b>72,677</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

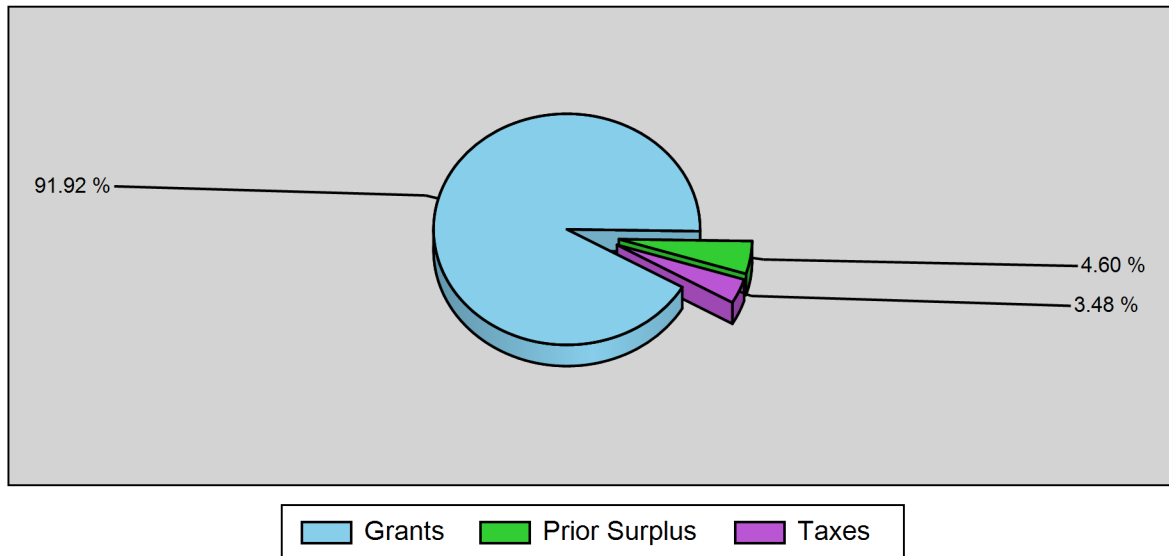
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
Dept Number: 0310  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	40,000	300,000	260,000
Prior Surplus	20,000	15,000	(5,000)
Taxes	11,661	11,358	(303)
<b>Total Revenues:</b>	<b>71,661</b>	<b>326,358</b>	<b>254,697</b>
<b>Expenditures</b>			
Administration	1,141	1,312	171
Contingency	15,000	10,000	(5,000)
Grant Expense	40,000	300,000	260,000
Projects	5,520	5,623	103
Travel	6,000	6,000	0
Wages and benefits	4,000	3,423	(577)
<b>Total Expenditures:</b>	<b>71,661</b>	<b>326,358</b>	<b>254,697</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	300,000	0	0	0	0
Prior Surplus	15,000	10,000	5,000	0	0
Taxes	11,358	16,545	21,744	26,897	27,084
<b>Total Revenues:</b>	<b>326,358</b>	<b>26,545</b>	<b>26,744</b>	<b>26,897</b>	<b>27,084</b>
<b>Expenditures</b>					
Administration	1,312	1,335	1,358	1,382	1,406
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	300,000	0	0	0	0
Projects	5,623	5,727	5,834	5,900	6,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	3,423	3,483	3,552	3,615	3,678
<b>Total Expenditures:</b>	<b>326,358</b>	<b>26,545</b>	<b>26,744</b>	<b>26,897</b>	<b>27,084</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

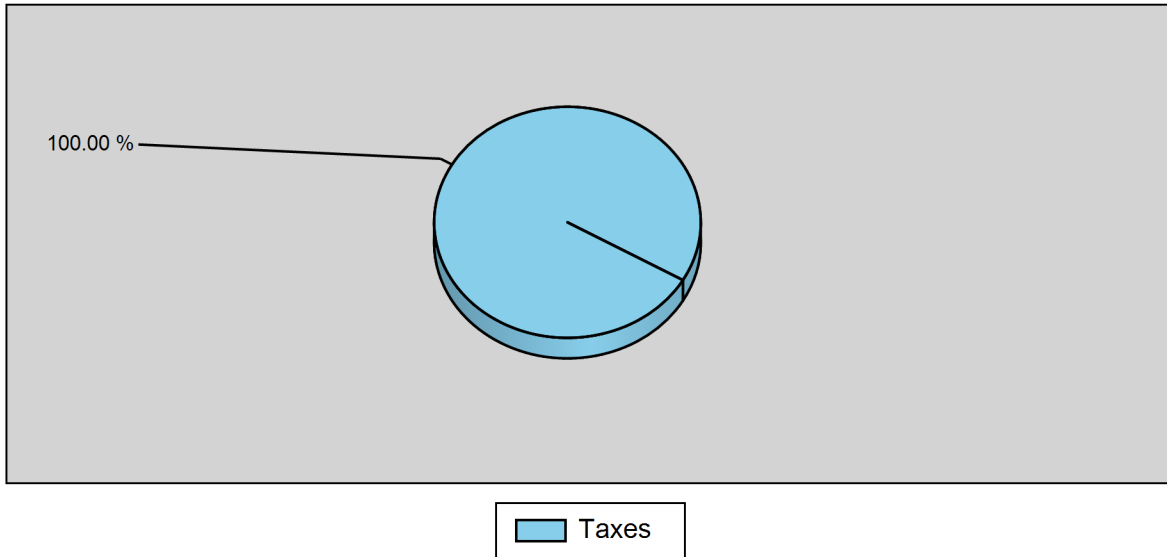
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA A  
 Dept Number: 415  
 Service Participants: ELECTORAL AREA A



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	5,000	5,000
<b>Total Revenues:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	5,000	5,000
<b>Total Expenditures:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast					
	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

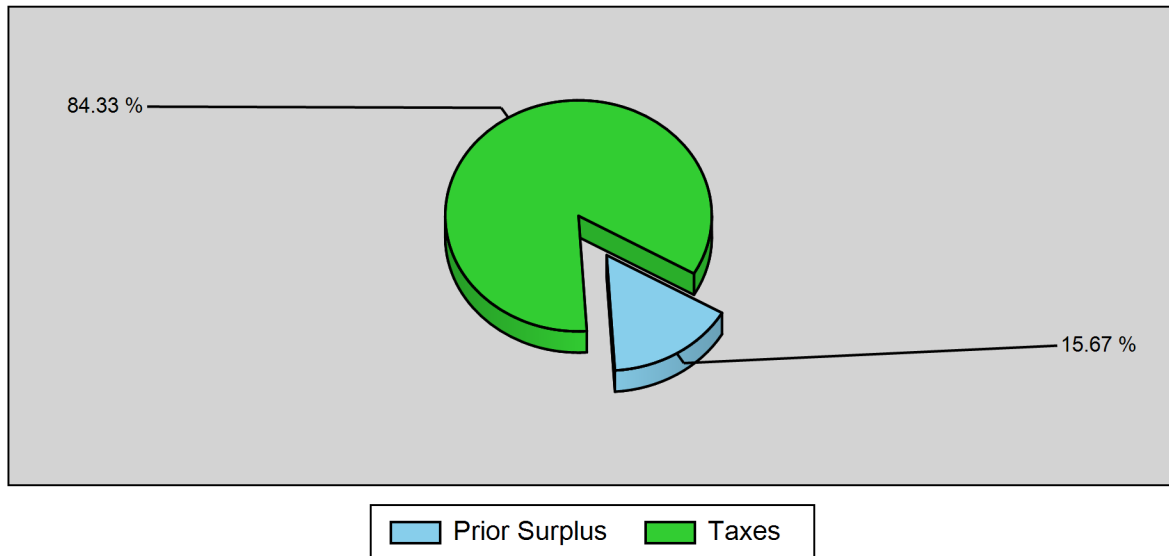
Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	50,000	36,270	(13,730)
Taxes	198,743	195,197	(3,546)
<b>Total Revenues:</b>	<b>248,743</b>	<b>231,467</b>	<b>(17,276)</b>
<b>Expenditures</b>			
Administration	8,272	9,222	950
Capital and Equipment	21,200	24,000	2,800
Financing	23,438	16,156	(7,282)
Insurance	11,895	10,596	(1,299)
Legal	0	1,500	1,500
Maintenance and Repairs	15,700	21,700	6,000
Operations	8,300	1,300	(7,000)
Other Expense	2,695	2,695	0
Supplies	5,000	3,500	(1,500)
Transfers	61,900	36,900	(25,000)
Travel	7,808	5,000	(2,808)
Utilities	7,535	7,628	93
Wages and benefits	75,000	91,270	16,270
<b>Total Expenditures:</b>	<b>248,743</b>	<b>231,467</b>	<b>(17,276)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	36,270	0	0	0	0
Taxes	195,197	226,890	228,613	230,658	234,788
<b>Total Revenues:</b>	<b>231,467</b>	<b>226,890</b>	<b>228,613</b>	<b>230,658</b>	<b>234,788</b>
<b>Expenditures</b>					
Administration	9,222	9,384	9,549	9,716	9,859
Capital and Equipment	24,000	22,100	22,240	22,381	22,829
Financing	16,156	16,156	16,156	16,156	16,156
Insurance	10,596	10,781	10,969	11,160	11,354
Legal	1,500	1,600	1,700	1,800	1,900
Maintenance and Repairs	21,700	22,059	22,674	23,602	24,074
Operations	1,300	1,300	1,300	1,300	1,326
Other Expense	2,695	0	0	0	0
Supplies	3,500	3,600	3,700	3,800	3,876
Transfers	36,900	36,900	36,900	36,900	37,500
Travel	5,000	5,160	5,320	5,480	5,590
Utilities	7,628	7,750	7,905	8,063	8,224
Wages and benefits	91,270	90,100	90,200	90,300	92,100
<b>Total Expenditures:</b>	<b>231,467</b>	<b>226,890</b>	<b>228,613</b>	<b>230,658</b>	<b>234,788</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

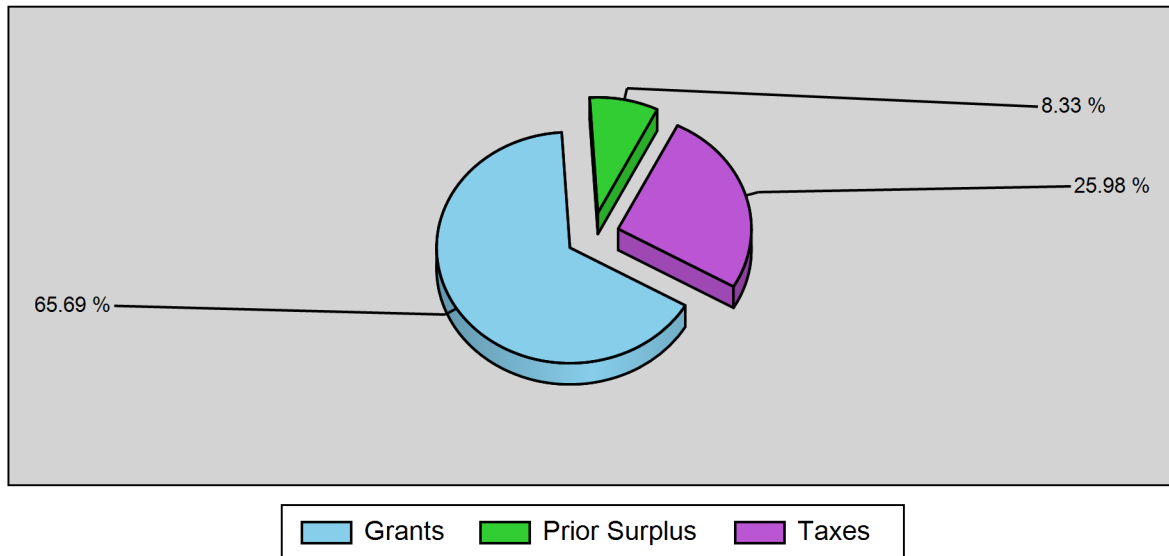
Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	39,438	39,438	0
Prior Surplus	5,000	5,000	0
Taxes	15,600	15,600	0
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,038</b>	<b>0</b>
<b>Expenditures</b>			
Administration	1,005	1,025	20
Financing	44,316	44,316	0
Transfers	14,717	14,697	(20)
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,038</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	15,600	15,601	15,600	15,601	15,601
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>
<b>Expenditures</b>					
Administration	1,025	1,043	1,061	1,080	1,099
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	14,697	14,680	14,661	14,643	14,624
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

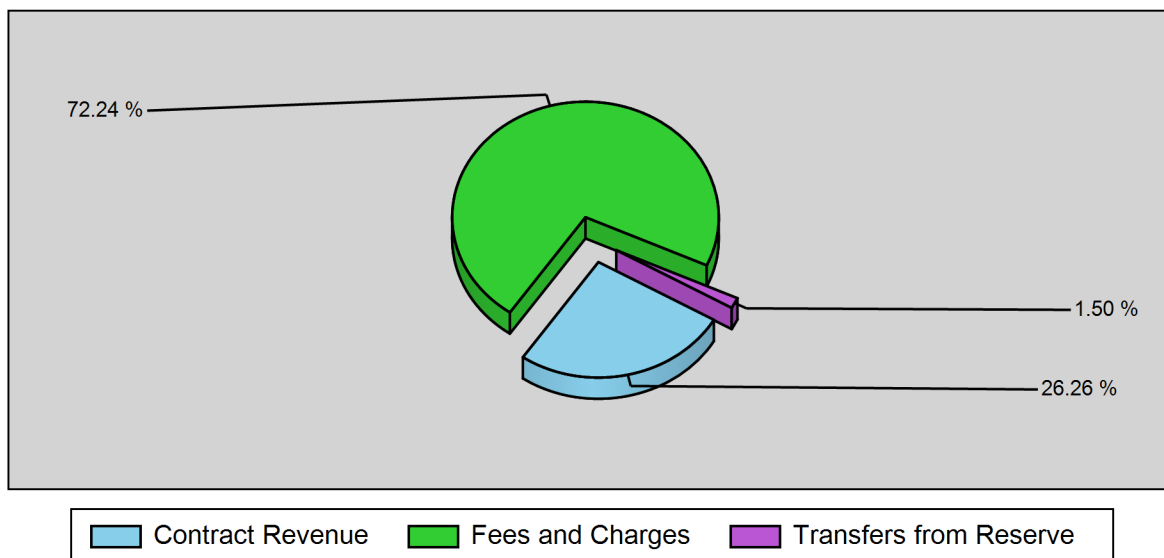
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	34,579	41,000	6,421
Fees and Charges	110,423	112,800	2,377
Transfers from Reserve	2,320	2,343	23
<b>Total Revenues:</b>	<b>147,322</b>	<b>156,143</b>	<b>8,821</b>
<b>Expenditures</b>			
Administration	7,722	8,220	498
Advertising	2,530	2,561	31
Contracts and Agreements	87,454	90,078	2,624
Insurance	834	871	37
Legal	180	185	5
Operations	34,124	39,512	5,388
Supplies	245	230	(15)
Transfers	1,270	1,286	16
Travel	1,750	1,800	50
Wages and benefits	11,213	11,400	187
<b>Total Expenditures:</b>	<b>147,322</b>	<b>156,143</b>	<b>8,821</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A  
Dept Number: 3520  
Service Participants:



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	41,000	35,325	35,325	35,325	35,325
Fees and Charges	112,800	122,270	122,270	122,270	122,270
Transfers from Reserve	2,343	1,635	4,799	8,028	8,212
<b>Total Revenues:</b>	<b>156,143</b>	<b>159,230</b>	<b>162,394</b>	<b>165,623</b>	<b>165,807</b>
<b>Expenditures</b>					
Administration	8,220	8,363	8,509	8,657	8,626
Advertising	2,561	2,600	2,600	2,600	2,600
Contracts and Agreements	90,078	92,780	95,564	98,431	98,431
Insurance	871	886	902	918	934
Legal	185	185	185	185	185
Operations	39,512	39,512	39,512	39,512	39,512
Supplies	230	230	230	230	230
Transfers	1,286	1,286	1,286	1,286	1,286
Travel	1,800	1,800	1,800	1,800	1,800
Wages and benefits	11,400	11,588	11,806	12,004	12,203
<b>Total Expenditures:</b>	<b>156,143</b>	<b>159,230</b>	<b>162,394</b>	<b>165,623</b>	<b>165,807</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

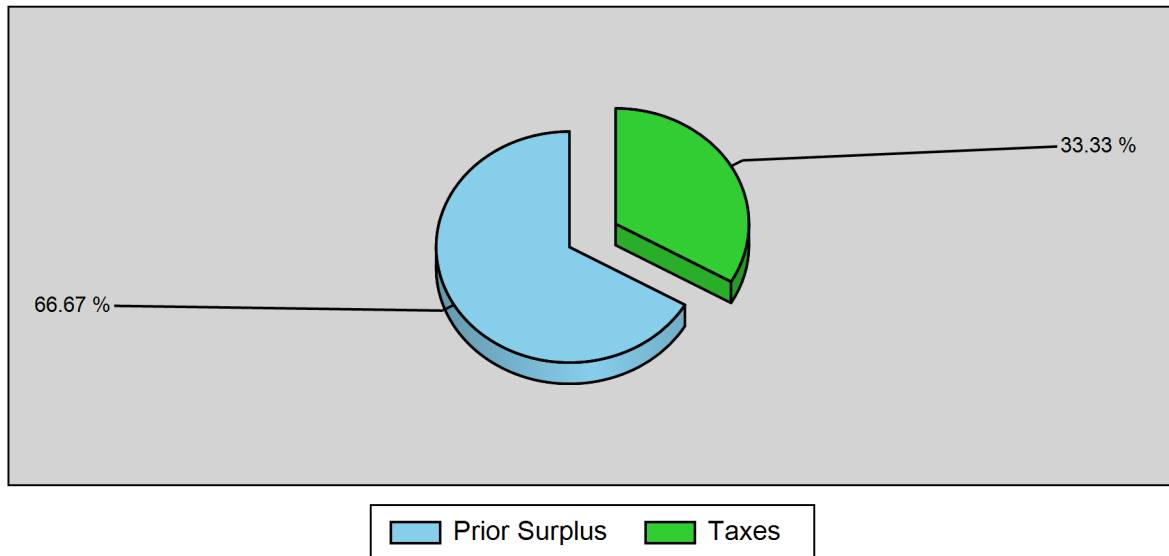
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,000	6,000	0
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>
<b>Expenditures</b>			
Administration	525	500	(25)
Contingency	2,000	2,000	0
Operations	4,000	4,000	0
Transfers	2,475	2,500	25
<b>Total Expenditures:</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	3,000	2,999	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
<b>Expenditures</b>					
Administration	500	509	518	527	536
Contingency	2,000	2,000	2,000	2,000	2,000
Operations	4,000	4,000	4,000	4,000	4,000
Transfers	2,500	2,490	2,482	2,473	2,464
<b>Total Expenditures:</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# ELECTORAL AREA “B”

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# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 8,095	\$ 6,975	\$ 1,120
ANIMAL CONTROL		3,313	3,448	(135)
DESTRUCTION OF PESTS		66	63	3
ELECTORAL AREA ADMINISTRATION		29,404	29,648	(244)
ELECTORAL AREA PLANNING		24,018	24,817	(800)
EMERGENCY PLANNING		1,328	1,287	41
GENERAL GOVERNMENT		9,295	9,683	(388)
HERITAGE (Subregional)		137	-	137
ILLEGAL DUMPING		65	78	(13)
NUISANCE CONTROL		189	195	(6)
NOXIOUS WEEDS		304	257	46
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		265	-	265
REGIONAL TRAILS		1,958	1,944	14
SOLID WASTE MANAGEMENT PLAN		1,108	1,083	25
STERILE INSECT RELEASE		1,521	1,537	(15)
SUBDIVISION SERVICING		2,402	2,414	(12)
<b>Subtotal</b>		<b>\$ 83,469</b>	<b>\$ 83,430</b>	<b>\$ 38</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
ECONOMIC DEVELOPMENT		\$ -	\$ 1,917	\$ (1,917)
BGKEREMEOS LIBRARY CONTRIBUION		-	-	-
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		24,677	24,076	600
REFUSE DISPOSAL - IMPR ONLY		63,462	64,397	(935)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
SWIMMING POOL - IMPR ONLY		11,776	12,311	(536)
<b>Subtotal</b>		<b>\$ 109,915</b>	<b>\$ 112,702</b>	<b>\$ (2,787)</b>
<b><u>Regional Director determines budget</u></b>				
COMMUNITY PARKS		\$ 20,842	\$ 18,019	\$ 2,823
GRANT IN AID		5,123	6,111	(988)
RURAL PROJECTS		17,737	14,307	3,430
<b>Subtotal</b>		<b>\$ 43,702</b>	<b>\$ 38,437</b>	<b>\$ 5,265</b>
<b>SUBTOTAL</b>		<b>\$ 237,085</b>	<b>\$ 234,569</b>	<b>\$ 2,516</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION		\$ 124,811	\$ 107,435	\$ 17,376
MOSQUITO CONTROL Impr. Only		30,488	28,444	2,044
OKANAGAN REGIONAL LIBRARY		25,625	26,365	(740)
STERILE INSECT RELEASE		123,010	130,371	(7,361)
<b>Subtotal</b>		<b>\$ 303,934</b>	<b>\$ 292,615</b>	<b>\$ 11,320</b>
<b>TOTAL</b>		<b>\$ 541,019</b>	<b>\$ 527,184</b>	<b>\$ 13,836</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.98</b>	<b>\$ 2.95</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 619.39</b>	<b>\$ 589.57</b>	<b>\$ 29.82</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>AREA B</b>	\$541,019	\$525,267	\$15,753	
REGIONAL SERVICES	\$147,276	\$153,410	-\$6,135	See Regional Services Summary
RURAL SERVICES	\$115,316	\$115,200	\$116	See Rural Services Summary
SHARED SERVICES	\$234,726	\$218,219	\$16,506	See Shared Services Summary
AREA B COMMUNITY PARKS	\$20,842	\$18,019	\$2,823	
GRANT-IN AID AREA B	\$5,123	\$6,111	-\$988	
ELECTORAL AREA B - RURAL PROJECTS	\$17,737	\$14,307	\$3,430	Removal of additional library support offset by reduction in prior surplus

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBAGE AREA B	\$58,750	\$53,474	\$5,276	\$10 per household increase

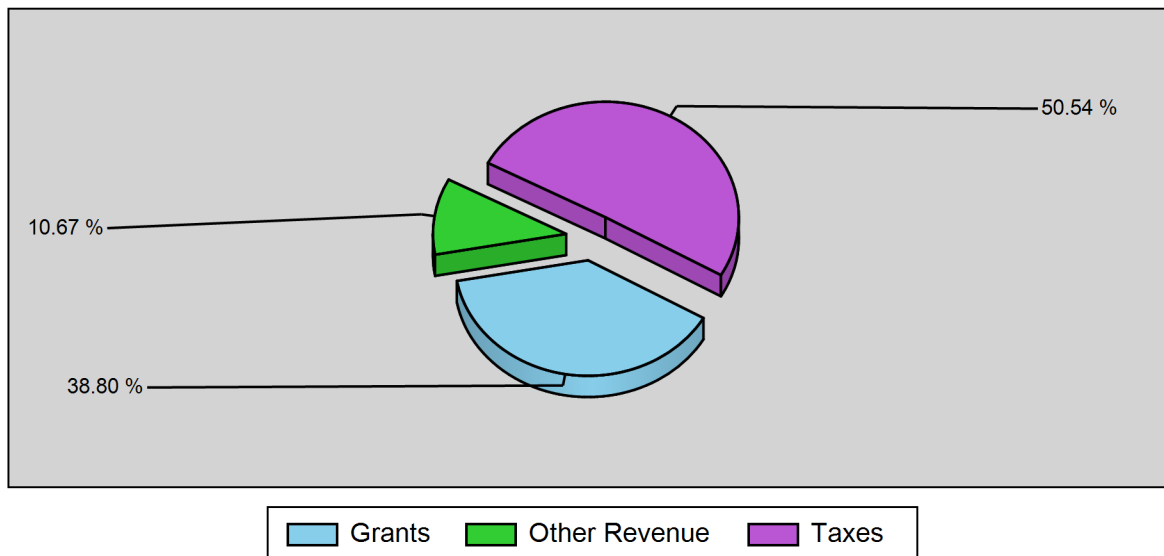
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
Dept Number: 7580  
Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	16,000	16,000	0
Other Revenue	0	4,400	4,400
Taxes	18,019	20,842	2,823
<b>Total Revenues:</b>	<b>34,019</b>	<b>41,242</b>	<b>7,223</b>
<b>Expenditures</b>			
Administration	555	638	83
Capital and Equipment	700	1,500	800
Contracts and Agreements	12,000	16,200	4,200
Grant Expense	16,000	16,000	0
Insurance	168	175	7
Supplies	1,900	2,300	400
Transfers	0	500	500
Travel	0	1,000	1,000
Wages and benefits	2,696	2,929	233
<b>Total Expenditures:</b>	<b>34,019</b>	<b>41,242</b>	<b>7,223</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	16,000	0	0	0	0
Other Revenue	4,400	0	0	0	0
Taxes	20,842	37,370	37,907	38,447	38,989
<b>Total Revenues:</b>	<b>41,242</b>	<b>37,370</b>	<b>37,907</b>	<b>38,447</b>	<b>38,989</b>
<b>Expenditures</b>					
Administration	638	649	660	672	684
Capital and Equipment	1,500	13,258	13,418	13,580	13,745
Contracts and Agreements	16,200	16,456	16,712	16,969	17,228
Grant Expense	16,000	0	0	0	0
Insurance	175	178	181	184	183
Supplies	2,300	2,350	2,400	2,450	2,500
Transfers	500	500	500	500	500
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	2,929	2,979	3,036	3,092	3,149
<b>Total Expenditures:</b>	<b>41,242</b>	<b>37,370</b>	<b>37,907</b>	<b>38,447</b>	<b>38,989</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

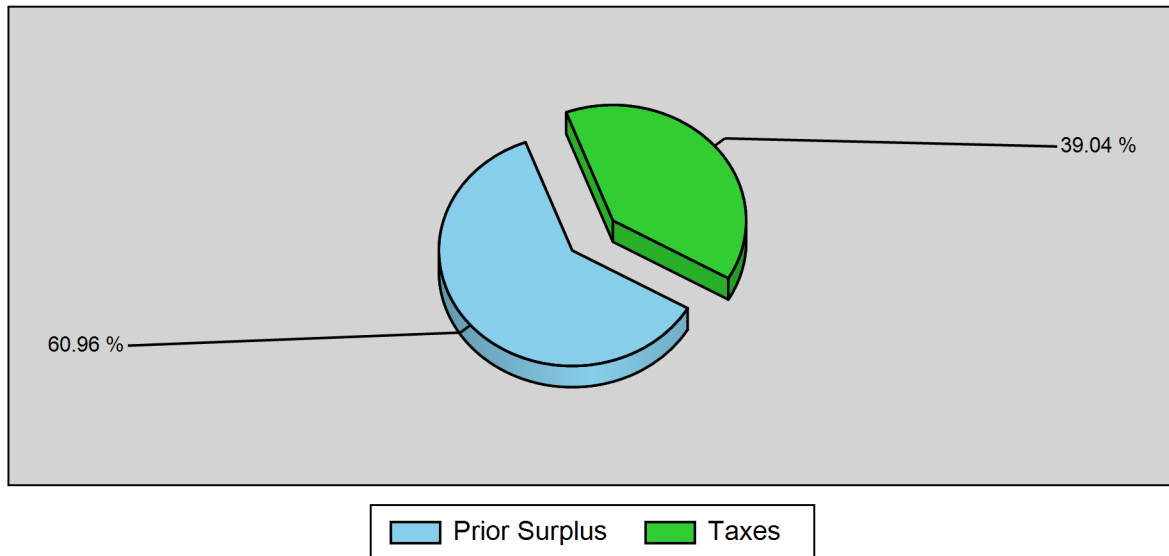
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	9,000	8,000	(1,000)
Taxes	6,111	5,123	(988)
<b>Total Revenues:</b>	<b>15,111</b>	<b>13,123</b>	<b>(1,988)</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	13,000	11,000	(2,000)
Insurance	111	123	12
<b>Total Expenditures:</b>	<b>15,111</b>	<b>13,123</b>	<b>(1,988)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	8,000	7,000	6,000	5,000	4,000
Taxes	5,123	5,125	5,127	5,129	5,131
<b>Total Revenues:</b>	<b>13,123</b>	<b>12,125</b>	<b>11,127</b>	<b>10,129</b>	<b>9,131</b>
<b>Expenditures</b>					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	11,000	10,000	9,000	8,000	7,000
Insurance	123	125	127	129	131
<b>Total Expenditures:</b>	<b>13,123</b>	<b>12,125</b>	<b>11,127</b>	<b>10,129</b>	<b>9,131</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

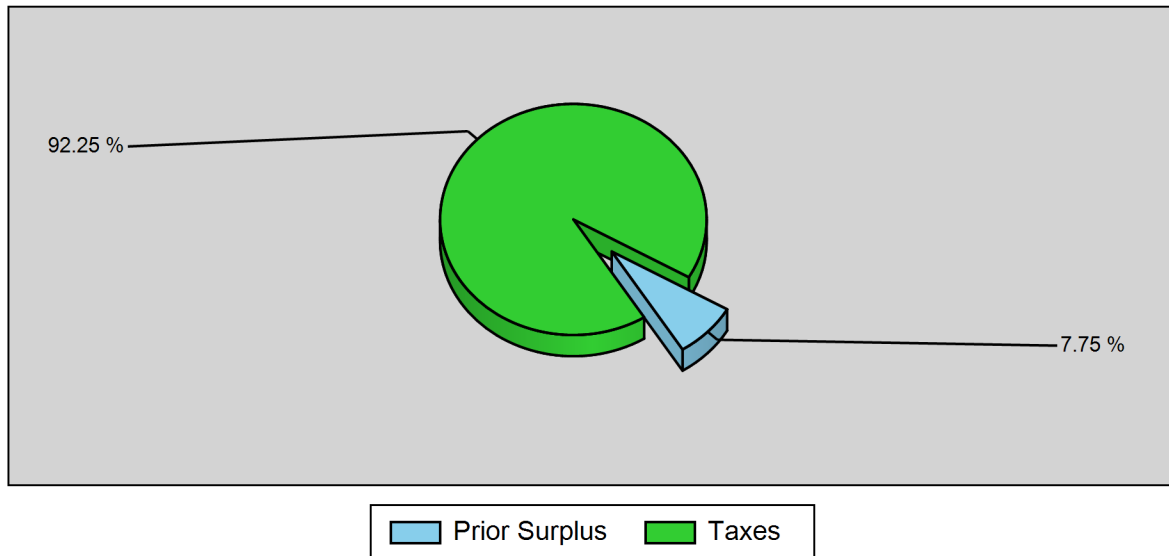
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	25,000	1,491	(23,509)
Taxes	14,307	17,737	3,430
<b>Total Revenues:</b>	<b>39,307</b>	<b>19,228</b>	<b>(20,079)</b>
<b>Expenditures</b>			
Administration	1,888	1,794	(94)
Advertising	500	500	0
Contingency	17,318	5,000	(12,318)
Travel	6,000	6,000	0
Wages and benefits	13,601	5,934	(7,667)
<b>Total Expenditures:</b>	<b>39,307</b>	<b>19,228</b>	<b>(20,079)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	1,491	5,000	0	0	0
Taxes	17,737	14,363	19,515	19,656	19,752
<b>Total Revenues:</b>	<b>19,228</b>	<b>19,363</b>	<b>19,515</b>	<b>19,656</b>	<b>19,752</b>
<b>Expenditures</b>					
Administration	1,794	1,825	1,857	1,889	1,922
Advertising	500	500	500	500	500
Contingency	5,000	5,000	5,000	5,000	5,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,934	6,038	6,158	6,267	6,330
<b>Total Expenditures:</b>	<b>19,228</b>	<b>19,363</b>	<b>19,515</b>	<b>19,656</b>	<b>19,752</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

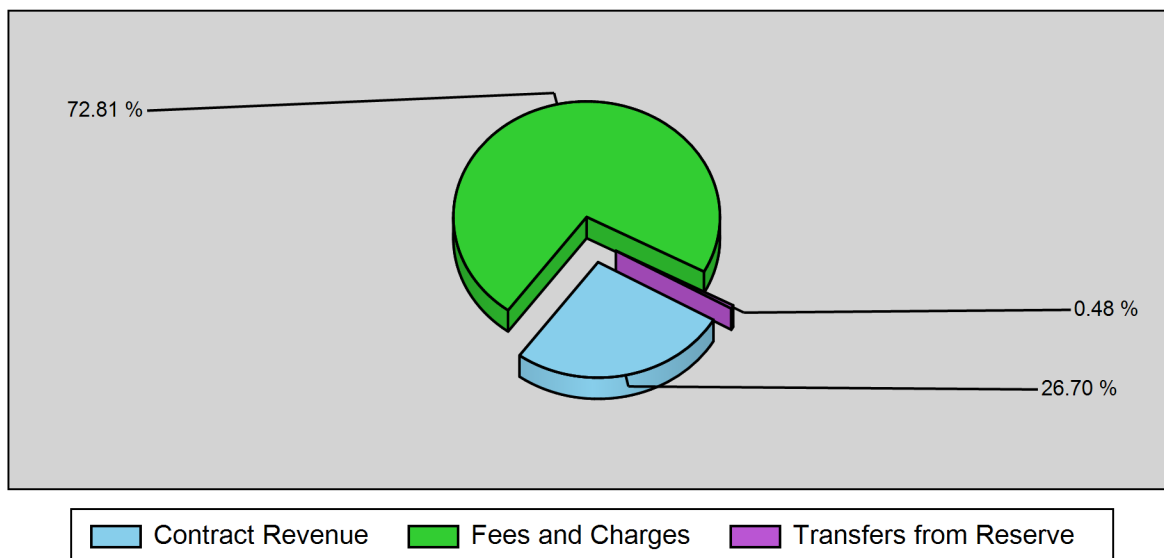
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,408	21,600	3,192
Fees and Charges	53,624	58,900	5,276
Transfers from Reserve	4,547	391	(4,156)
<b>Total Revenues:</b>	<b>76,579</b>	<b>80,891</b>	<b>4,312</b>
<b>Expenditures</b>			
Administration	4,158	4,427	269
Advertising	1,270	1,286	16
Contracts and Agreements	47,572	48,998	1,426
Insurance	417	436	19
Legal	100	101	1
Operations	15,594	18,056	2,462
Supplies	130	132	2
Transfers	630	638	8
Travel	880	890	10
Wages and benefits	5,828	5,927	99
<b>Total Expenditures:</b>	<b>76,579</b>	<b>80,891</b>	<b>4,312</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants:



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	21,600	18,408	18,408	18,408	18,500
Fees and Charges	58,900	61,865	66,541	66,525	67,050
Transfers from Reserve	391	2,304	34	1,109	2,242
<b>Total Revenues:</b>	<b>80,891</b>	<b>82,577</b>	<b>84,983</b>	<b>86,042</b>	<b>87,792</b>
<b>Expenditures</b>					
Administration	4,427	4,505	4,584	4,664	4,745
Advertising	1,286	1,290	1,290	1,290	1,290
Contracts and Agreements	48,998	50,469	51,983	53,543	55,100
Insurance	436	444	452	460	468
Legal	101	110	110	110	110
Operations	18,056	18,056	18,056	18,056	18,056
Supplies	132	140	140	140	140
Transfers	638	640	1,333	640	640
Travel	890	890	890	890	890
Wages and benefits	5,927	6,033	6,145	6,249	6,353
<b>Total Expenditures:</b>	<b>80,891</b>	<b>82,577</b>	<b>84,983</b>	<b>86,042</b>	<b>87,792</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “C”

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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA C (OLIVER RURAL)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 37,801	\$ 31,117	\$ 6,684
ANIMAL CONTROL		16,404	16,456	(51)
BUILDING INSPECTION		39,671	39,684	(13)
DESTRUCTION OF PESTS		328	300	28
SOLID WASTE MANAGEMENT PLAN		5,486	5,169	317
ELECTORAL AREA ADMINISTRATION		145,585	141,486	4,099
ELECTORAL AREA PLANNING		118,916	118,432	484
EMERGENCY PLANNING		6,575	6,141	434
ENVIRONMENTAL CONSERVATION		20,813	-	20,813
GENERAL GOVERNMENT		46,021	46,208	(188)
HERITAGE (Subregional)		679	-	679
ILLEGAL DUMPING		321	371	(50)
MOSQUITO CONTROL - Impr Only		27,051	28,317	(1,266)
NOXIOUS WEEDS		1,503	1,228	274
NUISANCE CONTROL		937	930	7
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,312	-	1,312
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,732	3,208	(476)
REGIONAL TRAILS		9,696	9,279	416
SUBDIVISION SERVICING		11,893	11,522	372
TRANSIT - SOUTH OKANAGAN		7,133	-	7,133
<b>Subtotal</b>		<b>500,858</b>	<b>459,848</b>	<b>41,010</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 155,479	\$ 133,537	\$ 21,942
PARKS		148,535	124,722	23,814
POOL		91,047	88,771	2,276
RECREATION HALL		72,320	116,486	(44,166)
RECREATION PROGRAMS		64,733	53,995	10,737
<b>Parks &amp; Recreation Subtotal</b>		<b>\$ 532,114</b>	<b>\$ 517,511</b>	<b>\$ 14,603</b>
REFUSE DISPOSAL		46,529	46,896	(367)
HERITAGE GRANT		62,545	60,885	1,660
ECONOMIC DEVELOPMENT		12,430	11,810	620
VENABLES THEATRE SERVICE		46,552	44,803	1,748
FRANK VENABLES AUDITORIUM		96,561	86,036	10,525
<b>Subtotal</b>		<b>\$ 796,731</b>	<b>\$ 767,941</b>	<b>\$ 28,790</b>
<b>Regional Director determines budget</b>				
GRANT IN AID		\$ 5,000	\$ 5,000	\$ -
HERITAGE CONSERVATION		-	3,844	\$ (3,844)
NOISE BYLAW AREA C		7,177	4,040	3,137
RURAL PROJECTS		13,050	13,135	(85)
UNTIDY/UNSIGHTLY PREMISES C		3,935	3,673	262
VICTIM SERVICES AREA C		5,000	-	5,000
WATER SYSTEM - LOOSE BAY		15,896	-	15,896
<b>Subtotal</b>		<b>\$ 50,058</b>	<b>\$ 29,692</b>	<b>\$ 20,366</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 31,283	\$ 31,642	\$ (359)
OKANAGAN REGIONAL LIBRARY		126,873	125,817	1,056
STERILE INSECT RELEASE		98,631	97,797	834
<b>Subtotal</b>		<b>\$ 256,787</b>	<b>\$ 255,256</b>	<b>\$ 1,531</b>
<b>SUBTOTAL</b>		<b>\$ 1,604,434</b>	<b>\$ 1,512,738</b>	<b>\$ 91,696</b>
<b>Service Areas</b>				
FIRE PROT-WILLOWBROOK-K(714)		\$ 69,319	\$ 54,677	\$ 14,642
<b>TOTAL</b>		<b>\$ 1,673,753</b>	<b>\$ 1,567,415</b>	<b>\$ 106,338</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.28</b>	<b>\$ 2.31</b>	<b>\$ (0.03)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 634.66</b>	<b>\$ 588.85</b>	<b>\$ 45.80</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE**</b>	<b>EXPLANATION</b>
<b>AREA C</b>	\$1,673,753	\$1,567,415	\$91,696	(excluding Fire)
REGIONAL SERVICES	\$270,923	\$233,091	\$37,832	See Regional Services Summary Changes
RURAL SERVICES	\$486,722	\$485,857	\$865	See Rural Services Summary
SHARED SERVICES	\$796,731	\$767,941	\$28,790	See Shared Services Summary Changes
GRANT-IN AID - AREA C	\$5,000	\$5,000	\$0	
NOISE BYLAWS AREA C	\$7,177	\$4,040	\$3,137	Program change approved - enforcement clerk
ELECTORAL AREA C - RURAL PROJECTS	\$13,050	\$13,135	-\$85	
WATER SYSTEM LOOSE BAY	\$15,896	\$0	\$15,896	NEW SERVICE
UNSIGHTLY/UNTIDY PREMISES - AREA C	\$3,935	\$3,673	\$262	
VICTIM SERVICES AREA C	\$5,000	\$0	\$5,000	NEW SERVICE
FIRE PROTECTION - WILLOWBROOK	\$69,319	\$54,677	\$14,642	Continued implementation of paid honorariums scale

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
GALLAGHER LAKE SEWER	\$31,011	\$30,969	\$42	\$20 per household decrease -updated user count
GALLAGHER LAKE WATER	\$51,025	\$44,520	\$6,505	\$32 per household increase - updated user count
WILLOWBROOK WATER	\$35,000	\$24,000	\$11,000	\$137 per household increase
RECYCLING/GARBAGE AREA C	\$195,700	\$187,320	\$8,380	\$5 per household increase

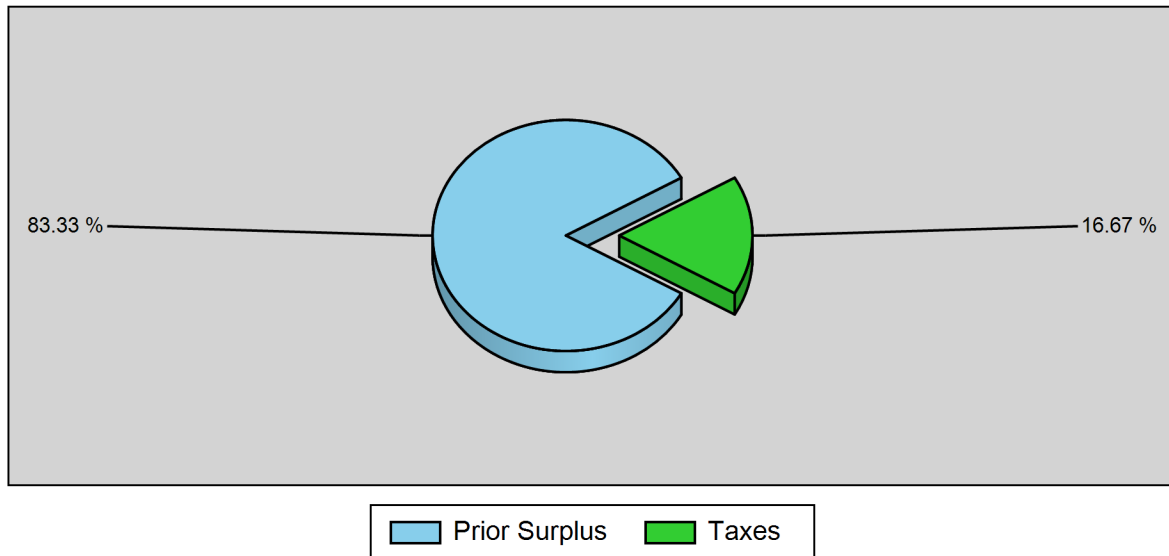
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	25,000	5,000
Taxes	5,000	5,000	0
Transfers from Reserve	5,000	0	(5,000)
<b>Total Revenues:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	30,000	30,000	0
<b>Total Expenditures:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA C  
Dept Number: 7940  
Service Participants: Electoral Area C



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	25,000	20,000	15,000	10,000	5,000
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	30,000	25,000	20,000	15,000	10,000
<b>Total Expenditures:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



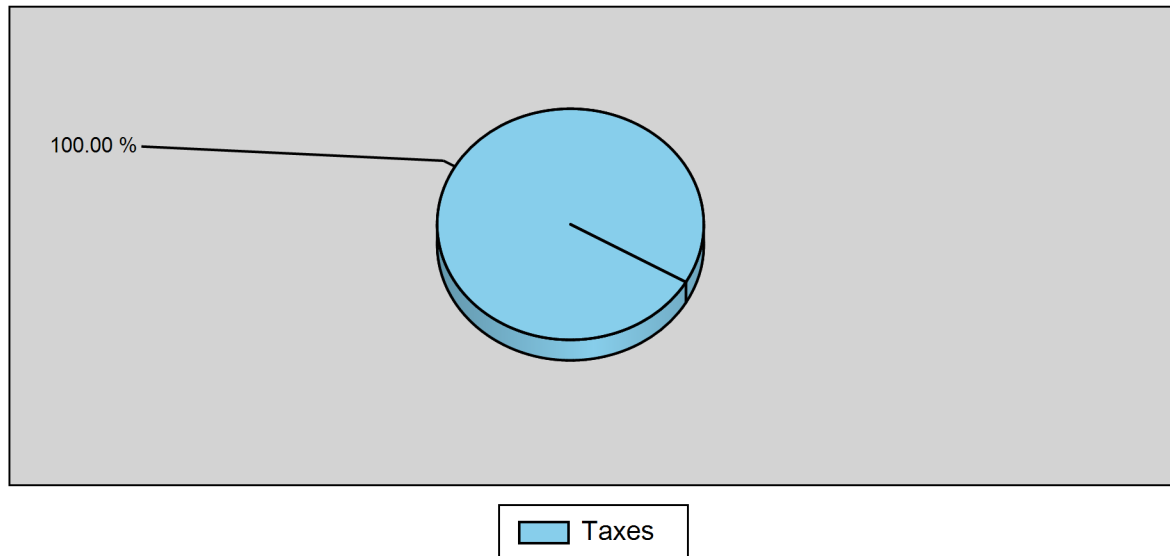
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA C  
Dept Number: 2720  
Service Participants: Electoral Area C



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,040	7,177	3,137
<b>Total Revenues:</b>	<b>4,040</b>	<b>7,177</b>	<b>3,137</b>
<b>Expenditures</b>			
Operations	4,040	7,177	3,137
<b>Total Expenditures:</b>	<b>4,040</b>	<b>7,177</b>	<b>3,137</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	7,177	7,288	7,401	7,516	7,631
<b>Total Revenues:</b>	<b>7,177</b>	<b>7,288</b>	<b>7,401</b>	<b>7,516</b>	<b>7,631</b>
<b>Expenditures</b>					
Operations	7,177	7,288	7,401	7,516	7,633
<b>Total Expenditures:</b>	<b>7,177</b>	<b>7,288</b>	<b>7,401</b>	<b>7,516</b>	<b>7,633</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>

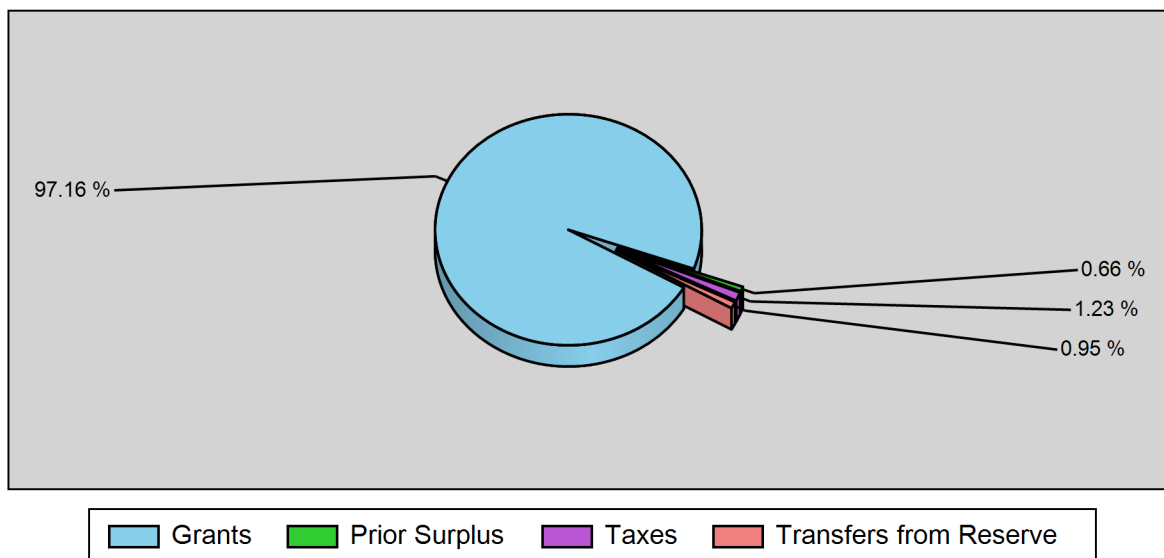
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	1,030,043	1,027,118	(2,925)
Prior Surplus	10,000	7,000	(3,000)
Taxes	13,135	13,050	(85)
Transfers from Reserve	15,000	10,000	(5,000)
<b>Total Revenues:</b>	<b>1,068,178</b>	<b>1,057,168</b>	<b>(11,010)</b>
<b>Expenditures</b>			
Administration	3,765	3,577	(188)
Advertising	1,000	1,000	0
Contingency	10,000	10,000	0
Grant Expense	1,025,735	1,022,735	(3,000)
Projects	8,069	8,203	134
Travel	6,000	6,000	0
Wages and benefits	13,609	5,653	(7,956)
<b>Total Expenditures:</b>	<b>1,068,178</b>	<b>1,057,168</b>	<b>(11,010)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	1,027,118	4,460	4,538	4,617	4,698
Prior Surplus	7,000	5,000	5,000	5,000	0
Taxes	13,050	20,272	20,512	20,743	25,930
Transfers from Reserve	10,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>1,057,168</b>	<b>34,732</b>	<b>35,050</b>	<b>35,360</b>	<b>35,628</b>
<b>Expenditures</b>					
Administration	3,577	3,640	3,704	3,769	3,835
Advertising	1,000	1,000	1,000	1,000	1,000
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	1,022,735	0	0	0	0
Projects	8,203	8,340	8,479	8,620	8,764
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,653	5,752	5,867	5,971	6,029
<b>Total Expenditures:</b>	<b>1,057,168</b>	<b>34,732</b>	<b>35,050</b>	<b>35,360</b>	<b>35,628</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

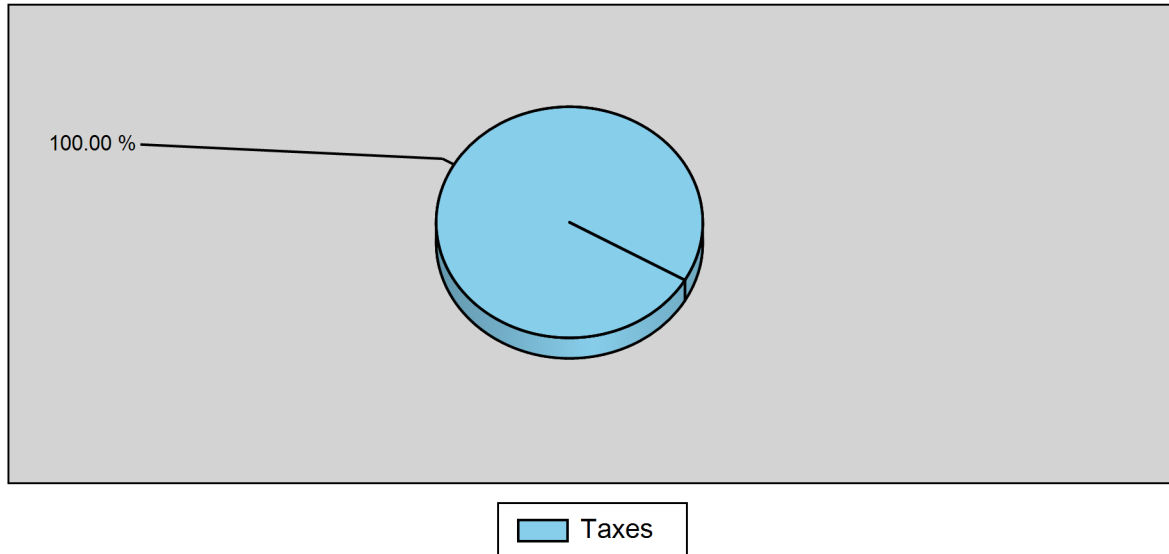
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	3,935	262
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,935</b>	<b>262</b>
<b>Expenditures</b>			
Operations	3,673	2,925	(748)
Transfers	0	1,010	1,010
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,935</b>	<b>262</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	3,935	3,977	4,019	4,062	4,106
<b>Total Revenues:</b>	<b>3,935</b>	<b>3,977</b>	<b>4,019</b>	<b>4,062</b>	<b>4,106</b>
<b>Expenditures</b>					
Operations	2,925	2,967	3,009	3,052	3,096
Transfers	1,010	1,010	1,010	1,010	1,010
<b>Total Expenditures:</b>	<b>3,935</b>	<b>3,977</b>	<b>4,019</b>	<b>4,062</b>	<b>4,106</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

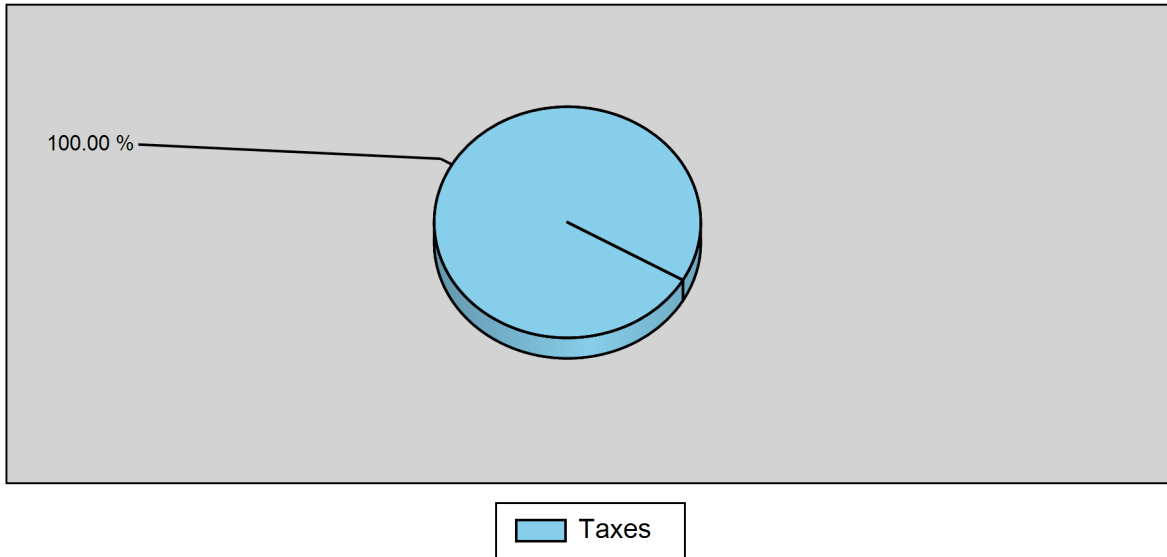
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA C  
 Dept Number: 420  
 Service Participants: ELECTORAL AREA C



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	5,000	5,000
<b>Total Revenues:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	5,000	5,000
<b>Total Expenditures:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

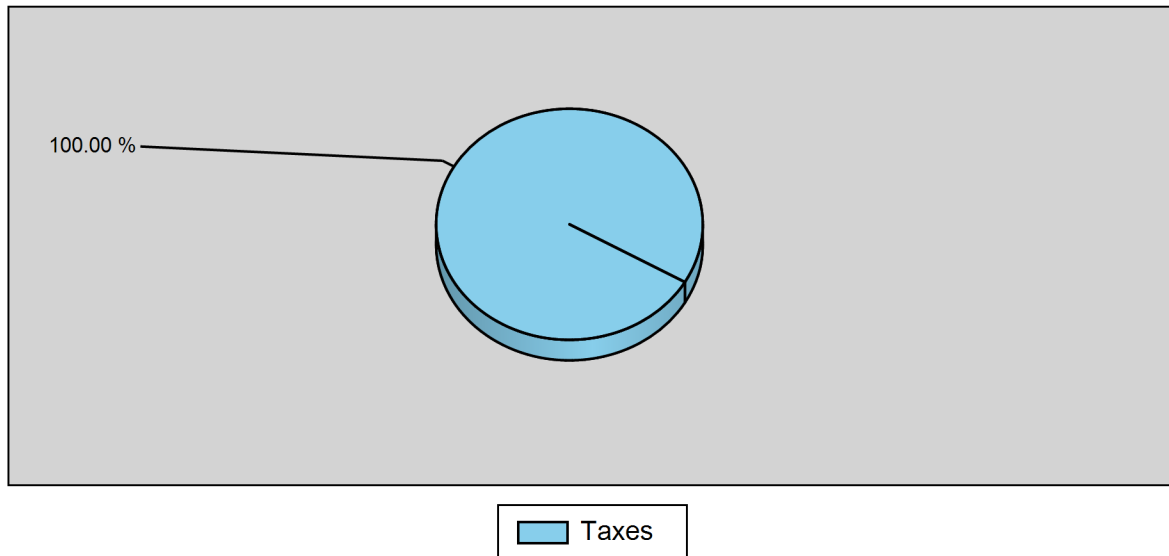
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	15,896	15,896
<b>Total Revenues:</b>	<b>0</b>	<b>15,896</b>	<b>15,896</b>
<b>Expenditures</b>			
Operations	0	2,750	2,750
Wages and benefits	0	13,146	13,146
<b>Total Expenditures:</b>	<b>0</b>	<b>15,896</b>	<b>15,896</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

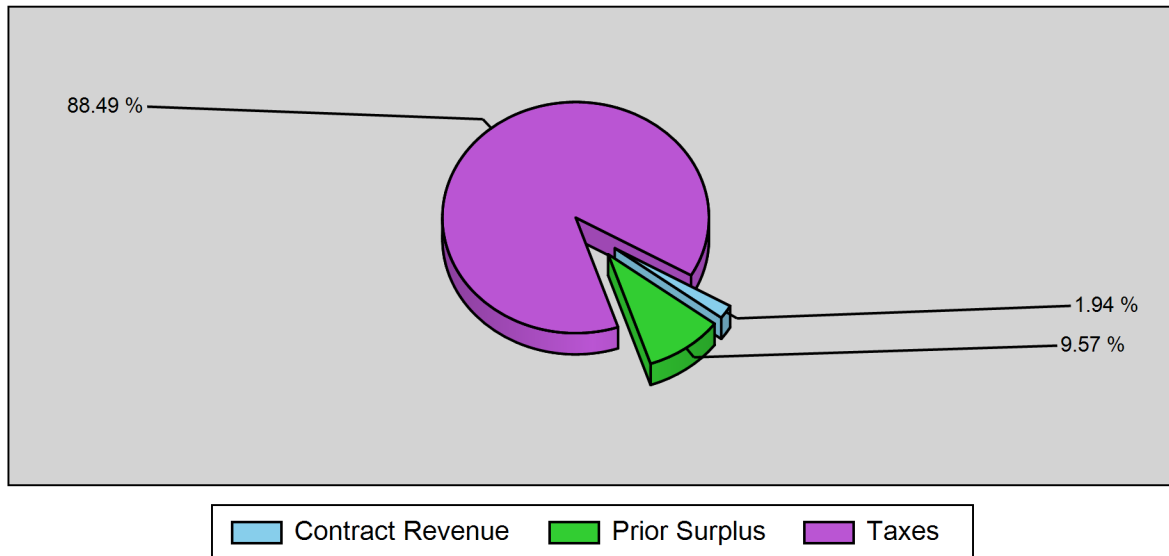
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	1,500	1,518	18
Prior Surplus	7,500	7,500	0
Taxes	54,677	69,319	14,642
<b>Total Revenues:</b>	<b>63,677</b>	<b>78,337</b>	<b>14,660</b>
<b>Expenditures</b>			
Administration	5,037	5,511	474
Capital and Equipment	2,355	5,450	3,095
Insurance	6,720	7,641	921
Maintenance and Repairs	10,110	10,260	150
Operations	270	273	3
Other Expense	1,163	1,163	0
Supplies	2,900	2,948	48
Utilities	4,740	4,799	59
Wages and benefits	30,382	40,292	9,910
<b>Total Expenditures:</b>	<b>63,677</b>	<b>78,337</b>	<b>14,660</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	1,518	1,542	1,573	1,604	1,628
Prior Surplus	7,500	0	0	0	0
Taxes	69,319	86,661	87,658	89,377	90,749
<b>Total Revenues:</b>	<b>78,337</b>	<b>88,203</b>	<b>89,231</b>	<b>90,981</b>	<b>92,377</b>
<b>Expenditures</b>					
Administration	5,511	5,608	5,706	5,805	5,906
Capital and Equipment	5,450	5,537	5,648	5,761	5,847
Insurance	7,641	7,774	7,911	8,049	8,189
Maintenance and Repairs	10,260	10,445	10,654	10,867	11,030
Operations	273	277	283	289	293
Other Expense	1,163	0	0	0	0
Supplies	2,948	2,995	3,055	3,116	3,162
Utilities	4,799	4,876	4,974	5,074	5,150
Wages and benefits	40,292	50,691	51,000	52,020	52,800
<b>Total Expenditures:</b>	<b>78,337</b>	<b>88,203</b>	<b>89,231</b>	<b>90,981</b>	<b>92,377</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

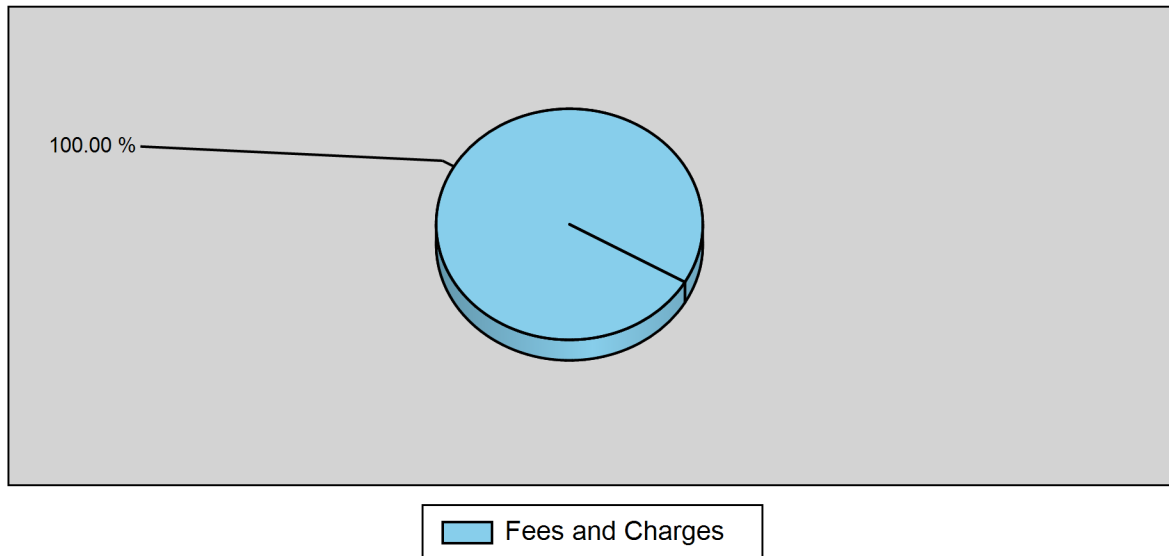
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	30,969	31,011	42
<b>Total Revenues:</b>	<b>30,969</b>	<b>31,011</b>	<b>42</b>
<b>Expenditures</b>			
Administration	420	496	76
Contracts and Agreements	16,840	19,309	2,469
Insurance	541	565	24
Operations	450	450	0
Supplies	100	100	0
Transfers	250	2,000	1,750
Travel	1,250	1,250	0
Wages and benefits	11,118	6,841	(4,277)
<b>Total Expenditures:</b>	<b>30,969</b>	<b>31,011</b>	<b>42</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	31,011	31,443	31,890	32,336	32,774
<b>Total Revenues:</b>	<b>31,011</b>	<b>31,443</b>	<b>31,890</b>	<b>32,336</b>	<b>32,774</b>
<b>Expenditures</b>					
Administration	496	505	514	523	532
Contracts and Agreements	19,309	19,647	19,991	20,341	20,697
Insurance	565	575	585	595	605
Operations	450	450	450	450	450
Supplies	100	100	100	100	100
Transfers	2,000	2,000	2,000	2,000	2,000
Travel	1,250	1,250	1,250	1,250	1,250
Wages and benefits	6,841	6,916	7,000	7,077	7,140
<b>Total Expenditures:</b>	<b>31,011</b>	<b>31,443</b>	<b>31,890</b>	<b>32,336</b>	<b>32,774</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

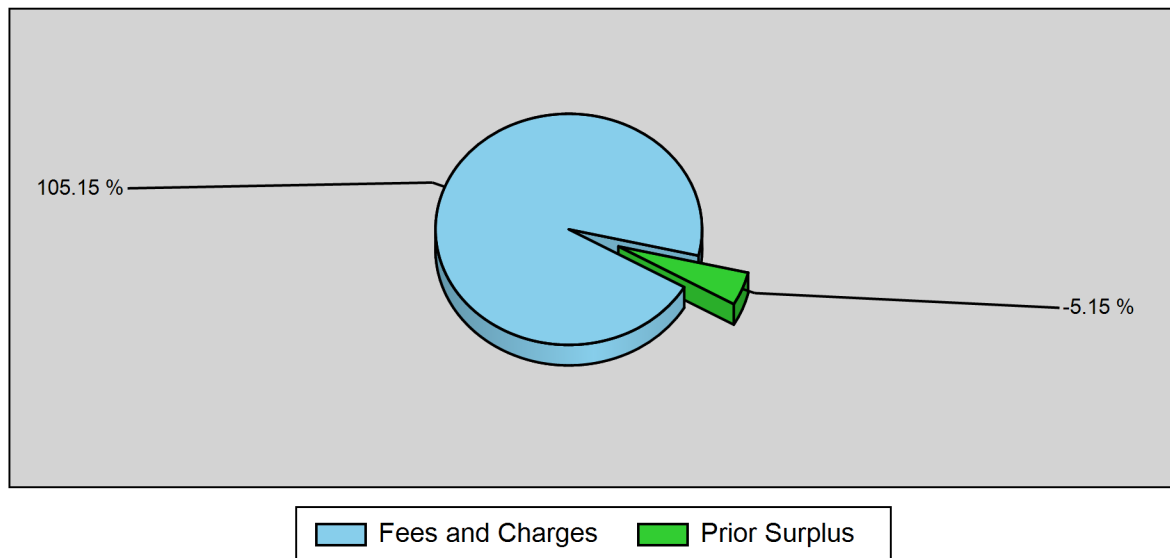
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	44,520	51,025	6,505
Prior Surplus	(2,500)	(2,500)	0
<b>Total Revenues:</b>	<b>42,020</b>	<b>48,525</b>	<b>6,505</b>
<b>Expenditures</b>			
Administration	420	462	42
Contracts and Agreements	24,880	28,550	3,670
Insurance	500	565	65
Operations	1,250	1,550	300
Supplies	250	250	0
Travel	2,000	1,000	(1,000)
Wages and benefits	12,720	16,148	3,428
<b>Total Expenditures:</b>	<b>42,020</b>	<b>48,525</b>	<b>6,505</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	51,025	50,306	51,128	51,936	52,742
Prior Surplus	(2,500)	0	0	0	0
<b>Total Revenues:</b>	<b>48,525</b>	<b>50,306</b>	<b>51,128</b>	<b>51,936</b>	<b>52,742</b>
<b>Expenditures</b>					
Administration	462	470	478	486	495
Contracts and Agreements	28,550	29,050	29,558	30,075	30,601
Insurance	565	575	585	595	605
Operations	1,550	1,575	1,600	1,625	1,650
Supplies	250	250	250	250	250
Transfers	0	1,000	1,000	1,000	1,000
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	16,148	16,386	16,657	16,905	17,141
<b>Total Expenditures:</b>	<b>48,525</b>	<b>50,306</b>	<b>51,128</b>	<b>51,936</b>	<b>52,742</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

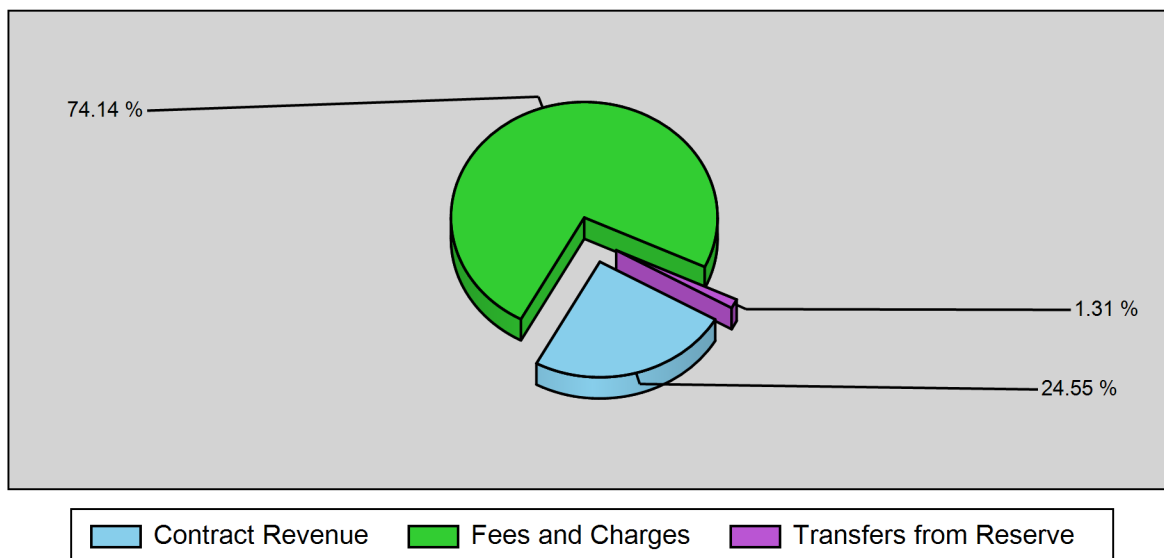
Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	54,322	64,800	10,478
Fees and Charges	187,320	195,700	8,380
Prior Surplus	15,000	0	(15,000)
Transfers from Reserve	8,790	3,464	(5,326)
<b>Total Revenues:</b>	<b>265,432</b>	<b>263,964</b>	<b>(1,468)</b>
<b>Expenditures</b>			
Administration	12,109	12,888	779
Advertising	4,300	4,353	53
Contracts and Agreements	158,111	161,332	3,221
Insurance	1,251	1,306	55
Legal	310	314	4
Operations	52,592	60,896	8,304
Supplies	420	425	5
Transfers	17,165	2,192	(14,973)
Travel	2,975	3,012	37
Wages and benefits	16,199	17,246	1,047
<b>Total Expenditures:</b>	<b>265,432</b>	<b>263,964</b>	<b>(1,468)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	64,800	54,322	54,322	54,322	54,322
Fees and Charges	195,700	208,079	215,000	215,000	215,000
Transfers from Reserve	3,464	5,305	2,258	6,165	10,148
<b>Total Revenues:</b>	<b>263,964</b>	<b>267,706</b>	<b>271,580</b>	<b>275,487</b>	<b>279,470</b>
<b>Expenditures</b>					
Administration	12,888	13,113	13,342	13,576	13,813
Advertising	4,353	4,400	4,400	4,400	4,400
Contracts and Agreements	161,332	164,497	167,788	171,143	174,566
Insurance	1,306	1,329	1,352	1,376	1,400
Legal	314	314	314	314	314
Operations	60,896	60,896	60,896	60,896	60,896
Supplies	425	425	425	425	425
Transfers	2,192	2,192	2,192	2,192	2,192
Travel	3,012	3,012	3,012	3,012	3,012
Wages and benefits	17,246	17,528	17,859	18,153	18,452
<b>Total Expenditures:</b>	<b>263,964</b>	<b>267,706</b>	<b>271,580</b>	<b>275,487</b>	<b>279,470</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

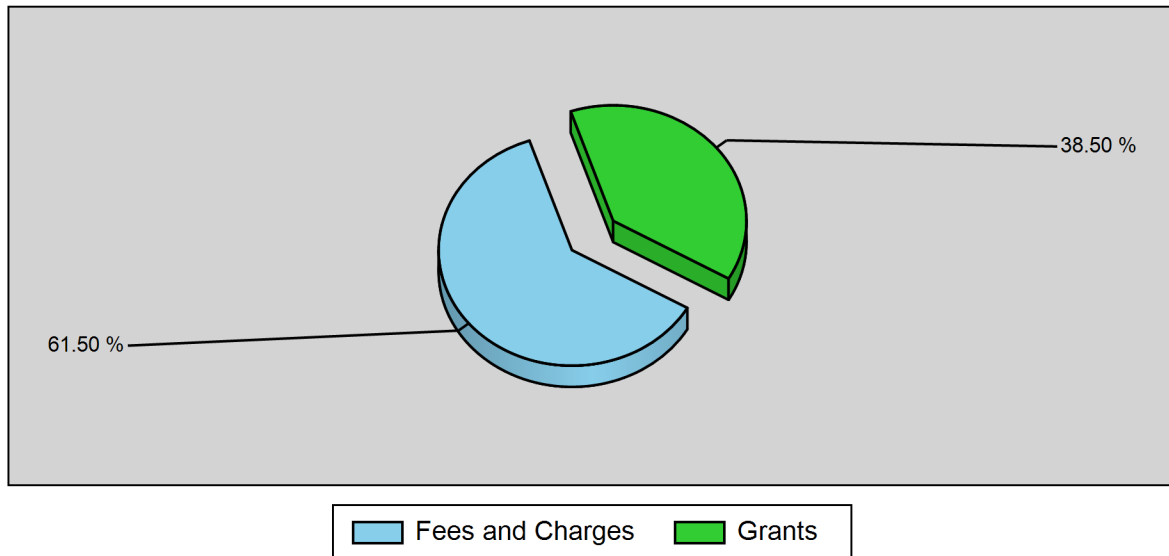
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	24,000	35,000	11,000
Grants	0	21,912	21,912
<b>Total Revenues:</b>	<b>24,000</b>	<b>56,912</b>	<b>32,912</b>
<b>Expenditures</b>			
Administration	0	1,500	1,500
Operations	24,000	39,013	15,013
Travel	0	250	250
Uncategorized Expenses	0	250	250
Wages and benefits	0	15,899	15,899
<b>Total Expenditures:</b>	<b>24,000</b>	<b>56,912</b>	<b>32,912</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
Dept Number: 3930  
Service Participants: Specified Service ARea



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	35,000	33,102	34,332	35,788	37,001
Grants	21,912	0	0	0	0
<b>Total Revenues:</b>	<b>56,912</b>	<b>33,102</b>	<b>34,332</b>	<b>35,788</b>	<b>37,001</b>
<b>Expenditures</b>					
Administration	1,500	1,527	1,554	1,581	1,608
Operations	39,013	5,000	6,000	7,000	8,000
Travel	250	250	250	250	250
Wages and benefits	15,899	26,075	26,278	26,457	26,643
Uncategorized Expenses	250	250	250	500	500
<b>Total Expenditures:</b>	<b>56,912</b>	<b>33,102</b>	<b>34,332</b>	<b>35,788</b>	<b>37,001</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “D”

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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2017 Budget Comparative Requisition				
ELECTORAL AREA D (KALEDEN/OK FALLS)		2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 67,604	\$ 54,115	\$ 13,489
ANIMAL CONTROL		38,942	38,719	223
EMERGENCY PLANNING		15,609	14,450	1,159
BUILDING INSPECTION		67,299	67,322	(23)
DESTRUCTION OF PESTS		779	705	74
ELECTORAL AREA ADMINISTRATION		345,603	332,908	12,695
ELECTORAL AREA PLANNING		282,294	278,664	3,630
ENVIRONMENTAL CONSERVATION		49,409	-	49,409
GENERAL GOVERNMENT		109,248	108,726	523
HERITAGE (Subregional)		1,612	-	1,612
ILLEGAL DUMPING		762	873	(111)
MOSQUITO CONTROL - Impr Only		7,289	6,469	819
NOXIOUS WEEDS		3,567	2,890	677
NUISANCE CONTROL		2,224	2,188	36
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		6,486	7,547	(1,062)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		3,114	-	3,114
REGIONAL TRAILS		23,016	21,833	1,183
SOLID WASTE MANAGEMENT PLAN		13,024	12,163	861
SUBDIVISION SERVICING		28,233	27,110	1,123
<b>Subtotal</b>		<b>\$ 1,066,114</b>	<b>\$ 976,683</b>	<b>\$ 89,431</b>
<b>Regional Director determines budget</b>				
ECONOMIC DEVELOPMENT		\$ 131,796	\$ 126,821	\$ 4,975
GRANT IN AID		18,000	18,000	-
HERITAGE CONSERVATION		-	9,046	(9,046)
NOISE BYLAWS		7,611	4,562	3,049
RURAL PROJECTS		82,419	101,981	(19,562)
UNSIGHTLY/UNTIDY PREMISES		7,276	3,573	3,703
VICTIM SERVICES DEF		5,906	-	5,906
<b>Subtotal</b>		<b>\$ 253,008</b>	<b>\$ 263,982</b>	<b>\$ (10,975)</b>
<b>SUBTOTAL</b>		<b>\$ 1,319,122</b>	<b>\$ 1,240,666</b>	<b>\$ 78,456</b>
<b>Service Areas - Ok Falls</b>				
FIRE PROT-OK FALLS-J(714) & J(715)		\$ 305,005	\$ 299,013	\$ 5,992
RECREATION-OK FALLS-F(714) & F(715)		512,320	483,313	29,007
<b>Subtotal</b>		<b>\$ 817,325</b>	<b>\$ 782,326</b>	<b>\$ 34,999</b>
<b>Service Areas - Kaleden</b>				
FIRE PROT-KALEDEN-H(714) H(715)		\$ 245,826	\$ 240,179	\$ 5,647
REC COMM KALEDEN-N(714)(715)		134,751	126,959	7,792
<b>Subtotal</b>		<b>\$ 380,577</b>	<b>\$ 367,138</b>	<b>\$ 13,439</b>
<b>Service Areas - Other</b>				
APEX CIRCLE DEBT SERVICING -parcel		\$ 5,128	\$ 5,128	\$ -
APEX WASTE TRANSFER STATION		35,822	36,155	(333)
AREA D TRANSIT		85,418	81,823	3,595
HERITAGE HILLS ELEC. SYS-M(715)		6,251	6,882	(631)
OBWB - Defined Area A/D (1/2 of Req)		16,008	15,608	401
OBWB - Defined Area D		17,605	16,848	756
OKANAGAN REGIONAL LIBRARY		301,183	296,040	5,143
SEPTAGE DISPOSAL SERVICE		7,847	7,911	(64)
STERILE INSECT RELEASE		38,811	36,875	1,937
TRANSIT - SOUTH OKANAGAN		9,309	-	9,309
<b>Subtotal</b>		<b>\$ 523,383</b>	<b>\$ 503,270</b>	<b>\$ 20,113</b>
<b>TOTAL</b>		<b>\$ 3,040,406</b>	<b>\$ 2,893,399</b>	<b>\$ 147,007</b>
<b>Average Res Tax Rate/\$1000</b>				
		\$ 1.84	\$ 1.91	\$ (0.07)
<b>Average Taxes per Res Property</b>				
		\$ 684.79	\$ 657.00	\$ 27.79

TAX REQUISITION CHANGE	2017	2016	CHANGE**	AVG HOUSE CHANGE
AREA D	\$3,040,406	\$2,893,399	\$95,938	(Services covering all areas -excludes all below shaded line)
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$377,408	\$294,116	\$83,292	See Regional Services Summary Changes
RURAL SERVICES	\$1,071,622	\$1,056,983	\$14,639	See Rural Services Summary
SHARED SERVICES	\$21,364	\$12,473	\$8,891	See Shared Services Summary Changes
ECONOMIC DEVELOPMENT - AREA D	\$131,796	\$126,821	\$4,975	Decrease in prior year surplus
GRANT-IN AID - AREA D	\$18,000	\$18,000	\$0	
ELECTORAL AREA D - RURAL PROJECTS	\$82,419	\$101,981	-\$19,562	Decrease in salary allocation
UNSIGHTLY/UNTIDY PREMISES - AREA D	\$7,276	\$3,573	\$3,703	Program change approved - enforcement clerk
WATER SYSTEM - APEX CIRCLE CAPITAL	\$5,128	\$5,128	\$0	
APEX MTN SOLID WASTE TRANSFER STN	\$35,822	\$36,155	-\$333	
FIRE PROTECTION - OK FALLS	\$305,005	\$299,013	\$5,992	
FIRE PROTECTION - KALEDEN	\$245,826	\$240,179	\$5,647	
RECREATION COMM. - OK FALLS	\$512,320	\$483,313	\$29,007	Increased salary allocation \$23K; increased debt servicing costs \$15K; Capital \$65K with no reserve offset; increase partially offset by increased prior year surplus
RECREATION COMM. - KALEDEN	\$134,751	\$126,959	\$7,792	
STREET LIGHTING-HERITAGE HILLS	\$6,251	\$6,882	-\$631	
TRANSIT - AREAD D	\$85,418	\$81,823	\$3,595	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE OK FALLS	\$209,625	\$181,060	\$28,565	\$15 per household increase
SUNVALLEY WATER	\$54,756	\$0	\$54,756	NEW SERVICE -\$69 increase in annual domestic charge due in part to only partial grant funding for capital project
SEWAGE DISPOSAL OK FALLS	\$1,068,916	\$814,964	\$253,952	\$109 per household increase - continuation of 3 years of increases to sustainable levels for debt servicing and prior deficit recovery

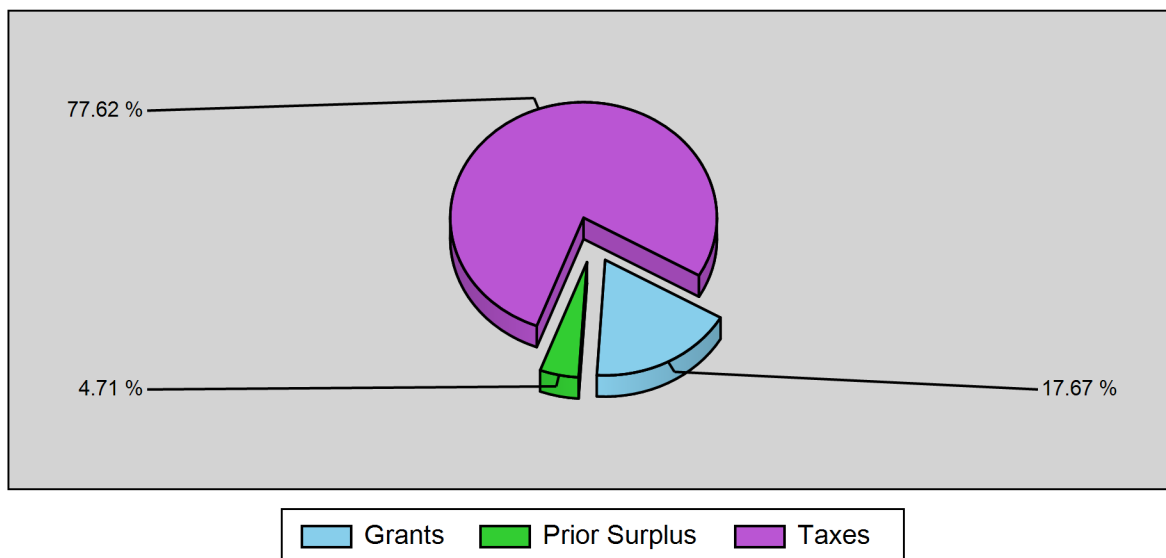
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
Dept Number: 9380  
Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	30,000	15,000
Prior Surplus	15,000	8,000	(7,000)
Taxes	126,821	131,796	4,975
Transfers from Reserve	10,000	0	(10,000)
<b>Total Revenues:</b>	<b>166,821</b>	<b>169,796</b>	<b>2,975</b>
<b>Expenditures</b>			
Administration	10,300	10,083	(217)
Advertising	3,000	4,000	1,000
Capital and Equipment	10,000	20,000	10,000
Consultants	10,000	10,000	0
Maintenance and Repairs	1,000	3,500	2,500
Operations	16,800	16,800	0
Projects	20,000	10,000	(10,000)
Supplies	1,000	1,200	200
Travel	1,500	1,500	0
Utilities	3,600	3,600	0
Wages and benefits	89,621	89,113	(508)
<b>Total Expenditures:</b>	<b>166,821</b>	<b>169,796</b>	<b>2,975</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Grants	30,000	20,000	20,000	20,000	0
Prior Surplus	8,000	2,000	1,000	0	0
Taxes	131,796	141,637	136,561	141,155	161,385
<b>Total Revenues:</b>	<b>169,796</b>	<b>163,637</b>	<b>157,561</b>	<b>161,155</b>	<b>161,385</b>
<b>Expenditures</b>					
Administration	10,083	10,259	10,439	10,621	10,807
Advertising	4,000	4,500	5,100	5,091	5,100
Capital and Equipment	20,000	10,000	0	0	0
Consultants	10,000	10,000	10,000	10,000	10,000
Maintenance and Repairs	3,500	1,500	1,800	2,000	2,000
Operations	16,800	17,069	17,100	17,442	17,442
Projects	10,000	12,000	13,000	14,000	14,000
Supplies	1,200	1,200	1,200	1,200	1,200
Travel	1,500	2,000	2,000	2,000	2,000
Utilities	3,600	3,658	3,700	3,774	3,800
Wages and benefits	89,113	91,451	93,222	95,027	95,036
<b>Total Expenditures:</b>	<b>169,796</b>	<b>163,637</b>	<b>157,561</b>	<b>161,155</b>	<b>161,385</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

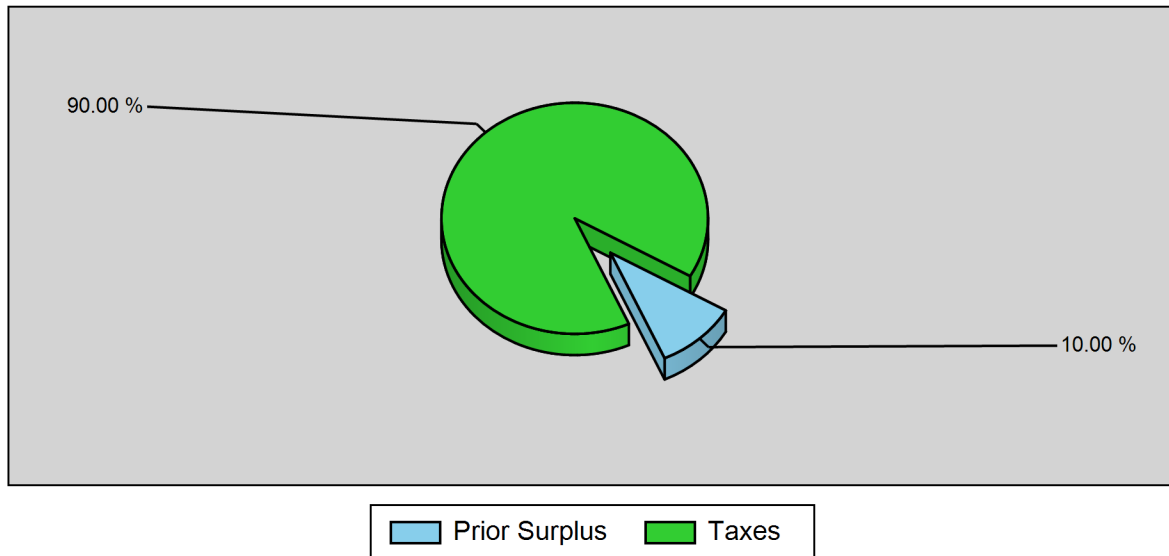
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA D  
Dept Number: 7950  
Service Participants: Electoral Area D



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,000	2,000	0
Taxes	18,000	18,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA D  
Dept Number: 7950  
Service Participants: Electoral Area D



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	18,000	18,000	18,000	18,000	18,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



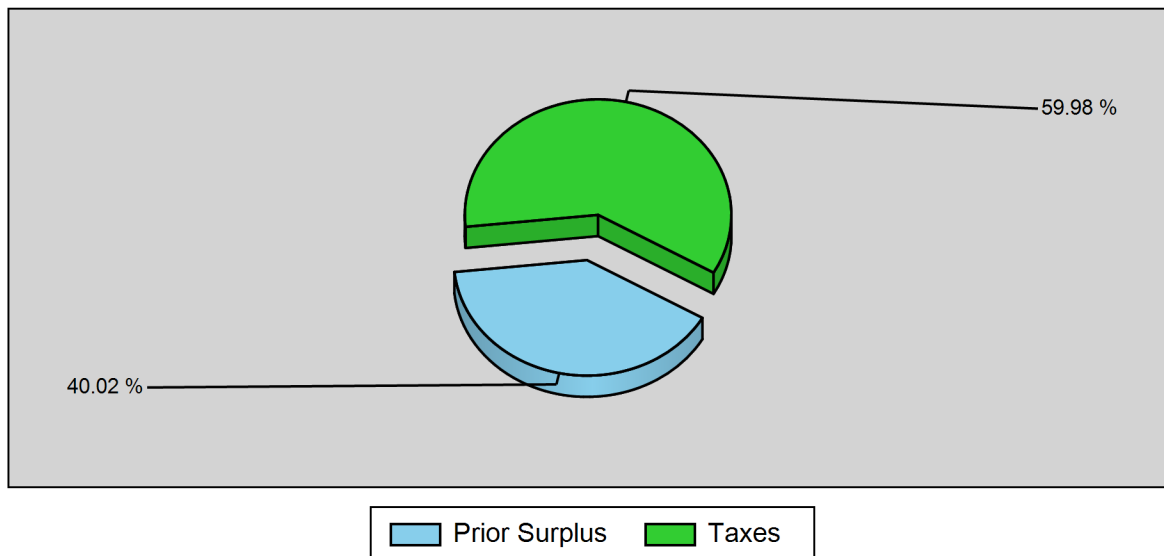
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
Dept Number: 0340  
Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	241,071	0	(241,071)
Prior Surplus	30,000	55,000	25,000
Taxes	101,981	82,419	(19,562)
<b>Total Revenues:</b>	<b>373,052</b>	<b>137,419</b>	<b>(235,633)</b>
<b>Expenditures</b>			
Administration	8,261	7,848	(413)
Contingency	30,000	30,000	0
Grant Expense	215,737	0	(215,737)
Projects	34,976	9,804	(25,172)
Travel	6,000	6,000	0
Wages and benefits	78,078	83,767	5,689
<b>Total Expenditures:</b>	<b>373,052</b>	<b>137,419</b>	<b>(235,633)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	55,000	30,000	20,000	10,000	0
Taxes	82,419	109,013	120,830	132,488	144,092
<b>Total Revenues:</b>	<b>137,419</b>	<b>139,013</b>	<b>140,830</b>	<b>142,488</b>	<b>144,092</b>
<b>Expenditures</b>					
Administration	7,848	7,985	8,125	8,267	8,412
Contingency	30,000	30,000	30,000	30,000	30,000
Projects	9,804	9,969	10,136	10,306	10,479
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	83,767	85,059	86,569	87,915	89,201
<b>Total Expenditures:</b>	<b>137,419</b>	<b>139,013</b>	<b>140,830</b>	<b>142,488</b>	<b>144,092</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

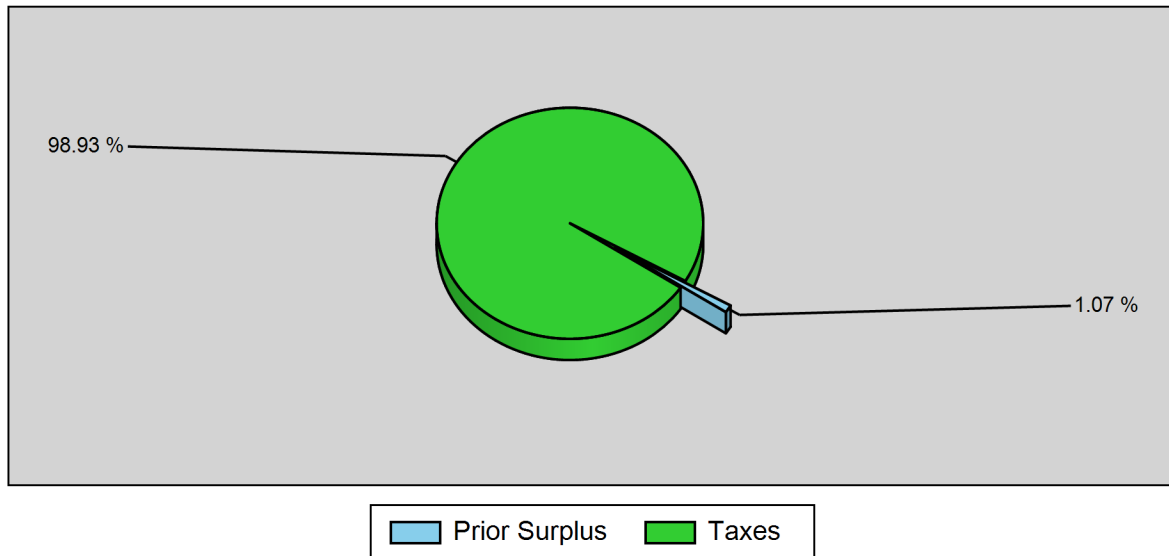
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	100	79	(21)
Taxes	3,573	7,276	3,703
<b>Total Revenues:</b>	<b>3,673</b>	<b>7,355</b>	<b>3,682</b>
<b>Expenditures</b>			
Operations	3,673	5,695	2,022
Transfers	0	1,660	1,660
<b>Total Expenditures:</b>	<b>3,673</b>	<b>7,355</b>	<b>3,682</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
Dept Number: 2600  
Service Participants: Electoral Area D



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	79	0	0	0	0
Taxes	7,276	7,435	7,517	7,600	7,685
<b>Total Revenues:</b>	<b>7,355</b>	<b>7,435</b>	<b>7,517</b>	<b>7,600</b>	<b>7,685</b>
<b>Expenditures</b>					
Operations	5,695	5,775	5,857	5,940	6,025
Transfers	1,660	1,660	1,660	1,660	1,660
<b>Total Expenditures:</b>	<b>7,355</b>	<b>7,435</b>	<b>7,517</b>	<b>7,600</b>	<b>7,685</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

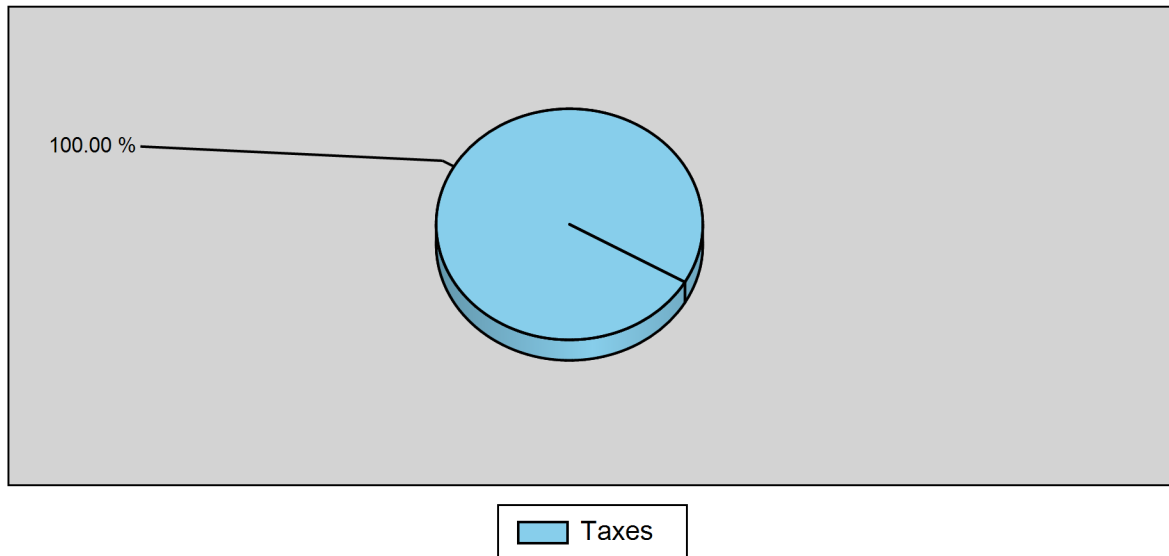
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,128	5,128	0
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Expenditures</b>			
Contingency	500	500	0
Financing	4,628	4,628	0
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX CIRCLE CAPITAL  
Dept Number: 3901  
Service Participants: Specified Service Area V716



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,128	5,128	5,128	5,128	5,128
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Expenditures</b>					
Contingency	500	500	500	500	500
Financing	4,628	4,628	4,628	4,628	4,628
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

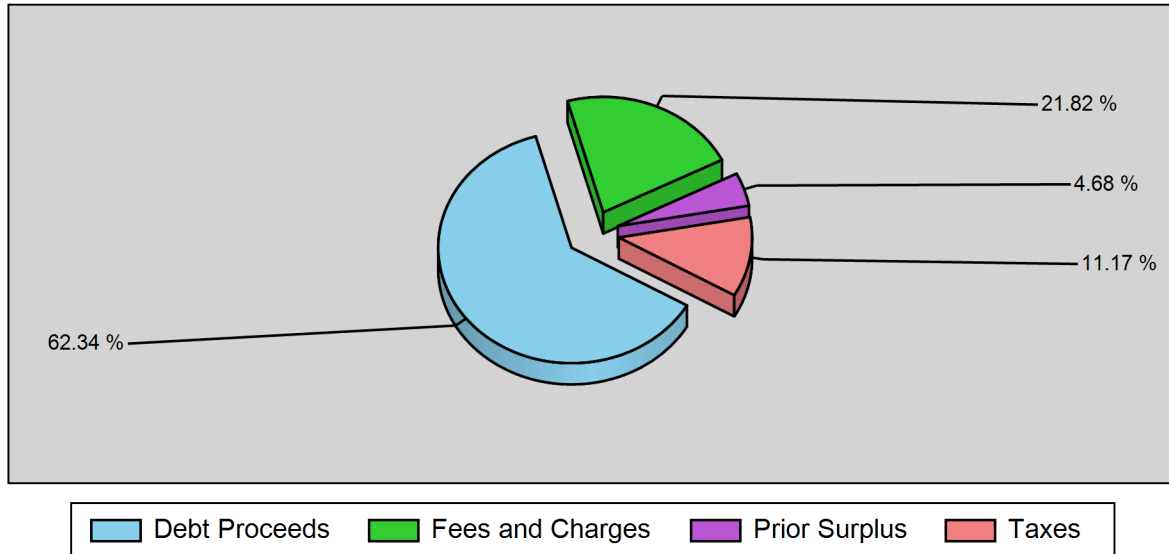
Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION

Dept Number: 4310

Service Participants: Specified Service Area D716 SRVA #51



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	265,000	200,000	(65,000)
Fees and Charges	0	70,013	70,013
Prior Surplus	0	15,000	15,000
Taxes	36,155	35,822	(333)
<b>Total Revenues:</b>	<b>301,155</b>	<b>320,835</b>	<b>19,680</b>
<b>Expenditures</b>			
Administration	544	680	136
Advertising	3,000	200	(2,800)
Capital and Equipment	215,000	240,000	25,000
Consultants	50,000	15,000	(35,000)
Contracts and Agreements	13,500	6,050	(7,450)
Financing	5,000	35,822	30,822
Insurance	541	565	24
Legal	1,000	1,000	0
Operations	7,500	3,300	(4,200)
Travel	800	800	0
Wages and benefits	4,270	17,418	13,148
<b>Total Expenditures:</b>	<b>301,155</b>	<b>320,835</b>	<b>19,680</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Debt Proceeds	200,000	0	0	0	0
Fees and Charges	70,013	73,135	73,505	73,841	74,139
Prior Surplus	15,000	0	0	0	0
Taxes	35,822	35,822	35,822	35,822	35,822
<b>Total Revenues:</b>	<b>320,835</b>	<b>108,957</b>	<b>109,327</b>	<b>109,663</b>	<b>109,961</b>
<b>Expenditures</b>					
Administration	680	692	704	716	729
Advertising	200	1,250	1,250	1,250	1,250
Capital and Equipment	240,000	0	0	0	0
Consultants	15,000	0	0	0	0
Contracts and Agreements	6,050	32,000	32,000	32,000	32,000
Financing	35,822	35,822	35,822	35,822	35,822
Insurance	565	575	585	595	590
Legal	1,000	100	100	100	100
Operations	3,300	20,000	20,000	20,000	20,000
Travel	800	800	800	800	800
Wages and benefits	17,418	17,718	18,066	18,380	18,670
<b>Total Expenditures:</b>	<b>320,835</b>	<b>108,957</b>	<b>109,327</b>	<b>109,663</b>	<b>109,961</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

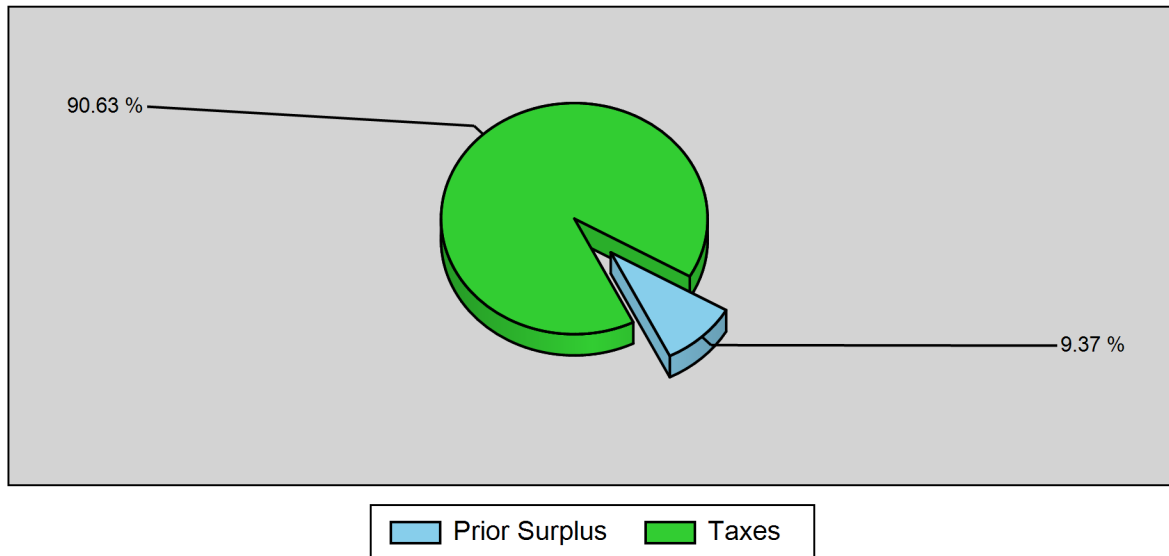
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	25,420	20,420
Taxes	240,179	245,826	5,647
<b>Total Revenues:</b>	<b>245,179</b>	<b>271,246</b>	<b>26,067</b>
<b>Expenditures</b>			
Administration	12,916	12,489	(427)
Capital and Equipment	54,100	16,800	(37,300)
Insurance	12,554	10,833	(1,721)
Maintenance and Repairs	25,800	19,300	(6,500)
Operations	1,900	2,000	100
Supplies	8,200	5,000	(3,200)
Transfers	23,800	76,000	52,200
Travel	3,500	2,500	(1,000)
Utilities	9,800	9,200	(600)
Wages and benefits	92,609	117,124	24,515
<b>Total Expenditures:</b>	<b>245,179</b>	<b>271,246</b>	<b>26,067</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	25,420	25,000	20,000	15,000	15,300
Taxes	245,826	206,625	216,003	225,466	229,903
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>271,246</b>	<b>231,625</b>	<b>236,003</b>	<b>240,466</b>	<b>245,203</b>
<b>Expenditures</b>					
Administration	12,489	12,708	12,930	13,156	13,376
Capital and Equipment	16,800	18,009	18,369	18,736	19,111
Insurance	10,833	11,022	11,214	11,410	11,610
Maintenance and Repairs	19,300	19,530	19,920	20,319	20,725
Operations	2,000	2,155	2,199	2,243	2,288
Supplies	5,000	6,137	6,260	6,386	6,514
Transfers	76,000	62,000	63,240	64,505	65,795
Travel	2,500	4,000	4,080	4,162	4,245
Utilities	9,200	10,416	10,624	10,836	11,052
Wages and benefits	117,124	85,648	87,167	88,713	90,487
<b>Total Expenditures:</b>	<b>271,246</b>	<b>231,625</b>	<b>236,003</b>	<b>240,466</b>	<b>245,203</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

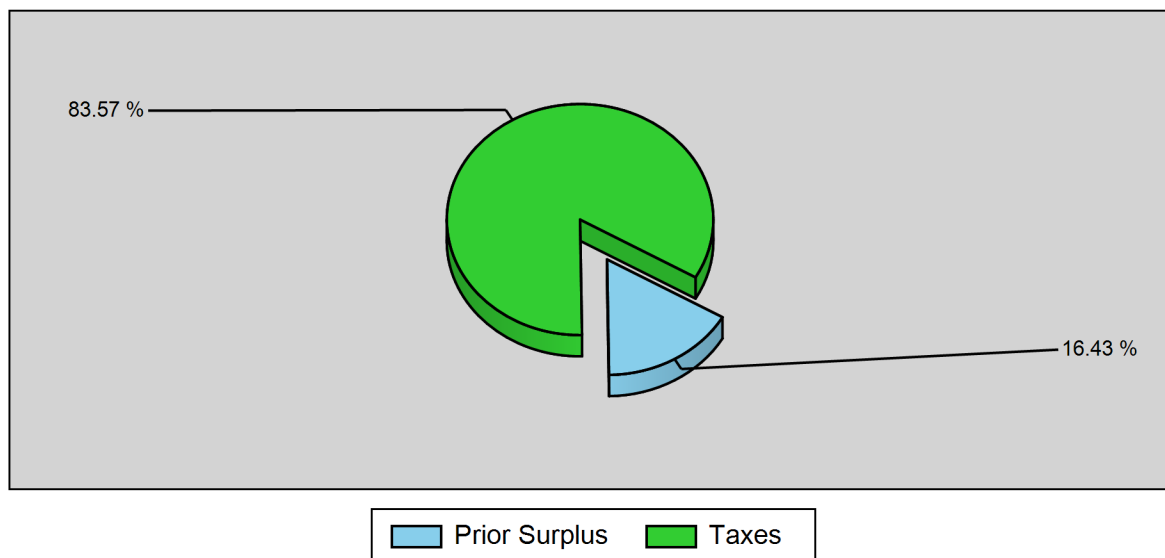
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	45,000	59,964	14,964
Taxes	299,013	305,005	5,992
<b>Total Revenues:</b>	<b>344,013</b>	<b>364,969</b>	<b>20,956</b>
<b>Expenditures</b>			
Administration	18,056	17,390	(666)
Capital and Equipment	43,715	44,371	656
Insurance	14,010	12,630	(1,380)
Maintenance and Repairs	30,957	30,995	38
Operations	10,000	15,200	5,200
Other Expense	20,343	26,359	6,016
Supplies	4,478	4,612	134
Transfers	55,000	60,000	5,000
Utilities	17,492	17,687	195
Wages and benefits	129,962	135,725	5,763
<b>Total Expenditures:</b>	<b>344,013</b>	<b>364,969</b>	<b>20,956</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

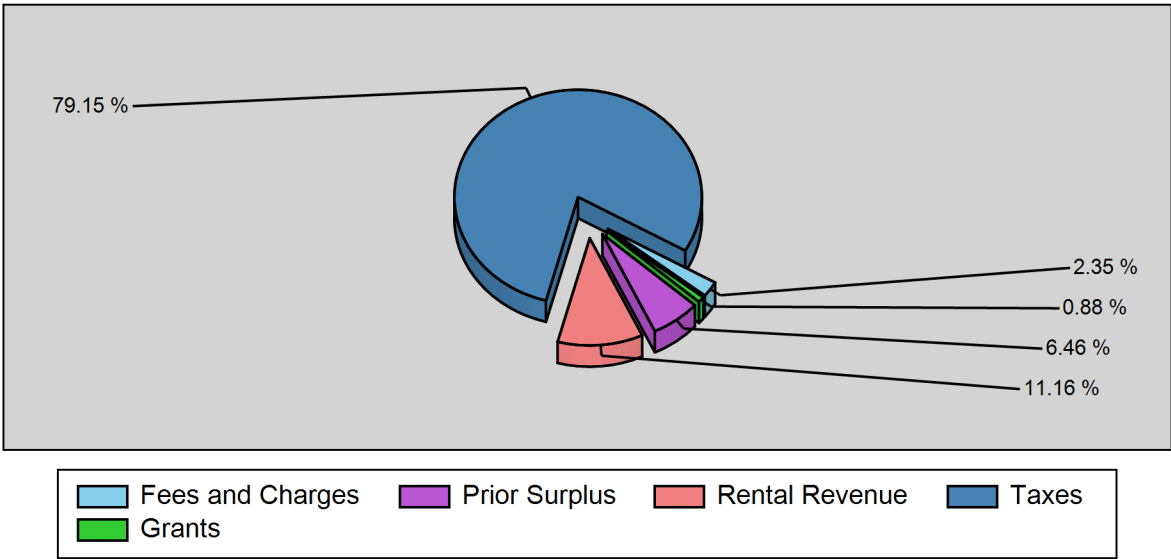
Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	59,964	30,000	30,000	30,000	30,600
Taxes	305,005	285,761	290,707	295,744	301,642
<b>Total Revenues:</b>	<b>364,969</b>	<b>315,761</b>	<b>320,707</b>	<b>325,744</b>	<b>332,242</b>
<b>Expenditures</b>					
Administration	17,390	17,694	18,003	18,319	18,700
Capital and Equipment	44,371	37,278	38,024	38,784	39,561
Insurance	12,630	12,850	13,075	13,304	13,536
Maintenance and Repairs	30,995	24,048	24,530	25,020	25,520
Operations	15,200	9,347	9,534	9,725	9,920
Other Expense	26,359	3,955	4,034	4,114	4,197
Supplies	4,612	4,686	4,780	4,876	4,974
Transfers	60,000	50,000	50,000	50,000	51,000
Utilities	17,687	17,833	18,190	18,554	18,925
Wages and benefits	135,725	138,070	140,537	143,048	145,909
<b>Total Expenditures:</b>	<b>364,969</b>	<b>315,761</b>	<b>320,707</b>	<b>325,744</b>	<b>332,242</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

Service Participants: Specified Service Areas J714 and J715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	0	4,000	4,000
Grants	0	1,500	1,500
Prior Surplus	0	11,000	11,000
Rental Revenue	0	19,000	19,000
Taxes	0	134,751	134,751
<b>Total Revenues:</b>	<b>0</b>	<b>170,251</b>	<b>170,251</b>
<b>Expenditures</b>			
Administration	0	5,081	5,081
Advertising	0	4,500	4,500
Capital and Equipment	0	24,300	24,300
Contracts and Agreements	0	15,600	15,600
Insurance	0	11,287	11,287
Maintenance and Repairs	0	14,000	14,000
Operations	0	3,000	3,000
Other Expense	0	9,000	9,000
Supplies	0	11,050	11,050
Transfers	0	3,336	3,336
Travel	0	10,000	10,000
Uncategorized Expenses	0	3,000	3,000
Utilities	0	9,500	9,500
Wages and benefits	0	46,597	46,597
<b>Total Expenditures:</b>	<b>0</b>	<b>170,251</b>	<b>170,251</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

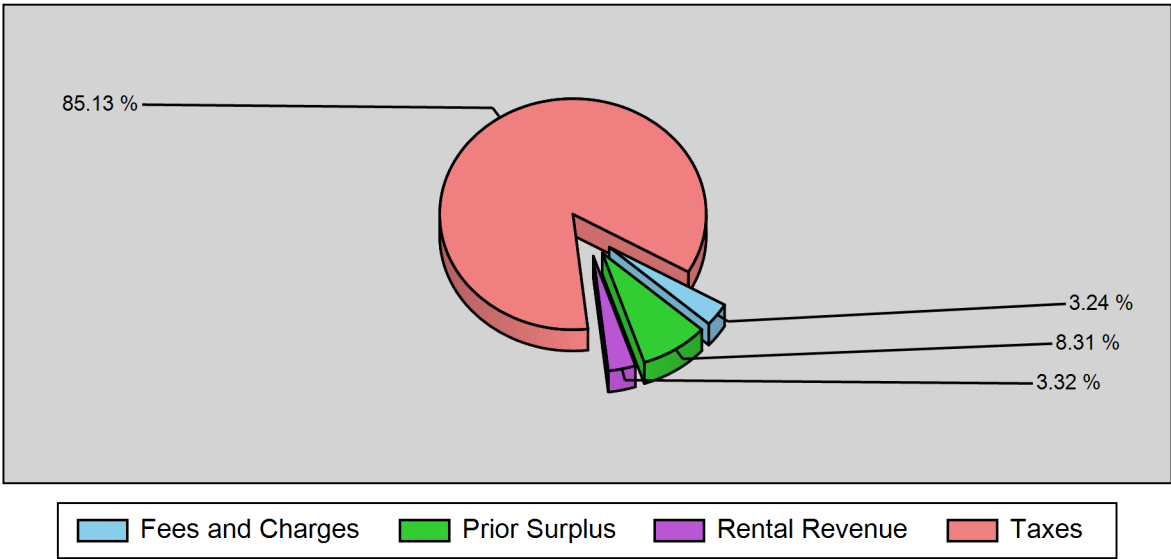
Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,000	4,000	4,080	4,080
Grants	1,500	1,523	1,546	1,569	1,593
Prior Surplus	11,000	0	0	0	0
Rental Revenue	19,000	19,000	19,000	19,090	19,090
Taxes	134,751	151,947	143,108	144,096	145,205
<b>Total Revenues:</b>	<b>170,251</b>	<b>176,470</b>	<b>167,654</b>	<b>168,835</b>	<b>169,968</b>
<b>Expenditures</b>					
Administration	5,081	5,170	5,261	5,353	5,447
Advertising	4,500	4,500	4,500	4,500	4,500
Capital and Equipment	24,300	4,300	4,300	4,300	4,300
Contracts and Agreements	15,600	15,600	15,600	15,600	15,600
Insurance	11,287	11,472	11,660	11,852	12,047
Maintenance and Repairs	14,000	14,030	14,060	14,091	14,122
Operations	3,000	3,000	3,000	3,060	3,060
Other Expense	9,000	1,016	1,036	1,057	1,082
Projects	0	0	0	0	0
Supplies	11,050	13,050	13,050	13,065	13,065
Transfers	3,336	2,500	2,500	2,500	2,500
Travel	10,000	10,000	10,000	10,000	10,000
Utilities	9,500	9,500	9,500	9,500	9,500
Wages and benefits	46,597	47,332	48,187	48,957	49,745
Uncategorized Expenses	3,000	35,000	25,000	25,000	25,000
<b>Total Expenditures:</b>	<b>170,251</b>	<b>176,470</b>	<b>167,654</b>	<b>168,835</b>	<b>169,968</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category





# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	200,000	0	(200,000)
Fees and Charges	23,000	19,500	(3,500)
Grants	20,000	0	(20,000)
Prior Surplus	(2,809)	50,000	52,809
Rental Revenue	21,900	20,000	(1,900)
Taxes	483,313	512,320	29,007
Transfers from Reserve	225,000	0	(225,000)
<b>Total Revenues:</b>	<b>970,404</b>	<b>601,820</b>	<b>(368,584)</b>
<b>Expenditures</b>			
Administration	14,199	14,245	46
Advertising	5,300	5,300	0
Capital and Equipment	439,000	61,100	(377,900)
Contingency	2,266	2,000	(266)
Contracts and Agreements	0	6,000	6,000
Financing	127,112	140,263	13,151
Grant Expense	20,000	3,000	(17,000)
Insurance	9,281	9,646	365
Maintenance and Repairs	47,841	13,000	(34,841)
Supplies	32,099	38,000	5,901
Transfers	3,296	5,000	1,704
Travel	2,985	18,022	15,037
Utilities	14,726	17,000	2,274
Wages and benefits	252,299	269,244	16,945
<b>Total Expenditures:</b>	<b>970,404</b>	<b>601,820</b>	<b>(368,584)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	19,500	19,500	20,000	20,000	20,500
Prior Surplus	50,000	15,000	15,000	15,300	15,300
Rental Revenue	20,000	22,200	22,500	22,800	23,000
Taxes	512,320	641,234	647,836	636,418	591,810
<b>Total Revenues:</b>	<b>601,820</b>	<b>697,934</b>	<b>705,336</b>	<b>694,518</b>	<b>650,610</b>
<b>Expenditures</b>					
Administration	14,245	14,465	14,718	14,975	15,227
Advertising	5,300	5,300	5,300	5,300	5,300
Capital and Equipment	61,100	144,100	145,100	127,600	77,600
Contingency	2,000	2,500	2,500	2,500	2,500
Contracts and Agreements	6,000	4,700	4,700	4,700	4,700
Financing	140,263	140,263	140,263	140,263	140,263
Grant Expense	3,000	0	0	0	0
Insurance	9,646	8,697	8,828	8,960	9,095
Maintenance and Repairs	13,000	11,511	11,555	11,800	11,850
Supplies	38,000	42,444	42,893	43,848	44,310
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	18,022	18,292	18,566	18,845	19,127
Utilities	17,000	21,861	22,076	22,295	22,517
Wages and benefits	269,244	278,801	283,837	288,432	293,121
<b>Total Expenditures:</b>	<b>601,820</b>	<b>697,934</b>	<b>705,336</b>	<b>694,518</b>	<b>650,610</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

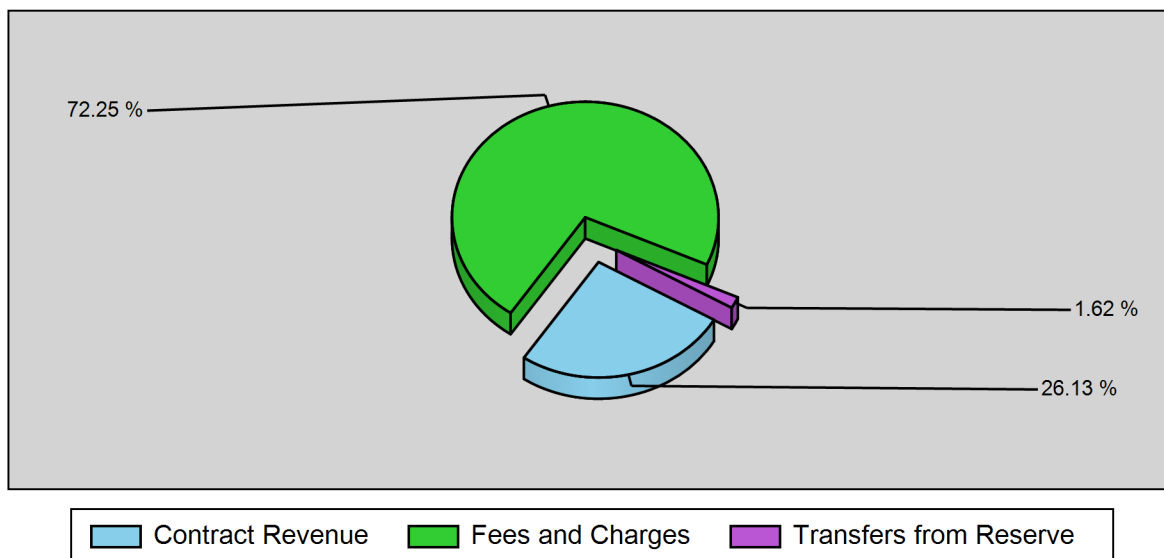
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	65,351	76,000	10,649
Fees and Charges	181,060	210,175	29,115
Prior Surplus	(4,000)	0	4,000
Transfers from Reserve	13,893	4,708	(9,185)
<b>Total Revenues:</b>	<b>256,304</b>	<b>290,883</b>	<b>34,579</b>
<b>Expenditures</b>			
Administration	14,177	15,088	911
Advertising	4,800	4,859	59
Contracts and Agreements	157,229	160,372	3,143
Insurance	1,391	1,452	61
Legal	345	349	4
Operations	55,361	85,400	30,039
Supplies	465	471	6
Transfers	2,415	2,445	30
Travel	3,320	3,361	41
Wages and benefits	16,801	17,086	285
<b>Total Expenditures:</b>	<b>256,304</b>	<b>290,883</b>	<b>34,579</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

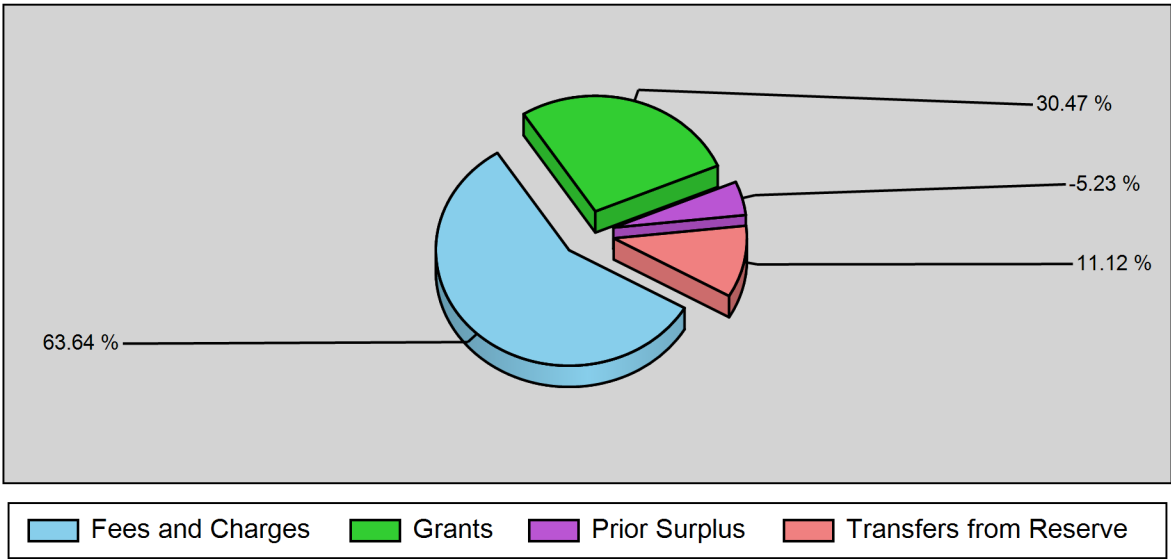
Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants:



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	76,000	65,822	65,822	65,822	65,822
Fees and Charges	210,175	218,560	226,945	226,945	226,945
Transfers from Reserve	4,708	10,443	5,947	9,872	11,911
<b>Total Revenues:</b>	<b>290,883</b>	<b>294,825</b>	<b>298,714</b>	<b>302,639</b>	<b>304,678</b>
<b>Expenditures</b>					
Administration	15,088	15,352	15,621	15,895	16,173
Advertising	4,859	4,900	4,900	4,900	4,900
Contracts and Agreements	160,372	163,580	166,851	170,188	171,627
Insurance	1,452	1,477	1,503	1,529	1,556
Legal	349	350	350	350	350
Operations	85,400	85,400	85,400	85,400	85,400
Supplies	471	480	480	480	480
Transfers	2,445	2,500	2,500	2,500	2,500
Travel	3,361	3,400	3,400	3,400	3,400
Wages and benefits	17,086	17,386	17,709	17,997	18,292
<b>Total Expenditures:</b>	<b>290,883</b>	<b>294,825</b>	<b>298,714</b>	<b>302,639</b>	<b>304,678</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	820,514	1,068,916	248,402
Grants	429,933	511,721	81,788
Prior Surplus	100,000	(87,860)	(187,860)
Transfers from Reserve	41,670	186,838	145,168
<b>Total Revenues:</b>	<b>1,392,117</b>	<b>1,679,615</b>	<b>287,498</b>
<b>Expenditures</b>			
Administration	37,257	40,185	2,928
Capital and Equipment	55,000	130,625	75,625
Consultants	7,000	60,000	53,000
Financing	319,592	319,592	0
Grant Expense	349,707	349,707	0
Insurance	37,560	38,337	777
Legal	1,500	1,500	0
Operations	218,581	361,315	142,734
Supplies	500	500	0
Transfers	5,000	5,000	0
Travel	3,819	3,698	(121)
Utilities	60,000	65,000	5,000
Wages and benefits	296,601	304,156	7,555
<b>Total Expenditures:</b>	<b>1,392,117</b>	<b>1,679,615</b>	<b>287,498</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Fees and Charges	1,068,916	1,073,029	1,084,945	1,096,797	1,114,674
Grants	511,721	80,226	80,226	80,226	80,226
Prior Surplus	(87,860)	(33,860)	(33,860)	(33,860)	(33,860)
Transfers from Reserve	186,838	0	0	0	0
<b>Total Revenues:</b>	<b>1,679,615</b>	<b>1,119,395</b>	<b>1,131,311</b>	<b>1,143,163</b>	<b>1,161,040</b>
<b>Expenditures</b>					
Administration	40,185	40,888	41,603	42,331	43,072
Capital and Equipment	130,625	10,000	10,000	10,000	10,000
Consultants	60,000	5,000	5,000	5,000	5,000
Financing	319,592	319,592	319,592	319,592	319,592
Grant Expense	349,707	0	0	0	0
Insurance	38,337	39,008	39,690	40,384	41,091
Legal	1,500	1,500	1,500	1,500	1,500
Operations	361,315	319,316	323,100	327,350	337,600
Supplies	500	500	500	500	500
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	3,698	3,719	3,741	3,763	3,785
Utilities	65,000	66,000	67,000	68,000	69,000
Wages and benefits	304,156	308,872	314,585	319,743	324,900
<b>Total Expenditures:</b>	<b>1,679,615</b>	<b>1,119,395</b>	<b>1,131,311</b>	<b>1,143,163</b>	<b>1,161,040</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

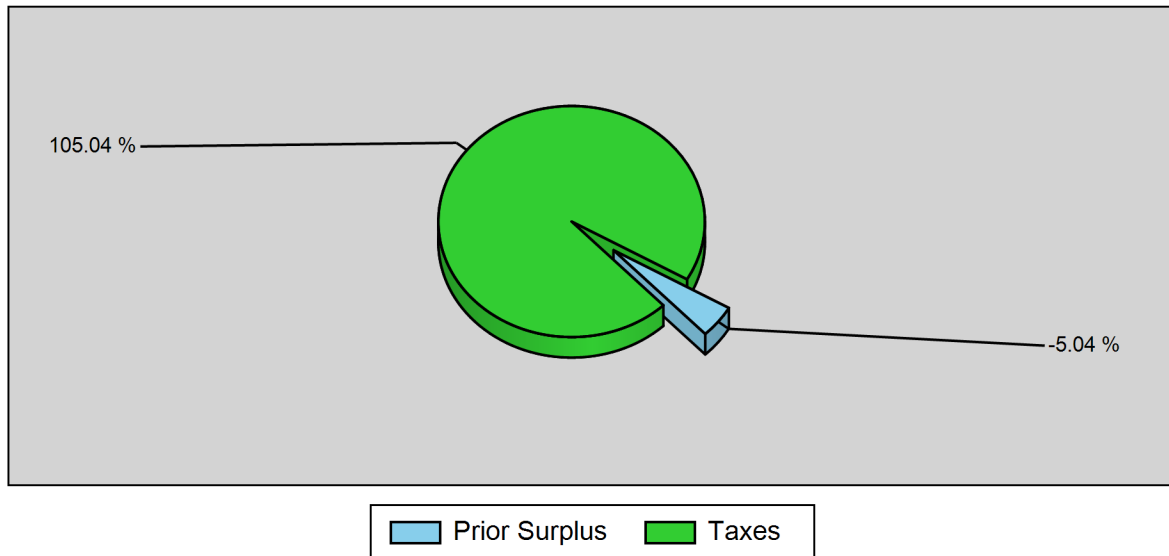
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(875)	(300)	575
Taxes	6,882	6,251	(631)
<b>Total Revenues:</b>	<b>6,007</b>	<b>5,951</b>	<b>(56)</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	4,896	5,500	604
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>6,007</b>	<b>5,951</b>	<b>(56)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS

Dept Number: 9670

Service Participants: Specified Service Area M715



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	(300)	0	0	0	0
Taxes	6,251	6,055	6,161	6,269	6,378
<b>Total Revenues:</b>	<b>5,951</b>	<b>6,055</b>	<b>6,161</b>	<b>6,269</b>	<b>6,378</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	5,500	5,596	5,694	5,794	5,895
<b>Total Expenditures:</b>	<b>5,951</b>	<b>6,055</b>	<b>6,161</b>	<b>6,269</b>	<b>6,378</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

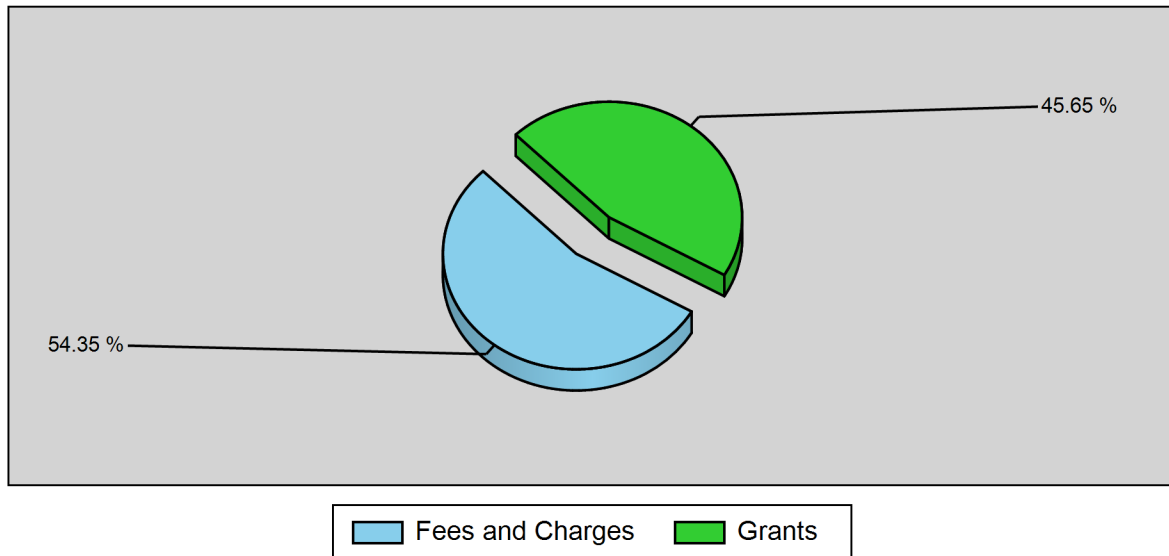
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	0	54,756	54,756
Grants	0	46,000	46,000
<b>Total Revenues:</b>	<b>0</b>	<b>100,756</b>	<b>100,756</b>
<b>Expenditures</b>			
Administration	0	2,097	2,097
Insurance	0	1,200	1,200
Operations	0	42,512	42,512
Supplies	0	150	150
Transfers	0	9,480	9,480
Travel	0	1,000	1,000
Utilities	0	20,000	20,000
Wages and benefits	0	24,317	24,317
<b>Total Expenditures:</b>	<b>0</b>	<b>100,756</b>	<b>100,756</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	54,756	60,361	60,983	61,607	62,239
Grants	46,000	0	0	0	0
<b>Total Revenues:</b>	<b>100,756</b>	<b>60,361</b>	<b>60,983</b>	<b>61,607</b>	<b>62,239</b>
<b>Expenditures</b>					
Administration	2,097	2,134	2,172	2,210	2,248
Insurance	1,200	1,222	1,244	1,266	1,288
Legal	0	0	0	0	0
Operations	42,512	6,097	6,204	6,313	6,423
Supplies	150	153	156	159	162
Transfers	9,480	5,000	5,000	5,000	5,000
Travel	1,000	1,018	1,036	1,054	1,072
Utilities	20,000	20,350	20,706	21,068	21,437
Wages and benefits	24,317	24,387	24,465	24,537	24,609
<b>Total Expenditures:</b>	<b>100,756</b>	<b>60,361</b>	<b>60,983</b>	<b>61,607</b>	<b>62,239</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

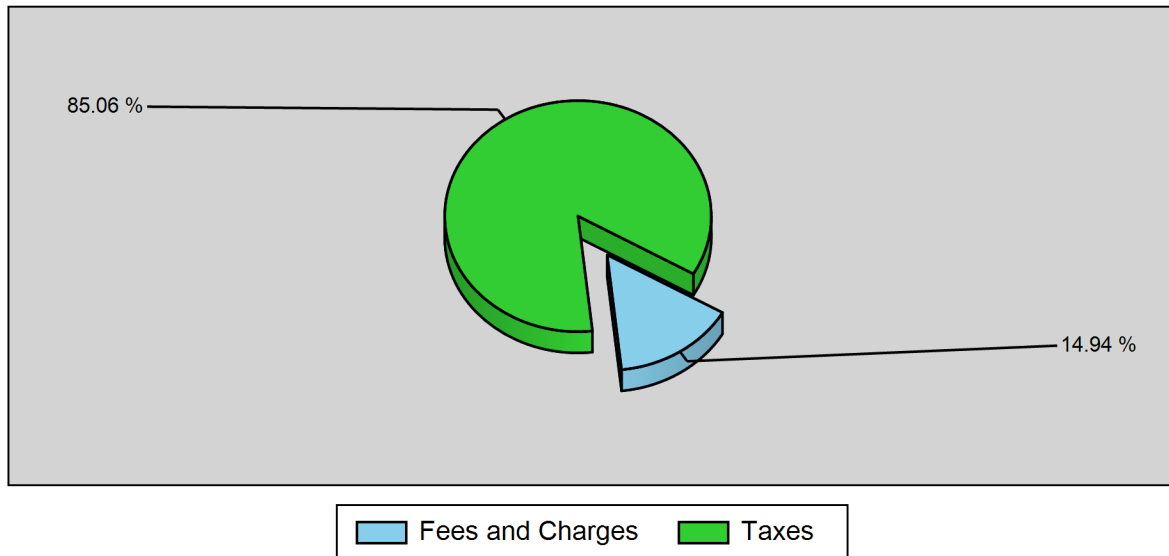
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Taxes	81,823	85,418	3,595
<b>Total Revenues:</b>	<b>96,823</b>	<b>100,418</b>	<b>3,595</b>
<b>Expenditures</b>			
Administration	3,704	3,873	169
Operations	91,600	92,000	400
Transfers	0	3,000	3,000
Wages and benefits	1,519	1,545	26
<b>Total Expenditures:</b>	<b>96,823</b>	<b>100,418</b>	<b>3,595</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Taxes	85,418	85,513	85,614	85,712	85,812
<b>Total Revenues:</b>	<b>100,418</b>	<b>100,513</b>	<b>100,614</b>	<b>100,712</b>	<b>100,812</b>
<b>Expenditures</b>					
Administration	3,873	3,941	4,010	4,080	4,151
Operations	92,000	92,000	92,000	92,000	92,000
Transfers	3,000	3,000	3,000	3,000	3,000
Wages and benefits	1,545	1,572	1,604	1,632	1,661
<b>Total Expenditures:</b>	<b>100,418</b>	<b>100,513</b>	<b>100,614</b>	<b>100,712</b>	<b>100,812</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “E”

• Area E Requisition		<a href="#">239</a>
• Summary Information		<a href="#">240</a>
• Cemetery Area E Naramata	8950	<a href="#">241 – 242</a>
• Grant in Aid Area E	7960	<a href="#">243 – 244</a>
• Naramata Museum	7830	<a href="#">245 – 246</a>
• Naramata Transit	8300	<a href="#">247 – 248</a>
• Noise Bylaws Area E	2710	<a href="#">249</a>
• Parks and Recreation Naramata	7540	<a href="#">250 – 252</a>
• Rural Projects Area E	0360	<a href="#">253 - 254</a>
• Tourism & Community Service Contribution	9260	<a href="#">255</a>
• Untidy/Unsightly Area E	2610	<a href="#">256 - 257</a>
Specified Areas		
• Fire – Naramata	1700	<a href="#">258 - 260</a>
• Naramata Water	3940	<a href="#">261 - 263</a>
• Street Lighting Naramata	9680	<a href="#">264 - 265</a>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA E (NARAMATA)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 25,214	\$ 19,375	\$ 5,838
ANIMAL CONTROL		15,901	15,664	237
BUILDING INSPECTION		33,838	33,849	(11)
DESTRUCTION OF PESTS		318	285	33
EMERGENCY PLANNING		6,373	5,846	528
ELECTORAL AREA ADMINISTRATION		141,115	134,675	6,440
ELECTORAL AREA PLANNING		115,265	112,731	2,534
ENVIRONMENTAL CONSERVATION		20,174	-	20,174
GENERAL GOVERNMENT		44,608	43,984	624
HERITAGE (Subregional)		658	-	658
ILLEGAL DUMPING		311	353	(42)
NOXIOUS WEEDS		1,457	1,169	287
NUISANCE CONTROL		908	885	23
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,648	3,053	(405)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,271	-	1,271
REGIONAL TRAILS		9,398	8,832	565
SOLID WASTE MANAGEMENT PLAN		5,318	4,920	397
SUBDIVISION SERVICING		11,528	10,967	561
<b>Subtotal</b>		<b>\$ 436,302</b>	<b>\$ 396,588</b>	<b>\$ 39,714</b>
<b><u>Regional Director determines budget</u></b>				
GRANT IN AID		\$ 6,000	\$ 9,000	\$ (3,000)
NARAMATA MUSEUM		8,236	8,143	93
NARAMATA PARKS & REC		175,715	152,886	22,829
NARAMATA TRANSIT		73,833	69,828	4,005
NOISE CONTROL		7,117	4,040	3,077
RURAL PROJECTS		31,914	26,912	5,002
TOURISM & COMMUNITY SERVICE CONTRIBUTION		10,000	10,000	-
UNTIDY AND UNSIGHTLY CONTROL		3,560	3,585	(25)
VICTIM SERVICES DEF		2,411	-	2,411
<b>Subtotal</b>		<b>\$ 318,786</b>	<b>\$ 284,394</b>	<b>\$ 34,392</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 30,322	\$ 30,119	\$ 204
OKANAGAN REGIONAL LIBRARY		122,977	119,760	3,217
		<b>\$ 153,299</b>	<b>\$ 149,879</b>	<b>\$ 3,421</b>
<b>SUBTOTAL</b>		<b>\$ 908,388</b>	<b>\$ 830,861</b>	<b>\$ 77,527</b>
<b><u>Service Areas</u></b>				
CEMETERY-P(715)		\$ 22,345	\$ 28,289	\$ (5,944)
NARAMATA FIRE DEPARTMENT		382,197	298,344	83,853
NARAMATA WATER (Parcel)		120,750	115,000	5,750
SEPTAGE DISPOSAL SERVICE		3,204	3,200	4
STERILE INSECT RELEASE		43,792	41,439	2,353
<b>Subtotal</b>		<b>\$ 572,288</b>	<b>\$ 486,272</b>	<b>\$ 86,015</b>
<b>TOTAL</b>		<b>\$ 1,480,676</b>	<b>\$ 1,317,133</b>	<b>\$ 163,542</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.16</b>	<b>\$ 2.12</b>	<b>\$ 0.04</b>
<b>Average Taxes per Res Property</b>		<b>\$ 1,034.20</b>	<b>\$ 913.67</b>	<b>\$ 120.53</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA E</b>	\$1,480,676	\$1,317,133	\$73,939	(Excluding Fire and Water)**
REGIONAL SERVICES	\$192,452	\$159,976	\$32,476	See Regional Services Summary Changes
RURAL SERVICES	\$440,941	\$427,930	\$13,011	See Rural Services Summary
SHARED SERVICES	\$5,615	\$3,200	\$2,415	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA E (NARAMATA)	\$22,345	\$28,289	-\$5,944	Increased Prior year surplus
GRANT-IN AID - AREA E	\$6,000	\$9,000	-\$3,000	Increased Prior year surplus
NARAMATA MUSEUM	\$8,236	\$8,143	\$93	
NOISE BYLAWS AREA E	\$7,117	\$4,040	\$3,077	Program change approved - enforcement clerk
PARKS & RECREATION - NARAMATA	\$175,715	\$152,886	\$22,829	Debt servicing \$20K -ST interest only;
ELECTORAL AREA E - RURAL PROJECTS	\$31,914	\$26,912	\$5,002	Program change approved - project management staffing
NARAMATA TRANSIT	\$73,833	\$69,828	\$4,005	Loss of prior year surplus and new transfer to reserve \$3K
AREA E TOURISM & COMMUNITY SERVICE	\$10,000	\$10,000	\$0	
UNSIGHTLY/UNTIDY PREMISES - AREA E	\$3,560	\$3,585	-\$25	
FIRE PROTECTION - NARAMATA	\$382,197	\$298,344	\$83,853	\$25K honorariums;\$7K Education; \$26K Debt Servicing; 16K increased transfer to reserve and Program change approved - project management staffing \$15K
WATER SYSTEM - NARAMATA	\$120,750	\$115,000	\$5,750	Program changes approved
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
WATER SYSTEM - NARAMATA	\$1,295,130	\$1,269,003	\$26,127	\$42 per household increase
STREET LIGHTING	\$3,452	\$4,000	-\$548	



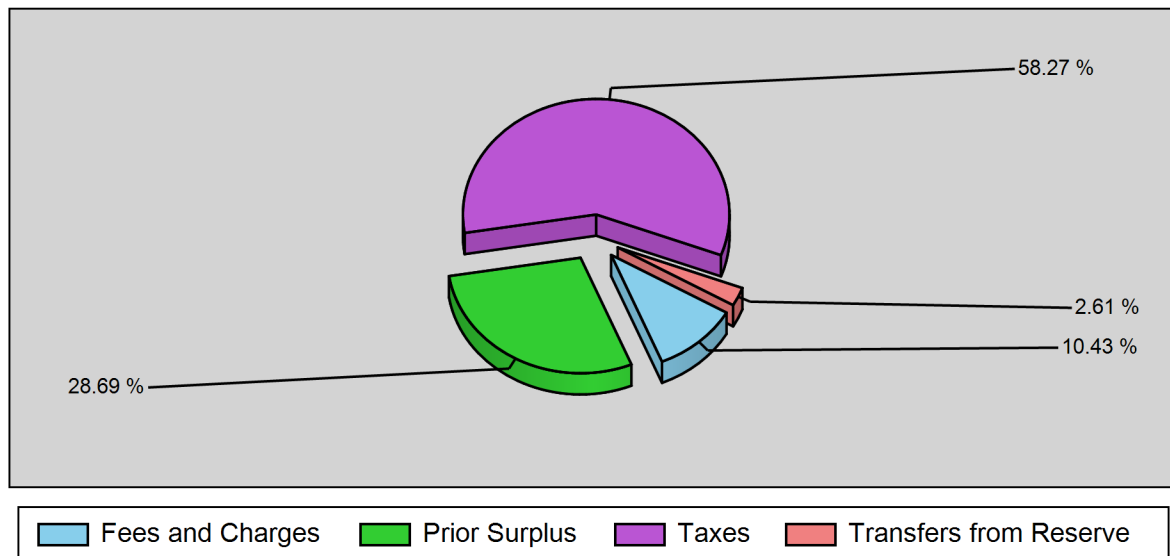
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,000	4,000	0
Prior Surplus	7,500	11,000	3,500
Taxes	28,289	22,345	(5,944)
Transfers from Reserve	1,000	1,000	0
<b>Total Revenues:</b>	<b>40,789</b>	<b>38,345</b>	<b>(2,444)</b>
<b>Expenditures</b>			
Administration	5,753	5,817	64
Capital and Equipment	3,000	3,000	0
Maintenance and Repairs	2,545	2,539	(6)
Operations	2,500	2,500	0
Travel	1,500	1,500	0
Wages and benefits	25,491	22,989	(2,502)
<b>Total Expenditures:</b>	<b>40,789</b>	<b>38,345</b>	<b>(2,444)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,500	4,500	4,500	4,500
Prior Surplus	11,000	7,500	7,500	7,500	7,500
Taxes	22,345	25,874	26,361	26,857	27,363
Transfers from Reserve	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>38,345</b>	<b>38,874</b>	<b>39,361</b>	<b>39,857</b>	<b>40,363</b>
<b>Expenditures</b>					
Administration	5,817	5,919	6,023	6,128	6,236
Capital and Equipment	3,000	3,000	3,000	3,000	3,000
Maintenance and Repairs	2,539	2,540	2,541	2,542	2,543
Operations	2,500	2,500	2,500	2,500	2,500
Travel	1,500	1,550	1,500	1,500	1,500
Wages and benefits	22,989	23,365	23,797	24,187	24,584
<b>Total Expenditures:</b>	<b>38,345</b>	<b>38,874</b>	<b>39,361</b>	<b>39,857</b>	<b>40,363</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

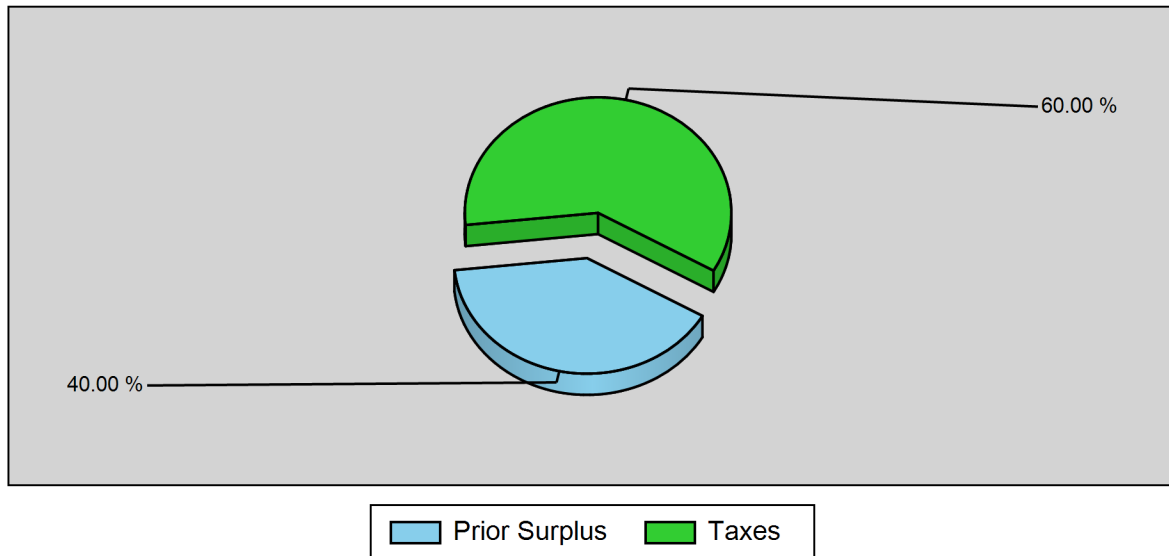
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,000	4,000	3,000
Taxes	9,000	6,000	(3,000)
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
Dept Number: 7960  
Service Participants: Electoral Area E



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	4,000	1,000	1,000	1,000	1,000
Taxes	6,000	9,000	9,000	9,000	9,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

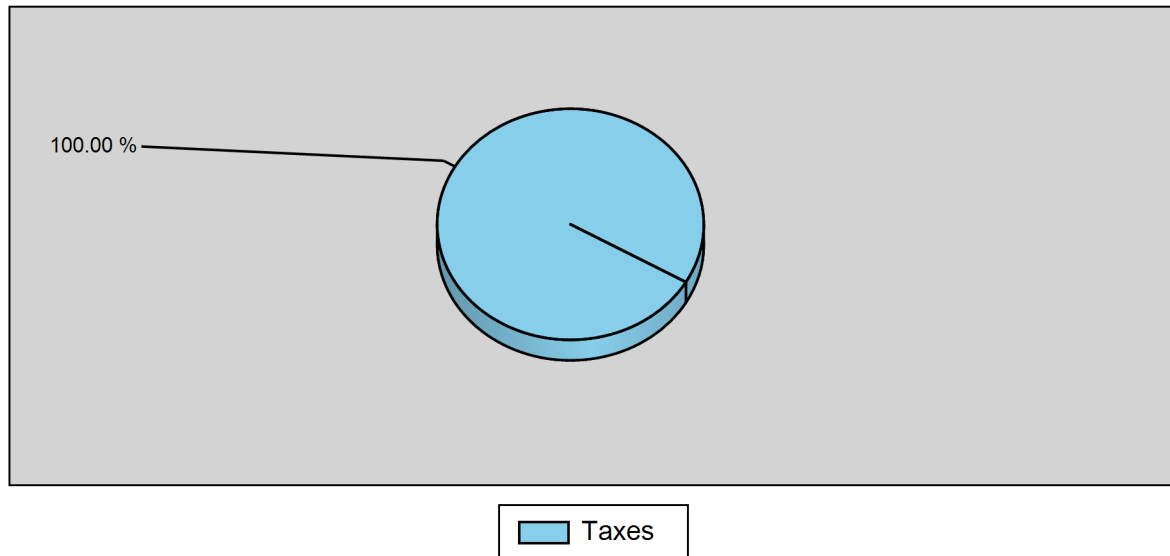
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	8,142	8,236	94
<b>Total Revenues:</b>	<b>8,142</b>	<b>8,236</b>	<b>94</b>
<b>Expenditures</b>			
Administration	240	326	86
Contracts and Agreements	5,000	5,000	0
Insurance	1,500	1,500	0
Transfers	1,000	1,000	0
Wages and benefits	402	410	8
<b>Total Expenditures:</b>	<b>8,142</b>	<b>8,236</b>	<b>94</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	8,236	8,249	8,264	8,277	8,291
<b>Total Revenues:</b>	<b>8,236</b>	<b>8,249</b>	<b>8,264</b>	<b>8,277</b>	<b>8,291</b>
<b>Expenditures</b>					
Administration	326	332	338	344	350
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Insurance	1,500	1,500	1,500	1,500	1,500
Transfers	1,000	1,000	1,000	1,000	1,000
Wages and benefits	410	417	426	433	441
<b>Total Expenditures:</b>	<b>8,236</b>	<b>8,249</b>	<b>8,264</b>	<b>8,277</b>	<b>8,291</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

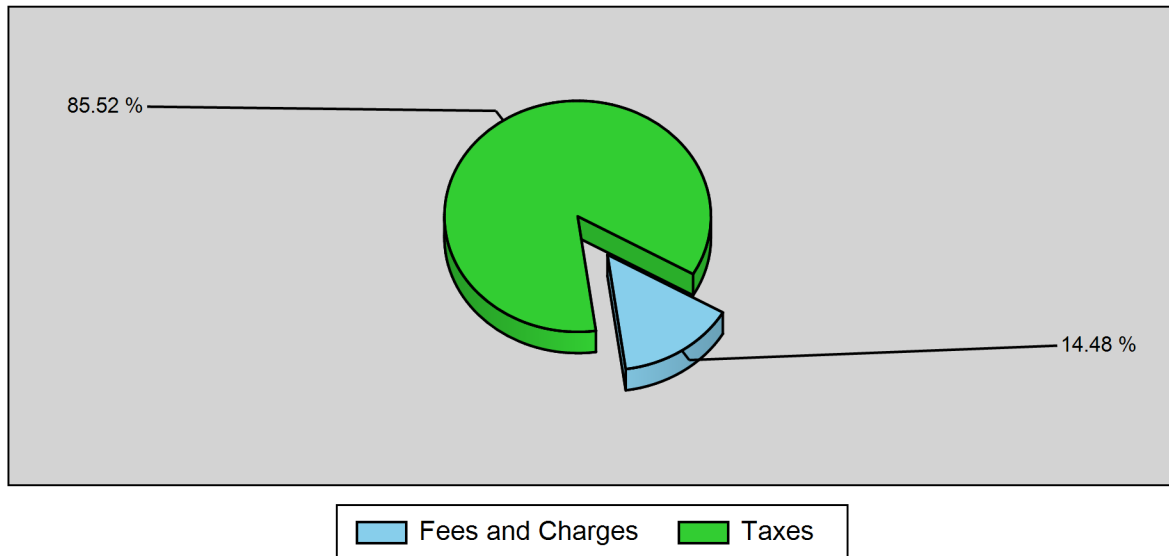
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
Dept Number: 8300  
Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	12,500	12,500	0
Prior Surplus	1,000	0	(1,000)
Taxes	69,828	73,833	4,005
<b>Total Revenues:</b>	<b>83,328</b>	<b>86,333</b>	<b>3,005</b>
<b>Expenditures</b>			
Administration	3,328	3,333	5
Operations	80,000	80,000	0
Transfers	0	3,000	3,000
<b>Total Expenditures:</b>	<b>83,328</b>	<b>86,333</b>	<b>3,005</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	12,500	12,500	12,500	12,500	12,500
Taxes	73,833	73,891	73,950	74,010	74,071
<b>Total Revenues:</b>	<b>86,333</b>	<b>86,391</b>	<b>86,450</b>	<b>86,510</b>	<b>86,571</b>
<b>Expenditures</b>					
Administration	3,333	3,391	3,450	3,510	3,571
Operations	80,000	80,000	80,000	80,000	80,000
Transfers	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>86,333</b>	<b>86,391</b>	<b>86,450</b>	<b>86,510</b>	<b>86,571</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



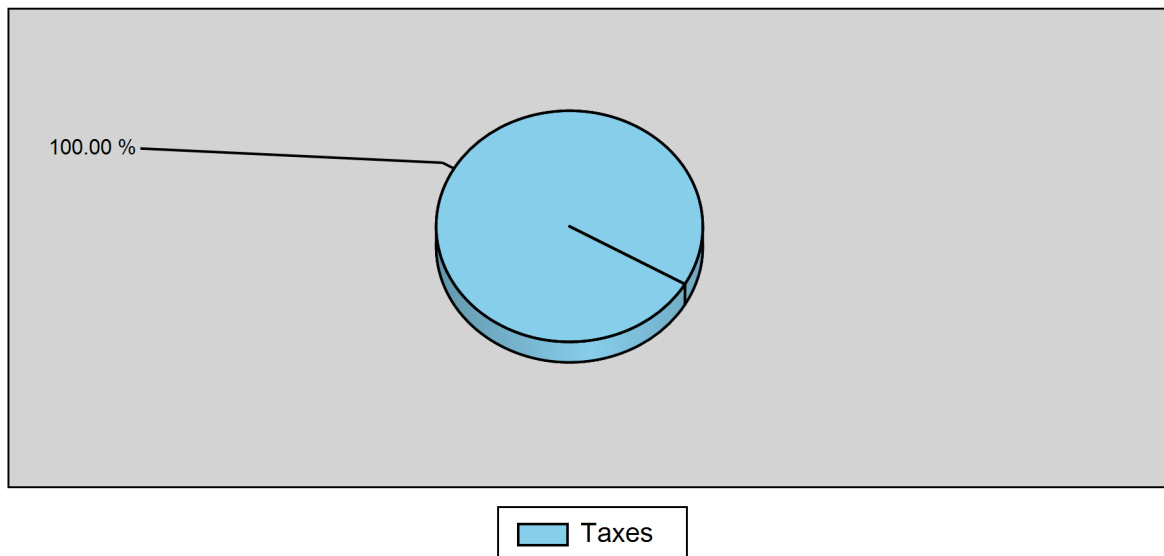
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA E  
Dept Number: 2710  
Service Participants: Electoral Area E



## Revenues By GL Category



## Budget Comparison

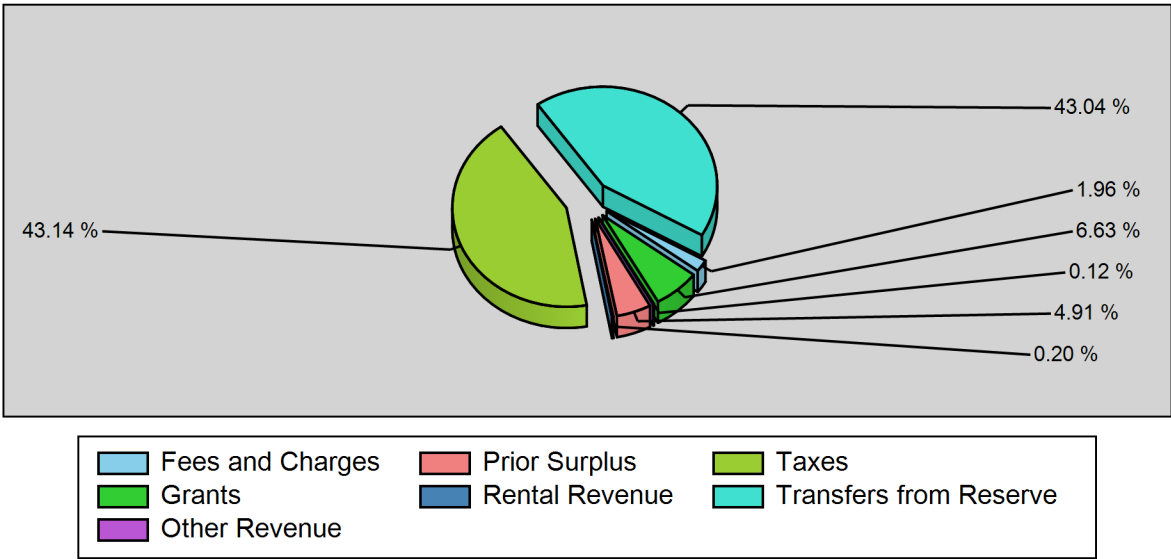
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,040	7,117	3,077
<b>Total Revenues:</b>	<b>4,040</b>	<b>7,117</b>	<b>3,077</b>
<b>Expenditures</b>			
Operations	4,040	7,117	3,077
<b>Total Expenditures:</b>	<b>4,040</b>	<b>7,117</b>	<b>3,077</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	7,117	7,227	7,339	7,453	7,569
<b>Total Revenues:</b>	<b>7,117</b>	<b>7,227</b>	<b>7,339</b>	<b>7,453</b>	<b>7,569</b>
<b>Expenditures</b>					
Operations	7,117	7,227	7,339	7,453	7,569
<b>Total Expenditures:</b>	<b>7,117</b>	<b>7,227</b>	<b>7,339</b>	<b>7,453</b>	<b>7,569</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	8,000	8,000	0
Grants	27,000	27,000	0
Other Revenue	1,100	500	(600)
Prior Surplus	7,300	20,000	12,700
Rental Revenue	800	800	0
Taxes	152,886	175,715	22,829
Transfers from Reserve	84,834	175,300	90,466
<b>Total Revenues:</b>	<b>281,920</b>	<b>407,315</b>	<b>125,395</b>
<b>Expenditures</b>			
Administration	6,301	7,166	865
Advertising	1,000	1,000	0
Capital and Equipment	81,234	203,050	121,816
Contracts and Agreements	31,000	63,400	32,400
Financing	0	20,000	20,000
Grant Expense	25,000	0	(25,000)
Grant in Aid	8,500	11,100	2,600
Insurance	6,228	4,661	(1,567)
Maintenance and Repairs	36,200	0	(36,200)
Operations	10,000	7,000	(3,000)
Other Expense	14,150	12,650	(1,500)
Projects	20,000	20,000	0
Supplies	900	8,000	7,100
Transfers	0	6,000	6,000
Utilities	1,600	2,000	400
Wages and benefits	39,807	41,288	1,481
<b>Total Expenditures:</b>	<b>281,920</b>	<b>407,315</b>	<b>125,395</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Fees and Charges	8,000	8,000	8,000	8,000	8,000
Grants	27,000	2,000	2,000	2,000	2,000
Other Revenue	500	1,100	1,100	1,100	1,100
Prior Surplus	20,000	0	0	0	0
Rental Revenue	800	810	820	830	840
Taxes	175,715	290,618	364,938	285,067	298,948
Transfers from Reserve	175,300	25,000	5,000	7,500	5,000
<b>Total Revenues:</b>	<b>407,315</b>	<b>327,528</b>	<b>381,858</b>	<b>304,497</b>	<b>315,888</b>
<b>Expenditures</b>					
Administration	7,166	7,292	7,420	7,550	7,684
Advertising	1,000	1,100	1,100	1,150	1,200
Capital and Equipment	203,050	82,750	132,750	52,750	62,750
Contracts and Agreements	63,400	59,400	59,900	61,400	61,900
Financing	20,000	86,665	86,665	86,665	86,665
Grant Expense	0	0	0	0	0
Grant in Aid	11,100	12,000	12,000	12,000	12,000
Insurance	4,661	4,743	4,826	4,911	4,997
Operations	7,000	7,000	7,000	7,000	7,000
Other Expense	12,650	12,799	12,904	13,006	13,108
Projects	20,000	0	0	0	0
Supplies	8,000	8,054	8,109	8,165	8,221
Transfers	6,000	2,000	5,000	5,000	5,000
Utilities	2,000	2,030	2,060	2,091	2,122
Wages and benefits	41,288	41,695	42,124	42,809	43,241
<b>Total Expenditures:</b>	<b>407,315</b>	<b>327,528</b>	<b>381,858</b>	<b>304,497</b>	<b>315,888</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

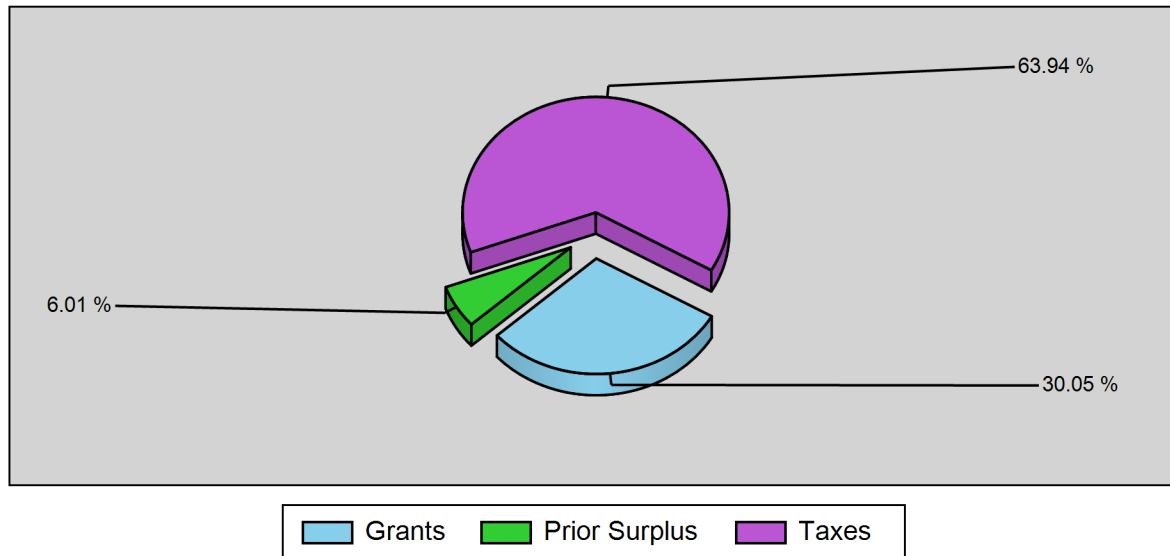
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	15,000	0
Prior Surplus	0	3,000	3,000
Taxes	26,912	31,914	5,002
<b>Total Revenues:</b>	<b>41,912</b>	<b>49,914</b>	<b>8,002</b>
<b>Expenditures</b>			
Administration	1,388	1,319	(69)
Contingency	15,000	15,000	0
Grant Expense	15,000	15,000	0
Insurance	0	2,000	2,000
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	4,124	10,195	6,071
<b>Total Expenditures:</b>	<b>41,912</b>	<b>49,914</b>	<b>8,002</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	15,000	0	0	0	0
Prior Surplus	3,000	2,000	1,000	0	0
Taxes	31,914	38,011	39,119	40,220	40,322
<b>Total Revenues:</b>	<b>49,914</b>	<b>40,011</b>	<b>40,119</b>	<b>40,220</b>	<b>40,322</b>
<b>Expenditures</b>					
Administration	1,319	1,342	1,365	1,389	1,413
Contingency	15,000	20,000	20,000	20,000	20,000
Grant Expense	15,000	0	0	0	0
Insurance	2,000	2,000	2,000	2,000	2,000
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	10,195	10,269	10,354	10,431	10,509
<b>Total Expenditures:</b>	<b>49,914</b>	<b>40,011</b>	<b>40,119</b>	<b>40,220</b>	<b>40,322</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

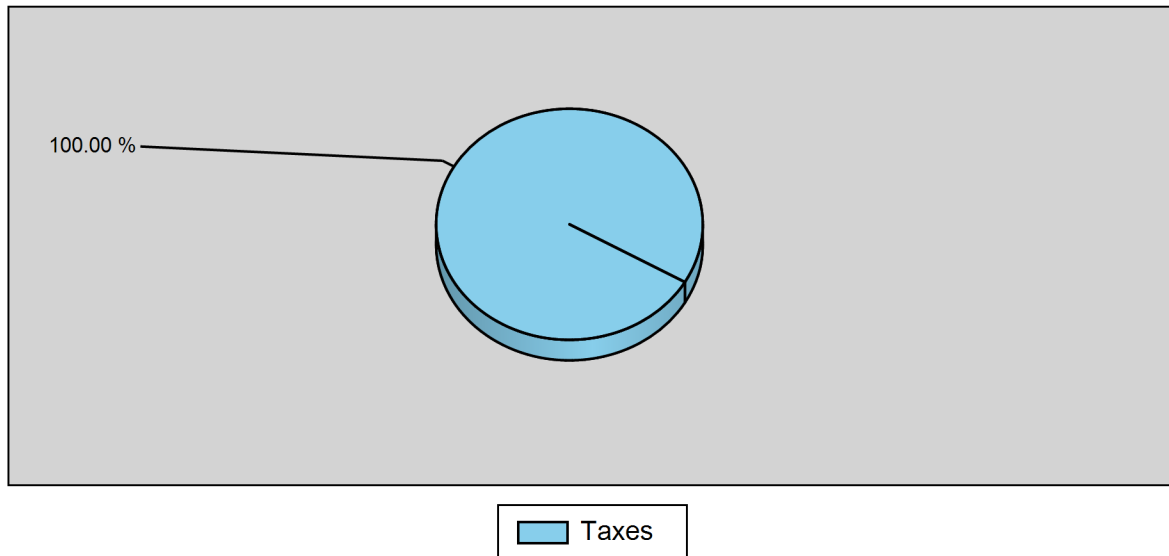
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

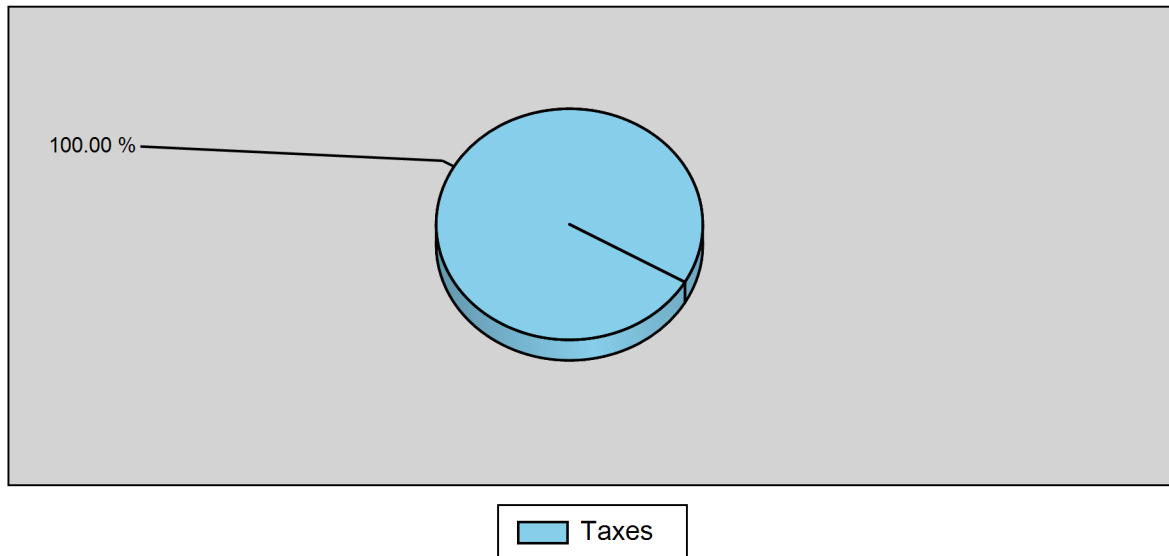
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



## Revenues By GL Category



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	88	0	(88)
Taxes	3,585	3,560	(25)
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,560</b>	<b>(113)</b>
<b>Expenditures</b>			
Operations	3,673	3,035	(638)
Transfers	0	525	525
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,560</b>	<b>(113)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

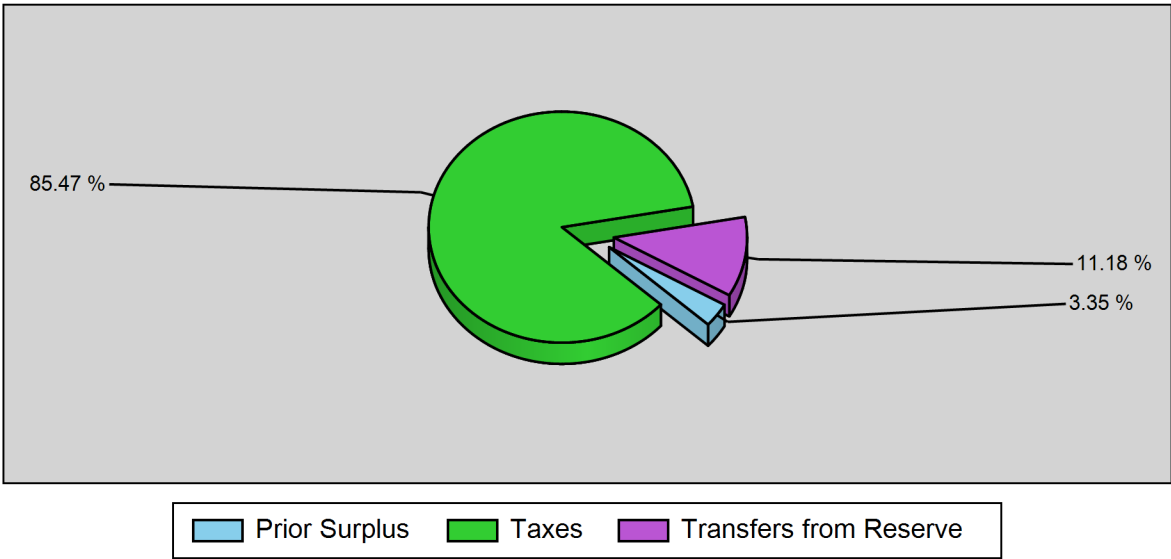
Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
Dept Number: 2610  
Service Participants: Electoral Area E



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	3,560	3,604	3,648	3,693	3,739
<b>Total Revenues:</b>	<b>3,560</b>	<b>3,604</b>	<b>3,648</b>	<b>3,693</b>	<b>3,739</b>
<b>Expenditures</b>					
Operations	3,035	3,079	3,123	3,168	3,214
Transfers	525	525	525	525	525
<b>Total Expenditures:</b>	<b>3,560</b>	<b>3,604</b>	<b>3,648</b>	<b>3,693</b>	<b>3,739</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE NARAMATA

Dept Number: 1700

Service Participants: Specified Service Area R715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	400,000	0	(400,000)
Prior Surplus	(6,000)	15,000	21,000
Taxes	298,344	382,197	83,853
Transfers from Reserve	0	50,000	50,000
<b>Total Revenues:</b>	<b>692,344</b>	<b>447,197</b>	<b>(245,147)</b>
<b>Expenditures</b>			
Administration	16,322	15,810	(512)
Capital and Equipment	439,000	96,610	(342,390)
Financing	10,000	36,370	26,370
Insurance	14,754	13,880	(874)
Maintenance and Repairs	27,254	31,626	4,372
Operations	7,926	8,640	714
Other Expense	13,094	13,354	260
Supplies	14,681	18,193	3,512
Transfers	0	16,000	16,000
Travel	3,000	3,270	270
Utilities	12,333	13,444	1,111
Wages and benefits	133,980	180,000	46,020
<b>Total Expenditures:</b>	<b>692,344</b>	<b>447,197</b>	<b>(245,147)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

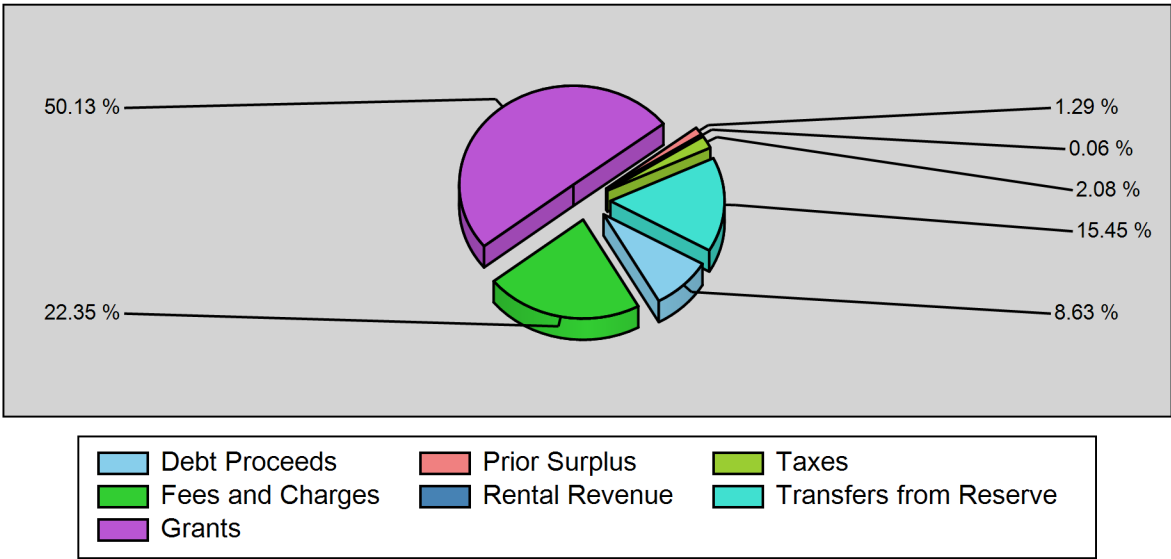
Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	15,000	10,000	10,000	10,600	10,600
Taxes	382,197	408,129	438,530	468,439	499,060
Transfers from Reserve	50,000	50,000	50,000	50,000	50,000
<b>Total Revenues:</b>	<b>447,197</b>	<b>468,129</b>	<b>498,530</b>	<b>529,039</b>	<b>559,660</b>
<b>Expenditures</b>					
Administration	15,810	16,087	16,369	16,655	16,889
Capital and Equipment	96,610	100,805	105,377	109,234	114,274
Financing	36,370	36,370	36,370	36,370	36,370
Insurance	13,880	18,644	20,322	21,540	22,123
Maintenance and Repairs	31,626	34,473	37,576	40,364	44,191
Operations	8,640	9,417	10,265	10,881	11,860
Other Expense	13,354	3,436	3,745	3,970	4,030
Supplies	18,193	19,830	21,613	23,339	23,689
Transfers	16,000	16,000	16,000	16,960	16,960
Travel	3,270	3,564	3,885	4,118	4,180
Utilities	13,444	14,653	15,972	16,930	17,184
Wages and benefits	180,000	194,850	211,036	228,678	247,910
<b>Total Expenditures:</b>	<b>447,197</b>	<b>468,129</b>	<b>498,530</b>	<b>529,039</b>	<b>559,660</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	1,000,000	500,000	(500,000)
Fees and Charges	1,269,003	1,295,130	26,127
Grants	300,000	2,905,000	2,605,000
Prior Surplus	103,900	75,000	(28,900)
Rental Revenue	3,600	3,600	0
Taxes	115,000	120,750	5,750
Transfers from Reserve	400,000	895,000	495,000
<b>Total Revenues:</b>	<b>3,191,503</b>	<b>5,794,480</b>	<b>2,602,977</b>
<b>Expenditures</b>			
Administration	58,722	60,738	2,016
Advertising	2,300	2,400	100
Capital and Equipment	1,600,000	3,775,000	2,175,000
Consultants	280,000	690,000	410,000
Contingency	1,000	1,000	0
Contracts and Agreements	7,535	7,535	0
Financing	163,568	163,568	0
Insurance	14,121	13,916	(205)
Legal	5,000	5,000	0
Maintenance and Repairs	108,900	90,000	(18,900)
Operations	153,460	181,075	27,615
Supplies	500	500	0
Transfers	181,941	176,941	(5,000)
Travel	20,000	20,000	0
Utilities	160,000	163,625	3,625
Wages and benefits	434,456	443,182	8,726
<b>Total Expenditures:</b>	<b>3,191,503</b>	<b>5,794,480</b>	<b>2,602,977</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Debt Proceeds	500,000	0	0	0	0
Fees and Charges	1,295,130	1,610,388	1,557,128	1,627,826	1,622,331
Grants	2,905,000	0	0	0	0
Prior Surplus	75,000	0	0	0	0
Rental Revenue	3,600	3,600	3,600	3,600	3,600
Taxes	120,750	126,788	133,127	139,783	146,772
Transfers from Reserve	895,000	200,000	100,000	100,000	100,000
<b>Total Revenues:</b>	<b>5,794,480</b>	<b>1,940,776</b>	<b>1,793,855</b>	<b>1,871,209</b>	<b>1,872,703</b>
<b>Expenditures</b>					
Administration	60,738	61,801	62,882	63,983	65,102
Advertising	2,400	2,500	2,600	2,700	2,800
Capital and Equipment	3,775,000	100,000	0	300,000	300,000
Consultants	690,000	140,000	75,000	160,000	50,000
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	7,535	7,535	7,535	7,535	0
Financing	163,568	230,429	230,429	230,429	230,429
Insurance	13,916	14,160	14,408	14,660	14,917
Legal	5,000	5,000	5,000	5,000	5,000
Maintenance and Repairs	90,000	90,000	90,000	90,000	90,000
Operations	181,075	163,700	168,825	173,950	181,700
Supplies	500	500	500	500	500
Transfers	176,941	486,941	486,941	161,941	261,941
Travel	20,000	20,000	20,000	20,000	20,000
Utilities	163,625	167,296	171,014	174,779	178,000
Wages and benefits	443,182	449,914	457,721	464,732	471,314
<b>Total Expenditures:</b>	<b>5,794,480</b>	<b>1,940,776</b>	<b>1,793,855</b>	<b>1,871,209</b>	<b>1,872,703</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

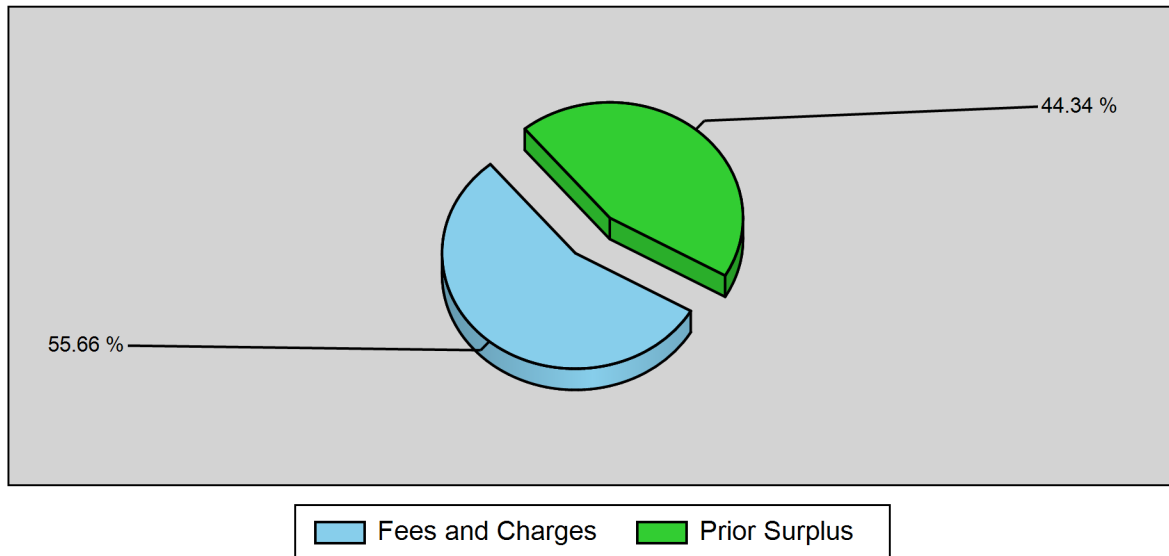
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,000	3,452	(548)
Prior Surplus	6,000	2,750	(3,250)
<b>Total Revenues:</b>	<b>10,000</b>	<b>6,202</b>	<b>(3,798)</b>
<b>Expenditures</b>			
Administration	1,066	1,013	(53)
Transfers	3,198	0	(3,198)
Utilities	5,100	5,189	89
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>10,000</b>	<b>6,202</b>	<b>(3,798)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Fees and Charges	3,452	3,811	4,171	4,533	5,648
Prior Surplus	2,750	2,500	2,250	2,000	1,000
<b>Total Revenues:</b>	<b>6,202</b>	<b>6,311</b>	<b>6,421</b>	<b>6,533</b>	<b>6,648</b>
<b>Expenditures</b>					
Administration	1,013	1,031	1,049	1,067	1,086
Utilities	5,189	5,280	5,372	5,466	5,562
<b>Total Expenditures:</b>	<b>6,202</b>	<b>6,311</b>	<b>6,421</b>	<b>6,533</b>	<b>6,648</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “F”

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# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

ELECTORAL AREA F				NET
<u>(OKANAGAN LAKE WEST/WESTBENCH)</u>		<u>2017</u>	<u>2016</u>	<u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 17,657	\$ 14,224	\$ 3,433
ANIMAL CONTROL		11,097	11,163	(66)
BUILDING INSPECTION		11,259	11,263	(4)
DESTRUCTION OF PESTS		222	203	19
ELECTORAL AREA ADMINISTRATION		98,487	95,983	2,504
ELECTORAL AREA PLANNING		80,446	80,344	102
EMERGENCY PLANNING		4,448	4,166	282
ENVIRONMENTAL CONSERVATION		14,080	-	14,080
GENERAL GOVERNMENT		31,133	31,348	(215)
HERITAGE (Subregional)		459	-	459
ILLEGAL DUMPING		217	252	(34)
MOSQUITO CONTROL - Impr Only		183	566	(383)
NOXIOUS WEEDS		1,017	833	183
NUISANCE CONTROL		634	631	3
SUBDIVISION SERVICING		8,046	7,816	229
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		887	-	887
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		1,848	2,176	(328)
REGIONAL TRAILS		6,559	6,295	264
SOLID WASTE MANAGEMENT PLAN		3,711	3,507	205
<b>Subtotal</b>		<b>\$ 292,392</b>	<b>\$ 270,770</b>	<b>\$ 21,622</b>
<b><u>Regional Director determines budget</u></b>				
GRANT-IN-AID		\$ 2,500	\$ 2,500	\$ -
NOISE BYLAW		2,169	1,315	854
PARKS COMMISSION		115,427	75,905	39,522
RURAL PROJECTS		11,087	11,576	(489)
UNTIDY AND UNSIGHTLY CONTROL		3,515	3,673	(158)
VICTIM SERVICES DEF		1,683	-	1,683
<b>Subtotal</b>		<b>\$ 136,381</b>	<b>\$ 94,969</b>	<b>\$ 41,412</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 21,163	\$ 21,466	\$ (303)
<b>SUBTOTAL</b>		<b>\$ 449,936</b>	<b>\$ 387,205</b>	<b>\$ 62,731</b>
<b><u>Service Areas</u></b>				
ELECT SYS-WESTBENCH EST/HUSULA-A(715)		\$ 6,201	\$ 6,011	\$ 190
FAULDER WATER SYSTEM-A(777)		140,297	136,390	3,907
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)		294,224	265,143	29,081
OKANAGAN REGIONAL LIBRARY		85,829	85,354	475
REC CENTRE COST SHARING-M(715)		20,000	20,000	-
STERILE INSECT RELEASE		14,799	10,341	4,459
SEPTAGE DISPOSAL SERVICE		1,620	1,634	(14)
WEST BENCH WATER CAPITAL (PARCEL)		115,600	115,600	-
<b>Subtotal</b>		<b>\$ 678,570</b>	<b>\$ 640,472</b>	<b>\$ 38,098</b>
<b>TOTAL</b>		<b>\$ 1,128,506</b>	<b>\$ 1,027,678</b>	<b>\$ 100,829</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.15</b>	<b>\$ 2.10</b>	<b>\$ 0.05</b>
<b>Average Taxes per Res Property</b>		<b>\$ 1,075.48</b>	<b>\$ 972.34</b>	<b>\$ 103.14</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA F</b>	\$1,128,506	\$1,027,678	\$67,651	(Excluding Fire and Water)**
REGIONAL SERVICES	\$118,613	\$95,238	\$23,375	See Regional Services Summary Changes
RURAL SERVICES	\$295,570	\$292,693	\$2,877	See Rural Services Summary
SHARED SERVICES	\$5,472	\$2,949	\$2,523	See Shared Services Summary Changes
AREA F PARKS COMMISSION	\$115,427	\$75,905	\$39,522	\$30K Capital works with no reserve offset and Program changes approved - project management staffing \$12K and rec staffing \$20K
GRANT IN AID - AREA F	\$2,500	\$2,500	\$0	
ELECTORAL AREA F - RURAL PROJECTS	\$11,087	\$11,576	-\$489	
UNSIGHTLY/UNTIDY PREMISES - AREA F	\$3,515	\$3,673	-\$158	
FIRE PROTECTION - D-F	\$294,224	\$265,143	\$29,081	Increased S&W costs - firefighters contract settled
RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
ST. LIGHTING-WEST BENCH/HUSULA	\$6,201	\$6,011	\$190	
WATER SYSTEM - FAULDER	\$140,297	\$136,390	\$3,907	Program changes approved \$8K PW Admin support, Water operator and Engineering Technologist - offset somewhat with decreased transfer to reserve
WATER SYSTEM - WEST BENCH	\$115,600	\$115,600	\$0	

NON TAX SUPPORTED SERVICES - USER FEES / OTHER				EXPLANATION
WATER SYSTEM SAGE MESA	\$244,469	\$176,357	\$68,112	Overflow lower reservoir work \$100K
WEST BENCH WATER	\$386,456	\$439,168	-\$52,712	Fee structure TBD for metering

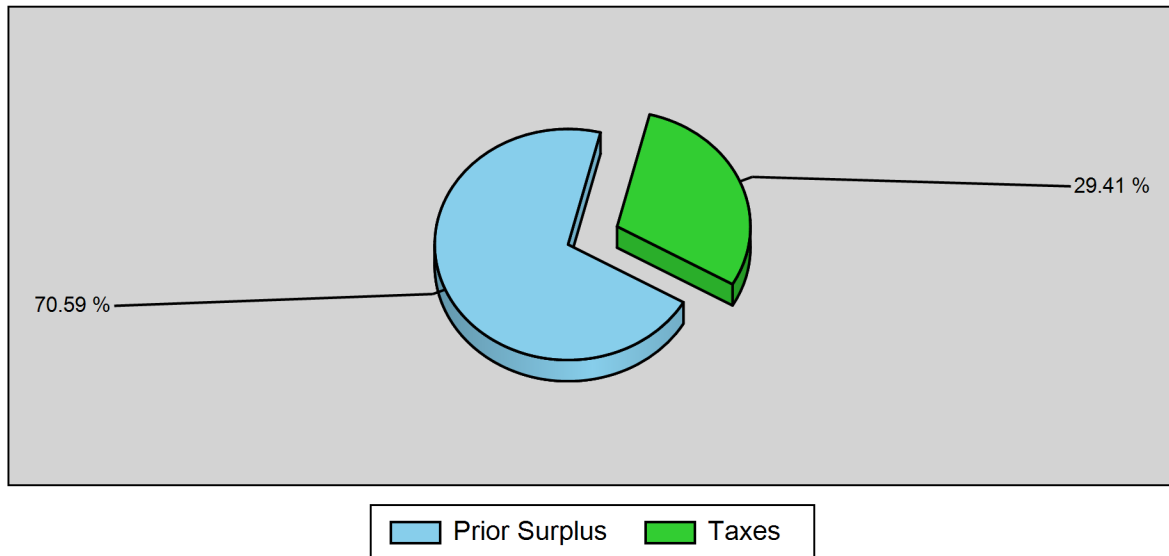
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,000	6,000	0
Taxes	2,500	2,500	0
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	8,500	8,500	0
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
Dept Number: 8000  
Service Participants: Electoral Area F



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Expenditures</b>					
Grant in Aid	8,500	8,500	8,500	8,500	8,500
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

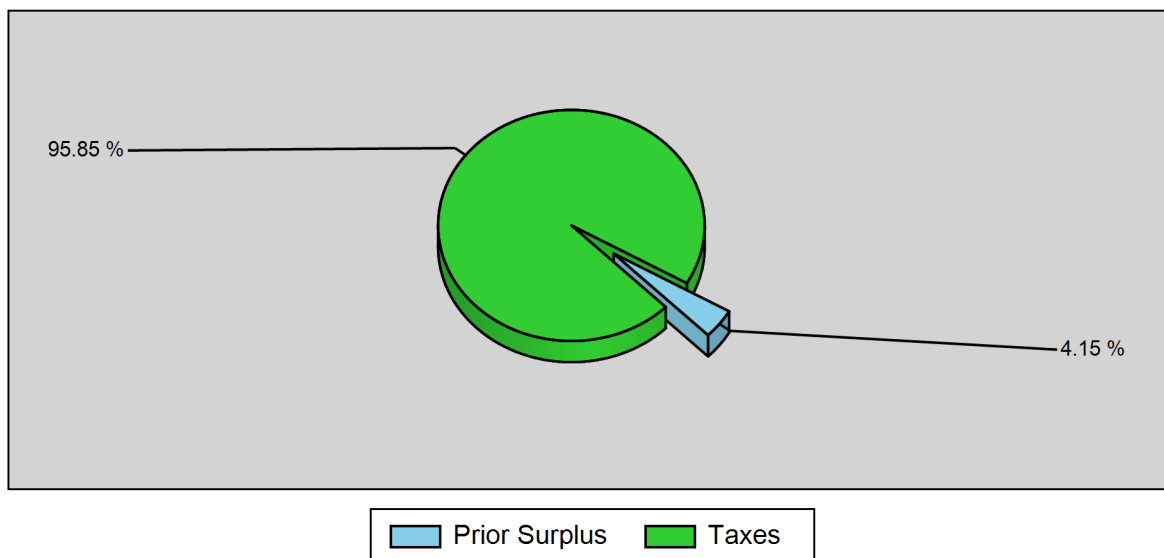
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	30,000	0	(30,000)
Prior Surplus	10,000	5,000	(5,000)
Taxes	75,905	115,427	39,522
<b>Total Revenues:</b>	<b>115,905</b>	<b>120,427</b>	<b>4,522</b>
<b>Expenditures</b>			
Administration	3,094	2,630	(464)
Capital and Equipment	73,800	38,000	(35,800)
Contracts and Agreements	5,700	5,700	0
Insurance	963	888	(75)
Maintenance and Repairs	1,195	1,195	0
Operations	500	550	50
Supplies	3,200	3,200	0
Transfers	0	5,000	5,000
Utilities	5,000	5,000	0
Wages and benefits	22,453	58,264	35,811
<b>Total Expenditures:</b>	<b>115,905</b>	<b>120,427</b>	<b>4,522</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	115,427	136,379	88,201	99,776	100,658
<b>Total Revenues:</b>	<b>120,427</b>	<b>141,379</b>	<b>93,201</b>	<b>104,776</b>	<b>105,658</b>
<b>Expenditures</b>					
Administration	2,630	2,676	2,723	2,771	2,819
Capital and Equipment	38,000	58,000	20,000	20,000	20,000
Contracts and Agreements	5,700	5,700	5,700	5,700	5,700
Insurance	888	904	920	936	1,049
Maintenance and Repairs	1,195	1,195	1,195	1,195	1,195
Operations	550	600	650	700	750
Supplies	3,200	3,600	3,600	3,800	4,000
Transfers	5,000	5,000	5,000	5,000	5,000
Utilities	5,000	5,000	5,000	5,000	5,000
Wages and benefits	58,264	58,704	48,413	59,674	60,145
<b>Total Expenditures:</b>	<b>120,427</b>	<b>141,379</b>	<b>93,201</b>	<b>104,776</b>	<b>105,658</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



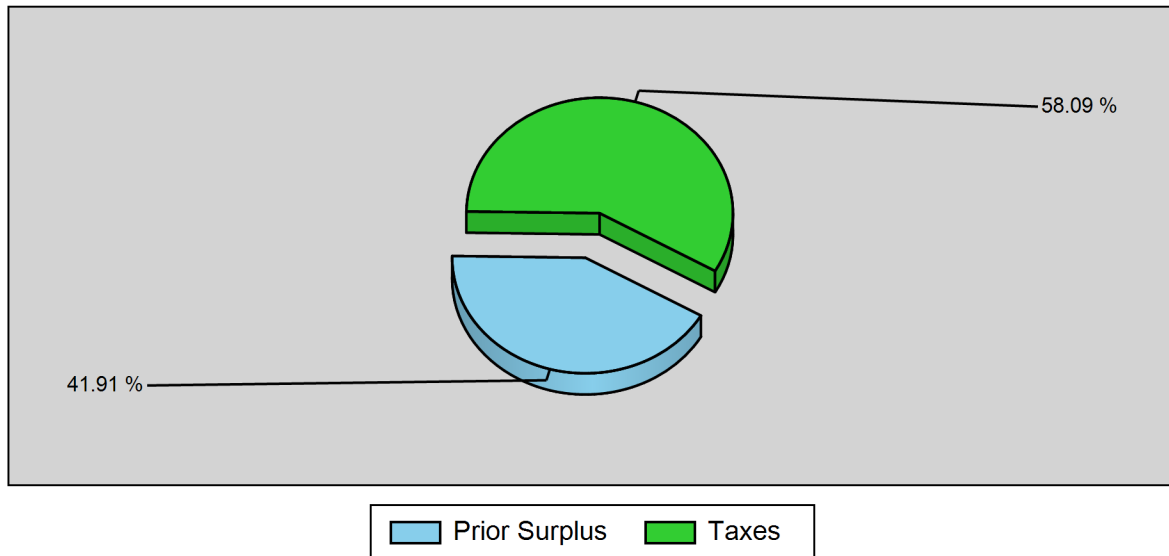
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	69,000	0	(69,000)
Prior Surplus	7,500	8,000	500
Taxes	11,576	11,087	(489)
<b>Total Revenues:</b>	<b>88,076</b>	<b>19,087</b>	<b>(68,989)</b>
<b>Expenditures</b>			
Administration	1,416	1,345	(71)
Advertising	500	500	0
Contingency	10,000	10,000	0
Projects	69,400	400	(69,000)
Travel	2,000	2,000	0
Wages and benefits	4,760	4,842	82
<b>Total Expenditures:</b>	<b>88,076</b>	<b>19,087</b>	<b>(68,989)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	8,000	5,000	2,500	0	0
Taxes	11,087	14,197	16,819	19,432	19,547
<b>Total Revenues:</b>	<b>19,087</b>	<b>19,197</b>	<b>19,319</b>	<b>19,432</b>	<b>19,547</b>
<b>Expenditures</b>					
Administration	1,345	1,369	1,393	1,417	1,442
Advertising	500	500	500	500	500
Contingency	10,000	10,000	10,000	10,000	10,000
Projects	400	400	400	400	400
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	4,842	4,928	5,026	5,115	5,205
<b>Total Expenditures:</b>	<b>19,087</b>	<b>19,197</b>	<b>19,319</b>	<b>19,432</b>	<b>19,547</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

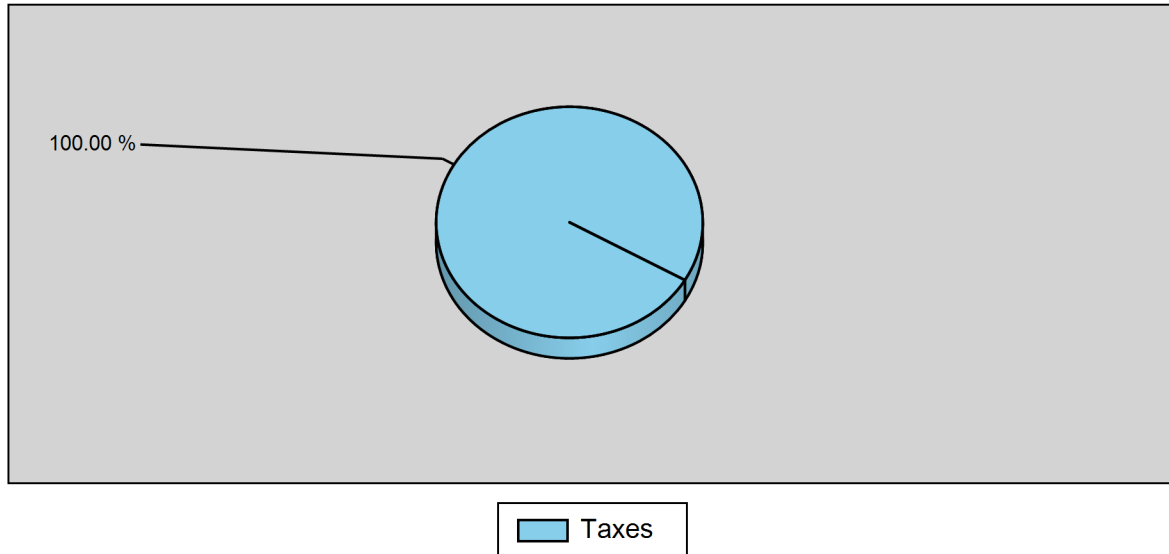
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	3,515	(158)
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,515</b>	<b>(158)</b>
<b>Expenditures</b>			
Operations	3,673	2,905	(768)
Transfers	0	610	610
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,515</b>	<b>(158)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
Dept Number: 2630  
Service Participants: Electoral Area F



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	3,515	3,556	3,598	3,641	3,685
<b>Total Revenues:</b>	<b>3,515</b>	<b>3,556</b>	<b>3,598</b>	<b>3,641</b>	<b>3,685</b>
<b>Expenditures</b>					
Operations	2,905	2,946	2,988	3,031	3,075
Transfers	610	610	610	610	610
<b>Total Expenditures:</b>	<b>3,515</b>	<b>3,556</b>	<b>3,598</b>	<b>3,641</b>	<b>3,685</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

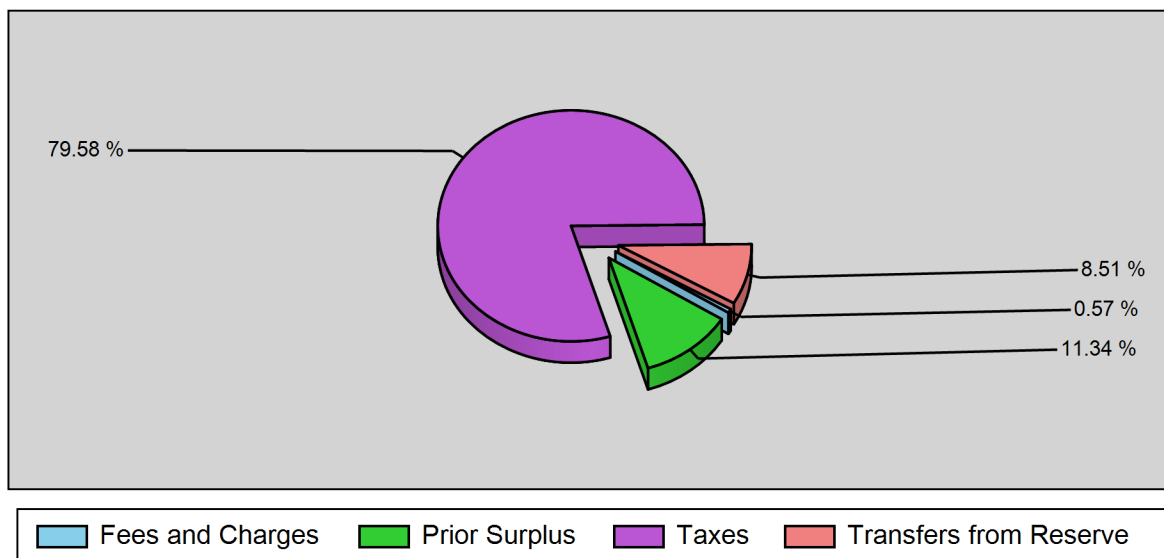
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	1,000	1,000	0
Prior Surplus	25,000	20,000	(5,000)
Taxes	136,390	140,297	3,907
Transfers from Reserve	35,000	15,000	(20,000)
<b>Total Revenues:</b>	<b>197,390</b>	<b>176,297</b>	<b>(21,093)</b>
<b>Expenditures</b>			
Administration	8,966	8,320	(646)
Capital and Equipment	5,000	5,000	0
Consultants	40,000	5,000	(35,000)
Financing	0	7,486	7,486
Insurance	1,339	2,281	942
Operations	17,690	35,500	17,810
Transfers	28,963	13,958	(15,005)
Travel	4,000	4,000	0
Utilities	14,000	14,500	500
Wages and benefits	77,432	80,252	2,820
<b>Total Expenditures:</b>	<b>197,390</b>	<b>176,297</b>	<b>(21,093)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	1,000	1,000	1,000	1,000	1,000
Prior Surplus	20,000	10,000	10,000	10,000	10,000
Taxes	140,297	163,152	165,202	166,625	168,510
Transfers from Reserve	15,000	10,000	15,000	10,000	15,000
<b>Total Revenues:</b>	<b>176,297</b>	<b>184,152</b>	<b>191,202</b>	<b>187,625</b>	<b>194,510</b>
<b>Expenditures</b>					
Administration	8,320	8,465	8,613	8,763	8,916
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	5,000	10,000	10,000	5,000	5,000
Financing	7,486	7,486	7,486	7,486	7,486
Insurance	2,281	2,321	2,361	2,402	2,444
Operations	35,500	33,500	38,500	38,500	43,500
Transfers	13,958	16,952	16,944	16,944	16,944
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	14,500	15,000	15,500	15,500	16,000
Wages and benefits	80,252	81,428	82,798	84,030	85,220
<b>Total Expenditures:</b>	<b>176,297</b>	<b>184,152</b>	<b>191,202</b>	<b>187,625</b>	<b>194,510</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

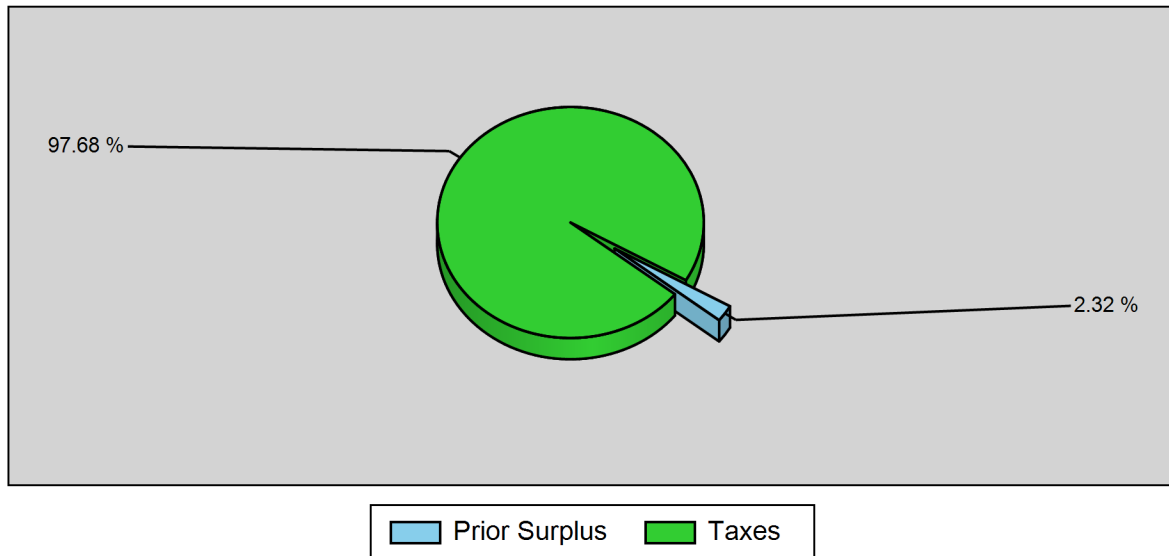
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	7,000	7,000
Taxes	265,143	294,224	29,081
<b>Total Revenues:</b>	<b>265,143</b>	<b>301,224</b>	<b>36,081</b>
<b>Expenditures</b>			
Administration	4,517	4,309	(208)
Contracts and Agreements	260,000	296,261	36,261
Insurance	626	654	28
<b>Total Expenditures:</b>	<b>265,143</b>	<b>301,224</b>	<b>36,081</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	7,000	0	0	0	0
Taxes	294,224	306,495	311,859	317,317	322,850
<b>Total Revenues:</b>	<b>301,224</b>	<b>306,495</b>	<b>311,859</b>	<b>317,317</b>	<b>322,850</b>
<b>Expenditures</b>					
Administration	4,309	4,384	4,461	4,539	4,618
Contracts and Agreements	296,261	301,446	306,721	312,089	317,551
Insurance	654	665	677	689	681
<b>Total Expenditures:</b>	<b>301,224</b>	<b>306,495</b>	<b>311,859</b>	<b>317,317</b>	<b>322,850</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

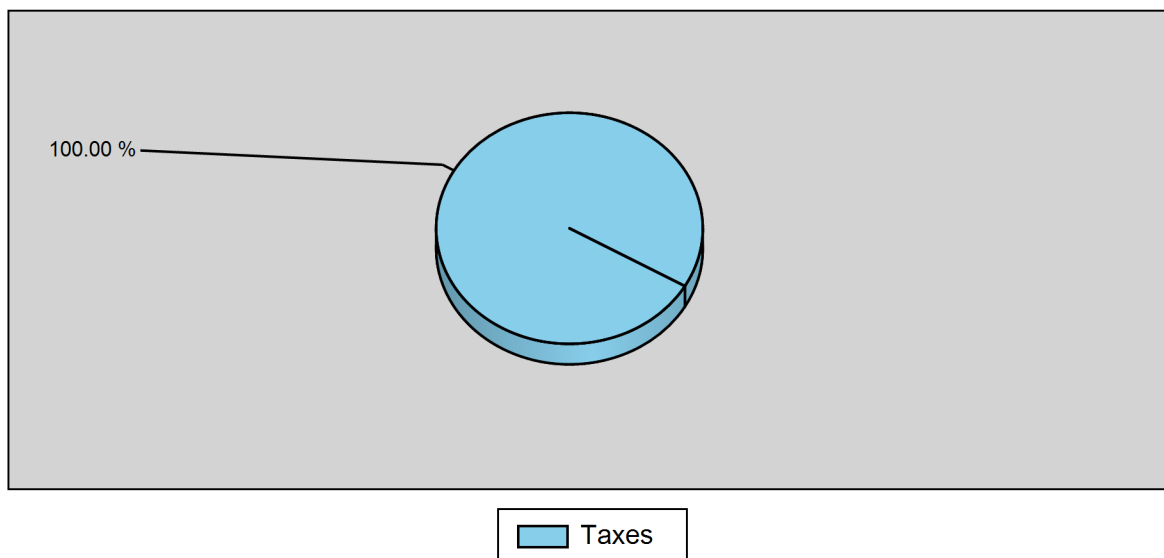
Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)

Dept Number: 7560

Service Participants: Specified Service Area V715



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	20,000	20,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

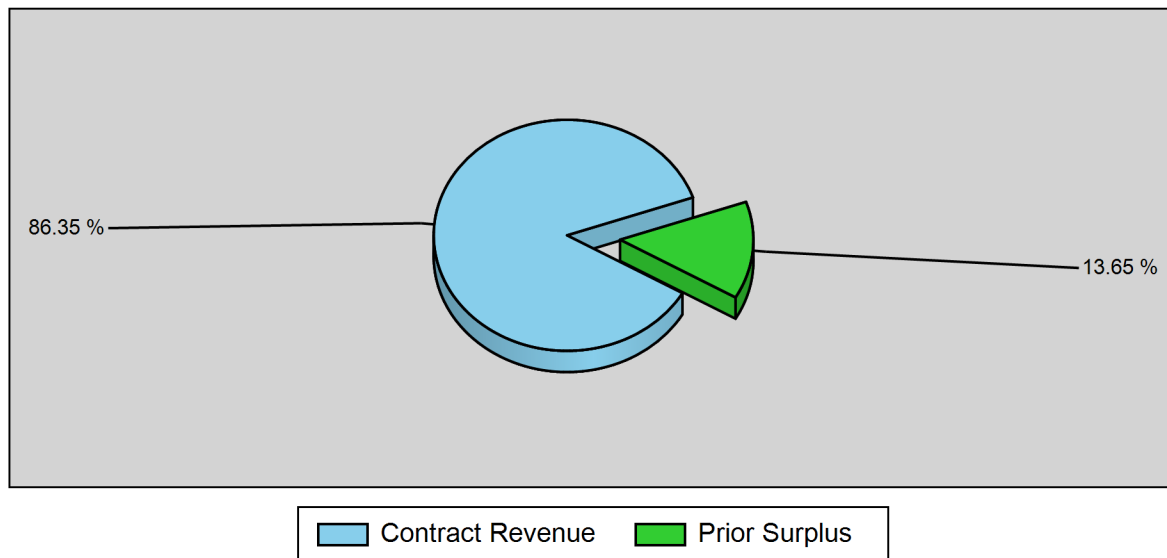
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	176,357	244,469	68,112
Prior Surplus	0	38,636	38,636
<b>Total Revenues:</b>	<b>176,357</b>	<b>283,105</b>	<b>106,748</b>
<b>Expenditures</b>			
Administration	2,061	2,174	113
Consultants	70,000	120,000	50,000
Operations	30,000	31,000	1,000
Supplies	2,200	2,200	0
Travel	0	1,500	1,500
Uncategorized Expenses	0	200	200
Wages and benefits	72,096	126,031	53,935
<b>Total Expenditures:</b>	<b>176,357</b>	<b>283,105</b>	<b>106,748</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	244,469	146,824	149,396	151,812	154,114
Prior Surplus	38,636	28,636	28,636	28,636	28,636
<b>Total Revenues:</b>	<b>283,105</b>	<b>175,460</b>	<b>178,032</b>	<b>180,448</b>	<b>182,750</b>
<b>Expenditures</b>					
Administration	2,174	2,212	2,251	2,290	2,330
Consultants	120,000	20,000	20,000	20,000	20,000
Operations	31,000	32,000	33,000	34,000	35,000
Supplies	2,200	2,200	2,200	2,200	2,200
Travel	1,500	1,500	1,500	1,500	1,500
Wages and benefits	126,031	117,348	118,881	120,258	121,520
Uncategorized Expenses	200	200	200	200	200
<b>Total Expenditures:</b>	<b>283,105</b>	<b>175,460</b>	<b>178,032</b>	<b>180,448</b>	<b>182,750</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

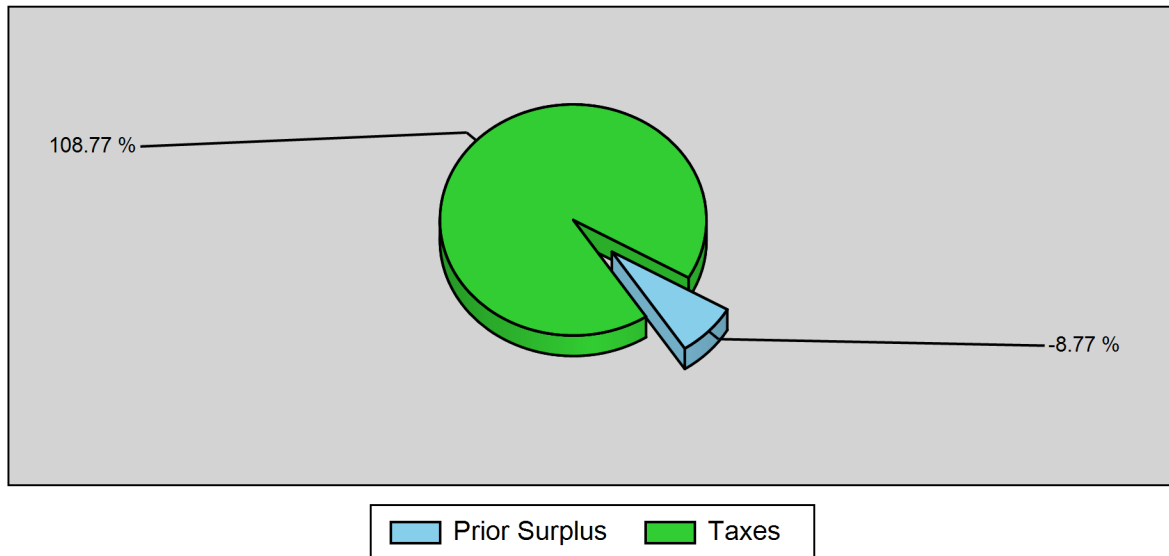
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(600)	(500)	100
Taxes	6,011	6,201	190
<b>Total Revenues:</b>	<b>5,411</b>	<b>5,701</b>	<b>290</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	4,300	5,250	950
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>5,411</b>	<b>5,701</b>	<b>290</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

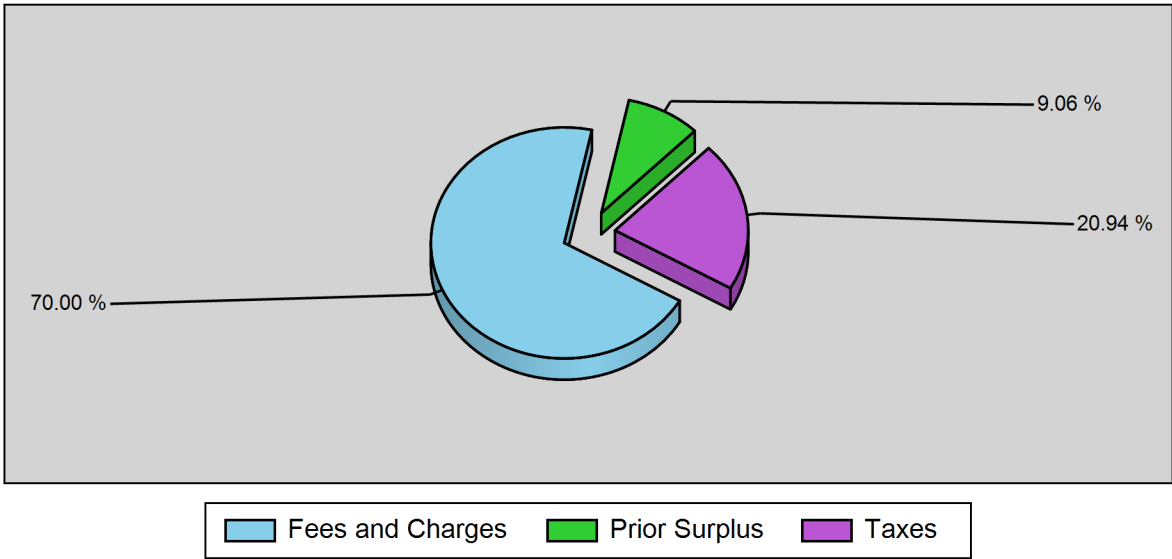
Service: STREET LIGHTING WEST BENCH/HUSULA  
Dept Number: 9660  
Service Participants: Specified Area F6 A(715)



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	(500)	0	0	0	0
Taxes	6,201	5,801	5,902	6,005	6,110
<b>Total Revenues:</b>	<b>5,701</b>	<b>5,801</b>	<b>5,902</b>	<b>6,005</b>	<b>6,110</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	5,250	5,342	5,435	5,530	5,627
<b>Total Expenditures:</b>	<b>5,701</b>	<b>5,801</b>	<b>5,902</b>	<b>6,005</b>	<b>6,110</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER

Dept Number: 3970

Service Participants: Specified Area 4-715 SRVA #48



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	439,168	386,456	(52,712)
Prior Surplus	150,000	50,000	(100,000)
Taxes	115,600	115,600	0
<b>Total Revenues:</b>	<b>704,768</b>	<b>552,056</b>	<b>(152,712)</b>
<b>Expenditures</b>			
Administration	20,291	20,711	420
Advertising	12,000	5,000	(7,000)
Capital and Equipment	30,000	5,000	(25,000)
Consultants	40,000	20,000	(20,000)
Contingency	2,000	5,000	3,000
Financing	141,066	141,066	0
Insurance	7,588	7,130	(458)
Legal	6,000	6,000	0
Operations	179,000	157,000	(22,000)
Other Expense	5,000	0	(5,000)
Supplies	2,500	2,500	0
Transfers	126,843	46,843	(80,000)
Travel	0	1,500	1,500
Utilities	28,000	29,000	1,000
Wages and benefits	104,480	105,306	826
<b>Total Expenditures:</b>	<b>704,768</b>	<b>552,056</b>	<b>(152,712)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	386,456	379,392	383,668	391,794	399,719
Prior Surplus	50,000	50,000	50,000	50,000	50,000
Taxes	115,600	115,600	115,600	115,600	115,600
<b>Total Revenues:</b>	<b>552,056</b>	<b>544,992</b>	<b>549,268</b>	<b>557,394</b>	<b>565,319</b>
<b>Expenditures</b>					
Administration	20,711	21,073	21,441	21,817	22,199
Advertising	5,000	5,000	5,000	5,000	5,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	20,000	5,000	5,000	5,000	5,000
Contingency	5,000	5,000	5,000	5,000	5,000
Financing	141,066	141,066	141,066	141,066	141,066
Insurance	7,130	7,254	7,381	7,510	7,641
Legal	6,000	6,000	2,000	2,000	2,000
Operations	157,000	162,000	167,100	172,200	177,300
Other Expense	0	0	0	0	0
Supplies	2,500	2,500	2,500	2,500	2,500
Transfers	46,843	46,843	46,843	46,843	46,843
Travel	1,500	1,500	1,500	1,500	1,500
Utilities	29,000	30,000	31,000	32,000	33,000
Wages and benefits	105,306	106,756	108,437	109,958	111,270
<b>Total Expenditures:</b>	<b>552,056</b>	<b>544,992</b>	<b>549,268</b>	<b>557,394</b>	<b>565,319</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# ELECTORAL AREA “G”

• Area G Requisition		<a href="#">290</a>
• Summary Information		<a href="#">291</a>
• Cemetery Area G	9000	<a href="#">292 – 293</a>
• Grant in Aid Area G	7970	<a href="#">294 – 295</a>
• Heritage Area G	7840	<a href="#">296</a>
• Rural Projects Area G	0380	<a href="#">297 - 298</a>
• Transit Area G	8350	<a href="#">299 - 300</a>
• Untidy/Unsightly Area G	2640	<a href="#">301 - 302</a>
Specified Areas		
• Olalla Water	3960	<a href="#">303 - 304</a>
• Recycling/Garbage Area G	3580	<a href="#">305 - 306</a>
• Schneider Electrical	9450	<a href="#">307 - 308</a>
• Street Lighting Electoral Area G	9500	<a href="#">309 – 310</a>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA G</b>				<b>NET</b>
<b>(HEDLEY/KEREMEOS)</b>		<b>2017</b>	<b>2016</b>	<b>CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only	\$	14,387	\$ 12,290	\$ 2,097
ANIMAL CONTROL		6,689	6,975	(285)
DESTRUCTION OF PESTS		134	127	7
ELECTORAL AREA ADMINISTRATION		59,368	59,970	(603)
ELECTORAL AREA PLANNING		48,493	50,199	(1,706)
EMERGENCY PLANNING		2,681	2,603	78
GENERAL GOVERNMENT		18,767	19,586	(819)
HERITAGE (Subregional)		277	-	277
ILLEGAL DUMPING		131	157	(26)
MOSQUITO CONTROL - Impr Only		10,106	9,270	836
NOXIOUS WEEDS		613	521	92
NUISANCE CONTROL		382	394	(12)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		535	-	535
REGIONAL TRAILS		3,954	3,933	21
SOLID WASTE MANAGEMENT PLAN		2,237	2,191	46
SUBDIVISION SERVICING		4,850	4,884	(34)
<b>Subtotal</b>	<b>\$</b>	<b>173,603</b>	<b>\$ 173,100</b>	<b>\$ 503</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
CEMETERY	\$	2,000	\$ 2,000	\$ -
ECONOMIC DEVELOPMENT - G		-	3,878	(3,878)
BGKEREMEOS LIBRARY CONTRIBUTION		-		-
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		43,858	42,424	1,434
REFUSE DISPOSAL - IMPR ONLY		112,792	113,471	(679)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
SWIMMING POOL - IMPR ONLY		20,929	21,693	(764)
TRANSIT		3,113	3,054	59
<b>Subtotal</b>	<b>\$</b>	<b>192,693</b>	<b>\$ 196,521</b>	<b>\$ (3,827)</b>
<b><u>Regional Director determines budget</u></b>				
ELECTRICAL SYSTEM OLALLA	\$	1,351	\$ 1,609	-\$ 258
GRANT IN AIDS		9,250	8,000	1,250
HERITAGE CONSERVATION		-	1,629	(1,629)
HERITAGE GRANT		4,000	4,000	-
RURAL PROJECTS		32,582	28,802	3,780
UNTIDY AND UNSIGHLY CONTROL		4,768	3,673	1,095
<b>Subtotal</b>	<b>\$</b>	<b>51,951</b>	<b>\$ 47,713</b>	<b>\$ 4,238</b>
<b>SUBTOTAL</b>	<b>\$</b>	<b>418,248</b>	<b>\$ 417,334</b>	<b>\$ 914</b>
<b><u>Service Areas</u></b>				
ELECT SYS-SCHNEIDER SUB-A(716)	\$	1,000	\$ 1,000	\$ -
FIRE PROTECTION-J(716)		124,811	107,435	17,376
OBWB - Defined Area		116	111	4
OLALLA WATER U(716)		-	-	-
OKANAGAN REGIONAL LIBRARY		51,737	53,329	(1,592)
STERILE INSECT RELEASE		58,939	81,681	(22,742)
<b>Subtotal</b>	<b>\$</b>	<b>236,603</b>	<b>\$ 243,556</b>	<b>\$ (6,953)</b>
<b>TOTAL</b>	<b>\$</b>	<b>654,851</b>	<b>\$ 660,890</b>	<b>\$ (6,039)</b>
<b>Average ResTax Rate/\$1000</b>	<b>\$</b>	<b>2.11</b>	<b>\$ 2.14</b>	<b>\$ (0.03)</b>
<b>Average Taxes per Res Property</b>	<b>\$</b>	<b>385.94</b>	<b>\$ 377.45</b>	<b>\$ 8.49</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE**	AVG HOUSE CHANGE
AREA G	\$654,851	\$660,890	-\$5,781	(Excluding Street Lighting and Water)**
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$103,019	\$123,468	-\$20,449	See Regional Services Summary Changes
RURAL SERVICES	\$181,377	\$190,261	-\$8,885	See Rural Services Summary
SHARED SERVICES	\$312,391	\$295,023	\$17,368	See Shared Services Summary Changes
AREA G COMMUNITY PARKS	\$0	\$0	\$0	
CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0	
GRANT-IN AID - AREA G	\$9,250	\$8,000	\$1,250	Decrease prior year surplus
HERITAGE - AREA G	\$4,000	\$4,000	\$0	
ELECTORAL AREA G - RURAL PROJECTS	\$32,582	\$28,802	\$3,780	
TRANSIT - ELECTORAL AREA G	\$3,113	\$3,054	\$59	
UNSIGHTLY/UNTIDY PREMISES - AREA G	\$4,768	\$3,673	\$1,095	Program change approved - enforcement clerk
WATER SYSTEM - OLALLA	\$0	\$0	\$0	
ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0	
AREA G STEET LIGHTING	\$1,351	\$1,609	-\$258	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE	\$165,820	\$163,048	\$2,772	No fee increase-updated user count
WATER SYSTEM - OLALLA	\$89,702	\$88,298	\$1,404	No increase

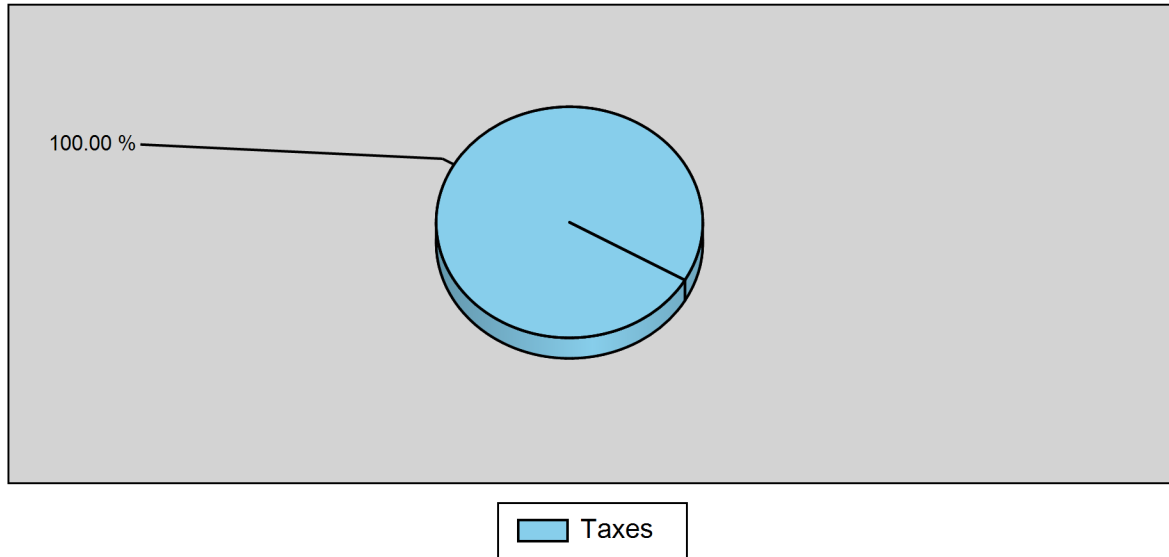
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA G  
 Dept Number: 9000  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	2,000	2,000	0
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA G  
Dept Number: 9000  
Service Participants: Electoral Area G



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	2,000	2,000	2,000	2,000	2,000
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

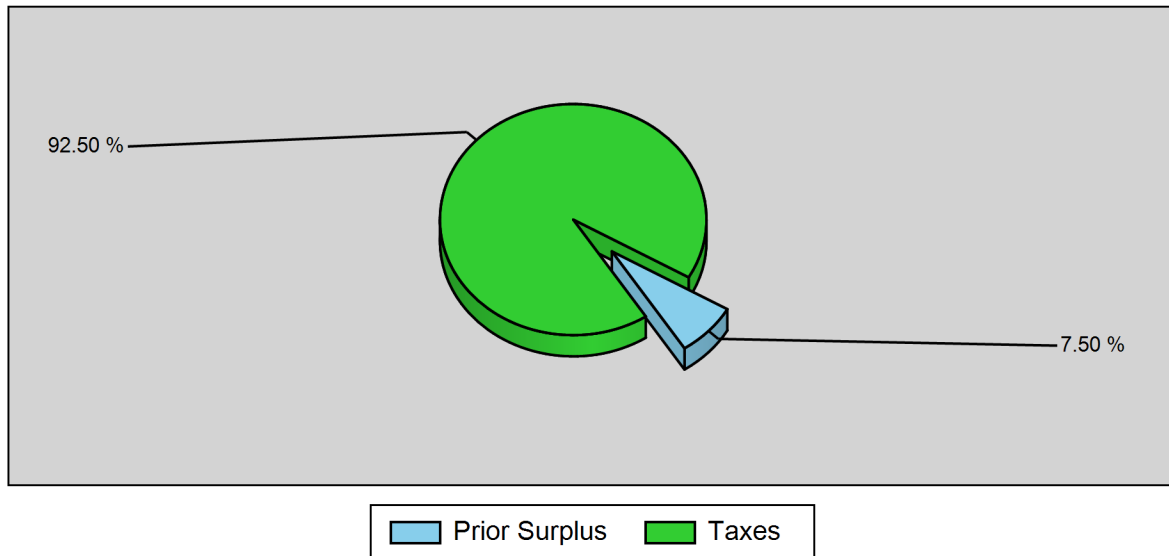
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,000	750	(1,250)
Taxes	8,000	9,250	1,250
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA G  
Dept Number: 7970  
Service Participants: Electoral Area G



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	750	2,000	2,000	2,000	2,000
Taxes	9,250	8,000	8,000	8,000	8,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

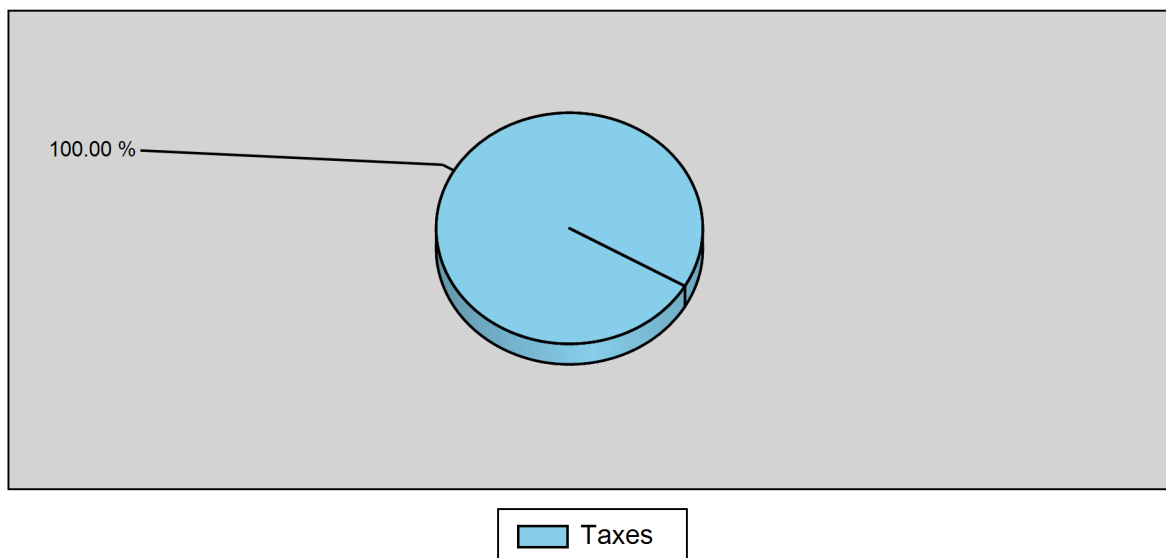
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE AREA G  
Dept Number: 7840  
Service Participants: Electoral Area G



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,000	4,000	0
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	4,000	4,000	0
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	4,000	4,000	4,000	4,000	4,000
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Expenditures</b>					
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



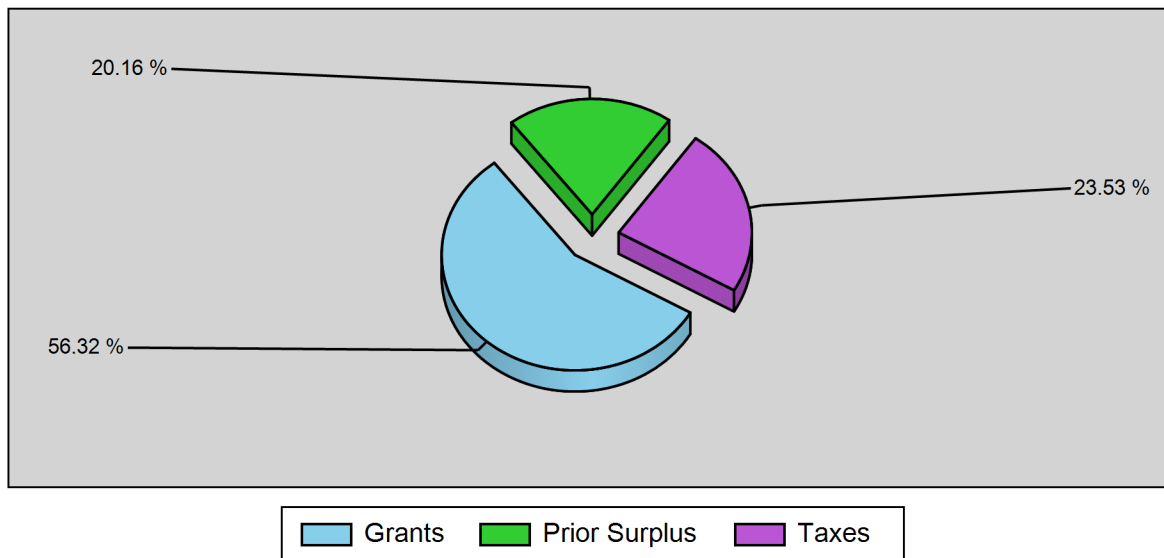
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
Dept Number: 0380  
Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	0	78,000	78,000
Prior Surplus	35,000	27,914	(7,086)
Taxes	28,802	32,582	3,780
<b>Total Revenues:</b>	<b>63,802</b>	<b>138,496</b>	<b>74,694</b>
<b>Expenditures</b>			
Administration	2,238	2,552	314
Advertising	500	500	0
Contingency	29,909	32,500	2,591
Grant Expense	0	78,000	78,000
Travel	6,000	6,000	0
Wages and benefits	25,155	18,944	(6,211)
<b>Total Expenditures:</b>	<b>63,802</b>	<b>138,496</b>	<b>74,694</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	78,000	0	0	0	0
Prior Surplus	27,914	20,000	15,000	10,000	5,000
Taxes	32,582	33,373	38,805	44,198	49,528
<b>Total Revenues:</b>	<b>138,496</b>	<b>53,373</b>	<b>53,805</b>	<b>54,198</b>	<b>54,528</b>
<b>Expenditures</b>					
Administration	2,552	2,597	2,642	2,688	2,735
Advertising	500	500	500	500	500
Contingency	32,500	25,000	25,000	25,000	25,000
Grant Expense	78,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	18,944	19,276	19,663	20,010	20,293
<b>Total Expenditures:</b>	<b>138,496</b>	<b>53,373</b>	<b>53,805</b>	<b>54,198</b>	<b>54,528</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

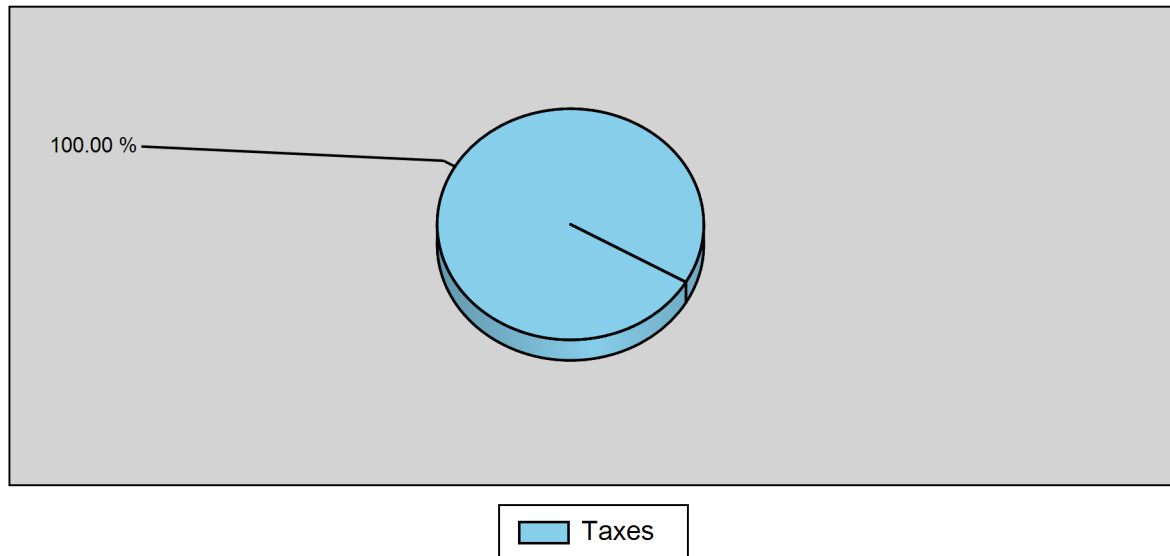
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,054	3,113	59
<b>Total Revenues:</b>	<b>3,054</b>	<b>3,113</b>	<b>59</b>
<b>Expenditures</b>			
Administration	114	122	8
Contracts and Agreements	2,940	2,991	51
<b>Total Expenditures:</b>	<b>3,054</b>	<b>3,113</b>	<b>59</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	3,113	3,167	3,222	3,278	3,327
<b>Total Revenues:</b>	<b>3,113</b>	<b>3,167</b>	<b>3,222</b>	<b>3,278</b>	<b>3,327</b>
<b>Expenditures</b>					
Administration	122	124	126	128	130
Contracts and Agreements	2,991	3,043	3,096	3,150	3,197
<b>Total Expenditures:</b>	<b>3,113</b>	<b>3,167</b>	<b>3,222</b>	<b>3,278</b>	<b>3,327</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

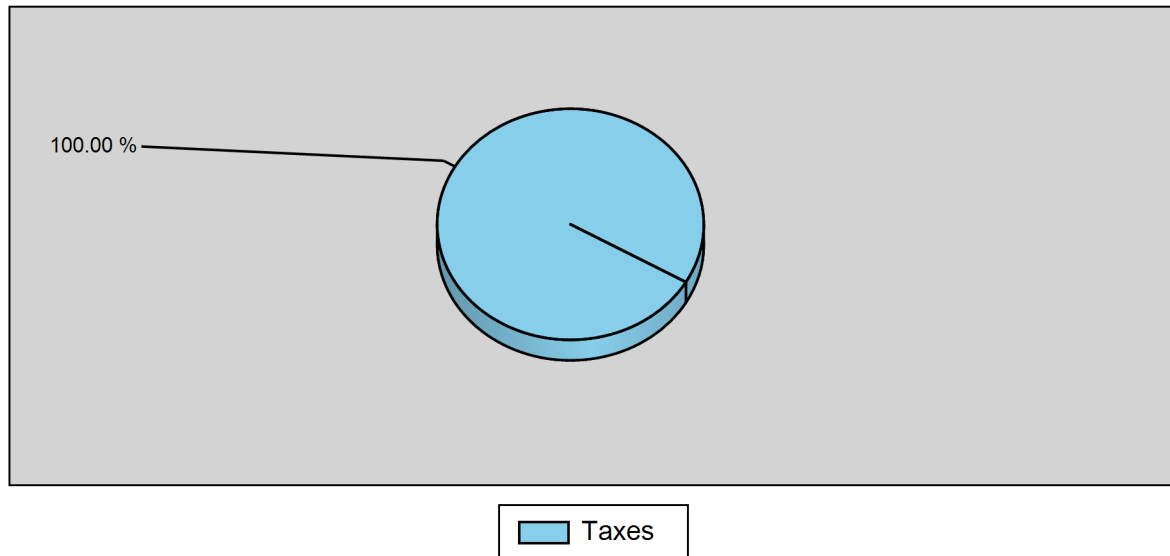
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	4,768	1,095
<b>Total Revenues:</b>	<b>3,673</b>	<b>4,768</b>	<b>1,095</b>
<b>Expenditures</b>			
Operations	3,673	4,098	425
Transfers	0	670	670
<b>Total Expenditures:</b>	<b>3,673</b>	<b>4,768</b>	<b>1,095</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
Dept Number: 2640  
Service Participants: Electoral Area G



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	4,768	4,827	4,887	4,948	5,010
<b>Total Revenues:</b>	<b>4,768</b>	<b>4,827</b>	<b>4,887</b>	<b>4,948</b>	<b>5,010</b>
<b>Expenditures</b>					
Operations	4,098	4,157	4,217	4,278	4,340
Transfers	670	670	670	670	670
<b>Total Expenditures:</b>	<b>4,768</b>	<b>4,827</b>	<b>4,887</b>	<b>4,948</b>	<b>5,010</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

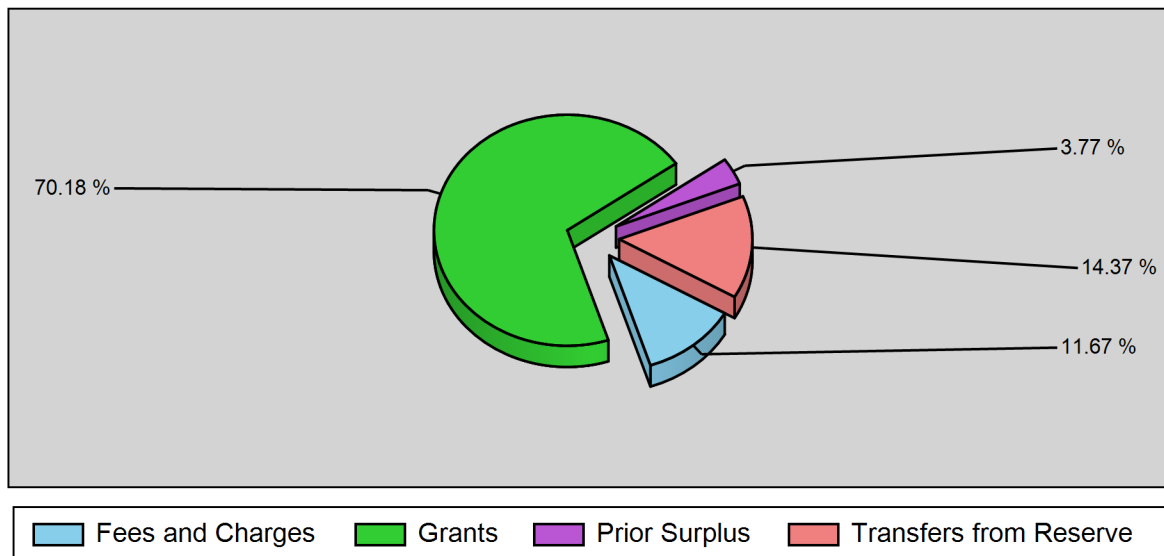
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	88,298	89,702	1,404
Grants	356,050	539,293	183,243
Prior Surplus	40,000	28,982	(11,018)
Transfers from Reserve	40,000	110,458	70,458
<b>Total Revenues:</b>	<b>524,348</b>	<b>768,435</b>	<b>244,087</b>
<b>Expenditures</b>			
Administration	10,198	9,983	(215)
Capital and Equipment	361,050	634,750	273,700
Consultants	37,000	32,000	(5,000)
Contingency	2,000	2,000	0
Insurance	1,154	1,140	(14)
Operations	11,025	11,200	175
Transfers	25,000	5,000	(20,000)
Travel	3,000	3,000	0
Utilities	12,000	13,000	1,000
Wages and benefits	61,921	56,362	(5,559)
<b>Total Expenditures:</b>	<b>524,348</b>	<b>768,435</b>	<b>244,087</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER

Dept Number: 3960

Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	89,702	104,945	127,211	98,266	119,327
Grants	539,293	50,000	0	0	0
Prior Surplus	28,982	20,898	20,917	20,933	948
Transfers from Reserve	110,458	0	0	0	0
<b>Total Revenues:</b>	<b>768,435</b>	<b>175,843</b>	<b>148,128</b>	<b>119,199</b>	<b>120,275</b>
<b>Expenditures</b>					
Administration	9,983	10,158	10,336	10,517	10,701
Capital and Equipment	634,750	55,000	5,000	5,000	5,000
Consultants	32,000	12,000	32,000	2,000	2,000
Contingency	2,000	2,000	2,000	2,000	2,000
Insurance	1,140	1,160	1,180	1,200	1,221
Operations	11,200	11,375	11,550	11,650	11,750
Transfers	5,000	10,000	10,000	10,000	10,000
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	13,000	14,000	15,000	15,000	15,000
Wages and benefits	56,362	57,150	58,062	58,832	59,603
<b>Total Expenditures:</b>	<b>768,435</b>	<b>175,843</b>	<b>148,128</b>	<b>119,199</b>	<b>120,275</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



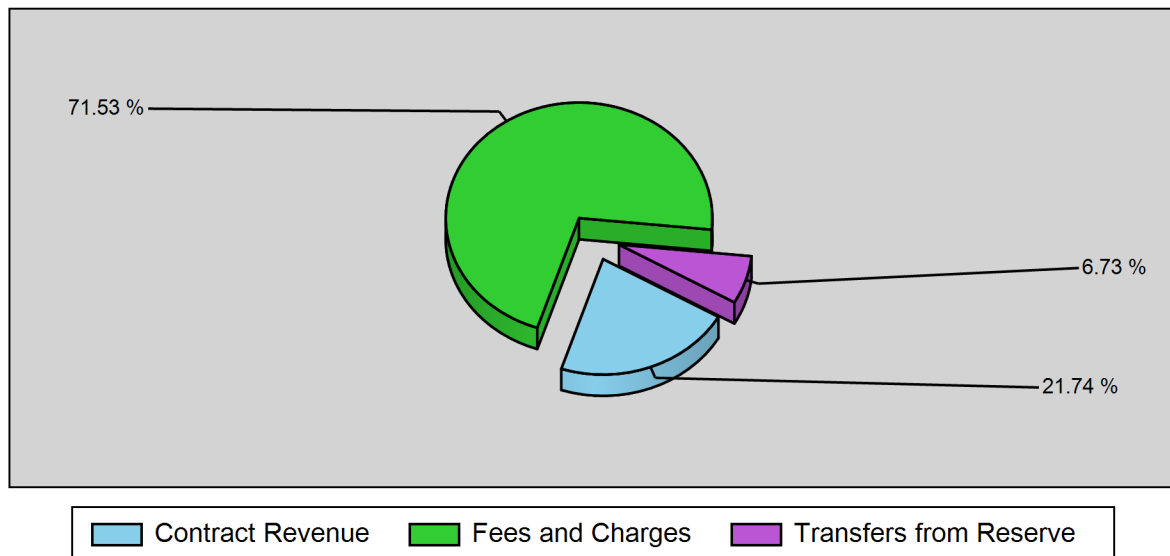
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
Dept Number: 3580  
Service Participants:



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	43,293	50,400	7,107
Fees and Charges	163,418	165,820	2,402
Transfers from Reserve	5,150	15,611	10,461
<b>Total Revenues:</b>	<b>211,861</b>	<b>231,831</b>	<b>19,970</b>
<b>Expenditures</b>			
Administration	9,285	9,882	597
Advertising	3,210	3,249	39
Contracts and Agreements	147,739	150,686	2,947
Insurance	972	1,015	43
Legal	230	233	3
Operations	36,675	52,800	16,125
Supplies	310	314	4
Transfers	1,615	1,635	20
Travel	2,220	2,247	27
Wages and benefits	9,605	9,770	165
<b>Total Expenditures:</b>	<b>211,861</b>	<b>231,831</b>	<b>19,970</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
Dept Number: 3580  
Service Participants:



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Contract Revenue	50,400	43,489	43,489	43,489	43,489
Fees and Charges	165,820	176,849	187,878	187,878	187,878
Transfers from Reserve	15,611	14,920	7,330	10,898	14,463
<b>Total Revenues:</b>	<b>231,831</b>	<b>235,258</b>	<b>238,697</b>	<b>242,265</b>	<b>245,830</b>
<b>Expenditures</b>					
Administration	9,882	10,055	10,231	10,410	10,592
Advertising	3,249	3,300	3,300	3,300	3,300
Contracts and Agreements	150,686	153,699	156,763	159,908	163,105
Insurance	1,015	1,033	1,051	1,069	1,088
Legal	233	235	235	235	235
Operations	52,800	52,800	52,800	52,800	52,800
Supplies	314	320	320	320	320
Transfers	1,635	1,640	1,640	1,700	1,700
Travel	2,247	2,250	2,250	2,250	2,250
Wages and benefits	9,770	9,926	10,107	10,273	10,440
<b>Total Expenditures:</b>	<b>231,831</b>	<b>235,258</b>	<b>238,697</b>	<b>242,265</b>	<b>245,830</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

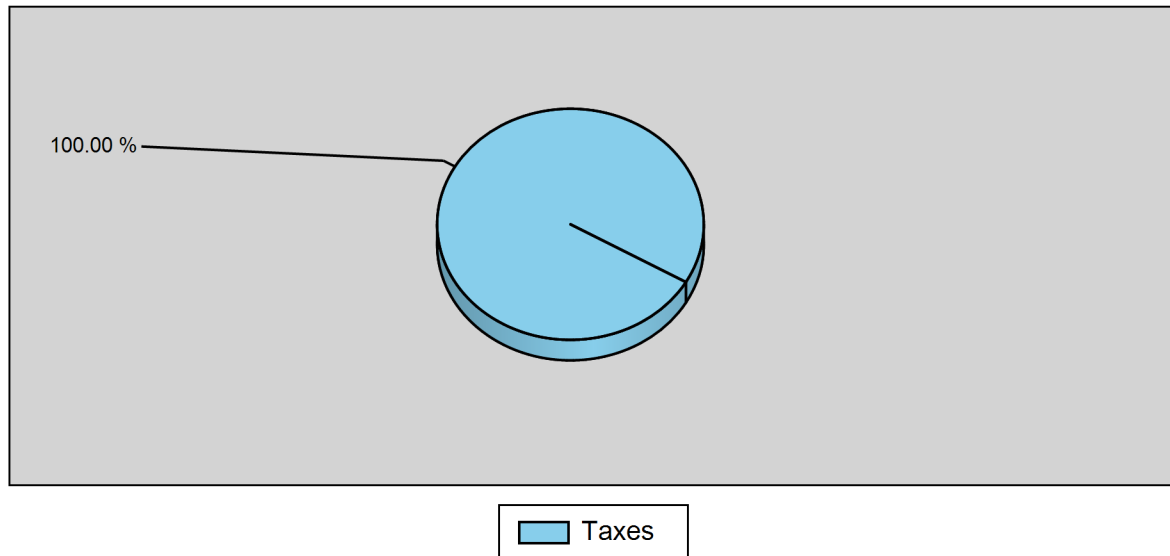
Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



## Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
Revenues			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
Expenditures			
Utilities	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Utilities	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

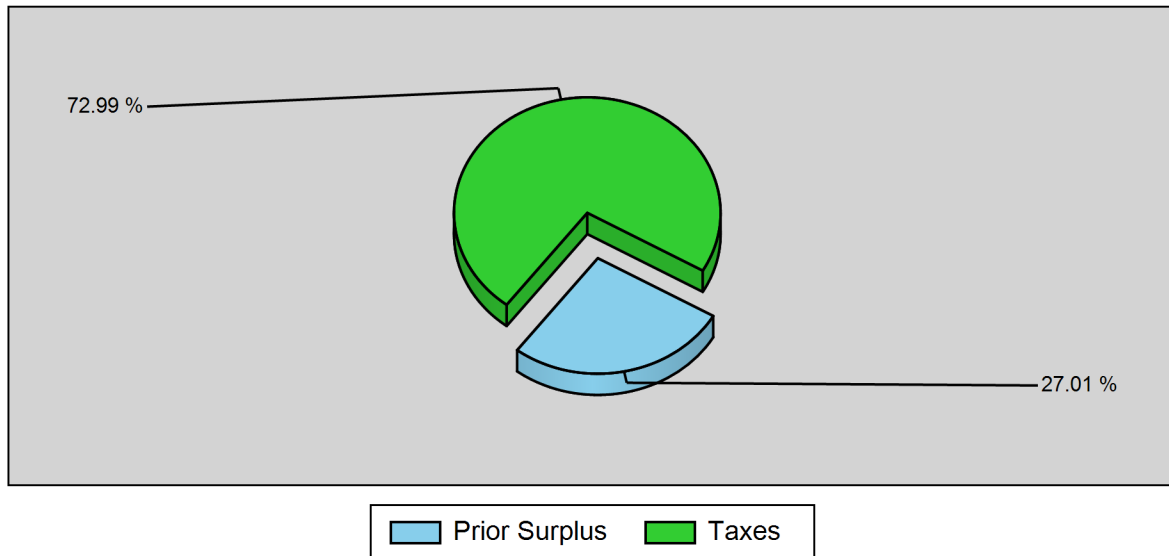
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
Dept Number: 9500  
Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	500	500	0
Taxes	1,609	1,351	(258)
<b>Total Revenues:</b>	<b>2,109</b>	<b>1,851</b>	<b>(258)</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	998	1,400	402
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>2,109</b>	<b>1,851</b>	<b>(258)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	500	500	500	500	0
Taxes	1,351	1,384	1,417	1,450	1,984
<b>Total Revenues:</b>	<b>1,851</b>	<b>1,884</b>	<b>1,917</b>	<b>1,950</b>	<b>1,984</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	1,400	1,425	1,450	1,475	1,501
<b>Total Expenditures:</b>	<b>1,851</b>	<b>1,884</b>	<b>1,917</b>	<b>1,950</b>	<b>1,984</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “H”

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# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2017 Budget Comparative Requisition

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 30,546	\$ 25,224	\$ 5,322
BUILDING INSPECTION		40,472	40,486	(14)
ELECTORAL AREA ADMINISTRATION		150,677	148,715	1,962
ELECTORAL AREA PLANNING		123,075	124,483	(1,408)
EMERGENCY PLANNING		6,805	6,455	350
GENERAL GOVERNMENT		47,630	48,569	(939)
HERITAGE (Subregional)		703	-	703
ILLEGAL DUMPING		332	390	(58)
NOXIOUS WEEDS		1,555	1,291	264
NUISANCE CONTROL		970	978	(8)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,358	-	1,358
REGIONAL TRAILS		10,035	9,753	281
SOLID WASTE MANAGEMENT PLAN		5,678	5,433	245
SUBDIVISION SERVICING		12,309	12,110	199
<b>Subtotal</b>		<b>\$ 432,145</b>	<b>\$ 423,888</b>	<b>\$ 8,257</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
HERITAGE CONSERVATION		\$ -	\$ 4,041	\$ (4,041)
RECREATON		226,000	280,525	(54,525)
REFUSE DISPOSAL		210,824	151,586	59,238
TRANSIT		1,271	1,248	23
<b>Subtotal</b>		<b>\$ 438,095</b>	<b>\$ 437,400</b>	<b>\$ 695</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY		\$ 3,000	\$ 3,000	\$ -
ECONOMIC DEVELOPMENT - H		-	9,615	(9,615)
GRANT IN AID		16,000	15,000	1,000
MOSQUITO CONTROL - Impr. Only		6,444	4,459	1,985
NOISE BYLAW - AREA H		7,217	4,040	3,177
RURAL PROJECTS		53,164	24,835	28,329
UNTIDY UNSIGHTLY		6,915	3,673	3,242
<b>Subtotal</b>		<b>\$ 92,740</b>	<b>\$ 64,622</b>	<b>\$ 28,118</b>
<b>SUBTOTAL</b>		<b>\$ 962,980</b>	<b>\$ 925,910</b>	<b>\$ 37,071</b>
<b><u>Service Areas</u></b>				
ELEC SYS-MISSEZULA LAKE		\$ -	\$ 8,377	\$ (8,377)
FIRE PROTECTION AREA H		101,383	101,218	165
FIRE PROT-TULAMEEN/COALMONT-C(717)		107,471	105,736	1,735
OBWB - Defined Area		169	177	(7)
SHINISH CREEK DIVERSION-B(717)		10,000	10,000	-
TULAMEEN RECREATION COMMISSION		23,753	23,966	(213)
<b>Subtotal</b>		<b>\$ 242,776</b>	<b>\$ 249,474</b>	<b>\$ (6,697)</b>
<b>TOTAL</b>		<b>\$ 1,205,756</b>	<b>\$ 1,175,383</b>	<b>\$ 30,373</b>
<b>Average Tax Rate/\$1000</b>		<b>\$ 1.68</b>	<b>\$ 1.74</b>	<b>\$ (0.07)</b>
<b>Average Taxes per Property</b>		<b>\$ 405.64</b>	<b>\$ 429.27</b>	<b>\$ (23.63)</b>



TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA H</b>	\$1,205,756	\$1,175,383	\$37,063	(Excluding Fire, Rec, Shinnish and Electrical)
REGIONAL SERVICES	\$105,781	\$98,270	\$7,511	See Regional Services Summary Changes
RURAL SERVICES	\$332,977	\$343,909	-\$10,932	See Rural Services Summary
SHARED SERVICES			\$0	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	
GRANT-IN AID - AREA H	\$16,000	\$15,000	\$1,000	Decrease in prior year surplus
NOISE BYLAWS AREA H	\$7,217	\$4,040	\$3,177	Program change approved - enforcement clerk
RECREATION - AREA H	\$226,000	\$280,525	-\$54,525	Decrease in prior year deficit
REFUSE DISPOSAL - H	\$210,824	\$151,586	\$59,238	Flow through of 2016 deficit
ELECTORAL AREA H - RURAL PROJECTS	\$53,164	\$24,835	\$28,329	Decrease in prior year surplus \$30K
TRANSIT - ELECTORAL AREA H	\$1,271	\$1,248	\$23	
UNSIGHTLY/UNTIDY PREMISES - AREA H	\$6,915	\$3,673	\$3,242	Program change approved - enforcement clerk
ELEC SYSTEM - MISSEZULA LAKE	\$0	\$8,377	-\$8,377	MFA Payout - loan ended early
FIRE PROTECTION - COALMONT/TULAMEEN	\$107,471	\$105,736	\$1,735	Continued payscale implementation and benefits offset by increased surplus
FIRE PROTECTION - H1	\$101,383	\$101,218	\$165	
REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
TULAMEEN RECREATION COMMISSION	\$23,753	\$23,966	-\$213	

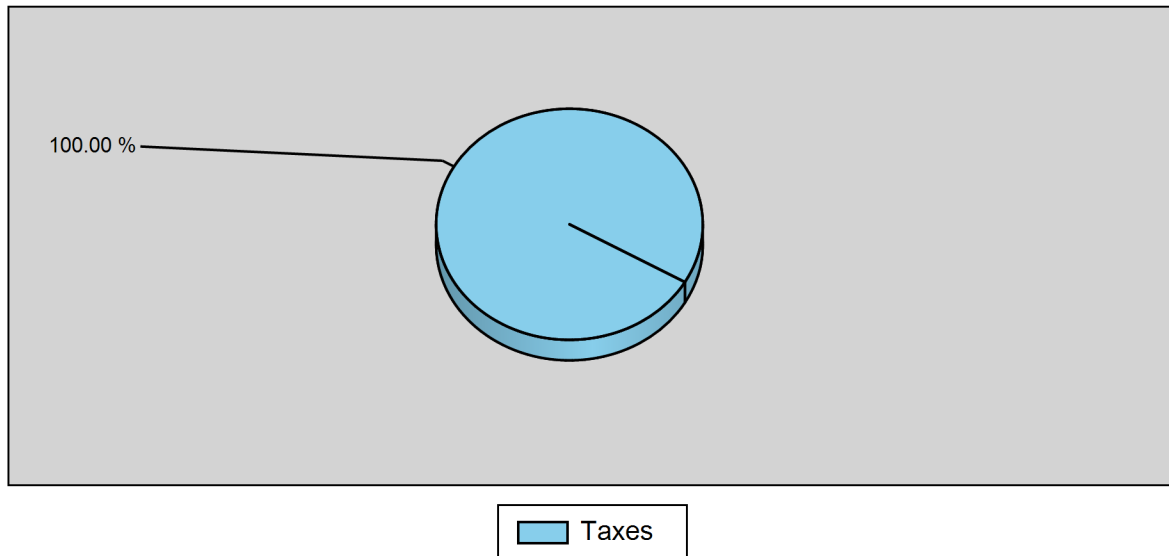
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	3,000	3,000	0
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA H  
Dept Number: 9100  
Service Participants: Electoral Area H



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	3,000	3,000	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

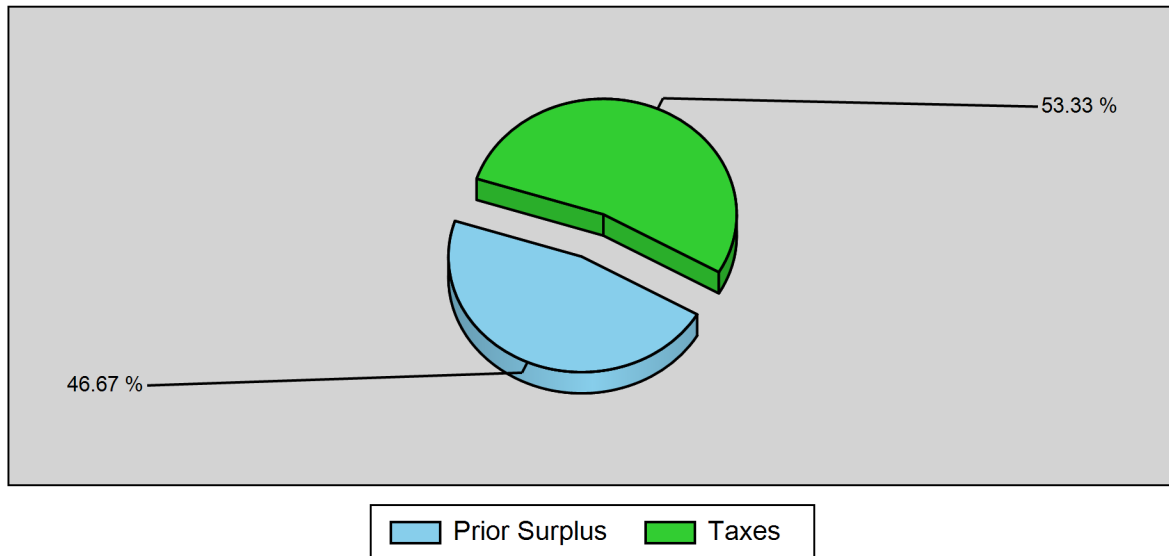
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	14,000	(6,000)
Taxes	15,000	16,000	1,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>30,000</b>	<b>(5,000)</b>
<b>Expenditures</b>			
Grant Expense	5,000	5,000	0
Grant in Aid	30,000	25,000	(5,000)
<b>Total Expenditures:</b>	<b>35,000</b>	<b>30,000</b>	<b>(5,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA H  
Dept Number: 7980  
Service Participants: Electoral Area H



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Prior Surplus	14,000	10,000	5,000	5,000	5,000
Taxes	16,000	15,000	15,000	15,000	15,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant Expense	5,000	5,000	5,000	5,000	5,000
Grant in Aid	25,000	20,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

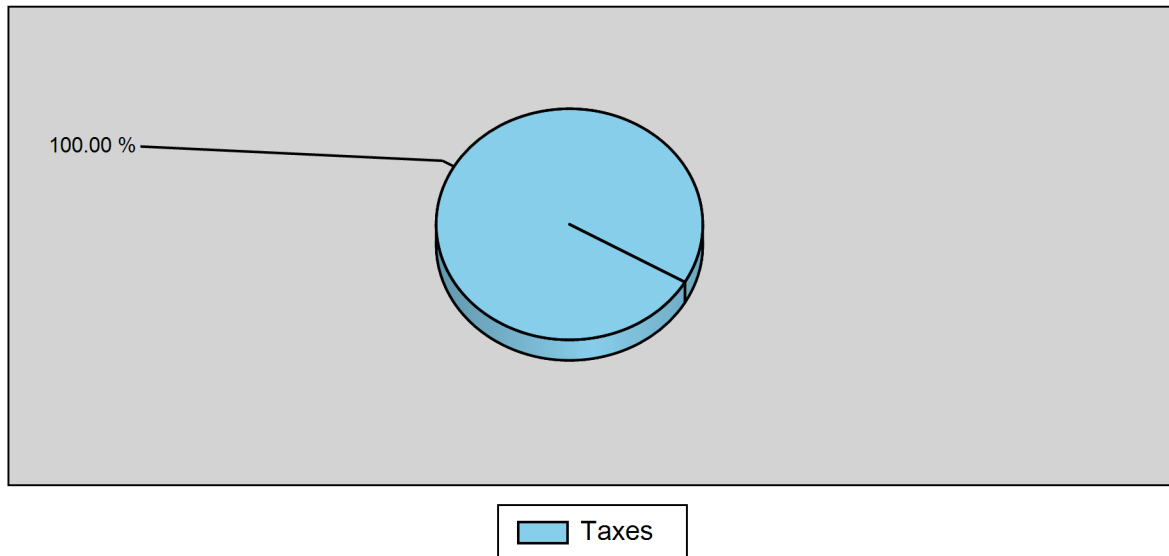
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREA H  
Dept Number: 2730  
Service Participants: Electoral Area H



## Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,040	7,217	3,177
<b>Total Revenues:</b>	<b>4,040</b>	<b>7,217</b>	<b>3,177</b>
<b>Expenditures</b>			
Operations	4,040	7,217	3,177
<b>Total Expenditures:</b>	<b>4,040</b>	<b>7,217</b>	<b>3,177</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	7,217	7,329	7,443	7,559	7,677
<b>Total Revenues:</b>	<b>7,217</b>	<b>7,329</b>	<b>7,443</b>	<b>7,559</b>	<b>7,677</b>
<b>Expenditures</b>					
Operations	7,217	7,329	7,443	7,559	7,677
<b>Total Expenditures:</b>	<b>7,217</b>	<b>7,329</b>	<b>7,443</b>	<b>7,559</b>	<b>7,677</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

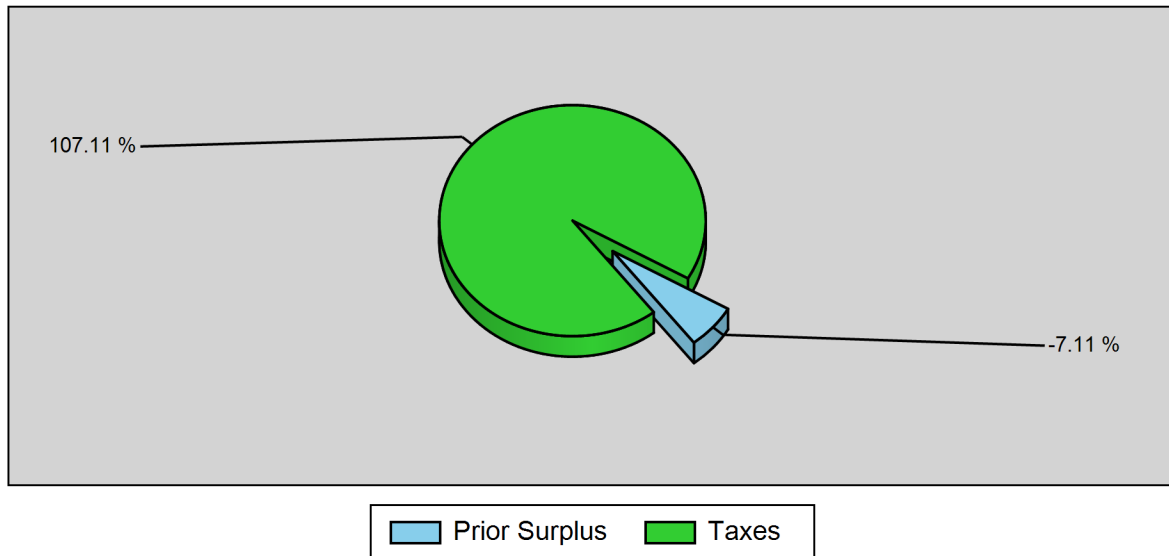
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
Dept Number: 7000  
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	100,000	0	(100,000)
Prior Surplus	(100,000)	(15,000)	85,000
Taxes	280,525	226,000	(54,525)
<b>Total Revenues:</b>	<b>280,525</b>	<b>211,000</b>	<b>(69,525)</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	280,000	210,450	(69,550)
<b>Total Expenditures:</b>	<b>280,525</b>	<b>211,000</b>	<b>(69,525)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	(15,000)	0	0	0	0
Taxes	226,000	226,000	226,000	226,000	226,000
<b>Total Revenues:</b>	<b>211,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	210,450	225,440	225,430	225,420	225,410
<b>Total Expenditures:</b>	<b>211,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>	<b>226,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



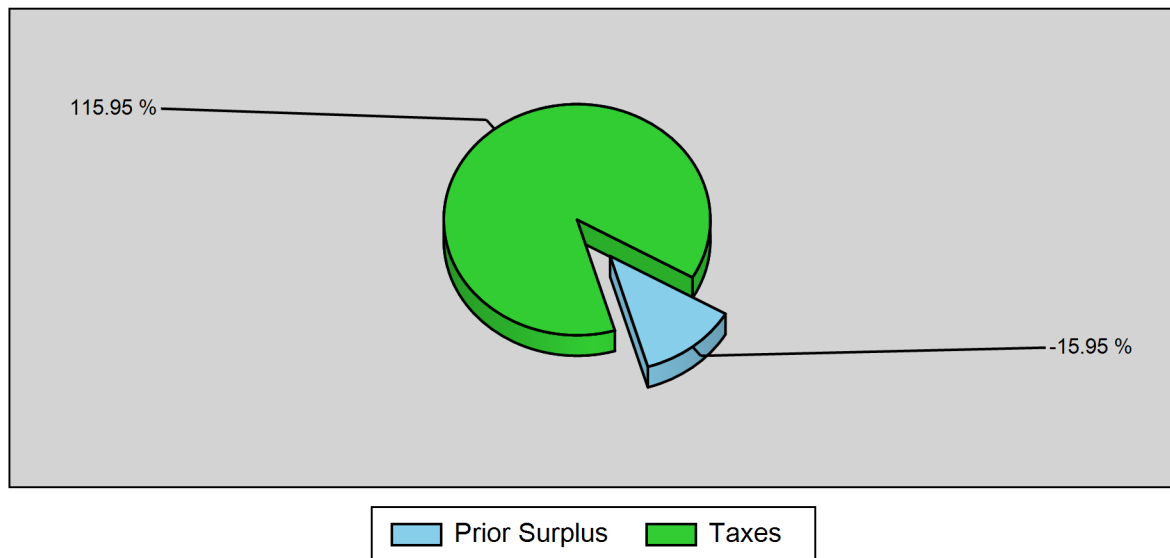
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	(29,000)	(29,000)
Taxes	151,586	210,824	59,238
<b>Total Revenues:</b>	<b>151,586</b>	<b>181,824</b>	<b>30,238</b>
<b>Expenditures</b>			
Administration	1,586	1,824	238
Contracts and Agreements	150,000	180,000	30,000
<b>Total Expenditures:</b>	<b>151,586</b>	<b>181,824</b>	<b>30,238</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	(29,000)	0	0	0	0
Taxes	210,824	181,856	181,888	181,921	181,955
<b>Total Revenues:</b>	<b>181,824</b>	<b>181,856</b>	<b>181,888</b>	<b>181,921</b>	<b>181,955</b>
<b>Expenditures</b>					
Administration	1,824	1,856	1,888	1,921	1,955
Contracts and Agreements	180,000	180,000	180,000	180,000	180,000
<b>Total Expenditures:</b>	<b>181,824</b>	<b>181,856</b>	<b>181,888</b>	<b>181,921</b>	<b>181,955</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

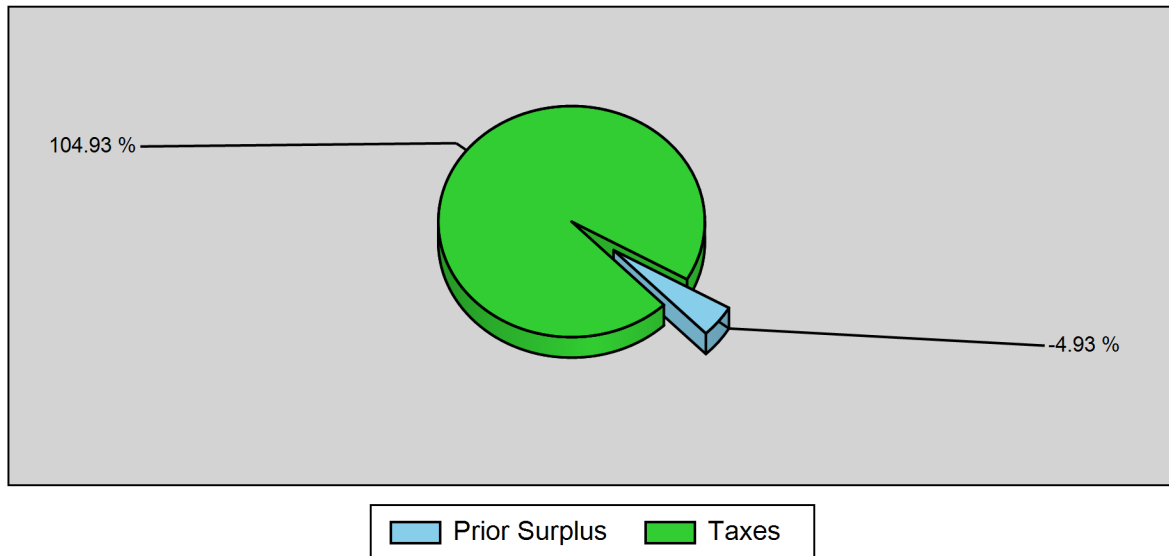
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	45,000	0	(45,000)
Prior Surplus	30,000	(2,500)	(32,500)
Taxes	24,835	53,164	28,329
<b>Total Revenues:</b>	<b>99,835</b>	<b>50,664</b>	<b>(49,171)</b>
<b>Expenditures</b>			
Administration	2,503	2,193	(310)
Advertising	500	500	0
Contingency	30,000	20,000	(10,000)
Grant Expense	45,000	0	(45,000)
Travel	6,000	6,000	0
Wages and benefits	15,832	21,971	6,139
<b>Total Expenditures:</b>	<b>99,835</b>	<b>50,664</b>	<b>(49,171)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	0	0	0	0	0
Prior Surplus	(2,500)	10,000	5,000	0	0
Taxes	53,164	40,911	46,194	51,454	51,599
<b>Total Revenues:</b>	<b>50,664</b>	<b>50,911</b>	<b>51,194</b>	<b>51,454</b>	<b>51,599</b>
<b>Expenditures</b>					
Administration	2,193	2,231	2,270	2,310	2,350
Advertising	500	500	500	500	500
Contingency	20,000	20,000	20,000	20,000	20,000
Grant Expense	0	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	21,971	22,180	22,424	22,644	22,749
<b>Total Expenditures:</b>	<b>50,664</b>	<b>50,911</b>	<b>51,194</b>	<b>51,454</b>	<b>51,599</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

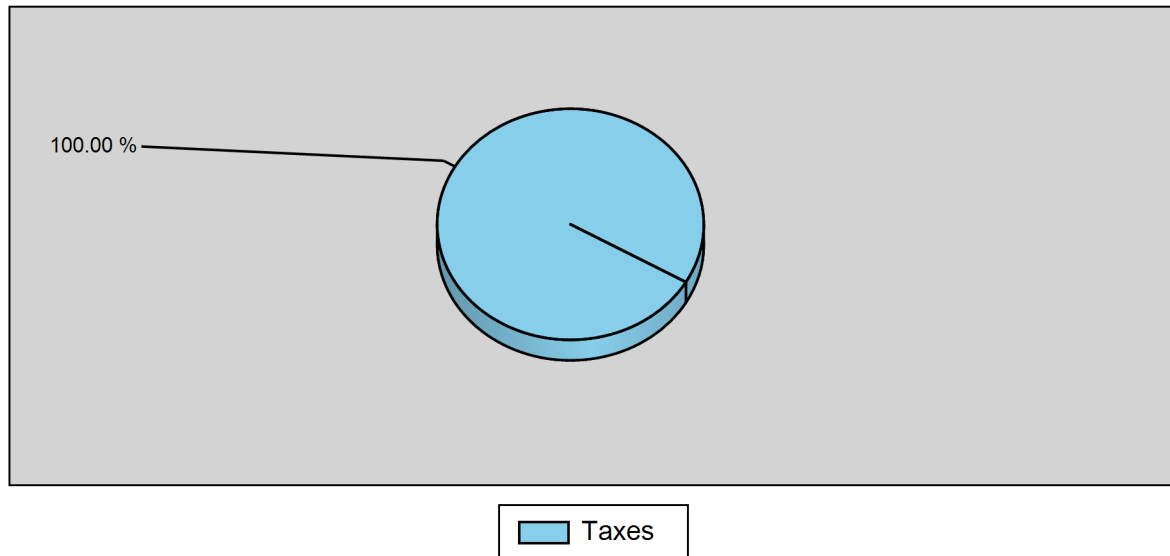
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,248	1,271	23
<b>Total Revenues:</b>	<b>1,248</b>	<b>1,271</b>	<b>23</b>
<b>Expenditures</b>			
Administration	48	50	2
Contracts and Agreements	1,200	1,221	21
<b>Total Expenditures:</b>	<b>1,248</b>	<b>1,271</b>	<b>23</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA H  
Dept Number: 8400  
Service Participants: Electoral Area H



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	1,271	1,293	1,316	1,339	1,359
<b>Total Revenues:</b>	<b>1,271</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>
<b>Expenditures</b>					
Administration	50	51	52	53	54
Contracts and Agreements	1,221	1,242	1,264	1,286	1,305
<b>Total Expenditures:</b>	<b>1,271</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

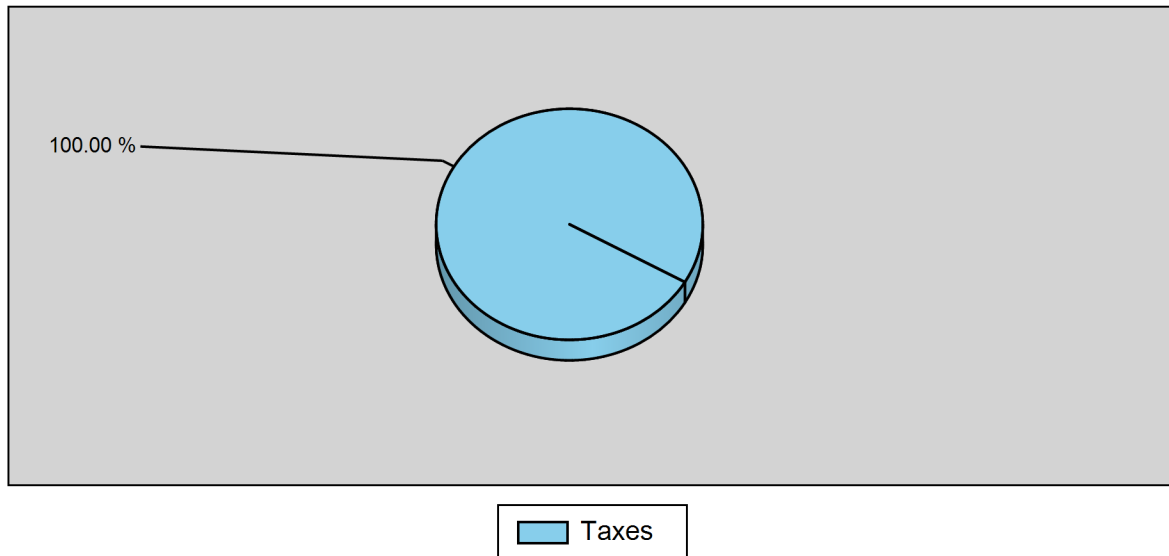
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	6,915	3,242
<b>Total Revenues:</b>	<b>3,673</b>	<b>6,915</b>	<b>3,242</b>
<b>Expenditures</b>			
Operations	3,673	6,285	2,612
Transfers	0	630	630
<b>Total Expenditures:</b>	<b>3,673</b>	<b>6,915</b>	<b>3,242</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
Dept Number: 2650  
Service Participants: Electoral Area H



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	6,915	7,006	7,098	7,192	7,287
<b>Total Revenues:</b>	<b>6,915</b>	<b>7,006</b>	<b>7,098</b>	<b>7,192</b>	<b>7,287</b>
<b>Expenditures</b>					
Operations	6,285	6,376	6,468	6,562	6,657
Transfers	630	630	630	630	630
<b>Total Expenditures:</b>	<b>6,915</b>	<b>7,006</b>	<b>7,098</b>	<b>7,192</b>	<b>7,287</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	230,000	230,000	0
Grants	0	8,000	8,000
Prior Surplus	27,500	20,000	(7,500)
Taxes	105,736	107,471	1,735
Transfers from Reserve	50,000	97,017	47,017
<b>Total Revenues:</b>	<b>413,236</b>	<b>462,488</b>	<b>49,252</b>
<b>Expenditures</b>			
Administration	6,772	6,901	129
Capital and Equipment	295,000	333,029	38,029
Financing	0	5,000	5,000
Grant Expense	0	8,000	8,000
Insurance	8,595	9,121	526
Maintenance and Repairs	13,500	13,666	166
Operations	3,500	3,512	12
Supplies	3,700	3,745	45
Transfers	24,000	9,500	(14,500)
Travel	2,000	2,025	25
Utilities	9,200	9,446	246
Wages and benefits	46,969	58,543	11,574
<b>Total Expenditures:</b>	<b>413,236</b>	<b>462,488</b>	<b>49,252</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Debt Proceeds	230,000	0	0	0	0
Grants	8,000	0	0	0	0
Prior Surplus	20,000	0	0	0	0
Taxes	107,471	140,570	146,451	148,556	151,029
Transfers from Reserve	97,017	5,000	0	0	0
<b>Total Revenues:</b>	<b>462,488</b>	<b>145,570</b>	<b>146,451</b>	<b>148,556</b>	<b>151,029</b>
<b>Expenditures</b>					
Administration	6,901	7,022	7,144	7,269	7,386
Capital and Equipment	333,029	11,028	11,050	11,071	11,292
Financing	5,000	21,120	21,120	21,120	21,120
Grant Expense	8,000	0	0	0	0
Insurance	9,121	9,280	9,442	9,607	9,775
Maintenance and Repairs	13,666	13,883	14,115	14,398	14,685
Operations	3,512	3,568	3,625	3,698	3,772
Supplies	3,745	3,804	3,875	3,953	4,032
Transfers	9,500	3,040	3,080	3,120	3,162
Travel	2,025	2,057	2,100	2,142	2,185
Utilities	9,446	9,597	9,700	9,894	10,091
Wages and benefits	58,543	61,171	61,200	62,284	63,529
<b>Total Expenditures:</b>	<b>462,488</b>	<b>145,570</b>	<b>146,451</b>	<b>148,556</b>	<b>151,029</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

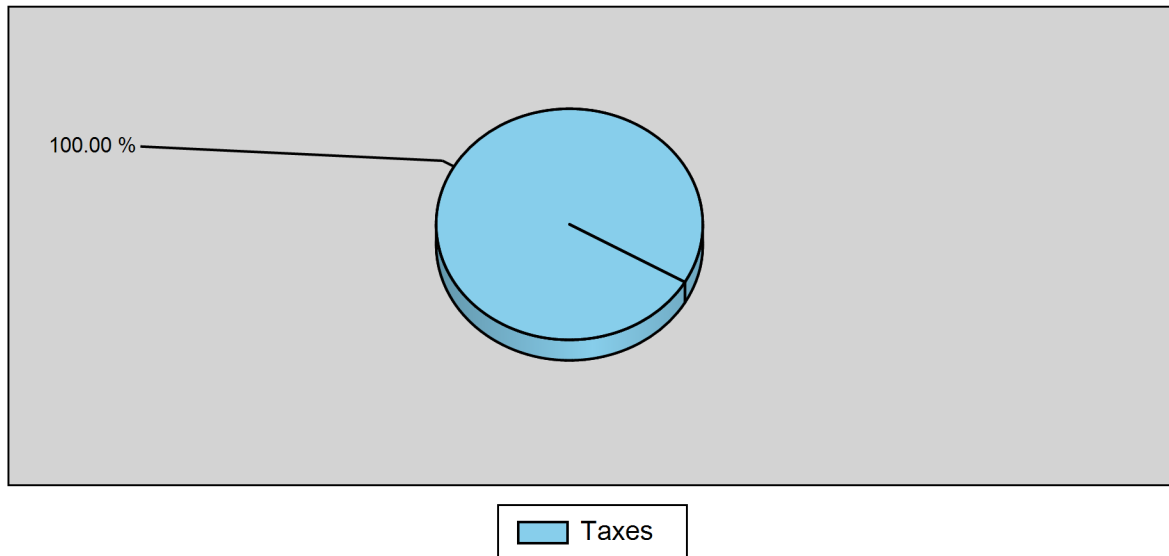
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



## Revenues By GL Category



Budget Comparison			
	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	101,218	101,383	165
<b>Total Revenues:</b>	<b>101,218</b>	<b>101,383</b>	<b>165</b>
<b>Expenditures</b>			
Administration	1,050	1,208	158
Contracts and Agreements	100,000	100,000	0
Insurance	168	175	7
<b>Total Expenditures:</b>	<b>101,218</b>	<b>101,383</b>	<b>165</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE H1  
Dept Number: 1300  
Service Participants: Specified Service Area A717



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	101,383	101,407	101,432	101,457	101,482
<b>Total Revenues:</b>	<b>101,383</b>	<b>101,407</b>	<b>101,432</b>	<b>101,457</b>	<b>101,482</b>
<b>Expenditures</b>					
Administration	1,208	1,229	1,251	1,273	1,295
Contracts and Agreements	100,000	100,000	100,000	100,000	100,000
Insurance	175	178	181	184	187
<b>Total Expenditures:</b>	<b>101,383</b>	<b>101,407</b>	<b>101,432</b>	<b>101,457</b>	<b>101,482</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	8,377	0	(8,377)
<b>Total Revenues:</b>	<b>8,377</b>	<b>0</b>	<b>(8,377)</b>
<b>Expenditures</b>			
Administration	577	1	(576)
Financing	7,800	0	(7,800)
<b>Total Expenditures:</b>	<b>8,377</b>	<b>1</b>	<b>(8,376)</b>
<b>Net Total</b>	<b>0</b>	<b>1</b>	<b>1</b>

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	0	0	0	0	0
<b>Total Revenues:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>					
Administration	1	0	0	0	0
Financing	0	0	0	0	0
<b>Total Expenditures:</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

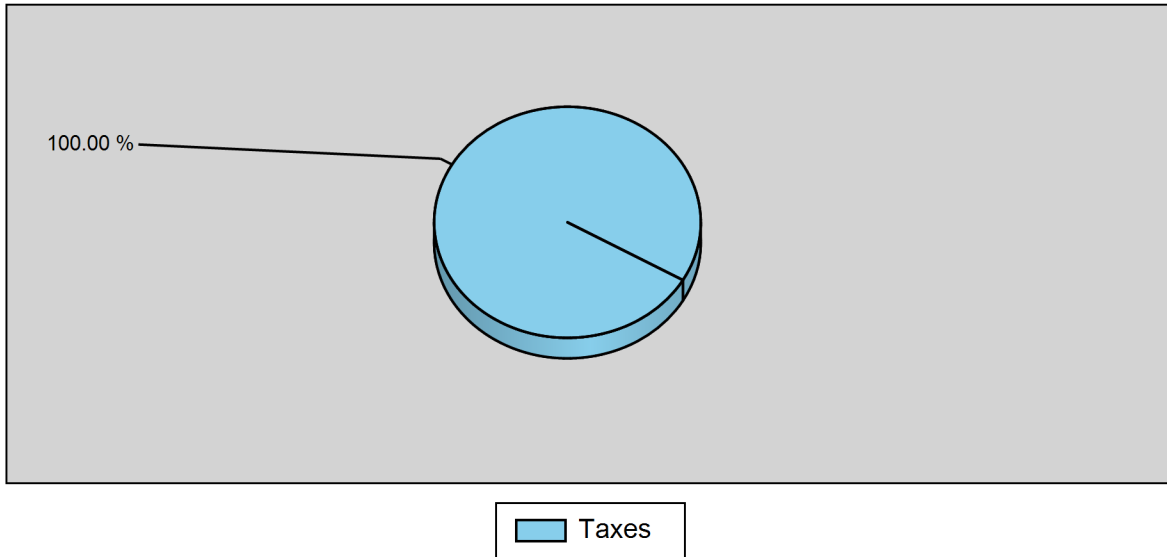
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(150)	0	150
Taxes	23,966	23,753	(213)
Transfers from Reserve	1,500	0	(1,500)
<b>Total Revenues:</b>	<b>25,316</b>	<b>23,753</b>	<b>(1,563)</b>
<b>Expenditures</b>			
Administration	638	734	96
Contracts and Agreements	22,000	22,000	0
Insurance	1,178	1,019	(159)
Projects	1,500	0	(1,500)
<b>Total Expenditures:</b>	<b>25,316</b>	<b>23,753</b>	<b>(1,563)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	23,753	24,114	24,480	24,851	25,229
<b>Total Revenues:</b>	<b>23,753</b>	<b>24,114</b>	<b>24,480</b>	<b>24,851</b>	<b>25,229</b>
<b>Expenditures</b>					
Administration	734	747	760	773	787
Contracts and Agreements	22,000	22,330	22,665	23,005	23,350
Insurance	1,019	1,037	1,055	1,073	1,092
<b>Total Expenditures:</b>	<b>23,753</b>	<b>24,114</b>	<b>24,480</b>	<b>24,851</b>	<b>25,229</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



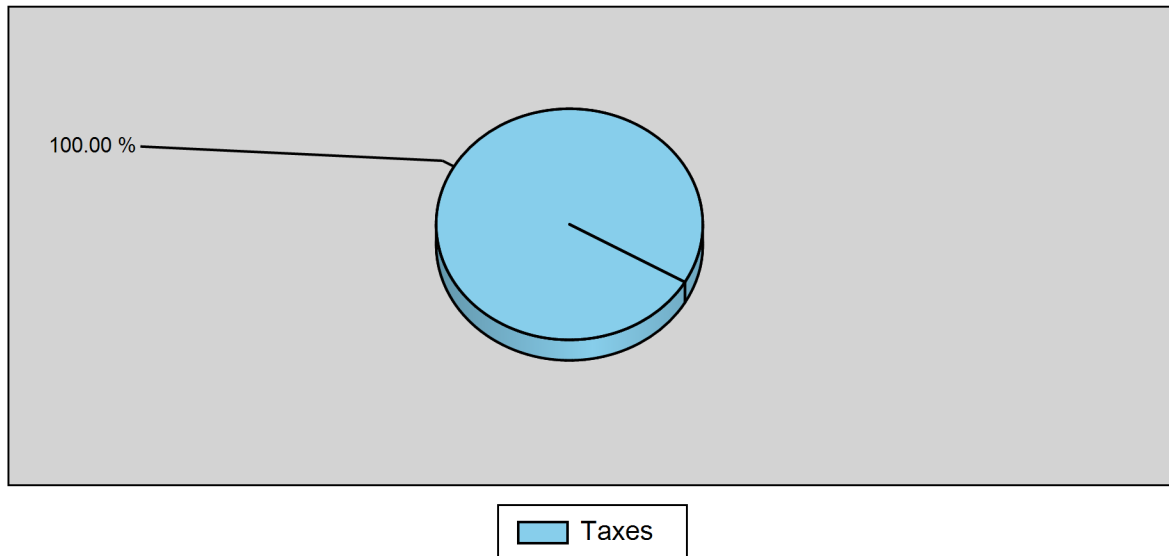
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



## Revenues By GL Category



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
Transfers from Reserve	30,000	0	(30,000)
<b>Total Revenues:</b>	<b>40,000</b>	<b>10,000</b>	<b>(30,000)</b>
<b>Expenditures</b>			
Administration	420	400	(20)
Maintenance and Repairs	2,000	2,000	0
Projects	30,000	0	(30,000)
Transfers	7,580	7,600	20
<b>Total Expenditures:</b>	<b>40,000</b>	<b>10,000</b>	<b>(30,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
Dept Number: 4000  
Service Participants: Specified Service Area A717



5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Administration	400	407	414	421	428
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Transfers	7,600	7,593	7,586	7,579	7,572
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# CAPITAL

• 2017 -2021 Capital Plan		<a href="#">340 - 341</a>
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2017- 2021 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve- Tax/User fee	Mix Grant- Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
	DEPARTMENT	2016	2017	2018	2019	2020	2021	Project Descriptions
400	911	210,000	34,824	-	-	-		Project carryover comletion
4310	APEX MTN SOLID WASTE TRANSFER STN	215,000	240,000	-	-	-		carryover -Transfer station
7870	AREA A COMMUNITY PARKS	49,000	70,900	2,640	2,680	2,720	2,760	Park Improvements and Washroom \$68,300 (Gas Tax)
310	Area A Rural Projects	40,000	300,000					Sasquatch Pond project \$40K and Roberts Point Water Mainline \$100K (Gas Tax) and Boardwalk at Road 22 \$160K (Gas Tax)
7580	AREA B COMM PARKS	16,700	17,500	13,258	13,418	13,580	13,745	Gas Tax \$16K
330	Area C Rural Projects	1,173,411	1,022,825		-	-		Gas Tax \$47.5K:Gas Tax \$975K
340	Area D Rural Projects	210,000	-	-	-	-		
	Area E Rural Projects		15,000					Gas Tax \$15K Electric gar charging Station
7570	AREA F PARKS COMM	43,800	36,000	56,000	18,000	18,000	18,000	Playground Surfacing, Tennis courts surfacing, Net, & Basketball.
380	Area G Rural Projects		78,000					Keremeos Irrigation District Water Meters- Gas tax
390	Area H Rural Projects	45,000	-	-	-	-		
7100	ARENA - OLIVER C	11,495	50,930	417,000	88,893	90,671	90,671	
7050	ARENA - OSOYOOS A	55,000	70,000	51,000	55,000	51,000	51,893	Lighting fixtures \$40K; Protective Flooring \$7.5K; Refrigeration Overhaul \$17.5K; Daserboards \$5K
8950	CEMETERY - NARAMATA E	3,000	3,000	3,000	3,000	3,000	3,000	Equipment
	ECONOMIC DEVELOMENT AREA D		20,000	10,000	-	-	-	ok Falls Revitalization
300	Ectoral Area Administration	202,500	30,000			-		Watershed Plan \$30K Gas Tax
410	EMERGENCY PLANNING	9,000	9,000	9,000	9,180	9,364	9,504	Equipment
1100	FIRE Protection - B-G KEREMEOS	1,522,820	758,897	1,424,309	75,396	76,903	67,642	Land \$250K; Truck \$450K; Firefighting equip \$13K: Turn out Gear \$19.1K
1800	FIRE Protection - ANARCHIST	21,200	27,000	22,100	22,240	22,381	22,469	Equipment: Firefighting equip \$15K
1400	FIRE Protection - COALMONT/TULAMEEN	295,000	341,029	11,028	11,050	11,071	11,292	Firefighting equip \$5K:Hoses \$1K; \$8K Gas Tax Water project completion
1600	FIRE Protection - KALEDEN	54,100	16,800	18,009	18,369	18,736	19,111	Firefighting equip \$16.8K
1700	FIRE Protection - NARAMATA	439,000	93,610	97,535	101,813	105,349	110,331	Misc capital \$50K; Firefighting equip\$12K:Hoses \$19.6K: P computers \$3K;Firefighting equip \$21K:Hoses \$8.5K;Protegtive clothing \$10.3K
1200	FIRE Protection - OK FALLS	43,715	43,054	35,940	36,660	37,392	38,141	Fire fighting equipment
1500	FIRE Protection - WILLOWBROOK	2,355	5,450	5,537	5,648	5,761	5,847	Vadim Upgrades \$15K
100	GENERAL GOVERNMENT	390,300	191,940	194,864	198,099	201,390	204,739	workstations/ misc. equipment
600	IS	5,000	5,000	5,000	5,000	5,000	5,088	
5700	MOSQUITO CONTROL	1,200						
7865	MUSEUM PROPERTY DEBT	50,000	50,000	50,000	50,000	50,000	50,000	Museum Property design
7700	PARKS - OLIVER C	74,755	162,570	41,050	41,871	42,708	43,562	
7540	PARKS & REC - NARAMATA	74,234	227,300	82,000	132,000	52,000	62,000	Manitou Park Path \$35k; Small Water graft Storage Manitou \$20K; Tennis court lights \$35K (Gas Tax); Arawana Outhouse \$10K; \$22K Manitou Park Improvements: Parkland Acquisition \$80,300
7310	POOL - KEREMEOS B-G	10,000	10,000	10,000	10,200	10,404	10,612	Equipment
7300	POOL - OLIVER C	26,045	25,630	30,450	31,059	31,680	32,314	
7810	PROGRAMS - OLIVER C	1,885						

2017- 2021 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve- Tax/User fee	Mix Grant- Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
	DEPARTMENT	2016	2017	2018	2019	2020	2021	Project Descriptions
7200	RECREATION FACILITY - KEREMEOS	25,000	25,000	25,000	25,500	26,010	26,530	Miscellaneous
7530	RECREATION COMM - KALEDEN	31,320	24,300	4,300	4,300	4,300	4,300	Land Acquisition fees/QEP \$20K; Park Improvements \$4.3K
7520	RECREATION COMM - OK FALLS	59,000	61,100	144,100	145,100	127,600	77,600	Heritage Hills Park Drawings \$30K; Dock repairs \$6.5K; Lamb Property Path \$15K;Park Improvements \$9.6K
7400	RECREATION HALL - OLIVER g	162,230	32,480	69,200	70,584	71,996	73,436	
3000	REFUSE DISPOSAL-OLIVER	100,000	50,000	120,000	110,000	30,000	30,000	Fencing/water source
3500	REFUSE DISPOSAL-PENTICTON/D3	940,000	2,300,000	2,670,000	920,000	945,000	970,000	Leachate drainage system
3400	REFUSE STATEMENT B-G KEREMEOS	10,000	5,000	105,000	105,000	5,000	5,000	
7720	REGIONAL TRAILS	131,000	181,200	33,000	34,000	17,900	18,000	Vehicle/Equipment \$32K
3800	SEWAGE DISPOSAL - OK FALLS	425,000	470,332	25,000	28,000	30,000	30,000	Lift station; chem Scan; Wetlands (Gas Tax \$349K)
3920	WATER SYSTEM - FAULDER	5,000	5,000	5,000	5,000	5,000	5,000	
3921	WATER SYSTEM - FAULDER CAPITAL	400,000	-	-	-	-	-	
3940	WATER SYSTEM - NARAMATA	1,600,000	3,775,000	100,000	-	300,000	300,000	Pipe Replacement \$3.3M; Generator completion \$450K
3960	WATER SYSTEM - OLALLA	205,000	634,750	55,000	5,000	5,000	5,000	Water main Upgrades
3971	WATER SYSTEM - WEST BENCH CAPITAL	370,000	-	-	-	-	-	
3970	WATER SYSTEM WEST BENCH	20,000	5,000	5,000	5,000	5,000	5,000	
Total		9,779,065	11,525,421	5,950,320	2,387,060	2,431,916	2,422,587	
Regional		740,300	416,964	236,864	241,279	228,654	232,243	
Rural								
Sewer		425,000	470,332	25,000	28,000	30,000	30,000	
Water		2,600,000	4,419,750	165,000	15,000	315,000	315,000	
Fire		2,378,190	1,285,840	1,614,458	271,176	277,593	274,833	
Recreation		640,464	813,710	945,998	638,605	542,669	507,423	
Other Rural		2,995,111	4,118,825	2,963,000	1,193,000	1,038,000	1,063,088	
Total RDOS capital		9,779,065	11,525,421	5,950,320	2,387,060	2,431,916	2,422,587	
	Reserves and/or grants	2,669,530	8,761,484	3,491,650	1,306,236	1,555,761	1,583,563	
	Debt	425,000	-					
	Mix Grant-Tax/User fee	424,200	484,800		75,396	76,903	67,642	
	Tax/User fee	261,185	507,804	607,884	674,744	548,195	503,596	
	Mix Reserve-Tax/User fee	757,330	518,120	426,477	330,684	251,057	267,786	
	Mix Debt-Reserve-Grant-Tax-User fee	5,241,820	1,253,213	1,424,309	-	-	-	
	RDOS capital Funding	9,779,065	11,525,421	5,950,320	2,387,060	2,431,916	2,422,587	