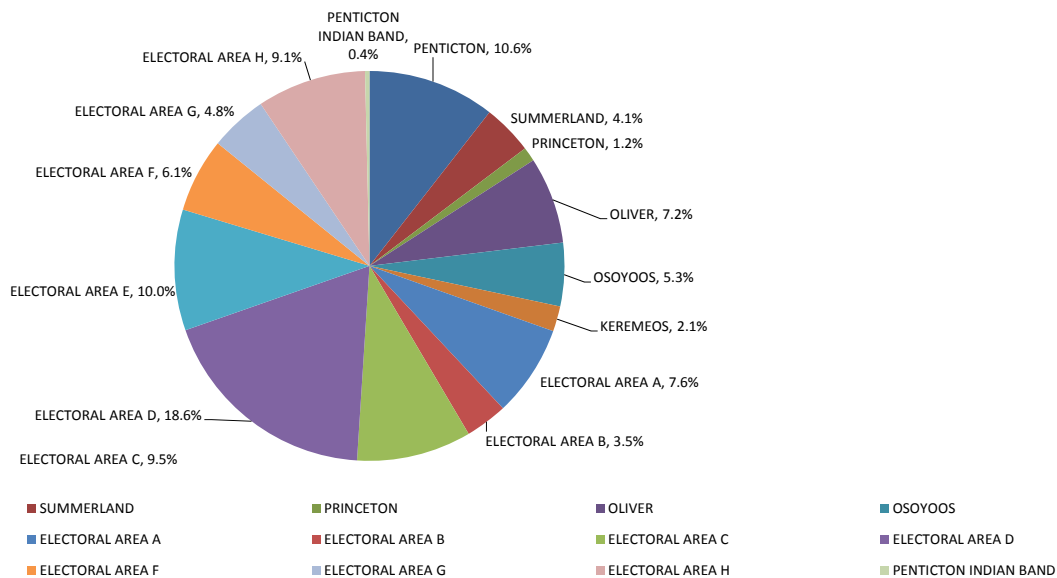


Budget Binder Tab 1

• Requisition		1-1 to 1-16
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REGIONAL DISTRICT OKANAGAN SIMILKAMEEN 2013 TOTAL REQUISITION SUMMARY

	<u>2013 Incl New Service Components</u>	<u>2013 Comparitive</u>	<u>2012 Comparitive</u>	<u>\$ Change Comparitive</u>	<u>% Change Comparitive</u>	<u>\$ Change</u>	<u>% Change</u>	<u>2013 % of Total</u>	<u>2012 % of Total</u>
PENTICTON	\$ 1,386,229	\$ 1,386,229	\$ 1,317,808	\$ 68,421	5.19%	\$ 68,421	5.19%	10.56%	10.50%
SUMMERLAND	542,433	542,433	528,441	13,992	2.65%	\$ 13,992	2.65%	4.13%	4.21%
PRINCETON	155,732	155,732	151,719	4,013	2.64%	\$ 4,013	2.64%	1.19%	1.21%
OLIVER	944,730	907,772	905,235	2,537	0.28%	\$ 39,495	4.36%	7.20%	7.21%
OSOYOOS	689,177	621,517	608,499	13,018	2.14%	\$ 80,678	13.26%	5.25%	4.85%
KEREMEOS	276,211	276,211	261,962	14,249	5.44%	\$ 14,249	5.44%	2.10%	2.09%
	3,994,512	3,889,894	3,773,664	116,230		\$ 220,848			
PENTICTON INDIAN BAND	47,748		193,261	(145,513)	-75.29%	(145,513)		0.36%	1.54%
ELECTORAL AREA A	992,923	857,945	852,575	5,370	0.63%	140,348	16.46%	7.57%	6.79%
ELECTORAL AREA B	460,053	460,053	423,293	36,760	8.68%	36,760	8.68%	3.51%	3.37%
ELECTORAL AREA C	1,247,741	1,219,699	1,180,036	39,663	3.36%	67,705	5.74%	9.51%	9.40%
ELECTORAL AREA D	2,445,297	2,299,329	2,225,037	74,292	3.34%	220,260	9.90%	18.63%	17.72%
ELECTORAL AREA E	1,315,106	1,315,106	1,330,807	(15,701)	-1.18%	(15,701)	-1.18%	10.02%	10.60%
ELECTORAL AREA F	805,218	805,218	773,590	31,628	4.09%	31,628	4.09%	6.14%	6.16%
ELECTORAL AREA G	626,639	626,639	617,291	9,348	1.51%	9,348	1.51%	4.78%	4.92%
ELECTORAL AREA H	1,187,871	1,187,871	1,186,889	982	0.08%	982	0.08%	9.05%	9.45%
	9,080,847	8,771,860	8,589,518	182,342		491,329			
TOTAL TAX REQUISITION FOR ALL BUDGETS	\$ 13,123,107	\$ 12,661,754	\$ 12,556,443	\$ 153,059	1.22%	\$ 566,664	4.51%	100.00%	100.00%



Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

CITY OF PENTICTON	2013	2012	NET CHANGE	% CHANGE
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 25,041	\$ 17,571	\$ 7,470	
911 EMERGENCY CALL SYSTEM	218,037	178,824	39,213	
EMERGENCY PLANNING	68,849	63,881	4,968	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	406,074	423,527	(17,453)	
DESTRUCTION OF PESTS	5,523	5,546	(23)	
MOSQUITO CONTROL	915	11,135	(10,220)	
NOXIOUS WEEDS	20,178	20,046	132	
ILLEGAL DUMPING	3,510	4,726	(1,216)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	3,885	1,376	2,509	
NUISANCE CONTROL	10,100	9,977	123	
REGIONAL TRAILS	43,952	25,324	18,628	
Subtotal	806,065	761,933	44,132	5.79%
Requisitions from Other Multi-Regional Boards				
S.I.R. PROGRAM	176,786	153,873	22,913	
OKANAGAN BASIN WATER BOARD	364,421	362,710	1,711	
Subtotal	541,207	516,583	24,624	4.77%
TOTAL	\$ 1,347,272	\$ 1,278,516	\$ 68,756	5.38%
Average Tax Rate/\$1000	\$ 0.21	\$ 0.19	\$ 0.01	
Average Taxes per Property	\$ 96.01	\$ 91.19	\$ 4.82	
MUNICIPAL DEBT REPAYMENT	\$ 10,366,951	\$ 10,368,514		
PARCEL TAX: STERILE INSECT RELEASE	\$ 38,958	\$ 39,292	\$ (334)	
<u>Requisitions prior to 2012</u>		<u>Property Taxes</u>	<u>SIR Parcel Taxes</u>	<u>Total</u>
	2011	\$1,601,113	41,294	\$ 1,642,407
	2010	\$1,624,450	41,711	\$ 1,666,161
	2009	\$1,460,455	47,192	\$ 1,507,647
	2008	\$1,371,119	42,042	\$ 1,413,161

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

<u>DISTRICT OF SUMMERLAND</u>	<u>2013</u>	<u>2012</u>	<u>NET</u>	<u>CHANGE</u>	<u>%</u>
<u>Participating Directors determine budget by weighted vote</u>					
SOLID WASTE MANAGEMENT PLAN	\$ 7,962	\$ 5,758	\$ 2,204		
911 EMERGENCY CALL SYSTEM	67,586	56,925	10,661		
EMERGENCY PLANNING	21,891	20,936	955		
EASTGATE SETTLEMENT	-	-	-		
GENERAL GOVERNMENT	129,116	138,803	(9,687)		
MOSQUITO CONTROL	4,060	1,903	2,157		
DESTRUCTION OF PESTS	4,735	4,766	(31)		
NOXIOUS WEEDS	6,416	6,570	(154)		
ILLEGAL DUMPING	1,116	1,549	(433)		
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,235	451	784		
NUISANCE CONTROL	3,211	3,270	(59)		
REGIONAL TRAILS	13,975	8,299	5,676		
Subtotal	261,305	249,230	12,075		4.84%
<u>Requisitions from Other Multi-Regional Boards</u>					
S.I.R. PROGRAM	57,667	51,828	5,839		
OKANAGAN BASIN WATER BOARD	115,872	118,871	(2,999)		
Subtotal	173,539	170,699	2,840		1.66%
TOTAL	\$ 434,844	\$ 419,929	\$ 14,915		3.55%
Average Tax Rate/\$1000	\$ 0.21	\$ 0.19	\$ 0.02		
Average Taxes per Property	\$ 77.73	\$ 75.14	\$ 2.59		
MUNICIPAL DEBT REPAYMENT	\$ 2,795,564	\$ 2,795,563			
PARCEL TAX:STERILE INSECT RELEASE	\$ 107,589	\$ 108,512	\$ (923)		

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

				NET	%
<u>TOWN OF PRINCETON</u>		<u>2013</u>	<u>2012</u>	<u>CHANGE</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>					
SOLID WASTE MANAGEMENT		\$ 1,577	\$ 1,089	\$ 488	
911 EMERGENCY CALL SYSTEM		17,585	14,265	3,320	
EMERGENCY PLANNING		4,336	3,958	378	
EASTGATE SETTLEMENT		-	-	-	
GENERAL GOVERNMENT		25,572	26,240	(668)	
NOXIOUS WEEDS		1,271	1,242	29	
ILLEGAL DUMPING		221	293	(72)	
NUISANCE CONTROL		636	618	18	
REGIONAL TRAILS		2,768	1,569	1,199	
Subtotal		53,965	49,274	4,691	9.52%
<u>Town & Regional Director determine budget</u>					
ARENA		101,766	102,445	(679)	
TOTAL		\$ 155,732	\$ 151,719	\$ 4,013	2.64%
Average Tax Rate/\$1000		\$ 0.38	\$ 0.37	\$ 0.01	
Average Taxes per Property		\$ 95.13	\$ 92.84	\$ 2.29	
MUNICIPAL DEBT REPAYMENT		-	-		

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

TOWN OF OLIVER	2013	2012	NET CHANGE	% CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN	\$ 3,030	\$ 2,122	\$ 908	
911 EMERGENCY CALL SYSTEM	30,229	25,013	5,216	
EMERGENCY PLANNING	8,331	7,713	618	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	49,139	51,137	(1,998)	
DESTRUCTION OF PESTS	200	200	-	
MOSQUITO CONTROL	4,695	286	4,409	
NOXIOUS WEEDS	2,442	2,420	22	
ILLEGAL DUMPING	425	571	(146)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	470	166	304	
NUISANCE CONTROL	1,222	1,205	17	
REGIONAL TRAILS	5,319	3,058	2,261	
Subtotal	105,502	93,891	11,611	12.37%
<u>Town & Regional Director determine budget</u>				
ARENA	171,742	178,327	(6,585)	
POOL	125,924	117,687	8,237	
OLIVER RECREATION HALL	97,142	81,123	16,019	
RECREATION PROGRAMS	48,273	59,824	(11,551)	
PARKS	119,890	136,209	(16,319)	
Parks & Recreation Subtotal	562,971	573,170	(10,199)	-1.78%
REFUSE DISPOSAL	54,300	55,348	(1,048)	
HERITAGE GRANT	70,052	71,013	(961)	
ECONOMIC DEVELOPMENT	14,989	14,567	422	
FRANK VENABLES AUDITORIUM	70,170	33,212	36,958	
Subtotal	772,482	747,310	25,172	3.37%
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM	18,177	15,731	2,446	
OKANAGAN BASIN WATER BOARD	44,099	43,794	305	
	62,275	59,525	2,750	4.62%
TOTAL	\$ 940,259	\$ 900,726	\$ 39,533	4.39%
Average Tax Rate/\$1000	\$ 1.18	\$ 1.12	\$ 0.06	
Average Taxes per Property	\$ 399.85	\$ 382.42	\$ 17.43	
MUNICIPAL DEBT REPAYMENT	\$ 564,804	\$ 564,803		
PARCEL TAX:STERILE INSECT RELEASE	\$ 4,471	\$ 4,509	\$ (38)	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

<u>TOWN OF OSOYOOS</u>	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN	\$ 5,454	\$ 4,025	\$ 1,429	
911 EMERGENCY CALL SYSTEM	47,017	38,984	8,033	
EMERGENCY PLANNING	14,996	14,635	361	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	88,446	97,028	(8,582)	
MOSQUITO CONTROL	2,202	5,425	(3,223)	
NOXIOUS WEEDS	4,395	4,592	(197)	
ILLEGAL DUMPING	764	1,083	(319)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	846	315	531	
NUISANCE CONTROL	2,200	2,286	(86)	
REGIONAL TRAILS	9,573	5,802	3,771	
Subtotal	175,894	174,175	1,719	0.99%
<u>Town & Regional Director determine budget</u>				
MUSEUM - Land & Building Acquisition (Debt Servicing)	67,660	-	67,660	
ARENA	319,827	306,743	13,084	
	387,487	306,743	80,744	26.32%
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM	38,900	36,902	1,998	
OKANAGAN BASIN WATER BOARD	79,373	83,095	(3,722)	
Subtotal	118,274	119,997	(1,723)	-1.44%
TOTAL	\$ 681,655	\$ 600,915	\$ 80,740	13.44%
Average Tax Rate/\$1000	\$ 0.48	\$ 0.39	\$ 0.08	
Average Taxes per Property	\$ 164.93	\$ 145.33	\$ 19.60	
MUNICIPAL DEBT REPAYMENT	\$ 112,606	\$ 112,606		
PARCEL TAX-STERILE INSECT RELEASE	\$ 7,522	\$ 7,584	\$ (62)	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

				NET	%
<u>VILLAGE OF KEREMEOS</u>	<u>2013</u>	<u>2012</u>	<u>CHANGE</u>	<u>CHANGE</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>					
SOLID WASTE MANAGEMENT PLAN	\$ 785	\$ 552	\$ 233		
911 EMERGENCY CALL SYSTEM	7,850	6,313	1,537		
EMERGENCY PLANNING	2,158	2,007	151		
EASTGATE SETTLEMENT	-	-	-		
GENERAL GOVERNMENT	12,727	13,305	(578)		
ELECTORAL AREA PLANNING	-	-	-		
DESTRUCTION OF PESTS	200	200	-		
NOXIOUS WEEDS	632	630	2		
ILLEGAL DUMPING	110	148	(38)		
NUISANCE CONTROL	317	313	4		
REGIONAL TRAILS	1,378	796	582		
Subtotal	26,157	24,264	1,893		7.80%
<u>Village & Regional Director determine budget</u>					
KEREMEOS & DIST. RECREATION FACILITY	60,268	54,537	5,731		
SWIMMING POOL	22,648	20,567	2,081		
FIRE PROTECTION	117,529	113,535	3,994		
REFUSE SITE	42,865	42,734	131		
Subtotal	243,311	231,373	11,938		5.16%
<u>Requisitions from Other Multi-Regional Boards</u>					
S.I.R. PROGRAM - Land Tax	4,691	4,255	436		
TOTAL	\$ 274,158	\$ 259,892	\$ 14,266		5.49%
Average Tax Rate/\$1000	\$ 1.33	\$ 1.24	\$ 0.09		
Average Taxes per Property	\$ 316.39	\$ 301.25	\$ 15.14		
MUNICIPAL DEBT REPAYMENT	\$ 45,393	\$ 45,393			
PARCEL TAX:STERILE INSECT RELEASE	\$ 2,052	\$ 2,070	\$ (18)		

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

	<u>2013</u>	<u>2012</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<u>PENTICTON INDIAN BAND</u>				
<u>Participating Directors determine budget by weighted vote</u>				
GENERAL GOVERNMENT	\$6,777	\$ 6,383	394	
911 EMERGENCY CALL SYSTEM - Impr. Only	6,619	5,520	1,099	
EMERGENCY PLANNING	2,298	1,926	372	
SOLID WASTE MANAGEMENT	836	530	306	
REGIONAL AREA PLANNING	18,491	16,613	1,878	
MOSQUITO CONTROL - Impr. Only	562	8,946	(8,384)	
Subtotal	35,584	39,918	(4,334)	-10.86%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	12,165	10,933	1,232	11.26%
<u>Service Areas</u>				
FIRE PROTECTION	-	142,410	(142,410)	
TOTAL	\$ 47,748	\$ 193,261	\$ (145,513)	-75.29%
Average Tax Rate/\$1000	\$ 0.22	\$ 0.96	\$ (0.74)	
Average Taxes per Property	\$ 80.67	\$ 297.38	\$ (216.71)	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA A (OSOYOOS RURAL)	2013	2012	NET CHANGE	% CHANGE
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 1,869	\$ 1,348	\$ 521	
911 EMERGENCY CALL SYSTEM - Impr. Only	13,565	11,432	2,133	
EMERGENCY PLANNING	5,139	4,901	238	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	30,311	32,496	(2,185)	
ELECTORAL AREA ADMINISTRATION	81,356	81,200	156	
BUILDING INSPECTION	34,300	33,474	826	
ELECTORAL AREA PLANNING	82,697	84,575	(1,878)	
DESTRUCTION OF PESTS	83	546	(463)	
NUISANCE CONTROL	754	766	(12)	
ANIMAL CONTROL	7,607	6,907	700	
MOSQUITO CONTROL - Impr. Only	10,812	17,417	(6,605)	
NOXIOUS WEEDS	1,506	1,538	(32)	
SUBDIVISION SERVICING	7,148	9,470	(2,322)	
ILLEGAL DUMPING	262	363	(101)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	290	106	184	
REGIONAL TRAILS	3,281	1,943	1,338	
Subtotal	280,980	288,482	(7,502)	-2.60%
Town & Regional Director determine budget				
ARENA	109,608	102,731	6,877	6.69%
Regional Director determines budget				
RURAL PROJECTS	18,731	16,418	2,313	
MUSEUM LAND AND BUILDING (DEBT SERVICING)	24,477	-	24,477	
MUSEUM SERVICE	14,600	14,600	-	
GRANT IN AID	2,500	1,000	1,500	
ECONOMIC DEVELOPMENT	11,912	11,848	64	
RECREATION SERVICES - TOWN OF OSOYOOS	58,700	57,000	1,700	
COMMUNITY PARKS	12,650	26,000	(13,350)	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
HERITAGE CONSERVATION	2,925	1,362	1,563	
CEMETERY	1,100	1,000	100	
Subtotal	147,595	129,228	18,367	14.21%
SUBTOTAL	538,183	520,441	17,742	3.41%
Services				
REFUSE DISPOSAL	5,500	10,500	(5,000)	
OKANAGAN REGIONAL LIBRARY	99,596	98,847	749	
STERILE INSECT RELEASE	58,863	58,023	840	
OBWB - Defined Area A/D (1/2 of Req)	15,614	15,397	217	
Subtotal	179,573	182,767	(3,194)	-1.75%
TOTAL	\$ 717,756	\$ 703,208	\$ 14,548	2.07%
Average Tax Rate/\$1000	\$ 1.37	\$ 1.28	\$ 0.08	
Average Taxes per Property	\$ 414.27	\$ 407.19	\$ 7.09	
Service Areas				
ANARCHIST MTN. FIRE	164,667	149,367	15,300	
NORTHWEST SEWER	110,500	-	110,500	16.46%

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA B (CAWSTON)	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 492	\$ 305	\$ 187	
911 EMERGENCY CALL SYSTEM - Impr. Only	6,253	4,719	1,534	
EMERGENCY PLANNING	1,352	1,110	242	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	7,973	7,358	615	
ELECTORAL AREA ADMINISTRATION	21,400	18,386	3,014	
STERILE INSECT RELEASE	1,821	1,331	490	
ELECTORAL AREA PLANNING	21,753	19,150	2,603	
DESTRUCTION OF PESTS	22	124	(102)	
NUISANCE CONTROL	198	173	25	
ANIMAL CONTROL	2,001	1,564	437	
NOXIOUS WEEDS	396	348	48	
SUBDIVISION SERVICING	1,880	2,144	(264)	
ILLEGAL DUMPING	69	82	(13)	
REGIONAL TRAILS	863	440	423	
Subtotal	66,473	57,234	9,239	16.14%
Village & Regional Director determine budget				
ECONOMIC DEVELOPMENT	8,954	8,949	5	
REFUSE DISPOSAL - IMPR ONLY	34,145	31,944	2,201	
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	48,008	40,766	7,242	
SWIMMING POOL - IMPR ONLY	18,041	15,374	2,667	
Subtotal	109,149	97,033	12,116	12.49%
Regional Director determines budget				
RURAL PROJECTS	15,457	18,807	(3,350)	
GRANT IN AID	3,595	6,300	(2,705)	
COMMUNITY PARKS	11,885	8,440	3,445	
OKAN REG LIBRARY-FURNISHINGS	-	175	(175)	
CAWSTON HALL SOCIETY	-	-	-	
Subtotal	30,937	33,722	(2,785)	-8.26%
SUBTOTAL	206,558	187,989	18,569	9.88%
Service Areas				
FIRE PROTECTION	80,943	70,600	10,343	
OKANAGAN REGIONAL LIBRARY	26,198	22,382	3,816	
STERILE INSECT RELEASE	124,032	125,096	(1,064)	
MOSQUITO CONTROL B716 - Impr. Only	22,322	17,226	5,096	
Subtotal	253,495	235,304	18,191	7.73%
TOTAL	\$ 460,053	\$ 423,293	\$ 36,760	8.68%
Average Tax Rate/\$1000	\$ 2.60	\$ 2.58	\$ 0.03	
Average Taxes per Property	\$ 411.71	\$ 359.92	\$ 51.79	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA C (OLIVER RURAL)	2013	2012	NET CHANGE	% CHANGE
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 2,238	\$ 1,519	\$ 719	
911 EMERGENCY CALL SYSTEM - Impr. Only	27,015	22,390	4,625	
EMERGENCY PLANNING	6,154	5,524	630	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	36,296	36,626	(330)	
ELECTORAL AREA ADMINISTRATION	97,419	91,522	5,897	
BUILDING INSPECTION	38,104	32,692	5,412	
ELECTORAL AREA PLANNING	99,025	95,325	3,700	
DESTRUCTION OF PESTS	100	615	(515)	
NUISANCE CONTROL	903	863	40	
MOSQUITO CONTROL - Impr Only	27,769	1,237	26,532	
ANIMAL CONTROL	9,108	7,785	1,323	
REGIONAL TRAILS	3,929	2,190	1,739	
SUBDIVISION SERVICING	8,559	10,674	(2,115)	
ILLEGAL DUMPING	314	409	(95)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	347	119	228	
NOXIOUS WEEDS	1,804	1,734	70	
Subtotal	359,082	311,224	47,858	15.38%
Town & Regional Director determine budget				
RECREATION PROGRAMS	35,656	42,847	(7,191)	
ARENA	126,854	127,723	(869)	
RECREATION HALL	71,752	58,103	13,649	
PARKS	88,555	97,558	(9,003)	
OLIVER POOL	93,012	84,291	8,721	
Parks & Recreation Subtotal	415,829	410,522	5,307	1.29%
REFUSE DISPOSAL	40,107	39,642	465	
HERITAGE GRANT	51,743	50,861	882	
ECONOMIC DEVELOPMENT	11,071	10,433	638	
FRANK VENABLES AUDITORIUM	51,830	23,788	28,042	
Subtotal	570,580	535,246	35,334	6.60%
Regional Director determines budget				
RURAL PROJECTS	18,774	45,566	(26,792)	
GRANT IN AID	10,000	15,000	(5,000)	
NOISE BYLAW AREA C	943	1,440	(497)	
UNTIDY/UNSIGHTLY PREMISES C	1,325	2,525	(1,200)	
HERITAGE CONSERVATION	3,503	1,536	-	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
Subtotal	34,545	66,067	(33,489)	-50.69%
Requisitions from Other Multi-Regional Boards				
OKANAGAN REGIONAL LIBRARY	119,261	111,412	7,849	
OKANAGAN BASIN WATER BOARD	32,573	31,367	1,206	
STERILE INSECT RELEASE	99,758	98,697	1,061	
Subtotal	251,591	241,476	10,115	4.19%
SUBTOTAL	1,215,798	1,154,013	61,785	
Service Areas				
FIRE PROT-WILLOWBROOK-K(714)	31,943	26,023	5,920	
TOTAL	\$ 1,247,741	\$ 1,180,036	\$ 67,705	5.74%
Average Tax Rate/\$1000	\$ 1.97	\$ 1.89	\$ 0.08	
Average Taxes per Property	\$ 492.58	\$ 466.37	\$ 26.21	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA D <u>(KALEDEN/OK FALLS)</u>	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN	\$ 5,451	\$ 3,901	\$ 1,550	
911 EMERGENCY CALL SYSTEM - Impr. Only	46,618	38,923	7,695	
EMERGENCY PLANNING	14,986	14,183	803	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	88,389	94,033	(5,644)	
ELECTORAL AREA ADMINISTRATION	237,236	234,971	2,265	
BUILDING INSPECTION	55,933	58,259	(2,326)	
ELECTORAL AREA PLANNING	241,148	244,735	(3,587)	
DESTRUCTION OF PESTS	243	1,579	(1,336)	
NUISANCE CONTROL	2,198	2,215	(17)	
MOSQUITO CONTROL - Impr Only	5,238	2,189	3,049	
ANIMAL CONTROL	22,181	19,987	2,194	
NOXIOUS WEEDS	4,392	4,451	(59)	
SUBDIVISION SERVICING	20,843	27,405	(6,562)	
ILLEGAL DUMPING	764	1,049	(285)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	846	305	541	
REGIONAL TRAILS	9,567	5,622	3,945	
Subtotal	756,034	753,807	2,227	0.30%
<u>Regional Director determines budget</u>				
RURAL PROJECTS	58,972	65,534	(6,562)	
NOISE BYLAWS	657	281	376	
GRANT IN AID	15,000	11,000	4,000	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
UNSIGHTLY/UNTIDY PREMISES	3,625	2,405	1,220	
ECONOMIC DEVELOPMENT	133,268	153,975	(20,707)	
HERITAGE CONSERVATION	8,530	3,942	4,588	
Subtotal	220,052	237,137	(17,085)	-7.20%
SUBTOTAL	976,085	990,944	(14,859)	
<u>Service Areas - Ok Falls</u>				
FIRE PROT-OK FALLS-J(714) & J(715)	282,470	275,094	7,376	
COMM CTR DEBT-OK FALLS-L(714) & L(715)	-	-	-	
RECREATION-OK FALLS-F(714) & F(715)	409,654	269,920	139,734	
Subtotal	692,124	545,014	147,110	26.99%
<u>Service Areas - Kaleden</u>				
REC COMM KALEDEN-N(714)(715)	130,335	58,017	72,318	
FIRE PROT-KALEDEN-H(714) H(715)	224,092	224,463	(371)	
Subtotal	354,427	282,480	71,947	25.47%
<u>Service Areas - Other</u>				
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	10,983	8,687	2,296	
OKANAGAN REGIONAL LIBRARY	290,427	286,036	4,391	
HERITAGE HILLS ELEC. SYS-M(715)	5,468	6,102	(634)	
OBWB - Defined Area A/D (1/2 of Req)	15,614	15,397	217	
OBWB - Defined Area D	15,870	15,587	283	
STERILE INSECT RELEASE	40,987	37,783	3,204	
APEX WATER SYSTEM-W(716)	26,296	20,062	6,234	
SEPTAGE DISPOSAL SERVICE	17,015	16,945	70	
Subtotal	422,660	406,599	16,061	3.95%
TOTAL	\$ 2,445,297	\$ 2,225,037	\$ 220,260	9.90%
Average Tax Rate/\$1000	\$ 1.70	\$ 1.50	\$ 0.20	
Average Taxes per Property	\$ 566.56	\$ 516.01	\$ 50.55	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 2,206	\$ 1,605	\$ 601	
911 EMERGENCY CALL SYSTEM - Impr. Only	15,792	13,074	2,718	
EMERGENCY PLANNING	6,066	5,835	231	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	35,779	38,688	(2,909)	
ELECTORAL AREA ADMINISTRATION	96,032	96,674	(642)	
BUILDING INSPECTION	23,782	25,495	(1,713)	
ELECTORAL AREA PLANNING	97,616	100,691	(3,075)	
DESTRUCTION OF PESTS	98	650	(552)	
NUISANCE CONTROL	890	911	(21)	
ANIMAL CONTROL	8,979	8,223	756	
NOXIOUS WEEDS	1,778	1,831	(53)	
SUBDIVISION SERVICING	8,437	11,275	(2,838)	
ILLEGAL DUMPING	309	432	(123)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	342	126	216	
REGIONAL TRAILS	3,873	2,313	1,560	
Subtotal	301,980	307,823	(5,843)	-1.90%
Regional Director determines budget				
RURAL PROJECTS	18,449	26,451	(8,002)	
GRANT IN AID	1,000	25,000	(24,000)	
NOISE CONTROL	4,182	1,075	3,107	
UNTIDY AND UNSIGHTLY CONTROL	1,974	2,505	(531)	
NARAMATA TRANSIT	67,243	70,779	(3,536)	
NARAMATA MUSEUM	6,000	6,000	-	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
REC. PROG., PARKS & FAC. MAINTENANCE	146,621	136,602	10,019	
Subtotal	245,469	268,412	(22,943)	-8.55%
Requisitions from Other Multi-Regional Boards				
OKANAGAN BASIN WATER BOARD	32,109	33,133	(1,024)	
OKANAGAN REGIONAL LIBRARY	117,564	117,684	(120)	
Subtotal	149,673	150,817	(1,144)	-0.76%
SUBTOTAL	697,123	727,052	(29,929)	-4.12%
Service Areas				
CEMETERY-P(715)	25,376	17,660	7,716	
STERILE INSECT RELEASE	46,297	44,895	1,402	
NARAMATA FIRE DEPARTMENT	220,522	215,328	5,194	
NARAMATA WATER (Parcel)	109,900	109,900	-	
NARAMATA WATER LITIGATION	209,000	209,000	-	
SEPTAGE DISPOSAL SERVICE	6,888	6,972	(84)	
Subtotal	617,983	603,755	14,228	2.36%
TOTAL	\$ 1,315,106	\$ 1,330,807	\$ (15,701)	-1.18%
Average Tax Rate/\$1000	\$ 2.22	\$ 2.14	\$ 0.08	
Average Taxes per Property	\$ 847.56	\$ 864.94	\$ (17.38)	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN	\$ 1,543	\$ 1,104	\$ 439	
911 EMERGENCY CALL SYSTEM - Impr. Only	12,072	10,159	1,913	
EMERGENCY PLANNING	4,243	4,014	229	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	25,026	26,610	(1,584)	
ELECTORAL AREA ADMINISTRATION	67,171	66,494	677	
BUILDING INSPECTION	9,552	9,412	140	
ELECTORAL AREA PLANNING	68,279	69,257	(978)	
DESTRUCTION OF PESTS	69	447	(378)	
NUISANCE CONTROL	622	627	(5)	
MOSQUITO CONTROL - Impr Only	879	5,044	(4,165)	
ANIMAL CONTROL	6,280	5,656	624	
NOXIOUS WEEDS	1,244	1,260	(16)	
SUBDIVISION SERVICING	5,902	7,755	(1,853)	
ILLEGAL DUMPING	216	297	(81)	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	239	86	153	
REGIONAL TRAILS	2,709	1,591	1,118	
Subtotal	206,048	209,813	(3,765)	-1.79%
<u>Regional Director determines budget</u>				
RURAL PROJECTS	10,283	11,730	(1,447)	
GRANT-IN-AID	3,000	1,750	1,250	
PARKS COMMISSION	50,697	61,327	(10,630)	
NOISE BYLAW	186	79	107	
UNTIDY AND UNSIGHLY CONTROL	1,074	2,245	(1,171)	
Subtotal	65,240	77,131	(11,891)	-15.42%
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD	22,459	22,789	(330)	-1.45%
SUBTOTAL	293,747	309,733	(15,986)	-5.16%
<u>Service Areas</u>				
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	250,934	205,378	45,556	
OKANAGAN REGIONAL LIBRARY	82,232	80,945	1,287	
STERILE INSECT RELEASE	15,484	14,353	1,131	
REC CENTRE COST SHARING-M(715)	20,000	20,000	-	
FAULDER WATER SYSTEM-A(777)	134,311	134,111	200	
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	5,163	5,737	(574)	
SEPTAGE DISPOSAL SERVICE	3,347	3,333	14	
Subtotal	511,471	463,857	47,614	10.26%
TOTAL	\$ 805,218	\$ 773,590	\$ 31,628	4.09%
Average Tax Rate/\$1000	\$ 1.98	\$ 1.84	\$ 0.14	
Average Taxes per Property	\$ 796.05	\$ 788.44	\$ 7.62	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA G (HEDLEY/KEREMEOS)	2013	2012	NET CHANGE	% CHANGE
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 1,050	\$ 690	\$ 360	
MOSQUITO CONTROL - Impr Only	8,338	19,320	(10,982)	
911 EMERGENCY CALL SYSTEM - Impr. Only	11,774	9,320	2,454	
EMERGENCY PLANNING	2,887	2,510	377	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	17,026	16,641	385	
ELECTORAL AREA ADMINISTRATION	45,698	41,583	4,115	
ELECTORAL AREA PLANNING	46,452	43,311	3,141	
DESTRUCTION OF PESTS	47	279	(232)	
NUISANCE CONTROL	423	392	31	
ANIMAL CONTROL	4,273	3,537	736	
ELECTRICAL SYSTEM	1,898	2,002	(104)	
NOXIOUS WEEDS	846	788	58	
SUBDIVISION SERVICING	4,015	4,850	(835)	
ILLEGAL DUMPING	147	186	(39)	
REGIONAL TRAILS	1,843	995	848	
Subtotal	146,717	146,404	313	0.21%
Village & Regional Director determine budget				
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	90,398	80,516	9,882	
SWIMMING POOL - IMPR ONLY	33,971	30,364	3,607	
REFUSE DISPOSAL - IMPR ONLY	64,295	63,091	1,204	
ECONOMIC DEVELOPMENT - G	15,109	15,097	12	
CEMETERY	2,000	2,000	-	
TRANSIT	2,840	2,840	-	
Subtotal	208,613	193,908	14,705	7.58%
Regional Director determines budget				
RURAL PROJECTS	36,110	54,563	(18,453)	
GRANT IN AIDS	12,195	12,000	195	
COMMUNITY PARKS	4,000	-	4,000	
OKAN REG LIBRARY-FURNISHINGS	-	-	-	
HERITAGE CONSERVATION	1,643	698	945	
HERITAGE GRANT	4,000	4,000	-	
UNTIDY AND UNSIGHTLY CONTROL	2,209	6,325	(4,116)	
Subtotal	60,157	77,586	(17,429)	-22.46%
SUBTOTAL	415,487	417,898	(2,411)	-0.58%
Service Areas				
ELECT SYS-SCHNEIDER SUB-A(716)	900	850	50	
SERVICE AREA G-U(716) Ollalla Water	13,316	17,497	(4,181)	
OKANAGAN REGIONAL LIBRARY	55,945	50,620	5,325	
OBWB - Defined Area	125	108	17	
STERILE INSECT RELEASE	59,923	59,718	205	
FIRE PROTECTION-J(716)	80,943	70,600	10,343	
Subtotal	211,152	199,393	11,759	5.90%
TOTAL	\$ 626,639	\$ 617,291	\$ 9,348	1.51%
Average Tax Rate/\$1000	\$ 2.07	\$ 2.14	\$ (0.07)	
Average Taxes per Property	\$ 358.28	\$ 349.89	\$ 8.40	

Adopted March 21, 2013

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2013 Budget Comparative Requisition

ELECTORAL AREA H (PRINCETON RURAL)	<u>2013</u>	<u>2012</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
Participating Directors determine budget by weighted vote				
SOLID WASTE MANAGEMENT PLAN	\$ 3,450	\$ 2,436	\$ 1,014	
911 EMERGENCY CALL SYSTEM - Impr. Only	37,180	32,067	5,113	
EMERGENCY PLANNING	9,487	8,857	630	
EASTGATE SETTLEMENT	-	-	-	
GENERAL GOVERNMENT	55,953	58,723	(2,770)	
ELECTORAL AREA ADMINISTRATION	150,178	146,738	3,440	
BUILDING INSPECTION	30,417	31,784	(1,367)	
ELECTORAL AREA PLANNING	152,654	152,836	(182)	
NOXIOUS WEEDS	2,780	2,779	1	
SUBDIVISION SERVICING	13,195	17,114	(3,919)	
ILLEGAL DUMPING	484	655	(171)	
NUISANCE CONTROL	1,392	1,383	9	
REGIONAL TRAILS	6,056	3,511	2,545	
Subtotal	463,225	458,883	4,342	0.95%
Town & Regional Director determine budget				
REFUSE DISPOSAL	176,750	173,407	3,343	
ARENA	222,667	229,260	(6,593)	
HERITAGE CONSERVATION	5,400	2,462	2,938	
TRANSIT	200	1,200	(1,000)	
Subtotal	405,016	406,329	(1,313)	-0.32%
Regional Director determines budget				
RURAL PROJECTS	33,375	53,976	(20,601)	
GRANT IN AID	29,101	35,886	(6,785)	
ECONOMIC DEVELOPMENT - H	22,259	22,241	18	
MOSQUITO CONTROL - Impr. Only	2,837	5,044	(2,207)	
CEMETERY	3,000	3,000	-	
Subtotal	90,571	120,147	(29,576)	-24.62%
SUBTOTAL	958,813	985,359	(26,546)	-2.69%
Service Areas				
EAST GATE ELECTRICAL SYS-D(717)	-	(13,312)	13,312	
FIRE PROTECTION AREA H	109,654	101,564	8,090	
FIRE PROT-TULAMEEN/COALMONT-C(717)	80,371	70,246	10,125	
RURAL PRINCETON RECREATION G(717)	19,508	19,460	48	
TULAMEEN RECREATION COMMISSION	10,004	10,000	4	
OBWB - Defined Area	186	176	10	
SHINISH CREEK DIVERSION-B(717)	737	4,261	(3,524)	
ELEC SYS-MISSEZULA LAKE	8,599	9,135	(536)	
Subtotal	229,059	201,530	27,529	13.66%
TOTAL	\$ 1,187,871	\$ 1,186,889	\$ 982	0.08%
Average Tax Rate/\$1000	\$ 1.31	\$ 1.29	\$ 0.03	
Average Taxes per Property	\$ 388.63	\$ 388.07	\$ 0.56	

REGIONAL SERVICES

REGIONAL DEPARTMENTS INCLUDE:

• General Government	0100	3-1 to 3-3
• Noxious Weeds	0200	3-4 to 3-5
• 911 Emergency Call System	0400	3-6 to 3-7
• Emergency Planning	0410	3-8 to 3-10
• Illegal Dumping	4250	3-11 to 3-12
• Solid Waste Management Plan	4300	3-13 to 3-15
• Regional Growth Study	5020	3-16 to 3-17
• Nuisance Control (Starling)	5550	3-18 to 3-19
• Sterile Insect Release Program	6000	3-20 to 3-21
• Okanagan Basin Water Board	6500	3-22 to 3-23
• Regional Trails	7720	3-24 to 3-25
• Municipal Fiscal Services	9990	3-26 to 3-27
• Regional Hospital District	RHD	3-28 to 3-29



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 100								
REVENUES								
GENERAL GOVERNMENT								
1-1-0100-1000 TAX REQUISITION	(1,087,771)	(1,216,184)	(1,343,494)	(1,215,816)	(1,067,599)	(1,067,599)	(1,014,605)	(4.96)
1-1-0100-1800 GRANT IN LIEU OF TAXES	(11,234)	(9,665)	(11,992)	(10,964)	(12,485)	0	0	0.00
1-1-0100-2000 ADMINISTRATION FEES	(583,372)	(598,896)	(611,626)	(597,965)	(659,351)	(655,275)	(638,730)	(2.52)
1-1-0100-2520 RECOVERIES - SPECIAL PROJECTS	0	0	(5,043)	(1,681)	(4,850)	0	0	0.00
1-1-0100-2600 RECOVERIES - INSURANCE PROCEED	0	0	(5,961)	(1,987)	0	0	0	0.00
1-1-0100-2700 INTEREST INCOME	(21,613)	(57,746)	(60,339)	(46,566)	(65,471)	(36,000)	(40,000)	11.11
1-1-0100-2900 OTHER GRANTS	0	0	0	0	(774)	0	0	0.00
1-1-0100-2920 GAS TAX FUNDING	0	0	(22,536)	(7,512)	(2)	(160,000)	0	(100.00)
1-1-0100-4300 REVENUE - SEARCH FEES	(2,350)	(2,690)	(3,128)	(2,723)	(800)	(2,000)	(2,000)	0.00
1-1-0100-4541 DEVELOPMENT CONTRIBUTION - PARKLAND	0	0	(350,000)	(116,667)	0	0	0	0.00
1-1-0100-6000 TRANSFER FROM RESERVE	(67,000)	(282,673)	(33,572)	(127,749)	0	0	(79,000)	0.00
1-1-0100-6005 TRANSFER FROM MANAGEMENT SICK LEAVE	(45,520)	(44,521)	0	(30,014)	0	0	0	0.00
1-1-0100-7200 MFA LEASE BACK SALE PROCEEDS	0	0	(28,059)	(9,353)	0	0	0	0.00
1-1-0100-8000 PROVINCIAL GRANTS	(292,143)	(46,333)	(164,999)	(167,825)	0	0	0	0.00
1-1-0100-8920 GST/HST REBATE	0	0	(23,633)	(7,878)	(8,282)	0	0	0.00
1-1-0100-9000 MISCELLANEOUS REVENUE	33,369	(32,498)	(31,649)	(10,259)	(9,298)	0	0	0.00
1-1-0100-9050 HR SERVICES REVENUE	0	(9,831)	(16,708)	(8,846)	(525)	0	0	0.00
1-1-0100-9075 WCB COR	0	0	(10,177)	(3,392)	(11,217)	0	(11,000)	0.00
1-1-0100-9500 DONATIONS	0	0	(260,000)	(86,667)	0	0	0	0.00
1-1-0100-9990 PRIOR YEARS SURPLUS	(87,559)	(85,250)	(46,817)	(73,209)	(303,896)	(225,800)	(295,000)	30.65
Total REVENUES	(2,165,193)	(2,386,288)	(3,029,733)	(2,527,071)	(2,144,551)	(2,146,674)	(2,080,335)	(3.09)
EXPENSES								
GENERAL GOVERNMENT								
1-2-0100-1000 SALARIES & WAGES	961,287	909,274	664,001	844,854	419,199	489,885	498,597	1.78
1-2-0100-1020 SALARIES & WAGES - CRIME STOPPERS	60,000	66,042	66,100	64,047	66,100	67,422	65,000	(3.59)
1-2-0100-1210 HONORARIUMS - DIRECTORS	241,644	270,084	231,479	247,736	227,218	259,111	259,111	0.00
1-2-0100-1240 HONORARIUMS - CHAIRMAN	30,424	30,429	42,984	34,612	41,477	29,568	29,568	0.00
1-2-0100-1245 HONORARIUMS - VICE CHAIRMAN	5,536	5,539	5,539	5,538	5,610	5,388	5,388	0.00
1-2-0100-1310 PAYROLL OH - WCB	0	8	0	3	(2)	0	0	0.00
1-2-0100-1410 INTERIM MANAGEMENT EXPENSES	45,520	44,882	0	30,134	0	0	0	0.00
1-2-0100-1500 IS	34,000	48,090	130,630	70,907	45,959	45,959	47,105	2.49
1-2-0100-2000 BUILDING MAINTENANCE	96,168	109,080	85,219	96,822	92,439	109,870	97,935	(10.86)
1-2-0100-2210 EQPT MAINTENANCE - COMPUTER	41,479	38,279	40,160	39,973	52,693	53,925	56,515	4.80
1-2-0100-2920 GAS TAX FUNDING - TRANSIT STUDY	0	0	23,235	7,745	0	160,000	0	(100.00)
1-2-0100-3000 CONSULTANTS	3,741	36,237	30,000	23,326	74,068	41,500	58,000	39.76
1-2-0100-3010 SAFETY TRAINING & EQUIPMENT	1,469	19,980	2,536	7,995	1,215	5,000	21,400	328.00
1-2-0100-3050 LABOUR RELATIONS (INCLUDES WELLNESS)	0	8,122	8,273	5,465	6,671	15,000	18,900	26.00
1-2-0100-3540 AGREEMENTS - AUDIT	19,146	25,358	20,025	21,510	20,266	19,141	19,524	2.00
1-2-0100-4000 EDUCATION & TRAINING	43,537	41,590	27,995	37,707	28,936	36,080	37,913	5.08
1-2-0100-4050 HIGH PERFORMANCE & INNOVATIONS COMM	0	3,127	5,195	2,774	13,533	10,000	10,000	0.00
1-2-0100-4200 SPECIAL PROJECTS - Econ Dev	0	0	5,043	1,681	4,850	0	50,000	0.00
1-2-0100-4205 BC STREET	0	74,869	0	24,956	0	0	0	0.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-0100-5500 CAPITAL EXPENDITURES	1,966	0	610,000	203,989	3,759	10,000	10,000	0.00
1-2-0100-5550 BUILDING UPGRADE	(776)	0	0	(259)	0	0	0	0.00
1-2-0100-5600 EQUIPMENT	110,017	185,033	196,751	163,934	113,683	138,550	207,050	49.44
1-2-0100-6000 INSURANCE - PROPERTY	1,715	1,760	1,943	1,806	1,925	7,000	1,925	(72.50)
1-2-0100-6050 INSURANCE - LIABILITY	13,202	12,383	12,312	12,632	12,145	13,500	9,789	(27.49)
1-2-0100-6200 LEGAL FEES	12,197	25,207	39,750	25,718	43,525	20,000	25,000	25.00
1-2-0100-7000 SUPPLIES	102,219	93,005	110,464	101,896	112,513	111,667	108,686	(2.67)
1-2-0100-7040 SUPPLIES - BOARD DINNERS	17,112	25,363	23,585	22,020	23,391	23,800	24,688	3.73
1-2-0100-7100 RDOS STORE INVENTORY & SUPPLIES	276	385	32	231	0	0	0	0.00
1-2-0100-7160 RDOS STORE INCENTIVE	180	514	20	238	0	0	0	0.00
1-2-0100-8000 ADVERTISING	11,416	14,375	17,851	14,547	18,142	25,000	14,500	(42.00)
1-2-0100-8200 TRAVEL - STAFF	17,410	23,082	16,496	18,996	20,963	17,846	20,864	16.91
1-2-0100-8240 TRAVEL - BOARD	24,362	27,800	20,246	24,136	31,162	30,404	30,404	0.00
1-2-0100-8520 UTILITIES - TELEPHONE	52,221	56,951	50,044	53,072	44,732	56,744	52,482	(7.51)
1-2-0100-9040 BANK CHARGES & INTEREST	20,710	22,273	26,065	23,016	26,769	22,250	24,250	8.99
1-2-0100-9200 TRANSFER TO RESERVE CAPITAL	19,001	19,571	19,571	19,381	20,763	20,763	20,000	(3.67)
1-2-0100-9205 TRANSFER INTEREST TO RESERVES	17,465	7,367	3,823	9,552	0	0	0	0.00
1-2-0100-9210 TRANSFER TO RESERVE - BUILDING	10,000	15,000	15,000	13,333	15,000	15,000	16,500	10.00
1-2-0100-9240 TRANSFER TO RESERVE -INFORMATION SYS	10,000	15,000	15,000	13,333	115,000	15,000	16,500	10.00
1-2-0100-9295 TRANSFER TO DEPOSIT ACCOUNT	6,098	6,210	10,209	7,506	0	100,000	30,000	(70.00)
1-2-0100-9300 BOARD CONTINGENCY	2,500	0	1,963	1,488	83	0	0	0.00
1-2-0100-9500 GRANTS IN AID	46,700	57,200	146,300	83,400	146,300	146,300	182,740	24.91
1-2-0100-9620 CARBON MITIGATION EXPENSE	0	0	0	0	0	25,000	10,000	(60.00)
Total EXPENSES	2,079,943	2,339,471	2,725,837	2,381,750	1,850,088	2,146,674	2,080,335	(3.09)
Total DEPARTMENT 100	(85,251)	(46,817)	(303,896)	(145,321)	(294,463)	(0)	0	(100.00)



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 100					
REVENUES					
GENERAL GOVERNMENT					
1-1-0100-1000 TAX REQUISITION	(1,014,605)	(1,068,688)	(1,098,090)	(1,116,228)	(1,150,355)
1-1-0100-2000 ADMINISTRATION FEES	(638,730)	(654,052)	(668,473)	(688,075)	(688,075)
1-1-0100-2700 INTEREST INCOME	(40,000)	(30,750)	(5,065)	(5,065)	(5,065)
1-1-0100-4300 REVENUE - SEARCH FEES	(2,000)	(2,000)	(2,026)	(2,026)	(2,026)
1-1-0100-6000 TRANSFER FROM RESERVE	(79,000)	0	0	0	0
1-1-0100-9075 WCB COR	(11,000)	0	0	0	0
1-1-0100-9990 PRIOR YEARS SURPLUS	(295,000)	0	0	0	0
Total REVENUES	(2,080,335)	(1,755,490)	(1,773,654)	(1,811,394)	(1,845,521)
EXPENSES					
GENERAL GOVERNMENT					
1-2-0100-1000 SALARIES & WAGES	498,597	496,595	511,495	526,840	542,645
1-2-0100-1020 SALARIES & WAGES - CRIME STOPPERS	65,000	65,000	65,845	67,096	67,096
1-2-0100-1210 HONORARIUMS - DIRECTORS	259,111	259,111	259,111	259,111	259,111
1-2-0100-1240 HONORARIUMS - CHAIRMAN	29,568	29,568	29,568	29,568	29,568
1-2-0100-1245 HONORARIUMS - VICE CHAIRMAN	5,388	5,388	5,388	5,388	5,388
1-2-0100-1500 IS	47,105	47,816	48,772	49,747	49,747
1-2-0100-2000 BUILDING MAINTENANCE	97,935	100,873	113,199	114,331	114,331
1-2-0100-2210 EQPT MAINTENANCE - COMPUTER	56,515	50,982	51,644	56,115	56,115
1-2-0100-3000 CONSULTANTS	58,000	35,000	29,000	29,000	29,000
1-2-0100-3010 SAFETY TRAINING & EQUIPMENT	21,400	5,198	5,265	5,365	5,365
1-2-0100-3050 LABOUR RELATIONS (INCLUDES WELLNESS)	18,900	19,373	15,795	16,095	16,095
1-2-0100-3540 AGREEMENTS - AUDIT	19,524	19,914	20,313	20,699	20,699
1-2-0100-4000 EDUCATION & TRAINING	37,913	37,684	33,698	33,737	33,737
1-2-0100-4050 HIGH PERFORMANCE & INNOVATIONS COMM	10,000	10,000	10,000	10,000	10,000
1-2-0100-4200 SPECIAL PROJECTS - Econ Dev	50,000	0	0	0	0
1-2-0100-5500 CAPITAL EXPENDITURES	10,000	10,000	10,000	10,000	10,000
1-2-0100-5600 EQUIPMENT	207,050	140,000	137,500	150,000	150,000
1-2-0100-6000 INSURANCE - PROPERTY	1,925	1,983	2,023	2,063	2,104
1-2-0100-6050 INSURANCE - LIABILITY	9,789	10,039	10,240	10,445	10,654
1-2-0100-6200 LEGAL FEES	25,000	25,000	25,000	25,000	25,000
1-2-0100-7000 SUPPLIES	108,686	111,404	108,583	109,257	109,257
1-2-0100-7040 SUPPLIES - BOARD DINNERS	24,688	24,442	24,364	24,544	24,544
1-2-0100-8000 ADVERTISING	14,500	19,475	25,000	25,000	25,000
1-2-0100-8200 TRAVEL - STAFF	20,864	21,666	21,443	21,585	21,731
1-2-0100-8240 TRAVEL - BOARD	30,404	30,679	30,404	30,404	30,404
1-2-0100-8520 UTILITIES - TELEPHONE	52,482	58,229	58,986	58,986	58,986
1-2-0100-9040 BANK CHARGES & INTEREST	24,250	21,385	21,663	21,663	21,663
1-2-0100-9200 TRANSFER TO RESERVE CAPITAL	20,000	21,386	21,664	21,664	21,664
1-2-0100-9210 TRANSFER TO RESERVE - BUILDING	16,500	15,000	15,195	15,195	24,158
1-2-0100-9240 TRANSFER TO RESERVE - INFORMATION SYS	16,500	15,000	15,195	15,195	24,158
1-2-0100-9295 TRANSFER TO DEPOSIT ACCOUNT	30,000	0	0	0	0
1-2-0100-9500 GRANTS IN AID	182,740	22,300	22,300	22,300	22,300



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For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
1-2-0100-9620 CARBON MITIGATION EXPENSE	10,000	25,000	25,000	25,000	25,000
Total EXPENSES	2,080,335	1,755,490	1,773,654	1,811,394	1,845,521
Total DEPARTMENT 100	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 200								
REVENUES								
NOXIOUS WEEDS								
1-1-0200-1000 TAX REQUISITION	(9,317)	(14,996)	(37,263)	(20,525)	(50,229)	(50,229)	(50,080)	(0.30)
1-1-0200-1800 GRANT IN LIEU OF TAXES	(96)	(119)	(332)	(182)	(119)	0	0	0.00
1-1-0200-8000 PROVINCIAL GRANTS	(17,000)	(17,000)	(17,000)	(17,000)	(15,000)	0	0	0.00
1-1-0200-9990 PRIOR YEARS SURPLUS	(25,257)	(18,959)	459	(14,585)	169	0	(4,000)	0.00
Total REVENUES	(51,669)	(51,074)	(54,136)	(52,293)	(65,178)	(50,229)	(54,080)	7.67
EXPENSES								
NOXIOUS WEEDS								
1-2-0200-1000 SALARIES & WAGES	7,633	8,207	9,305	8,381	4,617	3,026	3,080	1.78
1-2-0200-3000 CONSULTANTS	18,080	13,326	18,750	16,719	5,088	20,523	22,800	11.09
1-2-0200-3060 CONSULTANTS - ABATEMENT PROGRAM	6,997	30,000	26,250	21,082	39,367	26,680	28,200	5.70
Total EXPENSES	32,710	51,533	54,305	46,183	49,072	50,229	54,080	7.67
Total DEPARTMENT 200	(18,959)	459	169	(6,110)	(16,106)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 200					
REVENUES					
NOXIOUS WEEDS					
1-1-0200-1000 TAX REQUISITION	(50,080)	(54,080)	(54,765)	(55,160)	(55,565)
1-1-0200-9990 PRIOR YEARS SURPLUS	(4,000)	0	0	0	0
Total REVENUES	(54,080)	(54,080)	(54,765)	(55,160)	(55,565)
EXPENSES					
NOXIOUS WEEDS					
1-2-0200-1000 SALARIES & WAGES	3,080	3,080	3,265	3,360	3,465
1-2-0200-3000 CONSULTANTS	22,800	22,800	23,000	23,100	23,200
1-2-0200-3060 CONSULTANTS - ABATEMENT PROGRAM	28,200	28,200	28,500	28,700	28,900
Total EXPENSES	54,080	54,080	54,765	55,160	55,565
Total DEPARTMENT 200	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 400								
REVENUES								
9-1-1 EMERGENCY CALL SYSTEM								
1-1-0400-1000 TAX REQUISITION	(689,764)	(845,583)	(814,878)	(783,408)	(467,930)	(467,930)	(565,192)	20.79
1-1-0400-1800 GRANT IN LIEU OF TAXES	(11,880)	(9,576)	(9,621)	(10,359)	(4,426)	(8,000)	(8,000)	0.00
1-1-0400-2700 INTEREST INCOME	(7,556)	(4,790)	(5,287)	(5,877)	0	0	0	0.00
1-1-0400-3080 AGREEMENT - PENTICTON INDIAN BAND	(2,114)	(2,152)	0	(1,422)	0	(3,000)	(3,000)	0.00
1-1-0400-6000 TRANSFER FROM RESERVE	(1,615)	0	0	(538)	0	(40,000)	(25,000)	(37.50)
1-1-0400-7200 DEBENTURE PROCEEDS	0	0	0	0	0	0	(1,636,000)	0.00
1-1-0400-9990 PRIOR YEARS SURPLUS	(11,351)	2,211	(11,666)	(6,935)	(331)	0	0	0.00
Total REVENUES	(724,280)	(859,890)	(841,451)	(808,540)	(472,687)	(518,930)	(2,237,192)	331.12
EXPENSES								
9-1-1 EMERGENCY CALL SYSTEM								
1-2-0400-1000 SALARIES & WAGES	3,087	3,107	769	2,321	103	5,000	5,000	0.00
1-2-0400-1400 ADMINISTRATION CHARGES	33,000	33,000	33,000	33,000	24,750	24,750	25,697	3.83
1-2-0400-1500 IS	47,895	40,990	42,043	43,643	43,000	43,000	43,701	1.63
1-2-0400-2530 OP - EQPT RENTAL - TRANSMITTER LEASE 8	18,191	16,657	16,758	17,202	21,340	24,000	27,000	12.50
1-2-0400-2660 OPERATIONS - STUDIES	0	30,525	2,963	11,163	41,822	40,000	0	(100.00)
1-2-0400-3520 SERVICE CONTRACT FIREPRO2	405	0	0	135	0	0	0	0.00
1-2-0400-3611 CONTRACTS - CENTRAL FIRE DISPATCH	454,866	547,805	578,452	527,041	202,698	200,900	208,223	3.65
1-2-0400-3680 CONTRACTS - OTHER RD - CORD - CENTRAL	102,752	154,263	153,795	136,937	164,630	164,630	220,000	33.63
1-2-0400-3690 AGREEMENT - REGIONAL SEARCH & RESCU	55,000	0	0	18,333	0	0	0	0.00
1-2-0400-5500 CAPITAL EXPENDITURES	1,615	588	754	986	193	0	1,636,000	0.00
1-2-0400-5550 ORTHO PHOTO	0	0	0	0	0	5,000	30,000	500.00
1-2-0400-6050 INSURANCE - LIABILITY	2,124	1,499	1,350	1,658	1,400	1,650	1,571	(4.79)
1-2-0400-9010 DEBT INTEREST	0	0	0	0	0	0	25,000	0.00
1-2-0400-9200 TRANSFER TO RESERVE	0	10,000	5,950	5,317	0	10,000	10,000	0.00
1-2-0400-9205 TRANSFER INTEREST TO RESERVES	7,556	4,790	5,287	5,877	0	0	0	0.00
1-2-0400-9290 TRANSFER TO OPERATING RESERVE	0	5,000	0	1,667	0	0	0	0.00
1-2-0400-9300 CONTINGENCY	0	0	0	0	0	0	5,000	0.00
Total EXPENSES	726,491	848,224	841,120	805,279	499,937	518,930	2,237,192	331.12
Total DEPARTMENT 400	2,211	(11,666)	(331)	(3,262)	27,250	0	0	0.00



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For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 400					
REVENUES					
9-1-1 EMERGENCY CALL SYSTEM					
1-1-0400-1000 TAX REQUISITION	(565,192)	(755,933)	(763,297)	(769,852)	(777,269)
1-1-0400-1800 GRANT IN LIEU OF TAXES	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
1-1-0400-3080 AGREEMENT - PENTICTON INDIAN BAND	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
1-1-0400-6000 TRANSFER FROM RESERVE	(25,000)	0	0	0	0
1-1-0400-7200 DEBENTURE PROCEEDS	(1,636,000)	0	0	0	0
Total REVENUES	(2,237,192)	(766,933)	(774,297)	(780,852)	(788,269)
EXPENSES					
9-1-1 EMERGENCY CALL SYSTEM					
1-2-0400-1000 SALARIES & WAGES	5,000	0	0	0	0
1-2-0400-1400 ADMINISTRATION CHARGES	25,697	33,000	33,000	33,000	33,000
1-2-0400-1500 IS	43,701	45,000	46,000	46,000	46,566
1-2-0400-2530 OP - EQPT RENTAL - TRANSMITTER LEASE 8	27,000	24,000	24,000	24,000	24,000
1-2-0400-3611 CONTRACTS - CENTRAL FIRE DISPATCH	208,223	211,071	217,403	223,925	230,643
1-2-0400-3680 CONTRACTS - OTHER RD - CORD - CENTRAL	220,000	220,000	220,000	220,000	220,000
1-2-0400-5500 CAPITAL EXPENDITURES	1,636,000	0	0	0	0
1-2-0400-5550 ORTHO PHOTO	30,000	5,000	5,000	5,000	5,000
1-2-0400-6050 INSURANCE - LIABILITY	1,571	1,602	1,634	1,667	1,800
1-2-0400-9010 DEBT INTEREST	25,000	81,000	81,000	81,000	81,000
1-2-0400-9020 DEBT PRINCIPLE	0	136,260	136,260	136,260	136,260
1-2-0400-9200 TRANSFER TO RESERVE	10,000	10,000	10,000	10,000	10,000
1-2-0400-9300 CONTINGENCY	5,000	0	0	0	0
Total EXPENSES	2,237,192	766,933	774,297	780,852	788,269
Total DEPARTMENT 400	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 410								
REVENUES								
EMERGENCY PLANNING								
1-1-0410-1000 TAX REQUISITION	(85,212)	(160,383)	(157,893)	(134,496)	(161,990)	(161,990)	(173,174)	6.90
1-1-0410-1800 GRANT IN LIEU OF TAXES	(873)	(1,275)	(1,388)	(1,179)	(380)	(485)	(485)	0.00
1-1-0410-2000 ADMINISTRATION RECOVERIES - FIRE DEPT'	(42,400)	(43,709)	(45,020)	(43,710)	(46,371)	(46,371)	(47,762)	3.00
1-1-0410-2530 RECOVERIES - PEP/EOC	0	(114,106)	(22,475)	(45,527)	(35,167)	(1,000)	(1,000)	0.00
1-1-0410-2700 INTEREST INCOME	(980)	0	(618)	(533)	0	0	0	0.00
1-1-0410-2930 JEPP EQUIPMENT GRANT REVENUE	0	(18,873)	0	(6,291)	0	0	0	0.00
1-1-0410-2950 EMERGENCY PLANNING GRANT	0	(3,000)	(3,629)	(2,210)	0	0	0	0.00
1-1-0410-8010 PROV GRANTS = INNOV IN FIRE SERVICES	(3,144)	(2,734)	0	(1,959)	0	(5,878)	0	(100.00)
1-1-0410-8020 PROV GRANTS - COMM WILDFIRE PLAN	(129,678)	(1,505,263)	(258,053)	(630,998)	24,357	0	0	0.00
1-1-0410-8930 JEPP - EOC PROGRAM TRAINING	0	0	(2,719)	(906)	41	0	0	0.00
1-1-0410-8950 JEPP - EQUIPMENT	0	(1,360)	0	(453)	0	0	0	0.00
1-1-0410-9500 DONATIONS	0	(43,569)	0	(14,523)	0	0	0	0.00
1-1-0410-9990 PRIOR YEARS SURPLUS	5,736	(23,151)	10,786	(2,210)	(3,540)	0	0	0.00
Total REVENUES	(256,551)	(1,917,423)	(481,009)	(884,994)	(223,051)	(215,724)	(222,421)	3.10
EXPENSES								
EMERGENCY PLANNING								
1-2-0410-1000 SALARIES & WAGES	69,249	120,500	98,988	96,246	87,819	108,401	101,037	(6.79)
1-2-0410-1200 HONORARIUMS	2,000	1,112	121	1,078	1,010	1,500	1,500	0.00
1-2-0410-1400 ADMINISTRATION CHARGES	5,410	5,570	5,740	5,573	5,910	5,910	5,959	0.83
1-2-0410-1500 IS	2,185	2,370	5,043	3,199	5,337	5,337	5,645	5.77
1-2-0410-2530 OPERATIONS - EQUIPMENT RENTALS	0	4,691	0	1,564	0	0	0	0.00
1-2-0410-2920 JEPP TRAINING GRANT EXPENSES	0	0	5,437	1,812	0	0	0	0.00
1-2-0410-2950 EMERGENCY PLANNING GRANT EXPENSES	0	2,857	7,293	3,383	0	0	0	0.00
1-2-0410-3060 CONSULTANTS = COMM. WILDFIRE PLAN	129,678	1,505,273	258,027	630,993	5,243	0	0	0.00
1-2-0410-3070 CONSULTANTS - INNOV. IN FIRE SERVICES	3,144	0	0	1,048	0	5,878	0	(100.00)
1-2-0410-3690 AGREEMENT - REGIONAL SEARCH & RESCUI	0	55,000	55,000	36,667	55,000	55,000	60,000	9.09
1-2-0410-4000 EDUCATION & TRAINING	1,613	3,463	5,085	3,387	8,454	12,500	16,500	32.00
1-2-0410-5550 JEPP GRANT EQUIPMENT	0	18,873	0	6,291	8,567	0	0	0.00
1-2-0410-5600 EQUIPMENT	0	21,420	1,174	7,531	4,378	7,500	11,500	53.33
1-2-0410-6050 INSURANCE - LIABILITY	2,480	1,907	1,718	2,035	1,600	1,800	1,795	(0.28)
1-2-0410-6100 INSURANCE - VEHICLE	0	0	0	0	114	0	0	0.00
1-2-0410-6200 LEGAL FEES	1,281	3,157	1,788	2,075	397	1,000	1,000	0.00
1-2-0410-7000 SUPPLIES	2,814	4,019	3,253	3,362	3,011	2,500	2,500	0.00
1-2-0410-7050 SUPPLIES - MEALS	66	828	278	391	879	0	0	0.00
1-2-0410-8200 TRAVEL/LEASING	6,876	1,209	3,087	3,724	6,910	2,898	2,985	3.00
1-2-0410-8520 UTILITIES - TELEPHONE	1,047	1,567	1,385	1,333	1,177	1,500	1,500	0.00
1-2-0410-9295 TRANSFER TO DEPOSIT ACCOUNT	980	30,047	530	10,519	(22,491)	0	5,000	0.00
1-2-0410-9300 EOC COSTS - RECOVERABLE	0	120,809	21,200	47,336	37,534	1,000	1,000	0.00
1-2-0410-9310 EMERGENCY SOCIAL SERVICES	2,358	2,300	2,196	2,285	2,290	2,000	3,500	75.00
1-2-0410-9320 TESTALINDEN RELIEF	0	13,522	88	4,537	22,491	0	0	0.00
1-2-0410-9600 OTHER EXPENSES - MISCELLANEOUS	2,220	7,716	39	3,325	45	1,000	1,000	0.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total EXPENSES	233,401	1,928,209	477,469	879,693	235,675	215,724	222,421	3.10
Total DEPARTMENT 410	(23,151)	10,786	(3,540)	(5,301)	12,624	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 410					
REVENUES					
EMERGENCY PLANNING					
1-1-0410-1000 TAX REQUISITION	(173,174)	(164,671)	(135,388)	(138,095)	(140,883)
1-1-0410-1800 GRANT IN LIEU OF TAXES	(485)	(500)	(500)	(500)	(500)
1-1-0410-2000 ADMINISTRATION RECOVERIES - FIRE DEPT'	(47,762)	(49,195)	(49,195)	(49,195)	(49,195)
1-1-0410-2530 RECOVERIES - PEP/EOC	(1,000)	(1,030)	(1,030)	(1,030)	(1,030)
Total REVENUES	(222,421)	(215,396)	(186,113)	(188,820)	(191,608)
EXPENSES					
EMERGENCY PLANNING					
1-2-0410-1000 SALARIES & WAGES	101,037	103,000	89,015	91,685	94,435
1-2-0410-1200 HONORARIUMS	1,500	3,000	3,000	3,000	3,000
1-2-0410-1400 ADMINISTRATION CHARGES	5,959	6,270	6,270	6,270	6,270
1-2-0410-1500 IS	5,645	5,510	5,675	5,675	5,675
1-2-0410-3690 AGREEMENT - REGIONAL SEARCH & RESCUI	60,000	60,000	55,000	55,000	55,000
1-2-0410-4000 EDUCATION & TRAINING	16,500	18,000	7,500	7,500	7,500
1-2-0410-5600 EQUIPMENT	11,500	5,000	5,000	5,000	5,000
1-2-0410-6050 INSURANCE - LIABILITY	1,795	1,831	1,868	1,905	1,943
1-2-0410-6200 LEGAL FEES	1,000	1,000	1,000	1,000	1,000
1-2-0410-7000 SUPPLIES	2,500	2,575	2,575	2,575	2,575
1-2-0410-8200 TRAVEL/LEASING	2,985	3,075	3,075	3,075	3,075
1-2-0410-8520 UTILITIES - TELEPHONE	1,500	1,500	1,500	1,500	1,500
1-2-0410-9295 TRANSFER TO DEPOSIT ACCOUNT	5,000	0	0	0	0
1-2-0410-9300 EOC COSTS - RECOVERABLE	1,000	1,030	1,030	1,030	1,030
1-2-0410-9310 EMERGENCY SOCIAL SERVICES	3,500	2,575	2,575	2,575	2,575
1-2-0410-9600 OTHER EXPENSES - MISCELLANEOUS	1,000	1,030	1,030	1,030	1,030
Total EXPENSES	222,421	215,396	186,113	188,820	191,608
Total DEPARTMENT 410	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 4250								
REVENUES								
ILLEGAL DUMPING								
1-1-4250-1000 TAX REQUISITION	(2,490)	(14,548)	(16,666)	(11,235)	(11,843)	(11,843)	(3,461)	(70.78)
1-1-4250-1800 GRANT IN LIEU OF TAXES	(26)	(116)	(148)	(96)	(28)	0	0	0.00
1-1-4250-9990 PRIOR YEARS SURPLUS	(20,385)	(8,510)	(10,854)	(13,250)	(15,648)	(8,000)	(14,500)	81.25
Total REVENUES	(22,901)	(23,174)	(27,669)	(24,581)	(27,519)	(19,843)	(17,961)	(9.48)
EXPENSES								
ILLEGAL DUMPING								
1-2-4250-1000 SALARIES & WAGES	5,799	4,422	4,846	5,022	3,708	7,240	7,285	0.62
1-2-4250-1400 ADMINISTRATION CHARGES	1,625	1,670	1,720	1,672	1,290	1,290	968	(24.96)
1-2-4250-1500 IS	3,278	3,840	4,700	3,939	4,303	4,303	2,555	(40.62)
1-2-4250-3520 CONTRACTOR	2,391	902	91	1,128	2,856	5,200	5,300	1.92
1-2-4250-3521 CONTRACTOR - LARGE CLEAN UP PROJECT	435	0	0	145	0	0	0	0.00
1-2-4250-6050 INSURANCE - LIABILITY	380	292	263	312	270	310	303	(2.26)
1-2-4250-7000 SUPPLIES	212	951	1	388	0	0	0	0.00
1-2-4250-8010 ADVERTISING - PUBLIC EDUCATION	271	243	276	264	239	1,000	1,000	0.00
1-2-4250-8200 TRAVEL/LEASING	0	0	124	41	0	500	550	10.00
Total EXPENSES	14,391	12,319	12,021	12,910	12,666	19,843	17,961	(9.48)
Total DEPARTMENT 4250	(8,510)	(10,854)	(15,648)	(11,671)	(14,853)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

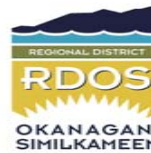
	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 4250					
REVENUES					
ILLEGAL DUMPING					
1-1-4250-1000 TAX REQUISITION	(8,711)	(21,484)	(21,965)	(21,546)	(21,992)
1-1-4250-9990 PRIOR YEARS SURPLUS	(9,250)	0	0	0	0
Total REVENUES	(17,961)	(21,484)	(21,965)	(21,546)	(21,992)
EXPENSES					
ILLEGAL DUMPING					
1-2-4250-1000 SALARIES & WAGES	7,285	7,505	7,730	7,960	8,200
1-2-4250-1400 ADMINISTRATION CHARGES	968	1,870	1,920	1,970	2,020
1-2-4250-1500 IS	2,555	4,850	4,900	4,950	5,000
1-2-4250-3520 CONTRACTOR	5,300	5,400	5,500	5,600	5,700
1-2-4250-6050 INSURANCE - LIABILITY	303	309	315	321	327
1-2-4250-8010 ADVERTISING - PUBLIC EDUCATION	1,000	1,000	1,000	525	525
1-2-4250-8200 TRAVEL/LEASING	550	550	600	220	220
Total EXPENSES	17,961	21,484	21,965	21,546	21,992
Total DEPARTMENT 4250	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 4300								
REVENUES								
SOLID WASTE MANAGEMENT								
1-1-4300-1000 TAX REQUISITION	(65,303)	(93,166)	(45,485)	(67,985)	(44,556)	(44,556)	(62,985)	41.36
1-1-4300-1800 GRANT IN LIEU OF TAXES	(669)	(740)	(400)	(603)	(104)	0	0	0.00
1-1-4300-2700 INTEREST INCOME	(204)	(316)	(826)	(448)	0	0	0	0.00
1-1-4300-2900 GAS TAX FUNDING -REGIONAL LANDFILL ST	0	(3,960)	(2,994)	(2,318)	0	0	0	0.00
1-1-4300-2910 GAS TAX FUNDING - SOLID WASTE MGMT PL	0	(82,303)	(60,743)	(47,682)	(0)	0	0	0.00
1-1-4300-2920 GAS TAX FUNDING - COMPOST INITIATIVES	(14,799)	0	(491)	(5,097)	0	0	0	0.00
1-1-4300-2970 Sustainable AG Plastic Recycling Grant	0	0	(1,958)	(653)	0	0	0	0.00
1-1-4300-2990 AEFW Grant Util Compost for Crop Roots	0	0	(15,122)	(5,041)	0	0	0	0.00
1-1-4300-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	0	(30,000)	0.00
1-1-4300-8102 BEAR SMART PROVINCIAL GRANT	(17,144)	(2,000)	(2,856)	(7,333)	0	0	0	0.00
1-1-4300-9000 MISCELLANEOUS REVENUE	(30)	0	0	(10)	(86)	0	0	0.00
1-1-4300-9001 ENVIRONMENTAL MIND GRIND PROJECT RE	(11,215)	(8,785)	0	(6,667)	0	0	0	0.00
1-1-4300-9990 PRIOR YEARS SURPLUS	(75,119)	(62,352)	(71,236)	(69,569)	(65,582)	(60,000)	(50,000)	(16.67)
Total REVENUES	(184,482)	(253,622)	(202,111)	(213,405)	(110,328)	(104,556)	(142,985)	36.75
EXPENSES								
SOLID WASTE MANAGEMENT								
1-2-4300-1000 SALARIES & WAGES	41,703	47,394	26,523	38,540	14,977	30,000	55,000	83.33
1-2-4300-1400 ADMINISTRATION CHARGES	2,705	2,790	2,870	2,788	3,588	3,588	4,485	25.00
1-2-4300-1500 IS	3,278	70	0	1,116	9,968	9,968	5,000	(49.84)
1-2-4300-2533 AGRICULTURAL PLASTICS RECYCLING PROJ	22,578	13,004	0	11,861	0	0	0	0.00
1-2-4300-2680 OPERATIONS - LANDFILL COMPOST SITING	0	0	0	0	0	0	70,000	0.00
1-2-4300-2900 GAS TAX FUNDING -REGIONAL LANDFILL ST	0	3,960	3,152	2,371	0	0	0	0.00
1-2-4300-2910 GAS TAX FUNDING - SOLID WASTE MGMT PL	0	82,303	64,644	48,982	0	0	0	0.00
1-2-4300-2920 GAS TAX FUNDING - COMPOST INITIATIVES	14,799	491	137	5,142	0	0	0	0.00
1-2-4300-2970 Sustainable AG Plastic Recycling Grant	0	0	1,958	653	3,656	0	0	0.00
1-2-4300-2990 AEFW Grant Util Compost for Crop Roots	0	0	13,769	4,590	0	0	0	0.00
1-2-4300-3000 CONSULTANTS	0	0	0	0	916	30,000	0	(100.00)
1-2-4300-3520 CONTRACTOR - WEBSITE EXCHANGE SITE	4,817	2,779	0	2,532	0	0	5,000	0.00
1-2-4300-4100 MEMBERSHIP & DUES	3,024	1,100	2,238	2,121	0	0	0	0.00
1-2-4300-4200 SPECIAL PROJECTS	0	0	0	0	0	10,500	0	(100.00)
1-2-4300-7000 SUPPLIES	651	389	412	484	0	500	500	0.00
1-2-4300-7030 SUPPLIES - ENVIRONMENTAL MIND GRIND	11,229	12,915	0	8,048	0	0	0	0.00
1-2-4300-8102 BEAR SMART EXPENSES	17,144	2,000	0	6,381	566	0	3,000	0.00
1-2-4300-8200 TRAVEL/LEASING	0	132	0	44	0	0	0	0.00
1-2-4300-9001 ENVIRONMENTAL MIND GRIND EXPENSES	0	140	0	47	0	0	0	0.00
1-2-4300-9205 TRANSFER INTEREST TO RESERVES	0	191	697	296	0	0	0	0.00
1-2-4300-9290 TRANSFER TO OPERATING RESERVE	0	12,603	20,000	10,868	0	20,000	0	(100.00)



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-4300-9295 TRANSFER TO DEPOSIT ACCOUNT	204	124	129	152	0	0	0	0.00
Total EXPENSES	122,131	182,385	136,529	147,015	33,670	104,556	142,985	36.75
Total DEPARTMENT 4300	(62,352)	(71,236)	(65,582)	(66,390)	(76,658)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

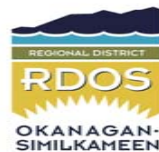
For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 4300					
REVENUES					
SOLID WASTE MANAGEMENT					
1-1-4300-1000 TAX REQUISITION	(62,985)	(121,985)	(116,985)	(122,200)	(92,355)
1-1-4300-6290 TRANSFER FROM OPERATING RESERVE	(30,000)	(10,000)	(10,000)	0	0
1-1-4300-9990 PRIOR YEARS SURPLUS	(50,000)	0	0	0	0
Total REVENUES	(142,985)	(131,985)	(126,985)	(122,200)	(92,355)
EXPENSES					
SOLID WASTE MANAGEMENT					
1-2-4300-1000 SALARIES & WAGES	55,000	55,000	55,000	55,000	55,000
1-2-4300-1400 ADMINISTRATION CHARGES	4,485	4,485	4,485	4,700	4,726
1-2-4300-1500 IS	5,000	10,000	10,000	10,000	10,123
1-2-4300-2680 OPERATIONS - LANDFILL COMPOST SITING	70,000	55,000	50,000	0	0
1-2-4300-3520 CONTRACTOR - WEBSITE EXCHANGE SITE	5,000	4,000	4,000	4,000	4,000
1-2-4300-3522 CONTRACTOR - ICI-MF RECYCLING	0	0	0	45,000	15,000
1-2-4300-7000 SUPPLIES	500	500	500	500	506
1-2-4300-8102 BEAR SMART EXPENSES	3,000	3,000	3,000	3,000	3,000
Total EXPENSES	142,985	131,985	126,985	122,200	92,355
Total DEPARTMENT 4300	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5020								
REVENUES								
RGS - SUB REGIONAL								
1-1-5020-1000 TAX REQUISITION	(87,034)	(55,015)	(55,194)	(65,748)	(3,050)	(3,050)	(8,502)	178.75
1-1-5020-1800 GRANT IN LIEU OF TAXES	(966)	(469)	(565)	(667)	(7)	0	0	0.00
1-1-5020-2900 PRIORITY GAS TAX FUNDING	(15,000)	(102,599)	8,120	(36,493)	(6,257)	0	0	0.00
1-1-5020-8000 PROV GRANTS-MCS	(76)	0	0	(25)	0	0	0	0.00
1-1-5020-8900 FED GRANTS - FCM	1,587	0	0	529	0	0	0	0.00
1-1-5020-9990 PRIOR YEARS SURPLUS	49,699	(32,813)	(58,175)	(13,763)	(48,472)	(40,000)	(20,000)	(50.00)
Total REVENUES	(51,790)	(190,897)	(105,815)	(116,167)	(57,786)	(43,050)	(28,502)	(33.79)
EXPENSES								
RGS - SUB REGIONAL								
1-2-5020-1000 SALARIES & WAGES	0	13,507	12,594	8,700	10,588	14,491	15,728	8.54
1-2-5020-1010 SALARIES & WAGES - GREENHOUSE GAS	0	27,301	15,382	14,228	3,352	2,017	2,052	1.74
1-2-5020-1400 ADMINISTRATION CHARGES	1,835	1,870	1,930	1,878	3,902	3,902	1,722	(55.87)
1-2-5020-1500 IS	2,000	3,340	3,872	3,071	3,990	3,990	0	(100.00)
1-2-5020-2560 OPERATIONS - RGS	0	8,267	0	2,756	0	0	0	0.00
1-2-5020-2563 OPS - RGS - MONITORING PROGRAM	15,000	20,600	21,250	18,950	15,000	15,000	7,500	(50.00)
1-2-5020-2564 OPS - RGS - YEARLY BASE LINE REPORT	0	0	0	0	0	2,150	0	(100.00)
1-2-5020-2565 GREENHOUSE GAS EMISSIONS TARGET PL.	0	57,454	2,170	19,875	0	0	0	0.00
1-2-5020-3000 CONSULTANTS	151	0	0	50	0	0	0	0.00
1-2-5020-7000 SUPPLIES	(28)	76	111	53	87	500	500	0.00
1-2-5020-8000 ADVERTISING	0	306	0	102	0	1,000	1,000	0.00
1-2-5020-8200 TRAVEL/LEASING	19	0	0	6	0	0	0	0.00
1-2-5020-9300 CONTINGENCY	0	0	33	11	0	0	0	0.00
Total EXPENSES	18,977	132,722	57,342	69,680	36,919	43,050	28,502	(33.79)
Total DEPARTMENT 5020	(32,813)	(58,175)	(48,472)	(46,487)	(20,867)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5020					
REVENUES					
RGS - SUB REGIONAL					
1-1-5020-1000 TAX REQUISITION	(8,502)	(31,110)	(31,125)	(31,755)	(32,365)
1-1-5020-9990 PRIOR YEARS SURPLUS	(20,000)	0	0	0	0
Total REVENUES	(28,502)	(31,110)	(31,125)	(31,755)	(32,365)
EXPENSES					
RGS - SUB REGIONAL					
1-2-5020-1000 SALARIES & WAGES	15,728	15,995	15,950	16,430	16,920
1-2-5020-1010 SALARIES & WAGES - GREENHOUSE GAS	2,052	2,115	2,175	2,240	2,310
1-2-5020-1400 ADMINISTRATION CHARGES	1,722	4,000	4,000	4,075	4,125
1-2-5020-2563 OPS - RGS - MONITORING PROGRAM	7,500	7,500	7,500	7,500	7,500
1-2-5020-7000 SUPPLIES	500	500	500	510	510
1-2-5020-8000 ADVERTISING	1,000	1,000	1,000	1,000	1,000
Total EXPENSES	28,502	31,110	31,125	31,755	32,365
Total DEPARTMENT 5020	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5550								
REVENUES								
NUISANCE CONTROL A/B/C/D/E/F/G								
1-1-5550-1000 TAX REQUISITION	(23,988)	(24,754)	(24,955)	(24,566)	(25,000)	(25,000)	(24,577)	(1.69)
1-1-5550-1800 GRANT IN LIEU OF TAXES	(246)	(197)	(222)	(222)	(49)	0	0	0.00
1-1-5550-9990 PRIOR YEARS SURPLUS	(1,012)	(246)	(196)	(485)	(374)	0	(423)	0.00
Total REVENUES	(25,246)	(25,196)	(25,374)	(25,272)	(25,423)	(25,000)	(25,000)	0.00
EXPENSES								
NUISANCE CONTROL A/B/C/D/E/F/G								
1-2-5550-2606 OP - SW - STARLING CONTROL	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0.00
Total EXPENSES	25,000	25,000	25,000	25,000	25,000	25,000	25,000	0.00
Total DEPARTMENT 5550	(246)	(196)	(374)	(272)	(423)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5550					
REVENUES					
NUISANCE CONTROL A/B/C/D/E/F/G					
1-1-5550-1000 TAX REQUISITION	(24,577)	(25,000)	(25,000)	(25,000)	(25,000)
1-1-5550-9990 PRIOR YEARS SURPLUS	(423)	0	0	0	0
Total REVENUES	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
EXPENSES					
NUISANCE CONTROL A/B/C/D/E/F/G					
1-2-5550-2606 OP - SW - STARLING CONTROL	25,000	25,000	25,000	25,000	25,000
Total EXPENSES	25,000	25,000	25,000	25,000	25,000
Total DEPARTMENT 5550	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 6000								
REVENUES								
STERILE INSECT RELEASE PROGRAM								
1-1-6000-1000 TAX REQUISITION	(350,660)	(377,738)	(355,690)	(361,363)	(336,920)	(336,920)	(381,177)	13.14
1-1-6000-1500 PARCEL TAX	(556,218)	(557,035)	(533,971)	(549,075)	(522,801)	(565,440)	(522,800)	(7.54)
1-1-6000-1800 GRANT IN LIEU OF TAXES	(6,380)	(6,635)	(6,581)	(6,532)	(6,642)	(5,000)	(6,600)	32.00
1-1-6000-9990 PRIOR YEARS SURPLUS	9,508	15,945	576	8,676	11,146	(19,000)	19,000	(200.00)
Total REVENUES	(903,750)	(925,463)	(895,666)	(908,293)	(855,218)	(926,360)	(891,577)	(3.75)
EXPENSES								
STERILE INSECT RELEASE PROGRAM								
1-2-6000-1000 SALARIES & WAGES	3,052	3,054	137	2,081	0	0	0	0.00
1-2-6000-1400 ADMINISTRATION CHARGES	6,495	6,690	6,890	6,692	7,100	7,100	7,100	0.00
1-2-6000-1500 IS	1,093	3,340	4,240	2,891	2,136	2,136	1,277	(40.22)
1-2-6000-9410 TRANSFER TO SIR	909,055	912,956	895,545	905,852	883,203	917,124	883,200	(3.70)
Total EXPENSES	919,695	926,040	906,812	917,516	892,439	926,360	891,577	(3.75)
Total DEPARTMENT 6000	15,945	576	11,146	9,222	37,221	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 6000					
REVENUES					
STERILE INSECT RELEASE PROGRAM					
1-1-6000-1000 TAX REQUISITION	(381,177)	(373,030)	(364,260)	(369,500)	(374,700)
1-1-6000-1500 PARCEL TAX	(522,800)	(530,000)	(530,000)	(530,000)	(530,000)
1-1-6000-1800 GRANT IN LIEU OF TAXES	(6,600)	(5,000)	(5,000)	(5,000)	(5,000)
1-1-6000-9990 PRIOR YEARS SURPLUS	19,000	19,000	0	0	0
Total REVENUES	(891,577)	(889,030)	(899,260)	(904,500)	(909,700)
EXPENSES					
STERILE INSECT RELEASE PROGRAM					
1-2-6000-1400 ADMINISTRATION CHARGES	7,100	7,530	7,760	8,000	8,200
1-2-6000-1500 IS	1,277	1,500	1,500	1,500	1,500
1-2-6000-9410 TRANSFER TO SIR	883,200	880,000	890,000	895,000	900,000
Total EXPENSES	891,577	889,030	899,260	904,500	909,700
Total DEPARTMENT 6000	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 6500								
REVENUES								
O.B.W.B.								
1-1-6500-1000 TAX REQUISITION	(755,283)	(773,931)	(823,592)	(784,269)	(753,358)	(753,358)	(750,550)	(0.37)
1-1-6500-1800 GRANT IN LIEU OF TAXES	(8,199)	(6,331)	(7,169)	(7,233)	(1,026)	0	0	0.00
1-1-6500-8500 OBWB GRANT - VALLEY WIDE TOILET REBAT	(1,100)	0	0	(367)	0	0	0	0.00
1-1-6500-9990 PRIOR YEARS SURPLUS	(1,783)	(3,494)	(1,456)	(2,244)	(10,409)	(5,000)	(6,400)	28.00
Total REVENUES	(766,365)	(783,756)	(832,217)	(794,113)	(764,794)	(758,358)	(756,950)	(0.19)
EXPENSES								
O.B.W.B.								
1-2-6500-1000 SALARIES & WAGES	3,052	3,054	137	2,081	0	0	0	0.00
1-2-6500-1400 ADMINISTRATION CHARGES	5,950	6,130	6,300	6,127	6,500	6,500	6,700	3.08
1-2-6500-2900 OBWB TOILET REBATE PROGRAM EXPENSE	1,100	0	0	367	0	0	0	0.00
1-2-6500-9420 TRANSFER TO OBWB	752,769	773,116	815,371	780,419	751,858	751,858	750,250	(0.21)
Total EXPENSES	762,871	782,300	821,808	788,993	758,358	758,358	756,950	(0.19)
Total DEPARTMENT 6500	(3,494)	(1,456)	(10,409)	(5,120)	(6,436)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 6500					
REVENUES					
O.B.W.B.					
1-1-6500-1000 TAX REQUISITION	(750,550)	(804,550)	(828,700)	(853,550)	(879,150)
1-1-6500-9990 PRIOR YEARS SURPLUS	(6,400)	0	0	0	0
Total REVENUES	(756,950)	(804,550)	(828,700)	(853,550)	(879,150)
EXPENSES					
O.B.W.B.					
1-2-6500-1400 ADMINISTRATION CHARGES	6,700	6,900	7,100	7,300	7,500
1-2-6500-9420 TRANSFER TO OBWB	750,250	797,650	821,600	846,250	871,650
Total EXPENSES	756,950	804,550	828,700	853,550	879,150
Total DEPARTMENT 6500	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7720								
REVENUES								
REGIONAL TRAILS								
1-1-7720-1000 TAX REQUISITION	(49,480)	(61,849)	(61,782)	(57,704)	(63,453)	(63,453)	(109,084)	71.91
1-1-7720-1800 GRANT IN LIEU OF TAXES	(507)	(485)	(550)	(514)	(150)	0	0	0.00
1-1-7720-2529 KVR Trail Mgmt - Provincial Contrib	0	0	0	0	(80,000)	(100,000)	0	(100.00)
1-1-7720-2700 INTEREST INCOME	(3,815)	(3,393)	(4,047)	(3,752)	0	0	0	0.00
1-1-7720-2900 GRANT - GAS TAX GSPF	0	0	0	0	0	0	(864,000)	0.00
1-1-7720-6000 TRANSFER FROM RESERVE	0	0	(25,410)	(8,470)	0	(50,000)	(50,000)	0.00
1-1-7720-9990 PRIOR YEARS SURPLUS	(92,558)	(16,688)	(21,908)	(43,718)	(21,046)	(10,000)	(85,000)	750.00
Total REVENUES	(146,361)	(82,415)	(113,697)	(114,158)	(164,648)	(223,453)	(1,108,084)	395.89
EXPENSES								
REGIONAL TRAILS								
1-2-7720-1000 SALARIES & WAGES	7,034	9,147	13,211	9,797	23,027	20,000	32,154	60.77
1-2-7720-1050 SEASONAL PART TIME WAGES	0	0	0	0	0	0	23,040	0.00
1-2-7720-1400 ADMINISTRATION CHARGES	2,705	3,204	2,870	2,926	3,588	3,588	4,485	25.00
1-2-7720-1500 IS	0	6,780	7,422	4,734	7,645	7,645	7,875	3.01
1-2-7720-3000 OPERATIONS & MAINTENANCE	75,105	7,105	6,349	29,520	19,200	112,000	83,900	(25.09)
1-2-7720-4230 SPECIAL PROJECTS - TRAIL RESURFACING	0	0	0	0	0	0	864,000	0.00
1-2-7720-5500 CAPITAL EXPENDITURES	0	0	25,410	8,470	38,408	50,000	51,400	2.80
1-2-7720-6050 INSURANCE - LIABILITY	914	701	1,745	1,120	630	720	730	1.39
1-2-7720-7000 TOOLS & SUPPLIES	0	0	0	0	0	0	6,000	0.00
1-2-7720-7010 SUPPLIES - TRAIL GUIDES	0	0	768	256	0	5,000	5,000	0.00
1-2-7720-8000 ADVERTISING	100	176	830	369	1,663	2,500	2,500	0.00
1-2-7720-9200 TRANSFER TO RESERVE	40,000	30,000	30,000	33,333	0	22,000	27,000	22.73
1-2-7720-9205 TRANSFER INTEREST TO RESERVES	3,815	3,393	4,047	3,752	0	0	0	0.00
Total EXPENSES	129,673	60,506	92,652	94,277	94,161	223,453	1,108,084	395.89
Total DEPARTMENT 7720	(16,688)	(21,908)	(21,046)	(19,881)	(70,487)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7720					
REVENUES					
REGIONAL TRAILS					
1-1-7720-1000 TAX REQUISITION	(109,084)	(165,662)	(167,495)	(168,877)	(169,635)
1-1-7720-2900 GRANT - GAS TAX GSPF	(864,000)	0	0	0	0
1-1-7720-6000 TRANSFER FROM RESERVE	(50,000)	(20,000)	(20,000)	(20,000)	(20,246)
1-1-7720-9990 PRIOR YEARS SURPLUS	(85,000)	0	0	0	0
Total REVENUES	(1,108,084)	(185,662)	(187,495)	(188,877)	(189,881)
EXPENSES					
REGIONAL TRAILS					
1-2-7720-1000 SALARIES & WAGES	32,154	33,000	33,250	33,500	33,500
1-2-7720-1050 SEASONAL PART TIME WAGES	23,040	23,501	24,450	24,939	25,100
1-2-7720-1400 ADMINISTRATION CHARGES	4,485	3,733	3,808	3,884	3,932
1-2-7720-1500 IS	7,875	8,110	8,355	8,514	8,619
1-2-7720-3000 OPERATIONS & MAINTENANCE	83,900	81,018	81,261	81,386	81,923
1-2-7720-4230 SPECIAL PROJECTS - TRAIL RESURFACING	864,000	0	0	0	0
1-2-7720-5500 CAPITAL EXPENDITURES	51,400	0	0	0	0
1-2-7720-6050 INSURANCE - LIABILITY	730	740	750	764	773
1-2-7720-7000 TOOLS & SUPPLIES	6,000	3,060	3,121	3,247	3,297
1-2-7720-7010 SUPPLIES - TRAIL GUIDES	5,000	5,000	5,000	5,095	5,158
1-2-7720-8000 ADVERTISING	2,500	2,500	2,500	2,548	2,579
1-2-7720-9200 TRANSFER TO RESERVE	27,000	25,000	25,000	25,000	25,000
Total EXPENSES	1,108,084	185,662	187,495	188,877	189,881
Total DEPARTMENT 7720	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9990								
REVENUES								
MUNICIPAL FISCAL SERVICES								
1-1-9990-7010 DEBENTURE PAYMENT - PENTICTON	(9,034,368)	(10,002,931)	(9,724,878)	(9,587,392)	(10,370,499)	(10,368,514)	(10,366,951)	(0.02)
1-1-9990-7020 DEBENTURE PAYMENT - SUMMERLAND	(2,703,964)	(2,704,107)	(2,571,878)	(2,659,983)	(3,005,356)	(2,795,563)	(2,795,564)	0.00
1-1-9990-7030 DEBENTURE PAYMENT - OSOYOOS	(132,096)	(120,651)	(95,570)	(116,106)	(108,443)	(112,606)	(112,606)	0.00
1-1-9990-7040 DEBENTURE PAYMENT - OLIVER	(363,166)	(375,248)	(470,110)	(402,841)	(515,108)	(564,803)	(564,804)	0.00
1-1-9990-7060 DEBENTURE PAYMENT - KEREMEOS	(33,260)	(45,387)	(41,766)	(40,137)	(45,392)	(45,393)	(45,393)	0.00
1-1-9990-9990 PRIOR YEARS SURPLUS	(0)	0	0	0	0	0	0	0.00
Total REVENUES	(12,266,854)	(13,248,324)	(12,904,201)	(12,806,460)	(14,044,799)	(13,886,879)	(13,885,318)	(0.01)
EXPENSES								
MUNICIPAL FISCAL SERVICES								
1-2-9990-9080 DEBT INTEREST- PENTICTON	3,890,198	4,440,389	3,892,702	4,074,430	3,040,400	4,534,850	4,531,762	(0.07)
1-2-9990-9090 DEBT INTEREST- SUMMERLAND	1,644,481	1,633,727	1,434,335	1,570,848	1,555,770	1,658,020	1,658,020	0.00
1-2-9990-9100 DEBT INTEREST- OSOYOOS	83,191	71,746	53,065	69,334	59,258	70,102	70,102	0.00
1-2-9990-9110 DEBT INTEREST- OLIVER	222,711	234,793	221,424	226,309	183,592	294,098	289,563	(1.54)
1-2-9990-9130 DEBT INTEREST- KEREMEOS	22,639	29,596	25,974	26,070	55,538	29,601	29,601	0.00
1-2-9990-9140 DEBT PRINCIPAL- PENTICTON	5,144,170	5,562,542	5,832,176	5,512,962	1,327,521	5,833,664	5,835,189	0.03
1-2-9990-9150 DEBT PRINCIPAL- SUMMERLAND	1,059,483	1,070,380	1,137,543	1,089,135	894,647	1,137,543	1,137,544	0.00
1-2-9990-9160 DEBT PRINCIPAL- OSOYOOS	48,905	48,905	42,505	46,772	38,755	42,504	42,504	0.00
1-2-9990-9170 DEBT PRINCIPAL- OLIVER	140,455	140,455	248,686	176,532	152,956	270,705	275,241	1.68
1-2-9990-9190 DEBT PRINCIPAL- KEREMEOS	10,621	15,791	15,791	14,068	8,231	15,792	15,792	0.00
Total EXPENSES	12,266,854	13,248,324	12,904,201	12,806,460	7,316,667	13,886,879	13,885,318	(0.01)
Total DEPARTMENT 9990	(0)	0	0	0	(6,728,132)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9990					
REVENUES					
MUNICIPAL FISCAL SERVICES					
1-1-9990-7010 DEBENTURE PAYMENT - PENTICTON	(10,366,951)	(8,540,330)	(8,514,935)	(8,514,935)	(8,514,935)
1-1-9990-7020 DEBENTURE PAYMENT - SUMMERLAND	(2,795,564)	(2,795,563)	(2,714,257)	(2,714,257)	(2,714,257)
1-1-9990-7030 DEBENTURE PAYMENT - OSOYOOS	(112,606)	(112,606)	(112,606)	(112,606)	(112,606)
1-1-9990-7040 DEBENTURE PAYMENT - OLIVER	(564,804)	(515,107)	(469,895)	(469,895)	(469,895)
1-1-9990-7060 DEBENTURE PAYMENT - KEREMEOS	(45,393)	(45,393)	(45,393)	(45,393)	(45,393)
Total REVENUES	(13,885,318)	(12,008,999)	(11,857,086)	(11,857,086)	(11,857,086)
EXPENSES					
MUNICIPAL FISCAL SERVICES					
1-2-9990-9080 DEBT INTEREST- PENTICTON	4,531,762	4,180,594	4,153,596	4,153,596	4,153,596
1-2-9990-9090 DEBT INTEREST- SUMMERLAND	1,658,020	1,658,020	1,626,520	1,626,520	1,626,520
1-2-9990-9100 DEBT INTEREST- OSOYOOS	70,102	70,102	70,102	70,102	70,102
1-2-9990-9110 DEBT INTEREST- OLIVER	289,563	252,810	216,213	216,213	216,213
1-2-9990-9130 DEBT INTEREST- KEREMEOS	29,601	29,601	29,601	29,601	29,601
1-2-9990-9140 DEBT PRINCIPAL- PENTICTON	5,835,189	4,359,736	4,361,339	4,361,339	4,361,339
1-2-9990-9150 DEBT PRINCIPAL- SUMMERLAND	1,137,544	1,137,543	1,087,737	1,087,737	1,087,737
1-2-9990-9160 DEBT PRINCIPAL- OSOYOOS	42,504	42,504	42,504	42,504	42,504
1-2-9990-9170 DEBT PRINCIPAL- OLIVER	275,241	262,297	253,682	253,682	253,682
1-2-9990-9190 DEBT PRINCIPAL- KEREMEOS	15,792	15,792	15,792	15,792	15,792
Total EXPENSES	13,885,318	12,008,999	11,857,086	11,857,086	11,857,086
Total DEPARTMENT 9990	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
OKAN.-SIMILK REG HOSP REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
RHD								
REVENUE								
REVENUES								
9-1-0000-1000 TAX REQUISITIONS	(4,605,925)	(4,611,080)	(4,660,000)	(4,625,668)	(4,804,000)	(4,804,000)	(4,900,000)	2.00
9-1-0000-1810 GRANT IN LIEU - FED/PROV/OTHER	(34,445)	(35,085)	(33,929)	(34,487)	(25,783)	(25,000)	(25,000)	0.00
9-1-0000-2700 INTEREST INCOME	(30,204)	(20,973)	(41,940)	(31,039)	(44,814)	(2,500)	(2,500)	0.00
9-1-0000-2710 INTEREST MFA 112-1 SEC. 20(2) CONT FUND	0	0	0	0	(419,810)	(250,000)	(250,000)	0.00
9-1-0000-4000 RENTAL REVENUE	(2,004)	(668)	0	(891)	0	0	0	0.00
9-1-0000-5000 MFA DEBT SURPLUS	(289,165)	(56,300)	(328,839)	(224,768)	(274,072)	0	0	0.00
9-1-0000-6000 TRANSFER FROM RESERVE	(1,893,301)	0	(1,686,744)	(1,193,348)	0	(2,675,000)	(1,300,000)	(51.40)
Total REVENUE	(6,855,045)	(4,724,106)	(6,751,452)	(6,110,201)	(5,568,478)	(7,756,500)	(6,477,500)	(16.49)
EXPENSES								
EXPENSES								
9-2-0000-1000 SALARIES & WAGES	86,932	65,500	55,460	69,297	61,400	61,400	67,450	9.85
9-2-0000-1210 HONORARUIMS - DIRECTORS	15,000	10,009	11,171	12,060	9,590	11,500	12,000	4.35
9-2-0000-3540 AGREEMENTS - AUDIT	4,900	5,500	4,681	5,027	4,780	5,000	5,000	0.00
9-2-0000-5400 AMORTIZATION EXPENSE	1,680	0	0	560	0	0	0	0.00
9-2-0000-5560 CAPITAL GRANTS	1,300,258	443,155	1,686,744	1,143,386	423,991	3,696,600	2,242,000	(39.35)
9-2-0000-6200 LEGAL FEES	253	0	0	84	1,000	1,000	1,000	0.00
9-2-0000-7000 SUPPLIES & OTHER MISCELLANEOUS	4,897	2,578	3,981	3,819	5,000	5,000	5,000	0.00
9-2-0000-9010 MFA PAYMENT INTEREST	710,232	563,480	474,507	582,740	273,032	340,065	216,000	(36.48)
9-2-0000-9020 MFA PAYMENT PRINCIPAL	339,791	297,314	263,395	300,167	148,915	205,540	110,000	(46.48)
9-2-0000-9210 TRANSFER TO RESERVE	3,982,075	2,898,743	3,849,114	3,576,644	3,030,795	3,030,795	3,422,650	12.93
9-2-0000-9220 SEC. 20 GLOBAL GRANT OSHR	409,028	426,000	402,400	412,476	399,600	399,600	396,400	(0.80)
9-2-0000-9800 LOSS ON DISPOSAL OF CAPITAL ASSETS	0	11,825	0	3,942	0	0	0	0.00
Total EXPENSES	6,855,045	4,724,106	6,751,452	6,110,201	4,358,103	7,756,500	6,477,500	(16.49)
Total RHD	0	0	0	0	(1,210,375)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OKAN.-SIMILK REG HOSP REVENUE FUND					
RHD					
REVENUE					
REVENUES					
9-1-0000-1000 TAX REQUISITIONS	(4,900,000)	(5,400,000)	(5,800,000)	(6,200,000)	(6,500,000)
9-1-0000-1810 GRANT IN LIEU - FED/PROV/OTHER	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
9-1-0000-2700 INTEREST INCOME	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
9-1-0000-2710 INTEREST MFA 112-1 SEC. 20(2) CONT FUND	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
9-1-0000-6000 TRANSFER FROM RESERVE	(1,300,000)	0	0	0	0
Total REVENUE	(6,477,500)	(5,677,500)	(6,077,500)	(6,477,500)	(6,777,500)
EXPENSES					
EXPENSES					
9-2-0000-1000 SALARIES & WAGES	67,450	69,150	70,800	72,450	74,100
9-2-0000-1210 HONORARUIMS - DIRECTORS	12,000	12,500	13,000	13,500	14,000
9-2-0000-3540 AGREEMENTS - AUDIT	5,000	5,000	5,000	5,000	5,000
9-2-0000-5560 CAPITAL GRANTS	2,242,000	1,000,000	1,000,000	1,000,000	1,000,000
9-2-0000-6200 LEGAL FEES	1,000	1,000	1,000	1,000	1,000
9-2-0000-7000 SUPPLIES & OTHER MISCELLANEOUS	5,000	5,000	5,000	5,000	5,000
9-2-0000-9010 MFA PAYMENT INTEREST	216,000	170,000	170,000	65,000	60,000
9-2-0000-9020 MFA PAYMENT PRINCIPAL	110,000	95,000	95,000	65,000	60,000
9-2-0000-9210 TRANSFER TO RESERVE	3,422,650	3,919,850	4,312,700	4,840,550	5,143,400
9-2-0000-9220 SEC. 20 GLOBAL GRANT OSHR	396,400	400,000	405,000	410,000	415,000
Total EXPENSES	6,477,500	5,677,500	6,077,500	6,477,500	6,777,500
Total RHD	0	0	0	0	0

RURAL SERVICES

RURAL DEPARTMENTS INCLUDE:

• Electoral Area Administration	0300	4-1 to 4-2
• Electoral Area A – Rural Projects	0310	4-3 to 4-4
• Electoral Area B – Rural Projects	0320	4-5 to 4-6
• Electoral Area C – Rural Projects	0330	4-7 to 4-8
• Electoral Area D – Rural Projects	0340	4-9 to 4-11
• Electoral Area E – Rural Projects	0360	4-12 to 4-13
• Electoral Area F – Rural Projects	0370	4-14 to 4-15
• Electoral Area G – Rural Projects	0380	4-16 to 4-17
• Electoral Area H – Rural Projects	0390	4-18 to 4-19
• Information Services (IS)	0600	4-20 to 4-21
• Building Inspection	2500	4-22 to 4-24
• Untidy/Unsightly Premises - Area C	2620	4-25 to 4-26
• Untidy/Unsightly Premises - Area D	2600	4-27 to 4-28
• Untidy/Unsightly Premises - Area E	2610	4-29 to 4-30
• Untidy/Unsightly Premises - Area F	2630	4-31 to 4-32
• Untidy/Unsightly Premises – Area G	2640	4-33 to 4-34
• Noise Bylaws – Area C	2720	4-35 to 4-36
• Noise Bylaws – Area D & F	2700	4-37 to 4-38

• Noise Bylaws – Area E	2710	4-39 to 4-40
• Electoral Area Planning	5000	4-41 to 4-43
• Animal Control – Areas A,B,C,D,E,F,G	9200	4-44 to 4-45
• Subdivision Servicing	4200	4-46 to 4-47
• Bylaw Enforcement	5100	4-48 to 4-49
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	4-50 to 4-51
• Destruction of Pests – Penticton	5600	4-52 to 4-53
• Mosquito Control	5700	4-54 to 4-55
• Destruction of Pests – Summerland	5800	4-56 to 4-57
• Okanagan Regional Library	9900	4-58 to 4-59
• Grant in Aids – Areas A	7990	4-60 to 4-61
• Grant in Aids – Areas B	7930	4-62 to 4-63
• Grant in Aids – Areas C	7940	4-64 to 4-65
• Grant in Aids – Areas D	7950	4-66to 4-67
• Grant in Aids – Areas E	7960	4-68 to 4-69
• Grant in Aids – Areas F	8000	4-70 to 4-71
• Grant in Aids – Areas G	7970	4-72 to 4-73
• Grant in Aids – Areas H	7980	4-74 to 4-75
• Economic Development - Area A	9300	4-76 to 4-77

• Economic Development - Oliver & Area C	9350	4-78 to 4-79
• Economic Development - Areas B,G,H, & Keremeos	9360	4-80 to 4-81
• Economic Development - Area D	9380	4-82 to 4-84



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 300								
REVENUES								
ELECTORAL AREA ADMINISTRATION								
1-1-0300-1000 TAX REQUISITION - ALL AREAS	(602,926)	(540,245)	(519,055)	(554,075)	(777,569)	(777,569)	(796,490)	2.43
1-1-0300-1800 GRANT IN LIEU OF TAXES	(6,090)	(2,766)	(4,536)	(4,464)	(5,270)	(13,500)	(13,500)	0.00
1-1-0300-2520 RECOVERIES - SALE OF VEHICLES	(2,273)	0	0	(758)	0	0	0	0.00
1-1-0300-2700 INTEREST INCOME	(2,185)	(1,938)	(1,322)	(1,815)	(938)	0	0	0.00
1-1-0300-2910 SIBAC GRANT	0	0	0	0	(15,000)	0	0	0.00
1-1-0300-4300 REVENUE - SEARCH FEES	0	0	0	0	(1,970)	0	0	0.00
1-1-0300-6000 TRANSFER FROM RESERVE	0	0	(65,000)	(21,667)	0	0	0	0.00
1-1-0300-8040 PROVINCIAL GRANTS	0	0	0	0	(264,668)	(165,000)	(165,000)	0.00
1-1-0300-8920 GST/HST REBATE	0	0	(9,222)	(3,074)	(3,898)	0	0	0.00
1-1-0300-9000 MISCELLANEOUS REVENUE	0	0	(15,189)	(5,063)	(39,296)	(37,000)	(40,000)	8.11
1-1-0300-9050 HR SERVICES REVENUE	0	(4,012)	(3,488)	(2,500)	(23,950)	(14,000)	(25,000)	78.57
1-1-0300-9990 PRIOR YEARS SURPLUS	19,226	(110,759)	(152,516)	(81,350)	0	0	(50,000)	0.00
Total REVENUES	(594,248)	(659,719)	(770,326)	(674,765)	(1,132,559)	(1,007,069)	(1,089,990)	8.23
EXPENSES								
ELECTORAL AREA ADMINISTRATION								
1-2-0300-1000 SALARIES & WAGES	256,138	275,185	414,870	315,398	686,413	669,104	732,294	9.44
1-2-0300-1210 HONORARIUMS - DIRECTORS	109,371	106,701	107,687	107,919	113,583	133,551	133,551	0.00
1-2-0300-1400 ADMINISTRATION CHARGES	21,650	22,300	22,970	22,307	27,861	27,861	30,179	8.32
1-2-0300-1410 BYLAW ENFORCEMENT ALLOCATION	0	0	4,804	1,601	0	0	3,123	0.00
1-2-0300-1500 IS	49,173	56,740	67,174	57,696	117,053	117,053	132,843	13.49
1-2-0300-2950 Water Shed Plan GSPF Gas Tax Project Ex	0	0	0	0	16,584	0	0	0.00
1-2-0300-3000 HR CONSULTANTS	0	0	0	0	910	0	0	0.00
1-2-0300-4100 MEMBERSHIP & DUES	14,621	14,345	13,730	14,232	14,581	15,000	15,000	0.00
1-2-0300-4250 SPECIAL PROJECTS - ELECTIONS	471	585	77,486	26,181	342	0	0	0.00
1-2-0300-5400 VEHICLE DEPRECIATION	0	0	0	0	0	0	5,000	0.00
1-2-0300-5600 EQUIPMENT	69	263	24,913	8,415	0	5,000	2,500	(50.00)
1-2-0300-6200 LEGAL FEES	98	125	156	126	937	5,000	1,500	(70.00)
1-2-0300-8520 UTILITIES/TELEPHONE	9,458	8,471	11,746	9,892	8,351	8,500	8,500	0.00
1-2-0300-9200 TRANSFER TO RESERVE	20,000	20,000	22,500	20,833	25,000	25,000	25,000	0.00
1-2-0300-9205 TRANSFER INTEREST TO RESERVES	2,185	1,938	1,322	1,815	938	0	0	0.00
1-2-0300-9300 CONTINGENCY	124	46	20	63	0	500	0	(100.00)
1-2-0300-9600 OTHER EXPENSES - MISCELLANEOUS	130	505	948	528	465	500	500	0.00
Total EXPENSES	483,488	507,204	770,326	587,006	1,013,019	1,007,069	1,089,990	8.23
Total DEPARTMENT 300	(110,759)	(152,516)	0	(87,758)	(119,540)	(0)	0	(100.00)



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 300					
REVENUES					
ELECTORAL AREA ADMINISTRATION					
1-1-0300-1000 TAX REQUISITION - ALL AREAS	(796,490)	(859,353)	(1,052,932)	(1,078,932)	(1,103,052)
1-1-0300-1800 GRANT IN LIEU OF TAXES	(13,500)	(13,500)	(13,500)	(13,500)	(13,500)
1-1-0300-6000 TRANSFER FROM RESERVE	0	(70,000)	0	0	(70,000)
1-1-0300-8040 PROVINCIAL GRANTS	(165,000)	(165,000)	0	0	0
1-1-0300-9000 MISCELLANEOUS REVENUE	(40,000)	(37,000)	(37,000)	(37,000)	(37,000)
1-1-0300-9050 HR SERVICES REVENUE	(25,000)	(14,000)	(25,000)	(25,000)	(25,000)
1-1-0300-9075 WCB COR	0	(11,000)	0	0	0
1-1-0300-9990 PRIOR YEARS SURPLUS	(50,000)	0	0	0	0
Total REVENUES	(1,089,990)	(1,169,853)	(1,128,432)	(1,154,432)	(1,248,552)
EXPENSES					
ELECTORAL AREA ADMINISTRATION					
1-2-0300-1000 SALARIES & WAGES	732,294	757,870	780,605	804,025	828,145
1-2-0300-1210 HONORARIUMS - DIRECTORS	133,551	122,100	122,100	122,100	122,100
1-2-0300-1400 ADMINISTRATION CHARGES	30,179	25,100	25,855	25,855	25,855
1-2-0300-1410 BYLAW ENFORCEMENT ALLOCATION	3,123	3,283	3,372	3,452	3,452
1-2-0300-1500 IS	132,843	130,000	135,000	137,500	137,500
1-2-0300-4100 MEMBERSHIP & DUES	15,000	15,000	15,000	15,000	15,000
1-2-0300-4250 SPECIAL PROJECTS - ELECTIONS	0	70,000	0	0	70,000
1-2-0300-5400 VEHICLE DEPRECIATION	5,000	0	0	0	0
1-2-0300-5600 EQUIPMENT	2,500	5,000	5,000	5,000	5,000
1-2-0300-6200 LEGAL FEES	1,500	5,000	5,000	5,000	5,000
1-2-0300-8520 UTILITIES/TELEPHONE	8,500	10,000	10,000	10,000	10,000
1-2-0300-9200 TRANSFER TO RESERVE	25,000	25,000	25,000	25,000	25,000
1-2-0300-9300 CONTINGENCY	0	500	500	500	500
1-2-0300-9600 OTHER EXPENSES - MISCELLANEOUS	500	1,000	1,000	1,000	1,000
Total EXPENSES	1,089,990	1,169,853	1,128,432	1,154,432	1,248,552
Total DEPARTMENT 300	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 310								
REVENUES								
ELECTORAL AREA A - RURAL PROJECTS								
1-1-0310-1000 TAX REQUISITION	(33,687)	(28,825)	(22,962)	(28,491)	(16,418)	(16,418)	(18,731)	14.09
1-1-0310-1800 GRANT IN LIEU OF TAXES	0	(878)	(774)	(551)	(455)	0	0	0.00
1-1-0310-2700 INTEREST INCOME	(6,765)	(6,010)	(8,096)	(6,957)	0	0	0	0.00
1-1-0310-2920 UBCM - INTERPRETIVE TRAIL SIGNAGE	0	(11,410)	0	(3,803)	0	0	0	0.00
1-1-0310-2930 TREES FOR TOMORROW - RAVEN AREA	(24,493)	0	(12,360)	(12,285)	0	0	0	0.00
1-1-0310-8000 PROVINCIAL GRANTS	0	(5,120)	0	(1,707)	0	0	0	0.00
1-1-0310-9000 MISCELLANEOUS REVENUE	0	0	0	0	(399)	0	0	0.00
1-1-0310-9990 PRIOR YEARS SURPLUS	2,381	(4,330)	(7,464)	(3,138)	(74)	0	0	0.00
Total REVENUES	(62,565)	(56,574)	(51,656)	(56,932)	(17,346)	(16,418)	(18,731)	14.09
EXPENSES								
ELECTORAL AREA A - RURAL PROJECTS								
1-2-0310-1000 SALARIES & WAGES	248	8,371	2,590	3,736	821	2,400	5,674	136.42
1-2-0310-1400 ADMINISTRATION CHARGES	0	0	0	0	1,718	1,718	657	(61.76)
1-2-0310-2920 UBCM - INTERPRETIVE TRAIL SIGNAGE	0	11,111	0	3,704	0	0	0	0.00
1-2-0310-2930 TREES FOR TOMORROW - RAVEN AREA	24,493	0	12,361	12,285	0	0	0	0.00
1-2-0310-4510 RURAL PROJECT - TRANSIT OSOYOOS PENT	2,391	1,017	436	1,281	0	0	0	0.00
1-2-0310-4524 RURAL PROJECT - GOOSE CONTROL	0	0	400	133	400	400	400	0.00
1-2-0310-7000 SUPPLIES	41	0	0	14	0	0	0	0.00
1-2-0310-8010 ADVERTISING - PUBLIC EDUCATION	0	0	0	0	361	0	0	0.00
1-2-0310-8210 TRAVEL - UBCM & OMMMA CONVENTION	3,943	5,495	5,387	4,942	8,084	5,900	6,000	1.69
1-2-0310-9205 TRANSFER INTEREST TO RESERVES	6,765	6,010	8,096	6,957	0	0	0	0.00
1-2-0310-9300 CONTINGENCY	20,353	17,105	22,313	19,924	2,451	6,000	6,000	0.00
Total EXPENSES	58,235	49,110	51,582	52,976	13,836	16,418	18,731	14.09
Total DEPARTMENT 310	(4,330)	(7,464)	(74)	(3,956)	(3,510)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 310					
REVENUES					
ELECTORAL AREA A - RURAL PROJECTS					
1-1-0310-1000 TAX REQUISITION	(18,731)	(20,032)	(20,243)	(20,459)	(20,700)
Total REVENUES	(18,731)	(20,032)	(20,243)	(20,459)	(20,700)
EXPENSES					
ELECTORAL AREA A - RURAL PROJECTS					
1-2-0310-1000 SALARIES & WAGES	5,674	5,845	6,020	6,200	6,385
1-2-0310-1400 ADMINISTRATION CHARGES	657	1,787	1,823	1,859	1,915
1-2-0310-4524 RURAL PROJECT - GOOSE CONTROL	400	400	400	400	400
1-2-0310-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0310-9300 CONTINGENCY	6,000	6,000	6,000	6,000	6,000
Total EXPENSES	18,731	20,032	20,243	20,459	20,700
Total DEPARTMENT 310	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 320								
REVENUES								
ELECTORAL AREA B - RURAL PROJECTS								
1-1-0320-1000 TAX REQUISITION	(19,170)	(24,952)	(27,781)	(23,968)	(18,807)	(18,807)	(15,457)	(17.81)
1-1-0320-1800 GRANT IN LIEU OF TAXES AREA B	0	(103)	(139)	(81)	(95)	0	0	0.00
1-1-0320-2700 INTEREST INCOME	(3,894)	(3,410)	(4,586)	(3,963)	0	0	0	0.00
1-1-0320-2915 COMMUNITY WORKS GAS TAX FUNDING	(1,683)	0	0	(561)	0	0	0	0.00
1-1-0320-2940 UBCM - TRADEMARK SIGNAGE	(3,240)	0	0	(1,080)	0	0	0	0.00
1-1-0320-8010 UBCM-AGRI-TOURISM & EVENT DEVELOPME	(750)	0	0	(250)	0	0	0	0.00
1-1-0320-8030 UBCM - TOURISM DEVELOPMENT PLAN	(940)	0	0	(313)	0	0	0	0.00
1-1-0320-9000 MISCELLANEOUS REVENUE	1,000	0	0	333	0	0	0	0.00
1-1-0320-9990 PRIOR YEARS SURPLUS	(29,062)	(26,129)	(33,438)	(29,543)	(40,892)	(35,000)	(40,000)	14.29
Total REVENUES	(57,738)	(54,594)	(65,943)	(59,425)	(59,793)	(53,807)	(55,457)	3.07
EXPENSES								
ELECTORAL AREA B - RURAL PROJECTS								
1-2-0320-1000 SALARIES & WAGES	0	2,457	932	1,130	479	1,396	7,805	459.10
1-2-0320-1400 ADMINISTRATION CHARGES	0	0	0	0	1,911	1,911	2,152	12.61
1-2-0320-2910 UBCM-AGRI-TOURISM & EVENT DEVELOPME	750	0	0	250	826	0	0	0.00
1-2-0320-2915 COMMUNITY WORKS GAS TAX EXPENSES	1,683	0	0	561	0	0	0	0.00
1-2-0320-2930 UBCM - TOURISM DEVELOPMENT PLAN	940	0	0	313	0	0	0	0.00
1-2-0320-2940 UBCM - TRADEMARK SIGNAGE EXPENSES	3,240	0	0	1,080	0	0	0	0.00
1-2-0320-4501 CAWSTON INFRASTRUCTURE PLANNING	0	0	0	0	0	4,000	4,000	0.00
1-2-0320-4505 RURAL PROJECT - INFO CTR CONTRIBUTION	0	0	9,000	3,000	9,000	9,000	9,000	0.00
1-2-0320-4506 GRANT FOR AREA H TRANSIT (8400)	0	500	500	333	0	500	500	0.00
1-2-0320-7000 SUPPLIES	66	0	133	66	39	0	0	0.00
1-2-0320-8010 ADVERTISING - PUBLIC EDUCATION	0	554	0	185	0	1,000	1,000	0.00
1-2-0320-8210 TRAVEL - UBCM & OMMA CONVENTION	1,973	(23)	85	679	4,524	6,000	6,000	0.00
1-2-0320-9205 TRANSFER INTEREST TO RESERVES	3,894	3,410	4,586	3,963	0	0	0	0.00
1-2-0320-9300 CONTINGENCY	19,063	14,258	9,815	14,379	314	30,000	25,000	(16.67)
Total EXPENSES	31,609	21,156	25,052	25,939	17,094	53,807	55,457	3.07
Total DEPARTMENT 320	(26,129)	(33,438)	(40,892)	(33,486)	(42,700)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 320					
REVENUES					
ELECTORAL AREA B - RURAL PROJECTS					
1-1-0320-1000 TAX REQUISITION	(15,457)	(52,112)	(48,291)	(48,473)	(48,685)
1-1-0320-9990 PRIOR YEARS SURPLUS	(40,000)	0	0	0	0
Total REVENUES	(55,457)	(52,112)	(48,291)	(48,473)	(48,685)
EXPENSES					
ELECTORAL AREA B - RURAL PROJECTS					
1-2-0320-1000 SALARIES & WAGES	7,805	4,625	4,765	4,905	5,055
1-2-0320-1400 ADMINISTRATION CHARGES	2,152	1,987	2,026	2,068	2,130
1-2-0320-4501 CAWSTON INFRASTRUCTURE PLANNING	4,000	4,000	4,000	4,000	4,000
1-2-0320-4505 RURAL PROJECT - INFO CTR CONTRIBUTION	9,000	9,000	0	0	0
1-2-0320-4506 GRANT FOR AREA H TRANSIT (8400)	500	500	500	500	500
1-2-0320-8010 ADVERTISING - PUBLIC EDUCATION	1,000	1,000	1,000	1,000	1,000
1-2-0320-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0320-9300 CONTINGENCY	25,000	25,000	30,000	30,000	30,000
Total EXPENSES	55,457	52,112	48,291	48,473	48,685
Total DEPARTMENT 320	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 330								
REVENUES								
ELECTORAL AREA C - RURAL PROJECTS								
1-1-0330-1000 TAX REQUISITION	(37,579)	(38,186)	(24,640)	(33,468)	(45,566)	(45,566)	(18,774)	(58.80)
1-1-0330-1800 GRANT IN LIEU OF TAXES	0	(2)	(1)	(1)	(20)	0	0	0.00
1-1-0330-2700 INTEREST INCOME	(15,611)	(13,907)	(18,277)	(15,932)	0	0	0	0.00
1-1-0330-2915 COMMUNITY WORKS GAS TAX FUNDS	0	0	0	0	0	(200,000)	(200,000)	0.00
1-1-0330-2920 REGIONALLY SIGNIFICANT GAS TAX FUNDIN	0	0	(27,918)	(9,306)	(0)	0	(360,912)	0.00
1-1-0330-2930 UBCM-ODCEDS STRATEGIC BUSINESS UNIT	(5,999)	0	0	(2,000)	0	0	0	0.00
1-1-0330-8000 PROVINCIAL GRANTS	0	(4,880)	0	(1,627)	0	0	0	0.00
1-1-0330-8010 UBCM TOURISM - OLIVER AGRI RESORT	(5,000)	0	0	(1,667)	0	0	0	0.00
1-1-0330-8510 OBWB GRANT - PARK RILL CREEK	(3,749)	0	0	(1,250)	0	0	0	0.00
1-1-0330-9000 MISCELLANEOUS REVENUE	0	0	0	0	(532)	0	0	0.00
1-1-0330-9990 PRIOR YEARS SURPLUS	(45,782)	(43,287)	(48,195)	(45,754)	(10,783)	(10,000)	(30,000)	200.00
Total REVENUES	(113,720)	(100,261)	(119,030)	(111,004)	(56,901)	(255,566)	(609,686)	138.56
EXPENSES								
ELECTORAL AREA C - RURAL PROJECTS								
1-2-0330-1000 SALARIES & WAGES	2,010	8,806	7,692	6,169	1,679	1,890	6,148	225.29
1-2-0330-1400 ADMINISTRATION CHARGES	0	0	0	0	3,726	3,726	4,226	13.42
1-2-0330-2910 UBCM TOURISM - OLIVER AGRI RESORT EXP	5,000	0	0	1,667	0	0	0	0.00
1-2-0330-2915 GAS TAX - GALLAGHER LAKE SEWER	0	0	0	0	0	200,000	560,912	180.46
1-2-0330-2921 GALLAGHER LAKE LWMP AMENDMENT - GA	0	0	27,918	9,306	0	0	0	0.00
1-2-0330-2930 UBCM-ODCEDS STRATEGIC BUSINESS UNIT	5,999	0	0	2,000	0	0	0	0.00
1-2-0330-2940 OBWB GRANT - PARK RILL CREEK	3,749	0	0	1,250	0	0	0	0.00
1-2-0330-4507 RURAL PROJECT - GALLAGHER LK SEWER S	0	0	40,025	13,342	0	0	0	0.00
1-2-0330-4510 RURAL PROJECT -TRANSIT OSOYOOS PENT	3,222	1,357	580	1,720	0	0	0	0.00
1-2-0330-4524 RURAL PROJECT - GOOSE CONTROL	0	0	400	133	400	450	400	(11.11)
1-2-0330-7000 SUPPLIES	0	96	72	56	139	0	0	0.00
1-2-0330-8010 ADVERTISING - PUBLIC EDUCATION	0	260	2	87	379	2,000	2,000	0.00
1-2-0330-8210 TRAVEL - UBCM & OMMA CONVENTION	4,167	2,435	7,126	4,576	5,771	7,500	6,000	(20.00)
1-2-0330-9205 TRANSFER INTEREST TO RESERVES	15,611	13,907	18,277	15,932	0	0	0	0.00
1-2-0330-9290 TRANSFER TO OPERATING RESERVE	0	16,000	0	5,333	0	0	0	0.00
1-2-0330-9300 CONTINGENCY	30,675	9,206	6,156	15,346	14,555	40,000	30,000	(25.00)
Total EXPENSES	70,433	52,067	108,247	76,916	26,648	255,566	609,686	138.56
Total DEPARTMENT 330	(43,287)	(48,195)	(10,783)	(34,088)	(30,253)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 330					
REVENUES					
ELECTORAL AREA C - RURAL PROJECTS					
1-1-0330-1000 TAX REQUISITION	(18,774)	(33,591)	(33,859)	(49,173)	(49,500)
1-1-0330-2915 COMMUNITY WORKS GAS TAX FUNDS	(200,000)	0	0	0	0
1-1-0330-2920 REGIONALLY SIGNIFICANT GAS TAX FUNDIN	(360,912)	0	0	0	0
1-1-0330-9990 PRIOR YEARS SURPLUS	(30,000)	0	0	0	0
Total REVENUES	(609,686)	(33,591)	(33,859)	(49,173)	(49,500)
EXPENSES					
ELECTORAL AREA C - RURAL PROJECTS					
1-2-0330-1000 SALARIES & WAGES	6,148	6,315	6,505	6,700	6,905
1-2-0330-1400 ADMINISTRATION CHARGES	4,226	3,876	3,954	4,073	4,195
1-2-0330-2915 GAS TAX - GALLAGHER LAKE SEWER	560,912	0	0	0	0
1-2-0330-4524 RURAL PROJECT - GOOSE CONTROL	400	400	400	400	400
1-2-0330-8010 ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,000	2,000	2,000
1-2-0330-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0330-9300 CONTINGENCY	30,000	15,000	15,000	30,000	30,000
Total EXPENSES	609,686	33,591	33,859	49,173	49,500
Total DEPARTMENT 330	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 340								
REVENUES								
ELECTORAL AREA D - RURAL PROJECTS								
1-1-0340-1000 TAX REQUISITION	(87,473)	(154,585)	(65,316)	(102,458)	(65,534)	(65,534)	(58,972)	(10.01)
1-1-0340-1800 GRANT IN LIEU OF TAXES	0	(981)	(661)	(547)	(587)	0	0	0.00
1-1-0340-2700 INTEREST INCOME	(34,135)	(24,334)	(23,400)	(27,290)	0	0	0	0.00
1-1-0340-2901 PROV GRANT - TWIN LAKES AQUIFER STUD'	(5,311)	(4,689)	0	(3,333)	0	0	0	0.00
1-1-0340-2915 COMMUNITY WORKS GAS TAX FUNDING	0	0	(198,019)	(66,006)	0	(295,000)	(250,000)	(15.25)
1-1-0340-2950 UBCM - PHASE II APEX FREESTYLE CLUB	(500)	0	0	(167)	0	0	0	0.00
1-1-0340-2970 COMMUNITY FOUNDATION-KENNY MCLEAN	(3,000)	0	0	(1,000)	0	0	0	0.00
1-1-0340-2980 UBCM - TOURISM SERVICES & MARKETING I	(4,000)	0	0	(1,333)	0	0	0	0.00
1-1-0340-3500 LOWER NIPIT CONTR RE TWIN LAKES STUD	0	(8,974)	0	(2,991)	0	0	0	0.00
1-1-0340-8010 UBCM TOURISM - PENT. JAZZ FEST	(2,910)	(0)	0	(970)	0	0	0	0.00
1-1-0340-8030 UBCM - KENNY MCLEAN MEMORIAL STATUE	(7,683)	0	0	(2,561)	0	0	0	0.00
1-1-0340-8040 UBCM - OK FALLS WELCOME SIGNS	(10,000)	0	0	(3,333)	0	0	0	0.00
1-1-0340-9000 MISCELLANEOUS REVENUE	0	0	0	0	(705)	0	0	0.00
1-1-0340-9200 KENNY MCLEAN STATUE SALES & FUNDRAIK	(47,492)	(9,500)	0	(18,997)	(600)	0	0	0.00
1-1-0340-9300 KENNY MCLEAN DEFERRED REVENUE	0	(50,593)	0	(16,864)	0	0	0	0.00
1-1-0340-9500 DONATIONS - KENNY MCLEAN STATUE	(2,599)	(513)	0	(1,037)	0	0	0	0.00
1-1-0340-9990 PRIOR YEARS SURPLUS	(76,864)	17,048	(35,936)	(31,918)	(21,884)	(15,000)	(25,000)	66.67
Total REVENUES	(281,967)	(237,121)	(323,333)	(280,807)	(89,310)	(375,534)	(333,972)	(11.07)
EXPENSES								
ELECTORAL AREA D - RURAL PROJECTS								
1-2-0340-1000 SPECIAL PROJECTS - WAGES	50,755	60,973	41,320	51,016	29,601	36,936	41,167	11.45
1-2-0340-1400 ADMINISTRATION CHARGES	8,082	8,360	8,769	8,404	8,948	8,948	12,205	36.40
1-2-0340-2901 PROV GRANT-TWIN LAKES AQUIFER STUDY	5,622	13,367	6,500	8,496	0	0	0	0.00
1-2-0340-2910 UBCM - PENTASTIC JAZZ FEST EXP	2,910	0	0	970	0	0	0	0.00
1-2-0340-2920 UBCM - FREESTYLE GRAND PRIX EVENT	500	0	0	167	0	0	0	0.00
1-2-0340-2930 UBCM - KENNY MCLEAN MEMORIAL STATUE	7,683	0	0	2,561	0	0	0	0.00
1-2-0340-2940 UBCM - OK FALLS WELCOME SIGNS	10,000	0	0	3,333	0	0	0	0.00
1-2-0340-2955 GAS TAX - SKAHA LAKE WALKWAY	0	0	192,789	64,263	(571)	50,000	0	(100.00)
1-2-0340-2960 GAS TAX - KVR TRAIL UPGRADE	0	0	5,230	1,743	3,067	250,000	250,000	0.00
1-2-0340-2970 COMMUNITY FOUNDATION-KENNY MCLEAN	3,000	0	677	1,226	0	0	0	0.00
1-2-0340-2980 UBCM - TOURISM SERVICES & MARKETING I	4,000	0	0	1,333	0	0	0	0.00
1-2-0340-4502 RURAL PROJECT - BOAT LAUNCH OK FALLS	5,739	0	0	1,913	0	0	0	0.00
1-2-0340-4503 RURAL PROJECT - BOAT LAUNCH KALEDEN	26,755	0	0	8,918	0	0	0	0.00
1-2-0340-4506 RURAL PROJECT - MARINA PROJECT	1,000	1,650	0	883	0	0	0	0.00
1-2-0340-4507 RURAL PROJECT - CAMPGROUND OK FALLS	2,500	0	0	833	0	0	0	0.00
1-2-0340-4510 RURAL PROJECT -TRANSIT OSOYOOS PENT	4,208	1,775	770	2,251	0	4,200	4,200	0.00
1-2-0340-4524 RURAL PROJECT - GOOSE CONTROL	0	0	400	133	400	450	400	(11.11)4-9



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-0340-6200 LEGAL FEES	0	94	0	31	2,936	0	0	0.00
1-2-0340-7000 SUPPLIES	2,353	91	754	1,066	185	0	0	0.00
1-2-0340-8010 ADVERTISING - PUBLIC EDUCATION	655	1,560	2,073	1,430	2,094	0	0	0.00
1-2-0340-8210 TRAVEL - UBCM & OMMA CONVENTION	12,342	741	294	4,459	4,689	5,000	6,000	20.00
1-2-0340-9200 TRANSFER TO RESERVE	53	0	0	18	0	0	0	0.00
1-2-0340-9205 TRANSFER INTEREST TO RESERVES	32,847	23,566	23,400	26,604	0	0	0	0.00
1-2-0340-9260 TRANSFER TO KENNY MCLEAN DEPOSIT AC	50,593	768	0	17,120	0	0	0	0.00
1-2-0340-9300 CONTINGENCY	16,842	15,201	18,472	16,838	9,352	20,000	20,000	0.00
1-2-0340-9600 KENNY MCLEAN - NON GRANT EXPENSES	50,576	73,039	0	41,205	0	0	0	0.00
Total EXPENSES	299,015	201,185	301,449	267,216	60,701	375,534	333,972	(11.07)
Total DEPARTMENT 340	17,048	(35,936)	(21,884)	(13,591)	(28,609)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 340					
REVENUES					
ELECTORAL AREA D - RURAL PROJECTS					
1-1-0340-1000 TAX REQUISITION	(58,972)	(83,955)	(85,565)	(87,215)	(88,910)
1-1-0340-2915 COMMUNITY WORKS GAS TAX FUNDING	(250,000)	0	0	0	0
1-1-0340-9990 PRIOR YEARS SURPLUS	(25,000)	0	0	0	0
Total REVENUES	(333,972)	(83,955)	(85,565)	(87,215)	(88,910)
EXPENSES					
ELECTORAL AREA D - RURAL PROJECTS					
1-2-0340-1000 SPECIAL PROJECTS - WAGES	41,167	43,945	45,265	46,625	48,020
1-2-0340-1400 ADMINISTRATION CHARGES	12,205	9,410	9,700	9,990	10,290
1-2-0340-2960 GAS TAX - KVR TRAIL UPGRADE	250,000	0	0	0	0
1-2-0340-4510 RURAL PROJECT -TRANSIT OSOYOOS PENT	4,200	4,200	4,200	4,200	4,200
1-2-0340-4524 RURAL PROJECT - GOOSE CONTROL	400	400	400	400	400
1-2-0340-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0340-9300 CONTINGENCY	20,000	20,000	20,000	20,000	20,000
Total EXPENSES	333,972	83,955	85,565	87,215	88,910
Total DEPARTMENT 340	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 360								
REVENUES								
ELECTORAL AREA E - RURAL PROJECTS								
1-1-0360-1000 TAX REQUISITION	(10,667)	(10,608)	(23,000)	(14,758)	(26,451)	(26,451)	(18,449)	(30.25)
1-1-0360-2700 INTEREST INCOME	(28,796)	(18,630)	(23,203)	(23,543)	0	0	0	0.00
1-1-0360-2920 UBCM - NARAMATA TOURISM EXPERIENCES	(8,393)	0	0	(2,798)	0	0	0	0.00
1-1-0360-2930 UBCM - KVR RAIL TRAIL PROMOTION	(1,200)	0	0	(400)	0	0	0	0.00
1-1-0360-2955 HARTS POND OBWB GRANT	0	0	(8,148)	(2,716)	0	0	0	0.00
1-1-0360-9990 PRIOR YEARS SURPLUS	(19,544)	(24,974)	(17,087)	(20,535)	(15,362)	(15,000)	(20,000)	33.33
Total REVENUES	(68,600)	(54,212)	(71,437)	(64,750)	(41,813)	(41,451)	(38,449)	(7.24)
EXPENSES								
ELECTORAL AREA E - RURAL PROJECTS								
1-2-0360-1000 SALARIES & WAGES	0	2,265	8,854	3,706	3,663	22,375	5,391	(75.91)
1-2-0360-1400 ADMINISTRATION CHARGES	0	0	0	0	1,626	1,626	1,658	1.97
1-2-0360-2920 UBCM - NARAMATA TOURISM EXPERIENCES	8,393	0	0	2,798	0	0	0	0.00
1-2-0360-2930 UBCM - KVR RAIL TRAIL PROMOTION EXPEN	1,234	0	0	411	0	0	0	0.00
1-2-0360-2955 HART'S POND GRANT EXPENDITURES	0	0	8,148	2,716	0	0	0	0.00
1-2-0360-4501 RURAL PROJECT - CEMETERY ENTRANCE	0	0	0	0	0	0	10,000	0.00
1-2-0360-4516 RURAL PROJECT - TOURISM	0	0	0	0	1,000	1,000	5,000	400.00
1-2-0360-4524 RURAL PROJECT - GOOSE CONTROL	0	0	400	133	400	450	400	(11.11)
1-2-0360-7000 SUPPLIES	65	1,224	27	439	48	0	0	0.00
1-2-0360-8210 TRAVEL - UBCM & OMMA CONVENTION	2,883	3,042	5,770	3,898	4,500	6,000	6,000	0.00
1-2-0360-9205 TRANSFER INTEREST TO RESERVES	28,796	18,630	23,203	23,543	0	0	0	0.00
1-2-0360-9300 CONTINGENCY	2,255	11,965	9,673	7,964	1,390	10,000	10,000	0.00
Total EXPENSES	43,626	37,126	56,075	45,609	12,628	41,451	38,449	(7.24)
Total DEPARTMENT 360	(24,974)	(17,087)	(15,362)	(19,141)	(29,186)	0	0	0.00



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For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 360					
REVENUES					
ELECTORAL AREA E - RURAL PROJECTS					
1-1-0360-1000 TAX REQUISITION	(18,449)	(23,627)	(23,830)	(24,035)	(24,260)
1-1-0360-9990 PRIOR YEARS SURPLUS	(20,000)	0	0	0	0
Total REVENUES	(38,449)	(23,627)	(23,830)	(24,035)	(24,260)
EXPENSES					
ELECTORAL AREA E - RURAL PROJECTS					
1-2-0360-1000 SALARIES & WAGES	5,391	5,535	5,705	5,875	6,050
1-2-0360-1400 ADMINISTRATION CHARGES	1,658	1,692	1,725	1,760	1,810
1-2-0360-4501 RURAL PROJECT - CEMETERY ENTRANCE	10,000	0	0	0	0
1-2-0360-4516 RURAL PROJECT - TOURISM	5,000	0	0	0	0
1-2-0360-4524 RURAL PROJECT - GOOSE CONTROL	400	400	400	400	400
1-2-0360-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0360-9300 CONTINGENCY	10,000	10,000	10,000	10,000	10,000
Total EXPENSES	38,449	23,627	23,830	24,035	24,260
Total DEPARTMENT 360	0	0	0	0	0



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For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 370								
REVENUES								
ELECTORAL AREA F - RURAL PROJECTS								
1-1-0370-1000 TAX REQUISITION	(26,778)	(25,436)	(24,681)	(25,632)	(11,730)	(11,730)	(10,283)	(12.34)
1-1-0370-1800 GRANT IN LIEU OF TAXES AREA F	0	(1)	(522)	(174)	(135)	0	0	0.00
1-1-0370-2700 INTEREST INCOME	(5,229)	(5,157)	(7,299)	(5,895)	0	0	0	0.00
1-1-0370-2900 GAS TAX FUNDING	0	0	0	0	0	0	(250,000)	0.00
1-1-0370-2940 UBCM - PENTICTON GOLF & COUNTRY CLUB	(2,900)	0	0	(967)	0	0	0	0.00
1-1-0370-8000 PROV GRANT - PED CORRIDOR	0	0	0	0	0	0	(496,155)	0.00
1-1-0370-8020 UBCM COMM. TOURISM - KVR TRAIL MARKET	(833)	0	0	(278)	0	0	0	0.00
1-1-0370-8030 UBCM TOURISM - PENTASTIC JAZZ FEST EXF	(1,250)	0	0	(417)	0	0	0	0.00
1-1-0370-9990 PRIOR YEARS SURPLUS	(11,163)	(26,689)	(28,521)	(22,125)	(41,207)	(38,000)	(25,000)	(34.21)
Total REVENUES	(48,152)	(57,284)	(61,023)	(55,486)	(53,072)	(49,730)	(781,438)	1,471.36
EXPENSES								
ELECTORAL AREA F - RURAL PROJECTS								
1-2-0370-1000 SALARIES & WAGES	2,624	8,682	3,582	4,963	1,756	3,173	5,170	62.94
1-2-0370-1400 ADMINISTRATION CHARGES	0	0	0	0	2,107	2,107	1,989	(5.60)
1-2-0370-2920 UBCM - KVR TRAIL MARKETING EXPENSE	833	0	0	278	0	0	0	0.00
1-2-0370-2930 UBCM - PENTASTIC JAZZ FEST EXPENSES	1,250	0	0	417	0	0	0	0.00
1-2-0370-2940 UBCM PENTICTON GOLF & COUNTRY CLUB	2,900	67	1,200	1,389	0	0	1,224	0.00
1-2-0370-4502 RURAL PROJECT - FERAL HORSES - FENCE I	0	0	2,471	824	1,980	20,000	2,500	(87.50)
1-2-0370-4517 RURAL PROJECT - PEDESTRIAN CORRIDOR	6	0	0	2	0	0	746,155	0.00
1-2-0370-4524 RURAL PROJECT - GOOSE CONTROL	0	0	400	133	400	450	400	(11.11)
1-2-0370-7000 SUPPLIES	251	0	0	84	0	0	0	0.00
1-2-0370-8010 ADVERTISING - PUBLIC EDUCATION	0	144	0	48	0	2,000	2,000	0.00
1-2-0370-8210 TRAVEL - UBCM & OMMA CONVENTION	2,257	1,390	724	1,457	1,291	2,000	2,000	0.00
1-2-0370-9205 TRANSFER INTEREST TO RESERVES	5,229	5,157	7,299	5,895	0	0	0	0.00
1-2-0370-9300 CONTINGENCY	6,112	13,323	4,140	7,858	7,881	20,000	20,000	0.00
Total EXPENSES	21,463	28,762	19,816	23,347	15,415	49,730	781,438	1,471.36
Total DEPARTMENT 370	(26,689)	(28,521)	(41,207)	(32,139)	(37,658)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 370					
REVENUES					
ELECTORAL AREA F - RURAL PROJECTS					
1-1-0370-1000 TAX REQUISITION	(10,283)	(30,973)	(31,158)	(31,348)	(31,557)
1-1-0370-2900 GAS TAX FUNDING	(250,000)	0	0	0	0
1-1-0370-8000 PROV GRANT - PED CORRIDOR	(496,155)	0	0	0	0
1-1-0370-9990 PRIOR YEARS SURPLUS	(25,000)	0	0	0	0
Total REVENUES	(781,438)	(30,973)	(31,158)	(31,348)	(31,557)
EXPENSES					
ELECTORAL AREA F - RURAL PROJECTS					
1-2-0370-1000 SALARIES & WAGES	5,170	5,325	5,485	5,650	5,820
1-2-0370-1400 ADMINISTRATION CHARGES	1,989	1,248	1,273	1,298	1,337
1-2-0370-2940 UBCM PENTICTON GOLF & COUNTRY CLUB	1,224	0	0	0	0
1-2-0370-4502 RURAL PROJECT - FERAL HORSES - FENCE I	2,500	0	0	0	0
1-2-0370-4517 RURAL PROJECT - PEDESTRIAN CORRIDOR	746,155	0	0	0	0
1-2-0370-4524 RURAL PROJECT - GOOSE CONTROL	400	400	400	400	400
1-2-0370-8010 ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,000	2,000	2,000
1-2-0370-8210 TRAVEL - UBCM & OMMA CONVENTION	2,000	2,000	2,000	2,000	2,000
1-2-0370-9300 CONTINGENCY	20,000	20,000	20,000	20,000	20,000
Total EXPENSES	781,438	30,973	31,158	31,348	31,557
Total DEPARTMENT 370	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 380								
REVENUES								
ELECTORAL AREA G - RURAL PROJECTS								
1-1-0380-1000 TAX REQUISITION	(43,313)	(57,037)	(49,873)	(50,074)	(54,563)	(54,563)	(36,110)	(33.82)
1-1-0380-2700 INTEREST INCOME	(10,167)	(7,232)	(7,447)	(8,282)	0	0	0	0.00
1-1-0380-2915 COMMUNITY WORKS GAS TAX FUNDING	(3,366)	(4,655)	(6,979)	(5,000)	0	0	0	0.00
1-1-0380-2950 UBCM - SIMILKAMEEN TRAILS IMPROVEMEN	(1,531)	0	0	(510)	0	0	0	0.00
1-1-0380-8010 UBCM-AGRI-TOURISM & EVENTS DEVELOPM	(1,750)	0	0	(583)	0	0	0	0.00
1-1-0380-8030 UBCM - TOURISM DEVELOPMENT PLAN	(987)	0	0	(329)	0	0	0	0.00
1-1-0380-8040 UBCM - HEDLEY HERITAGE MUSEUM SOCIE'	(1,153)	0	0	(384)	0	0	0	0.00
1-1-0380-8050 Confluence Gravel Mgmt Plan Grant	0	0	(19,825)	(6,608)	(6,399)	0	0	0.00
1-1-0380-9006 GRIST MILL ENERGY EFFICIENCY PROJECT	0	0	(12,476)	(4,159)	0	(1,225)	0	(100.00)
1-1-0380-9990 PRIOR YEARS SURPLUS	7,350	(5,490)	(23,047)	(7,062)	(32,849)	(25,000)	(25,000)	0.00
Total REVENUES	(54,917)	(74,414)	(119,648)	(82,993)	(93,811)	(80,788)	(61,110)	(24.36)
EXPENSES								
ELECTORAL AREA G - RURAL PROJECTS								
1-2-0380-1000 SALARIES & WAGES	0	12,925	13,859	8,928	1,334	21,208	7,378	(65.21)
1-2-0380-1400 ADMINISTRATION CHARGES	0	0	0	0	2,915	2,915	3,232	10.87
1-2-0380-2910 UBCM-AGRI-TOURISM & EVENT DEVELOPME	1,750	0	0	583	0	0	0	0.00
1-2-0380-2915 COMMUNITY WORKS GAS TAX EXPENSES	3,366	4,655	6,979	5,000	0	0	0	0.00
1-2-0380-2930 UBCM - TOURISM DEVELOPMENT PLAN	987	0	0	329	0	0	0	0.00
1-2-0380-2940 UBCM - HEDLEY HERITAGE MUSEUM SOCIE'	1,153	0	0	384	0	0	0	0.00
1-2-0380-2950 UBCM - SIMILKAMEEN TRAILS IMPROVEMEN	1,531	0	0	510	0	0	0	0.00
1-2-0380-2960 Confluence Gravel Mgmt Plan Grant Expen	0	0	19,825	6,608	5,250	0	0	0.00
1-2-0380-4503 RURAL PROJECT - OLALLA PUBLIC MEETING	0	50	0	17	0	0	0	0.00
1-2-0380-4504 RURAL PROJECT - WOODLIE PARK MAINTEN	0	0	4,536	1,512	0	4,000	0	(100.00)
1-2-0380-4505 RURAL PROJECT - INFO CENTRE	0	13,290	9,000	7,430	9,000	9,000	9,000	0.00
1-2-0380-7000 SUPPLIES	221	185	451	286	508	0	0	0.00
1-2-0380-8010 ADVERTISING - PUBLIC EDUCATION	0	101	0	34	0	500	500	0.00
1-2-0380-8210 TRAVEL - UBCM & OMMA CONVENTION	6,610	6,875	7,765	7,083	4,539	6,000	6,000	0.00
1-2-0380-9006 GRIST MILL ENERGY EFFICIENCY PROEJCT	0	0	12,476	4,159	12,164	12,165	0	(100.00)
1-2-0380-9205 TRANSFER INTEREST TO RESERVES	8,140	7,106	7,443	7,563	0	0	0	0.00
1-2-0380-9295 TRANSFER TO DEPOSIT ACCOUNT	2,027	126	4	719	0	0	0	0.00
1-2-0380-9300 CONTINGENCY	23,642	5,928	4,461	11,344	6,248	20,000	30,000	50.00
1-2-0380-9550 UNTIDY PREMISES	0	125	0	42	0	5,000	5,000	0.00
Total EXPENSES	49,426	51,367	86,799	62,531	41,958	80,788	61,110	(24.36)
Total DEPARTMENT 380	(5,490)	(23,047)	(32,849)	(20,462)	(51,853)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 380					
REVENUES					
ELECTORAL AREA G - RURAL PROJECTS					
1-1-0380-1000 TAX REQUISITION	(36,110)	(45,717)	(45,903)	(46,125)	(46,355)
1-1-0380-9990 PRIOR YEARS SURPLUS	(25,000)	0	0	0	0
Total REVENUES	(61,110)	(45,717)	(45,903)	(46,125)	(46,355)
EXPENSES					
ELECTORAL AREA G - RURAL PROJECTS					
1-2-0380-1000 SALARIES & WAGES	7,378	4,185	4,310	4,440	4,575
1-2-0380-1400 ADMINISTRATION CHARGES	3,232	3,032	3,093	3,185	3,280
1-2-0380-4504 RURAL PROJECT - WOODLIE PARK MAINTEN	0	4,000	4,000	4,000	4,000
1-2-0380-4505 RURAL PROJECT - INFO CENTRE	9,000	0	0	0	0
1-2-0380-8010 ADVERTISING - PUBLIC EDUCATION	500	500	500	500	500
1-2-0380-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0380-9300 CONTINGENCY	30,000	23,000	23,000	23,000	23,000
1-2-0380-9550 UNTIDY PREMISES	5,000	5,000	5,000	5,000	5,000
Total EXPENSES	61,110	45,717	45,903	46,125	46,355
Total DEPARTMENT 380	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 390								
REVENUES								
ELECTORAL AREA H - RURAL PROJECTS								
1-1-0390-1000 TAX REQUISITION	(32,437)	(32,572)	(28,700)	(31,236)	(53,976)	(53,976)	(33,375)	(38.17)
1-1-0390-1800 GRANT IN LIEU OF TAXES	(23)	(29)	(90)	(48)	(80)	0	0	0.00
1-1-0390-2700 INTEREST INCOME	(11,140)	(8,431)	(10,600)	(10,057)	0	0	0	0.00
1-1-0390-2915 COMMUNITY WORKS GAS TAX FUNDING	(8,976)	0	(30,000)	(12,992)	0	(80,000)	(30,000)	(62.50)
1-1-0390-2970 GRANTS - SENSITIVE ECOSYSTEM INVENTC	(55,386)	0	0	(18,462)	0	0	0	0.00
1-1-0390-2980 TREES FOR TOMORROW - ROUNDHOUSE &	(1,076)	(3,204)	0	(1,427)	0	0	0	0.00
1-1-0390-2990 GRANTS - EASTGATE EROSION CONTROL	0	(30,000)	0	(10,000)	0	(91,000)	0	(100.00)
1-1-0390-8030 UBCM - CHINA RIDGE LONG HOUSE	(2,000)	0	0	(667)	0	0	0	0.00
1-1-0390-9001 AREA H CONTRIBUTION TO SEI MAPPING	(10,000)	230	0	(3,257)	0	0	0	0.00
1-1-0390-9002 AREA H CONTRIBUTION TO COMMUNITY PL/	(16)	(521)	(11,865)	(4,134)	0	0	0	0.00
1-1-0390-9990 PRIOR YEARS SURPLUS	(12,369)	(12,153)	(22,760)	(15,761)	(22,936)	(10,000)	(30,000)	200.00
Total REVENUES	(133,423)	(86,681)	(104,015)	(108,040)	(76,992)	(234,976)	(93,375)	(60.26)
EXPENSES								
ELECTORAL AREA H - RURAL PROJECTS								
1-2-0390-1000 SALARIES & WAGES	70	5,018	2,239	2,442	5,273	1,388	8,931	543.44
1-2-0390-1400 ADMINISTRATION CHARGES	0	0	0	0	2,544	2,544	2,944	15.72
1-2-0390-2915 COMMUNITY WORKS GAS TAX EXPENSES	8,976	0	30,000	12,992	69,332	80,000	30,000	(62.50)
1-2-0390-2930 UBCM - CHINA RIDGE LONG HOUSE	2,000	0	0	667	0	0	0	0.00
1-2-0390-2970 GRANTS - SENSITIVE ECOSYSTEM INVENTC	65,386	0	0	21,795	0	0	0	0.00
1-2-0390-2980 TREES FOR TOMORROW - ROUNDHOUSE &	1,076	3,205	0	1,427	0	0	0	0.00
1-2-0390-2990 EASTGATE EROSION CONTROL REPAIRS	0	30,086	0	10,029	12,523	136,500	0	(100.00)
1-2-0390-4503 AREA H COMMUNITY PLAN	16	521	11,865	4,134	3,828	8,044	0	(100.00)
1-2-0390-4521 RURAL PROJECTS - PRINCETON AQUATIC	0	0	9,471	3,157	37	0	0	0.00
1-2-0390-7000 SUPPLIES	174	782	341	432	0	0	0	0.00
1-2-0390-8010 ADVERTISING - PUBLIC EDUCATION	0	0	0	0	0	500	500	0.00
1-2-0390-8210 TRAVEL - UBCM & OMMA CONVENTION	3,243	2,659	3,029	2,977	2,876	6,000	6,000	0.00
1-2-0390-9205 TRANSER INTEREST TO RESERVES	11,140	8,431	10,600	10,057	0	0	0	0.00
1-2-0390-9300 CONTINGENCY	29,189	13,219	13,534	18,647	19,751	0	45,000	0.00
Total EXPENSES	121,270	63,921	81,079	88,756	116,164	234,976	93,375	(60.26)
Total DEPARTMENT 390	(12,153)	(22,760)	(22,936)	(19,283)	39,172	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 390					
REVENUES					
ELECTORAL AREA H - RURAL PROJECTS					
1-1-0390-1000 TAX REQUISITION	(33,375)	(49,912)	(50,140)	(50,368)	(50,635)
1-1-0390-2915 COMMUNITY WORKS GAS TAX FUNDING	(30,000)	0	0	0	0
1-1-0390-9990 PRIOR YEARS SURPLUS	(30,000)	0	0	0	0
Total REVENUES	(93,375)	(49,912)	(50,140)	(50,368)	(50,635)
EXPENSES					
ELECTORAL AREA H - RURAL PROJECTS					
1-2-0390-1000 SALARIES & WAGES	8,931	5,765	5,940	6,115	6,300
1-2-0390-1400 ADMINISTRATION CHARGES	2,944	2,647	2,700	2,753	2,835
1-2-0390-2915 COMMUNITY WORKS GAS TAX EXPENSES	30,000	0	0	0	0
1-2-0390-8010 ADVERTISING - PUBLIC EDUCATION	500	500	500	500	500
1-2-0390-8210 TRAVEL - UBCM & OMMA CONVENTION	6,000	6,000	6,000	6,000	6,000
1-2-0390-9300 CONTINGENCY	45,000	35,000	35,000	35,000	35,000
Total EXPENSES	93,375	49,912	50,140	50,368	50,635
Total DEPARTMENT 390	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 600								
REVENUES								
IS								
1-1-0600-2500 RECOVERIES	(302,871)	(366,940)	(468,847)	(379,553)	(466,821)	(465,381)	(471,643)	1.35
1-1-0600-2520 RECOVERIES - SPECIAL PROJECTS	(1,530)	0	0	(510)	0	0	0	0.00
1-1-0600-2700 INTEREST INCOME	(4,252)	(2,270)	(3,134)	(3,219)	(2,740)	0	0	0.00
1-1-0600-6000 TRANSFER FROM RESERVE	(12,120)	(12,000)	0	(8,040)	0	0	0	0.00
1-1-0600-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	0	(15,000)	0.00
1-1-0600-9000 MISCELLANEOUS REVENUE	(48,006)	(47,121)	(51,887)	(49,005)	(23,000)	(40,000)	(30,000)	(25.00)
1-1-0600-9990 PRIOR YEARS SURPLUS	(56,739)	(19,498)	(54,777)	(43,671)	(26,560)	(7,400)	(20,000)	170.27
Total REVENUES	(425,517)	(447,829)	(578,646)	(483,997)	(519,121)	(512,781)	(536,643)	4.65
EXPENSES								
GIS								
1-2-0600-1000 SALARIES & WAGES	308,281	297,843	393,048	333,057	398,703	404,561	414,293	2.41
1-2-0600-1400 ADMINISTRATION CHARGES	16,275	16,800	17,300	16,792	17,820	17,820	18,350	2.97
1-2-0600-3520 CONTRACT SERVICES	1,840	5,193	4,986	4,006	0	7,000	12,000	71.43
1-2-0600-3530 AGREEMENTS - LICENSING	43,949	46,010	44,160	44,706	45,177	48,000	48,000	0.00
1-2-0600-4000 EDUCATION & TRAINING	11,793	7,649	13,355	10,932	18,268	18,400	12,000	(34.78)
1-2-0600-5600 EQUIPMENT	18,523	12,387	15,266	15,392	9,341	10,000	10,000	0.00
1-2-0600-7000 SUPPLIES	1,107	1,325	1,339	1,257	2,633	3,000	2,000	(33.33)
1-2-0600-9205 TRANSFER INTEREST TO RESERVES	4,252	2,270	3,134	3,219	2,740	0	0	0.00
1-2-0600-9290 TRANSFER TO OPERATING RESERVE	0	3,575	59,497	21,024	4,000	4,000	20,000	400.00
Total EXPENSES	406,019	393,052	552,085	450,385	498,682	512,781	536,643	4.65
Total DEPARTMENT 600	(19,498)	(54,777)	(26,560)	(33,612)	(20,440)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

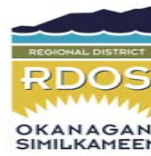
For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 600					
REVENUES					
IS					
1-1-0600-2500 RECOVERIES	(471,643)	(474,029)	(499,540)	(512,802)	(512,802)
1-1-0600-6290 TRANSFER FROM OPERATING RESERVE	(15,000)	0	0	0	0
1-1-0600-9000 MISCELLANEOUS REVENUE	(30,000)	(35,000)	(35,000)	(35,000)	(35,000)
1-1-0600-9990 PRIOR YEARS SURPLUS	(20,000)	0	0	0	0
Total REVENUES	(536,643)	(509,029)	(534,540)	(547,802)	(547,802)
EXPENSES					
GIS					
1-2-0600-1000 SALARIES & WAGES	414,293	426,720	439,525	452,710	466,290
1-2-0600-1400 ADMINISTRATION CHARGES	18,350	18,900	19,465	19,465	19,465
1-2-0600-3520 CONTRACT SERVICES	12,000	10,000	10,000	10,000	10,000
1-2-0600-3530 AGREEMENTS - LICENSING	48,000	45,000	45,000	45,000	45,000
1-2-0600-4000 EDUCATION & TRAINING	12,000	15,000	15,000	15,000	15,000
1-2-0600-5600 EQUIPMENT	10,000	0	0	0	0
1-2-0600-7000 SUPPLIES	2,000	3,000	3,000	3,000	3,000
1-2-0600-9290 TRANSFER TO OPERATING RESERVE	20,000	0	0	0	0
Total EXPENSES	536,643	518,620	531,990	545,175	558,755
Total DEPARTMENT 600	0	9,591	(2,550)	(2,627)	10,953

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2500								
REVENUES								
BUILDING INSPECTION								
1-1-2500-1000 TAX REQUISITION	(117,406)	(196,978)	(196,978)	(170,454)	(191,115)	(191,115)	(192,089)	0.51
1-1-2500-1800 GRANT IN LIEU OF TAXES	(802)	(1,318)	(1,907)	(1,342)	(1,575)	(1,800)	(1,800)	0.00
1-1-2500-2700 INTEREST INCOME	(26,056)	(14,464)	(11,801)	(17,440)	0	(10,000)	0	(100.00)
1-1-2500-3000 FEE FOR SERVICE	(68,183)	(72,449)	(70,907)	(70,513)	(54,936)	(62,000)	(65,000)	4.84
1-1-2500-4450 BUILDING PERMITS	(323,896)	(432,353)	(382,724)	(379,657)	(406,179)	(350,000)	(450,000)	28.57
1-1-2500-4460 BOARD OF VARIANCE	0	0	0	0	(1,611)	0	0	0.00
1-1-2500-4470 DEFERRED PERMIT REVENUE	0	(90,850)	(118,325)	(69,725)	0	(138,000)	(38,000)	(72.46)
1-1-2500-4810 PROCEEDS FROM SALE OF ASSETS	0	0	0	0	(2,679)	0	0	0.00
1-1-2500-6000 TRANSFER FROM RESERVE	0	0	0	0	0	(30,000)	(30,000)	0.00
1-1-2500-9000 MISCELLANEOUS REVENUE	(300)	(6,319)	(7,287)	(4,635)	(6,907)	(2,000)	(6,000)	200.00
1-1-2500-9060 LEGAL FEES RECOVERY	0	0	0	0	(6,456)	0	0	0.00
1-1-2500-9990 PRIOR YEARS SURPLUS	(61,440)	93,041	20,836	17,479	(12,875)	0	(10,000)	0.00
Total REVENUES	(598,082)	(721,689)	(769,093)	(696,288)	(684,332)	(784,915)	(792,889)	1.02
EXPENSES								
BUILDING INSPECTION								
1-2-2500-1000 SALARIES & WAGES	511,784	516,116	551,832	526,577	527,794	554,544	575,680	3.81
1-2-2500-1150 OVERTIME	147	0	0	49	0	0	0	0.00
1-2-2500-1400 ADMINISTRATION CHARGES	32,465	33,529	34,440	33,478	37,884	37,884	40,816	7.74
1-2-2500-1500 IS	3,825	10,160	12,600	8,862	13,711	13,711	14,550	6.12
1-2-2500-2540 OPERATIONS - FACILITIES RENTALS	630	360	300	430	300	1,000	0	(100.00)
1-2-2500-3000 CONSULTANTS	0	3,247	0	1,082	0	0	0	0.00
1-2-2500-4000 EDUCATION & TRAINING	5,614	9,148	12,204	8,989	7,007	15,000	15,000	0.00
1-2-2500-5400 DEPRECIATION	22,000	22,000	22,000	22,000	0	15,000	10,000	(33.33)
1-2-2500-5600 EQUIPMENT	4,180	588	9,140	4,636	4,074	5,000	4,000	(20.00)
1-2-2500-5620 EQUIPMENT - VEHICLES	0	28,328	0	9,443	26,228	30,000	30,000	0.00
1-2-2500-6050 INSURANCE - LIABILITY	29,330	33,680	30,342	31,117	28,000	31,700	31,420	(0.88)
1-2-2500-6200 LEGAL FEES	4,874	23,930	19,223	16,009	23,660	20,000	18,000	(10.00)
1-2-2500-7000 SUPPLIES	2,870	5,207	5,222	4,433	6,739	4,000	4,000	0.00
1-2-2500-8000 ADVERTISING	928	172	376	492	1,117	2,000	2,000	0.00
1-2-2500-8200 TRAVEL/LEASING	33,693	35,424	39,590	36,236	27,536	37,000	39,226	6.02
1-2-2500-8520 UTILITIES - TELEPHONE	8,214	5,919	6,241	6,791	9,826	8,076	8,197	1.50
1-2-2500-9205 TRANSFER INTEREST TO RESERVES	26,056	14,464	11,801	17,440	0	10,000	0	(100.00)
1-2-2500-9500 GRANTS IN AID	4,414	0	0	1,471	0	0	0	0.00
1-2-2500-9620 SEARCH FEES PAID BY CUSTOMER	100	253	905	420	315	0	0	0.00
Total EXPENSES	691,123	742,525	756,218	729,955	714,191	784,915	792,889	1.02



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total DEPARTMENT 2500	93,041	20,836	(12,875)	33,667	29,858	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2500					
REVENUES					
BUILDING INSPECTION					
1-1-2500-1000 TAX REQUISITION	(192,089)	(215,372)	(224,447)	(278,270)	(287,613)
1-1-2500-1800 GRANT IN LIEU OF TAXES	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
1-1-2500-3000 FEE FOR SERVICE	(65,000)	(75,353)	(76,483)	(78,000)	(80,000)
1-1-2500-4450 BUILDING PERMITS	(450,000)	(459,000)	(469,000)	(478,500)	(488,000)
1-1-2500-4470 DEFERRED PERMIT REVENUE	(38,000)	(40,000)	(40,000)	0	0
1-1-2500-6000 TRANSFER FROM RESERVE	(30,000)	0	0	0	0
1-1-2500-9000 MISCELLANEOUS REVENUE	(6,000)	(500)	(500)	(500)	(500)
1-1-2500-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(792,889)	(792,025)	(812,230)	(837,070)	(857,913)
EXPENSES					
BUILDING INSPECTION					
1-2-2500-1000 SALARIES & WAGES	575,680	592,950	610,740	629,060	647,935
1-2-2500-1400 ADMINISTRATION CHARGES	40,816	36,013	36,553	36,553	36,553
1-2-2500-1500 IS	14,550	10,885	11,048	11,048	11,048
1-2-2500-4000 EDUCATION & TRAINING	15,000	12,548	12,736	12,736	12,736
1-2-2500-5400 DEPRECIATION	10,000	23,005	23,350	23,350	23,350
1-2-2500-5600 EQUIPMENT	4,000	3,137	3,184	3,184	3,184
1-2-2500-5620 EQUIPMENT - VEHICLES	30,000	0	0	0	0
1-2-2500-6050 INSURANCE - LIABILITY	31,420	32,048	32,689	33,343	34,010
1-2-2500-6200 LEGAL FEES	18,000	20,000	20,000	20,000	20,000
1-2-2500-7000 SUPPLIES	4,000	8,570	8,699	8,699	8,699
1-2-2500-8000 ADVERTISING	2,000	3,137	3,184	3,184	3,184
1-2-2500-8200 TRAVEL/LEASING	39,226	41,412	41,602	47,468	48,769
1-2-2500-8520 UTILITIES - TELEPHONE	8,197	8,320	8,445	8,445	8,445
Total EXPENSES	792,889	792,025	812,230	837,070	857,913
Total DEPARTMENT 2500	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2620								
REVENUE								
UNSIGHTLY/UNTIDY PREMISES - AREA C								
1-1-2620-1000 TAX REQUISITION	(1,790)	(1,707)	(2,790)	(2,096)	(2,525)	(2,525)	(3,625)	43.56
1-1-2620-9990 PRIOR YEARS SURPLUS	(3,669)	(3,914)	(3,138)	(3,574)	(2,313)	0	0	0.00
Total REVENUE	(5,459)	(5,621)	(5,928)	(5,669)	(4,838)	(2,525)	(3,625)	43.56
EXPENSES								
UNSIGHTLY/UNTIDY PREMISES - AREA C								
1-2-2620-1000 SALARIES & WAGES	0	85	106	64	0	0	0	0.00
1-2-2620-1400 ADMINISTRATION CHARGES	1,545	1,590	1,640	1,592	0	0	0	0.00
1-2-2620-2650 BYLAW ENFORCEMENT	0	0	1,869	623	0	2,525	3,625	43.56
1-2-2620-3520 CONTRACT SERVICES	0	739	0	246	0	0	0	0.00
1-2-2620-4200 SPECIAL PROJECTS	0	69	0	23	0	0	0	0.00
Total EXPENSES	1,545	2,483	3,615	2,548	0	2,525	3,625	43.56
Total DEPARTMENT 2620	(3,914)	(3,138)	(2,313)	(3,122)	(4,838)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2620					
REVENUE					
UNSIGHTLY/UNTIDY PREMISES - AREA C					
1-1-2620-1000 TAX REQUISITION	(3,625)	(3,760)	(3,855)	(3,950)	(3,950)
Total REVENUE	(3,625)	(3,760)	(3,855)	(3,950)	(3,950)
EXPENSES					
UNSIGHTLY/UNTIDY PREMISES - AREA C					
1-2-2620-2650 BYLAW ENFORCEMENT	3,625	3,760	3,855	3,950	3,950
Total EXPENSES	3,625	3,760	3,855	3,950	3,950
Total DEPARTMENT 2620	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2600								
REVENUES								
UNSIGHTLY/UNTIDY PREMISES - AREA D								
1-1-2600-1000 TAX REQUISITION	(3,562)	(3,897)	(3,870)	(3,776)	(2,405)	(2,405)	(3,625)	50.73
1-1-2600-1800 GRANT IN LIEU OF TAXES	(73)	(25)	(60)	(53)	(49)	0	0	0.00
1-1-2600-9990 PRIOR YEARS SURPLUS	(2,603)	(2,577)	(3,117)	(2,766)	(3,290)	0	0	0.00
Total REVENUES	(6,238)	(6,499)	(7,048)	(6,595)	(5,744)	(2,405)	(3,625)	50.73
EXPENSES								
UNSIGHTLY/UNTIDY PREMISES								
1-2-2600-1000 SALARIES & WAGES	0	193	73	89	0	0	0	0.00
1-2-2600-1400 ADMINISTRATION CHARGES	2,165	2,230	2,300	2,232	0	0	0	0.00
1-2-2600-2650 BYLAW ENFORCEMENT	0	0	1,384	461	0	2,405	3,625	50.73
1-2-2600-3520 CONTRACT SERVICES	1,496	889	0	795	0	0	0	0.00
1-2-2600-4200 SPECIAL PROJECTS	0	69	0	23	0	0	0	0.00
Total EXPENSES	3,661	3,381	3,757	3,600	0	2,405	3,625	50.73
Total DEPARTMENT 2600	(2,577)	(3,117)	(3,290)	(2,995)	(5,744)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2600					
REVENUES					
UNSIGHTLY/UNTIDY PREMISES - AREA D					
1-1-2600-1000 TAX REQUISITION	(3,625)	(3,760)	(3,855)	(3,950)	(3,950)
Total REVENUES	(3,625)	(3,760)	(3,855)	(3,950)	(3,950)
EXPENSES					
UNSIGHTLY/UNTIDY PREMISES					
1-2-2600-2650 BYLAW ENFORCEMENT	3,625	3,760	3,855	3,950	3,950
Total EXPENSES	3,625	3,760	3,855	3,950	3,950
Total DEPARTMENT 2600	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2610								
REVENUE								
UNSIGHTLY/UNTIDY PREMISES - AREA E								
1-1-2610-1000 TAX REQUISITION	(774)	(550)	(670)	(665)	(2,505)	(2,505)	(3,374)	34.69
1-1-2610-9990 PRIOR YEARS SURPLUS	(3,256)	(3,500)	(3,431)	(3,396)	(1,488)	0	0	0.00
Total REVENUE	(4,030)	(4,050)	(4,101)	(4,061)	(3,993)	(2,505)	(3,374)	34.69
EXPENSES								
UNSIGHTLY/UNTIDY PREMISES - AREA E								
1-2-2610-1000 SALARIES & WAGES	0	0	37	12	0	0	0	0.00
1-2-2610-1400 ADMINISTRATION CHARGES	530	550	570	550	0	0	0	0.00
1-2-2610-2650 BYLAW ENFORCEMENT	0	0	2,007	669	0	2,505	3,374	34.69
1-2-2610-3520 CONTRACT SERVICES	0	69	0	23	0	0	0	0.00
Total EXPENSES	530	619	2,614	1,254	0	2,505	3,374	34.69
Total DEPARTMENT 2610	(3,500)	(3,431)	(1,488)	(2,806)	(3,993)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2610					
REVENUE					
UNSIGHTLY/UNTIDY PREMISES - AREA E					
1-1-2610-1000 TAX REQUISITION	(3,374)	(3,520)	(3,615)	(3,710)	(3,710)
Total REVENUE	(3,374)	(3,520)	(3,615)	(3,710)	(3,710)
EXPENSES					
UNSIGHTLY/UNTIDY PREMISES - AREA E					
1-2-2610-2650 BYLAW ENFORCEMENT	3,374	3,520	3,615	3,710	3,710
Total EXPENSES	3,374	3,520	3,615	3,710	3,710
Total DEPARTMENT 2610	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2630								
REVENUES								
UNSIGHTLY/UNTIDY PREMISES - AREA F								
1-1-2630-1000 TAX REQUISITION	(4,000)	0	(1,000)	(1,667)	(2,245)	(2,245)	(3,374)	50.29
1-1-2630-9990 PRIOR YEARS SURPLUS	0	(4,000)	(3,626)	(2,542)	(2,390)	0	0	0.00
Total REVENUES	(4,000)	(4,000)	(4,626)	(4,209)	(4,635)	(2,245)	(3,374)	50.29
EXPENSES								
UNSIGHTLY/UNTIDY PREMISES - AREA F								
1-2-2630-1000 SALARIES & WAGES	0	142	37	60	0	0	0	0.00
1-2-2630-2650 BYLAW ENFORCEMENT	0	0	2,077	692	0	2,245	3,374	50.29
1-2-2630-3520 CONTRACT SERVICES	0	231	122	118	0	0	0	0.00
Total EXPENSES	0	374	2,236	870	0	2,245	3,374	50.29
Total DEPARTMENT 2630	(4,000)	(3,626)	(2,390)	(3,339)	(4,635)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2630					
REVENUES					
UNSIGHTLY/UNTIDY PREMISES - AREA F					
1-1-2630-1000 TAX REQUISITION	(3,374)	(3,520)	(3,615)	(3,710)	(3,710)
Total REVENUES	(3,374)	(3,520)	(3,615)	(3,710)	(3,710)
EXPENSES					
UNSIGHTLY/UNTIDY PREMISES - AREA F					
1-2-2630-2650 BYLAW ENFORCEMENT	3,374	3,520	3,615	3,710	3,710
Total EXPENSES	3,374	3,520	3,615	3,710	3,710
Total DEPARTMENT 2630	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2640								
REVENUES								
UNSIGHTLY/UNTIDY PREMISES - AREA G								
1-1-2640-1000 TAX REQUISITION	0	0	(5,000)	(1,667)	(6,325)	(6,325)	(6,209)	(1.83)
1-1-2640-9990 PRIOR YEARS SURPLUS	0	0	785	262	(3,896)	785	0	(100.00)
Total REVENUES	0	0	(4,215)	(1,405)	(10,221)	(5,540)	(6,209)	12.08
EXPENSES								
UNSIGHTLY/UNTIDY PREMISES - AREA G								
1-2-2640-2650 BYLAW ENFORCEMENT	0	0	0	0	0	5,540	6,209	12.08
1-2-2640-3520 CONTRACT SERVICES	0	785	320	368	0	0	0	0.00
Total EXPENSES	0	785	320	368	0	5,540	6,209	12.08
Total DEPARTMENT 2640	0	785	(3,896)	(1,037)	(10,221)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2640					
REVENUES					
UNSIGHTLY/UNTIDY PREMISES - AREA G					
1-1-2640-1000 TAX REQUISITION	(6,209)	(6,430)	(6,585)	(6,745)	(6,745)
Total REVENUES	(6,209)	(6,430)	(6,585)	(6,745)	(6,745)
EXPENSES					
UNSIGHTLY/UNTIDY PREMISES - AREA G					
1-2-2640-2650 BYLAW ENFORCEMENT	6,209	6,430	6,585	6,745	6,745
Total EXPENSES	6,209	6,430	6,585	6,745	6,745
Total DEPARTMENT 2640	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2720								
REVENUE								
NOISE BYLAWS AREA C								
1-1-2720-1000 TAX REQUISITION	(1,753)	(360)	(522)	(878)	(1,440)	(1,440)	(1,543)	7.15
1-1-2720-9990 PRIOR YEARS SURPLUS	(3,409)	(5,162)	(3,315)	(3,962)	(1,094)	0	0	0.00
Total REVENUE	(5,162)	(5,522)	(3,837)	(4,841)	(2,534)	(1,440)	(1,543)	7.15
EXPENSES								
NOISE BYLAWS AREA C								
1-2-2720-1000 SALARIES & BENEFITS	0	2,060	2,104	1,388	474	0	0	0.00
1-2-2720-2650 BYLAW ENFORCEMENT	0	0	516	172	0	1,440	1,543	7.15
1-2-2720-3520 CONTRACT SERVICES	0	78	0	26	0	0	0	0.00
1-2-2720-4200 SPECIAL PROJECTS	0	69	122	64	0	0	0	0.00
Total EXPENSES	0	2,207	2,743	1,650	474	1,440	1,543	7.15
Total DEPARTMENT 2720	(5,162)	(3,315)	(1,094)	(3,191)	(2,061)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2720					
REVENUE					
NOISE BYLAWS AREA C					
1-1-2720-1000 TAX REQUISITION	(1,543)	(1,575)	(1,605)	(1,640)	(1,640)
Total REVENUE	(1,543)	(1,575)	(1,605)	(1,640)	(1,640)
EXPENSES					
NOISE BYLAWS AREA C					
1-2-2720-2650 BYLAW ENFORCEMENT	1,543	1,575	1,605	1,640	1,640
Total EXPENSES	1,543	1,575	1,605	1,640	1,640
Total DEPARTMENT 2720	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 2700								
REVENUES								
NOISE BYLAWS AREAS D & F								
1-1-2700-1040 TAX REQUISITION - AREA D	(4,897)	(6,656)	(3,823)	(5,125)	(290)	(290)	(1,234)	325.52
1-1-2700-1060 TAX REQUISITION - AREA F	(1,492)	(1,731)	(955)	(1,393)	(70)	(70)	(309)	341.43
1-1-2700-1800 GRANT IN LIEU OF TAXES	(51)	(37)	(60)	(49)	(2)	0	0	0.00
1-1-2700-9000 MISCELLANEOUS REVENUE	(75)	0	0	(25)	0	0	0	0.00
1-1-2700-9990 PRIOR YEARS SURPLUS	2,837	1,617	(2,617)	612	(1,329)	0	0	0.00
Total REVENUES	(3,678)	(6,807)	(7,455)	(5,980)	(1,692)	(360)	(1,543)	328.61
EXPENSES								
NOISE BYLAWS AREAS D & F								
1-2-2700-1000 SALARIES & BENEFITS	1,973	2,678	2,735	2,462	616	0	0	0.00
1-2-2700-1400 ADMINISTRATION CHARGES	500	500	500	500	0	0	0	0.00
1-2-2700-2650 BYLAW ENFORCEMENT	0	0	2,769	923	0	360	1,543	328.61
1-2-2700-3520 CONTRACT SERVICES	2,822	944	0	1,255	0	0	0	0.00
1-2-2700-4200 SPECIAL PROJECTS	0	69	122	64	0	0	0	0.00
Total EXPENSES	5,295	4,190	6,126	5,204	616	360	1,543	328.61
Total DEPARTMENT 2700	1,617	(2,617)	(1,329)	(776)	(1,076)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2700					
REVENUES					
NOISE BYLAWS AREAS D & F					
1-1-2700-1040 TAX REQUISITION - AREA D	(1,234)	(1,260)	(1,285)	(1,310)	(1,310)
1-1-2700-1060 TAX REQUISITION - AREA F	(309)	(315)	(320)	(330)	(330)
Total REVENUES	(1,543)	(1,575)	(1,605)	(1,640)	(1,640)
EXPENSES					
NOISE BYLAWS AREAS D & F					
1-2-2700-2650 BYLAW ENFORCEMENT	1,543	1,575	1,605	1,640	1,640
Total EXPENSES	1,543	1,575	1,605	1,640	1,640
Total DEPARTMENT 2700	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
GENERAL REVENUE FUND								
DEPARTMENT 2710								
REVENUE								
NOISE BYLAWS AREA E								
1-1-2710-1000 TAX REQUISITION - AREA E	(661)	(270)	220	(237)	(1,075)	(1,075)	(1,292)	20.19
1-1-2710-9990 PRIOR YEARS SURPLUS	(1,604)	(2,000)	(1,891)	(1,832)	2,886	0	0	0.00
Total REVENUE	(2,265)	(2,270)	(1,671)	(2,069)	1,811	(1,075)	(1,292)	20.19
EXPENSES								
NOISE BYLAWS AREA E								
1-2-2710-1400 ADMINISTRATION CHARGES	265	270	280	272	0	0	0	0.00
1-2-2710-2650 BYLAW ENFORCEMENT	0	0	4,277	1,426	0	1,075	1,292	20.19
1-2-2710-3520 CONTRACT SERVICES	0	109	0	36	0	0	0	0.00
Total EXPENSES	265	379	4,557	1,734	0	1,075	1,292	20.19
Total DEPARTMENT 2710	(2,000)	(1,891)	2,886	(335)	1,811	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 2710					
REVENUE					
NOISE BYLAWS AREA E					
1-1-2710-1000 TAX REQUISITION - AREA E	(1,292)	(1,335)	(1,365)	(1,400)	(1,400)
Total REVENUE	(1,292)	(1,335)	(1,365)	(1,400)	(1,400)
EXPENSES					
NOISE BYLAWS AREA E					
1-2-2710-2650 BYLAW ENFORCEMENT	1,292	1,335	1,365	1,400	1,400
Total EXPENSES	1,292	1,335	1,365	1,400	1,400
Total DEPARTMENT 2710	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5000								
REVENUES								
ELECTORAL AREA PLANNING								
1-1-5000-1000 TAX REQUISITION	(732,675)	(709,956)	(731,193)	(724,608)	(826,494)	(826,494)	(828,114)	0.20
1-1-5000-1150 TAX REQUISITION - KEREMEOS (INV SRVCS)	0	0	0	0	(4,000)	0	0	0.00
1-1-5000-1800 GRANT IN LIEU OF TAXES	(4,869)	(3,634)	(6,255)	(4,919)	(5,489)	(6,000)	(6,000)	0.00
1-1-5000-2520 RECOVERIES - CONTRACTS	0	0	0	0	0	0	(11,000)	0.00
1-1-5000-2700 INTEREST INCOME	0	(759)	(4,848)	(1,869)	0	0	0	0.00
1-1-5000-2910 SEI REFINEMENT GRANT - ENVIRONMENTC/	(25,000)	0	(12,770)	(12,590)	0	0	0	0.00
1-1-5000-2915 COMM WORKS GAS TAX - D-2 COMM PLAN II	0	0	(22,000)	(7,333)	0	0	0	0.00
1-1-5000-2920 OBWB - OKANAGAN LAKE FORESHORE MAF	(9,535)	(15,480)	0	(8,338)	0	0	0	0.00
1-1-5000-2930 SEI GAP AREAS OKANAGAN REVENUES	0	(10,200)	(1,330)	(3,843)	0	0	0	0.00
1-1-5000-2995 Area A Osoyoos Agri Plan Grant	0	0	(30,000)	(10,000)	667	0	0	0.00
1-1-5000-4400 ALR FEES	(4,700)	(5,400)	(3,420)	(4,507)	(3,720)	(4,000)	(3,000)	(25.00)
1-1-5000-4410 DEVELOPMENT APPLICATION FEES	(49,270)	(54,350)	(37,425)	(47,015)	(39,012)	(40,000)	(40,000)	0.00
1-1-5000-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(50,000)	0	(100.00)
1-1-5000-9000 MISCELLANEOUS REVENUE	9,752	(740)	(925)	2,696	(1,990)	(2,000)	(2,000)	0.00
1-1-5000-9990 PRIOR YEARS SURPLUS	(332)	(75,553)	(36,986)	(37,624)	56	20,000	(40,000)	(300.00)
Total REVENUES	(816,630)	(876,073)	(887,151)	(859,951)	(879,982)	(908,494)	(930,114)	2.38
EXPENSES								
ELECTORAL AREA PLANNING								
1-2-5000-1000 SALARIES & WAGES	488,019	480,450	446,141	471,537	478,269	493,110	476,638	(3.34)
1-2-5000-1150 OVERTIME	111	0	0	37	0	0	0	0.00
1-2-5000-1200 BOARD OF VARIANCE	451	258	100	270	795	1,015	1,030	1.48
1-2-5000-1220 APC EXPENSES	2,176	1,328	1,571	1,692	803	2,000	2,000	0.00
1-2-5000-1400 ADMINISTRATION CHARGES	81,160	83,681	86,110	83,650	90,416	90,416	87,215	(3.54)
1-2-5000-1410 BYLAW ENFORCEMENT ALLOCATION	0	0	58,405	19,468	0	85,000	102,110	20.13
1-2-5000-1500 IS	55,729	67,080	74,555	65,788	76,340	76,340	79,580	4.24
1-2-5000-2910 SEI REFINEMENT EXPENSES - ENV CANADA	25,000	0	0	8,333	0	0	0	0.00
1-2-5000-2915 COMM WORKS GAS TAX - D-2 COMM PLAN II	0	0	23,274	7,758	0	0	0	0.00
1-2-5000-2920 OBWB - OKANAGAN LAKE MAPPING EXPENS	9,535	30,739	0	13,425	0	0	0	0.00
1-2-5000-2930 SEI GAP AREAS OKANAGAN EXPENSES	0	8,580	0	2,860	0	0	0	0.00
1-2-5000-2995 Area A Osoyoos Agri Plan Grant Exp	0	0	28,666	9,555	0	0	0	0.00
1-2-5000-3000 CONSULTANTS	315	0	52,962	17,759	41,382	72,247	73,692	2.00
1-2-5000-3552 CONTRACTS - ZONING ENFORCEMENT	3,757	10,846	0	4,868	0	0	0	0.00
1-2-5000-4000 EDUCATION AND TRAINING	7,376	9,342	6,951	7,890	7,788	9,691	9,836	1.50
1-2-5000-4500 ENVIRONMENTAL PROJECTS	0	1,643	0	548	0	0	10,000	0.00
1-2-5000-5600 EQUIPMENT	0	312	2,104	805	1,924	2,500	2,500	0.00
1-2-5000-6050 INSURANCE - LIABILITY	7,270	14,447	6,135	9,284	5,100	5,980	5,723	(4.30)
1-2-5000-6200 LEGAL FEES	28,347	56,510	65,942	50,266	48,790	50,000	53,000	6.00

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-5000-6220 LEGAL FEES - COVENANT REGISTRATIONS	0	0	375	125	(4,276)	1,000	2,000	100.00
1-2-5000-7000 SUPPLIES	4,522	6,781	5,369	5,557	5,105	6,000	6,090	1.50
1-2-5000-8000 ADVERTISING	14,991	11,730	20,519	15,747	11,240	10,150	15,000	47.78
1-2-5000-8200 TRAVEL/LEASING	2,869	4,125	2,818	3,271	3,506	3,045	3,700	21.51
1-2-5000-8520 UTILITIES/TELEPHONE	359	476	361	399	261	0	0	0.00
1-2-5000-9205 TRANSFER INTEREST TO RESERVES	0	759	4,848	1,869	0	0	0	0.00
1-2-5000-9290 TRANSFER TO OPERATING RESERVE	0	50,000	0	16,667	0	0	0	0.00
1-2-5000-9300 CONTINGENCY	581	0	0	194	23	0	0	0.00
1-2-5000-9600 OTHER EXPENSES - MISCELLANEOUS	8,508	0	0	2,836	0	0	0	0.00
Total EXPENSES	741,077	839,087	887,207	822,457	767,466	908,494	930,114	2.38
Total DEPARTMENT 5000	(75,553)	(36,986)	56	(37,494)	(112,515)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

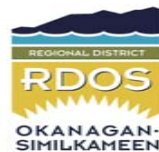
For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5000					
REVENUES					
ELECTORAL AREA PLANNING					
1-1-5000-1000 TAX REQUISITION	(828,114)	(884,826)	(900,390)	(916,392)	(932,871)
1-1-5000-1800 GRANT IN LIEU OF TAXES	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
1-1-5000-2520 RECOVERIES - CONTRACTS	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
1-1-5000-4400 ALR FEES	(3,000)	0	0	0	0
1-1-5000-4410 DEVELOPMENT APPLICATION FEES	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)
1-1-5000-9000 MISCELLANEOUS REVENUE	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
1-1-5000-9990 PRIOR YEARS SURPLUS	(40,000)	0	0	0	0
Total REVENUES	(930,114)	(943,826)	(959,390)	(975,392)	(991,871)
EXPENSES					
ELECTORAL AREA PLANNING					
1-2-5000-1000 SALARIES & WAGES	476,638	505,405	520,570	536,185	552,270
1-2-5000-1200 BOARD OF VARIANCE	1,030	1,045	1,061	1,061	1,061
1-2-5000-1220 APC EXPENSES	2,000	2,000	2,000	2,000	2,000
1-2-5000-1400 ADMINISTRATION CHARGES	87,215	92,224	92,224	92,224	92,224
1-2-5000-1410 BYLAW ENFORCEMENT ALLOCATION	102,110	85,000	85,000	85,000	85,000
1-2-5000-1500 IS	79,580	74,050	74,050	74,050	74,050
1-2-5000-3000 CONSULTANTS	73,692	73,692	73,692	73,692	73,692
1-2-5000-4000 EDUCATION AND TRAINING	9,836	9,836	9,836	9,836	9,836
1-2-5000-4500 ENVIRONMENTAL PROJECTS	10,000	10,000	10,000	10,000	10,000
1-2-5000-5600 EQUIPMENT	2,500	2,530	2,561	2,592	2,624
1-2-5000-6050 INSURANCE - LIABILITY	5,723	5,837	5,954	6,073	6,194
1-2-5000-6200 LEGAL FEES	53,000	53,000	53,000	53,000	53,000
1-2-5000-6220 LEGAL FEES - COVENANT REGISTRATIONS	2,000	2,000	2,000	2,000	2,000
1-2-5000-7000 SUPPLIES	6,090	6,090	6,090	6,090	6,090
1-2-5000-8000 ADVERTISING	15,000	15,184	15,371	15,560	15,751
1-2-5000-8200 TRAVEL/LEASING	3,700	3,747	3,795	3,843	3,893
1-2-5000-9290 TRANSFER TO OPERATING RESERVE	0	1,093	1,093	1,093	1,093
1-2-5000-9300 CONTINGENCY	0	1,093	1,093	1,093	1,093
Total EXPENSES	930,114	943,826	959,390	975,392	991,871
Total DEPARTMENT 5000	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9200								
REVENUES								
ANIMAL CONTROL - A,B,C,D,E,F,G,H								
1-1-9200-1000 TAX REQUISITION - ALL AREAS	(53,657)	(62,147)	(58,152)	(57,985)	(53,660)	(53,660)	(60,429)	12.61
1-1-9200-1800 GRANT IN LIEU OF TAXES	(432)	(147)	(614)	(398)	(448)	(200)	(500)	150.00
1-1-9200-4310 ENFORCEMENT FEES	(2,325)	(4,105)	(2,454)	(2,961)	(2,477)	(2,000)	(2,500)	25.00
1-1-9200-4320 LICENSING REVENUE	(1,362)	(1,602)	(1,506)	(1,490)	(1,796)	(1,500)	(1,800)	20.00
1-1-9200-9990 PRIOR YEARS SURPLUS	1,179	3,105	(2,035)	750	(2,688)	(5,000)	0	(100.00)
Total REVENUES	(56,597)	(64,896)	(64,761)	(62,085)	(61,069)	(62,360)	(65,229)	4.60
EXPENSES								
ANIMAL CONTROL - A,C,D,E,F,G								
1-2-9200-1000 SALARIES & WAGES	1,999	3,236	3,624	2,953	3,782	3,782	0	(100.00)
1-2-9200-1400 ADMINISTRATION CHARGES	5,635	5,938	5,970	5,848	4,478	4,478	3,359	(24.99)
1-2-9200-1410 BYLAW ENFORCEMENT ALLOCATION	0	0	0	0	0	0	9,370	0.00
1-2-9200-3000 CONSULTANTS	0	0	0	0	0	1,000	0	(100.00)
1-2-9200-3551 CONTRACTS - MTI ENFORCEMENT	0	119	122	80	0	100	0	(100.00)
1-2-9200-3554 CONTRACTS - ANIMAL CONTROL	52,068	53,121	52,358	52,516	39,600	50,000	50,000	0.00
1-2-9200-6200 LEGAL FEES	0	0	0	0	298	2,500	2,500	0.00
1-2-9200-8000 ADVERTISING	0	448	0	149	0	500	0	(100.00)
Total EXPENSES	59,702	62,861	62,073	61,545	48,158	62,360	65,229	4.60
Total DEPARTMENT 9200	3,105	(2,035)	(2,688)	(539)	(12,911)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9200					
REVENUES					
ANIMAL CONTROL - A,B,C,D,E,F,G,H					
1-1-9200-1000 TAX REQUISITION - ALL AREAS	(60,429)	(63,200)	(63,925)	(64,475)	(64,645)
1-1-9200-1800 GRANT IN LIEU OF TAXES	(500)	(500)	(500)	(500)	(500)
1-1-9200-4310 ENFORCEMENT FEES	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1-1-9200-4320 LICENSING REVENUE	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
Total REVENUES	(65,229)	(68,000)	(68,725)	(69,275)	(69,445)
EXPENSES					
ANIMAL CONTROL - A,C,D,E,F,G					
1-2-9200-1400 ADMINISTRATION CHARGES	3,359	3,500	3,550	3,575	3,595
1-2-9200-1410 BYLAW ENFORCEMENT ALLOCATION	9,370	9,500	9,675	9,700	9,800
1-2-9200-3554 CONTRACTS - ANIMAL CONTROL	50,000	52,500	53,000	53,500	53,550
1-2-9200-6200 LEGAL FEES	2,500	2,500	2,500	2,500	2,500
Total EXPENSES	65,229	68,000	68,725	69,275	69,445
Total DEPARTMENT 9200	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 4200								
REVENUES								
SUBDIVISION SERVICING								
1-1-4200-1000 TAX REQUISITION	(31,868)	(64,873)	(99,056)	(65,266)	(90,688)	(90,688)	(69,979)	(22.84)
1-1-4200-1800 GRANT IN LIEU OF TAXES	(220)	(347)	(866)	(478)	(615)	0	0	0.00
1-1-4200-4530 SUBDIVISION SERVICING FEES	(21,829)	(37,375)	(47,950)	(35,718)	(33,600)	(25,000)	(30,000)	20.00
1-1-4200-9000 MISCELLANEOUS REVENUE	(2,655)	0	0	(885)	0	0	0	0.00
1-1-4200-9990 PRIOR YEARS SURPLUS	5,642	50,740	44,748	33,710	(3,318)	0	(15,000)	0.00
Total REVENUES	(50,929)	(51,855)	(103,123)	(68,636)	(128,220)	(115,688)	(114,979)	(0.61)
EXPENSES								
SUBDIVISION SERVICING								
1-2-4200-1000 SALARIES & WAGES	95,863	88,809	83,192	89,288	76,832	78,895	76,217	(3.39)
1-2-4200-1400 ADMINISTRATION CHARGES	2,705	2,790	2,870	2,788	3,842	3,842	3,760	(2.13)
1-2-4200-1500 IS	1,093	4,140	4,810	3,348	4,951	4,951	5,002	1.03
1-2-4200-3000 CONSULTANTS	0	0	0	0	3,950	23,000	25,000	8.70
1-2-4200-4000 EDUCATION & TRAINING	285	393	166	281	0	0	0	0.00
1-2-4200-6200 LEGAL FEES	1,279	333	8,127	3,246	2,647	4,000	4,000	0.00
1-2-4200-7000 SUPPLIES	324	123	207	218	64	500	500	0.00
1-2-4200-8200 TRAVEL/LEASING	142	16	434	197	511	500	500	0.00
1-2-4200-9503 EXPENSES RECOVERABLE FROM DEVELOP	(21)	0	0	(7)	0	0	0	0.00
Total EXPENSES	101,669	96,603	99,806	99,359	92,797	115,688	114,979	(0.61)
Total DEPARTMENT 4200	50,740	44,748	(3,318)	30,724	(35,424)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 4200					
REVENUES					
SUBDIVISION SERVICING					
1-1-4200-1000 TAX REQUISITION	(69,979)	(68,090)	(65,710)	(68,240)	(70,850)
1-1-4200-4530 SUBDIVISION SERVICING FEES	(30,000)	(30,000)	(35,000)	(35,000)	(35,000)
1-1-4200-9990 PRIOR YEARS SURPLUS	(15,000)	0	0	0	0
Total REVENUES	(114,979)	(98,090)	(100,710)	(103,240)	(105,850)
EXPENSES					
SUBDIVISION SERVICING					
1-2-4200-1000 SALARIES & WAGES	76,217	81,950	84,410	86,940	89,550
1-2-4200-1400 ADMINISTRATION CHARGES	3,760	3,140	3,230	3,230	3,230
1-2-4200-1500 IS	5,002	5,000	5,070	5,070	5,070
1-2-4200-3000 CONSULTANTS	25,000	3,000	3,000	3,000	3,000
1-2-4200-6200 LEGAL FEES	4,000	4,000	4,000	4,000	4,000
1-2-4200-7000 SUPPLIES	500	500	500	500	500
1-2-4200-8200 TRAVEL/LEASING	500	500	500	500	500
Total EXPENSES	114,979	98,090	100,710	103,240	105,850
Total DEPARTMENT 4200	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5100								
REVENUES								
BYLAW ENFORCEMENT								
1-1-5100-2951 BYLAW RECOVERY REVENUE	0	0	(83,894)	(27,965)	(4,846)	(107,616)	(141,244)	31.25
1-1-5100-9990 PRIOR YEARS SURPLUS	0	0	0	0	(2,274)	(20,000)	0	(100.00)
Total REVENUES	0	0	(83,894)	(27,965)	(7,120)	(127,616)	(141,244)	10.68
EXPENSES								
BYLAW ENFORCEMENT								
1-2-5100-1000 SALARIES & WAGES	0	0	47,330	15,777	79,201	85,195	83,036	(2.53)
1-2-5100-1400 ADMINISTRATION CHARGES	0	0	0	0	5,450	5,450	7,657	40.50
1-2-5100-1500 IS	0	0	4,000	1,333	6,471	6,471	10,551	63.05
1-2-5100-3520 CONTRACT SERVICES	0	0	15,377	5,126	8,314	20,000	30,000	50.00
1-2-5100-4000 EDUCATION & TRAINING	0	0	3,485	1,162	2,668	3,000	2,500	(16.67)
1-2-5100-6200 BYLAW ADJUDICATION	0	0	9,863	3,288	611	5,000	5,000	0.00
1-2-5100-7000 SUPPLIES	0	0	1,565	522	708	2,500	2,500	0.00
Total EXPENSES	0	0	81,620	27,207	103,422	127,616	141,244	10.68
Total DEPARTMENT 5100	0	0	(2,274)	(758)	96,302	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5100					
REVENUES					
BYLAW ENFORCEMENT					
1-1-5100-2951 BYLAW RECOVERY REVENUE	(141,244)	(129,337)	(129,487)	(129,637)	(129,637)
Total REVENUES	(141,244)	(129,337)	(129,487)	(129,637)	(129,637)
EXPENSES					
BYLAW ENFORCEMENT					
1-2-5100-1000 SALARIES & WAGES	83,036	83,036	83,036	83,036	83,036
1-2-5100-1400 ADMINISTRATION CHARGES	7,657	5,750	5,900	6,050	6,050
1-2-5100-1500 IS	10,551	10,551	10,551	10,551	10,551
1-2-5100-3520 CONTRACT SERVICES	30,000	20,000	20,000	20,000	20,000
1-2-5100-4000 EDUCATION & TRAINING	2,500	2,500	2,500	2,500	2,500
1-2-5100-6200 BYLAW ADJUDICATION	5,000	5,000	5,000	5,000	5,000
1-2-5100-7000 SUPPLIES	2,500	2,500	2,500	2,500	2,500
Total EXPENSES	141,244	129,337	129,487	129,637	129,637
Total DEPARTMENT 5100	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5500								
REVENUES								
DESTRUCTION OF PESTS								
1-1-5500-1000 TAX REQUISITION	(8,998)	(9,000)	(4,268)	(7,422)	(4,240)	(4,240)	(662)	(84.39)
1-1-5500-1800 GRANT IN LIEU OF TAXES	(4)	(2)	(2)	(3)	(2)	0	0	0.00
1-1-5500-2700 INTEREST INCOME	0	(81)	(166)	(82)	(112)	0	0	0.00
1-1-5500-3040 CONTRACT - OLIVER	(200)	(200)	(200)	(200)	(200)	(200)	(200)	0.00
1-1-5500-3060 CONTRACT - KEREMEOS	(200)	(200)	(200)	(200)	(200)	(200)	(200)	0.00
1-1-5500-9990 PRIOR YEARS SURPLUS	(13,841)	(14,453)	(8,501)	(12,265)	(6,237)	(4,000)	(7,500)	87.50
Total REVENUES	(23,242)	(23,936)	(13,337)	(20,172)	(10,991)	(8,640)	(8,562)	(0.90)
EXPENSES								
DESTRUCTION OF PESTS								
1-2-5500-1000 SALARIES & WAGES	3,047	3,403	3,697	3,382	2,196	4,343	4,316	(0.62)
1-2-5500-1400 ADMINISTRATION CHARGES	1,640	1,690	1,740	1,690	547	547	500	(8.59)
1-2-5500-1500 IS	1,639	3,340	0	1,660	0	0	0	0.00
1-2-5500-2640 OPERATIONS - HEALTH & SAFETY	0	0	0	0	0	100	100	0.00
1-2-5500-3524 CONTRACT SERVICES - SPRAYING	0	0	0	0	0	1,500	1,500	0.00
1-2-5500-4000 EDUCATION & TRAINING	120	117	166	134	0	500	500	0.00
1-2-5500-6050 INSURANCE - LIABILITY	183	136	123	147	130	150	146	(2.67)
1-2-5500-7000 SUPPLIES	239	266	234	247	0	500	500	0.00
1-2-5500-8000 ADVERTISING	0	0	0	0	0	500	500	0.00
1-2-5500-8200 TRAVEL/LEASING	921	1,051	974	982	0	500	500	0.00
1-2-5500-9200 TRANSFER TO RESERVE	1,000	0	0	333	0	0	0	0.00
1-2-5500-9205 TRANSFER INTEREST TO RESERVES	0	81	166	82	112	0	0	0.00
1-2-5500-9290 TRANSFER TO OPERATING RESERVE	0	5,350	0	1,783	0	0	0	0.00
Total EXPENSES	8,789	15,435	7,100	10,441	2,985	8,640	8,562	(0.90)
Total DEPARTMENT 5500	(14,453)	(8,501)	(6,237)	(9,731)	(8,006)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5500					
REVENUES					
DESTRUCTION OF PESTS					
1-1-5500-1000 TAX REQUISITION	(662)	(9,694)	(9,892)	(10,090)	(10,448)
1-1-5500-3040 CONTRACT - OLIVER	(200)	(200)	(200)	(200)	(200)
1-1-5500-3060 CONTRACT - KEREMEOS	(200)	(200)	(200)	(200)	(200)
1-1-5500-9990 PRIOR YEARS SURPLUS	(7,500)	0	0	0	0
Total REVENUES	(8,562)	(10,094)	(10,292)	(10,490)	(10,848)
EXPENSES					
DESTRUCTION OF PESTS					
1-2-5500-1000 SALARIES & WAGES	4,316	4,445	4,580	4,715	4,860
1-2-5500-1400 ADMINISTRATION CHARGES	500	1,900	1,960	2,020	2,080
1-2-5500-2640 OPERATIONS - HEALTH & SAFETY	100	100	100	100	100
1-2-5500-3524 CONTRACT SERVICES - SPRAYING	1,500	1,500	1,500	1,500	1,500
1-2-5500-4000 EDUCATION & TRAINING	500	500	500	500	500
1-2-5500-6050 INSURANCE - LIABILITY	146	149	152	155	158
1-2-5500-7000 SUPPLIES	500	500	500	500	550
1-2-5500-8000 ADVERTISING	500	500	500	500	550
1-2-5500-8200 TRAVEL/LEASING	500	500	500	500	550
Total EXPENSES	8,562	10,094	10,292	10,490	10,848
Total DEPARTMENT 5500	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5600								
REVENUES								
DESTRUCTION OF PESTS-PENTICTON								
1-1-5600-1800 GRANT IN LIEU OF TAXES	(32)	(50)	(42)	(41)	(43)	0	0	0.00
1-1-5600-3010 CONTRACT - PENTICTON	(4,633)	(6,094)	(5,559)	(5,429)	(5,546)	(5,546)	(5,523)	(0.41)
1-1-5600-9990 PRIOR YEARS SURPLUS	(2,186)	(1,983)	(811)	(1,660)	(2,534)	0	0	0.00
Total REVENUES	(6,851)	(8,126)	(6,413)	(7,130)	(8,123)	(5,546)	(5,523)	(0.41)
EXPENSES								
DESTRUCTION OF PESTS-PENTICTON								
1-2-5600-1000 SALARIES & WAGES	2,241	1,840	1,931	2,004	1,970	1,946	1,927	(0.98)
1-2-5600-1400 ADMINISTRATION CHARGES	540	560	580	560	500	500	500	0.00
1-2-5600-1500 IS	546	3,340	0	1,295	0	0	0	0.00
1-2-5600-2640 OPERATIONS - HEALTH & SAFETY	0	0	0	0	0	100	100	0.00
1-2-5600-3520 CONTRACT SERVICES	0	0	0	0	0	800	800	0.00
1-2-5600-3524 CONTRACT SERVICES - SPRAYING	0	0	0	0	0	250	250	0.00
1-2-5600-4000 EDUCATION & TRAINING	120	117	200	146	0	400	400	0.00
1-2-5600-5400 DEPRECIATION	500	515	500	505	500	500	500	0.00
1-2-5600-6050 INSURANCE - LIABILITY	180	136	123	146	130	150	146	(2.67)
1-2-5600-7000 SUPPLIES	127	106	127	120	0	200	200	0.00
1-2-5600-8000 ADVERTISING	0	0	0	0	0	200	200	0.00
1-2-5600-8200 TRAVEL/LEASING	614	701	417	577	0	500	500	0.00
Total EXPENSES	4,868	7,315	3,878	5,354	3,100	5,546	5,523	(0.41)
Total DEPARTMENT 5600	(1,983)	(811)	(2,534)	(1,776)	(5,023)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5600					
REVENUES					
DESTRUCTION OF PESTS-PENTICTON					
1-1-5600-3010 CONTRACT - PENTICTON	(5,523)	(5,724)	(5,807)	(5,870)	(5,978)
Total REVENUES	(5,523)	(5,724)	(5,807)	(5,870)	(5,978)
EXPENSES					
DESTRUCTION OF PESTS-PENTICTON					
1-2-5600-1000 SALARIES & WAGES	1,927	1,985	2,045	2,105	2,170
1-2-5600-1400 ADMINISTRATION CHARGES	500	640	660	660	700
1-2-5600-2640 OPERATIONS - HEALTH & SAFETY	100	100	100	100	100
1-2-5600-3520 CONTRACT SERVICES	800	800	800	800	800
1-2-5600-3524 CONTRACT SERVICES - SPRAYING	250	250	250	250	250
1-2-5600-4000 EDUCATION & TRAINING	400	400	400	400	400
1-2-5600-5400 DEPRECIATION	500	500	500	500	500
1-2-5600-6050 INSURANCE - LIABILITY	146	149	152	155	158
1-2-5600-7000 SUPPLIES	200	200	200	200	200
1-2-5600-8000 ADVERTISING	200	200	200	200	200
1-2-5600-8200 TRAVEL/LEASING	500	500	500	500	500
Total EXPENSES	5,523	5,724	5,807	5,870	5,978
Total DEPARTMENT 5600	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5700								
REVENUES								
MOSQUITO CONTROL								
1-1-5700-1000 TAX REQUISITION - ALL AREAS	(98,238)	(98,510)	(98,573)	(98,440)	(95,174)	(95,174)	(90,629)	(4.78)
1-1-5700-1800 GRANT IN LIEU OF TAXES	(1,482)	(1,116)	(1,629)	(1,409)	(1,740)	(1,500)	(1,500)	0.00
1-1-5700-2700 INTEREST INCOME	(203)	(275)	(820)	(433)	(1,229)	0	0	0.00
1-1-5700-6000 TRANSFER FROM RESERVE	0	0	0	0	0	0	(30,000)	0.00
1-1-5700-8030 2008 WEST NILE GRANT	(4,393)	0	0	(1,464)	0	0	0	0.00
1-1-5700-8035 WEST NILE BASE FUNDING	(134,795)	(288,063)	(276,341)	(233,066)	0	0	0	0.00
1-1-5700-9990 PRIOR YEARS SURPLUS	(35,847)	(64,319)	(80,219)	(60,128)	(82,589)	(75,000)	(10,000)	(86.67)
Total REVENUES	(274,958)	(452,284)	(457,582)	(394,941)	(180,732)	(171,674)	(132,129)	(23.03)
EXPENSES								
MOSQUITO CONTROL								
1-2-5700-1000 SALARIES & WAGES	44,282	38,657	20,234	34,391	45,906	80,703	53,515	(33.69)
1-2-5700-1010 SALARIES & WAGES - WEST NILE	47,224	64,628	65,341	59,065	0	0	0	0.00
1-2-5700-1400 ADMINISTRATION CHARGES	3,245	3,340	3,440	3,342	3,650	3,650	5,336	46.19
1-2-5700-1500 IS	5,464	16,398	3,785	8,549	5,786	5,786	6,320	9.23
1-2-5700-2571 OPERATIONS - PW - WEST NILE VIRUS PRO	92,193	196,911	233,742	174,282	6,951	0	0	0.00
1-2-5700-2580 HELICOPTER SPRAYING	2,542	25,363	4,666	10,857	27,823	13,500	25,000	85.19
1-2-5700-2624 OP - W&S - PERMIT FEES	250	250	250	250	250	500	500	0.00
1-2-5700-2640 OPERATIONS - HEALTH & SAFETY	0	0	0	0	0	500	500	0.00
1-2-5700-3000 CONSULTANTS	60	0	0	20	0	1,000	1,000	0.00
1-2-5700-4000 EDUCATION & TRAINING	170	551	166	296	0	1,000	1,000	0.00
1-2-5700-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00
1-2-5700-5600 EQUIPMENT	145	204	1,135	495	0	2,500	2,500	0.00
1-2-5700-6050 INSURANCE - LIABILITY	1,188	1,276	1,150	1,205	1,210	1,435	1,358	(5.37)
1-2-5700-7000 SUPPLIES	824	717	393	645	26,508	1,000	25,000	2,400.00
1-2-5700-8000 ADVERTISING	520	0	607	376	0	1,000	1,000	0.00
1-2-5700-8200 TRAVEL/LEASING	7,329	8,495	9,263	8,362	2,597	4,100	4,100	0.00
1-2-5700-9205 TRANSFER INTEREST TO RESERVES	203	275	820	433	1,229	0	0	0.00
1-2-5700-9290 TRANSFER TO OPERATING RESERVE	0	10,000	25,000	11,667	43,000	50,000	0	(100.00)
Total EXPENSES	210,639	372,065	374,993	319,233	169,909	171,674	132,129	(23.03)
Total DEPARTMENT 5700	(64,319)	(80,219)	(82,589)	(75,709)	(10,823)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5700					
REVENUES					
MOSQUITO CONTROL					
1-1-5700-1000 TAX REQUISITION - ALL AREAS	(90,629)	(110,485)	(132,843)	(137,071)	(139,100)
1-1-5700-1800 GRANT IN LIEU OF TAXES	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
1-1-5700-6000 TRANSFER FROM RESERVE	(30,000)	(20,000)	0	0	0
1-1-5700-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(132,129)	(131,985)	(134,343)	(138,571)	(140,600)
EXPENSES					
MOSQUITO CONTROL					
1-2-5700-1000 SALARIES & WAGES	53,515	55,000	55,000	55,000	55,000
1-2-5700-1400 ADMINISTRATION CHARGES	5,336	3,760	3,870	3,870	3,870
1-2-5700-1500 IS	6,320	4,140	4,260	4,260	4,260
1-2-5700-2580 HELICOPTER SPRAYING	25,000	26,000	27,000	28,000	29,000
1-2-5700-2624 OP - W&S - PERMIT FEES	500	500	500	1,000	1,000
1-2-5700-2640 OPERATIONS - HEALTH & SAFETY	500	500	500	500	500
1-2-5700-3000 CONSULTANTS	1,000	1,000	1,000	1,000	1,000
1-2-5700-4000 EDUCATION & TRAINING	1,000	1,000	1,000	1,000	1,000
1-2-5700-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,000
1-2-5700-5600 EQUIPMENT	2,500	2,500	2,500	2,500	2,500
1-2-5700-6050 INSURANCE - LIABILITY	1,358	1,385	1,413	1,441	1,470
1-2-5700-7000 SUPPLIES	25,000	26,000	27,000	28,000	29,000
1-2-5700-8000 ADVERTISING	1,000	1,000	1,000	2,000	2,000
1-2-5700-8200 TRAVEL/LEASING	4,100	4,200	4,300	5,000	5,000
Total EXPENSES	132,129	131,985	134,343	138,571	140,600
Total DEPARTMENT 5700	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 5800								
REVENUES								
DESTRUCTION OF PESTS - S'LAND								
1-1-5800-1800 GRANT IN LIEU OF TAXES	(238)	(152)	(103)	(164)	(134)	0	0	0.00
1-1-5800-2700 INTEREST INCOME	0	(46)	(94)	(46)	(63)	0	0	0.00
1-1-5800-3020 CONTRACT - SUMMERLAND	(5,130)	(5,130)	(2,794)	(4,351)	(4,766)	(4,766)	(4,735)	(0.65)
1-1-5800-9990 PRIOR YEARS SURPLUS	(2,474)	(3,113)	(872)	(2,153)	871	0	0	0.00
Total REVENUES	(7,842)	(8,441)	(3,862)	(6,715)	(4,091)	(4,766)	(4,735)	(0.65)
EXPENSES								
DESTRUCTION OF PESTS - S'LAND								
1-2-5800-1000 SALARIES & WAGES	1,799	2,025	2,278	2,034	1,405	1,441	1,414	(1.87)
1-2-5800-1400 ADMINISTRATION CHARGES	1,080	1,110	1,140	1,110	1,175	1,175	1,175	0.00
1-2-5800-1500 IS	546	0	0	182	0	0	0	0.00
1-2-5800-2640 OPERATIONS - HEALTH & SAFETY	0	0	0	0	0	100	100	0.00
1-2-5800-3524 CONTRACT SERVICES - SPRAYING	0	0	0	0	0	250	250	0.00
1-2-5800-4000 EDUCATION & TRAINING	120	117	166	134	0	250	250	0.00
1-2-5800-6050 INSURANCE - LIABILITY	178	136	123	146	130	150	146	(2.67)
1-2-5800-7000 SUPPLIES	85	71	64	73	0	200	200	0.00
1-2-5800-8000 ADVERTISING	0	0	0	0	0	200	200	0.00
1-2-5800-8200 TRAVEL/LEASING	921	1,051	869	947	0	1,000	1,000	0.00
1-2-5800-9205 TRANSFER INTEREST TO RESERVES	0	46	94	46	63	0	0	0.00
1-2-5800-9290 TRANSFER TO OPERATING RESERVE	0	3,014	0	1,005	0	0	0	0.00
Total EXPENSES	4,729	7,570	4,734	5,677	2,773	4,766	4,735	(0.65)
Total DEPARTMENT 5800	(3,113)	(872)	871	(1,038)	(1,319)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 5800					
REVENUES					
DESTRUCTION OF PESTS - S'LAND					
1-1-5800-3020 CONTRACT - SUMMERLAND	(4,735)	(4,854)	(4,942)	(4,990)	(5,098)
Total REVENUES	(4,735)	(4,854)	(4,942)	(4,990)	(5,098)
EXPENSES					
DESTRUCTION OF PESTS - S'LAND					
1-2-5800-1000 SALARIES & WAGES	1,414	1,455	1,500	1,545	1,590
1-2-5800-1400 ADMINISTRATION CHARGES	1,175	1,250	1,290	1,290	1,350
1-2-5800-2640 OPERATIONS - HEALTH & SAFETY	100	100	100	100	100
1-2-5800-3524 CONTRACT SERVICES - SPRAYING	250	250	250	250	250
1-2-5800-4000 EDUCATION & TRAINING	250	250	250	250	250
1-2-5800-6050 INSURANCE - LIABILITY	146	149	152	155	158
1-2-5800-7000 SUPPLIES	200	200	200	200	200
1-2-5800-8000 ADVERTISING	200	200	200	200	200
1-2-5800-8200 TRAVEL/LEASING	1,000	1,000	1,000	1,000	1,000
Total EXPENSES	4,735	4,854	4,942	4,990	5,098
Total DEPARTMENT 5800	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9900								
REVENUES								
OKANAGAN REGIONAL LIBRARY								
1-1-9900-1000 TAX REQUISITION	(737,184)	(784,033)	(757,020)	(759,412)	(768,099)	(768,099)	(791,222)	3.01
1-1-9900-1800 GRANT IN LIEU OF TAXES	(5,862)	(6,417)	(7,028)	(6,436)	(6,665)	0	0	0.00
1-1-9900-9990 PRIOR YEARS SURPLUS	(8,891)	28,014	(10,973)	2,717	(16,713)	(11,000)	(12,638)	14.89
Total REVENUES	(751,937)	(762,436)	(775,021)	(763,132)	(791,477)	(779,099)	(803,860)	3.18
EXPENSES								
OKANAGAN REGIONAL LIBRARY								
1-2-9900-1400 ADMINISTRATION CHARGES	5,410	5,570	5,740	5,573	6,000	6,000	6,900	15.00
1-2-9900-5641 EQUIPMENT - LIBRARY - OLIVER	854	0	1,431	762	(260)	0	0	0.00
1-2-9900-5642 EQUIPMENT - LIBRARY - HEDLEY	0	0	228	76	0	0	0	0.00
1-2-9900-5643 EQUIPMENT - LIBRARY - KEREMEOS	0	834	48	294	0	0	0	0.00
1-2-9900-5644 EQUIPMENT - LIBRARY - NARAMATA	169	203	1,002	458	0	0	0	0.00
1-2-9900-5646 EQUIPMENT - LIBRARY - OK FALLS	0	5,975	538	2,171	0	0	0	0.00
1-2-9900-5647 EQUIPMENT - LIBRARY - KALEDEN	1,400	1,210	813	1,141	0	0	0	0.00
1-2-9900-9300 CONTINGENCY	0	0	222	74	5,000	5,000	7,000	40.00
1-2-9900-9430 TRANSFER TO OKANAGAN LIBRARY	772,118	737,672	748,285	752,692	768,099	768,099	789,960	2.85
Total EXPENSES	779,951	751,463	758,308	763,241	778,839	779,099	803,860	3.18
Total DEPARTMENT 9900	28,014	(10,973)	(16,713)	109	(12,638)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

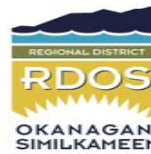
For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9900					
REVENUES					
OKANAGAN REGIONAL LIBRARY					
1-1-9900-1000 TAX REQUISITION	(791,222)	(821,400)	(841,600)	(861,800)	(882,000)
1-1-9900-9990 PRIOR YEARS SURPLUS	(12,638)	0	0	0	0
Total REVENUES	(803,860)	(821,400)	(841,600)	(861,800)	(882,000)
EXPENSES					
OKANAGAN REGIONAL LIBRARY					
1-2-9900-1400 ADMINISTRATION CHARGES	6,900	6,400	6,600	6,800	7,000
1-2-9900-9300 CONTINGENCY	7,000	5,000	5,000	5,000	5,000
1-2-9900-9430 TRANSFER TO OKANAGAN LIBRARY	789,960	810,000	830,000	850,000	870,000
Total EXPENSES	803,860	821,400	841,600	861,800	882,000
Total DEPARTMENT 9900	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7990								
REVENUES								
GRANT-IN-AID AREA A								
1-1-7990-1000 TAX REQUISITION	(12,007)	(4,800)	(1,000)	(5,936)	(1,000)	(1,000)	(2,500)	150.00
1-1-7990-1800 GRANT IN LIEU OF TAXES	(362)	(146)	(202)	(237)	(28)	0	0	0.00
1-1-7990-9990 PRIOR YEARS SURPLUS	(1,793)	(7,637)	(9,183)	(6,204)	(5,636)	(5,635)	(2,000)	(64.51)
Total REVENUES	(14,162)	(12,583)	(10,386)	(12,377)	(6,663)	(6,635)	(4,500)	(32.18)
EXPENSES								
GRANT-IN-AID AREA A								
1-2-7990-9500 GRANTS IN AID	6,525	3,400	4,750	4,892	4,500	6,635	4,500	(32.18)
Total EXPENSES	6,525	3,400	4,750	4,892	4,500	6,635	4,500	(32.18)
Total DEPARTMENT 7990	(7,637)	(9,183)	(5,636)	(7,485)	(2,163)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7990					
REVENUES					
GRANT-IN-AID AREA A					
1-1-7990-1000 TAX REQUISITION	(2,500)	(4,500)	(4,500)	(4,500)	(4,500)
1-1-7990-9990 PRIOR YEARS SURPLUS	(2,000)	0	0	0	0
Total REVENUES	(4,500)	(4,500)	(4,500)	(4,500)	(4,500)
EXPENSES					
GRANT-IN-AID AREA A					
1-2-7990-9500 GRANTS IN AID	4,500	4,500	4,500	4,500	4,500
Total EXPENSES	4,500	4,500	4,500	4,500	4,500
Total DEPARTMENT 7990	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7930								
REVENUES								
GRANT-IN AID AREA B								
1-1-7930-1000 TAX REQUISITION	(7,164)	(6,900)	(6,120)	(6,728)	(6,300)	(6,300)	(7,095)	12.62
1-1-7930-1800 GRANT IN LIEU OF TAXES	(28)	(28)	(17)	(24)	(32)	0	0	0.00
1-1-7930-9990 PRIOR YEARS SURPLUS	(7,814)	(12,066)	(15,494)	(11,791)	(17,661)	(15,000)	(15,000)	0.00
Total REVENUES	(15,006)	(18,994)	(21,631)	(18,544)	(23,993)	(21,300)	(22,095)	3.73
EXPENSES								
GRANT-IN AID AREA B								
1-2-7930-1400 ADMINISTRATION CHARGES	0	0	120	40	0	0	0	0.00
1-2-7930-3515 CONTRACT P&R CAWSTON HALL SOCIETY	0	0	1,200	400	1,200	1,200	2,000	66.67
1-2-7930-6050 INSURANCE LIABILITY - HALL	0	0	0	0	85	100	95	(5.00)
1-2-7930-9500 GRANTS IN AID	2,940	3,500	2,650	3,030	4,050	20,000	20,000	0.00
Total EXPENSES	2,940	3,500	3,970	3,470	5,335	21,300	22,095	3.73
Total DEPARTMENT 7930	(12,066)	(15,494)	(17,661)	(15,074)	(18,658)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7930					
REVENUES					
GRANT-IN AID AREA B					
1-1-7930-1000 TAX REQUISITION	(7,095)	(17,097)	(17,099)	(17,101)	(17,103)
1-1-7930-9990 PRIOR YEARS SURPLUS	(15,000)	0	0	0	0
Total REVENUES	(22,095)	(17,097)	(17,099)	(17,101)	(17,103)
EXPENSES					
GRANT-IN AID AREA B					
1-2-7930-3515 CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,000	2,000	2,000
1-2-7930-6050 INSURANCE LIABILITY - HALL	95	97	99	101	103
1-2-7930-9500 GRANTS IN AID	20,000	15,000	15,000	15,000	15,000
Total EXPENSES	22,095	17,097	17,099	17,101	17,103
Total DEPARTMENT 7930	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7940								
REVENUES								
GRANT-IN AID - AREA C								
1-1-7940-1000 TAX REQUISITION	(26,041)	(26,562)	(13,000)	(21,868)	(15,000)	(15,000)	(10,000)	(33.33)
1-1-7940-1800 GRANT IN LIEU OF TAXES	(1)	(1)	(1)	(1)	(7)	0	0	0.00
1-1-7940-2700 INTEREST INCOME	0	(251)	(742)	(331)	0	0	0	0.00
1-1-7940-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(5,000)	0	(100.00)
1-1-7940-9990 PRIOR YEARS SURPLUS	(31,162)	(41,964)	(33,851)	(35,659)	(30,852)	(30,000)	(40,000)	33.33
Total REVENUES	(57,204)	(68,778)	(47,594)	(57,858)	(45,858)	(50,000)	(50,000)	0.00
EXPENSES								
GRANT-IN AID - AREA C								
1-2-7940-9205 TRANSFER INTEREST TO RESERVES	0	251	742	331	0	0	0	0.00
1-2-7940-9290 TRANSFER TO OPERATING RESERVE	0	16,526	15,000	10,509	0	0	0	0.00
1-2-7940-9500 GRANTS IN AID	15,240	18,150	1,000	11,463	5,353	50,000	50,000	0.00
Total EXPENSES	15,240	34,927	16,742	22,303	5,353	50,000	50,000	0.00
Total DEPARTMENT 7940	(41,964)	(33,851)	(30,852)	(35,555)	(40,506)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7940					
REVENUES					
GRANT-IN AID - AREA C					
1-1-7940-1000 TAX REQUISITION	(10,000)	(50,000)	(50,000)	(50,000)	(50,000)
1-1-7940-9990 PRIOR YEARS SURPLUS	(40,000)	0	0	0	0
Total REVENUES	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
EXPENSES					
GRANT-IN AID - AREA C					
1-2-7940-9500 GRANTS IN AID	50,000	50,000	50,000	50,000	50,000
Total EXPENSES	50,000	50,000	50,000	50,000	50,000
Total DEPARTMENT 7940	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7950								
REVENUES								
GRANT-IN AID - AREA D								
1-1-7950-1000 TAX REQUISITION	(25,000)	(23,667)	(500)	(16,389)	(11,000)	(11,000)	(20,000)	81.82
1-1-7950-1800 GRANT IN LIEU OF TAXES	(198)	(150)	(5)	(118)	(97)	0	0	0.00
1-1-7950-9990 PRIOR YEARS SURPLUS	(31,684)	(27,684)	(19,829)	(26,399)	(9,121)	(9,000)	0	(100.00)
Total REVENUES	(56,882)	(51,502)	(20,334)	(42,906)	(20,219)	(20,000)	(20,000)	0.00
EXPENSES								
GRANT-IN AID - AREA D								
1-2-7950-9500 GRANTS IN AID	29,198	31,673	11,212	24,028	13,562	20,000	20,000	0.00
Total EXPENSES	29,198	31,673	11,212	24,028	13,562	20,000	20,000	0.00
Total DEPARTMENT 7950	(27,684)	(19,829)	(9,121)	(18,878)	(6,656)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7950					
REVENUES					
GRANT-IN AID - AREA D					
1-1-7950-1000 TAX REQUISITION	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Total REVENUES	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENSES					
GRANT-IN AID - AREA D					
1-2-7950-9500 GRANTS IN AID	20,000	20,000	20,000	20,000	20,000
Total EXPENSES	20,000	20,000	20,000	20,000	20,000
Total DEPARTMENT 7950	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7960								
REVENUES								
GRANT-IN AID - AREA E								
1-1-7960-1000 TAX REQUISITION	(2,085)	(20,572)	(41,027)	(21,228)	(25,000)	(25,000)	(1,000)	(96.00)
1-1-7960-9990 PRIOR YEARS SURPLUS	(12,915)	(2,928)	(1,473)	(5,772)	(12,688)	(10,000)	(24,000)	140.00
Total REVENUES	(15,000)	(23,500)	(42,500)	(27,000)	(37,688)	(35,000)	(25,000)	(28.57)
EXPENSES								
GRANT-IN AID - AREA E								
1-2-7960-9500 GRANTS IN AID	12,073	22,027	29,812	21,304	13,562	35,000	25,000	(28.57)
Total EXPENSES	12,073	22,027	29,812	21,304	13,562	35,000	25,000	(28.57)
Total DEPARTMENT 7960	(2,928)	(1,473)	(12,688)	(5,696)	(24,125)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7960					
REVENUES					
GRANT-IN AID - AREA E					
1-1-7960-1000 TAX REQUISITION	(1,000)	(25,000)	(25,000)	(25,000)	(25,000)
1-1-7960-9990 PRIOR YEARS SURPLUS	(24,000)	0	0	0	0
Total REVENUES	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
EXPENSES					
GRANT-IN AID - AREA E					
1-2-7960-9500 GRANTS IN AID	25,000	25,000	25,000	25,000	25,000
Total EXPENSES	25,000	25,000	25,000	25,000	25,000
Total DEPARTMENT 7960	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8000								
REVENUES								
GRANT IN AID - AREA F								
1-1-8000-1000 TAX REQUISITION	(8,236)	(1,742)	(2,873)	(4,284)	(1,750)	(1,750)	(3,000)	71.43
1-1-8000-1800 GRANT IN LIEU OF TAXES	(96)	(0)	(61)	(52)	(20)	0	0	0.00
1-1-8000-9990 PRIOR YEARS SURPLUS	0	(6,558)	(5,627)	(4,062)	(6,748)	(6,750)	(5,500)	(18.52)
Total REVENUES	(8,332)	(8,301)	(8,560)	(8,398)	(8,518)	(8,500)	(8,500)	0.00
EXPENSES								
GRANT IN AID - AREA F								
1-2-8000-9500 GRANTS IN AID	1,774	2,674	1,812	2,087	2,812	8,500	8,500	0.00
Total EXPENSES	1,774	2,674	1,812	2,087	2,812	8,500	8,500	0.00
Total DEPARTMENT 8000	(6,558)	(5,627)	(6,748)	(6,311)	(5,706)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8000					
REVENUES					
GRANT IN AID - AREA F					
1-1-8000-1000 TAX REQUISITION	(3,000)	(8,500)	(8,500)	(8,500)	(8,500)
1-1-8000-9990 PRIOR YEARS SURPLUS	(5,500)	0	0	0	0
Total REVENUES	(8,500)	(8,500)	(8,500)	(8,500)	(8,500)
EXPENSES					
GRANT IN AID - AREA F					
1-2-8000-9500 GRANTS IN AID	8,500	8,500	8,500	8,500	8,500
Total EXPENSES	8,500	8,500	8,500	8,500	8,500
Total DEPARTMENT 8000	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7970								
REVENUES								
GRANT-IN AID - AREA G								
1-1-7970-1000 TAX REQUISITION	(13,498)	(15,680)	(2,535)	(10,571)	(12,000)	(12,000)	(12,195)	1.63
1-1-7970-9990 PRIOR YEARS SURPLUS	(2,172)	(5,285)	(9,965)	(5,807)	195	0	195	0.00
Total REVENUES	(15,670)	(20,965)	(12,500)	(16,378)	(11,805)	(12,000)	(12,000)	0.00
EXPENSES								
GRANT-IN AID - AREA G								
1-2-7970-9400 WOODLIE PARK MAINTENANCE	3,670	4,000	0	2,557	0	0	0	0.00
1-2-7970-9500 GRANTS IN AID	6,715	7,000	12,695	8,803	12,000	12,000	12,000	0.00
Total EXPENSES	10,385	11,000	12,695	11,360	12,000	12,000	12,000	0.00
Total DEPARTMENT 7970	(5,285)	(9,965)	195	(5,018)	195	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7970					
REVENUES					
GRANT-IN AID - AREA G					
1-1-7970-1000 TAX REQUISITION	(12,195)	(12,000)	(12,000)	(12,000)	(12,000)
1-1-7970-9990 PRIOR YEARS SURPLUS	195	0	0	0	0
Total REVENUES	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)
EXPENSES					
GRANT-IN AID - AREA G					
1-2-7970-9500 GRANTS IN AID	12,000	12,000	12,000	12,000	12,000
Total EXPENSES	12,000	12,000	12,000	12,000	12,000
Total DEPARTMENT 7970	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7980								
REVENUES								
GRANT-IN AID - AREA H								
1-1-7980-1000 TAX REQUISITION	(36,500)	(37,084)	(37,459)	(37,014)	(35,886)	(35,886)	(29,101)	(18.91)
1-1-7980-8500 REGIONAL GRANT	(25,000)	0	0	(8,333)	0	0	0	0.00
1-1-7980-9990 PRIOR YEARS SURPLUS	0	(11,665)	(10,624)	(7,430)	(8,116)	(8,000)	(6,800)	(15.00)
Total REVENUES	(61,500)	(48,749)	(48,083)	(52,778)	(44,002)	(43,886)	(35,901)	(18.19)
EXPENSES								
GRANT-IN AID - AREA H								
1-2-7980-1000 SALARIES & WAGES	0	513	102	205	842	886	901	1.69
1-2-7980-2900 PRINCETON MUSEUM	0	4,000	0	1,333	0	5,000	5,000	0.00
1-2-7980-9500 GRANTS IN AID	49,835	33,613	39,865	41,104	36,352	38,000	30,000	(21.05)
Total EXPENSES	49,835	38,125	39,967	42,642	37,194	43,886	35,901	(18.19)
Total DEPARTMENT 7980	(11,665)	(10,624)	(8,116)	(10,135)	(6,809)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7980					
REVENUES					
GRANT-IN AID - AREA H					
1-1-7980-1000 TAX REQUISITION	(29,101)	(35,915)	(35,940)	(35,970)	(35,995)
1-1-7980-9990 PRIOR YEARS SURPLUS	(6,800)	0	0	0	0
Total REVENUES	(35,901)	(35,915)	(35,940)	(35,970)	(35,995)
EXPENSES					
GRANT-IN AID - AREA H					
1-2-7980-1000 SALARIES & WAGES	901	915	940	970	995
1-2-7980-2900 PRINCETON MUSEUM	5,000	5,000	5,000	5,000	5,000
1-2-7980-9500 GRANTS IN AID	30,000	30,000	30,000	30,000	30,000
Total EXPENSES	35,901	35,915	35,940	35,970	35,995
Total DEPARTMENT 7980	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9300								
REVENUES								
ECONOMIC DEVELOPMENT - AREA A								
1-1-9300-1000 TAX REQUISITION	(11,532)	(12,326)	(11,624)	(11,827)	(11,848)	(11,848)	(11,912)	0.54
1-1-9300-1800 GRANT IN LIEU OF TAXES	(375)	(376)	(392)	(381)	(329)	0	0	0.00
1-1-9300-9990 PRIOR YEARS SURPLUS	232	326	(376)	61	(392)	(392)	(328)	(16.33)
Total REVENUES	(11,674)	(12,376)	(12,392)	(12,147)	(12,568)	(12,240)	(12,240)	0.00
EXPENSES								
ECONOMIC DEVELOPMENT - AREA A								
1-2-9300-9500 GRANTS IN AID	12,000	12,000	12,000	12,000	12,240	12,240	12,240	0.00
Total EXPENSES	12,000	12,000	12,000	12,000	12,240	12,240	12,240	0.00
Total DEPARTMENT 9300	326	(376)	(392)	(147)	(328)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9300					
REVENUES					
ECONOMIC DEVELOPMENT - AREA A					
1-1-9300-1000 TAX REQUISITION	(11,912)	(12,735)	(12,990)	(13,248)	(13,830)
1-1-9300-9990 PRIOR YEARS SURPLUS	(328)	0	0	0	0
Total REVENUES	(12,240)	(12,735)	(12,990)	(13,248)	(13,830)
EXPENSES					
ECONOMIC DEVELOPMENT - AREA A					
1-2-9300-9500 GRANTS IN AID	12,240	12,735	12,990	13,248	13,830
Total EXPENSES	12,240	12,735	12,990	13,248	13,830
Total DEPARTMENT 9300	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9350								
REVENUES								
ECONOMIC DEVELOPMENT - OLIVER								
1-1-9350-1000 TAX REQUISITION	(92,327)	0	(24,685)	(39,004)	(25,000)	(25,000)	(26,060)	4.24
1-1-9350-1800 GRANT IN LIEU OF TAXES	(1,150)	0	(1,552)	(901)	(1,369)	0	(1,000)	0.00
1-1-9350-2900 TOTA GRANT REVENUE	0	(9,631)	(569)	(3,400)	0	0	0	0.00
1-1-9350-9200 VISITOR GUIDE AD SALES REVENUE	0	0	(3,226)	(1,075)	0	0	0	0.00
1-1-9350-9990 PRIOR YEARS SURPLUS	(709)	(15,695)	(15,053)	(10,485)	(2,511)	(1,500)	(2,000)	33.33
Total REVENUES	(94,186)	(25,326)	(45,084)	(54,865)	(28,880)	(26,500)	(29,060)	9.66
EXPENSES								
ECONOMIC DEVELOPMENT - OLIVER								
1-2-9350-1000 EDO	0	0	132	44	0	0	0	0.00
1-2-9350-1400 ADMINISTRATION CHARGES	540	0	0	180	500	500	1,060	112.00
1-2-9350-2900 TOTA GRANT EXPENSES	0	9,631	11,091	6,907	0	0	0	0.00
1-2-9350-3690 AGREEMENT - OLIVER TOURISM	0	0	24,000	8,000	26,000	26,000	28,000	7.69
1-2-9350-6200 LEGAL FEES	1,996	0	443	813	0	0	0	0.00
1-2-9350-8000 TOTA VACATION GUIDE AD	0	0	2,453	818	0	0	0	0.00
1-2-9350-9500 GRANT IN AID - LEGAL FEES & WINDUP COS	75,955	642	1,228	25,942	0	0	0	0.00
1-2-9350-9550 VISITOR GUIDE MAILING EXPENSE	0	0	3,226	1,075	0	0	0	0.00
Total EXPENSES	78,492	10,273	42,573	43,779	26,500	26,500	29,060	9.66
Total DEPARTMENT 9350	(15,695)	(15,053)	(2,511)	(11,086)	(2,380)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9350					
REVENUES					
ECONOMIC DEVELOPMENT - OLIVER					
1-1-9350-1000 TAX REQUISITION	(26,060)	0	0	0	0
1-1-9350-1800 GRANT IN LIEU OF TAXES	(1,000)	0	0	0	0
1-1-9350-9990 PRIOR YEARS SURPLUS	(2,000)	0	0	0	0
Total REVENUES	(29,060)	0	0	0	0
EXPENSES					
ECONOMIC DEVELOPMENT - OLIVER					
1-2-9350-1400 ADMINISTRATION CHARGES	1,060	0	0	0	0
1-2-9350-3690 AGREEMENT - OLIVER TOURISM	28,000	0	0	0	0
Total EXPENSES	29,060	0	0	0	0
Total DEPARTMENT 9350	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

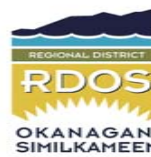
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9360								
REVENUES								
ECON. DEV. - B, G, H								
1-1-9360-1000 TAX REQUISITION	(52,489)	(52,223)	(45,752)	(50,155)	(46,287)	(46,287)	(46,322)	0.08
1-1-9360-1800 GRANT IN LIEU OF TAXES	(270)	(297)	(34)	(200)	(45)	0	0	0.00
1-1-9360-9990 PRIOR YEARS SURPLUS	(1)	(270)	(297)	(189)	(36)	(35)	0	(100.00)
Total REVENUES	(52,760)	(52,790)	(46,083)	(50,544)	(46,368)	(46,322)	(46,322)	0.00
EXPENSES								
ECON. DEV. - B, G, H (HAD INCL KEREMEO)								
1-2-9360-1400 ADMINISTRATION CHARGES	217	220	225	221	500	500	500	0.00
1-2-9360-9400 SIMILKAMEEN PLANNING SOCIETY	52,273	52,273	45,822	50,123	45,822	45,822	45,822	0.00
Total EXPENSES	52,490	52,493	46,047	50,343	46,322	46,322	46,322	0.00
Total DEPARTMENT 9360	(270)	(297)	(36)	(201)	(46)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9360					
REVENUES					
ECON. DEV. - B, G, H					
1-1-9360-1000 TAX REQUISITION	(46,322)	(46,322)	(46,322)	(47,322)	(47,322)
Total REVENUES	(46,322)	(46,322)	(46,322)	(47,322)	(47,322)
EXPENSES					
ECON. DEV. - B, G, H (HAD INCL KEREMEO)					
1-2-9360-1400 ADMINISTRATION CHARGES	500	500	500	500	500
1-2-9360-9400 SIMILKAMEEN PLANNING SOCIETY	45,822	45,822	45,822	46,822	46,822
Total EXPENSES	46,322	46,322	46,322	47,322	47,322
Total DEPARTMENT 9360	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9380								
REVENUES								
ECONOMIC DEVELOPMENT - AREA D								
1-1-9380-1000 TAX REQUISITION	(15,000)	(175,085)	(154,981)	(115,022)	(153,975)	(153,975)	(133,268)	(13.45)
1-1-9380-1800 GRANT IN LIEU OF TAXES - AREA D	0	(1,111)	(18)	(376)	(14)	0	0	0.00
1-1-9380-2700 INTEREST INCOME	0	0	(917)	(306)	0	0	0	0.00
1-1-9380-2900 CANADA DAY GRANT	0	0	(1,500)	(500)	0	0	0	0.00
1-1-9380-2901 TOTA GRANT REVENUE	0	0	(6,483)	(2,161)	(683)	0	0	0.00
1-1-9380-2910 SOUTHERN INTERIOR BEETLE ACTION GRAI	(3,100)	0	(18,000)	(7,033)	0	0	0	0.00
1-1-9380-2920 WESTERN ECON. DIVERSIFIC. BEETLE GRAI	(22,672)	(8,635)	0	(10,436)	0	0	0	0.00
1-1-9380-2950 OKANAGAN FALLS MAIN EVENT REVENUE	0	(21,020)	0	(7,007)	(1,100)	0	0	0.00
1-1-9380-4000 RENTAL INCOME	0	(4,200)	0	(1,400)	0	0	0	0.00
1-1-9380-8000 PROVINCIAL GRANT - ECONOMIC DEVELOPI	(15,000)	0	0	(5,000)	0	0	0	0.00
1-1-9380-8500 WEYERHAEUSER - OK FALLS ECON. DEV.	(4,000)	0	0	(1,333)	0	0	0	0.00
1-1-9380-8900 FEDERAL GRANTS	0	(1,000)	0	(333)	0	0	0	0.00
1-1-9380-9001 AREA D CONTRIBUTION TO BC STREET	0	(1,481)	0	(494)	0	0	0	0.00
1-1-9380-9008 OK FALLS JAZZ FEST EVENT REVENUES	0	0	(1,197)	(399)	0	0	0	0.00
1-1-9380-9500 BANDSHELL DONATIONS	0	0	0	0	(9,500)	0	0	0.00
1-1-9380-9990 PRIOR YEARS SURPLUS	0	(14,298)	(60,671)	(24,990)	(27,967)	(30,000)	(31,500)	5.00
Total REVENUES	(59,772)	(226,830)	(243,767)	(176,790)	(193,239)	(183,975)	(164,768)	(10.44)
EXPENSES								
ECONOMIC DEVELOPMENT - AREA D								
1-2-9380-1000 SALARIES & WAGES	0	64,077	61,067	41,715	70,571	67,347	71,699	6.46
1-2-9380-1100 CASUAL STAFF	0	330	0	110	0	0	0	0.00
1-2-9380-1400 ADMINISTRATION CHARGES	0	0	0	0	3,705	3,705	4,631	24.99
1-2-9380-1500 IS	0	0	4,229	1,410	4,355	4,355	4,538	4.20
1-2-9380-2000 MAINTENANCE - BUILDING	0	2,086	70	719	0	0	0	0.00
1-2-9380-2010 WEBSITE MAINTENANCE	0	7,359	1,686	3,015	548	2,000	3,500	75.00
1-2-9380-2500 OPERATIONS	45,474	566	1,555	15,865	495	0	0	0.00
1-2-9380-2540 RENT	0	9,105	11,193	6,766	12,210	16,968	16,800	(0.99)
1-2-9380-3520 EVENTS COORDINATOR	0	26,878	17,060	14,646	20,606	20,000	0	(100.00)
1-2-9380-4000 EDUCATION & TRAINING	0	0	0	0	0	0	7,500	0.00
1-2-9380-4010 CONFERENCES	0	475	3,228	1,234	3,188	3,500	3,500	0.00
1-2-9380-4205 BC STREET	0	1,481	0	494	0	0	0	0.00
1-2-9380-4243 SPECIAL PROJECTS	0	0	0	0	2,500	0	0	0.00
1-2-9380-4500 OK FALLS CANADA DAY EVENT	0	1,400	0	467	1,966	2,500	0	(100.00)
1-2-9380-4501 OKANAGAN FALLS CHRISTMAS EVENT	0	1,295	0	432	0	2,000	2,000	0.00
1-2-9380-4502 OKANAGAN FALLS MAIN EVENT	0	32,247	8,773	13,673	1,117	20,000	20,000	0.00
1-2-9380-4503 OVERALL CREATIVE FOR OK FALLS	0	5,000	0	1,667	0	0	0	0.00
1-2-9380-4505 SIBAC GRANT EXPENDITURE	0	0	17,781	5,927	0	0	0	0.00
1-2-9380-4506 CANADA DAY EXPENDITURES	0	0	2,979	993	0	0	0	0.00
1-2-9380-4507 KALEDEN DAYS EVENT EXPENDITURES	0	0	0	0	0	2,500	0	(100.00)
1-2-9380-4508 OK FALLS JAZZ FEST EXPENDITURES	0	0	9,647	3,216	0	2,500	0	(100.00)
1-2-9380-5500 OKANAGAN FALLS BEAUTIFICATION	0	0	2,978	993	0	1,500	1,500	0.00
1-2-9380-5550 LEASEHOLD IMPROVEMENTS	0	5,943	0	1,981	0	0	0	0.00

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-9380-7000 OFFICE SUPPLIES	0	1,838	1,696	1,178	1,521	1,000	1,000	0.00
1-2-9380-8000 PROMOTION/BROCHURE	0	484	2,980	1,155	2,398	2,000	2,000	0.00
1-2-9380-8010 PROMOTION/MEDIA KIT	0	0	1,190	397	951	1,000	1,000	0.00
1-2-9380-8200 TRAVEL/MILEAGE	0	1,939	1,978	1,306	390	1,500	1,500	0.00
1-2-9380-8500 TELEPHONE/INTERNET/FAX/UTILITIES	0	3,656	4,794	2,817	3,906	3,600	3,600	0.00
1-2-9380-9205 TRANSFER INTERST TO RESERVES	0	0	917	306	0	0	0	0.00
1-2-9380-9290 TRANSFER TO OPERATING RESERVE	0	0	0	0	0	26,000	20,000	(23.08)
1-2-9380-9600 EXPENSES FROM BANDSHELL DONATIONS	0	0	0	0	2,747	0	0	0.00
1-2-9380-9990 PRIOR YRS SURP/DEF TO/FR RESRVE	0	0	60,000	20,000	0	0	0	0.00
Total EXPENSES	45,474	166,159	215,800	142,478	133,174	183,975	164,768	(10.44)
Total DEPARTMENT 9380	(14,298)	(60,671)	(27,967)	(34,312)	(60,065)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9380					
REVENUES					
ECONOMIC DEVELOPMENT - AREA D					
1-1-9380-1000 TAX REQUISITION	(133,268)	(136,659)	(133,225)	(135,505)	(137,860)
1-1-9380-9990 PRIOR YEARS SURPLUS	(31,500)	0	0	0	0
Total REVENUES	(164,768)	(136,659)	(133,225)	(135,505)	(137,860)
EXPENSES					
ECONOMIC DEVELOPMENT - AREA D					
1-2-9380-1000 SALARIES & WAGES	71,699	73,850	76,065	78,345	80,700
1-2-9380-1400 ADMINISTRATION CHARGES	4,631	5,789	0	0	0
1-2-9380-1500 IS	4,538	4,620	4,760	4,760	4,760
1-2-9380-2010 WEBSITE MAINTENANCE	3,500	1,000	1,000	1,000	1,000
1-2-9380-2540 RENT	16,800	16,800	16,800	16,800	16,800
1-2-9380-4000 EDUCATION & TRAINING	7,500	0	0	0	0
1-2-9380-4010 CONFERENCES	3,500	2,000	2,000	2,000	2,000
1-2-9380-4501 OKANAGAN FALLS CHRISTMAS EVENT	2,000	2,000	2,000	2,000	2,000
1-2-9380-4502 OKANAGAN FALLS MAIN EVENT	20,000	20,000	20,000	20,000	20,000
1-2-9380-5500 OKANAGAN FALLS BEAUTIFICATION	1,500	1,500	1,500	1,500	1,500
1-2-9380-7000 OFFICE SUPPLIES	1,000	1,000	1,000	1,000	1,000
1-2-9380-8000 PROMOTION/BROCHURE	2,000	2,000	2,000	2,000	2,000
1-2-9380-8010 PROMOTION/MEDIA KIT	1,000	1,000	1,000	1,000	1,000
1-2-9380-8200 TRAVEL/MILEAGE	1,500	1,500	1,500	1,500	1,500
1-2-9380-8500 TELEPHONE/INTERNET/FAX/UTILITIES	3,600	3,600	3,600	3,600	3,600
1-2-9380-9290 TRANSFER TO OPERATING RESERVE	20,000	0	0	0	0
Total EXPENSES	164,768	136,659	133,225	135,505	137,860
Total DEPARTMENT 9380	0	0	0	0	0

PROTECTIVE SERVICES

• Fire Protection – B-G Keremeos	1100	5-1 to 5-3
• Fire Protection – Okanagan Falls	1200	5-4 to 5-6
• Fire Protection – Coalmont/Tulameen	1400	5-7 to 5-9
• Fire Protection – Willowbrook	1500	5-10 to 5-12
• Fire Protection – Kaleden	1600	5-13 to 5-15
• Fire Protection – Naramata	1700	5-16 to 5-19
• Fire Protection – Anarchist Mountain	1800	5-20 to 5-22
• Fire Protection – West Bench, Sage Mesa, Penticton	1000	5-23 to 5-24
• Fire Protection – Rural Princeton	1300	5-25 to 5-26



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

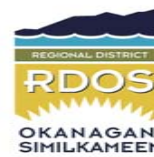
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1100								
REVENUES								
FIRE PROTECTION - B-G KEREMEOS								
1-1-1100-1000 TAX REQUISITION	(232,516)	(242,766)	(250,132)	(241,805)	(254,735)	(254,735)	(279,415)	9.69
1-1-1100-1800 GRANT IN LIEU OF TAXES	(2,468)	(2,744)	(3,312)	(2,841)	(3,479)	(500)	0	(100.00)
1-1-1100-2570 RECOVERIES - HOUSE NUMBERING	(780)	0	0	(260)	0	0	0	0.00
1-1-1100-2700 INTEREST INCOME	(4,702)	(3,507)	(4,701)	(4,304)	0	0	0	0.00
1-1-1100-3090 AGREEMENT - FIRST NATIONS	(5,223)	(5,447)	(6,094)	(5,588)	(6,267)	(5,916)	(5,916)	0.00
1-1-1100-6000 TRANSFER FROM RESERVE	(13,000)	0	0	(4,333)	0	(88,000)	(110,000)	25.00
1-1-1100-7200 DEBENTURE PROCEEDS	0	0	0	0	0	0	(200,000)	0.00
1-1-1100-7250 LEASEBACK PROCEEDS	0	0	(29,000)	(9,667)	0	0	0	0.00
1-1-1100-8070 PROVINCIAL GRANTS - FOREST SERVICE	(12,269)	(7,389)	(6,705)	(8,788)	(5,770)	(5,000)	(5,000)	0.00
1-1-1100-8920 GST REBATE	0	0	(4,215)	(1,405)	(6,248)	0	0	0.00
1-1-1100-9000 MISCELLANEOUS REVENUE	(120)	0	(820)	(313)	(6,585)	0	0	0.00
1-1-1100-9500 DONATIONS	(3,200)	(4,699)	(1,950)	(3,283)	(1,979)	0	0	0.00
1-1-1100-9990 PRIOR YEARS SURPLUS	1,087	(17,512)	(25,835)	(14,087)	(41,774)	(40,000)	(35,000)	(12.50)
Total REVENUES	(273,191)	(284,063)	(332,764)	(296,673)	(326,837)	(394,151)	(635,331)	61.19
EXPENSES								
FIRE PROTECTION - B-G KEREMEOS								
1-2-1100-1001 RDOS STAFF WAGES	0	108	15	41	22	0	0	0.00
1-2-1100-1230 HONORARIUMS - FIREFIGHTERS	85,398	72,550	71,452	76,467	80,752	85,000	85,000	0.00
1-2-1100-1260 FIRE CHIEF'S LEASE EXPENSE	0	0	1,500	500	0	500	500	0.00
1-2-1100-1310 PAYROLL OVERHEAD - WCB	850	17	69	312	23	3,547	3,654	3.02
1-2-1100-1400 ADMINISTRATION CHARGES	15,900	16,380	16,870	16,383	17,380	17,380	15,322	(11.84)
1-2-1100-1500 IS	2,732	3,340	3,816	3,296	3,510	3,510	2,178	(37.95)
1-2-1100-2000 BUILDING MAINTENANCE	12,779	16,418	13,259	14,152	16,706	13,000	13,000	0.00
1-2-1100-2200 EQUIPMENT MAINTENANCE	4,169	7,165	8,329	6,554	2,916	9,000	10,000	11.11
1-2-1100-2220 EQUIPMENT MAINTENANCE - VEHICLES	14,452	7,550	10,760	10,921	12,310	9,000	10,000	11.11
1-2-1100-2230 EQUIPMENT MAINT - TURNOUT GEAR REPAIR	2,426	1,739	6,963	3,709	2,790	6,500	7,000	7.69
1-2-1100-2514 OP - FD - LICENSES & PERMITS	0	0	193	64	364	0	0	0.00
1-2-1100-2570 HOUSE NUMBERING EXPENSE	107	414	618	380	586	0	0	0.00
1-2-1100-4000 EDUCATION & TRAINING	10,197	8,605	10,512	9,771	13,461	17,000	17,500	2.94
1-2-1100-4010 CONFERENCES	1,220	2,069	1,850	1,713	1,788	2,898	2,985	3.00
1-2-1100-4200 SPECIAL PROJECTS	0	0	0	0	0	5,000	5,000	0.00
1-2-1100-5500 CAPITAL EXPENDITURES	12,414	588	29,008	14,004	1,961	88,000	310,000	252.27
1-2-1100-5630 EQUIPMENT - FIREFIGHTING	11,542	18,232	9,342	13,039	5,896	10,130	10,433	2.99
1-2-1100-5632 EQUIPMENT - TURNOUT GEAR	0	0	9,555	3,185	10,262	10,300	10,600	2.91
1-2-1100-6000 INSURANCE - PROPERTY	3,103	3,108	3,546	3,252	2,763	5,857	2,739	(53.24)
1-2-1100-6050 INSURANCE - LIABILITY	380	292	263	312	320	425	359	(15.53)
1-2-1100-6060 INSURANCE - FIREFIGHTERS ACCIDENT	3,190	3,585	2,427	3,067	2,651	3,278	2,704	(17.51)
1-2-1100-6100 INSURANCE - VEHICLE	7,934	7,367	7,932	7,744	8,122	11,593	8,242	(28.91)
1-2-1100-6200 LEGAL FEES	0	0	0	0	4,298	0	0	0.00
1-2-1100-8070 GRANT EXPENSES - PEP/FORESTRY	4,534	731	643	1,969	3,303	0	0	0.00
1-2-1100-8200 FUEL - VEHICLES	3,224	3,746	5,079	4,016	4,783	3,825	3,939	2.98
1-2-1100-8500 UTILITIES	5,114	4,527	7,247	5,630	3,670	6,260	6,448	3.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-1100-8520 UTILITIES - TELEPHONE	5,971	5,283	5,845	5,700	7,508	5,796	6,500	12.15
1-2-1100-8720 MFA LEASING - FIREFIGHTING EQUIPMENT	0	0	0	0	5,235	6,300	0	(100.00)
1-2-1100-9000 EXPENSES FROM MISCELLANEOUS REVENUE	0	0	0	0	38	0	0	0.00
1-2-1100-9010 DEBT INTEREST	10,898	10,898	10,898	10,898	10,898	10,898	10,898	0.00
1-2-1100-9020 DEBT PRINCIPAL	12,286	12,286	12,286	12,286	12,286	12,286	12,286	0.00
1-2-1100-9200 TRANSFER TO RESERVE	10,000	28,000	15,000	17,667	30,000	30,000	30,000	0.00
1-2-1100-9205 TRANSFER INTEREST TO RESERVES	3,554	2,687	3,749	3,330	0	0	0	0.00
1-2-1100-9210 TRANSFER TO BUILDING RESERVE	0	10,000	10,000	6,667	11,000	11,000	12,000	9.09
1-2-1100-9230 TRANSFER TO DEPOSIT ACCOUNT	0	4,699	1,950	2,216	1,979	0	30,000	0.00
1-2-1100-9295 TRANSFER TO DEPOSIT ACCOUNT	1,149	820	952	974	0	0	0	0.00
1-2-1100-9500 EXPENSES FROM DONATION ACCOUNT	3,200	0	0	1,067	0	0	0	0.00
1-2-1100-9550 OCCUPATIONAL HEALTH COMMITTEE EXPENSES	2,427	1,161	1,596	1,728	1,401	2,251	2,319	3.02
1-2-1100-9600 OTHER EXPENSES - MISCELLANEOUS	4,528	3,864	4,103	4,165	8,871	3,617	3,725	2.99
1-2-1100-9610 GST EXPENSE (AUDIT ASSESSMENT)	0	0	3,362	1,121	0	0	0	0.00
Total EXPENSES	255,679	258,228	290,990	268,299	289,852	394,151	635,331	61.19
Total DEPARTMENT 1100	(17,512)	(25,835)	(41,774)	(28,373)	(36,985)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1100					
REVENUES					
FIRE PROTECTION - B-G KEREMEOS					
1-1-1100-1000 TAX REQUISITION	(279,415)	(417,306)	(661,943)	(374,209)	(381,447)
1-1-1100-3090 AGREEMENT - FIRST NATIONS	(5,916)	(5,916)	(6,093)	(6,093)	(6,168)
1-1-1100-6000 TRANSFER FROM RESERVE	(110,000)	(55,000)	(26,471)	(26,471)	(26,797)
1-1-1100-7200 DEBENTURE PROCEEDS	(200,000)	0	(1,200,000)	0	(400,000)
1-1-1100-8070 PROVINCIAL GRANTS - FOREST SERVICE	(5,000)	(5,000)	(5,150)	(5,150)	(5,213)
1-1-1100-9990 PRIOR YEARS SURPLUS	(35,000)	0	0	0	0
Total REVENUES	(635,331)	(483,222)	(1,899,657)	(411,923)	(819,625)
EXPENSES					
FIRE PROTECTION - B-G KEREMEOS					
1-2-1100-1230 HONORARIUMS - FIREFIGHTERS	85,000	90,000	93,000	96,000	98,500
1-2-1100-1260 FIRE CHIEF'S LEASE EXPENSE	500	515	530	530	537
1-2-1100-1310 PAYROLL OVERHEAD - WCB	3,654	3,764	3,877	3,877	3,925
1-2-1100-1400 ADMINISTRATION CHARGES	15,322	18,440	18,993	18,993	19,227
1-2-1100-1500 IS	2,178	3,690	3,801	3,801	3,848
1-2-1100-2000 BUILDING MAINTENANCE	13,000	15,000	15,450	15,450	15,640
1-2-1100-2200 EQUIPMENT MAINTENANCE	10,000	11,000	11,330	11,330	11,469
1-2-1100-2220 EQUIPMENT MAINTENANCE - VEHICLES	10,000	11,000	11,330	11,330	11,469
1-2-1100-2230 EQUIPMENT MAINT - TURNOUT GEAR REPAIR	7,000	7,500	7,725	7,725	7,820
1-2-1100-4000 EDUCATION & TRAINING	17,500	18,000	18,500	19,000	19,500
1-2-1100-4010 CONFERENCES	2,985	3,075	3,167	3,167	3,206
1-2-1100-4200 SPECIAL PROJECTS	5,000	5,000	5,150	5,150	5,213
1-2-1100-5500 CAPITAL EXPENDITURES	310,000	55,000	1,380,000	0	400,000
1-2-1100-5630 EQUIPMENT - FIREFIGHTING	10,433	10,746	11,068	11,068	11,204
1-2-1100-5632 EQUIPMENT - TURNOUT GEAR	10,600	9,000	9,270	9,270	9,384
1-2-1100-6000 INSURANCE - PROPERTY	2,739	2,739	2,965	2,850	2,907
1-2-1100-6050 INSURANCE - LIABILITY	359	366	373	380	388
1-2-1100-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,704	2,759	2,814	2,870	2,927
1-2-1100-6100 INSURANCE - VEHICLE	8,242	8,490	8,686	8,886	11,122
1-2-1100-8200 FUEL - VEHICLES	3,939	4,057	4,179	4,179	4,230
1-2-1100-8500 UTILITIES	6,448	6,641	6,840	6,840	6,924
1-2-1100-8520 UTILITIES - TELEPHONE	6,500	6,700	6,900	7,100	7,300
1-2-1100-9010 DEBT INTEREST	10,898	58,398	118,398	58,398	58,398
1-2-1100-9020 DEBT PRINCIPAL	12,286	42,116	63,698	42,116	42,116
1-2-1100-9200 TRANSFER TO RESERVE	30,000	40,000	41,200	41,200	41,707
1-2-1100-9210 TRANSFER TO BUILDING RESERVE	12,000	13,000	14,000	14,000	14,172
1-2-1100-9230 TRANSFER TO DEPOSIT ACCOUNT	30,000	30,000	30,000	0	0
1-2-1100-9550 OCCUPATIONAL HEALTH COMMITTEE EXPENSE	2,319	2,389	2,461	2,461	2,491
1-2-1100-9600 OTHER EXPENSES - MISCELLANEOUS	3,725	3,837	3,952	3,952	4,001
Total EXPENSES	635,331	483,222	1,899,657	411,923	819,625
Total DEPARTMENT 1100	0	0	0	0	0



BUDGET WITH 09-11 AVG

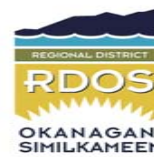
For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1200								
REVENUES								
FIRE PROTECTION - OK FALLS								
1-1-1200-1000 TAX REQUISITION	(256,760)	(329,417)	(320,174)	(302,117)	(275,094)	(275,094)	(282,470)	2.68
1-1-1200-1800 GRANT IN LIEU OF TAXES	0	0	0	0	(492)	0	0	0.00
1-1-1200-2700 INTEREST INCOME	(29,310)	(11,495)	(10,263)	(17,023)	(8,194)	0	0	0.00
1-1-1200-5000 MFA SURPLUS	0	0	(4,856)	(1,619)	(8,058)	0	0	0.00
1-1-1200-6000 TRANSFER FROM RESERVE	(267,522)	(238,405)	0	(168,642)	0	0	0	0.00
1-1-1200-8920 GST REBATE	0	0	(3,401)	(1,134)	(6,370)	0	0	0.00
1-1-1200-9000 MISCELLANEOUS REVENUE	(558)	(1,007)	(970)	(845)	(2,462)	0	0	0.00
1-1-1200-9990 PRIOR YEARS SURPLUS	(44,844)	(19,486)	(50,730)	(38,353)	(60,383)	(50,000)	(65,000)	30.00
Total REVENUES	(598,996)	(599,810)	(390,395)	(529,733)	(361,052)	(325,094)	(347,470)	6.88
EXPENSES								
FIRE PROTECTION - OK FALLS								
1-2-1200-1001 RDOS STAFF WAGES	0	120	22	48	0	0	0	0.00
1-2-1200-1230 HONORARIUMS - FIREFIGHTERS	100,350	86,657	88,489	91,832	85,105	107,421	110,643	3.00
1-2-1200-1310 PAYROLL OVERHEAD - WCB	1,000	15	16	343	15	3,015	3,106	3.02
1-2-1200-1370 PAYROLL OH - 24 HR INSURANCE	0	0	0	0	0	5,427	5,590	3.00
1-2-1200-1400 ADMINISTRATION CHARGES	15,900	16,380	16,870	16,383	17,380	17,380	15,601	(10.24)
1-2-1200-1500 IS	4,371	3,690	4,453	4,171	4,272	4,272	3,832	(10.30)
1-2-1200-2000 BUILDING MAINTENANCE	9,384	7,729	6,636	7,916	7,040	7,237	7,454	3.00
1-2-1200-2200 EQUIPMENT MAINTENANCE	21,882	16,678	16,893	18,484	15,812	15,000	20,000	33.33
1-2-1200-2230 EQPT MAINTENANCE - FIREFIGHTING EQUIP	901	537	1,599	1,012	736	1,206	1,242	2.99
1-2-1200-2510 PROTECTION EXPENSE	3,295	4,225	1,978	3,166	2,511	8,419	8,672	3.01
1-2-1200-2513 OP - FD - COMMERCIAL FIRE INSPECTION	3,500	4,375	4,455	4,110	4,455	8,001	6,000	(25.01)
1-2-1200-2514 OP -FD- LICENSES & PERMITS	0	0	193	64	364	0	0	0.00
1-2-1200-4000 EDUCATION & TRAINING	9,907	5,877	10,265	8,683	12,817	18,092	18,634	3.00
1-2-1200-4200 SPECIAL PROJECTS	0	3,416	0	1,139	0	0	0	0.00
1-2-1200-5610 EQUIPMENT - COMPUTERS	823	0	0	274	0	0	1,500	0.00
1-2-1200-5620 EQUIPMENT - VEHICLES	268,469	234,989	160	167,873	0	0	0	0.00
1-2-1200-5630 EQUIPMENT - FIREFIGHTING	12,560	25,353	15,459	17,791	35,847	20,000	20,000	0.00
1-2-1200-5631 EQUIPMENT - FIREFIGHTING - HOSES	2,610	2,057	12,512	5,726	660	3,497	5,000	42.98
1-2-1200-5632 EQUIPMENT - FIREFIGHTING - PROTECTIVE	5,611	13,198	9,437	9,415	6,288	9,460	9,743	2.99
1-2-1200-5635 EQUIPMENT - FOREST SERVICE	0	0	0	0	0	1,206	1,242	2.99
1-2-1200-6000 INSURANCE - PROPERTY	1,798	3,049	2,092	2,313	1,030	2,155	1,030	(52.20)
1-2-1200-6050 INSURANCE - LIABILITY	471	360	324	385	300	350	337	(3.71)
1-2-1200-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,734	2,509	3,389	2,878	2,536	3,491	2,587	(25.90)
1-2-1200-6100 INSURANCE - VEHICLE	7,406	7,092	9,265	7,921	9,513	9,543	9,618	0.79
1-2-1200-7000 SUPPLIES	1,901	4,982	2,346	3,076	1,894	4,221	4,348	3.01
1-2-1200-8500 UTILITIES	11,348	10,931	11,272	11,183	9,280	9,944	10,242	3.00
1-2-1200-8520 UTILITIES - TELEPHONE	5,199	4,761	5,394	5,118	6,186	6,119	6,303	3.01
1-2-1200-9010 DEBT INTEREST	14,171	14,171	12,285	13,542	671	671	671	0.00
1-2-1200-9020 DEBT PRINCIPAL	8,571	8,571	8,571	8,571	406	406	406	0.00
1-2-1200-9200 TRANSFER TO RESERVE	30,000	50,000	70,000	50,000	50,000	50,000	65,000	30.00
1-2-1200-9205 TRANSFER INTEREST TO RESERVES	29,310	11,495	10,263	17,023	8,194	0	0	0.00

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-1200-9210 TRANSFER TO RESERVE - BUILDING	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00
1-2-1200-9500 COMMUNITY SERVICE & EDUCATION	885	842	375	701	767	3,015	3,106	3.02
1-2-1200-9600 OTHER EXPENSES - MISCELLANEOUS	153	23	0	59	64	546	563	3.11
Total EXPENSES	579,510	549,079	330,012	486,200	289,143	325,094	347,470	6.88
Total DEPARTMENT 1200	(19,486)	(50,730)	(60,383)	(43,533)	(71,909)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1200					
REVENUES					
FIRE PROTECTION - OK FALLS					
1-1-1200-1000 TAX REQUISITION	(282,470)	(304,421)	(313,409)	(313,711)	(314,020)
1-1-1200-9990 PRIOR YEARS SURPLUS	(65,000)	0	0	0	0
Total REVENUES	(347,470)	(304,421)	(313,409)	(313,711)	(314,020)
EXPENSES					
FIRE PROTECTION - OK FALLS					
1-2-1200-1230 HONORARIUMS - FIREFIGHTERS	110,643	110,643	113,962	113,962	113,962
1-2-1200-1310 PAYROLL OVERHEAD - WCB	3,106	3,106	3,199	3,199	3,199
1-2-1200-1370 PAYROLL OH - 24 HR INSURANCE	5,590	5,590	5,758	5,758	5,758
1-2-1200-1400 ADMINISTRATION CHARGES	15,601	18,440	18,993	18,993	18,993
1-2-1200-1500 IS	3,832	4,865	5,015	5,015	5,015
1-2-1200-2000 BUILDING MAINTENANCE	7,454	7,678	7,908	7,908	7,908
1-2-1200-2200 EQUIPMENT MAINTENANCE	20,000	14,023	14,444	14,444	14,444
1-2-1200-2230 EQPT MAINTENANCE - FIREFIGHTING EQUIP	1,242	1,279	1,317	1,317	1,317
1-2-1200-2510 PROTECTION EXPENSE	8,672	8,932	9,200	9,200	9,200
1-2-1200-2513 OP - FD - COMMERCIAL FIRE INSPECTION	6,000	0	0	0	0
1-2-1200-4000 EDUCATION & TRAINING	18,634	19,193	19,769	19,769	19,769
1-2-1200-5610 EQUIPMENT - COMPUTERS	1,500	0	0	0	0
1-2-1200-5630 EQUIPMENT - FIREFIGHTING	20,000	20,600	21,218	21,218	21,218
1-2-1200-5631 EQUIPMENT - FIREFIGHTING - HOSES	5,000	3,710	3,821	3,821	3,821
1-2-1200-5632 EQUIPMENT - FIREFIGHTING - PROTECTIVE	9,743	10,035	10,336	10,336	10,336
1-2-1200-5635 EQUIPMENT - FOREST SERVICE	1,242	1,279	1,317	1,317	1,317
1-2-1200-6000 INSURANCE - PROPERTY	1,030	1,061	1,082	1,104	1,126
1-2-1200-6050 INSURANCE - LIABILITY	337	344	351	358	365
1-2-1200-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,587	2,362	2,409	2,457	2,506
1-2-1200-6100 INSURANCE - VEHICLE	9,618	9,906	10,127	10,352	10,583
1-2-1200-7000 SUPPLIES	4,348	4,478	4,612	4,612	4,612
1-2-1200-8500 UTILITIES	10,242	10,549	10,865	10,865	10,865
1-2-1200-8520 UTILITIES - TELEPHONE	6,303	6,492	6,687	6,687	6,687
1-2-1200-9010 DEBT INTEREST	671	671	671	671	671
1-2-1200-9020 DEBT PRINCIPAL	406	406	406	406	406
1-2-1200-9200 TRANSFER TO RESERVE	65,000	30,000	30,900	30,900	30,900
1-2-1200-9210 TRANSFER TO RESERVE - BUILDING	5,000	5,000	5,150	5,150	5,150
1-2-1200-9500 COMMUNITY SERVICE & EDUCATION	3,106	3,199	3,295	3,295	3,295
1-2-1200-9600 OTHER EXPENSES - MISCELLANEOUS	563	580	597	597	597
Total EXPENSES	347,470	304,421	313,409	313,711	314,020
Total DEPARTMENT 1200	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1400								
REVENUES								
FIRE PROTECTION - COALMONT/TULAMEEN								
1-1-1400-1000 TAX REQUISITION	(40,996)	(49,214)	(49,470)	(46,560)	(70,246)	(70,246)	(80,371)	14.41
1-1-1400-2700 INTEREST INCOME	(800)	(200)	(284)	(428)	0	0	0	0.00
1-1-1400-6000 TRANSFER FROM RESERVE	(21,227)	0	0	(7,076)	0	0	0	0.00
1-1-1400-8920 GST REBATE	0	0	(4,070)	(1,357)	4,070	0	0	0.00
1-1-1400-9000 MISCELLANEOUS REVENUE	(60)	(80)	(49)	(63)	0	0	0	0.00
1-1-1400-9600 TRANSFER FROM SOCIETY	0	0	(24,560)	(8,187)	0	0	0	0.00
1-1-1400-9990 PRIOR YEARS SURPLUS	0	344	(2,906)	(854)	(8,736)	(8,000)	(2,500)	(68.75)
Total REVENUES	(63,083)	(49,150)	(81,339)	(64,524)	(74,912)	(78,246)	(82,871)	5.91
EXPENSES								
FIRE PROTECTION - COALMONT/TULAMEEN								
1-2-1400-1001 RDOS STAFF WAGES	0	0	98	33	0	0	0	0.00
1-2-1400-1310 PAYROLL OVERHEAD - WCB	449	132	150	244	0	251	0	(100.00)
1-2-1400-1400 ADMINISTRATION CHARGES	3,525	3,630	3,740	3,632	3,179	3,179	2,994	(5.82)
1-2-1400-1500 IS	0	1,730	2,226	1,319	2,295	2,295	2,810	22.44
1-2-1400-2000 BUILDING MAINTENANCE	0	0	1,505	502	5,565	1,500	2,000	33.33
1-2-1400-2200 EQUIPMENT MAINTENANCE	0	0	1,442	481	5	0	0	0.00
1-2-1400-2221 VEHICLE MTNCE - VEHICLE #1	0	0	1,285	428	1,302	2,000	3,500	75.00
1-2-1400-2222 VEHICLE MTNCE - VEHICLE #2	0	0	607	202	213	2,000	2,000	0.00
1-2-1400-2223 VEHICLE MTNCE - VEHICLE #3	0	0	166	55	0	500	500	0.00
1-2-1400-2225 VEHICLE EXPENSES - GAS/OIL	0	0	1,783	594	1,228	2,500	2,500	0.00
1-2-1400-2232 EQUPT MTNCE - FF- RADIO & PAGE	0	0	1,921	640	498	1,500	1,500	0.00
1-2-1400-2233 EQPT MTNCE - FF - SCBA	0	0	87	29	1,168	1,500	1,500	0.00
1-2-1400-2510 PROTECTION EXPENSE	13,483	11,515	3,121	9,373	4,775	7,000	7,500	7.14
1-2-1400-2514 OP - FD - LICENSES & PERMITS	0	0	750	250	921	1,000	1,000	0.00
1-2-1400-4000 TRAINING	3,000	3,662	7,354	4,672	3,775	6,000	6,000	0.00
1-2-1400-5500 CAPITAL EXPENDITURES	21,227	0	0	7,076	1,322	395	395	0.00
1-2-1400-5630 EQUIPMENT - FIREFIGHTING	3,001	4,568	18,157	8,575	8,678	7,000	7,000	0.00
1-2-1400-5631 EQUIPMENT - F/F - HOSES	0	0	3,552	1,184	901	1,000	1,000	0.00
1-2-1400-6000 INSURANCE - PROPERTY	1,198	1,355	1,507	1,353	1,269	1,552	1,269	(18.23)
1-2-1400-6050 INSURANCE - LIABILITY	185	146	132	154	130	145	146	0.69
1-2-1400-6060 INSURANCE - FIREFIGHTERS ACCIDENT	1,595	2,151	1,937	1,894	2,190	1,995	2,234	11.98
1-2-1400-6100 INSURANCE - VEHICLE	3,273	3,250	3,438	3,320	3,574	3,541	3,623	2.32
1-2-1400-7000 SUPPLIES - OFFICE	0	0	740	247	638	500	500	0.00
1-2-1400-7050 SUPPLIES - MEALS	0	0	1,534	511	1,125	1,200	1,200	0.00
1-2-1400-7081 SUPPLIES - F/F - FIRST RESPONDERS	0	0	142	47	349	0	1,000	0.00
1-2-1400-7100 SUPPLIES - HALL	0	0	244	81	22	1,000	1,000	0.00
1-2-1400-8200 TRAVEL	0	0	80	27	1,152	2,000	2,000	0.00
1-2-1400-8500 UTILITIES	0	0	492	164	678	500	700	40.00
1-2-1400-8520 UTILITIES - TELEPHONE	0	0	1,776	592	2,146	2,000	3,000	50.00
1-2-1400-8710 MFA LEASING - VEHICLE	11,692	11,405	9,852	10,983	0	927	0	(100.00)
1-2-1400-9200 TRANSFER TO RESERVE	0	2,500	2,500	1,667	23,266	23,266	24,000	3.15
1-2-1400-9205 TRNASFER INTEREST TO RESERVES	800	200	284	428	0	0	0	0.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total EXPENSES	63,427	46,244	72,603	60,758	72,364	78,246	82,871	5.91
Total DEPARTMENT 1400	344	(2,906)	(8,736)	(3,766)	(2,548)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1400					
REVENUES					
FIRE PROTECTION - COALMONT/TULAMEEN					
1-1-1400-1000 TAX REQUISITION	(80,371)	(84,041)	(84,151)	(84,315)	(85,422)
1-1-1400-9990 PRIOR YEARS SURPLUS	(2,500)	0	0	0	0
Total REVENUES	(82,871)	(84,041)	(84,151)	(84,315)	(85,422)
EXPENSES					
FIRE PROTECTION - COALMONT/TULAMEEN					
1-2-1400-1400 ADMINISTRATION CHARGES	2,994	3,970	4,213	4,213	4,265
1-2-1400-1500 IS	2,810	2,810	2,505	2,505	2,536
1-2-1400-2000 BUILDING MAINTENANCE	2,000	2,000	2,000	2,000	2,025
1-2-1400-2221 VEHICLE MTNCE - VEHICLE #1	3,500	3,500	3,500	3,500	3,543
1-2-1400-2222 VEHICLE MTNCE - VEHICLE #2	2,000	2,000	2,000	2,000	2,025
1-2-1400-2223 VEHICLE MTNCE - VEHICLE #3	500	500	500	500	506
1-2-1400-2225 VEHICLE EXPENSES - GAS/OIL	2,500	2,500	2,500	2,500	2,531
1-2-1400-2232 EQUPT MTNCE -FF- RADIO & PAGE	1,500	1,500	1,500	1,500	1,518
1-2-1400-2233 EQPT MTNCE - FF - SCBA	1,500	1,500	1,500	1,500	1,518
1-2-1400-2510 PROTECTION EXPENSE	7,500	7,500	7,500	7,500	7,592
1-2-1400-2514 OP - FD - LICENSES & PERMITS	1,000	1,000	1,000	1,000	1,012
1-2-1400-4000 TRAINING	6,000	6,000	6,000	6,000	6,074
1-2-1400-5500 CAPITAL EXPENDITURES	395	395	407	407	412
1-2-1400-5630 EQUIPMENT - FIREFIGHTING	7,000	7,000	7,000	7,000	7,086
1-2-1400-5631 EQUIPMENT - F/F - HOSES	1,000	1,000	1,000	1,000	1,012
1-2-1400-6000 INSURANCE - PROPERTY	1,269	1,307	1,333	1,360	1,387
1-2-1400-6050 INSURANCE - LIABILITY	146	149	152	155	158
1-2-1400-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,234	2,279	2,324	2,371	2,418
1-2-1400-6100 INSURANCE - VEHICLE	3,623	3,731	3,817	3,904	3,993
1-2-1400-7000 SUPPLIES -OFFICE	500	500	500	500	506
1-2-1400-7050 SUPPLIES - MEALS	1,200	1,200	1,200	1,200	1,215
1-2-1400-7081 SUPPLIES - F/F - FIRST RESPONDERS	1,000	1,000	1,000	1,000	1,012
1-2-1400-7100 SUPPLIES - HALL	1,000	1,000	1,000	1,000	1,012
1-2-1400-8200 TRAVEL	2,000	2,000	2,000	2,000	2,025
1-2-1400-8500 UTILITIES	700	700	700	700	709
1-2-1400-8520 UTILITIES - TELEPHONE	3,000	3,000	3,000	3,000	3,037
1-2-1400-9200 TRANSFER TO RESERVE	24,000	24,000	24,000	24,000	24,295
Total EXPENSES	82,871	84,041	84,151	84,315	85,422
Total DEPARTMENT 1400	0	0	0	0	0



BUDGET WITH 09-11 AVG

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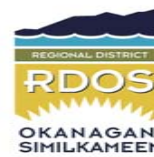
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1500								
REVENUES								
FIRE PROTECTION - WILLOWBROOK								
1-1-1500-1000 TAX REQUISITION	(29,601)	(29,320)	(29,286)	(29,402)	(26,023)	(26,023)	(31,943)	22.75
1-1-1500-2700 INTEREST INCOME	(1,058)	(1,029)	(1,082)	(1,056)	(528)	0	0	0.00
1-1-1500-3000 CONTRACT FEE	(1,560)	(1,588)	(1,616)	(1,588)	(1,643)	(1,500)	(1,500)	0.00
1-1-1500-6000 TRANSFER FROM RESERVE	(10,700)	0	0	(3,567)	(30,000)	(30,000)	0	(100.00)
1-1-1500-8920 GST REBATE	0	0	(574)	(191)	574	0	0	0.00
1-1-1500-9000 MISCELLANEOUS REVENUE	(1,350)	(940)	(640)	(977)	(551)	0	0	0.00
1-1-1500-9990 PRIOR YEARS SURPLUS	(30,017)	0	(9,530)	(13,182)	(13,851)	(12,000)	0	(100.00)
Total REVENUES	(74,286)	(32,877)	(42,728)	(49,963)	(72,021)	(69,523)	(33,443)	(51.90)
EXPENSES								
FIRE PROTECTION - WILLOWBROOK								
1-2-1500-1001 RDOS STAFF WAGES	0	21	0	7	0	0	0	0.00
1-2-1500-1400 ADMINISTRATION CHARGES	3,525	3,630	3,740	3,632	3,179	3,179	2,781	(12.52)
1-2-1500-1500 IS	0	1,730	2,206	1,312	2,459	2,459	2,480	0.85
1-2-1500-2000 BUILDING MAINTENANCE	6,831	931	1,451	3,071	917	760	1,160	52.63
1-2-1500-2200 EQUIPMENT MAINTENANCE	0	0	729	243	478	500	500	0.00
1-2-1500-2221 VEHICLE EXPENSES - TRUCK #1	298	1,900	1,198	1,132	242	2,000	2,050	2.50
1-2-1500-2222 VEHICLE EXPENSES - TRUCK #2	0	316	2,423	913	0	2,000	1,500	(25.00)
1-2-1500-2223 VEHICLE EXPENSES - TRUCK #4	298	257	993	516	99	2,550	1,000	(60.78)
1-2-1500-2224 VEHICLE EXPENSES - TRUCK #5	126	480	1,531	712	1,579	2,000	2,050	2.50
1-2-1500-2225 GAS/OIL	1,624	867	1,358	1,283	1,083	2,150	1,000	(53.49)
1-2-1500-2233 EQPT MTNCE - FF- SCBA	0	0	0	0	611	0	0	0.00
1-2-1500-2510 PROTECTION EXPENSE	1,037	713	716	822	366	0	0	0.00
1-2-1500-4000 EDUCATION & TRAINING	0	0	0	0	472	230	1,000	334.78
1-2-1500-5600 EQUIPMENT	12,044	968	1,414	4,809	33,675	30,000	3,070	(89.77)
1-2-1500-6000 INSURANCE - PROPERTY	1,034	1,075	1,147	1,085	1,038	1,181	1,048	(11.26)
1-2-1500-6050 INSURANCE - LIABILITY	183	136	123	147	120	135	140	3.70
1-2-1500-6060 INSURANCE - FIREFIGHTERS ACCIDENT	1,142	1,092	1,181	1,138	1,680	1,216	1,153	(5.18)
1-2-1500-6100 INSURANCE - VEHICLE	3,342	3,168	3,003	3,171	3,562	3,093	4,065	31.43
1-2-1500-7000 SUPPLIES - OFFICE	1,435	157	235	609	73	200	210	5.00
1-2-1500-7100 SUPPLIES - HALL	2,120	771	598	1,163	1,338	750	1,200	60.00
1-2-1500-7102 SUPPLIES - HYDRANTS	338	0	0	113	0	250	250	0.00
1-2-1500-8510 UTILITIES - POWER	1,795	1,640	1,394	1,610	1,477	2,000	2,050	2.50
1-2-1500-8520 UTILITIES - TELEPHONE	1,155	1,456	2,118	1,576	2,216	2,600	2,615	0.58
1-2-1500-9200 TRANSFER TO RESERVE	34,900	0	0	11,633	10,000	10,000	1,851	(81.49)
1-2-1500-9205 TRANSFER INTEREST TO RESERVES	1,058	1,029	1,082	1,056	528	0	0	0.00
1-2-1500-9290 TRANSFER TO OPERATING RESERVE	0	1,010	0	337	0	0	0	0.00
1-2-1500-9600 OTHER EXPENSES - MISCELLANEOUS	0	0	237	79	0	270	270	0.00
Total EXPENSES	74,286	23,347	28,877	42,170	67,192	69,523	33,443	(51.90)
Total DEPARTMENT 1500	0	(9,530)	(13,851)	(7,793)	(4,830)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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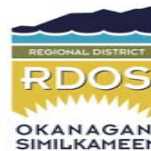
	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1500					
REVENUES					
FIRE PROTECTION - WILLOWBROOK					
1-1-1500-1000 TAX REQUISITION	(31,943)	(30,958)	(31,594)	(31,765)	(32,221)
1-1-1500-3000 CONTRACT FEE	(1,500)	(1,500)	(1,500)	(1,500)	(1,518)
1-1-1500-6000 TRANSFER FROM RESERVE	0	0	0	(18,000)	0
Total REVENUES	(33,443)	(32,458)	(33,094)	(51,265)	(33,739)
EXPENSES					
FIRE PROTECTION - WILLOWBROOK					
1-2-1500-1400 ADMINISTRATION CHARGES	2,781	3,307	3,373	3,441	3,483
1-2-1500-1500 IS	2,480	2,410	2,480	2,480	2,511
1-2-1500-2000 BUILDING MAINTENANCE	1,160	1,120	1,140	1,160	1,174
1-2-1500-2200 EQUIPMENT MAINTENANCE	500	500	500	500	506
1-2-1500-2221 VEHICLE EXPENSE - TRUCK #1	2,050	2,100	2,150	2,150	2,176
1-2-1500-2222 VEHICLE EXPENSES - TRUCK #2	1,500	1,550	1,600	1,650	1,670
1-2-1500-2223 VEHICLE EXPENSES - TRUCK #4	1,000	1,050	1,100	1,150	1,164
1-2-1500-2224 VEHICLE EXPENSES - TRUCK #5	2,050	2,100	2,150	2,150	2,176
1-2-1500-2225 GAS/OIL	1,000	1,200	1,400	1,600	1,620
1-2-1500-4000 EDUCATION & TRAINING	1,000	1,000	1,000	1,000	1,012
1-2-1500-5500 CAPITAL EXPENDITURES	0	0	0	18,000	0
1-2-1500-5600 EQUIPMENT	3,070	2,950	2,800	2,355	2,384
1-2-1500-6000 INSURANCE - PROPERTY	1,048	1,069	1,090	1,112	1,134
1-2-1500-6050 INSURANCE - LIABILITY	140	138	141	144	147
1-2-1500-6060 INSURANCE - FIREFIGHTERS ACCIDENT	1,153	1,109	1,131	1,153	1,177
1-2-1500-6100 INSURANCE - VEHICLE	4,065	4,175	4,269	4,365	4,465
1-2-1500-7000 SUPPLIES - OFFICE	210	220	230	240	243
1-2-1500-7100 SUPPLIES - HALL	1,200	1,250	1,305	1,355	1,372
1-2-1500-7102 SUPPLIES - HYDRANTS	250	250	250	250	253
1-2-1500-8510 UTILITIES - POWER	2,050	2,060	2,070	2,080	2,106
1-2-1500-8520 UTILITIES - TELEPHONE	2,615	2,630	2,645	2,660	2,693
1-2-1500-9200 TRANSFER TO RESERVE	1,851	0	0	0	0
1-2-1500-9600 OTHER EXPENSES - MISCELLANEOUS	270	270	270	270	273
Total EXPENSES	33,443	32,458	33,094	51,265	33,739
Total DEPARTMENT 1500	0	0	0	0	0



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1600								
REVENUES								
FIRE PROTECTION - KALEDEN								
1-1-1600-1000 TAX REQUISITION	(217,507)	(174,935)	(219,236)	(203,893)	(224,463)	(224,463)	(224,092)	(0.17)
1-1-1600-1800 GRANT IN LIEU OF TAXES	0	0	0	0	(219)	0	0	0.00
1-1-1600-2700 INTEREST INCOME	(3,950)	(975)	(3,054)	(2,660)	0	0	0	0.00
1-1-1600-6000 TRANSFER FROM RESERVE	(189,000)	0	0	(63,000)	0	0	0	0.00
1-1-1600-8070 PROVINCIAL GRANTS - FOREST SERVICE	(132)	(1,772)	(260)	(721)	0	0	0	0.00
1-1-1600-8920 GST REBATE	0	0	0	0	(9,817)	0	0	0.00
1-1-1600-9000 MISCELLANEOUS REVENUE	(4,121)	(880)	(1,484)	(2,162)	(549)	0	0	0.00
1-1-1600-9990 PRIOR YEARS SURPLUS	0	(46,042)	(20,889)	(22,310)	(12,089)	(11,000)	(25,000)	127.27
Total REVENUES	(414,710)	(224,604)	(244,923)	(294,746)	(247,137)	(235,463)	(249,092)	5.79
EXPENSES								
FIRE PROTECTION - KALEDEN								
1-2-1600-1001 RDOS STAFF WAGES	0	60	47	36	0	0	0	0.00
1-2-1600-1230 HONORARIUMS - FIREFIGHTERS	64,118	67,444	64,631	65,398	76,237	77,140	80,780	4.72
1-2-1600-1310 PAYROLL OH - WCB	640	20	21	227	0	1,120	1,154	3.04
1-2-1600-1400 ADMINISTRATION CHARGES	15,900	15,900	16,380	16,060	16,870	16,870	11,602	(31.23)
1-2-1600-1500 IS	0	3,010	2,511	1,840	2,585	2,585	2,810	8.70
1-2-1600-2000 BUILDING MAINTENANCE	8,788	2,539	3,605	4,978	10,047	11,800	8,000	(32.20)
1-2-1600-2200 SMALL EQUIPMENT MAINTENANCE	151	1,331	728	737	437	500	500	0.00
1-2-1600-2221 VEHICLE MTNCE - RESCUE #1	415	547	568	510	348	1,000	1,500	50.00
1-2-1600-2222 VEHICLE MTNCE - ENGINE #2	473	2,527	6,352	3,117	1,828	2,000	2,000	0.00
1-2-1600-2223 VEHICLE MTNCE - ENGINE #3	335	1,003	211	516	522	2,000	2,000	0.00
1-2-1600-2224 VEHICLE MTNCE - TENDER #4	781	815	182	593	541	1,500	1,500	0.00
1-2-1600-2232 EQPT MTNCE - FF - RADIO & PAGERS	931	389	543	621	616	1,000	1,000	0.00
1-2-1600-2233 EQPT MTNCE - FF - SCBA	1,354	1,561	952	1,289	2,878	2,000	1,500	(25.00)
1-2-1600-2234 EQPMT MTNCE - FIRST RESPONDERS	1,778	680	838	1,098	343	1,000	600	(40.00)
1-2-1600-2514 OP - FD - LICENSES & PERMITS	1,004	871	1,064	980	1,235	1,100	1,250	13.64
1-2-1600-4000 EDUCATION & TRAINING	275	5,444	2,328	2,682	7,719	10,000	6,000	(40.00)
1-2-1600-4200 PUBLIC EDUCATION	346	487	272	368	310	500	1,000	100.00
1-2-1600-5500 CAPITAL EXPENDITURES	10,450	2,159	0	4,203	0	0	0	0.00
1-2-1600-5620 EQUIPMENT - VEHICLES	176,339	0	0	58,780	0	0	0	0.00
1-2-1600-5630 EQUIPMENT - FIREFIGHTING	12,803	12,091	20,655	15,183	17,934	19,100	15,700	(17.80)
1-2-1600-6000 INSURANCE - PROPERTY	3,152	3,802	3,678	3,544	2,403	5,103	5,256	3.00
1-2-1600-6050 INSURANCE - LIABILITY	286	214	193	231	240	315	269	(14.60)
1-2-1600-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,848	2,868	2,905	2,874	2,651	3,377	2,403	(28.84)
1-2-1600-6100 INSURANCE - VEHICLE	5,974	5,504	6,229	5,902	6,379	6,753	6,438	(4.66)
1-2-1600-7000 SUPPLIES - OFFICE	411	1,369	983	921	729	1,000	1,030	3.00
1-2-1600-7080 SUPPLIES - FIREFIGHTING	2,724	4,839	2,403	3,322	3,097	3,000	3,000	0.00
1-2-1600-8200 TRAVEL/LEASING	1,512	2,996	2,185	2,231	2,827	2,500	3,200	28.00
1-2-1600-8500 UTILITIES	6,479	6,036	6,622	6,379	5,324	7,000	7,000	0.00
1-2-1600-8520 UTILITIES - TELEPHONE	2,607	2,611	2,676	2,631	2,681	2,200	2,600	18.18
1-2-1600-9200 TRANSFER TO RESERVE	41,843	53,625	80,018	58,495	53,000	53,000	79,000	49.06
1-2-1600-9205 TRANSFER INTEREST TO RESERVES	3,950	975	3,054	2,660	0	0	0	0.00



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total EXPENSES	368,668	203,715	232,834	268,406	219,782	235,463	249,092	5.79
Total DEPARTMENT 1600	(46,042)	(20,889)	(12,089)	(26,340)	(27,355)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1600					
REVENUES					
FIRE PROTECTION - KALEDEN					
1-1-1600-1000 TAX REQUISITION	(224,092)	(233,488)	(239,534)	(239,783)	(242,839)
1-1-1600-9990 PRIOR YEARS SURPLUS	(25,000)	(30,000)	(35,000)	(35,000)	(35,431)
Total REVENUES	(249,092)	(263,488)	(274,534)	(274,783)	(278,270)
EXPENSES					
FIRE PROTECTION - KALEDEN					
1-2-1600-1230 HONORARIUMS - FIREFIGHTERS	80,780	79,001	81,371	81,371	82,372
1-2-1600-1310 PAYROLL OH - WCB	1,154	1,154	1,189	1,189	1,204
1-2-1600-1400 ADMINISTRATION CHARGES	11,602	17,900	18,437	18,437	18,664
1-2-1600-1500 IS	2,810	2,745	2,825	2,825	2,860
1-2-1600-2000 BUILDING MAINTENANCE	8,000	2,408	2,480	2,480	2,511
1-2-1600-2200 SMALL EQUIPMENT MAINTENANCE	500	1,189	1,225	1,225	1,240
1-2-1600-2221 VEHICLE MTNCE - RESCUE #1	1,500	1,189	1,225	1,225	1,240
1-2-1600-2222 VEHICLE MTNCE - ENGINE #2	2,000	1,189	1,225	1,225	1,240
1-2-1600-2223 VEHICLE MTNCE - ENGINE #3	2,000	1,189	1,225	1,225	1,240
1-2-1600-2224 VEHICLE MTNCE - TENDER #4	1,500	1,189	1,225	1,225	1,240
1-2-1600-2232 EQPT MTNCE - FF - RADIO & PAGERS	1,000	1,000	1,030	1,030	1,043
1-2-1600-2233 EQPT MTNCE - FF - SCBA	1,500	1,804	1,858	1,858	1,881
1-2-1600-2234 EQPMT MTNCE - FIRST RESPONDERS	600	1,189	1,225	1,225	1,240
1-2-1600-2514 OP - FD - LICENSES & PERMITS	1,250	900	900	900	911
1-2-1600-4000 EDUCATION & TRAINING	6,000	10,000	10,300	10,300	10,427
1-2-1600-4200 PUBLIC EDUCATION	1,000	500	515	515	521
1-2-1600-5630 EQUIPMENT - FIREFIGHTING	15,700	17,000	17,510	17,510	17,725
1-2-1600-6000 INSURANCE - PROPERTY	5,256	2,475	2,525	2,576	2,628
1-2-1600-6050 INSURANCE - LIABILITY	269	274	279	285	291
1-2-1600-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,403	2,126	2,169	2,212	2,256
1-2-1600-6100 INSURANCE - VEHICLE	6,438	6,632	6,777	6,926	7,078
1-2-1600-7000 SUPPLIES - OFFICE	1,030	1,061	1,093	1,093	1,106
1-2-1600-7080 SUPPLIES - FIREFIGHTING	3,000	6,000	6,180	6,180	6,256
1-2-1600-8200 TRAVEL/LEASING	3,200	2,985	3,075	3,075	3,113
1-2-1600-8500 UTILITIES	7,000	7,000	7,210	7,210	7,299
1-2-1600-8520 UTILITIES - TELEPHONE	2,600	2,389	2,461	2,461	2,491
1-2-1600-9200 TRANSFER TO RESERVE	79,000	91,000	97,000	97,000	98,193
Total EXPENSES	249,092	263,488	274,534	274,783	278,270
Total DEPARTMENT 1600	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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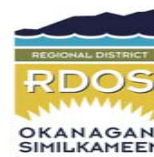
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1700								
REVENUES								
FIRE PROTECTION - NARAMATA								
1-1-1700-1000 TAX REQUISITION	(216,921)	(213,267)	(230,671)	(220,286)	(215,328)	(215,328)	(220,522)	2.41
1-1-1700-2700 INTEREST INCOME	(2,591)	(1,548)	(2,097)	(2,079)	0	0	0	0.00
1-1-1700-6000 TRANSFER FROM RESERVE	(37,354)	(1,103)	0	(12,819)	0	0	(35,000)	0.00
1-1-1700-8920 GST REBATE	0	0	0	0	(7,942)	0	0	0.00
1-1-1700-9000 MISCELLANEOUS REVENUE	(1,440)	(420)	(2,380)	(1,413)	(148)	0	0	0.00
1-1-1700-9200 ZODIAC REVENUE	(1,663)	(1,279)	0	(981)	0	0	0	0.00
1-1-1700-9500 DONATIONS	0	(9,050)	0	(3,017)	0	0	0	0.00
1-1-1700-9990 PRIOR YEARS SURPLUS	0	(10,776)	(23,309)	(11,362)	(32,242)	(30,000)	(20,000)	(33.33)
Total REVENUES	(259,969)	(237,444)	(258,457)	(251,956)	(255,660)	(245,328)	(275,522)	12.31
EXPENSES								
FIRE PROTECTION - NARAMATA								
1-2-1700-1001 RDOS STAFF WAGES	0	522	339	287	712	886	901	1.69
1-2-1700-1230 HONORARIUMS - FIREFIGHTERS	57,069	53,995	48,578	53,214	13,151	66,636	69,636	4.50
1-2-1700-1310 PAYROLL OVERHEAD - WCB	570	19	25	204	0	2,319	2,388	2.98
1-2-1700-1400 ADMINISTRATION CHARGES	15,900	16,380	16,870	16,383	17,207	17,207	17,551	2.00
1-2-1700-1500 IS	2,732	3,390	3,748	3,290	4,062	4,062	3,967	(2.34)
1-2-1700-2000 BUILDING MAINTENANCE	4,972	4,275	9,473	6,240	6,431	6,144	6,328	2.99
1-2-1700-2220 EQPT MAINTENANCE - VEHICLES	11,907	10,097	10,314	10,773	9,999	7,535	7,761	3.00
1-2-1700-2231 EQPT MTNCE - FIREFIGHTING - HYDRANTS	0	0	0	0	601	2,814	2,898	2.99
1-2-1700-2511 OP - FD - HEALTH & SAFETY PROGRAM	4,495	6,439	13,609	8,181	6,491	6,854	7,060	3.01
1-2-1700-2514 OP - FD- LICENSES & PERMITS	0	0	193	64	364	0	0	0.00
1-2-1700-4000 EDUCATION & TRAINING	12,092	17,127	15,716	14,979	13,626	20,299	20,908	3.00
1-2-1700-5500 CAPITAL EXPENDITURES	0	10,153	0	3,385	0	0	35,000	0.00
1-2-1700-5630 EQUIPMENT - FIREFIGHTING	37,759	1,708	0	13,156	0	0	0	0.00
1-2-1700-5631 EQUIPMENT - FIREFIGHTING - HOSES	9,682	5,529	10,822	8,678	11,443	11,593	11,941	3.00
1-2-1700-5633 EQUIPMENT - FIREFIGHTING - RADIOS/PAGE	2,868	3,182	11,701	5,917	3,357	6,500	5,000	(23.08)
1-2-1700-6000 INSURANCE - PROPERTY	2,732	2,844	3,162	2,913	2,428	3,257	2,428	(25.45)
1-2-1700-6050 INSURANCE - LIABILITY	548	418	377	448	350	400	393	(1.75)
1-2-1700-6060 INSURANCE - FIREFIGHTERS ACCIDENT	1,350	1,380	1,240	1,323	1,545	1,277	1,576	23.41
1-2-1700-6100 INSURANCE - VEHICLE	8,596	7,834	7,508	7,979	7,509	7,733	7,377	(4.60)
1-2-1700-7000 SUPPLIES	1,531	1,064	2,551	1,715	1,687	2,319	2,388	2.98
1-2-1700-7080 SUPPLIES - FIREFIGHTING	2,726	809	1,731	1,755	155	2,319	2,388	2.98
1-2-1700-7081 SUPPLIES - FIREFIGHTING - FIRST RESPONDI	1,702	823	1,655	1,393	927	1,159	1,194	3.02
1-2-1700-8200 TRAVEL/LEASING	481	0	0	160	468	1,160	1,194	2.93
1-2-1700-8500 UTILITIES	6,588	6,772	7,204	6,855	4,792	7,535	7,761	3.00
1-2-1700-8520 UTILITIES - TELEPHONE	4,270	4,597	5,063	4,643	5,158	3,130	3,224	3.00
1-2-1700-9010 DEBT INTEREST	14,661	12,906	10,994	12,853	9,996	9,997	11,992	19.96



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-1700-9020 DEBT PRINCIPAL	18,192	19,866	21,693	19,917	23,689	23,692	23,692	0.00
1-2-1700-9200 TRANSFER TO RESERVE	18,750	16,000	16,000	16,917	0	26,000	16,000	(38.46)
1-2-1700-9205 TRANSFER INTEREST TO RESERVES	1,646	941	1,448	1,345	0	0	0	0.00
1-2-1700-9260 TRANSFER TO ZODIAC DEPOSIT ACCOUNT	1,835	1,886	649	1,457	0	0	0	0.00
1-2-1700-9550 ZODIAC EXPENSES	773	0	0	258	0	0	0	0.00
1-2-1700-9600 OTHER EXPENSES - MISCELLANEOUS	2,765	3,180	3,552	3,166	2,373	2,501	2,576	3.00
Total EXPENSES	249,193	214,135	226,215	229,848	148,524	245,328	275,522	12.31
Total DEPARTMENT 1700	(10,776)	(23,309)	(32,242)	(22,109)	(107,136)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1700					
REVENUES					
FIRE PROTECTION - NARAMATA					
1-1-1700-1000 TAX REQUISITION	(220,522)	(241,630)	(247,387)	(248,067)	(250,760)
1-1-1700-6000 TRANSFER FROM RESERVE	(35,000)	0	0	0	0
1-1-1700-9000 MISCELLANEOUS REVENUE	0	0	(385,000)	0	0
1-1-1700-9990 PRIOR YEARS SURPLUS	(20,000)	0	0	0	0
Total REVENUES	(275,522)	(241,630)	(632,387)	(248,067)	(250,760)
EXPENSES					
FIRE PROTECTION - NARAMATA					
1-2-1700-1001 RDOS STAFF WAGES	901	915	940	970	995
1-2-1700-1230 HONORARIUMS - FIREFIGHTERS	69,636	69,636	71,725	71,725	72,607
1-2-1700-1310 PAYROLL OVERHEAD - WCB	2,388	2,388	2,460	2,460	2,490
1-2-1700-1400 ADMINISTRATION CHARGES	17,551	17,902	18,260	18,625	18,854
1-2-1700-1500 IS	3,967	4,095	4,220	4,220	4,272
1-2-1700-2000 BUILDING MAINTENANCE	6,328	6,328	6,518	6,518	6,598
1-2-1700-2220 EQPT MAINTENANCE - VEHICLES	7,761	7,761	7,994	7,994	8,092
1-2-1700-2231 EQPT MTNCE - FIREFIGHTING - HYDRANTS	2,898	2,898	2,985	2,985	3,022
1-2-1700-2511 OP - FD - HEALTH & SAFETY PROGRAM	7,060	7,060	7,272	7,272	7,361
1-2-1700-4000 EDUCATION & TRAINING	20,908	20,908	21,535	21,535	21,800
1-2-1700-5500 CAPITAL EXPENDITURES	35,000	0	385,000	0	0
1-2-1700-5631 EQUIPMENT - FIREFIGHTING - HOSES	11,941	11,941	12,299	12,299	12,450
1-2-1700-5633 EQUIPMENT - FIREFIGHTING - RADIOS/PAGE	5,000	5,000	5,000	5,000	5,000
1-2-1700-6000 INSURANCE - PROPERTY	2,428	2,501	2,551	2,602	2,654
1-2-1700-6050 INSURANCE - LIABILITY	393	401	409	417	425
1-2-1700-6060 INSURANCE - FIREFIGHTERS ACCIDENT	1,576	1,608	1,640	1,673	1,706
1-2-1700-6100 INSURANCE - VEHICLE	7,377	7,879	8,067	8,260	8,457
1-2-1700-7000 SUPPLIES	2,388	2,388	2,460	2,460	2,490
1-2-1700-7080 SUPPLIES - FIREFIGHTING	2,388	2,388	2,460	2,460	2,490
1-2-1700-7081 SUPPLIES - FIREFIGHTING - FIRST RESPONDI	1,194	1,194	1,230	1,230	1,245
1-2-1700-8200 TRAVEL/LEASING	1,194	1,194	1,230	1,230	1,245
1-2-1700-8500 UTILITIES	7,761	7,761	7,994	7,994	8,092
1-2-1700-8520 UTILITIES - TELEPHONE	3,224	3,224	3,321	3,321	3,362
1-2-1700-9010 DEBT INTEREST	11,992	11,992	11,992	11,992	11,992
1-2-1700-9020 DEBT PRINCIPAL	23,692	23,692	23,692	23,692	23,692
1-2-1700-9200 TRANSFER TO RESERVE	16,000	16,000	16,480	16,480	16,683
1-2-1700-9600 OTHER EXPENSES - MISCELLANEOUS	2,576	2,576	2,653	2,653	2,686
Total EXPENSES	275,522	241,630	632,387	248,067	250,760



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
Total DEPARTMENT 1700	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1800								
REVENUES								
FIRE PROTECTION - ANARCHIST MOUNTAIN								
1-1-1800-1000 TAX REQUISITION	(119,580)	(87,915)	(131,575)	(113,023)	(149,367)	(149,367)	(164,667)	10.24
1-1-1800-2700 INTEREST INCOME	(1,596)	(840)	(535)	(990)	0	0	0	0.00
1-1-1800-6010 TRANSFER FROM RESERVE - CAPITAL	0	(30,000)	0	(10,000)	0	(3,700)	0	(100.00)
1-1-1800-7200 DEBENTURE PROCEEDS	(11,144)	(11,589)	(12,053)	(11,595)	0	0	0	0.00
1-1-1800-8920 GST REBATE	0	0	0	0	(4,160)	0	0	0.00
1-1-1800-9000 MISCELLANEOUS REVENUE	0	0	(6,672)	(2,224)	(243)	0	0	0.00
1-1-1800-9500 DONATIONS	0	(6,077)	(16,979)	(7,685)	(14,151)	0	(3,700)	0.00
1-1-1800-9990 PRIOR YEARS SURPLUS	(35,785)	(10,260)	2,730	(14,438)	8,486	3,700	(5,000)	(235.14)
Total REVENUES	(168,105)	(146,681)	(165,084)	(159,956)	(159,436)	(149,367)	(173,367)	16.07
EXPENSES								
FIRE PROTECTION - ANARCHIST MOUNTAIN								
1-2-1800-1001 RDOS STAFF WAGES	0	1,751	1,195	982	1,899	1,968	2,002	1.73
1-2-1800-1230 HONORARIUMS - FIREFIGHTERS	17,449	15,870	29,429	20,916	28,654	33,480	38,000	13.50
1-2-1800-1310 PAYROLL OVERHEAD - WCB	0	23	69	31	0	0	0	0.00
1-2-1800-1400 ADMINISTRATION CHARGES	5,325	5,490	5,650	5,488	4,238	4,238	4,369	3.09
1-2-1800-1500 IS	2,732	3,500	2,120	2,784	1,942	1,942	1,916	(1.34)
1-2-1800-2000 BUILDING MAINTENANCE	589	1,000	143	577	122	1,351	1,500	11.03
1-2-1800-2200 EQUIPMENT MAINTENANCE	2,559	2,082	2,123	2,255	5,334	1,200	2,500	108.33
1-2-1800-2220 EQPT MAINTENANCE - VEHICLES	3,042	521	554	1,372	1,088	1,500	5,000	233.33
1-2-1800-2510 PROTECTION EXPENSE	3,362	1,318	68	1,583	68	6,800	6,967	2.46
1-2-1800-4000 EDUCATION & TRAINING	2,242	2,138	1,002	1,794	955	4,900	7,500	53.06
1-2-1800-5500 CAPITAL EXPENDITURES	37,054	0	43	12,366	0	0	0	0.00
1-2-1800-5550 RENOVATIONS	0	44,884	7,627	17,504	0	0	0	0.00
1-2-1800-5600 EQUIPMENT	0	46	0	15	3,860	0	1,000	0.00
1-2-1800-5620 EQUIPMENT - VEHICLES	0	44	3,155	1,066	446	1,000	2,000	100.00
1-2-1800-5630 EQUIPMENT - FIREFIGHTING	11,567	3,097	6,568	7,077	5,105	3,000	5,000	66.67
1-2-1800-6000 INSURANCE - PROPERTY	2,066	1,744	292	1,367	550	282	550	95.04
1-2-1800-6050 INSURANCE - LIABILITY	185	146	132	154	130	145	146	0.69
1-2-1800-6060 INSURANCE - FIREFIGHTERS ACCIDENT	2,278	1,912	2,542	2,244	3,304	2,618	3,292	25.74
1-2-1800-6100 INSURANCE - VEHICLE	8,070	6,485	6,001	6,852	7,299	6,777	6,659	(1.74)
1-2-1800-7000 SUPPLIES	1,802	1,461	1,978	1,747	1,337	2,208	3,000	35.87
1-2-1800-7080 SUPPLIES - FIREFIGHTING	483	131	155	256	613	1,325	2,000	50.94
1-2-1800-8200 FUEL - VEHICLES	0	1,257	2,528	1,262	3,597	5,000	7,581	51.62
1-2-1800-8500 UTILITIES	7,941	7,342	8,620	7,967	7,124	7,040	7,316	3.92
1-2-1800-8710 MFA LEASING - VEHICLE	0	4,951	34,923	13,291	36,092	35,124	31,000	(11.74)
1-2-1800-9010 DEBT INTEREST	12,302	12,302	12,302	12,302	12,302	13,062	13,062	0.00
1-2-1800-9020 DEBT PRINCIPAL	9,907	9,907	9,907	9,907	9,907	14,407	14,407	0.00
1-2-1800-9200 TRANSFER TO RESERVE FUND	2,000	0	4,000	2,000	0	0	6,000	0.00
1-2-1800-9205 TRANSFER INTEREST TO RESERVES	1,596	840	535	990	0	0	0	0.00
1-2-1800-9210 TRANSFER TO RESERVE - BUILDING	11,228	0	0	3,743	0	0	0	0.00
1-2-1800-9500 EXPENSES FROM DONATIONS	0	6,077	16,979	7,685	14,151	0	0	0.00
1-2-1800-9600 OTHER EXPENSES - MISCELLANEOUS	2,161	267	878	1,102	1,162	0	600	0.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total EXPENSES	147,938	136,585	161,516	148,680	151,278	149,367	173,367	16.07
Total DEPARTMENT 1800	(20,166)	(10,096)	(3,567)	(11,277)	(8,158)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1800					
REVENUES					
FIRE PROTECTION - ANARCHIST MOUNTAIN					
1-1-1800-1000 TAX REQUISITION	(164,667)	(159,835)	(159,833)	(132,422)	(134,517)
1-1-1800-9500 DONATIONS	(3,700)	(3,700)	(3,811)	(3,811)	(3,858)
1-1-1800-9990 PRIOR YEARS SURPLUS	(5,000)	0	0	0	0
Total REVENUES	(173,367)	(163,535)	(163,644)	(136,233)	(138,375)
EXPENSES					
FIRE PROTECTION - ANARCHIST MOUNTAIN					
1-2-1800-1001 RDOS STAFF WAGES	2,002	2,025	2,090	2,150	2,215
1-2-1800-1230 HONORARIUMS - FIREFIGHTERS	38,000	39,000	40,000	41,000	42,000
1-2-1800-1400 ADMINISTRATION CHARGES	4,369	4,409	4,498	4,588	4,644
1-2-1800-1500 IS	1,916	3,860	3,976	3,976	4,025
1-2-1800-2000 BUILDING MAINTENANCE	1,500	1,500	1,500	1,500	1,500
1-2-1800-2200 EQUIPMENT MAINTENANCE	2,500	2,500	2,500	2,500	2,500
1-2-1800-2220 EQPT MAINTENANCE - VEHICLES	5,000	5,000	5,000	5,000	5,000
1-2-1800-2510 PROTECTION EXPENSE	6,967	6,967	7,176	7,176	7,264
1-2-1800-4000 EDUCATION & TRAINING	7,500	5,134	5,288	5,288	5,353
1-2-1800-5600 EQUIPMENT	1,000	0	0	0	0
1-2-1800-5620 EQUIPMENT - VEHICLES	2,000	0	0	0	0
1-2-1800-5630 EQUIPMENT - FIREFIGHTING	5,000	0	0	0	0
1-2-1800-6000 INSURANCE - PROPERTY	550	567	578	590	602
1-2-1800-6050 INSURANCE - LIABILITY	146	149	152	155	158
1-2-1800-6060 INSURANCE - FIREFIGHTERS ACCIDENT	3,292	3,200	3,264	3,329	3,396
1-2-1800-6100 INSURANCE - VEHICLE	6,659	6,858	7,012	7,169	7,330
1-2-1800-7000 SUPPLIES	3,000	3,000	3,000	3,000	3,000
1-2-1800-7080 SUPPLIES - FIREFIGHTING	2,000	2,000	2,000	2,000	2,000
1-2-1800-8200 FUEL - VEHICLES	7,581	7,581	7,808	7,808	7,904
1-2-1800-8500 UTILITIES	7,316	7,316	7,535	7,535	7,628
1-2-1800-8710 MFA LEASING - VEHICLE	31,000	31,000	28,798	0	0
1-2-1800-9010 DEBT INTEREST	13,062	13,062	13,062	13,062	13,223
1-2-1800-9020 DEBT PRINCIPAL	14,407	14,407	14,407	14,407	14,584
1-2-1800-9200 TRANSFER TO RESERVE FUND	6,000	4,000	4,000	4,000	4,049
1-2-1800-9600 OTHER EXPENSES - MISCELLANEOUS	600	0	0	0	0
Total EXPENSES	173,367	163,535	163,644	136,233	138,375
Total DEPARTMENT 1800	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1000								
REVENUES								
FIRE PROTECTION - D-F								
1-1-1000-1000 TAX REQUISITION	(285,220)	(345,062)	(361,930)	(330,737)	(356,475)	(356,475)	(261,917)	(26.53)
1-1-1000-9990 PRIOR YEARS SURPLUS	(12,279)	(8,309)	1,503	(6,362)	(5,579)	(5,000)	(10,000)	100.00
Total REVENUES	(297,499)	(353,371)	(360,427)	(337,099)	(362,054)	(361,475)	(271,917)	(24.78)
EXPENSES								
FIRE PROTECTION - D-F								
1-2-1000-1400 ADMINISTRATION CHARGES	2,165	2,230	2,300	2,232	3,450	3,450	4,112	19.19
1-2-1000-2231 EQPT MTNCE - FIREFIGHTING - HYDRANTS	7,215	7,215	0	4,810	0	7,500	7,500	0.00
1-2-1000-3610 CONTRACTS - PENTICTON	279,338	344,808	352,062	325,403	347,626	350,000	259,800	(25.77)
1-2-1000-6050 INSURANCE - LIABILITY	472	621	486	526	450	525	505	(3.81)
Total EXPENSES	289,190	354,874	354,848	332,971	351,526	361,475	271,917	(24.78)
Total DEPARTMENT 1000	(8,309)	1,503	(5,579)	(4,128)	(10,528)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1000					
REVENUES					
FIRE PROTECTION - D-F					
1-1-1000-1000 TAX REQUISITION	(261,917)	(361,614)	(361,686)	(361,770)	(361,893)
1-1-1000-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(271,917)	(361,614)	(361,686)	(361,770)	(361,893)
EXPENSES					
FIRE PROTECTION - D-F					
1-2-1000-1400 ADMINISTRATION CHARGES	4,112	3,589	3,661	3,734	3,846
1-2-1000-2231 EQPT MTNCE - FIREFIGHTING - HYDRANTS	7,500	7,500	7,500	7,500	7,500
1-2-1000-3610 CONTRACTS - PENTICTON	259,800	350,000	350,000	350,000	350,000
1-2-1000-6050 INSURANCE - LIABILITY	505	525	525	536	547
Total EXPENSES	271,917	361,614	361,686	361,770	361,893
Total DEPARTMENT 1000	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 1300								
REVENUES								
FIRE PROTECTION - H1								
1-1-1300-1000 TAX REQUISITION	(80,705)	(111,200)	(108,444)	(100,116)	(101,564)	(101,564)	(109,654)	7.97
1-1-1300-8920 GST REBATE	0	0	(4,313)	(1,438)	4,313	0	0	0.00
1-1-1300-9990 PRIOR YEARS SURPLUS	(35)	(22)	(26)	(28)	(4,330)	(4,000)	4,000	(200.00)
Total REVENUES	(80,740)	(111,222)	(112,783)	(101,582)	(101,581)	(105,564)	(105,654)	0.09
EXPENSES								
FIRE PROTECTION - H1								
1-2-1300-1400 ADMINISTRATION CHARGES	540	560	580	560	600	600	690	15.00
1-2-1300-3650 CONTRACTS - PRINCETON	80,000	110,500	107,750	99,417	104,829	104,829	104,829	0.00
1-2-1300-6050 INSURANCE - LIABILITY	178	136	123	146	120	135	135	0.00
Total EXPENSES	80,718	111,196	108,453	100,122	105,549	105,564	105,654	0.09
Total DEPARTMENT 1300	(22)	(26)	(4,330)	(1,460)	3,968	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 1300					
REVENUES					
FIRE PROTECTION - H1					
1-1-1300-1000 TAX REQUISITION	(109,654)	(111,278)	(111,301)	(111,324)	(111,347)
1-1-1300-9990 PRIOR YEARS SURPLUS	4,000	0	0	0	0
Total REVENUES	(105,654)	(111,278)	(111,301)	(111,324)	(111,347)
EXPENSES					
FIRE PROTECTION - H1					
1-2-1300-1400 ADMINISTRATION CHARGES	690	640	660	680	700
1-2-1300-3650 CONTRACTS - PRINCETON	104,829	110,500	110,500	110,500	110,500
1-2-1300-6050 INSURANCE - LIABILITY	135	138	141	144	147
Total EXPENSES	105,654	111,278	111,301	111,324	111,347
Total DEPARTMENT 1300	0	0	0	0	0

SOLID WASTE & RECYCLING SERVICES

SOLID WASTE & RECYCLING DEPARTMENTS INCLUDE:

• Oliver & District Refuse & Recycling	3000	6-1 to 6-4
• Keremeos & District Landfill B-G	3400	6-5 to 6-7
• Regional Landfills – CMLF, OK Falls	3500	6-8 to 6-11
• Area H Refuse & Recycling	3100	6-12 to 6-13
• Refuse Disposal - Area A	3200	6-14 to 6-15
• Recycling/ Garbage Pick Up - Area B	3530	6-16 to 6-17
• Recycling/ Garbage Pick Up - Area C	3540	6-18 to 6-19
• Recycling/ Garbage Pick Up – Areas D/E/F	3550	6-20 to 6-21
• Recycling/ Garbage Pick Up – Areas OK Falls, Area D	3570	6-22 to 6-23
• Recycling/ Garbage Pick Up - Area G	3580	6-24 to 6-25
• Recycling/ Garbage Pick Up Areas - Keremeos	3590	6-26 to 6-27
• Recycling/ Garbage Pick Up – Area A	3520	6-28 to 6-29



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3000								
REVENUES								
REFUSE DISPOSAL-OLIVER								
1-1-3000-1000 TAX REQUISITION	(73,209)	(89,997)	(99,438)	(87,548)	(94,990)	(94,990)	(94,407)	(0.61)
1-1-3000-1800 GRANT IN LIEU OF TAXES	(819)	(603)	(689)	(703)	(133)	(864)	(864)	0.00
1-1-3000-2523 WOOD STOVE EXCHANGE PROGRAM	0	0	0	0	0	(9,117)	(9,117)	0.00
1-1-3000-2700 INTEREST INCOME	(27,586)	(17,324)	(18,568)	(21,159)	0	0	0	0.00
1-1-3000-3070 AGREEMENT - OSOYOOS INDIAN BAND	(2,110)	(2,577)	(2,842)	(2,510)	(2,660)	(2,560)	(2,644)	3.26
1-1-3000-4600 FEES - REFUSE DISPOSAL	(351,659)	(358,139)	(505,418)	(405,072)	(400,101)	(419,090)	(390,000)	(6.94)
1-1-3000-4630 SCRAP METAL RECYCLING	0	(77,298)	(42,313)	(39,870)	(25,050)	(20,000)	(20,000)	0.00
1-1-3000-6000 TRANSFER FROM RESERVE	0	(493)	0	(164)	0	(100,000)	(100,000)	0.00
1-1-3000-8000 SPECIFIED RISK MATERIAL MGMT PROG GR	(18,000)	0	0	(6,000)	0	0	0	0.00
1-1-3000-9000 MISCELLANEOUS REVENUE	(9,335)	(8,700)	(4,519)	(7,518)	(2,668)	0	0	0.00
1-1-3000-9990 PRIOR YEARS SURPLUS	(175,667)	(114,010)	(128,013)	(139,230)	(143,890)	(120,000)	(50,000)	(58.33)
Total REVENUES	(658,385)	(669,141)	(801,800)	(709,775)	(669,493)	(766,621)	(667,032)	(12.99)
EXPENSES								
REFUSE DISPOSAL-OLIVER								
1-2-3000-1000 SALARIES & WAGES	65,602	79,019	79,084	74,568	74,013	104,500	106,427	1.84
1-2-3000-1400 ADMINISTRATION CHARGES	10,820	11,150	12,585	11,518	15,737	15,737	16,516	4.95
1-2-3000-1500 IS	6,556	3,340	4,240	4,712	4,045	4,045	4,068	0.57
1-2-3000-2500 OPERATIONS	11,434	26,541	32,804	23,593	17,323	30,000	25,000	(16.67)
1-2-3000-2523 WOOD STOVE EXCHANGE	0	0	0	0	155	9,117	9,117	0.00
1-2-3000-2592 OP - SW - MATERIALS PROCESSING	75,000	68,277	136,378	93,218	23,615	55,475	58,500	5.45
1-2-3000-2900 SPECIFIED RISK MATERIAL MGT PROG EXPE	11,500	0	0	3,833	0	0	0	0.00
1-2-3000-3000 CONSULTANTS	38,046	15,277	4,883	19,402	8,268	10,000	7,180	(28.20)
1-2-3000-3520 CONTRACT SERVICES	0	0	22,156	7,385	0	35,000	35,000	0.00
1-2-3000-3521 CONTRACT SERVICES - OPERATIONS	180,735	221,541	239,347	213,874	271,064	212,289	172,838	(18.58)
1-2-3000-3522 CONTRACT SERVICES - RECYCLING	8,385	11,541	17,092	12,339	22,620	20,000	25,000	25.00
1-2-3000-3523 CONTRACT SERVICES - T2 MARKET GLASS I	2,154	954	2,534	1,880	9,562	3,000	10,000	233.33
1-2-3000-3525 CONTRACT SERVICES WOOD WASTE	0	0	1,000	333	58,830	40,000	43,000	7.50
1-2-3000-3526 CONTRACT SERVICES - E WASTE	1,944	200	0	715	0	2,000	4,050	102.50
1-2-3000-3527 CONTRACT SRVCS-ASPHALT SHINGLES REC	42,748	33,668	36,919	37,779	29,522	30,000	30,400	1.33
1-2-3000-3529 CONTRACT SERVICES - GYPSUM RECYCLIN	22,446	8,334	3,356	11,379	10,392	20,000	20,525	2.63
1-2-3000-4000 EDUCATION & TRAINING	1,018	517	2,263	1,266	160	4,000	1,200	(70.00)
1-2-3000-4100 MEMBERSHIP & DUES	0	0	0	0	509	600	150	(75.00)
1-2-3000-5000 ENVIRONMENTAL CONTROL	3,415	3,953	4,179	3,849	2,435	3,000	3,546	18.20
1-2-3000-5100 ENVIRONMENTAL MONITORING	630	0	157	262	0	0	0	0.00
1-2-3000-5400 DEPRECIATION - REPLACEMENT EQUIPMEN	5,464	5,628	5,628	5,573	5,970	5,970	5,970	0.00
1-2-3000-5500 CAPITAL EXPENDITURES	0	493	1,832	775	555	100,000	20,000	(80.00)
1-2-3000-5600 EQUIPMENT	90	128	0	73	0	0	0	0.00

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-3000-6000 INSURANCE - PROPERTY	104	405	107	205	112	500	112	(77.60)
1-2-3000-6050 INSURANCE - LIABILITY	2,642	2,024	1,823	2,163	2,000	2,500	2,244	(10.24)
1-2-3000-6150 INSURANCE - ENVIRONMENTAL	1,901	1,921	1,949	1,924	1,956	2,388	1,956	(18.09)
1-2-3000-6200 LEGAL FEES	0	542	0	181	0	4,000	1,200	(70.00)
1-2-3000-7000 SUPPLIES	85	71	25	60	0	0	0	0.00
1-2-3000-8010 ADVERTISING - PUBLIC EDUCATION	659	0	897	519	1,093	2,500	3,755	50.20
1-2-3000-8200 TRAVEL/LEASING	2,662	2,880	2,358	2,633	743	4,000	3,278	(18.05)
1-2-3000-8500 UTILITIES	4,749	5,400	5,747	5,298	6,231	6,000	6,000	0.00
1-2-3000-9200 TRANSFER TO RESERVE	16,000	0	0	5,333	0	20,000	25,000	25.00
1-2-3000-9205 TRANSFER INTEREST TO RESERVES	27,586	17,324	18,568	21,159	0	0	0	0.00
1-2-3000-9290 TRANSFER TO OPERATING RESERVE	0	20,000	20,000	13,333	0	20,000	25,000	25.00
Total EXPENSES	544,375	541,128	657,910	581,138	566,911	766,621	667,032	(12.99)
Total DEPARTMENT 3000	(114,010)	(128,013)	(143,890)	(128,638)	(102,582)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3000					
REVENUES					
REFUSE DISPOSAL-OLIVER					
1-1-3000-1000 TAX REQUISITION	(94,407)	(101,057)	(102,607)	(103,133)	(102,210)
1-1-3000-1800 GRANT IN LIEU OF TAXES	(864)	(864)	(864)	(864)	(864)
1-1-3000-2523 WOOD STOVE EXCHANGE PROGRAM	(9,117)	(9,117)	(9,117)	(9,117)	(9,117)
1-1-3000-3070 AGREEMENT - OSOYOOS INDIAN BAND	(2,644)	(2,800)	(2,850)	(2,900)	(2,900)
1-1-3000-4600 FEES - REFUSE DISPOSAL	(390,000)	(395,000)	(400,000)	(407,000)	(413,000)
1-1-3000-4630 SCRAP METAL RECYCLING	(20,000)	0	0	0	0
1-1-3000-6000 TRANSFER FROM RESERVE	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
1-1-3000-9990 PRIOR YEARS SURPLUS	(50,000)	0	0	0	0
Total REVENUES	(667,032)	(608,838)	(615,438)	(623,014)	(628,091)
EXPENSES					
REFUSE DISPOSAL-OLIVER					
1-2-3000-1000 SALARIES & WAGES	106,427	109,610	112,895	116,285	119,770
1-2-3000-1400 ADMINISTRATION CHARGES	16,516	16,373	16,700	17,034	17,034
1-2-3000-1500 IS	4,068	4,045	4,045	4,045	4,045
1-2-3000-2500 OPERATIONS	25,000	26,000	27,000	27,000	27,000
1-2-3000-2523 WOOD STOVE EXCHANGE	9,117	9,117	9,117	9,117	9,117
1-2-3000-2592 OP - SW - MATERIALS PROCESSING	58,500	60,000	61,000	62,000	63,000
1-2-3000-3000 CONSULTANTS	7,180	7,180	7,180	7,180	7,180
1-2-3000-3520 CONTRACT SERVICES	35,000	36,000	36,000	36,000	36,000
1-2-3000-3521 CONTRACT SERVICES - OPERATIONS	172,838	172,838	172,838	175,000	175,000
1-2-3000-3522 CONTRACT SERVICES - RECYCLING	25,000	14,182	14,182	14,182	14,182
1-2-3000-3523 CONTRACT SERVICES - T2 MARKET GLASS I	10,000	5,000	5,000	5,000	5,000
1-2-3000-3525 CONTRACT SERVICES WOOD WASTE	43,000	44,000	45,000	45,500	46,000
1-2-3000-3526 CONTRACT SERVICES - E WASTE	4,050	4,050	4,050	4,050	4,050
1-2-3000-3527 CONTRACT SRVCS-ASPHALT SHINGLES REC	30,400	30,400	30,400	30,400	30,400
1-2-3000-3529 CONTRACT SERVICES - GYPSUM RECYCLIN	20,525	20,525	20,525	20,525	20,525
1-2-3000-4000 EDUCATION & TRAINING	1,200	1,200	1,200	1,200	1,200
1-2-3000-4100 MEMBERSHIP & DUES	150	150	150	150	150
1-2-3000-5000 ENVIRONMENTAL CONTROL	3,546	3,546	3,546	3,546	3,546
1-2-3000-5400 DEPRECIATION - REPLACEMENT EQUIPMEN	5,970	5,970	5,970	5,970	5,970
1-2-3000-5500 CAPITAL EXPENDITURES	20,000	20,000	20,000	20,000	20,000
1-2-3000-6000 INSURANCE - PROPERTY	112	115	117	119	121
1-2-3000-6050 INSURANCE - LIABILITY	2,244	2,289	2,235	2,382	2,430
1-2-3000-6150 INSURANCE - ENVIRONMENTAL	1,956	2,015	2,055	2,096	2,138
1-2-3000-6200 LEGAL FEES	1,200	1,200	1,200	1,200	1,200
1-2-3000-8010 ADVERTISING - PUBLIC EDUCATION	3,755	3,755	3,755	3,755	3,755
1-2-3000-8200 TRAVEL/LEASING	3,278	3,278	3,278	3,278	3,278



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
1-2-3000-8500 UTILITIES	6,000	6,000	6,000	6,000	6,000
1-2-3000-9200 TRANSFER TO RESERVE	25,000	0	0	0	0
1-2-3000-9290 TRANSFER TO OPERATING RESERVE	25,000	0	0	0	0
Total EXPENSES	667,032	608,838	615,438	623,014	628,091
Total DEPARTMENT 3000	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3400								
REVENUES								
REFUSE STATEMENT B-G KEREMEOS								
1-1-3400-1000 TAX REQUISITION	(132,553)	(132,512)	(130,002)	(131,689)	(137,769)	(137,769)	(141,306)	2.57
1-1-3400-1800 GRANT IN LIEU OF TAXES	(1,108)	(1,185)	(1,333)	(1,209)	(1,406)	0	(1,500)	0.00
1-1-3400-2523 WOOD STOVE EXCHANGE PROGRAM	0	0	0	0	0	(5,000)	(5,100)	2.00
1-1-3400-2700 INTEREST INCOME	(1,861)	(1,801)	(2,364)	(2,009)	0	0	0	0.00
1-1-3400-2900 REGIONAL COMPOST OPTIMIZATION STUDY	0	0	0	0	(418)	0	0	0.00
1-1-3400-4600 FEES - REFUSE DISPOSAL	(34,069)	(35,854)	(31,835)	(33,919)	(29,774)	(35,000)	(35,000)	0.00
1-1-3400-4630 SCRAP METAL RECYCLING	(2,821)	(34,418)	(30,910)	(22,716)	(24,267)	(20,000)	(25,000)	25.00
1-1-3400-4650 IMPACTED SOIL FEES	0	0	(18)	(6)	(14,718)	0	0	0.00
1-1-3400-6000 TRANSFER FROM RESERVE	0	(3,471)	(31,018)	(11,496)	(10,033)	(60,000)	(80,000)	33.33
1-1-3400-9000 MISCELLANEOUS REVENUE	(3,011)	(2,743)	(1,317)	(2,357)	(1,172)	0	0	0.00
1-1-3400-9990 PRIOR YEARS SURPLUS	(53,998)	(51,738)	(51,337)	(52,358)	(2,539)	(3,000)	(9,000)	200.00
Total REVENUES	(229,421)	(263,722)	(280,133)	(257,759)	(222,095)	(260,769)	(296,906)	13.86
EXPENSES								
REFUSE STATEMENT B-G KEREMEOS								
1-2-3400-1000 SALARIES & WAGES	41,005	41,557	43,916	42,159	41,175	57,830	64,314	11.21
1-2-3400-1400 ADMINISTRATION CHARGES	5,410	5,570	6,431	5,804	8,038	8,038	6,687	(16.81)
1-2-3400-1500 IS	1,093	0	0	364	0	0	0	0.00
1-2-3400-2500 OPERATIONS	6,255	7,986	8,955	7,732	4,337	7,700	7,700	0.00
1-2-3400-2523 WOOD STOVE EXCHANGE	0	0	1,000	333	0	5,000	5,000	0.00
1-2-3400-2591 TIPPING FEES	35,083	23,831	22,248	27,054	26,549	30,390	26,000	(14.45)
1-2-3400-2592 OP - SW - MATERIALS PROCESSING	0	0	4,884	1,628	0	0	0	0.00
1-2-3400-3000 CONSULTANTS	3,214	6,105	3,774	4,364	3,207	2,500	2,500	0.00
1-2-3400-3521 CONTRACT SERVICES - OPERATIONS	12,115	15,036	14,276	13,809	18,737	14,366	14,366	0.00
1-2-3400-3522 CONTRACT SERVICES - RECYCLING	7,128	7,082	9,390	7,867	11,117	11,650	11,650	0.00
1-2-3400-3523 CONTRACT-SHINGLES, GLASS, CONCRETE RI	4,818	5,220	0	3,346	20,930	5,217	5,217	0.00
1-2-3400-3524 TRANSFER STATION CONTRACTOR	6,531	25,831	29,757	20,706	31,786	26,000	27,000	3.85
1-2-3400-3525 CONTRACT SERVICES - WOOD WASTE CHIP	17,915	14,196	49,580	27,231	21,144	16,587	32,670	96.96
1-2-3400-4000 EDUCATION & TRAINING	947	451	806	734	110	1,840	1,840	0.00
1-2-3400-4100 MEMBERSHIP & DUES	0	0	0	0	509	330	330	0.00
1-2-3400-5000 ENVIRONMENTAL CONTROL	1,260	1,166	1,454	1,293	212	3,066	3,100	1.11
1-2-3400-5100 ENVIRONMENTAL MONITORING	4,425	3,731	3,313	3,823	3,027	4,255	4,255	0.00
1-2-3400-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00
1-2-3400-5500 CAPITAL EXPENDITURES	3,432	3,471	31,018	12,640	10,033	50,000	70,000	40.00
1-2-3400-5600 EQUIPMENT	31	44	0	25	0	0	0	0.00
1-2-3400-6000 INSURANCE - PROPERTY	220	220	224	221	244	1,800	244	(86.44)
1-2-3400-6050 INSURANCE - LIABILITY	1,378	1,051	947	1,125	900	1,000	1,010	1.00
1-2-3400-6150 INSURANCE - ENVIRONMENTAL	1,901	1,706	1,731	1,779	1,673	2,000	1,673	(16.35)
1-2-3400-7000 SUPPLIES	322	248	0	190	13	0	0	0.00
1-2-3400-8010 ADVERTISING - PUBLIC EDUCATION	(2)	366	675	346	0	1,500	1,600	6.67
1-2-3400-8200 TRAVEL/LEASING	2,164	2,262	1,798	2,075	42	2,000	2,000	0.00
1-2-3400-8500 UTILITIES	2,177	2,456	3,052	2,562	3,408	2,700	2,750	1.85
1-2-3400-9200 TRANSFER TO RESERVE	12,000	36,000	31,000	26,333	0	0	0	0.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-3400-9205 TRANSFER INTEREST TO RESERVES	1,861	1,801	2,364	2,009	0	0	0	0.00
Total EXPENSES	177,683	212,385	277,594	222,554	212,192	260,769	296,906	13.86
Total DEPARTMENT 3400	(51,738)	(51,337)	(2,539)	(35,205)	(9,903)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3400					
REVENUES					
REFUSE STATEMENT B-G KEREMEOS					
1-1-3400-1000 TAX REQUISITION	(141,306)	(190,360)	(193,435)	(198,153)	(292,865)
1-1-3400-1800 GRANT IN LIEU OF TAXES	(1,500)	0	0	0	0
1-1-3400-2523 WOOD STOVE EXCHANGE PROGRAM	(5,100)	(5,145)	(5,200)	(5,200)	(5,264)
1-1-3400-4600 FEES - REFUSE DISPOSAL	(35,000)	(30,000)	(30,000)	(30,000)	30,369
1-1-3400-4630 SCRAP METAL RECYCLING	(25,000)	0	0	0	0
1-1-3400-6000 TRANSFER FROM RESERVE	(80,000)	(15,000)	(15,000)	(15,000)	15,185
1-1-3400-9990 PRIOR YEARS SURPLUS	(9,000)	0	0	0	0
Total REVENUES	(296,906)	(240,505)	(243,635)	(248,353)	(252,575)
EXPENSES					
REFUSE STATEMENT B-G KEREMEOS					
1-2-3400-1000 SALARIES & WAGES	64,314	60,655	62,475	64,345	66,280
1-2-3400-1400 ADMINISTRATION CHARGES	6,687	7,210	7,210	7,240	7,329
1-2-3400-2500 OPERATIONS	7,700	7,900	7,900	8,000	8,098
1-2-3400-2523 WOOD STOVE EXCHANGE	5,000	5,145	5,145	5,200	5,264
1-2-3400-2591 TIPPING FEES	26,000	31,185	31,185	31,590	31,979
1-2-3400-3000 CONSULTANTS	2,500	2,600	2,600	2,700	2,733
1-2-3400-3521 CONTRACT SERVICES - OPERATIONS	14,366	14,742	14,742	14,934	15,118
1-2-3400-3522 CONTRACT SERVICES - RECYCLING	11,650	11,950	11,950	12,100	12,249
1-2-3400-3523 CONTRACT-SHINGLES, GLASS, CONCRETE RI	5,217	5,354	5,354	5,424	5,491
1-2-3400-3524 TRANSFER STATION CONTRACTOR	27,000	28,000	29,000	30,000	30,369
1-2-3400-3525 CONTRACT SERVICES - WOOD WASTE CHIP	32,670	33,525	33,525	33,960	34,378
1-2-3400-4000 EDUCATION & TRAINING	1,840	1,875	1,875	1,890	1,913
1-2-3400-4100 MEMBERSHIP & DUES	330	390	390	420	425
1-2-3400-5000 ENVIRONMENTAL CONTROL	3,100	3,100	3,200	3,200	3,239
1-2-3400-5100 ENVIRONMENTAL MONITORING	4,255	4,370	4,370	4,425	4,479
1-2-3400-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,062
1-2-3400-5500 CAPITAL EXPENDITURES	70,000	8,000	8,000	8,000	8,098
1-2-3400-6000 INSURANCE - PROPERTY	244	251	256	261	266
1-2-3400-6050 INSURANCE - LIABILITY	1,010	1,030	1,051	1,072	1,093
1-2-3400-6150 INSURANCE - ENVIRONMENTAL	1,673	1,723	1,757	1,792	1,828
1-2-3400-8010 ADVERTISING - PUBLIC EDUCATION	1,600	1,700	1,800	1,900	1,923
1-2-3400-8200 TRAVEL/LEASING	2,000	2,000	2,000	2,000	2,025
1-2-3400-8500 UTILITIES	2,750	2,800	2,850	2,900	2,936
Total EXPENSES	296,906	240,505	243,635	248,353	252,575
Total DEPARTMENT 3400	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3500								
REVENUES								
REFUSE DISPOSAL-PENTICTON/D3								
1-1-3500-2523 WOOD STOVE EXCHANGE PROGRAM	0	0	(22,676)	(7,559)	(21,286)	(21,880)	(22,165)	1.30
1-1-3500-2700 INTEREST INCOME	(299,135)	(183,112)	(194,869)	(225,706)	(129,168)	0	0	0.00
1-1-3500-2900 REGIONAL COMPOST OPTIMIZATION STUDY	0	(28,400)	0	(9,467)	(6,263)	0	0	0.00
1-1-3500-2910 REFUSE DISPOSAL PENTREG SIGNIF GAS T.	0	(9,710)	0	(3,237)	0	0	0	0.00
1-1-3500-4600 FEES - REFUSE DISPOSAL	(1,699,693)	(1,611,146)	(1,511,785)	(1,607,541)	(1,612,413)	(2,371,940)	(2,302,244)	(2.94)
1-1-3500-4605 REFUSE DISPOSAL - OK FALLS	(337,223)	(251,958)	(214,967)	(268,049)	(342,266)	(250,000)	(300,000)	20.00
1-1-3500-4610 GYPSUM DISP. FEES	(85,037)	(90,002)	(78,366)	(84,468)	(80,115)	(40,000)	(60,000)	50.00
1-1-3500-4620 ORGANIC DISPOSAL FEES	(77,405)	(70,733)	(69,412)	(72,516)	(77,973)	(40,000)	(60,000)	50.00
1-1-3500-4630 SCRAP METAL RECYCLING	0	(64,850)	(133,130)	(65,993)	(98,246)	(80,000)	(100,000)	25.00
1-1-3500-6080 TRANSFER FROM CLOSURE RESERVE FUNI	(531,850)	(230,094)	(299,850)	(353,931)	0	0	0	0.00
1-1-3500-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	(200,000)	(200,000)	(100,000)	(50.00)
1-1-3500-9000 MISCELLANEOUS REVENUE	(67,469)	(92,981)	(51,784)	(70,744)	(70,019)	(20,000)	(40,000)	100.00
1-1-3500-9990 PRIOR YEARS SURPLUS	(1,528,988)	(1,243,362)	(440,716)	(1,071,022)	(4,609)	0	0	0.00
Total REVENUES	(4,626,798)	(3,876,348)	(3,017,554)	(3,840,233)	(2,642,357)	(3,023,820)	(2,984,409)	(1.30)
EXPENSES								
REFUSE DISPOSAL-PENTICTON/D3								
1-2-3500-1000 SALARIES & WAGES	498,819	489,993	491,676	493,496	477,913	493,578	502,102	1.73
1-2-3500-1150 OVERTIME	543	0	0	181	0	0	0	0.00
1-2-3500-1400 ADMINISTRATION CHARGES	59,515	61,300	66,580	62,465	83,225	83,225	82,297	(1.12)
1-2-3500-1500 IS	16,391	11,070	12,975	13,479	13,291	13,291	9,925	(25.33)
1-2-3500-2500 OPERATIONS	82,199	90,112	92,717	88,342	81,077	114,017	85,000	(25.45)
1-2-3500-2523 WOOD STOVE EXCHANGE PROGRAM	0	0	22,676	7,559	24,000	21,880	22,165	1.30
1-2-3500-2593 GYPSUM RECYCLING	106,803	107,397	136,368	116,856	127,741	133,402	135,136	1.30
1-2-3500-2624 OP - W&S - PERMIT FEES	124	124	0	83	0	0	0	0.00
1-2-3500-3000 CONSULTANTS	58,834	115,969	73,419	82,741	57,322	115,000	75,000	(34.78)
1-2-3500-3520 CONTRACT SERVICES - OPS OK FALLS	158,437	154,468	167,161	160,022	291,649	179,682	225,000	25.22
1-2-3500-3521 CONTRACT SERVICES - OPS CMLS	603,978	650,998	632,627	629,201	618,123	636,337	644,609	1.30
1-2-3500-3522 CONTRACT SERVICES - RECYCLING	43,825	38,447	52,957	45,076	87,737	66,060	70,000	5.96
1-2-3500-3525 CONTRACT SERVICES - WOOD WASTE CHIP	401,271	290,274	307,484	333,010	318,115	354,900	360,000	1.44
1-2-3500-3527 CONTRACT SERVICES - SHINGLE RECYCLIN	7,541	121,765	100,938	76,748	138,432	100,000	100,000	0.00
1-2-3500-3528 CONTRACT SERVICES - CONCRET CRUSHIN	42,027	382	0	14,136	0	7,500	7,500	0.00
1-2-3500-3530 HHW DISPOSAL CONTRACTOR	113,772	83,748	74,018	90,512	67,739	102,617	75,000	(26.91)
1-2-3500-4000 EDUCATION & TRAINING	5,969	5,621	9,500	7,030	1,649	9,395	9,520	1.33
1-2-3500-5000 ENVIRONMENTAL CONTROL	31,958	28,369	31,129	30,485	15,626	28,972	29,349	1.30
1-2-3500-5020 ENV CONTROL - HHW DISPOSAL FEES	0	25,978	0	8,659	0	0	0	0.00
1-2-3500-5100 ENVIRONMENTAL MONITORING	23,236	19,610	19,377	20,741	15,084	19,247	19,497	1.30
1-2-3500-5400 DEPRECIATION	10,927	11,255	11,593	11,258	11,941	11,941	12,299	3.00
1-2-3500-5500 CAPITAL EXPENDITURES	529,350	230,094	107,760	289,068	7,203	0	0	0.00
1-2-3500-5600 EQUIPMENT	1,031	1,454	870	1,118	0	0	0	0.00
1-2-3500-6000 INSURANCE - PROPERTY	1,759	1,759	1,794	1,771	1,958	15,605	1,958	(87.45)
1-2-3500-6050 INSURANCE - LIABILITY	17,751	13,586	22,240	17,859	11,000	12,750	12,343	(3.19)
1-2-3500-6150 INSURANCE - ENVIRONMENTAL	11,079	11,189	11,691	11,320	11,640	13,911	11,640	(16.33)

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

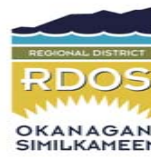
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-3500-6200 LEGAL FEES	0	0	2,131	710	0	0	0	0.00
1-2-3500-7000 SUPPLIES	2,234	1,763	70	1,356	63	0	0	0.00
1-2-3500-8010 ADVERTISING - PUBLIC EDUCATION	9,765	16,932	14,866	13,854	10,157	20,100	20,300	1.00
1-2-3500-8200 TRAVEL/LEASING	16,360	19,340	21,304	19,001	12,445	18,234	20,629	13.13
1-2-3500-8500 UTILITIES	20,820	18,890	21,255	20,322	24,457	21,139	21,414	1.30
1-2-3500-8700 LANDFILL LEASE	20,633	20,633	20,901	20,722	21,403	22,947	23,636	3.00
1-2-3500-9200 TRANSFER TO CLOSURE RESERVE	100,000	100,000	100,000	100,000	0	228,090	228,090	0.00
1-2-3500-9205 TRANSFER INTEREST TO RESERVES	299,135	183,112	194,869	225,706	128,883	0	0	0.00
1-2-3500-9260 TRF TO IMPAIRMENT RESERVE	87,348	100,000	140,000	109,116	0	110,000	110,000	0.00
1-2-3500-9270 TRANSFER TO CAPITAL RESERVE	0	50,000	50,000	33,333	0	70,000	70,000	0.00
1-2-3500-9290 TRANSFER TO OPERATING RESERVE	0	360,000	0	120,000	0	0	0	0.00
Total EXPENSES	3,383,436	3,435,632	3,012,946	3,277,338	2,659,872	3,023,820	2,984,409	(1.30)
Total DEPARTMENT 3500	(1,243,362)	(440,716)	(4,609)	(562,896)	17,515	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3500					
REVENUES					
REFUSE DISPOSAL-PENTICTON/D3					
1-1-3500-2523 WOOD STOVE EXCHANGE PROGRAM	(22,165)	(22,453)	(22,745)	(22,745)	(22,745)
1-1-3500-4600 FEES - REFUSE DISPOSAL	(2,302,947)	(3,303,852)	(3,218,391)	(3,336,027)	(3,358,154)
1-1-3500-4605 REFUSE DISPOSAL - OK FALLS	(300,000)	(200,000)	(200,000)	(200,000)	(200,000)
1-1-3500-4610 GYPSUM DISP. FEES	(60,000)	0	0	0	0
1-1-3500-4620 ORGANIC DISPOSAL FEES	(60,000)	0	0	0	0
1-1-3500-4630 SCRAP METAL RECYCLING	(100,000)	0	0	0	0
1-1-3500-6290 TRANSFER FROM OPERATING RESERVE	(100,000)	0	0	0	0
1-1-3500-9000 MISCELLANEOUS REVENUE	(40,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total REVENUES	(2,985,112)	(3,536,305)	(3,451,136)	(3,568,772)	(3,590,899)
EXPENSES					
REFUSE DISPOSAL-PENTICTON/D3					
1-2-3500-1000 SALARIES & WAGES	502,102	518,570	534,125	550,150	566,655
1-2-3500-1400 ADMINISTRATION CHARGES	83,000	72,866	72,866	72,866	72,866
1-2-3500-1500 IS	9,925	12,220	12,220	12,220	12,220
1-2-3500-2500 OPERATIONS	85,000	158,821	158,821	158,821	158,821
1-2-3500-2523 WOOD STOVE EXCHANGE PROGRAM	22,165	22,453	22,745	22,745	22,745
1-2-3500-2593 GYPSUM RECYCLING	135,136	156,502	156,502	156,502	156,502
1-2-3500-3000 CONSULTANTS	75,000	128,750	128,750	128,750	128,750
1-2-3500-3520 CONTRACT SERVICES - OPS OK FALLS	225,000	197,076	197,076	197,076	197,076
1-2-3500-3521 CONTRACT SERVICES - OPS CMLS	644,609	738,457	738,457	738,457	738,457
1-2-3500-3522 CONTRACT SERVICES - RECYCLING	70,000	68,670	68,670	68,670	68,670
1-2-3500-3525 CONTRACT SERVICES - WOOD WASTE CHIP	360,000	407,000	409,000	410,000	415,000
1-2-3500-3527 CONTRACT SERVICES - SHINGLE RECYCLIN	100,000	100,000	100,000	100,000	100,000
1-2-3500-3528 CONTRACT SERVICES - CONCRET CRUSHIN	7,500	7,500	7,500	7,500	7,500
1-2-3500-3530 HHW DISPOSAL CONTRACTOR	75,000	106,671	106,671	106,671	106,671
1-2-3500-4000 EDUCATION & TRAINING	9,520	9,770	9,770	9,770	9,770
1-2-3500-5000 ENVIRONMENTAL CONTROL	29,349	30,118	30,118	30,118	30,118
1-2-3500-5100 ENVIRONMENTAL MONITORING	19,497	20,007	20,007	20,007	20,007
1-2-3500-5400 DEPRECIATION	12,299	12,299	12,299	12,299	12,299
1-2-3500-5500 CAPITAL EXPENDITURES	0	600,000	500,000	600,000	600,000
1-2-3500-6000 INSURANCE - PROPERTY	1,958	2,017	2,057	2,098	2,140
1-2-3500-6050 INSURANCE - LIABILITY	12,343	15,712	12,842	13,099	13,361
1-2-3500-6150 INSURANCE - ENVIRONMENTAL	11,640	12,723	12,229	12,474	12,723
1-2-3500-8010 ADVERTISING - PUBLIC EDUCATION	20,300	20,850	20,850	20,850	20,850
1-2-3500-8200 TRAVEL/LEASING	20,629	20,934	21,242	21,310	21,379
1-2-3500-8500 UTILITIES	21,414	21,974	21,974	21,974	21,974
1-2-3500-8700 LANDFILL LEASE	23,636	24,345	24,345	24,345	24,345



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
1-2-3500-9200 TRANSFER TO CLOSURE RESERVE	228,090	0	0	0	0
1-2-3500-9260 TRF TO IMPAIRMENT RESERVE	110,000	0	0	0	0
1-2-3500-9270 TRANSFER TO CAPITAL RESERVE	70,000	50,000	50,000	50,000	50,000
Total EXPENSES	2,985,112	3,536,305	3,451,136	3,568,772	3,590,899
Total DEPARTMENT 3500	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3100								
REVENUES								
REFUSE DISPOSAL - H								
1-1-3100-1000 TAX REQUISITION	(116,204)	(150,919)	(174,885)	(147,336)	(173,407)	(173,407)	(176,750)	1.93
1-1-3100-2700 INTEREST INCOME	(910)	(554)	(574)	(679)	0	0	0	0.00
1-1-3100-9990 PRIOR YEARS SURPLUS	(4,120)	(3,691)	(3,225)	(3,679)	(3,859)	(4,000)	500	(112.50)
Total REVENUES	(121,234)	(155,164)	(178,684)	(151,694)	(177,266)	(177,407)	(176,250)	(0.65)
EXPENSES								
REFUSE DISPOSAL - H								
1-2-3100-1000 SALARIES & WAGES	552	409	141	367	219	0	0	0.00
1-2-3100-1400 ADMINISTRATION CHARGES	1,080	1,110	1,110	1,100	1,250	1,250	1,250	0.00
1-2-3100-3650 CONTRACTS - PRINCETON	115,000	149,500	173,000	145,833	176,157	176,157	175,000	(0.66)
1-2-3100-8010 ADVERTISING - PUBLIC EDUCATION	0	366	0	122	0	0	0	0.00
1-2-3100-9205 TRANSFER INTEREST TO RESERVES	910	554	574	679	0	0	0	0.00
Total EXPENSES	117,543	151,939	174,825	148,102	177,626	177,407	176,250	(0.65)
Total DEPARTMENT 3100	(3,691)	(3,225)	(3,859)	(3,592)	359	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3100					
REVENUES					
REFUSE DISPOSAL - H					
1-1-3100-1000 TAX REQUISITION	(176,750)	(178,750)	(157,790)	(157,830)	(157,870)
1-1-3100-9990 PRIOR YEARS SURPLUS	500	0	0	0	0
Total REVENUES	(176,250)	(178,750)	(157,790)	(157,830)	(157,870)
EXPENSES					
REFUSE DISPOSAL - H					
1-2-3100-1400 ADMINISTRATION CHARGES	1,250	1,250	1,290	1,330	1,370
1-2-3100-3650 CONTRACTS - PRINCETON	175,000	177,500	152,500	152,500	152,500
1-2-3100-8010 ADVERTISING - PUBLIC EDUCATION	0	0	4,000	4,000	4,000
Total EXPENSES	176,250	178,750	157,790	157,830	157,870
Total DEPARTMENT 3100	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3200								
REVENUES								
REFUSE DISPOSAL - A								
1-1-3200-1000 TAX REQUISITION	(3,703)	(3,471)	(4,000)	(3,725)	(10,500)	(10,500)	(5,500)	(47.62)
1-1-3200-4660 SEPTAGE FACILITY FEES	0	0	0	0	(8,000)	0	0	0.00
1-1-3200-9990 PRIOR YEARS SURPLUS	(5,497)	(4,751)	(3,973)	(4,740)	969	1,000	(6,000)	(700.00)
Total REVENUES	(9,200)	(8,222)	(7,973)	(8,465)	(17,531)	(9,500)	(11,500)	21.05
EXPENSES								
REFUSE DISPOSAL - A								
1-2-3200-1000 SALARIES & WAGES	262	0	32	98	66	0	0	0.00
1-2-3200-1400 ADMINISTRATION CHARGES	0	0	0	0	500	500	500	0.00
1-2-3200-2552 OP - RECYCLING - SOUTH OKANAGAN	4,187	4,250	7,093	5,176	1,771	5,000	5,000	0.00
1-2-3200-2607 WOOD CHIPPING	0	0	0	0	9,020	4,000	4,000	0.00
1-2-3200-9300 CONTINGENCY	0	0	1,817	606	0	0	2,000	0.00
Total EXPENSES	4,448	4,250	8,942	5,880	11,357	9,500	11,500	21.05
Total DEPARTMENT 3200	(4,751)	(3,973)	969	(2,585)	(6,173)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3200					
REVENUES					
REFUSE DISPOSAL - A					
1-1-3200-1000 TAX REQUISITION	(5,500)	(11,500)	(11,500)	(11,500)	(11,500)
1-1-3200-9990 PRIOR YEARS SURPLUS	(6,000)	0	0	0	0
Total REVENUES	(11,500)	(11,500)	(11,500)	(11,500)	(11,500)
EXPENSES					
REFUSE DISPOSAL - A					
1-2-3200-1400 ADMINISTRATION CHARGES	500	500	500	500	500
1-2-3200-2552 OP - RECYCLING - SOUTH OKANAGAN	5,000	5,000	5,000	5,000	5,000
1-2-3200-2607 WOOD CHIPPING	4,000	4,000	4,000	4,000	4,000
1-2-3200-9300 CONTINGENCY	2,000	2,000	2,000	2,000	2,000
Total EXPENSES	11,500	11,500	11,500	11,500	11,500
Total DEPARTMENT 3200	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3530								
REVENUES								
RECYCLING/GARBAGE AREA B								
1-1-3530-2700 INTERST INCOME	0	0	(248)	(83)	(328)	0	0	0.00
1-1-3530-4700 CURBSIDE USER FEES	(69,792)	(69,960)	(70,221)	(69,991)	(77,411)	(68,381)	(67,534)	(1.24)
1-1-3530-9990 PRIOR YEARS SURPLUS	701	(3,178)	(9,383)	(3,953)	(2,354)	0	(2,000)	0.00
Total REVENUES	(69,092)	(73,138)	(79,852)	(74,027)	(80,093)	(68,381)	(69,534)	1.69
EXPENSES								
RECYCLING/GARBAGE AREA B								
1-2-3530-1000 SALARIES & WAGES	8,001	7,371	5,931	7,101	3,997	3,975	4,089	2.87
1-2-3530-1400 ADMINISTRATION CHARGES	5,410	5,570	4,040	5,007	3,212	3,212	2,711	(15.60)
1-2-3530-1500 IS	2,185	1,190	1,235	1,537	1,199	1,199	1,082	(9.76)
1-2-3530-2591 OP - SW - TIPPING FEES	11,113	12,096	11,253	11,487	11,767	12,500	13,000	4.00
1-2-3530-3522 CONTRACT SERVICES - RECYCLING	7,401	0	0	2,467	0	0	0	0.00
1-2-3530-3526 CONTRACT SERVICES - GARBAGE	29,588	34,173	36,634	33,465	43,485	44,035	45,135	2.50
1-2-3530-4000 EDUCATION & TRAINING	17	0	96	38	0	300	310	3.33
1-2-3530-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	1,000	1,000	590	863	600	600	610	1.67
1-2-3530-6050 INSURANCE - LIABILITY	456	560	290	435	300	350	337	(3.71)
1-2-3530-6200 LEGAL FEES	179	542	284	335	18	90	90	0.00
1-2-3530-7000 SUPPLIES	254	212	0	156	0	0	0	0.00
1-2-3530-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	0	0	0	0	0	120	120	0.00
1-2-3530-8010 ADVERTISING - PUBLIC EDUCATION	305	1,042	612	653	71	1,180	1,210	2.54
1-2-3530-8200 TRAVEL/LEASING	0	0	70	23	0	820	840	2.44
1-2-3530-9205 TRANSFER INTEREST TO RESERVE	0	0	248	83	328	0	0	0.00
1-2-3530-9290 TRANSFER TO OPERATING RESERVE	0	0	16,215	5,405	0	0	0	0.00
1-2-3530-9300 CONTINGENCY	5	0	0	2	0	0	0	0.00
Total EXPENSES	65,913	63,756	77,498	69,056	64,977	68,381	69,534	1.69
Total DEPARTMENT 3530	(3,178)	(9,383)	(2,354)	(4,971)	(15,115)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3530					
REVENUES					
RECYCLING/GARBAGE AREA B					
1-1-3530-4700 CURBSIDE USER FEES	(67,534)	(73,784)	(74,456)	(74,593)	(75,588)
1-1-3530-9990 PRIOR YEARS SURPLUS	(2,000)	0	0	0	0
Total REVENUES	(69,534)	(73,784)	(74,456)	(74,593)	(75,588)
EXPENSES					
RECYCLING/GARBAGE AREA B					
1-2-3530-1000 SALARIES & WAGES	4,089	4,210	4,340	4,470	4,600
1-2-3530-1400 ADMINISTRATION CHARGES	2,711	4,530	4,665	4,665	4,722
1-2-3530-1500 IS	1,082	1,300	1,340	1,340	1,356
1-2-3530-2591 OP - SW - TIPPING FEES	13,000	13,000	13,000	13,000	13,160
1-2-3530-3526 CONTRACT SERVICES - GARBAGE	45,135	46,265	47,420	47,420	48,003
1-2-3530-4000 EDUCATION & TRAINING	310	320	330	330	334
1-2-3530-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	610	620	630	630	638
1-2-3530-6050 INSURANCE - LIABILITY	337	344	351	358	365
1-2-3530-6200 LEGAL FEES	90	90	100	100	101
1-2-3530-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	120	120	130	130	132
1-2-3530-8010 ADVERTISING - PUBLIC EDUCATION	1,210	1,240	1,270	1,270	1,286
1-2-3530-8200 TRAVEL/LEASING	840	860	880	880	891
1-2-3530-9290 TRANSFER TO OPERATING RESERVE	0	885	0	0	0
Total EXPENSES	69,534	73,784	74,456	74,593	75,588
Total DEPARTMENT 3530	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3540								
REVENUES								
RECYCLING/GARBAGE AREA C								
1-1-3540-2700 INTEREST INCOME	0	(1,325)	(2,707)	(1,344)	(1,819)	0	0	0.00
1-1-3540-4700 CURBSIDE USER FEES	(196,691)	(195,920)	(197,671)	(196,761)	(224,948)	(222,863)	(218,731)	(1.85)
1-1-3540-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(15,345)	(19,745)	28.67
1-1-3540-9990 PRIOR YEARS SURPLUS	(82,694)	(94,568)	(17,507)	(64,923)	(15,292)	0	(2,500)	0.00
Total REVENUES	(279,385)	(291,813)	(217,885)	(263,028)	(242,059)	(238,208)	(240,976)	1.16
EXPENSES								
RECYCLING/GARBAGE AREA C								
1-2-3540-1000 SALARIES & WAGES	13,137	11,229	8,249	10,872	10,323	13,670	14,053	2.80
1-2-3540-1400 ADMINISTRATION CHARGES	16,230	16,720	13,625	15,525	10,219	10,219	7,664	(25.00)
1-2-3540-1500 IS	5,464	4,000	4,155	4,540	4,034	4,034	3,534	(12.39)
1-2-3540-2591 OP - SW - TIPPING FEES	32,523	32,605	34,294	33,141	37,209	32,000	33,000	3.13
1-2-3540-3522 CONTRACT SERVICES - RECYCLING	23,224	0	0	7,741	0	0	0	0.00
1-2-3540-3526 CONTRACT SERVICES - GARBAGE	89,832	114,055	131,772	111,887	155,763	166,915	171,085	2.50
1-2-3540-4000 EDUCATION & TRAINING	57	0	83	47	0	1,000	1,030	3.00
1-2-3540-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	1,000	1,932	1,995	1,642	1,995	1,995	2,050	2.76
1-2-3540-6050 INSURANCE - LIABILITY	1,227	934	980	1,047	900	1,050	1,010	(3.81)
1-2-3540-6200 LEGAL FEES	626	542	949	706	62	285	290	1.75
1-2-3540-7000 SUPPLIES	254	212	0	156	0	0	0	0.00
1-2-3540-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	0	0	0	0	0	385	395	2.60
1-2-3540-8010 ADVERTISING - PUBLIC EDUCATION	1,220	3,513	2,045	2,259	165	3,930	4,055	3.18
1-2-3540-8200 TRAVEL/LEASING	7	0	1,739	582	22	2,725	2,810	3.12
1-2-3540-9205 TRANSFER INTEREST TO RESERVES	0	1,325	2,707	1,344	1,819	0	0	0.00
1-2-3540-9290 TRANSFER TO OPERATING RESERVE	0	87,239	0	29,080	0	0	0	0.00
1-2-3540-9300 CONTINGENCY	16	0	0	5	0	0	0	0.00
Total EXPENSES	184,817	274,306	202,593	220,572	222,510	238,208	240,976	1.16
Total DEPARTMENT 3540	(94,568)	(17,507)	(15,292)	(42,456)	(19,548)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3540					
REVENUES					
RECYCLING/GARBAGE AREA C					
1-1-3540-4700 CURBSIDE USER FEES	(218,731)	(241,685)	(241,606)	(242,072)	(287,067)
1-1-3540-6290 TRANSFER FROM OPERATING RESERVE	(19,745)	(13,780)	(20,615)	(20,615)	20,869
1-1-3540-9990 PRIOR YEARS SURPLUS	(2,500)	0	0	0	0
Total REVENUES	(240,976)	(255,465)	(262,221)	(262,687)	(266,198)
EXPENSES					
RECYCLING/GARBAGE AREA C					
1-2-3540-1000 SALARIES & WAGES	14,053	14,475	14,910	15,355	15,815
1-2-3540-1400 ADMINISTRATION CHARGES	7,664	15,270	15,730	15,730	15,923
1-2-3540-1500 IS	3,534	4,390	4,520	4,520	4,576
1-2-3540-2591 OP - SW - TIPPING FEES	33,000	34,000	35,000	35,000	35,431
1-2-3540-3526 CONTRACT SERVICES - GARBAGE	171,085	175,365	179,750	179,750	181,961
1-2-3540-4000 EDUCATION & TRAINING	1,030	1,060	1,090	1,090	1,103
1-2-3540-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	2,050	2,105	2,165	2,165	2,192
1-2-3540-6050 INSURANCE - LIABILITY	1,010	1,030	1,051	1,072	1,093
1-2-3540-6200 LEGAL FEES	290	300	310	310	314
1-2-3540-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	395	405	420	420	425
1-2-3540-8010 ADVERTISING - PUBLIC EDUCATION	4,055	4,175	4,300	4,300	4,353
1-2-3540-8200 TRAVEL/LEASING	2,810	2,890	2,975	2,975	3,012
Total EXPENSES	240,976	255,465	262,221	262,687	266,198
Total DEPARTMENT 3540	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3550								
REVENUES								
RECYCLING/ GARBAGE AREAS D/E/F								
1-1-3550-2700 INTEREST INCOME	0	(1,270)	(3,418)	(1,563)	(2,844)	0	0	0.00
1-1-3550-4710 CURBSIDE USER FEES - RURAL	(348,341)	(350,285)	(355,999)	(351,542)	(358,990)	(414,584)	(406,833)	(1.87)
1-1-3550-4720 CURBSIDE USER FEES - RED WING	(52,650)	(52,650)	(51,048)	(52,116)	(56,725)	0	0	0.00
1-1-3550-4750 TAG A BAG STICKER REVENUE	(3,515)	(3,650)	(2,859)	(3,341)	(3,324)	0	0	0.00
1-1-3550-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	(18,935)	(18,935)	(21,465)	13.36
1-1-3550-9990 PRIOR YEARS SURPLUS	(69,258)	(90,927)	(56,073)	(72,086)	(26,528)	(25,000)	(10,000)	(60.00)
Total REVENUES	(473,763)	(498,781)	(469,397)	(480,647)	(467,346)	(458,519)	(438,298)	(4.41)
EXPENSES								
RECYCLING/GARBAGE - D/E/F								
1-2-3550-1000 SALARIES & WAGES	34,444	24,462	23,715	27,540	23,520	24,675	25,370	2.82
1-2-3550-1400 ADMINISTRATION CHARGES	27,055	27,870	24,560	26,495	18,420	18,420	13,815	(25.00)
1-2-3550-1500 IS	3,278	7,190	7,490	5,986	7,264	7,264	6,038	(16.88)
1-2-3550-2591 OP - SW - TIPPING FEES	60,842	65,143	66,470	64,151	70,455	66,000	68,000	3.03
1-2-3550-3522 CONTRACT SERVICES - RECYCLING	60,521	0	0	20,174	0	0	0	0.00
1-2-3550-3526 CONTRACT SERVICES - GARBAGE	181,405	216,694	248,360	215,486	281,163	270,750	277,515	2.50
1-2-3550-3527 CONTRACT SERVICES - GARBAGE - RED WII	0	0	0	0	26,613	25,970	26,620	2.50
1-2-3550-4000 EDUCATION & TRAINING	343	384	202	310	0	1,800	1,855	3.06
1-2-3550-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	5,000	3,480	3,590	4,023	3,595	3,595	3,690	2.64
1-2-3550-6050 INSURANCE - LIABILITY	2,549	1,946	1,769	2,088	1,600	1,850	1,795	(2.97)
1-2-3550-6200 LEGAL FEES	1,080	542	1,722	1,115	102	510	525	2.94
1-2-3550-7000 SUPPLIES	254	212	0	156	0	0	0	0.00
1-2-3550-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	0	0	0	0	1,439	690	710	2.90
1-2-3550-8010 ADVERTISING - PUBLIC EDUCATION	2,905	6,306	4,266	4,492	0	7,085	7,305	3.11
1-2-3550-8200 TRAVEL/LEASING	3,132	3,574	3,477	3,394	0	4,910	5,060	3.05
1-2-3550-9205 TRANSFER INTEREST TO RESERVES	0	1,270	3,418	1,563	2,844	0	0	0.00
1-2-3550-9290 TRANSFER TO OPERATING RESERVE	0	83,635	53,830	45,822	20,000	25,000	0	(100.00)
1-2-3550-9300 CONTINGENCY	28	0	0	9	0	0	0	0.00
Total EXPENSES	382,836	442,708	442,869	422,804	457,015	458,519	438,298	(4.41)
Total DEPARTMENT 3550	(90,927)	(56,073)	(26,528)	(57,842)	(10,331)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3550					
REVENUES					
RECYCLING/ GARBAGE AREAS D/E/F					
1-1-3550-4710 CURBSIDE USER FEES - RURAL	(406,833)	(422,651)	(435,443)	(436,285)	(526,504)
1-1-3550-6290 TRANSFER FROM OPERATING RESERVE	(21,465)	(42,185)	(41,660)	(41,660)	42,172
1-1-3550-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(438,298)	(464,836)	(477,103)	(477,945)	(484,332)
EXPENSES					
RECYCLING/GARBAGE - D/E/F					
1-2-3550-1000 SALARIES & WAGES	25,370	26,130	26,915	27,720	28,555
1-2-3550-1400 ADMINISTRATION CHARGES	13,815	27,520	28,350	28,350	28,699
1-2-3550-1500 IS	6,038	7,910	8,150	8,150	8,250
1-2-3550-2591 OP - SW - TIPPING FEES	68,000	70,000	72,000	72,000	72,886
1-2-3550-3526 CONTRACT SERVICES - GARBAGE	277,515	284,455	291,565	291,565	295,151
1-2-3550-3527 CONTRACT SERVICES - GARBAGE - RED WII	26,620	27,285	27,965	27,965	28,309
1-2-3550-4000 EDUCATION & TRAINING	1,855	1,905	1,965	1,965	1,989
1-2-3550-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	3,690	3,795	3,900	3,900	3,948
1-2-3550-6050 INSURANCE - LIABILITY	1,795	1,831	1,868	1,905	1,943
1-2-3550-6200 LEGAL FEES	525	545	560	560	567
1-2-3550-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	710	730	755	755	764
1-2-3550-8010 ADVERTISING - PUBLIC EDUCATION	7,305	7,525	7,750	7,750	7,845
1-2-3550-8200 TRAVEL/LEASING	5,060	5,205	5,360	5,360	5,426
Total EXPENSES	438,298	464,836	477,103	477,945	484,332
Total DEPARTMENT 3550	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3570								
REVENUES								
RECYCLING/GARBAGE OK FALLS								
1-1-3570-2700 INTEREST INCOME	0	(987)	(2,530)	(1,172)	(2,120)	0	0	0.00
1-1-3570-4700 CURBSIDE USER FEES	(205,630)	(206,655)	(208,856)	(207,047)	(214,420)	(224,380)	(212,695)	(5.21)
1-1-3570-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	0	(4,260)	0.00
1-1-3570-9990 PRIOR YEARS SURPLUS	(89,995)	(103,503)	(45,624)	(79,707)	(16,949)	(18,000)	(7,000)	(61.11)
Total REVENUES	(295,625)	(311,144)	(257,010)	(287,926)	(233,489)	(242,380)	(223,955)	(7.60)
EXPENSES								
RECYCLING/GARBAGE OK FALLS								
1-2-3570-1000 SALARIES & WAGES	12,676	12,914	7,625	11,072	9,201	15,091	15,518	2.83
1-2-3570-1400 ADMINISTRATION CHARGES	12,985	13,380	15,200	13,855	11,400	11,400	8,550	(25.00)
1-2-3570-1500 IS	3,278	4,430	4,635	4,114	4,469	4,469	3,820	(14.52)
1-2-3570-2591 OP - SW - TIPPING FEES	32,415	33,005	40,470	35,297	45,843	38,000	39,000	2.63
1-2-3570-3522 CONTRACT SERVICES - RECYCLING	23,234	0	0	7,745	0	0	0	0.00
1-2-3570-3526 CONTRACT SERVICES - GARBAGE	101,304	127,921	127,034	118,753	141,479	140,580	144,095	2.50
1-2-3570-4000 EDUCATION & TRAINING	63	0	214	93	0	1,115	1,145	2.69
1-2-3570-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	2,000	2,141	2,225	2,122	2,225	2,225	2,285	2.70
1-2-3570-6050 INSURANCE - LIABILITY	1,415	1,090	1,096	1,200	1,000	1,150	1,122	(2.43)
1-2-3570-6200 LEGAL FEES	666	542	1,067	758	70	315	325	3.17
1-2-3570-7000 SUPPLIES	254	212	0	156	0	0	0	0.00
1-2-3570-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	0	0	0	0	0	425	440	3.53
1-2-3570-8010 ADVERTISING - PUBLIC EDUCATION	1,814	3,903	2,299	2,672	0	4,385	4,525	3.19
1-2-3570-8200 TRAVEL/LEASING	0	0	2,086	695	0	3,040	3,130	2.96
1-2-3570-9205 TRANSFER INTEREST TO RESERVES	0	987	2,530	1,172	2,120	0	0	0.00
1-2-3570-9290 TRANSFER TO OPERATING RESERVE	0	64,995	33,580	32,858	8,500	20,185	0	(100.00)
1-2-3570-9300 CONTINGENCY	17	0	0	6	0	0	0	0.00
Total EXPENSES	192,122	265,520	240,061	232,568	226,306	242,380	223,955	(7.60)
Total DEPARTMENT 3570	(103,503)	(45,624)	(16,949)	(55,359)	(7,182)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3570					
REVENUES					
RECYCLING/GARBAGE OK FALLS					
1-1-3570-4700 CURBSIDE USER FEES	(212,695)	(229,404)	(229,312)	(229,825)	(265,083)
1-1-3570-6290 TRANSFER FROM OPERATING RESERVE	(4,260)	(9,555)	(15,865)	(15,865)	16,060
1-1-3570-9990 PRIOR YEARS SURPLUS	(7,000)	0	0	0	0
Total REVENUES	(223,955)	(238,959)	(245,177)	(245,690)	(249,023)
EXPENSES					
RECYCLING/GARBAGE OK FALLS					
1-2-3570-1000 SALARIES & WAGES	15,518	15,985	16,465	16,955	17,465
1-2-3570-1400 ADMINISTRATION CHARGES	8,550	17,035	17,550	17,550	17,766
1-2-3570-1500 IS	3,820	4,895	5,045	5,045	5,107
1-2-3570-2591 OP - SW - TIPPING FEES	39,000	40,000	41,000	41,000	41,504
1-2-3570-3526 CONTRACT SERVICES - GARBAGE	144,095	147,700	151,390	151,390	153,252
1-2-3570-4000 EDUCATION & TRAINING	1,145	1,180	1,215	1,215	1,230
1-2-3570-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	2,285	2,350	2,415	2,415	2,445
1-2-3570-6050 INSURANCE - LIABILITY	1,122	1,144	1,167	1,190	1,214
1-2-3570-6200 LEGAL FEES	325	335	345	345	349
1-2-3570-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	440	455	465	465	471
1-2-3570-8010 ADVERTISING - PUBLIC EDUCATION	4,525	4,660	4,800	4,800	4,859
1-2-3570-8200 TRAVEL/LEASING	3,130	3,220	3,320	3,320	3,361
Total EXPENSES	223,955	238,959	245,177	245,690	249,023
Total DEPARTMENT 3570	0	0	0	0	0



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For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3580								
REVENUES								
RECYCLING/GARBAGE AREA G								
1-1-3580-2700 INTEREST INCOME	0	(782)	(1,747)	(843)	(1,270)	0	0	0.00
1-1-3580-4700 CURBSIDE USER FEES	(167,070)	(171,566)	(172,796)	(170,477)	(191,870)	(187,701)	(184,633)	(1.63)
1-1-3580-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(13,225)	(18,195)	37.58
1-1-3580-9990 PRIOR YEARS SURPLUS	6,545	(20,367)	(4,610)	(6,144)	(4,620)	0	0	0.00
Total REVENUES	(160,525)	(192,715)	(179,153)	(177,464)	(197,760)	(200,926)	(202,828)	0.95
EXPENSES								
RECYCLING/GARBAGE AREA G								
1-2-3580-1000 SALARIES & WAGES	13,181	10,034	8,737	10,651	8,355	10,282	10,573	2.83
1-2-3580-1400 ADMINISTRATION CHARGES	5,410	5,570	10,165	7,048	7,654	7,654	5,741	(24.99)
1-2-3580-1500 IS	3,278	2,930	3,100	3,103	2,960	2,960	2,569	(13.21)
1-2-3580-2591 OP - SW - TIPPING FEES	24,182	26,277	25,798	25,419	27,197	25,000	25,000	0.00
1-2-3580-3522 CONTRACT SERVICES - RECYCLING	18,134	0	0	6,045	0	0	0	0.00
1-2-3580-3526 CONTRACT SERVICES - GARBAGE	72,485	85,707	109,336	89,176	136,986	146,565	150,225	2.50
1-2-3580-4000 EDUCATION & TRAINING	42	0	116	53	0	745	770	3.36
1-2-3580-5400 DEPRECIATION	1,000	1,418	1,485	1,301	1,485	1,485	1,530	3.03
1-2-3580-6050 INSURANCE - LIABILITY	666	506	733	635	700	775	785	1.29
1-2-3580-6200 LEGAL FEES	443	542	715	567	48	210	220	4.76
1-2-3580-7000 SUPPLIES	254	212	0	156	0	0	0	0.00
1-2-3580-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	0	0	0	0	0	285	295	3.51
1-2-3580-8010 ADVERTISING - PUBLIC EDUCATION	889	2,600	1,540	1,677	165	2,930	3,025	3.24
1-2-3580-8200 TRAVEL/LEASING	7	0	1,391	466	0	2,035	2,095	2.95
1-2-3580-9205 TRANSFER INTEREST TO RESERVES	0	782	1,747	843	1,270	0	0	0.00
1-2-3580-9290 TRANSFER TO OPERATING RESERVE	0	51,526	9,670	20,399	0	0	0	0.00
1-2-3580-9300 CONTINGENCY	187	0	0	62	0	0	0	0.00
Total EXPENSES	140,158	188,105	174,533	167,599	186,820	200,926	202,828	0.95
Total DEPARTMENT 3580	(20,367)	(4,610)	(4,620)	(9,866)	(10,940)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3580					
REVENUES					
RECYCLING/GARBAGE AREA G					
1-1-3580-4700 CURBSIDE USER FEES	(184,633)	(201,801)	(207,097)	(207,453)	(210,213)
1-1-3580-6290 TRANSFER FROM OPERATING RESERVE	(18,195)	(12,695)	(12,260)	(12,260)	(12,411)
Total REVENUES	(202,828)	(214,496)	(219,357)	(219,713)	(222,624)
EXPENSES					
RECYCLING/GARBAGE AREA G					
1-2-3580-1000 SALARIES & WAGES	10,573	10,890	11,215	11,555	11,900
1-2-3580-1400 ADMINISTRATION CHARGES	5,741	11,390	11,730	11,730	11,874
1-2-3580-1500 IS	2,569	3,275	3,370	3,370	3,411
1-2-3580-2591 OP - SW - TIPPING FEES	25,000	26,000	26,000	26,000	26,320
1-2-3580-3526 CONTRACT SERVICES - GARBAGE	150,225	153,980	157,830	157,830	159,771
1-2-3580-4000 EDUCATION & TRAINING	770	790	810	810	820
1-2-3580-5400 DEPRECIATION	1,530	1,570	1,615	1,615	1,635
1-2-3580-6050 INSURANCE - LIABILITY	785	801	817	833	850
1-2-3580-6200 LEGAL FEES	220	225	230	230	233
1-2-3580-7151 SUPPLIES - RECYCLING - TAG A BAG STICKE	295	305	310	310	314
1-2-3580-8010 ADVERTISING - PUBLIC EDUCATION	3,025	3,115	3,210	3,210	3,249
1-2-3580-8200 TRAVEL/LEASING	2,095	2,155	2,220	2,220	2,247
Total EXPENSES	202,828	214,496	219,357	219,713	222,624
Total DEPARTMENT 3580	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3590								
REVENUES								
RECYCLING/GARBAGE KEREMEOS								
1-1-3590-2700 INTEREST INCOME	0	(269)	(842)	(370)	(825)	0	0	0.00
1-1-3590-3060 CONTRACT - VILLAGE OF KEREMEOS	(73,200)	(85,185)	(90,450)	(82,945)	(90,585)	(82,954)	(74,391)	(10.32)
1-1-3590-4700 CURBSIDE USER FEES	10	0	0	3	0	0	0	0.00
1-1-3590-9990 PRIOR YEARS SURPLUS	(29,013)	(22,349)	(15,504)	(22,289)	(7,254)	(7,000)	(8,000)	14.29
Total REVENUES	(102,203)	(107,803)	(106,796)	(105,601)	(98,664)	(89,954)	(82,391)	(8.41)
EXPENSES								
RECYCLING/GARBAGE KEREMEOS								
1-2-3590-1000 SALARIES & WAGES	7,405	5,068	3,763	5,412	2,774	3,007	3,117	3.66
1-2-3590-1400 ADMINISTRATION CHARGES	530	540	500	523	500	500	500	0.00
1-2-3590-1420 ADMIN CHGS - KEREMEOS COLLECTION	0	0	5,000	1,667	3,856	4,200	0	(100.00)
1-2-3590-1500 IS	3,278	1,760	1,880	2,306	1,772	1,772	1,569	(11.46)
1-2-3590-2591 OP - SW - TIPPING FEES	12,444	12,537	13,097	12,693	13,751	13,500	14,000	3.70
1-2-3590-3522 CONTRACT SERVICES - RECYCLING	10,664	0	0	3,555	0	0	0	0.00
1-2-3590-3526 CONTRACT SERVICES - GARBAGE	42,957	50,578	51,470	48,335	56,809	54,840	56,215	2.51
1-2-3590-4000 EDUCATION & TRAINING	25	0	104	43	0	450	465	3.33
1-2-3590-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	1,030	849	900	926	900	900	460	(48.89)
1-2-3590-6050 INSURANCE - LIABILITY	565	640	443	549	410	475	550	15.79
1-2-3590-6200 LEGAL FEES	261	542	422	408	29	130	130	0.00
1-2-3590-7000 SUPPLIES	254	212	0	156	0	175	180	2.86
1-2-3590-8010 ADVERTISING - PUBLIC EDUCATION	426	1,568	909	968	0	1,775	1,835	3.38
1-2-3590-8200 TRAVEL/LEASING	7	0	1,147	385	0	1,230	1,270	3.25
1-2-3590-9205 TRANSFER INTEREST TO RESERVES	0	269	842	370	825	0	0	0.00
1-2-3590-9290 TRANSFER TO OPERATING RESERVE	0	17,735	19,065	12,267	7,000	7,000	2,100	(70.00)
1-2-3590-9300 CONTINGENCY	7	0	0	2	0	0	0	0.00
Total EXPENSES	79,854	92,299	99,542	90,565	88,627	89,954	82,391	(8.41)
Total DEPARTMENT 3590	(22,349)	(15,504)	(7,254)	(15,036)	(10,038)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3590					
REVENUES					
RECYCLING/GARBAGE KEREMEOS					
1-1-3590-3060 CONTRACT - VILLAGE OF KEREMEOS	(74,391)	(83,189)	(83,048)	(83,158)	(79,178)
1-1-3590-6290 TRANSFER FROM OPERATING RESERVE	0	0	(2,435)	(2,435)	2,465
1-1-3590-9990 PRIOR YEARS SURPLUS	(8,000)	0	0	0	0
Total REVENUES	(82,391)	(83,189)	(85,483)	(85,593)	(76,713)
EXPENSES					
RECYCLING/GARBAGE KEREMEOS					
1-2-3590-1000 SALARIES & WAGES	3,117	3,210	3,305	3,405	3,510
1-2-3590-1400 ADMINISTRATION CHARGES	500	500	505	505	511
1-2-3590-1500 IS	1,569	1,940	2,045	2,045	2,070
1-2-3590-2591 OP - SW - TIPPING FEES	14,000	14,500	15,000	15,000	15,185
1-2-3590-3526 CONTRACT SERVICES - GARBAGE	56,215	57,620	59,060	59,060	49,786
1-2-3590-4000 EDUCATION & TRAINING	465	480	490	490	496
1-2-3590-5400 DEPRECIATION/REPLACEMENT EQUIPMENT	460	950	980	980	992
1-2-3590-6050 INSURANCE - LIABILITY	550	469	478	488	498
1-2-3590-6200 LEGAL FEES	130	140	140	140	142
1-2-3590-7000 SUPPLIES	180	185	190	190	192
1-2-3590-8010 ADVERTISING - PUBLIC EDUCATION	1,835	1,890	1,945	1,945	1,969
1-2-3590-8200 TRAVEL/LEASING	1,270	1,305	1,345	1,345	1,362
1-2-3590-9290 TRANSFER TO OPERATING RESERVE	2,100	0	0	0	0
Total EXPENSES	82,391	83,189	85,483	85,593	76,713
Total DEPARTMENT 3590	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3520								
REVENUES								
RECYCLING/GARBAGE AREA A								
1-1-3520-2700 INTEREST INCOME	0	(91)	(267)	(119)	0	0	0	0.00
1-1-3520-4700 CURBSIDE USER FEES	(120,942)	(119,605)	(127,963)	(122,837)	(134,821)	(139,666)	(134,723)	(3.54)
1-1-3520-4750 TAG A BAG STICKER REVENUE	0	0	0	0	0	(100)	(100)	0.00
1-1-3520-9990 PRIOR YEARS SURPLUS	(2,213)	(11,688)	(2,099)	(5,334)	(77)	0	(2,500)	0.00
Total REVENUES	(123,155)	(131,384)	(130,329)	(128,289)	(134,899)	(139,766)	(137,323)	(1.75)
EXPENSES								
RECYCLING/GARBAGE AREA A								
1-2-3520-1000 SALARIES & WAGES	14,534	12,638	10,729	12,634	6,808	8,189	8,423	2.86
1-2-3520-1400 ADMINISTRATION CHARGES	6,180	6,370	8,010	6,853	6,008	6,008	4,506	(25.00)
1-2-3520-1500 IS	2,914	2,360	2,445	2,573	2,379	2,379	2,061	(13.37)
1-2-3520-2552 OP - RECYCLING DEPOTS	0	430	0	143	2,600	0	0	0.00
1-2-3520-2591 OP - SW - TIPPING FEES	19,252	29,367	21,226	23,281	26,080	25,240	26,000	3.01
1-2-3520-3522 CONTRACT SERVICES - RECYCLING	4,838	0	0	1,613	886	0	0	0.00
1-2-3520-3526 CONTRACT SERVICES - GARBAGE	61,680	67,467	77,161	68,769	80,106	83,455	85,960	3.00
1-2-3520-4000 EDUCATION & TRAINING	34	0	106	47	0	585	605	3.42
1-2-3520-5400 DEPRECIATION/REPLACEMENT OF EQUIPME	505	1,140	1,170	938	1,170	1,170	1,205	2.99
1-2-3520-6050 INSURANCE - LIABILITY	696	860	576	711	600	695	673	(3.17)
1-2-3520-6200 LEGAL FEES	388	542	562	497	37	165	170	3.03
1-2-3520-7151 SUPPLIES - RECYCLING - TAG A BAG	0	0	0	0	0	225	230	2.22
1-2-3520-8010 ADVERTISING - PUBLIC EDUCATION	431	2,060	1,607	1,366	324	2,310	2,385	3.25
1-2-3520-8200 TRAVEL/LEASING	7	0	1,043	350	22	1,600	1,650	3.13
1-2-3520-9205 TRANSFER INTEREST TO RESERVES	0	91	267	119	285	0	0	0.00
1-2-3520-9290 TRANSFER TO OPERATING RESERVE	0	5,960	5,350	3,770	5,300	7,745	3,455	(55.39)
1-2-3520-9300 CONTINGENCY	9	0	0	3	0	0	0	0.00
Total EXPENSES	111,467	129,284	130,251	123,668	132,603	139,766	137,323	(1.75)
Total DEPARTMENT 3520	(11,688)	(2,099)	(77)	(4,622)	(2,296)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3520					
REVENUES					
RECYCLING/GARBAGE AREA A					
1-1-3520-2700 INTEREST INCOME	0	0	0	0	(152,305)
1-1-3520-4700 CURBSIDE USER FEES	(134,723)	(142,301)	(142,255)	(142,539)	0
1-1-3520-4750 TAG A BAG STICKER REVENUE	(100)	(100)	(100)	(100)	101
1-1-3520-6290 TRANSFER FROM OPERATING RESERVE	0	(255)	(3,775)	(3,775)	3,821
1-1-3520-9990 PRIOR YEARS SURPLUS	(2,500)	0	0	0	0
Total REVENUES	(137,323)	(142,656)	(146,130)	(146,414)	(148,383)
EXPENSES					
RECYCLING/GARBAGE AREA A					
1-2-3520-1000 SALARIES & WAGES	8,423	8,675	8,935	9,205	9,480
1-2-3520-1400 ADMINISTRATION CHARGES	4,506	8,975	9,245	9,245	9,359
1-2-3520-1500 IS	2,061	2,580	2,660	2,660	2,693
1-2-3520-2591 OP - SW - TIPPING FEES	26,000	26,780	26,780	26,780	27,109
1-2-3520-3526 CONTRACT SERVICES - GARBAGE	85,960	88,540	91,195	91,195	92,317
1-2-3520-4000 EDUCATION & TRAINING	605	620	640	640	648
1-2-3520-5400 DEPRECIATION/REPLACEMENT OF EQUIPME	1,205	1,235	1,270	1,270	1,286
1-2-3520-6050 INSURANCE - LIABILITY	673	686	700	714	728
1-2-3520-6200 LEGAL FEES	170	175	180	180	182
1-2-3520-7151 SUPPLIES - RECYCLING - TAG A BAG	230	240	245	245	248
1-2-3520-8010 ADVERTISING - PUBLIC EDUCATION	2,385	2,455	2,530	2,530	2,561
1-2-3520-8200 TRAVEL/LEASING	1,650	1,695	1,750	1,750	1,772
1-2-3520-9290 TRANSFER TO OPERATING RESERVE	3,455	0	0	0	0
Total EXPENSES	137,323	142,656	146,130	146,414	148,383
Total DEPARTMENT 3520	0	0	0	0	0

ENGINEERING SERVICES

ENGINEERING DEPARTMENTS INCLUDE:

<ul style="list-style-type: none"> • Sewer Systems 		
<ul style="list-style-type: none"> ○ Okanagan Falls Sewer System 	3800	7-1 to 7-2
<ul style="list-style-type: none"> ○ Osoyoos Sewer System – Capital Project 	3801	7-3 to 7-4
<ul style="list-style-type: none"> ○ Osoyoos Sewer Project – Area A 	3810	7-5 to 7-6
<ul style="list-style-type: none"> ○ Septage Disposal Service 	3820	7-7 to 7-8
<ul style="list-style-type: none"> • Water Systems 		
<ul style="list-style-type: none"> ○ Apex Alpine Circle 	3900	7-9 to 7-10
<ul style="list-style-type: none"> ○ Sage Mesa 	3910	7-11 to 7-12
<ul style="list-style-type: none"> ○ Faulder 	3920	7-13 to 7-14
<ul style="list-style-type: none"> ○ Faulder Capital Project 	3921	7-15 to 7-16
<ul style="list-style-type: none"> ○ Naramata - Operations 	3940	7-17 to 7-20
<ul style="list-style-type: none"> ○ Naramata - Administration 	3950	7-21 to 7-22
<ul style="list-style-type: none"> ○ Olalla 	3960	7-23 to 7-24
<ul style="list-style-type: none"> ○ West Bench 	3970	7-25 to 7-27
<ul style="list-style-type: none"> ○ West Bench Capital Project 	3971	7-28 to 7-29
<ul style="list-style-type: none"> • Electrical Systems & Street Lighting 		
<ul style="list-style-type: none"> ○ Missezula Lake 	9440	7-30 to 7-31
<ul style="list-style-type: none"> ○ Schneider Subdivision 	9450	7-32 to 7-33
<ul style="list-style-type: none"> ○ Area G Street Lighting 	9500	7-34 to 7-35
<ul style="list-style-type: none"> ○ West Bench Street Lighting (WBID) 	9640	7-36 to 7-37
<ul style="list-style-type: none"> ○ West Bench/ Husula 	9660	7-38 to 7-39

○ Heritage Hills Phase II	9670	7-40 to 7-41
○ Naramata Street Lights	9680	7-42 to 7-43
● Transit Systems		
○ Naramata Transit	8300	7-44 to 7-45
○ Transit – Electoral Area G	8350	7-46 to 7-47
○ Transit – Electoral Area H	8400	7-48 to 7-49
● Cemeteries		
○ Cemetery – Electoral Area A	8800	7-50 to 7-51
○ Naramata Cemetery	8950	7-52 to 7-53
○ Cemetery – Electoral Area G	9000	7-54 to 7-55
○ Cemetery – Electoral Area H	9100	7-56 to 7-57
● Shinish Creek Diversion	4000	7-58 to 7-59



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
SEWER REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3800								
REVENUES								
SEWAGE DISPOSAL - OK FALLS								
4-1-3800-2700 INTEREST INCOME	(17,641)	(15,679)	(19,753)	(17,691)	0	0	0	0.00
4-1-3800-2920 GAS TAX FUNDING	95,651	0	0	31,884	0	0	0	0.00
4-1-3800-4500 USER FEES	(359,371)	(355,765)	(565,616)	(426,918)	(583,807)	(470,127)	(500,964)	6.56
4-1-3800-4510 CONNECTION & EXTENSION FEES	(1,500)	(2,250)	(1,500)	(1,750)	(1,750)	(3,000)	(3,000)	0.00
4-1-3800-4520 NEW SERVICES INSTALLATION FEES	0	(100)	0	(33)	0	(2,550)	(2,550)	0.00
4-1-3800-4541 DEVELOPMENT COST CHARGES	(95,651)	(6,750)	0	(34,134)	0	0	0	0.00
4-1-3800-4570 USER FEES - CAPITAL	(100,000)	(100,000)	0	(66,667)	0	(100,000)	(300,000)	200.00
4-1-3800-9990 PRIOR YEARS SURPLUS	(41,364)	(57,004)	(34,530)	(44,299)	(183,477)	(175,000)	(150,000)	(14.29)
Total REVENUES	(519,875)	(537,548)	(621,399)	(559,607)	(769,034)	(750,677)	(956,514)	27.42
EXPENSES								
SEWAGE DISPOSAL - OK FALLS								
4-2-3800-1000 SALARIES & WAGES	158,547	149,966	155,655	154,723	161,472	175,862	225,164	28.03
4-2-3800-1150 OVERTIME	183	0	0	61	0	0	0	0.00
4-2-3800-1400 ADMINISTRATION CHARGES	37,875	39,264	40,180	39,106	34,153	34,153	32,667	(4.35)
4-2-3800-1500 IS	5,464	6,740	8,005	6,736	8,738	8,738	9,083	3.95
4-2-3800-2500 OPERATIONS	76,775	80,237	30,757	62,590	48,171	100,150	130,000	29.81
4-2-3800-2595 OP - SW - ENVIRONMENTAL MONITORING	10,252	9,330	8,429	9,337	9,168	17,123	50,000	192.00
4-2-3800-2624 OP - W&S - PERMIT FEES	525	560	509	531	560	0	0	0.00
4-2-3800-2640 OPERATIONS - HEALTH & SAFETY	175	0	0	58	0	560	567	1.25
4-2-3800-2900 OBWB - TOILET REBATE PROGRAM EXPENS	50	0	0	17	0	0	0	0.00
4-2-3800-3000 CONSULTANTS	4,285	4,682	0	2,989	0	4,756	10,000	110.26
4-2-3800-4000 EDUCATION & TRAINING	760	855	1,653	1,089	682	2,178	2,206	1.29
4-2-3800-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00
4-2-3800-5500 CAPITAL EXPENDITURES	0	0	244	81	0	4,000	5,000	25.00
4-2-3800-6000 INSURANCE - PROPERTY	2,151	2,172	2,211	2,178	2,332	2,280	2,332	2.28
4-2-3800-6050 INSURANCE - LIABILITY	25,113	19,221	17,316	20,550	17,000	18,100	19,076	5.39
4-2-3800-6150 INSURANCE - ENVIRONMENTAL	6,278	6,340	5,766	6,128	5,853	6,995	5,853	(16.33)
4-2-3800-6200 LEGAL FEES	0	423	399	274	0	1,500	1,500	0.00
4-2-3800-7000 SUPPLIES	1,297	723	83	701	15	0	0	0.00
4-2-3800-8200 TRAVEL/LEASING	9,702	10,442	10,771	10,305	3,326	14,210	16,922	19.09
4-2-3800-8500 UTILITIES	22,336	22,693	21,139	22,056	22,101	30,000	41,000	36.67
4-2-3800-9010 DEBT INTEREST	0	0	10,052	3,351	32,891	89,776	179,552	100.00
4-2-3800-9020 DEBT PRINCIPAL	0	0	0	0	0	60,296	120,592	100.00
4-2-3800-9200 TRANSFER TO RESERVE	78,464	100,000	100,000	92,821	0	175,000	100,000	(42.86)
4-2-3800-9205 TRANSFER INTEREST TO RESERVES	17,641	15,679	19,753	17,691	0	0	0	0.00
4-2-3800-9290 TRANSFER TO OPERATING RESERVE	0	28,691	0	9,564	0	0	0	0.00
Total EXPENSES	462,872	503,017	437,922	467,937	351,462	750,677	956,514	27.42
Total DEPARTMENT 3800	(57,004)	(34,530)	(183,477)	(91,670)	(417,572)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
SEWER REVENUE FUND					
DEPARTMENT 3800					
REVENUES					
SEWAGE DISPOSAL - OK FALLS					
4-1-3800-4500 USER FEES	(500,964)	(794,522)	(803,792)	(810,079)	(815,543)
4-1-3800-4510 CONNECTION & EXTENSION FEES	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
4-1-3800-4520 NEW SERVICES INSTALLATION FEES	(2,550)	(2,550)	(2,550)	(2,550)	(2,550)
4-1-3800-4570 USER FEES - CAPITAL	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
4-1-3800-9990 PRIOR YEARS SURPLUS	(150,000)	0	0	0	0
Total REVENUES	(956,514)	(1,100,072)	(1,109,342)	(1,115,629)	(1,121,093)
EXPENSES					
SEWAGE DISPOSAL - OK FALLS					
4-2-3800-1000 SALARIES & WAGES	225,164	392,630	398,110	403,755	409,565
4-2-3800-1400 ADMINISTRATION CHARGES	32,667	43,905	45,225	45,225	45,225
4-2-3800-1500 IS	9,083	9,000	9,010	9,010	9,010
4-2-3800-2500 OPERATIONS	130,000	102,775	104,111	104,111	104,111
4-2-3800-2595 OP - SW - ENVIRONMENTAL MONITORING	50,000	55,000	55,000	55,000	55,000
4-2-3800-2640 OPERATIONS - HEALTH & SAFETY	567	574	581	581	581
4-2-3800-3000 CONSULTANTS	10,000	7,000	7,000	7,000	7,000
4-2-3800-4000 EDUCATION & TRAINING	2,206	2,235	2,264	2,264	2,264
4-2-3800-5400 DEPRECIATION	5,000	5,000	5,000	5,000	5,000
4-2-3800-5500 CAPITAL EXPENDITURES	5,000	5,000	5,000	5,000	4,000
4-2-3800-6000 INSURANCE - PROPERTY	2,332	2,402	2,450	2,499	2,549
4-2-3800-6050 INSURANCE - LIABILITY	19,076	19,458	19,847	20,244	20,649
4-2-3800-6150 INSURANCE - ENVIRONMENTAL	5,853	6,029	6,150	6,273	6,398
4-2-3800-6200 LEGAL FEES	1,500	1,500	1,500	1,500	1,500
4-2-3800-8200 TRAVEL/LEASING	16,922	17,420	17,950	18,023	18,097
4-2-3800-8500 UTILITIES	41,000	30,000	30,000	30,000	30,000
4-2-3800-9010 DEBT INTEREST	179,552	179,552	179,552	179,552	179,552
4-2-3800-9020 DEBT PRINCIPAL	120,592	120,592	120,592	120,592	120,592
4-2-3800-9200 TRANSFER TO RESERVE	100,000	100,000	100,000	100,000	100,000
Total EXPENSES	956,514	1,100,072	1,109,342	1,115,629	1,121,093
Total DEPARTMENT 3800	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
SEWER REVENUE FUND								
DEPARTMENT 3801								
REVENUES								
SEWAGE DISPOSAL-OK FALLS CAPITAL PROJE								
4-1-3801-7200 DEBENTURE PROCEEDS	0	0	(1,000,000)	(333,333)	(1,900,000)	(4,170,000)	(2,122,017)	(49.11)
4-1-3801-8900 CAPITAL GRANT	0	(208,761)	(1,313,322)	(507,361)	(4,731,244)	(5,560,000)	(1,700,000)	(69.42)
4-1-3801-9990 PRIOR YEARS SURPLUS	0	0	155,770	51,923	(149,837)	160,000	0	(100.00)
Total REVENUES	0	(208,761)	(2,157,552)	(788,771)	(6,781,081)	(9,570,000)	(3,822,017)	(60.06)
EXPENSES								
SEWAGE DISPOSAL-OK FALLS CAPITAL PROJE								
4-2-3801-1000 SALARIES & WAGES	0	47,970	42,135	30,035	20,436	70,000	72,017	2.88
4-2-3801-3000 CONSULTANTS - DESIGN FEES	0	307,571	520,117	275,896	353,975	0	0	0.00
4-2-3801-4000 EDUCATION & TRAINING	0	142	0	47	0	0	0	0.00
4-2-3801-5500 CAPITAL EXPENDITURES	0	8,849	1,445,398	484,749	7,955,095	9,500,000	3,750,000	(60.53)
4-2-3801-8200 TRAVEL/LEASING	0	0	65	22	0	0	0	0.00
Total EXPENSES	0	364,531	2,007,715	790,749	8,329,507	9,570,000	3,822,017	(60.06)
Total DEPARTMENT 3801	0	155,770	(149,837)	1,978	1,548,426	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
SEWER REVENUE FUND					
DEPARTMENT 3801					
REVENUES					
SEWAGE DISPOSAL-OK FALLS CAPITAL PROJE					
4-1-3801-7200 DEBENTURE PROCEEDS	(2,122,017)	0	0	0	0
4-1-3801-8900 CAPITAL GRANT	(1,700,000)	0	0	0	0
Total REVENUES	(3,822,017)	0	0	0	0
EXPENSES					
SEWAGE DISPOSAL-OK FALLS CAPITAL PROJE					
4-2-3801-1000 SALARIES & WAGES	72,017	0	0	0	0
4-2-3801-5500 CAPITAL EXPENDITURES	3,750,000	0	0	0	0
Total EXPENSES	3,822,017	0	0	0	0
Total DEPARTMENT 3801	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3810								
REVENUES								
OSOYOOS SEWER PROJECT - AREA A								
1-1-3810-1500 PARCEL TAX	0	0	0	0	0	0	(110,500)	0.00
1-1-3810-6290 TRANSFER FROM OPERATING RESERVES	0	0	0	0	0	0	(500)	0.00
1-1-3810-7200 DEBENTURE PROCEEDS	0	0	0	0	0	(1,248,000)	(1,248,000)	0.00
1-1-3810-9990 PRIOR YEARS SURPLUS	(20,617)	(20,148)	(18,197)	(19,654)	(18,051)	(17,500)	0	(100.00)
Total REVENUES	(20,617)	(20,148)	(18,197)	(19,654)	(18,051)	(1,265,500)	(1,359,000)	7.39
EXPENSES								
OSOYOOS SEWER PROJECT - AREA A								
1-2-3810-1400 ADMINISTRATION CHARGES	0	0	0	0	1,000	1,000	1,000	0.00
1-2-3810-2900 OSOYOOS NW SECTOR SEWER FEASIBILITY	469	1,951	146	855	116	0	0	0.00
1-2-3810-6200 Legal Fees	0	0	0	0	942	0	0	0.00
1-2-3810-9010 DEBT INTEREST	0	0	0	0	0	0	65,000	0.00
1-2-3810-9020 DEBT PRINCIPAL	0	0	0	0	0	0	45,000	0.00
1-2-3810-9290 TRANSFER TO OPERATING RESERVES	0	0	0	0	0	16,500	0	(100.00)
1-2-3810-9450 TRANSFER TO TOWN OF OSOYOOS-SEWER	0	0	0	0	0	1,248,000	1,248,000	0.00
Total EXPENSES	469	1,951	146	855	2,058	1,265,500	1,359,000	7.39
Total DEPARTMENT 3810	(20,148)	(18,197)	(18,051)	(18,799)	(15,993)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3810					
REVENUES					
OSOYOOS SEWER PROJECT - AREA A					
1-1-3810-1500 PARCEL TAX	(110,500)	(110,000)	(110,000)	(110,000)	(110,000)
1-1-3810-6290 TRANSFER FROM OPERATING RESERVES	(500)	(500)	(500)	(500)	(500)
1-1-3810-7200 DEBENTURE PROCEEDS	(1,248,000)	0	0	0	0
Total REVENUES	(1,359,000)	(110,500)	(110,500)	(110,500)	(110,500)
EXPENSES					
OSOYOOS SEWER PROJECT - AREA A					
1-2-3810-1400 ADMINISTRATION CHARGES	1,000	500	500	500	500
1-2-3810-9010 DEBT INTEREST	65,000	65,000	65,000	65,000	65,000
1-2-3810-9020 DEBT PRINCIPAL	45,000	45,000	45,000	45,000	45,000
1-2-3810-9450 TRANSFER TO TOWN OF OSOYOOS-SEWER	1,248,000	0	0	0	0
Total EXPENSES	1,359,000	110,500	110,500	110,500	110,500
Total DEPARTMENT 3810	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3820								
REVENUES								
SEPTAGE DISPOSAL SERVICE								
1-1-3820-1000 TAX REQUISITION	0	(27,285)	(27,000)	(18,095)	(27,250)	(27,250)	(27,250)	0.00
1-1-3820-9990 PRIOR YEARS SURPLUS	0	0	10,455	3,485	(16,295)	0	0	0.00
Total REVENUES	0	(27,285)	(16,545)	(14,610)	(43,545)	(27,250)	(27,250)	0.00
EXPENSES								
SEPTAGE DISPOSAL SERVICE								
1-2-3820-1400 ADMINISTRATION CHARGES	0	250	250	167	500	500	500	0.00
1-2-3820-3610 CONTRACTS - PENTICTON	0	37,490	0	12,497	0	26,750	26,750	0.00
Total EXPENSES	0	37,740	250	12,663	500	27,250	27,250	0.00
Total DEPARTMENT 3820	0	10,455	(16,295)	(1,947)	(43,045)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 3820					
REVENUES					
SEPTAGE DISPOSAL SERVICE					
1-1-3820-1000 TAX REQUISITION	(27,250)	(27,250)	(27,250)	(27,250)	(27,250)
Total REVENUES	(27,250)	(27,250)	(27,250)	(27,250)	(27,250)
EXPENSES					
SEPTAGE DISPOSAL SERVICE					
1-2-3820-1400 ADMINISTRATION CHARGES	500	500	500	500	500
1-2-3820-3610 CONTRACTS - PENTICTON	26,750	26,750	26,750	26,750	26,750
Total EXPENSES	27,250	27,250	27,250	27,250	27,250
Total DEPARTMENT 3820	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3900								
REVENUES								
WATER SYSTEM- APEX ALPINE CIRCLE								
3-1-3900-1500 PARCEL TAX	(20,346)	(45,896)	(32,690)	(32,977)	(20,062)	(20,062)	(26,296)	31.07
3-1-3900-2700 INTEREST INCOME	(306)	(217)	(225)	(249)	(301)	0	0	0.00
3-1-3900-6070 TRANSFER FR RESERVE GAS TAX	0	0	0	0	(200,000)	(200,000)	0	(100.00)
3-1-3900-7200 DEBENTURE PROCEEDS	0	0	0	0	0	(250,000)	(250,000)	0.00
3-1-3900-9000 MISCELLANEOUS REVENUE	(382)	0	0	(127)	0	0	0	0.00
3-1-3900-9990 PRIOR YEARS SURPLUS	(4,186)	0	(25,333)	(9,840)	(32,926)	(30,000)	250,000	(933.33)
Total REVENUES	(25,220)	(46,113)	(58,248)	(43,194)	(253,288)	(500,062)	(26,296)	(94.74)
EXPENSES								
WATER SYSTEM- APEX ALPINE CIRCLE								
3-2-3900-1000 SALARIES & WAGES	11,732	14,278	17,437	14,483	25,533	11,452	3,343	(70.81)
3-2-3900-1020 SALARIES & WAGES - CAPITAL	0	0	0	0	27	15,187	1,452	(90.44)
3-2-3900-1150 OVERTIME	121	0	0	40	0	0	0	0.00
3-2-3900-1400 ADMINISTRATION CHARGES	1,625	1,670	1,670	1,655	1,848	1,848	1,956	5.84
3-2-3900-2500 OPERATIONS	3,683	632	2,878	2,398	1,868	2,155	0	(100.00)
3-2-3900-2621 OP - W&S - WATER QUALITY MONITORING	810	692	497	666	236	872	0	(100.00)
3-2-3900-3000 CONSULTANTS	0	0	0	0	51,857	65,000	0	(100.00)
3-2-3900-4220 SPECIAL PROJECTS - AMEND BYLAW	58	58	0	39	0	0	0	0.00
3-2-3900-5400 DEPRECIATION	1,061	1,093	1,093	1,082	1,159	1,159	1,194	3.02
3-2-3900-5500 CAPITAL EXPENDITURES	0	0	0	0	351,858	385,000	10,000	(97.40)
3-2-3900-6000 INSURANCE - PROPERTY	0	0	0	0	0	435	448	2.99
3-2-3900-6050 INSURANCE - LIABILITY	185	146	132	154	136	160	153	(4.38)
3-2-3900-7000 SUPPLIES	48	13	0	20	0	0	0	0.00
3-2-3900-8200 TRAVEL/LEASING	1,740	1,981	1,391	1,704	0	1,794	250	(86.06)
3-2-3900-9010 DEBT INTEREST	0	0	0	0	0	0	7,500	0.00
3-2-3900-9200 TRANSFER TO RESERVE	2,313	0	0	771	15,000	15,000	0	(100.00)
3-2-3900-9205 TRANSFER INTEREST TO RESERVES	306	217	225	249	301	0	0	0.00
3-2-3900-9300 CONTINGENCY	1,538	0	0	513	0	0	0	0.00
Total EXPENSES	25,220	20,780	25,322	23,774	449,824	500,062	26,296	(94.74)
Total DEPARTMENT 3900	0	(25,333)	(32,926)	(19,420)	196,536	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3900					
REVENUES					
WATER SYSTEM- APEX ALPINE CIRCLE					
3-1-3900-1500 PARCEL TAX	(48,418)	(75,513)	(76,400)	(77,298)	(78,288)
3-1-3900-9990 PRIOR YEARS SURPLUS	(5,000)	0	0	0	0
Total REVENUES	(53,418)	(75,513)	(76,400)	(77,298)	(78,288)
EXPENSES					
WATER SYSTEM- APEX ALPINE CIRCLE					
3-2-3900-1000 SALARIES & WAGES	3,343	11,965	12,325	12,695	13,075
3-2-3900-1020 SALARIES & WAGES - CAPITAL	1,452	16,990	17,490	18,015	18,555
3-2-3900-1400 ADMINISTRATION CHARGES	1,956	1,870	1,870	1,870	1,893
3-2-3900-2500 OPERATIONS	20,000	20,000	20,000	20,000	20,000
3-2-3900-2621 OP - W&S - WATER QUALITY MONITORING	872	0	0	0	0
3-2-3900-5400 DEPRECIATION	1,194	1,230	1,230	1,230	1,245
3-2-3900-5500 CAPITAL EXPENDITURES	15,000	0	0	0	0
3-2-3900-6000 INSURANCE - PROPERTY	448	461	461	461	467
3-2-3900-6050 INSURANCE - LIABILITY	153	156	159	162	165
3-2-3900-8200 TRAVEL/LEASING	1,500	1,841	1,865	1,865	1,888
3-2-3900-9010 DEBT INTEREST	7,500	12,500	12,500	12,500	12,500
3-2-3900-9020 DEBT PRINCIPAL	0	8,500	8,500	8,500	8,500
Total EXPENSES	53,418	75,513	76,400	77,298	78,288
Total DEPARTMENT 3900	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3910								
REVENUES								
WATER SYSTEM - SAGE MESA								
3-1-3910-3000 CONTRACT FEES	(173)	(80,986)	(70,360)	(50,506)	(123,629)	(61,119)	(77,970)	27.57
3-1-3910-4520 NEW SERVICES INSTALLATION FEES	0	0	(3,360)	(1,120)	0	0	0	0.00
3-1-3910-9990 PRIOR YEARS SURPLUS	0	0	(4,680)	(1,560)	(5,665)	(3,500)	0	(100.00)
Total REVENUES	(173)	(80,986)	(78,401)	(53,187)	(129,294)	(64,619)	(77,970)	20.66
EXPENSES								
WATER SYSTEM - SAGE MESA								
3-2-3910-1000 SALARIES & WAGES	94	42,759	45,898	29,584	49,459	35,467	47,462	33.82
3-2-3910-1001 SALARIES & WAGES - NON RECOVERABLE	0	1,850	1,837	1,229	7,733	1,771	1,801	1.69
3-2-3910-1500 IS	0	0	0	0	971	971	1,882	93.82
3-2-3910-2500 OPERATIONS	0	22,555	23,928	15,494	42,469	24,360	24,725	1.50
3-2-3910-3000 CONSULTING FEES	0	9,003	1,049	3,351	10,252	0	0	0.00
3-2-3910-7000 SUPPLIES	79	139	24	81	72	2,050	2,100	2.44
Total EXPENSES	173	76,306	72,736	49,738	110,956	64,619	77,970	20.66
Total DEPARTMENT 3910	0	(4,680)	(5,665)	(3,448)	(18,338)	0	0	(100.00)



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3910					
REVENUES					
WATER SYSTEM - SAGE MESA					
3-1-3910-3000 CONTRACT FEES	(77,970)	(79,588)	(80,818)	(80,818)	(80,818)
Total REVENUES	(77,970)	(79,588)	(80,818)	(80,818)	(80,818)
EXPENSES					
WATER SYSTEM - SAGE MESA					
3-2-3910-1000 SALARIES & WAGES	47,462	50,193	50,946	50,946	50,946
3-2-3910-1001 SALARIES & WAGES - NON RECOVERABLE	1,801	2,150	2,200	2,200	2,200
3-2-3910-1500 IS	1,882	0	0	0	0
3-2-3910-2500 OPERATIONS	24,725	25,096	25,472	25,472	25,472
3-2-3910-7000 SUPPLIES	2,100	2,150	2,200	2,200	2,200
Total EXPENSES	77,970	79,588	80,818	80,818	80,818
Total DEPARTMENT 3910	0	0	0	0	0



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3920								
REVENUES								
WATER SYSTEM - FAULDER								
3-1-3920-1500 PARCEL TAX	(133,774)	(133,879)	(121,868)	(129,840)	(134,111)	(134,111)	(134,311)	0.15
3-1-3920-2700 INTEREST INCOME	(314)	(494)	(1,582)	(797)	(1,562)	0	0	0.00
3-1-3920-2930 BC BUILDING CANADA GRANT FUNDING	(5,000)	0	5,000	0	0	0	0	0.00
3-1-3920-4510 CONNECTION & EXTENTION FEES	0	0	0	0	0	(1,000)	0	(100.00)
3-1-3920-5000 MFA SURPLUS	0	0	(5,756)	(1,919)	(9,549)	0	0	0.00
3-1-3920-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(15,000)	(3,000)	(80.00)
3-1-3920-9990 PRIOR YEARS SURPLUS	10,187	(42,832)	(50,232)	(27,626)	(24,293)	(25,000)	(60,000)	140.00
Total REVENUES	(128,901)	(177,205)	(174,439)	(160,182)	(169,515)	(175,111)	(197,311)	12.68
EXPENSES								
WATER SYSTEM - FAULDER								
3-2-3920-1000 SALARIES & WAGES	28,400	53,600	51,005	44,335	45,327	57,886	55,512	(4.10)
3-2-3920-1400 ADMINISTRATION CHARGES	3,245	3,340	3,340	3,308	5,618	5,618	5,652	0.61
3-2-3920-1500 IS	1,093	3,500	0	1,531	1,942	1,942	2,037	4.89
3-2-3920-2500 OPERATIONS	3,180	1,487	3,988	2,885	5,783	9,900	10,200	3.03
3-2-3920-2621 OP - W&S - WATER QUALITY MONITORING	1,808	1,713	1,560	1,694	1,213	2,540	2,570	1.18
3-2-3920-2622 OP - W&S - INSTALLATION NEW SERVICES	0	0	0	0	0	1,000	1,000	0.00
3-2-3920-3000 CONSULTANTS	6,180	2,622	1,160	3,321	2,137	5,000	5,000	0.00
3-2-3920-4000 EDUCATION & TRAINING	477	183	221	294	0	500	500	0.00
3-2-3920-5400 DEPRECIATION	1,061	1,093	1,186	1,113	1,200	1,200	1,200	0.00
3-2-3920-5500 CAPITAL EXPENDITURES	0	33	0	11	0	0	0	0.00
3-2-3920-6000 INSURANCE - PROPERTY	518	522	532	524	568	750	568	(24.27)
3-2-3920-6050 INSURANCE - LIABILITY	731	564	508	601	510	600	572	(4.67)
3-2-3920-7000 SUPPLIES	179	143	0	107	0	0	0	0.00
3-2-3920-8200 TRAVEL/LEASING	3,607	3,056	2,434	3,032	0	4,000	4,000	0.00
3-2-3920-8500 UTILITIES	9,599	8,945	9,187	9,244	10,576	10,675	11,000	3.04
3-2-3920-9010 DEBT INTEREST	16,000	16,000	13,764	15,255	0	73,500	37,500	(48.98)
3-2-3920-9020 DEBT PRINCIPAL	9,678	9,678	9,678	9,678	0	0	0	0.00
3-2-3920-9205 TRANSFER INTEREST ON RESERVES	314	494	1,582	797	1,562	0	0	0.00
3-2-3920-9290 TRANSFER TO OPERATING RESERVE	0	20,000	50,000	23,333	0	0	60,000	0.00
Total EXPENSES	86,069	126,973	150,146	121,063	76,435	175,111	197,311	12.68
Total DEPARTMENT 3920	(42,832)	(50,232)	(24,293)	(39,119)	(93,081)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3920					
REVENUES					
WATER SYSTEM - FAULDER					
3-1-3920-1500 PARCEL TAX	(134,311)	(218,798)	(221,679)	(224,632)	(226,781)
3-1-3920-4510 CONNECTION & EXTENTION FEES	0	(1,000)	(1,000)	(1,000)	(1,000)
3-1-3920-6290 TRANSFER FROM OPERATING RESERVE	(3,000)	(15,000)	(15,000)	(15,000)	(15,000)
3-1-3920-9990 PRIOR YEARS SURPLUS	(60,000)	0	0	0	0
Total REVENUES	(197,311)	(234,798)	(237,679)	(240,632)	(242,781)
EXPENSES					
WATER SYSTEM - FAULDER					
3-2-3920-1000 SALARIES & WAGES	55,512	66,720	68,720	70,780	72,905
3-2-3920-1400 ADMINISTRATION CHARGES	5,652	5,845	5,962	6,081	6,081
3-2-3920-1500 IS	2,037	2,060	2,120	2,180	2,180
3-2-3920-2500 OPERATIONS	10,200	10,500	10,800	11,100	11,100
3-2-3920-2621 OP - W&S - WATER QUALITY MONITORING	2,570	2,610	2,650	2,690	2,690
3-2-3920-2622 OP - W&S - INSTALLATION NEW SERVICES	1,000	1,000	1,000	1,000	1,000
3-2-3920-3000 CONSULTANTS	5,000	5,000	5,000	5,000	5,000
3-2-3920-4000 EDUCATION & TRAINING	500	500	500	500	500
3-2-3920-5400 DEPRECIATION	1,200	1,200	1,200	1,200	1,200
3-2-3920-6000 INSURANCE - PROPERTY	568	585	597	609	621
3-2-3920-6050 INSURANCE - LIABILITY	572	583	595	607	619
3-2-3920-8200 TRAVEL/LEASING	4,000	4,000	4,000	4,000	4,000
3-2-3920-8500 UTILITIES	11,000	11,330	11,670	12,020	12,020
3-2-3920-9010 DEBT INTEREST	37,500	73,500	73,500	73,500	73,500
3-2-3920-9020 DEBT PRINCIPAL	0	49,365	49,365	49,365	49,365
3-2-3920-9290 TRANSFER TO OPERATING RESERVE	60,000	0	0	0	0
Total EXPENSES	197,311	234,798	237,679	240,632	242,781
Total DEPARTMENT 3920	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3921								
REVENUES								
WATER SYSTEM - FAULDER CAPITAL PROJECT								
3-1-3921-2900 BUILDING CANADA GRANT	0	0	0	0	0	(585,235)	(585,235)	0.00
3-1-3921-7200 DEBENTURE PROCEEDS	0	0	0	0	0	(1,469,765)	(1,254,765)	(14.63)
3-1-3921-8000 TOWNS FOR TOMORROW GRANT	0	(86,453)	(24,492)	(36,981)	0	(245,000)	(235,000)	(4.08)
3-1-3921-9990 PRIOR YEARS SURPLUS	0	33	33	22	408	0	0	0.00
Total REVENUES	0	(86,420)	(24,459)	(36,960)	408	(2,300,000)	(2,075,000)	(9.78)
EXPENSES								
WATER SYSTEM - FAULDER CAPITAL PROJECT								
3-2-3921-1000 SALARIES & WAGES	33	0	0	11	0	0	0	0.00
3-2-3921-5500 CAPITAL EXPENDITURES	0	86,453	24,492	36,981	10,430	2,300,000	2,075,000	(9.78)
3-2-3921-8000 ADVERTISING	0	0	375	125	0	0	0	0.00
Total EXPENSES	33	86,453	24,867	37,118	10,430	2,300,000	2,075,000	(9.78)
Total DEPARTMENT 3921	33	33	408	158	10,838	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3921					
REVENUES					
WATER SYSTEM - FAULDER CAPITAL PROJECT					
3-1-3921-2900 BUILDING CANADA GRANT	(585,235)	0	0	0	0
3-1-3921-7200 DEBENTURE PROCEEDS	(1,254,765)	0	0	0	0
3-1-3921-8000 TOWNS FOR TOMORROW GRANT	(235,000)	0	0	0	0
Total REVENUES	(2,075,000)	0	0	0	0
EXPENSES					
WATER SYSTEM - FAULDER CAPITAL PROJECT					
3-2-3921-5500 CAPITAL EXPENDITURES	2,075,000	0	0	0	0
Total EXPENSES	2,075,000	0	0	0	0
Total DEPARTMENT 3921	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
WATER REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 3940								
REVENUES								
WATER SYSTEM - NARAMATA								
3-1-3940-1500 PARCEL TAX	(149,781)	(120,047)	(109,793)	(126,541)	(109,900)	(109,900)	(109,900)	0.00
3-1-3940-2500 RECOVERIES	0	0	(3,237)	(1,079)	0	(16,400)	(16,400)	0.00
3-1-3940-2700 INTEREST & PENALTIES	(101,054)	(69,814)	(80,669)	(83,846)	(55,677)	0	0	0.00
3-1-3940-2910 OBWB - WATER CONS. PROGRAM CO-ORD.	(25,000)	0	(10,000)	(11,667)	0	0	0	0.00
3-1-3940-2920 GAS TAX FUNDING	(13,564)	(1,436)	0	(5,000)	0	0	0	0.00
3-1-3940-4000 RENTAL REVENUE	(3,600)	0	0	(1,200)	0	(3,600)	(3,600)	0.00
3-1-3940-4500 USER FEES	(834,705)	(823,859)	(895,262)	(851,275)	(953,733)	(927,085)	(1,037,243)	11.88
3-1-3940-4510 CONNECTION & EXTENSION FEES	(3,600)	(525)	(5,000)	(3,042)	(500)	(1,639)	(1,688)	2.99
3-1-3940-4520 NEW SERVICES INSTALLATION FEES	(9,246)	(8,893)	(8,601)	(8,913)	(2,936)	0	(3,000)	0.00
3-1-3940-4541 CEC - LOWER ZONE	0	(108,300)	(11,400)	(39,900)	0	0	0	0.00
3-1-3940-4560 CAPITAL CHARGE - DUALLING WATER LINES	(125,625)	(125,731)	(130,888)	(127,415)	(130,607)	(125,000)	(125,000)	0.00
3-1-3940-6000 TRANSFER FROM RESERVE	(51,218)	(46,496)	(19,406)	(39,040)	(346,000)	(346,000)	(90,000)	(73.99)
3-1-3940-6030 TRANSFER FROM RESERVE - LOWER ZONE	0	0	0	0	0	0	(250,000)	0.00
3-1-3940-6060 TRANSFER FROM RESERVE - EMERGENCY	0	0	0	0	(54,000)	(54,000)	(250,000)	362.96
3-1-3940-6070 TRANSFER FROM RESERVE - GAS TAX	0	0	0	0	(176,029)	(246,000)	(280,000)	13.82
3-1-3940-8010 PROVINCIAL GRANTS - INFRASTRUCTURE	(2)	0	0	(1)	0	0	0	0.00
3-1-3940-9000 MISCELLANEOUS REVENUE	(90)	(2,821)	(3,992)	(2,301)	(4,405)	0	(154,000)	0.00
3-1-3940-9990 PRIOR YEARS SURPLUS	(115,898)	(227,533)	(289,780)	(211,070)	(165,207)	(195,000)	200,000	(202.56)
Total REVENUES	(1,433,383)	(1,535,455)	(1,568,027)	(1,512,288)	(1,998,993)	(2,024,624)	(2,120,831)	4.75
EXPENSES								
WATER SYSTEM - NARAMATA								
3-2-3940-1000 SALARIES & WAGES	329,240	305,333	307,083	313,885	319,562	353,693	366,576	3.64
3-2-3940-1150 OVERTIME	1,078	0	0	359	0	0	0	0.00
3-2-3940-1400 ADMINISTRATION CHARGES	43,285	44,580	44,580	44,148	45,566	45,566	42,326	(7.11)
3-2-3940-1500 IS	8,195	14,200	16,163	12,853	16,595	16,595	18,299	10.27
3-2-3940-2310 SYSTEM MTNCE - WATER SYSTEM	0	0	0	0	0	0	50,000	0.00
3-2-3940-2311 SYSTEM MTNCE - WATER - DISTRIBUTION S'	0	0	0	0	0	0	40,000	0.00
3-2-3940-2500 OPERATIONS	126,464	102,934	131,007	120,135	144,781	123,500	125,106	1.30
3-2-3940-2621 OP - W&S - WATER QUALITY MONITORING	7,742	7,148	8,445	7,778	9,083	12,314	12,474	1.30
3-2-3940-2625 OP - W&S - SURVEY COSTS	0	0	496	165	0	5,000	5,000	0.00
3-2-3940-2640 OPERATIONS - HEALTH & SAFETY	0	0	127	42	1,372	500	500	0.00
3-2-3940-2662 OP - STUDIES - SURVEYS (RIGHT OF WAY)	0	0	14,347	4,782	1,327	5,060	5,000	(1.19)
3-2-3940-2900 OBWB WATER CONSERVATION ED. PROGRA	0	0	8,555	2,852	5,842	0	0	0.00
3-2-3940-2910 OBWB - WATER CONS. CO-ORD. GRANT EXP	25,000	3,315	152	9,489	67	0	0	0.00
3-2-3940-2920 METERING PROGRAM - GAS TAX FUNDING	13,564	0	0	4,521	187,314	246,000	30,000	(87.80)
3-2-3940-2950 ASSET MANAGEMENT PLAN	0	0	0	0	0	54,000	0	(100.00)
3-2-3940-3000 CONSULTANTS	6,710	19,155	1,603	9,156	68,252	37,522	80,000	113.21
3-2-3940-3750 AGREEMENT - PROPERTY LEASE	6,090	6,690	6,690	6,490	6,690	7,000	7,316	4.51
3-2-3940-4000 EDUCATION & TRAINING	1,935	2,438	4,851	3,075	958	3,000	7,797	159.90
3-2-3940-4100 MEMBERSHIP & DUES	1,528	1,052	970	1,183	989	1,200	2,837	136.42
3-2-3940-5400 DEPRECIATION/REPLACEMENT VEHICLES	10,609	10,927	10,927	10,821	11,593	11,593	11,941	3.00
3-2-3940-5500 CAPITAL EXPENDITURES	0	6,396	18,623	8,340	626,466	320,000	550,000	71.88

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

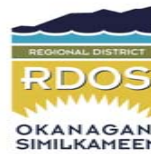
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
WATER REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
3-2-3940-5550 CAPITAL- AREA E METERING PROG (GAS TA.	0	0	226	75	0	0	0	0.00
3-2-3940-5560 CAPITAL EXPENDITURES - LANDSCAPING	11,693	0	0	3,898	0	0	0	0.00
3-2-3940-6000 INSURANCE - PROPERTY	7,173	7,215	7,338	7,242	7,827	10,927	7,827	(28.37)
3-2-3940-6050 INSURANCE - LIABILITY	5,855	4,744	4,032	4,877	3,800	4,225	4,264	0.92
3-2-3940-6200 LEGAL FEES	17,051	35,748	52,163	34,987	175,335	40,000	40,000	0.00
3-2-3940-7000 SUPPLIES	1,795	1,517	231	1,181	117	0	0	0.00
3-2-3940-8010 ADVERTISING - PUBLIC EDUCATION	812	1,540	1,761	1,371	1,496	2,000	2,000	0.00
3-2-3940-8200 TRAVEL/LEASING	23,194	23,727	21,000	22,640	345	30,000	25,000	(16.67)
3-2-3940-8500 UTILITIES	157,944	153,216	153,633	154,931	149,936	172,210	160,000	(7.09)
3-2-3940-8520 UTILITIES - TELEPHONE	15,475	10,098	9,007	11,527	8,841	17,651	11,500	(34.85)
3-2-3940-9010 DEBT INTEREST	100,561	100,561	100,561	100,561	100,561	100,561	100,561	0.00
3-2-3940-9020 DEBT PRINCIPAL	54,507	54,507	54,507	54,507	54,507	54,507	54,507	0.00
3-2-3940-9200 TRANSFER TO RESERVE	0	108,300	217,500	108,600	70,000	220,000	80,000	(63.64)
3-2-3940-9205 TRANSFER INTEREST TO RESERVES	96,542	69,188	80,669	82,133	55,677	0	0	0.00
3-2-3940-9230 TRANSFER TO RESERVE - EMERGENCY	1,550	0	0	517	0	0	150,000	0.00
3-2-3940-9250 TRF TO RESERVE - DUALLING SYSTEMS	125,625	125,731	125,000	125,452	125,000	125,000	125,000	0.00
3-2-3940-9295 TRANSFER TO DEPOSIT ACCOUNT	4,632	785	0	1,805	0	0	0	0.00
3-2-3940-9300 CONTINGENCY	2	24,632	575	8,403	1,170	5,000	5,000	0.00
Total EXPENSES	1,205,850	1,245,675	1,402,821	1,284,782	2,201,069	2,024,624	2,120,831	4.75
Total DEPARTMENT 3940	(227,533)	(289,780)	(165,207)	(227,506)	202,075	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3940					
REVENUES					
WATER SYSTEM - NARAMATA					
3-1-3940-1500 PARCEL TAX	(109,900)	(109,900)	(109,900)	(109,900)	(109,900)
3-1-3940-2500 RECOVERIES	(16,400)	(16,400)	(16,400)	(16,400)	(16,400)
3-1-3940-4000 RENTAL REVENUE	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)
3-1-3940-4500 USER FEES	(1,037,243)	(1,072,600)	(1,092,464)	(1,114,456)	(1,128,352)
3-1-3940-4510 CONNECTION & EXTENSION FEES	(1,688)	(1,688)	(1,688)	(1,688)	(1,688)
3-1-3940-4520 NEW SERVICES INSTALLATION FEES	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
3-1-3940-4560 CAPITAL CHARGE - DUALLING WATER LINES	(125,000)	(125,000)	(125,000)	(125,000)	(125,000)
3-1-3940-6000 TRANSFER FROM RESERVE	(90,000)	(515,000)	(100,000)	(100,000)	(100,000)
3-1-3940-6030 TRANSFER FROM RESERVE - LOWER ZONE	(250,000)	0	0	0	0
3-1-3940-6060 TRANSFER FROM RESERVE - EMERGENCY	(250,000)	0	0	0	0
3-1-3940-6070 TRANSFER FROM RESERVE - GAS TAX	(280,000)	0	0	0	0
3-1-3940-9000 MISCELLANEOUS REVENUE	(154,000)	0	0	0	0
3-1-3940-9990 PRIOR YEARS SURPLUS	200,000	0	0	0	0
Total REVENUES	(2,120,831)	(1,847,188)	(1,452,052)	(1,474,044)	(1,487,940)
EXPENSES					
WATER SYSTEM - NARAMATA					
3-2-3940-1000 SALARIES & WAGES	366,576	371,055	382,185	393,655	405,460
3-2-3940-1400 ADMINISTRATION CHARGES	42,326	43,000	43,000	43,000	43,000
3-2-3940-1500 IS	18,299	15,670	15,670	15,670	15,670
3-2-3940-2310 SYSTEM MTNCE - WATER SYSTEM	50,000	0	0	0	0
3-2-3940-2311 SYSTEM MTNCE - WATER - DISTRIBUTION S'	40,000	40,000	40,000	40,000	40,000
3-2-3940-2500 OPERATIONS	125,106	126,732	128,380	128,380	128,380
3-2-3940-2621 OP - W&S - WATER QUALITY MONITORING	12,474	12,636	12,800	12,800	12,800
3-2-3940-2625 OP - W&S - SURVEY COSTS	5,000	5,000	5,000	5,000	5,000
3-2-3940-2640 OPERATIONS - HEALTH & SAFETY	500	515	515	515	515
3-2-3940-2662 OP - STUDIES - SURVEYS (RIGHT OF WAY)	5,000	0	0	0	0
3-2-3940-2920 METERING PROGRAM - GAS TAX FUNDING	30,000	0	0	0	0
3-2-3940-3000 CONSULTANTS	80,000	38,504	39,000	39,000	39,000
3-2-3940-3750 AGREEMENT - PROPERTY LEASE	7,316	7,535	7,535	7,535	7,535
3-2-3940-4000 EDUCATION & TRAINING	7,797	7,898	8,000	8,000	8,000
3-2-3940-4100 MEMBERSHIP & DUES	2,837	2,874	2,911	2,911	2,911
3-2-3940-5400 DEPRECIATION/REPLACEMENT VEHICLES	11,941	11,941	11,941	11,941	11,941
3-2-3940-5500 CAPITAL EXPENDITURES	550,000	515,000	100,000	100,000	100,000
3-2-3940-6000 INSURANCE - PROPERTY	7,827	12,299	12,299	12,299	12,299
3-2-3940-6050 INSURANCE - LIABILITY	4,264	4,349	4,436	4,525	4,616
3-2-3940-6200 LEGAL FEES	40,000	40,000	40,000	40,000	40,000
3-2-3940-8010 ADVERTISING - PUBLIC EDUCATION	2,000	2,000	5,965	5,965	5,965
3-2-3940-8200 TRAVEL/LEASING	25,000	25,000	25,000	33,433	33,433
3-2-3940-8500 UTILITIES	160,000	162,000	164,000	166,000	168,000
3-2-3940-8520 UTILITIES - TELEPHONE	11,500	18,112	18,347	18,347	18,347
3-2-3940-9010 DEBT INTEREST	100,561	100,561	100,561	100,561	100,561
3-2-3940-9020 DEBT PRINCIPAL	54,507	54,507	54,507	54,507	54,507



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
3-2-3940-9200 TRANSFER TO RESERVE	80,000	100,000	100,000	100,000	100,000
3-2-3940-9230 TRANSFER TO RESERVE - EMERGENCY	150,000	0	0	0	0
3-2-3940-9250 TRF TO RESERVE - DUALLING SYSTEMS	125,000	125,000	125,000	125,000	125,000
3-2-3940-9300 CONTINGENCY	5,000	5,000	5,000	5,000	5,000
Total EXPENSES	2,120,831	1,847,188	1,452,052	1,474,044	1,487,940
Total DEPARTMENT 3940	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

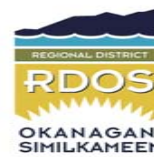
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3950								
REVENUES								
WATER SYSTEM - NARAMATA ADMIN.								
3-1-3950-1500 PARCEL TAX	(207,352)	(209,000)	(209,000)	(208,451)	(209,000)	(209,000)	(209,000)	0.00
3-1-3950-7200 DEBENTURE PROCEEDS	(144,208)	(151,419)	(158,990)	(151,539)	0	0	0	0.00
3-1-3950-9990 PRIOR YEARS SURPLUS	1,142,452	993,385	835,561	990,466	670,066	1,124,582	505,000	(55.09)
Total REVENUES	790,891	632,967	467,572	630,477	461,066	915,582	296,000	(67.67)
EXPENSES								
WATER SYSTEM - NARAMATA ADMIN.								
3-2-3950-1200 HONORARIUMS	0	100	0	33	0	0	0	0.00
3-2-3950-9010 DEBT INTEREST	83,854	83,854	83,854	83,854	83,854	83,854	83,854	0.00
3-2-3950-9020 DEBT PRINCIPAL	118,640	118,640	118,640	118,640	118,640	118,640	118,640	0.00
Total EXPENSES	202,494	202,594	202,494	202,527	202,494	202,494	202,494	0.00
Total DEPARTMENT 3950	993,385	835,561	670,066	833,004	663,560	1,118,076	498,494	(55.42)



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3950					
REVENUES					
WATER SYSTEM - NARAMATA ADMIN.					
3-1-3950-1500 PARCEL TAX	(209,000)	(209,000)	(209,000)	(209,000)	(209,000)
3-1-3950-9990 PRIOR YEARS SURPLUS	505,000	350,000	180,000	20,000	0
Total REVENUES	296,000	141,000	(29,000)	(189,000)	(209,000)
EXPENSES					
WATER SYSTEM - NARAMATA ADMIN.					
3-2-3950-9010 DEBT INTEREST	83,854	83,854	83,854	83,854	83,854
3-2-3950-9020 DEBT PRINCIPAL	118,640	118,640	118,640	118,640	118,640
Total EXPENSES	202,494	202,494	202,494	202,494	202,494
Total DEPARTMENT 3950	498,494	343,494	173,494	13,494	(6,506)



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3960								
REVENUES								
WATER SYSTEM - OLALLA								
3-1-3960-1000 TAX REQUISITION	(21,503)	(21,503)	(16,505)	(19,837)	(17,497)	(17,497)	(13,316)	(23.90)
3-1-3960-2700 INTEREST INCOME	(5,232)	(3,349)	(3,667)	(4,083)	(2,849)	0	0	0.00
3-1-3960-4500 USER FEES	(75,109)	(75,210)	(78,454)	(76,258)	(80,800)	(77,385)	(90,335)	16.73
3-1-3960-6000 TRANSFER FROM RESERVE	0	(34)	0	(11)	0	(50,000)	(32,000)	(36.00)
3-1-3960-6070 TRANSFER FROM RESERVE - GASTAX	0	0	(130,000)	(43,333)	0	0	0	0.00
3-1-3960-8040 PROVINCIAL GRANTS - WATER SYSTEM STU	0	(8,710)	(1,290)	(3,333)	0	0	0	0.00
3-1-3960-9000 MISCELLANEOUS REVENUE	0	0	0	0	(146)	0	0	0.00
3-1-3960-9990 PRIOR YEARS SURPLUS	(28,496)	(46,532)	(53,109)	(42,712)	(28,459)	(30,000)	(5,000)	(83.33)
Total REVENUES	(130,341)	(155,338)	(283,025)	(189,568)	(129,751)	(174,882)	(140,651)	(19.57)
EXPENSES								
WATER SYSTEM - OLALLA								
3-2-3960-1000 SALARIES & WAGES	26,352	28,985	31,200	28,846	42,213	44,525	49,190	10.48
3-2-3960-1150 OVERTIME	87	0	0	29	0	0	0	0.00
3-2-3960-1400 ADMINISTRATION CHARGES	5,410	5,570	5,570	5,517	6,963	6,963	8,704	25.00
3-2-3960-1500 IS	1,093	3,720	4,311	3,041	3,884	3,884	4,014	3.35
3-2-3960-2500 OPERATIONS	5,746	6,573	14,410	8,910	5,984	9,990	8,373	(16.19)
3-2-3960-2621 OP - W&S - WATER QUALITY MONITORING	1,702	1,547	1,331	1,527	1,577	1,642	2,105	28.20
3-2-3960-2640 OPERATIONS - HEALTH & SAFETY	0	0	22	7	0	164	169	3.05
3-2-3960-2900 LEAK DETECTION STUDY GRANT EXPENSES	0	12,433	3,070	5,168	0	0	0	0.00
3-2-3960-3000 CONSULTANTS	25	0	0	8	0	529	536	1.32
3-2-3960-4000 EDUCATION & TRAINING	775	183	679	546	0	529	536	1.32
3-2-3960-5400 DEPRECIATION	5,305	5,464	5,628	5,466	5,796	5,796	5,970	3.00
3-2-3960-5600 CAPITAL PROJECTS	33	46	136,836	45,638	530	50,000	32,000	(36.00)
3-2-3960-6000 INSURANCE - PROPERTY	409	413	422	415	448	796	448	(43.72)
3-2-3960-6050 INSURANCE - LIABILITY	666	506	456	543	470	552	527	(4.53)
3-2-3960-6200 LEGAL FEES	0	0	0	0	0	500	500	0.00
3-2-3960-7000 SUPPLIES	42	35	5	28	40	0	0	0.00
3-2-3960-8200 TRAVEL/LEASING	4,014	3,885	3,477	3,792	0	4,515	4,574	1.31
3-2-3960-8500 UTILITIES	9,262	8,905	9,206	9,124	9,208	7,139	7,232	1.30
3-2-3960-9010 DEBT INTEREST	8,786	6,111	6,111	7,003	6,111	6,110	6,110	0.00
3-2-3960-9020 DEBT PRINCIPAL	8,990	9,663	9,663	9,439	9,663	9,663	9,663	0.00
3-2-3960-9200 TRANSFER TO RESERVE	0	0	10,000	3,333	20,000	20,000	0	(100.00)
3-2-3960-9205 TRANSFER INTEREST TO RESERVES	5,112	3,191	3,667	3,990	2,849	0	0	0.00
3-2-3960-9290 TRANSFER TO OPERATING RESERVE	0	5,000	8,500	4,500	0	0	0	0.00
3-2-3960-9300 CONTINGENCY	0	0	0	0	48	1,585	0	(100.00)
Total EXPENSES	83,810	102,229	254,566	146,868	115,784	174,882	140,651	(19.57)
Total DEPARTMENT 3960	(46,532)	(53,109)	(28,459)	(42,700)	(13,967)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3960					
REVENUES					
WATER SYSTEM - OLALLA					
3-1-3960-1000 TAX REQUISITION	(13,316)	(15,773)	(12,046)	(12,046)	(12,046)
3-1-3960-4500 USER FEES	(90,335)	(104,284)	(121,909)	(103,532)	(103,558)
3-1-3960-6000 TRANSFER FROM RESERVE	(32,000)	0	0	0	0
3-1-3960-9990 PRIOR YEARS SURPLUS	(5,000)	0	0	0	0
Total REVENUES	(140,651)	(120,057)	(133,955)	(115,578)	(115,604)
EXPENSES					
WATER SYSTEM - OLALLA					
3-2-3960-1000 SALARIES & WAGES	49,190	47,100	48,510	49,965	49,965
3-2-3960-1400 ADMINISTRATION CHARGES	8,704	7,244	7,389	7,537	7,537
3-2-3960-1500 IS	4,014	4,110	4,110	4,110	4,110
3-2-3960-2500 OPERATIONS	8,373	8,482	8,592	8,592	8,592
3-2-3960-2621 OP - W&S - WATER QUALITY MONITORING	2,105	1,665	1,707	1,707	1,707
3-2-3960-2640 OPERATIONS - HEALTH & SAFETY	169	169	169	169	169
3-2-3960-3000 CONSULTANTS	536	543	550	550	550
3-2-3960-4000 EDUCATION & TRAINING	536	543	550	550	550
3-2-3960-5400 DEPRECIATION	5,970	5,970	5,970	5,970	5,970
3-2-3960-5600 CAPITAL PROJECTS	32,000	10,000	30,000	10,000	10,000
3-2-3960-6000 INSURANCE - PROPERTY	448	461	470	479	479
3-2-3960-6050 INSURANCE - LIABILITY	527	538	549	560	586
3-2-3960-6200 LEGAL FEES	500	500	500	500	500
3-2-3960-8200 TRAVEL/LEASING	4,574	4,633	4,693	4,693	4,693
3-2-3960-8500 UTILITIES	7,232	7,326	7,421	7,421	7,421
3-2-3960-9010 DEBT INTEREST	6,110	6,110	3,056	3,056	3,056
3-2-3960-9020 DEBT PRINCIPAL	9,663	9,663	8,990	8,990	8,990
3-2-3960-9200 TRANSFER TO RESERVE	0	5,000	729	729	729
Total EXPENSES	140,651	120,057	133,955	115,578	115,604
Total DEPARTMENT 3960	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3970								
REVENUES								
WATER SYSTEM - WEST BENCH								
3-1-3970-2700 INTEREST INCOME	0	0	(2,858)	(953)	(3,933)	0	0	0.00
3-1-3970-2950 Provincial Grant	0	0	0	0	(15,000)	0	0	0.00
3-1-3970-4500 USER FEES	0	0	(694)	(231)	(279,279)	(488,488)	(470,303)	(3.72)
3-1-3970-4505 LOAN PAYMENT COLLECTED	0	0	0	0	(166,250)	0	0	0.00
3-1-3970-4560 CAPITAL CHARGE	0	0	0	0	(122,410)	(128,600)	(128,600)	0.00
3-1-3970-6000 TRANSFER FROM RESERVE	0	0	0	0	0	(60,000)	0	(100.00)
3-1-3970-9000 MISCELLANEOUS REVENUE	0	0	(136)	(45)	0	0	0	0.00
3-1-3970-9990 PRIOR YEAR (SURPLUS)DEFICIT	0	0	(497,353)	(165,784)	(112,981)	70,000	0	(100.00)
Total REVENUES	0	0	(501,042)	(167,014)	(699,853)	(607,088)	(598,903)	(1.35)
EXPENSES								
WATER SYSTEM - WEST BENCH								
3-2-3970-1000 SALARIES & WAGES	0	0	273	91	2,988	0	50,427	0.00
3-2-3970-1001 SALARIES & WAGES - STAFF	0	0	7,874	2,625	38,909	23,099	0	(100.00)
3-2-3970-1400 ADMINISTRATION CHARGES	0	0	8,045	2,682	15,432	15,432	13,677	(11.37)
3-2-3970-1500 IS CHARGES	0	0	0	0	1,942	1,942	2,158	11.12
3-2-3970-2500 OPERATIONS	0	0	79,112	26,371	68,413	192,015	150,000	(21.88)
3-2-3970-3540 AGREEMENTS - AUDIT	0	0	631	210	0	0	0	0.00
3-2-3970-4000 EDUCATION & TRAINING	0	0	0	0	24	2,500	2,550	2.00
3-2-3970-4260 SPECIAL PROJECTS - REFERENDUM	0	0	0	0	3,603	0	0	0.00
3-2-3970-5500 CAPITAL EXPENDITURES	0	0	0	0	0	60,000	10,000	(83.33)
3-2-3970-6000 INSURANCE - PROPERTY	0	0	6,462	2,154	2,016	10,000	2,016	(79.84)
3-2-3970-6050 INSURANCE - LIABILITY	0	0	0	0	3,400	4,000	3,815	(4.63)
3-2-3970-6200 LEGAL FEES	0	0	110	37	9,771	12,000	12,240	2.00
3-2-3970-7000 SUPPLIES	0	0	10,468	3,489	662	10,000	10,200	2.00
3-2-3970-8010 ADVERTISING - PUBLIC EDUCATION	0	0	0	0	400	11,000	11,220	2.00
3-2-3970-8500 UTILITIES	0	0	22,469	7,490	31,109	2,500	13,000	420.00
3-2-3970-9010 DEBT INTEREST	0	0	8,655	2,885	7,777	27,000	27,000	0.00
3-2-3970-9020 DEBT PRINCIPAL	0	0	61,211	20,404	490,668	128,600	128,600	0.00
3-2-3970-9200 TRANSFER TO RESERVE	0	0	180,000	60,000	0	100,000	120,000	20.00
3-2-3970-9205 TRANSFER INTEREST TO RESERVES	0	0	2,751	917	3,643	0	0	0.00
3-2-3970-9300 CONTINGENCY	0	0	0	0	0	0	35,000	0.00
3-2-3970-9600 OTHER EXPENSES - MISC	0	0	0	0	37	7,000	7,000	0.00
Total EXPENSES	0	0	388,061	129,354	680,794	607,088	598,903	(1.35)
Total DEPARTMENT 3970	0	0	(112,981)	(37,660)	(19,058)	0	0	0.00



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For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3970					
REVENUE					
WATER SYSTEM - WEST BENCH					
3-1-3970-4500 USER FEES	(470,303)	(467,577)	(473,850)	(480,146)	(518,116)
3-1-3970-4560 CAPITAL CHARGE	(128,600)	(128,600)	(128,600)	(128,600)	(128,600)
Total REVENUE	(598,903)	(596,177)	(602,450)	(608,746)	(646,716)
EXPENSES					
WATER SYSTEM - WEST BENCH					
3-2-3970-1000 SALARIES & WAGES	50,427	0	0	0	0
3-2-3970-1001 SALARIES & WAGES - STAFF	0	100,000	100,000	100,000	25,003
3-2-3970-1400 ADMINISTRATION CHARGES	13,677	16,055	16,377	16,704	16,704
3-2-3970-1500 IS CHARGES	2,158	2,020	2,061	2,102	2,102
3-2-3970-2500 OPERATIONS	150,000	80,000	80,000	80,000	207,843
3-2-3970-3000 CONSULTANTS	0	5,000	5,000	5,000	0
3-2-3970-4000 EDUCATION & TRAINING	2,550	2,601	2,653	2,706	2,706
3-2-3970-5500 CAPITAL EXPENDITURES	10,000	10,000	10,000	10,000	0
3-2-3970-6000 INSURANCE - PROPERTY	2,016	2,076	2,118	2,160	2,203
3-2-3970-6050 INSURANCE - LIABILITY	3,815	3,891	3,969	4,048	4,129
3-2-3970-6200 LEGAL FEES	12,240	12,485	12,734	12,989	12,989
3-2-3970-7000 SUPPLIES	10,200	10,404	10,612	10,824	10,824
3-2-3970-8010 ADVERTISING - PUBLIC EDUCATION	11,220	11,444	11,673	11,907	11,907
3-2-3970-8500 UTILITIES	13,000	2,601	2,653	2,706	2,706
3-2-3970-9010 DEBT INTEREST	27,000	27,000	27,000	27,000	27,000
3-2-3970-9020 DEBT PRINCIPAL	128,600	128,600	128,600	128,600	128,600
3-2-3970-9200 TRANSFER TO RESERVE	120,000	120,000	120,000	120,000	120,000
3-2-3970-9300 CONTINGENCY	35,000	55,000	60,000	65,000	65,000
3-2-3970-9600 OTHER EXPENSES - MISC	7,000	7,000	7,000	7,000	7,000
Total EXPENSES	598,903	596,177	602,450	608,746	646,716
Total DEPARTMENT 3970	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

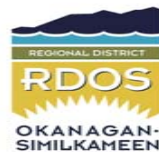
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
WATER REVENUE FUND								
DEPARTMENT 3971								
REVENUES								
WTR SYS - WEST BENCH CAPITAL PROJECTS								
3-1-3971-7200 DEBENTURE PROCEEDS	0	0	0	0	0	(400,000)	(1,510,095)	277.52
3-1-3971-8000 PROVINCIAL GRANTS	0	0	0	0	(879,000)	(600,000)	(4,043,333)	573.89
3-1-3971-8900 FEDERAL GRANTS	0	0	0	0	0	(200,000)	(1,690,000)	745.00
3-1-3971-9000 MISCELLANEOUS REVENUE	0	0	0	0	(204)	0	0	0.00
3-1-3971-9900 PRIOR YEARS SURPLUS	0	0	0	0	0	0	400,000	0.00
Total REVENUES	0	0	0	0	(879,204)	(1,200,000)	(6,843,428)	470.29
EXPENSES								
WTR SYS - WEST BENCH CAPITAL PROJECTS								
3-2-3971-1000 SALARIES & WAGES	0	0	0	0	0	0	43,428	0.00
3-2-3971-3000 CONSULTANTS	0	0	0	0	0	0	300,000	0.00
3-2-3971-5500 CAPITAL EXPENDITURES	0	0	0	0	1,264,683	1,200,000	6,500,000	441.67
Total EXPENSES	0	0	0	0	1,264,683	1,200,000	6,843,428	470.29
Total DEPARTMENT 3971	0	0	0	0	385,479	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
WATER REVENUE FUND					
DEPARTMENT 3971					
REVENUES					
WTR SYS - WEST BENCH CAPITAL PROJECTS					
3-1-3971-7200 DEBENTURE PROCEEDS	(1,510,095)	0	0	0	0
3-1-3971-8000 PROVINCIAL GRANTS	(4,043,333)	0	0	0	0
3-1-3971-8900 FEDERAL GRANTS	(1,690,000)	0	0	0	0
3-1-3971-9900 PRIOR YEARS SURPLUS	400,000	0	0	0	0
Total REVENUES	(6,843,428)	0	0	0	0
EXPENSES					
WTR SYS - WEST BENCH CAPITAL PROJECTS					
3-2-3971-1000 SALARIES & WAGES	43,428	0	0	0	0
3-2-3971-3000 CONSULTANTS	300,000	0	0	0	0
3-2-3971-5500 CAPITAL EXPENDITURES	6,500,000	0	0	0	0
Total EXPENSES	6,843,428	0	0	0	0
Total DEPARTMENT 3971	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9440								
REVENUES								
ELEC SYSTEM - MISSEZULA LAKE								
1-1-9440-1500 PARCEL TAX	(9,104)	(8,088)	(10,360)	(9,184)	(9,135)	(9,135)	(8,599)	(5.87)
1-1-9440-2700 INTEREST INCOME	0	(4)	(9)	(4)	(6)	0	0	0.00
1-1-9440-9990 PRIOR YEARS SURPLUS	(2)	0	1,408	469	268	270	0	(100.00)
Total REVENUES	(9,106)	(8,092)	(8,961)	(8,720)	(8,872)	(8,865)	(8,599)	(3.00)
EXPENSES								
ELEC SYSTEM - MISSEZULA LAKE								
1-2-9440-1400 ADMINISTRATION CHARGES	1,305	1,420	1,420	1,382	1,065	1,065	799	(24.98)
1-2-9440-9010 DEBT INTEREST	5,296	5,296	5,296	5,296	5,296	5,300	5,300	0.00
1-2-9440-9020 DEBT PRINCIPAL	2,505	2,505	2,505	2,505	2,505	2,500	2,500	0.00
1-2-9440-9205 TRANSFER INTEREST TO RESERVES	0	4	9	4	6	0	0	0.00
1-2-9440-9290 TRANSFER TO OPERATING RESERVE	0	275	0	92	0	0	0	0.00
Total EXPENSES	9,106	9,500	9,229	9,278	8,871	8,865	8,599	(3.00)
Total DEPARTMENT 9440	0	1,408	268	559	(1)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9440					
REVENUES					
ELEC SYSTEM - MISSEZULA LAKE					
1-1-9440-1500 PARCEL TAX	(8,599)	(9,220)	(9,220)	(9,220)	(9,220)
Total REVENUES	(8,599)	(9,220)	(9,220)	(9,220)	(9,220)
EXPENSES					
ELEC SYSTEM - MISSEZULA LAKE					
1-2-9440-1400 ADMINISTRATION CHARGES	799	1,420	1,420	1,420	1,420
1-2-9440-9010 DEBT INTEREST	5,300	5,300	5,300	5,300	5,300
1-2-9440-9020 DEBT PRINCIPAL	2,500	2,500	2,500	2,500	2,500
Total EXPENSES	8,599	9,220	9,220	9,220	9,220
Total DEPARTMENT 9440	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9450								
REVENUES								
ELECTRICAL SYS. - SCHNEIDER								
1-1-9450-1500 PARCEL TAX	(359)	(1,061)	(600)	(673)	(850)	(850)	(900)	5.88
1-1-9450-2700 INTEREST INCOME	0	(2)	(3)	(2)	(2)	0	0	0.00
1-1-9450-8000 PROVINCIAL GRANTS	(100)	(100)	(102)	(100)	(103)	0	0	0.00
1-1-9450-9990 PRIOR YEARS SURPLUS	(328)	36	(150)	(148)	80	0	0	0.00
Total REVENUES	(787)	(1,127)	(856)	(923)	(875)	(850)	(900)	5.88
EXPENSES								
ELECTRICAL SYS. - SCHNEIDER								
1-2-9450-1400 ADMINISTRATION CHARGES	115	125	125	122	0	0	0	0.00
1-2-9450-8510 UTILITIES - POWER	707	750	808	755	857	850	900	5.88
1-2-9450-9205 TRANSFER INTEREST TO RESERVES	0	2	3	2	2	0	0	0.00
1-2-9450-9290 TRANSFER TO OPERATING RESERVE	0	100	0	33	0	0	0	0.00
Total EXPENSES	822	976	936	911	859	850	900	5.88
Total DEPARTMENT 9450	36	(150)	80	(12)	(16)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9450					
REVENUES					
ELECTRICAL SYS. - SCHNEIDER					
1-1-9450-1500 PARCEL TAX	(900)	(1,090)	(1,145)	(1,200)	(1,200)
Total REVENUES	(900)	(1,090)	(1,145)	(1,200)	(1,200)
EXPENSES					
ELECTRICAL SYS. - SCHNEIDER					
1-2-9450-1400 ADMINISTRATION CHARGES	0	140	145	150	150
1-2-9450-8510 UTILITIES - POWER	900	950	1,000	1,050	1,050
Total EXPENSES	900	1,090	1,145	1,200	1,200
Total DEPARTMENT 9450	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9500								
REVENUES								
AREA G STEET LIGHTING								
1-1-9500-1000 TAX REQUISITION	(1,741)	(100)	(1,000)	(947)	(2,002)	(2,002)	(1,898)	(5.19)
1-1-9500-1800 GRANT IN LIEU OF TAXES	0	(241)	0	(80)	0	0	0	0.00
1-1-9500-8000 PROVINCIAL GRANTS	(199)	(199)	(205)	(201)	(206)	0	0	0.00
1-1-9500-9990 PRIOR YEARS SURPLUS	(705)	(970)	(209)	(628)	48	115	0	(100.00)
Total REVENUES	(2,645)	(1,510)	(1,414)	(1,856)	(2,160)	(1,887)	(1,898)	0.58
EXPENSES								
AREA G STREET LIGHTING								
1-2-9500-1000 SALARIES & WAGES	716	521	422	553	391	587	598	1.87
1-2-9500-1400 ADMINISTRATION CHARGES	225	0	200	142	500	500	500	0.00
1-2-9500-8510 UTILITIES - POWER	735	780	840	785	891	800	800	0.00
Total EXPENSES	1,676	1,301	1,462	1,479	1,782	1,887	1,898	0.58
Total DEPARTMENT 9500	(970)	(209)	48	(377)	(378)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9500					
REVENUES					
AREA G STEET LIGHTING					
1-1-9500-1000 TAX REQUISITION	(1,898)	(1,775)	(1,845)	(1,915)	(1,955)
Total REVENUES	(1,898)	(1,775)	(1,845)	(1,915)	(1,955)
EXPENSES					
AREA G STREET LIGHTING					
1-2-9500-1000 SALARIES & WAGES	598	615	635	655	675
1-2-9500-1400 ADMINISTRATION CHARGES	500	215	220	225	230
1-2-9500-8510 UTILITIES - POWER	800	945	990	1,035	1,050
Total EXPENSES	1,898	1,775	1,845	1,915	1,955
Total DEPARTMENT 9500	0	0	0	0	0



PROVISIONAL BUDGET WITH 08-10 AVG

For Period Ending 31-Dec-2011

	2008	2009	2010	2008-10	2011	2011	2012	2012 VS. 2011
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	ANNUAL BUDGET	PROVISIONAL BUDGET	BUDGET VARIANCE %
DEPARTMENT 9640								
REVENUES								
ST. LIGHTING - WBID								
1-1-9640-4550 USER FEES	0	0	0	0	0	0	(1,000)	0.00
Total REVENUES	0	0	0	0	0	0	(1,000)	0.00
EXPENSES								
ST. LIGHTING - WBID								
1-2-9640-6000 INSURANCE - PROPERTY	0	0	0	0	0	0	250	0.00
1-2-9640-8510 UTILITIES - POWER	0	0	0	0	0	0	750	0.00
Total EXPENSES	0	0	0	0	0	0	1,000	0.00
Total DEPARTMENT 9640	0	0	0	0	0	0	0	0.00



PROVISIONAL FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2011

	2012	2013	2014	2015	2016
	PROVISIONAL BUDGET	PROVISIONAL BUDGET	PROVISIONAL BUDGET	PROVISIONAL BUDGET	PROVISIONAL BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9640					
REVENUES					
ST. LIGHTING - WBID					
1-1-9640-4550 USER FEES	(1,000)	(1,030)	(1,050)	(1,060)	(1,070)
Total REVENUES	(1,000)	(1,030)	(1,050)	(1,060)	(1,070)
EXPENSES					
ST. LIGHTING - WBID					
1-2-9640-6000 INSURANCE - PROPERTY	250	255	265	270	275
1-2-9640-8510 UTILITIES - POWER	750	775	785	790	795
Total EXPENSES	1,000	1,030	1,050	1,060	1,070
Total DEPARTMENT 9640	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9660								
REVENUES								
ST. LIGHTING-WEST BENCH/HUSULA								
1-1-9660-1500 PARCEL TAX	(4,353)	(4,470)	(3,735)	(4,186)	(5,737)	(5,737)	(5,163)	(10.01)
1-1-9660-2700 INTEREST INCOME	0	(14)	(28)	(14)	(19)	0	0	0.00
1-1-9660-9990 PRIOR YEARS SURPLUS	(1,088)	(914)	38	(655)	910	825	0	(100.00)
Total REVENUES	(5,441)	(5,398)	(3,725)	(4,855)	(4,846)	(4,912)	(5,163)	5.11
EXPENSES								
ST. LIGHTING-WEST BENCH/HUSULA								
1-2-9660-1000 SALARIES & WAGES	757	566	422	582	391	587	598	1.87
1-2-9660-1400 ADMINISTRATION CHARGES	540	540	540	540	545	545	500	(8.26)
1-2-9660-7000 SUPPLIES	42	35	0	26	0	0	0	0.00
1-2-9660-8510 UTILITIES - POWER	3,188	3,381	3,644	3,405	3,866	3,780	4,065	7.54
1-2-9660-9205 TRANSFER INTEREST TO RESERVES	0	14	28	14	19	0	0	0.00
1-2-9660-9290 TRANSFER TO OPERATING RESERVE	0	900	0	300	0	0	0	0.00
Total EXPENSES	4,527	5,436	4,634	4,866	4,821	4,912	5,163	5.11
Total DEPARTMENT 9660	(914)	38	910	11	(25)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9660					
REVENUES					
ST. LIGHTING-WEST BENCH/HUSULA					
1-1-9660-1500 PARCEL TAX	(5,163)	(5,540)	(5,895)	(6,275)	(6,450)
Total REVENUES	(5,163)	(5,540)	(5,895)	(6,275)	(6,450)
EXPENSES					
ST. LIGHTING-WEST BENCH/HUSULA					
1-2-9660-1000 SALARIES & WAGES	598	615	635	655	675
1-2-9660-1400 ADMINISTRATION CHARGES	500	555	560	565	570
1-2-9660-8510 UTILITIES - POWER	4,065	4,370	4,700	5,055	5,205
Total EXPENSES	5,163	5,540	5,895	6,275	6,450
Total DEPARTMENT 9660	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9670								
REVENUES								
STREET LIGHTING-HERITAGE HILLS								
1-1-9670-1000 TAX REQUISITION	(5,759)	(4,570)	(4,050)	(4,793)	(6,102)	(6,102)	(5,468)	(10.39)
1-1-9670-2700 INTEREST INCOME	0	(13)	(26)	(13)	(18)	0	0	0.00
1-1-9670-9990 PRIOR YEARS SURPLUS	(83)	(1,072)	19	(379)	902	900	0	(100.00)
Total REVENUES	(5,842)	(5,655)	(4,057)	(5,185)	(5,218)	(5,202)	(5,468)	5.11
EXPENSES								
STREET LIGHTING-HERITAGE HILLS								
1-2-9670-1000 SALARIES & WAGES	775	566	438	593	407	587	598	1.87
1-2-9670-1400 ADMINISTRATION CHARGES	540	590	590	573	550	550	500	(9.09)
1-2-9670-7000 SUPPLIES	42	35	0	26	0	0	0	0.00
1-2-9670-8510 UTILITIES - POWER	3,413	3,620	3,904	3,646	4,143	4,065	4,370	7.50
1-2-9670-9205 TRANSFER INTEREST TO RESERVES	0	13	26	13	18	0	0	0.00
1-2-9670-9290 TRANSFER TO OPERATING RESERVE	0	850	0	283	0	0	0	0.00
Total EXPENSES	4,770	5,674	4,959	5,134	5,118	5,202	5,468	5.11
Total DEPARTMENT 9670	(1,072)	19	902	(50)	(100)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9670					
REVENUES					
STREET LIGHTING-HERITAGE HILLS					
1-1-9670-1000 TAX REQUISITION	(5,468)	(5,875)	(6,255)	(6,660)	(6,850)
Total REVENUES	(5,468)	(5,875)	(6,255)	(6,660)	(6,850)
EXPENSES					
STREET LIGHTING-HERITAGE HILLS					
1-2-9670-1000 SALARIES & WAGES	598	615	635	655	675
1-2-9670-1400 ADMINISTRATION CHARGES	500	560	565	570	575
1-2-9670-8510 UTILITIES - POWER	4,370	4,700	5,055	5,435	5,600
Total EXPENSES	5,468	5,875	6,255	6,660	6,850
Total DEPARTMENT 9670	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9680								
REVENUES								
STREET LIGHTING - NARAMATA								
1-1-9680-2700 INTEREST INCOME	(1,021)	(621)	(644)	(762)	0	0	0	0.00
1-1-9680-4550 USER FEES	(4,919)	(5,877)	(8,741)	(6,513)	(8,979)	(6,647)	(3,338)	(49.78)
1-1-9680-8000 PROVINCIAL GRANTS	(100)	(100)	(102)	(100)	(103)	0	0	0.00
1-1-9680-9990 PRIOR YEARS SURPLUS	(1,008)	636	1,926	518	(133)	180	(2,900)	(1,711.11)
Total REVENUES	(7,048)	(5,963)	(7,563)	(6,858)	(9,216)	(6,467)	(6,238)	(3.54)
EXPENSES								
STREET LIGHTING - NARAMATA								
1-2-9680-1000 SALARIES & WAGES	763	601	422	595	391	587	598	1.87
1-2-9680-1400 ADMINISTRATION CHARGES	2,705	2,790	2,800	2,765	2,100	2,100	1,575	(25.00)
1-2-9680-1500 IS	0	500	0	167	0	0	0	0.00
1-2-9680-7000 SUPPLIES	42	35	0	26	0	0	0	0.00
1-2-9680-8510 UTILITIES - POWER	3,152	3,340	3,563	3,352	3,780	3,780	4,065	7.54
1-2-9680-9205 TRANSFER INTEREST TO RESERVES	1,021	621	644	762	0	0	0	0.00
Total EXPENSES	7,683	7,888	7,429	7,667	6,270	6,467	6,238	(3.54)
Total DEPARTMENT 9680	636	1,926	(133)	809	(2,946)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9680					
REVENUES					
STREET LIGHTING - NARAMATA					
1-1-9680-4550 USER FEES	(3,338)	(8,045)	(8,485)	(8,955)	(8,975)
1-1-9680-9990 PRIOR YEARS SURPLUS	(2,900)	0	0	0	0
Total REVENUES	(6,238)	(8,045)	(8,485)	(8,955)	(8,975)
EXPENSES					
STREET LIGHTING - NARAMATA					
1-2-9680-1000 SALARIES & WAGES	598	615	635	655	675
1-2-9680-1400 ADMINISTRATION CHARGES	1,575	3,060	3,150	3,245	3,245
1-2-9680-8510 UTILITIES - POWER	4,065	4,370	4,700	5,055	5,055
Total EXPENSES	6,238	8,045	8,485	8,955	8,975
Total DEPARTMENT 9680	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8300								
REVENUES								
NARAMATA TRANSIT								
1-1-8300-1000 TAX REQUISITION	(63,195)	(64,925)	(62,615)	(63,578)	(70,779)	(70,779)	(67,243)	(5.00)
1-1-8300-2900 UBCM - PUBLIC TRANSIT FUNDING	(2,503)	(36,204)	(13,426)	(17,378)	0	0	0	0.00
1-1-8300-4340 TRANSIT FARES	(18,398)	(17,521)	(16,000)	(17,306)	(15,059)	(17,000)	(17,174)	1.02
1-1-8300-9990 PRIOR YEARS SURPLUS	(11,627)	(10,546)	(5,814)	(9,329)	3,109	3,200	0	(100.00)
Total REVENUES	(95,722)	(129,196)	(97,855)	(107,591)	(82,729)	(84,579)	(84,417)	(0.19)
EXPENSES								
NARAMATA TRANSIT								
1-2-8300-1000 SALARIES & WAGES	5,056	4,815	4,259	4,710	2,430	2,774	0	(100.00)
1-2-8300-1400 ADMINISTRATION CHARGES	5,410	5,570	5,740	5,573	4,305	4,305	3,229	(24.99)
1-2-8300-2500 OPERATIONS	72,165	76,685	77,041	75,297	72,366	77,500	81,188	4.76
1-2-8300-2900 UBCM - TRANSIT FUNDING SIGNAGE EXPEN	0	5,847	13,925	6,590	0	0	0	0.00
1-2-8300-5600 CAPITAL - BUS PULLOUT	2,503	30,358	0	10,953	0	0	0	0.00
1-2-8300-7000 SUPPLIES	42	108	0	50	0	0	0	0.00
Total EXPENSES	85,176	123,382	100,964	103,174	79,101	84,579	84,417	(0.19)
Total DEPARTMENT 8300	(10,546)	(5,814)	3,109	(4,417)	(3,628)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8300					
REVENUES					
NARAMATA TRANSIT					
1-1-8300-1000 TAX REQUISITION	(67,243)	(70,422)	(70,599)	(70,782)	(71,017)
1-1-8300-4340 TRANSIT FARES	(17,174)	(17,000)	(17,000)	(17,000)	(17,000)
Total REVENUES	(84,417)	(87,422)	(87,599)	(87,782)	(88,017)
EXPENSES					
NARAMATA TRANSIT					
1-2-8300-1000 SALARIES & WAGES	0	2,943	3,031	3,122	3,217
1-2-8300-1400 ADMINISTRATION CHARGES	3,229	4,479	4,568	4,660	4,800
1-2-8300-2500 OPERATIONS	81,188	80,000	80,000	80,000	80,000
Total EXPENSES	84,417	87,422	87,599	87,782	88,017
Total DEPARTMENT 8300	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8350								
REVENUES								
TRANSIT - ELECTORAL AREA G								
1-1-8350-1000 TAX REQUISITION	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	0.00
1-1-8350-9990 PRIOR YEARS SURPLUS	0	0	0	0	0	0	0	0.00
Total REVENUES	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)	0.00
EXPENSES								
TRANSIT - ELECTORAL AREA G								
1-2-8350-3650 CONTRACTS - PRINCETON	2,840	2,840	2,840	2,840	2,840	2,840	2,840	0.00
Total EXPENSES	2,840	2,840	2,840	2,840	2,840	2,840	2,840	0.00
Total DEPARTMENT 8350	0	0	0	0	0	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8350					
REVENUES					
TRANSIT - ELECTORAL AREA G					
1-1-8350-1000 TAX REQUISITION	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)
Total REVENUES	(2,840)	(2,840)	(2,840)	(2,840)	(2,840)
EXPENSES					
TRANSIT - ELECTORAL AREA G					
1-2-8350-3650 CONTRACTS - PRINCETON	2,840	2,840	2,840	2,840	2,840
Total EXPENSES	2,840	2,840	2,840	2,840	2,840
Total DEPARTMENT 8350	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8400								
REVENUES								
TRANSIT - ELECTORAL AREA H								
1-1-8400-1000 TAX REQUISITION	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	0.00
1-1-8400-2900 GRANT FROM AREA H PROJECTS (0320)	0	(500)	(500)	(333)	0	(500)	(500)	0.00
1-1-8400-9990 PRIOR YEARS SURPLUS	0	0	(500)	(167)	(1,000)	0	0	0.00
Total REVENUES	(1,200)	(1,700)	(2,200)	(1,700)	(2,200)	(1,700)	(1,700)	0.00
EXPENSES								
TRANSIT - ELECTORAL AREA H								
1-2-8400-3650 CONTRACTS - PRINCETON	1,200	1,200	1,200	1,200	1,200	1,200	1,200	0.00
1-2-8400-9300 CONTINGENCY	0	0	0	0	0	500	500	0.00
Total EXPENSES	1,200	1,200	1,200	1,200	1,200	1,700	1,700	0.00
Total DEPARTMENT 8400	0	(500)	(1,000)	(500)	(1,000)	0	0	0.00

Regional District Okanagan-Similkameen
FIVE YEAR FINANCIAL PLAN

Adopted March 21, 2013



GL5410

Date : Oct 16, 2012

Page : 1
 Time : 3:50 pm

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8400					
REVENUES					
TRANSIT - ELECTORAL AREA H					
1-1-8400-1000 TAX REQUISITION	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
1-1-8400-2900 GRANT FROM AREA H PROJECTS (0320)	(500)	(500)	(500)	(500)	(500)
Total REVENUES	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
EXPENSES					
TRANSIT - ELECTORAL AREA H					
1-2-8400-3650 CONTRACTS - PRINCETON	1,200	1,200	1,200	1,200	1,200
1-2-8400-9300 CONTINGENCY	500	500	500	500	500
Total EXPENSES	1,700	1,700	1,700	1,700	1,700
Total DEPARTMENT 8400	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8800								
REVENUES								
CEMETERY - ELECTORAL AREA A								
1-1-8800-1000 TAX REQUISITION	(1,000)	(1,000)	(827)	(942)	(1,000)	(1,000)	(1,000)	0.00
1-1-8800-1800 GRANT IN LIEU OF TAXES	0	(30)	(28)	(19)	(28)	0	0	0.00
1-1-8800-2700 INTEREST INCOME	0	(2)	(4)	(2)	0	0	0	0.00
1-1-8800-9990 PRIOR YEARS SURPLUS	(143)	(143)	(30)	(105)	115	0	0	0.00
Total REVENUES	(1,143)	(1,175)	(889)	(1,069)	(913)	(1,000)	(1,000)	0.00
EXPENSES								
CEMETERY - ELECTORAL AREA A								
1-2-8800-3630 CONTRACTS - OSOYOOS	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0.00
1-2-8800-9205 TRANSFER INTEREST TO RESERVES	0	2	4	2	0	0	0	0.00
1-2-8800-9290 TRANSFER TO OPERATING RESERVE	0	143	0	48	0	0	0	0.00
Total EXPENSES	1,000	1,145	1,004	1,050	1,000	1,000	1,000	0.00
Total DEPARTMENT 8800	(143)	(30)	115	(19)	87	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8800					
REVENUES					
CEMETERY - ELECTORAL AREA A					
1-1-8800-1000 TAX REQUISITION	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
Total REVENUES	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
EXPENSES					
CEMETERY - ELECTORAL AREA A					
1-2-8800-3630 CONTRACTS - OSOYOOS	1,000	1,000	1,000	1,000	1,000
Total EXPENSES	1,000	1,000	1,000	1,000	1,000
Total DEPARTMENT 8800	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 8950								
REVENUES								
CEMETERY - ELECTORAL AREA E (NARAMATA)								
1-1-8950-1000 TAX REQUISITION	(17,592)	(17,727)	(17,522)	(17,614)	(17,660)	(17,660)	(25,376)	43.69
1-1-8950-2700 INTEREST INCOME	(538)	(404)	(378)	(440)	0	0	0	0.00
1-1-8950-4330 REVENUE - PLOTS	(1,785)	(6,830)	(5,535)	(4,717)	(4,429)	(5,000)	(2,500)	(50.00)
1-1-8950-6010 TRANSFER FROM CAPITAL RESERVE	0	0	(5,208)	(1,736)	0	0	0	0.00
1-1-8950-9990 PRIOR YEARS SURPLUS	(13,361)	(8,983)	(12,352)	(11,565)	(6,984)	(8,000)	(2,500)	(68.75)
Total REVENUES	(33,276)	(33,944)	(40,995)	(36,072)	(29,073)	(30,660)	(30,376)	(0.93)
EXPENSES								
CEMETERY - ELECTORAL AREA E (NARAMATA)								
1-2-8950-1000 SALARIES & WAGES	7,331	8,166	11,919	9,138	9,914	11,261	11,898	5.66
1-2-8950-1400 ADMINISTRATION CHARGES	4,330	4,460	4,590	4,460	3,443	3,443	2,582	(25.01)
1-2-8950-1500 IS	0	3,340	8,030	3,790	4,206	4,206	4,101	(2.50)
1-2-8950-2100 MAINTENANCE SUPPLIES	7,865	444	2,000	3,436	4,120	2,500	2,545	1.80
1-2-8950-2500 OPERATIONS - CONTRACTED UPKEEP	217	606	247	357	114	2,500	2,500	0.00
1-2-8950-4000 EDUCATION & TRAINING	200	199	223	207	140	250	250	0.00
1-2-8950-5500 CAPITAL EXPENDITURES	0	0	5,208	1,736	4,523	5,000	5,000	0.00
1-2-8950-7000 SUPPLIES	85	71	25	60	0	0	0	0.00
1-2-8950-8200 TRAVEL/LEASING	1,228	1,402	1,391	1,340	0	1,500	1,500	0.00
1-2-8950-9200 TRANSFER TO RESERVE	2,500	0	0	833	0	0	0	0.00
1-2-8950-9205 TRANSFER INTEREST TO RESERVES	538	404	378	440	0	0	0	0.00
1-2-8950-9290 TRANSFER TO OPERATING RESERVE	0	2,500	0	833	0	0	0	0.00
Total EXPENSES	24,294	21,592	34,011	26,632	26,460	30,660	30,376	(0.93)
Total DEPARTMENT 8950	(8,983)	(12,352)	(6,984)	(9,440)	(2,614)	0	0	0.00

FIVE YEAR FINANCIAL PLAN



For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 8950					
REVENUES					
CEMETERY - ELECTORAL AREA E (NARAMATA)					
1-1-8950-1000 TAX REQUISITION	(25,376)	(29,296)	(29,912)	(29,423)	(29,799)
1-1-8950-4330 REVENUE - PLOTS	(2,500)	(4,000)	(4,000)	(4,000)	(4,000)
1-1-8950-9990 PRIOR YEARS SURPLUS	(2,500)	0	0	0	0
Total REVENUES	(30,376)	(33,296)	(33,912)	(33,423)	(33,799)
EXPENSES					
CEMETERY - ELECTORAL AREA E (NARAMATA)					
1-2-8950-1000 SALARIES & WAGES	11,898	11,705	12,055	12,415	12,790
1-2-8950-1400 ADMINISTRATION CHARGES	2,582	5,020	5,020	5,170	5,170
1-2-8950-1500 IS	4,101	8,775	9,040	9,040	9,040
1-2-8950-2100 MAINTENANCE SUPPLIES	2,545	2,546	2,547	2,548	2,549
1-2-8950-2500 OPERATIONS - CONTRACTED UPKEEP	2,500	2,500	2,500	2,500	2,500
1-2-8950-4000 EDUCATION & TRAINING	250	250	250	250	250
1-2-8950-5500 CAPITAL EXPENDITURES	5,000	1,000	1,000	0	0
1-2-8950-8200 TRAVEL/LEASING	1,500	1,500	1,500	1,500	1,500
Total EXPENSES	30,376	33,296	33,912	33,423	33,799
Total DEPARTMENT 8950	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9000								
REVENUES								
CEMETERY - ELECTORAL AREA G								
1-1-9000-1000 TAX REQUISITION	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0.00
Total REVENUES	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	0.00
EXPENSES								
CEMETERY - ELECTORAL AREA G								
1-2-9000-3660 CONTRACTS - KEREMEOS	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0.00
Total EXPENSES	2,000	2,000	2,000	2,000	2,000	2,000	2,000	0.00
Total DEPARTMENT 9000	0	0	0	0	0	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9000					
REVENUES					
CEMETERY - ELECTORAL AREA G					
1-1-9000-1000 TAX REQUISITION	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Total REVENUES	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
EXPENSES					
CEMETERY - ELECTORAL AREA G					
1-2-9000-3660 CONTRACTS - KEREMEOS	2,000	2,000	2,000	2,000	2,000
Total EXPENSES	2,000	2,000	2,000	2,000	2,000
Total DEPARTMENT 9000	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 9100								
REVENUES								
CEMETERY - ELECTORAL AREA H								
1-1-9100-1000 TAX REQUISITION	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0.00
Total REVENUES	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	0.00
EXPENSES								
CEMETERY - ELECTORAL AREA H								
1-2-9100-3650 CONTRACTS - PRINCETON	2,750	2,750	2,750	2,750	2,750	2,750	2,750	0.00
1-2-9100-3670 CONTRACTS - OTHER RURAL AREA - TULAMI	250	250	250	250	250	250	250	0.00
Total EXPENSES	3,000	3,000	3,000	3,000	3,000	3,000	3,000	0.00
Total DEPARTMENT 9100	0	0	0	0	0	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 9100					
REVENUES					
CEMETERY - ELECTORAL AREA H					
1-1-9100-1000 TAX REQUISITION	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
Total REVENUES	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
EXPENSES					
CEMETERY - ELECTORAL AREA H					
1-2-9100-3650 CONTRACTS - PRINCETON	2,750	2,750	2,750	2,750	2,750
1-2-9100-3670 CONTRACTS - OTHER RURAL AREA - TULAMI	250	250	250	250	250
Total EXPENSES	3,000	3,000	3,000	3,000	3,000
Total DEPARTMENT 9100	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 4000								
REVENUES								
SHINISH CREEK DIVERSION								
1-1-4000-1500 PARCEL TAX	(9,400)	(8,322)	(5,110)	(7,611)	(4,261)	(4,261)	(737)	(82.70)
1-1-4000-2700 INTEREST INCOME	(1,936)	(1,483)	(1,754)	(1,724)	0	0	0	0.00
1-1-4000-9990 PRIOR YEARS SURPLUS	(9,270)	(6,413)	(3,722)	(6,468)	(155)	0	(3,000)	0.00
Total REVENUES	(20,606)	(16,218)	(10,586)	(15,803)	(4,416)	(4,261)	(3,737)	(12.30)
EXPENSES								
SHINISH CREEK DIVERSION								
1-2-4000-1000 SALARIES & WAGES	854	2,481	2,859	2,065	504	1,571	1,567	(0.25)
1-2-4000-1400 ADMINISTRATION CHARGES	0	0	0	0	690	690	170	(75.36)
1-2-4000-2314 SYSTEM MTNCE - WATER - DIVERSION	0	92	94	62	0	2,000	2,000	0.00
1-2-4000-9200 TRANSFER TO RESERVE	11,403	0	0	3,801	0	0	0	0.00
1-2-4000-9205 TRANSFER INTEREST TO RESERVES	1,936	1,483	1,754	1,724	0	0	0	0.00
1-2-4000-9290 TRANSFER TO OPERATING RESERVE	0	8,440	5,725	4,722	0	0	0	0.00
Total EXPENSES	14,193	12,495	10,432	12,373	1,194	4,261	3,737	(12.30)
Total DEPARTMENT 4000	(6,413)	(3,722)	(155)	(3,430)	(3,222)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 4000					
REVENUES					
SHINISH CREEK DIVERSION					
1-1-4000-1500 PARCEL TAX	(737)	(3,615)	(3,660)	(3,710)	(3,765)
1-1-4000-9990 PRIOR YEARS SURPLUS	(3,000)	0	0	0	0
Total REVENUES	(3,737)	(3,615)	(3,660)	(3,710)	(3,765)
EXPENSES					
SHINISH CREEK DIVERSION					
1-2-4000-1000 SALARIES & WAGES	1,567	1,615	1,660	1,710	1,765
1-2-4000-1400 ADMINISTRATION CHARGES	170	0	0	0	0
1-2-4000-2314 SYSTEM MTNCE - WATER - DIVERSION	2,000	2,000	2,000	2,000	2,000
Total EXPENSES	3,737	3,615	3,660	3,710	3,765
Total DEPARTMENT 4000	0	0	0	0	0

RECREATION SERVICES

RECREATION DEPARTMENTS INCLUDE:

• Princeton & District Arena	7000	8-1 to 8-4
• Similkameen Recreation		
○ Similkameen Recreation Facility	7200	8-5 to 8-7
○ Pool – Keremeos, Areas B & G	7310	8-8 to 8-9
• Recreation Commissions – RDOS Administered		
○ Okanagan Falls	7520	8-10 to 8-14
○ Kaleden	7530	8-15 to 8-17
○ Naramata Parks & Recreation	7540	8-18 to 8-21
○ Area F Parks	7570	8-22 to 8-23
• Other Recreation		
○ Sun Bowl Arena – Osoyoos	7050	8-24 to 8-25
○ Oliver Parks & Recreation Society		
▪ Oliver & District Arena	7100	8-26 to 8-27
▪ Oliver & District Pool	7300	8-28 to 8-29
▪ Recreation Hall – Oliver/C	7400	8-30 to 8-31
▪ Oliver/Area C Parks	7700	8-32 to 8-33
▪ Programs – Oliver & Area C	7810	8-34 to 8-45

• Other Recreation (cont.)		
○ Tulameen Recreation Commission	7490	8-36 to 8-37
○ Area H Recreation	7500	8-38 to 8-39
○ Community Centre Grant – West Bench	7560	8-40 to 8-41
○ Area A Community Parks	7870	8-42 to 8-43
○ Area B Community Parks	7580	8-44 to 8-45
○ Area G Community Parks	7590	8-46 to 8-47
○ Heritage Grant Area C	7820	8-48 to 8-49
○ Naramata Museum	7830	8-50 to 8-51
○ Area G Heritage	7840	8-52 to 8-53
○ Recreation Services Area A	7510	8-54 to 8-55
○ Museum Society – Area A	7860	8-56 to 8-57
○ Museum Property Debt – Area A	7865	8-58 to 8-59
○ Heritage Conservation A,C,D,G,H	7880	8-60 to 8-61
○ Frank Venables Auditorium – Oliver/Area C	7410	8-62 to 8-63



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7000								
REVENUES								
ARENA - PRINCETON/H								
1-1-7000-1000 TAX REQUISITION	(375,090)	(320,644)	(330,732)	(342,155)	(331,705)	(331,705)	(324,433)	(2.19)
1-1-7000-2500 RECOVERIES	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	0.00
1-1-7000-2600 RECOVERIES - INSURANCE PROCEEDS	(113,820)	(4,595)	0	(39,472)	0	0	0	0.00
1-1-7000-2700 INTEREST INCOME	(35)	(608)	(1,912)	(852)	0	0	0	0.00
1-1-7000-2900 COMMUNITY WORKS GAS TAX RE ELECTRIC	(25,171)	0	0	(8,390)	0	0	(31,000)	0.00
1-1-7000-4030 REVENUE - MEZZANINE RENTALS	(1,560)	(1,351)	(1,602)	(1,504)	(1,027)	(1,000)	(1,000)	0.00
1-1-7000-4150 REVENUE - ADVERTISING	(271)	0	0	(90)	0	0	(3,500)	0.00
1-1-7000-4160 REVENUE - CONCESSION	0	(1,920)	0	(640)	0	(2,150)	(2,000)	(6.98)
1-1-7000-4171 REVENUE - PUBLIC SKATING	(1,967)	(1,103)	(1,725)	(1,598)	(1,819)	(1,500)	(2,000)	33.33
1-1-7000-4172 REVENUE - FIGURE SKATING	(8,764)	(9,768)	(10,220)	(9,584)	(8,052)	(9,000)	(9,000)	0.00
1-1-7000-4173 REVENUE - PRIVATE RENTALS	(17,189)	(10,522)	(12,215)	(13,309)	(7,959)	(4,000)	(5,000)	25.00
1-1-7000-4174 REVENUE - MINOR HOCKEY	(17,913)	(12,570)	(15,192)	(15,225)	(11,266)	(17,000)	(17,000)	0.00
1-1-7000-4175 REVENUE - ADULT HOCKEY	(10,690)	(14,527)	(10,634)	(11,951)	(17,584)	(12,000)	(13,000)	8.33
1-1-7000-4176 REVENUE - JR B HOCKEY	0	0	0	0	0	(10,000)	(8,300)	(17.00)
1-1-7000-4177 REVENUE - DRY FLOOR SPACE	0	(679)	(1,106)	(595)	(446)	(1,000)	(1,000)	0.00
1-1-7000-4178 REVENUE - SCHOOL RENTALS	(148)	(337)	(129)	(205)	(1,514)	(1,000)	(2,500)	150.00
1-1-7000-4179 REVENUE - SKATE SHARPENING	(1,107)	(478)	0	(528)	(679)	(750)	(750)	0.00
1-1-7000-4180 WELLNESS CENTRE RENTAL REVENUE	(15,344)	(16,735)	(12,966)	(15,015)	(11,137)	(15,000)	(15,000)	0.00
1-1-7000-4181 SCHOOL DISTRICT REVENUE - THE BRIDGE	(4,000)	(4,000)	(4,000)	(4,000)	(4,294)	(4,000)	(4,000)	0.00
1-1-7000-6000 TRANSFER FROM RESERVE	0	0	0	0	(75,000)	(75,000)	0	(100.00)
1-1-7000-8500 REGIONAL GRANT - TOWN OF PRINCETON	(31,549)	0	0	(10,516)	0	0	0	0.00
1-1-7000-9000 MISCELLANEOUS REVENUE	(17,545)	(2,121)	(726)	(6,797)	(748)	(2,000)	(2,000)	0.00
1-1-7000-9500 DONATIONS	0	0	(3,300)	(1,100)	(13,229)	(1,000)	0	(100.00)
1-1-7000-9990 PRIOR YEARS SURPLUS	55,779	7,112	6,684	23,192	(11,707)	0	(10,000)	0.00
Total REVENUES	(616,385)	(424,846)	(429,773)	(490,335)	(528,164)	(518,105)	(481,483)	(7.07)
EXPENSES								
ARENA - PRINCETON/H								
1-2-7000-1000 SALARIES & WAGES	162,531	172,845	177,827	171,068	174,640	184,975	204,605	10.61
1-2-7000-1001 RDOS STAFF WAGES	0	1,285	292	525	1,848	1,975	1,801	(8.81)
1-2-7000-1050 PART TIME WAGES	98	0	0	33	0	0	0	0.00
1-2-7000-1400 ADMINISTRATION CHARGES	8,655	8,910	9,180	8,915	11,475	11,475	14,344	25.00
1-2-7000-2000 BUILDING MAINTENANCE	31,577	34,569	34,443	33,530	38,604	30,000	30,000	0.00
1-2-7000-2020 MAINTENANCE - JANITORIAL	5,137	3,194	3,851	4,061	3,926	5,000	5,000	0.00
1-2-7000-2900 ARENA ELECTRICAL UPGRADE (GAS TAX FUI	46,952	0	0	15,651	0	0	31,000	0.00
1-2-7000-3520 CONTRACT SERVICES	3,588	6,436	5,984	5,336	4,391	10,000	5,000	(50.00)
1-2-7000-5500 CAPITAL - ARENA EXPANSION	5,994	0	0	1,998	72,850	70,000	0	(100.00)
1-2-7000-5550 WELLNESS CENTRE CAPITAL PROJECT	72,486	10,205	0	27,564	5,591	5,000	3,000	(40.00)
1-2-7000-5600 EQUIPMENT	1,461	3,169	0	1,543	41	0	0	0.00
1-2-7000-6000 INSURANCE - PROPERTY	11,801	11,829	12,050	11,893	13,056	12,565	13,056	3.91
1-2-7000-6050 INSURANCE - LIABILITY	8,982	6,871	6,190	7,348	6,400	7,490	7,182	(4.11)
1-2-7000-7000 SUPPLIES	1,417	3,555	1,704	2,225	3,077	2,000	2,000	0.00
1-2-7000-8000 ADVERTISING	197	856	163	405	36	500	500	0.00

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-7000-8100 WELLNESS CENTRE OPERATIONS	13,393	11,134	12,066	12,198	9,546	13,000	13,000	0.00
1-2-7000-8101 WELLNESS CENTRE - GAS	13,150	10,078	11,023	11,417	10,098	10,000	10,000	0.00
1-2-7000-8103 WELLNESS CENTRE - POWER	11,267	11,249	11,147	11,221	10,048	15,000	15,000	0.00
1-2-7000-8104 WELLNESS CENTRE - INSURANCE	3,115	3,227	3,277	3,206	3,495	3,425	3,495	2.04
1-2-7000-8105 WELLNESS CENTRE - SEWER	0	10,336	1,612	3,983	1,612	1,000	1,800	80.00
1-2-7000-8200 TRAVEL/LEASING	3,642	3,406	3,530	3,526	3,111	3,000	4,000	33.33
1-2-7000-8500 UTILITIES	3,557	3,929	3,642	3,710	4,047	6,000	6,000	0.00
1-2-7000-8510 UTILITIES - POWER	41,729	42,424	43,662	42,605	42,629	40,000	40,000	0.00
1-2-7000-8520 UTILITIES - TELEPHONE	4,042	3,323	3,281	3,548	3,515	3,000	3,000	0.00
1-2-7000-8530 UTILITIES - NATURAL GAS	22,343	23,105	23,232	22,894	15,782	25,000	25,000	0.00
1-2-7000-8550 UTILITIES - FUEL	1,264	1,377	1,290	1,310	1,073	1,500	1,500	0.00
1-2-7000-9200 TRANSFER TO RESERVE	0	30,000	45,000	25,000	55,000	55,000	40,000	(27.27)
1-2-7000-9205 TRANSFER INTEREST TO RESERVES	35	608	1,912	852	0	0	0	0.00
1-2-7000-9290 TRANSFER TO OPERATING RESERVE	0	8,800	0	2,933	0	0	0	0.00
1-2-7000-9500 GRANTS IN AID	25,000	0	0	8,333	0	0	0	0.00
1-2-7000-9550 EXPENSES FROM DONATIONS	0	0	0	0	12,731	0	0	0.00
1-2-7000-9600 OTHER EXPENSES - MISCELLANEOUS	1,262	1,048	1,708	1,339	889	1,200	1,200	0.00
1-2-7000-9620 ARENA TRAILER FIRE EXPENSES	118,820	3,764	0	40,861	0	0	0	0.00
Total EXPENSES	623,497	431,530	418,066	491,031	509,512	518,105	481,483	(7.07)
Total DEPARTMENT 7000	7,112	6,684	(11,707)	696	(18,652)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7000					
REVENUES					
ARENA - PRINCETON/H					
1-1-7000-1000 TAX REQUISITION	(324,433)	(330,702)	(334,986)	(339,822)	(344,198)
1-1-7000-2500 RECOVERIES	(30,000)	(30,000)	(30,000)	(30,000)	(30,369)
1-1-7000-2900 COMMUNITY WORKS GAS TAX RE ELECTRIC	(31,000)	0	0	0	0
1-1-7000-4030 REVENUE - MEZZANINE RENTALS	(1,000)	(1,000)	(1,000)	(1,000)	(1,012)
1-1-7000-4150 REVENUE - ADVERTISING	(3,500)	(3,500)	(3,500)	(3,500)	(3,543)
1-1-7000-4160 REVENUE - CONCESSION	(2,000)	(2,000)	(2,000)	(2,000)	(2,025)
1-1-7000-4171 REVENUE - PUBLIC SKATING	(2,000)	(2,000)	(2,000)	(2,000)	(2,025)
1-1-7000-4172 REVENUE - FIGURE SKATING	(9,000)	(9,000)	(9,000)	(9,000)	(9,111)
1-1-7000-4173 REVENUE - PRIVATE RENTALS	(5,000)	(5,000)	(5,000)	(5,000)	(5,062)
1-1-7000-4174 REVENUE - MINOR HOCKEY	(17,000)	(17,000)	(18,000)	(18,000)	(18,221)
1-1-7000-4175 REVENUE - ADULT HOCKEY	(13,000)	(13,000)	(14,000)	(14,000)	(14,172)
1-1-7000-4176 REVENUE - JR B HOCKEY	(8,300)	(8,300)	(8,500)	(8,500)	(8,605)
1-1-7000-4177 REVENUE - DRY FLOOR SPACE	(1,000)	(1,000)	(1,000)	(1,000)	(1,012)
1-1-7000-4178 REVENUE - SCHOOL RENTALS	(2,500)	(2,500)	(2,500)	(2,500)	(2,531)
1-1-7000-4179 REVENUE - SKATE SHARPENING	(750)	(750)	(1,000)	(1,000)	(1,012)
1-1-7000-4180 WELLNESS CENTRE RENTAL REVENUE	(15,000)	(15,000)	(15,000)	(15,000)	(15,185)
1-1-7000-4181 SCHOOL DISTRICT REVENUE - THE BRIDGE	(4,000)	(4,000)	(4,000)	(4,000)	(4,049)
1-1-7000-9000 MISCELLANEOUS REVENUE	(2,000)	(2,000)	(2,000)	(2,000)	(2,025)
1-1-7000-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(481,483)	(446,752)	(453,486)	(458,322)	(464,157)
EXPENSES					
ARENA - PRINCETON/H					
1-2-7000-1000 SALARIES & WAGES	204,605	198,361	204,312	210,441	213,029
1-2-7000-1001 RDOS STAFF WAGES	1,801	1,879	1,935	1,993	2,018
1-2-7000-1400 ADMINISTRATION CHARGES	14,344	11,938	12,177	10,330	10,457
1-2-7000-2000 BUILDING MAINTENANCE	30,000	30,000	30,000	30,000	30,369
1-2-7000-2020 MAINTENANCE - JANITORIAL	5,000	5,000	5,000	5,000	5,062
1-2-7000-2900 ARENA ELECTRICAL UPGRADE (GAS TAX FUI	31,000	0	0	0	0
1-2-7000-3520 CONTRACT SERVICES	5,000	5,000	5,000	5,000	5,062
1-2-7000-5550 WELLNESS CENTRE CAPITAL PROJECT	3,000	0	0	0	0
1-2-7000-6000 INSURANCE - PROPERTY	13,056	13,448	13,717	13,991	14,271
1-2-7000-6050 INSURANCE - LIABILITY	7,182	7,326	7,473	7,622	7,774
1-2-7000-7000 SUPPLIES	2,000	2,000	2,000	2,000	2,025
1-2-7000-8000 ADVERTISING	500	500	500	500	506
1-2-7000-8100 WELLNESS CENTRE OPERATIONS	13,000	13,000	13,000	13,000	13,160
1-2-7000-8101 WELLNESS CENTRE - GAS	10,000	10,000	10,000	10,000	10,123
1-2-7000-8103 WELLNESS CENTRE - POWER	15,000	15,000	15,000	15,000	15,185
1-2-7000-8104 WELLNESS CENTRE - INSURANCE	3,495	3,600	3,672	3,745	3,820
1-2-7000-8105 WELLNESS CENTRE - SEWER	1,800	10,000	10,000	10,000	10,123
1-2-7000-8200 TRAVEL/LEASING	4,000	3,000	3,000	3,000	3,037
1-2-7000-8500 UTILITIES	6,000	6,000	6,000	6,000	6,074
1-2-7000-8510 UTILITIES - POWER	40,000	40,000	40,000	40,000	40,492



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
1-2-7000-8520 UTILITIES - TELEPHONE	3,000	3,000	3,000	3,000	3,037
1-2-7000-8530 UTILITIES - NATURAL GAS	25,000	25,000	25,000	25,000	25,308
1-2-7000-8550 UTILITIES - FUEL	1,500	1,500	1,500	1,500	1,518
1-2-7000-9200 TRANSFER TO RESERVE	40,000	40,000	40,000	40,000	40,492
1-2-7000-9600 OTHER EXPENSES - MISCELLANEOUS	1,200	1,200	1,200	1,200	1,215
Total EXPENSES	481,483	446,752	453,486	458,322	464,157
Total DEPARTMENT 7000	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7200								
REVENUES								
RECREATION FACILITY - KEREMEOS								
1-1-7200-1000 TAX REQUISITION	(168,362)	(169,620)	(172,911)	(170,298)	(175,819)	(175,819)	(198,674)	13.00
1-1-7200-1800 GRANT IN LIEU OF TAXES	(1,408)	(1,517)	(1,772)	(1,566)	(1,795)	(113)	(116)	2.65
1-1-7200-2700 INTEREST INCOME	(9,337)	(6,797)	(7,913)	(8,016)	0	0	0	0.00
1-1-7200-2900 WED GRANT - ICE RINK RENOVATIONS	0	(50,000)	8,893	(13,702)	0	0	0	0.00
1-1-7200-4050 REVENUE - DEVELOPMENT FEE	(3,135)	(600)	(2,002)	(1,913)	(1,775)	(1,126)	(1,159)	2.93
1-1-7200-4061 REVENUE - FITNESS	(11,305)	(12,716)	(11,637)	(11,886)	(10,590)	(13,700)	(12,500)	(8.76)
1-1-7200-4062 REVENUE - CLIMBING WALL	0	0	0	0	0	(563)	0	(100.00)
1-1-7200-4064 REVENUE - BOWLING	(24,060)	(23,462)	(19,389)	(22,303)	(19,525)	(22,900)	(20,000)	(12.66)
1-1-7200-4066 REVENUE - SQUASH	(1,010)	(827)	(3,468)	(1,768)	(1,489)	(675)	(696)	3.11
1-1-7200-4160 REVENUE - CONCESSION	(2,490)	(2,628)	(2,754)	(2,624)	(2,673)	(3,939)	(3,000)	(23.84)
1-1-7200-4170 REVENUE - ICE RINK	(10,992)	(4,089)	(9,877)	(8,319)	(7,166)	(9,700)	(10,000)	3.09
1-1-7200-6000 TRANSFER FROM RESERVE	(1,676)	(77,990)	(15,502)	(31,723)	0	(32,000)	(65,000)	103.13
1-1-7200-9000 MISCELLANEOUS REVENUE	(460)	(754)	(526)	(580)	(987)	(1,238)	(1,275)	2.99
1-1-7200-9500 DONATIONS	0	(2,690)	(727)	(1,139)	(5,020)	0	0	0.00
1-1-7200-9990 PRIOR YEARS SURPLUS	(67,255)	(25,325)	(27,385)	(39,988)	(6,009)	0	(25,000)	0.00
Total REVENUES	(301,488)	(379,015)	(266,971)	(315,825)	(232,849)	(261,773)	(337,420)	28.90
EXPENSES								
RECREATION FACILITY - KEREMEOS								
1-2-7200-1000 SALARIES & WAGES	82,563	78,596	87,976	83,045	78,169	87,730	90,362	3.00
1-2-7200-1001 RDOS STAFF WAGES	0	307	135	147	161	412	433	5.10
1-2-7200-1400 ADMINISTRATION CHARGES	3,715	3,830	3,940	3,828	4,925	4,925	6,156	24.99
1-2-7200-2000 BUILDING MAINTENANCE	5,452	5,149	3,206	4,602	5,750	7,590	7,818	3.00
1-2-7200-2020 MAINTENANCE - JANITORIAL	2,317	1,086	1,271	1,558	2,263	1,706	1,757	2.99
1-2-7200-2040 MAINTENANCE - SKATEBOARD PARK	0	0	0	0	0	2,185	2,251	3.02
1-2-7200-2200 EQUIPMENT MAINTENANCE	7,355	5,588	5,656	6,200	12,876	8,896	9,163	3.00
1-2-7200-2500 OPERATIONS	11,363	9,264	8,927	9,851	11,439	16,867	17,373	3.00
1-2-7200-5400 DEPRECIATION	10,000	10,300	10,609	10,303	10,927	10,927	11,255	3.00
1-2-7200-5500 CAPITAL EXPENDITURES	1,676	127,990	15,502	48,389	1,010	32,000	65,000	103.13
1-2-7200-5600 SMALL EQUIPMENT PURCHASES	98	123	0	74	0	0	0	0.00
1-2-7200-5680 EQPT - P&R - DEVELOPMENT FEE	3,135	600	2,002	1,913	0	1,311	1,351	3.05
1-2-7200-6000 INSURANCE - PROPERTY	12,798	12,806	13,071	12,892	14,241	18,056	14,241	(21.13)
1-2-7200-6050 INSURANCE - LIABILITY	3,235	2,482	2,236	2,651	2,100	2,350	2,356	0.26
1-2-7200-7131 SUPPLIES - P&R - CONCESSION	1,836	1,845	2,044	1,909	1,656	3,825	2,000	(47.71)
1-2-7200-8000 ADVERTISING	1,396	1,503	1,706	1,535	3,205	2,300	2,400	4.35
1-2-7200-8500 UTILITIES	21,517	19,703	22,123	21,114	23,997	32,528	33,504	3.00
1-2-7200-9200 TRANSFER TO RESERVE	77,578	35,000	70,000	60,859	0	0	40,000	0.00
1-2-7200-9205 TRANSFER INTEREST TO RESERVES	9,221	6,726	7,816	7,921	0	0	0	0.00
1-2-7200-9290 TRANSFER TO OPERATING RESERVE	0	20,000	2,634	7,545	20,000	20,000	20,000	0.00
1-2-7200-9295 TRANSFER TO DEPOSIT ACCOUNT	115	71	97	95	0	0	0	0.00
1-2-7200-9500 GRANTS IN AID	20,000	8,518	0	9,506	10,000	8,165	10,000	22.47
1-2-7200-9600 OTHER EXPENSES - MISCELLANEOUS	793	143	11	316	57	0	0	0.00



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
Total EXPENSES	276,164	351,630	260,962	296,252	202,777	261,773	337,420	28.90
Total DEPARTMENT 7200	(25,325)	(27,385)	(6,009)	(19,573)	(30,072)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7200					
REVENUES					
RECREATION FACILITY - KEREMEOS					
1-1-7200-1000 TAX REQUISITION	(198,674)	(278,507)	(267,544)	(273,782)	(276,979)
1-1-7200-1800 GRANT IN LIEU OF TAXES	(116)	(119)	(123)	(123)	(125)
1-1-7200-4050 REVENUE - DEVELOPMENT FEE	(1,159)	(1,194)	(1,230)	(1,230)	(1,245)
1-1-7200-4061 REVENUE - FITNESS	(12,500)	(14,317)	(14,747)	(14,747)	(14,928)
1-1-7200-4064 REVENUE - BOWLING	(20,000)	(23,896)	(24,613)	(24,613)	(24,916)
1-1-7200-4066 REVENUE - SQUASH	(696)	(717)	(739)	(739)	(748)
1-1-7200-4160 REVENUE - CONCESSION	(3,000)	(4,179)	(4,304)	(4,304)	(4,357)
1-1-7200-4170 REVENUE - ICE RINK	(10,000)	(10,300)	(10,609)	(10,609)	(10,739)
1-1-7200-6000 TRANSFER FROM RESERVE	(65,000)	(15,000)	(15,450)	(15,450)	(15,640)
1-1-7200-9000 MISCELLANEOUS REVENUE	(1,275)	(1,313)	(1,352)	(1,352)	(1,369)
1-1-7200-9990 PRIOR YEARS SURPLUS	(25,000)	0	0	0	0
Total REVENUES	(337,420)	(349,542)	(340,711)	(346,949)	(351,046)
EXPENSES					
RECREATION FACILITY - KEREMEOS					
1-2-7200-1000 SALARIES & WAGES	90,362	93,073	95,865	98,741	99,956
1-2-7200-1001 RDOS STAFF WAGES	433	437	450	464	470
1-2-7200-1400 ADMINISTRATION CHARGES	6,156	5,124	5,331	5,331	5,397
1-2-7200-2000 BUILDING MAINTENANCE	7,818	8,053	8,295	8,295	8,397
1-2-7200-2020 MAINTENANCE - JANITORIAL	1,757	1,810	1,864	1,864	1,887
1-2-7200-2040 MAINTENANCE - SKATEBOARD PARK	2,251	2,319	2,389	2,389	2,418
1-2-7200-2200 EQUIPMENT MAINTENANCE	9,163	9,438	9,721	9,721	9,841
1-2-7200-2500 OPERATIONS	17,373	17,894	18,431	18,431	18,658
1-2-7200-5400 DEPRECIATION	11,255	11,593	11,941	11,941	12,088
1-2-7200-5500 CAPITAL EXPENDITURES	65,000	40,000	22,000	25,000	25,000
1-2-7200-5680 EQPT - P&R - DEVELOPMENT FEE	1,351	1,392	1,434	1,434	1,452
1-2-7200-6000 INSURANCE - PROPERTY	14,241	14,668	14,961	15,260	15,565
1-2-7200-6050 INSURANCE - LIABILITY	2,356	2,403	2,451	2,500	2,550
1-2-7200-7131 SUPPLIES - P&R - CONCESSION	2,000	4,057	4,179	4,179	4,230
1-2-7200-8000 ADVERTISING	2,400	2,472	2,546	2,546	2,577
1-2-7200-8500 UTILITIES	33,504	34,509	35,544	35,544	35,981
1-2-7200-9200 TRANSFER TO RESERVE	40,000	70,000	72,100	72,100	72,987
1-2-7200-9290 TRANSFER TO OPERATING RESERVE	20,000	20,000	20,600	20,600	20,853
1-2-7200-9500 GRANTS IN AID	10,000	10,300	10,609	10,609	10,739
Total EXPENSES	337,420	349,542	340,711	346,949	351,046
Total DEPARTMENT 7200	0	0	0	0	0



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7310								
REVENUES								
POOL - KEREMEOS/AREAS B & G								
1-1-7310-1000 TAX REQUISITION	(42,700)	(59,985)	(59,231)	(53,972)	(66,305)	(66,305)	(74,660)	12.60
1-1-7310-1800 GRANT IN LIEU OF TAXES	(357)	(536)	(607)	(500)	(677)	0	0	0.00
1-1-7310-2700 INTEREST INCOME	(1,257)	(641)	(1,072)	(990)	0	0	0	0.00
1-1-7310-4070 REVENUE - SWIMMING	(19,520)	(18,265)	(16,688)	(18,158)	(17,207)	(10,000)	(15,000)	50.00
1-1-7310-4071 SWIMMING - SCHOOL PROGRAM	(4,880)	(4,140)	(4,575)	(4,532)	(4,725)	(5,200)	(5,200)	0.00
1-1-7310-6000 TRANSFER FROM RESERVE	(26,530)	(3,358)	(12,935)	(14,274)	0	(13,000)	(8,000)	(38.46)
1-1-7310-8060 PROVINCIAL GRANTS - EMPLOYMENT	(1,800)	(1,090)	(1,052)	(1,314)	(2,073)	0	0	0.00
1-1-7310-9000 MISCELLANEOUS REVENUE	(2,501)	(1)	(25)	(842)	(15)	0	0	0.00
1-1-7310-9990 PRIOR YEARS SURPLUS	(5,783)	(14,364)	(14,997)	(11,715)	(14,939)	(10,000)	(30,000)	200.00
Total REVENUES	(105,328)	(102,381)	(111,183)	(106,297)	(105,941)	(104,505)	(132,860)	27.13
EXPENSES								
POOL - KEREMEOS/AREAS B & G								
1-2-7310-1000 SALARIES & WAGES	43,633	42,394	40,193	42,073	40,650	48,588	50,046	3.00
1-2-7310-1001 RDOS STAFF WAGES	0	115	69	61	40	0	0	0.00
1-2-7310-1400 ADMINISTRATION CHARGES	2,340	2,410	2,480	2,410	2,550	2,550	3,660	43.53
1-2-7310-2500 OPERATIONS	11,880	11,103	14,197	12,393	7,794	13,900	14,200	2.16
1-2-7310-5500 CAPITAL EXPENDITURES	26,530	3,358	12,935	14,274	853	13,000	10,000	(23.08)
1-2-7310-6000 INSURANCE - PROPERTY	407	439	447	431	482	1,009	482	(52.23)
1-2-7310-6050 INSURANCE - LIABILITY	1,078	827	745	883	725	800	814	1.75
1-2-7310-8500 UTILITIES	3,081	4,155	3,106	3,447	3,480	7,658	7,658	0.00
1-2-7310-8600 VANDALISM	0	0	0	0	0	1,000	1,000	0.00
1-2-7310-9200 TRANSFER TO RESERVE	0	7,000	21,000	9,333	16,000	16,000	45,000	181.25
1-2-7310-9205 TRANSFER INTEREST TO RESERVES	1,257	641	1,072	990	0	0	0	0.00
1-2-7310-9290 TRANSFER TO OPERATING RESERVE	0	14,941	0	4,980	0	0	0	0.00
1-2-7310-9600 MISCELLANEOUS EXPENSE	759	0	0	253	0	0	0	0.00
Total EXPENSES	90,964	87,383	96,244	91,530	72,575	104,505	132,860	27.13
Total DEPARTMENT 7310	(14,364)	(14,997)	(14,939)	(14,767)	(33,366)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7310					
REVENUES					
POOL - KEREMEOS/AREAS B & G					
1-1-7310-1000 TAX REQUISITION	(74,660)	(86,903)	(81,327)	(87,429)	(89,350)
1-1-7310-4070 REVENUE - SWIMMING	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
1-1-7310-4071 SWIMMING - SCHOOL PROGRAM	(5,200)	(5,200)	(5,356)	(5,356)	(5,422)
1-1-7310-6000 TRANSFER FROM RESERVE	(8,000)	(6,000)	(6,180)	(6,180)	(6,256)
1-1-7310-9990 PRIOR YEARS SURPLUS	(30,000)	0	0	0	0
Total REVENUES	(132,860)	(113,103)	(107,863)	(113,965)	(116,028)
EXPENSES					
POOL - KEREMEOS/AREAS B & G					
1-2-7310-1000 SALARIES & WAGES	50,046	56,500	58,000	59,000	60,500
1-2-7310-1400 ADMINISTRATION CHARGES	3,660	3,733	3,809	3,884	3,932
1-2-7310-2500 OPERATIONS	14,200	14,626	15,065	15,065	15,250
1-2-7310-5500 CAPITAL EXPENDITURES	10,000	13,000	5,000	10,000	10,000
1-2-7310-6000 INSURANCE - PROPERTY	482	496	506	516	526
1-2-7310-6050 INSURANCE - LIABILITY	814	830	847	864	881
1-2-7310-8500 UTILITIES	7,658	7,888	8,125	8,125	8,225
1-2-7310-8600 VANDALISM	1,000	1,030	1,061	1,061	1,074
1-2-7310-9200 TRANSFER TO RESERVE	45,000	15,000	15,450	15,450	15,640
Total EXPENSES	132,860	113,103	107,863	113,965	116,028
Total DEPARTMENT 7310	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7520								
REVENUES								
RECREATION COMM. - OK FALLS								
1-1-7520-1000 TAX REQUISITION	(205,078)	(218,313)	(257,758)	(227,050)	(269,920)	(269,920)	(409,654)	51.77
1-1-7520-1800 GRANT IN LIEU OF TAXES	(2)	(3)	(2)	(2)	(409)	0	0	0.00
1-1-7520-2700 INTEREST INCOME	(851)	(661)	(3,724)	(1,745)	0	0	0	0.00
1-1-7520-2901 Success by 6 Tumble Bumble Grant Rev	0	0	(3,154)	(1,051)	0	0	0	0.00
1-1-7520-2905 OBWB GRANT - XERISCAPE	0	0	(8,500)	(2,833)	0	0	0	0.00
1-1-7520-2910 UBCM - KEOGAN SPORTS PARK BASEBALL F	(6,192)	0	0	(2,064)	0	0	0	0.00
1-1-7520-2915 COMMUNITY WORKS GAS TAX FUNDING	0	(8,687)	(3,263)	(3,983)	0	0	0	0.00
1-1-7520-2930 KETTLE VALLEY RAIL TRAILHEAD IMPROVEM	(5,000)	0	0	(1,667)	0	0	0	0.00
1-1-7520-2940 TREES FOR TOMORROW - KEOGAN PARK	(10,448)	0	0	(3,483)	0	0	0	0.00
1-1-7520-2950 CANADA DAY FUNDING	(1,050)	0	0	(350)	0	0	0	0.00
1-1-7520-2960 OLYMPIC TORCH RELAY COMMUNITY GRANT	(5,364)	(2,627)	0	(2,664)	0	0	0	0.00
1-1-7520-2970 WALK BC GRANT FUNDS	0	(6,500)	(300)	(2,267)	(300)	0	(1,000)	0.00
1-1-7520-2980 BC SCHOOL TRUSTEES / UBCM	0	(17,733)	(4,506)	(7,413)	0	0	0	0.00
1-1-7520-2990 PACIFIC PILSNER BC WATERS CLEANUP	0	(5,971)	0	(1,991)	0	0	0	0.00
1-1-7520-4000 RENTAL REVENUE	(4,190)	(4,639)	(5,651)	(4,827)	(13,025)	(7,000)	(9,650)	37.86
1-1-7520-4100 REGISTRATION FEES - REC PROGRAMS	(17,970)	(18,258)	(26,551)	(20,926)	(25,885)	(26,000)	(25,000)	(3.85)
1-1-7520-4101 REGISTRATION FEES - SUMMER PROGRAMS	(9,761)	(8,533)	(9,408)	(9,234)	(6,889)	(9,100)	(1,500)	(83.52)
1-1-7520-4541 PARKLAND ACQUISITION REVENUE	0	(20,824)	(20,824)	(13,883)	0	0	0	0.00
1-1-7520-6000 TRANSFER FROM RESERVE	(16,250)	(4,235)	(23,000)	(14,495)	(175,000)	(196,824)	0	(100.00)
1-1-7520-7200 DEBENTURE PROCEEDS	0	0	(1,050,000)	(350,000)	(250,000)	(320,000)	(15,000)	(95.31)
1-1-7520-8060 PROVINCIAL GRANTS - EMPLOYMENT	(560)	(980)	(1,074)	(871)	0	0	0	0.00
1-1-7520-8510 REG GRANT - SUCCESS BY SIX	(779)	0	0	(260)	0	0	0	0.00
1-1-7520-9000 MISCELLANEOUS REVENUE	0	(2,058)	(1,519)	(1,192)	(2,311)	0	0	0.00
1-1-7520-9200 WILD WEST FEST REVENUE	0	0	(51,466)	(17,155)	0	0	0	0.00
1-1-7520-9210 KENNY MCLEAN STATUE REVENUE	0	0	(4,467)	(1,489)	0	0	0	0.00
1-1-7520-9500 DONATIONS	(12,512)	(5,701)	(28,363)	(15,525)	(40,200)	(2,500)	(2,500)	0.00
1-1-7520-9510 DONATIONS - KENYON PARK PLAYGROUND	(21,560)	0	0	(7,187)	0	0	0	0.00
1-1-7520-9990 PRIOR YEARS SURPLUS	(20,577)	(1,301)	(3,134)	(8,337)	(8,193)	0	(10,000)	0.00
Total REVENUES	(338,144)	(327,024)	(1,506,663)	(723,944)	(792,130)	(831,344)	(474,304)	(42.95)
EXPENSES								
RECREATION COMM. - OK FALLS								
1-2-7520-1001 RDOS STAFF WAGES	0	5,028	1,657	2,228	3,461	3,677	3,769	2.50
1-2-7520-1060 PART TIME WAGES - REC COORDINATOR	40,884	39,915	37,793	39,531	64,260	41,366	44,295	7.08
1-2-7520-1070 PART TIME WAGES - REC INSTRUCTORS	12,786	11,805	23,068	15,887	22,916	21,000	21,630	3.00
1-2-7520-1080 WAGES - SUMMER STAFF - REC	8,023	11,911	6,224	8,719	6,281	7,500	1,080	(85.60)
1-2-7520-1100 WAGES - PARKS SUPERVISOR	26,874	39,011	40,940	35,608	45,400	43,505	44,350	1.94
1-2-7520-1110 WAGES - SUMMER STAFF - PARKS	28,439	21,519	23,815	24,591	26,278	23,832	30,832	29.37
1-2-7520-1120 PT WAGES - REC ASSISTANT	19,143	14,451	14,256	15,950	11,759	15,803	16,277	3.00
1-2-7520-1130 WAGES-STUDENT-PARKS	0	0	0	0	0	2,102	0	(100.00)
1-2-7520-1400 ADMINISTRATION CHARGES	5,305	5,460	5,620	5,462	7,025	7,025	8,781	25.00
1-2-7520-2000 MAINTENANCE - REC CENTRE	3,686	7,790	5,201	5,559	4,460	5,900	5,400	(8.47)
1-2-7520-2010 MAINTENANCE - PARKS	16,747	20,531	20,684	19,321	9,997	11,231	7,535	(32.91)



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-7520-2041 MAINTENANCE ETC. - WELLNESS CENTRE	0	72	1,380	484	1,506	1,500	2,120	41.33
1-2-7520-2042 MAINTENANCE-KENNY MCLEAN	0	0	1,173	391	0	0	0	0.00
1-2-7520-2100 MAINTENANCE SUPPLIES	79	65	1	48	0	0	0	0.00
1-2-7520-2200 EQUIPMENT MTNCE - REC CENTRE	249	615	3,285	1,383	2,044	2,100	2,870	36.67
1-2-7520-2240 EQPMT MTNCE - PARKS	278	0	0	93	5,510	3,468	4,847	39.76
1-2-7520-2901 Success by 6 Tumble Bumble Grant Expens	0	0	2,873	958	0	0	0	0.00
1-2-7520-2905 OBWB GRANT - XERISCAPE	0	0	10,261	3,420	0	0	0	0.00
1-2-7520-2920 IHA SUCCESS BY 6 GRANT EXPENDITURE	782	0	0	261	0	0	0	0.00
1-2-7520-2930 KETTLE VALLEY RAIL TRAILHEAD IMPROVEM	5,200	0	0	1,733	0	0	0	0.00
1-2-7520-2940 TREES FOR TOMORROW - KEOGAN PARK	11,174	0	0	3,725	0	0	0	0.00
1-2-7520-2950 CANADA DAY GRANT EXPENSES	408	0	0	136	0	0	0	0.00
1-2-7520-2960 OLYMPIC TORCH RELAY GRANT EXPENSES	5,364	2,109	0	2,491	0	0	0	0.00
1-2-7520-2970 WALK BC GRANT EXPENSES	0	4,638	166	1,601	0	0	0	0.00
1-2-7520-2980 BC SCHOOL TRUSTEES/UBCM SCHOOL COM	0	2,085	8,390	3,492	0	0	0	0.00
1-2-7520-2990 PACIFIC PILSNER BC WATERS CLEANUP EXF	0	5,364	4	1,789	0	0	0	0.00
1-2-7520-4000 EDUCATION & TRAINING	828	1,515	984	1,109	874	2,000	2,000	0.00
1-2-7520-4200 SPECIAL PROJECTS	1,051	3,535	0	1,528	0	0	0	0.00
1-2-7520-5500 CAPITAL EXPENSES - WELLNESS CENTRE	0	15,648	6,164	7,271	790	0	0	0.00
1-2-7520-5900 CAPITAL EXPENDITURES - REC CENTRE	0	2,500	8,437	3,646	1,179	0	2,500	0.00
1-2-7520-5910 CAPITAL IMPROVEMENTS - PARKS	33,584	8,539	1,103,092	381,738	5,846	6,040	1,240	(79.47)
1-2-7520-5914 CAPITAL IMPROVEMENTS -KENYON PARK	0	0	0	0	222,230	320,000	15,000	(95.31)
1-2-7520-5915 CAPITAL IMP -CHRISTIE MEMORIAL	0	0	0	0	0	0	6,800	0.00
1-2-7520-5921 CAPITAL LAND AQUISITION	0	0	0	0	177,539	175,000	0	(100.00)
1-2-7520-5923 CAP IMP - DOCK EXPENDITURES	0	0	0	0	0	1,500	1,500	0.00
1-2-7520-5930 SITE IMPROVEMENTS - KEOGAN	31,860	0	5,622	12,494	0	0	0	0.00
1-2-7520-6000 INSURANCE - PROPERTY	1,298	1,514	1,643	1,485	2,920	1,514	3,798	150.86
1-2-7520-6050 INSURANCE - LIABILITY	4,033	3,137	2,903	3,358	2,910	3,050	3,021	(0.95)
1-2-7520-7000 SUPPLIES - OFFICE	5,160	8,383	3,559	5,701	4,938	4,500	4,500	0.00
1-2-7520-7134 SUPPLIES - CHRISTIE MEM STAFFING SUPPL	0	0	0	0	0	0	14,110	0.00
1-2-7520-7135 SUPPLIES - P&R - SUMMER PROGRAMS	3,016	2,395	1,935	2,449	2,584	2,575	3,000	16.50
1-2-7520-7136 SUPPLIES - P&R - PARKS	1,936	4,503	7,682	4,707	6,564	4,950	6,393	29.15
1-2-7520-7137 SUPPLIES - P&R - REGULAR PROGRAM	1,794	2,494	1,327	1,872	3,256	2,000	2,600	30.00
1-2-7520-7138 SPECIAL EVENTS	4,122	5,993	56,864	22,326	4,542	6,000	6,000	0.00
1-2-7520-7139 SUPPLIES- P&R - EQUIPMENT	0	0	0	0	4,167	5,242	5,242	0.00
1-2-7520-8000 ADVERTISING - PROGRAMS	3,303	4,147	4,994	4,148	5,061	4,000	5,150	28.75
1-2-7520-8200 TRAVEL/LEASING	1,343	1,561	1,383	1,429	1,490	2,000	2,000	0.00
1-2-7520-8550 UTILITIES - WELLNESS CENTRE	0	0	419	140	160	1,500	700	(53.33)
1-2-7520-8552 UTILITIES - P&R - PARK	3,469	2,542	3,836	3,282	6,835	10,591	10,881	2.74
1-2-7520-8553 UTILITIES - P&R - REC CENTRE	8,009	6,434	5,267	6,570	6,342	7,000	5,400	(22.86)
1-2-7520-8600 VANDALISM	3,753	4,185	925	2,954	1,696	1,750	1,750	0.00
1-2-7520-8700 MFA LEASING	0	0	0	0	0	8,400	8,400	0.00
1-2-7520-9010 DEBT INTEREST	11,650	11,650	27,212	16,837	39,135	36,650	76,650	109.14
1-2-7520-9020 DEBT PRINCIPAL	20,823	20,823	20,823	20,823	20,823	20,823	64,483	209.67
1-2-7520-9040 BANK CHARGES & INTEREST	841	840	1,033	905	825	0	0	0.00
1-2-7520-9200 TRANSFER TO RESERVE	8,700	17,750	17,300	14,583	10,250	10,250	15,400	50.24
1-2-7520-9205 TRANSFER INTEREST TO RESERVES	851	661	3,724	1,745	0	0	0	0.00
1-2-7520-9300 CONTINGENCY	0	772	4,551	1,774	4,401	4,000	4,000	0.00



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-7520-9620 EXPENSES FROM DONATIONS	0	0	0	0	33,439	0	8,000	0.00
Total EXPENSES	336,843	323,890	1,498,471	719,734	781,694	831,344	474,304	(42.95)
Total DEPARTMENT 7520	(1,301)	(3,134)	(8,193)	(4,209)	(10,435)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

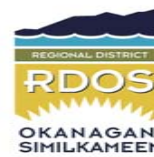
	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7520					
REVENUES					
RECREATION COMM. - OK FALLS					
1-1-7520-1000 TAX REQUISITION	(409,654)	(406,560)	(416,220)	(414,712)	(418,080)
1-1-7520-2970 WALK BC GRANT FUNDS	(1,000)	0	0	0	0
1-1-7520-4000 RENTAL REVENUE	(9,650)	(8,000)	(8,240)	(8,240)	(8,341)
1-1-7520-4100 REGISTRATION FEES - REC PROGRAMS	(25,000)	(16,000)	(16,480)	(16,480)	(16,683)
1-1-7520-4101 REGISTRATION FEES - SUMMER PROGRAMS	(1,500)	(5,500)	(5,665)	(5,665)	(5,735)
1-1-7520-7200 DEBENTURE PROCEEDS	(15,000)	0	0	0	0
1-1-7520-9500 DONATIONS	(2,500)	0	0	0	0
1-1-7520-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(474,304)	(436,060)	(446,605)	(445,097)	(448,839)
EXPENSES					
RECREATION COMM. - OK FALLS					
1-2-7520-1001 RDOS STAFF WAGES	3,769	3,901	4,018	4,138	4,138
1-2-7520-1060 PART TIME WAGES - REC COORDINATOR	44,295	42,533	43,809	45,123	45,123
1-2-7520-1070 PART TIME WAGES - REC INSTRUCTORS	21,630	22,279	22,947	23,636	23,927
1-2-7520-1080 WAGES - SUMMER STAFF - REC	1,080	7,957	8,195	8,441	8,545
1-2-7520-1100 WAGES - PARKS SUPERVISOR	44,350	42,590	43,868	45,184	45,740
1-2-7520-1110 WAGES - SUMMER STAFF - PARKS	30,832	31,757	32,710	33,691	34,105
1-2-7520-1120 PT WAGES - REC ASSISTANT	16,277	16,765	17,268	17,786	18,005
1-2-7520-1400 ADMINISTRATION CHARGES	8,781	10,977	13,720	14,406	14,583
1-2-7520-2000 MAINTENANCE - REC CENTRE	5,400	2,087	2,150	2,150	2,176
1-2-7520-2010 MAINTENANCE - PARKS	7,535	19,186	19,762	19,762	20,005
1-2-7520-2041 MAINTENANCE ETC. - WELLNESS CENTRE	2,120	0	0	0	0
1-2-7520-2200 EQUIPMENT MTNCE - REC CENTRE	2,870	0	0	0	0
1-2-7520-2240 EQPMT MTNCE - PARKS	4,847	984	1,014	1,044	1,076
1-2-7520-4000 EDUCATION & TRAINING	2,000	2,319	2,389	2,389	2,418
1-2-7520-5900 CAPITAL EXPENDITURES - REC CENTRE	2,500	0	0	0	0
1-2-7520-5910 CAPITAL IMPROVEMENTS - PARKS	1,240	0	0	0	0
1-2-7520-5914 CAPITAL IMPROVEMENTS - KENYON PARK	15,000	0	0	0	0
1-2-7520-5915 CAPITAL IMP - CHRISTIE MEMORIAL	6,800	0	0	0	0
1-2-7520-5923 CAP IMP - DOCK EXPENDITURES	1,500	0	0	0	0
1-2-7520-6000 INSURANCE - PROPERTY	3,798	3,912	3,990	4,070	4,151
1-2-7520-6050 INSURANCE - LIABILITY	3,021	3,061	3,102	3,143	3,185
1-2-7520-7000 SUPPLIES - OFFICE	4,500	5,797	5,971	5,971	6,044
1-2-7520-7134 SUPPLIES - CHRISTIE MEM STAFFING SUPPL	14,110	26,023	26,413	26,809	27,211
1-2-7520-7135 SUPPLIES - P&R - SUMMER PROGRAMS	3,000	2,985	3,075	3,075	3,113
1-2-7520-7136 SUPPLIES - P&R - PARKS	6,393	4,174	4,299	4,299	4,835
1-2-7520-7137 SUPPLIES - P&R - REGULAR PROGRAM	2,600	2,985	3,075	3,075	3,113
1-2-7520-7138 SPECIAL EVENTS	6,000	4,637	4,776	4,776	4,835
1-2-7520-7139 SUPPLIES- P&R - EQUIPMENT	5,242	0	0	0	0
1-2-7520-8000 ADVERTISING - PROGRAMS	5,150	3,478	3,582	3,582	3,626
1-2-7520-8200 TRAVEL/LEASING	2,000	2,898	2,985	2,985	3,022
1-2-7520-8550 UTILITIES - WELLNESS CENTRE	700	0	0	0	0



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
1-2-7520-8552 UTILITIES - P&R - PARK	10,881	6,724	6,926	6,926	7,011
1-2-7520-8553 UTILITIES - P&R - REC CENTRE	5,400	6,376	6,567	6,567	6,648
1-2-7520-8600 VANDALISM	1,750	5,217	5,374	5,374	5,440
1-2-7520-8700 MFA LEASING	8,400	0	0	0	0
1-2-7520-9010 DEBT INTEREST	76,650	76,650	76,650	76,650	76,650
1-2-7520-9020 DEBT PRINCIPAL	64,483	64,483	64,483	64,483	64,483
1-2-7520-9200 TRANSFER TO RESERVE	15,400	11,125	11,221	3,296	3,337
1-2-7520-9300 CONTINGENCY	4,000	2,200	2,266	2,266	2,294
1-2-7520-9620 EXPENSES FROM DONATIONS	8,000	0	0	0	0
Total EXPENSES	474,304	436,060	446,605	445,097	448,839
Total DEPARTMENT 7520	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7530								
REVENUES								
RECREATION COMM. - KALEDEN								
1-1-7530-1000 TAX REQUISITION	(55,629)	(51,277)	(48,734)	(51,880)	(58,017)	(58,017)	(130,335)	124.65
1-1-7530-1800 GRANT IN LIEU OF TAXES	(1,625)	(1,607)	(1,567)	(1,600)	(1,514)	(1,500)	(1,567)	4.47
1-1-7530-2500 RECOVERIES	0	0	(83)	(28)	0	0	0	0.00
1-1-7530-2580 RECOVERIES - LIABILITY INSURANCE	0	(75)	0	(25)	0	0	0	0.00
1-1-7530-2910 TREES FOR TOMORROW - KALEDEN ROOTS	(11,314)	(310)	0	(3,875)	0	0	0	0.00
1-1-7530-2915 COMMUNITY GAS TAX FUNDING	0	(8,222)	(84,778)	(31,000)	0	0	0	0.00
1-1-7530-2920 WED GRANT - COMMUNITY HALL UPGRADE	0	(13,072)	0	(4,357)	0	0	0	0.00
1-1-7530-4010 RENTAL REVENUE - LIBRARY	(12,085)	(10,178)	(11,085)	(11,116)	(10,761)	(12,000)	(9,511)	(20.74)
1-1-7530-4020 RENTAL REVENUE - HALL	(5,279)	(3,478)	(6,426)	(5,061)	(3,248)	(6,000)	(6,000)	0.00
1-1-7530-4030 RENTAL REVENUE - HOTEL SITE	0	(100)	0	(33)	(867)	(1,000)	(1,000)	0.00
1-1-7530-4100 USER FEES - RECREATION PROGRAMS	0	(1,428)	(1,565)	(998)	(3,066)	(1,500)	(1,500)	0.00
1-1-7530-4109 REVENUE - PLAYSCHOOL FEES	(10,395)	0	0	(3,465)	0	0	0	0.00
1-1-7530-6000 TRANSFER FROM RESERVE	(41,477)	(27,673)	(18,387)	(29,179)	(30,000)	(30,000)	(30,000)	0.00
1-1-7530-9000 MISCELLANEOUS REVENUE	(614)	0	(165)	(260)	(50)	0	0	0.00
1-1-7530-9100 ADVERTISING REVENUE	(2,042)	0	0	(681)	0	0	0	0.00
1-1-7530-9500 DONATIONS	(660)	(2,130)	0	(930)	0	0	0	0.00
1-1-7530-9510 CENTENNIAL PROJECT REVENUE	(13,990)	(1,304)	0	(5,098)	0	0	0	0.00
1-1-7530-9990 PRIOR YEARS SURPLUS	(8,688)	(28,863)	(40,557)	(26,036)	(16,539)	(13,350)	(7,000)	(47.57)
Total REVENUES	(163,797)	(149,717)	(213,347)	(175,620)	(124,063)	(123,367)	(186,913)	51.51
EXPENSES								
RECREATION COMM. - KALEDEN								
1-2-7530-1001 RDOS STAFF WAGES	0	873	595	489	996	600	901	50.17
1-2-7530-1050 PART TIME WAGES	26,633	17,500	20,326	21,486	24,639	19,466	30,000	54.11
1-2-7530-1060 PART TIME WAGES - REC COORDINATOR	0	0	0	0	0	0	6,000	0.00
1-2-7530-1150 OVERTIME	136	0	0	45	0	0	0	0.00
1-2-7530-1400 ADMINISTRATION CHARGES	4,245	4,370	4,500	4,372	3,729	3,729	3,022	(18.96)
1-2-7530-2000 BUILDING MAINTENANCE	3,201	1,759	1,462	2,140	6,157	2,000	2,000	0.00
1-2-7530-2021 MAINTENANCE - JANITORIAL - HALL	130	0	5,954	2,028	666	500	500	0.00
1-2-7530-2022 MAINTENANCE - JANITORIAL - LIBRARY	1,888	2,462	2,716	2,355	2,634	2,400	2,400	0.00
1-2-7530-2040 MAINTENANCE - PARKS	6,117	5,714	6,678	6,170	6,279	4,000	7,596	89.90
1-2-7530-2610 OPERATIONS - GARBAGE REMOVAL	1,543	973	1,178	1,232	1,044	1,000	1,500	50.00
1-2-7530-2910 TREES FOR TOMORROW - KALEDEN ROOTS	11,314	0	0	3,771	0	0	0	0.00
1-2-7530-4501 KALEDEN HOTEL SITE PROJECT	1,943	438	446	942	860	1,500	3,000	100.00
1-2-7530-5400 DEPRECIATION	0	10,000	0	3,333	0	0	0	0.00
1-2-7530-5500 CAPITAL EXPENDITURES	47,212	48,992	103,166	66,457	32,296	47,822	80,500	68.33
1-2-7530-6000 INSURANCE - PROPERTY	6,788	6,600	6,818	6,735	7,635	10,250	7,635	(25.51)
1-2-7530-6050 INSURANCE - LIABILITY	3,571	1,965	3,040	2,859	5,250	3,500	3,759	7.40
1-2-7530-6200 LEGAL FEES	398	0	0	133	0	0	0	0.00
1-2-7530-7000 SUPPLIES	310	146	411	289	194	800	800	0.00
1-2-7530-7133 SUPPLIES - P&R - PROGRAMS	272	672	1,152	699	2,169	2,000	10,000	400.00
1-2-7530-7134 SUPPLIES - P&R - PLAYSCHOOL	343	0	0	114	0	0	0	0.00
1-2-7530-8000 ADVERTISING	3,303	510	801	1,538	866	1,500	3,000	100.00



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

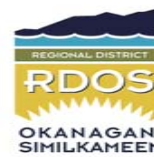
	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-7530-8500 UTILITIES	4,187	4,575	4,754	4,506	4,696	3,800	3,800	0.00
1-2-7530-8530 UTILITIES - NATURAL GAS	3,045	1,477	1,493	2,005	986	2,500	2,500	0.00
1-2-7530-9200 TRANSFER TO RESERVE	0	0	30,000	10,000	15,000	15,000	15,000	0.00
1-2-7530-9510 CENTENNIAL PROJECT EXPENSES	8,277	0	0	2,759	0	0	0	0.00
1-2-7530-9600 OTHER EXPENSES - MISCELLANEOUS	79	134	1,316	510	642	1,000	3,000	200.00
Total EXPENSES	134,934	109,160	196,808	146,967	116,737	123,367	186,913	51.51
Total DEPARTMENT 7530	(28,863)	(40,557)	(16,539)	(28,653)	(7,325)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

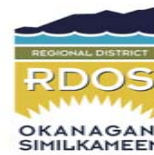
	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7530					
REVENUES					
RECREATION COMM. - KALEDEN					
1-1-7530-1000 TAX REQUISITION	(130,335)	(59,785)	(61,051)	(62,842)	(63,057)
1-1-7530-1800 GRANT IN LIEU OF TAXES	(1,567)	(1,500)	(1,545)	(1,545)	(1,545)
1-1-7530-4010 RENTAL REVENUE - LIBRARY	(9,511)	(12,000)	(12,360)	(12,360)	(12,360)
1-1-7530-4020 RENTAL REVENUE - HALL	(6,000)	(5,000)	(5,150)	(5,150)	(5,150)
1-1-7530-4030 RENTAL REVENUE - HOTEL SITE	(1,000)	0	0	0	0
1-1-7530-4100 USER FEES - RECREATION PROGRAMS	(1,500)	(3,000)	(3,090)	(3,090)	(3,090)
1-1-7530-6000 TRANSFER FROM RESERVE	(30,000)	0	0	0	0
1-1-7530-9990 PRIOR YEARS SURPLUS	(7,000)	0	0	0	0
Total REVENUES	(186,913)	(81,285)	(83,196)	(84,987)	(85,202)
EXPENSES					
RECREATION COMM. - KALEDEN					
1-2-7530-1001 RDOS STAFF WAGES	901	940	968	997	997
1-2-7530-1050 PART TIME WAGES	30,000	20,653	21,272	21,910	21,910
1-2-7530-1060 PART TIME WAGES - REC COORDINATOR	6,000	0	0	0	0
1-2-7530-1400 ADMINISTRATION CHARGES	3,022	3,956	4,154	5,068	5,068
1-2-7530-2000 BUILDING MAINTENANCE	2,000	1,030	1,061	1,061	1,061
1-2-7530-2021 MAINTENANCE - JANITORIAL - HALL	500	4,501	4,636	4,636	4,636
1-2-7530-2022 MAINTENANCE - JANITORIAL - LIBRARY	2,400	2,472	2,546	2,546	2,546
1-2-7530-2040 MAINTENANCE - PARKS	7,596	8,240	8,487	8,487	8,487
1-2-7530-2610 OPERATIONS - GARBAGE REMOVAL	1,500	1,545	1,591	1,591	1,591
1-2-7530-4501 KALEDEN HOTEL SITE PROJECT	3,000	2,000	2,060	2,060	2,060
1-2-7530-5500 CAPITAL EXPENDITURES	80,500	0	0	0	0
1-2-7530-6000 INSURANCE - PROPERTY	7,635	8,021	8,021	8,181	8,345
1-2-7530-6050 INSURANCE - LIABILITY	3,759	3,808	3,858	3,908	3,959
1-2-7530-7000 SUPPLIES	800	515	530	530	530
1-2-7530-7133 SUPPLIES - P&R - PROGRAMS	10,000	3,193	3,289	3,289	3,289
1-2-7530-7134 SUPPLIES - P&R - PLAYSCHOOL	0	515	530	530	530
1-2-7530-8000 ADVERTISING	3,000	1,545	1,591	1,591	1,591
1-2-7530-8500 UTILITIES	3,800	3,296	3,395	3,395	3,395
1-2-7530-8530 UTILITIES - NATURAL GAS	2,500	3,090	3,183	3,183	3,183
1-2-7530-9200 TRANSFER TO RESERVE	15,000	10,000	10,000	10,000	10,000
1-2-7530-9600 OTHER EXPENSES - MISCELLANEOUS	3,000	1,965	2,024	2,024	2,024
Total EXPENSES	186,913	81,285	83,196	84,987	85,202
Total DEPARTMENT 7530	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7540								
REVENUES								
PARKS & RECREATION - NARAMATA								
1-1-7540-1000 TAX REQUISITION	(109,620)	(118,126)	(131,873)	(119,873)	(136,602)	(136,602)	(146,621)	7.33
1-1-7540-2700 INTEREST INCOME	(8,774)	(5,470)	(5,722)	(6,655)	(3,767)	0	0	0.00
1-1-7540-2900 UBCM - MANITOU PARK PORTABLE STAGE	(157)	0	0	(52)	0	0	0	0.00
1-1-7540-4010 PARK RENTALS - MANITOU	(869)	(404)	(450)	(574)	(580)	(500)	(500)	0.00
1-1-7540-4050 REVENUE - SUMMER DAY CAMP	0	0	(4,143)	(1,381)	(3,520)	(4,100)	(3,500)	(14.63)
1-1-7540-4100 USER FEES - RECREATION PROGRAMS	(12,409)	(11,354)	(2,256)	(8,673)	(3,940)	(3,000)	(6,000)	100.00
1-1-7540-4180 REVENUE - AUGUST FAIRE	(7,536)	(7,496)	(6,761)	(7,264)	(5,874)	(6,500)	(5,000)	(23.08)
1-1-7540-6000 TRANSFER FROM RESERVE	(1,794)	0	0	(598)	(19,658)	(30,000)	(25,000)	(16.67)
1-1-7540-8000 PROVINCIAL GRANTS	(1,058)	0	0	(353)	0	(600)	0	(100.00)
1-1-7540-8900 FEDERAL GOVERNMENT GRANTS	0	(960)	(2,742)	(1,234)	(2,216)	(3,150)	(2,200)	(30.16)
1-1-7540-9000 MISCELLANEOUS REVENUE	(2,408)	(1,239)	(760)	(1,469)	(1,902)	(1,000)	(2,000)	100.00
1-1-7540-9990 PRIOR YEARS SURPLUS	(195)	(5,205)	(161)	(1,854)	(4,524)	(5,000)	(15,500)	210.00
Total REVENUES	(144,820)	(150,254)	(154,868)	(149,981)	(182,582)	(190,452)	(206,321)	8.33
EXPENSES								
PARKS & RECREATION - NARAMATA								
1-2-7540-1001 RDOS STAFF WAGES	0	326	785	371	509	0	0	0.00
1-2-7540-1050 PART TIME WAGES	4,023	3,481	3,206	3,570	3,461	4,000	4,120	3.00
1-2-7540-1060 PART TIME WAGES - REC COORDINATOR	16,055	16,778	16,106	16,313	16,074	15,984	16,464	3.00
1-2-7540-1070 PART TIME WAGES - REC INSTRUCTORS	13,740	8,373	2,410	8,174	4,263	3,500	4,205	20.14
1-2-7540-1075 PART TIME WAGES - YOUTH GROUP LEADEF	0	0	2,315	772	73	2,800	6,084	117.29
1-2-7540-1080 PART TIME WAGES - SUMMER PROGRAMS	3,407	3,554	10,118	5,693	10,086	10,000	17,500	75.00
1-2-7540-1090 PART TIME WAGES - SWIM INSTRUCTORS	0	623	0	208	0	0	0	0.00
1-2-7540-1100 PART TIME WAGES - BILINGUAL AMBASSADC	0	0	0	0	1,212	0	2,400	0.00
1-2-7540-1400 ADMINISTRATION CHARGES	5,635	5,800	5,970	5,802	5,163	5,163	4,695	(9.06)
1-2-7540-2040 MAINTENANCE - PARKS	14,041	21,719	22,568	19,443	19,547	22,900	27,500	20.09
1-2-7540-2041 MAINTENANCE - BEACH ACCESS	0	0	0	0	88	2,000	500	(75.00)
1-2-7540-2200 EQUIPMENT MAINTENANCE	1,121	903	1,410	1,145	414	1,500	1,200	(20.00)
1-2-7540-2720 KVR STEWARDSHIP	5,936	6,004	16,216	9,385	9,943	11,000	12,700	15.45
1-2-7540-3520 CONTRACT SERVICES	18,599	18,128	18,925	18,551	19,187	30,000	23,000	(23.33)
1-2-7540-4100 MEMBERSHIP & DUES	0	970	0	323	0	200	200	0.00
1-2-7540-5400 DEPRECIATION	2,000	0	0	667	0	0	0	0.00
1-2-7540-5500 CAPITAL EXPENDITURES	1,794	0	306	700	19,658	20,000	25,000	25.00
1-2-7540-5600 EQUIPMENT	0	0	0	0	496	1,000	1,000	0.00
1-2-7540-5911 PARK IMPROVEMENTS - MANITOU PARK	15,577	15,441	3,110	11,376	5,451	18,600	14,000	(24.73)
1-2-7540-5912 PARK IMPROVEMENTS - WHARF PARK	2,723	761	1,271	1,585	2,490	2,400	4,400	83.33
1-2-7540-5913 PARK IMPROVEMENTS - CREEK PARK	100	1,563	0	554	692	1,500	4,500	200.00
1-2-7540-5932 TRAILS	0	0	0	0	0	1,000	0	(100.00)
1-2-7540-6000 INSURANCE - PROPERTY	1,062	1,076	1,098	1,079	1,183	1,607	1,183	(26.38)
1-2-7540-6050 INSURANCE - LIABILITY	1,587	4,341	5,187	3,705	2,200	3,750	2,469	(34.16)
1-2-7540-6200 LEGAL FEES	2,481	0	0	827	694	0	0	0.00
1-2-7540-7000 OFFICE SUPPLIES	425	681	487	531	528	600	600	0.00
1-2-7540-7137 AUGUST FAIRE EXPENSES	7,536	7,496	6,761	7,264	6,294	6,000	6,000	0.00

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
1-2-7540-8000 ADVERTISING	0	152	0	51	626	600	600	0.00
1-2-7540-8500 UTILITIES	1,457	1,426	2,537	1,807	1,693	1,748	1,801	3.03
1-2-7540-9200 TRANSFER TO RESERVE	2,300	7,500	9,500	6,433	3,750	3,750	6,250	66.67
1-2-7540-9205 TRANSFER INTEREST TO RESERVES	6,626	4,339	4,668	5,211	3,054	0	0	0.00
1-2-7540-9220 TRANSFER TO RESERVE - TRACTOR	0	2,000	2,000	1,333	1,000	1,000	0	(100.00)
1-2-7540-9295 TRANSFER TO DEPOSIT ACCOUNT	2,148	1,130	1,054	1,444	713	0	0	0.00
1-2-7540-9500 RECREATION GRANTS	3,589	6,058	4,912	4,853	4,939	6,000	6,000	0.00
1-2-7540-9600 MISCELLANEOUS REC EXPENSES	5,653	9,470	7,424	7,516	10,992	11,850	11,950	0.84
Total EXPENSES	139,614	150,093	150,344	146,684	156,475	190,452	206,321	8.33
Total DEPARTMENT 7540	(5,205)	(161)	(4,524)	(3,297)	(26,108)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7540					
REVENUES					
PARKS & RECREATION - NARAMATA					
1-1-7540-1000 TAX REQUISITION	(146,621)	(152,542)	(159,397)	(163,178)	(165,854)
1-1-7540-4010 PARK RENTALS - MANITOU	(500)	(600)	(600)	(600)	(600)
1-1-7540-4050 REVENUE - SUMMER DAY CAMP	(3,500)	(4,000)	(4,000)	(4,000)	(4,500)
1-1-7540-4100 USER FEES - RECREATION PROGRAMS	(6,000)	(6,000)	(6,000)	(6,000)	(6,500)
1-1-7540-4180 REVENUE - AUGUST FAIRE	(5,000)	(6,000)	(6,000)	(6,000)	(6,000)
1-1-7540-6000 TRANSFER FROM RESERVE	(25,000)	(25,000)	(15,000)	0	0
1-1-7540-8900 FEDERAL GOVERNMENT GRANTS	(2,200)	(2,200)	(2,200)	(2,200)	(2,200)
1-1-7540-9000 MISCELLANEOUS REVENUE	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
1-1-7540-9990 PRIOR YEARS SURPLUS	(15,500)	0	0	0	0
Total REVENUES	(206,321)	(198,342)	(195,197)	(183,978)	(187,654)
EXPENSES					
PARKS & RECREATION - NARAMATA					
1-2-7540-1050 PART TIME WAGES	4,120	4,244	4,371	4,502	4,557
1-2-7540-1060 PART TIME WAGES - REC COORDINATOR	16,464	16,957	17,466	17,990	18,211
1-2-7540-1070 PART TIME WAGES - REC INSTRUCTORS	4,205	6,000	6,000	6,000	6,500
1-2-7540-1075 PART TIME WAGES - YOUTH GROUP LEADER	6,084	2,900	3,000	3,000	3,000
1-2-7540-1080 PART TIME WAGES - SUMMER PROGRAMS	17,500	10,000	10,500	10,500	10,500
1-2-7540-1100 PART TIME WAGES - BILINGUAL AMBASSADOR	2,400	2,000	2,000	2,000	2,000
1-2-7540-1400 ADMINISTRATION CHARGES	4,695	5,500	6,000	6,000	6,000
1-2-7540-2040 MAINTENANCE - PARKS	27,500	28,000	28,500	28,500	30,000
1-2-7540-2041 MAINTENANCE - BEACH ACCESS	500	1,200	1,200	1,200	1,300
1-2-7540-2200 EQUIPMENT MAINTENANCE	1,200	1,300	1,300	1,300	1,300
1-2-7540-2720 KVR STEWARDSHIP	12,700	13,000	13,000	13,000	13,200
1-2-7540-3520 CONTRACT SERVICES	23,000	23,000	23,500	23,500	24,000
1-2-7540-4100 MEMBERSHIP & DUES	200	200	200	200	200
1-2-7540-5500 CAPITAL EXPENDITURES	25,000	25,000	15,000	0	0
1-2-7540-5600 EQUIPMENT	1,000	1,500	1,500	1,500	1,500
1-2-7540-5911 PARK IMPROVEMENTS - MANITOU PARK	14,000	15,000	18,000	18,000	18,000
1-2-7540-5912 PARK IMPROVEMENTS - WHARF PARK	4,400	3,500	2,500	3,500	3,500
1-2-7540-5913 PARK IMPROVEMENTS - CREEK PARK	4,500	2,000	3,000	3,000	3,500
1-2-7540-5932 TRAILS	0	0	500	2,000	2,000
1-2-7540-6000 INSURANCE - PROPERTY	1,183	1,218	1,242	1,267	1,292
1-2-7540-6050 INSURANCE - LIABILITY	2,469	2,518	2,568	2,619	2,671
1-2-7540-7000 OFFICE SUPPLIES	600	600	600	600	600
1-2-7540-7137 AUGUST FAIRE EXPENSES	6,000	6,000	6,000	6,000	6,000
1-2-7540-8000 ADVERTISING	600	600	600	650	650
1-2-7540-8500 UTILITIES	1,801	1,855	1,900	1,900	1,923
1-2-7540-9200 TRANSFER TO RESERVE	6,250	6,250	6,250	6,250	6,250
1-2-7540-9500 RECREATION GRANTS	6,000	6,000	6,000	6,500	6,500
1-2-7540-9600 MISCELLANEOUS REC EXPENSES	11,950	12,000	12,500	12,500	12,500
Total EXPENSES	206,321	198,342	195,197	183,978	187,654



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For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
Total DEPARTMENT 7540	0	0	0	0	0



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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7570								
REVENUES								
AREA F PARKS COMMISSION								
1-1-7570-1000 TAX REQUISITION	(23,849)	(51,556)	(58,457)	(44,621)	(61,327)	(61,327)	(50,697)	(17.33)
1-1-7570-1800 GRANT IN LIEU OF TAXES	(191)	(1)	(1,236)	(476)	(707)	0	0	0.00
1-1-7570-2700 INTEREST INCOME	(748)	(500)	(641)	(630)	0	0	0	0.00
1-1-7570-2910 VA- War Memorial Vet Tribute Grant	0	0	0	0	0	0	(26,000)	0.00
1-1-7570-4010 PARK RENTALS	(150)	0	(100)	(83)	0	0	0	0.00
1-1-7570-8900 WED GRANT - MARIPOSA TENNIS COURT	0	(18,806)	0	(6,269)	0	0	0	0.00
1-1-7570-9000 MISCELLANEOUS REVENUE	0	0	(100)	(33)	0	0	0	0.00
1-1-7570-9500 DONATIONS	(100)	(1,050)	(50)	(400)	0	0	0	0.00
1-1-7570-9990 PRIOR YEARS SURPLUS	(682)	(1,215)	(3,145)	(1,681)	(22,751)	(25,000)	(10,000)	(60.00)
Total REVENUES	(25,720)	(73,128)	(63,730)	(54,193)	(84,785)	(86,327)	(86,697)	0.43
EXPENSES								
AREA F PARKS COMMISSION								
1-2-7570-1001 RDOS STAFF WAGES	0	0	221	74	301	150	0	(100.00)
1-2-7570-1400 ADMINISTRATION CHARGES	1,625	1,670	1,720	1,672	1,770	1,770	3,413	92.82
1-2-7570-2000 BUILDING MAINTENANCE	207	1,631	0	613	180	1,093	5,000	357.46
1-2-7570-2040 MAINTENANCE - PARKS	4,697	5,191	713	3,533	3,523	19,014	20,000	5.19
1-2-7570-2045 MAINTENANCE - PARKS - MOWING	12,495	12,897	12,219	12,537	18,315	0	0	0.00
1-2-7570-2047 MAINTENANCE - PARKS - TENNIS COURT	0	1,442	0	481	0	0	0	0.00
1-2-7570-2610 OPERATIONS - GARBAGE REMOVAL	632	558	606	599	417	0	600	0.00
1-2-7570-2910 VA -War Memorial Vet Tribute Expense	0	0	0	0	94	0	0	0.00
1-2-7570-5800 PLAYGROUND EQUIPMENT	0	0	0	0	0	1,000	1,000	0.00
1-2-7570-5910 CAPITAL IMPROVEMENTS - PARK	0	38,917	13,073	17,330	35,998	52,000	45,000	(13.46)
1-2-7570-6000 INSURANCE - PROPERTY	311	311	317	313	347	0	347	0.00
1-2-7570-6050 INSURANCE - LIABILITY	339	243	219	267	300	850	337	(60.35)
1-2-7570-7000 SUPPLIES	1	0	776	259	140	0	700	0.00
1-2-7570-8000 ADVERTISING	0	0	0	0	1,386	150	0	(100.00)
1-2-7570-8500 UTILITIES	3,450	3,623	5,402	4,158	5,197	5,300	5,300	0.00
1-2-7570-9200 TRANSFER TO RESERVE	0	3,000	5,000	2,667	5,000	5,000	5,000	0.00
1-2-7570-9205 TRANSFER INTEREST TO RESERVES	748	500	641	630	0	0	0	0.00
1-2-7570-9600 OTHER EXPENSES - MISCELLANEOUS	0	0	72	24	204	0	0	0.00
Total EXPENSES	24,505	69,983	40,979	45,156	73,172	86,327	86,697	0.43
Total DEPARTMENT 7570	(1,215)	(3,145)	(22,751)	(9,037)	(11,613)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7570					
REVENUES					
AREA F PARKS COMMISSION					
1-1-7570-1000 TAX REQUISITION	(50,697)	(54,685)	(47,718)	(47,732)	(47,746)
1-1-7570-2910 VA- War Memorial Vet Tribute Grant	(26,000)	0	0	0	0
1-1-7570-9990 PRIOR YEARS SURPLUS	(10,000)	0	0	0	0
Total REVENUES	(86,697)	(54,685)	(47,718)	(47,732)	(47,746)
EXPENSES					
AREA F PARKS COMMISSION					
1-2-7570-1400 ADMINISTRATION CHARGES	3,413	1,870	1,926	1,926	1,926
1-2-7570-2000 BUILDING MAINTENANCE	5,000	1,160	1,195	1,195	1,195
1-2-7570-2040 MAINTENANCE - PARKS	20,000	5,797	5,971	5,971	5,971
1-2-7570-2045 MAINTENANCE - PARKS - MOWING	0	14,375	14,806	14,806	14,806
1-2-7570-2610 OPERATIONS - GARBAGE REMOVAL	600	478	492	492	492
1-2-7570-5800 PLAYGROUND EQUIPMENT	1,000	1,000	1,030	1,030	1,030
1-2-7570-5910 CAPITAL IMPROVEMENTS - PARK	45,000	20,000	12,000	12,000	12,000
1-2-7570-6000 INSURANCE - PROPERTY	347	357	364	371	378
1-2-7570-6050 INSURANCE - LIABILITY	337	344	351	358	365
1-2-7570-7000 SUPPLIES	700	0	0	0	0
1-2-7570-8500 UTILITIES	5,300	4,304	4,433	4,433	4,433
1-2-7570-9200 TRANSFER TO RESERVE	5,000	5,000	5,150	5,150	5,150
Total EXPENSES	86,697	54,685	47,718	47,732	47,746
Total DEPARTMENT 7570	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7050								
REVENUES								
ARENA - OSOYOOS/A								
1-1-7050-1000 TAX REQUISITION	(447,264)	(389,769)	(401,449)	(412,827)	0	(409,474)	(429,435)	4.87
1-1-7050-1800 GRANT IN LIEU OF TAXES	(3,291)	(2,782)	(3,344)	(3,139)	(2,871)	0	0	0.00
1-1-7050-2700 INTEREST INCOME	(7,876)	(4,926)	(3,693)	(5,498)	0	0	0	0.00
1-1-7050-4040 REVENUE - MEZZANINE RENTAL	(14,292)	(12,691)	(17,675)	(14,886)	0	(19,730)	(21,620)	9.58
1-1-7050-4160 REVENUE - CONCESSION	(1,785)	(1,632)	(2,009)	(1,809)	0	(2,500)	(2,250)	(10.00)
1-1-7050-4171 REVENUE - SKATING	(16,679)	(16,038)	(18,157)	(16,958)	0	(18,670)	(15,930)	(14.68)
1-1-7050-4174 REVENUE - HOCKEY	(49,728)	(58,322)	(66,189)	(58,080)	0	(74,080)	(63,510)	(14.27)
1-1-7050-4176 REVENUE - MAINTENANCE CONTRIBUTION	(6,423)	(7,065)	(7,249)	(6,912)	0	(7,440)	(7,540)	1.34
1-1-7050-6000 TRANSFER FROM RESERVE	(40,000)	(63,000)	(79,929)	(60,976)	0	(79,948)	(26,125)	(67.32)
1-1-7050-9000 MISCELLANEOUS REVENUE	(506)	(1,486)	(1,426)	(1,139)	0	(1,240)	(2,350)	89.52
1-1-7050-9990 PRIOR YEARS SURPLUS	(100,579)	(33,079)	(3,963)	(45,873)	(8,067)	0	(10,000)	0.00
Total REVENUES	(688,423)	(590,789)	(605,083)	(628,098)	(10,939)	(613,082)	(578,760)	(5.60)
EXPENSES								
ARENA - OSOYOOS/A								
1-2-7050-1000 SALARIES & WAGES	284,954	311,584	337,682	311,406	0	332,100	347,030	4.50
1-2-7050-1001 RDOS STAFF WAGES	0	108	321	143	218	412	500	21.36
1-2-7050-1400 ADMINISTRATION CHARGES	1,000	1,000	1,000	1,000	0	1,000	1,000	0.00
1-2-7050-1410 ADMIN CHARGES - TOWN	12,000	12,000	12,000	12,000	0	12,000	12,000	0.00
1-2-7050-2000 BUILDING MAINTENANCE	13,903	28,676	25,374	22,651	0	25,000	25,750	3.00
1-2-7050-2200 EQUIPMENT MAINTENANCE	25,268	21,993	19,270	22,177	0	18,000	18,540	3.00
1-2-7050-2220 EQPT MAINTENANCE - VEHICLES	4,483	7,253	3,652	5,129	0	5,000	4,000	(20.00)
1-2-7050-5500 CAPITAL EXPENDITURES	94,520	63,093	52,381	69,998	0	82,000	31,500	(61.59)
1-2-7050-7000 SUPPLIES	9,765	5,289	5,222	6,758	0	11,070	11,100	0.27
1-2-7050-7131 SUPPLIES - P&R - CONCESSION	362	300	335	332	0	1,030	1,050	1.94
1-2-7050-8500 UTILITIES	107,057	94,666	99,540	100,421	0	93,120	94,690	1.69
1-2-7050-9200 TRANSFER TO RESERVE	0	300	87	129	0	0	0	0.00
1-2-7050-9205 TRANSFER INTEREST TO RESERVES	7,876	4,926	3,693	5,498	0	0	0	0.00
1-2-7050-9240 TRF TO RESERVE - EQUIPMENT	86,062	25,000	25,000	45,354	0	25,000	25,000	0.00
1-2-7050-9600 OTHER EXPENSES - MISCELLANEOUS	8,096	10,639	11,458	10,064	298	7,350	6,600	(10.20)
Total EXPENSES	655,345	586,827	597,015	613,062	516	613,082	578,760	(5.60)
Total DEPARTMENT 7050	(33,079)	(3,963)	(8,067)	(15,036)	(10,423)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7050					
REVENUES					
ARENA - OSOYOOS/A					
1-1-7050-1000 TAX REQUISITION	(429,435)	(450,991)	(473,540)	(497,217)	(497,217)
1-1-7050-4040 REVENUE - MEZZANINE RENTAL	(21,620)	(12,490)	(12,750)	(12,750)	(12,750)
1-1-7050-4160 REVENUE - CONCESSION	(2,250)	(2,500)	(2,500)	(2,500)	(2,500)
1-1-7050-4171 REVENUE - SKATING	(15,930)	(24,360)	(24,860)	(24,860)	(24,860)
1-1-7050-4174 REVENUE - HOCKEY	(63,510)	(77,110)	(78,430)	(78,430)	(78,430)
1-1-7050-4176 REVENUE - MAINTENANCE CONTRIBUTION	(7,540)	(7,670)	(7,830)	(7,830)	(7,830)
1-1-7050-6000 TRANSFER FROM RESERVE	(26,125)	0	0	0	0
1-1-7050-9000 MISCELLANEOUS REVENUE	(2,350)	(2,380)	(2,410)	(2,410)	(2,410)
1-1-7050-9990 PRIOR YEARS SURPLUS	(10,000)	(27,026)	(13,960)	(13,297)	(13,297)
Total REVENUES	(578,760)	(604,527)	(616,280)	(639,294)	(639,294)
EXPENSES					
ARENA - OSOYOOS/A					
1-2-7050-1000 SALARIES & WAGES	347,030	333,130	339,810	339,810	339,810
1-2-7050-1001 RDOS STAFF WAGES	500	437	450	464	464
1-2-7050-1400 ADMINISTRATION CHARGES	1,000	1,000	1,000	1,000	1,000
1-2-7050-1410 ADMIN CHARGES - TOWN	12,000	12,000	12,000	12,000	12,000
1-2-7050-2000 BUILDING MAINTENANCE	25,750	30,260	30,870	30,870	30,870
1-2-7050-2200 EQUIPMENT MAINTENANCE	18,540	22,290	22,740	22,740	22,740
1-2-7050-2220 EQPT MAINTENANCE - VEHICLES	4,000	6,910	7,050	7,050	7,050
1-2-7050-5500 CAPITAL EXPENDITURES	31,500	57,500	59,000	82,000	82,000
1-2-7050-7000 SUPPLIES	11,100	11,770	11,990	11,990	11,990
1-2-7050-7131 SUPPLIES - P&R - CONCESSION	1,050	1,080	1,110	1,110	1,110
1-2-7050-8500 UTILITIES	94,690	95,530	97,460	97,460	97,460
1-2-7050-9240 TRF TO RESERVE - EQUIPMENT	25,000	25,000	25,000	25,000	25,000
1-2-7050-9600 OTHER EXPENSES - MISCELLANEOUS	6,600	7,620	7,800	7,800	7,800
Total EXPENSES	578,760	604,527	616,280	639,294	639,294
Total DEPARTMENT 7050	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7100								
REVENUES								
ARENA - OLIVER/C								
1-1-7100-1000 TAX REQUISITION	(261,765)	(270,421)	(303,702)	(278,629)	0	(306,050)	(298,596)	(2.44)
1-1-7100-1800 GRANT IN LIEU OF TAXES	(2,928)	(1,455)	(1,735)	(2,039)	0	(2,400)	(2,400)	0.00
1-1-7100-3070 AGREEMENT - OSOYOOS INDIAN BAND	(16,596)	(17,871)	(19,255)	(17,907)	0	(19,255)	(19,255)	0.00
1-1-7100-4060 REVENUE - REC. PROGRAMS	(88,603)	(87,140)	(67,411)	(81,051)	0	(84,050)	(76,400)	(9.10)
1-1-7100-6000 TRANSFER FROM RESERVE	(20,000)	0	(20,000)	(13,333)	0	0	(27,105)	0.00
1-1-7100-9000 MISCELLANEOUS REVENUE	0	(945)	(419)	(455)	0	0	0	0.00
1-1-7100-9990 PRIOR YEARS SURPLUS	0	(56,085)	0	(18,695)	0	0	0	0.00
Total REVENUES	(389,892)	(433,917)	(412,522)	(412,110)	0	(411,755)	(423,756)	2.91
EXPENSES								
ARENA - OLIVER/C								
1-2-7100-1001 RDOS STAFF WAGES	0	1,107	247	451	0	1,438	1,538	6.95
1-2-7100-1400 ADMINISTRATION CHARGES	1,060	604	41,581	14,415	0	1,158	0	(100.00)
1-2-7100-2500 OPERATIONS	315,200	332,769	285,281	311,083	0	359,383	357,099	(0.64)
1-2-7100-5500 CAPITAL EXPENDITURES	7,079	7,568	55,712	23,453	0	19,670	27,105	37.80
1-2-7100-6000 INSURANCE - PROPERTY	5,336	5,336	5,454	5,375	0	5,243	5,859	11.75
1-2-7100-6050 INSURANCE - LIABILITY	5,131	5,131	3,542	4,601	0	6,355	5,050	(20.54)
1-2-7100-9200 TRANSFER TO RESERVE	0	81,419	20,705	34,041	0	18,508	27,105	46.45
Total EXPENSES	333,807	433,934	412,522	393,421	0	411,755	423,756	2.91
Total DEPARTMENT 7100	(56,085)	17	0	(18,689)	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7100					
REVENUES					
ARENA - OLIVER/C					
1-1-7100-1000 TAX REQUISITION	(298,596)	(361,243)	(334,737)	(329,324)	(352,203)
1-1-7100-1800 GRANT IN LIEU OF TAXES	(2,400)	(2,472)	(2,546)	(2,622)	(2,622)
1-1-7100-3070 AGREEMENT - OSOYOOS INDIAN BAND	(19,255)	(17,871)	(18,407)	(18,959)	(18,959)
1-1-7100-4060 REVENUE - REC. PROGRAMS	(76,400)	(78,692)	(81,053)	(83,485)	(98,943)
1-1-7100-6000 TRANSFER FROM RESERVE	(27,105)	(27,918)	(28,756)	(19,890)	0
Total REVENUES	(423,756)	(488,196)	(465,499)	(454,280)	(472,727)
EXPENSES					
ARENA - OLIVER/C					
1-2-7100-1001 RDOS STAFF WAGES	1,538	1,526	1,571	1,618	1,618
1-2-7100-1400 ADMINISTRATION CHARGES	0	1,229	1,266	1,304	1,304
1-2-7100-2500 OPERATIONS	357,099	367,812	378,846	390,211	428,335
1-2-7100-5500 CAPITAL EXPENDITURES	27,105	78,525	43,650	19,890	0
1-2-7100-6000 INSURANCE - PROPERTY	5,859	6,035	6,156	6,279	6,405
1-2-7100-6050 INSURANCE - LIABILITY	5,050	5,151	5,254	5,359	5,446
1-2-7100-9200 TRANSFER TO RESERVE	27,105	27,918	28,756	29,619	29,619
Total EXPENSES	423,756	488,196	465,499	454,280	472,727
Total DEPARTMENT 7100	0	0	0	0	0

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7300								
REVENUES								
POOL - OLIVER/C								
1-1-7300-1000 TAX REQUISITION	(190,991)	(193,737)	(203,568)	(196,099)	0	(201,978)	(218,936)	8.40
1-1-7300-1800 GRANT IN LIEU OF TAXES	(2,136)	(1,042)	(1,163)	(1,447)	0	(1,900)	(1,900)	0.00
1-1-7300-2900 REG SIG GAS TAX GRANT - POOL COVER	(75,684)	(24,260)	(0)	(33,315)	0	0	0	0.00
1-1-7300-2980 GRANT REVENUE	0	(42,666)	0	(14,222)	0	0	0	0.00
1-1-7300-3070 AGREEMENT - OSOYOOS INDIAN BAND	(12,109)	(11,861)	(12,785)	(12,252)	0	(12,785)	(12,785)	0.00
1-1-7300-4060 REVENUE - REC. PROGRAMS	(76,256)	(73,842)	(70,199)	(73,432)	0	(71,800)	(68,200)	(5.01)
1-1-7300-6000 TRANSFER FROM RESERVE	(15,500)	(108,647)	0	(41,382)	0	(5,000)	(25,055)	401.10
1-1-7300-9000 MISCELLANEOUS REVENUE	0	0	(16,319)	(5,440)	0	0	0	0.00
1-1-7300-9990 PRIOR YEARS SURPLUS	0	(35,584)	0	(11,861)	0	0	0	0.00
Total REVENUES	(372,675)	(491,639)	(304,035)	(389,450)	0	(293,463)	(326,876)	11.39
EXPENSES								
POOL - OLIVER/C								
1-2-7300-1001 RDOS STAFF WAGES	0	2,236	1,401	1,212	0	2,932	3,072	4.77
1-2-7300-1400 ADMINISTRATION CHARGES	1,060	1,110	26,430	9,533	0	1,158	0	(100.00)
1-2-7300-2500 OPERATIONS	245,868	252,991	232,587	243,815	0	259,044	267,714	3.35
1-2-7300-5500 CAPITAL EXPENDITURES	83,769	194,386	2,963	93,706	0	10,470	25,055	139.30
1-2-7300-6000 INSURANCE - PROPERTY	1,861	1,884	1,902	1,882	0	2,657	2,053	(22.73)
1-2-7300-6050 INSURANCE - LIABILITY	4,534	3,465	3,122	3,707	0	4,305	3,927	(8.78)
1-2-7300-9200 TRANSFER TO RESERVE	0	35,584	35,630	23,738	0	12,897	25,055	94.27
Total EXPENSES	337,091	491,656	304,035	377,594	0	293,463	326,876	11.39
Total DEPARTMENT 7300	(35,584)	17	0	(11,856)	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7300					
REVENUES					
POOL - OLIVER/C					
1-1-7300-1000 TAX REQUISITION	(218,936)	(259,609)	(233,378)	(240,317)	(246,543)
1-1-7300-1800 GRANT IN LIEU OF TAXES	(1,900)	(1,957)	(2,016)	(2,076)	(2,138)
1-1-7300-3070 AGREEMENT - OSOYOOS INDIAN BAND	(12,785)	(13,169)	(13,564)	(13,971)	(14,390)
1-1-7300-4060 REVENUE - REC. PROGRAMS	(68,200)	(70,246)	(72,353)	(74,524)	(76,759)
1-1-7300-6000 TRANSFER FROM RESERVE	(25,055)	(25,807)	(18,650)	(25,150)	(25,150)
Total REVENUES	(326,876)	(370,788)	(339,961)	(356,038)	(364,980)
EXPENSES					
POOL - OLIVER/C					
1-2-7300-1001 RDOS STAFF WAGES	3,072	3,111	3,204	3,300	3,300
1-2-7300-1400 ADMINISTRATION CHARGES	0	1,229	1,266	1,304	1,343
1-2-7300-2500 OPERATIONS	267,714	275,745	284,017	292,538	301,314
1-2-7300-5500 CAPITAL EXPENDITURES	25,055	58,775	18,650	25,150	25,150
1-2-7300-6000 INSURANCE - PROPERTY	2,053	2,115	2,157	2,200	2,244
1-2-7300-6050 INSURANCE - LIABILITY	3,927	4,006	4,086	4,168	4,251
1-2-7300-9200 TRANSFER TO RESERVE	25,055	25,807	26,581	27,378	27,378
Total EXPENSES	326,876	370,788	339,961	356,038	364,980
Total DEPARTMENT 7300	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7400								
REVENUES								
RECREATION HALL - OLIVER/C								
1-1-7400-1000 TAX REQUISITION	(133,380)	(111,290)	(129,968)	(124,879)	0	(139,226)	(168,894)	21.31
1-1-7400-1800 GRANT IN LIEU OF TAXES	(1,492)	(599)	(743)	(945)	0	(1,250)	(1,250)	0.00
1-1-7400-3070 AGREEMENT - OSOYOOS INDIAN BAND	(8,456)	(6,839)	(8,009)	(7,768)	0	(8,009)	(8,009)	0.00
1-1-7400-4020 RENTAL REVENUE - HALL	(78,190)	(138,377)	(86,298)	(100,955)	0	(97,600)	(85,050)	(12.86)
1-1-7400-6000 TRANSFER FROM RESERVE	(10,000)	(14,168)	0	(8,056)	0	0	(33,280)	0.00
1-1-7400-9000 MISCELLANEOUS REVENUE	0	(7,569)	0	(2,523)	0	0	0	0.00
1-1-7400-9990 PRIOR YEARS SURPLUS	0	7,527	0	2,509	0	0	0	0.00
Total REVENUES	(231,518)	(271,315)	(225,018)	(242,617)	0	(246,085)	(296,483)	20.48
EXPENSES								
RECREATION HALL - OLIVER/C								
1-2-7400-1001 RDOS STAFF WAGES	0	1,616	1,361	992	0	2,932	3,072	4.77
1-2-7400-1400 ADMINISTRATION CHARGES	1,060	1,090	19,844	7,331	0	1,158	0	(100.00)
1-2-7400-2500 OPERATIONS	194,749	249,849	173,848	206,149	0	208,262	219,374	5.34
1-2-7400-5500 CAPITAL EXPENDITURES	35,526	11,067	8,456	18,350	0	16,120	33,280	106.45
1-2-7400-6000 INSURANCE - PROPERTY	4,025	4,025	4,105	4,052	0	3,195	4,436	38.84
1-2-7400-6050 INSURANCE - LIABILITY	3,685	3,685	2,542	3,304	0	3,280	3,041	(7.29)
1-2-7400-9200 TRANSFER TO RESERVE	0	0	14,862	4,954	0	11,138	33,280	198.80
Total EXPENSES	239,046	271,332	225,018	245,132	0	246,085	296,483	20.48
Total DEPARTMENT 7400	7,527	17	0	2,515	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7400					
REVENUES					
RECREATION HALL - OLIVER/C					
1-1-7400-1000 TAX REQUISITION	(168,894)	(175,105)	(180,281)	(185,610)	(190,094)
1-1-7400-1800 GRANT IN LIEU OF TAXES	(1,250)	(1,288)	(1,327)	(1,367)	(1,408)
1-1-7400-3070 AGREEMENT - OSOYOOS INDIAN BAND	(8,009)	(8,249)	(8,496)	(8,751)	(8,828)
1-1-7400-4020 RENTAL REVENUE - HALL	(85,050)	(87,602)	(90,230)	(92,937)	(95,725)
1-1-7400-6000 TRANSFER FROM RESERVE	(33,280)	(30,900)	(21,900)	(7,540)	(7,540)
Total REVENUES	(296,483)	(303,144)	(302,234)	(296,205)	(303,595)
EXPENSES					
RECREATION HALL - OLIVER/C					
1-2-7400-1001 RDOS STAFF WAGES	3,072	3,111	3,204	3,300	3,300
1-2-7400-1400 ADMINISTRATION CHARGES	0	1,229	1,266	1,304	1,343
1-2-7400-2500 OPERATIONS	219,374	225,955	232,734	239,716	246,907
1-2-7400-5500 CAPITAL EXPENDITURES	33,280	30,900	21,900	7,540	7,540
1-2-7400-6000 INSURANCE - PROPERTY	4,436	4,569	4,660	4,753	4,848
1-2-7400-6050 INSURANCE - LIABILITY	3,041	3,102	3,164	3,227	3,292
1-2-7400-9200 TRANSFER TO RESERVE	33,280	34,278	35,306	36,365	36,365
Total EXPENSES	296,483	303,144	302,234	296,205	303,595
Total DEPARTMENT 7400	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7700								
REVENUES								
PARKS - OLIVER/C								
1-1-7700-1000 TAX REQUISITION	(245,520)	(238,404)	(248,836)	(244,253)	0	(233,767)	(208,445)	(10.83)
1-1-7700-1800 GRANT IN LIEU OF TAXES	(2,746)	(1,282)	(1,422)	(1,817)	0	(1,700)	(1,700)	0.00
1-1-7700-3070 AGREEMENT - OSOYOOS INDIAN BAND	(15,566)	(14,905)	(15,642)	(15,371)	0	(15,642)	(15,642)	0.00
1-1-7700-4000 RENTAL REVENUE	(19,520)	(19,662)	(22,394)	(20,525)	0	(19,220)	(25,820)	34.34
1-1-7700-6000 TRANSFER FROM RESERVE	(30,000)	0	(30,000)	(20,000)	0	(38,500)	(15,645)	(59.36)
1-1-7700-9000 MISCELLANEOUS REVENUE	(8,000)	(4,855)	0	(4,285)	0	0	0	0.00
1-1-7700-9990 PRIOR YEARS SURPLUS	0	(57,681)	0	(19,227)	0	0	0	0.00
Total REVENUES	(321,353)	(336,789)	(318,294)	(325,478)	0	(308,829)	(267,252)	(13.46)
EXPENSES								
PARKS - OLIVER/C								
1-2-7700-1001 RDOS STAFF WAGES	0	17	1,361	459	0	2,932	3,072	4.77
1-2-7700-1400 ADMINISTRATION CHARGES	1,060	2,678	25,144	9,627	0	1,158	0	(100.00)
1-2-7700-2500 OPERATIONS	219,164	235,383	205,651	220,066	0	232,502	234,469	0.85
1-2-7700-4200 SPECIAL PROJECTS	7,253	180	0	2,478	0	0	0	0.00
1-2-7700-5500 CAPITAL EXPENDITURES	31,664	11,225	56,369	33,086	0	52,330	15,645	(70.10)
1-2-7700-6000 INSURANCE - PROPERTY	2,453	2,425	2,502	2,460	0	4,105	2,728	(33.54)
1-2-7700-6050 INSURANCE - LIABILITY	2,078	1,586	1,429	1,698	0	3,895	2,693	(30.86)
1-2-7700-9200 TRANSFER TO RESERVE	0	83,312	25,838	36,383	0	11,907	8,645	(27.40)
Total EXPENSES	263,672	336,806	318,294	306,257	0	308,829	267,252	(13.46)
Total DEPARTMENT 7700	(57,681)	17	0	(19,221)	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7700					
REVENUES					
PARKS - OLIVER/C					
1-1-7700-1000 TAX REQUISITION	(208,445)	(232,477)	(222,287)	(260,411)	(257,490)
1-1-7700-1800 GRANT IN LIEU OF TAXES	(1,700)	(1,751)	(1,804)	(1,858)	(1,914)
1-1-7700-3070 AGREEMENT - OSOYOOS INDIAN BAND	(15,642)	(16,111)	(16,594)	(17,092)	(17,605)
1-1-7700-4000 RENTAL REVENUE	(25,820)	(26,595)	(27,393)	(28,215)	(29,061)
1-1-7700-6000 TRANSFER FROM RESERVE	(15,645)	(16,114)	(10,850)	(17,095)	(17,095)
Total REVENUES	(267,252)	(293,048)	(278,928)	(324,671)	(323,165)
EXPENSES					
PARKS - OLIVER/C					
1-2-7700-1001 RDOS STAFF WAGES	3,072	3,130	3,225	3,320	3,420
1-2-7700-1400 ADMINISTRATION CHARGES	0	1,229	1,266	1,304	1,343
1-2-7700-2500 OPERATIONS	234,469	241,503	248,748	256,210	263,896
1-2-7700-5500 CAPITAL EXPENDITURES	15,645	32,725	10,850	48,610	48,610
1-2-7700-6000 INSURANCE - PROPERTY	2,728	2,810	2,866	2,923	2,981
1-2-7700-6050 INSURANCE - LIABILITY	2,693	2,747	2,802	2,858	2,915
1-2-7700-9200 TRANSFER TO RESERVE	8,645	8,904	9,171	9,446	0
Total EXPENSES	267,252	293,048	278,928	324,671	323,165
Total DEPARTMENT 7700	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7810								
REVENUES								
PROGRAMS - OLIVER/AREA C								
1-1-7810-1000 TAX REQUISITION	(32,689)	(116,570)	(94,468)	(81,242)	0	(102,671)	(83,929)	(18.25)
1-1-7810-1800 GRANT IN LIEU OF TAXES	(366)	(627)	(540)	(511)	0	(750)	(750)	0.00
1-1-7810-3070 AGREEMENT - OSOYOOS INDIAN BAND	(2,072)	(5,448)	(5,815)	(4,445)	0	(5,815)	(5,815)	0.00
1-1-7810-4100 USER FEES - RECREATION PROGRAMS	(84,444)	(80,385)	(102,416)	(89,082)	0	(77,700)	(77,700)	0.00
1-1-7810-6000 TRANSFER FROM RESERVE	(54,500)	(13,073)	0	(22,524)	0	0	(30,915)	0.00
1-1-7810-9000 MISCELLANEOUS REVENUE	(315)	0	(3,540)	(1,285)	0	0	0	0.00
1-1-7810-9990 PRIOR YEARS SURPLUS	0	13,073	0	4,358	(0)	0	0	0.00
Total REVENUES	(174,386)	(203,030)	(206,779)	(194,731)	(0)	(186,936)	(199,109)	6.51
EXPENSES								
PROGRAMS - OLIVER/AREA C								
1-2-7810-1000 SALARIES & WAGES	(0)	0	0	0	0	0	0	0.00
1-2-7810-1001 RDOS STAFF WAGES	0	1,686	1,401	1,029	0	2,932	3,072	4.77
1-2-7810-1400 ADMINISTRATION CHARGES	1,060	1,090	14,504	5,551	0	1,158	0	(100.00)
1-2-7810-2500 OPERATIONS	182,255	167,972	169,784	173,337	0	170,821	182,299	6.72
1-2-7810-5500 SHARED CAPITAL	2,630	0	293	974	0	910	5,915	550.00
1-2-7810-6050 INSURANCE - LIABILITY	1,514	1,514	1,042	1,357	0	2,665	1,908	(28.41)
1-2-7810-9200 TRANSFER TO RESERVE	0	30,785	19,754	16,846	0	8,450	5,915	(30.00)
Total EXPENSES	187,459	203,047	206,778	199,095	0	186,936	199,109	6.51
Total DEPARTMENT 7810	13,073	17	(0)	4,363	(0)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7810					
REVENUES					
PROGRAMS - OLIVER/AREA C					
1-1-7810-1000 TAX REQUISITION	(83,929)	(87,622)	(90,053)	(120,236)	(102,901)
1-1-7810-1800 GRANT IN LIEU OF TAXES	(750)	(773)	(796)	(820)	(820)
1-1-7810-3070 AGREEMENT - OSOYOOS INDIAN BAND	(5,815)	(5,989)	(6,169)	(6,354)	(6,545)
1-1-7810-4100 USER FEES - RECREATION PROGRAMS	(77,700)	(80,031)	(82,432)	(84,905)	(87,452)
1-1-7810-6000 TRANSFER FROM RESERVE	(30,915)	(31,842)	(32,797)	0	0
1-1-7810-8000 PROVINCIAL GRANTS	0	0	0	(6,463)	(6,657)
Total REVENUES	(199,109)	(206,257)	(212,247)	(218,778)	(204,375)
EXPENSES					
PROGRAMS - OLIVER/AREA C					
1-2-7810-1001 RDOS STAFF WAGES	3,072	3,130	3,225	3,320	3,420
1-2-7810-1400 ADMINISTRATION CHARGES	0	1,229	1,266	1,304	1,343
1-2-7810-2500 OPERATIONS	182,299	187,768	193,401	199,203	190,889
1-2-7810-5500 SHARED CAPITAL	5,915	6,092	6,275	6,463	6,657
1-2-7810-6050 INSURANCE - LIABILITY	1,908	1,946	1,985	2,025	2,066
1-2-7810-9200 TRANSFER TO RESERVE	5,915	6,092	6,095	6,463	0
Total EXPENSES	199,109	206,257	212,247	218,778	204,375
Total DEPARTMENT 7810	0	0	0	0	0



BUDGET WITH 09-11 AVG

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zcwe	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
GENERAL REVENUE FUND								
DEPARTMENT 7490								
REVENUES								
TULAMEEN RECREATION COMMISSION								
1-1-7490-1000 TAX REQUISITION	(10,330)	(10,340)	(10,000)	(10,223)	(10,000)	(10,000)	(10,004)	0.04
1-1-7490-2900 GAS TAX REVENUE - CWF	0	0	0	0	0	0	(28,000)	0.00
1-1-7490-2950 TULAMEEN ICE ROOF - COMM REC PROG G	0	0	0	0	(2,572)	0	(235,000)	0.00
1-1-7490-9990 PRIOR YEARS SURPLUS	0	0	146	49	0	0	0	0.00
Total REVENUES	(10,330)	(10,340)	(9,854)	(10,175)	(12,572)	(10,000)	(273,004)	2,630.04
EXPENSES								
TULAMEEN RECREATION COMMISSION								
1-2-7490-1400 ADMINISTRATION CHARGES	330	340	350	340	500	500	500	0.00
1-2-7490-2915 GAS TAX EXPENDITURE - LIGHTING	0	0	0	0	0	0	28,000	0.00
1-2-7490-2950 TULAMEEN ICE ROOF -COMM REC PROG GF	0	0	0	0	2,572	0	235,000	0.00
1-2-7490-3511 CONTRACT P&R - TULAMEEN REC. SOCIETY	10,000	10,000	9,354	9,785	9,345	9,345	9,340	(0.05)
1-2-7490-6000 INSURANCE - PROPERTY	0	146	150	99	164	155	164	5.81
Total EXPENSES	10,330	10,486	9,854	10,223	12,581	10,000	273,004	2,630.04
Total DEPARTMENT 7490	0	146	0	49	9	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7490					
REVENUES					
TULAMEEN RECREATION COMMISSION					
1-1-7490-1000 TAX REQUISITION	(10,004)	(10,719)	(10,772)	(10,825)	(10,879)
1-1-7490-2900 GAS TAX REVENUE - CWF	(28,000)	0	0	0	0
1-1-7490-2950 TULAMEEN ICE ROOF - COMM REC PROG G	(235,000)	0	0	0	0
Total REVENUES	(273,004)	(10,719)	(10,772)	(10,825)	(10,879)
EXPENSES					
TULAMEEN RECREATION COMMISSION					
1-2-7490-1400 ADMINISTRATION CHARGES	500	550	600	650	700
1-2-7490-2915 GAS TAX EXPENDITURE - LIGHTING	28,000	0	0	0	0
1-2-7490-2950 TULAMEEN ICE ROOF -COMM REC PROG GF	235,000	0	0	0	0
1-2-7490-3511 CONTRACT P&R - TULAMEEN REC. SOCIETY	9,340	10,000	10,000	10,000	10,000
1-2-7490-6000 INSURANCE - PROPERTY	164	169	172	175	179
Total EXPENSES	273,004	10,719	10,772	10,825	10,879
Total DEPARTMENT 7490	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7500								
REVENUES								
REC. COMM. DEFINED AREA H								
1-1-7500-1000 TAX REQUISITION	(19,421)	(19,358)	(19,423)	(19,401)	(19,460)	(19,460)	(19,507)	0.24
1-1-7500-1800 GRANT IN LIEU OF TAXES	(1)	(1)	(3)	(2)	(2)	0	0	0.00
1-1-7500-9990 PRIOR YEARS SURPLUS	(54)	(42)	(7)	(34)	(40)	0	0	0.00
Total REVENUES	(19,476)	(19,401)	(19,433)	(19,436)	(19,502)	(19,460)	(19,507)	0.24
EXPENSES								
REC. COMM. DEFINED AREA H								
1-2-7500-1400 ADMINISTRATION CHARGES	660	680	700	680	720	720	777	7.92
1-2-7500-3650 CONTRACTS - PRINCETON	18,500	18,500	18,500	18,500	18,500	18,500	18,500	0.00
1-2-7500-6050 INSURANCE - LIABILITY	274	214	193	227	205	240	230	(4.17)
Total EXPENSES	19,434	19,394	19,393	19,407	19,425	19,460	19,507	0.24
Total DEPARTMENT 7500	(42)	(7)	(40)	(29)	(77)	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7500					
REVENUES					
REC. COMM. DEFINED AREA H					
1-1-7500-1000 TAX REQUISITION	(19,507)	(19,495)	(19,520)	(19,525)	(19,530)
Total REVENUES	(19,507)	(19,495)	(19,520)	(19,525)	(19,530)
EXPENSES					
REC. COMM. DEFINED AREA H					
1-2-7500-1400 ADMINISTRATION CHARGES	777	760	780	780	780
1-2-7500-3650 CONTRACTS - PRINCETON	18,500	18,500	18,500	18,500	18,500
1-2-7500-6050 INSURANCE - LIABILITY	230	235	240	245	250
Total EXPENSES	19,507	19,495	19,520	19,525	19,530
Total DEPARTMENT 7500	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7560								
REVENUES								
RECREATION - WEST BENCH								
1-1-7560-1000 TAX REQUISITION	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0.00
Total REVENUES	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	0.00
EXPENSES								
RECREATION - WEST BENCH								
1-2-7560-3610 GRANT-PENTICTON	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0.00
Total EXPENSES	20,000	20,000	20,000	20,000	20,000	20,000	20,000	0.00
Total DEPARTMENT 7560	0	0	0	0	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7560					
REVENUES					
RECREATION - WEST BENCH					
1-1-7560-1000 TAX REQUISITION	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Total REVENUES	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
EXPENSES					
RECREATION - WEST BENCH					
1-2-7560-3610 GRANT-PENTICTON	20,000	20,000	20,000	20,000	20,000
Total EXPENSES	20,000	20,000	20,000	20,000	20,000
Total DEPARTMENT 7560	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7870								
REVENUES								
AREA A COMMUNITY PARKS								
1-1-7870-1000 TAX REQUISITION	(5,000)	(24,000)	(24,000)	(17,667)	(26,000)	(26,000)	(12,650)	(51.35)
1-1-7870-1800 GRANT IN LIEU OF TAXES	(151)	(731)	(809)	(564)	(721)	0	0	0.00
1-1-7870-2500 OSOYOOS LAKE REGIONAL PARK REVENUE	(22,606)	(7,103)	0	(9,903)	0	0	0	0.00
1-1-7870-2700 INTEREST INCOME	(405)	0	0	(135)	0	0	0	0.00
1-1-7870-2915 COMMUNITY GAS TAX FUNDING	0	0	0	0	0	(50,000)	(100,000)	100.00
1-1-7870-2930 TREES FOR TOMORROW -RAVEN AREA	0	0	(13,146)	(4,382)	0	0	0	0.00
1-1-7870-9990 PRIOR YEARS SURPLUS	0	(21,296)	(40,958)	(20,751)	24,906	20,000	7,650	(61.75)
Total REVENUES	(28,162)	(53,130)	(78,913)	(53,402)	(1,815)	(56,000)	(105,000)	87.50
EXPENSES								
AREA A COMMUNITY PARKS								
1-2-7870-2500 OPERATIONS - OSYOOS LAKE REGIONAL PA	6,867	6,673	5,828	6,456	9,718	6,000	0	(100.00)
1-2-7870-2900 GAS TAX EXPENDITURE - TRAILS	0	0	0	0	0	0	100,000	0.00
1-2-7870-3630 CONTRACTS - PROJECTS	0	4,686	94,563	33,083	17,666	50,000	5,000	(90.00)
1-2-7870-9300 CONTINGENCY	0	813	3,427	1,413	0	0	0	0.00
Total EXPENSES	6,867	12,172	103,819	40,952	27,384	56,000	105,000	87.50
Total DEPARTMENT 7870	(21,296)	(40,958)	24,906	(12,449)	25,569	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7870					
REVENUES					
AREA A COMMUNITY PARKS					
1-1-7870-1000 TAX REQUISITION	(12,650)	(5,000)	(5,000)	(5,000)	(5,000)
1-1-7870-2915 COMMUNITY GAS TAX FUNDING	(100,000)	0	0	0	0
1-1-7870-9990 PRIOR YEARS SURPLUS	7,650	0	0	0	0
Total REVENUES	(105,000)	(5,000)	(5,000)	(5,000)	(5,000)
EXPENSES					
AREA A COMMUNITY PARKS					
1-2-7870-2900 GAS TAX EXPENDITURE - TRAILS	100,000	0	0	0	0
1-2-7870-3630 CONTRACTS - PROJECTS	5,000	5,000	5,000	5,000	5,000
Total EXPENSES	105,000	5,000	5,000	5,000	5,000
Total DEPARTMENT 7870	0	0	0	0	0



BUDGET WITH 09-11 AVG

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7580								
REVENUES								
AREA B COMMUNITY PARKS								
1-1-7580-1000 TAX REQUISITION	(7,965)	(8,003)	(8,150)	(8,039)	(8,440)	(8,440)	(11,890)	40.88
1-1-7580-1800 GRANT IN LIEU OF TAXES	(31)	(33)	(41)	(35)	(42)	0	0	0.00
1-1-7580-2528 GRANTS IN AID	0	0	0	0	0	(10,000)	0	(100.00)
1-1-7580-6000 TRANSFER FROM RESERVE	0	0	(5,000)	(1,667)	0	(3,000)	0	(100.00)
1-1-7580-9000 MISCELLANEOUS REVENUE	0	0	0	0	0	(713)	0	(100.00)
1-1-7580-9990 PRIOR YEARS SURPLUS	(35)	(57)	86	(2)	(413)	0	1,000	0.00
Total REVENUES	(8,030)	(8,093)	(13,105)	(9,743)	(8,895)	(22,153)	(10,890)	(50.84)
EXPENSES								
AREA B COMMUNITY PARKS								
1-2-7580-1400 ADMINISTRATION CHARGES	115	120	120	118	500	500	500	0.00
1-2-7580-3513 CONTRACT P&R - KOBANU PARK COMMITTEE	7,000	7,000	12,449	8,816	9,442	7,000	9,450	35.00
1-2-7580-5500 CAPITAL EXPENDITURES	0	0	0	0	0	13,713	0	(100.00)
1-2-7580-6050 INSURANCE - LIABILITY	183	136	123	147	120	140	140	0.00
1-2-7580-7000 SUPPLIES	0	123	0	41	0	0	0	0.00
1-2-7580-9200 TRANSFER TO RESERVE	675	800	0	492	0	800	800	0.00
Total EXPENSES	7,973	8,179	12,692	9,615	10,062	22,153	10,890	(50.84)
Total DEPARTMENT 7580	(57)	86	(413)	(128)	1,167	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7580					
REVENUES					
AREA B COMMUNITY PARKS					
1-1-7580-1000 TAX REQUISITION	(11,890)	(10,890)	(10,890)	(10,890)	(10,890)
1-1-7580-9990 PRIOR YEARS SURPLUS	1,000	0	0	0	0
Total REVENUES	(10,890)	(10,890)	(10,890)	(10,890)	(10,890)
EXPENSES					
AREA B COMMUNITY PARKS					
1-2-7580-1400 ADMINISTRATION CHARGES	500	500	500	500	500
1-2-7580-3513 CONTRACT P&R - KOBANU PARK COMMITTEE	9,450	9,450	9,450	9,450	9,450
1-2-7580-6050 INSURANCE - LIABILITY	140	140	140	140	140
1-2-7580-9200 TRANSFER TO RESERVE	800	800	800	800	800
Total EXPENSES	10,890	10,890	10,890	10,890	10,890
Total DEPARTMENT 7580	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7590								
REVENUES								
AREA G COMMUNITY PARKS								
1-1-7590-1000 TAX REQUISITION	0	0	(4,500)	(1,500)	0	0	(4,000)	0.00
1-1-7590-3110 PARK MAINTENANCE LEASE AGREEMENT	0	(6,328)	0	(2,109)	0	0	0	0.00
1-1-7590-8000 PROVINCIAL GRANT - LOCALMOTION	0	(5,986)	0	(1,995)	0	0	0	0.00
1-1-7590-8500 REG GRANT - HEDLEY MULTI- PURPOSE RINI	0	(177)	0	(59)	0	0	0	0.00
1-1-7590-9990 PRIOR YEARS SURPLUS	0	0	(3,315)	(1,105)	(2,486)	0	0	0.00
Total REVENUES	0	(12,491)	(7,815)	(6,769)	(2,486)	0	(4,000)	0.00
EXPENSES								
AREA G COMMUNITY PARKS								
1-2-7590-2048 MAINTENANCE - WOODLIE PARK	0	3,012	5,329	2,781	3,074	0	4,000	0.00
1-2-7590-2960 HEDLEY MULTI-PURPOSE RINK - LOCALMOTI	0	6,163	0	2,054	0	0	0	0.00
Total EXPENSES	0	9,176	5,329	4,835	3,074	0	4,000	0.00
Total DEPARTMENT 7590	0	(3,315)	(2,486)	(1,934)	588	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7590					
REVENUES					
AREA G COMMUNITY PARKS					
1-1-7590-1000 TAX REQUISITION	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Total REVENUES	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
EXPENSES					
AREA G COMMUNITY PARKS					
1-2-7590-2048 MAINTENANCE - WOODLIE PARK	4,000	4,000	4,000	4,000	4,000
Total EXPENSES	4,000	4,000	4,000	4,000	4,000
Total DEPARTMENT 7590	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7820								
REVENUES								
HERITAGE GRANT - AREA C								
1-1-7820-1000 TAX REQUISITION	(114,504)	(116,219)	(119,998)	(116,907)	(121,874)	(121,874)	(121,795)	(0.06)
1-1-7820-1800 GRANT IN LIEU OF TAXES	(1,281)	(625)	(686)	(864)	(22)	0	0	0.00
1-1-7820-8000 PROVINCIAL GRANTS	(15,250)	0	0	(5,083)	0	0	0	0.00
1-1-7820-9990 PRIOR YEARS SURPLUS	(496)	(1,281)	(625)	(801)	(1,309)	(626)	(705)	12.62
Total REVENUES	(131,531)	(118,125)	(121,309)	(123,655)	(123,205)	(122,500)	(122,500)	0.00
EXPENSES								
HERITAGE GRANT - AREA C								
1-2-7820-3570 CONTRACT - HERITAGE SOCIETY	115,000	117,500	120,000	117,500	122,500	122,500	122,500	0.00
1-2-7820-4200 SPECIAL PROJECTS	15,250	0	0	5,083	0	0	0	0.00
Total EXPENSES	130,250	117,500	120,000	122,583	122,500	122,500	122,500	0.00
Total DEPARTMENT 7820	(1,281)	(625)	(1,309)	(1,071)	(705)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7820					
REVENUES					
HERITAGE GRANT - AREA C					
1-1-7820-1000 TAX REQUISITION	(121,795)	(127,500)	(130,000)	(132,500)	(135,000)
1-1-7820-9990 PRIOR YEARS SURPLUS	(705)	0	0	0	0
Total REVENUES	(122,500)	(127,500)	(130,000)	(132,500)	(135,000)
EXPENSES					
HERITAGE GRANT - AREA C					
1-2-7820-3570 CONTRACT - HERITAGE SOCIETY	122,500	127,500	130,000	132,500	135,000
Total EXPENSES	122,500	127,500	130,000	132,500	135,000
Total DEPARTMENT 7820	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7830								
REVENUES								
NARAMATA MUSEUM								
1-1-7830-1000 TAX REQUISITION	(10,000)	(8,148)	(7,500)	(8,549)	(6,000)	(6,000)	(6,000)	0.00
1-1-7830-2700 INTEREST INCOME	0	(38)	(116)	(51)	0	0	0	0.00
1-1-7830-9990 PRIOR YEARS SURPLUS	0	648	0	216	0	0	0	0.00
Total REVENUES	(10,000)	(7,538)	(7,616)	(8,385)	(6,000)	(6,000)	(6,000)	0.00
EXPENSES								
NARAMATA MUSEUM								
1-2-7830-2000 BUILDING REPAIRS	5,648	0	0	1,883	0	0	0	0.00
1-2-7830-3580 CONTRACT - MUSEUM SOCIETY	5,000	5,000	5,000	5,000	5,000	5,000	5,000	0.00
1-2-7830-9205 TRANSFER INTEREST TO RESERVES	0	38	116	51	0	0	0	0.00
1-2-7830-9290 TRANSFER TO OPERATING RESERVE	0	2,500	2,500	1,667	0	1,000	1,000	0.00
Total EXPENSES	10,648	7,538	7,616	8,601	5,000	6,000	6,000	0.00
Total DEPARTMENT 7830	648	0	0	216	(1,000)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7830					
REVENUES					
NARAMATA MUSEUM					
1-1-7830-1000 TAX REQUISITION	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
Total REVENUES	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
EXPENSES					
NARAMATA MUSEUM					
1-2-7830-3580 CONTRACT - MUSEUM SOCIETY	5,000	5,000	5,000	5,000	5,000
1-2-7830-9290 TRANSFER TO OPERATING RESERVE	1,000	1,000	1,000	1,000	1,000
Total EXPENSES	6,000	6,000	6,000	6,000	6,000
Total DEPARTMENT 7830	0	0	0	0	0



BUDGET WITH 09-11 AVG

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7840								
REVENUES								
HERITAGE - AREA G								
1-1-7840-1000 TAX REQUISITION	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0.00
1-1-7840-9990 PRIOR YEARS SURPLUS	0	0	0	0	0	0	0	0.00
Total REVENUES	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	0.00
EXPENSES								
HERITAGE - AREA G								
1-2-7840-3570 CONTRACT - HERITAGE SOCIETY	4,000	4,000	4,000	4,000	4,000	4,000	4,000	0.00
Total EXPENSES	4,000	4,000	4,000	4,000	4,000	4,000	4,000	0.00
Total DEPARTMENT 7840	0	0	0	0	0	0	0	0.00



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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7840					
REVENUES					
HERITAGE - AREA G					
1-1-7840-1000 TAX REQUISITION	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Total REVENUES	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
EXPENSES					
HERITAGE - AREA G					
1-2-7840-3570 CONTRACT - HERITAGE SOCIETY	4,000	4,000	4,000	4,000	4,000
Total EXPENSES	4,000	4,000	4,000	4,000	4,000
Total DEPARTMENT 7840	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

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	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7510								
REVENUES								
RECREATION COMMISSION - AREA A								
1-1-7510-1000 TAX REQUISITION	(46,885)	(53,385)	(57,374)	(52,548)	(57,000)	(57,000)	(58,700)	2.98
1-1-7510-1800 GRANT IN LIEU OF TAXES	(1,415)	(1,627)	(1,934)	(1,658)	(1,581)	(1,000)	0	(100.00)
1-1-7510-2700 INTEREST INCOME	0	(79)	(161)	(80)	0	0	0	0.00
1-1-7510-9990 PRIOR YEARS SURPLUS	(315)	1,385	374	481	(2,934)	(2,000)	(1,400)	(30.00)
Total REVENUES	(48,615)	(53,705)	(59,095)	(53,805)	(61,514)	(60,000)	(60,100)	0.17
EXPENSES								
RECREATION COMMISSION - AREA A								
1-2-7510-3630 CONTRACTS - OSOYOOS	50,000	54,000	56,000	53,333	60,099	60,000	60,100	0.17
1-2-7510-9205 TRANSFER INTEREST TO RESERVE	0	79	161	80	0	0	0	0.00
Total EXPENSES	50,000	54,079	56,161	53,413	60,099	60,000	60,100	0.17
Total DEPARTMENT 7510	1,385	374	(2,934)	(392)	(1,415)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7510					
REVENUES					
RECREATION COMMISSION - AREA A					
1-1-7510-1000 TAX REQUISITION	(58,700)	(60,100)	(60,100)	(60,100)	(60,100)
1-1-7510-9990 PRIOR YEARS SURPLUS	(1,400)	0	0	0	0
Total REVENUES	(60,100)	(60,100)	(60,100)	(60,100)	(60,100)
EXPENSES					
RECREATION COMMISSION - AREA A					
1-2-7510-3630 CONTRACTS - OSOYOOS	60,100	60,100	60,100	60,100	60,100
Total EXPENSES	60,100	60,100	60,100	60,100	60,100
Total DEPARTMENT 7510	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7860								
REVENUES								
MUSEUM - AREA A								
1-1-7860-1000 TAX REQUISITION	(14,319)	(14,168)	(14,569)	(14,352)	(14,600)	(14,600)	(14,600)	0.00
1-1-7860-1800 GRANT IN LIEU OF TAXES	(432)	(432)	(491)	(452)	(405)	(400)	(400)	0.00
1-1-7860-9990 PRIOR YEARS SURPLUS	(681)	(432)	(31)	(381)	(91)	0	0	0.00
Total REVENUES	(15,432)	(15,031)	(15,091)	(15,185)	(15,096)	(15,000)	(15,000)	0.00
EXPENSES								
MUSEUM - AREA A								
1-2-7860-3630 CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000	15,000	15,000	0.00
Total EXPENSES	15,000	15,000	15,000	15,000	15,000	15,000	15,000	0.00
Total DEPARTMENT 7860	(432)	(31)	(91)	(185)	(96)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

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	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7860					
REVENUES					
MUSEUM - AREA A					
1-1-7860-1000 TAX REQUISITION	(14,600)	(14,600)	(14,600)	(14,600)	(14,600)
1-1-7860-1800 GRANT IN LIEU OF TAXES	(400)	(400)	(400)	(400)	(400)
Total REVENUES	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
EXPENSES					
MUSEUM - AREA A					
1-2-7860-3630 CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000
Total EXPENSES	15,000	15,000	15,000	15,000	15,000
Total DEPARTMENT 7860	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7865								
REVENUES								
MUSEUM PROPERTY DEBT - AREA A								
1-1-7865-1500 PARCEL TAX	0	0	0	0	0	0	(92,137)	0.00
1-1-7865-4000 RENTAL REVENUE	0	0	0	0	(92,714)	(92,777)	0	(100.00)
1-1-7865-6000 TRANSFER FROM RESERVE	0	0	0	0	0	0	(50,000)	0.00
1-1-7865-7200 DEBENTURE PROCEEDS	0	0	(1,203,073)	(401,024)	0	(27,562)	0	(100.00)
1-1-7865-9990 PRIOR YEARS SURPLUS	0	0	0	0	16,106	16,000	0	(100.00)
Total REVENUES	0	0	(1,203,073)	(401,024)	(76,608)	(104,339)	(142,137)	36.23
EXPENSES								
MUSEUM PROPERTY DEBT - AREA A								
1-2-7865-4250 SPECIAL PROJECTS - VOTING	0	0	16,050	5,350	0	0	0	0.00
1-2-7865-5500 CAPITAL EXPENDITURES	0	0	1,203,073	401,024	4,480	27,562	50,000	81.41
1-2-7865-6000 INSURANCE - PROPERTY	0	0	0	0	4,137	0	4,137	0.00
1-2-7865-9010 DEBT INTEREST	0	0	56	19	15,500	18,000	48,000	166.67
1-2-7865-9020 DEBT PRINCIPAL	0	0	0	0	0	0	40,000	0.00
1-2-7865-9200 TRANSFER TO RESERVE	0	0	0	0	0	58,777	0	(100.00)
Total EXPENSES	0	0	1,219,178	406,393	24,118	104,339	142,137	36.23
Total DEPARTMENT 7865	0	0	16,106	5,369	(52,490)	(0)	0	(100.00)



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7865					
REVENUE					
MUSEUM PROPERTY DEBT - AREA A					
1-1-7865-1500 PARCEL TAX	(92,137)	(92,261)	(92,346)	(92,433)	(92,522)
1-1-7865-6000 TRANSFER FROM RESERVE	(50,000)	0	0	0	0
Total REVENUE	(142,137)	(92,261)	(92,346)	(92,433)	(92,522)
EXPENSES					
MUSEUM PROPERTY DEBT - AREA A					
1-2-7865-5500 CAPITAL EXPENDITURES	50,000	0	0	0	0
1-2-7865-6000 INSURANCE - PROPERTY	4,137	4,261	4,346	4,433	4,522
1-2-7865-9010 DEBT INTEREST	48,000	48,000	48,000	48,000	48,000
1-2-7865-9020 DEBT PRINCIPAL	40,000	40,000	40,000	40,000	40,000
Total EXPENSES	142,137	92,261	92,346	92,433	92,522
Total DEPARTMENT 7865	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7880								
REVENUES								
HERITAGE CONSERVATION A, C, D, G, H								
1-1-7880-1000 TAX REQUISITION	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(22,000)	120.00
1-1-7880-1800 GRANT IN LIEU OF TAXES	(77)	(70)	(88)	(78)	(73)	0	0	0.00
1-1-7880-2700 INTEREST INCOME	0	(152)	(343)	(165)	0	0	0	0.00
1-1-7880-6290 TRANSFER FROM OPERATING RESERVE	0	0	0	0	0	(2,000)	0	(100.00)
1-1-7880-8000 PROVINCIAL GRANTS	0	0	0	0	0	0	(8,000)	0.00
1-1-7880-9990 PRIOR YEARS SURPLUS	0	(10,077)	(10,147)	(6,741)	(18,088)	(18,000)	(30,000)	66.67
Total REVENUES	(10,077)	(20,299)	(20,578)	(16,984)	(28,161)	(30,000)	(60,000)	100.00
EXPENSES								
HERITAGE CONSERVATION A, C, D, G, H								
1-2-7880-3000 CONSULTANT	0	0	0	0	0	0	60,000	0.00
1-2-7880-3570 CONTRACT - HERITAGE SOCIETY	0	0	0	0	47	30,000	0	(100.00)
1-2-7880-9205 TRANSFER INTEREST TO RESERVES	0	152	343	165	0	0	0	0.00
1-2-7880-9290 TRANSFER TO OPERATING RESERVE	0	10,000	2,147	4,049	0	0	0	0.00
Total EXPENSES	0	10,152	2,490	4,214	47	30,000	60,000	100.00
Total DEPARTMENT 7880	(10,077)	(10,147)	(18,088)	(12,770)	(28,114)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7880					
REVENUES					
HERITAGE CONSERVATION A, C, D, G, H					
1-1-7880-1000 TAX REQUISITION	(22,000)	(15,000)	(15,000)	(15,000)	(15,000)
1-1-7880-8000 PROVINCIAL GRANTS	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)
1-1-7880-9990 PRIOR YEARS SURPLUS	(30,000)	0	0	0	0
Total REVENUES	(60,000)	(23,000)	(23,000)	(23,000)	(23,000)
EXPENSES					
HERITAGE CONSERVATION A, C, D, G, H					
1-2-7880-2500 MAINTENANCE	0	5,000	5,000	5,000	5,000
1-2-7880-3000 CONSULTANT	60,000	0	0	0	0
1-2-7880-3570 CONTRACT - HERITAGE SOCIETY	0	18,000	18,000	18,000	18,000
Total EXPENSES	60,000	23,000	23,000	23,000	23,000
Total DEPARTMENT 7880	0	0	0	0	0

**BUDGET WITH 09-11 AVG**

For Period Ending 31-Dec-2012

	2009	2010	2011	2009-11	2012	2012	2013	2013 VS. 2012
GENERAL REVENUE FUND	ACTUAL VALUES	ACTUAL VALUES	ACTUAL VALUES	AVERAGE ACTUAL	YEAR TO DATE ACTUAL	BUDGET	BUDGET	BUDGET VARIANCE %
DEPARTMENT 7410								
REVENUES								
FRANK VENABLES AUDITORIUM-OLIVER/AREA								
1-1-7410-1000 TAX REQUISITION	0	0	(97,570)	(32,523)	(57,000)	(57,000)	(122,000)	114.04
1-1-7410-7200 DEBENTURE PROCEEDS	0	0	(1,520,000)	(506,667)	0	(2,280,000)	(2,280,000)	0.00
1-1-7410-9990 PRIOR YEARS SURPLUS	0	0	297,521	99,174	(75,811)	(65,000)	0	(100.00)
Total REVENUES	0	0	(1,320,049)	(440,016)	(132,811)	(2,402,000)	(2,402,000)	0.00
EXPENSES								
FRANK VENABLES AUDITORIUM-OLIVER/AREA								
1-2-7410-6200 LEGAL FEES	0	0	2,542	847	0	0	0	0.00
1-2-7410-9010 DEBT INTEREST	0	0	13,346	4,449	19,584	57,000	57,000	0.00
1-2-7410-9020 DEBT PRINCIPAL	0	0	0	0	0	65,000	65,000	0.00
1-2-7410-9500 GRANT IN AID	0	297,521	1,228,350	508,624	0	2,280,000	2,280,000	0.00
Total EXPENSES	0	297,521	1,244,238	513,920	19,584	2,402,000	2,402,000	0.00
Total DEPARTMENT 7410	0	297,521	(75,811)	73,903	(113,227)	0	0	0.00



FIVE YEAR FINANCIAL PLAN

For Period Ending 31-Dec-2012

	2013	2014	2015	2016	2017
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
GENERAL REVENUE FUND					
DEPARTMENT 7410					
REVEUNES					
FRANK VENABLES AUDITORIUM-OLIVER/AREA					
1-1-7410-1000 TAX REQUISITION	(122,000)	(317,610)	(317,610)	(317,610)	(317,610)
1-1-7410-7200 DEBENTURE PROCEEDS	(2,280,000)	0	0	0	0
Total REVEUNES	(2,402,000)	(317,610)	(317,610)	(317,610)	(317,610)
EXPENSES					
FRANK VENABLES AUDITORIUM-OLIVER/AREA					
1-2-7410-9010 DEBT INTEREST	57,000	190,000	190,000	190,000	190,000
1-2-7410-9020 DEBT PRINCIPAL	65,000	127,610	127,610	127,610	127,610
1-2-7410-9500 GRANT IN AID	2,280,000	0	0	0	0
Total EXPENSES	2,402,000	317,610	317,610	317,610	317,610
Total DEPARTMENT 7410	0	0	0	0	0