



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Thursday, January 19, 2017

RDOS Boardroom – 101 Martin Street, Penticton

## SCHEDULE OF MEETINGS

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9:00 am	-	9:10 am	Planning and Development Committee [Page 2]
9:10 am	-	10:05 am	Community Services Committee [Page 10]
10:05 am	-	10:15 am	Protective Services Committee [Page 14]
10:15 am	-	11:00 am	Environment and Infrastructure Committee [Page 16]
11:00 am	-	1:00 pm	Corporate Services Committee* [Page 27] <i>[Lunch break during Corporate Services Committee Meeting]</i>
1:00 pm	-	2:00 pm	OSRHD Board [Page 78]
2:00 pm	-	3:30 pm	RDOS Board [Page 94]

*"Karla Kozakevich"*

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Karla Kozakevich  
RDOS Board Chair

### Advance Notice of Meetings:

February 02, 2017	RDOS Board/Committee Meetings
February 16, 2017	RDOS Board/OSRHD Board/Committee Meetings
March 02, 2017	RDOS Board/Committee Meetings
March 16, 2017	RDOS Board/OSRHD Board/Committee Meetings
April 06, 2017	RDOS Board/Committee Meetings
April 20, 2017	RDOS Board/OSRHD Board/Committee Meetings



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Planning and Development Committee

Thursday, January 19, 2017

9:00 a.m.

## REGULAR AGENDA

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A. APPROVAL OF AGENDA

**RECOMMENDATION 1**

THAT the Agenda for the Planning and Development Committee Meeting of January 19, 2017 be adopted.

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B. FOURTH QUARTER ACTIVITY REPORT – For Information Only [Page 3]

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C. ADJOURNMENT

## ADMINISTRATIVE REPORT

TO: Planning & Development Committee

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Fourth Quarter Activity Report – For Information Only

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### 1.0 DEVELOPMENT SERVICES DEPARTMENT

#### 1.1 PLANNING

See Attachment No. 1 for number of Planning Applications / Referrals received as of December 31, 2016.

##### Q4 Activities

- Finalized revised proposed Environmentally Sensitive Development Permit (ESDP) Guidelines for Electoral Areas "A", "C", "D", "E" and "F" and worked on Map Schedules for Official Community Plans (as per "Keeping Nature in Our Future)
- Worked with Consultant on 5 Year sub-Regional Growth Strategy Review project;
- Adoption of Gallagher Lake Area Plan;
- Adoption of "D-1" Community Plan;
- Area "F" Community Plan – consultant proposal and selection process;
- Prepared first stage of Okanagan Falls Town Centre Plan, Phase 3 (Rural Dividend Fund grant application made for remainder);
- Conservation Fund Service Area public assent process;
- Zoning Amendment Process Kaizen; Board presentation on work on Inquiries Wizard, brochures, application forms; file management items such as new GIS maps, redesign of web site and work on on-line application tracker;
- Attended several First Nations Referrals Workshops;
- Renewal of 11 Temporary use Permits for vacation rentals;
- Continued to provide planning services to Oliver and Keremeos, including the new Oliver Community Plan;
- Climate Action Plan – work on Energy Efficiency Measures for RDOS Facilities and Buildings;
- 34 planning reports to the Board / Planning Committee and 10 reports for Advisory Planning Committee meetings.

##### Planned Activities for Q1 - 2017

- Commence the Area “F” Community Plan – appoint Citizens Advisory Committee, establish public consultation strategy and carry out Inventory;
- Adoption of Environmentally Sensitive Development Permit Area Community Plan Amendments;
- Okanagan Falls Town Centre Plan – retain consultant and proceed with property owner/community consultation and work on Community Plan amendments;
- Zoning Bylaw amendments for retaining walls and building height, review of Hillside Development Permit Area;
- Commence Bylaw Enforcement Policy review;
- Provide planning services to Oliver and Keremeos;
- Sub-Regional Growth Strategy, final report and Board presentation.

## 1.2 BUILDING INSPECTIONS

- Permits are being applied for and issued at a higher rate than 2015 (which was a record year).
- to end of August we have issued permits and accepted 362 applications for building permits. Last year for the same period we had accepted 335 applications.
- We have issued 53 permits in Kennedy Lake this year for a total of 192. Only 6 permits remain to be issued.
- Ongoing work and review of policies and procedures.

See Attachment No. 2 for the summary of issued Building Permits for the 2016 2<sup>nd</sup> quarter.

## 1.3 BYLAW ENFORCEMENT

### Activity Highlights:

- **Q4 Enforcement Activity**
  - Ø Ticket Tracking Database is completed and undergoing critique
  - Ø Twelve (12) files opened
  - Ø Twenty three (23) files closed
  - Ø Four files prepared and sent to Alpha Bailiff and Collections to collect outstanding fines
  - Ø Renewal letters prepared and mailed to 2016 dog licence holders
  - Ø Sale of 2017 dog licences have been initiated
  - Ø Commenced processing of Untidy and Unsightly Property file in Coalmont for legal review



- **Enforcement Activity Planned for 1st Quarter, 2017**
  - Ø Amalgamated Untidy and Unsightly Premises Bylaw to be introduced to Board
  - Ø Continue with moving files into EDMS
  - Ø Processing older files is ongoing
  - Ø Input outstanding ticket information into new ticketing tracking
  - Ø Rescind and replace dated bylaws to recognize new Animal Shelter facilities
  - Ø Work with Public Works staff to initiate review of Apex Mountain Waste Transfer Station Bylaw for inclusion into BON Bylaw
  - Ø Introduce Dog Control Bylaw to Board
  - Ø Introduce Animal Control Bylaw for Areas "B" and "G" to Board

#### 1.4 SUBDIVISION SERVICING

##### 4th Quarter Activities:

- **Subdivision Referrals**
  - Ø 14 referrals received for 2016 to date
  - Ø 53 referrals ongoing and pending applicants' action
- **Ongoing Major Subdivisions:**
  - Ø Twin Lakes Golf Resort – DVP to the Subdivision Bylaw registered
    - ✓ Developer submitted revised plan for 50 units. Staff are in discussion with Developer.
  - Ø Reflection Point
    - ✓ – Phase 2 - 20 strata lots –Letter of Requirement issued – pending developer
  - Ø Naramata Benchlands
    - ✓ Revised subdivision plan for Phase 2 – 42 strata lots
    - ✓ Pending developer – anticipating completion in early 2017.
    - ✓ Phase 3 nearing registration (large lot subdivision)
  - Ø Kettle Ridge - Phase 2 - 19 fee simple lots
    - ✓ Pending developer – anticipating completion in early 2017.
    - ✓ Water Service Area Petition complete
  - Ø Kettle Ridge - Phase 3 - 31 fee simple lots
    - ✓ Developer split Phase 3, review of subdivision design needed
  - Ø St Andrews - Phase 4 - 25 strata lots

- ✓ Pending revised subdivision plan
- Ø Shuttleworth Properties - 7 (industrial) lots
  - ✓ Letter of Requirement issued
- Ø Bassett Avenue Subdivision, 6 lots
  - ✓ Pending developer – anticipating completion in early 2017.
- Ø **Other Projects:**
- Ø Service Area Petitions
  - ✓ Gallagher Lake water and sewer
- Ø Planning development application referrals
- Ø Gallagher Lake: Area Plan and water and sanitary service areas
- Ø (Subdivision) Works and Services Bylaw
- Ø Water and Sewer Regulatory Bylaws review

#### **Planned Activities for 1st Quarter:**

##### **· Ongoing or Planned:**

- Ø Major Subdivisions
  - ✓ Twin Lakes Golf Resort
  - ✓ Naramata Benchlands, Phase 2
  - ✓ Reflection Point, Phase 2
  - ✓ Kettle Ridge, Phase 2 and 3
  - ✓ St Andrews, Phase 4
  - ✓ Shuttleworth Properties
  - ✓ Bassett Avenue Subdivision
  - ✓ Acherman subdivision
  - ✓ Willow Beach (proposed zoning and subdivision)
- Ø Naramata DCC and Capital Plan
- Ø Gallagher Lake Area
  - ✓ Petitions for sewer and water service area
  - ✓ Gallagher Lake Village, Phase 3
- Ø (Subdivision) Works and Services Bylaw review
- Ø Water and Sewer Regulatory Bylaws review

**Respectfully Submitted,**

*Donna Butler*

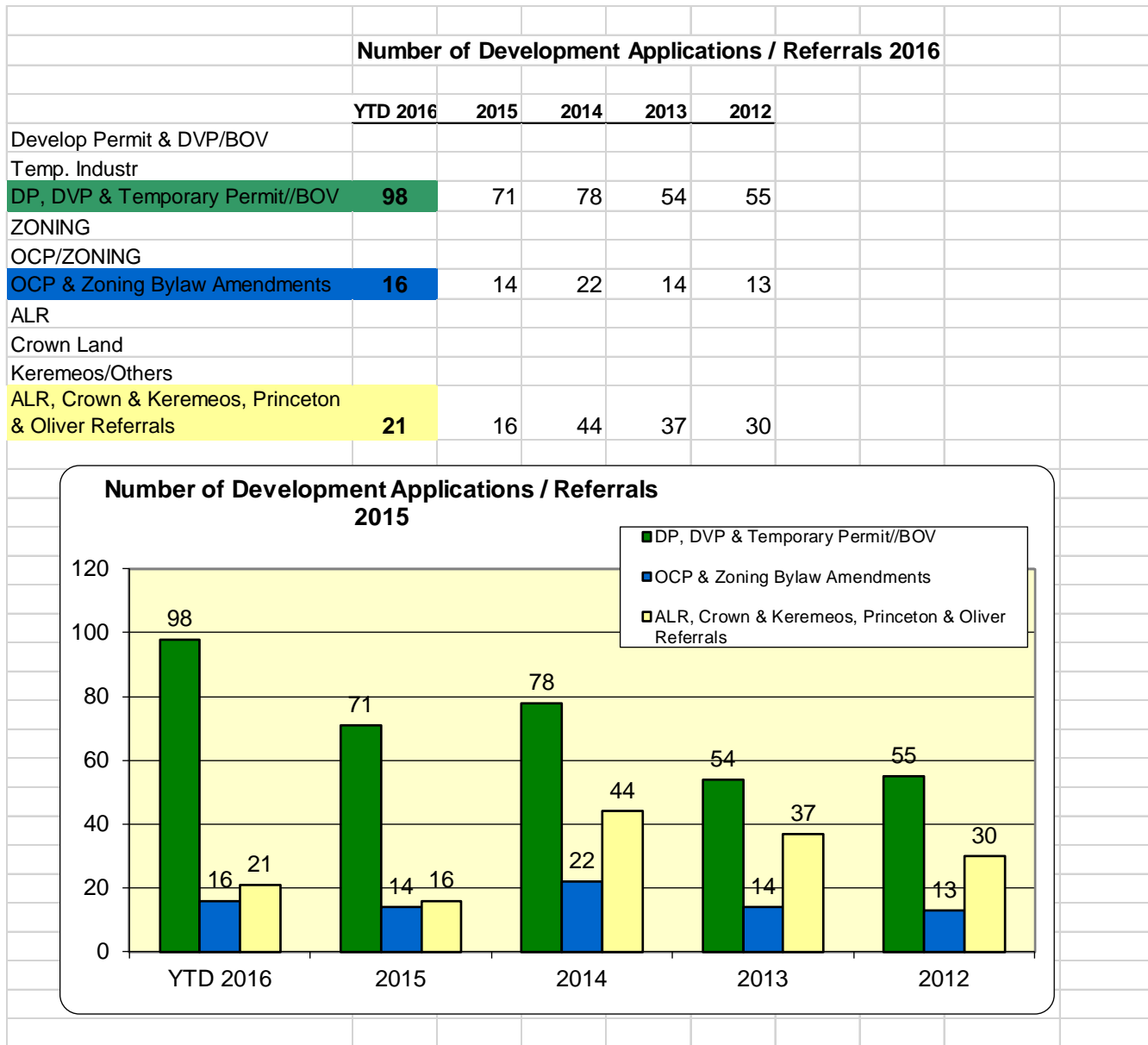
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Donna Butler, Development Services Manager

Attachments: Attachment No. 1 – Number of Development Applications / Referrals (YTD - December)

Attachment No. 2 – Summary of Building Permits (YTD - August)

# Attachment No. 1 - Number of Development Applications / Referrals



## Attachment No. 2 – Summary of Building Permits Issued to Date, 2016

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN SUMMARY OF BUILDING PERMITS FOR THE MONTH OF AUGUST 2016										
NUMBER OF PERMITS ISSUED										
DESCRIPTION	A	C	D	E	F	H	TOTAL	2016	2015	KL
RENEWAL/DEFICIENCY							0	20	35	
S.F.D.	1	1	5	2		1	10	59	50	
MOBILE/MANU HOMES	1	3	1			1	6	22	18	
CABINS/REC SEMI-DETACHED, DUPLEX, MULTI						6	6	34	26	6
DEMOLITION / MOVE				1	1	1	3	17	11	
ACCESSORY USES	3		5	2	1	7	18	102	133	5
ADDITIONS / REPAIRS / PLUMBING	2		6	3	1	2	14	82	82	
COMMERCIAL		2		1			3	18	8	
INDUSTRIAL FARM BUILDING							0	1	0	
EXEMPTION		1		1		1	3	14	16	
INSTITUTIONAL							0	1	2	
SOLID FUEL APPLIANCE							0	3	1	
MONTHLY TOTAL	7	7	17	10	3	19	63	375	383	11
YEAR TO DATE 2016	34	46	100	49	26	120	375			53
SAME MONTH 2015	4	7	10	4	5	44	74			
YEAR TO DATE 2015	27	41	82	44	25	164	383			
DOLLAR VALUE OF PERMITS										
DESCRIPTION	A	C	D	E	F	H	TOTAL	TOTAL YEAR	KL	
RENEWAL/DEFICIENCY							\$0	\$112,800		
S.F.D.	\$253,290	\$321,970	\$1,498,145	\$706,525		\$164,110	\$2,944,040	\$17,919,398		
MOBILE/MANU HOMES	\$149,040	\$618,170	\$238,980			\$216,270	\$1,222,460	\$4,201,982		
CABINS/REC SEMI-DETACHED, DUPLEX, MULTI						\$286,605	\$286,605	\$1,188,195	\$286,605	
DEMOLITION / MOVE				\$1,000	\$1,000	\$1,000	\$3,000	\$15,000		
ACCESSORY USES	\$96,960		\$280,240	\$21,335	\$25,000	\$118,985	\$542,520	\$2,713,761	\$66,185	
ADDITIONS / REPAIRS / PLUMBING	\$110,400		\$141,680	\$350,575	\$36,000	\$15,280	\$653,935	\$3,233,817		
COMMERCIAL		\$317,160		\$133,985			\$451,145	\$3,130,585		
INDUSTRIAL FARM BUILDING							\$0	\$4,188,755		
EXEMPTION							not valued / no revenue			
INSTITUTIONAL							\$0	\$15,360		
SOLID FUEL APPLIANCE							\$0	\$3,000		
MONTHLY TOTAL	\$609,690	\$1,257,300	\$2,159,045	\$1,213,420	\$62,000	\$802,250	\$6,103,705	\$38,602,023	\$352,790	
YEAR TO DATE 2016	\$2,887,622	\$7,363,715	\$17,153,996	\$4,098,733	\$1,165,872	\$5,932,085	\$38,602,023		\$1,596,880	
SAME MONTH 2015	\$768,675	\$495,055	\$634,574	\$301,725	\$295,980	\$2,137,610	\$4,633,619			
YEAR TO DATE 2015	\$3,192,820	\$2,770,264	\$8,786,430	\$5,619,143	\$3,976,130	\$5,507,877	\$29,852,664			
BUILDING INSPECTION REVENUE										
MONTH	2010	2011	2012	2013	2014	2015	2016	Kennedy Lake		
JANUARY	\$11,777.72	\$17,959.62	\$16,098.23	\$15,847.48	\$8,965.60	\$17,905.98	\$38,090.55	\$375.00		
FEBRUARY	\$22,148.93	\$18,531.97	\$14,200.42	\$18,055.76	\$25,842.00	\$19,575.32	\$29,419.02	\$0.00		
MARCH	\$19,023.05	\$26,221.83	\$38,322.59	\$28,007.02	\$30,397.81	\$32,251.07	\$41,406.24	\$150.00		
APRIL	\$67,151.59	\$31,870.85	\$18,059.44	\$20,973.73	\$28,055.24	\$47,883.66	\$15,209.80	\$0.00		
MAY	\$38,836.72	\$42,136.91	\$30,849.83	\$43,054.17	\$47,678.54	\$34,819.01	\$88,336.89	\$1,143.10		
JUNE	\$48,302.07	\$46,768.25	\$44,166.92	\$42,069.21	\$78,964.49	\$62,473.80	\$105,215.54	\$5,500.30		
JULY	\$29,173.69	\$39,690.56	\$57,024.83	\$46,889.56	\$48,610.54	\$93,218.43	\$70,891.24	\$13,942.98		
AUGUST	\$17,514.63	\$37,792.51	\$58,020.08	\$35,669.63	\$41,182.51	\$59,620.80	\$73,568.01	\$6,255.78		
SEPTEMBER	\$58,038.24	\$40,835.92	\$24,513.20	\$24,607.81	\$68,044.72	\$121,384.59				
OCTOBER	\$46,844.00	\$27,711.60	\$34,125.76	\$28,791.57	\$36,694.11	\$39,069.81				
NOVEMBER	\$58,833.71	\$23,710.90	\$29,782.64	\$25,620.64	\$40,766.83	\$58,845.97				
DECEMBER	\$19,991.95	\$41,386.71	\$33,035.38	\$16,484.32	\$39,792.14	\$40,132.41				
TOTAL	\$437,636.30	\$394,617.63	\$398,199.32	\$346,070.90	\$494,994.53	\$627,180.85	\$462,137.29	\$27,367.16		



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Community Services Committee

Thursday, January 19, 2017

9:10 a.m.

## REGULAR AGENDA

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### A. APPROVAL OF AGENDA

#### RECOMMENDATION 1

THAT the Agenda for the Community Services Committee Meeting of January 19, 2017 be adopted.

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### B. DELEGATION

1. Kent Mullinix, Ph.D., Director – Sustainable Agriculture and Food Security, Kwantlen Polytechnic University

Dr. Mullinix will address the Board to discuss existing agricultural opportunities for sustainable economic and community development.

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### C. FOURTH QUARTER ACTIVITY REPORT – For Information Only [Page 11]

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### D. ADJOURNMENT

## ADMINISTRATIVE REPORT

**TO:** Community Services Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Fourth Quarter Activity Report – For Information Only



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### COMMUNITY SERVICES DEPARTMENT

Parks, Recreation, Heritage, Culture, Transit and Rural Projects

#### Activities for Q4 2016

##### **Parks, Recreation and Trails**

- Initiated design for the KVR trail replacement project from Road 21 to Osoyoos Lake – 2015 Canada 150 Grant
- Initiated construction of Skaha Lake KVR trail re-development and resurface project at Kaleden
- Developed a terms of reference document to address ecosystem and habitat values for the development of the KVR trail from Osoyoos Lake to Vaseux Lake
- Construction of the Alder Avenue KVR trail access in Kaleden
- Installed domestic waterlines to “Zamboni” Shed and washroom in Tulameen
- Finalized park planning and concept plans for Commissions and Board approval (Naramata, Kaleden, Okanagan Falls & Heritage Hills)
- Completed Kenyon house upgrades at Kenyon Park in Okanagan Falls
- Worked with Parks and Recreation Commissions to complete 2017 budget submissions
- Continued with land acquisition process adjacent to Creek Park in Naramata
- Participated in the Town of Princeton’s off road vehicles KVR By-pass Trail committee
- Carried out tree pruning and invasive species removal in Naramata, Kaleden and West Bench parks
- Scheduled Fall Recreation programs in Kaleden and Okanagan Falls for Adult Fitness and Kid’s Programs

##### **Rural Projects**

- Completed a building management agreement with the Naramata Old Age Pensioners Society
- Initiated next steps with the Province to complete a License of Occupation for the Manitou Park foreshore in Naramata
- Worked with planning to draft two bylaws regarding future use of donated lands

##### **Electoral Area “D” Community Service Office**

- Successfully lobbied the Province for a pedestrian controlled crosswalk light in Okanagan Falls
- Completed the Age Friendly project which included the installation of five transit benches on Route 20 and 21 and 35 Business assessments
- Hosted a Business Walk to 16 businesses in Okanagan Falls and Area “D”
- Supported the South Skaha Housing Society’s Provincial grant application for affordable seniors housing in Okanagan Falls which received \$4.7 million towards the project

- 
- Submitted a Rural Dividend Fund application for Town Centre Revitalization in Okanagan Falls
  - Developed land prospectus for Shuttleworth Properties and participated in Investment and Attraction Strategy for the Region
  - Hosted two Area "D" Appreciation events – Volunteers and Firefighters

### **Transit, Heritage and Culture**

- Applied for infrastructure improvement grant for the Area D East transit route
- Installed new transit signage and info boards for Okanagan Falls and Kaleden
- Review the Princeton/Area H Recreation Contribution Agreement
- Received the revised License of Occupation for the Granite Creek Townsite
- Attended the Fairview Heritage Townsite Society, provided input to society transition and future planning, and provided feedback on site management plan
- Worked with the Naramata Heritage Museum to support their application to be in possession of two WWII machine guns for exhibit
- Worked with City of Penticton to exchange unused COP tickets for Naramata Refugee Family
- Submitted application to the Canada 150 Fund for the purposes of heritage conservation activities within Granite Creek and West Bench
- Hosted a one-day Statement of Significance workshop in Hedley
- Drafted five heritage statements of significance
- Investigated options for revising transit routes to better serve residents of Okanagan Falls
- Established a transition plan Created a plan for the administrative transition of the South Okanagan Transit Service, and reviewed with the South Okanagan Transit partners.
- Consulted with BC Transit in determining how to proceed with the Operator agreement throughout SOTS administrative transition.

### **Planned Activities for Q1 2017**

#### **Parks, Recreation and Trails**

- Continue with the KVR/Okanagan River Channel trail development planning for Areas A&C
- Subdivision and Re-zoning application for Naramata Creek Park Acquisitions
- Participate in RDOS Safe Work Procedures project
- Renew Park maintenance contracts for Naramata and Area B parks
- 2017 spring and summer park maintenance preparation
- Develop grant inventory for park and rec priorities (Area "D")
- Continue to develop the Parks and Recreation Commission orientation package
- Carry out new Parks and Recreation Commission member orientation
- Complete final design and tender for the KVR trail replacement from Road 18 to Osoyoos Lake – 2015 Canada 150 Grant
- Completion of Kenyon House upgrades
- Coordinate winter recreation schedule, facility bookings and review user groups agreements
- Complete review of recreation instructor contracts
- Review recreation program registration software and provide options for coordinating programs throughout the RDOS

#### **Rural Projects**

- Finalize the RDOS Volunteer Handbook, work order, project charter template and agenda/minutes templates for Parks and Recreation Commissions



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- Finalize Park Donation Guidelines
  - Work with the Anarchist Mountain Community Association on infrastructure upgrades at Sasquatch Pond Park
  - Complete the property transfer of the Electoral Area H - Coalmont land donation
  - Complete the property transfer and supporting use agreements with SD 67 for the portion of Naramata Elementary School lands
  - Complete a Use Agreement with the Tulameen Community Club for ongoing operations of community recreation facilities

#### **Area "D" Community Service Office**

- Continue to support the South Skaha Housing Society affordable housing project
- Develop a "promotion/tourism" pamphlet for Area "D"
- Integrate Area "D" websites to RDOS Content Management Software (CMS)
- Start design and permitting process for McLean Creek pedestrian pathway
- Disseminate community action plans on risks identified in Okanagan Falls and Apex Hazard Risk and Vulnerability Assessments

#### **Transit, Heritage and Culture**

- Complete the License of Occupation for the Granite Creek Townsite and Cemetery
- Continued work with the Granite Creek Preservation Society on interpretation at the Townsite
- Continued work with West Bench Parks Commission on interpretation of heritage walking corridor
- Continued work on Regional Transit riders guide, fare structure, and performance standards
- Proceed in executing the South Okanagan Transit administrative transition plan
- Continued research on the transition of partner Annual Operating Agreements to a Master Annual Operating Agreement with BC Transit
- Hosting Statement of Significance Workshop(s) with heritage stakeholders
- Completing Statements of Significance for three heritage sites
- Engagement with heritage stakeholders to promote heritage events via the RDOS website

Respectfully submitted:



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M. Woods, Manager of Community Services



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Protective Services Committee

Thursday, January 19, 2017

10:05 a.m.

## REGULAR AGENDA

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A. APPROVAL OF AGENDA

**RECOMMENDATION 1**

THAT the Agenda for the Protective Services Committee Meeting of January 19, 2017 be adopted.

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B. FOURTH QUARTER ACTIVITY REPORT – For Information Only [Page 15]

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C. ADJOURNMENT

## ADMINISTRATIVE REPORT

**TO:** Protective Services Committee  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** January 19, 2017  
**RE:** Fourth Quarter Activity Report – For Information Only

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### COMMUNITY SERVICES DEPARTMENT

#### Fire Services, Emergency Management, Policing, 911

##### Activities in Q4 2016:

- Final wrap up of the Regional Fire Radio Communications upgrade project
- Completed the policy research review for Fire Department Vehicle and Equipment Use
- Began providing fire service to the newly expanded Naramata Fire Service area
- New Fire engine went into service for the community of Naramata
- Delivered Hazard Risk and Vulnerability Assessment workshops in Okanagan Falls and Apex Village
- Provided Emergency Support Services (ESS) and EOC training to – 28 participants
- Conducted “FireSmart” awareness workshops for Faulder, the White Lake Basin Biodiversity Ranch and Apex Village
- Conducted RFP and awarded contract for the Regional Fire Master Plan

##### Planned Activities for Q1 2017:

- Present the Fire Department Vehicle and Equipment Use Policy to the Board for consideration
- Present to SMT an update to the RDOS Emergency Management staffing plan
- Provide Emergency Support Services level 2 (registration and referrals) training for ESS groups
- Continue with land acquisition and building planning process for the satellite Naramata Fire Hall
- Receive new Fire engine for the community of Tulameen
- Support the Fire Departments and consultant on the Fire Master Plan process
- Work with Industry Canada on RDOS radio spectrum compliance

Respectfully submitted:

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M. Woods, Manager of Community Services



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Environment and Infrastructure Committee

Thursday, January 19, 2017

10:15 a.m.

### REGULAR AGENDA

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**A. APPROVAL OF AGENDA**

**RECOMMENDATION 1**

THAT the Agenda for the Environment and Infrastructure Committee Meeting of January 19, 2017 be adopted.

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**B. FOURTH QUARTER ACTIVITY REPORT – For Information Only [Page 17]**

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**C. 2017 CURBSIDE USER FEES – For Information Only [Page 21]**

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**D. BUSINESS EDUCATION PROVIDER AWARD RFP [Page 23]**

To increase the amount of diversion of recyclable materials from businesses and multi-family buildings within member Municipalities and the Regional District. Start consultation on the banning of organic materials at local landfills.

**RECOMMENDATION 2**

THAT the Board of Directors award a two-year Contract for Business Education Provider to GreenStep Solutions Inc. for \$75,000 plus applicable taxes.

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**E. CERTIFICATION OF HAZARDOUS ASSESSMENT [Page 25]**

To encourage the Province of BC to engage with all stakeholders in the demolition, renovation and construction waste sector to better handle hazard assessments as related to asbestos, lead paint and other potentially hazardous materials. The purpose would be to create a certification body for British Columbia to ensure quality of work and promote training in BC in the hazard assessment and abatement sector.

**RECOMMENDATION 2**

THAT the Board of Directors submit a resolution to the Union of British Columbia Municipalities requesting that the provincial government require mandatory licensing, certification and enforceable compliance in safely handling asbestos and other hazardous material for all demolition, renovation and environmental remediation contractors.

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**F. ADJOURNMENT**

## ADMINISTRATIVE REPORT

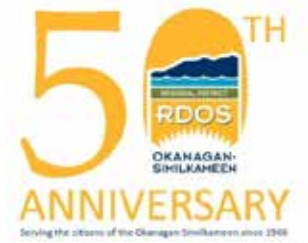
TO: Environment and Infrastructure Committee

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Fourth Quarter Activity Report – For Information Only

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### 1.0 PUBLIC WORKS

#### ACTIVITIES FOR Q4 2016:

##### SOLID WASTE

- Apex Mountain Transfer Station initial design work complete. Fortis design completed. Public meetings were held to discuss two available options.
- Campbell Mountain Landfill Gas – Prepared and submitted proposal to MOE for utilizing data from another landfill using the active gas capture system instead of installing a 4<sup>th</sup> test plot with one extraction well at CML. Biocover test plots will be installed in Q1 or early Q2 2017.
- Campbell Mountain Landfill Leachate –Third downstream monitoring well planning underway; Seismic mapping of the bedrock surface on the southwest corner of the landfill was completed as part of the design; continue requirements under Contaminated Site Regulations.
- Campbell Mountain Landfill Design Operations and Closure Plan –Report completed and submitted to MOE for June 2016 for approval; Design work and tender preparation is still underway for drainage system and leachate collection system.
- Organic Feasibility Study – Completion of Triple Bottom Line analysis of public and private sites; preferred sites determined and discussions have been initiated with property owner. Presentation to Board.
- WildSafeBC Program summer ambassador completed her work in September and Zoe is monitoring the program throughout the winter. WildSafeBC year- end report has been submitted to BC Conservation Foundation and put on EDMS.

##### WATER

- Faulder – Uranium system installed, system flushed, IHA approval pending. Working with contractor for deficiencies.
- Olalla – Construction completed on Phase 1. Phase 2 projects were included in a grant application to the Clean Water and Wastewater Fund (CWWF) grant program.
- Faulder/Olalla/Naramata/West Bench SCADA and communications upgrades complete, working with contractor on deficiencies.
- Regional Water Use Regulation and Conservation Bylaw- phase 2 work underway; draft bylaw under review
- Missezula Lake Water Works District – Contacted by trustees for RDOS ownership in 2017. Staff toured system.
- Naramata Standby Generators – construction work underway at three locations with expected completion in late spring

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- Naramata watermain upgrade project for 2017 put out to RFP stage with closing in January; RFP includes 7 locations for watermain replacements; CWWF grant was applied for based on this project work.
  - Naramata – Retroactive Right of Way acquisition for water main ongoing.
  - Sun Valley Improvement District – Preparations underway to begin operations of the system on January 1, 2017
  - Sun Valley water system – CWWF grant applied for to install a SCADA and communications system in the water system to allow for remote monitoring
  - Willowbrook – Crown Land Tenure applied for road access to the reservoir site. Hydrant maintenance completed. CWWF grant applied for Phase 1 of SCADA and communications system in the water system, and replacement of building siding.
  - West Bench – Water Rate Review completed, public consultation completed. Rate recommendation submitted to Board.
  - Loose Bay Memorandum of Understanding underway.

#### SEWER

- Okanagan Falls Wetland-Project has initiated; Preparation of RFP document underway for beginning design in 2017.
- Okanagan Falls sewer liftstations – CWWF grant was applied for to add alarming and communications to three liftstations
- Skaha Estates & Kaleden sewer expansion – Waiting for a response from the New Building Canada Fund – Small Communities Fund program.

#### OTHER PROJECTS/PROGRAMS

- Similkameen Valley Watershed Master Plan – Phase 3 – 90% completed. Consultant met with agricultural stakeholders, attended LSIB Open House, private well survey completed.
- OBWB Drought and Flood Risk Mitigation and Management Plan Phases 1 and 2 – RFP for the gap analysis issued, Associated Engineering have provided draft interim memo and are completing the first Gap Analysis Report for Q1 2017
- RBC Blue Water Project Grant successfully applied for – Riparian Area regulations and rehabilitation workshops are underway throughout the region.
- Riparian Workshop series project was augmented by a submission to Heritage Canada's Canada 150 grant program to broaden the riparian rehabilitation work to include the ONA and Enowk'n Centre using the FN keystone species Black Cottonwood as an intergenerational, student inspired planting project. Funds will be announced in Q1 2017
- RBC Blue Water Project Grant – Quagga and Zebra Mussel Prevention continuing throughout the region under the guidance of OASISS, with mobile unit in storage until early spring. The trailer will be a major part of the RDOS Home Show display in Q1 2017
- Asset Management Investment Plan (AMIP) – work completed. Next phase in planning stage.
- Projects Coordinator selected to be on the Oversight and implementation committees with the Provincial Government on their Climate Action Initiative for Agriculture Adaptation projects in the South Okanagan for the following projects:

- 
- 1) Drought Outreach Communications projects, and
  - 2) Water Conservation/Chemical Application and Pest Reduction projects.

## 2.0 PUBLIC WORKS

### ACTIVITIES FOR Q1 2017:

#### SOLID WASTE

- Apex Mountain Transfer Station - Complete final design. Tendering in Q1 (2017), construction scheduled for Q2 and Q3 of 2017.
- Organic Feasibility Study – Appraisal of lands for future site.
- Campbell Mountain Landfill Gas –Construction of two bio-cover test plots and a control plot for larger scale testing/sampling.
- Campbell Mountain Landfill Leachate – Installation of third downgradient monitoring well; final design of leachate collection system and storage pond; Release of tender for installation of leachate and drainage system construction; continue to follow CSR requirements
- Campbell Mountain Landfill Closure Plan – Leachate and drainage design completion; biocover design completion will wait until approval is received for substituted requirements from MOE; approval of DOC plan will occur after decision is made for the biocover.

#### WATER

- Faulder –complete deficiencies, install booster station back-up generator. Obtain IHA approval and connect the new well to the distribution system.
- Faulder/Olalla/Naramata/West Bench SCADA-complete deficiencies.
- Regional Water Use Regulation and Conservation Bylaw and Regional Water Conservation Strategy-continue work.
- Naramata 2017 watermain replacement project- RFP closes; Award to selected consultant; design gets underway and preparation begins for tendering while the results of the CWWF grant is pending.
- Naramata Back-up Generators – Project work continues on installation of back-up generators.
- Willowbrook –Finalize Crown Tenure.
- West Bench – Continue aggressive Leak Detection Program, educate residents of potential costs of water consumption based on new water rates.

#### SEWER

- Okanagan Falls Wetland- Continue preparation of RFP for detailed design; additional funding sources will be sought for construction.

#### OTHER PROJECTS/PROGRAMS

- Similkameen Valley Watershed Master Plan – Phase 3 - project complete. Presentation of study to Board.
- OBWB Drought and Flood Risk Mitigation and Management Plan Phases 1 and 2 – Work will continue on plan. Funding for the final phase will be requested from the OBWB's Water

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Conservation and Quality Improvement grant program in Q1. A draft Gap Analysis presentation to the Board is planned in Q1.

- Asset Management Assessment and Improvement Plan – Report will be completed in Q1 to compliment the AMIP which will meet future grant application requirements.
- Projects Coordinator will continue on the Oversight and implementation committees with the Provincial Climate Action Initiative on Agriculture Adaptation – Drought Outreach Communications projects and the Water Conservation/Chemical Application and Pest Reduction project as the pilot projects roll out in Q1 – Q4.
- Projects Coordinator has finalized plans for Water Conservation Outreach Q1 – Q4 that include residential irrigation workshops and property owner riparian stewardship workshops.
- RDOS will continue to partner with the OBWB in the Make Water Work program, and Don't Move A Mussel Program.

**Respectfully submitted:**

*Roger Huston*

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R. Huston, Public Works Manager



## ADMINISTRATIVE REPORT

**TO:** Environment and Infrastructure Committee  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** January 19, 2017  
**RE:** 2017 Curbside User Fees – For Information Only

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### Background:

The RDOS provides curbside collection for all or portions of Electoral Areas 'A', 'B', 'C', 'D', 'E', 'F' and 'G', the Village of Keremeos and the Red Wing development in the Penticton Indian Band. Annual fees are set in the Fees and Charges Bylaw.

Fees are variable for different communities due to the costs of collection and the tipping fees generated. Communities with older populations generate significantly lower tipping fees in comparison to younger communities with more families. Collections costs are assigned by the contractor based on the efficiency of collection and distance of travel.

In 2014 the RDOS went into contract with Multi-Material BC to provide curbside recycling services. The fees received from this contract allowed for a reduction of fees in 2014.

### Analysis:

Curbside User Fees Per House	2013	2016	2017 Proposed
Area A	\$150	\$125	\$130
Area B	\$165	\$115	\$130
Area C	\$150	\$135	\$145
Area D/E/F	\$160	\$145	\$155
Area D	\$130	\$110	\$130
Area G	\$170	\$145	\$160
Keremeos	\$135	\$115	\$120

The Table above identifies recommended rate increases for 2017 based on:

- The potential for tipping fees to increase in 2017;
- There has been no increase in rates since 2014 while the service has seen increased costs due to Transportation CPI.

These rates have been included in the draft 2017 Fees and Charges Bylaw.

The user fees for 2013 are included as they show that in comparison the rate increases match or are below the fees charged in that year. The RDOS will be going to Request for Proposals in 2017 for a new contract to commence July 1, 2018. The results of this RFP will help determine 2018 rates.

As the 2017 landfill tipping fees have not been set, Staff will review these rates once more information is available. This may allow for smaller increases. Staff can also meet with Area Directors to go through the potential use of operational reserves to reduce rates. Area Directors can contact the Public Works Manager or the Solid Waste Management Coordinator in the next few weeks to go over potential options and rates.

**Respectfully submitted:**

*Cameron Baughen*

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C. Baughen, Solid Waste Management Coordinator

*Roger Huston*

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R. Huston, Manager of Public Works

## ADMINISTRATIVE REPORT

**TO:** Environment and Infrastructure Committee  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** January 19, 2017  
**RE:** Business Education Provider Award RFP

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### Administrative Recommendation:

**THAT the Board of Directors award a two-year Contract for Business Education Provider to GreenStep Solutions Inc. for \$75,000 plus applicable taxes.**

### Purpose:

To increase the amount of diversion of recyclable materials from businesses and multi-family buildings within member Municipalities and the Regional District. Start consultation on the banning of organic materials at local landfills.

### Reference:

[GreenStep Solutions Inc. Website](#)

### Business Plan Objective:

Implement the Solid Waste Management Plan as related to Multi-Family and Institutional, Commercial and Industrial (ICI) recycling initiatives.

### Background:

Regional District Staff have been working with large waste generators that bring their waste directly to the landfills or use roll off bins to separate their compostable materials and recyclables from mixed waste. These groups include some of the largest employers in the Regional District. As the waste is not combined with other businesses, Staff have been able to work directly with these businesses to improve practices and save money.

The 2012 RDOS Solid Waste Management Plan recognizes that the Institutional, Commercial and Industrial (ICI) sector and multi-family buildings require education, new programs or bylaws in order to better divert recyclables from landfills. Mixed commercial and multi-family waste from front end bins is commonly contaminated with cardboard, paper and other recyclables.

The 2016 5-Year Financial Plan budgeted \$60,000 in 2016 and \$15,000 in 2017 to commence an ICI and multi-family recycling program. This work was deferred to 2017 and the proposed 5-Year Financial Plan reflects this budget.

**Analysis:**

The RDOS sent out a Request for Proposal for a Business Education Provider in December 2016. The RFP included the budget of \$60,000 in year one and \$15,000 in year two. The RFP required all proposals be within this budget.

GreenStep Solutions Inc. was the only firm that submitted a proposal. This company has worked successfully with the Regional District of Central Okanagan and Columbia Shuswap in implementing education programs.

GreenStep Solutions has presented a proposal that will see them working in every municipality and electoral area within the Regional District over the next year. The 2017 methodology proposed by GreenStep includes:

- January to March - Communications with stakeholders and developing awareness with ICI and multi-family groups
- March to April – Conducting waste audits to determine a baseline of contamination and determining key issues
- May to June – Education and consultation including meetings, workshops and surveys
- July to September – Report and recommendations
- End 2017 to 2018 – Implementing, monitoring and measuring success of education and any new programs

The RDOS will supervising all work and being liaisons to local municipalities.

**Alternate Recommendation:**

THAT the Business and Multi-Family Education Program be conducted with in-house resources.

**Communication Strategy:**

RDOS Staff will work with GreenStep Solutions to launch the program and inform stakeholders.

**Respectfully submitted:**

*Cameron Baughen*

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C. Baughen, Solid Waste Management Coordinator

*Roger Huston*

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R. Huston, Public Works Manager

## ADMINISTRATIVE REPORT

**TO:** Environment and Infrastructure Committee

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Certification of Hazardous Assessment

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### Administrative Recommendation:

**THAT the Board submit a resolution to the Union of British Columbia Municipalities requesting that the provincial government require mandatory licensing, certification and enforceable compliance in safely handling asbestos and other hazardous material for all demolition, renovation and environmental remediation contractors.**

### Purpose:

To encourage the Province of BC to engage with all stakeholders in the demolition, renovation and construction waste sector to better handle hazard assessments as related to asbestos, lead paint and other potentially hazardous materials. The purpose would be to create a certification body for British Columbia to ensure quality of work and promote training in BC in the hazard assessment and abatement sector.

### Reference:

[RDOS Webpage Demolition, Renovation and Construction Waste](#)

[Vancouver City Council Resolution](#)

[Vancouver Sun Article – BC could become national leader in asbestos control Dec 25 2016](#)

### Business Plan Objective:

Implement the Solid Waste Management Plan as related to Construction, Demolition and Renovation Waste Management

### Background:

In 2014 the Regional District started one of the first demolition sort materials in the Interior of BC. Operating the site has required direct consultation with the hazard assessment and abatement sector, demolition contractors and waste haulers. Concerns from these stakeholders include a lack of local training and cost for hazard abatements.

WorkSafeBC recognizes asbestos exposure as one of the leading causes of work place related deaths in BC. WorkSafeBC requires hazard assessments and hazard abatements to protect workers involved with demolition and renovation work. The cost of hazard assessments can range in the

thousands of dollars. Hazard abatements and safe disposal of materials can cost tens of thousands of dollars.

WorkSafeBC describes a hazard assessment qualified professional as having certain professional designations and training or practical experience with an applicable course. The only two courses recognized by WorkSafeBC are from the United States.

In 2016 the municipalities of Port Coquitlam, Burnaby and Vancouver submitted a resolution to UBCM to develop licensing and certification for hazardous materials. The UBCM resolution was not moved forward for debate at the 2016 UBCM conference, but may be considered for the 2017 conference. The Regional district of Okanagan Similkameen should advocate for the resolution to come to the floor at the 2017 UBCM Conference and be on record as supporting the resolution.

### **Analysis:**

The Regional District has been approached by WorkSafeBC in regards to the health and safety of landfill and building inspection staff. Other RDOS municipalities are dealing with similar issues at landfills and with building inspection.

Discussion regarding hazard assessments at the Provincial level is warranted. Stakeholders should include assessment and abatement experts, renovation and demolition contractors, waste haulers, building inspection services and landfills.

Other sectors have developed standalone not-for-profit certification bodies. For example, the multi-stakeholder Environmental Operators Certificate Program (EOCP) certifies water and wastewater operators in BC. The EOCP sets the standards for testing and encourages the development of BC based training programs in their sector. Certifications of these operators can be quickly verified to ensure valid certifications. This model of creating a separate certification body, rather than requiring the Province to set up a top down certification, should be discussed with stakeholders.

### **Respectfully submitted:**

*Cameron Baughen*

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C. Baughen, Solid Waste Management Coordinator

*Roger Huston*

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R. Huston, Public Works Manager



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Corporate Services Committee

Thursday, January 19, 2017

11:00 a.m.

## REGULAR AGENDA

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A. APPROVAL OF AGENDA

**RECOMMENDATION 1**

THAT the Agenda for the Corporate Services Committee Meeting of January 19, 2017 be adopted.

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B. Q4 ACTIVITY REPORT – For Information Only [Page 28]

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C. Q4-2016 Corporate Action Plan – For Information Only [Page 32]

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D. 2016 Performance Management Plan [Page 51]

**RECOMMENDATION 2**

THAT the 2016 Performance Management Plan be accepted as presented at Corporate Services on January 19, 2017.

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E. 2017 Corporate Action Plan [Page 59]

**RECOMMENDATION 3**

THAT the 2017 Corporate Action Plan be accepted as presented at Corporate Services on January 19, 2017.

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F. ADJOURNMENT

## ADMINISTRATIVE REPORT

**TO:** Corporate Services Committee

**FROM:** Bill Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Fourth Quarter Activity Report – For Information Only

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### **1.0 OFFICE OF THE CHIEF ADMINISTRATIVE OFFICER/LEGISLATIVE SERVICES**

#### **2016 Q4 Completed Activities**

- Implemented the Interdependency Workshop
- Organized Legislative Workshop/ Board Inaugural Meeting
- Organized Board Strategic Planning Workshop
- Presentation to the BC Select Committee on Finance and Government Services
- Organized the Fall CAO Group Meeting
- 4<sup>th</sup> Quarter AAPs
  - Loose Bay
  - Environmental Conservation
  - Library Contribution Areas B, G, and Keremeos
  - Victim Assistance Areas A, C, D, E, F
- O/CAO 2017 Budget preparation
- Commenced implementation of Area "D" Governance Study recommendations
- Developed Business Continuity Implementation Plan
- Hosted information meeting for Upper Carmi residents
- Participated in LSIB Open House
- Worked with PW to move identified documents to EDMS

#### **2017 Q1 Planned Activities**

- Create Business Continuity Committee and identify critical corporate functions
- Complete move of all OCAO/Legislative Service documents to EDMS
- Conduct 2017 Citizen Survey (phone and online)
- Put out RFP for annual advertising
- Bring forward amended Animal/Dog Control Service Establishment bylaws
- Bring forward amended Weed/Pest/Mosquito Service Establishment bylaws
- Finalize Water/Sewer system acquisition policy, with PW
- Commence process for Electoral Area "D" split



## 2.0 INFORMATION SERVICES DEPARTMENT

### 2016 Q4 – Planned Activities

- Update internet applications to new HTML5 format
  - launch new internal parcels application for participating member municipalities
  - research upgrade of ESRI software
- Electronic Document Management System (EDMS)
  - Move Public Works Department to managing documents in EDMS
  - Start work on moving Finance documents to EDMS.
  - Start work on moving OCAO documents to EDMS.
- Move Electoral Area Boundaries to new locations on mapping
- Work on ESDP area mapping for Planning
- Staff and Board training for MS Office 2016 software
- Upgrade MS Office software to 2016 for all staff and rural Directors
- Update of Development Tracker so Planning staff can record status of application
- Roll out public website app so public (and Board) can see status of specific zoning amendment application
- Organize Strategic Planning workshop (Board)
- Prepare IS budget
- Update of Wellness Points tracker
- Replace GIS Assistant position

### 2017 Q1 – Planned Activities

- Decommission old Silverlight map services
- Upgrade to current version ESRI software
- Electronic Document Management System (EDMS)
  - Move Public Works Department to managing documents in EDMS
  - Move various committee documents to EDMS.
  - Moving OCAO documents to EDMS.
- Move Electoral Area Boundaries to new locations on mapping
- Determine municipal partners and research requirements to update orthos
- Research requirements for new SAN (Storage Area Network) device
- Complete work on ESDP area mapping for Planning
- Update of Development Tracker so easier/more efficient for Planning staff
- Roll out updated version of Building Inspection tracker.
- Roll out new Wellness Points tracker
- Move backup virtual server to off-site location
- Set up new wireless hardware at 101 Martin St.

### **3. FINANCE DEPARTMENT**

#### **Q4-2016 Activities:**

- Presented Q3 Budget Variance reporting to Board
- Continued collaboration on contract template updates
- Prepared for January 1<sup>st</sup> implementation of fire department benefits plan
- Provided Asset Management Planning investigation information to Board
- Continued Vadim upgrades
- Continued EDMS implementation for payment plans
- Completed initial billing of Willowbrook Water Service
- Continued assistance to Public Works for West Bench Water rate structure consultation process
- 2017 Budget development and Budget workshops with Board
- Completed 2016 interim audit work
- Participated in Strategic planning and Inter-dependency workshops
- Completed 2017 insurance renewal process
- Prepared for transition of Sun Valley Improvement District to RDOS
- Provided information for Vehicle Use Administrative Directive

#### **2017 Q1 Planned Activities**

- Present Q4 Budget Variance reporting to Board
- 1st reading of 2017 Budget
- Begin online consultation process for 2017 budget
- Adoption of 2017 Budget
- Prepare year-end working documents for 2016 audit
- Develop 2017 performance plans with staff
- Implement fire fighter benefit program
- Initiate quarterly fire department payroll (in conjunction with benefits)
- Distribute T4s/T4As for employees and contractors
- Complete transition of Sun Valley Improvement District to RDOS
- Transition West Bench Water Service to quarterly consumption billing
- Prepare submissions for parcel and Ad Valorem taxes
- Continue Vadim upgrades

### **4.0 HUMAN RESOURCES DEPARTMENT**

#### **2016 Q4 Activities**

- Organized and conducted the 2016 COED staff perception survey with all employees
- Compiled and presented external compensation review for exempt positions to the Board
- Kaizen event on Decision Making Guidelines complete
- Completed the annual 360-degree performance evaluations for management and supervisory staff
- Updated organizational chart and posted on EDMS
- Continued gathering and updating MSDS sheets as per WorkSafeBC requirements
- Completed Health and Safety planning session for 2017 goals and objectives

- Planned Long Service Award luncheon for Q1
- Updated Wellness points tracking system
- Completed 2017 Wellness planning session
- Enterprise Unit work with one recruitment underway
- Completed recruitment and selection for the following RDOS positions: GIS Assistant temporary f/t (IS), Recreation Coordinator temporary f/t (CS), Clerk temporary casual (DS), Cashier temporary p/t (Finance).

### **2017 Q1 Planned Activities**

- Recruit Manager of Finance
- Recruit Public Works Manager
- Commence recruitment for a Development Services Manager
- Enterprise Unit recruitment underway
- Complete Vehicle Use Administrative Directive update.
- Work with Board sub-committee to review exempt staff compensation survey results.
- Start-up of COED Committee and action plan for 2017
- Begin an update of Safe Work Procedures (will be ongoing for all of 2017) with assigned sub-committees
- Complete Long Service Award biographies and luncheon
- Complete Pro.file testing with Information Services department
- Continue to provide HR assistance to external departments as required.

## 2016 Corporate Action Plan Q4 Report

### Dashboard

#	Objective	Status	Points Available	KSD Total	Page
1.1.1	By providing the Board with accurate, current financial information.		5	15	5
1.1.2	By being an effective local government		3		5
1.2.1	By implementing the 2016 joint occupational health and safety action plan		4		6
1.2.2	By implementing the 2016 Wellness Plan.		1		6
1.3.1	By implementing the 2016 Organizational Development Plan		2		7
2.1.1	By promoting regional district facilities and services		5	15	7
2.2.1	By implementing the 2016 Phase of the Community Relations Program		4		8
2.3.1	By introducing a process of continuous improvement into the organization		6		8
3.1.1	By developing a Regional Heritage Service		2	55	9
3.1.2	By implementing the 2016 Phase of the Regional Transit Future Plan		3		9
3.1.3	By developing a Regional Fire Service Master Plan		3		9
3.1.4	By implementing the Regional Trails Program		8		10
3.1.5	By Undertaking a Park Development Plan for Naramata, Okanagan Falls and Kaleden		3		10
3.1.6	By implementing the 2016 Phase of the Parks Program		4		11
3.1.7	By supporting the Okanagan Falls Affordable Housing initiative		2		11
3.2.1	By Developing an Asset Management Plan		2		12
3.2.2	By updating the Naramata Water System Development Cost Charge Bylaw		2		12
3.2.3	By undertaking Phase 3 of the Okanagan Falls Downtown Revitalization process.		2		12
3.3.1	By adopting the Electoral Area "D-1" official community plan		1		13
3.3.2	By adopting an Area Structure Plan for Gallagher Lake.		2		13

3.3.3	By developing a consolidated Okanagan Valley Zoning Bylaw.		3		13
3.3.4	By commencing the Electoral Area "F" official community plan review		2		14
3.3.5	By conducting the regulatory 5-Year Regional Growth Strategy Review		2		14
3.3.6	By undertaking Phase III of the Similkameen Valley Watershed Strategy		4		14
3.3.7	By implementing the 2016 phase of the Solid Waste Management Plan		6		15
3.3.8	By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System		1		15
3.3.9	By purchasing and constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant		3		16
4.1.1	By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.		3	15	16
4.2.1	By organizing regional and sub-regional Community to Community meetings in 2016.		2		17
4.2.2	By implementing the terms of the First Nations Protocol Agreement		4		17
4.2.3	By facilitating partnerships within the Regional District		1		18
4.3.1	To assist the Board to operate in an effective manner		1		18
4.3.2	To support a governance review for Electoral Area "D"		2		18
4.4.1	By ensuring all bylaws and policies are kept in a current and useful form and content.		2		19
		<b>Total</b>	<b>100</b>	<b>100</b>	

**Progress Colour Key:**

No Issues

GREEN

Minor issue(s)

YELLOW

Significant issue(s)

RED

For the full detail on each corporate objective refer to the appropriate # or page # in the document attached hereto.

# **2016 Corporate Action Plan**

## **Q4 Report**

19 January 2017

**2016 Business Plan Adopted by the Board of Directors on 17 December 2015**

**Corporate Action Plan Adopted by the Board on 10 March 2016**

**Corporate Action Plan Reviewed at Corporate Services Committee:**

- **28 April 2016**
- **21 July 2016**
- **20 August 2016**

**Definitions:**

CAO	= Chief Administrative Officer
MCS	= Manager of Community Services
MDS	= Manager of Development Services
MFS	= Manager of Financial Services
MHR	= Manager of Human Resources
MIS	= Manager of Information Systems
MLS	= Manager of Legislative Services
MPW	= Manager of Public Works

**Status Colour Key:**

Q1 – Black

Q2 – Red

Q3 - Blue

Q4 - Green

<b>KSD 1 HIGH PERFORMING ORGANIZATION</b>					
<b>Goal 1.1 To Be an Effective, Fiscally Responsible Organization</b>					
<b>Objective 1.1.1 - By providing the Board with accurate, current financial information.</b>					
#	Points	ACTION	WHO	WHEN	STATUS
1.1.1.1	1	The Board receives a variance report	MFS	quarterly	<ul style="list-style-type: none"> <li>Will commence in Q2</li> <li>Q2 Variance report to Board July 21<sup>st</sup></li> <li>Q3 Variance report to Board Oct 20<sup>th</sup></li> <li>Q4 variance presented with the 2016 Audit in May.</li> </ul>
1.1.1.2	1	Receipt of an unqualified independent audit for 2015	MFS	Q2	<ul style="list-style-type: none"> <li>Presentation to the Board in May</li> <li>Complete -2015 audit to Board May 5<sup>th</sup></li> </ul>
1.1.1.3	3	Successfully meet budget at year-end	CAO	Q4	<ul style="list-style-type: none"> <li>In Progress</li> <li>Compliance with 2016 Budget looks favourable</li> </ul>

<b>Objective 1.1.2 - By being an effective local government</b>					
#	Points	ACTION	WHO	WHEN	STATUS
1.1.2.1	1	Implement the 2016 phase of the Internal Communications Plan	MLS	Q1	<ul style="list-style-type: none"> <li>Complete</li> </ul>
1.1.2.2	1	Develop a Business Continuity Plan (BCP)	MLS	Q4	<ul style="list-style-type: none"> <li>Benchmarking complete</li> <li>Research complete; development moved to 2017</li> </ul>
1.1.2.3	1	Leverage technology for effectiveness and efficiencies by benchmarking local governments to determine best practice in the use of technology	MIS	Q4	<ul style="list-style-type: none"> <li>Benchmarking Complete</li> <li>Report to the Board in November</li> <li>Complete; Report to Board Dec. 15<sup>th</sup></li> </ul>



**Goal 1.2 To Be a Healthy and Safe Organization****Objective 1.2.1 By implementing the 2016 joint occupational health and safety action plan**

#	Points	ACTION	WHO	WHEN	STATUS
1.2.1.1	1	<ul style="list-style-type: none"> <li>Review and implement revisions to safe work procedures (SWP's) for all departments within the organization</li> </ul>	MHR	Q4	Complete <ul style="list-style-type: none"> <li>SWPs reviewed, a new template was created, SWPs were updated to include risk assessment analysis and applicable staff trained in completing risk assessments.</li> <li>Implementation of the SWP's will be carried into 2017</li> </ul>
1.2.1.2	1	<ul style="list-style-type: none"> <li>Completion of the 2016 joint occupational health and safety action plan</li> </ul>	MHR	Q4	<ul style="list-style-type: none"> <li>75% complete</li> <li>Complete</li> </ul>

**Objective 1.2.2 By implementing the 2016 wellness plan**

#	Points	ACTION	WHO	WHEN	STATUS
1.2.2.1	1	<ul style="list-style-type: none"> <li>Implement the 2016 Phase of the Wellness Plan</li> </ul>	MHR	Q4	<ul style="list-style-type: none"> <li>80% complete</li> <li>Wellness Plan complete</li> </ul>

**Goal 1.3 To Cultivate a High Performing Organizational Culture****Objective 1.3.1 By implementing the 2016 Organizational Development Plan**

#	Points	ACTION	WHO	WHEN	STATUS
1.3.1.2	1	Organize an employee committee to review the 2015 Perception Survey results and develop an action plan to make an intervention into the organization	MHR	Q2	<ul style="list-style-type: none"> <li>Committee recruited</li> <li>Action Plan completed</li> </ul>
1.3.1.3	1	Improved results on the 2016 Survey over 2015 Survey	MHR	Q4	<ul style="list-style-type: none"> <li>2016 Survey scheduled for Nov.</li> <li>2016 Climate Strength slightly higher</li> </ul>

**KSD 2 – TO OPTIMIZE THE CUSTOMER EXPERIENCE****Goal 2.1 To Increase Public Awareness of RDOS Services****Objective 2.1.1 - By promoting regional district facilities and services**

#	Points	ACTION	WHO	WHEN	Status
2.1.1.1	1	<ul style="list-style-type: none"> <li>Present an acquisition plan to the Board for increased signage of RDOS facilities and properties</li> </ul>	MLS	Q4	<ul style="list-style-type: none"> <li>Acquisition Plan submitted to the Board</li> <li>2016 sign upgrades complete</li> </ul>
2.1.1.2	1	<ul style="list-style-type: none"> <li>Promote Local Government Awareness Week</li> </ul>	MLS	Q2	<ul style="list-style-type: none"> <li>Program organized for May 2016</li> <li>complete</li> </ul>
2.1.1.3	3	<ul style="list-style-type: none"> <li>Implement the 50<sup>th</sup> Anniversary Program</li> </ul>	MLS	Q1	<ul style="list-style-type: none"> <li>Complete</li> </ul>

<b>Goal 2.2 To Foster Dynamic and Effective Community Relationships</b> <b>Objective 2.2.1 By implementing the 2016 Phase of the Community Relations Program</b>					
#	Points	ACTION	WHO	WHEN	Status
2.2.1.1	2	Organize an open house, public meeting or tour in each electoral area.	MLS	Q4	<ul style="list-style-type: none"> <li>• Progress reported to Board quarterly</li> <li>• In progress</li> <li>• Complete</li> </ul>
2.2.1.2	2	Actively seek interaction opportunities at Home Shows, events, booths, etc.	MLS	2016	<ul style="list-style-type: none"> <li>• Interaction opportunities identified</li> <li>• In Progress</li> <li>• Identified opportunities complete</li> </ul>

<b>Goal 2.3 To Meet Public Needs Through the Provision and enhancement of Key Services</b> <b>Objective 2.3.1 By introducing a process of continuous improvement into the organization</b>					
#	Points	ACTION	WHO	WHEN	Status
2.3.1.1	2	Complete the Zoning Amendment Work Plan from the 2015 Kaizen	MDS	Q4	<ul style="list-style-type: none"> <li>• In Progress</li> <li>• 2016 work complete</li> </ul>
2.3.1.2	3	Conduct two Kaizen's in 2016	MHR	Q3	<ul style="list-style-type: none"> <li>• Completed 5S Stationary Room Kaizen in March 2016</li> <li>• Completed Cycle Time Customer Service Kaizen in OK Falls in May 2016</li> <li>• Decision Making Process Kaizen conducted in Q4</li> </ul>
2.3.1.3	1	Train staff on Continuous Improvement/ Process mapping at the 2016 Staff Business Meeting	MHR	Q2	<ul style="list-style-type: none"> <li>• Business Meeting held w/continuous improvement focus on 5 April 2016</li> </ul>

**KSD 3 - BUILDING A SUSTAINABLE REGION****Goal 3.1 To Develop a Socially Sustainable Region****Objective 3.1.1 By developing a Regional Heritage Service**

#	Points	ACTION	WHO	WHEN	Status
3.1.1.1	1	Establish a Regional Heritage Service	MCS	Q1	• Sub-Regional Service Complete
3.1.1.2	1	Implement the 2016 phase of the Regional Heritage Plan	MCS	Q4	• 40% • 90% • 2016 work complete

**Objective 3.1.2 - By implementing the 2016 Phase of the Regional Transit Future Plan**

#	Points	ACTION	WHO	WHEN	Status
3.1.2.1	2	Investigate a governance structure for a regional transit strategy	MCS	Q1	• In progress • Will continue work; refer to Q4 • Regular meetings of TAC introduced in 2016
3.1.2.2	1	Initiate a Regional Partnership for Public Transit	MCS	Q4	• CAO lead coordination • Progressing in Phases • Fare and schedule consolidation complete

**Objective 3.1.3: By developing a Regional Fire Service Master Plan**

#	Points	ACTION	WHO	WHEN	STATUS
3.1.3.1	1	Develop a Terms of Reference for a Master Plan	MCS	Q3	• Complete
3.1.3.2	2	Award and administer the contract for the development of the Plan	MCS	Q4	• Complete • Work Underway

<b>Objective 3.1.4 By implementing the Regional Trails Program</b>					
#	Points	ACTION	WHO	WHEN	Status
3.1.4.1	3	Implement the 2016 KVR trail improvements	MCS	Q4	• Complete
3.1.4.2	3	Implement the 2016 Similkameen Rail trail upgrades	MCS	Q4	• Complete
3.1.4.3	2	Secure Provincial tenure for the KVR trail – Vaseux Lake phase	MCS	Q2	<ul style="list-style-type: none"> <li>• In progress</li> <li>• UBCM meeting pending</li> <li>• Met with Minister and Sr. Staff at UBCM</li> </ul>

<b>Objective 3.1.5: By Undertaking a Park Development Plan for Naramata, Okanagan Falls and Kaleden</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.5.1	1	• Develop a Terms of Reference for a Development Plan	MCS	Q2	• Complete
3.1.5.2	1	• Retain design consultant	MCS	Q2	• Complete
3.1.5.3	1	• Commence Park Plan Design	MCS	Q3	<ul style="list-style-type: none"> <li>• In Progress 80%</li> <li>• Plan to complete in Q4</li> <li>• Complete</li> </ul>

<b>Objective 3.1.6 - By implementing the 2016 Phase of the Parks Program</b>					
#	Points	ACTION	WHO	WHEN	Status
3.1.6.1	1	• Develop the Area A Reflection Point Park	MCS	Q3	• Complete
3.1.6.2	1	• Investigate the Kaleden Hotel Regional Park upgrade;	MCS	Q3	• In Progress • Complete
3.1.6.3	1	• Parkland acquisition in Area E	MCS	Q3	• Complete
3.1.6.4	1	• Mariposa Park & Tennis Court upgrades in Area F	MCS	Q4	• 50% • Complete

<b>Objective 3.1.7: By supporting the Okanagan Falls Affordable Housing initiative</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.7.1	1	• Facilitate consolidation of a land parcel to house the project	MCS	Q2	• In Progress • S. Okanagan Housing Society
3.1.7.2	1	• Work with the Ministry Responsible for Housing to get an approved project.	MCS	Q3	• In Progress • Application submitted to Province • Ministry supportive if conditions are met • Grant obtained by Housing Society; land acquisition in process

**Goal 3.2 To Develop an Economically Sustainable Region****Objective: 3.2.1: By Developing an Asset Management Plan**

#	Points	ACTION	WHO	WHEN	STATUS
3.2.1.1	1	<ul style="list-style-type: none"> <li>Apply for an Asset Management Plan Grant</li> </ul>	MFS	Q1	<ul style="list-style-type: none"> <li>Complete</li> <li>Grant awarded in Q3</li> </ul>
3.2.1.2	1	<ul style="list-style-type: none"> <li>Investigate best practices for the development of an Asset Management Plan</li> </ul>	MFS	Q3	<ul style="list-style-type: none"> <li>Work continues with consultant to investigate needs/data for AMP</li> <li>2017 Phase submitted to budget</li> </ul>

**Objective: 3.2.2: By updating the Naramata Water System Development Cost Charge Bylaw**

#	Points	ACTION	WHO	WHEN	STATUS
3.2.2.1	1	<ul style="list-style-type: none"> <li>Develop a draft bylaw for presentation to the Naramata Water Advisory Commission</li> </ul>	MPW	Q3	<ul style="list-style-type: none"> <li>Draft submitted by consultant to staff. Oct. 18 presentation to NWAC.</li> </ul>
3.2.2.2	1	<ul style="list-style-type: none"> <li>Submit a bylaw to the Board for consideration</li> </ul>	MPW	Q4	<ul style="list-style-type: none"> <li>Presentation to the Board in Q4</li> <li>DCC Bylaw amendment presented to the Board at Jan. 5<sup>th</sup>, 2017 mtg.</li> </ul>

**Objective: 3.2.3: By undertaking Phase 3 of the Okanagan Falls Downtown Revitalization process.**

#	Points	ACTION	WHO	WHEN	STATUS
3.2.3.1	1	<ul style="list-style-type: none"> <li>Submit the Phase II Report to the Board</li> </ul>	MDS	Q1	<ul style="list-style-type: none"> <li>Complete</li> </ul>
3.2.3.2	1	<ul style="list-style-type: none"> <li>Commence the process to entrench the policies in the D-2 OCP</li> </ul>	MDS	Q2	<ul style="list-style-type: none"> <li>Consultant retained</li> <li>Rural Dividend Grant applied for</li> <li>Commencement initiated</li> </ul>

Goal 3.3 By Developing an Environmentally Sustainable Region					
Objective: 3.3.1: By adopting the Electoral Area "D-1" official community plan					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.1.1	1	<ul style="list-style-type: none"> <li>Present final plan to the Board for adoption</li> </ul>	MDS	Q4	<ul style="list-style-type: none"> <li>Draft Bylaw receives 1<sup>st</sup> &amp; 2<sup>nd</sup> Reading</li> <li>Public Hearing scheduled</li> <li>Complete</li> </ul>

Objective: 3.3.2: By developing an Area Structure Plan for Gallagher Lake.					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.2.1	2	<ul style="list-style-type: none"> <li>Present the Bylaw to the Board for consideration</li> </ul>	MDS	Q4	<ul style="list-style-type: none"> <li>1<sup>st</sup> and 2<sup>nd</sup> Reading</li> <li>Public Hearing scheduled</li> <li>Complete</li> </ul>

Objective: 3.3.3: By developing a consolidated Okanagan Valley Zoning Bylaw.					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.3.1	3	<ul style="list-style-type: none"> <li>Present the draft amending bylaw to the Board</li> </ul>	MDS	Q2	<ul style="list-style-type: none"> <li>Various zoning bylaw problems, such as accessory bldgs., manufactured housing, livestock, carriage houses, being addressed individually. Overall project moved to Q4</li> </ul>



Objective: 3.3.4: By commencing the Electoral Area "F" official community plan review					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.4.1	1	<ul style="list-style-type: none"> <li>Conduct background research to commence the review and update of the Area F OCP.</li> </ul>	MDS	Q4	<ul style="list-style-type: none"> <li>Carry Forward to 2017</li> </ul>
3.3.4.2	1	<ul style="list-style-type: none"> <li>Establish an OCP Review Committee</li> </ul>	MDS	Q4	<ul style="list-style-type: none"> <li></li> </ul>

Objective: 3.3.5: By conducting the regulatory 5-Year Regional Growth Strategy Review					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.5.1	2	<ul style="list-style-type: none"> <li>Commence the Legislative review process and report to the Board quarterly on progress</li> </ul>	MDS	Q2	<ul style="list-style-type: none"> <li>Contract awarded on April 7<sup>th</sup></li> <li>Ongoing</li> <li>In Progress</li> <li>Minor Amendment Complete</li> </ul>

Objective: 3.3.6: By undertaking Phase III of the Similkameen Valley Watershed Strategy					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.6.1	2	<ul style="list-style-type: none"> <li>Conduct public consultation; work with LSIB to develop a historical and cultural perspective of the importance of water in the Similkameen Valley</li> </ul>	MPW	Q3	<ul style="list-style-type: none"> <li>Met with LSIB (ongoing)</li> <li>In Progress</li> <li>Public consultation complete</li> </ul>
3.3.6.2	2	<ul style="list-style-type: none"> <li>Complete the Phase III Report</li> </ul>	MPW	Q4	<ul style="list-style-type: none"> <li>In Progress</li> <li>Carry forward to 2017</li> </ul>

Objective: 3.3.7: By implementing the 2016 phase of the Solid Waste Management Plan					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.7.1	2	<ul style="list-style-type: none"> <li>Develop diversion of food waste strategy</li> </ul>	MPW	Q4	<ul style="list-style-type: none"> <li>Strategy complete, but complicated by the CMLF Gas Capture issue</li> </ul>
3.3.7.2	1	<ul style="list-style-type: none"> <li>Introduce a Business and Multi-family recycling program</li> </ul>	MPW	Q3	<ul style="list-style-type: none"> <li>Carry forward</li> </ul>
3.3.7.3	1	<ul style="list-style-type: none"> <li>Complete the Operations/Design/Closure Plan</li> </ul>	MPW	Q4	<ul style="list-style-type: none"> <li>Complete</li> </ul>
3.3.7.4	2	<ul style="list-style-type: none"> <li>Pilot a Bio-cover methane mitigation project to achieve approval for substituted requirements permit.</li> </ul>	MPW	Q4	<ul style="list-style-type: none"> <li>Met with MoE staff in March 2016</li> <li>Pilot proceeding</li> </ul>

Objective: 3.3.8: By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.8.1	1	<ul style="list-style-type: none"> <li>Complete the detail design of a sewerage collection system for Kaleden and Skaha Estates</li> </ul>	MPW	Q2	<ul style="list-style-type: none"> <li>Grant dependent</li> </ul>
3.3.8.2	Grant	<ul style="list-style-type: none"> <li>Initiate public assent process to establish a Service to attach to the Okanagan Falls Wastewater Treatment Plant</li> </ul>	MPW		<ul style="list-style-type: none"> <li></li> </ul>

<b>Objective: 3.3.9: By purchasing and constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.9.1	3	<ul style="list-style-type: none"> <li>• Purchase land</li> <li>• Design Wetlands</li> <li>• Commence the process to construct wetlands</li> </ul>	MPW	Q1 Q3 Q4	<ul style="list-style-type: none"> <li>• Complete</li> <li>• RFP progressed</li> <li>• Design in progress</li> <li>• Construction moved to 2017</li> </ul>

<b>KSD 4 – TO PROVIDE GOVERNANCE &amp; OVERSIGHT IN A REPRESENTATIVE DEMOCRACY</b>					
<b>Goal 4.1 To Execute a Well-Defined Strategic Planning Cycle</b>					
<b>Objective: 4.1.1: By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.1.1.1	1	Development of the 2017-2021 Strategic Plan	CAO	Q3	<ul style="list-style-type: none"> <li>• Strategic Planning Process underway</li> <li>• Complete</li> </ul>
4.1.1.2	1	Development of the 2017 Corporate Business Plan	CAO	Q4	<ul style="list-style-type: none"> <li>• Underway</li> <li>• Introduced Inter-dependency workshop into the cycle</li> <li>• Complete</li> </ul>
4.1.1.3	1	Review and update the Enterprise Risk Management Register	CAO/ MIS	Quarterly	<ul style="list-style-type: none"> <li>• Complete</li> </ul>

**Goal 4.2 To Pursue Partnerships with all Member Municipalities, Electoral Areas, Indian Bands and Other Levels of Government**

**Objective: 4.2.1: By organizing regional and sub-regional Community to Community meetings in 2016.**

#	Points	ACTION	WHO	WHEN	STATUS
4.2.1.1	1	• Organize and host a C2C Forum.	MLS	Q2	• Complete
4.2.1.2	1	• Apply for grants to host C2C meetings in 2017	MLS	Q2	• Complete

**Objective: 4.2.2: By implementing the terms of the First Nations Protocol Agreement**

#	Points	ACTION	WHO	WHEN	STATUS
4.2.2.1	2	• Support regular joint council and steering committee meetings to promote good relations in the Regional District	MLS	Q4	• Complete
4.2.2.2	1	• Implement the 2016 actions identified in the Joint Council Action Plan	MLS	Q4	• Complete
4.2.2.3	1	• Coordinate and support the FN Referrals sub-committee	MDS	Q4	• Complete

<b>Objective: 4.2.3: By facilitating partnerships within the Regional District</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.2.3.1	0	Organize regular Regional CAO meetings in 2016	CAO	Q4	<ul style="list-style-type: none"> <li>Mtg. 6 April 2016</li> <li>Next Meeting 13 July 2016</li> <li>Meeting 28 Oct. 2016</li> </ul>
4.2.3.2	1	Investigate partnership opportunities to leverage operational efficiencies	CAO	Q4	<ul style="list-style-type: none"> <li>RDOS to participate in the "Shared Services" pilot study.</li> <li>Consultant selected</li> <li>Process underway</li> </ul>

<b>Goal 4.3 To Promote Board and Chair Effectiveness</b>					
<b>Objective: 4.3.1: By assisting the Board to operate in an effective manner</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.3.1.1	1	<ul style="list-style-type: none"> <li>By updating the Board intranet and Board action tracker.</li> </ul>	MIS	Q2	<ul style="list-style-type: none"> <li>In progress</li> <li>Complete</li> </ul>

<b>4.3.2: By supporting a governance review for Electoral Area "D"</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.3.2.1	1	<ul style="list-style-type: none"> <li>Provide administrative support to the Area D Governance Committee</li> </ul>	MLS	Q2	<ul style="list-style-type: none"> <li>Ongoing</li> <li>Consultant preparing draft report</li> <li>Complete</li> </ul>
4.3.2.2	1	<ul style="list-style-type: none"> <li>Submit a report to the Board prior to year-end 2016</li> </ul>	MLS	Q4	<ul style="list-style-type: none"> <li>Presented to Board 6 Oct 2016</li> </ul>

<b>Goal 4.4 To Develop a Responsive, Transparent, Effective Corporation</b>					
<b>Objective: 4.4.1: By ensuring all bylaws and policies are kept in a current and useful form and content.</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.4.1.1	1	<ul style="list-style-type: none"> <li>Review RDOS Bylaws and Policies in 2016 for relevancy and currency and bring revisions to the Board for discussion</li> </ul>	MLS	Q4	<ul style="list-style-type: none"> <li>Complete</li> </ul>
4.4.1.2	1	<ul style="list-style-type: none"> <li>Ensure all irrigation district bylaws have been transferred to RDOS format</li> </ul>	MLS	Q4	<ul style="list-style-type: none"> <li>In Progress</li> <li>Carry forward to 2017</li> </ul>

**2016 Performance Planning Worksheet**

<b>KSD 1 –HIGH PERFORMING ORGANIZATION (15)</b>				
<b>Goal 1.1 To be an effective, fiscally responsible organization</b>				
<b>Pts.</b>	<b>Corporate Objectives</b>	<b>Sub Pts.</b>	<b>Performance Indicators</b>	<b>Pts. Awarded</b>
5	1.1.1 By providing the Board with accurate, timely, financial information.	1	· The Board receives a variance report quarterly (2 <sup>nd</sup> & 3 <sup>rd</sup> )	1
		1	· Receipt of an unqualified independent audit	1
		3	· Successfully meet budget at year-end	3
3	1.1.2 By being an effective local government	1	· Implementation of the 2016 phase of the Internal Communications Plan	1
		1	· By developing a Business Continuity Plan	0
		1	· By leveraging technology for effectiveness and efficiencies Benchmark local governments to determine best practice in the use of technology	1

<b>KSD 1 –HIGH PERFORMING ORGANIZATION</b>				
<b>Goal 1.2 - To be a healthy and safe organization</b>				
<b>Pts.</b>	<b>Corporate Objectives</b>	<b>Sub Pts.</b>	<b>Performance Indicators</b>	<b>Pts. Awarded</b>
4	1.2.1 By implementing the 2016 joint occupational health and safety action plan.	2	· Review and implement revisions to safe work procedures for all departments within the organization	1
		2	· Completion of the 2016 joint occupational health and safety action plan	2
1	1.2.2 By implementing the 2016 Wellness Plan.	1	· Implement the 2016 Phase of the Wellness Plan	1

Goal 1.3 - To cultivate a high-performing organizational culture				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
2	1.3.1 By implementing the 2016 Organizational Development Plan	1	· Organize an employee committee to review the 2015 Perception Survey results and develop an action plan to make an intervention into the organization	1
		1	· Improved results on the 2016 Survey over 2015 Survey	1
KSD 1 Total				13/15

KSD 2 – TO OPTIMIZE THE CUSTOMER EXPERIENCE (15 Points)				
Goal 2.1 To increase public awareness of RDOS Services				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
5	2.1.1 By promoting regional district facilities and services	1	· Present an acquisition plan to the Board for increased signage of RDOS facilities and properties	1
		1	· Promote Local Government Awareness Week	1
		3	· Implement the 50 <sup>th</sup> Anniversary Program	3

Goal 2.2 To foster dynamic and effective community relationships				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
4	2.2.1: By implementing the 2016 Phase of the Community Relations Program	2	· Organize an open house or tour in each electoral area	2
		2	• Actively seek interaction opportunities at Home Shows, events, booths, etc.	2



Goal 2.3 To meet public needs through the provision and enhancement of key services.				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
6	2.3.1 By introducing a process of continuous improvement into the organization	2	· Complete the Zoning Amendment Work Plan from the 2015 Kaizen	2
		3	· Conduct two Kaizen's in 2016	3
		1	· Train staff on Continuous Improvement/ Process mapping at the 2016 Staff Business Meeting	1
KSD 2 Sub Total				15/15

<b>KSD 3 – BUILD A SUSTAINABLE REGION (55)</b>				
<b>Goal 3.1: to develop a socially sustainable region</b>				
<b>Pts.</b>	<b>Corporate Objectives</b>	<b>Sub Pts.</b>	<b>Performance Indicators</b>	<b>Pts. Awarded</b>
2	3.1.1 By developing a Regional Heritage Service	1	· Establish a Regional Heritage Service	1
		1	· Implement the 2016 phase of the Regional Heritage Plan	1
3	3.1.2 By implementing the 2016 Phase of the Regional Transit Future Plan	2	· Develop a governance structure for a regional transit service	2
		1	· Initiate a Regional Transit Service Establishment process	1
3	3.1.3 By developing a Regional Fire Service Master Plan	1	· Develop a Terms of Reference for a Master Plan	1
		2	· Award and administer the contract for the development of the Plan	2
8	3.1.4 By implementing the Regional Trails Program	3	• Implement the 2016 KVR trail improvements	3
		3	• Implement the 2016 Similkameen Rail trail upgrades	3
		2	• Secure Provincial tenure for the KVR trail – Vaseux Lake phase	0

Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
3	3.1.5. By Undertaking a Park Development Plan for Naramata, Okanagan Falls and Kaleden	3	<ul style="list-style-type: none"> <li>Develop a Terms of Reference for a Development Plan</li> <li>Retain consultant to commence Plan design</li> </ul>	3
4	3.1.6 By implementing the 2016 Phase of the Parks Program	4	<ul style="list-style-type: none"> <li>Area A - Osoyoos Lake Regional Park washroom</li> <li>Area D - Kaleden Hotel upgrade; Okanagan Falls Waterfront Plan accesses; Christie Memorial Park concession; Keogan Park Ballfield upgrades</li> <li>Area E – Parkland acquisition</li> <li>Area F - Mariposa Park &amp; Tennis Court upgrades</li> <li>Area H - Explore Otter Lake park acquisition; Cow Pad Regional Park parking lot upgrade.</li> </ul>	4
2	3.1.7 By supporting the Okanagan Falls Affordable Housing initiative	2	<ul style="list-style-type: none"> <li>Facilitate consolidation of a land parcel to house the project</li> <li>Work with the Ministry Responsible for Housing to get an approved project.</li> </ul>	2
Goal 3.1 Sub Total				23/25

KSD 3 – TO BUILD A SUSTAINABLE COMMUNITY				
Goal 3.2 To develop an Economically Sustainable Region				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
2	3.2.1 By Developing an Asset Management Plan	1	· Apply for an Asset Management Plan Grant	1
		1	· Investigate best practices for the development of an Asset Management Plan	1
2	3.2.2 By updating the Naramata Water System Development Cost Charge Bylaw	1	· Develop a draft bylaw for presentation to the Naramata Water Advisory Commission	1
		1	· Submit a bylaw to the Board for consideration	1
2	3.2.3 By undertaking Phase 3 of the Okanagan Falls Downtown Revitalization process.	1	· Submit the Phase II Report to the Board	1
		1	· Commence the process to entrench the policies in the D-2 OCP	1
Goal 3.2 Sub Total				6/6

KSD 3 – TO BUILD A SUSTAINABLE REGION				
Goal 3.3 To develop an environmentally sustainable region				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
1	3.3.1 By adopting the Electoral Area “D-1” official community plan	1	• Present final plan to the Board for adoption	1
2	3.3.2 By adopting an Area Structure Plan for Gallagher Lake.	2	• Present the Bylaw to the Board for consideration	2
3	3.3.3 By developing a consolidated Okanagan Valley Zoning Bylaw	3	• Present the draft amending bylaw to the Board	1
2	3.3.4 By commencing the Electoral Area “F” official community plan review	2	• Conduct background research; establish an OCP Review Committee and commence the review and update of the Area F OCP.	0
2	3.3.5 By conducting the regulatory 5-Year Regional Growth Strategy Review	2	• Commence the Legislative review process and report to the Board quarterly on progress	2

4	3.3.6 By undertaking Phase III of the Similkameen Valley Watershed Strategy	2	· Conduct public consultation; work with LSIB to develop a historical and cultural perspective of the importance of water in the Similkameen Valley	2
		2	· Complete the Phase III Report	0
6	3.3.7 By implementing the 2016 phase of the Solid Waste Management Plan	2	· Develop diversion of food waste strategy	2
		1	· Introduce a Business and Multi-family recycling program	0
		1	· Complete the Operations/Design/Closure Plan	1
		2	· Pilot a Bio-cover methane mitigation project to achieve approval for substituted requirements permit.	2
1	3.3.8 By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System  Dependent on Grant Approval	1	· Complete the detail design of a sewerage collection system for Kaleden and Skaha Estates	0
		0	· Initiate public assent process to establish a Service to attach to the Okanagan Falls Wastewater Treatment Plant	0
3	3.3.9 By purchasing and constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant	3	· Purchase land · Design Wetlands · Commence the process to construct wetlands	1
Goal 3.3 Sub Total				14/24
KSD 3 Sub Total				43/55

<b>KSD 4 – TO PROVIDE GOVERNANCE &amp; OVERSIGHT IN A REPRESENTATIVE DEMOCRACY (15 Points)</b>					
<b>Goal 4.1 To execute a well-defined strategic planning cycle</b>					
<b>Pts.</b>	<b>Corporate Objectives</b>	<b>Sub Pts.</b>	<b>Performance Indicators</b>	<b>Pts. Awarded</b>	
3	4.1.1: By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.		• Report quarterly on progress against the 2016 Business Plan and Risk Register	3	
			• Development of the 2017-2021 Strategic Plan		
			• Development of the 2017 Corporate Business Plan		
			• Development of the 2017 Corporate Action Plan		
			• Review and update the Enterprise Risk Management Register		

<b>KSD 4 – TO PROVIDE GOVERNANCE &amp; OVERSIGHT IN A REPRESENTATIVE DEMOCRACY</b>					
<b>Goal 4.2 To pursue partnerships with all member municipalities, electoral areas, Indian Bands and other levels of government</b>					
	<b>Corporate Objectives</b>		<b>Performance Indicators</b>	<b>Pts. Awarded</b>	
7	4.2.1: By organizing regional and sub-regional Community to Community meetings in 2016.	2	• Organize and host two C2C Forums.	2	
			• Apply for grants to host two C2C meetings in 2017		
	4.2.2: By implementing the terms of the First Nations Protocol Agreement	2	• Support regular joint council and steering committee meetings to promote good relations in the Regional District	2	
		1	• Implement the 2016 actions identified in the Joint Council Action Plan	1	
		1	• Coordinate and support the FN Referrals sub-committee	1	
	4.2.3 By facilitating partnerships within the Regional District	1	• Re-engage Regional CAO meetings in 2016	1	
			• Investigate partnership opportunities to leverage operational efficiencies		

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY				
Goal 4.3 To promote Board and Chair Effectiveness				
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators	Pts. Awarded
1	4.3.1: By assisting the Board to operate in an effective manner	1	· By updating the Board intranet and Board action tracker.	1
2	4.3.2: By supporting a governance review for Electoral Area “D”	2	· Provide administrative support to the Area D Governance Committee	2
			· Submit a report to the Board prior to year-end	

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY					
4.4 To develop a responsive, transparent, effective organization					
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators		
2	4.4.1: By ensuring all bylaws and policies are kept in a current and useful form and content.	1	· Review RDOS Bylaws and Policies in 2016 for relevancy and currency and bring revisions to the Board for discussion	1	
		1	· Ensure all irrigation district bylaws have been transferred to RDOS format	0	
KSD 4 Sub Total					14/15
					85/100

## 2017 Corporate Action Plan

### Dashboard

#	Objective	Status	Points Available	KSD Total	Page
1.1.1	By providing the Board with accurate, current financial information.		5	15	5
1.1.2	By being an effective local government		2		5
1.2.1	By implementing the 2017 joint occupational health and safety action plan		4		6
1.2.2	By implementing the 2017 Wellness Action Plan.		1		6
1.3.1	By developing and implementing an Organizational Development Plan		3		7
2.1.1	By promoting regional district facilities and services		6	20	7
2.2.1	By developing and implementing a community relations program		6		8
2.3.1	By introducing a process of continuous improvement into the organization		8		8
3.1.1	By implementing the regional transit future plan		3	50	9
3.1.2	By developing a regional fire service master plan		2		9
3.1.3	By establishing a Naramata Fire Service Satellite Fire Hall		2		9
3.1.4	By developing the Erris Volunteer Fire Department		3		10
3.1.5	By implementing the regional trails program		5		10
3.1.6	By implementing the 2017 Phase of the Parks Program		5		11
3.1.7	By providing public recreational opportunities		2		11
3.1.8	By constructing a pedestrian pathway in Okanagan Falls		2		12
3.1.9	Investigate energy options		1		12
3.2.1	By developing an Asset Management Plan		3		12
3.2.2	By updating the Naramata Water System Development Cost Charge Bylaw		2		12
3.3.1	By commencing the Electoral Area "F" Official Community Plan review		2		13
3.3.2	By conducting a Bylaw Enforcement Policy Review.		2		13

3.3.3	By completing a new Water Regulatory and Conservation Bylaw		4		13
3.3.4	By implementing the 2017 Phase of the Solid Waste Management Plan		7		14
3.3.5	By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System		3		14
3.3.6	By constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant		1		15
3.3.7	Set out the Regional District responsibility for orphan dikes		1		15
3.3.8	Establish a position around Uplands Water Storage		0		15
4.1.1	By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.		3	15	16
4.2.1	By organizing government to government meetings		2		16
4.2.2	By implementing the terms of the First Nations Protocol Agreement		2		17
4.3.1	By assisting the Board to operate in an effective manner		3		17
4.3.2	By supporting a governance review for Electoral Area "D"		2		17
4.4.1	By ensuring all existing bylaws and policies are kept in a current and useful form and content.		3		18
		<b>Total</b>	<b>100</b>	<b>100</b>	

**Progress Colour Key:**

No Issues

GREEN

Minor issue(s)

YELLOW

Significant issue(s)

RED

For the full detail on each corporate objective refer to the appropriate # or page # in the document attached hereto.



# **2017 Corporate Action Plan**

**Corporate Action Plan Adopted by the Board on 2 February 2017**  
**Corporate Action Plan Reviewed at Corporate Services Committee 19 January 2017**  
**2017 Business Plan Adopted by the Board of Directors on 15 December 2015**

**Definitions:**

CAO	= Chief Administrative Officer
MCS	= Manager of Community Services
MDS	= Manager of Development Services
MFS	= Manager of Financial Services
MHR	= Manager of Human Resources
MIS	= Manager of Information Systems
MLS	= Manager of Legislative Services
MPW	= Manager of Public Works

**Status Colour Key:**

Q1 – Black

Q2 – Red

Q3 - Blue

Q4 - Green

**KSD 1 HIGH PERFORMING ORGANIZATION****Goal 1.1 To Be a Fiscally Responsible Organization****Objective 1.1.1 - By providing the Board with accurate, current financial information.**

#	Points	ACTION	WHO	WHEN	STATUS
1.1.1.1	2	Develop a new document for the Board in the form of a Management Discussion and Analysis Report, including comparative metrics	MFS		.
1.1.1.2	1	Receipt of an unqualified independent audit for 2016	MFS		.
1.1.1.3	2	Meet Budget at the end of the year	MFS		.

**Objective 1.1.2 - By being an effective local government**

#	Points	ACTION	WHO	WHEN	STATUS
1.1.2.1	1	Develop a Business Continuity Plan for 101 Martin St	MLS		.
1.1.2.2	1	Participate in the Shared Services Project with other regional local government/education entities	MLS		.

<b>Goal 1.2 To Be a Healthy and Safe Organization</b>					
<b>Objective 1.2.1 By implementing the 2017 joint occupational health and safety action plan</b>					
#	Points	ACTION	WHO	WHEN	STATUS
1.2.1.1	2	Develop a plan for the Safe Work procedures and implement the 2017 phase	MHR	Q4	.
1.2.1.2	2	Keep the RDOS injury rate below the average for our classification unit (WorkSafeBC)	MHR	Q4	.

<b>Objective 1.2.2 By implementing an employee wellness program</b>					
#	Points	ACTION	WHO	WHEN	STATUS
1.2.2.1	1	Implement the 2017 Phase of the Employee Wellness Action Plan	MHR	Q4	.

<b>Goal 1.3 To Cultivate a High Performing Organizational Culture</b>					
<b>Objective 1.3.1 By developing and implementing an Organizational Development Plan</b>					
#	Points	ACTION	WHO	WHEN	STATUS
1.3.1.1	1	Update the Communications Plan and implement the 2017 phase	MLS	Q2	.
1.3.1.2	1	Organize All Staff Business Meeting with topic relevant to staff perception survey results.	MHR		.
1.3.1.3	1	Improved results on the 2017 Survey over 2016 Survey	MHR	Q4	.

<b>KSD 2 FOCUS ON THE CUSTOMER EXPERIENCE</b>					
<b>Goal 2.1 To Increase Public Awareness of RDOS Services</b>					
<b>Objective 2.1.1 - By promoting regional district facilities and services</b>					
#	Points	ACTION	WHO	WHEN	Status
2.1.1.1	1	Promote Local Government Awareness Week	MLS	Q4	.
2.1.1.2	2	Complete the 2017 citizen survey and develop a schedule for implementing recommendations	MLS	Q2	.
2.1.1.3	1	Investigate setting up a “panel” for use as a rolling survey program	MLS		.
2.1.1.4	1	Improve communications by advertising in local community hot spots such as store bulletin boards and coffee shops, going beyond newspaper advertisements	MLS		.
2.1.1.5	1	Continue weekly articles	MLS	Q1	.

<b>Goal 2.2 To Foster Dynamic and Effective Community Relationships</b> <b>Objective 2.2.1 By developing and implementing a community relations program</b>					
#	Points	ACTION	WHO	WHEN	Status
2.2.1.1	2	Develop a community relations plan and implement the 2017 phase	MLS		.
2.2.1.2	2	Organize an open house, public meeting or tour in each electoral area.	MLS		.

<b>Goal 2.3 To Meet Public Needs Through the Provision and enhancement of Key Services</b> <b>Objective 2.3.1 By introducing a process of continuous improvement into the organization</b>					
#	Points	ACTION	WHO	WHEN	Status
2.3.1.1	2	Facilitate two Kaizens under the Lean Management Program	MHR		.
2.3.1.2	1	Review RDOS Bylaws and Policies for relevancy and currency	MLS		.
2.3.1.3	3	Ensure all irrigation district bylaws have been transferred to RDOS format	MLS		.
2.3.1.4	1	Conduct a “Lessons Learned” exercise at end of all projects and exit surveys for all departing staff	SMT		.
2.3.1.5	1	Implement the actions identified in the 2017 Request for Decision Kaizen	MHR		.

<b>KSD 3 - BUILDING A SUSTAINABLE REGION</b>					
<b>Goal 3.1 To Develop a Socially Sustainable Region</b>					
<b>Objective 3.1.1 By implementing the regional transit future plan</b>					
#	Points	ACTION	WHO	WHEN	Status
3.1.1.1	1	Develop an annual program under the Transit Future Plan and implement the 2017 phase	MCS		.
3.1.1.2	1	Transfer operations of the South Okanagan Transit Service from the Town of Osoyoos to the RDOS	MCS		.
3.1.1.3	1	Develop a marketing program for existing services	MCS		.

<b>Objective 3.1.2 - By developing a regional fire service master plan</b>					
#	Points	ACTION	WHO	WHEN	Status
3.1.2.1	1	Present a Fire Service Master Plan to the Board	MCS		.
3.1.2.2	1	Ensure that regional fire chiefs are involved in the development of the plan	MCS		.

<b>Objective 3.1.3: By establishing a Naramata Fire Service Satellite Fire Hall</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.3.1	1	Acquire an appropriate site for the satellite fire hall	MCS		.
3.1.3.2	1	Finalize building site design and contract for construction	MCS		.

<b>Objective 3.1.4 By developing the Erris Volunteer Fire Department</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>Status</b>
3.1.4.1	1	Undertake the Fire Underwriter study of proposed service	MCS	Q4	.
3.1.4.2	1	Carry out a service establishment process	MCS	Q4	.
3.1.4.3	1	Provide an orientation for the Department Members to ensure compliance with RDOS standards	MCS	Q2	.

<b>Objective 3.1.5: By implementing the regional trails program</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>STATUS</b>
3.1.5.1	1	Construct the KVR Trail South Spur section from Road 18 to Osoyoos Lake	MCS		.
3.1.5.2	1	Assist the Province with a critical habitat inventory management plan for the KVR trail from Vaseux Lake to Osoyoos	MCS		.
3.1.5.3	1	Pursue Provincial tenure for the KVR trail – Area A and C phase	MCS		.
3.1.5.4	1	Pursue tenure for the KVR trail – OIB phase	MCS		.
3.1.5.5	1	Work with senior levels of government to secure tenure for the KVR trail – Vaseux Lake phase	MCS		



<b>Objective 3.1.6 - By implementing the 2017 Phase of the Parks Program</b>					
#	Points	ACTION	WHO	WHEN	Status
3.1.6.1	1	Implement a 2017 parks improvement program	MCS		.
3.1.6.2	1	Implement the service establishment process for an Electoral Area H parks service	MCS		.
3.1.6.3	1	Update Regional and Community parks bylaws	MCS		.
3.1.6.4	1	Pursue a Contribution Agreement and Facility Use Agreement with the Tulameen Community Club	MCS		.
3.1.6.5	1	Review the Princeton/ Area H Park Contribution Service	MCS		.

<b>Objective 3.1.7: By providing public recreational opportunities</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.7.1	1	Carry out the 2017 Recreation and Wellness Programs under the guidance of the Recreation Advisory Commissions	MCS		.
3.1.7.2	1	Implement a Regional approach to booking Recreation Programs, Facilities and Events, e.g. common calendar between Rec programs	MCS		.

<b>Objective 3.1.8: By constructing a pedestrian pathway in Okanagan Falls</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.8.1	1	Undertake the design, consultation and permitting phases	MCS		.
3.1.8.2	1	Complete final design and submit for 2018 Budget consideration between Rec programs	MCS		.

<b>Objective 3.1.9: Investigate energy options</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.1.9.1	1	Research and report on solar and wind power advancements	MCS		.

<b>Goal 3.2 To Develop an Economically Sustainable Region</b>					
<b>Objective: 3.2.1: By Developing an Asset Management Plan</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.2.1.1	1	Investigate options for asset management systems and which would be appropriate for the Regional District	MPW		.
3.2.1.2	2	Present the Asset Management Plan to the Board	MPW		.

<b>Objective: 3.2.2: By updating the Naramata Water System Development Cost Charge Bylaw</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.2.2.1	2	Determine methodology and rescind development cost charge bylaw	MPW		.

<b>Goal 3.3 By Developing an Environmentally Sustainable Region</b>					
<b>Objective: 3.3.1: By commencing the Electoral Area “F” Official Community Plan review</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.1.1	1	Citizen Committee appointments, project Inventory, Issue identification, constraints and opportunities, Background Report	MDS		.
3.3.1.2	1	Community engagement, Draft Plan	MDS		.

<b>Objective: 3.3.2: By conducting a Bylaw Enforcement Policy Review</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.2.1	1	Review Best Practices for bylaw enforcement and compare to current RDOS procedures and policies	MDS		.
3.3.2.2	1	Identify gaps and prepare revised procedures and policies	MDS		.

<b>Objective: 3.3.3: By completing a new Water Regulatory and Conservation Bylaw</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>STATUS</b>
3.3.3.1	2	Conduct literature search and benchmarking exercise	MPW		.
3.3.3.2	2	Develop a draft bylaw for discussion and present final version	MPW		.

<b>Objective: 3.3.4: By implementing the 2017 Phase of the Solid Waste Management Plan</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>STATUS</b>
3.3.4.1	2	Complete site analysis, procurement and design of the new organics processing facility	MPW		.
3.3.4.2	2	Complete the procurement for Curbside service beginning in July 2018	MPW		.
3.3.4.3	2	Pilot a Bio-cover methane mitigation project to achieve approval for substituted requirements permit.	MPW		.
3.3.4.4	1	Develop the Keremeos landfill closure plan	MPW		.

<b>Objective: 3.3.5: By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>STATUS</b>
3.3.5.1		Initiate the public assent process to establish a Service to attach to the Okanagan Falls Wastewater Treatment Plant	MPW		.
3.3.5.2		Complete the detail design of a sewerage collection system for Kaleden and Skaha Estates	MPW		.
3.3.5.3	1	Actively search for a grant to move this project forward	MPW	Q2	.

<b>Objective: 3.3.6: By constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.6.1	1	Complete the design and pursue funding for a Wetland system	MPW		.

<b>Objective: 3.3.7: Set out the Regional District responsibility for orphan dikes</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.7.1		Conduct an inventory of orphan dikes within the regional district and present a discussion paper to the Board identifying liability when/if there is flooding or disaster related to the dikes			.

<b>Objective: 3.3.8: Establish a position around Uplands Water Storage</b>					
#	Points	ACTION	WHO	WHEN	STATUS
3.3.8.1		Bring a report to the Board identifying the issue/history/risk of RDOS involvement in uplands water storage	MPW		.

<b>KSD 4 PROVIDE GOVERNANCE &amp; OVERSIGHT IN A REPRESENTATIVE DEMOCRACY</b>					
<b>Goal 4.1 To Execute a Well-Defined Strategic Planning Cycle</b>					
<b>Objective: 4.1.1: By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.1.1.1	2	Development of the 2018 Corporate Business Plan	CAO	Q4	.
4.1.1.2	1	Review and update the Enterprise Risk Management Register	CAO/ MIS	Quarterly	. <b>Complete</b>

<b>Goal 4.2 To Encourage Partnerships with all Member Municipalities, Electoral Areas, Indian Bands and Other Levels of Government</b>					
<b>Objective: 4.2.1: By organizing government to government meetings.</b>					
#	Points	ACTION	WHO	WHEN	STATUS
4.2.1.1	1	Organize and host a C2C Forum.	MLS	Q2	.
4.2.1.2	1	Organize regular Regional CAO meetings	MLS	Q2	.

**Objective: 4.2.2: By implementing the terms of the First Nations Protocol Agreement**

#	Points	ACTION	WHO	WHEN	STATUS
4.2.2.1	1	Support regular joint council and steering committee meetings to promote good relations in the Regional District and report to the Board on highlights	MLS	Q4	.
4.2.2.2	1	Implement the 2016 actions identified in the Joint Council Action Plan	MLS	Q4	.

**Goal 4.3 To Promote Board and Chair Effectiveness**
**Objective: 4.3.1: By assisting the Board to operate in an effective manner**

#	Points	ACTION	WHO	WHEN	STATUS
4.3.1.1	1	Plan and implement a legislative workshop in 2017	MLS		.
4.3.1.2	1	Enhance relationship with committees/commissions	MLS		.
4.3.1.3	1	Facilitate the Board evaluation	MLS		.

**Objective 4.3.2: By supporting a governance review for Electoral Area "D"**

#	Points	ACTION	WHO	WHEN	STATUS
4.3.2.1	2	Develop an implementation plan to address opportunities from the Area "D" governance review	MLS		.



<b>Goal 4.4            To Develop a Responsive, Transparent, Effective Corporation</b>					
<b>Objective: 4.4.1:   By ensuring all existing bylaws and policies are kept in a current and useful form and content.</b>					
<b>#</b>	<b>Points</b>	<b>ACTION</b>	<b>WHO</b>	<b>WHEN</b>	<b>STATUS</b>
4.4.1.1	2	Ensure all irrigation district bylaws have been transferred to RDOS format	MLS		.
4.4.1.2	1	Conduct Privacy Impact Assessments on new recreation software, building permit tracker, enforcement ticket tracker, development tracker and Vadim updates	MLS		.

**BOARD of DIRECTORS MEETING**

Thursday, January 19, 2017

1:00 p.m.

**BOARD MEETING AGENDA**

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**A. ADOPTION OF AGENDA**

**RECOMMENDATION 1** (Unweighted Corporate Vote – Simple Majority)

**THAT the Agenda for the Okanagan-Similkameen Regional Hospital District Board Meeting of January 19, 2017 be adopted.**

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**B. MINUTES**

1. OSRHD Board Meeting – November 17, 2016 [Page 80]

**RECOMMENDATION 2** (Unweighted Corporate Vote – Simple Majority)

**THAT the Minutes of the November 17, 2016 Okanagan-Similkameen Regional Hospital District Board Meeting be adopted.**

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**C. DELEGATIONS**

1. Carey Bornn, Executive Director, South Okanagan Similkameen Medical Foundation

Mr. Bornn will address the Board to introduce himself and discuss the South Okanagan Similkameen Medical Foundation's plans.

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**D. INTERIOR HEALTH CAPITAL FUNDING REQUEST FOR THE 2017/18 FISCAL YEAR [Page 82]**

1. Dan Goughnour, Director – Business Support, Interior Health
2. Carl Meadows, Acute Health Service Administrator South Okanagan, Interior Health

Mr. Goughnour and Mr. Meadows will address the Board to discuss Interior Health's capital funding request for the 2017/18 fiscal year.

**RECOMMENDATION 3** (Unweighted Corporate Vote – Simple Majority)

**THAT the 2017/2018 Capital Plan be adopted.**

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**E. 2017-2021 FIVE YEAR FINANCIAL PLAN [Page 89]**

1. Bylaw No. 164, 2017 [Page 91]

**RECOMMENDATION 4** (Weighted Corporate Vote – Simple Majority)

**THAT** Bylaw No. 164 2017-2021 Five Year Financial Plan Bylaw be read a first time.

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**F. ADJOURNMENT**

**Minutes are in DRAFT form and are subject  
to change pending approval by Regional District Board**  
BOARD of DIRECTORS MEETING

Minutes of the Inaugural Board Meeting of the Okanagan-Similkameen Regional Hospital Board (OSRHD) of Directors held at 1:52 pm on Thursday, November 17, 2016, in the Boardroom, 101 Martin Street, Penticton, British Columbia.

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**MEMBERS PRESENT:**

Chair M. Brydon, Electoral Area "F"

Vice Chair J. Sentes, City of Penticton

Director F. Armitage, Town of Princeton

Director M. Bauer, Village of Keremeos

Director T. Boot, District of Summerland

Director G. Bush, Electoral Area "B"

Director R. Mayer, Alt. Electoral Area "G"

Director B. Coyne, Electoral Area "H"

Director R. Hovanes, Town of Oliver

Director A. Jakubeit, City of Penticton

Director H. Konanz, City of Penticton

Director K. Kozakevich, Electoral Area "E"

Director A. Martin, City of Penticton

Director M. Pendergraft, Electoral Area "A"

Director S. McKortoff, Town of Osoyoos

Director T. Schafer, Electoral Area "C"

Director T. Siddon, Electoral Area "D"

Director P. Waterman, District of Summerland

**MEMBERS ABSENT:**

Director E. Christensen, Electoral Area "G"

**STAFF PRESENT:**

B. Newell, Chief Administrative Officer

C. Malden, Manager of Legislative Services

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**A. ADOPTION OF AGENDA**

**RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)**

**IT WAS MOVED AND SECONDED**

THAT the Agenda for the Okanagan-Similkameen Regional Hospital District Board Meeting of November 17, 2016 be adopted as amended to remove C2. - **CARRIED**

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**B. MINUTES**

1. OSRHD Board Meeting – September 15, 2016

**RECOMMENDATION 2 (Unweighted Corporate Vote – Simple Majority)**

**IT WAS MOVED AND SECONDED**

THAT the Minutes of the September 15, 2016 Okanagan-Similkameen Regional Hospital District Board Meeting be adopted. - **CARRIED**

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2. OSRHD Inaugural Board Meeting – November 3, 2016

**RECOMMENDATION 3 (Unweighted Corporate Vote – Simple Majority)**

**IT WAS MOVED AND SECONDED**

THAT the Minutes of the November 3, 2016 Inaugural Okanagan-Similkameen Regional Hospital District Board Meeting be adopted. - **CARRIED**

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**C. DELEGATIONS****1. Interior Health Authority**

Susan Brown - Health Service Administrator for Community

Maureen Thomson - Patient Services for Acute

Cindy Regier - Health Service Administrator for Residential Services

Ms. Brown, Ms. Thomson, and Ms. Regier addressed the Board to present an update on Interior Health's Five Key Strategies and Focus for 2016-2018.

i. Presentation – Interior Health Update: Keeping You Informed

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**2. Interior Health Authority**

Dan Goughnour - Director of Business Support

Brent Kruschel - Chief Project Officer and Corporate Director for Capital Planning

Mr. Goughnour and Mr. Kruschel did not address the Board.

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**D. ADJOURNMENT**

By consensus, the meeting adjourned at 2:24 p.m.

APPROVED:

CERTIFIED CORRECT:

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M. Brydon  
OSRHD Board Chair

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B. Newell  
Corporate Officer

Mr. Bill Newell, Chief Administrative Officer  
Okanagan Similkameen Regional Hospital District  
101 Martin Street  
Penticton, BC V2A 5J9

December 9, 2016

Dear Mr. Newell:

**RE: CAPITAL FUNDING REQUEST FOR THE 2017/18 FISCAL YEAR**

Please accept this annual funding request letter for consideration and approval. Regional Hospital Districts (RHDs) play an important role through their contributions and enable Interior Health (IH) to continue to provide high quality health-care services to our patients, clients and residents by funding prioritized capital items.

Our 2017/18 capital budget for newly-approved items amounts to just over \$58 million IH wide. Although this capital budget amount is significant, the current funding available is unable to address all identified needs. IH relies extensively on our capital prioritization processes and various capital advisory groups to ensure our most critical needs are met. Our RHDs and Foundations/Auxiliaries are valuable funding partners that help meet the capital needs of our health-care services; we express our sincere gratitude for making this capital budget a reality.

We look forward to continuing to work together to ensure we address our priority capital needs at a time when there are ever-increasing demands for limited capital resources.

For the 2017/18 fiscal year we are requesting funding for the following projects and equipment:

**1. Construction Projects Over \$100,000**

**a. Various Infrastructure Modifications related to the Patient Care Tower Project Phase 1 at Penticton Regional Hospital, Penticton**

The existing site has an aged infrastructure that is in need of upgrading. The modifications are specifically considered in order to allow the facility to meet minimum requirements expected upon handover of the maintenance of the existing facility to the P3 partner. These upgrades will be staged to proceed over the next few years and carry an overall budget of \$3.5 million.

The first phase addresses electrical and Heating Ventilation and Air Conditioning (HVAC) system deficiencies for a cost of \$2 million, which has been included in this year's funding request. This project will improve the reliability of the electrical system while adding some flexibility to more easily allow future maintenance tasks. These upgrades would include replacement of major components such as transformers, motor control centers and wire boards. In addition, there are several air handlers on the campus within the HVAC system which require replacement as they have exceeded their life expectancy. These air handlers are serving critical care areas of the facility.

**b. Chiller Replacement at McKinney Place (South Okanagan General Hospital), Oliver**

This chiller was installed over 38 years ago and reliability of this building service equipment is becoming an issue. The current control system is mechanical and it would run more efficiently if it were upgraded to electrical which then could interface with the existing Direct Digital Control System at this site. It has exceeded its useful life and it is increasingly difficult to obtain replacement parts. This facility has been experiencing failures causing loss of cooling capacity which places elderly residents at risk and staff will suffer in a high temperature environment. This project will replace the current problematic chiller with a more energy efficient unit and rooftop condensers.

**c. Generator Upgrade at Trinity Care Centre, Penticton**

The generator at this site was originally installed over 35 years ago, is obsolete, does not maintain output frequency control and its concrete pad is shifting. This building service equipment supplies basic power needs of the facility and its capacity doesn't meet the standards of current back-up power systems. This project is for the installation of a new generator and enclosure which will provide the facility with emergency power.

**d. Chiller Replacement at Penticton Regional Hospital, Penticton**

Chiller #2 at this site was installed over 20 years ago and reliability of this equipment is becoming an issue. It has exceeded its useful life and it is increasingly difficult to obtain replacement parts. Cooling equipment disruptions will expose patient care programs, staff and equipment to higher temperatures. This may result in heat related illnesses, equipment malfunctions and heat stress. This project will replace the current chiller with a more energy efficient unit.

**2. Construction Projects under \$100,000**

**a. Main Sanitary Sewer Line Replacement at Princeton General Hospital, Princeton**

This facility's 56 year old sanitary system piping is aged and has been temporarily repaired in some sections where the piping has collapsed. This project encompasses new sewer line and flooring in affected areas. This will mitigate risk to the site ensuring reliable, safe and clean outflow of sanitary waste.

**b. Rooftop Unit Replacement (x2) at Sunnybank Centre, Oliver**

These unreliable rooftop units in Wing #1 and #3 were installed in 1993 and are at the end of their useful life requiring significant maintenance to keep them functioning. This project will involve replacement of existing gas fired rooftop units and condensers with new high efficiency ones, ducting modifications, compressor staging, variable speed motor control, setback control for evening hours, economizing air supply system, and gas detection safety interlocks.

**3. Information Management Information Technology (IMIT) over \$100,000**

**a. Emergency Department Module (EDM) II Implementation at Penticton Regional Hospital, Penticton**

Building on the foundations set by previous projects the EDM II Implementation will complete the Electronic Health Record (EHR) at this site's emergency department and eliminate as much paper from the workflows as possible. It involves the implementation of electronic documentation for physicians and nurses, electronic order management for physicians, the use of voice recognition by physicians to efficiently enter their electronic documentation, bar code scanning for safe patient identification and medication administration. This project will license and use two evidence-based knowledge tools that will guide order sets and coding of patient care data for improved patient safety. By fully automating the patient record and all of its related parts in the emergency room environment, this project will optimize efficiency with patient safety.

**b. Corporate Projects**

These IMIT projects have an individual budget over \$100,000 and are an IH wide corporate initiative in total costing approximately \$4 million. Each project is classified as corporate and the project's benefits are distributed equally across IH regions; therefore the cost allocation to each of the seven RHDs is based upon population using the PEOPLE 2016, BC Statistics. The Okanagan Similkameen RHD's percentage ratio is approximately 11%. Claims on the above projects will be calculated using this percentage for the actual cost distribution. Please see Appendix 1 for full project names and descriptions.

**c. Specialized Services – Surgical Services at Various Facilities**

This project entails a full implementation of PICIS SmarTrack in both the Pre-Surgical Screening and Perioperative departments at various sites throughout IH. SmarTrack will be implemented into each site's current workflow to track the status and location of patients through the perioperative process which will enhance surgical patient flow. This system improves communication between departments and clinicians and will significantly reduce the number of phone calls, overhead pages and printed OR slates. The overall cost of this project is \$535,000 and the South Okanagan region's portion for the Penticton Regional Hospital is \$107,000.

**4. IMIT under \$100,000**

**a. Corporate Projects**

These IMIT projects have an individual budget under \$100,000 and are an IH wide corporate initiative in total costing approximately \$2 million. As with the Corporate IMIT projects over \$100,000 your RHD's portion is approximately 11% and full project names and descriptions are located on Appendix 1.

**b. Vocera Expansion and Integration at Sunnybank Centre, Oliver**

This system will provide staff members with a "wearable speaker phone" system which can be used to enhance communication between staff members at the push of a button. The system will be used for staff-to-staff communication, emergency communication to increase staff efficiency and safety, and will assist in improving patient care. The scope will include deploying badges to staff and integration with the telephone system.

**c. Wireless Infrastructure Expansion at Various Facilities**

The ability to connect devices wirelessly to the IH data network presents many opportunities for staff, physicians and patients to access information when and where it is needed. Wireless networks are also required to operate complex integrated systems such as staff-to-staff communication systems and specialized medical equipment linked to a centralized system via a wireless network. This project is to expand wireless coverage and to support the high demand from various clinical and physician initiatives that require wireless connectivity, as well as providing public Wi-Fi access at Summerland Health Centre and Penticton Health Centre.

**d. Telehealth Expansion at Various Facilities**

Telehealth is the use of communications and information to deliver health care services and information over large and small distances. It uses the transmission of voice, data, images, and information rather than moving clients, health provider, or educators. This investment is to expand infrastructure by providing Telehealth carts in the various rural and remote Emergency departments, specifically to augment gaps in Mental Health Substance Use local services. The overall cost of this project is \$250,000 and the Okanagan Similkameen region's portion for the South Okanagan General Hospital is \$16,750.

**e. Telehealth Infrastructure Refresh at Various Facilities**

The current systems in some locations are at the end of their useful life and are becoming challenging to support. This investment is to refresh existing Telehealth systems in various sites which will ensure continued support of the technology from the manufacturer. The overall cost of this project is \$200,000 and the Okanagan Similkameen region's portion for the South Okanagan General Hospital is \$14,000.

**5. Equipment Over \$100,000**

**a. Ultrasound, Cardiac (x2) for Penticton Regional Hospital, Penticton**

This machine is used to generate images of the heart and major blood vessels. By sending and receiving sound waves, the system produces quality still images of the heart to examine structure and video clips that show cardiac function. This type of ultrasound study is known as echocardiography. These ultrasound machines will include Cardiac Picture Archiving and Communication System functionality and will be replacing 2009 models in the Cardiology department.





**b. Integrated Chemistry/Immunochemistry Analyzer for Penticton Regional Hospital, Penticton**

This innovative new integrated system is a single main frame chemistry instrument that provides routine and immunochemistry testing on a single platform. This will reduce the overall physical footprint within the laboratory and will reduce maintenance and operator time while increasing efficiencies and flow through for urgent and routine testing. There are anticipated cost reductions for reagents, quality control and other consumables. This new combined instrument will be replacing a 2010 Immunoassay analyzer and a 2007 Chemistry analyzer in the Clinical Laboratory.



**c. Telemetry Unit for Princeton General Hospital, Princeton**

A telemetry unit is a system consisting of bedside monitors, a central station, telemetry packs and software which is used to continuously monitor patients. Telemetry, the practice of sending electronic signals from one place to another, is a tremendously useful tool, as it allows hospital staff to monitor heart rate, heart rhythm, breathing, and other vitals both by the patient's bed, a nursing station and even from a remote location like another hospital. This system will be replacing a 2001 model used by the Medical, Surgical and Emergency departments. This equipment will be cost shared with IH and the Princeton Hospital Auxiliary.



**6. Equipment Under \$100,000 (Global Grant)**

We are requesting global funding for equipment that costs between \$5,000 and \$100,000.

**7. Other**

**Primary Care Capital Requirements**

With a mandate from the B.C. government, IH is realigning its resources and organizational structure to shift the focus of health care from acute and residential care facilities to primary community programs and services to reduce the growth in demand on acute care capacity, all while living within our financial means. This shift, which is occurring globally, responds to a population that is changing – people are living longer, often have complex medical needs, and prefer to live at home from birth to death. To ensure success, IH is directing its resources toward several key strategies over the next several years, such as enhancing access to and improving primary and community care services for people with complex chronic conditions, mental health and substance use challenges, and the frail elderly.

To this end IH has set aside capital funds for the 2017/18 fiscal year to accommodate this transition. These funds will mostly be directed towards items, such as leasehold improvement projects, IMIT infrastructure and capital equipment to support primary care. At this time we are still uncertain as to the exact locations and capital requirements of these clinics. Accordingly, we are unable to include a specific request in this funding letter, however as plans are finalized, we will submit capital funding requests outside of our regular annual cycle. We understand that this uncertainty presents challenges from a budgetary perspective; we hope that you will be able to accommodate these requests to achieve this strategic shift in service delivery to meet the changing health care needs of the people we serve.

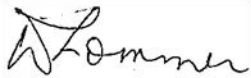
We have included as Appendix 2 a financial summary of our funding request, which totals \$3,536,700.

Please note that although the 2017/18 budget has been approved by the IH board, all capital spending over \$100,000 regardless of funding source must also be approved annually by government. We will be providing you with information on notional government funding and a high level estimate of our three year funding request to you, as well as a listing of IH's major prioritized items under separate cover.

We would appreciate it if you could submit our request for funding these items to your Board for approval. Please advise us of the date of the meeting when funding will be discussed and if you would like to have IH representatives attend to answer questions the Directors may have. Upon approval, please send Birgit Koster copies of the relevant bylaws for our records.

If you require further information, or if you have any questions or concerns, please contact Dan Goughnour or me directly.

Sincerely,



**Donna Lommer, CPA, CGA, EMBA**  
VP Support Services & CFO

/at

Encl.      Appendix 1 ~ Listing of IMIT Corporate Projects  
             Appendix 2 ~ Summary of Regional Health District Funding Request for 2017/18

cc:          Michael Brydon, Chair, OSRHD  
             Sandy Croteau, Finance Manager, OSRHD  
             Carl Meadows, Acute Health Service Administrator, South Okanagan  
             Dan Goughnour, Director, Business Support  
             Lori Holloway, Regional Director, Facilities Management and Operations  
             Birgit Koster, Director Business Support, Capital Planning

**Interior Health**  
**Listing of IMIT Corporate Projects**  
**for 2017/18**

Appendix 1

Project Name	Project Description
<b>Over \$100,000 Projects</b>	
Advanced Clinicals Downtime Solution	Implement processes/software solution to provide clinicians and future paperless sites with better historical patient information when Meditech (IH's primary business and clinical information system) is unavailable.
Citizen Access 2020 (Patient Portal Expansion)	Expansion of the portal to enable patients to be able to access their own laboratory data and personal information from their computer or mobile device.
Clinical Document Exchange (between facility and primary care)	Clinical Document Exchange (CDX) ensures every clinician has the most recent clinical data on their patient, regardless of system of use. This project will increase content and electronic medical record participation in the CDX initiative. Improve on IH's ability to better share information with physicians in their private offices.
Mental Health Substance Use Specialized Care Program	Implement Order/Referral management to exchange information between internal and external entities (primary care providers, home health, community programs and services, chronic disease management specialists, acute and diagnostic services, etc.). This improves communication as well as provides statistical information on wait times (based on referrals) and referral patterns.
Pulmonary Function Test Raw Data in Meditech	This project is to implement a software solution to allow pulmonary function testing information to be brought into Meditech automatically. This will improve efficiency and care for respiratory patients being served by referring physicians, respiratory specialists, specialists, primary care providers and frontline clinicians.
Specialized Services - Complex Medical Patients and Frail Elderly	Development and implementation of electronic referrals and full electronic clinical documentation for Geriatric Wellness Centers/programs supporting Complex Medical Patients and Frail Elderly.
Storage Area Network for Disaster Recovery	This will replace the existing backup and recovery solution with new hardware and technology for IH's primary electronic health record system which is used to store electronic patient health records.
Vacation Planning System	Provide a more streamlined, automated solution for the BC Nurses Union Annual Vacation Planning Process. This solution will provide the ability for nurses to request their annual vacation entitlement, culminating with the final approval and scheduling of vacation. Business and collective agreement rules will be applied throughout the process, including vacation smoothing. The completed vacation plan for nurses will be interfaced or scripted into ESP (IH's Scheduling System).
<b>Under \$100,000 Projects</b>	
McKesson Load Balancer	The current hardware, which is part of the system being used for storage and management of patient images for diagnostic purposes, needs to be replaced.
McKesson PACS Study License	IH requires a McKesson study license for every new study (X-ray, CT, MRI etc.) stored annually through the McKesson Imaging Picture Archiving and Communication System solution. At our current rate of 2% annual growth, IH is required to purchase additional licensing to meet incremental storage needs.
Network Infrastructure Refresh	This project is to refresh aging network infrastructure e.g. network switches and routers to ensure the network is operationally maintained and running efficiently to support critical business and clinical applications.
Network Storage for Sleep Studies, EMG Studies and EEG Studies	This will introduce additional storage capacity for specific clinical areas to ensure data is properly stored on IH's networked storage systems providing secure, reliable, high availability and backup/recovery requirements.
Server Infrastructure Expansion	Increase capacity to support growing demands for data storage and power requirements by various critical business and clinical applications.
Storage/Backup/Archive	Replace hardware that is part of the solution used to backup critical patient and business information. The data back up is also copied to a remote location in case the original copy requires restoration after a data loss event (e.g. equipment failure, human or natural catastrophe).
Unified Communications - Telephony (includes voice mail servers)	The investment for 2017/18 is to support voice mail servers across IH. This will ensure IH has a new centralized, integrated, unified system for collaboration e.g. voice, video, and instant messaging capability.
Virtual Desktop Infrastructure (VDI) Operation Management Solution	This project is for the upgrade and expansion of the VDI/Remote Access (IH Anywhere) technology which allows clinical/support/leadership staff to securely access the IH system from outside locations. This will ensure system availability and support for current and expanded use in all environments. Use of this remote access technology is increasing.
Video Conferencing Infrastructure Refresh	Video Conferencing is a technology used by all leaders and staff in order to communicate effectively between facilities. This technology is widely used as it greatly reduces the need for staff to travel. This investment is to refresh the existing video conferencing system in a data centre which will ensure continued support of the technology from the manufacturer.

**Interior Health**  
**Okanagan Similkameen**  
**Summary of Regional Hospital District Funding Request**  
**for 2017/18**

Appendix 2

Facility	Location	Equipment/Project Description	Total Budget	RHD Share	2017/18 Funding Request
<b><u>Construction Projects over \$100,000</u></b>					
Penticton Regional Hospital	Penticton	Various Infrastructure Modifications Phase 1	\$ 2,000,000	\$ 800,000	\$ 800,000
McKinney Place (South Okanagan General Hospital)	Oliver	Chiller Replacement	670,000	268,000	268,000
Trinity Care Centre	Penticton	Generator Upgrade	570,000	228,000	228,000
Penticton Regional Hospital	Penticton	Chiller Replacement	460,000	184,000	184,000
<b><u>Construction Projects under \$100,000</u></b>					
Princeton General Hospital	Princeton	Main Sanitary Sewer Line Replacement	95,000	38,000	38,000
Sunnybank Centre	Oliver	Rooftop Unit Replacement (x2)	95,000	38,000	38,000
<b><u>IMIT over \$100,000</u></b>					
Penticton Regional Hospital	Penticton	EDM II Implementation	2,050,000	820,000	820,000
Regional		Corporate Projects	445,000	178,000	178,000
Penticton Regional Hospital	Penticton	Specialized Services - Surgical Services	107,000	42,800	42,800
<b><u>IMIT under \$100,000</u></b>					
Regional		Corporate Projects	225,250	90,100	90,100
Sunnybank Centre	Oliver	Vocera Expansion and Integration	80,500	32,200	32,200
Summerland Health Centre	Summerland	Wireless Infrastructure Expansion	70,000	28,000	28,000
Penticton Health Centre	Penticton	Wireless Infrastructure Expansion	50,000	20,000	20,000
South Okanagan General Hospital	Oliver	Telehealth Expansion	16,750	6,700	6,700
South Okanagan General Hospital	Oliver	Telehealth Infrastructure Refresh	14,000	5,600	5,600
<b><u>Equipment over \$100,000</u></b>					
Penticton Regional Hospital	Penticton	Ultrasound, Cardiac (x2)	452,000	180,800	180,800
Penticton Regional Hospital	Penticton	Integrated Chemistry/Immunochemistry Analyzer	322,000	128,800	128,800
Princeton General Hospital	Princeton	Telemetry Unit	110,000	44,000	44,000
<b><u>Equipment Under \$100,000 (Global Grant)</u></b>					
All Facilities		Equipment between \$5,000 and \$100,000	1,009,250	403,700	403,700
<b>Total</b>			<b>\$ 8,841,750</b>	<b>\$ 3,536,700</b>	<b>\$ 3,536,700</b>

## ADMINISTRATIVE REPORT

TO: Okanagan-Similkameen Regional Hospital Board

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Okanagan-Similkameen Regional Hospital District 2017-2021 Five Year Financial Plan Bylaw No. 164, 2017



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### Administrative Recommendation:

**THAT Bylaw No. 164 2017-2021 Five Year Financial Plan Bylaw be read a first time.**

### Reference:

1. Bylaw 164 including Schedule A (attached)
2. Interior Health 2017 Capital funding request letter (attached)

### Background:

The Draft 2017 –2021 Five Year Financial Plan has been reviewed by Budget Committee.

During the 2014 budget process, Board directed Administration to continue to increase the annual requisition by approximately \$5 per household as a means to build reserves to help finance the Penticton Patient Care Tower project. This budget reflects that direction with the average residential property increasing from approximately \$101 to \$106 for 2017.

The final increase of approximately \$5 per household will come in 2018. After that, requisitions should be at a level to support completion of the hospital project and then sustain debt servicing after project completion in 2020. Nominal increases would still be expected for other factors impacting the financial plan t such as inflation and changes in Interior Health’s annual funding request for capital equipment

To comply with legislation, the Board must approve the budget by March 31st.

### Analysis:

- There is a \$296,977 requisition increase over 2016.
- Overall the average residential property tax assessment increases to approximately \$106 from \$101
- The Capital Funding requested by IHA and detailed in the attached letter is \$3,536,700.
- The transfer to capital reserve is budgeted at \$2.2M for 2017.

### Penticton Regional Hospital Project

- Overall project cost estimated at \$117M
- Funding completion slated for 2020
- Five Year Financial Plan assumes debt taken over course of project remains in short term with only debt interest paid annually
- Current Estimated total long term debt required is \$58.3M (approximately ½ project cost)

The requisition amounts appearing in Schedule "A", as attached to the bylaw are based on 2017 Completed Assessment Roll data and thus are considered preliminary and subject to change before final adoption.

A summary of the requisitions is as follows:

	<b><u>2017</u></b> <b><u>REQUISITION</u></b>	<b><u>2016</u></b> <b><u>REQUISITION</u></b>	<b><u>\$</u></b> <b><u>CHANGE</u></b>
PENTICTON	\$2,503,314	\$2,382,163	\$121,151
SUMMERLAND	796,381	757,840	38,541
PRINCETON	208,976	198,863	10,113
OLIVER	290,637	276,572	14,065
OSOYOOS	520,541	495,349	25,192
KEREMEOS	72,140	68,649	3,491
ELECTORAL AREA A	168,052	159,919	8,133
ELECTORAL AREA B	47,273	44,985	2,288
ELECTORAL AREA C	225,592	214,675	10,917
ELECTORAL AREA D	530,806	505,118	25,688
ELECTORAL AREA E	214,732	204,340	10,392
ELECTORAL AREA F	153,041	145,634	7,407
ELECTORAL AREA G	95,620	90,992	4,628
ELECTORAL AREA H	237,119	225,643	11,476
PENTICTON INDIAN BAND	72,234	68,739	3,495
	<hr/>		
TOTAL	\$6,136,458	\$5,839,481	\$296,977
	<hr/>		

**Respectfully submitted:**

*Sandy Croteau*

RDOS Budget Consultant

# OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT

## BYLAW NO. 164, 2017

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A bylaw to adopt the 2017-2021 Five Year Financial Plan

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**WHEREAS** the Board of the Okanagan-Similkameen Regional Hospital District, in open meeting assembled, enacts as follows;

### **1 Citation**

- 1.1 This Bylaw shall be cited as the “Okanagan-Similkameen Regional Hospital District 2017-2021 Five Year Financial Plan Bylaw No. 164, 2017”

### **2 Interpretation**

- 2.1 In this bylaw:

- (a) Schedule “A” attached hereto and forming part of this bylaw is the 2017-2021 Five Year Financial Plan for the Okanagan-Similkameen Regional Hospital District for the year ending December 31, 2017

**READ A FIRST TIME** this \_\_\_\_ day of \_\_\_\_\_, 2017

**READ A SECOND AND THIRD TIME AND ADOPTED** this \_\_\_\_ day of \_\_\_\_\_, 2017

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OSRHD Chair

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Corporate Officer

SCHEDULE A						
Okanagan-Similkameen Regional Hospital District						
2017 - 2021 Annual Budget & 5 Year Financial Plan						
		5.086%	4.972%	1.539%	1.616%	1.628%
	2016	2017	2018	2019	2020	2021
	Annual	Annual	Annual	Annual	Annual	Annual
<b>Revenue</b>	Budget	Budget	Budget	Budget	Budget	Budget
Tax Requisition	5,839,480	6,136,460	6,441,568	6,540,720	6,646,420	6,754,620
Grants in Lieu of Taxes	25,000	25,000	25,000	25,000	25,000	25,000
Interest Income - Operating	5,000	5,000	5,000	5,000	5,000	5,000
Interest Income - Capital	250,000	250,000	250,000	250,000	250,000	250,000
MFA Debt Surplus	-	-	-	-	-	-
Transfer from Reserve - PRH Patient Care Tower - Procurement Phase	12,000,000	18,650,000	4,191,000			390,000
Transfer from Reserves - CWFD of Capital Improvement Projects	-	500,000	-		-	-
Debtenture Proceeds	-	22,638,000	25,000,000	7,575,000	3,085,000	
<b>Total Revenue</b>	18,119,480	48,204,460	35,912,568	14,395,720	10,011,420	7,424,620
<b>Expenditures</b>						
<b>Regional Hospital District Debt - Sec. 23 (1) (a)</b>						
Debtenture Payments - Principal	62,250	60,000	60,000	60,000	60,000	60,000
Debtenture Payments - Interest	63,750	512,760	1,465,520	2,117,020	2,330,220	2,391,920
Total Non-Shareable Debt	126,000	572,760	1,525,520	2,177,020	2,390,220	2,451,920
<b>Administration Expenses - Sec 17 (2)</b>						
Salaries & Wages (OCAO & Finance Department)	51,000	53,000	55,000	57,000	59,000	61,000
Board Remuneration	13,500	14,000	14,500	15,000	15,500	16,000
Audit	5,000	5,000	5,000	5,000	5,000	5,000
Legal Fees	1,000	1,000	1,000	1,000	1,000	1,000
Supplies/Misc/Travel	5,000	5,000	5,000	5,000	5,000	5,000
Total Section 17 (2)	75,500	78,000	80,500	83,000	85,500	88,000
<b>Expenditure under Sec. 20(4)</b>						
Minor Equipment Global Grant - IHA Requests	399,400	403,700	408,700	413,700	418,700	423,700
Capital Improvement Projects - IHA Requests	1,305,600	3,133,000	1,000,000	1,100,000	1,200,000	1,300,000
Capital Projects - PRH Patient Care Tower - Procurement Phase	12,000,000	41,288,000	29,111,000	10,372,000	5,667,000	2,911,000
CWFD of Capital Improvement Projects	-	500,000	-	-	-	-
Transfer to Capital Reserve	4,212,980	2,229,000	3,786,848	250,000	250,000	250,000
Total Section 20(4)	17,917,980	47,553,700	34,306,548	12,135,700	7,535,700	4,884,700
<b>Total Expenditures</b>	18,119,480	48,204,460	35,912,568	14,395,720	10,011,420	7,424,620
<b>Total Surplus (Deficit)</b>	-	-	-	-	-	-
	<b>2016</b>	<b>2017</b>	<b>Difference</b>			
<b>Tax Rate / \$1000 for residential property</b>	0.3175	0.3112	-0.0063			
<b>Average Tax Bill per residential property</b>	\$101.46	\$106.43	\$4.97			
Transfer to Reserve is operating surplus plus amount of debt reduction						
	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Capital Reserve Balance - Sec 20(4)</b>						
Opening Balance	39,747,285	17,331,265	410,265	6,113	256,113	506,113
Contributions	3,962,980	1,979,000	3,536,848	-	-	-
Contributions - MFA Investment Gains (Losses)	250,000	250,000	250,000	250,000	250,000	250,000
Reductions	(26,629,000)	(19,150,000)	(4,191,000)	-	-	(390,000)
Ending Balance	17,331,265	410,265	6,113	256,113	506,113	366,113



OKANAGAN-SIMILKAMEEN REGIONAL HOSPITAL DISTRICT				
REQUISITION SUMMARY - NOT INCLUDING ADJUSTMENTS				
	(2017 Completed Roll)	(2016 Revised Roll)		
	2017	2016	\$	%
	<u>REQUISITION</u>	<u>REQUISITION</u>	<u>CHANGE</u>	<u>Total</u>
PENTICTON	\$2,503,314	\$2,382,163	\$121,151	40.794%
SUMMERLAND	796,381	757,840	38,541	12.978%
PRINCETON	208,976	198,863	10,113	3.405%
OLIVER	290,637	276,572	14,065	4.736%
OSOYOOS	520,541	495,349	25,192	8.483%
KEREMEOS	72,140	68,649	3,491	1.176%
ELECTORAL AREA A	168,052	159,919	8,133	2.739%
ELECTORAL AREA B	47,273	44,985	2,288	0.770%
ELECTORAL AREA C	225,592	214,675	10,917	3.676%
ELECTORAL AREA D	530,806	505,118	25,688	8.650%
ELECTORAL AREA E	214,732	204,340	10,392	3.499%
ELECTORAL AREA F	153,041	145,634	7,407	2.494%
ELECTORAL AREA G	95,620	90,992	4,628	1.558%
ELECTORAL AREA H	237,119	225,643	11,476	3.864%
PENTICTON INDIAN BAND	72,234	68,739	3,495	1.177%
TOTAL	\$6,136,458	\$5,839,481	\$296,977	100.000%



# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## BOARD of DIRECTORS MEETING

Thursday, January 19, 2017

2:00 p.m.

## REGULAR AGENDA

---

### A. APPROVAL OF AGENDA

**RECOMMENDATION 1** (Unweighted Corporate Vote – Simple Majority)

**THAT the Agenda for the RDOS Board Meeting of January 19, 2017 be adopted.**

#### 1. Consent Agenda – Corporate Issues

##### a. Corporate Services Committee – January 05, 2017 [Page 101]

*THAT the Minutes of the January 05, 2017 Corporate Services Committee be received.*

*THAT the Board of Directors approve the OBWB 5-Year Asset Replacement Plan as presented.*

##### b. Environment and Infrastructure Committee – January 05, 2017 [Page 103]

*THAT the Minutes of the January 05, 2017 Environment and Infrastructure Committee be received.*

##### c. RDOS Regular Board Meeting – January 05, 2017 [Page 105]

*THAT the minutes of the January 05, 2017 RDOS Regular Board meeting be adopted.*

**RECOMMENDATION 2** (Unweighted Corporate Vote – Simple Majority)

**THAT the Consent Agenda – Corporate Issues be adopted.**

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#### 2. Consent Agenda – Development Services

##### a. Development Variance Permit Application – K. Klamut, 3861 Solona Crescent, Electoral Area “F” [Page 112]

###### i. Permit No. F2016.131-DVP [Page 116]

*THAT the Board of Directors approve Development Variance Permit No. F2016.131-DVP.*

**RECOMMENDATION 3** (Unweighted Rural Vote – Simple Majority)

**THAT the Consent Agenda – Development Services be adopted.**

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**B. DEVELOPMENT SERVICES – Rural Land Use Matters**

- 1. Zoning Bylaw Amendment – Punta Norte Guest House Ltd., 365 Callan Road, Electoral Area “F” [Page 120]**
  - a. Bylaw No. 2460.02, 2014 [Page 123]
  - b. Public Hearing Report – November 17, 2016 [Page 125]
  - c. Responses Received [Page 127]

To rezone a portion of the property to formalize current and potential tourist accommodation uses.

**RECOMMENDATION 4** (Unweighted Corporate Vote – Simple Majority)  
**THAT the public hearing report be received.**

**RECOMMENDATION 5** (Unweighted Rural Vote – Simple Majority)  
**THAT Bylaw No. 2460.02, 2014, Electoral Area “F” Official Community Plan Amendment Bylaw and Bylaw No. 2461.03, 2014, Electoral Area “F” Zoning Amendment Bylaw be read a third time.**

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- 2. Zoning Bylaw Amendment – P. & A. Spink, 633 Meadow Valley Road, Summerland, Electoral Area “F” [Page 137]**
  - a. Bylaw No. 2460.04, 2016 [Page 143]
  - b. Bylaw No. 2461.09, 2016 [Page 145]
  - c. Responses Received [Page 147]

To allow a one-lot subdivision to create a two hectare (ha) parcel.

**RECOMMENDATION 6** (Unweighted Rural Vote – Simple Majority)  
**THAT Bylaw No. 2460.04, 2016, Electoral Area “F” Official Community Plan Amendment Bylaw and Bylaw No. 2461.09, 2016, Electoral Area “F” Zoning Amendment Bylaw be denied.**

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**3. Regional Growth Strategy Minor Amendment [Page 150]****a. Bylaw No. 2770, 2017 [Page 153]**

The purpose of this report is to seek Board support for adoption of the South Okanagan Regional Growth Strategy Bylaw No. 2770, 2017.

**RECOMMENDATION 7** (Unweighted Participants Vote – 2/3 Majority)

Participants: District of Summerland, City of Penticton, Town of Oliver, Town of Osoyoos, Electoral Areas "A", "C", "D", "E" and "F"

**THAT the Board of Directors considers, in accordance with Section 437 (3) of the Local Government Act, the consultation with affected municipalities and regional districts regarding Bylaw No. 2770, 2017 is adequate and that a public hearing is not required; AND**

**THAT the Regional District of Okanagan-Similkameen South Okanagan Regional Growth Strategy Bylaw No. 2770, 2017, be read a first, second, third time and adopted.**

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**4. 2015 Regional Snapshot – For Information Only [Page 196]****a. 2015 Regional Snapshot Report [Page 198]**

The purpose of this report is to present the annual monitoring and evaluation of the South Okanagan Regional Growth Strategy for the year 2015.

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**c. PUBLIC WORKS****1. Award of 2017 Naramata Water System Upgrade Project [Page 223]**

This Naramata water system project will carry out design activities for the upgrading and replacement of watermains and equipment at seven identified priority locations.

**RECOMMENDATION 8** (Weighted Corporate Vote – Majority)

**THAT the Board of Directors approve the expenditure of up to \$400,000 for the consulting services for the 2017 Naramata Water System Rehabilitation and Expansion Project; and further,**

**THAT the Board of Directors execute a consulting services agreement with Ecora Engineering & Resource Group Ltd. for the services detailed in the Request for Proposals and the submitted Proposal for the 2017 Naramata Water System Rehabilitation and Expansion Project.**

---

**D. COMMUNITY SERVICES – Protective Services****1. Inclusion into the Naramata Fire Service Area [Page 225]****a. Bylaw No. 2769, 2017 [Page 226]**

The owner of the property identified as Block 215 and 216, Plan KAP706, DL 3315, Land District Similkameen Div. Of Yale, Except Plan A62 outlined in heavy black on the plan, a reduced copy which is attached as Schedule "A", has applied to the RDOS to expand the Naramata Fire District boundary to include his properties. The properties to the south and west of the properties are within the existing Naramata fire protection area.

**RECOMMENDATION 9** (Unweighted Corporate Vote – Simple Majority)

**THAT Bylaw No. 2769, 2017 Naramata Fire Prevention and Suppression Local Service Establishment Amendment Bylaw be read a first, second and third time.**

---

**E. COMMUNITY SERVICES – Recreation Services****1. Kaleden Parks & Recreation Commission Appointment [Page 228]**

**RECOMMENDATION 10** (Unweighted Corporate Vote – Simple Majority)

**THAT the Board of Directors appoint Tanya Hansen as a member of the Kaleden Parks & Recreation Commission.**

---

**F. COMMUNITY SERVICES – Rural Projects****1. Granite Creek License of Occupation [Page 229]****a. Map [Page 231]**

Subsequent to the Board's resolution on June 4, 2015 to make application to the Province for a License of Occupation over the former Granite Creek Townsite, the Crown offered a License of Occupation for a limited portion of the lands due to a competing mineral claim for the same area.

Following successful negotiations between Regional District Okanagan-Similkameen, the Crown, and the Granite Creek Preservation Society through September and October of 2016, a new License of Occupation has now been offered for a revised area of the historical Granite Creek Townsite. Since the area has now been revised, a new Board resolution is required to support the application for License of Occupation for the revised area.

**RECOMMENDATION 11** (Unweighted Corporate Vote – Simple Majority)

**THAT the Board of Directors make application to the Province of British Columbia for a License of Occupation over the former Granite Creek Townsite, legally described as: Lots 1 - 5, Block C and that part of Block F, all of District Lot 781 together with District Lot 731, all of Yale Division Yale District, containing 1.18 hectares, more or less for purposes of preservation of historical improvements and maintenance of the site for a period of 10 years.**

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**G. FINANCE****1. Bylaw 2724.01 2016-2020 Five Year Financial Plan Amendment Bylaw [Page 232]**

- a. Bylaw No. 2724, 2016 [Page 234]
- b. Bylaw No. 2724.01, 2017 [Page 235]
- c. Bylaw 2724 with Schedule A [Page 236]
- d. Bylaw 2724.01 Attachment 1 [Page 572]

**RECOMMENDATION 12** (Weighted Corporate Vote – 2/3 Majority)

**THAT Bylaw No. 2724.01 2016-2020 Five Year Financial Plan Amendment Bylaw be read a first, second and third time and be adopted.**

---

**H. OFFICE OF THE CAO**

- 1. Electoral Area “A” Victims Assistance Contribution Service Establishment Bylaw No. 2748, 2016 [Page 573]**
  - a. Bylaw No. 2748, 2016 [Page 574]

**RECOMMENDATION 13** (Unweighted Corporate Vote – Simple Majority)  
**THAT Bylaw No. 2748, 2016 Electoral Area “A” Victim Assistance Contribution Service Establishment Bylaw be adopted.**

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- 2. Electoral Area “C” Victims Assistance Contribution Service Establishment Bylaw No. 2749, 2016 [Page 576]**
  - a. Bylaw No. 2749, 2016 [Page 577]

**RECOMMENDATION 14** (Unweighted Corporate Vote – Simple Majority)  
**THAT Bylaw No. 2749, 2016 Electoral Area “C” Victim Assistance Contribution Service Establishment Bylaw be adopted.**

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- 3. Electoral Area “D”, “E”, and “F” Victims Assistance Contribution Service Establishment Bylaw No. 2750, 2016 [Page 579]**
  - a. Bylaw No. 2750, 2016 [Page 580]

**RECOMMENDATION 15** (Unweighted Corporate Vote – Simple Majority)  
**THAT Bylaw No. 2750, 2016 Electoral Area “D”, “E” and “F” Victim Assistance Contribution Service Establishment Bylaw be adopted.**

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- 4. Electoral Area “C” Loose Bay Campground Service Establishment Bylaw No. 2757, 2016 [Page 582]**
  - a. Bylaw No. 2757, 2016 [Page 583]

**RECOMMENDATION 16** (Unweighted Corporate Vote – Simple Majority)  
**THAT Bylaw No. 2757, 2016 Electoral Area “C” Loose Bay Campground Service Establishment Bylaw be adopted.**

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- 5. RDOS Fees and Charges – For Information Only [Page 585]**
    - a. Bylaw No. 2771, 2017 [Page 589]
-

6. **Renewal of Oliver Tourism Association Agreement** [Page 639]
  - a. Oliver Tourism Association Letter [Page 641]
  - b. Service Agreement [Page 643]

To renew an expiring agreement.

**RECOMMENDATION 17** (Weighted Corporate Vote – Simple Majority)

**THAT the agreement between the Regional District of Okanagan-Similkameen, the Town of Oliver and the Oliver Tourism Association (OTA) be renewed for a three year term, from January 2017 to December 2019.**

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## I. CAO REPORTS

1. Verbal Update

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## J. OTHER BUSINESS

1. Chair's Report

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### 2. Board Representation

- a. Developing Sustainable Rural Practice Communities - *McKortoff*
- b. Intergovernmental First Nations Joint Council - *Kozakevich, Bauer, Pendergraft*
- c. Municipal Finance Authority (MFA) – *Kozakevich, Bauer*
- d. Municipal Insurance Association (MIA) - *Kozakevich, Bauer*
- e. Okanagan Basin Water Board (OBWB) – *McKortoff, Martin, Waterman*
- f. Okanagan Film Commission (OFC) – *Jakubeit*
- g. Okanagan Regional Library (ORL) – *Kozakevich*
- h. Okanagan Sterile Insect Release Board (SIR) – *Bush*
- i. Okanagan-Similkameen Regional Hospital District (OSRHD) - *Brydon*
- j. Southern Interior Beetle Action Coalition (SIBAC) - *Armitage*
- k. Southern Interior Local Government Association (SILGA) – *Kozakevich*
- l. Southern Interior Municipal Employers Association (SIMEA) – *Kozakevich, Martin*
- m. Starling Control - *Bush*
- n. UBCO Water Chair Advisory Committee – *Bauer*

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### 3. Directors Motions

- 
4. Board Members Verbal Update

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## K. ADJOURNMENT





**Minutes are in DRAFT form and are subject  
to change pending approval by Regional District Board**

# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Corporate Services Committee

Thursday, January 5, 2017

9:49 a.m.

## Minutes

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### MEMBERS PRESENT:

Chair K. Kozakevich, Electoral Area "E"  
Vice Chair M. Bauer, Village of Keremeos  
Director F. Armitage, Town of Princeton  
Director T. Boot, District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director E. Christensen, Electoral Area "G"  
Director B. Coyne, Electoral Area "H"  
Director R. Hovanes, Town of Oliver

Director A. Jakubeit, City of Penticton  
Director H. Konanz, City of Penticton  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director M. Pendergraft, Electoral Area "A"  
Director J. Sentes, City of Penticton  
Director T. Schafer, Electoral Area "C"  
Director T. Siddon, Electoral Area "D"  
Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

### STAFF PRESENT:

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

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### A. APPROVAL OF AGENDA

#### **RECOMMENDATION 1**

#### **It was MOVED and SECONDED**

THAT the Agenda for the Corporate Services Committee Meeting of January 5, 2017 be adopted. - **CARRIED**

---

### B. DELEGATIONS – For Information Only

By consensus, the Committee brought forward Item B2.

2. Anna Warwick Sears, Executive Director - Okanagan Basin Water Board  
James Little, Operations and Grant Manager – Okanagan Basin Water Board
  - a. Milfoil Equipment Replacement Plan 5-Year Schedule Memo – December 13, 2016
  - b. Milfoil and Plans for 2017

#### **It was MOVED and SECONDED**

THAT the Board of Directors approved the OBWB 5-year Asset Replacement Plan as presented. - **CARRIED**

---

1. Dan Ashton, MLA Penticton

MLA Ashton addressed the Board to present a wrap-up of 2016 and a look forward into 2017.

**It was MOVED and SECONDED**

THAT in accordance with Section 90 (2)(b) of the *Community Charter*, the Committee close the meeting to the public on the basis of the consideration of information received and held in confidence relating to negotiations between the municipality and a provincial government or the federal government or both, or between a provincial government or the federal government or both and a third party. – **CARRIED**

The meeting was closed to the public at 10:38 a.m.

The meeting was opened to the public at 10:55 a.m.

The Committee recessed for 10 minutes.

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**C. ORGANIZATIONAL CLIMATE SURVEY RESULTS – For Information Only**

The CAO presented the results of the 2016 Board/Staff Perception Survey

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**D. 2017 BUSINESS PLAN REVIEW – For Information Only**

Due to time constraints, Item D 2017 Business Plan Review was deferred to the next Corporate Services Committee meeting.

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**E. ADJOURNMENT**

By consensus, the meeting adjourned at 12:00 p.m.

APPROVED:

CERTIFIED CORRECT:

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K. Kozakevich  
RDOS Board Chair

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B. Newell  
Corporate Officer



**Minutes are in DRAFT form and are subject  
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# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

## Environment and Infrastructure Committee

Thursday, January 5, 2017

9:01 a.m.

## Minutes

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### MEMBERS PRESENT:

Chair T. Siddon, Electoral Area "D"

Vice Chair M. Pendergraft, Electoral Area "A"

Director F. Armitage, Town of Princeton

Director M. Bauer, Village of Keremeos

Director T. Boot, District of Summerland

Director M. Brydon, Electoral Area "F"

Director G. Bush, Electoral Area "B"

Director E. Christensen, Electoral Area "G"

Director B. Coyne, Electoral Area "H"

Director R. Hovanes, Town of Oliver

Director A. Jakubeit, City of Penticton

Director H. Konanz, City of Penticton

Director K. Kozakevich, Electoral Area "E"

Director A. Martin, City of Penticton

Director S. McKortoff, Town of Osoyoos

Director J. Senten, City of Penticton

Director T. Schafer, Electoral Area "C"

Director P. Waterman, District of Summerland

### MEMBERS ABSENT:

### STAFF PRESENT:

B. Newell, Chief Administrative Officer

C. Malden, Manager of Legislative Services

L. Bloomfield, Engineer

C. Baughen, Solid Waste Management Coordinator

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### A. APPROVAL OF AGENDA

#### **RECOMMENDATION 1**

#### **It was MOVED and SECONDED**

THAT the Agenda for the Environment and Infrastructure Committee Meeting of January 5, 2017 be adopted. - **CARRIED**

---

### B. CLOSED SESSION

#### **RECOMMENDATION 2**

By consensus, in accordance with Section 90(1)(e) of the *Community Charter*, the Board closed the meeting to the public on the basis of the acquisition, disposition or expropriation of land or improvements, if the Board considers that disclosure could reasonably be expected to harm the interests of the Regional District.

The meeting was closed to the public at 9:02

By consensus, the meeting was opened to the public at 9:46 a.m.

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**C. ADJOURNMENT**

By consensus, the Environment and Infrastructure Committee meeting of January 5, 2017 adjourned at 9:46 a.m.

APPROVED:

CERTIFIED CORRECT:

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T. Siddon  
Environment and Infrastructure Committee Chair

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B. Newell  
Chief Administrative Officer



**Minutes are in DRAFT form and are subject  
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## **REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN BOARD of DIRECTORS MEETING**

Minutes of the Board Meeting of the Regional District of Okanagan-Similkameen (RDOS) Board of Directors held at 12:30 p.m. Thursday, January 5, 2017 in the Boardroom, 101 Martin Street, Penticton, British Columbia.

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### **MEMBERS PRESENT:**

Chair K. Kozakevich, Electoral Area "E"  
Vice Chair M. Bauer, Village of Keremeos  
Director M. Pendergraft, Electoral Area "A"  
Director A. Jakubeit, City of Penticton  
Director F. Armitage, Town of Princeton  
Director T. Boot, District of Summerland  
Director M. Brydon, Electoral Area "F"  
Director G. Bush, Electoral Area "B"  
Director E. Christensen, Electoral Area "G"

Director B. Coyne, Electoral Area "H"  
Director R. Hovanes, Town of Oliver  
Director H. Konanz, City of Penticton  
Director A. Martin, City of Penticton  
Director S. McKortoff, Town of Osoyoos  
Director J. Sentes, City of Penticton  
Director T. Schafer, Electoral Area "C"  
Director T. Siddon, Electoral Area "D"  
Director P. Waterman, District of Summerland

### **MEMBERS ABSENT:**

### **STAFF PRESENT:**

B. Newell, Chief Administrative Officer  
C. Malden, Manager of Legislative Services

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### **A. APPROVAL OF AGENDA**

#### **RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)**

#### **IT WAS MOVED AND SECONDED**

THAT the [Agenda](#) for the RDOS Board Meeting of January 5, 2017 be adopted as amended to remove item D2 Petition to Enter Naramata Water Service Area. - **CARRIED**

#### **1. Consent Agenda – Corporate Issues**

##### **a. Corporate Services Committee – December 15, 2016**

*THAT the Minutes of the December 15, 2016 Corporate Services Committee be received.*

##### **b. Community Services Committee – December 15, 2016**

*THAT the Minutes of the December 15, 2016 Community Services Committee be received.*

##### **c. Environment and Infrastructure Committee – December 15, 2016**

*THAT the Minutes of the December 15, 2016 Environment and Infrastructure Committee be received.*

##### **d. RDOS Regular Board Meeting – December 15, 2016**

*THAT the minutes of the December 15, 2016 RDOS Regular Board meeting be adopted.*

**RECOMMENDATION 2 (Unweighted Corporate Vote – Simple Majority)**  
**IT WAS MOVED AND SECONDED**

THAT the Consent Agenda – Corporate Issues be adopted. - **CARRIED**

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2. Consent Agenda – Development Services
  - a. Development Variance Permit Application – S. Lugg, 17633 103<sup>rd</sup> Street, Electoral Area “A”
    - i. Permit No. A2016.124-DVP

*THAT the Board of Directors approve Development Variance Permit No. A2016.124-DVP.*

- b. Development Variance Permit Application – S. & W. Trusler, 2430 Naramata Road, Electoral Area “E”
      - i. Permit No. E2016.128-DVP

*THAT the Board of Directors approve Development Variance Permit No. E2016.128-DVP.*

**RECOMMENDATION 3 (Unweighted Rural Vote – Simple Majority)**  
**IT WAS MOVED AND SECONDED**

THAT the Consent Agenda – Development Services be adopted. - **CARRIED**

---

**B. DEVELOPMENT SERVICES – Rural Land Use Matters**

1. Zoning Bylaw Amendment – South Okanagan Ventures Ltd., 8472 Gallagher Lake Frontage Road, Electoral Area “C”
  - a. Bylaw No. 2453.29, 2016

To facilitate the development of 27 new modular home sites.

**RECOMMENDATION 4 (Unweighted Rural Vote – Simple Majority)**  
**It was MOVED and SECONDED**

THAT Bylaw No. 2453.29, 2016, Electoral Area “C” Zoning Amendment Bylaw be adopted. - **CARRIED**

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2. Zoning Bylaw Amendment – Klein, 8307 Highway 97, Electoral Area “C”
  - a. Bylaw No. 2453.30, 2016

To create a new SH4 zone to restore “gift shop” use.

**RECOMMENDATION 5 (Unweighted Rural Vote – Simple Majority)**

**It was MOVED and SECONDED**

THAT Bylaw No. 2453.30, 2016, Electoral Area “C” Zoning Amendment Bylaw be adopted. - **CARRIED**

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3. Zoning Bylaw Amendment – N. South & I. Mant, 2255 Naramata Road, Electoral Area “E”
  - a. Bylaw No. 2459.21, 2016
  - b. Public Hearing Report – December 19, 2016
  - c. Responses Received

To allow for the conversion of an existing dwelling into a winery and farm equipment storage and into accommodation on the second storey.

Chair Kozakevich advised that the public hearing report reflected an accurate account of what took place at the public hearing held on December 19, 2016.

**RECOMMENDATION 6 (Unweighted Corporate Vote – Simple Majority)**

**It was MOVED and SECONDED**

THAT the public hearing report be received. - **CARRIED**

**RECOMMENDATION 7 (Unweighted Rural Vote – 2/3 Majority)**

**It was MOVED and SECONDED**

THAT Bylaw No. 2459.21, 2016, Electoral Area “E” Zoning Amendment Bylaw be read a third time and adopted. – **CARRIED**

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4. Town of Oliver Draft Official Community Plan (OCP) Bylaw No. 1370 Acceptance of Amended Regional Context Statement  
Prior to the implementation of a new Official Community Plan (OCP) Bylaw by the Town of Oliver, “acceptance” of a revised Regional Context Statement (RCS) by the Regional District Board of Directors is required.

**RECOMMENDATION 8 (Unweighted Corporate Vote – Simple Majority)**

**It was MOVED and SECONDED**

THAT the Board of Directors resolves to accept the Town of Oliver’s Regional Context Statement; and

THAT staff are directed to advise the Town of Oliver of this resolution in accordance with Section 448(2) of the *Local Government Act*. - **CARRIED**

---

## 5. Request for Proposal Award – Electoral Area “F” OCP Review

### **RECOMMENDATION 9** (Weighted Corporate Vote – Simple Majority)

#### **It was MOVED and SECONDED**

THAT the Board of Directors award the Electoral Area “F” Official Community Plan Review and Update project to EcoPlan International Inc. in the amount of \$109,293.00 (plus taxes); and further,

THAT the Board of Directors authorize the Chair and Chief Administrative Officer to execute a contracting services agreement with EcoPlan International Inc.

**CARRIED**

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## C. FINANCE

1. Naramata Library Capital Works Reserve Expenditure Bylaw
  - a. Bylaw No. 2768, 2017

### **RECOMMENDATION 10** (Weighted Corporate Vote – 2/3 Majority)

#### **It was MOVED and SECONDED**

THAT Bylaw No. 2768, 2017, Naramata Library Capital Works Reserve Fund Expenditure Bylaw authorizing up to \$50,000 for roof improvements on all buildings on the library property be read a first, second and third time and be adopted. - **CARRIED**

---

2. RDOS 2017-2021 Five Year Financial Plan Bylaw No. 2767, 2017
  - a. Bylaw No. 2767, 2017
  - b. 2017 – 2021 Five Year Financial Plan

### **RECOMMENDATION 11** (Weighted Corporate Vote – Simple Majority)

#### **It was MOVED and SECONDED**

THAT Bylaw No. 2767, 2017, Regional District of Okanagan Similkameen 2017-2021 Five Year Financial Plan, be read a first time. – **CARRIED**

Opposed: Director Konanz

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**D. OFFICE OF THE CAO****1. West Bench Water Meter Rates**

- a. West Bench Water Rates Public Meeting – Record of Meeting dated November 24, 2016

This item was recommended at the December 15, 2016 Environment and Infrastructure Committee meeting and brought forward to the Board for endorsement.

**RECOMMENDATION 12 (Weighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors adopt Rate Option 4 contained within the December 15, 2016 report from the Chief Administrative Officer, that being a formula of 70% of revenue from fixed charges (\$63.47/month); 30% from variable charges (\$0.309/cm<sup>3</sup>). 50% discount on variable charge for farm customers (\$0.154/cm<sup>3</sup>); and further,

THAT the rate structure be reflected in the 2017 RDOS Fees & Charges bylaw, which comes into effect on April 15, 2017. - **CARRIED**

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**2. Petition to Enter Naramata Water Service Area**

This item was removed from the agenda.

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**3. Policing – Keremeos Area**

- a. Letter from Village of Keremeos – December 16, 2016
- b. Letter from Lower Similkameen Indian Band – December 12, 2016

**RECOMMENDATION 13 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Regional District provide a letter of support to the Lower Similkameen Indian Band/Village of Keremeos request for additional policing in the Keremeos, BC, Detachment. - **CARRIED**

---

**4. Southern Interior Local Government Association (SILGA) Resolutions**

- a. Call for Resolutions
-

**RECONSIDERATION OF A MATTER FROM DECEMBER 15, 2016 BOARD MEETING:**

In accordance with the Board Procedure Bylaw, the Chair may require Board reconsideration of a matter which was a subject of a vote at the same meeting or the meeting following the original vote. Chair Kozakevich requested consideration of the matter of Electoral Area “G” Community Works Gas Tax Expenditure – Keremeos Irrigation District Water Meter Installation which was considered and voted on at the December 15, 2016 Board Meeting, at which two Directors were not present in the room and missed the vote.

5. Electoral Area “G” Community Works Gas Tax Expenditure – Keremeos Irrigation District Water Meter Installation
  - a. Bylaw No. 2766, 2016
  - b. Letters of Support

**RECOMMENDATION 14 (Weighted Corporate Vote – 2/3 Majority)****It was MOVED and SECONDED**

THAT Bylaw 2766, 2016 Electoral Area ‘G’ Community Works Gas Tax Reserve Fund Expenditure Bylaw be read a first, second and third time, and be adopted.

**CARRIED**

Opposed: Directors Martin, Konanz, Sentes, Brydon

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**E. CAO REPORTS**

1. Verbal Update

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**F. OTHER BUSINESS**

1. Chair’s Report

- 
2. Directors Motions

**It was MOVED and SECONDED**

THAT the Board of Directors send a letter to the South Okanagan Medical Foundation recommending that the new hospital tower be named in recognition of David Kampe.

**- CARRIED**

- 
3. Board Members Verbal Update
-

**G. ADJOURNMENT**

By consensus, the meeting adjourned at 2:06 p.m.

APPROVED:

CERTIFIED CORRECT:

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K. Kozakevich  
RDOS Board Chair

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B. Newell  
Corporate Officer

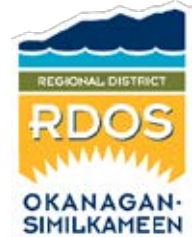
## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Development Variance Permit Application — Electoral Area “F”



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### Administrative Recommendation:

**THAT the Board of Directors approve Development Variance Permit No. F2016.131–DVP**

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Purpose: To formalize the siting of an existing retaining wall.

Owners: Kerry Klamut Folio: F-06611.085

Civic: 3861 Solana Crescent Legal: Lot 17, DL 2497, ODYD, Plan 13181

OCP: Low Density Residential (LR) Zone: Residential Single Family One Site Specific (RS1s)

Requested To vary the minimum front parcel line setback for an accessory structure (retaining wall) from 7.5  
Variances: metres to 0.0 metres, respectively, as measured to the outermost projection.

---

### Proposed Development:

This application seeks to reduce the minimum front parcel line setback for an accessory structure from 7.5 metres to 0.0 metres, in order to formalize the siting of an existing retaining wall.

The existing retaining wall structure is a single structure containing a lower and upper portion measuring approximately 2.2 meters at its highest point, as measured from the bottom of the lower portion to the top of the upper portion.

In support of the application, the owner has stated that “due to slope of lot, wall was needed to retain edge of driveway.”

### Site Context:

The 1,135 m<sup>2</sup> subject property is situated on the south side of Solana Crescent, near Sage Mesa Drive, approximately 1.9 km north of the City of Penticton boundary and 280 metres west of Okanagan Lake. In addition to the subject retaining wall, the property contains a “residential building” and a shed. Adjacent properties are characterized as being low density residential properties typical of a suburban neighbourhood.

### Background:

The subject property was created by a subdivision deposited in the Land Title Office on May 10, 1963, and a building permit for a “residential building” was issued on September 15, 2015.

On November 7, 2016, the owner submitted a Building Permit application for the existing retaining wall, after being advised August 24, 2016 that a building permit is required.

---

On January 8, 2015, the Regional Board adopted Bylaw No. 2461.07, 2014, in order to permit a "residential building" as a principal use on the property.

Under the Electoral Area "F" Zoning Bylaw, the subject property is zoned Residential Single Family One Site Specific (RS1s), wherein a retaining wall is permitted as "accessory buildings and structures, subject to Section 7.13".

Further, Section 4.0 defines "structure" to mean "any construction fixed to, supported by or sunk into land or water but does not include concrete or asphalt paving or similar surfacing at grade."

As per Building Bylaw No. 2333, 2005, a Building Permit is required for the existing retaining wall as it exceeds 1.2 metres in height, and as the upper and lower portions of the retaining wall (each less than 1.2 metres in height) are not sufficiently separated to be considered two discreet structures.

On January 9, 2017, the Ministry of Transportation advised that a provincial setback permit is not required for the proposal, as "the portion of the wall that encroaches into the road right-of-way is appurtenant to the driveway" and "the Ministry has no concerns".

#### **Public Process:**

Adjacent property owners will have received notification of this application with written comments regarding the proposal being accepted until the commencement of the regular Board meeting.

#### **Analysis:**

When assessing variance requests a number of factors are generally taken into account. These include: the intent of the zoning; the presence of any potential limiting physical features on the subject property; established streetscape characteristics; and whether the proposed development will have a detrimental impact upon the amenity of the area and/or adjoining uses.

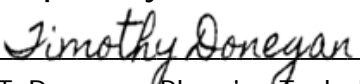
Generally, development within a front setback is considered to represent poor streetscape design and is not supported by Administration. However, in this instance, the retaining wall is located at or below natural grade and will not detract from the existing Solana Crescent streetscape – which is generally absent of structures in the front setback.

In addition, Administration recognises that the slope of the parcel somewhat constrains the development of the driveway; that the retaining wall is consistent with zoning; and that the reduction of the front parcel line setback is unlikely to adversely impact vehicle movements along Solana Crescent (i.e. by reducing site lines or visibility) or pedestrian access along the road shoulder.

#### **Alternatives:**

- .1 THAT the Board of Directors deny Development Variance Permit No. F2016.131-DVP; or
- .2 THAT the Board of Directors defers making a decision and directs that the proposal be considered by the Electoral Area "F" Advisory Planning Commission (APC).


**Respectfully submitted:**

  
T. Donegan, Planning Technician

**Endorsed by:**

  
C. Garrish, Planning Supervisor

**Endorsed by:**

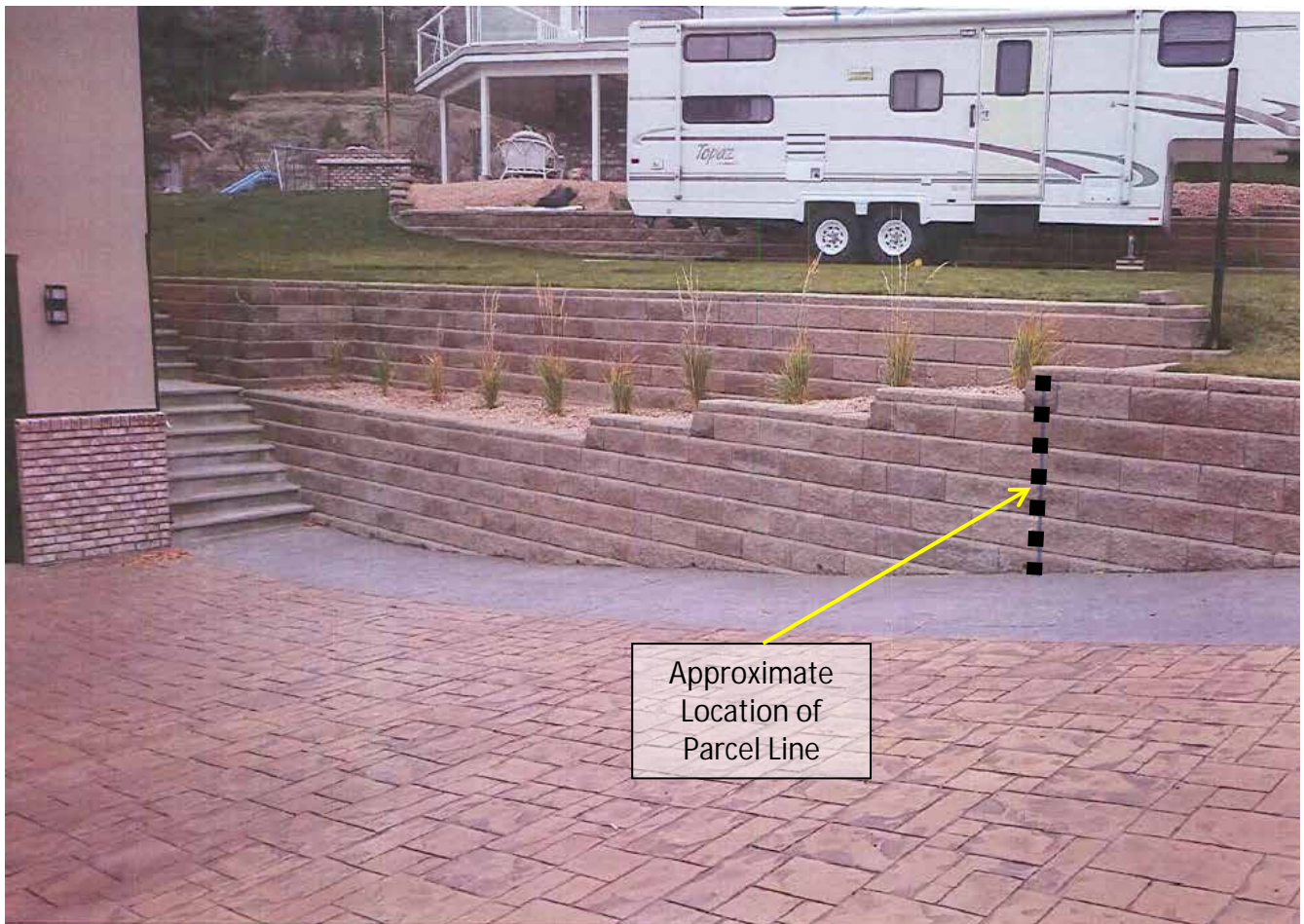
  
D. Butler, Dev. Services Manager

Attachments: No. 1 – Applicant's Site Photo

No. 2 – Google Street View

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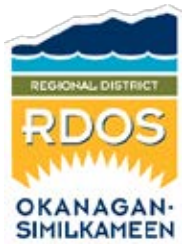
Attachment No. 1 – Applicant's Site Photo





Attachment No. 2 – Street View (Google Earth)





# Development Variance Permit

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FILE NO.: F2016.131-DVP

Owner: Kerry Klamut  
Site 41, Comp. 16, RR#3  
Penticton, BC V2A-7K8

## GENERAL CONDITIONS

1. This Development Variance Permit is issued subject to compliance with all of the bylaws of the Regional District of Okanagan-Similkameen applicable thereto, except as specifically varied or supplemented by this Permit.
2. The land described shall be developed strictly in accordance with the terms and conditions and provisions of this Permit, and any plans and specifications attached to this Permit that shall form a part thereof.
3. Where there is a conflict between the text of the permit and permit drawings or figures, the drawings or figures shall govern the matter.
4. This Development Variance Permit is not a Building Permit.

## APPLICABILITY

5. This Development Variance Permit is substantially in accordance with Schedules 'A', 'B', 'C', and 'D', and applies to and only to those lands within the Regional District described below, and any and all buildings, structures and other development thereon:

Legal Description: Lot 17, Plan KAP13181, District Lot 2497, ODYD

Civic Address: 3861 Solana Crescent, Area "F"

Parcel Identifier (PID): 002-668-467 Folio: F-06611.085

## CONDITIONS OF DEVELOPMENT

6. The land specified in Section 5 may be developed in accordance with the following variances to the Electoral Area "F" Zoning Bylaw No. 2461, 2008, in the Regional District of Okanagan-Similkameen:
  - a) The minimum front parcel line setback for an accessory structure (retaining wall), as prescribed at Section 11.1.6(b)(i), is varied:
    - i) from: 7.5 metres.



to: 0.0 metres, as measured to the outermost projection and as shown on Schedule 'B'.

7. **COVENANT REQUIREMENTS**

- a) Not Applicable

8. **SECURITY REQUIREMENTS**

- a) Not applicable

9. **EXPIRY OF PERMIT**

The development shall be carried out according to the following schedule:

- a) In accordance with Section 504 of the *Local Government Act* and subject to the terms of the permit, if the holder of this permit does not substantially start any construction with respect to which the permit was issued within two (2) years after the date it was issued, the permit lapses.
- b) Lapsed permits cannot be renewed; however, an application for a new development permit can be submitted.

Authorising resolution passed by the Regional Board on \_\_\_\_\_, 2017.

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B. Newell, Chief Administrative Officer

# Regional District of Okanagan-Similkameen

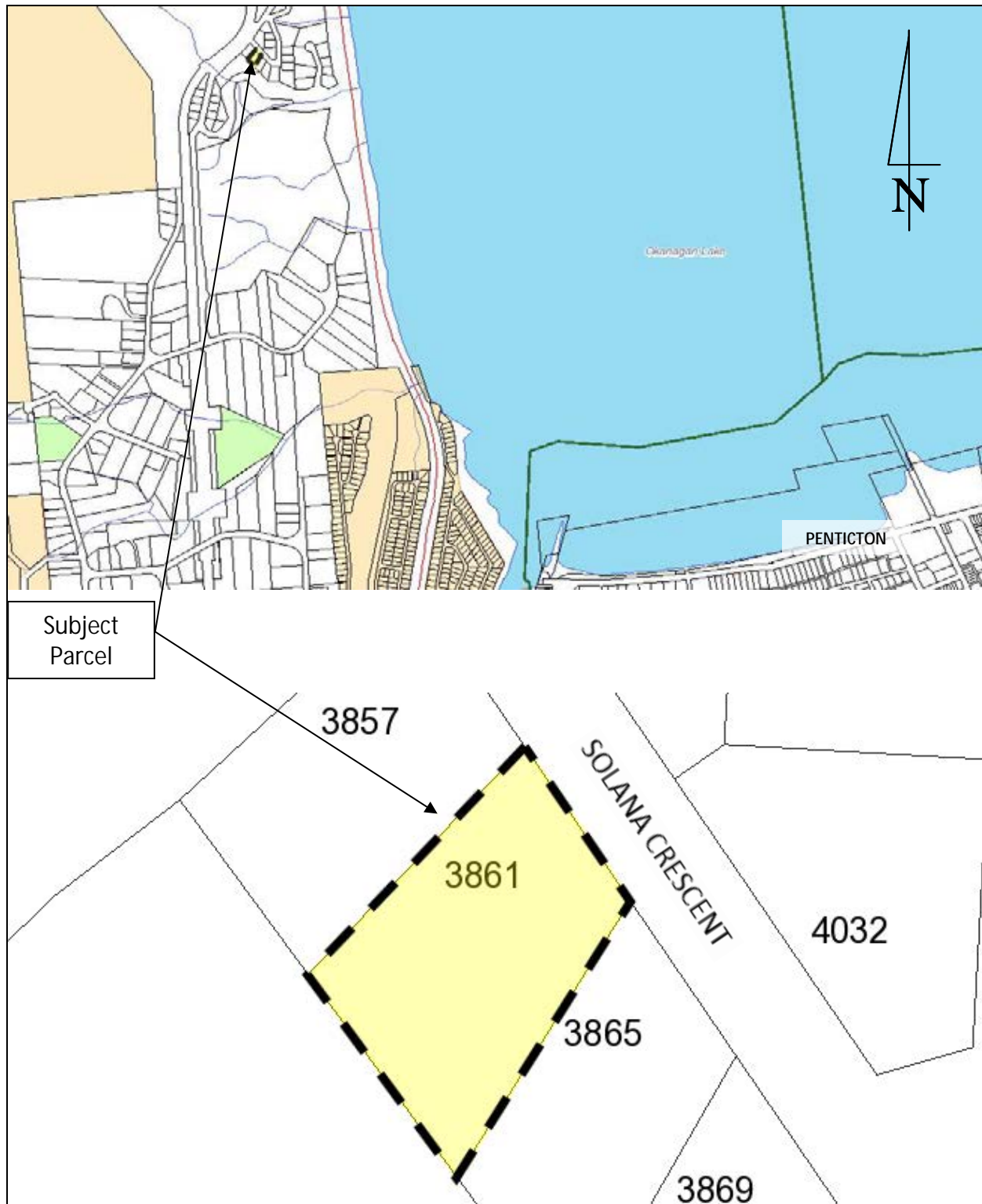
101 Martin St, Penticton, BC, V2A-5J9  
Tel: 250-492-0237 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)



Development Variance Permit

File No. F2016.131-DVP

Schedule 'A'



# Regional District of Okanagan-Similkameen

101 Martin St, Penticton, BC, V2A-5J9

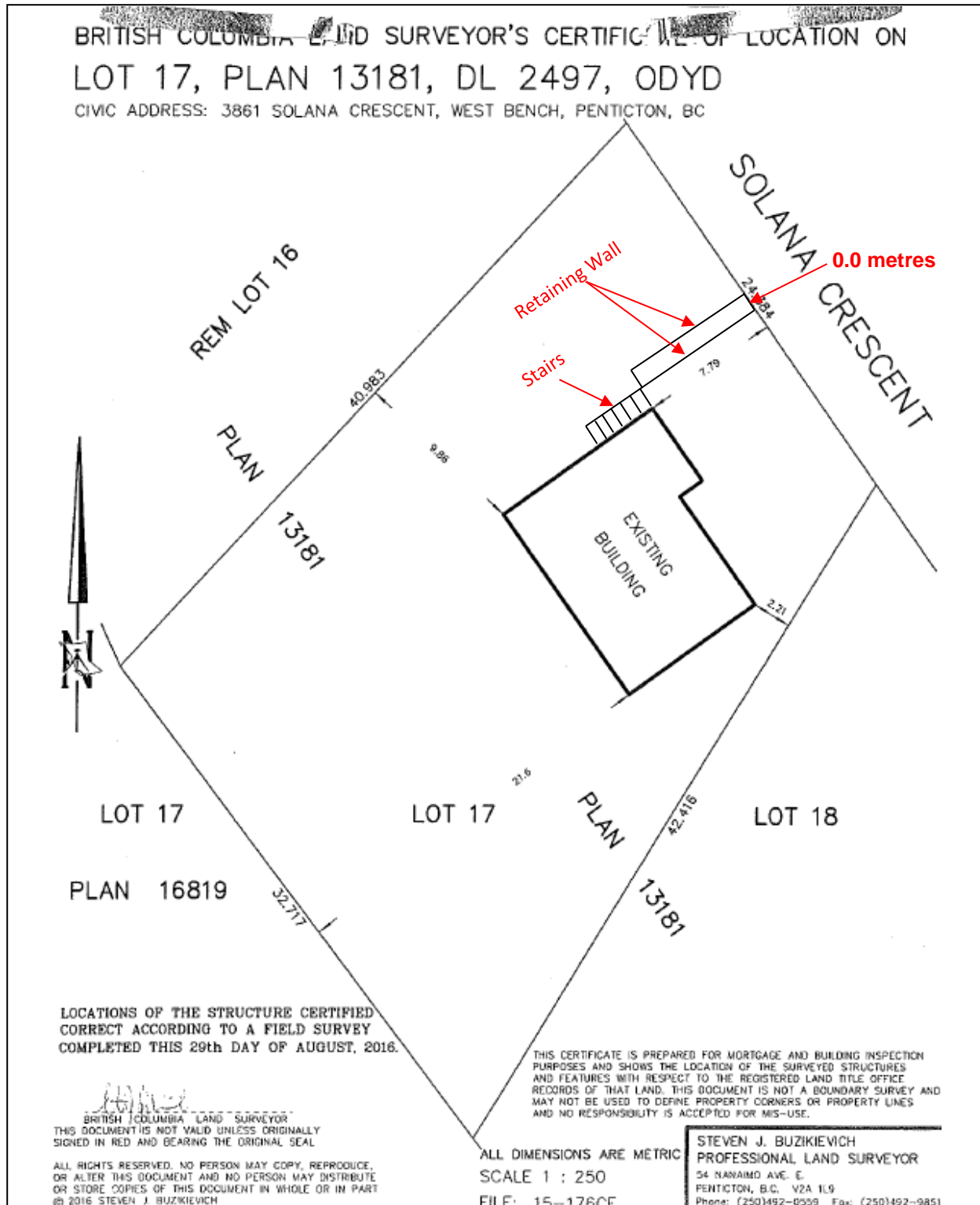
Tel: 250-492-0237 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)



Development Variance Permit

File No. F2016.131-DVP

Schedule 'B'



File No. F2017.131-DVP

Page 4 of 4

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**TYPE:** Zoning Bylaw Amendment - Electoral Area "F"



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### Administrative Recommendation:

**THAT Bylaw No. 2460.02, 2014, Electoral Area "F" Official Community Plan Amendment Bylaw and Bylaw No. 2461.03, 2014, Electoral Area "F" Zoning Amendment Bylaw be read a third time.**

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Purpose: To rezone a portion of the property to formalize current and potential tourist accommodation uses.

Owner: Punta Norte Guest House Ltd      Agent: N/A      Folio: F- 06709.050

Legal: Lot 14, Plan KAP48437, District Lot 2710, SDYD      Civic: 365 Callan Road

OCP: Small Holdings (SH)      Proposed OCP: part Commercial (C)

Zoning: Small Holdings Two (SH2)      Proposed Zoning: part Tourist Commercial Five (CT5) (in part)

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### Proposal:

This application is seeking to formalize the existing Punta Norte Guest House operation, allow for the provision of up to 10 tourist accommodation units as well as special events such as weddings and other gatherings.

Specifically, it is being proposed to amend the OCP land use designation and zoning on the northern portion, approximately 8.6 ha in area of the subject property containing the La Punta Norte Guest House development to a new Tourist Commercial Five (CT5) zone.

### Site Context:

The subject property is approximately 12.96 ha in size, is located adjacent to Okanagan Lake to the east of Hwy 97 and is approximately 180 metres north of the District of Summerland's northern boundary.

Adjacent properties are characterized as large Resource Area (RA) zoned parcels. There is some agricultural development on the property to the south and development on the property immediately to the west of the subject property. The majority of the adjacent areas remain undeveloped.

The subject property is not connected to community water or sewer, nor is it within a fire district protection area. The fire rating is noted as 'high'.

### Background:

In 2004 building permits were issued for a single family home and detached garage on the subject property. In 2004, there was also a Development Variance Permit (DVP) issued to allow "6 sleeping

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units having a maximum area of 251 m<sup>2</sup> (2701 sq.ft.)” that increased, from four bedrooms, the number of allowable Bed & Breakfast rooms under the Zoning Bylaw.

In 2008, a Building Permit was issued for a ‘suite’ located above the detached garage. The suite was not permitted to contain a kitchen. However, it appears through the website that this suite is self-contained, including a kitchen. At a meeting with the owner in September 2013, it was also revealed that an office room had also been converted to be used as tourist accommodation.

In 2013, information was received by the Regional District that other commercial uses such as weddings, and other social ‘assemblies’ were taking place on the property, which are not permitted under the SH2 zone. The owner was informed that these uses were not permitted which, in part, precipitated this application.

To accommodate the proposed use a new Commercial Tourist Zone has been created (CT5) which permits tourist accommodation of up to 10 units. The proposed 10 tourist accommodation units include the current dwelling unit as tourist accommodation if desired by the owner. As well, an addition to the general parking regulations will be added to include one parking stall for each tourist accommodations unit as well as 1 per 4 seats or 15 m<sup>2</sup> of customer service area in any eating and drinking establishments.

At its meeting of March 6, 2014, the Electoral Area “F” Advisory Planning Commission (APC) resolved to recommend to the RDOS Board that the proposed rezoning be approved with the following conditions:

*that this proposal meets the requirements for waste water treatment, for safety such as fire protection, wedding receptions and highway access from the receptions, that this proposal is accepted at the public hearing that the Summerland Municipal Council is made aware of this proposal.*

At its meeting of May 8, 2014, the Regional Board resolved to approve first and second reading of the amendment bylaws and directed that prior to the scheduling of a public hearing being scheduled, the following conditions be met:

- a fire risk assessment including developing of an implementation strategy, be prepared by a qualified professional be submitted;
- a water quality and quantity report prepared by a qualified professional confirming that the current water system can adequately provide water for the commercial operations be submitted; and
- a complete Building Permit application be submitted.

At its meeting of August 6, 2015, the Electoral Area “F” APC considered a revised proposal but re-confirmed its previous concerns and conditions. proposal to amend the zoning of the subject property to a Small Holdings Two Site Specific (SH2s) to allow all the same uses as what was proposed for the CT5 zone.

At its meeting of February 11, 2016, the Board resolved to place a Notice on Title on the subject property as the building permit issues had not yet been addressed by the applicant on recent upgrades.

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By November 2016, the last of the rezoning conditions, that being a completed building permit application, were met by the applicant. A Public Hearing was held on November 17, 2016, where two (2) members of the public attended.

All comments received through the public process, including APC minutes are compiled and included as a separate item on the Board Agenda.

**Referrals:**

Approval from the Ministry of Transportation and Infrastructure (MoTI) will be required prior to adoption as the proposal is situated within 800 metres of a controlled highway.

**Analysis:**

The primary consideration in the assessment of this application is the merit of amending the land use for a portion of the subject property from a Small Holdings to a Tourist Commercial zone. Small Holdings designations generally encompasses larger rural residential properties; whereas, a Tourist Commercial zone is intended to service the tourist industry.

The current commercial enterprise, the La Punta Norte Guest House, has evolved over the past decade to a successful tourist accommodation and facility operation. The proposed amendment will allow greater commercial flexibility for the owner.

The proposed Bylaw Amendments will permit the owner to either continue to operate the Guest House operation either as a live in owner / bed and breakfast operator or to rent out a total of 10 complete tourist accommodation units without the need to live on site.

The amendment to a CT5 zone more adequately reflects the current and potential use of La Punta Norte Guest House, therefore is supported by Administration. Administration recognizes that rezoning the property to CT5 does not eliminate the need for the owner to meet other Provincial licencing requirements.


**Alternative:**

THAT the Board of Directors rescind first and second reading of Amendment Bylaw Nos. 2460.02, 2014 and 2461.03, 2014, and abandon the bylaws.

**Respectfully submitted**

*E.Riechert*  
E.Riechert, Planner

**Endorsed by:**

  
C. Garrish, Planning Supervisor

**Endorsed by:**

Donna Butler  
D. Butler, Dev. Services Manager

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2460.02, 2014**

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**A Bylaw to amend the Electoral Area 'F'  
Official Community Plan Bylaw No. 2460, 2008**

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The REGIONAL BOARD of the Regional District of Okanagan-Similkameen in open meeting assembled, ENACTS as follows:

1. This Bylaw may be cited for all purposes as the "Electoral Area 'F' Okanagan Lake West, West Bench Official Community Plan Amendment Bylaw No. 2460.02, 2014."
2. The Official Community Plan Bylaw Map, being Schedule 'B' of the Electoral Area 'F' Official Community Plan Bylaw No. 2460, 2008, is amended by changing the land use designation of the land described as part of Lot A, District Lot 2695, ODYD, Plan EPP5204, and shown shaded on Schedule 'X', which forms part of this Bylaw, from Small Holdings (SH) to Commercial (C).

READ A FIRST AND SECOND time this 8<sup>th</sup> day of May, 2014.

PUBLIC HEARING held this \_\_\_ day of \_\_\_\_\_ 2017.

READ A THIRD time this \_\_\_ day of \_\_\_\_\_, 2017.

ADOPTED this \_\_\_ day of \_\_\_\_\_, 2017.

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Board Chair

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Chief Administrative Officer

# Regional District of Okanagan-Similkameen

101 Martin St, Penticton, BC, V2A-5J9

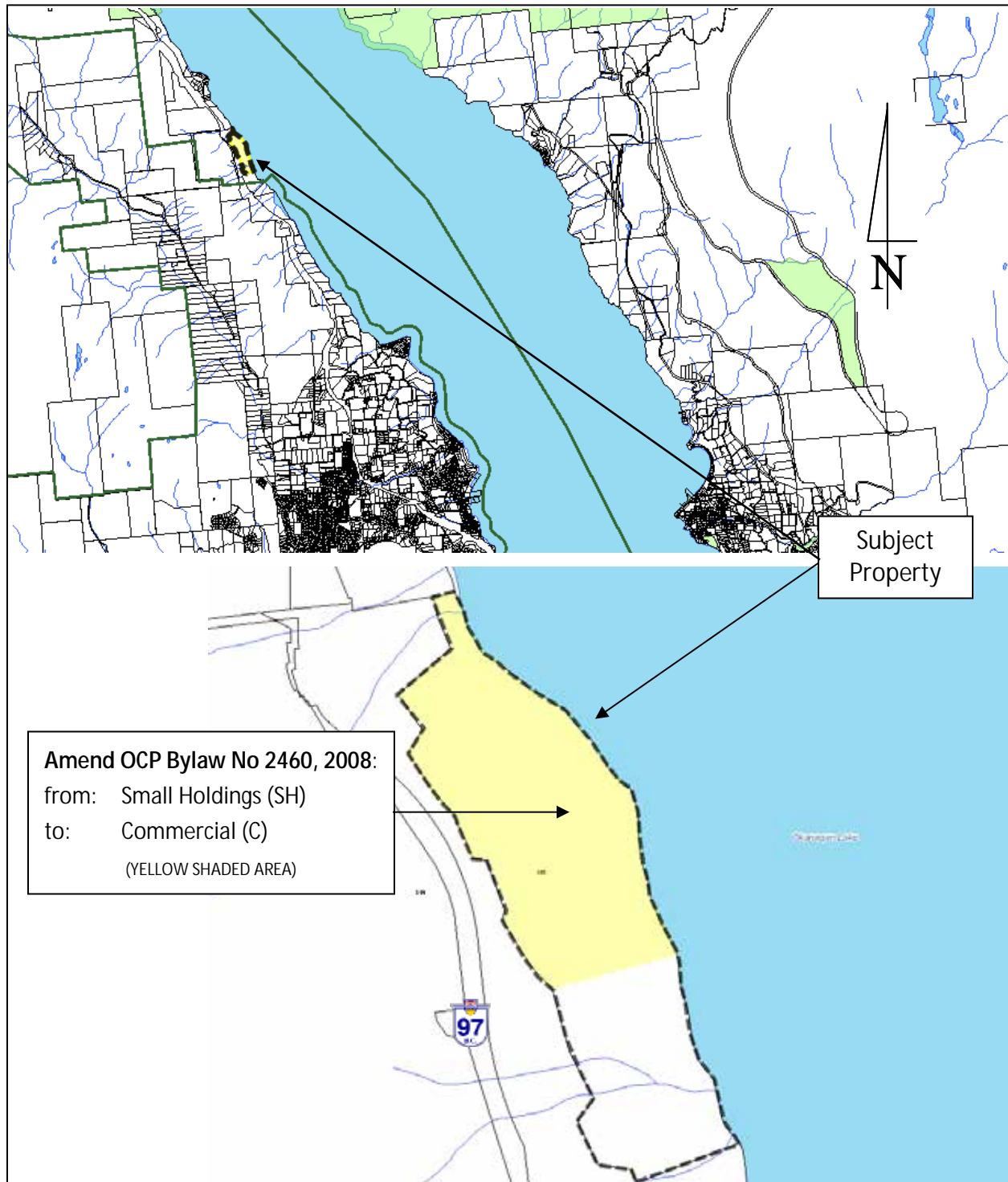
Tel: 250-492-0237 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)



Amendment Bylaw No. 2460.02, 2014

Project No: F2014.001-ZONE

## Schedule 'X'





## PUBLIC HEARING REPORT



**TO:** Regional Board of Directors

**FROM:** Chair Michael Brydon, Electoral Area "F"

**DATE:** November 17, 2016

**RE:** Public Hearing Report on Amendment Bylaw Nos. 2460.02 & 2461.04, 2014

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### Purpose of Amendment Bylaw:

To amend the Official Community Plan and Zoning of the subject property in order to introduce a commercial zone that will provide for tourist accommodation up to 10 units and allow for accessory uses such as assembly, retail, entertainment and recreational facilities.

### Public Hearing Overview:

The Public Hearing for Amendment Bylaw Nos. 2460.02 and 2461.04, 2016, was convened on Thursday, November 17, 2016, at 7:00 pm, at the Summerland Library, 9533 Main Street.

There were two (2) members of the public present.

Members of the Regional District Board present were:

- Chair Michael Brydon

Members of the Regional District staff present were:

- Evelyn Riechert, Planning Supervisor
- Nona Lynn, Recording Secretary

Chair Brydon called the Public Hearing to order at 7:00 pm at the Summerland Library, Summerland, BC, pursuant to Section 464, 465 & 468 of the *Local Government Act* in order to consider Amendment Bylaw Nos. 2460.02 & 2461.04, 2014.

In accordance with Section 466, the time and place of the public hearing was advertised in the November 2 and 9<sup>th</sup> editions of The Penticton Western.

Copies of reports and correspondence received related to Amendment Bylaw Nos. 2460.02 & 2461.04, 2014, were available for viewing at the Regional District office during the required posting period.

### Summary of Representations:

There were no written briefs submitted at the public hearing.

**Chair Brydon** called a first time for briefs and comments from the floor and noted that a binder is available which includes all written comments received to date and anyone wishing to review the comments could do so.

E. Riechert, Planner, outlined the proposed amendment bylaws.

Chair Brydon asked if anyone wished to speak to the proposed bylaw.

Chuck Edwards, 101 - 484 Maurice Street Penticton, questions if only part of the proposal will be rezoned.

Chair Brydon, explained that it is only a partial rezoning.

E. Riechert, Planner, clarified that this is a split zone application.

Dick Selles, across highway from subject property, expressed support of the application.

Chair Brydon asked a second time if there was anyone who wished to speak further to the proposed bylaw.

Chair Brydon asked a third time if there was anyone who wished to speak further to the proposed bylaw and hearing none, declared the public hearing closed at 7:11 p.m.

Recorded by:

Nona Lynn

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Nona Lynn  
Recording Secretary

Confirmed:

*ERiechert*

---

Evelyn Riechert  
Planner

Confirmed:

Michael Brydon

---

Michael Brydon  
Chair



BRITISH  
COLUMBIA

Ministry of Transportation  
and Infrastructure

DEVELOPMENT APPROVALS  
PRELIMINARY BYLAW  
COMMUNICATION

Your File #: F2014.001-ZONE -  
La Punta Norte  
eDAS File #: 2014-00384  
Date: February 3, 2014

Regional District Okanagan-Similkameen  
101 Martin Street  
Penticton, BC V2A 5J9

Attention: Lauri A Feindell, Planning Secretary

Re: Proposed Bylaw 2460/2461 for:  
Lot A, District Lot 2695, ODYD, PLAN EPP5204  
365 Highway 97 North, Summerland

Preliminary Approval is granted for the rezoning for one year pursuant to section 52(3)(a) of the *Transportation Act*.

If you have any questions please feel free to call Rob Bitte at (250) 490-2280.

Yours truly,

Robert Bitte  
District Development Technician

Local District Address

Penticton Area Office

102 Industrial Place  
Penticton, BC V2A 7C8  
Canada

Phone: (250) 490-8200 Fax: (250) 490-2231

## Lauri Feindell

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**From:** Evelyn Riechert  
**Sent:** February-21-14 12:54 PM  
**To:** Lauri Feindell  
**Subject:** FW: Punte Norte rezoning - comments

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**From:** Laura Walton  
**Sent:** February-21-14 12:17 PM  
**To:** Evelyn Riechert  
**Subject:** Punte Norte rezoning - comments

Hi.

After reviewing the file these are my comments:

1. The rooms that were part of the dwelling and did not form a bed and breakfast "suite" will have to be verified that fire separations with an effective 45 min fire resistance rating are in place
2. The fire alarm should be adequate but verification will likely be required that all rooms are protected
3. Septic seems to be approved for 10 bedrooms and there is an additional letter stating that the system will handle the extra suite in the garage
4. A building permit will be required to convert the use with as built drawings
5. Engineer or Architect involvement may be required to confirm fire separations set out in item 1 (previous engineer was David Craig and he may be able to do this by letter).



*Laura Walton, RBO*  
Building Inspection Services Supervisor  
101 Martin Street, Penticton, BC, V2A 5J9  
Telephone 250-490-4122  
E-mail [lw Walton@rdos.bc.ca](mailto:lw Walton@rdos.bc.ca)  
[www.rdos.bc.ca](http://www.rdos.bc.ca)



## Lauri Feindell

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**From:** Sandy Croteau  
**Sent:** April-14-14 4:11 PM  
**To:** Lauri Feindell  
**Subject:** RE: La Punta Norte

No issues

Sandy Croteau  
250-490-4230

**From:** Lauri Feindell  
**Sent:** April-14-14 3:52 PM  
**To:** Sandy Croteau; Doug French  
**Cc:** Evelyn Riechert  
**Subject:** La Punta Norte

Please forward any comments you may have to [planning@rdos.bc.ca](mailto:planning@rdos.bc.ca),

**From:** Lauri Feindell  
**Sent:** July-18-13 1:38 PM  
**To:** Sandy Croteau; Doug French  
**Subject:** Bylaw No. 2595

Hi,

Under Section 882 of the *Local Government Act*, when considering an amendment to an OCP, the Regional District must:  
*After first reading of a bylaw under subsection (1), the local government must, in sequence, do the following:*

- (a) consider the plan in conjunction with*
  - (i) its financial plan, and*
  - (ii) any waste management plan that is applicable in the municipality or regional district;*

Sincerely,

*Lauri Feindell*  
*Planning Administrative Assistant,*  
*Development Services*  
*Regional District of Okanagan Similkameen*  
*x: 250-490-4707 f: 250-490-0063*





February 4, 2014

File: 58000-20/101160  
Your File: F2014.001-ZONE

Regional District of Okanagan Similkameen  
101 Martin Street  
Penticton BC V2A 5J9

Attention: Evelyn Riechert, Planner

Re: To amend OCP and Zoning Bylaws on a portion of Lot A, DL 2695,  
ODYD, Plan EPP5204 to facilitate a future subdivision

The Ecosystems Section of the Ministry of Forests, Lands and Natural Resource Operations (FLNRO) provides the following response to the above noted referral.

To ensure proposed activities are planned and carried out with minimal impacts to the environment and in compliance with all relevant legislation, the proponent and approving agency are advised to adhere to guidelines in the provincial best management practices (BMP's) document: Develop with Care: Environmental Guidelines for Urban & Rural Land Development (<http://www.env.gov.bc.ca/wld/BMP/bmpintro.html>).

It is the proponent's responsibility to ensure their activities are in compliance with all relevant legislation.

If you have any other questions or require further information please feel free to contact me.

Yours truly,

Grant Furness  
Ecosystems Section Head

GF/cl



**Lauri Feindell**

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**From:** Cooper, Diana FLNR:EX <Diana.Cooper@gov.bc.ca>  
**Sent:** March-05-14 2:14 PM  
**To:** Planning  
**Subject:** Bylaw Referral - F2014.001-ZONE

Re: OCP/Rezoning Bylaw amendment  
Bylaw No. 2460.02 and 2461.04  
Project Number F2014.001-ZONE (F06709.050)

Hello Lauri,

Thank you for your referral regarding OCP/Rezoning Bylaw amendment for Bylaw No. 2460.02 and 2461.04, Project Number F2014.001-ZONE. We apologise for the delay in responding to this referral. Hayley Bond, who normally answers all referrals, has been inundated with data requests and so I am answering this on her behalf.

Regarding L A DL 2695 OSOYOOS DIVISION YALE DISTRICT PL EPP5204, Provincial records indicate that no known archaeological sites are recorded on the property. However, archaeological potential mapping for the area indicates that the property has high potential to contain unknown archaeological sites.

Archaeological sites (both recorded and unrecorded) are protected under the *Heritage Conservation Act* and must not be altered or damaged without a permit from the Archaeology Branch. Given the potential to contain unknown archaeological sites, a qualified consulting archaeologist (able to hold heritage inspection permits through the Archaeology Branch) should be engaged prior to any land-altering activities to determine if development activities are likely to impact unknown archaeological sites. If the archaeologist determines that development activities will not impact any archaeological deposits, then a permit is not required. I am informing you of this archaeological potential so proponents are aware of the potential risk for encountering a site if they choose to conduct any land-altering activities on the property. Proponents should contact an archaeologist prior to development to conduct an in-field assessment of the property. However, the Archaeology Branch is not requiring the proponent conduct an archaeological study or obtain a permit prior to development of this property. In this instance it is a risk management decision for the proponent.

If any land-altering development is planned and proponents do not contact an archaeologist prior to development, owners and operators should be notified that if an archaeological site is encountered during development, activities must be halted and the Archaeology Branch contacted at 250-953-3334 for direction. If an archaeological site is encountered during development and the appropriate permits are not in place, proponents will be in contravention of the *Heritage Conservation Act* and face possible fines and likely experience development delays while the appropriate permits are obtained. If a permit is required, proponents should be advised that the permit application and issuance process takes approximately eight weeks, and plan their development scheduling accordingly.

Archaeologists may be contacted through the BC Association of Professional Archaeologists ([www.bcapa.ca/](http://www.bcapa.ca/)) or through local yellow pages and online directories. If the land owners/developers have questions, they can visit the Archaeology Branch FAQ page at <http://www.for.gov.bc.ca/archaeology/faq.htm> and the Property Owners and Developers web page at [http://www.for.gov.bc.ca/archaeology/property\\_owners\\_and\\_developers/index.htm](http://www.for.gov.bc.ca/archaeology/property_owners_and_developers/index.htm).

Please review the screenshot of the property below (outlined in yellow). If this does not represent the property as described in the referral, please contact me. The brown colour represents areas of high archaeological potential.

Please let me know if you have any questions regarding this referral.



Kind regards,

Diana



**Diana Cooper** | Archaeologist/Archaeology Inventory Officer

**Archaeology Branch** | Ministry Forests, Lands and Natural Resource Operations  
Unit 3 - 1250 Quadra St, Victoria BC V8W 2K7 | PO Box 9816 Stn Prov Govt, Victoria BC V8W 9W3  
Phone: 250-953-3348 | Fax: 250-953-3340 | Website: <http://www.for.gov.bc.ca/archaeology/>



# RESPONSE SUMMARY

**Bylaw Number: 2461.04, 2014**

☐ Approval Recommended for  
Reasons Outlined Below

X ☐ Interests Unaffected by Bylaw

☐ Approval Recommended Subject to  
Conditions Below

☐ Approval Not Recommended  
Due to Reasons Outlined Below

This proposal appears to be subdivision and rezoning outside of the ALR and the Ministry of Agriculture's interests are unaffected as proposed.

Should there be questions regarding this referral response please call the undersigned.

Signature: Carl Withler P.Ag.

Signed By: \_\_\_\_\_

Agency: Ministry of Agriculture

Title: Regional Agrologist.

Date: January 30th, 2014

**From:** Beaupre, John [<mailto:John.Beaupre@interiorhealth.ca>]

**Sent:** February-21-14 3:34 PM

**To:** Planning

**Cc:** Wilson, Tristin

**Subject:** Amendment Bylaw No. 2461 - RDOS File: F2014.001-Zone IHA File: 002199

Re: Official Community Plan and Zoning Bylaw Amendment for a part of Lot A, DL 2695, ODYD, PI EPP5204.

365 Callan Road

Thank you for the opportunity to provide comment on the above referenced proposed OCP and Zoning Bylaw amendments.

At this time Interior Health recommends against approval of the proposed amendments as there are several outstanding compliance and permitting issues with the current commercial activities on the subject property.

Interior Health has concerns regarding the food service and catering facilities being operated onsite without the proper approvals and permit from Interior Health as required under the Food Premise Regulation (BC Reg. 210/99). We also have concerns regarding the Water Supply System operating onsite as it has none of the required approvals and permits for construction or operation of the water system as required under the Drinking Water Protection Act and the Drinking Water Protection Regulation (BC Reg. 200/2003). In addition, Interior Health also has concerns regarding a noncompliant swimming pool and hot tub being operated onsite without the required approvals and permits for construction and operation as required under the Pool Regulation (BC Reg. 296/210).

Once the above mentioned concerns are addressed to the satisfaction of this office we will be in a position to provide further comment if requested.

In order to facilitate compliance the above mentioned pieces of legislation can be viewed online at [www.bclaws.ca](http://www.bclaws.ca) and the appropriate applications for the owner to complete can be found on our web site at [www.interiorhealth.ca](http://www.interiorhealth.ca) under Your Environment and the applicable tabs.

The initial steps the owner should undertake toward compliance are complete the required applications and then contact the local Environmental Health Officer, Ms. Tristin Wilson at 250-492-4000 extension 2743 or by email at [Tristin.Wilson@interiorhealth.ca](mailto:Tristin.Wilson@interiorhealth.ca)

Please contact me with any questions you may have.  
Thank you.

John C. Beaupre, C.P.H.I.(C)  
Environmental Health Officer  
Interior Health Authority  
Penticton Health Protection  
105 – 550 Carmi Avenue, Penticton, BC, V2A 3G6  
Bus: (250) 770-5540  
Direct: (250) 492-4000 Ext: 2744  
Cell: (250) 809-7356  
Fax: (250) 770-5541  
Email: [john.beaupre@interiorhealth.ca](mailto:john.beaupre@interiorhealth.ca)  
Web: [www.interiorhealth.ca](http://www.interiorhealth.ca)

*Feb 25 - 02:12:10R  
CC: INTERIOR H*

Σ

**From:** Dale Kronebusch  
**Sent:** February-05-14 12:14 PM  
**To:** Evelyn Riechert  
**Cc:** Laura Walton  
**Subject:** RE: Rezoning application

Hi Evelyn,

Re: La Pinta Norte

I don't have my research data in from underwriters, but my concern is basically that I would like to see a regulated Property Fire Inspector be required to visit this establishment on a regular basis (at least annually) to ensure compliance in reference to public safety. There is a concern regarding mutual aid of neighbouring fire departments responding to properties that don't go through a regular fire pre plan process. I hope to have further information by the time this is required to go to the board for their consideration for the re-zoning application.

Thanks,

Dale



## Lauri Feindell

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**From:** Evelyn Riechert  
**Sent:** March-11-14 11:33 AM  
**To:** Lauri Feindell  
**Subject:** FW: referral - Punta Norte

**From:** Ian McIntosh [<mailto:imcintosh@summerland.ca>]  
**Sent:** March-11-14 11:31 AM  
**To:** Evelyn Riechert  
**Cc:** Alex Kondor  
**Subject:** RE: referral - Punta Norte

Hi Evelyn,  
We reviewed the application when the referral was sent and again upon a request from the Mayor. Our position remains the same. As the proposed zoning change basically reflects the use currently going on at the site, we have no concerns.

Regards,

Ian McIntosh | Director of Development Services | Municipal Hall

**DISTRICT OF  
SUMMERLAND**  
Ph: 250-404-4048  
13211 Henry Ave  
PO Box 159  
Summerland BC V0H 1Z0

[Website](#) | [Facebook](#) | [Twitter](#)

**From:** Evelyn Riechert [<mailto:eriechert@rdos.bc.ca>]  
**Sent:** March 11, 2014 9:17 AM  
**To:** Ian McIntosh  
**Cc:** Lauri Feindell  
**Subject:** referral - Punta Norte

Hi Ian,  
Sounds like things are hopping in Summerland these days, lots of news coverage about the ALR lands! Also, you now have one less planner as Julie is on her way to Calgary, very exciting for her.

We sent you a referral about a rezoning for Punta Norte awhile back, to amend from SH to a CT zone that more adequately reflects what the use that is on site. The Director and the APC are very concerned to hear comments from Summerland about this rezoning and Michael Brydon has sent a note to Janice Perrino informing her of the application. Anyway, when you have a moment could you formulate a response to us, even it is a 'no concerns' response?

Thanks,

Evelyn





## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Zoning Bylaw Amendment – Electoral Area “F”



---

### Administrative Recommendation:

**THAT Bylaw No. 2460.04, 2016, Electoral Area “F” Official Community Plan Amendment Bylaw and Bylaw No. 2461.09, 2016, Electoral Area “F” Zoning Amendment Bylaw be denied.**

---

Purpose: To allow for a one lot subdivision to create a two hectare (ha) parcel.

Owner: Penelope and Andrew Spink      Agent: N/A      Folio: F-01888.200

Legal: Lot B, Plan 30904, District Lot L 154, ODYD.      Civic: 633 Meadow Valley Road, Summerland

OCP: Large Holdings (LH)      Proposed OCP: Small Holdings (SH)

Zoning: Large Holdings (LH)      Proposed Zoning: Small Holdings Two (SH2)

---

### Proposal:

This proposal is seeking to amend the zoning on the northern two hectare (ha) portion of the subject property in order to facilitate a one lot subdivision.

Specifically, the applicant is requesting a Small Holdings (SH) designation under the Official Community Plan (OCP) as well as a Small Holdings Two (SH2) zoning under the Zoning Bylaw be applied on the northern 2 ha of the property. The remaining parcel, approximately 4.8 ha, will remain Large Holdings.

The applicant in support of the proposal has stated:

- . *There is a buildable area accessible from the road;*
- . *There is sufficient water and area for septic;*
- . *In character for the area;*
- . *Not in the ALR;*
- . *Will provide a rural type parcel for those who wish to live in the farmland.*

### Site Context:

The subject property is approximately 6.8 ha in size and located at the junction of Fish Lake Road and Meadow Valley Road and is approximately 6.5 km north of Faulder. The subject property contains a single family dwelling and two accessory structures.

Surrounding properties are characterized as farmland within the ALR to the west and Resource Area Crown land to the east. Properties to the north and south are mostly similar sized parcels and zoned

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---

LH. Immediately to the south is a 2 ha parcel that was subdivided in 1977. The subject property is located at the base of a fairly steep hillside, although there are flatter areas near the road.

**Background:**

The property was created through a 1980 subdivision and building permits were issued in 1993 and 2008.

Under the Electoral Area "F" Official Community Plan (OCP) Bylaw No. 2460, 2008, the subject property is designated Large Holdings (LH) and is zoned Large Holdings (LH) under the Electoral Area "F" Zoning Bylaw No. 2461, 2008. Under the LH zone, the minimum parcel size is 4.0 ha, whereas, under the SH2 zone, the minimum parcel size is 2.0 ha.

There is a Watercourse Development Permit (WDP) identified on the subject property. The property is not within the Agricultural Land Reserve (ALR). Currently there are no Environmentally Sensitive Development Permit (ESDP) areas established in Electoral Area "F"; however, the draft ESDP area mapping indicates that the portion of the property would be within the ESDPA.

The South Okanagan Regional Growth Strategy (RGS) within which Electoral Area "F" is contained, identifies only two growth areas; these being the District of Summerland as a Primary Growth Area and Greata Ranch as a Rural Growth Area.

**Referrals:**

Approval from the Ministry of Transportation and Infrastructure (MoTI) will not be required prior to adoption as the proposed amendments do not affect land within 800 metres of a controlled area (i.e. Highway 97).

Pursuant to Section 476 of the *Local Government Act*, the Regional District must consult with the relevant School District when proposing to amend an OCP for an area that includes the whole or any part of that School District. In this instance, School District No. 67 has been made aware of the proposed amendment bylaw

Pursuant to Section 477 of the *Local Government Act*, after first reading the Regional Board must consider the proposed OCP amendment in conjunction with Regional District's current financial and waste management plans. The proposed OCP amendment has been reviewed by the Public Works Department and Finance Department, and it has been determined that the proposed bylaw is consistent with RDOS's current waste management plan and financial plan.

**Public Process:**

An Open House was held prior to the Advisory Planning Commission meeting on December 15, 2016 at which approximately eight members of the public attended. Two written responses have been received to date, both not supporting the proposed amendments.

At its meeting of December 15, 2016, the Electoral Area "F" Advisory Planning Commission (APC) made a motion to recommend to the Board that the application be denied.

Administration recommends that consideration by the APC, written notification of affected property owners, an Open House, as well as formal referral to the agencies listed at Attachment No. 1 should be considered appropriate consultation for the purpose of Section 475 of the *Local Government Act*. As such, this process is seen to be sufficiently early and does not need to be further ongoing.

---

Referral comments on this proposal to date has been received from Interior Health Authority and is included as a separate item on the Board Agenda.

**Analysis:**

In considering this rezoning proposal, Administration recognizes that the current OCP has limited policy direction regarding growth management. One objective that is stated in the OCP is to “provide the opportunity for limited new growth in the Rural Planning Area”.

While the proposal is seeking to create only one new parcel; in order to do so, it requires amending the OCP and introducing a Small Holdings designation over a partial piece of property into an area of established agricultural and large holdings properties. The nearest SH zoned properties are approximately 4.5 km south of the subject property.

The Rural Holdings section of the OCP contains a policy with a list of criteria on which to assess any future large holdings, small holdings and rural residential development. These criteria are as follows:

- a) Capability of handling on site domestic water and sewage disposal;
- b) Capability of the natural environment and topography to accommodate additional development;
- c) Impact on adjacent land use designation, and the character of the existing area;
- d) Location relative to existing roads and other community and essential services;
- e) Susceptibility to natural hazards;
- f) An environmental impact assessment where lands contain lakes, marsh lands and watercourses; and
- g) A visual impact assessment where development is proposed on hillsides and other visually sensitive areas.

In this case, water and sewer would be handled on site through a well and a septic system and it appears that there are limited topographic characteristics or natural hazards that would preclude some further development. The hill side rising up to the east could restrict the type of development activity and may possibly negatively impact the visual characteristics of the valley.

There is a concern that this proposal is representative of incremental rural subdivision and that allowing Small Holdings designation and zone in this area of mostly Large Holdings and Agriculture zones would be uncharacteristic for the neighbourhood. The OCP does provide opportunity for *limited* new growth; however, given the location of the subject property there does not seem to be enough supporting rationale to introduce Small Holdings into the area where no other SH zones are located.

The Board should also be aware that there is an estimated capacity based on current zoning in Area “F” for approximately an additional 200 Small and Large Holding parcels (based on a 2014 calculation). While the subject property does access Meadow Valley Road, there are no other community or essential services nearby. The Meadow Valley area is not identified as a designated rural growth area under the RGS Bylaw.

For these reasons, Administration does not support the proposed OCP and Zoning amendment. The Board is also aware that an OCP review and update of Area “F” is to be conducted starting in 2017 and through that process there may be community support on assessing the areas for possible rural ‘infill’ potential. In light of the upcoming OCP review it would be premature to permit this proposal

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proceed. The Board has also recently denied another somewhat similar proposal in the area for the same lack of specific OCP growth policy direction.

**Alternatives:**

THAT Bylaw No. 2460.04, 2016, Electoral Area "F" Official Community Plan Amendment Bylaw and Bylaw No. 2461.09, 2016, Electoral Area "F" Zoning Amendment Bylaw be read a first and second time and proceed to a public hearing;

AND THAT the Board of Directors considers the process, as outlined in the report from the Chief Administrative Officer dated January 5, 2017, to be appropriate consultation for the purpose of Section 475 of the *Local Government Act*;

AND THAT, in accordance with Section 477 of the *Local Government Act*, the Board has considered Amendment Bylaw No. 2460.04, 2016, in conjunction with its Financial and applicable Waste Management Plans;

AND THAT the holding of a public hearing be delegated to Director Brydon;

AND THAT staff schedule the date, time, and place of the public hearing in consultation with Director Brydon;

AND THAT staff give notice of the public hearing in accordance with the requirements of the *Local Government Act*.

Respectfully submitted

Endorsed by:

Endorsed by:

*ERiechert*  
E.Riechert, Planner

  
C. Garrish, Planning Supervisor

Donna Butler  
D. Butler, Dev. Services Manager

Attachments: No. 1 – Agency Referral List  
No. 2 – Applicant's Site Plan



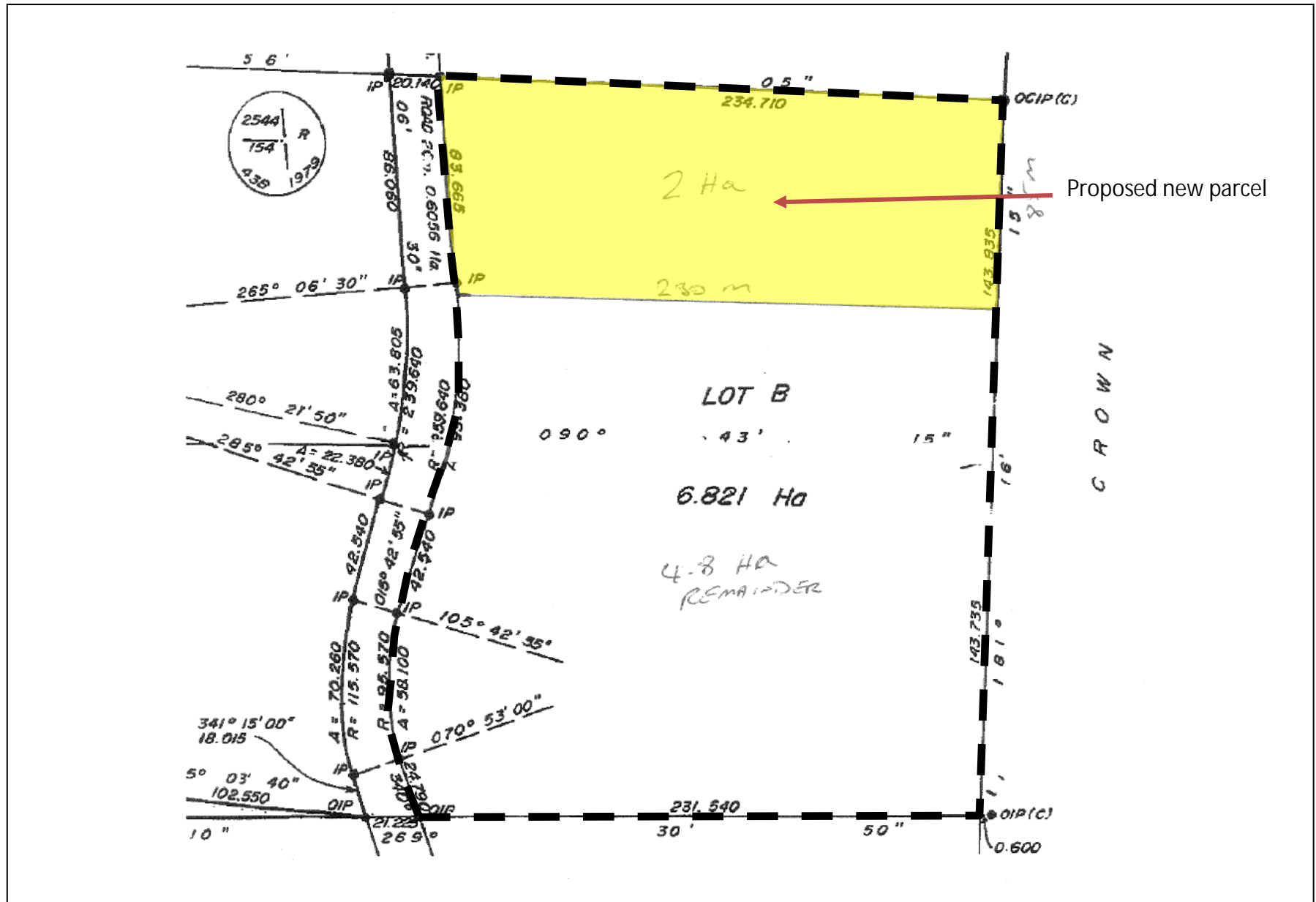
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Attachment No. 1 – Agency Referral List

Referrals to be sent to the following agencies as highlighted with a **p**, prior to the Board considering first reading of Amendment Bylaw No. 2460.04, 2016:

<input type="radio"/> Agricultural Land Commission (ALC)	<input type="radio"/> Kootenay Boundary Regional District
<b>p</b> Interior Health Authority (IHA)	<input type="radio"/> City of Penticton
<b>p</b> Ministry of Agriculture	<input type="radio"/> District of Summerland
<input type="radio"/> Ministry of Energy & Mines	<input type="radio"/> Town of Oliver
<input type="radio"/> Ministry of Community, Sport and Cultural Development	<input type="radio"/> Town of Osoyoos
<b>p</b> Ministry of Environment	<input type="radio"/> Town of Princeton
<b>p</b> Ministry of Forest, Lands & Natural Resource Operations	<input type="radio"/> Village of Keremeos
<input type="radio"/> Ministry of Jobs, Tourism and Innovation	<b>p</b> Okanagan Nation Alliance (ONA)
<input type="radio"/> Ministry of Transportation and Infrastructure	<b>p</b> Penticton Indian Band (PIB)
<input type="radio"/> Integrated Land Management Bureau	<input type="radio"/> Osoyoos Indian Band (OIB)
<input type="radio"/> BC Parks	<input type="radio"/> Upper Similkameen Indian Bands (USIB)
<input type="radio"/> School District #53 (Okanagan Similkameen)	<input type="radio"/> Lower Similkameen Indian Bands (LSIB)
<input type="radio"/> School District #58 (Nicola Similkameen)	<input type="radio"/> Environment Canada
<b>p</b> School District #67 (Okanagan Skaha)	<input type="radio"/> Fisheries and Oceans Canada
<input type="radio"/> Central Okanagan Regional District	<b>p</b> Archaeology Branch
<b>p</b> Fortis	<input type="radio"/> Westbank First Nation

Attachment No. 2 – Applicant's Site Plan



**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2460.04, 2016**

---

**A Bylaw to amend the Electoral Area "F"  
Official Community Plan Bylaw No. 2460, 2008**

---

The REGIONAL BOARD of the Regional District of Okanagan-Similkameen in open meeting assembled, ENACTS as follows:

1. This Bylaw may be cited for all purposes as the "Electoral Area "F" Official Community Plan Amendment Bylaw No. 2460.04, 2016."
2. The Official Community Plan Bylaw Map, being Schedule 'B' of the Electoral Area "F" Official Community Plan Bylaw No. 2460, 2008, is amended by changing land use designation on approximately 2.0 hectares of the land described as Lot B, District Lot 154, ODYD, Plan 30904, and shown shaded yellow on Schedule 'X', which forms part of this Bylaw, from Large Holdings (LH) to Small Holdings (SH).

READ A FIRST AND SECOND TIME this \_\_\_\_ day of \_\_\_\_\_, 2017.

PUBLIC HEARING held on this \_\_\_\_ day of \_\_\_\_\_, 2017

READ A THIRD TIME this \_\_\_\_ day of \_\_\_\_\_, 2017.

ADOPTED this \_\_\_\_ day of \_\_\_\_\_, 2017.

---

Board Chair

---

Corporate Officer

# Regional District of Okanagan-Similkameen

101 Martin St, Penticton, BC, V2A-5J9

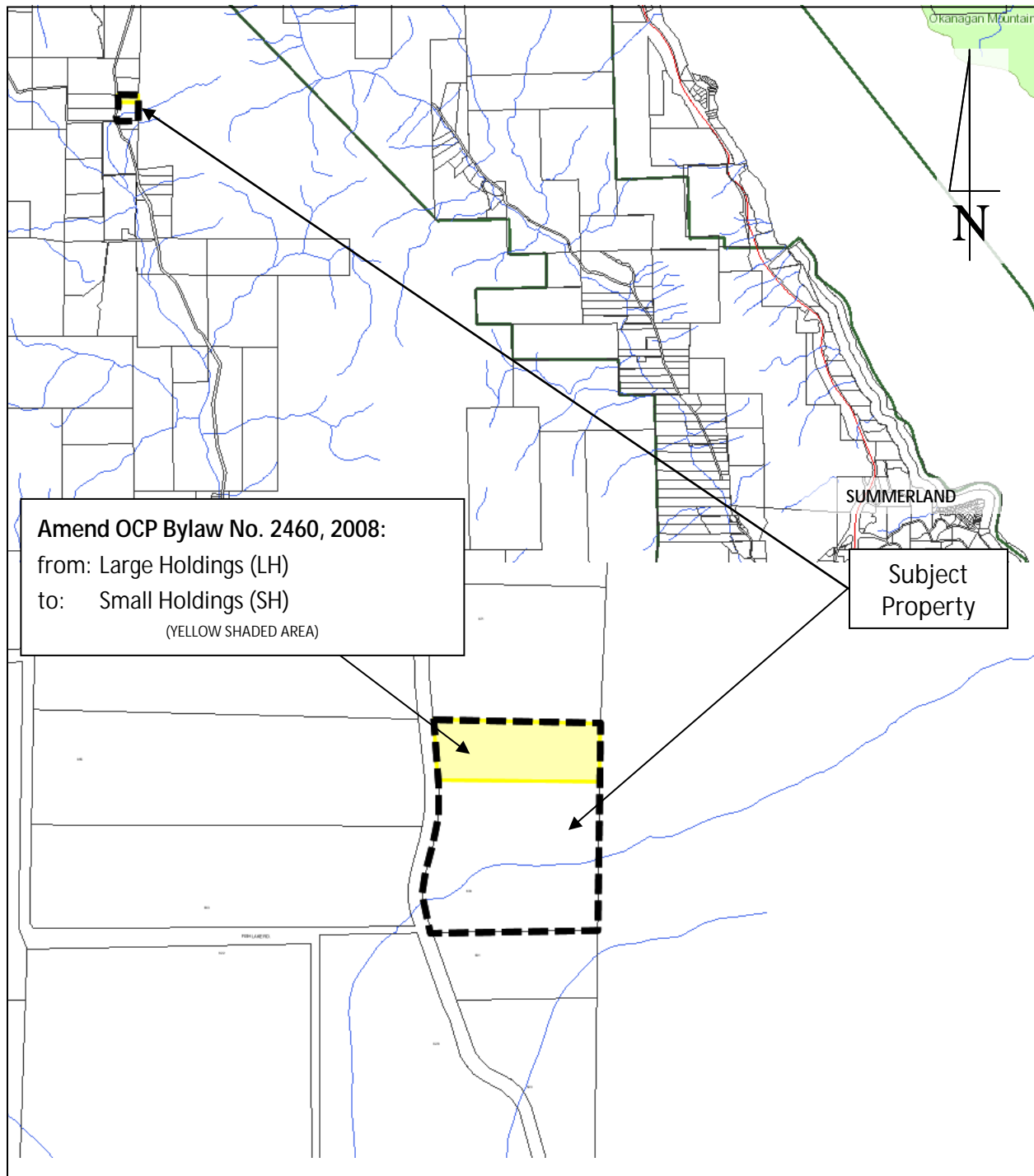
Tel: 250-492-0237 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)



Amendment Bylaw No. 2460.04, 2016

Project No: F2016.107-ZONE

## Schedule 'X'



Amendment Bylaw No. 2460.04, 2016

(F2016.107-ZONE)

Page 2 of 2

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2461.09, 2016**

---

**A Bylaw to amend the Electoral Area "F"  
Zoning Bylaw No. 2461, 2008**

---

The REGIONAL BOARD of the Regional District of Okanagan-Similkameen in open meeting assembled, ENACTS as follows:

1. This Bylaw may be cited for all purposes as the "Electoral Area "F" Zoning Amendment Bylaw No. 2461.09, 2016."
2. The Zoning Bylaw Map, being Schedule '2' of the Electoral Area "F" Zoning Bylaw No. 2461, 2008, is amended by changing land use designation on approximately 2.0 hectares of the land described as Lot B, District Lot 154, ODYD, Plan 30904, and shown shaded yellow on Schedule 'X', which forms part of this Bylaw, from Large Holdings (LH) to Small Holdings Two (SH2).

READ A FIRST AND SECOND TIME this \_\_\_\_ day of \_\_\_\_\_, 2017.

PUBLIC HEARING held on this \_\_\_\_ day of \_\_\_\_\_, 2017

READ A THIRD TIME this \_\_\_\_ day of \_\_\_\_\_, 2017.

ADOPTED this \_\_\_\_ day of \_\_\_\_\_, 2017.

---

Board Chair

---

Corporate Officer

# Regional District of Okanagan-Similkameen

101 Martin St, Penticton, BC, V2A-5J9

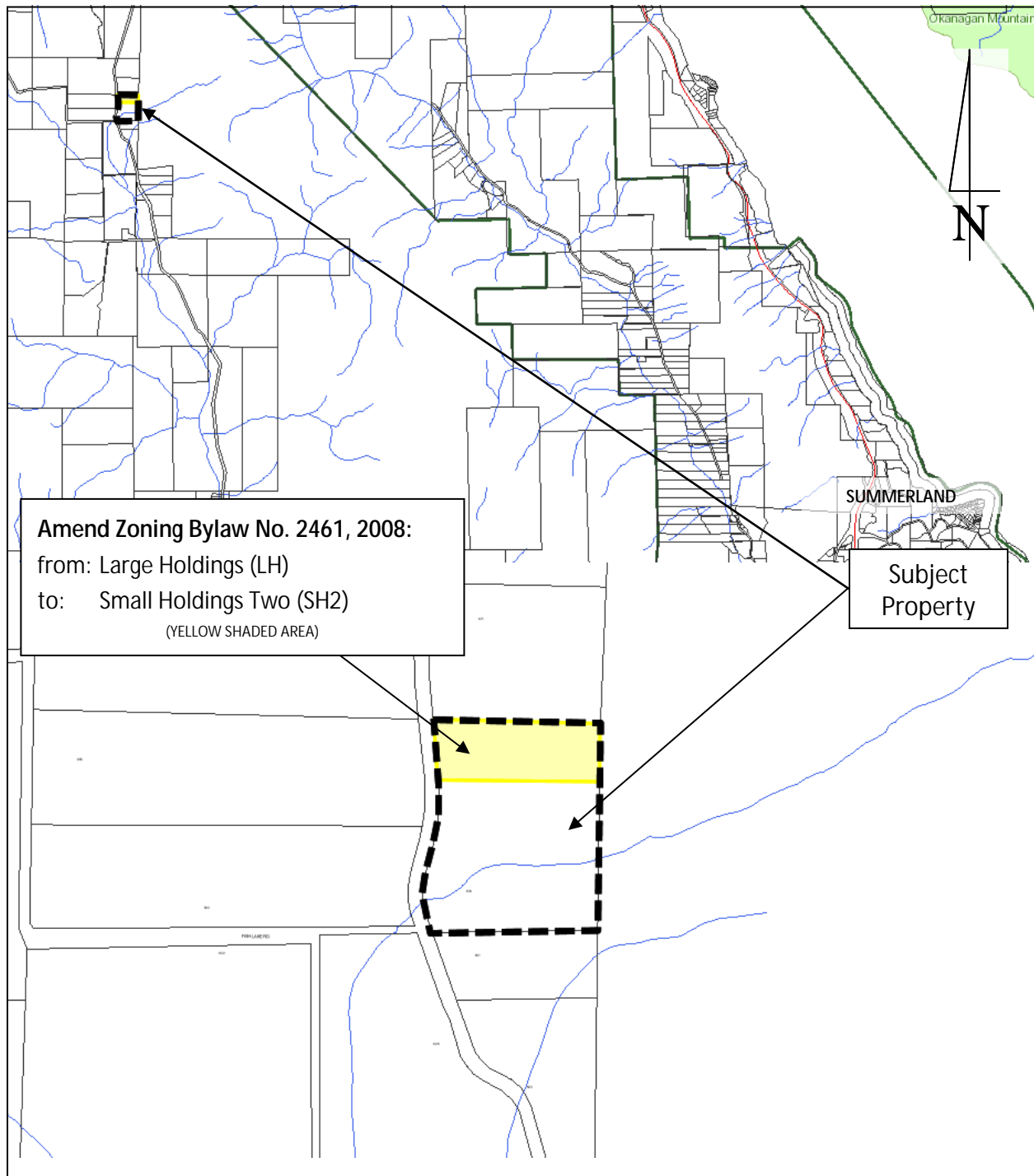
Tel: 250-492-0237 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)



Amendment Bylaw No. 2461.09, 2016

Project No: F2016.107-ZONE

## Schedule 'X'



Amendment Bylaw No. 2461.09, 2016

(F2016.107-ZONE)

Page 2 of 2

## RESPONSE SUMMARY

### AMENDMENT BYLAWS NO. 2460.04 & 2461.09, 2016

- |   |   |
|---|---|
| <input type="checkbox"/> Approval Recommended for Reasons Outlined Below  | <input checked="" type="checkbox"/> Interests Unaffected by Bylaw               |
| <input type="checkbox"/> Approval Recommended Subject to Conditions Below | <input type="checkbox"/> Approval Not Recommended Due to Reasons Outlined Below |

Signature: John C. Beaupre

Agency: Interior Health Authority

Date: Dec 16, 2016

Signed By: John Beaupre

Title: Environmental Health Officer





# Feedback Form

Regional District of Okanagan Similkameen

101 Martin Street, Penticton, BC, V2A 5J9

Tel: 250-492-0237 / Fax: 250-492-0063 / Email: [planning@rdos.bc.ca](mailto:planning@rdos.bc.ca)

TO: Regional District of Okanagan Similkameen FILE NO.: F2016.107-ZONE

FROM: Name: Lars, Yvonne Heinzinger

RE: Electoral Area "F" OCP Amendment Bylaw No. 2460.04, 2016  
Electoral Area "F" Zoning Amendment Bylaw No. 2461.09, 2016  
Lot B, DL 154, ODYD, Plan 30904 (633 Meadow Valley Rd)

My comments / concerns are:

- ☐ I do support the proposed development.
- ☐ I do support the proposed development, subject to the comments listed below.
- ☒ I do not support the proposed development.

Written submissions received from this information meeting will be considered by the Regional District Board prior to 1<sup>st</sup> reading of Amendment Bylaws No. 2460.04 & 2461.09.

1. Small holdings and farmland do not mix  
2. Water is a big concern  
3. We do not have a proper community plan to deal with further growth  
4. We moved to the valley because of the beauty, the peace and the harmony and if it starts grow we do need to look in to proper planning for the community in to the future.

Feedback Forms must be completed and returned to the Regional District  
no later than Thursday January 5, 2017

Protecting your personal information is an obligation the Regional District of Okanagan-Similkameen takes seriously. Our practices have been designed to ensure compliance with the privacy provisions of the Freedom of Information and Protection of Privacy Act (British Columbia) ("FIPPA"). Any personal or proprietary information you provide to us is collected, used and disclosed in accordance with FIPPA. Should you have any questions about the collection, use or disclosure of this information please contact: Manager of Legislative Services, RDOS, 101 Martin Street, Penticton, BC V2A 5J9, 250-492-0237.





# Feedback Form

Regional District of Okanagan Similkameen

101 Martin Street, Penticton, BC, V2A 5J9

Tel: 250-492-0237 / Fax: 250-492-0063 / Email: [planning@rdos.bc.ca](mailto:planning@rdos.bc.ca)

TO: Regional District of Okanagan Similkameen

FILE NO.: F2016.107-ZONE

FROM: Name:

Rick + Laura Ardic

Street Address:

Tel/Email:

RE:

Electoral Area "F" OCP Amendment Bylaw No. 2460.04, 2016  
Electoral Area "F" Zoning Amendment Bylaw No. 2461.09, 2016  
Lot B, DL 154, ODYD, Plan 30904 (633 Meadow Valley Rd)

My comments / concerns are:

☐

I do support the proposed development.

☐

I do support the proposed development, subject to the comments listed below.

☒

I do not support the proposed development.

Written submissions received from this information meeting will be considered by the Regional District Board prior to 1<sup>st</sup> reading of Amendment Bylaws No. 2460.04 & 2461.09.

\*Water is Major Concern!

• ~~Water~~ community

• if there is no community plan updated that addresses improved infrastructure

ie: Water / roads etc - Meadow Valley

cannot support additional housing and traffic

Feedback Forms must be completed and returned to the Regional District  
no later than Thursday January 5, 2017

Protecting your personal information is an obligation the Regional District of Okanagan-Similkameen takes seriously. Our practices have been designed to ensure compliance with the privacy provisions of the Freedom of Information and Protection of Privacy Act (British Columbia) ("FIPPA"). Any personal or proprietary information you provide to us is collected, used and disclosed in accordance with FIPPA. Should you have any questions about the collection, use or disclosure of this information please contact: Manager of Legislative Services, RDOS, 101 Martin Street, Penticton, BC V2A 5J9, 250-492-0237.





## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Regional Growth Strategy Minor Amendment



---

### Administrative Recommendation:

**THAT the Board of Directors considers, in accordance with Section 437 (3) of the Local Government Act, the consultation with affected municipalities and regional districts regarding Bylaw No. 2770, 2017 is adequate and that a public hearing is not required;**

**AND THAT the Regional District of Okanagan-Similkameen South Okanagan Regional Growth Strategy Bylaw No. 2770, 2017, be read a first, second, third time and adopted.**

---

### Purpose:

The purpose of this report is to seek unanimous Board support for adoption of the South Okanagan Regional Growth Strategy Bylaw No. 2770, 2017.

### Background:

The RGS was adopted by the Board in April of 2007, and applies to those member municipalities and Electoral Areas within the Okanagan Valley, including: Osoyoos, Oliver, Penticton and Summerland, and RDOS Electoral Areas "A", "C", "D", "E", and "F".

The *Local Government Act* (LGA) requires that the Regional District review the RGS for possible amendment at least once every five years. As 2015 marked five years since the RGS was adopted, the RDOS conducted a review of the RGS policies and RGS indicator data (from 'Regional Snapshots' produced annually) to determine whether a "minor" or "major" update of the RGS was warranted.

This policy review was considered as Phase One and resulted in the South Okanagan RGS Preliminary Review report, which was considered by the Planning and Development (P&D) Committee of the Board at its meeting of December 17, 2015.

At this meeting, the Committee resolved to initiate a minor amendment to the RGS as recommended by the South Okanagan RGS Preliminary Review report, and this resolution was subsequently confirmed by the Board at its meeting of January 7, 2016. The second phase of the RGS update and minor amendment preparation to EcoPlan International and contracted June 21, 2016.

A Steering Committee made up of senior planning staff (RD, Osoyoos, Summerland, Penticton, Oliver), administration, and Provincial agencies provided project input and direction. The steering committee met on both phases of this project, the preliminary review of all the policies and then again to review the draft updated RGS. The steering committee determined that only one meeting was required.

RDOS Staff were invited to present the updated RGS to the Town of Osoyoos, Town of Oliver and the City of Penticton. The District of Summerland received an update from their Director of Development Services on December 12, 2016.

---

## Consultation:

Under Section 437 (3) of the *Local Government Act* (LGA) a board may proceed with a proposed amendment to a regional growth strategy as a minor amendment if it is accordance with the following:

- That the board must give notice, including notice that the proposed amendment may be determined to be minor in nature to affected local governments at least 30 days before the meeting;
- Before first reading of the amending bylaw, the board must allow an affected government that is not represented on the board an opportunity to make representations to the board.

Notice of the subject minor amendment was sent to all member municipalities and adjacent Regional Districts on November 4, 2016.

The LGA also provides the following options when considering a minor amendment:

- If, at first reading, the amending bylaw receives an affirmative vote of all board members attending the meeting, the bylaw may be adopted;
- If, at first reading, the amending bylaw does not receive an affirmative vote of all board members attending the meeting, the bylaw may be adopted only in accordance with the procedure established by section 436 (acceptance by affected local governments required).

The LGA does not necessarily require that a public hearing is held for a minor amendment; however, it does ask the board to consider whether there have been opportunities for persons, organizations and authorities to make their views known.

Administration recognizes that the subject minor amendment does not substantively change the strategic direction of the goals, objectives and policies contained in the current RGS. The minor amendment has updated the data, the structure and look, and clarifies the wording throughout the document. The 30 days of notice to affected local governments has been provided as well as staff presentations to local government councils.

Given the above consultation along with the review of both phases of the RGS update process by the steering committee including Provincial representation, Administration supports that a public hearing is not warranted for the adoption of the proposed minor amendment.

## Analysis:

The updated RGS for the south Okanagan does not include any new policies or policy directions, but has been reformatted and refined to improve its organization, improve the clarity of policies, and reduce redundancies.

The updated RGS is organized around seven policy areas and supporting goals. Each of the policy goals are in turn supported by a series of related policy objectives. There are a number of supporting RGS policies organized under each of the objectives. The sections and goals are now arranged as follows:

---

**Housing and Development** (*formally Goal 4. Carefully Direct Human Settlement*)

**Goal 1:** Focus development to serviced areas in designated Primary Growth Areas and Rural Growth Areas.

**Ecosystems, Natural Areas and Parks** (*formally Goal 2. Ensure the Health of Ecosystems*)

**Goal 2:** Protect the health and biodiversity of ecosystems in the South Okanagan

**Infrastructure and Transportation** (*formally Goal 5. Maximize the efficient use of Infrastructure*)

**Goal 3:** Support efficient and effective infrastructure services and an accessible multi-modal transportation network.

**Community Health and Wellbeing** (*formally Goal 6. Create safe, culturally diverse and healthy communities*)

**Goal 4:** Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.

**Regional Economic Development** (*formally Goal 1. Promote sustainable Economic Diversification*)

**Goal 5:** Achieve a sustainable, resilient and prosperous South Okanagan regional economy.

**Engagement and Collaboration** (*formally Goal 3. Promote Inclusive and Accountable Governance*)

**Goal 6:** Foster and support regional cooperation, collaboration and civic engagement.

**Energy Emissions and Climate Change** (*formally Goal 7. Reducing Energy Emissions*)

**Goal 7:** Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate

The minor review and update process provided the RDOS and member municipalities an opportunity to assess the current validity and appropriateness of the RGS bylaw that was adopted in 2007. With the new format and structure, the amended RGS provides guidance for the next five years (if not beyond) that will be clearer and better understood; therefore, Administration supports the subject amendment bylaw.

**Alternatives:**

THAT Regional District of Okanagan-Similkameen South Okanagan Regional Growth Strategy Bylaw No.2770, 2017, be deferred until a public hearing is held.

THAT the Regional District of Okanagan-Similkameen South Okanagan Regional Growth Strategy Bylaw No.2770, 2017 not be approved.

Respectfully submitted:

Endorsed by:

Endorsed by:

*ERiechert*

E. Riechert, Planner

\_\_\_\_\_

C. Garrish, Plan. Supervisor

Donna Butler

D. Butler, Development Services Manager



# South Okanagan

# Regional Growth Strategy

BYLAW 2770, 2017



#### Bylaw History

Bylaw No. 2421, 2007 (RGS)

First and Second Reading – June 21, 2007

Reread – January 10, 2008

Reread – October 16, 2008

Reread – October 22, 2009

Public Hearing – December 8 and 9, 2009

Third Reading – March 18, 2010

Adopted – April 1, 2010

Bylaw No. 2421.01, 2011 (GHG)

Adopted – September 15, 2011

Bylaw 2770, 2017 (minor update)

Adopted – January 19, 2017



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## Maps

**Map 1:** *South Okanagan RGS area*

**Map 2:** *Existing Settlement Areas*

**Map 3:** *Growth Management*

## Figures

**Figure 1:** *RDOS and RGS population estimates and projections*

**Figure 2:** *RDOS net change by age cohort, 2006 to 2011*

**Figure 3:** *RGS Study Area, population by sub-region, 2011*

**Figure 4:** *RGS Indicators and Measures*

# REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN SOUTH OKANAGAN REGIONAL GROWTH STRATEGY BYLAW NO. 2770, 2017

---

A bylaw to adopt the South Okanagan Regional Growth Strategy

---

WHEREAS a regional board may develop, adopt, implement, monitor and a review a regional growth strategy under Part 13 of the *Local Government Act*;

AND WHEREAS the Regional Board of the Regional District of Okanagan-Similkameen, by resolution dated January 7, 2016, initiated the review of the "Regional District Okanagan-Similkameen Sub-regional Growth Strategy Bylaw No. 2421, 2007", pursuant to Section 433 of the *Local Government Act*;

AND WHEREAS the Board of Directors gave notice to affected local governments on November 4, 2016 that included information that the proposed amendment may be determined to be minor in nature;

NOW THEREFORE the Regional Board of the Regional District of Okanagan-Similkameen, in open meeting assembled, enacts as follows:

1. the "Regional District Okanagan-Similkameen Sub-regional Growth Strategy Bylaw No. 2421, 2007", is hereby repealed;
2. pursuant to Section 443 of the *Local Government Act*, Schedule 'A' attached to and forming part of this bylaw is hereby designated as the "South Okanagan Regional Growth Strategy"; and
3. this bylaw may be cited as the "South Okanagan Regional Growth Strategy Bylaw No. 2770, 2017".

READ A FIRST TIME on the XX day of XXXX, 2017.

READ A SECOND TIME on the XX day of XXXX, 2017.

READ A THIRD TIME on the XX day of XXXX, 2017.

ADOPTED this XX day of XXXX, 2017.

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Chair

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Chief Administrative Officer





## Part 1: Introduction and Context

### INTRODUCTION

The South Okanagan Regional Growth Strategy (RGS) was launched in 2004, adopted in 2010, amended in 2011, and updated in 2016 through a minor update process. It is a partnership between the Regional District Okanagan-Similkameen (RDOS), the City of Penticton, the Town of Oliver, the Town of Osoyoos, and the District of Summerland to manage growth in the South Okanagan in manner that is consistent with long-term social, environmental and economic objectives.

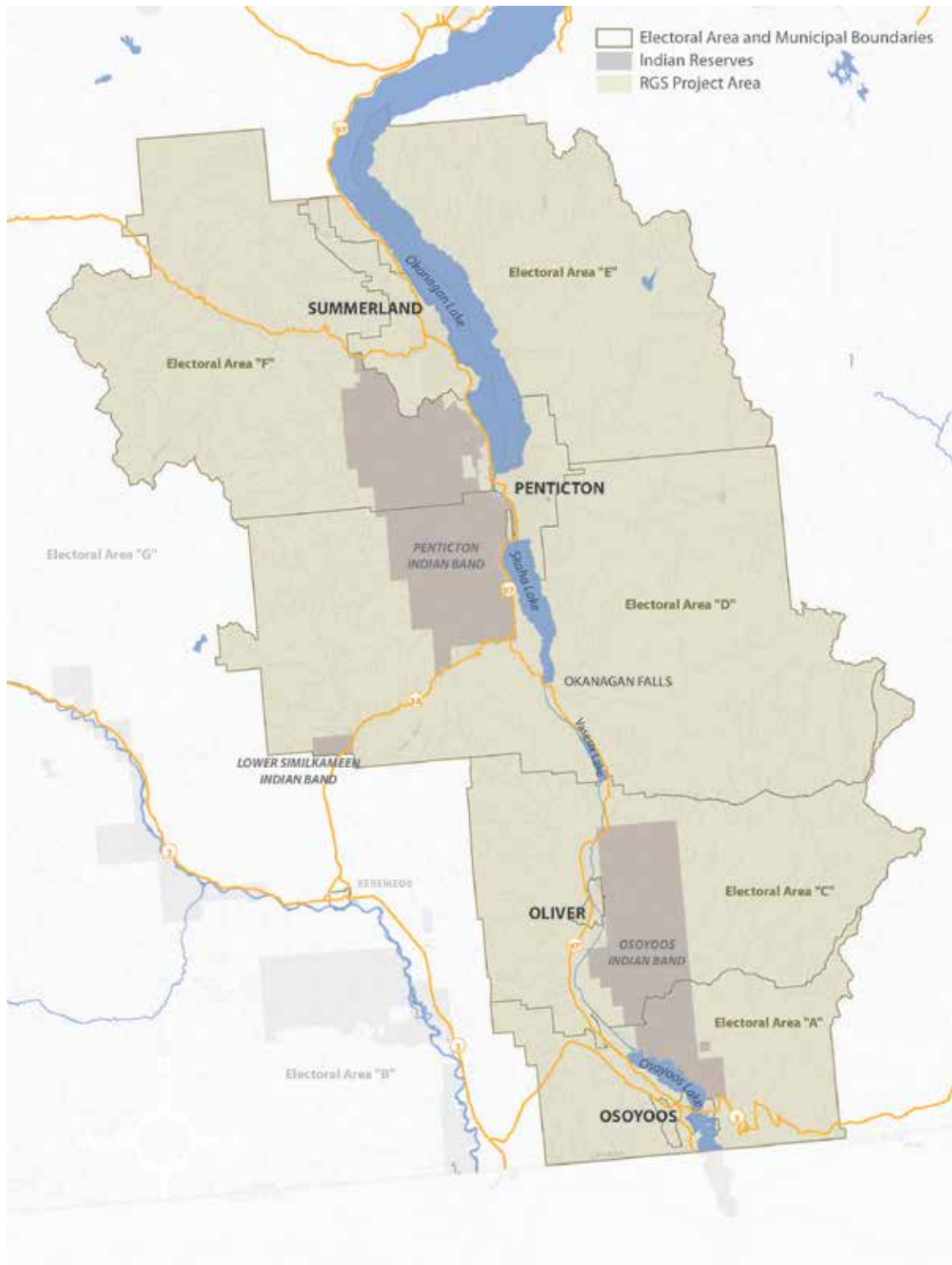
The South Okanagan RGS applies to the southern-most reaches of the Okanagan Valley (see map 1) and includes the municipalities of Oliver, Osoyoos, Penticton and Summerland, and Electoral Areas "A", "C", "D", "E" and "F".

This RGS is comprised of three parts with supporting maps. Part one introduces the RGS process and planning context. Part two provides the seven RGS Goals and associated planning objectives and supporting policies. Part three provides details on the implementation and monitoring of the RGS.



Kettle Valley Railway. © RDOS

Map 1: South Okanagan RGS area



## PURPOSE

Part 13 of the *Local Government Act* establishes the purpose of an RGS: “to promote human settlement that is socially, economically and environmentally healthy and that makes efficient use of public facilities and services, land and other resources.”

The RGS provides the South Okanagan, and the communities that make up the area, a high-level framework for future decision-making and land use with the aim of preserving the region’s high quality of life and unique environmental features over the strategy’s 20-year period. It provides a shared regional vision of the South Okanagan and commits area municipalities and the RDOS to meet its broad, mutual social, economic and environmental goals.

This RGS also promotes coordination between area municipalities and the RDOS on achieving strategy goals that cross municipal boundaries. It also creates clear links with other regional partners (the Province, Okanagan Basin Water Board, South Okanagan Similkameen Conservation Program, Penticton Indian Band, Osoyoos Indian Band, etc.) who should be engaged to help implement it.

At the core of this RGS is a commitment to broad-based, long-term sustainable development. The balancing of social, economic, and environmental dimensions of this commitment are clearly expressed in the seven policy areas and supporting goals:

1. **Housing and Development:** Focus development to serviced areas in designated Primary Growth Areas and Rural Growth Areas.
2. **Ecosystems, Natural Areas and Parks:** Protect the health and biodiversity of ecosystems in the south Okanagan.
3. **Infrastructure and Transportation:** Support efficient and effective infrastructure services and an accessible multi-modal transportation network.
4. **Community Health and Wellbeing:** Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.
5. **Regional Economic Development:** Achieve a sustainable, resilient and prosperous South Okanagan regional economy.
6. **Engagement and Collaboration:** Foster and support regional cooperation, collaboration and civic engagement.
7. **Energy Emissions and Climate Change:** Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate.

The input and engagement of residents who live, work and play in the South Okanagan was integral to developing the RGS and remains a fundamental ingredient to implementing it. In this context, residents have an important responsibility in the future to participate where possible to achieve the strategic actions, monitor and gauge whether the RGS vision is being met, and to support action and change where the RGS goals are not being met.

## PLANNING CONTEXT

The South Okanagan RGS was initiated in 2004 and involved several rounds of revisions and modification. It was developed over three phases and had First and Second Readings on June 21, 2007. The Draft RGS Bylaw was then re-read on January 10, 2008, October 16, 2008 and on October 22, 2009. The final Bylaw was adopted on April 1, 2010 and adopted again on September 15, 2011 with a minor amendment that included a section on greenhouse gas reductions as mandated by new Provincial legislation.

Regional Context Statements for RDOS member governments were developed and adopted beginning with the Town of Osoyoos in July 2011, the Town of Oliver in October 2011, and both the City of Penticton and the District of Summerland in July 2012.

The *Local Government Act* requires local governments to review their regional growth strategies for possible amendment at least once every five years. As 2015 marked five years since the RGS was adopted, the RDOS conducted a review of the RGS to determine whether the RGS required updating, and should it require updating, whether a “minor” or “major” update of the RGS was required.

A consultant team was engaged to conduct the preliminary review with senior planning staff from RDOS, the City of Penticton, the District of Summerland, and the Town of Osoyoos, who functioned as a project Steering Committee for the project. Based on the review, it was determined that there were significant opportunities to reorganize and improve the organization and structure of the RGS and to revise and edit policies to improve clarity and reduce redundancy.

The study findings were brought forward to the RDOS Board for their consideration with the understanding that the revisions would be accommodated through a “minor amendment” revision process, as outlined in the *Local Government Act*. The Board made the recommendation to proceed with the minor amendment in December 2015 and the project to carry out the work was launched in June 2016 and completed in October 2016.





## REGIONAL CONTEXT

The South Okanagan is a special and valued area. Located in the south-central interior of British Columbia, it covers a large geographical area that extends south from the District of Summerland to the US border at the Town of Osoyoos, east to Anarchist Mountain and west to Apex.

The South Okanagan region is a mountainous, semi-arid, landscape with intensive agricultural production (tree fruits, grapes, vegetables) in the valley bottom and rangeland in the grasslands below the tree line. Housing and development is concentrated primarily in the valley bottoms, although there is now a small year-round population at Apex.

The larger South Okanagan-Similkameen is recognized as a region that combines a wide range of natural habitat areas with a large number of unique species, many of which are not found elsewhere in the province or in Canada. The area is also home to the largest number of endangered and threatened species of plants and animals in BC and Canada.

With its mild and relatively dry climate, the region is home to a range of productive, but sensitive ecosystems, including wetlands, riparian areas, grasslands and shrub-steppe, and forests. Collectively and individually, these ecosystems support both provincially and nationally significant biodiversity, including many at-risk species.

Agriculture is a major contributor to the local economy, as the semi-arid region has exceptional growing conditions, with irrigation, fertile soil, hot summers and relatively mild winters. Tree fruits and grapes are two major crops in the South Okanagan, with major tree fruit processing facilities and a growing number (over 50) of well-known, award-winning vineyards that attract a significant number of tourists in the summer months.

With the area's lakes, climate and recreational activities, tourism is another major contributor to the regional economy, including agricultural, sport, and cultural tourism.

Community engagement carried out for the original RGS confirmed that residents strongly value the area's high quality of life and are committed to protecting and stewarding the region's unique environmental, agricultural and community assets. Other regional and municipal planning initiatives carried out since the original RGS was completed, including Official Community Plan updates and environmental planning programs, have strongly confirmed residents' values and commitments.



Osoyoos, cc-by-Tjflex2, flickr.com

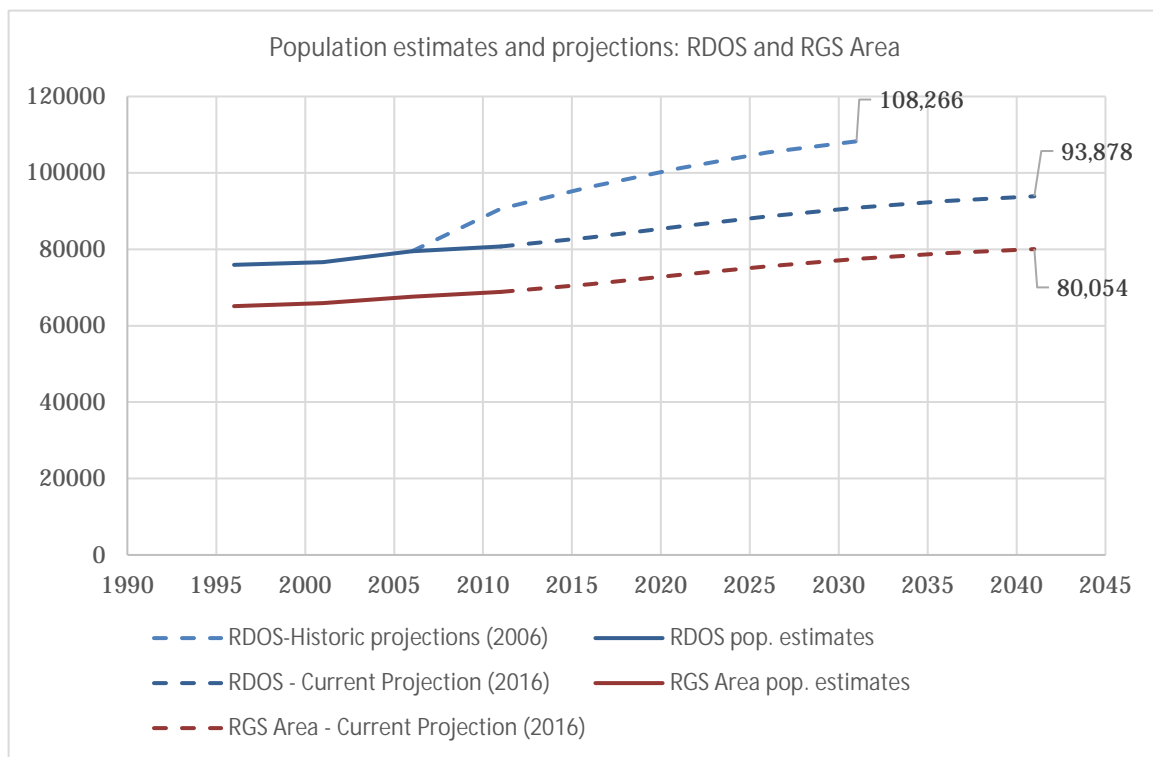
## POPULATION AND DEMOGRAPHICS

Population growth in the RDOS since 2006 has been much lower than was originally projected when the RGS was developed. The projected growth at the time (for the RDOS as a whole) was based on an expected annual increase of 1.45%, which would result in an additional 29,000 residents by 2031; the projected average annual growth has been revised down considerably to approximately 0.6%.

Figure 2 shows past and current projections for the RDOS, and current projections for the RGS Study Area. The two solid lines illustrate how the South Okanagan's growth tracked fairly consistently with the RDOS as a whole from 1996 to 2011. According to the 2011 census, the RDOS numbered 80,742 and the RGS Study Area numbered 68,852.

The current projections by BC Stats resume assumptions for more robust growth from 2016 to 2041, with an annual rate of 0.84%; the areas are projected to add approximately 12,000 or 13,000 new residents by 2041.<sup>1</sup> These figures do not include population numbers for on-reserve First Nations in the RGS area (Penticton Indian Band, Osoyoos Indian Band).

**Figure 1:** *RDOS and RGS population estimates and projections*

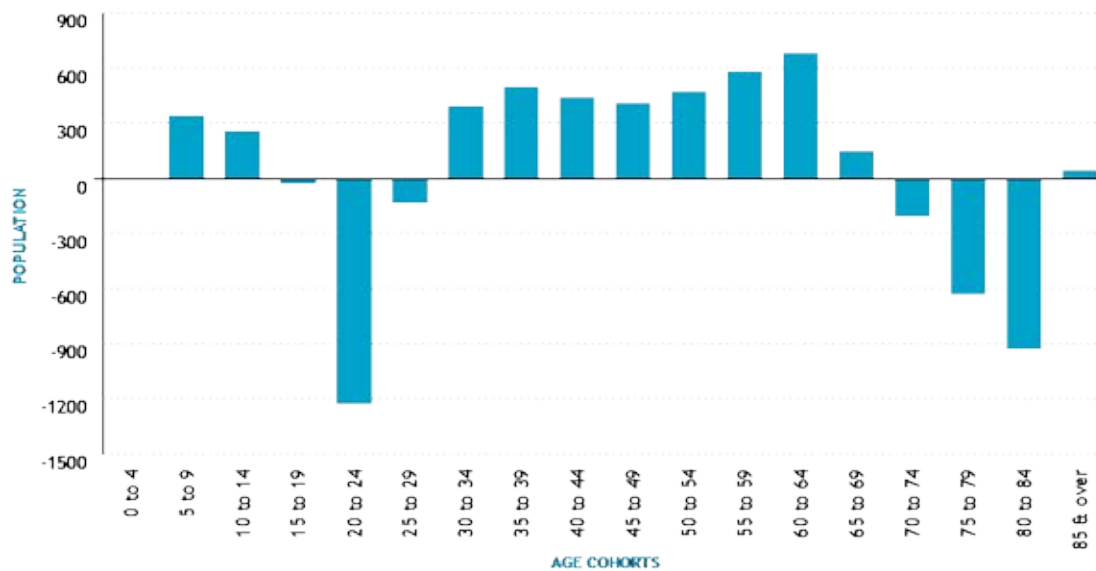


<sup>1</sup> Population projections from BC Stats P.E.O.P.L.E. are only available at certain scales; projections for the RDOS have been used to develop projections for the RGS study area.

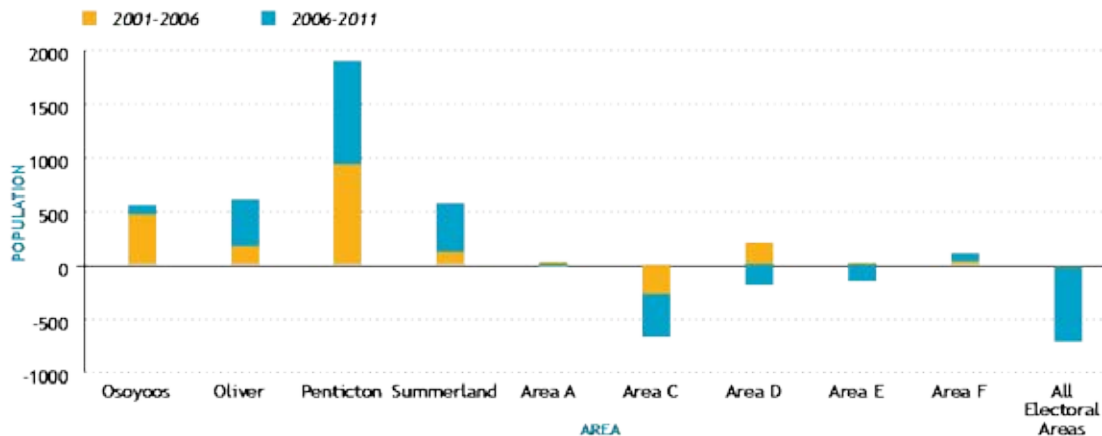
<sup>1</sup> Mortality rates also plays into this change, but is relatively small for most age groups, so changes are primarily a result of migration patterns

Figure 2 illustrates the change in population cohorts for the region from 2006 to 2011 and shows movement patterns among the population<sup>2</sup>. The data suggests that a significant number of individuals in the 20 to 24 age cohort are leaving the region (potentially to attend school), while a number of young families (ages 5 to 14 and 30 to 44) and middle-age residents (45 to 64) are arriving. It also suggests that there has been significant movement in and out of the area by other age groups, including the group aged 55 to 59, which increased by almost 10% in 2011. The increase is likely due to a significant net in-migration in that age group.

**Figure 2:** RDOS net change by age cohort, 2006 to 2011



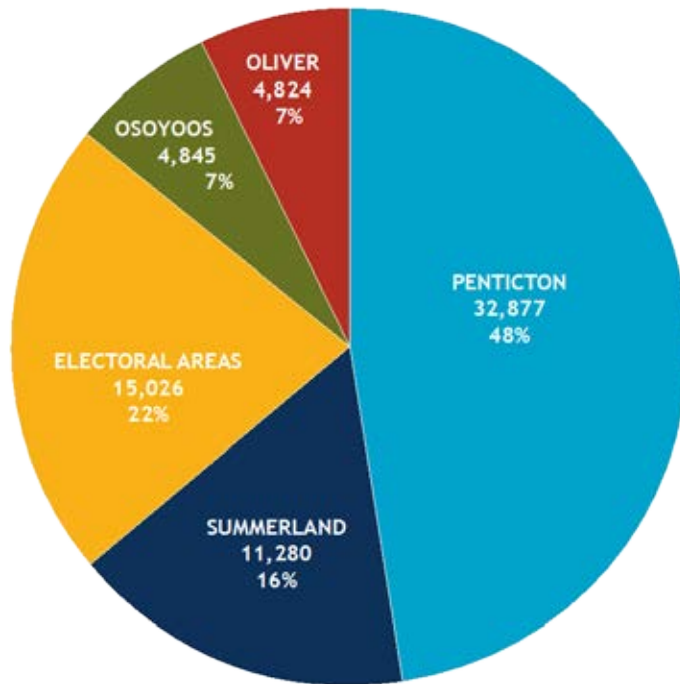
**Figure 3:** 10-Year Growth by area, 2001 to 2011





Within the RGS Study Area the population continues to urbanize. Penticton makes up approximately 48% of the population and 52% of growth from 2001 to 2011 (Figures 5 and 6); the Electoral Area populations have declined during the same time period by approximately 700 residents (4.5%).

**Figure 4:** RGS Study Area, population by sub-region, 2011



## Part 2: REGIONAL POLICIES

### VISION

The RGS vision statement describes the desired future for the South Okanagan region and sets the basic direction for planning, policies and action. The vision statement was first developed through public consultation and engagement during the early RGS process.

Key elements of this regional vision expressed by South Okanagan residents during RGS engagement in 2006 and 2007 included:

*South Okanagan residents value and celebrate living in a sustainable region that balances environmental, social and economic considerations with a high quality of life and strong sense of community.*

- *The Agricultural Land Reserve is protected and respected;*
- *Rural areas experience limited population growth and maintain a strong agricultural and resource base;*
- *An integrated biodiversity conservation strategy protects priority sensitive ecosystems;*
- *The majority of future population is housed in existing urban areas;*
- *New urban development is predominantly mixed-use, higher density with reduced parking requirements;*
- *New employment is encouraged, and distributed primarily between Penticton, Oliver, Osoyoos, and Summerland;*
- *Transportation emphasizes carpooling, public transit and other alternatives to single occupant automobiles and roadway expansion;*
- *Opportunities to reduce and recycle waste are maximized; and*
- *Water and energy conservation and efficiency are supported by incentive programs and funding.*

The RGS vision, goals and strategic actions were derived from comprehensive public consultation during which residents and RGS Advisory Committees identified the community issues, values and priorities across the region. Engagement also identified two additional planning considerations:

- **Use the precautionary principle when evaluating growth management decisions:**  
The precautionary approach recognizes that when making many decisions, particularly those dealing with the natural environment and social fabric of communities, it is difficult to have perfect knowledge of all conditions and possible outcomes. When the effect of a decision is somewhat uncertain, that decision should be approached with caution with a view to mitigating any potential long-term negative impacts.

- **Establish a regional monitoring program for the RGS:** The long-term monitoring program should track a range of economic, environmental and social indicators over time. As RGS indicators are monitored annually, trends and conditions will be revealed, allowing a regional policy response when and where necessary. (Note: such monitoring program has been established and annual Regional Snapshots are produced. Snapshot structure, including indicators tracked was updated in 2016.)



Electoral Area C. © RDOS

## STRATEGY

The RGS is organized around seven policy areas and supporting goals that were derived in consultation with South Okanagan communities and RGS advisory committees. Each of the policy goals are in turn supported by a series of related policy objectives. There are a number of supporting RGS policies organized under each of the objectives.

### HOUSING AND DEVELOPMENT

**Goal 1:** Focus development to serviced areas in designated Primary Growth Areas and Rural Growth Areas.

### ECOSYSTEMS, NATURAL AREAS AND PARKS

**Goal 2:** Protect the health and biodiversity of ecosystems in the South Okanagan.

### INFRASTRUCTURE AND TRANSPORTATION

**Goal 3:** Support efficient and effective infrastructure services and an accessible multi-modal transportation network.

### COMMUNITY HEALTH AND WELLBEING

**Goal 4:** Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.

### REGIONAL ECONOMIC DEVELOPMENT

**Goal 5:** Achieve a sustainable, resilient and prosperous South Okanagan regional economy.

### ENGAGEMENT AND COLLABORATION

**Goal 6:** Foster and support regional cooperation, collaboration and civic engagement.

### ENERGY EMISSIONS AND CLIMATE CHANGE

**Goal 7:** Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate.

Map 2: Existing Settlement Areas





**Map 3:** Designated Regional Growth Strategy Primary and Rural Growth Areas



## HOUSING AND DEVELOPMENT

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**Goal 1:** *Focus development in serviced areas in designated Primary Growth Areas and Rural Growth Areas.*

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The South Okanagan is composed of diverse and distinct settlement areas, that range in size, type (i.e., urban to rural), and predominant uses (e.g., resort residential to low-density rural residential). These communities are indicated on the *Existing Settlement Areas Map*.

As a guiding principle, land use decisions should take into account the broader values and needs of south Okanagan residents and the surrounding environment. The RGS recognizes that each community's land use decisions can have long-term consequences on social health, ecosystem function, and the local economy.

Compact urban development and the protection of the integrity of rural areas, including agricultural and ecologically sensitive lands, is one of the chief means of supporting economic, ecological and community health. It is also a way to enhance servicing efficiency. That's why the RGS directs development to settlement areas where services are located. The *Growth Management Map* identifies those existing settlement areas where future growth should be directed.

Primary Growth Areas are larger communities with all the necessary services, infrastructure and amenities in place to accommodate future growth. The majority of future growth in the south Okanagan should be directed to Primary Growth Areas. Rural Growth Areas – established rural settlement areas with some infrastructure and/or amenities in place – are where limited future development is anticipated, or where development has been pre-determined through approved zoning.

For those communities not shown on the *Growth Management Map*, it is understood that some infill development may be anticipated in rural areas, provided that such development:

- Does not significantly increase the number of units or the established density of the area; and
- Respects the character of the communities.

It is further acknowledged that in those areas not identified for growth, some resource, industrial, public and commercial uses may be considered, as specified in the policies of this section.

### Primary Growth Areas

- Essential services / amenities are in place to accommodate growth; and
- All necessary infrastructure is in place.

### Rural Growth Areas

- Established rural settlement areas with a minimum of 200 lots and/or dwelling units;
  - Community water and/or community sewer services in place; and,
  - Existing commercial, industrial or parks development.
- Or,
- Where development has been pre-determined.

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## OBJECTIVES

## Objective

- 1-A Collaborate and coordinate among regional partners to direct most new development to Primary Growth Areas.**

## Supporting Policies

- 1A-1** Establish growth containment boundaries around Primary Growth Areas in Official Community Plans.
- 1A-2** Coordinate RDOS and municipal planning around major development proposals in rural/municipal fringe areas.
- 1A-3** Develop a memorandum of understanding between the RDOS and local governments to address the process for municipal boundary extensions, as required.
- 1A-4** Encourage appropriately located accessible commercial, institutional, light and heavy industrial development in Primary Growth Areas.

## Objective

- 1-B Create walkable, liveable, mixed-use neighbourhoods and communities.**

## Supporting Policies

- 1B-1** Promote compact development in both Primary Growth Areas and Rural Growth Areas.
- 1B-2** Give priority to infill development in both Primary Growth Areas and Rural Growth Areas.

## Objective

- 1-C Protect character of rural areas.**

## Supporting Policies

- 1C-1** Establish growth containment boundaries around Rural Growth Areas in Official Community Plans (OCPs).
- 1C-2** Direct limited development to Rural Growth Areas.
- 1C-3** Discourage rezoning of large rural land parcels to smaller parcel sizes, outside of Primary Growth Areas and Rural Growth Areas.
- 1C-4** Limit consideration for rezoning of large rural land parcels to smaller parcel sizes outside of Primary Growth Areas and Rural Growth Areas only where such growth is infill, does not significantly increase the number of units or the established density, and respects the character of its surroundings.



- 1C-5 Strengthen policies in OCPs to discourage incremental and additional rural growth outside of identified growth areas (see Designated Regional Growth Strategy Primary and Rural Growth Areas Map, pg. 17). Proposed developments that do not closely adhere to OCP guidelines for the protection of rural and resource areas will not be supported.
- 1C-6 Identify areas where rezoning to larger minimum lot sizes is necessary to protect agricultural uses and/or rural character.
- 1C-7 Support and encourage all OCPs to require a site-specific report from a Qualified Professional for any new development in identified hazard areas.
- 1C-8 Communicate and work with Penticton Indian Band, Osoyoos Indian Band, and Lower Similkameen Indian Band on potential cost sharing, delivery of services, capacity building and/or development plans for development abutting rural areas.
- 1C-9 Consider the following uses outside of identified Primary and Rural Growth Areas only where the uses are not feasible or appropriate in growth areas and where they will have minimal negative impacts on their surroundings: resource, industrial, resort (non-residential), small-scale commercial, public utility/institutional, parks and recreational development.

## Objective

### 1-D Protect the agricultural land base.

#### Supporting Policies

- 1D-1 Support the establishment of a South Okanagan Agricultural Advisory Committee to advise the Regional District Board on agricultural matters.
- 1D-2 Work collaboratively with regional partners to develop a Regional Agriculture Strategy.
- 1D-3 Discourage further subdivision of farm parcels.
- 1D-4 Encourage and support value-added agricultural activities that improve farm economic viability.
- 1D-5 Encourage and support agri-tourism activities that improve farm economic viability.
- 1D-6 Undertake edge planning to mitigate the impacts of non-farm uses on farming activities and vice-versa when considering development adjacent to the Agricultural Land Reserve boundary and designated agricultural properties.
- 1D-7 Support urban growth boundaries that are consistent with the Agricultural Land Reserve boundaries.

## Objective

- 1-E Recognize the critical links between social, environmental and economic sustainability and infrastructure in effective growth management.**

**Supporting Policies**

- 1E-1** Continue to consult with the public, community leaders and professionals on growth management.
- 1E-2** Assess major development proposals against RDOS Sustainability Checklist.



Summerland. © Chamber of Commerce

## ECOSYSTEMS, NATURAL AREAS AND PARKS

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### *Goal 2: Protect the health and biodiversity of ecosystems in the south Okanagan.*

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The South Okanagan-Similkameen is a truly unique and special place with species and ecosystems that do not occur elsewhere in BC, or in Canada. The South Okanagan Similkameen Conservation Program's 2012 strategy, *Keeping Nature in our Future: A Biodiversity Conservation Strategy for the South Okanagan-Similkameen*, identified approximately 20% of the RGS area as having *high* or *very high* relative biodiversity value.

Over time, these valuable ecosystems and species have been impacted by population growth and residential, agricultural and commercial development in the region. Despite great efforts in the region and improving systems and planning, ecosystems have nonetheless been fragmented, habitat areas lost, and biodiversity remains threatened.

With most of the *high* or *very high* value habitat areas located within the South Okanagan's relatively narrow valley bottoms and bench lands, these pressures will remain as developable lands are clustered in the same areas.

In recognition of these ongoing challenges, the RGS environment goal was built upon two fundamental principles from public engagement:

- The environment should be respected for the ecosystem services it provides that entirely support human health and wellbeing; and
- Water supply, conservation, and quality are key environmental concerns and priority considerations for environment resource management initiatives.



Spotted Lake. © RDOS

## OBJECTIVES

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### Objective

#### **2-A Coordinate regional biodiversity conservation and management.**

##### **Supporting Policies**

- 2A-1** Work with partners to maintain a regional approach to biodiversity conservation (*Keeping Nature in our Future: A Biodiversity Conservation Strategy for the Okanagan Region*).
- 2A-2** Work with the RDOS Board and environmental partners on continued biodiversity conservation coordination and ecosystems protection.
- 2A-3** Work with Syilx leaders to develop partnerships for regional ecosystem health.
- 2A-4** Monitor the effectiveness of RGS regional biodiversity conservation and management actions.
- 2A-5** Respect and protect the ecosystem and environment by directing urban growth to Primary Growth Areas.

### Objective

#### **2-B Support environmental stewardship.**

##### **Supporting Policies**

- 2B-1** Develop policy to protect the natural environment including updated development permit areas to protect sensitive ecosystems.
- 2B-2** Work with the RDOS Board and environmental partners on continued coordinated biodiversity conservation coordination and ecosystems protection.
- 2B-3** Conserve, protect and steward watersheds, wetlands, riparian areas, and open spaces.
- 2B-4** Seek opportunities to connect wetlands, riparian areas, and open spaces as wildlife corridors.
- 2B-5** Encourage best environmental management practices on farms.
- 2B-6** Restore and manage prime habitat areas, including lakeshores.

## Objective

### **2-C Protect regional air quality.**

#### Supporting Policies

- 2C-1 Develop a Regional Air Quality Management Plan.
- 2C-2 Ensure that a Regional Air Quality Management Plan identifies best management practices for reducing or eliminating residential and industrial burning, chemical spraying, and controlling air emissions.
- 2C-3 Support ongoing public awareness and education around air quality management practices.

## Objective

### **2-D Promote and enhance water conservation and sustainability.**

#### Supporting Policies

- 2D-1 Apply and promote best management practices for residential, commercial, institutional, industrial and agricultural uses.
- 2D-2 Maintain environmental flows to support ecological functions and groundwater recharge.
- 2D-3 Support continued implementation and future updates of the Okanagan Basin Water Board's *Okanagan Sustainable Water Strategy*, including consideration of long term plans for upper level water storage / source water protection.
- 2D-4 Work collaboratively with the Okanagan Basin Water Board and other agencies and levels of government to utilize the data and findings from the Okanagan Water Supply and Demand study.
- 2D-5 Continue collaborating with the Water Sustainability Committee of the BC Water and Waste Association, the Okanagan Basin Water Board, local governments and other local stakeholders on basin-wide water management and conservation initiatives.
- 2D-6 Support the continued provision of adequate water resources for the agriculture sector, and ensure that adequate and secure access to water for the agriculture sector is a priority over non-essential urban uses.
- 2D-7 Recognize that each jurisdiction has a responsibility to sustainably manage and conserve water resources in times of drought, or where stream health is threatened.
- 2D-8 Promote the implementation of universal metering for water service connections, in collaboration with the Okanagan Basin Water Board.



## INFRASTRUCTURE AND TRANSPORTATION

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**Goal 3:** *Support efficient, effective and affordable infrastructure services and an accessible multi-modal transportation network.*

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Well-planned infrastructure services are important to the overall health, safety and livability of communities. More dispersed settlement patterns require servicing infrastructure extensions, which are expensive to build, operate and maintain, and can produce greater environmental impacts than development in existing serviced areas.

South Okanagan residents depend on a municipal and provincial transportation network and services for work, recreation and day-to-day travel, while the local economy depend upon the network for safe and efficient goods movement. Building more compact communities makes it easier to provide transportation services, including transit, bicycle and pedestrian options.

In partnership with all RGS local government partners, the Regional District is committed to the following guiding principles on transportation and infrastructure:

- The relationship between land use and the provision of efficient and affordable services must be considered, particularly for the identification of any future growth areas;
- Managing water quality and quantity for residential, commercial, and agricultural uses, while maintaining sustainable environmental flows, remains an ongoing priority for the future; and
- Coordinated inter-regional planning and management of infrastructure upgrades and services can maximize service efficiency and effectiveness.



Infrastructure pipe. © RDOS

## OBJECTIVES

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### Objective

- 3-A Direct development to areas with publically operated services and infrastructure.**

### Supporting Policies

- 3A-1** Promote ongoing dialogue between rural and urban communities to coordinate and collaborate on new service and infrastructure development and ongoing operation and maintenance.
- 3A-2** Direct new development to Primary Growth Areas to provide more cost-effective infrastructure, facilities and services.
- 3A-3** Encourage publically operated utilities and discourage the establishment of private utilities and services.

### Objective

- 3-B Reduce solid and liquid waste.**

### Supporting Policies

- 3B-1** Continue to implement and monitor RDOS *Solid Waste Management Plan* (2012).
- 3B-2** Continue to implement and monitor regional Liquid Waste Management Plans.
- 3B-3** Continue to research and implement best practices for effective solid and liquid waste management.
- 3B-4** Support and promote public waste reduction and education programs.
- 3B-5** Support sewer service within Primary Growth Areas and Rural Growth Areas where such services are not currently available.
- 3B-6** Minimize environmental impacts of solid and liquid waste management.

### Objective

- 3-C Minimize environmental impacts of infrastructure and services.**

### Supporting Policies

- 3C-1** Ensure storm water management satisfies the requirements of Federal and Provincial legislation, including the Fisheries and Oceans Canada (DFO) *Fisheries Act*, Federal *Species at Risk Act* and the Provincial *Water Sustainability Act*.
- 3C-2** Support projects to improve water resource management, including water conservation and reuse, ground water management, and stormwater.

- 3C-3 Consider guidelines and alternative development standards to reduce environmental impacts of hillside development.
- 3C-4 Minimize infrastructure development impacts by avoiding hazard areas and environmentally sensitive areas.
- 3C-5 Work with other stakeholders to identify potential small-scale hydro and wind power sites.

### Objective

- 3-D **Expand safe, accessible efficient transportation options and connections, including transit, cycling and walking.**

### Supporting Policies

- 3D-1 Support the creation of a Regional Transportation Plan.
- 3D-2 Support the creation of compact, walkable neighbourhoods with pedestrian and cycling connections and linkages.
- 3D-3 Support the development of an integrated active transportation (cycling, walking, scooters, etc.) network and connections in Primary Growth Areas and Rural Growth Areas.
- 3D-4 Work with the Province to further develop a regional active transportation network with connections between Primary Growth Areas and Rural Growth Areas in conjunction with highway improvements.
- 3D-5 Continue working with BC Transit to enhance and expand transit options in the region.
- 3D-6 Work with partners, including BC Transit, to identify potential community transit hubs in Primary Growth Areas and Rural Growth Areas.

### Objective

- 3-E **Protect and improve Highway 97 as a key transportation corridor.**

### Supporting Policies

- 3E-1 Work with the Ministry of Transportation and Infrastructure to identify road network improvements as needed.
- 3E-2 Work with the Ministry of Transportation and Infrastructure to ensure public safety and mitigate traffic impacts from Provincial highways and major network links.
- 3E-3 Work with the Ministry of Transportation and Infrastructure to identify areas where limited access highways outside of urban centres are needed to ensure public safety and transportation efficiency.



## COMMUNITY HEALTH AND WELLBEING

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**Goal 4:** *Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.*

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Planning, land use and transportation decisions have public health consequences for people living, working, learning and playing in the South Okanagan RGS Plan Area. Numerous studies from Canada and around the world have demonstrated the relationship between the physical design and layout of cities, towns and communities – also known as the “built environment” – and the health and wellbeing of the people living in them. Community form is associated to varying degrees with physical activity, diet, safety and injury rates, exposure to pollutants and how easily people can access work, shops, services and schools.

Research on the associations between health and the built environment is expanding and becoming increasingly sophisticated<sup>3</sup>. While much work remains to unravel the complex relationship between health outcomes and the built environment, the research is at a point where the broad-based planning implications are clear – healthy community design matters.

The relationship between the built environment in the South Okanagan is becoming increasingly important, as the region’s population ages more quickly than other places in the province. Regional planning concerns around supportive housing options, enhanced mobility and accessibility, and access to services will continue to grow.



Kayaks on Okanagan Lake, cc-by-nc Amanda Coolidge, flickr.com

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<sup>3</sup> *Health Impact Assessment of Transportation and Land Use Planning Activities*. Metro Vancouver. 2015.

## OBJECTIVES

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### Objective

- 4-A Support regional partnerships and collaborate for safe, healthy and active communities.**

### Supporting Policies

- 4A-1** Support development of a South Okanagan Health and Wellness Strategy for coordinated, multi-agency action on regional health and wellbeing and social development.
- 4A-2** Support the coordination of regional parks, recreation services, and trail networks to improve accessibility of recreational opportunities.
- 4A-3** Support the Interior Health Authority to expand regional health promotion programs and to develop a proactive recruitment program to increase medical services in the south Okanagan.
- 4A-4** Work with regional partners to support downtown and neighbourhood planning efforts that foster a sense of public ownership.
- 4A-5** Support emergency planning and networking of response services both regionally and inter-regionally.
- 4A-6** Support the RCMP in raising awareness for crime watch and prevention programs.
- 4A-7** Work with School Districts No 53 (Okanagan Similkameen) and No 67 (Okanagan Skaha) to recognize and support school facilities as a valuable neighbourhood resource and to share and utilize school resources.
- 4A-8** Collaborate with regional partners to improve accessibility of public spaces.
- 4A-9** Collaborate with regional partners to ensure public spaces and events are consistent with changing demographics and community needs.

### Objective

- 4-B Enhance community wellbeing by supporting diversity.**

### Supporting Policies

- 4B-1** Support economic opportunities that attract and retain young families.
- 4B-2** Encourage new housing to provide accessibility features.
- 4B-3** Support a range of accessible and affordable housing.
- 4B-4** Support non-market housing opportunities, including emergency and transitional housing, particularly in those communities where additional supportive services exist.

**4B-5** Explore the benefits of creating of a Regional Housing Plan.

### Objective

**4-C** Support regional arts and culture and educational opportunities.

### Supporting Policies

**4C-1** Encourage education institutes to locate in urban areas.

**4C-2** Support collaboration between educational providers, regional businesses and agencies.

**4C-3** Support the celebration of community and local festivals, including cultural events and programs.

**4C-4** Support and encourage community arts, culture and heritage programs and celebrations.

**4C-5** Improve accessibility to public places.

**4C-6** Identify and protect important cultural places and structures.

**4C-7** Work with agencies, stakeholders and the arts and culture community to develop a Regional Arts and Culture Strategy.



Busking at Penticton Farmers' Market, cc-by-nc Jeremy Hiebert, flickr.com

## REGIONAL ECONOMIC DEVELOPMENT

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**Goal 5:** *Achieve a sustainable, resilient and prosperous South Okanagan regional economy.*

---

A healthy, diverse regional economy is one of the cornerstones of more sustainable, resilient communities. The RGS provides an opportunity to encourage and support the development of a more diverse and healthier regional economy, which in turn will help support the South Okanagan on its journey to become a more sustainable region.

As a region, the South Okanagan offers a great deal of economic diversity. Public sector employment is significant, with government, health, and education services clustered in Penticton and, to a lesser degree, Oliver, Osoyoos, Summerland and smaller centres in the RDOS.

Agriculture, including viticulture and value-added processing, are major contributors, while manufacturing, value-added forestry, and tourism form other key sectors. In the region, Penticton functions as the regional employment centre and hub for the area, while Oliver, Osoyoos and Summerland also function as smaller scale employment centres.

Public consultation carried out at the beginning of the RGS identified jobs and the local economy as areas of critical concern to the region. This focus remains based on feedback from other regional and municipal planning initiatives carried out since the original RGS was completed, and in light of regional demographic trends and issues, including its aging population and diminishing youth employment opportunities.



Penticton Farmers' Market, cc-by-nc-nd, Province of BC, flickr.com



## OBJECTIVES

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### Objective

**5-A Coordinate and cooperate to support regional economic diversification.**

### Supporting Policies

- 5A-1** Work with economic development partners, including the RDOS Board, to develop a coordinated and collaborative regional business-enabling environment.
- 5A-2** Work with economic development partners, including the RDOS Board, to develop a diversified regional economy.
- 5A-3** Support the development of a Regional Economic Development Strategy.
- 5A-4** Encourage business retention, expansion and attraction activities with special focus on green, sustainable businesses.
- 5A-5** Explore economic opportunities and collaborate on projects of mutual interest and benefit with Syilx communities (Penticton Indian Band, Osoyoos Indian Band, Lower Similkameen Indian Band) as identified in the 2013 Protocol Agreement.
- 5A-6** Maintain and enhance the economic contributions of agricultural land and industries.
- 5A-7** Recognize the regional economic contributions provided by the Dominion Radio Astrophysical Observatory and continue to work with the facility to minimize impacts of radio frequency interference on the facility.
- 5A-8** Support and encourage research and development initiatives and programs in conjunction with UBC Okanagan and Okanagan College, including agriculture, viticulture, food processing, water management, and tourism.
- 5A-9** Support the development of a targeted regional work-force attraction program in collaboration with Okanagan educational institutions.
- 5A-10** Support primary and secondary value-added industry in all sectors where feasible and appropriate.
- 5A-11** Collaborate with regional partners to attract high-tech, knowledge-based industries.

### Objective

**5-B Encourage business development in employment lands.**

### Supporting Policies

- 5B-1 Develop a Regional Employment Lands Strategy for accommodating diverse business needs.
- 5B-2 Identify development opportunity sites for different business types.
- 5B-3 Protect the existing industrial land base from conversion to other uses.
- 5B-4 Direct new industrial development to existing industrial areas.

### Objective

**5-C Support and promote tourism and tourism-related activity.**

### Supporting Policies

- 5C-1 Support regional tourism marketing efforts.
- 5C-2 Support agri-tourism and other rural tourism initiatives.
- 5C-3 Direct commercial tourist activities to appropriate areas.

### Objective

**5-D Support local agriculture and related businesses.**

### Supporting Policies

- 5D-1 Support the local agriculture industry and associated value-added agricultural processing and production.
- 5D-2 Encourage sustainable agricultural production and methods.
- 5D-3 Support preservation of the Agricultural Land Reserve for long-term agricultural uses.
- 5D-4 Support the development of coordinated Local Agriculture Plans for the region.

## ENGAGEMENT AND COLLABORATION

---

**Goal 6:** *Foster and support regional cooperation, collaboration and civic engagement.*

---

Ongoing coordination, collaboration, and communication remain critical ingredients to RGS implementation and planning. Inclusive, transparent regional planning and governance also supports and facilitates community engagement and involvement, another critical ingredient to effective, accountable regional planning and development.

In partnership with all RGS local government partners, the Regional District is committed to the following guiding principles on engagement and collaboration:

- Effective governance is integral to the health of the region;
- Leadership demonstrated in an open and respectful manner can improve regional and inter-regional cooperation between member municipalities, electoral areas, Aboriginal communities, and the Province; and
- Enhanced citizen engagement and participation contributes to effective governance.



Protocol Agreement signing between Penticton, Osoyoos, and Lower Similkameen Indian Bands and the RDOS. © RDOS

## OBJECTIVES

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### Objective

**6-A Enhance regional-local government partnerships.**

### Supporting Policies

- 6A-1** Foster dialogue between electoral areas, municipalities and other organizations for cost sharing, delivery of services, capacity building, and development.
- 6A-2** Continue to foster dialogue between communities around shared goals, while recognizing and supporting unique community goals.
- 6A-3** Request that transfers of responsibilities to local government are matched with adequate resources.

### Objective

**6-B Build and enhance communication and relationship with regional Syilx / Okanagan Nation communities.**

### Supporting Policies

- 6B-1** Develop protocol agreements with Osoyoos Indian Band and Penticton Indian Band for communications, service delivery and joint services, and joint capacity building initiatives.
- 6B-2** Continue to implement the *Protocol Agreement between the Penticton Indian Band, Osoyoos Indian Band, Lower Similkameen Indian Band and RDOS* (2013).
- 6B-3** Support development of an indigenous cultural awareness program for local communities and governments.

### Objective

**6-C Facilitate ongoing public participation and engagement in local and regional governance.**

### Supporting Policies

- 6C-1** Support governance education and awareness initiatives within the region.
- 6C-2** Facilitate community engagement and civic participation by providing enhanced public information on local governance, including opportunities for involvement on committees and community planning meetings and events.



## Objective

**6-D** Cultivate effective, accountable, accessible, and transparent regional governance.

## Supporting Policies

**6D-1** Continue to enhance local governance transparency and accessibility.

**6D-2** Measure progress toward achieving RGS goals and implementation of policies through annual base-line reports on RGS indicators and five-year evaluations.



RDOS public open house in Kaleden. © RDOS

## ENERGY EMISSIONS AND CLIMATE CHANGE

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**Goal 7:** *Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate.*

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The global scientific community has reached consensus that the increasing emissions of human-caused greenhouse gases (GHGs) are rapidly changing the earth's climate. With more extreme weather conditions, including more intense drought years and heavier rainfalls, the South Okanagan is particularly vulnerable to the anticipated impacts a warming climate will have.

Under the *Greenhouse Gas Reduction Targets Act*, B.C.'s GHG emissions are to be reduced by at least 33% below 2007 levels by 2020. A further emission-reduction target of 80% below 2007 levels is required for the year 2050. B.C.'s *Local Government Act* was then amended in 2008 to require all Official Community Plans to set targets for the reduction of greenhouse gases, as well as policies and actions to achieve the targets set.

The Regional District of Okanagan-Similkameen, City of Penticton, Town of Oliver, Town of Osoyoos, and District of Summerland are all signatories to the *B.C. Climate Action Charter*, which includes commitments to reducing GHGs and taking actions to prepare for a changing climate.

In 2010, the Regional District and member municipalities collaboratively developed Community Climate Action Plans (CCAP). The CCAPs provide strategic direction on how to reduce community energy use and greenhouse gas emissions. Each community has its own CCAP that includes both regional strategies and local actions. Each community and RDOS electoral area also has its own targets set to reach the overall goal of a 35 percent reduction per person by 2030 across the region. In 2011, the RGS was amended and seventh policy goal on climate added.



Cycling in the RDOS. © RDOS

## OBJECTIVES

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### Objective

**7-A Plan for climate change adaptation and support ongoing mitigation efforts.**

### Supporting Policies

- 7A-1** Reduce regional greenhouse gas (GHG) emissions 15% from 2007 levels by 2030.
- 7A-2** Develop a green building policy for local government buildings.
- 7A-3** Work with local businesses to adopt and apply green energy technologies and energy efficiency practices.
- 7A-4** Work with agricultural stakeholders to adopt and apply green energy technologies and energy efficiency practices.
- 7A-5** Support rebate programs for energy efficient and water conservation fixtures and appliances.
- 7A-6** Consider climate change adaptation/resiliency measures in existing and proposed activities and development.
- 7A-7** Support climate change adaptation and the mitigation of greenhouse gas emissions in existing and proposed activities and development.
- 7A-8** Support public awareness and education on climate change and its current and likely potential future impacts in the region.

## Part 3: MONITORING, EVALUATION AND AMENDMENTS

### INDICATORS AND MONITORING

The *Local Government Act* requires a regional district to measure its progress on an RGS. Performance indicators selected for the South Okanagan RGS will allow the RDOS to monitor its implementation and progress towards the vision articulated by the community.

A set of indicators was first developed as part of the RGS development in 2010. The selected indicators were based on the seven goals of the RGS. A long list of indicators, derived from a literature review of existing or proposed regional growth strategy monitoring programs from regional districts in British Columbia and other indicator programs, was refined based on how well they suited RGS goals, data availability, and reliability. Since 2010, some indicators have proven to be difficult to track, suffer from data challenges, or poorly represent the goal with which they are associated. These have been updated and replaced as necessary as part of the 2016 revisions.

There are now 16 indicators tracking the performance of the goals of the seven policy areas. Two additional context indicators show population growth trends against which change in other indicators can be made more meaningful. Indicators have been selected to balance fidelity to the goals with pragmatic concerns of data collection and reporting frequency. Data for all the indicators are available freely from trusted sources (including internal regional district processes), at least every two years.

The indicators will be used as regular reporting on progress towards RGS goals. A state of the region 'Snapshot' will be prepared annually.

With the monitoring program, the RDOS and its south Okanagan member municipalities will have added insight into what is working and where improvements can be made, allowing them to update RGS actions and policies accordingly.

Figure 6: RGS Indicators and Measures

Policy Area/Goal	Indicator	Measure
<b>Context</b>	Population growth	% annual change in population estimates/ projections
	Population	Total regional population estimate/ projections
<b>Housing and Development:</b> Focus development to serviced areas in designated Primary Growth Areas and Rural Growth Areas.	Growth containment	% of housing starts in primary/ rural growth areas
	Agricultural land protection	Hectares change to ALR, mapped
	Housing affordability	Median home price
		Affordability ratio: Median salary to median home price
	Housing diversity/ choice	# of new homes by type
<b>Ecosystems, Natural Areas and Parks:</b> Protect the health and biodiversity of ecosystems in the south Okanagan.	Amount of land protected	Annual cumulative area of parkland and protected areas
	Water stewardship	Water usage per capita
	Solid waste to landfill	Average tons of daily waste landfilled per person
<b>Infrastructure and Transportation:</b> Support efficient and effective infrastructure services and an accessible multi-modal transportation network.	Mode share/ auto dependence	Total annual regional bus ridership
		% of ICBC insurance holders by type (daily commuter, non-commuter)
<b>Community Health and Wellbeing:</b> Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.	Community safety	Annual crime rates per 1000 residents
	Regional health outcomes	Based on Canadian Community Health Survey and annual reporting from Interior Healthy Authority
<b>Regional Economic Development:</b> Achieve a sustainable, resilient and prosperous South Okanagan regional economy.	Economic growth	% growth in # of businesses with employees
		Total value of building permits issued for residential, commercial, industrial and institutional
<b>Engagement and Collaboration:</b> Foster and support regional cooperation, collaboration and civic engagement.	Regional engagement and collaboration activity	Self-reporting annual survey for member communities and Regional Directors on collaborative planning and projects, including servicing agreements, protocol agreement activities with First Nations, and regional planning initiatives
<b>Energy Emissions and Climate Change:</b> Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate	Total GHG emissions	Tonnes of GHGs by source type (residential/ commercial buildings, vehicles)
	Energy efficiency	Average residential energy consumption/home

## AMENDMENTS TO THE RGS

There are two types of amendments to an RGS, minor and major. Both must follow the process set out in Part 13 of the *Local Government Act*.

### Minor Amendments

Recognizing that the RGS requires some flexibility to respond to changing conditions in the South Okanagan region, the minor amendment process provides a process for minor changes, while ensuring that amendments which substantially change the vision and direction of the strategy remain subject to acceptance by all affected local governments.

The *Local Government Act* enables minor amendments pursuant to section 437 (3) in accordance with the following:

- The board must give notice, including notice that the proposed amendment may be determined to be a minor amendment and the date, time and place of the board meeting at which the amending bylaw is to be considered for first reading, to each affected local government at least 30 days before the meeting;
- Before first reading of the amending bylaw, the board must allow an affected local government that is not represented on the board an opportunity to make representations to the board;
- If, at first reading, the amending bylaw receives an affirmative vote of all board members attending the meeting, the bylaw may be adopted in accordance with the procedures that apply to the adoption of a regional growth strategy bylaw under Division 3 [Voting and Voting Rights] of Part 6 [Regional Districts: Governance and Procedures] and the board's procedure bylaw;
- If, at first reading, the amending bylaw does not receive an affirmative vote of all board members attending the meeting, the bylaw may be adopted only in accordance with the procedure established by section 436 [acceptance by affected local governments required].

Criteria under which a proposed amendment to the RGS may be considered a minor amendment include the following:

- Where a land use or development proposal is inconsistent with the Regional Growth Strategy, and, in the opinion of the RDOS Board:
- Is not to be of regional significance in terms of scale, impacts or precedence; and
- Contributes to achieving the goals and objectives set out in Part 2: Regional Policies in this RGS.

- Text and map amendments that are not directly related to enabling specific proposed developments may be considered minor if, in the opinion of the Board, the amendment is not of regional significance.
- Any proposal that does not meet the criteria set out above would be considered a major amendment and will be required to follow the regular process as outlined in the *Local Government Act*, Part 13.

### Major Amendments

Where proposals substantially change the vision and direction of the RGS, or where the addition of one or more new Primary or Rural Growth Areas is considered, a major amendment to the RGS, subject to the acceptance of all affected local governments, is required.



## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** 2015 Regional Snapshot



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### Administrative Recommendation:

For information.

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### Purpose:

The purpose of this report is to present the annual monitoring and evaluation of the South Okanagan Regional Growth Strategy for the year 2015.

### Background:

Once a Regional Growth Strategy is adopted, the *Local Government Act* (LGA) requires that ongoing monitoring be established to assess implementation and measure progress being made towards the stated objectives.

An original set of indicators was established in 2008, and a selection of ten key indicators was chosen to start monitoring the RGS once it was adopted in 2010. Since 2010, some indicators have proven to be difficult to track, suffer from data challenges, or poorly represent the goal with which they are associated. These have been updated and replaced as necessary as part of the 2016 RGS revisions.

There are now 16 indicators tracking the performance of the goals of the seven policy areas. Two additional context indicators show population growth trends against which change in other indicators can be made more meaningful. Indicators have been selected to balance fidelity to the goals with pragmatic concerns of data collection and reporting frequency. Data for all the indicators are available freely from trusted sources (including internal regional district processes), at least every two years

### Analysis:

A region, such as the South Okanagan, is a complex system of interdependencies and relationships, politically, economically, socially and environmentally. The use of performance indicators has limitations, but over the long term, the data can be used to show certain trends or conditions. Fluctuations in data collected annually does not necessarily indicate a trend, per se, but may be a result of minor variations in data or variations that are insignificantly statistically.

The new format of the 2015 Snapshot provides the reader with a longer term trend as well as the annual difference between the previous year of data collection whenever possible. A number of the indicators are the same as collected previously and include:

- population estimates;
- changes to the ALR land base;
- median house prices and housing starts by type;



- 
- percentage of land that is park or protected area;
  - average daily water consumption;
  - average daily waste landfilled at Campbell Mountain;
  - annual crime rates;
  - energy consumption.

In addition, several new indicators have been added to better reflect the goals and policies of the updated RGS. The new indicators include:

- percentage of housing starts in primary / rural growth areas;
- affordability ratio: median home price to median household income;
- annual bus ridership;
- regional health outcomes;
- percentage growth in number of businesses with employees;
- total value of building permits issued;
- regional survey on engagement and collaboration.

Data collected relating to housing types (single family/row housing/ apartments) use BC Stats data and based on CMHC definitions for this Snapshot. This will enable valley wide consistency although may differ from the annual building permit data collected from each municipality and the RDOS.

A few highlights from the 2015 Snapshot include that housing starts in the primary growth areas have increased by 3% and the median house price dropped by 6.2%, as well the total value of overall building permits increased by 21 %; a small increase in lands protected for ecosystem and biodiversity was noted between 2014 and 2015; a new indicator shows that bus ridership in the region has increased steadily since 2011. Conversely, the regional crime rate has increased for the South Okanagan and remain above the provincial rate.

Copies of the 2015 Snapshot, along with the newly adopted RGS will be distributed to all member municipalities, other affected local governments, libraries, and will be available on the RDOS website.

**Alternative:**

That the Board not receive the 2015 Regional Snapshot, Volume 7.

**Respectfully submitted:**

**Endorsed by:**

**Endorsed by:**



E. Riechert, Planner



C. Garrish, Planning Supervisor



D. Butler, Dev. Services Manager

Attachment: No. 1 — 2015 Regional Snapshot, Vol 7, 2015



2015

REGIONAL

SNAPSHOT



SOUTH OKANAGAN REGIONAL GROWTH STRATEGY. VOL. 7, 2015







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## Introduction

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The *Local Government Act* requires a regional district to measure its progress on an RGS. Performance indicators selected for the South Okanagan RGS will allow the RDOS to monitor its implementation and progress towards the vision articulated by the community.

An original set of indicators was established in 2008, and a selection of ten key indicators was chosen to start monitoring the RGS once it was adopted in 2010. The selected indicators were based on the seven goals of the RGS. A long list of indicators, derived from a literature review of existing or proposed regional growth strategy monitoring programs from regional districts in British Columbia and other indicator programs, was refined based on how well they suited RGS goals, data availability, and reliability. Since 2010, some indicators have proven to be difficult to track, suffer from data challenges, or poorly represent the goal with which they are associated. These have been updated and replaced as necessary as part of the 2016 revisions.

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# CONTEXT



## POPULATION GROWTH

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### INDICATOR

### WHAT'S GOING ON: Change since last period

*% annual change in population estimates/projections*

Based on a 2016 projection, the five-year average annual growth rate since 2011 is 1.04%, up since the last five-year period's (2006 to 2011) growth rate of -0.27%.

*Total regional population estimate/projection (for 2016)*

A projection of 82,453 will mean a growth of 4,058 people since 2011.

---

Population growth in the RDOS since 2006 has been much lower than was originally projected when the RGS was developed. The projected growth at the time (for the RDOS as a whole) was based on an expected annual increase of 1.45%, which would result in an additional 29,000 residents by 2031; the projected average annual growth has been revised down considerably to approximately 0.6%.

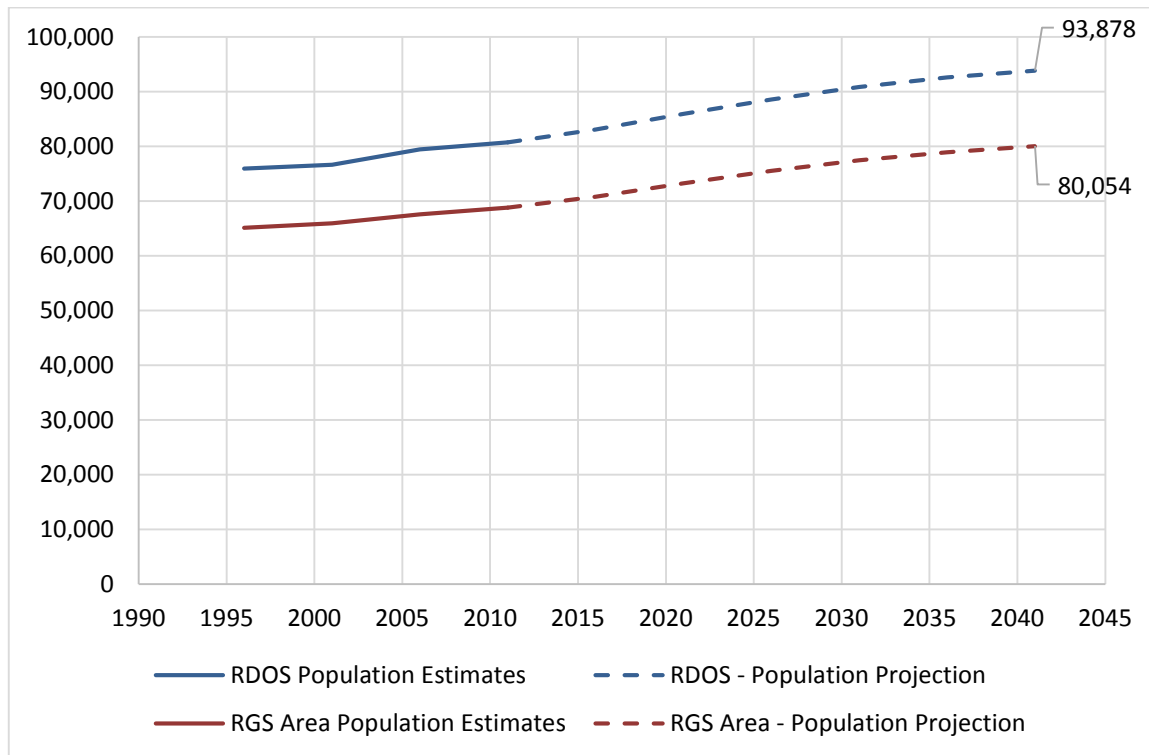
The figure shows population estimates and projections for the RDOS and the RGS Study Area. The two solid lines illustrate how the South Okanagan's growth tracked fairly consistently with the RDOS as a whole from 1996 to 2011. According to the 2011 census, the RDOS numbered 80,742 and the RGS Study Area numbered 68,852.

The current projections by BC Stats resume assumptions for more robust growth from 2016 to 2041, with an annual rate of 0.84%; the areas are projected to add approximately 12,000 or 13,000 new residents by 2041.<sup>1</sup> These figures do not include population numbers for on-reserve First Nations in the RGS area (Penticton Indian Band, Osoyoos Indian Band).

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<sup>1</sup> Population projections from BC Stats P.E.O.P.L.E. are only available at certain scales; projections for the RDOS have been used to develop projections for the RGS study area.

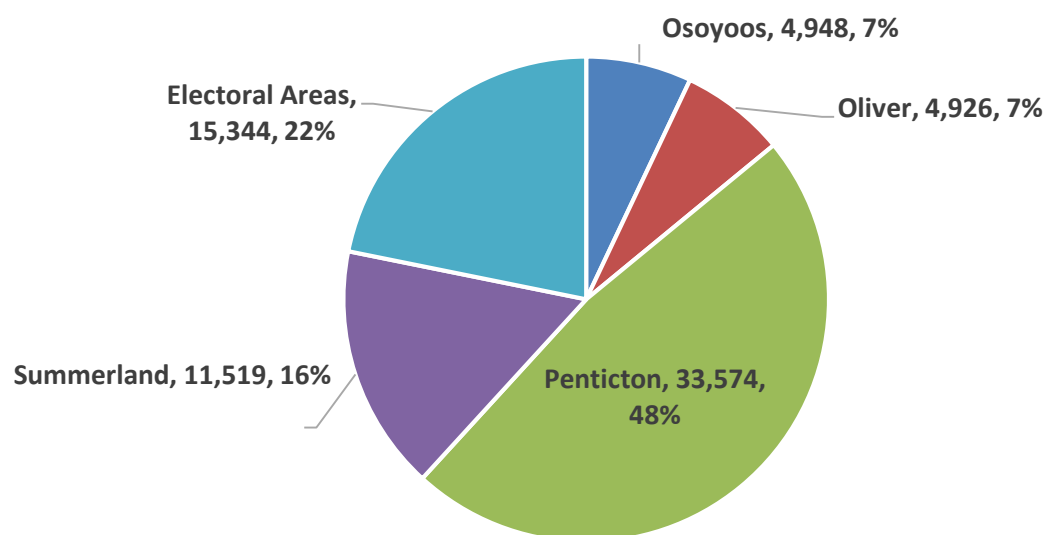
**Figure:** RDOS and RGS Area population estimates and projections



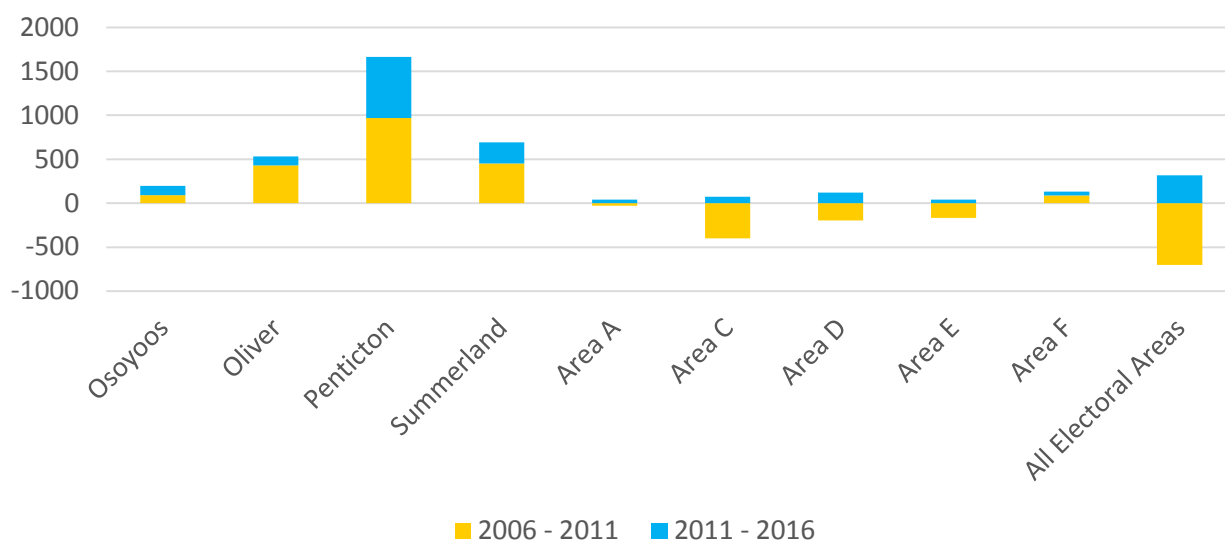
Within the RGS Plan Area the population continues to urbanize. Penticton makes up approximately 48% of the population and 52% of growth from 2001 to 2011 (Figures 5 and 6); the Electoral Area populations have declined during the same period by approximately 700 residents (4.5%).



**Figure:** RGS Study Area, population by sub-region, 2016 projections



**Figure:** 10-Year Growth by area, 2006 to 2016<sup>2</sup>



Source: BC Stats

<sup>2</sup> 2016 population estimates calculated for each location based on projections for RDCO population by BC Stats PEOPLE

## SECTION

# 1



## HOUSING AND DEVELOPMENT

### GOAL

*Focus development in serviced areas in designated Primary Growth Areas and Rural Growth Areas.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**1.1)** *Percent of housing starts in primary growth/ rural areas*



**Well:** housing starts in primary growth areas increased by 3%

**1.2)** *Hectares change (inclusions/exclusions) to ALR*



**Little change:** only 2.4 hectares were excluded from the ALR.

**1.3)** *Median home prices (CPI adjusted)*



**Well:** Median home price dropped by 6.2%, a benefit for affordability.

**1.4)** *Affordability ratio (median home price to median household income)*



**Poorly:** While the affordability ratio improved, dropping from 6.7 to 6.1, it is still well beyond common thresholds of 3.0 or 3.5.

**1.5)** *Number of housing starts by type*



**Well:** only 58% of new dwellings were single family compared to the historic average of approximately 67%.

### 1.1) Percent of housing starts in primary areas / rural areas

This indicator measures the number of new housing units built<sup>3</sup> in primary growth areas and all rural areas. This is important as a means of understanding growth within the RDOS, to ensure residential areas can be effectively and efficiently serviced, as well as protecting important areas for agriculture and biodiversity. The RGS strongly encourages the development of compact communities. In 2015,

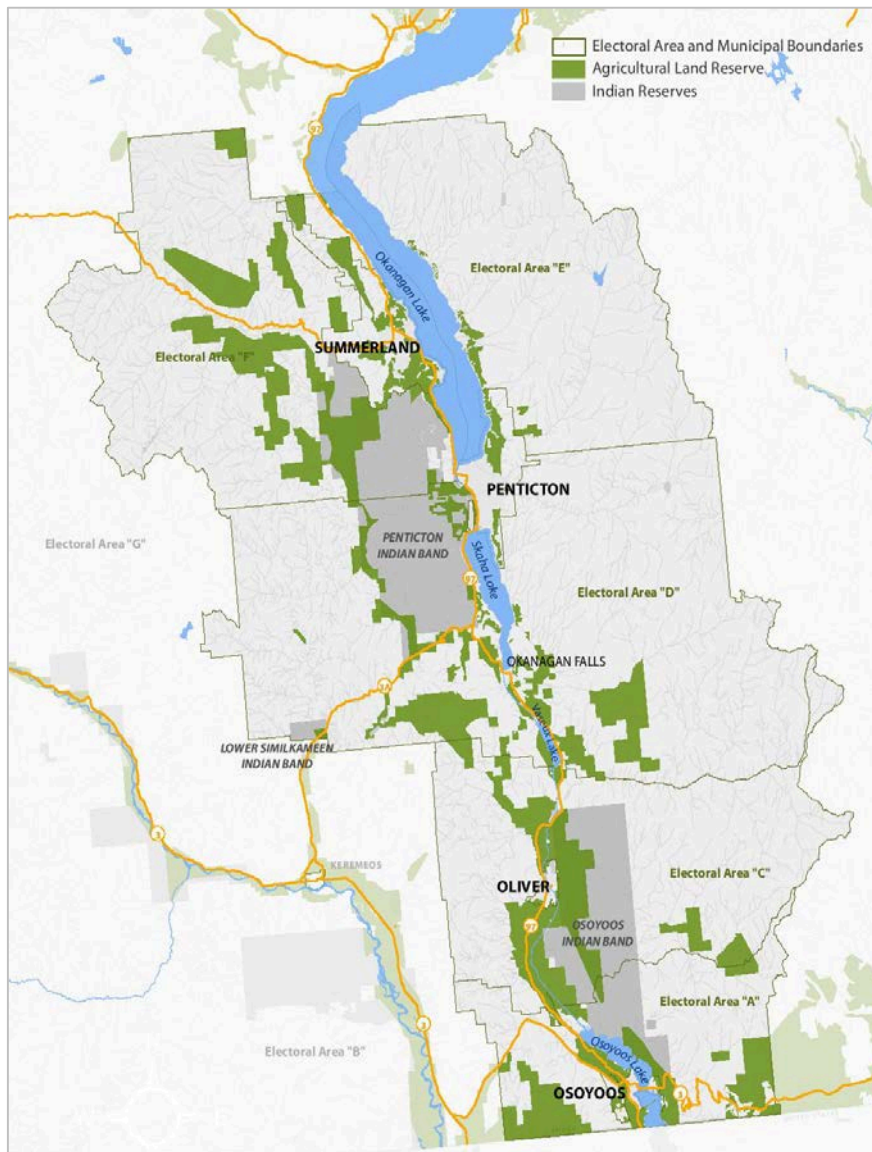
<sup>3</sup> Based on residential building permits issued.

70% of housing starts occurred in the primary growth areas, up from 67% the previous year. This reflects a 3% shift from rural areas.

## 1.2) Hectares change to ALR

This indicator tracks the success of protecting agricultural land by measuring the amount of land that has been added or removed annually from the Agricultural Land Reserve (ALR), within the RGS study area. This is determined through changes to ALR boundaries in Agricultural Land Commission (ALC) mapping each year.

**Figure:** ALR land within the RGS



Protection of this land is important as only 5% of BC's land is suitable for farming, making farmland a valuable commodity. With the goal of protecting agricultural land, the ALR recognizes the importance of agriculture as an economic driver, and important local food source. Within the south Okanagan, agriculture also forms an integral part of the local and regional history.

One of the key directives in the RGS is the protection of farmland and the agriculture industry in the south Okanagan by promoting retention of farmland and directing development to established growth areas<sup>4</sup>.

From 2011 to 2016, approximately 148 hectares of land were removed from the ALR, and 31 hectares were added resulting in a net decrease of 117 hectares. This compares favourably to the nearly 400-hectare net decrease from 2006 to 2010.

<sup>4</sup> Farming activities also occur on agricultural land that is not in the ALR, and land in the ALR may not be actively farmed.

Further, the rate of decrease has slowed in recent years, with only 2.4 hectares of ARL land lost in 2016.

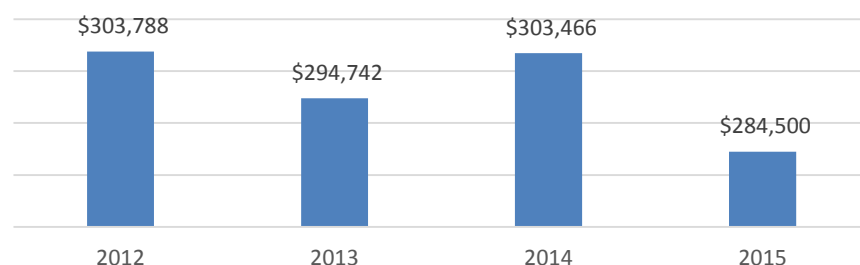
**Figure:** Hectares of ALR inclusions and exclusions, annually



### 1.3) Median home price (CPI adjusted)

Taken as a general measure of affordability, the decrease in median home prices in the RGS study by nearly \$19,000 (6.2%) since 2014 is a positive change. This indicator uses home values from BC Assessment reported in CPI adjusted dollars to ensure comparability with past years.

**Figure:** Median home price (CPI adjusted), annually



Source: BC Assessment – Assessed value

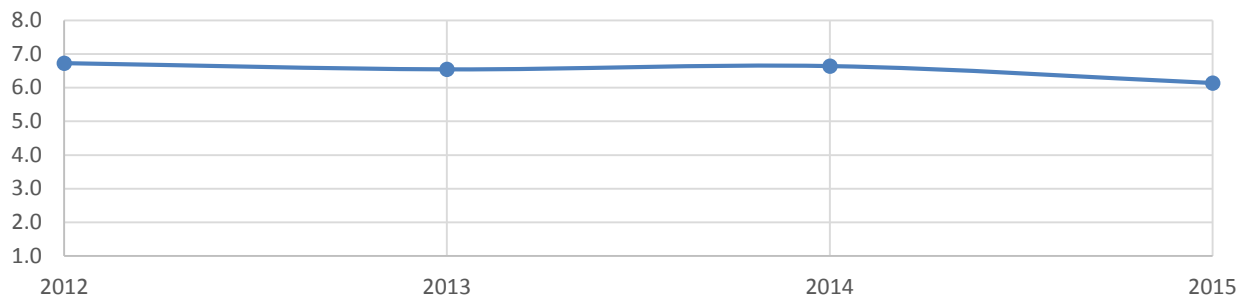
### 1.4) Affordability ratio: Median home price to median household income

By comparing home prices to income, this indicator gives an idea as to how accessible housing is to residents of the RGS. Typically, a ratio of approximately 3.0 to 3.5 is considered a threshold for affordability, i.e., three to three and a half times the average household income is needed to purchase an average home (this is the inverse of another common metric – the “shelter-to-income” ratio – which assumes 30% of a household income should be enough to cover housing costs).

In the RGS study area, the affordability ratio has decreased significantly from 6.7 to 6.2 from 2014 to 2015 as the median house price decreased (by 6.2%) while median household income is assumed to increase by the historic annual average (2006 – 2011) of 1.5%. However, a ratio of 6.1 – indicating it

will take approximately six times the median household salary to purchase a home – is still well above the threshold for affordability.

**Figure:** Affordability ratio: median home price to median household income. 2012 to 2015



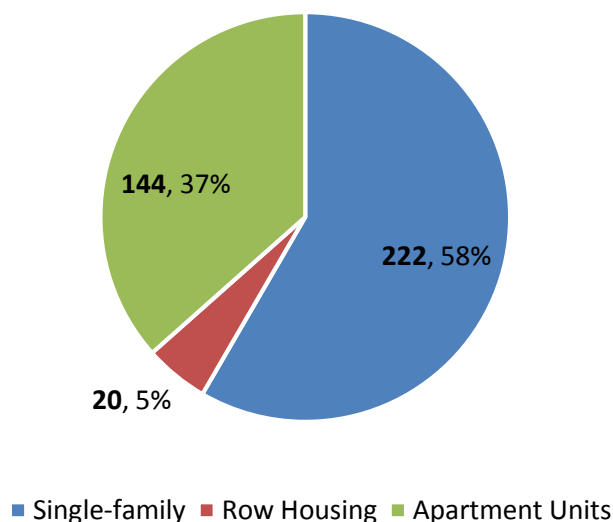
Source: Median home prices, BC Assessment; Median household income projected from 2011 Census data

### 1.5) Housing Diversity/ Choice: Number of new homes by structural type

This indicator measures the percentage mix of new housing starts by structural type; that is, the number of units that are single family homes, row houses, and apartment units. The range of housing types found within the total number has the potential of indicating overall community sustainability.

The RGS strongly encourages the development of compact, complete communities in the South Okanagan. Specifically, developing complete communities that are accessible to their residents requires a mix of housing types. Generally, multi- unit dwellings are more affordable than single detached dwellings.

**Figure:** New homes, 2015



Between 2014-2015, the 222 single-family homes that were built represented about 58% of all new units. This is significantly less than historic average of 68% and indicates new housing is more diversified.

Source: BC Stats – Building Permits



## SECTION

# 2

Spotted Lake, © RDOS

## ECOSYSTEMS, NATURAL AREAS AND PARKS

### GOAL

*Protect the health and biodiversity of ecosystems in the south Okanagan.*

---

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**2.1)** *Percent of land base that is parkland and protected areas*



**Well** protected land increased by 127 ha between 2014 and 2015, the proportion steady at 11.6%

**2.2)** *Average daily water consumption per person*



**Poorly:** consumption increased by 24.m<sup>3</sup> per person between 2013 and 2014

**2.3)** *Average kilograms of daily waste landfilled per person*



**No change:** waste landfilled remained at 1.41 kg between 2014 and 2015

---

### 2.1) Percent of land base that is parkland and protected areas

This indicator measures the percentage of total land area of parks and protected natural areas in the South Okanagan. It includes lands zoned as a park and lands owned by The Nature Trust of BC, the Nature Conservancy, Ducks Unlimited and the Land Conservancy.

The Okanagan valley supports some of the rarest flora and fauna in Canada. The policies of the RGS strongly support the conservation, protection and enhancement of ecologically sensitive lands and the retention of open spaces, parks and large rural holdings.

The RGS recognizes the value of all components of the natural environment and policies strongly support the conservation, protection and enhancement of ecologically sensitive lands and the retention of open spaces, parks and large rural holdings.

From 2014 to 2015, a slight increase of 127 ha of protected land was identified in Electoral Areas “A” and “D” when the Land Conservancy of British Columbia (TLC) high priority conservation properties to the Nature Conservancy of Canada.

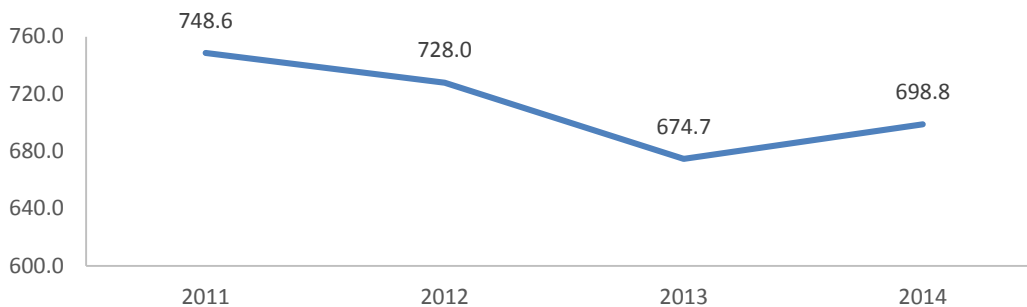
### 2.2) Average daily water consumption per person

Water availability is a concern in the South Okanagan. As the region grows in population, water supply will continue to be an issue. The RGS includes eight policies for communities, organizations and governments to work together to ensure future water sustainability.

This indicator uses would use combined residential and irrigation usage data collected from eight water utilities of the South Okanagan; however, 2015 water consumption numbers were not available from all utilities at time of printing.

Average water consumption per person in the RGS increased slightly between 2013- 2014, up 24.1m<sup>3</sup>.

**Figure:** Average daily per-person water consumption (litres)



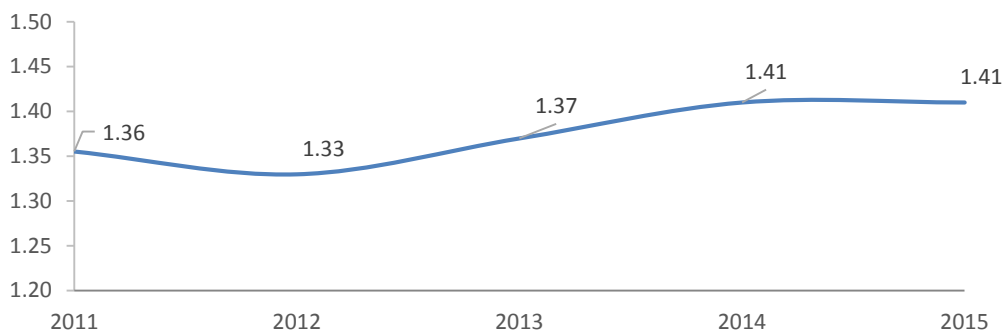
### 2.3) Average kilograms of daily waste landfilled per person (kg/day/capita)

This indicator consists of measurements taken from the Campbell Mountain landfill, not including diverted waste (i.e., recycled).

The RGS speaks directly to reducing solid waste production by promoting and encouraging waste reduction, through best practices, public awareness and actions.

Between 2012 and 2015, average daily waste landfilled per person increased from 1.33kg to 1.41kg.

**Figure:** Average daily waste per year (kg/day/capita): 2011 to 2015



## SECTION

# 3



New Okanagan Falls Wastewater Treatment Plant. © RDOS

## INFRASTRUCTURE AND TRANSPORTATION

### GOAL

*Support efficient and effective infrastructure services and an accessible multi-modal transportation network.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**3.1) Total annual regional bus ridership**



**Well:** ridership increased 4% overall.

### 3.1) Total annual regional bus ridership

This indicator measures the number of trips taken on BC Transit buses within each BC Transit business unit of the RGS area. South Okanagan residents depend on a municipal and provincial transportation network and services for work, recreation and day-to-day travel. While some business units saw decreased ridership, overall, ridership has increased in the Region, up 4.8% between 2014 and 2015.

BC Transit reports data by “business units”, areas which can consist of single bus routes or multiple routes. The three business units presented below include the following routes:

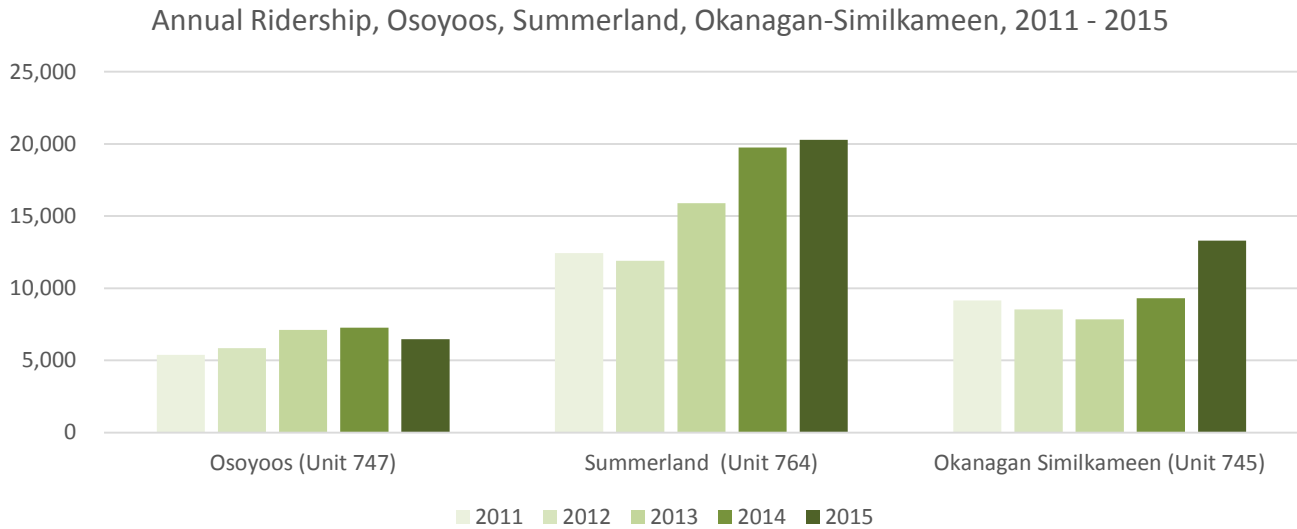
- **Osoyoos business unit 747:** Routes 1 Osoyoos ,2 Osoyoos/Penticton, 3 Osoyoos/Kelowna
- **Summerland business unit 764:** Route 1 Summerland to Penticton
- **Okanagan-Similkameen business unit 745:** Routes 10 Naramata/ 20 Ok Fall- Penticton/ 21 Ok Falls Town Local
- **Penticton business unit 847:** 1 Okanagan/Wiltse, 2 West Side / Penticton Ave, 3 Uplands / Skaha Lake, 4 West Side / Duncan East, 5 Main Street, 15 Night Route, 16 Lake to Lake

These data only represent “conventional” routes, and do not include rides taken by specialty services (e.g. handyDART).

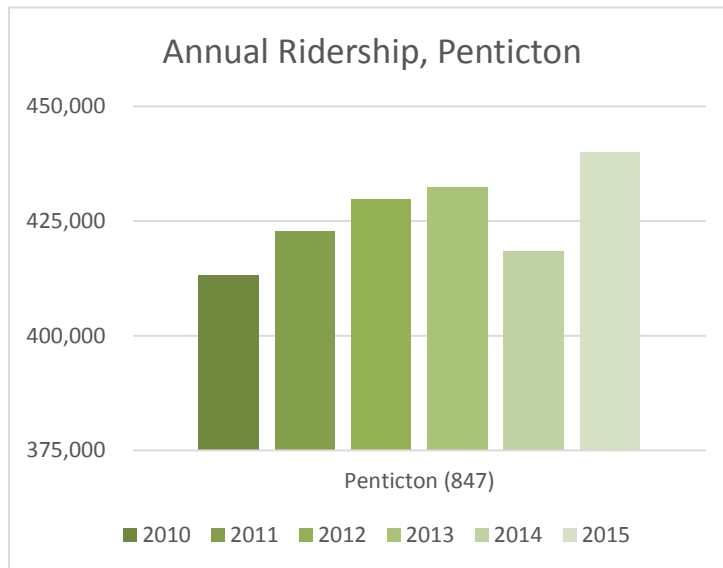


## SECTION 3: INFRASTRUCTURE AND TRANSPORTATION

**Figure:** Annual Ridership, BC Transit Business Units Osoyoos (747) and Summerland (764)



**Figure:** Annual Ridership, BC Transit Business Units Penticton (847)



The Penticton business unit, consisting of seven separate routes, represents approximately 95% of total regional ridership. As such, the data for the Penticton business units has been graphed separately for the sake of better visualizing trends in the other business units. Note the different values (along the y-axis) of the two charts.

## SECTION

# 4



## COMMUNITY HEALTH AND WELLBEING

### GOAL

*Foster healthy, safe communities that provide accessible recreational, educational and cultural opportunities.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**4.1)** Annual crime rates per 1000 residents



**Poorly:** crime rate increased by 12.3 per 1,000

**4.2)** Regional health outcomes



**NA:** This is a sample of health outcome data from the Provincial Health Services Authority

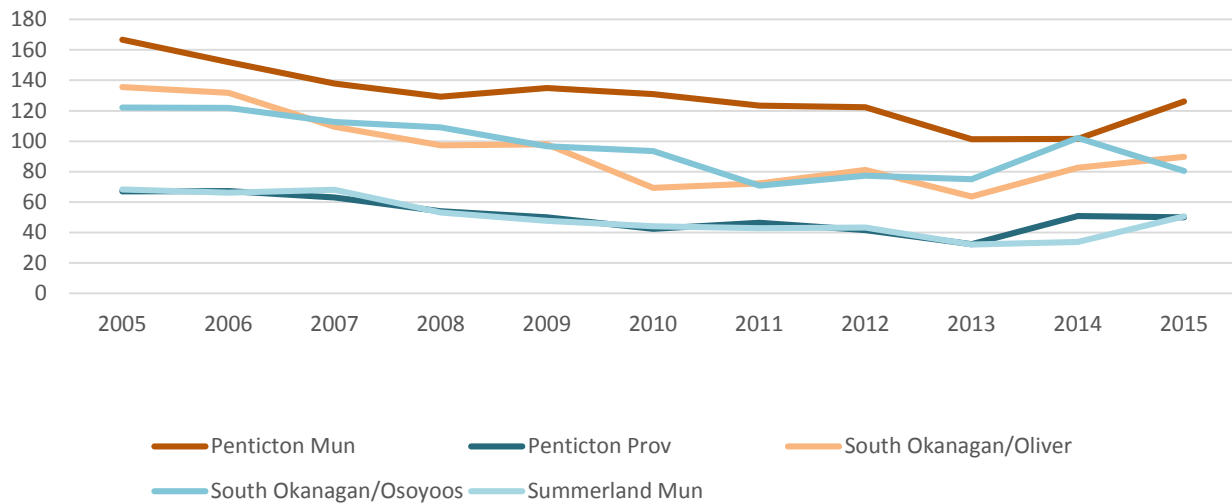
### 4.1) Annual crime rates per 1000 residents

This indicator measures the number of Criminal Code offences (excluding traffic offences) per 1000 population. Criminal Code offences include property (e.g. break and enter, theft, fraud, mischief), violent (e.g. homicide, sexual and non-sexual assault, abduction, robbery), and other crimes (e.g. gaming and betting, disturbing the peace). Jurisdictions included are Penticton Municipal, Penticton Provincial, South Okanagan Oliver Provincial, South Okanagan Osoyoos Provincial, and Summerland Municipal<sup>5</sup>.

South Okanagan crime rate for 2015, 93.2 per 1,000, is an increase from the previous year (81 per 1,000). Crime rates in the RGS remain above the provincial rate of 78.4 for 2015.

<sup>5</sup> Statistics from policing jurisdictions do include several areas outside of the South Okanagan RGS area. Crime rate statistics are obtained from Ministry of Justice Police Services Division that includes a qualifier that crime data from previous years are revised to reflect any updates, therefore crime statistics may vary for year to year.

**Figure:** Crime rates per 1,000 population



## 4.2) Regional Health Outcomes

The Public Health Services Authority (PHSA) has aggregated a large amount of health-related data for BC communities in an online dashboard called the BC Community Health Database. The RGS area is roughly contiguous with the Local Health Areas (LHA) of Penticton, Summerland, and Southern Okanagan (an area that includes Oliver and Osoyoos). The following are a selection of health outcomes indicators from the BC Health Community Database. Where an LHA outperforms the provincial average, the comparison is highlighted in green; where it underperforms, it is highlighted red.

**Life expectancy at birth** is the average number of years a newborn can be expected to live based on current mortality rates in the region, and is a reliable indicator of overall health of the population. All three LHAs outperform the provincial average on this indicator.

*Figure: Average Life Expectancy compared to BC average*

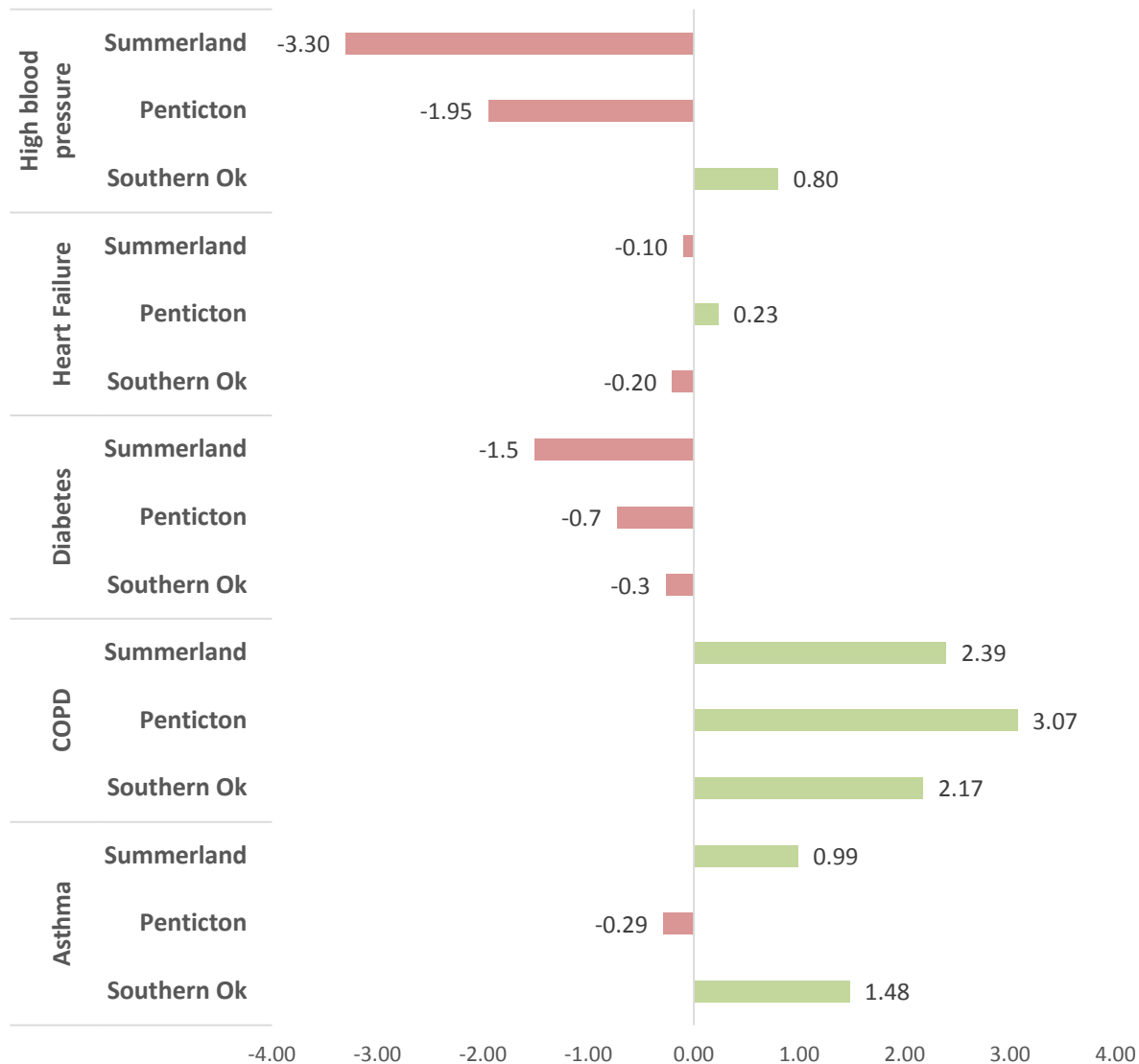
	Average Life Expectancy	Compared to BC average (years)
<b>Southern Ok</b>	81.1	+0.9
<b>Penticton</b>	81	+0.8
<b>Summerland</b>	80.7	+0.5
<b>BC</b>	80.2	

## SECTION 4: COMMUNITY HEALTH AND WELLBEING

The **incidence of chronic diseases** is a count of the number of people (per 1000) newly diagnosed with a chronic condition for the given year. As these numbers typically increased with an older population, the data has been age standardized to allow for comparison of populations with different ages. The diseases included below are high blood pressure (hypertension), heart failure, diabetes, chronic obstructive pulmonary disease (COPD), and asthma.

As the figure below shows, in 2013, the LHAs of the RGS study area generally outperform the province in some areas, and underperform in others. For example, all three areas have fewer cases of diabetes than is the case in the rest of B.C. by as much as 1.5 cases per 1000. However, in the case of COPD, all three regions have 2 to 3 more case per 1000 than the provincial average.

*Figure: Incidence of Chronic disease per 1000 (age standardized) compared to the provincial average, 2013*



Rate of **physical activity** is an important determinant of health, and can often be impacted by community design, access to recreational amenities, and support for active transportation. Through a survey by the BC Ministry of Education and BC Stats conducted among students of certain grade levels, students identified as “physically active” in 2013 – 2014. As the figure illustrates below, Penticton students across all grades identify as physically active in higher rates than the provincial average; in the Southern Okanagan and Summerland, this is only the case in the first two and last two grade categories, respectively.

*Figure: Percent of students that are physically active compared to BC average*

	<b><i>Southern Okanagan</i></b>	<b><i>Penticton</i></b>	<b><i>Summerland</i></b>	<b><i>BC</i></b>
<b>Grade 3/4</b>	51%	53%	39%	44%
<b>Grade 7</b>	51%	34%	21%	33%
<b>Grade 10</b>	32%	47%	48%	44%
<b>Grade 12</b>	32%	48%	45%	40%

## SECTION

# 5



Construction in Penticton, cc-by-sa, Darren Kirby, flickr.com

## REGIONAL ECONOMIC DEVELOPMENT

### GOAL

*Achieve a sustainable, resilient and prosperous South Okanagan regional economy.*

#### INDICATOR

#### HOW ARE WE DOING: Change since last period

**5.1)** % growth in # of businesses with employees



**Unchanged:** number of businesses with employees remained the same.

**5.2)** Total value of building permits issued for residential, commercial, industrial and institutional

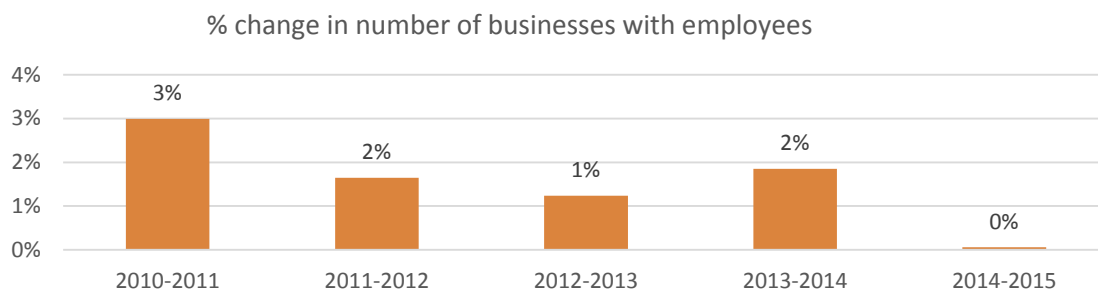


**Well:** total value of building permits increased 21.5% between 2014-2015

### 5.1) Percent growth in number of businesses with employees

This indicator measures the number of businesses within the RGS that have employees (i.e.; employ more than just the business owner). A healthy, diverse regional economy is one of the cornerstones of more sustainable, resilient communities. The RGS provides an opportunity to encourage and support the development of a more diverse and healthier regional economy, which in turn will help support the South Okanagan on its journey to become a more sustainable region. Between 2014-2015, the number of businesses with employees remained unchanged at 3,247.

**Figure:** % change in number of businesses with employees



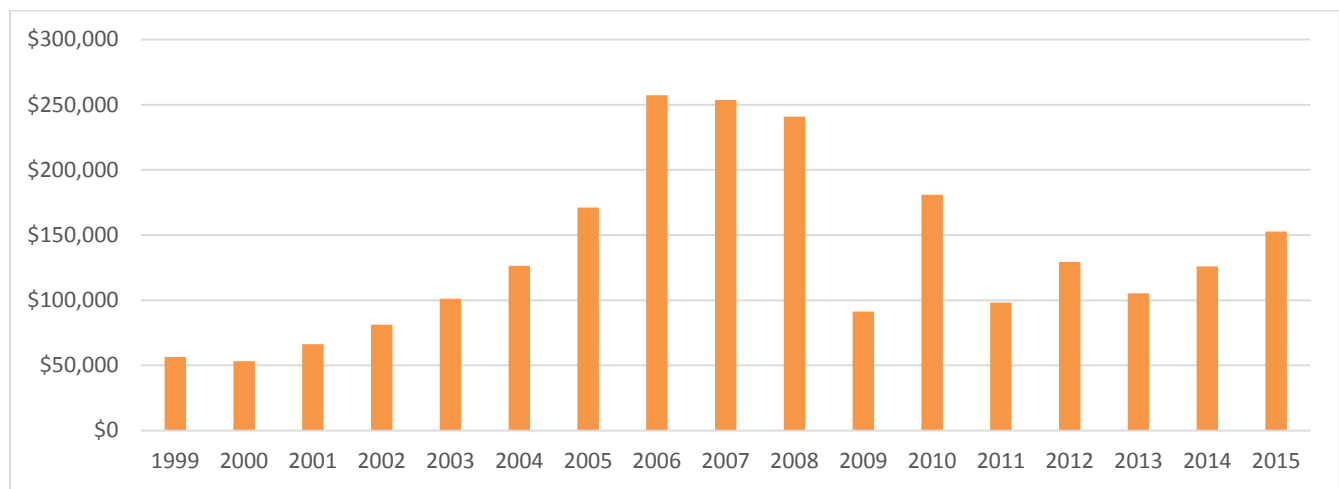
Source: BC Stats Business Counts

### 5.2) Total value of building permits issued for residential, commercial, industrial, and institutional

As an indicator, the total value of building permits gives some idea as to the amount of development and investment in building within the RGS area. This measure includes permits for residential, commercial, industrial and institutional developments.

In 2015, the total value of building permits issued within the RGS was \$152,749,000. This is an increase of 24.1% from the previous year.

**Figure:** Total value of building permits (residential, commercial, industrial, and institutional) in thousands of dollars

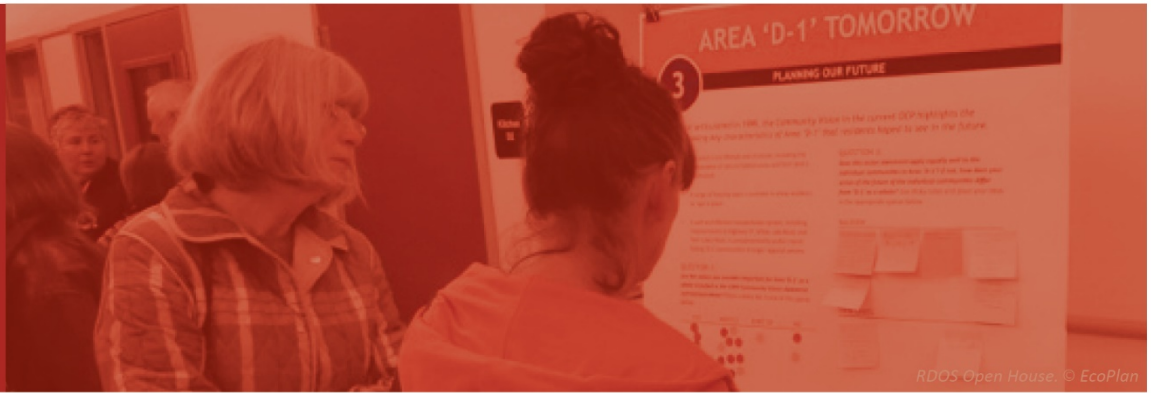


Source: BC Stats – Building Permits



## SECTION

# 6



RDOS Open House. © EcoPlan

## ENGAGEMENT AND COLLABORATION

### GOAL

*Foster and support regional cooperation, collaboration and civic engagement.*

---

### INDICATOR

### HOW ARE WE DOING: Change since last period

**6.1) Regional survey on engagement and collaboration for member communities and Regional Directors.**



**NA:** this is a new indicator (2016) and requires development and distribution of survey to member communities.

---

### 6.1) Regional survey on engagement and collaboration

This indicator was not tracked in 2015. It will be tracked and reported on in the 2016 Snapshot.

Ongoing coordination, collaboration, and communication remain critical ingredients to RGS implementation and planning. Inclusive, transparent regional planning and governance also supports and facilitates community engagement and involvement, another critical ingredient to effective, accountable regional planning and development.

This indicator measures regional engagement and collaboration activity through a self-reporting annual survey for member communities and Regional Directors on collaborative planning and projects, including servicing agreements, protocol agreement activities with First Nations, and regional planning initiatives.



## SECTION

# 7



Penticton, cc-by, Jeff Turner, flickr.com

## ENERGY EMISSIONS AND CLIMATE CHANGE

### GOAL

*Reduce energy emissions and ensure the South Okanagan is prepared for a changing climate.*

### INDICATOR

### HOW ARE WE DOING: Change since last period

**7.1) Tonnes of GHGs by source type (residential/ commercial buildings, vehicles)**



**Well:** GHG emissions decreased by 2.88% between 2007- 2010.

**7.2) Average residential energy consumption/home**



**Poorly:** consumption increased by 7.74% between 2007- 2010

### 7.1) Tons of greenhouse gases (GHGs) by source type (residential/ commercial buildings, vehicles)

This indicator measures the amount of GHGs produced by different sectors in the RGS Area. The global scientific community has reached consensus that the increasing emissions of human caused greenhouse gases (GHGs) are rapidly changing the earth's climate. With more extreme weather conditions, including more intense drought years and heavier rainfalls, the South Okanagan is particularly vulnerable to the anticipated impacts a warming climate will have.

Under the *Greenhouse Gas Reduction Targets Act*, B.C.'s GHG emissions are to be reduced by at least 33% below 2007 levels by 2020. The Regional District of Okanagan-Similkameen, City of Penticton, Town of Oliver, Town of Osoyoos, and District of Summerland are all signatories to the *B.C. Climate Action Charter*, which includes commitments to reducing GHGs and taking actions to prepare for a changing climate. Each community and RDOS electoral area also has its own targets set to reach the overall goal of a 35 percent reduction per person by 2030 across the region.

Data for this indicator is from the Provincial Community Energy & Emissions Inventory (CEEI), and collected roughly every 2 years. At current, the most recent data available is from 2010, and shows a

decrease in GHG emissions from the 2007 baseline.

Future CEEI Reports are anticipated to be produced every two years (i.e., 2012, 2014, 2016) with updates to the base year (2007) inventories. The 2012 CEEI Report are scheduled to be released in January 2017 with an expectation that the 2014 Report will be released closer to March 2017.

### 7.2) Average residential energy consumption/ home

Residential energy consumption shows how much energy residents of the South Okanagan consume, on average. This indicator takes the total amount of consumption of energy (electricity, heating oil, wood, natural gas and propane) and divides that number by the number of dwelling units. In the South Okanagan, the two primary sources for energy are electricity and natural gas. Data is calculated in Giga Joules<sup>6</sup>. Total energy use would include all other activities such as industrial and commercial.

The RGS supports that efficient management of community energy use and carbon emissions is one aspect of building sustainable communities. The generation of energy is associated with environmental impacts to land, air and water resources. However, different sources of energy have different environmental impacts. For instance, natural gas results in significant greenhouse gas (GHG) emissions and other air emissions, while hydroelectric power generation may cause harm to water resources and to habitat. The reliance on non-renewable fossil fuels poses serious challenges to our long-term sustainability.

Between 2007 and 2010, average residential energy use increased by 7.74%, or 7.61 GJ/ dwelling.

This indicator has been adjusted to be consistent with the Provincial Community Energy & Emissions Inventory (CEEI) data collected in each local government across BC. It is anticipated that this data collection methodology will remain consistent in future years. At current, the most recent data available is from 2010, however, future CEEI Reports are anticipated to be produced every two years (i.e., 2012, 2014, 2016) with updates to the base year (2007) inventories.

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<sup>6</sup> One GJ is equal to 277.8 kWh of electricity or 26.1 m<sup>3</sup> of natural gas, or 25.8 litres of heating oil. One Gigajoule (GJ) of gas will cook over 2500 burgers, or, keep a 60-watt bulb lit continuously for 6 months.

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Award of 2017 Naramata Water System Upgrade Project

---

### Administrative Recommendation:

**THAT the Board of Directors approve the expenditure of up to \$400,000 for the consulting services for the 2017 Naramata Water System Rehabilitation and Expansion Project; and**

**THAT the Board of Directors execute a consulting services agreement with Ecora Engineering & Resource Group Ltd. for the services detailed in the Request for Proposals and the submitted Proposal for the 2017 Naramata Water System Rehabilitation and Expansion Project.**

### Purpose:

This Naramata water system project will carry out design and construction activities for the upgrading and replacement of watermains and equipment at seven identified priority locations.

### Reference:

In accordance with the purchasing and Sales Policy, the Regional Board of Directors shall approve all purchases over \$50,000.

### Background:

The Regional District of Okanagan-Similkameen owns and operates the Naramata water system that distributes about 2000 ML/year. Large portions of the watermains in the system are the original asbestos cement pipes installed in the late 1950s and are in need of replacement.

Seven different areas were selected based on information available from the 2008 Asset Management Plan, 2014 Water Model update report, and public works staff. These identified areas will proceed through the full design stage in preparation for construction activities. The amount of construction activities completed will depend on whether a Clean Water and Wastewater Fund (CWWF) grant is received for the work. If a grant is not received, only Area 1 will proceed to construction. Funds are available within the Naramata Water System budget proposed for 2017 to complete this design and construction work. If a grant is received, all seven areas are expected to proceed through construction.

In preparation of the watermain replacement work, with or without receiving CWWF grant funds, an allocation is included in the 2017 Naramata Water System budget. The total consulting services allocation for the upgrades was set at \$400,000. This budget number was provided to the proponents in the Request for Proposals with the expectation of full utilization by the project's conclusion.

### **Analysis:**

The Request for Proposals (RFP) generated receipt of eleven (11) consulting firms submitting proposals by the closing time. Due to the large number of proposals received, the reviewing members looked at the major items in the proposals such as methodology, capacity and experience to create a shortlist of six proposals. The five proposals that did not make the short list were, in alphabetical order: CTQ, Kerr Wood Leidal, Onsite Engineering, Opus and WSP.

These six proposals underwent extensive review and scrutiny. As the budget for the project was provided in the RFP, the analysis focused on which consultant would provide the best value to the Regional District given all the requirements and expectations. A team of staff members evaluated the proposals and provided a ranking to the shortlisted proposals. The ranking is as follows:

Consultant	Evaluation Rank
Ecora Engineering	1
AECOM Canada	2
Stantec	3
McElhanney	4
Urban Systems	5
Aplin & Martin	6

### **Respectfully submitted:**

*Liisa Bloomfield*

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L. Bloomfield, Engineer

### **Approved:**

*Roger Huston*

---

R. Huston, Public Works Manager

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Inclusion into the Naramata Fire Service Area

---

### **Administrative Recommendation:**

**THAT Bylaw No. 2769, 2017 Naramata Fire Prevention and Suppression Local Service Establishment Amendment Bylaw be read a first, second and third time.**

### **Background:**

The owner of the property identified as Block 215 and 216, Plan KAP706, DL 3315, Land District Similkameen Div. Of Yale, Except Plan A62 outlined in heavy black on the plan, a reduced copy of which is attached to the Bylaw as Schedule "A", has applied to the RDOS to expand the Naramata Fire District boundary to include his properties. The properties to the south and west of the properties are within the existing Naramata fire protection area.

The Naramata Fire Department is in full support of the application and the Corporate Officer has certified the petition as sufficient and valid.

### **Respectfully submitted:**



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D. Kronebusch, Emergency Services Supervisor

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN  
BYLAW NO. 2769, 2017**

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**A bylaw to amend the Naramata Fire Prevention and Suppression Local Service Establishment Bylaw.**

---

WHEREAS the Board of Directors of the Regional District of Okanagan-Similkameen wishes to proceed under the *Local Government Act*, to amend the boundaries of the service area of the Naramata Fire Prevention and Suppression Local Service Establishment Bylaw No. 1619, 1995;

AND WHEREAS the property owners of Block 215 and 216, Plan KAP706, District Lot 3315, Land District Similkameen Division of Yale, Except Plan A62 have petitioned the Regional District to extend the boundaries of the Naramata Fire Prevention and Suppression Local Service area to include their property;

AND WHEREAS the Director for Electoral Area "E" has consented to the amendment of the Naramata Fire Prevention and Suppression Local Service Establishment Bylaw No. 1619, 1995, pursuant to the *Local Government Act*;

NOW THEREFORE the Board of Directors of the Regional District of Okanagan-Similkameen in open meeting assembled ENACTS as follows:

**1.0     CITATION**

1.1     This bylaw may be cited for all purposes as the "Naramata Fire Prevention and Suppression Local Service Establishment Amendment Bylaw No. 2769, 2017".

**2.0     AMENDMENT OF SERVICE**

2.1     The service area established by "Naramata Fire Prevention and Suppression Local Service Establishment Bylaw No. 1619, 1995" is amended by adding the properties that are outlined in black on Schedule 'A' which is attached to and forms part of this Bylaw.

**READ A FIRST, SECOND, AND THIRD TIME** this \_\_\_\_ day of \_\_\_\_, 20\_\_.

**APPROVED BY THE INSPECTOR OF MUNICIPALITIES** this \_\_\_\_ day of \_\_\_\_, 20\_\_.

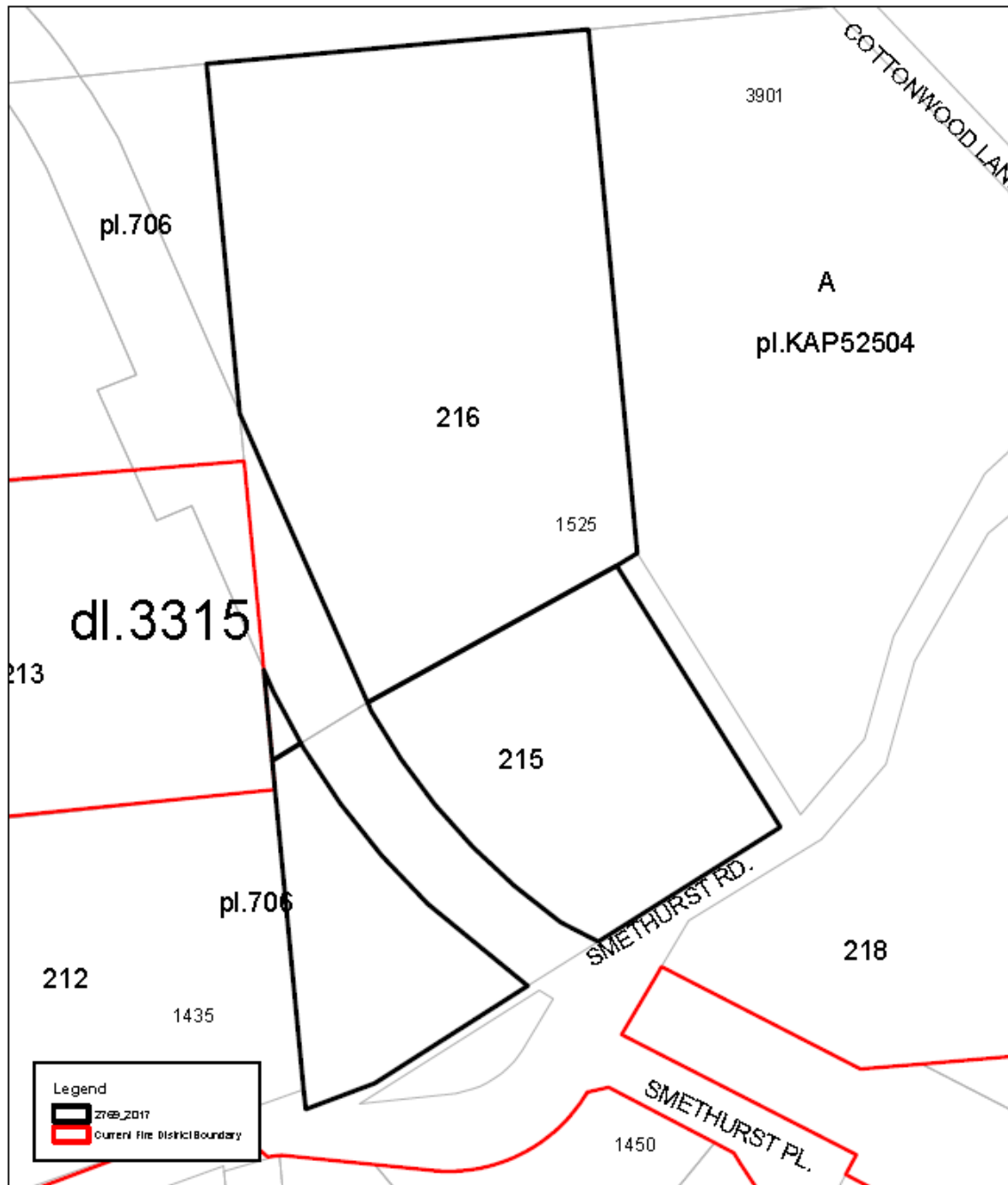
**DIRECTOR CONSENT OBTAINED** this \_\_\_\_ day of \_\_\_\_, 20\_\_.

**ADOPTED** this \_\_\_\_ day of \_\_\_\_, 20\_\_

\_\_\_\_\_  
Board Chair

\_\_\_\_\_  
Corporate Officer

**FILED WITH THE INSPECTOR OF MUNICIPALITIES** this \_\_\_\_ day of \_\_\_\_, 20\_\_.



**Plan to Accompany an Application  
of Inclusion into the Naramata Fire Protection Area.  
Bylaw No. 2769, 2017, Schedule A**



0 20 40 80 120 Meters



## ADMINISTRATIVE REPORT

**TO:** Board of Directors  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** January 19, 2017  
**RE:** Kaleden Parks & Recreation Commission Appointment

---



### **Administrative Recommendation:**

**THAT the Board appoint Tanya Hansen as a member of the Kaleden Parks & Recreation Commission**

### **Reference:**

Bylaw 2732, 2016 Regional District of Okanagan-Similkameen Parks and Recreation Commission Establishment Bylaw.

### **Analysis:**

It is the recommendation of Kaleden Parks and Recreation Commission that Tanya Hansen be appointed for the remainder of this term.

### **Respectfully submitted:**

*Justin Shuttleworth*

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J. Shuttleworth, Park/Facilities Coordinator



## ADMINISTRATIVE REPORT

**TO:** Board of Directors  
**FROM:** B. Newell, Chief Administrative Officer  
**DATE:** January 19, 2017  
**RE:** Granite Creek Licence of Occupation

---



### Administrative Recommendation:

**THAT** the Board of Directors make application to the Province of British Columbia for a License of Occupation over the former Granite Creek Townsite, legally described as: Lots 1 - 5, Block C and that part of Block F, all of District Lot 781 together with District Lot 731, all of Yale Division Yale District, containing 1.18 hectares, more or less for purposes of preservation of historical improvements and maintenance of the site for a period of 10 years.

### Purpose:

Subsequent to the Board's resolution on June 4th, 2015 to make application to the Province for a License of Occupation over the former Granite Creek Townsite, the Crown offered a License of Occupation for a limited portion of the lands due to a competing mineral claim for the same area.

Following successful negotiations between RDOS, the Crown and the Granite Creek Preservation Society through September and October of 2016, a new License of Occupation has now been offered for a revised area of the historical Granite Creek Townsite. Since the area has now been revised, a new Board resolution is required to support the application for License of Occupation for the revised area.

### Reference:

Map of revised area.

### History:

The request for this application originates from the Granite Creek Preservation Society (GCPS), which was instrumental in having Granite Creek Townsite added to the Area "H" Heritage Register on May 16, 2013.

The purposes of the GCPS are:

- to protect the territorial integrity of the Granite Creek Site
- to provide an understanding of the importance of the historical, archaeological and geological aspects of the Granite Creek site; and
- to encourage the continued study of the significance of the Granite Creek Site.

On October 21, 2016, RDOS made application to the Canada 150 Fund on behalf of the GCPS for the purpose of heritage conservation activities in the Granite Creek Townsite.

### Alternatives:

That the Board not make application to the Province for a License of Occupation at this time.

**Business Plan Objective:**

KSD #3 Goal 3.1: To Develop a Socially Sustainable Community

**Respectfully submitted:**

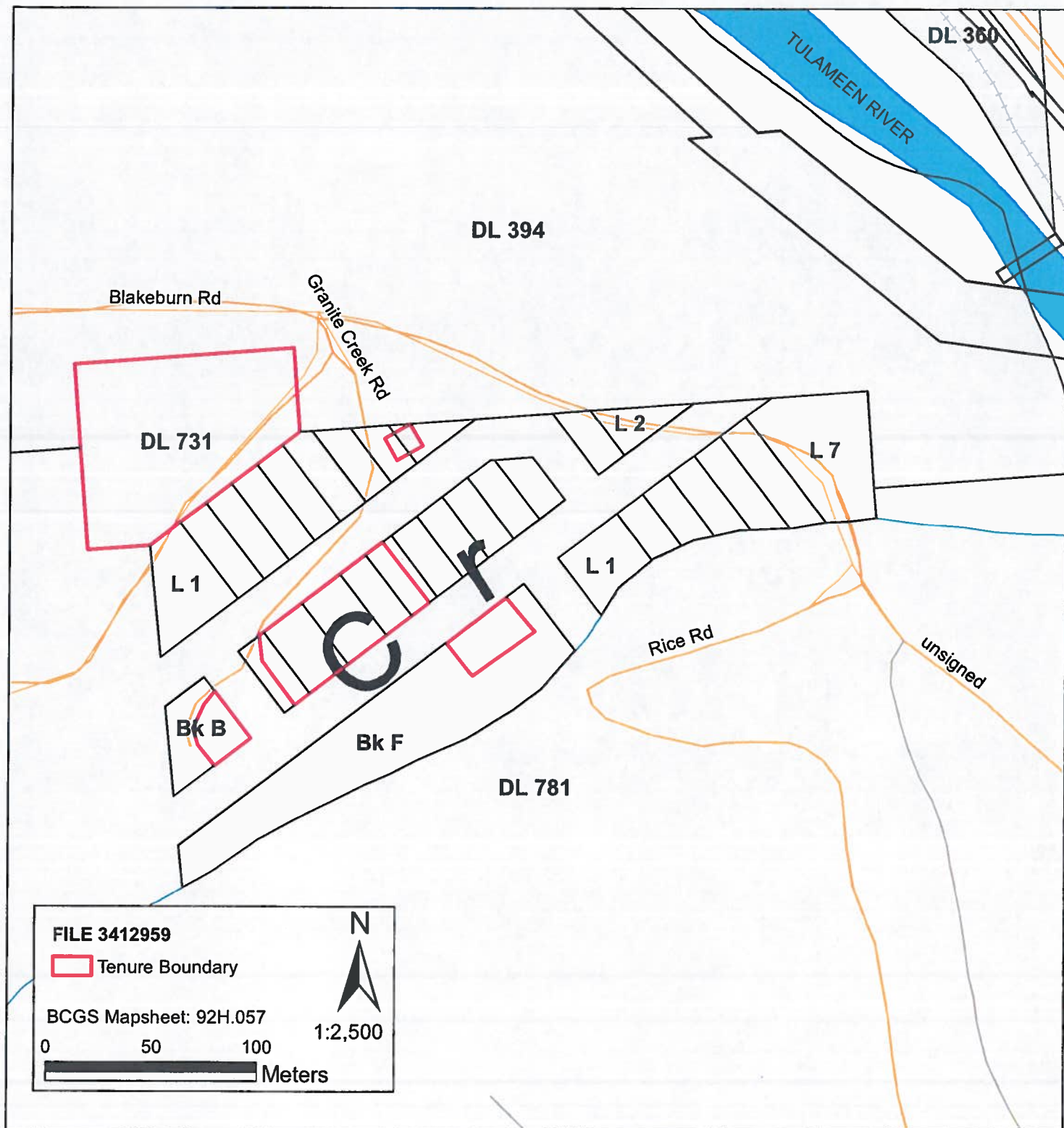
*Candice Gartner*

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C. Gartner, Rural Projects Coordinator

# LEGAL DESCRIPTION SCHEDULE

Those parts of Lots 8 and 9 of Block A, that part of Block B, those parts of Lots 1 -5 of Block C and that part of Block F, all District Lot 781 together with District Lot 731, all of Yale Division Yale District, containing 1.18 hectares, more or less



## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: BL 2724.01 2016-2020 Five Year Financial Plan Amendment Bylaw

---



### Administrative Recommendation:

THAT Bylaw No. 2724.01 2016-2020 Five Year Financial Plan Amendment Bylaw be read a first, second and third time and be adopted.

### Reference:

1. Bylaw 2724.01 (attached)
2. Bylaw 2724 with 2724 Schedule A (attached)
3. Bylaw 2724.01 Attachment 1 (attached)

### History:

Any amendments to an approved budget are made by Board resolution throughout the year as they arise. At the end of the year, the changes are consolidated and reported in an amendment bylaw.

### Analysis:

This is the final amendment of the 2016 Five Year Financial Plan. During the past year, several changes to the budget have come forward. The changes during the year were approved by resolution or reserve expenditure bylaw.

The changes are summarized as follows:

#### **Oliver Parks and Recreation - Hall Weight Room Expansion and equipment: \$80,000**

Additional funding of \$50,000 for weight room expansion and \$30,000 for weight room equipment funded from Hall reserve and OPR Services Capital reserve was approved on July 7, 2016;

#### **Okanagan Falls Sewer Land Purchase \$195,000**

A land purchase for wetland construction funded from Reserves was approved on March 18, 2016;

#### **Naramata Parks and Recreation – Land Purchases \$1,601,000**

A land purchase from School District #67 of \$451,000 funded from Parkland Acquisition and Capital reserve was approved March 24, 2016.

In addition, a land purchase from BC Tree Fruits property of \$ 1,150,000 funded by debenture was approved June 16, 2016.

**Electoral Area H Rural Projects - Erris Volunteer Fire Association Multi Use First Responders Vehicle \$6,000**

Bylaw 2731 Electoral Area 'H' Community Facilities Reserve Fund Expenditure Bylaw approved on March 24, 2016 provided funding for the Erris Volunteer Fire Association's Multi Use Fire Responders Vehicle.

**Electoral Area H Rural Projects - China Ridge Trails Association \$8,000 for fencing/culvert project / Hayes Creek Fire \$12,000 for fire hall upgrades**

BL2735 Electoral Area 'H' Community Facilities Reserve Fund Expenditure Bylaw approved on June 2, 2016 provided funding for China Ridge Trails Association's fencing/culvert project and Hayes Creek Fire hall upgrades.

**Electoral Area H Rural Projects - Erris Volunteer Fire Association Fire Hall Addition \$33,500**

BL 2753 Electoral Area 'H' Community Facilities Reserve Fund Expenditure Bylaw approved on August 4, 2016 provided funding for Erris Volunteer Fire Association Fire Hall Addition.

**REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

**BYLAW NO. 2724, 2016**

---

A bylaw to adopt the 2016-2020 Five Year Financial Plan

---

**WHEREAS** Section 815 of the Local Government Act requires that the Board must, by bylaw, adopt the financial plan for the current year prior to March 31;

**AND WHEREAS** the Annual Budget for the current year has been duly prepared and based on a five-year financial plan;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

- 1.1 This Bylaw shall be cited as the "Regional District of Okanagan-Similkameen 2016-2020 Five Year Financial Plan Bylaw No. 2724, 2016

**2 Interpretation**

- 2.1 The Financial Plan of the Regional District of Okanagan-Similkameen for the years 2016-2020 shall be as per Schedule "A" as attached hereto and forming part of this bylaw.

**READ A FIRST TIME** this 7<sup>th</sup> day of January, 2016

**READ A SECOND, THIRD TIME AND ADOPTED** this 10<sup>th</sup> day of March, 2016

---

RDOS Board Chair

---

Corporate Officer

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2724.01, 2017

---

A bylaw to amend the 2016-2020 Five Year Financial Plan

---

**WHEREAS** the a Regional District prescribed to adopt a five year financial plan bylaw on an annual basis;;

**AND WHEREAS** Section 374 of the Local Government Act states the annual financial plan is to be adopted annually, by bylaw, prior to March 31;

**AND WHEREAS** Section 374(2) of the Local Government Act states that the annual financial plan may be amended by bylaw at any time;

**AND WHEREAS** it is deemed advisable and expedient that the Five Year Financial Plan now be amended

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1 Citation**

- 1.1 This Bylaw shall be cited as the Regional District of Okanagan-Similkameen 2016-2020 Five Year Financial Plan Amendment Bylaw No. 2724.01, 2017

**2 Interpretation**

- 2.1 Schedule A as attached is amended as outlined in Attachment 1:

READ A FIRST, SECOND, AND THIRD TIME this \_\_\_\_day of\_\_\_\_, 20\_\_

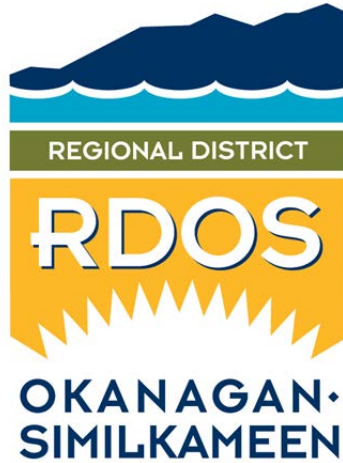
ADOPTED this \_\_\_\_ day of \_\_\_\_, 20\_\_

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RDOS Board Chair

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Corporate Officer



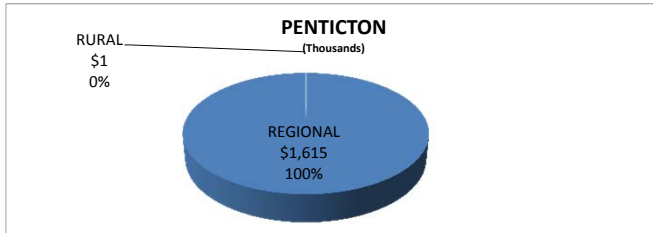
# **2016 -2020 FIVE YEAR FINANCIAL PLAN**



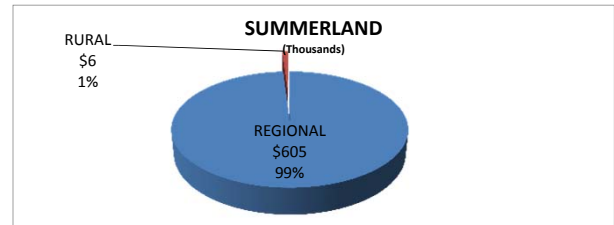
# 2016 REQUISITIONS

• Summary	3 - 5
• Detail	
• City of Penticton	6
• District of Summerland	7
• Town of Princeton	8
• Town of Oliver	9
• Town of Osoyoos	10
• Village of Keremeos	11
• Penticton Indian Band	12
• Electoral Area A	13
• Electoral Area B	14
• Electoral Area C	15
• Electoral Area D	16
• Electoral Area E	17
• Electoral Area F	18
• Electoral Area G	19
• Electoral Area H	20

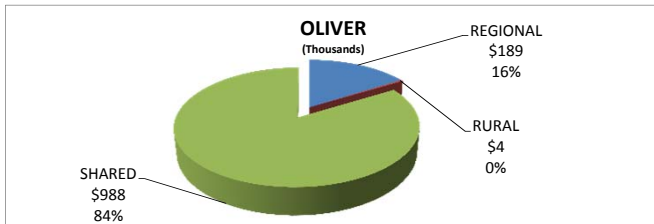
**2016 REQUISITION \$1,615,776**



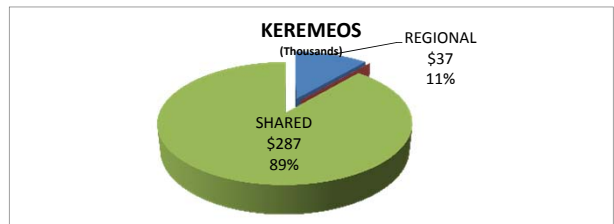
**2016 REQUISITION \$611,271**



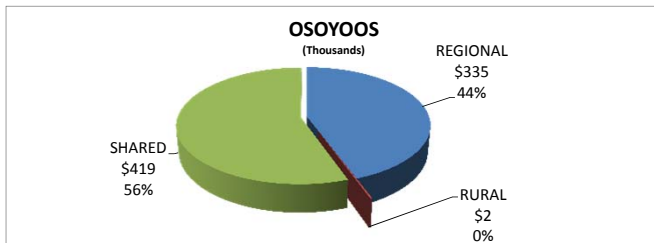
**2016 REQUISITION \$1,180,857**



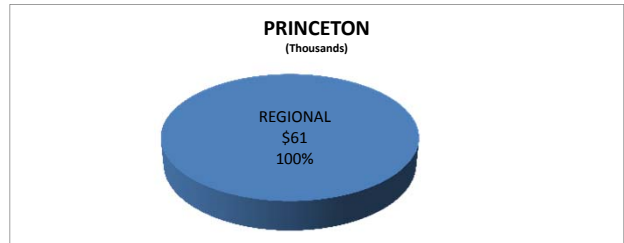
**2016 REQUISITION \$323,964**



**2016 REQUISITION \$755,973**



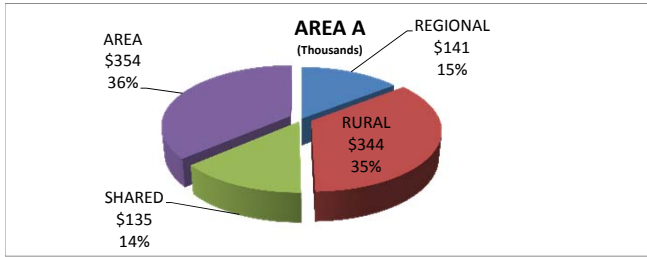
**2016 REQUISITION \$61,254**



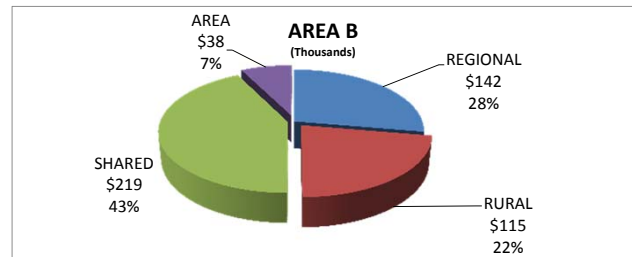
	2016	2015	Change
<b>PENTICTON</b>	\$1,615,776	\$1,592,679	\$23,097
Rate/\$1000	0.22	0.23	-0.01
<b>\$344,323 Avg House</b>	<b>\$76</b>	<b>\$75</b>	<b>\$2</b>
<b>OLIVER</b>	\$1,180,857	\$1,097,184	\$83,674
Rate/\$1000	\$1.42	\$1.36	\$0.07
<b>\$270,717 Avg House</b>	<b>\$385</b>	<b>\$360</b>	<b>\$25</b>
<b>OSOYOOS</b>	\$755,973	\$737,507	\$18,467
Rate/\$1000	0.51	0.51	-0.01
<b>\$293,468 Avg House</b>	<b>\$148</b>	<b>\$147</b>	<b>\$2</b>

	2016	2015	Change
<b>SUMMERLAND</b>	\$611,271	\$614,197	-\$2,926
Rate/\$1000	0.22	0.23	-0.01
<b>\$390,087 Avg House</b>	<b>\$87</b>	<b>\$88</b>	<b>\$0</b>
<b>KEREMEOS</b>	\$323,964	\$317,601	\$6,362
Rate/\$1000	1.57	1.59	-0.02
<b>\$195,150 Avg House</b>	<b>\$306</b>	<b>\$294</b>	<b>\$12</b>
<b>PRINCETON</b>	\$61,254	\$63,141	-\$1,887
Rate/\$1000	0.15	0.15	0.00
<b>\$167,809 Avg House</b>	<b>\$25</b>	<b>\$27</b>	<b>-\$1</b>

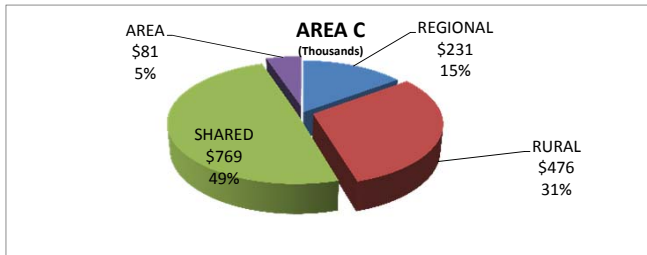
**2016 REQUISITION \$974,075**



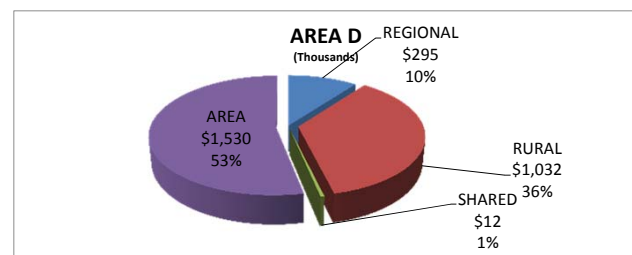
**2016 REQUISITION \$513,741**



**2016 REQUISITION \$1,557,062**



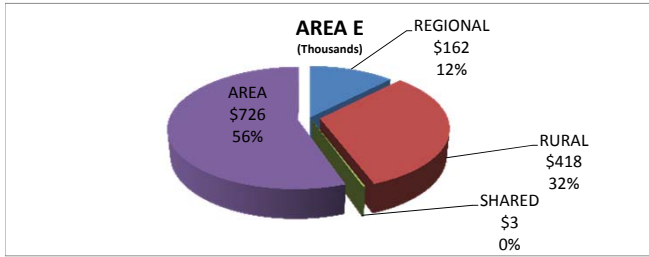
**2016 REQUISITION \$2,869,706**



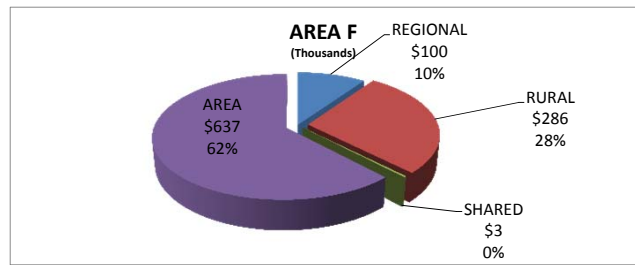
	2016	2015	Change
<b>ELECTORAL AREA A</b>	\$974,075	\$984,303	-\$10,228
Rate/\$1000	1.49	1.54	-0.05
<b>\$339,063 Avg House</b>	<b>\$508</b>	<b>\$521</b>	<b>-\$13</b>
<b>ELECTORAL AREA C</b>	\$1,557,062	\$1,459,334	\$97,728
Rate/\$1000	2.28	2.17	0.11
<b>\$244,013 Avg House</b>	<b>\$583</b>	<b>\$529</b>	<b>\$54</b>

	2016	2015	Change
<b>ELECTORAL AREA B</b>	\$513,741	\$492,880	\$20,861
Rate/\$1000	2.93	2.90	0.03
<b>\$185,613 Avg House</b>	<b>\$585</b>	<b>\$537</b>	<b>\$47</b>
<b>ELECTORAL AREA D</b>	\$2,869,706	\$2,701,497	\$168,209
Rate/\$1000	1.89	1.86	0.03
<b>\$326,261 Avg House</b>	<b>\$649</b>	<b>\$607</b>	<b>\$42</b>

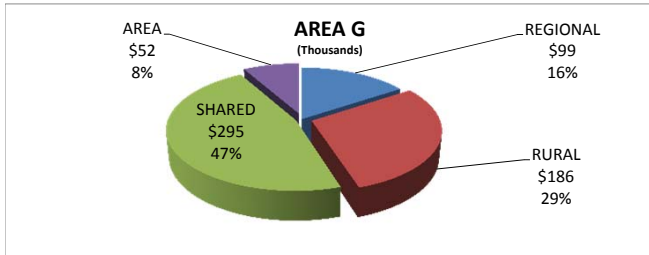
**2016 REQUISITION \$1,308,962**



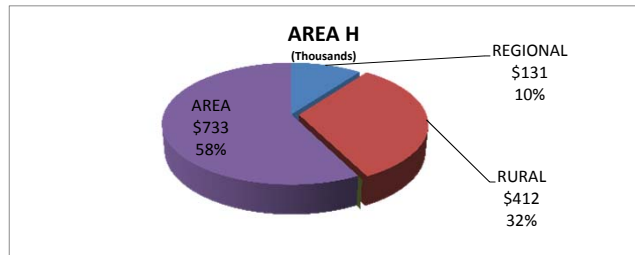
**2016 REQUISITION \$1,025,037**



**2016 REQUISITION \$632,503**



**2016 REQUISITION \$1,275,708**



	2016	2015	Change
<b>ELECTORAL AREA E</b>	\$1,308,962	\$1,434,757	-\$125,795
Rate/\$1000	2.09	2.05	0.05
<b>\$414,220 Avg House</b>	<b>\$903</b>	<b>\$846</b>	<b>\$58</b>
<b>ELECTORAL AREA G</b>	\$632,503	\$633,750	-\$1,247
Rate/\$1000	2.11	2.17	-0.06
<b>\$167,688 Avg House</b>	<b>\$372</b>	<b>\$364</b>	<b>\$8</b>

	2016	2015	Change
<b>ELECTORAL AREA F</b>	\$1,025,037	\$1,051,851	-\$26,814
Rate/\$1000	2.07	2.14	-0.06
<b>\$426,661 Avg House</b>	<b>\$961</b>	<b>\$911</b>	<b>\$50</b>
<b>ELECTORAL AREA H</b>	\$1,275,708	\$1,207,900	\$67,807
Rate/\$1000	1.47	1.42	0.05
<b>\$234,483 Avg House</b>	<b>\$363</b>	<b>\$334</b>	<b>\$29</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
				NET
<u>CITY OF PENTICTON</u>		<u>2016</u>	<u>2015</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 57,318	\$ 55,446	\$ 1,871
911 EMERGENCY CALL SYSTEM		251,192	196,673	54,519
EMERGENCY PLANNING		68,097	66,713	1,385
GENERAL GOVERNMENT		512,377	598,504	(86,127)
DESTRUCTION OF PESTS		-	3,617	(3,617)
MOSQUITO CONTROL		986	934	52
NOXIOUS WEEDS		13,621	8,319	5,302
ILLEGAL DUMPING		4,114	3,290	824
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		35,572	27,121	8,451
NUISANCE CONTROL		10,312	10,360	(48)
REGIONAL TRAILS		102,890	55,487	47,403
Subtotal		1,056,478	1,026,464	30,014
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM		170,811	172,038	(1,227)
OKANAGAN BASIN WATER BOARD		351,050	356,978	(5,928)
Subtotal		521,861	529,016	(7,155)
TOTAL		\$ 1,578,339	\$ 1,555,480	\$ 22,859
Average Res Tax Rate/\$1000		\$ 0.22	\$ 0.23	\$ (0.01)
Average Taxes per Res Property		\$ 76.28	\$ 74.53	\$ 1.75
MUNICIPAL DEBT REPAYMENT		\$ 8,114,110	\$ 8,422,657	
PARCEL TAX: STERILE INSECT RELEASE		\$ 37,437	\$ 37,199	\$ 238

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

				<b>NET</b>
<b><u>DISTRICT OF SUMMERLAND</u></b>		<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 18,240	\$ 17,881	\$ 359
911 EMERGENCY CALL SYSTEM		79,246	62,762	16,484
EMERGENCY PLANNING		21,670	21,514	156
GENERAL GOVERNMENT		163,048	193,008	(29,960)
MOSQUITO CONTROL		3,884	3,680	204
DESTRUCTION OF PESTS		2,219	3,260	(1,041)
NOXIOUS WEEDS		4,334	2,683	1,652
ILLEGAL DUMPING		1,309	1,061	248
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		11,320	8,746	2,574
NUISANCE CONTROL		3,282	3,341	(60)
REGIONAL TRAILS		32,742	17,894	14,848
<b>Subtotal</b>		<b>341,293</b>	<b>335,829</b>	<b>5,464</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM		54,877	56,092	(1,215)
OKANAGAN BASIN WATER BOARD		111,711	115,120	(3,409)
<b>Subtotal</b>		<b>166,588</b>	<b>171,212</b>	<b>(4,624)</b>
<b>TOTAL</b>		<b>\$ 507,881</b>	<b>\$ 507,041</b>	<b>\$ 840</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.22</b>	<b>\$ 0.23</b>	<b>\$ (0.01)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 87.39</b>	<b>\$ 87.65</b>	<b>\$ (0.26)</b>
MUNICIPAL DEBT REPAYMENT		\$ 2,763,513	\$ 2,950,449	
PARCEL TAX:STERILE INSECT RELEASE		\$ 103,390	\$ 107,156	\$ (3,766)

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
(subject to change pending new Boundary Extension assessment information)				
<u>TOWN OF PRINCETON</u>		<u>2016</u>	<u>2015</u>	<u>NET CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT		\$ 3,264	\$ 3,349	\$ (86)
911 EMERGENCY CALL SYSTEM		17,484	14,932	2,552
EMERGENCY PLANNING		3,877	4,030	(152)
GENERAL GOVERNMENT		29,174	36,152	(6,978)
NOXIOUS WEEDS		776	502	273
ILLEGAL DUMPING		234	199	36
NUISANCE CONTROL		587	626	(39)
REGIONAL TRAILS		5,858	3,352	2,507
<b>Subtotal</b>		<b>61,254</b>	<b>63,141</b>	<b>(1,887)</b>
<b>TOTAL</b>		<b>\$ 61,254</b>	<b>\$ 63,141</b>	<b>\$ (1,887)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.15</b>	<b>\$ 0.15</b>	<b>\$ (0.00)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 25.34</b>	<b>\$ 26.72</b>	<b>\$ (1.38)</b>
MUNICIPAL DEBT REPAYMENT		\$ -	\$ -	

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<u>TOWN OF OLIVER</u>		<u>2016</u>	<u>2015</u>	<u>NET CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 6,655	\$ 6,611	\$ 44
911 EMERGENCY CALL SYSTEM		33,743	27,452	6,291
EMERGENCY PLANNING		7,907	7,954	(47)
GENERAL GOVERNMENT		59,494	71,360	(11,866)
DESTRUCTION OF PESTS		200	200	-
MOSQUITO CONTROL		4,147	3,929	218
NOXIOUS WEEDS		1,582	992	590
ILLEGAL DUMPING		478	392	85
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		4,130	3,234	897
NUISANCE CONTROL		1,197	1,235	(38)
REGIONAL TRAILS		11,947	6,616	5,331
<b>Subtotal</b>		<b>131,481</b>	<b>129,976</b>	<b>1,505</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA		171,794	155,265	16,530
POOL		114,204	110,012	4,192
OLIVER RECREATION HALL		149,859	103,408	46,451
RECREATION PROGRAMS		69,465	59,944	9,520
PARKS		160,454	141,958	18,496
<b>Parks &amp; Recreation Subtotal</b>		<b>665,775</b>	<b>570,587</b>	<b>95,189</b>
REFUSE DISPOSAL		60,332	70,324	(9,992)
HERITAGE GRANT		78,328	72,502	5,826
ECONOMIC DEVELOPMENT		15,193	16,232	(1,038)
VENABLES THEATRE SERVICE		57,639	61,510	(3,870)
FRANK VENABLES AUDITORIUM		110,684	112,115	(1,430)
<b>Subtotal</b>		<b>987,953</b>	<b>903,269</b>	<b>84,684</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM		16,365	16,808	(443)
OKANAGAN BASIN WATER BOARD		40,762	42,563	(1,801)
		57,127	59,371	(2,244)
<b>TOTAL</b>		<b>\$ 1,176,561</b>	<b>\$ 1,092,616</b>	<b>\$ 83,946</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.42</b>	<b>\$ 1.36</b>	<b>\$ 0.07</b>
<b>Average Taxes per Res Property</b>		<b>\$ 385.04</b>	<b>\$ 359.99</b>	<b>\$ 25.05</b>
MUNICIPAL DEBT REPAYMENT		\$ 488,045	\$ 448,298	
PARCEL TAX:STERILE INSECT RELEASE		\$ 4,296	\$ 4,568	\$ (272)



<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2016 Budget Comparative Requisition</b>				
<b><u>TOWN OF OSOYOOS</u></b>		<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>NET CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 11,921	\$ 11,719	\$ 202
911 EMERGENCY CALL SYSTEM		50,880	40,650	10,229
EMERGENCY PLANNING		14,163	14,100	63
GENERAL GOVERNMENT		106,564	126,496	(19,932)
MOSQUITO CONTROL		1,571	1,488	83
NOXIOUS WEEDS		2,833	1,758	1,075
ILLEGAL DUMPING		856	695	160
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		7,398	5,732	1,666
NUISANCE CONTROL		2,145	2,190	(45)
REGIONAL TRAILS		21,399	11,727	9,672
<b>Subtotal</b>		<b>219,728</b>	<b>216,556</b>	<b>3,172</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
MUSEUM - Land & Building Acquisition (Debt Servicing)		58,159	58,159	-
ARENA		361,288	345,075	16,213
		419,448	403,234	16,213
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM		36,558	37,210	(651)
OKANAGAN BASIN WATER BOARD		73,011	75,448	(2,437)
<b>Subtotal</b>		<b>109,569</b>	<b>112,658</b>	<b>(3,089)</b>
<b>TOTAL</b>		<b>\$ 748,745</b>	<b>\$ 732,448</b>	<b>\$ 16,297</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.51</b>	<b>\$ 0.51</b>	<b>\$ (0.01)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 148.30</b>	<b>\$ 146.68</b>	<b>\$ 1.62</b>
<b>MUNICIPAL DEBT REPAYMENT</b>		<b>\$ 102,342</b>	<b>\$ 122,577</b>	
<b>PARCEL TAX:STERILE INSECT RELEASE</b>		<b>\$ 7,229</b>	<b>\$ 5,059</b>	<b>\$ 2,170</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
				NET
<b><u>VILLAGE OF KEREMEOS</u></b>		<b><u>2016</u></b>	<b><u>2015</u></b>	<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 1,652	\$ 1,628	\$ 23
911 EMERGENCY CALL SYSTEM		8,359	6,833	1,526
EMERGENCY PLANNING		1,962	1,959	3
GENERAL GOVERNMENT		14,764	17,577	(2,813)
DESTRUCTION OF PESTS		200	200	-
NOXIOUS WEEDS		392	244	148
ILLEGAL DUMPING		119	97	22
NUISANCE CONTROL		297	304	(7)
REGIONAL TRAILS		2,965	1,630	1,335
<b>Subtotal</b>		<b>30,709</b>	<b>30,472</b>	<b>237</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
KEREMEOS & DIST. RECREATION FACILITY		28,851	36,874	(8,022)
SWIMMING POOL -IMPR ONLY		14,753	20,225	(5,472)
FIRE PROTECTION		153,436	135,517	17,919
REFUSE SITE -IMPR ONLY		77,169	75,340	1,829
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		13,000	13,000	-
<b>Subtotal</b>		<b>287,210</b>	<b>280,956</b>	<b>6,254</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
S.I.R. PROGRAM - Land Tax		4,072	4,074	(2)
<b>TOTAL</b>		<b>\$ 321,991</b>	<b>\$ 315,502</b>	<b>\$ 6,489</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.57</b>	<b>\$ 1.59</b>	<b>\$ (0.02)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 306.10</b>	<b>\$ 293.85</b>	<b>\$ 12.25</b>
MUNICIPAL DEBT REPAYMENT		\$ 20,015	\$ 45,394	
PARCEL TAX:STERILE INSECT RELEASE		\$ 1,972	\$ 2,099	\$ (127)

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

		<u>2016</u>	<u>2015</u>	<b>NET CHANGE</b>
<b><u>PENTICTON INDIAN BAND</u></b>				
<b><u>Participating Directors determine budget by weighted vote</u></b>				
GENERAL GOVERNMENT		\$7,379	\$ 8,680	(1,300)
911 EMERGENCY CALL SYSTEM - Impr. Only		7,295	5,689	1,607
EMERGENCY PLANNING		1,962	1,935	27
SOLID WASTE MANAGEMENT		1,651	1,608	43
REGIONAL AREA PLANNING		18,176	17,935	241
MOSQUITO CONTROL - Impr. Only		439	416	23
<b>Subtotal</b>		<b>36,903</b>	<b>36,263</b>	<b>639</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		10,112	10,354	(242)
<b><u>Service Areas</u></b>				
FIRE PROTECTION		-	-	-
<b>TOTAL</b>		<b>\$ 47,015</b>	<b>\$ 46,617</b>	<b>\$ 397</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.23</b>	<b>\$ 0.24</b>	<b>\$ (0.01)</b>
<b>Average Res Taxes per Property</b>		<b>\$ 53.43</b>	<b>\$ 57.28</b>	<b>\$ (3.85)</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

ELECTORAL AREA A (OSOYOOS RURAL)		2016	2015	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 3,858	\$ 3,884	\$ (27)
911 EMERGENCY CALL SYSTEM - Impr. Only		15,999	12,712	3,286
EMERGENCY PLANNING		4,583	4,673	(90)
GENERAL GOVERNMENT		34,484	41,927	(7,443)
ELECTORAL AREA ADMINISTRATION		101,379	91,939	9,440
BUILDING INSPECTION		31,344	37,227	(5,883)
ELECTORAL AREA PLANNING		84,936	86,637	(1,701)
DESTRUCTION OF PESTS		223	226	(3)
NUISANCE CONTROL		694	726	(32)
ANIMAL CONTROL		12,258	13,478	(1,221)
MOSQUITO CONTROL - Impr. Only		9,026	8,552	474
NOXIOUS WEEDS		917	583	334
SUBDIVISION SERVICING		8,256	6,760	1,496
ILLEGAL DUMPING		277	230	46
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,394	1,900	494
REGIONAL TRAILS		6,925	3,887	3,038
<b>Subtotal</b>		<b>317,550</b>	<b>315,341</b>	<b>2,209</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		116,912	114,375	2,537
<b>Regional Director determines budget</b>				
RURAL PROJECTS		11,661	18,168	(6,507)
MUSEUM LAND AND BUILDING (DEBT SERVICING)		18,355	18,355	-
MUSEUM SERVICE		15,200	14,600	600
GRANT IN AID		3,500	3,500	-
ECONOMIC DEVELOPMENT		12,485	12,165	320
RECREATION SERVICES - TOWN OF OSOYOOS		69,525	69,000	525
COMMUNITY PARKS		23,468	27,400	(3,932)
HERITAGE CONSERVATION		2,720	2,666	54
CEMETERY		1,000	1,000	-
<b>Subtotal</b>		<b>157,913</b>	<b>166,853</b>	<b>(8,940)</b>
<b>SUBTOTAL</b>		<b>592,375</b>	<b>596,570</b>	<b>(4,195)</b>
<b>Services</b>				
REFUSE DISPOSAL		3,000	4,000	(1,000)
OKANAGAN REGIONAL LIBRARY		93,720	97,619	(3,899)
STERILE INSECT RELEASE		55,079	55,427	(348)
OBWB - Defined Area A/D (1/2 of Req)		15,557	15,650	(93)
<b>Subtotal</b>		<b>167,357</b>	<b>172,696</b>	<b>(5,339)</b>
<b>TOTAL</b>		<b>\$ 759,732</b>	<b>\$ 769,266</b>	<b>\$ (9,534)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.49</b>	<b>\$ 1.54</b>	<b>\$ (0.05)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 507.94</b>	<b>\$ 520.90</b>	<b>\$ (12.96)</b>
<b>Service Areas</b>				
ANARCHIST MTN. FIRE		198,743	193,312	5,431
NORTHWEST SEWER		15,600	21,725	(6,125)

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 1,083	\$ 1,040	\$ 43
911 EMERGENCY CALL SYSTEM - Impr. Only		6,977	5,494	1,483
EMERGENCY PLANNING		1,287	1,252	35
GENERAL GOVERNMENT		9,684	11,230	(1,546)
ELECTORAL AREA ADMINISTRATION		28,470	24,625	3,845
STERILE INSECT RELEASE		1,538	1,558	(20)
ELECTORAL AREA PLANNING		23,852	23,205	647
DESTRUCTION OF PESTS		63	61	2
NUISANCE CONTROL		195	194	1
ANIMAL CONTROL		3,442	3,610	(168)
NOXIOUS WEEDS		257	156	101
SUBDIVISION SERVICING		2,318	1,811	508
ILLEGAL DUMPING		78	62	16
REGIONAL TRAILS		1,945	1,041	904
<b>Subtotal</b>		<b>81,191</b>	<b>75,340</b>	<b>5,851</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
ECONOMIC DEVELOPMENT		1,629	-	1,629
REFUSE DISPOSAL - IMPR ONLY		64,417	60,584	3,833
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		24,084	29,652	(5,568)
SWIMMING POOL - IMPR ONLY		12,315	16,263	(3,948)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
<b>Subtotal</b>		<b>112,446</b>	<b>116,499</b>	<b>(4,054)</b>
<b><u>Regional Director determines budget</u></b>				
RURAL PROJECTS		14,307	5,904	8,403
GRANT IN AID		6,111	6,109	2
COMMUNITY PARKS		18,019	17,538	481
<b>Subtotal</b>		<b>38,437</b>	<b>29,551</b>	<b>8,886</b>
<b>SUBTOTAL</b>		<b>232,073</b>	<b>221,390</b>	<b>10,683</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION		107,714	92,850	14,863
OKANAGAN REGIONAL LIBRARY		26,319	26,147	172
STERILE INSECT RELEASE		119,191	125,543	(6,352)
MOSQUITO CONTROL Impr. Only		28,444	26,949	1,495
<b>Subtotal</b>		<b>281,668</b>	<b>271,490</b>	<b>10,178</b>
<b>TOTAL</b>		<b>\$ 513,741</b>	<b>\$ 492,880</b>	<b>\$ 20,861</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.93</b>	<b>\$ 2.90</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 584.68</b>	<b>\$ 537.42</b>	<b>\$ 47.25</b>

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
ELECTORAL AREA C (OLIVER RURAL)		2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 5,183	\$ 4,997	\$ 186
911 EMERGENCY CALL SYSTEM - Impr. Only		31,119	24,669	6,449
EMERGENCY PLANNING		6,158	6,012	146
GENERAL GOVERNMENT		46,330	53,935	(7,605)
ELECTORAL AREA ADMINISTRATION		136,207	118,271	17,936
BUILDING INSPECTION		39,684	44,823	(5,139)
ELECTORAL AREA PLANNING		114,115	111,450	2,665
DESTRUCTION OF PESTS		300	291	9
NUISANCE CONTROL		932	934	(1)
MOSQUITO CONTROL - Impr Only		28,317	26,829	1,488
ANIMAL CONTROL		16,469	17,339	(870)
REGIONAL TRAILS		9,304	5,000	4,303
SUBDIVISION SERVICING		11,092	8,696	2,396
ILLEGAL DUMPING		372	296	75
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,216	2,444	772
NOXIOUS WEEDS		1,232	750	482
<b>Subtotal</b>		<b>450,028</b>	<b>426,736</b>	<b>23,293</b>
<u>Town &amp; Regional Director determine budget</u>				
RECREATION PROGRAMS		54,094	45,307	8,788
ARENA		133,782	117,351	16,430
RECREATION HALL		116,700	78,157	38,543
PARKS		124,950	107,294	17,656
OLIVER POOL		88,934	83,149	5,785
<b>Parks &amp; Recreation Subtotal</b>		<b>518,461</b>	<b>431,258</b>	<b>87,202</b>
REFUSE DISPOSAL		46,982	53,152	(6,170)
HERITAGE GRANT		60,997	54,798	6,199
ECONOMIC DEVELOPMENT		11,832	12,268	(437)
VENABLES THEATRE SERVICE		44,886	46,490	(1,605)
FRANK VENABLES AUDITORIUM		86,194	84,738	1,455
<b>Subtotal</b>		<b>769,350</b>	<b>682,705</b>	<b>86,645</b>
<u>Regional Director determines budget</u>				
RURAL PROJECTS		13,135	23,258	(10,123)
GRANT IN AID		5,000	10,000	(5,000)
NOISE BYLAW AREA C		4,040	3,836	204
UNTIDY/UNSIGHTLY PREMISES C		3,673	3,389	284
HERITAGE CONSERVATION		3,654	3,429	-
<b>Subtotal</b>		<b>29,502</b>	<b>43,912</b>	<b>(14,635)</b>
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN REGIONAL LIBRARY		125,917	125,578	339
OKANAGAN BASIN WATER BOARD		31,743	32,170	(427)
STERILE INSECT RELEASE		95,844	98,079	(2,234)
<b>Subtotal</b>		<b>253,504</b>	<b>255,827</b>	<b>(2,322)</b>
<b>SUBTOTAL</b>		<b>1,502,385</b>	<b>1,409,180</b>	<b>93,205</b>
<u>Service Areas</u>				
FIRE PROT-WILLOWBROOK-K(714)		54,677	50,154	4,523
<b>TOTAL</b>		<b>\$ 1,557,062</b>	<b>\$ 1,459,334</b>	<b>\$ 97,728</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.28</b>	<b>\$ 2.17</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>		<b>\$ 582.54</b>	<b>\$ 528.95</b>	<b>\$ 53.60</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA D (KALEDEN/OK FALLS)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 12,182	\$ 11,871	\$ 311
911 EMERGENCY CALL SYSTEM - Impr. Only		54,024	42,674	11,350
EMERGENCY PLANNING		14,473	14,283	190
GENERAL GOVERNMENT		108,894	128,137	(19,243)
ELECTORAL AREA ADMINISTRATION		320,138	280,981	39,157
BUILDING INSPECTION		67,322	66,828	494
ELECTORAL AREA PLANNING		268,214	264,777	3,437
DESTRUCTION OF PESTS		705	691	14
NUISANCE CONTROL		2,192	2,218	(26)
MOSQUITO CONTROL - Impr Only		6,469	6,130	340
ANIMAL CONTROL		38,708	41,192	(2,484)
NOXIOUS WEEDS		2,895	1,781	1,114
SUBDIVISION SERVICING		26,070	20,659	5,411
ILLEGAL DUMPING		874	704	170
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		7,560	5,806	1,754
REGIONAL TRAILS		21,867	11,879	9,987
<b>Subtotal</b>		<b>952,586</b>	<b>900,612</b>	<b>51,974</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		101,981	103,179	(1,198)
NOISE BYLAWS		4,562	4,326	236
GRANT IN AID		18,000	18,050	(50)
UNSIGHTLY/UNTIDY PREMISES		3,573	2,989	584
ECONOMIC DEVELOPMENT		126,821	126,482	339
HERITAGE CONSERVATION		8,588	8,148	441
<b>Subtotal</b>		<b>263,526</b>	<b>263,173</b>	<b>352</b>
<b>SUBTOTAL</b>		<b>1,216,111</b>	<b>1,163,785</b>	<b>52,326</b>
<b>Service Areas - Ok Falls</b>				
FIRE PROT-OK FALLS-J(714) & J(715)		299,013	293,243	5,770
RECREATION-OK FALLS-F(714) & F(715)		483,313	438,461	44,852
<b>Subtotal</b>		<b>782,326</b>	<b>731,704</b>	<b>50,622</b>
<b>Service Areas - Kaleden</b>				
REC COMM KALEDEN-N(714)(715)		126,959	101,785	25,174
FIRE PROT-KALEDEN-H(714) H(715)		240,179	218,189	21,990
<b>Subtotal</b>		<b>367,138</b>	<b>319,974</b>	<b>47,164</b>
<b>Service Areas - Other</b>				
AREA D TRANSIT		81,823	77,600	4,223
OKANAGAN REGIONAL LIBRARY		295,953	298,341	(2,388)
HERITAGE HILLS ELEC. SYS-M(715)		6,882	5,818	1,064
OBWB - Defined Area A/D (1/2 of Req)		15,557	15,650	(93)
OBWB - Defined Area D		16,836	16,679	157
STERILE INSECT RELEASE		37,885	37,339	547
APEX WATER SYSTEM-W(716)		-	-	-
APEX CIRCLE DEBT SERVICING -parcel		5,128	5,983	(855)
APEX WASTE TRANSFER STATION		36,155	17,000	19,155
SEPTAGE DISPOSAL SERVICE		7,912	11,624	(3,712)
<b>Subtotal</b>		<b>504,131</b>	<b>486,034</b>	<b>18,097</b>
<b>TOTAL</b>		<b>\$ 2,869,706</b>	<b>\$ 2,701,497</b>	<b>\$ 168,209</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.89</b>	<b>\$ 1.86</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 648.73</b>	<b>\$ 606.55</b>	<b>\$ 42.18</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)		2016	2015	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 4,926	\$ 4,818	\$ 108
911 EMERGENCY CALL SYSTEM - Impr. Only		19,365	15,156	4,209
EMERGENCY PLANNING		5,852	5,797	55
GENERAL GOVERNMENT		44,035	52,007	(7,972)
ELECTORAL AREA ADMINISTRATION		129,459	114,043	15,416
BUILDING INSPECTION		33,849	34,371	(522)
ELECTORAL AREA PLANNING		108,462	107,467	995
DESTRUCTION OF PESTS		285	281	4
NUISANCE CONTROL		886	900	(14)
ANIMAL CONTROL		15,653	16,719	(1,066)
NOXIOUS WEEDS		1,171	723	448
SUBDIVISION SERVICING		10,542	8,385	2,157
ILLEGAL DUMPING		354	286	68
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,057	2,357	700
REGIONAL TRAILS		8,843	4,822	4,021
<b>Subtotal</b>		<b>386,738</b>	<b>368,131</b>	<b>18,607</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		26,912	17,327	9,585
GRANT IN AID		9,000	15,000	(6,000)
TOURISM & COMMUNITY SERVICE CONTRIBUTION		10,000	-	10,000
NOISE CONTROL		4,040	3,836	204
UNTIDY AND UNSIGHTLY CONTROL		3,585	3,389	196
NARAMATA TRANSIT		69,828	66,208	3,620
NARAMATA MUSEUM		8,143	10,500	(2,357)
REC. PROG., PARKS & FAC. MAINTENANCE		152,886	150,701	2,185
<b>Subtotal</b>		<b>284,394</b>	<b>266,961</b>	<b>17,433</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		30,170	31,020	(850)
OKANAGAN REGIONAL LIBRARY		119,679	121,089	(1,410)
		149,849	152,109	(2,260)
<b>SUBTOTAL</b>		<b>820,981</b>	<b>787,201</b>	<b>33,781</b>
<b>Service Areas</b>				
CEMETERY-P(715)		28,289	27,717	572
STERILE INSECT RELEASE		43,148	43,117	31
NARAMATA FIRE DEPARTMENT		298,344	253,104	45,240
NARAMATA WATER (Parcel)		115,000	109,900	5,100
NARAMATA WATER LITIGATION		-	209,000	(209,000)
SEPTAGE DISPOSAL SERVICE		3,199	4,718	(1,519)
<b>Subtotal</b>		<b>487,980</b>	<b>647,557</b>	<b>(159,576)</b>
<b>TOTAL</b>		<b>\$ 1,308,962</b>	<b>\$ 1,434,757</b>	<b>\$ (125,795)</b>
<b>Average Res Tax Rate/\$1000</b>	(excluding Naramta Litigation)	<b>\$ 2.09</b>	<b>\$ 2.05</b>	<b>\$ 0.05</b>
<b>Average Taxes per Res Property</b>	(excluding Naramta Litigation)	<b>\$ 903.40</b>	<b>\$ 845.85</b>	<b>\$ 57.55</b>



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
<b>ELECTORAL AREA F</b>				<b>NET</b>
<b>(OKANAGAN LAKE WEST/WESTBENCH)</b>		<b>2016</b>	<b>2015</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN	\$	3,511	\$ 3,307	\$ 203
911 EMERGENCY CALL SYSTEM - Impr. Only		14,234	11,000	3,234
EMERGENCY PLANNING		4,171	3,979	192
GENERAL GOVERNMENT		31,383	35,700	(4,318)
ELECTORAL AREA ADMINISTRATION		92,262	78,284	13,978
BUILDING INSPECTION		11,263	8,886	2,377
ELECTORAL AREA PLANNING		77,298	73,770	3,528
DESTRUCTION OF PESTS		203	193	11
NUISANCE CONTROL		632	618	14
MOSQUITO CONTROL - Impr Only		566	536	30
ANIMAL CONTROL		11,155	11,477	(321)
NOXIOUS WEEDS		834	496	338
SUBDIVISION SERVICING		7,513	5,756	1,757
ILLEGAL DUMPING		252	196	56
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,179	1,618	561
REGIONAL TRAILS		6,302	3,310	2,992
<b>Subtotal</b>		<b>263,757</b>	<b>239,125</b>	<b>24,631</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		11,576	9,356	2,220
GRANT-IN-AID		2,500	2,500	-
PARKS COMMISSION		75,905	57,811	18,094
NOISE BYLAW		1,315	1,205	110
UNTIDY AND UNSIGHLY CONTROL		3,673	3,504	169
<b>Subtotal</b>		<b>94,969</b>	<b>74,376</b>	<b>20,593</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		21,501	21,293	208
<b>SUBTOTAL</b>		<b>380,227</b>	<b>334,795</b>	<b>45,432</b>
<b>Service Areas</b>				
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)		265,143	270,440	(5,297)
OKANAGAN REGIONAL LIBRARY		85,292	83,121	2,171
STERILE INSECT RELEASE		14,741	9,915	4,825
REC CENTRE COST SHARING-M(715)		20,000	20,000	-
WEST BENCH WATER CAPITAL (PARCEL)		115,600	191,402	(75,802)
FAULDER WATER SYSTEM-A(777)		136,390	134,677	1,713
ELECT SYS-WESTBENCH EST/HUSULA-A(715)		6,011	5,218	793
SEPTAGE DISPOSAL SERVICE		1,634	2,283	(649)
<b>Subtotal</b>		<b>644,810</b>	<b>717,056</b>	<b>(72,246)</b>
<b>TOTAL</b>		<b>\$ 1,025,037</b>	<b>\$ 1,051,851</b>	<b>\$ (26,814)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.07</b>	<b>\$ 2.14</b>	<b>\$ (0.06)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 961.36</b>	<b>\$ 911.48</b>	<b>\$ 49.88</b>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA G</b>				<b>NET</b>
<b>(HEDLEY/KEREMEOS)</b>		<b>2016</b>	<b>2016</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 2,202	\$ 2,150	\$ 53
MOSQUITO CONTROL - Impr Only		9,270	8,783	487
911 EMERGENCY CALL SYSTEM - Impr. Only		12,286	9,769	2,517
EMERGENCY PLANNING		2,617	2,587	30
GENERAL GOVERNMENT		19,689	23,206	(3,517)
ELECTORAL AREA ADMINISTRATION		57,883	50,886	6,997
ELECTORAL AREA PLANNING		48,495	47,952	543
DESTRUCTION OF PESTS		127	125	2
NUISANCE CONTROL		396	402	(5)
ANIMAL CONTROL		6,999	7,460	(461)
ELECTRICAL SYSTEM		1,609	1,568	41
NOXIOUS WEEDS		523	323	201
SUBDIVISION SERVICING		4,714	3,741	972
ILLEGAL DUMPING		158	128	31
REGIONAL TRAILS		3,954	2,151	1,802
<b>Subtotal</b>		<b>170,922</b>	<b>161,230</b>	<b>9,692</b>
<b>Village &amp; Regional Director determine budget</b>				
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		42,409	52,720	(10,311)
SWIMMING POOL - IMPR ONLY		21,686	28,916	(7,230)
REFUSE DISPOSAL - IMPR ONLY		113,431	107,716	5,715
ECONOMIC DEVELOPMENT - G		3,312	-	3,312
CEMETERY		2,000	2,000	-
TRANSIT		3,054	2,840	214
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
<b>Subtotal</b>		<b>195,891</b>	<b>204,192</b>	<b>(8,301)</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		28,802	20,951	7,851
GRANT IN AIDS		8,000	7,500	500
COMMUNITY PARKS		-	-	-
HERITAGE CONSERVATION		1,553	1,476	77
HERITAGE GRANT		4,000	4,000	-
UNTIDY AND UNSIGHLY CONTROL		3,673	2,789	884
<b>Subtotal</b>		<b>46,028</b>	<b>36,716</b>	<b>9,312</b>
<b>SUBTOTAL</b>		<b>412,841</b>	<b>402,137</b>	<b>10,704</b>
<b>Service Areas</b>				
ELECT SYS-SCHNEIDER SUB-A(716)		1,000	1,000	-
SERVICE AREA G-U(716) Ollalla Water		-	15,774	(15,774)
OKANAGAN REGIONAL LIBRARY		53,510	54,031	(521)
OBWB - Defined Area		111	118	(7)
STERILE INSECT RELEASE		57,327	67,839	(10,512)
FIRE PROTECTION-J(716)		107,714	92,850	14,863
<b>Subtotal</b>		<b>219,662</b>	<b>231,613</b>	<b>(11,951)</b>
<b>TOTAL</b>		<b>\$ 632,503</b>	<b>\$ 633,750</b>	<b>\$ (1,247)</b>
<b>Average ResTax Rate/\$1000</b>		<b>\$ 2.11</b>	<b>\$ 2.17</b>	<b>\$ (0.06)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 372.00</b>	<b>\$ 363.66</b>	<b>\$ 8.33</b>

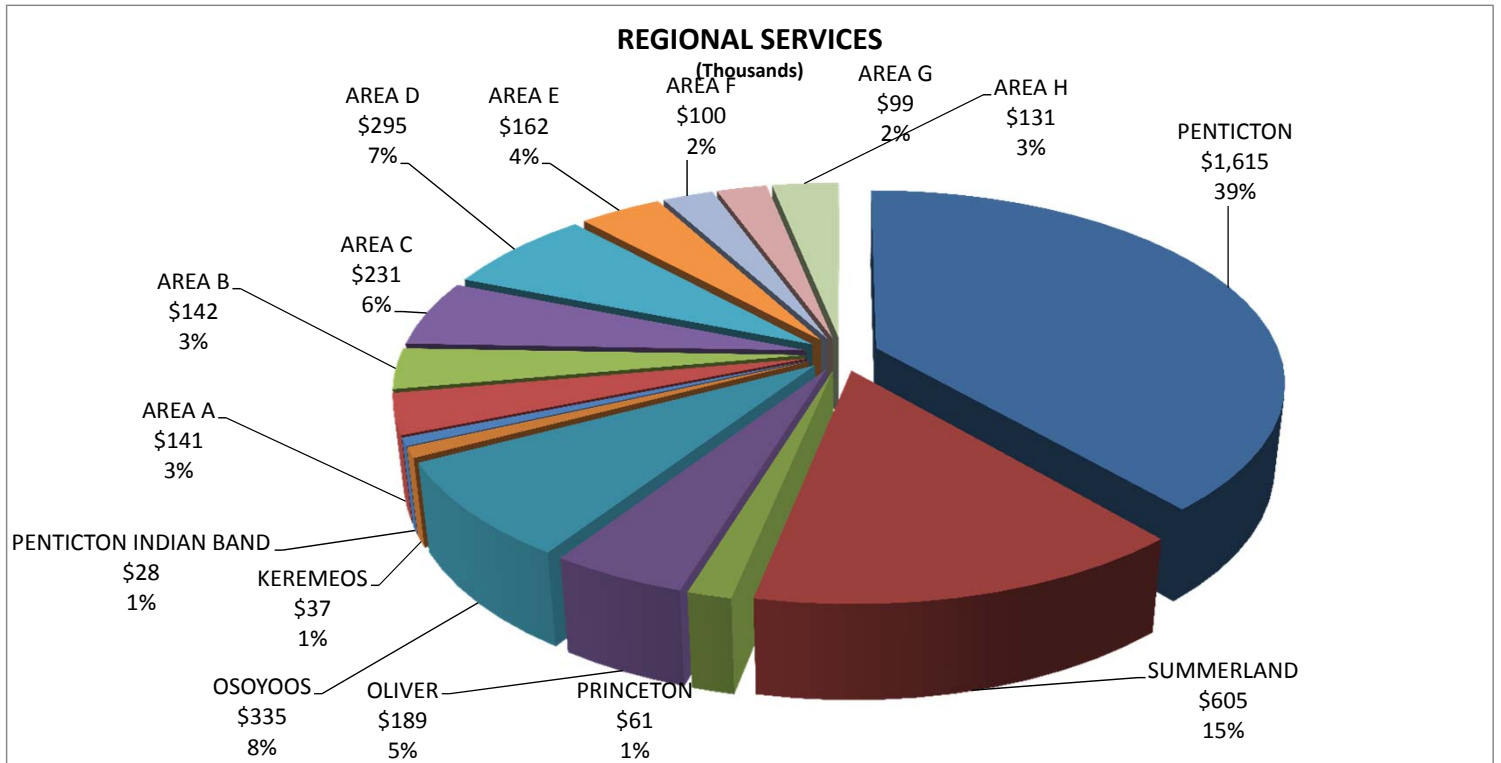
# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 6,963	\$ 6,966	\$ (4)
911 EMERGENCY CALL SYSTEM - Impr. Only		37,415	30,408	7,007
EMERGENCY PLANNING		8,272	8,382	(110)
GENERAL GOVERNMENT		62,242	75,198	(12,955)
ELECTORAL AREA ADMINISTRATION		182,987	164,895	18,091
BUILDING INSPECTION		40,486	30,141	10,345
ELECTORAL AREA PLANNING		153,308	155,386	(2,079)
NOXIOUS WEEDS		1,655	1,045	609
SUBDIVISION SERVICING		14,901	12,124	2,777
ILLEGAL DUMPING		500	413	86
NUISANCE CONTROL		1,253	1,302	(49)
REGIONAL TRAILS		12,499	6,972	5,527
<b>Subtotal</b>		<b>522,480</b>	<b>493,232</b>	<b>29,248</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
REFUSE DISPOSAL		151,586	152,379	(793)
RECREATION		280,525	226,225	54,300
HERITAGE CONSERVATION		4,909	4,781	128
TRANSIT		1,248	1,200	48
<b>Subtotal</b>		<b>438,268</b>	<b>384,585</b>	<b>53,683</b>
<b><u>Regional Director determines budget</u></b>				
RURAL PROJECTS		24,835	32,564	(7,729)
GRANT IN AID		15,000	25,000	(10,000)
ECONOMIC DEVELOPMENT - H		10,469	-	10,469
MOSQUITO CONTROL - Impr. Only		4,459	4,225	234
UNTIDY UNSIGHTLY		3,673	3,389	284
NOISE BYLAW - AREA H		4,040	3,836	204
CEMETERY		3,000	3,000	-
<b>Subtotal</b>		<b>65,476</b>	<b>72,014</b>	<b>(6,538)</b>
<b>SUBTOTAL</b>		<b>1,026,224</b>	<b>949,832</b>	<b>76,393</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION AREA H		101,218	111,568	(10,350)
FIRE PROT-TULAMEEN/COALMONT-C(717)		105,736	94,579	11,157
RURAL PRINCETON RECREATION G(717)		-	-	-
TULAMEEN RECREATION COMMISSION		23,966	33,342	(9,376)
OBWB - Defined Area		186	173	14
SHINISH CREEK DIVERSION-B(717)		10,000	10,000	-
ELEC SYS-MISSEZULA LAKE		8,377	8,407	(30)
<b>Subtotal</b>		<b>249,483</b>	<b>258,069</b>	<b>(8,585)</b>
<b>TOTAL</b>		<b>\$ 1,275,708</b>	<b>\$ 1,207,900</b>	<b>\$ 67,807</b>
<b>Average Tax Rate/\$1000</b>		<b>\$ 1.47</b>	<b>\$ 1.42</b>	<b>\$ 0.05</b>
<b>Average Taxes per Property</b>		<b>\$ 362.65</b>	<b>\$ 333.81</b>	<b>\$ 28.84</b>

# REGIONAL SERVICES

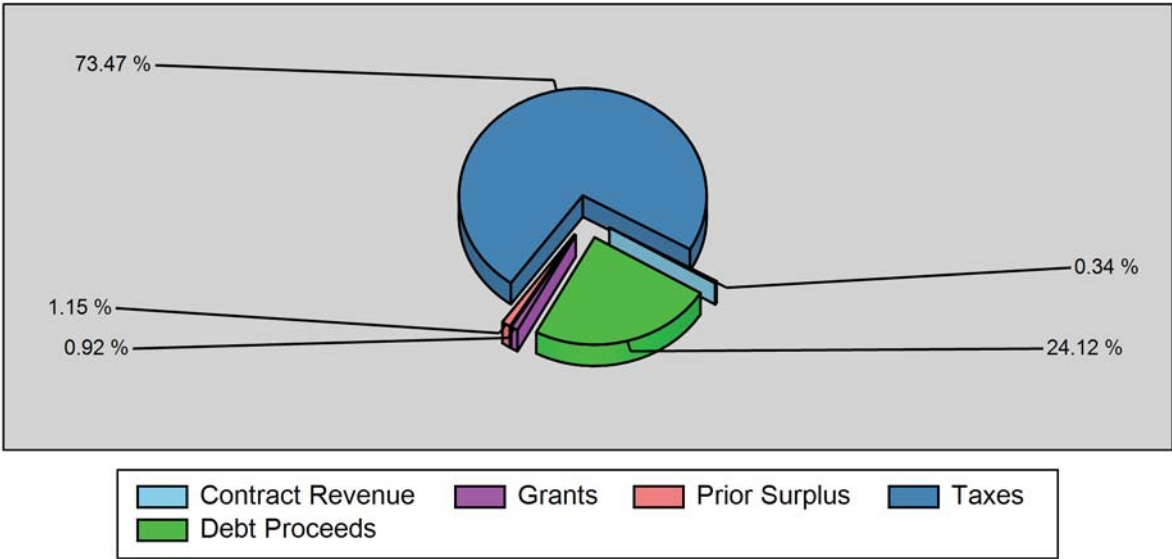
• Summary Information		<a href="#">22 - 23</a>
• 911 Emergency Call System	0400	<a href="#">24 - 26</a>
• Emergency Planning	0410	<a href="#">27 - 29</a>
• General Government	0100	<a href="#">30 - 32</a>
• Illegal Dumping	4250	<a href="#">33 - 34</a>
• Invasive Species <small>formerly Noxious Weeds</small>	0200	<a href="#">35 - 36</a>
• Municipal Fiscal Services	9990	<a href="#">37 - 38</a>
• Nuisance Control (Starling)	5550	<a href="#">39 - 40</a>
• Okanagan Basin Water Board	6500	<a href="#">41 - 42</a>
• Regional Growth Study	5020	<a href="#">43 - 44</a>
• Regional Trails	7720	<a href="#">45 - 46</a>
• Solid Waste Management Plan	4300	<a href="#">47 - 48</a>
• Sterile Insect Release Program	6000	<a href="#">49 - 50</a>



TAX REQUISITION CHANGE	2016	2015	CHANGE	AVG HOUSE CHANGE
REGIONAL SERVICES	\$4,171,145	\$4,145,253	\$25,892	\$0.47
				EXPLANATION
9-1-1 EMERGENCY CALL SYSTEM	\$639,618	\$506,874	\$132,744	Increased operating costs from 911 project
EMERGENCY PLANNING	\$167,051	\$165,170	\$1,881	
GENERAL GOVERNMENT	\$1,249,541	\$1,473,117	-\$223,576	Removal of requisition for 101 Martin Reno
ILLEGAL DUMPING	\$9,973	\$8,050	\$1,923	
NOXIOUS WEEDS	\$33,021	\$20,355	\$12,666	decreased prior year surplus \$15,000
NUISANCE CONTROL A/B/C/D/E/F/G	\$25,000	\$25,350	-\$350	
O.B.W.B.	\$718,308	\$733,216	-\$14,908	
RGS - SUB REGIONAL	\$76,826	\$58,957	\$17,869	Plan review recommendations implementation \$50K
REGIONAL TRAILS	\$249,437	\$135,767	\$113,670	\$50K matching funds for 1st year of Canada 150 grant KVR Reconstruction; removal of previous reserve funding for capital projects; needed for year 2 of Canada 150
SOLID WASTE MANAGEMENT	\$140,607	\$137,276	\$3,331	
STERILE INSECT RELEASE PROGRAM	\$861,763	\$881,121	-\$19,358	



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	3,000	3,000	0
Debt Proceeds	1,300,000	210,000	(1,090,000)
Grants	8,000	8,000	0
Prior Surplus	10,000	10,000	0
Taxes	506,874	639,618	132,744
<b>Total Revenues:</b>	<b>1,827,874</b>	<b>870,618</b>	<b>(957,256)</b>
<b>Expenditures</b>			
Administration	71,650	71,725	75
Capital and Equipment	1,174,300	210,000	(964,300)
Contingency	0	5,000	5,000
Contracts and Agreements	390,403	338,925	(51,478)
Financing	30,000	15,300	(14,700)
Insurance	1,800	1,946	146
Legal	0	500	500
Maintenance and Repairs	41,000	77,500	36,500
Operations	95,300	89,900	(5,400)
Transfers	10,000	30,000	20,000
Utilities	0	16,000	16,000
Wages and benefits	13,421	13,822	401
<b>Total Expenditures:</b>	<b>1,827,874</b>	<b>870,618</b>	<b>(957,256)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

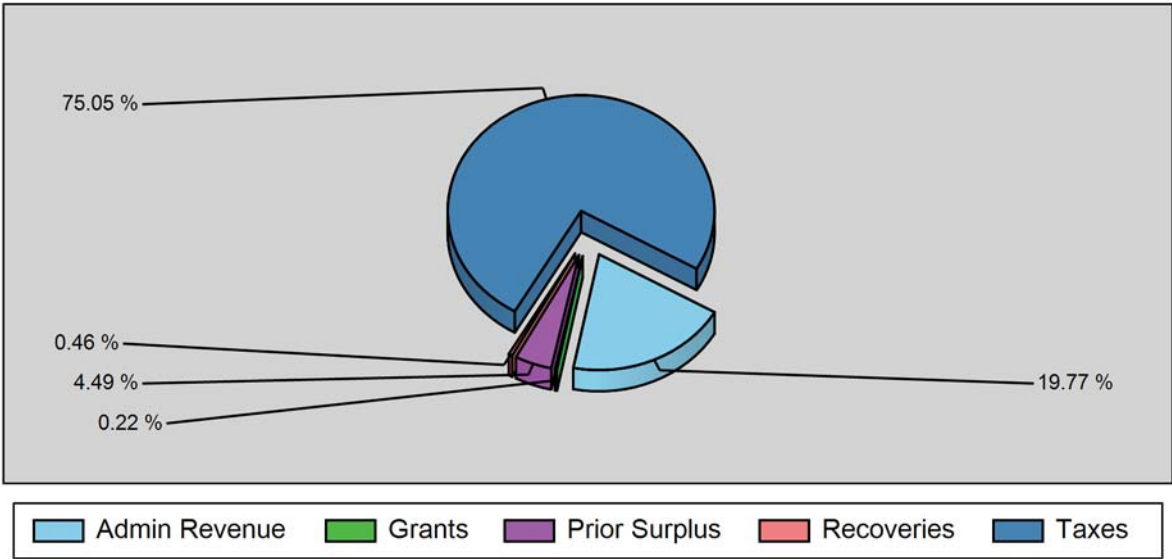
Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	3,000	3,000	3,048	3,109	3,171
Debt Proceeds	210,000	0	0	0	0
Grants	8,000	8,000	8,128	8,291	8,457
Prior Surplus	10,000	10,000	10,000	10,000	10,200
Taxes	639,618	837,906	853,635	869,970	893,730
<b>Total Revenues:</b>	<b>870,618</b>	<b>858,906</b>	<b>874,811</b>	<b>891,370</b>	<b>915,558</b>
<b>Expenditures</b>					
Administration	71,725	72,980	74,257	75,557	76,879
Capital and Equipment	210,000	0	0	0	0
Contingency	5,000	0	0	0	0
Contracts and Agreements	338,925	356,643	367,333	377,020	395,800
Financing	15,300	205,396	205,396	205,396	205,396
Insurance	1,946	1,980	2,015	2,050	2,086
Legal	500	500	500	500	500
Maintenance and Repairs	77,500	77,621	78,753	81,396	82,550
Operations	89,900	91,473	93,074	94,703	96,360
Transfers	30,000	30,500	31,173	31,901	32,646
Utilities	16,000	7,750	8,000	8,250	8,500
Wages and benefits	13,822	14,063	14,310	14,597	14,841
<b>Total Expenditures:</b>	<b>870,618</b>	<b>858,906</b>	<b>874,811</b>	<b>891,370</b>	<b>915,558</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	48,000	44,000	(4,000)
Grants	500	500	0
Prior Surplus	0	10,000	10,000
Recoveries	1,030	1,030	0
Taxes	165,170	167,051	1,881
<b>Total Revenues:</b>	<b>214,700</b>	<b>222,581</b>	<b>7,881</b>
<b>Expenditures</b>			
Administration	12,143	12,962	819
Capital and Equipment	9,000	9,000	0
Contracts and Agreements	60,000	60,000	0
Grant in Aid	1,300	1,300	0
Insurance	2,344	2,724	380
Legal	1,000	1,000	0
Operations	3,500	3,500	0
Other Expense	1,030	1,030	0
Recoverable	1,030	1,030	0
Supplies	3,000	3,000	0
Travel	2,500	2,500	0
Utilities	1,200	1,200	0
Wages and benefits	116,653	123,335	6,682
<b>Total Expenditures:</b>	<b>214,700</b>	<b>222,581</b>	<b>7,881</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: EMERGENCY PLANNING

Dept Number: 0410

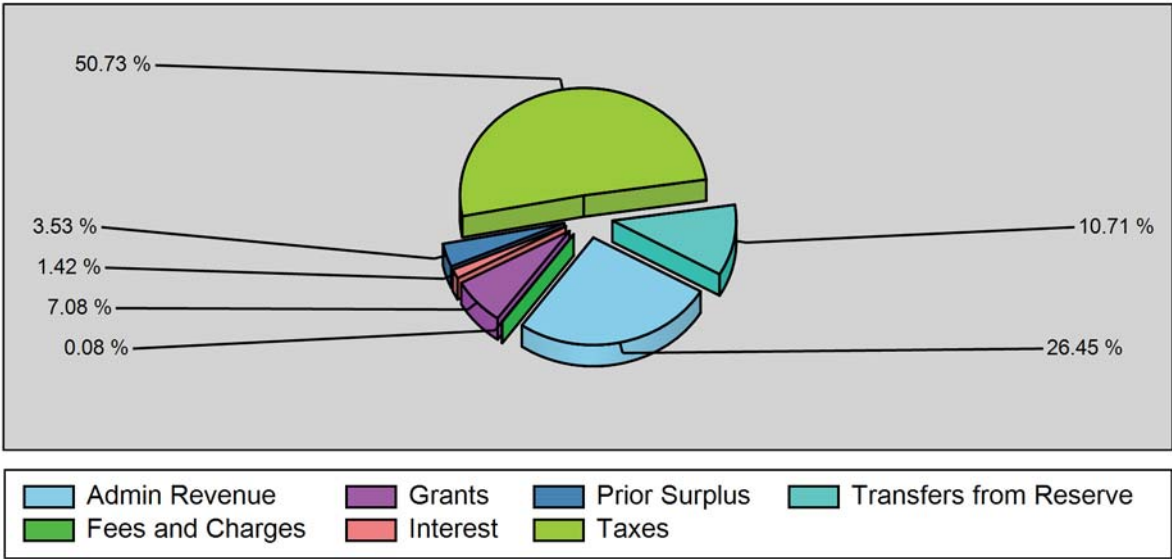
Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Admin Revenue	44,000	44,000	44,000	44,000	44,000
Grants	500	500	508	518	528
Prior Surplus	10,000	0	0	0	0
Recoveries	1,030	1,030	1,046	1,067	1,088
Taxes	167,051	176,218	178,429	182,768	186,775
<b>Total Revenues:</b>	<b>222,581</b>	<b>221,748</b>	<b>223,983</b>	<b>228,353</b>	<b>232,391</b>
<b>Expenditures</b>					
Administration	12,962	13,189	13,420	13,655	13,894
Capital and Equipment	9,000	9,000	9,000	9,180	9,364
Contracts and Agreements	60,000	60,000	60,000	61,200	62,424
Grant in Aid	1,300	1,300	1,300	1,326	1,353
Insurance	2,724	2,772	2,821	2,870	2,920
Legal	1,000	1,000	1,016	1,036	1,057
Operations	3,500	3,500	3,500	3,500	3,570
Other Expense	1,030	1,051	1,072	1,093	1,115
Recoverable	1,030	1,030	1,046	1,067	1,088
Supplies	3,000	3,000	3,000	3,060	3,121
Travel	2,500	2,500	2,500	2,550	2,601
Utilities	1,200	1,200	1,200	1,224	1,248
Wages and benefits	123,335	122,206	124,108	126,592	128,636
<b>Total Expenditures:</b>	<b>222,581</b>	<b>221,748</b>	<b>223,983</b>	<b>228,353</b>	<b>232,391</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	637,435	651,622	14,187
Fees and Charges	2,000	2,000	0
Grants	0	174,325	174,325
Interest	32,500	35,000	2,500
Prior Surplus	50,000	87,010	37,010
Taxes	1,473,117	1,249,541	(223,576)
Transfers from Reserve	252,000	263,700	11,700
<b>Total Revenues:</b>	<b>2,447,052</b>	<b>2,463,198</b>	<b>16,146</b>
<b>Expenditures</b>			
Administration	70,900	68,542	(2,358)
Advertising	17,500	17,500	0
Capital and Equipment	557,300	572,635	15,335
Consultants	94,500	77,270	(17,230)
Contracts and Agreements	20,500	20,910	410
Grant in Aid	34,500	54,500	20,000
Insurance	12,610	12,755	145
Legal	25,000	25,000	0
Maintenance and Repairs	173,250	185,900	12,650
Other Expense	10,000	10,000	0
Projects	55,000	35,000	(20,000)
Supplies	127,960	130,151	2,191
Transfers	34,000	70,500	36,500
Travel	59,321	51,008	(8,313)
Utilities	54,000	55,080	1,080
Wages and benefits	1,100,711	1,076,447	(24,264)
<b>Total Expenditures:</b>	<b>2,447,052</b>	<b>2,463,198</b>	<b>16,146</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Admin Revenue	651,622	663,025	674,628	686,434	698,447
Fees and Charges	2,000	2,000	200	2,000	2,000
Grants	174,325	0	0	0	0
Interest	35,000	35,000	35,000	35,000	35,000
Prior Surplus	87,010	25,000	25,000	25,000	25,000
Taxes	1,249,541	1,248,857	1,276,807	1,290,986	1,303,761
Transfers from Reserve	263,700	15,000	0	0	0
<b>Total Revenues:</b>	<b>2,463,198</b>	<b>1,988,882</b>	<b>2,011,635</b>	<b>2,039,420</b>	<b>2,064,208</b>
<b>Expenditures</b>					
Administration	68,542	69,479	70,432	71,402	72,389
Advertising	17,500	17,806	18,118	18,435	18,757
Capital and Equipment	572,635	158,600	145,936	148,314	140,734
Consultants	77,270	64,684	65,816	66,967	68,138
Contracts and Agreements	20,910	21,276	21,648	22,027	22,412
Grant in Aid	54,500	40,000	40,000	40,000	40,000
Insurance	12,755	12,978	13,206	13,437	13,672
Legal	25,000	25,438	25,883	26,336	26,797
Maintenance and Repairs	185,900	189,155	192,466	195,834	199,260
Other Expense	10,000	10,000	10,000	10,000	10,000
Projects	35,000	0	0	0	0
Supplies	130,151	132,430	134,747	137,103	139,501
Transfers	70,500	70,500	70,500	70,500	70,500
Travel	51,008	51,901	52,810	53,734	54,675
Utilities	55,080	56,044	57,025	58,023	59,038
Wages and benefits	1,076,447	1,068,591	1,093,048	1,107,308	1,128,335
<b>Total Expenditures:</b>	<b>2,463,198</b>	<b>1,988,882</b>	<b>2,011,635</b>	<b>2,039,420</b>	<b>2,064,208</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

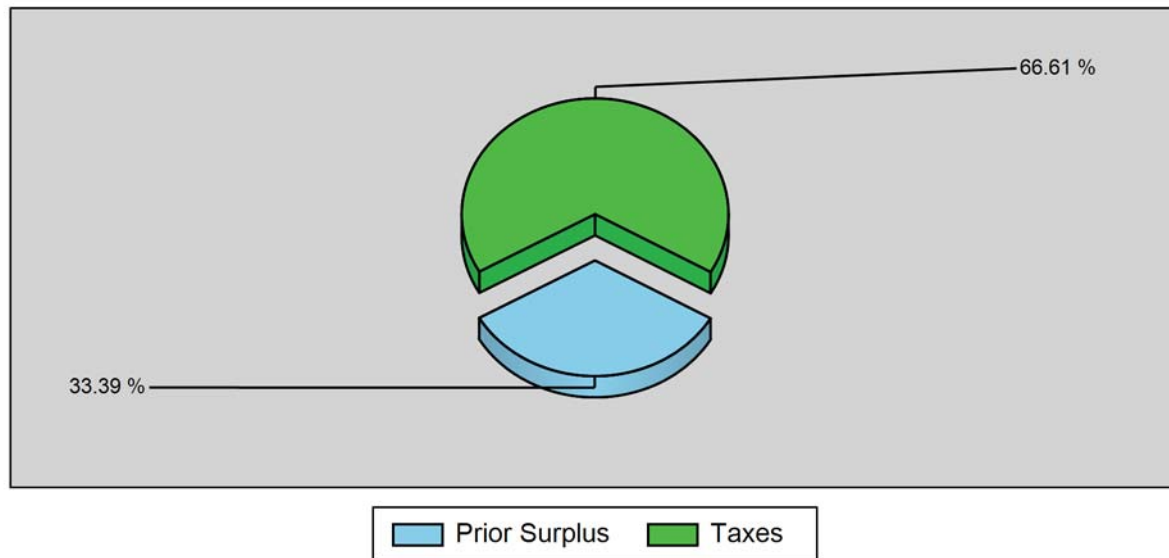
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	8,000	5,000	(3,000)
Taxes	8,050	9,973	1,923
<b>Total Revenues:</b>	<b>16,050</b>	<b>14,973</b>	<b>(1,077)</b>
<b>Expenditures</b>			
Administration	3,266	3,360	94
Advertising	750	500	(250)
Contracts and Agreements	3,200	3,300	100
Insurance	347	375	28
Travel	450	0	(450)
Wages and benefits	8,037	7,438	(599)
<b>Total Expenditures:</b>	<b>16,050</b>	<b>14,973</b>	<b>(1,077)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	5,000	4,000	3,000	2,000	1,000
Taxes	9,973	11,150	12,449	13,773	14,480
<b>Total Revenues:</b>	<b>14,973</b>	<b>15,150</b>	<b>15,449</b>	<b>15,773</b>	<b>15,480</b>
<b>Expenditures</b>					
Administration	3,360	3,419	3,479	3,540	3,601
Advertising	500	500	500	500	500
Contracts and Agreements	3,300	3,300	3,400	3,500	3,500
Insurance	375	361	368	376	0
Wages and benefits	7,438	7,570	7,702	7,857	7,879
<b>Total Expenditures:</b>	<b>14,973</b>	<b>15,150</b>	<b>15,449</b>	<b>15,773</b>	<b>15,480</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

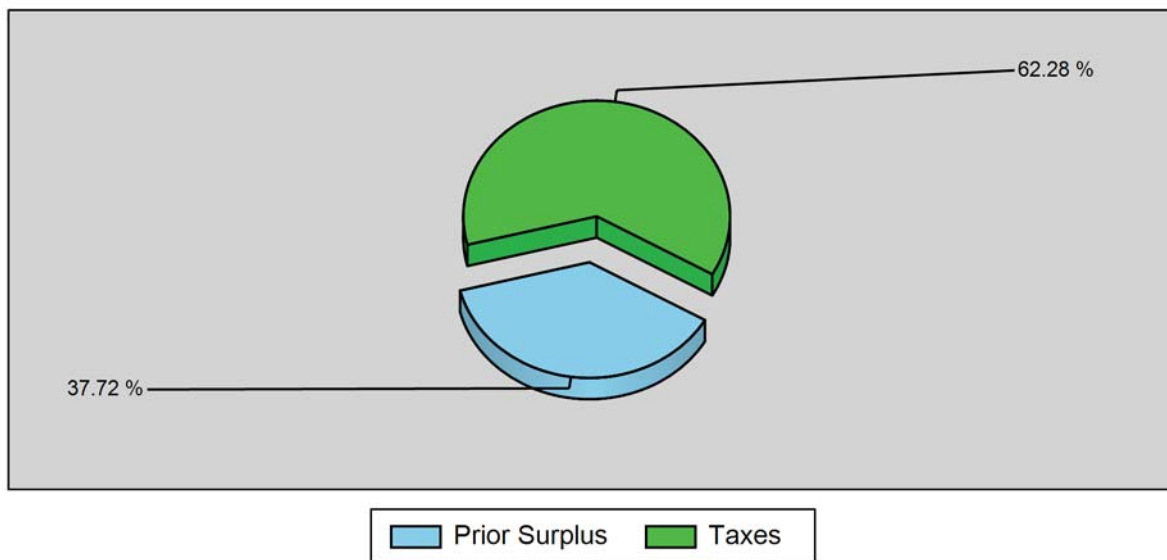
Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	35,000	20,000	(15,000)
Taxes	20,355	33,021	12,666
<b>Total Revenues:</b>	<b>55,355</b>	<b>53,021</b>	<b>(2,334)</b>
<b>Expenditures</b>			
Consultants	51,500	51,800	300
Wages and benefits	3,855	1,221	(2,634)
<b>Total Expenditures:</b>	<b>55,355</b>	<b>53,021</b>	<b>(2,334)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Taxes	33,021	33,343	33,665	33,890	34,113
<b>Total Revenues:</b>	<b>53,021</b>	<b>53,343</b>	<b>53,665</b>	<b>53,890</b>	<b>54,113</b>
<b>Expenditures</b>					
Consultants	51,800	52,100	52,400	52,600	52,800
Wages and benefits	1,221	1,243	1,265	1,290	1,312
<b>Total Expenditures:</b>	<b>53,021</b>	<b>53,343</b>	<b>53,665</b>	<b>53,890</b>	<b>54,112</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

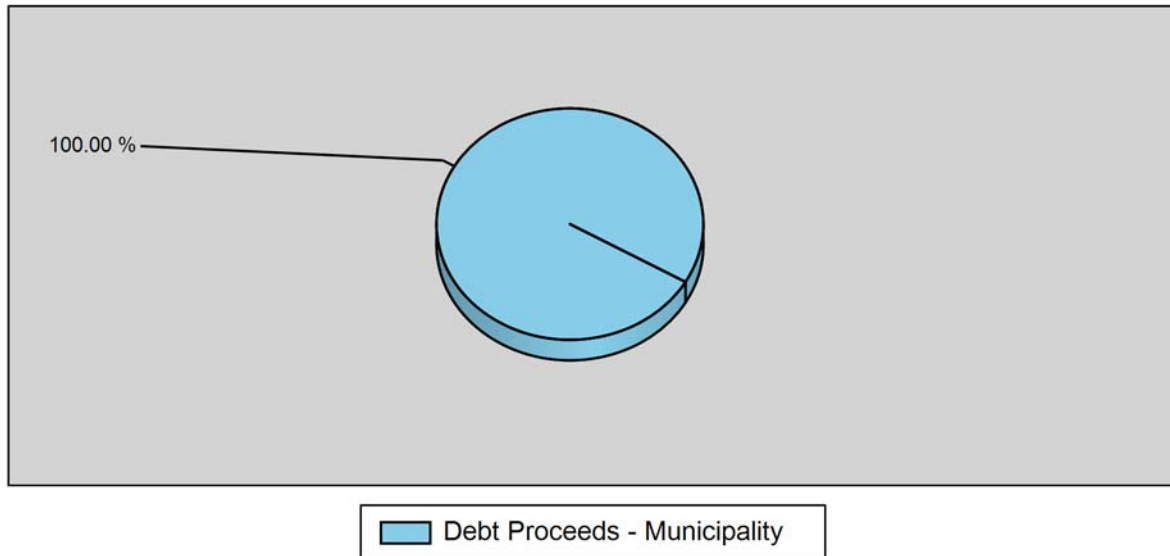
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



## Revenues By GL Category



**Notes:** FLOW THROUGH ACCOUNT FOR MUNICIPAL DEBT

<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds - Municipality	11,989,375	11,488,025	(501,350)
<b>Total Revenues:</b>	<b>11,989,375</b>	<b>11,488,025</b>	<b>(501,350)</b>
<b>Expenditures</b>			
Financing - Municipalities	11,989,375	11,488,025	(501,350)
<b>Total Expenditures:</b>	<b>11,989,375</b>	<b>11,488,025</b>	<b>(501,350)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Debt Proceeds - Municipality	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
<b>Total Revenues:</b>	<b>11,488,025</b>	<b>11,351,510</b>	<b>9,365,145</b>	<b>7,805,297</b>	<b>7,636,073</b>
<b>Expenditures</b>					
Financing - Municipalities	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
<b>Total Expenditures:</b>	<b>11,488,025</b>	<b>11,351,510</b>	<b>9,365,145</b>	<b>7,805,297</b>	<b>7,636,073</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

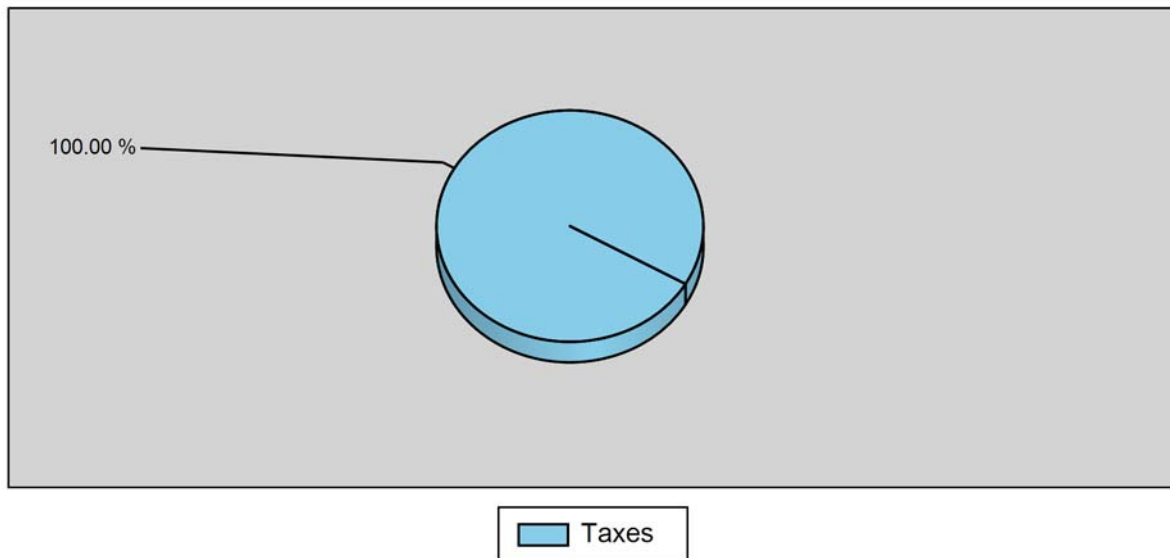
Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



## Revenues By GL Category



Notes: At Req Limit

Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	150	0	(150)
Taxes	25,350	25,000	(350)
<b>Total Revenues:</b>	<b>25,500</b>	<b>25,000</b>	<b>(500)</b>
<b>Expenditures</b>			
Administration	500	0	(500)
Operations	25,000	25,000	0
<b>Total Expenditures:</b>	<b>25,500</b>	<b>25,000</b>	<b>(500)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NUISANCE CONTROL

Dept Number: 5550

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	25,000	25,000	25,000	25,500	25,000
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Operations	25,000	25,000	25,000	25,500	25,000
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

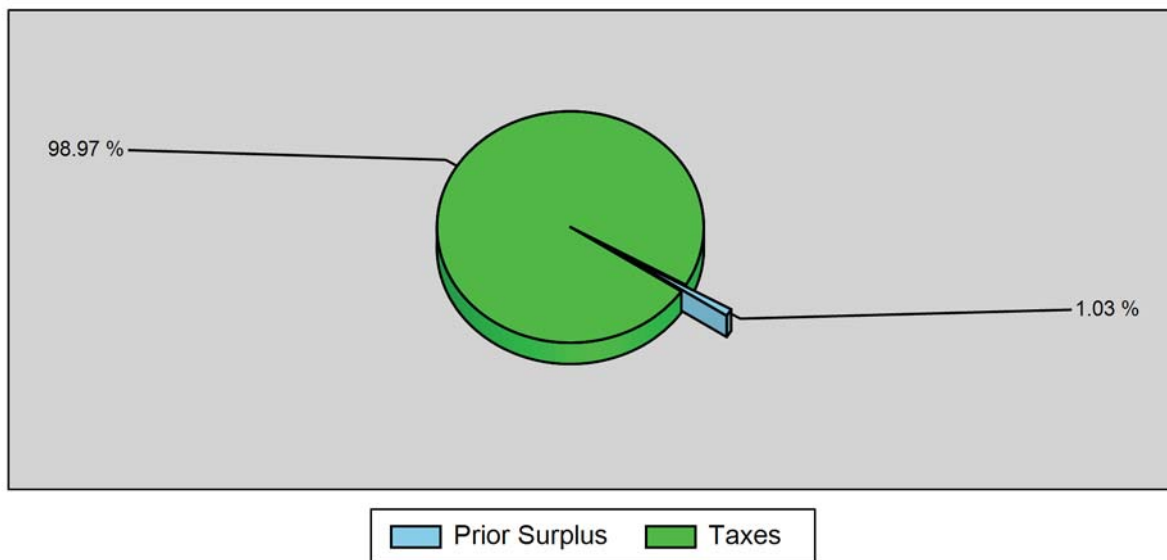


Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB

Revenues By GL Category



Notes:

Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,500	7,500	1,000
Taxes	733,216	718,308	(14,908)
<b>Total Revenues:</b>	<b>739,716</b>	<b>725,808</b>	<b>(13,908)</b>
<b>Expenditures</b>			
Administration	6,911	7,948	1,037
Transfers - Other Agencies	732,805	717,860	(14,945)
<b>Total Expenditures:</b>	<b>739,716</b>	<b>725,808</b>	<b>(13,908)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB

<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	7,500	7,500	7,500	7,500	7,500
Taxes	718,308	733,392	733,534	733,678	733,825
<b>Total Revenues:</b>	<b>725,808</b>	<b>740,892</b>	<b>741,034</b>	<b>741,178</b>	<b>741,325</b>
<b>Expenditures</b>					
Administration	7,948	8,087	8,229	8,373	8,520
Transfers - Other Agencies	717,860	732,805	732,805	732,805	732,805
<b>Total Expenditures:</b>	<b>725,808</b>	<b>740,892</b>	<b>741,034</b>	<b>741,178</b>	<b>741,325</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

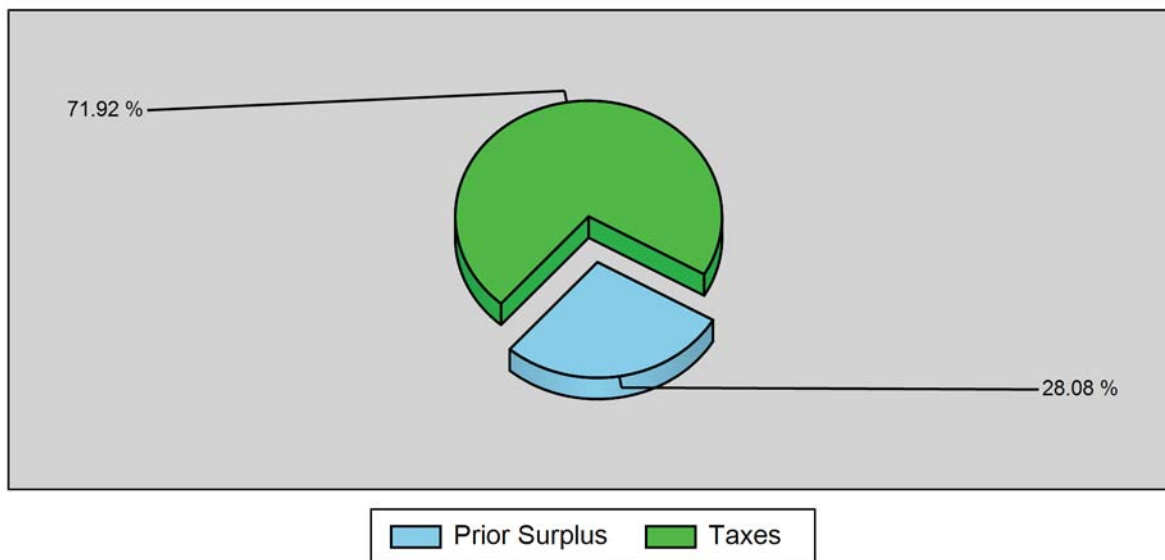
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(2,000)	30,000	32,000
Taxes	58,957	76,826	17,869
<b>Total Revenues:</b>	<b>56,957</b>	<b>106,826</b>	<b>49,869</b>
<b>Expenditures</b>			
Administration	6,197	5,377	(820)
Advertising	500	500	0
Consultants	10,000	55,000	45,000
Contracts and Agreements	0	1,000	1,000
Operations	2,500	3,500	1,000
Supplies	500	500	0
Transfers	0	2,500	2,500
Wages and benefits	37,260	38,449	1,189
<b>Total Expenditures:</b>	<b>56,957</b>	<b>106,826</b>	<b>49,869</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	30,000	2,500	2,500	2,500	2,500
Taxes	76,826	50,090	50,871	51,763	49,451
Transfers from Reserve	0	0	0	0	10,000
<b>Total Revenues:</b>	<b>106,826</b>	<b>52,590</b>	<b>53,371</b>	<b>54,263</b>	<b>61,951</b>
<b>Expenditures</b>					
Administration	5,377	5,471	5,567	5,664	5,763
Advertising	500	500	500	500	500
Consultants	55,000	0	0	0	10,000
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
Operations	3,500	3,500	3,500	3,500	3,500
Supplies	500	500	500	500	500
Transfers	2,500	2,500	2,500	2,500	0
Wages and benefits	38,449	39,119	39,804	40,599	40,688
<b>Total Expenditures:</b>	<b>106,826</b>	<b>52,590</b>	<b>53,371</b>	<b>54,263</b>	<b>61,951</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

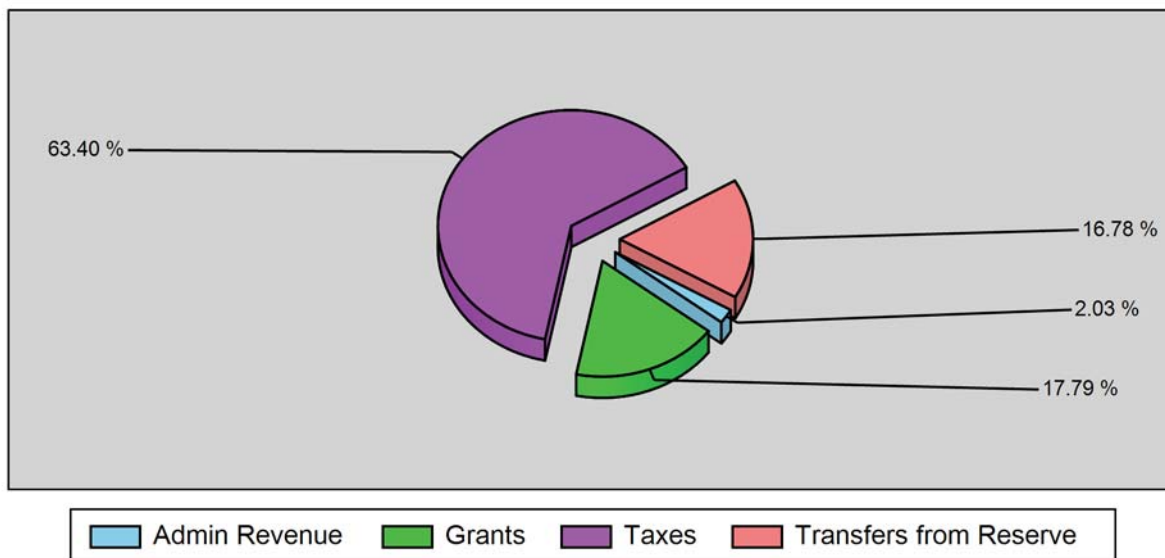
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	8,000	8,000	0
Grants	20,000	70,000	50,000
Prior Surplus	15,000	0	(15,000)
Taxes	135,767	249,437	113,670
Transfers from Reserve	80,500	66,007	(14,493)
<b>Total Revenues:</b>	<b>259,267</b>	<b>393,444</b>	<b>134,177</b>
<b>Expenditures</b>			
Administration	24,003	25,342	1,339
Advertising	2,500	2,548	48
Capital and Equipment	43,167	131,000	87,833
Financing	0	9,007	9,007
Insurance	3,836	5,331	1,495
Maintenance and Repairs	62,500	62,500	0
Operations	18,900	14,000	(4,900)
Supplies	8,500	7,500	(1,000)
Transfers	30,000	30,000	0
Wages and benefits	65,861	106,216	40,355
<b>Total Expenditures:</b>	<b>259,267</b>	<b>393,444</b>	<b>134,177</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Admin Revenue	8,000	8,000	8,000	8,000	8,000
Grants	70,000	89,600	10,000	0	0
Taxes	249,437	256,977	270,054	282,754	273,861
Transfers from Reserve	66,007	83,607	9,007	9,007	3,002
<b>Total Revenues:</b>	<b>393,444</b>	<b>438,184</b>	<b>297,061</b>	<b>299,761</b>	<b>284,863</b>
<b>Expenditures</b>					
Administration	25,342	25,786	26,237	26,697	27,164
Advertising	2,548	2,579	2,620	2,620	2,650
Capital and Equipment	131,000	181,200	33,000	34,000	17,900
Financing	9,007	9,007	9,007	9,007	3,002
Insurance	5,331	5,425	5,520	5,616	5,715
Maintenance and Repairs	62,500	64,500	66,500	68,500	70,500
Operations	14,000	7,000	7,000	7,000	7,000
Supplies	7,500	5,500	9,000	7,000	11,500
Transfers	30,000	30,000	30,000	30,000	30,000
Wages and benefits	106,216	107,187	108,177	109,321	109,432
<b>Total Expenditures:</b>	<b>393,444</b>	<b>438,184</b>	<b>297,061</b>	<b>299,761</b>	<b>284,863</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

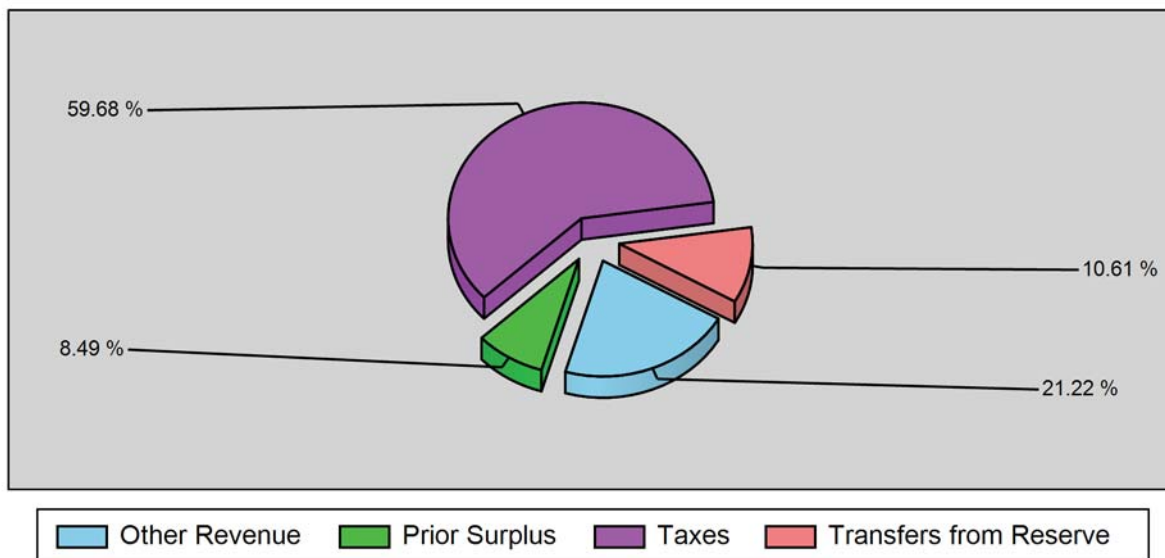
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	100,000	50,000	(50,000)
Prior Surplus	30,000	20,000	(10,000)
Taxes	137,276	140,607	3,331
Transfers from Reserve	35,000	25,000	(10,000)
<b>Total Revenues:</b>	<b>302,276</b>	<b>235,607</b>	<b>(66,669)</b>
<b>Expenditures</b>			
Administration	9,879	10,658	779
Consultants	20,000	5,000	(15,000)
Contracts and Agreements	21,000	66,000	45,000
Grant Expense	7,000	8,000	1,000
Legal	0	500	500
Plans and Studies	200,000	100,000	(100,000)
Supplies	1,000	1,000	0
Wages and benefits	43,397	44,449	1,052
<b>Total Expenditures:</b>	<b>302,276</b>	<b>235,607</b>	<b>(66,669)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Other Revenue	50,000	0	0	0	0
Prior Surplus	20,000	20,000	15,000	10,000	5,000
Taxes	140,607	131,020	141,947	147,996	118,375
Transfers from Reserve	25,000	0	10,000	0	0
<b>Total Revenues:</b>	<b>235,607</b>	<b>151,020</b>	<b>166,947</b>	<b>157,996</b>	<b>123,375</b>
<b>Expenditures</b>					
Administration	10,658	10,844	11,034	11,227	11,423
Consultants	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	66,000	21,000	21,000	21,000	21,000
Grant Expense	8,000	8,000	8,000	8,000	8,000
Legal	500	0	0	0	0
Plans and Studies	100,000	0	75,000	25,000	0
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	0	60,000	0	40,000	30,000
Wages and benefits	44,449	45,176	45,913	46,769	46,952
<b>Total Expenditures:</b>	<b>235,607</b>	<b>151,020</b>	<b>166,947</b>	<b>157,996</b>	<b>123,375</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

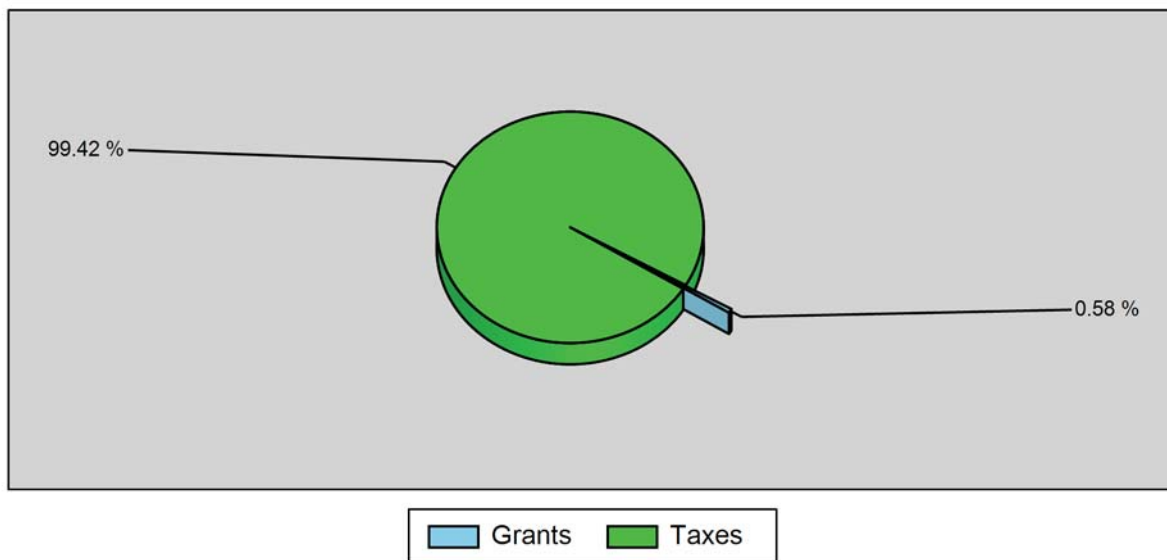


Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	5,000	5,000	0
Taxes	881,121	861,763	(19,358)
<b>Total Revenues:</b>	<b>886,121</b>	<b>866,763</b>	<b>(19,358)</b>
<b>Expenditures</b>			
Administration	7,344	8,446	1,102
Transfers - Other Agencies	878,777	858,317	(20,460)
<b>Total Expenditures:</b>	<b>886,121</b>	<b>866,763</b>	<b>(19,358)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: STERILE INSECT RELEASE PROGRAM

Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	5,000	5,000	5,000	5,000	5,000
Taxes	861,763	868,775	881,034	895,664	910,550
<b>Total Revenues:</b>	<b>866,763</b>	<b>873,775</b>	<b>886,034</b>	<b>900,664</b>	<b>915,550</b>
<b>Expenditures</b>					
Administration	8,446	8,594	8,744	8,897	9,053
Transfers - Other Agencies	858,317	865,181	877,290	891,767	906,497
<b>Total Expenditures:</b>	<b>866,763</b>	<b>873,775</b>	<b>886,034</b>	<b>900,664</b>	<b>915,550</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

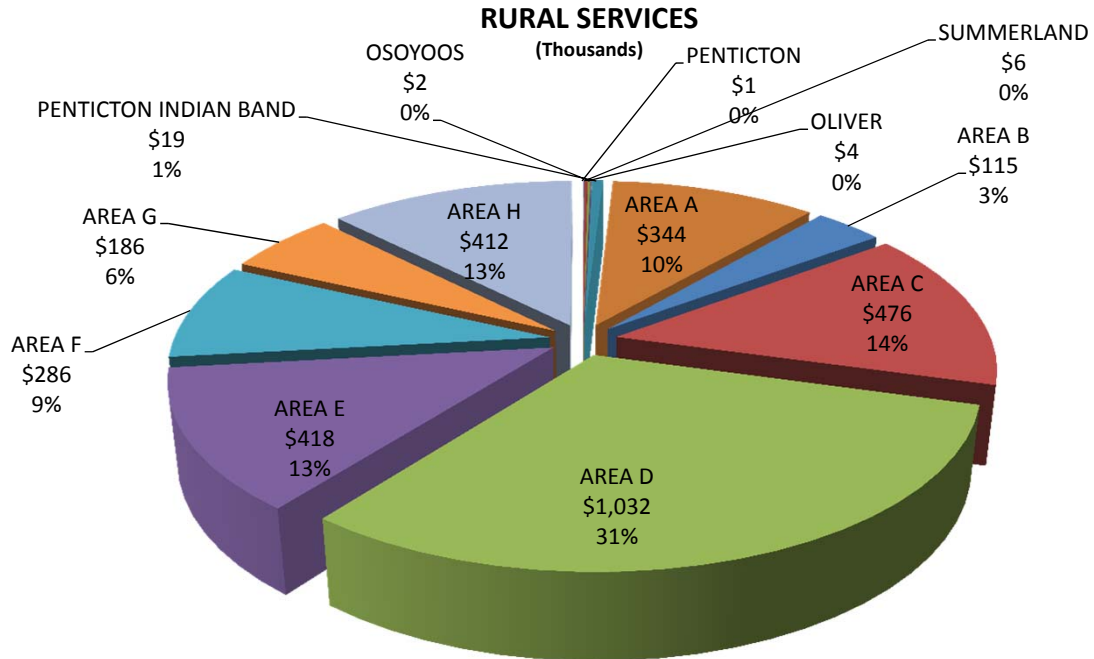
# RURAL SERVICES

• Summary Information		52 -53
• Animal Control – Areas A,B,C,D,E,F,G	9200	54 - 55
• Building Inspection	2500	56 -58
• Bylaw Enforcement	5100	59 - 60
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	61 - 62
• Destruction of Pests – Penticton	5600	63 - 64
• Destruction of Pests – Summerland	5800	65 - 66
• Economic Development - Areas B,G,& H	9360	67 - 68
• Electoral Area Administration	0300	69 -70
• Electoral Area Planning	5000	71 - 73
• Heritage Conservation A,C,D,G,H	7880	74 - 75
• Information Services (IS)	0600	76 - 77
• Mosquito Control	5700	78 - 79
• Okanagan Regional Library	9900	80 - 81
• Subdivision Servicing	4200	82 - 83

2016 REQUISITION \$3,299,014

\$ 3,142,018

2015



<b>TAX REQUISITION CHANGE</b>	<b>2016</b>	<b>2015</b>	<b>CHANGE</b>	<b>AVG HOUSE CHANGE</b>
<b>RURAL SERVICES</b>	\$3,299,014	\$3,142,018	\$156,996	<b>\$10</b>
				<b>EXPLANATION</b>
ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$104,684	\$111,275	-\$6,591	
BUILDING INSPECTION	\$223,959	\$222,288	\$1,671	
DESTRUCTION OF PESTS	\$4,525	\$9,144	-\$4,619	
ELECTORAL AREA ADMINISTRATION	\$1,048,783	\$923,924	\$124,859	realignment of S&W based on Time Tracker ; \$15K Asset Management Planning
ECON. DEV. - B, G, H	\$15,410	\$0	\$15,410	2015 requisiton \$0 ; 2016 requisitioning for service support again
HERITAGE CONSERVATION A, C, D, G, H	\$21,424	\$20,500	\$924	
MOSQUITO CONTROL	\$97,578	\$92,451	\$5,127	
OKANAGAN REGIONAL LIBRARY	\$800,390	\$805,926	-\$5,536	
ELECTORAL AREA PLANNING	\$896,855	\$888,579	\$8,276	
SUBDIVISION SERVICING	\$85,406	\$67,931	\$17,475	Additional staff time \$15K
<b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b>				
BYLAW ENFORCEMENT	\$183,669	\$169,435	\$14,234	additional IS time per change request for tracker development
INFORMATION SERVICES	\$584,466	\$577,967	\$6,499	

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

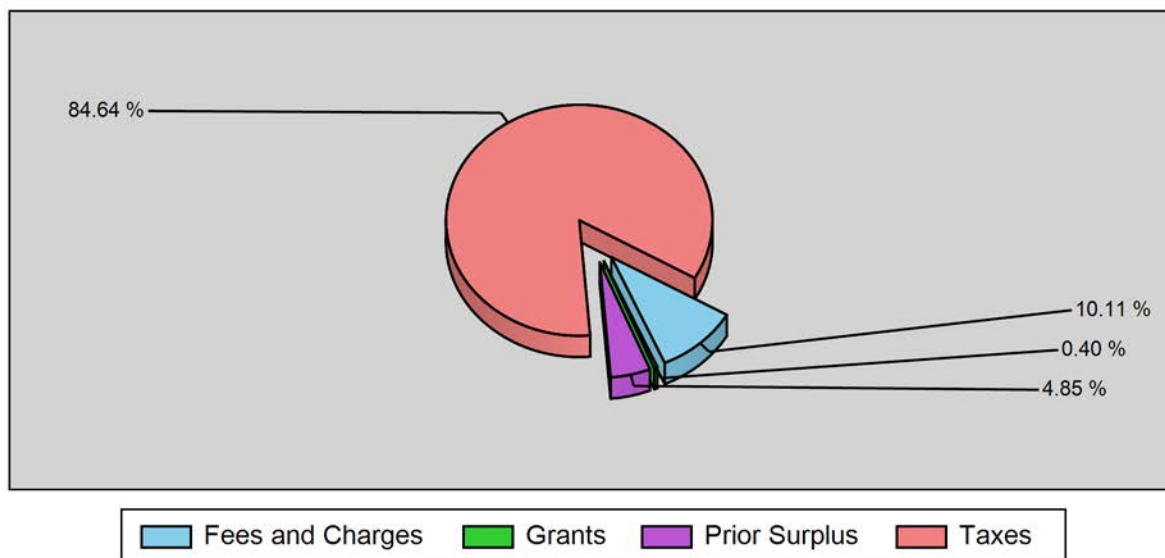
Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,300	12,500	8,200
Grants	500	500	0
Prior Surplus	1,000	6,000	5,000
Taxes	111,275	104,684	(6,591)
<b>Total Revenues:</b>	<b>117,075</b>	<b>123,684</b>	<b>6,609</b>
<b>Expenditures</b>			
Administration	24,050	26,634	2,584
Advertising	500	500	0
Contracts and Agreements	66,000	70,000	4,000
Grant in Aid	9,000	9,000	0
Legal	2,525	2,550	25
Operations	15,000	15,000	0
<b>Total Expenditures:</b>	<b>117,075</b>	<b>123,684</b>	<b>6,609</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ANIMAL CONTROL - A,B,C,D,E,F,G

Dept Number: 9200

Service Participants: All Electoral Areas except "H"



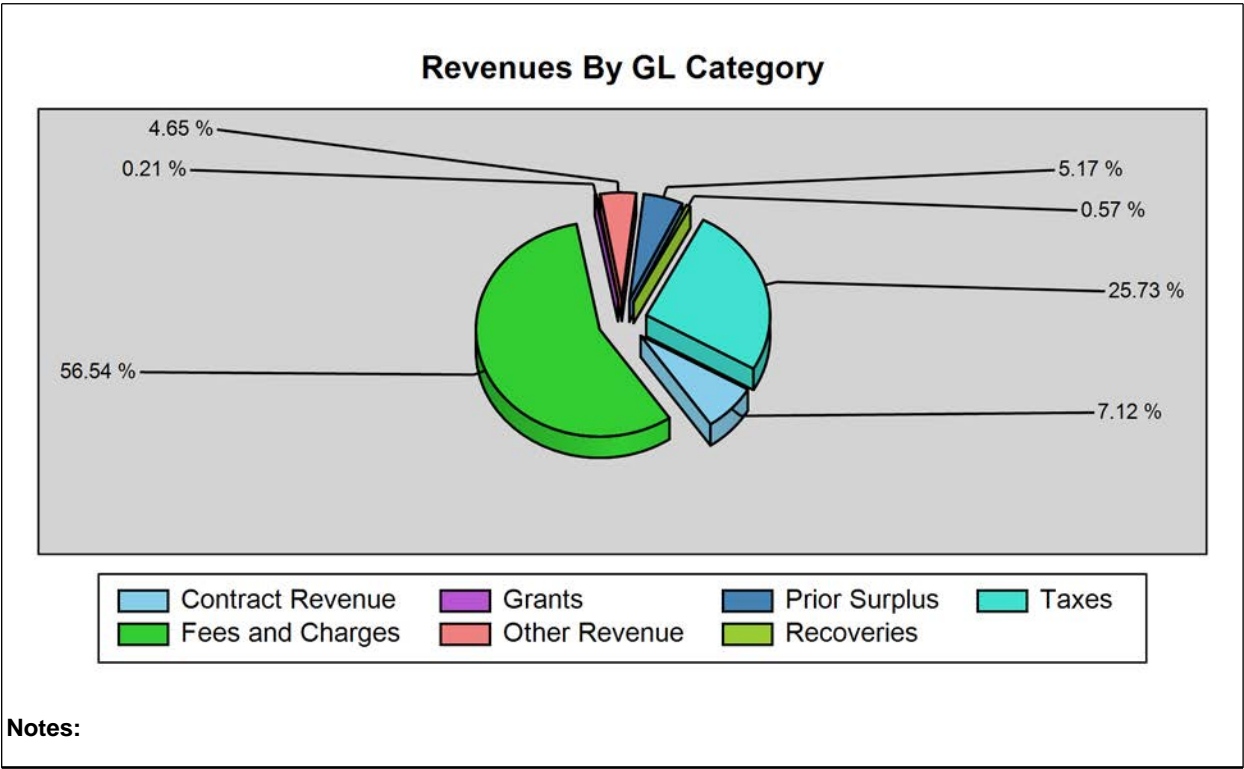
<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	12,500	8,300	8,300	8,300	8,300
Grants	500	500	500	500	500
Prior Surplus	6,000	1,000	1,000	1,000	1,000
Taxes	104,684	114,376	114,877	115,384	115,900
<b>Total Revenues:</b>	<b>123,684</b>	<b>124,176</b>	<b>124,677</b>	<b>125,184</b>	<b>125,700</b>
<b>Expenditures</b>					
Administration	26,634	27,101	27,576	28,059	28,550
Advertising	500	500	500	500	500
Contracts and Agreements	70,000	70,000	70,000	70,000	70,000
Grant in Aid	9,000	9,000	9,000	9,000	9,000
Legal	2,550	2,575	2,601	2,625	2,650
Operations	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>123,684</b>	<b>124,176</b>	<b>124,677</b>	<b>125,184</b>	<b>125,700</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: BUILDING INSPECTION  
Dept Number: 2500  
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	60,000	62,000	2,000
Fees and Charges	435,000	492,100	57,100
Grants	1,800	1,800	0
Other Revenue	58,000	40,500	(17,500)
Prior Surplus	10,000	45,000	35,000
Recoveries	5,000	5,000	0
Taxes	222,288	223,959	1,671
Transfers from Reserve	30,000	0	(30,000)
<b>Total Revenues:</b>	<b>822,088</b>	<b>870,359</b>	<b>48,271</b>
<b>Expenditures</b>			
Administration	66,257	74,216	7,959
Advertising	2,000	2,000	0
Capital and Equipment	32,500	1,500	(31,000)
Consultants	0	10,000	10,000
Insurance	35,999	40,647	4,648
Legal	20,000	15,000	(5,000)
Operations	2,500	2,500	0
Other Expense	2,500	6,000	3,500
Supplies	3,500	4,000	500
Transfers	15,000	15,000	0
Travel	36,876	43,433	6,557
Utilities	8,445	10,000	1,555
Wages and benefits	596,511	646,063	49,552
<b>Total Expenditures:</b>	<b>822,088</b>	<b>870,359</b>	<b>48,271</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	62,000	63,000	63,000	63,000	63,000
Fees and Charges	492,100	460,000	460,000	460,000	460,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	40,500	56,000	56,000	56,000	56,000
Prior Surplus	45,000	10,000	10,000	10,000	10,000
Recoveries	5,000	0	0	0	0
Taxes	223,959	254,552	268,649	283,374	286,504
<b>Total Revenues:</b>	<b>870,359</b>	<b>845,352</b>	<b>859,449</b>	<b>874,174</b>	<b>877,304</b>
<b>Expenditures</b>					
Administration	74,216	75,515	76,837	78,182	79,550
Advertising	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	1,500	3,500	3,500	3,500	3,500
Consultants	10,000	0	0	0	0
Insurance	40,647	41,358	42,082	42,818	43,567
Legal	15,000	15,000	15,000	15,000	15,000
Operations	2,500	2,500	2,500	2,500	2,500
Other Expense	6,000	5,000	5,000	5,000	5,000
Supplies	4,000	4,000	4,000	4,000	4,000
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	43,433	43,865	43,352	43,492	44,284
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	646,063	627,614	640,178	652,682	652,903
<b>Total Expenditures:</b>	<b>870,359</b>	<b>845,352</b>	<b>859,449</b>	<b>874,174</b>	<b>877,304</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

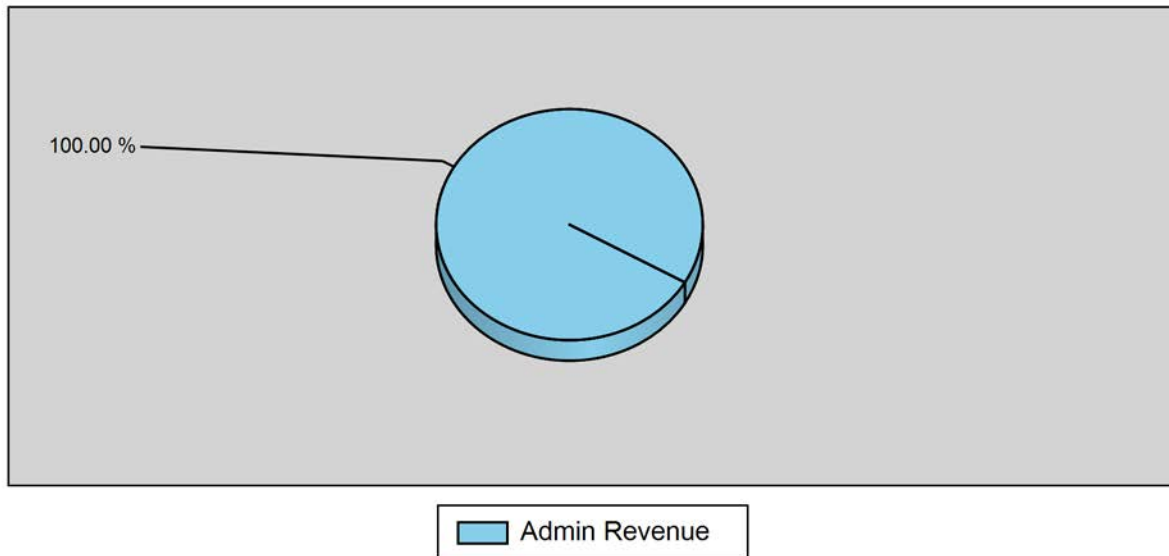
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	169,435	183,669	14,234
<b>Total Revenues:</b>	<b>169,435</b>	<b>183,669</b>	<b>14,234</b>
<b>Expenditures</b>			
Administration	22,515	25,263	2,748
Contracts and Agreements	25,000	25,500	500
Legal	5,000	5,100	100
Supplies	1,000	1,020	20
Wages and benefits	115,920	126,786	10,866
<b>Total Expenditures:</b>	<b>169,435</b>	<b>183,669</b>	<b>14,234</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Admin Revenue	183,669	181,869	185,042	188,588	190,013
Fees and Charges	0	0	0	0	0
<b>Total Revenues:</b>	<b>183,669</b>	<b>181,869</b>	<b>185,042</b>	<b>188,588</b>	<b>190,013</b>
<b>Expenditures</b>					
Administration	25,263	25,705	26,155	26,613	27,079
Contracts and Agreements	25,500	26,010	26,465	26,928	27,399
Legal	5,100	5,189	5,280	5,372	5,466
Supplies	1,020	1,038	1,056	1,074	1,093
Wages and benefits	126,786	123,927	126,086	128,601	128,976
<b>Total Expenditures:</b>	<b>183,669</b>	<b>181,869</b>	<b>185,042</b>	<b>188,588</b>	<b>190,013</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

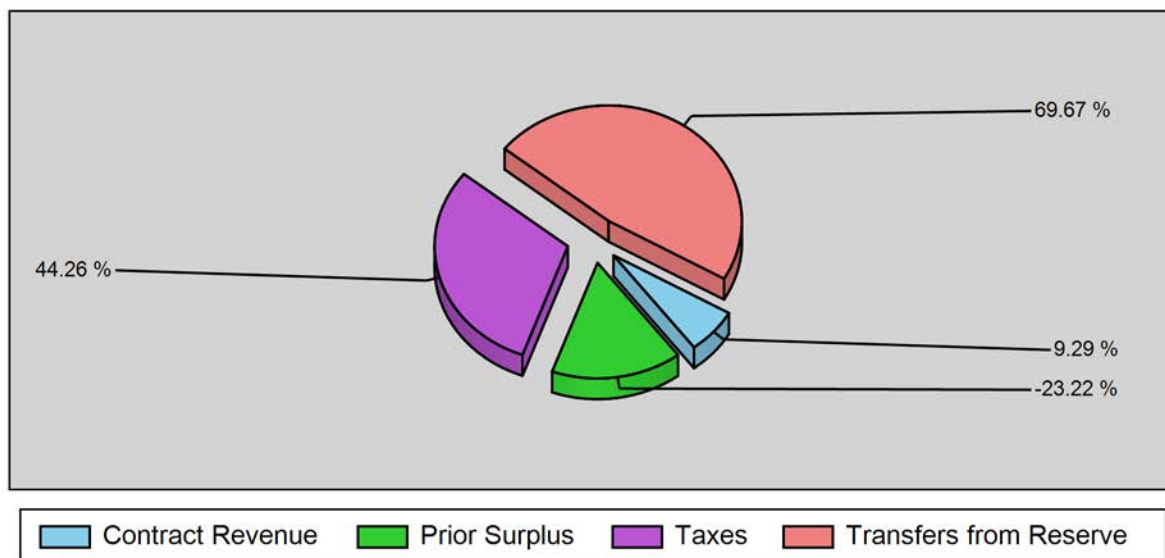
Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	400	400	0
Prior Surplus	2,000	(1,000)	(3,000)
Taxes	1,867	1,906	39
Transfers from Reserve	0	3,000	3,000
<b>Total Revenues:</b>	<b>4,267</b>	<b>4,306</b>	<b>39</b>
<b>Expenditures</b>			
Administration	500	525	25
Advertising	500	500	0
Contracts and Agreements	1,500	1,500	0
Insurance	167	181	14
Operations	100	100	0
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	500	500	0
<b>Total Expenditures:</b>	<b>4,267</b>	<b>4,306</b>	<b>39</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G

Dept Number: 5500

Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	400	400	400	400	400
Prior Surplus	(1,000)	1,000	0	0	0
Taxes	1,906	2,068	3,080	4,093	4,106
Transfers from Reserve	3,000	1,000	1,000	0	0
<b>Total Revenues:</b>	<b>4,306</b>	<b>4,468</b>	<b>4,480</b>	<b>4,493</b>	<b>4,506</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Advertising	500	550	550	550	550
Contracts and Agreements	1,500	1,500	1,500	1,500	1,500
Insurance	181	184	187	190	193
Operations	100	100	100	100	100
Supplies	500	550	550	550	550
Travel	500	550	550	550	550
Wages and benefits	500	500	500	500	500
<b>Total Expenditures:</b>	<b>4,306</b>	<b>4,468</b>	<b>4,480</b>	<b>4,493</b>	<b>4,506</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

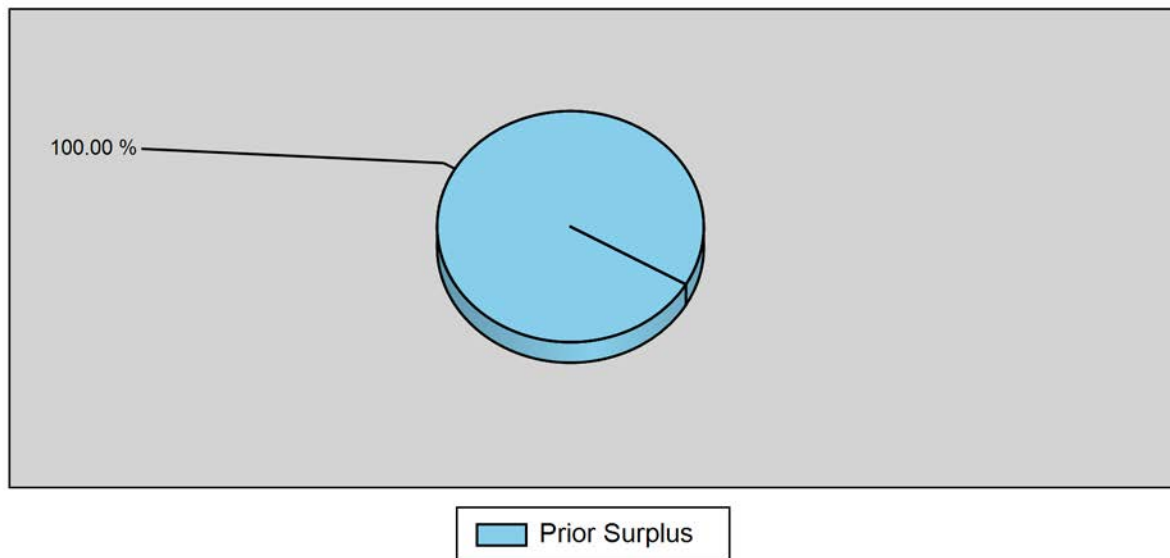
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	3,617	0	(3,617)
Prior Surplus	0	3,656	3,656
<b>Total Revenues:</b>	<b>3,617</b>	<b>3,656</b>	<b>39</b>
<b>Expenditures</b>			
Administration	500	525	25
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	167	181	14
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	400	400	0
<b>Total Expenditures:</b>	<b>3,617</b>	<b>3,656</b>	<b>39</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	0	0	887	3,693	3,706
Prior Surplus	3,656	3,668	2,793	0	0
<b>Total Revenues:</b>	<b>3,656</b>	<b>3,668</b>	<b>3,680</b>	<b>3,693</b>	<b>3,706</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Advertising	200	200	200	200	200
Contracts and Agreements	1,050	1,050	1,050	1,050	1,050
Insurance	181	184	187	190	193
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	400	400	400	400	400
<b>Total Expenditures:</b>	<b>3,656</b>	<b>3,668</b>	<b>3,680</b>	<b>3,693</b>	<b>3,706</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

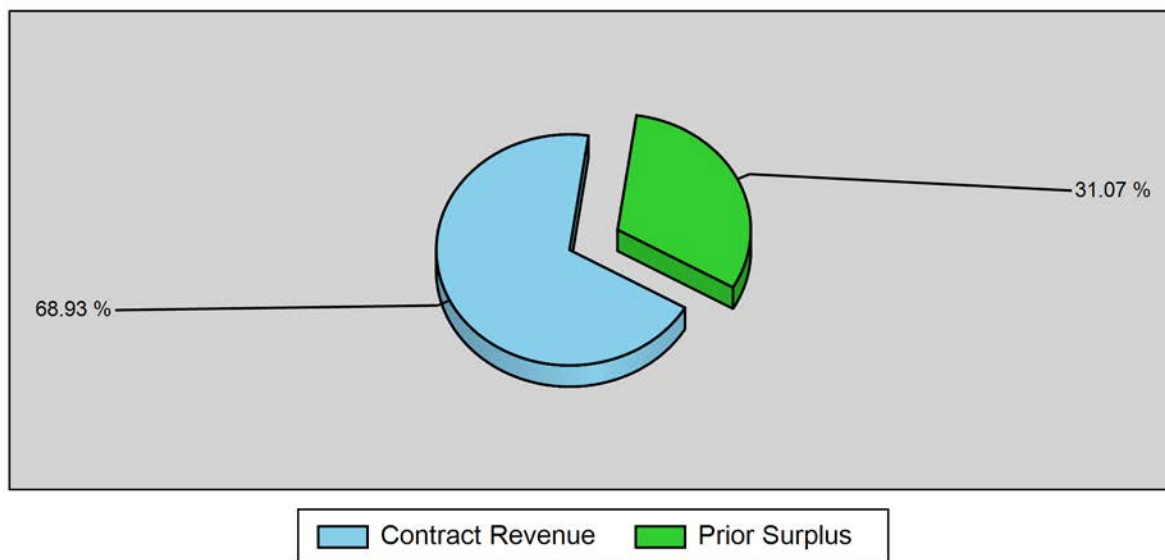
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	3,260	2,219	(1,041)
Prior Surplus	0	1,000	1,000
<b>Total Revenues:</b>	<b>3,260</b>	<b>3,219</b>	<b>(41)</b>
<b>Expenditures</b>			
Administration	1,093	1,038	(55)
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	167	181	14
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	250	250	0
<b>Total Expenditures:</b>	<b>3,260</b>	<b>3,219</b>	<b>(41)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	2,219	2,240	2,261	3,283	3,305
Prior Surplus	1,000	1,000	1,000	0	0
<b>Total Revenues:</b>	<b>3,219</b>	<b>3,240</b>	<b>3,261</b>	<b>3,283</b>	<b>3,305</b>
<b>Expenditures</b>					
Administration	1,038	1,056	1,074	1,093	1,112
Advertising	200	200	200	200	200
Contracts and Agreements	250	250	250	250	250
Insurance	181	184	187	190	193
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	250	250	250	250	250
<b>Total Expenditures:</b>	<b>3,219</b>	<b>3,240</b>	<b>3,261</b>	<b>3,283</b>	<b>3,305</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

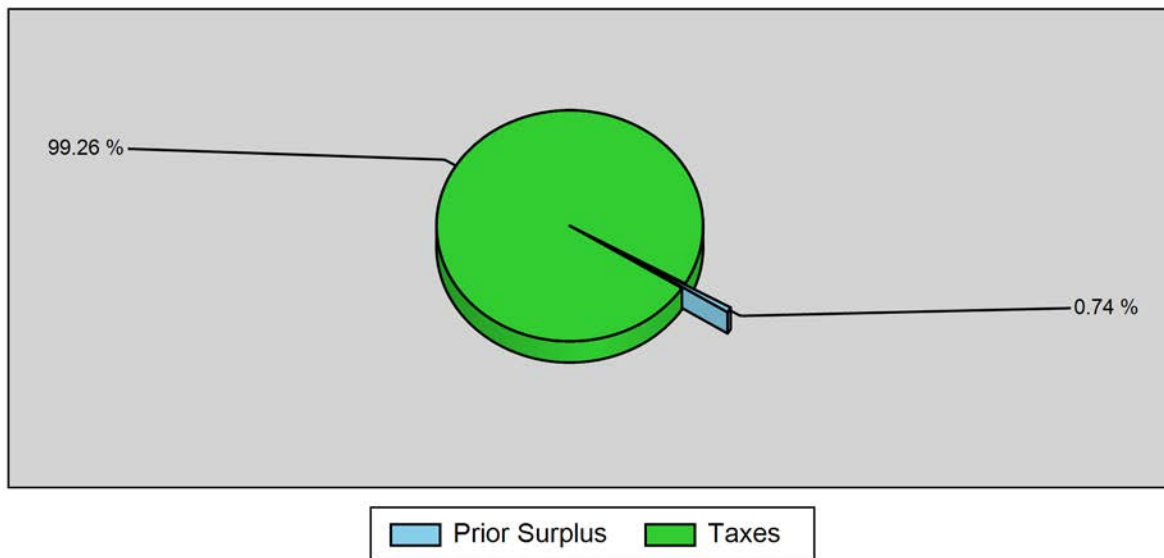
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	115	115
Taxes	0	15,410	15,410
<b>Total Revenues:</b>	<b>0</b>	<b>15,525</b>	<b>15,525</b>
<b>Expenditures</b>			
Administration	0	525	525
Contracts and Agreements	0	15,000	15,000
<b>Total Expenditures:</b>	<b>0</b>	<b>15,525</b>	<b>15,525</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	115	0	0	0	0
Taxes	15,410	47,347	47,356	47,365	47,375
<b>Total Revenues:</b>	<b>15,525</b>	<b>47,347</b>	<b>47,356</b>	<b>47,365</b>	<b>47,375</b>
<b>Expenditures</b>					
Administration	525	525	534	543	553
Contracts and Agreements	15,000	46,822	46,822	46,822	46,822
<b>Total Expenditures:</b>	<b>15,525</b>	<b>47,347</b>	<b>47,356</b>	<b>47,365</b>	<b>47,375</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

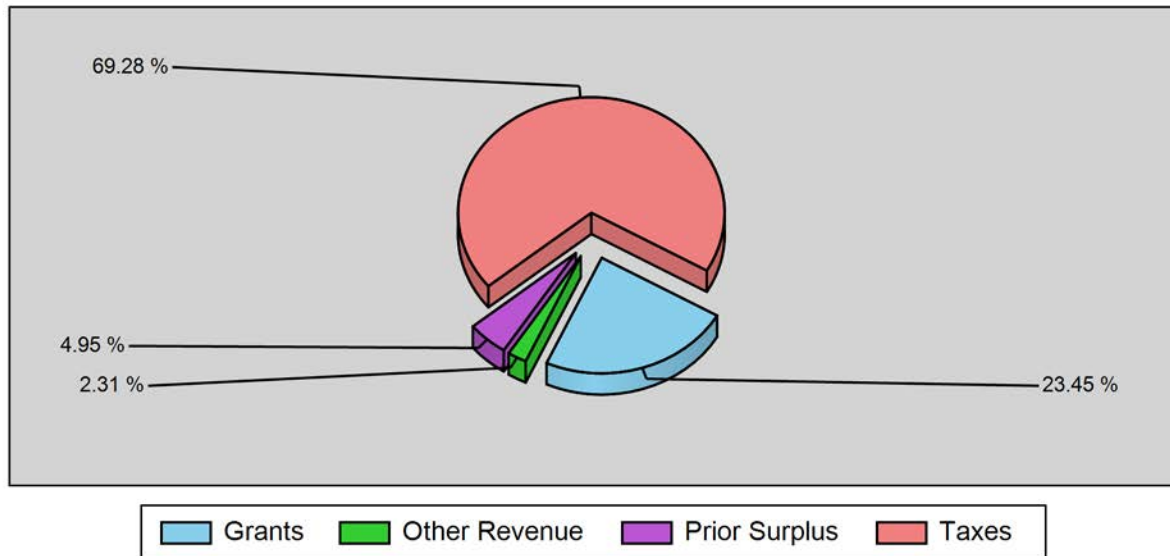
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA ADMINISTRATION  
Dept Number: 0300  
Service Participants: All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	480,000	355,000	(125,000)
Other Revenue	35,000	35,000	0
Prior Surplus	25,000	75,000	50,000
Taxes	923,924	1,048,783	124,859
<b>Total Revenues:</b>	<b>1,463,924</b>	<b>1,513,783</b>	<b>49,859</b>
<b>Expenditures</b>			
Administration	163,823	173,067	9,244
Capital and Equipment	2,500	2,500	0
Contingency	500	500	0
Grant Expense	325,000	200,000	(125,000)
Legal	2,500	2,500	0
Other Expense	1,000	16,000	15,000
Transfers	25,000	25,000	0
Utilities	10,000	10,000	0
Wages and benefits	933,601	1,084,216	150,615
<b>Total Expenditures:</b>	<b>1,463,924</b>	<b>1,513,783</b>	<b>49,859</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

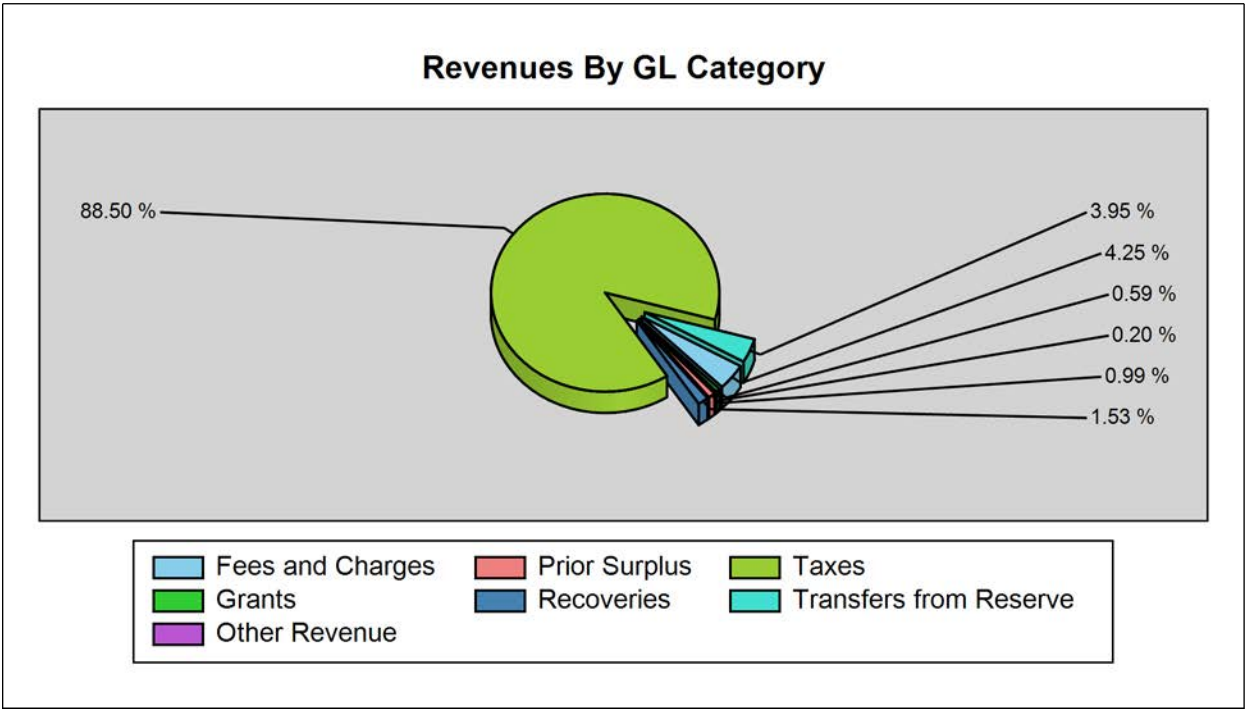
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Grants	355,000	155,000	155,000	155,000	155,000
Other Revenue	35,000	35,000	35,000	35,000	35,000
Prior Surplus	75,000	40,000	30,000	25,000	20,000
Taxes	1,048,783	1,088,979	1,119,004	1,147,353	1,167,769
Transfers from Reserve	0	0	80,000	0	0
<b>Total Revenues:</b>	<b>1,513,783</b>	<b>1,318,979</b>	<b>1,419,004</b>	<b>1,362,353</b>	<b>1,377,769</b>
<b>Expenditures</b>					
Administration	173,067	174,269	174,984	176,214	179,298
Capital and Equipment	2,500	2,500	2,500	2,500	2,500
Contingency	500	500	500	500	500
Grant Expense	200,000	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,500
Other Expense	16,000	1,000	1,000	1,000	1,000
Projects	0	0	80,000	0	0
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	1,084,216	1,103,210	1,122,520	1,144,639	1,156,971
<b>Total Expenditures:</b>	<b>1,513,783</b>	<b>1,318,979</b>	<b>1,419,004</b>	<b>1,362,353</b>	<b>1,377,769</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	43,000	43,060	60
Grants	30,000	6,000	(24,000)
Other Revenue	2,000	2,000	0
Prior Surplus	55,000	10,000	(45,000)
Recoveries	10,000	15,500	5,500
Taxes	888,579	896,855	8,276
Transfers from Reserve	0	40,000	40,000
<b>Total Revenues:</b>	<b>1,028,579</b>	<b>1,013,415</b>	<b>(15,164)</b>
<b>Expenditures</b>			
Administration	278,692	288,722	10,030
Advertising	15,335	12,000	(3,335)
Capital and Equipment	1,000	1,000	0
Consultants	120,270	79,173	(41,097)
Contingency	1,000	1,000	0
Insurance	6,557	7,404	847
Legal	55,550	56,105	555
Projects	10,100	10,000	(100)
Supplies	7,150	10,000	2,850
Transfers	1,000	1,000	0
Travel	3,784	3,822	38
Wages and benefits	528,141	543,189	15,048
<b>Total Expenditures:</b>	<b>1,028,579</b>	<b>1,013,415</b>	<b>(15,164)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA PLANNING

Dept Number: 5000

Service Participants: All Electoral Areas and PIB



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	43,060	43,090	43,121	43,200	43,200
Grants	6,000	6,000	6,000	6,000	6,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	10,000	30,000	20,000	10,000	0
Recoveries	15,500	15,500	15,500	15,500	15,500
Taxes	896,855	921,640	949,308	976,208	991,347
Transfers from Reserve	40,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,013,415</b>	<b>1,018,230</b>	<b>1,035,929</b>	<b>1,052,908</b>	<b>1,058,047</b>
<b>Expenditures</b>					
Administration	288,722	293,775	298,916	304,147	309,470
Advertising	12,000	12,000	12,000	12,000	12,000
Capital and Equipment	1,000	2,163	2,185	2,200	2,200
Consultants	79,173	75,924	76,684	77,000	77,000
Contingency	1,000	1,000	1,000	1,000	1,000
Insurance	7,404	7,534	7,666	7,800	7,937
Legal	56,105	56,665	57,233	57,350	57,350
Projects	10,000	10,303	10,406	10,500	10,500
Supplies	10,000	10,000	10,000	10,000	10,000
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	3,822	3,860	3,899	3,950	3,950
Wages and benefits	543,189	544,006	554,940	565,961	565,640
<b>Total Expenditures:</b>	<b>1,013,415</b>	<b>1,018,230</b>	<b>1,035,929</b>	<b>1,052,908</b>	<b>1,058,047</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



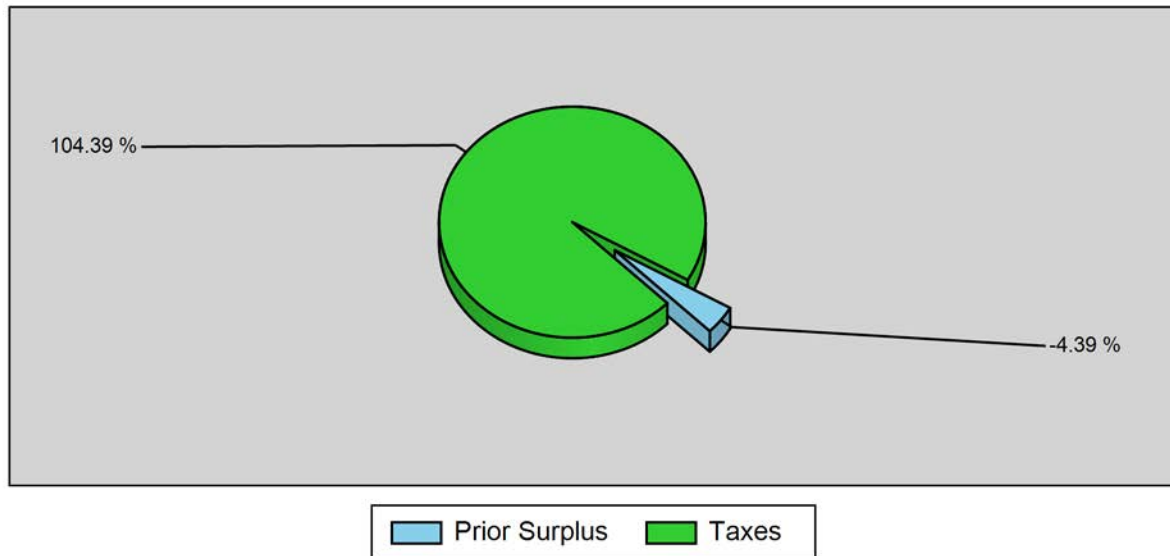
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE CONSERVATION A, C, D, G, H  
 Dept Number: 7880  
 Service Participants: Electoral Areas A, C, D, G and H



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	35,000	(900)	(35,900)
Taxes	20,500	21,424	924
<b>Total Revenues:</b>	<b>55,500</b>	<b>20,524</b>	<b>(34,976)</b>
<b>Expenditures</b>			
Administration	0	1,850	1,850
Consultants	35,000	0	(35,000)
Operations	4,500	4,500	0
Transfers	9,519	7,500	(2,019)
Wages and benefits	6,481	6,674	193
<b>Total Expenditures:</b>	<b>55,500</b>	<b>20,524</b>	<b>(34,976)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE CONSERVATION A, C, D, G, H  
 Dept Number: 7880  
 Service Participants: Electoral Areas A, C, D, G and H



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	(900)	0	0	0	0
Taxes	21,424	20,673	20,825	20,997	21,031
<b>Total Revenues:</b>	<b>20,524</b>	<b>20,673</b>	<b>20,825</b>	<b>20,997</b>	<b>21,031</b>
<b>Expenditures</b>					
Administration	1,850	1,882	1,915	1,949	1,983
Operations	4,500	4,500	4,500	4,500	4,500
Transfers	7,500	7,500	7,500	7,500	7,500
Wages and benefits	6,674	6,791	6,910	7,048	7,048
<b>Total Expenditures:</b>	<b>20,524</b>	<b>20,673</b>	<b>20,825</b>	<b>20,997</b>	<b>21,031</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

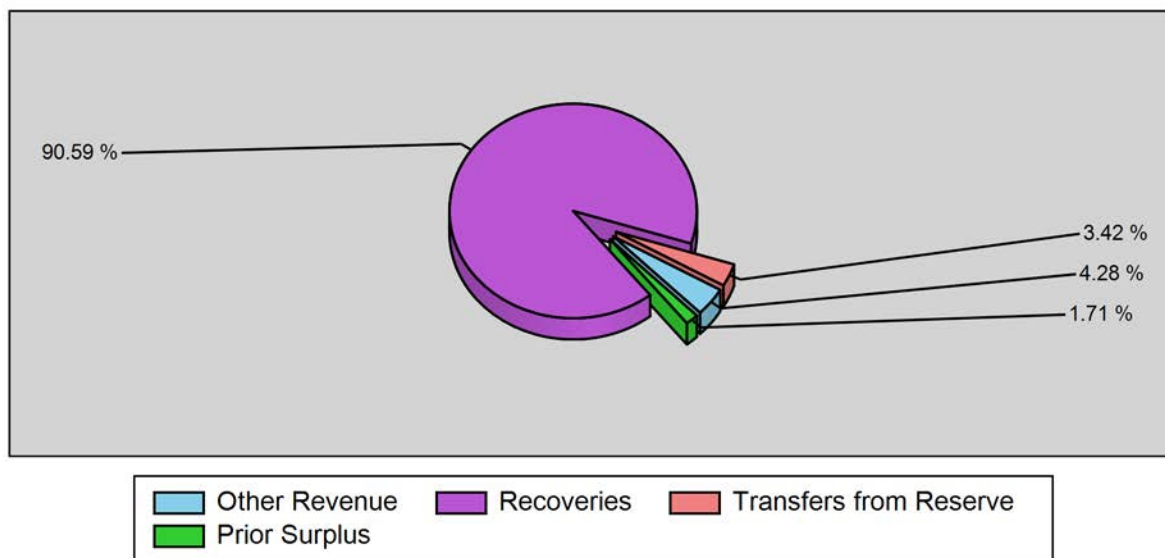
Service: INFORMATION SERVICES

Dept Number: 0600

Service Participants: REALLOCATION DEPARTMENT



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	27,000	25,000	(2,000)
Prior Surplus	25,000	10,000	(15,000)
Recoveries	505,967	529,466	23,499
Transfers from Reserve	20,000	20,000	0
<b>Total Revenues:</b>	<b>577,967</b>	<b>584,466</b>	<b>6,499</b>
<b>Expenditures</b>			
Administration	25,000	28,000	3,000
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	65,000	65,000	0
Maintenance and Repairs	2,000	3,000	1,000
Supplies	1,000	2,000	1,000
Transfers	25,000	10,000	(15,000)
Wages and benefits	454,967	471,466	16,499
<b>Total Expenditures:</b>	<b>577,967</b>	<b>584,466</b>	<b>6,499</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	10,000	5,000	5,000	5,000	5,000
Recoveries	529,466	531,058	549,547	566,328	574,911
Transfers from Reserve	20,000	15,000	10,000	5,000	0
<b>Total Revenues:</b>	<b>584,466</b>	<b>576,058</b>	<b>589,547</b>	<b>601,328</b>	<b>604,911</b>
<b>Expenditures</b>					
Administration	28,000	29,000	30,000	31,000	32,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	65,000	65,000	68,000	68,000	68,000
Maintenance and Repairs	3,000	3,500	4,000	4,500	5,000
Supplies	2,000	2,000	2,000	2,000	2,000
Transfers	10,000	5,000	5,000	5,000	5,000
Wages and benefits	471,466	466,558	475,547	485,828	487,911
<b>Total Expenditures:</b>	<b>584,466</b>	<b>576,058</b>	<b>589,547</b>	<b>601,328</b>	<b>604,911</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

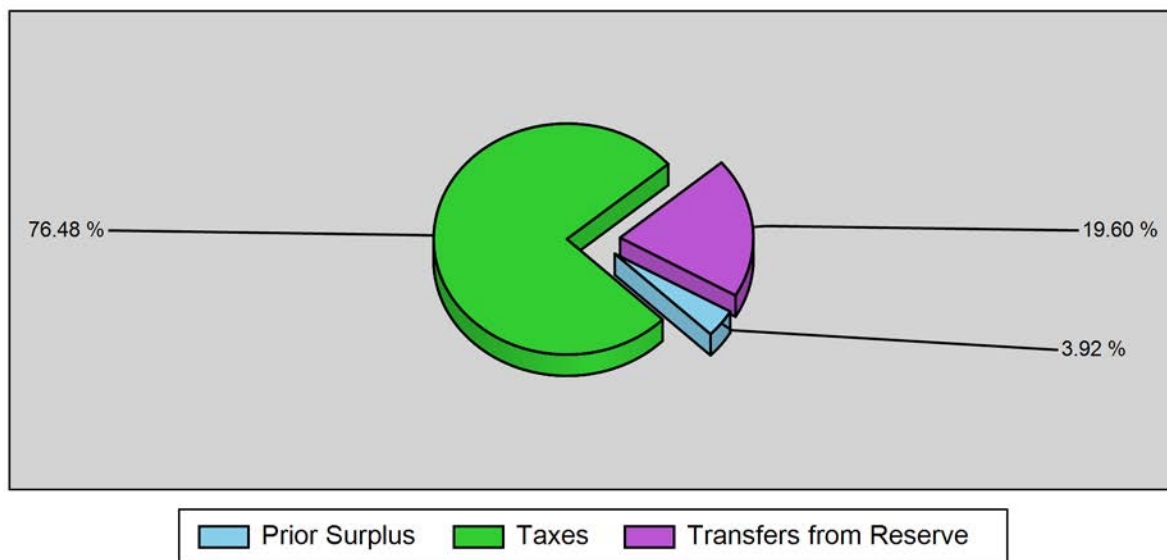
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	5,000	0
Taxes	92,451	97,578	5,127
Transfers from Reserve	31,500	25,000	(6,500)
<b>Total Revenues:</b>	<b>128,951</b>	<b>127,578</b>	<b>(1,373)</b>
<b>Expenditures</b>			
Administration	7,783	7,708	(75)
Advertising	1,000	1,100	100
Capital and Equipment	1,200	1,200	0
Consultants	2,000	2,000	0
Insurance	1,556	1,683	127
Operations	26,000	21,000	(5,000)
Supplies	28,000	29,000	1,000
Transfers	5,000	5,000	0
Travel	4,300	7,500	3,200
Wages and benefits	52,112	51,387	(725)
<b>Total Expenditures:</b>	<b>128,951</b>	<b>127,578</b>	<b>(1,373)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	5,000	0	0	0	0
Taxes	97,578	129,527	130,614	132,125	132,101
Transfers from Reserve	25,000	0	0	0	0
<b>Total Revenues:</b>	<b>127,578</b>	<b>129,527</b>	<b>130,614</b>	<b>132,125</b>	<b>132,101</b>
<b>Expenditures</b>					
Administration	7,708	7,843	7,980	8,119	8,262
Advertising	1,100	1,200	1,200	1,300	1,300
Capital and Equipment	1,200	1,300	1,300	1,300	1,300
Consultants	2,000	2,000	2,000	2,000	2,000
Insurance	1,683	1,619	1,651	1,684	1,695
Operations	21,000	21,000	21,000	21,000	21,000
Supplies	29,000	30,000	30,000	30,000	30,000
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	7,500	7,500	7,500	7,500	7,500
Wages and benefits	51,387	52,065	52,983	54,222	54,044
<b>Total Expenditures:</b>	<b>127,578</b>	<b>129,527</b>	<b>130,614</b>	<b>132,125</b>	<b>132,101</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

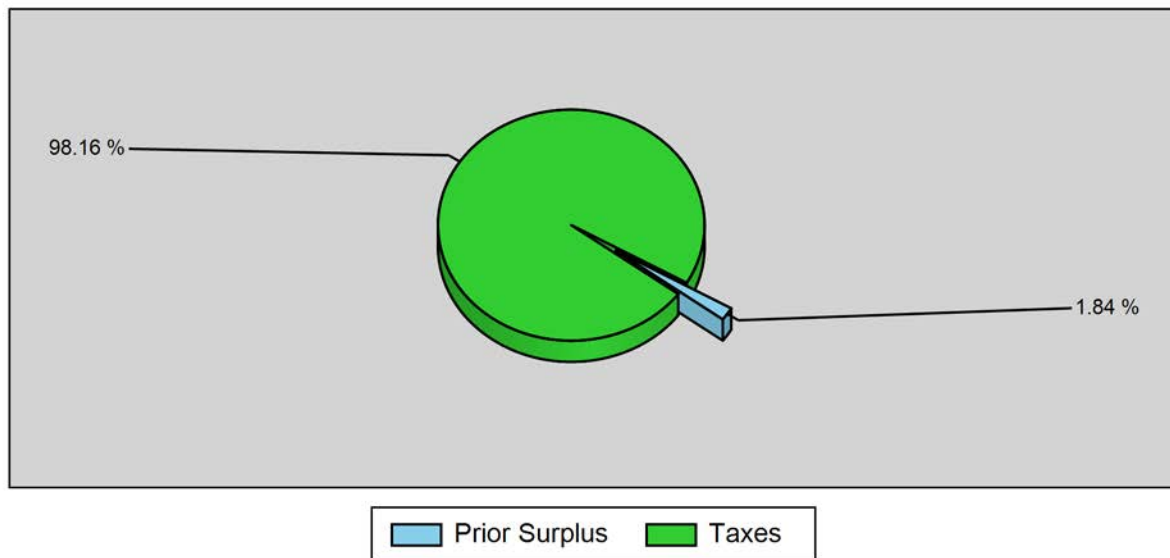
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	10,000	15,000	5,000
Taxes	805,926	800,390	(5,536)
<b>Total Revenues:</b>	<b>815,926</b>	<b>815,390</b>	<b>(536)</b>
<b>Expenditures</b>			
Administration	7,807	8,550	743
Contingency	5,000	5,000	0
Transfers - Other Agencies	803,119	801,840	(1,279)
<b>Total Expenditures:</b>	<b>815,926</b>	<b>815,390</b>	<b>(536)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	15,000	10,000	10,000	10,000	10,000
Taxes	800,390	808,700	813,852	819,007	824,164
<b>Total Revenues:</b>	<b>815,390</b>	<b>818,700</b>	<b>823,852</b>	<b>829,007</b>	<b>834,164</b>
<b>Expenditures</b>					
Administration	8,550	8,700	8,852	9,007	9,165
Contingency	5,000	5,000	5,000	5,000	5,000
Transfers - Other Agencies	801,840	805,000	810,000	815,000	820,000
<b>Total Expenditures:</b>	<b>815,390</b>	<b>818,700</b>	<b>823,852</b>	<b>829,007</b>	<b>834,165</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>



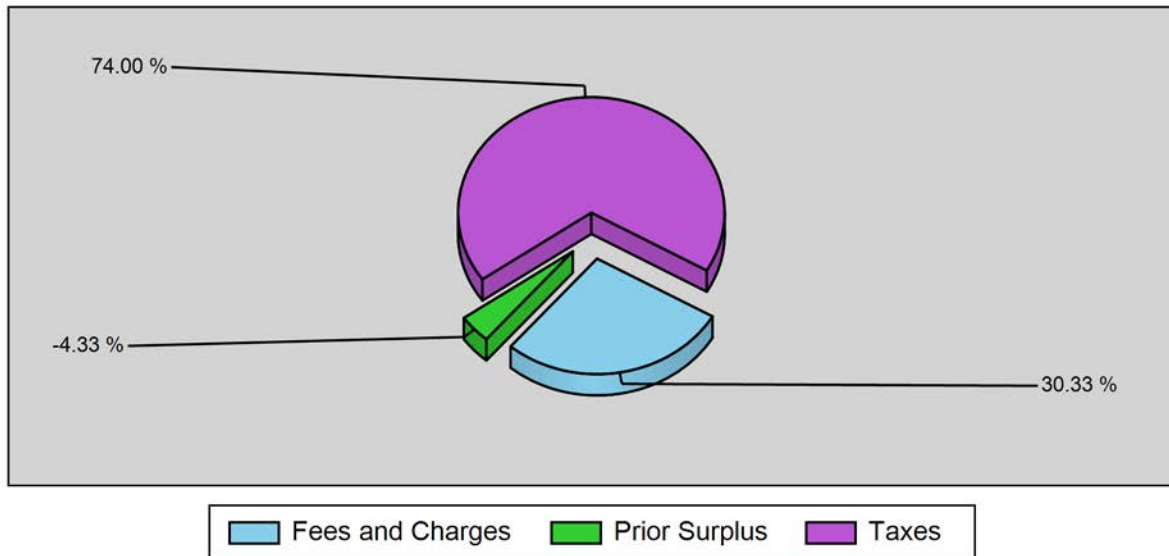
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SUBDIVISION SERVICING  
Dept Number: 4200  
Service Participants: All Electoral Areas



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	30,000	35,000	5,000
Prior Surplus	15,000	(5,000)	(20,000)
Taxes	67,931	85,406	17,475
<b>Total Revenues:</b>	<b>112,931</b>	<b>115,406</b>	<b>2,475</b>
<b>Expenditures</b>			
Administration	9,119	9,248	129
Consultants	20,000	10,000	(10,000)
Legal	4,000	4,000	0
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	78,812	91,158	12,346
<b>Total Expenditures:</b>	<b>112,931</b>	<b>115,406</b>	<b>2,475</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	35,000	35,000	35,000	35,000	35,000
Prior Surplus	(5,000)	5,000	5,000	5,000	5,000
Taxes	85,406	56,899	58,413	60,159	62,440
<b>Total Revenues:</b>	<b>115,406</b>	<b>96,899</b>	<b>98,413</b>	<b>100,159</b>	<b>102,440</b>
<b>Expenditures</b>					
Administration	9,248	9,410	9,574	9,741	9,912
Consultants	10,000	5,000	5,000	5,000	5,000
Legal	4,000	4,000	4,000	4,000	5,000
Supplies	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	91,158	77,489	78,839	80,418	81,528
<b>Total Expenditures:</b>	<b>115,406</b>	<b>96,899</b>	<b>98,413</b>	<b>100,159</b>	<b>102,440</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# SHARED SERVICES

<b>AREA “A” and OSOYOOS</b>		
• Summary Information		86
• Arena (Sun Bowl)	7050	87 -89
• Museum Property Debt	7865	90 -91
<b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>		
• Summary Information		92
• Fire Protection – B-G Keremeos	1100	93 -95
• Pool – Keremeos, Areas B & G	7310	96 -97
• Recreation Facility Similkameen	7200	98 -100
• Recycling/ Garbage Pick Up Areas - Keremeos	3590	101 - 102
• Refuse - Keremeos & District Landfill B-G	3400	103 - 105
• Similkameen Valley Visitor Information Centre	9250	106

<b>SHARED SERVICES (CONTINUED)</b>		
<b>AREAS “C” and OLIVER</b>		
• Summary Information		<a href="#">107</a>
• Economic Development Oliver	9350	<a href="#">108 -109</a>
• Heritage Grant	7820	<a href="#">110 -111</a>
• Oliver Parks and Rec - Arena	7100	<a href="#">112 -113</a>
• Oliver Parks and Rec – Parks	7700	<a href="#">114 -115</a>
• Oliver Parks and Rec – Pool	7300	<a href="#">116 -117</a>
• Oliver Parks and Rec - Programs	7810	<a href="#">118 -119</a>
• Oliver Parks and Rec – Recreation Hall	7400	<a href="#">120 -121</a>
• Refuse Disposal Oliver	3000	<a href="#">122 - 124</a>
• Venables Auditorium	7410	<a href="#">125 - 126</a>
• Venables Theatre Service	7420	<a href="#">127 -128</a>
<b>AREAS “D” and “E” and “F”</b>		
• Summary Information		<a href="#">129</a>
• Noise Bylaws D F	2700	<a href="#">130 - 131</a>
• Recycling Areas DEF	3550	<a href="#">132 -133</a>
• Refuse Disposal D3/Penticton (Campbell Mountain Landfill)	3500	<a href="#">134 -136</a>
• Septage Disposal Service	3820	<a href="#">137 - 138</a>

TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED A - OSOYOOS	\$554,714	\$535,964	\$18,750	
ARENA - OSOYOOS/A	\$478,200	\$459,450	\$18,750	decreased prior surplus \$25K
MUSEUM PROPERTY DEBT - AREA A	\$76,514	\$76,514	\$0	

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

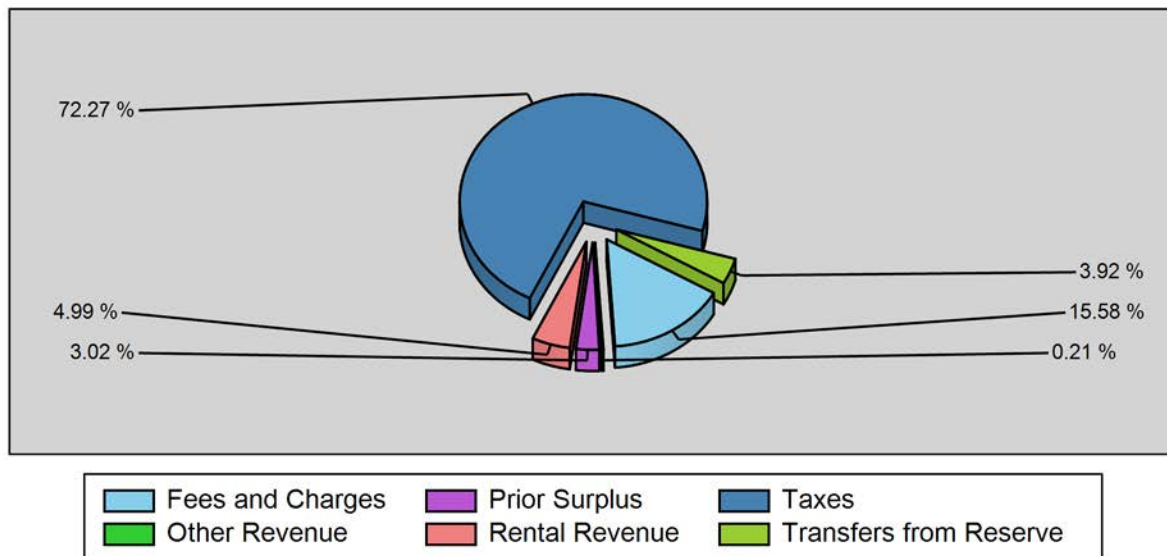
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	89,580	103,100	13,520
Grants	40,000	0	(40,000)
Other Revenue	3,340	1,400	(1,940)
Prior Surplus	25,000	20,000	(5,000)
Rental Revenue	30,910	33,000	2,090
Taxes	459,450	478,200	18,750
Transfers from Reserve	8,990	25,940	16,950
<b>Total Revenues:</b>	<b>657,270</b>	<b>661,640</b>	<b>4,370</b>
<b>Expenditures</b>			
Administration	13,000	13,030	30
Capital and Equipment	78,500	95,000	16,500
Maintenance and Repairs	54,040	51,320	(2,720)
Other Expense	5,340	6,850	1,510
Supplies	11,490	12,270	780
Transfers	25,000	25,000	0
Utilities	102,030	99,000	(3,030)
Wages and benefits	367,870	359,170	(8,700)
<b>Total Expenditures:</b>	<b>657,270</b>	<b>661,640</b>	<b>4,370</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	103,100	105,114	107,169	109,265	111,402
Other Revenue	1,400	1,400	1,400	1,400	1,400
Prior Surplus	20,000	0	0	0	0
Rental Revenue	33,000	33,660	34,333	35,020	35,720
Taxes	478,200	480,298	489,904	499,702	499,900
Transfers from Reserve	25,940	36,716	25,843	28,237	32,396
<b>Total Revenues:</b>	<b>661,640</b>	<b>657,188</b>	<b>658,649</b>	<b>673,624</b>	<b>680,818</b>
<b>Expenditures</b>					
Administration	13,030	13,048	13,066	13,085	13,104
Capital and Equipment	95,000	80,000	51,000	55,000	51,000
Financing	0	0	0	0	0
Maintenance and Repairs	51,320	52,346	73,094	74,162	75,251
Other Expense	6,850	6,987	7,126	7,269	7,415
Supplies	12,270	12,474	12,682	12,894	13,110
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	99,000	100,980	103,000	105,060	107,161
Wages and benefits	359,170	366,353	373,681	381,154	388,777
<b>Total Expenditures:</b>	<b>661,640</b>	<b>657,188</b>	<b>658,649</b>	<b>673,624</b>	<b>680,818</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

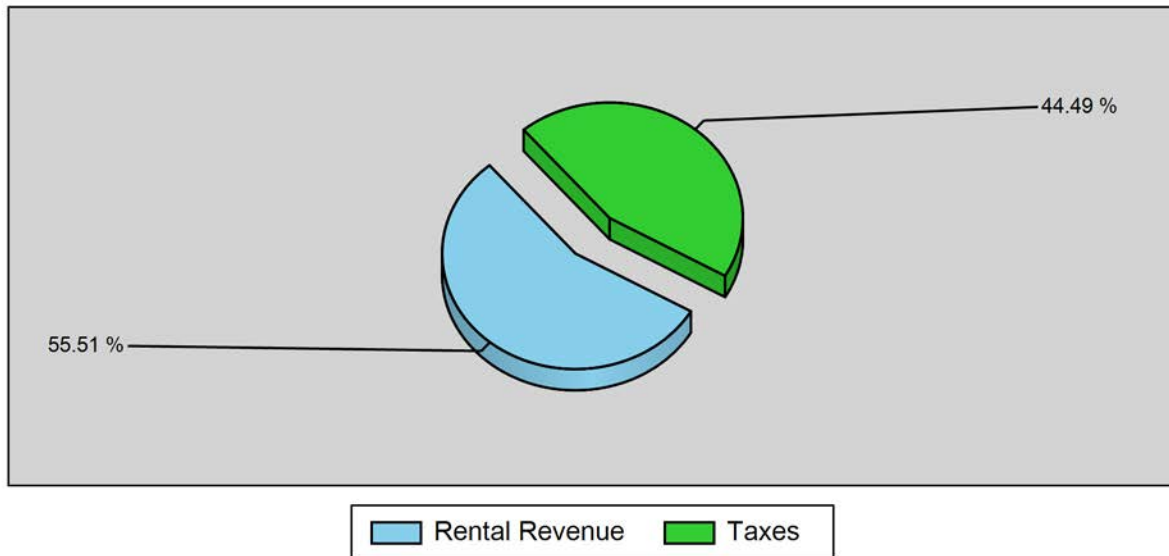
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Rental Revenue	95,451	95,451	0
Taxes	76,514	76,514	0
<b>Total Revenues:</b>	<b>171,965</b>	<b>171,965</b>	<b>0</b>
<b>Expenditures</b>			
Administration	500	525	25
Capital and Equipment	50,000	50,000	0
Financing	76,514	76,514	0
Insurance	3,767	3,963	196
Transfers	41,184	40,963	(221)
<b>Total Expenditures:</b>	<b>171,965</b>	<b>171,965</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Rental Revenue	95,451	95,451	95,451	95,451	95,451
Taxes	76,514	76,513	76,514	76,514	76,514
<b>Total Revenues:</b>	<b>171,965</b>	<b>171,964</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Capital and Equipment	50,000	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,963	4,032	4,103	4,175	4,248
Transfers	40,963	40,884	40,805	40,723	40,640
<b>Total Expenditures:</b>	<b>171,965</b>	<b>171,964</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM PROPERTY DEBT AREA A

Dept Number: 7865

Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Rental Revenue	95,451	95,451	95,451	95,451	95,451
Taxes	76,514	76,514	76,514	76,514	76,514
<b>Total Revenues:</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>
<b>Expenditures</b>					
Administration	525	534	544	553	563
Capital and Equipment	50,000	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,963	4,032	4,103	4,175	4,248
Transfers	40,963	40,884	40,805	40,723	40,640
<b>Total Expenditures:</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>	<b>171,965</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

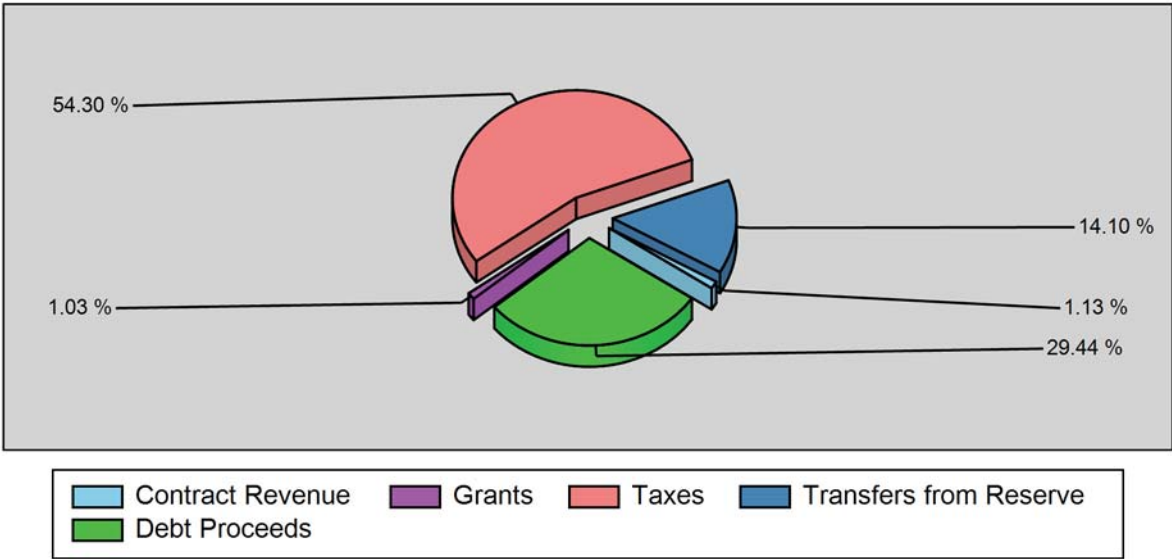
<b>TAX REQUISITION CHANGE</b>	<b>2016</b>	<b>2015</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>SHARED B -G- KEREMEOS</b>	\$800,978	\$782,506	\$18,472	
FIRE PROTECTION - B-G KEREMEOS	\$368,863	\$321,217	\$47,646	Prior surplus \$25K removed - now to reserves; \$8K increase honorariums; Fire Master Plan \$10K
POOL - KEREMEOS/AREAS B & G	\$48,754	\$65,404	-\$16,650	
RECREATION FACILITY - KEREMEOS	\$95,344	\$119,245	-\$23,901	
REFUSE STATEMENT B-G KEREMEOS	\$255,017	\$243,640	\$11,377	Increase from added transfer to reserve \$15K - rebuilding reserves for upcoming closure costs
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBGE KEREMEOS	\$105,352	\$105,353	-\$1	no proposed fee increases

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	7,530	7,680	150
Debt Proceeds	200,000	200,000	0
Grants	7,000	7,000	0
Prior Surplus	25,000	0	(25,000)
Taxes	321,217	368,863	47,646
Transfers from Reserve	50,050	95,750	45,700
<b>Total Revenues:</b>	<b>610,797</b>	<b>679,293</b>	<b>68,496</b>
<b>Expenditures</b>			
Administration	17,058	16,392	(666)
Capital and Equipment	277,050	322,820	45,770
Financing	29,357	29,357	0
Insurance	14,821	15,052	231
Legal	6,000	2,000	(4,000)
Maintenance and Repairs	42,020	41,500	(520)
Other Expense	6,961	16,887	9,926
Transfers	70,000	80,000	10,000
Travel	6,200	6,325	125
Utilities	13,600	13,740	140
Wages and benefits	127,730	135,220	7,490
<b>Total Expenditures:</b>	<b>610,797</b>	<b>679,293</b>	<b>68,496</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	7,680	7,834	7,990	8,150	8,313
Debt Proceeds	200,000	1,600,000	0	0	400,000
Grants	7,000	6,000	6,000	6,000	6,000
Prior Surplus	0	0	0	0	0
Taxes	368,863	478,029	532,097	539,953	577,253
Transfers from Reserve	95,750	26,797	47,226	47,771	48,726
<b>Total Revenues:</b>	<b>679,293</b>	<b>2,118,660</b>	<b>593,313</b>	<b>601,874</b>	<b>1,040,292</b>
<b>Expenditures</b>					
Administration	16,392	16,679	16,971	17,268	17,571
Capital and Equipment	322,820	1,653,401	47,083	47,625	476,903
Financing	29,357	129,713	200,279	200,279	200,743
Insurance	15,052	15,420	15,727	16,043	16,364
Legal	2,000	2,000	2,000	2,000	2,000
Maintenance and Repairs	41,500	45,621	48,206	48,870	49,847
Other Expense	16,887	7,240	7,386	7,534	7,684
Transfers	80,000	89,172	93,399	97,007	100,627
Travel	6,325	6,450	6,580	6,712	6,846
Utilities	13,740	13,964	14,210	14,495	14,785
Wages and benefits	135,220	139,000	141,472	144,041	146,922
<b>Total Expenditures:</b>	<b>679,293</b>	<b>2,118,660</b>	<b>593,313</b>	<b>601,874</b>	<b>1,040,292</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

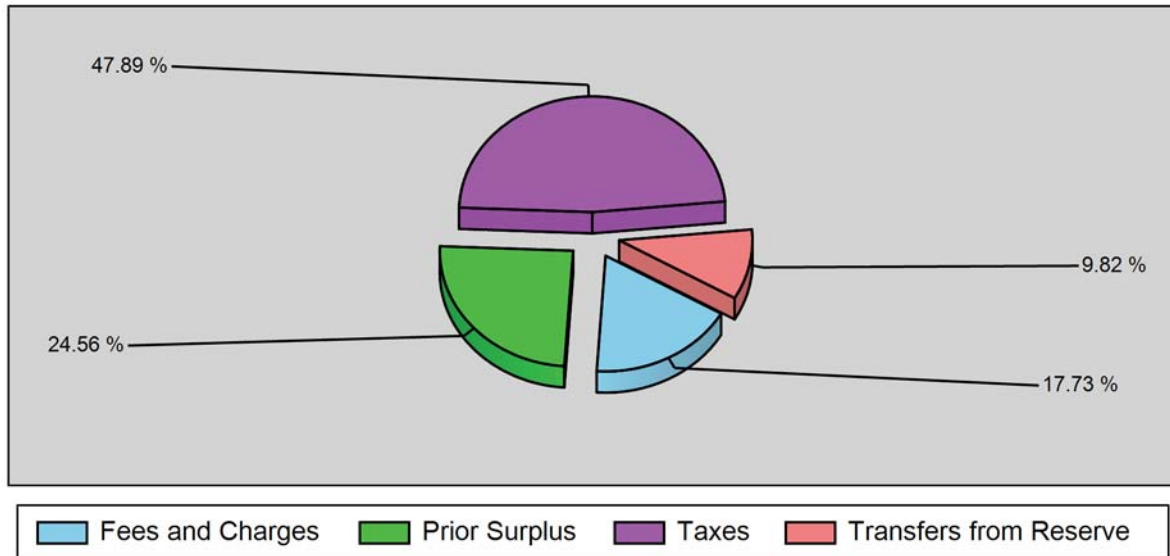
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	20,356	18,056	(2,300)
Prior Surplus	0	25,000	25,000
Taxes	65,404	48,754	(16,650)
Transfers from Reserve	20,000	10,000	(10,000)
<b>Total Revenues:</b>	<b>105,760</b>	<b>101,810</b>	<b>(3,950)</b>
<b>Expenditures</b>			
Administration	3,594	3,414	(180)
Capital and Equipment	5,000	10,000	5,000
Insurance	1,415	1,516	101
Maintenance and Repairs	1,061	1,061	0
Operations	15,065	15,065	0
Transfers	15,000	5,000	(10,000)
Utilities	8,125	8,125	0
Wages and benefits	56,500	57,629	1,129
<b>Total Expenditures:</b>	<b>105,760</b>	<b>101,810</b>	<b>(3,950)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos

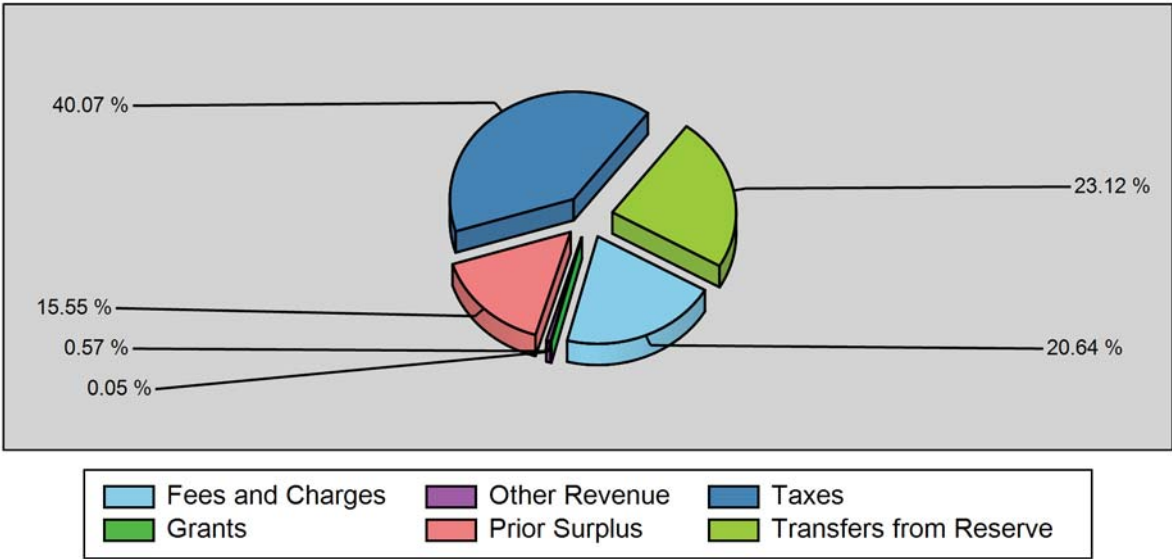


<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	18,056	20,422	20,489	20,899	21,317
Prior Surplus	25,000	20,000	15,000	10,000	5,000
Taxes	48,754	62,711	69,063	75,562	82,311
Transfers from Reserve	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>101,810</b>	<b>113,133</b>	<b>114,552</b>	<b>116,461</b>	<b>118,628</b>
<b>Expenditures</b>					
Administration	3,414	3,474	3,535	3,597	3,660
Capital and Equipment	10,000	10,000	10,000	10,200	10,404
Insurance	1,516	1,472	1,502	1,532	1,562
Maintenance and Repairs	1,061	1,074	1,087	1,109	1,131
Operations	15,065	15,250	15,438	15,747	16,062
Transfers	5,000	15,000	15,000	15,000	15,300
Utilities	8,125	8,225	8,326	8,493	8,663
Wages and benefits	57,629	58,638	59,664	60,783	61,846
<b>Total Expenditures:</b>	<b>101,810</b>	<b>113,133</b>	<b>114,552</b>	<b>116,461</b>	<b>118,628</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	56,242	49,095	(7,147)
Grants	123	123	0
Other Revenue	1,352	1,352	0
Prior Surplus	45,000	37,000	(8,000)
Taxes	119,245	95,344	(23,901)
Transfers from Reserve	46,000	55,000	9,000
<b>Total Revenues:</b>	<b>267,962</b>	<b>237,914</b>	<b>(30,048)</b>
<b>Expenditures</b>			
Administration	8,080	7,676	(404)
Advertising	3,500	2,546	(954)
Capital and Equipment	42,434	26,434	(16,000)
Grant in Aid	13,500	0	(13,500)
Insurance	16,327	16,945	618
Maintenance and Repairs	20,516	20,516	0
Operations	18,431	18,431	0
Supplies	4,179	2,500	(1,679)
Transfers	11,941	11,941	0
Utilities	35,544	35,544	0
Wages and benefits	93,510	95,381	1,871
<b>Total Expenditures:</b>	<b>267,962</b>	<b>237,914</b>	<b>(30,048)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	49,095	56,933	56,242	57,367	58,514
Grants	123	125	123	125	128
Other Revenue	1,352	1,369	1,352	1,379	1,407
Prior Surplus	37,000	35,000	35,000	35,000	35,700
Taxes	95,344	165,948	177,646	180,755	184,098
Transfers from Reserve	55,000	45,000	35,000	35,500	36,010
<b>Total Revenues:</b>	<b>237,914</b>	<b>304,375</b>	<b>305,363</b>	<b>310,126</b>	<b>315,857</b>
<b>Expenditures</b>					
Administration	7,676	7,810	7,947	8,086	8,228
Advertising	2,546	2,577	2,546	2,597	2,649
Capital and Equipment	26,434	26,452	26,434	26,963	27,502
Grant in Aid	0	0	0	0	0
Insurance	16,945	16,987	17,326	17,673	18,026
Maintenance and Repairs	20,516	22,543	22,269	22,714	23,168
Operations	18,431	18,658	18,431	18,800	19,176
Supplies	2,500	4,230	4,179	4,263	4,348
Transfers	11,941	72,088	71,941	72,180	73,424
Utilities	35,544	35,981	35,544	36,255	36,980
Wages and benefits	95,381	97,049	98,746	100,595	102,356
<b>Total Expenditures:</b>	<b>237,914</b>	<b>304,375</b>	<b>305,363</b>	<b>310,126</b>	<b>315,857</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

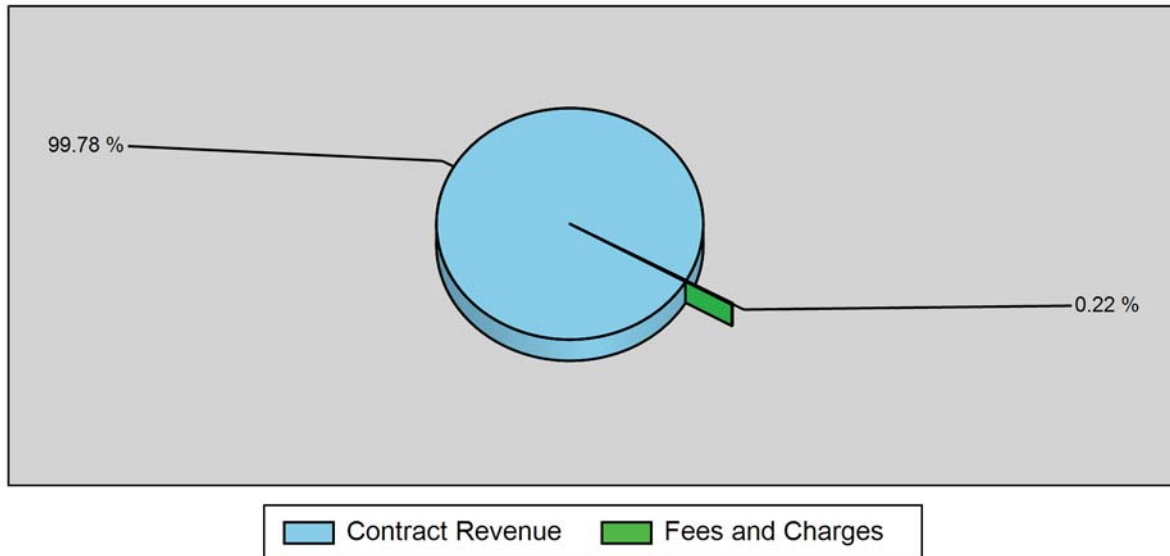
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	105,353	105,352	(1)
Fees and Charges	230	230	0
<b>Total Revenues:</b>	<b>105,583</b>	<b>105,582</b>	<b>(1)</b>
<b>Expenditures</b>			
Administration	7,907	8,038	131
Advertising	1,945	1,945	0
Contracts and Agreements	63,493	62,821	(672)
Insurance	630	681	51
Legal	140	140	0
Operations	15,000	22,710	7,710
Supplies	190	190	0
Transfers	11,591	4,286	(7,305)
Travel	1,345	1,345	0
Wages and benefits	3,342	3,426	84
<b>Total Expenditures:</b>	<b>105,583</b>	<b>105,582</b>	<b>(1)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

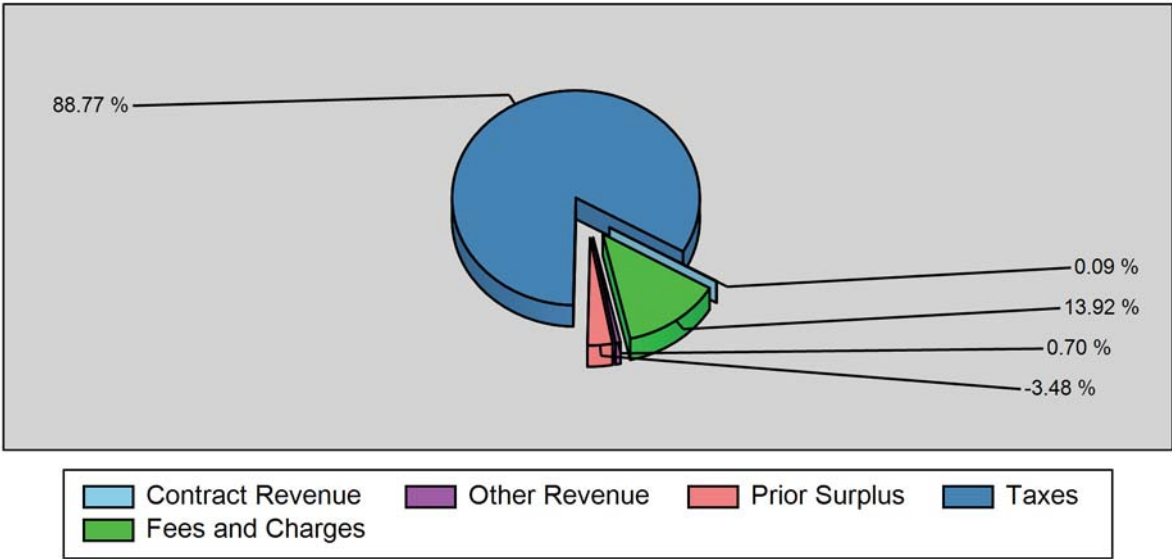
Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	105,352	105,354	105,353	105,352	105,352
Fees and Charges	230	230	230	230	230
Transfers from Reserve	0	0	878	3,007	5,122
<b>Total Revenues:</b>	<b>105,582</b>	<b>105,584</b>	<b>106,461</b>	<b>108,589</b>	<b>110,704</b>
<b>Expenditures</b>					
Administration	8,038	8,091	8,145	8,200	8,256
Advertising	1,945	1,969	2,000	2,000	2,000
Contracts and Agreements	62,821	64,705	66,647	68,646	70,705
Insurance	681	655	669	682	682
Legal	140	142	150	150	150
Operations	22,710	22,710	22,710	22,710	22,710
Supplies	190	192	200	200	200
Transfers	4,286	2,272	1,000	1,000	1,000
Travel	1,345	1,362	1,400	1,400	1,400
Wages and benefits	3,426	3,486	3,540	3,601	3,601
<b>Total Expenditures:</b>	<b>105,582</b>	<b>105,584</b>	<b>106,461</b>	<b>108,589</b>	<b>110,704</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	250	250	0
Fees and Charges	55,000	40,000	(15,000)
Other Revenue	2,000	2,000	0
Prior Surplus	(25,000)	(10,000)	15,000
Taxes	243,640	255,017	11,377
<b>Total Revenues:</b>	<b>275,890</b>	<b>287,267</b>	<b>11,377</b>
<b>Expenditures</b>			
Administration	7,584	8,121	537
Advertising	1,000	1,000	0
Capital and Equipment	21,000	10,000	(11,000)
Consultants	5,000	15,000	10,000
Contracts and Agreements	97,000	105,500	8,500
Insurance	3,096	3,244	148
Operations	61,700	50,900	(10,800)
Transfers	5,000	20,000	15,000
Travel	500	500	0
Utilities	3,500	3,600	100
Wages and benefits	70,510	69,402	(1,108)
<b>Total Expenditures:</b>	<b>275,890</b>	<b>287,267</b>	<b>11,377</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	250	250	250	250	250
Fees and Charges	40,000	40,000	40,000	40,000	40,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	(10,000)	0	0	0	0
Taxes	255,017	288,053	316,796	314,576	246,135
Transfers from Reserve	0	0	25,000	25,000	0
<b>Total Revenues:</b>	<b>287,267</b>	<b>330,303</b>	<b>384,046</b>	<b>381,826</b>	<b>288,385</b>
<b>Expenditures</b>					
Administration	8,121	8,263	8,408	8,555	8,705
Advertising	1,000	1,000	1,000	1,000	1,000
Capital and Equipment	10,000	15,000	105,000	105,000	5,000
Consultants	15,000	35,500	16,000	6,500	7,000
Contracts and Agreements	105,500	110,000	114,500	119,000	123,500
Insurance	3,244	3,301	3,358	3,417	3,476
Operations	50,900	52,240	53,482	54,627	55,774
Transfers	20,000	30,062	6,000	6,000	6,000
Travel	500	500	500	500	500
Utilities	3,600	3,700	3,900	3,900	4,000
Wages and benefits	69,402	70,737	71,898	73,327	73,430
<b>Total Expenditures:</b>	<b>287,267</b>	<b>330,303</b>	<b>384,046</b>	<b>381,826</b>	<b>288,385</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



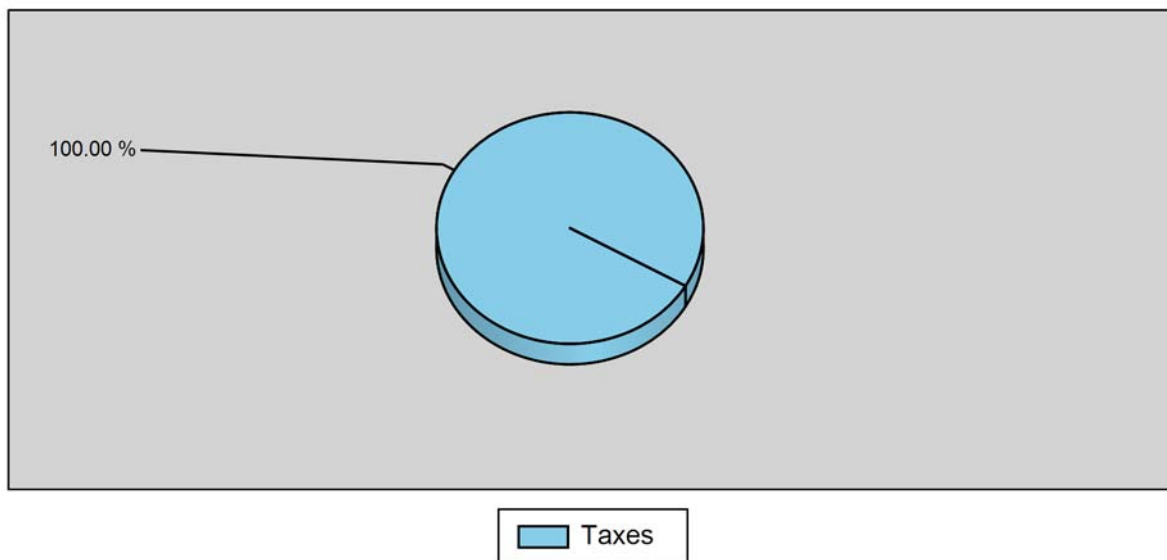
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	33,000	33,000	0
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	33,000	33,000	0
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	33,000	33,000	33,000	33,000	33,000
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Expenditures</b>					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
<b>SHARED C - OLIVER</b>	\$1,757,303	\$1,585,974	\$171,329	
ECONOMIC DEVELOPMENT - OLIVER	\$27,025	\$28,500	-\$1,475	
FRANK VENABLES AUDITORIUM-OLIVER/AREA C	\$196,878	\$196,853	\$25	
HERITAGE GRANT - AREA C	\$139,325	\$127,300	\$12,025	Increase in request from Heritage Society -\$9,000 operating costs \$4,500 reserve
ARENA - OLIVER/C	\$305,576	\$272,616	\$32,960	Increased Operations costs \$26,000; no use of reserve funding to offset capital \$11,000
PARKS - OLIVER/C	\$285,404	\$249,252	\$36,152	Increased operations costs \$34,000
POOL - OLIVER/C	\$203,138	\$193,161	\$9,977	
PROGRAMS - OLIVER/AREA C	\$123,559	\$105,251	\$18,308	Increased operations costs \$23,000
RECREATION HALL - OLIVER/C	\$266,559	\$181,565	\$84,994	One time increase for weight room expansion
<b>SUBTOTAL OPR</b>	<b>\$1,184,236</b>	<b>\$1,001,845</b>	<b>\$182,391</b>	
REFUSE DISPOSAL-OLIVER	\$107,314	\$123,476	-\$16,162	Some operating costs being offset by operating reserve funds
VENABLES THEATRE SERVICE	\$102,525	\$108,000	-\$5,475	decrease in Requisition due to removal of prior deficit; Theatre Society request up \$5,000

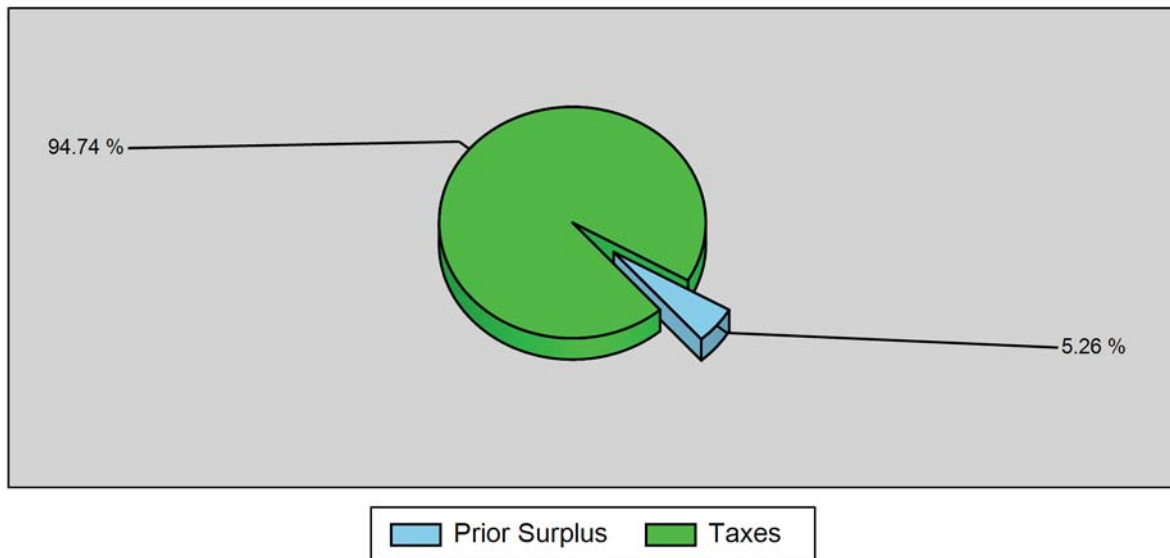
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	1,500	1,500
Taxes	28,500	27,025	(1,475)
<b>Total Revenues:</b>	<b>28,500</b>	<b>28,525</b>	<b>25</b>
<b>Expenditures</b>			
Administration	500	525	25
Contracts and Agreements	28,000	28,000	0
<b>Total Expenditures:</b>	<b>28,500</b>	<b>28,525</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	1,500	0	0	0	0
Taxes	27,025	28,534	28,543	28,553	28,563
<b>Total Revenues:</b>	<b>28,525</b>	<b>28,534</b>	<b>28,543</b>	<b>28,553</b>	<b>28,563</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contracts and Agreements	28,000	28,000	28,000	28,000	28,000
<b>Total Expenditures:</b>	<b>28,525</b>	<b>28,534</b>	<b>28,543</b>	<b>28,553</b>	<b>28,563</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

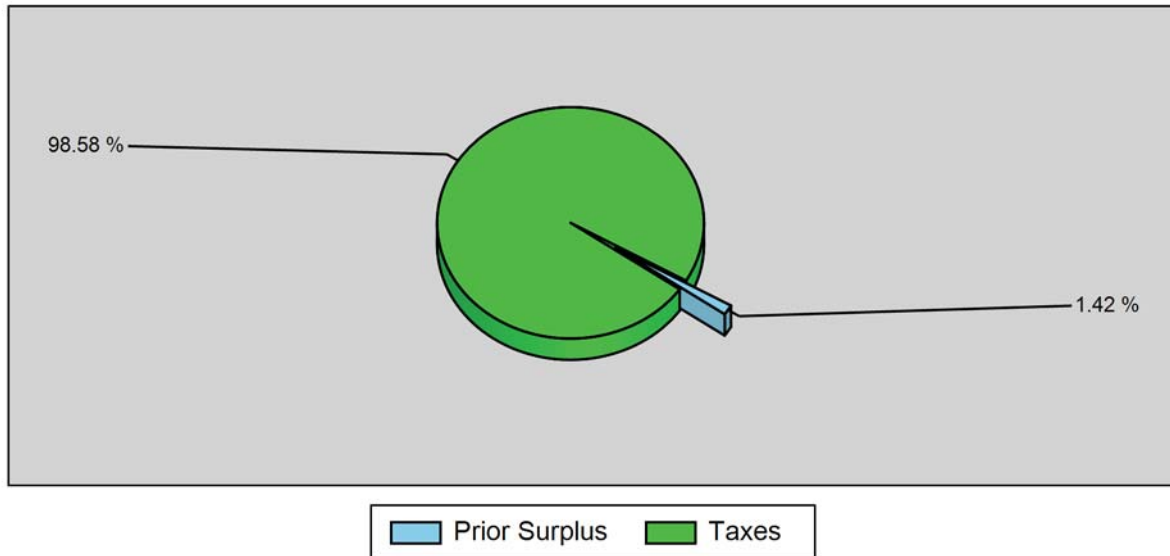
Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	2,000	2,000
Taxes	127,300	139,325	12,025
<b>Total Revenues:</b>	<b>127,300</b>	<b>141,325</b>	<b>14,025</b>
<b>Expenditures</b>			
Administration	0	525	525
Contracts and Agreements	127,300	140,800	13,500
<b>Total Expenditures:</b>	<b>127,300</b>	<b>141,325</b>	<b>14,025</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	2,000	0	0	0	0
Taxes	139,325	141,334	141,343	141,353	141,363
<b>Total Revenues:</b>	<b>141,325</b>	<b>141,334</b>	<b>141,343</b>	<b>141,353</b>	<b>141,363</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contracts and Agreements	140,800	140,800	140,800	140,800	140,800
<b>Total Expenditures:</b>	<b>141,325</b>	<b>141,334</b>	<b>141,343</b>	<b>141,353</b>	<b>141,363</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

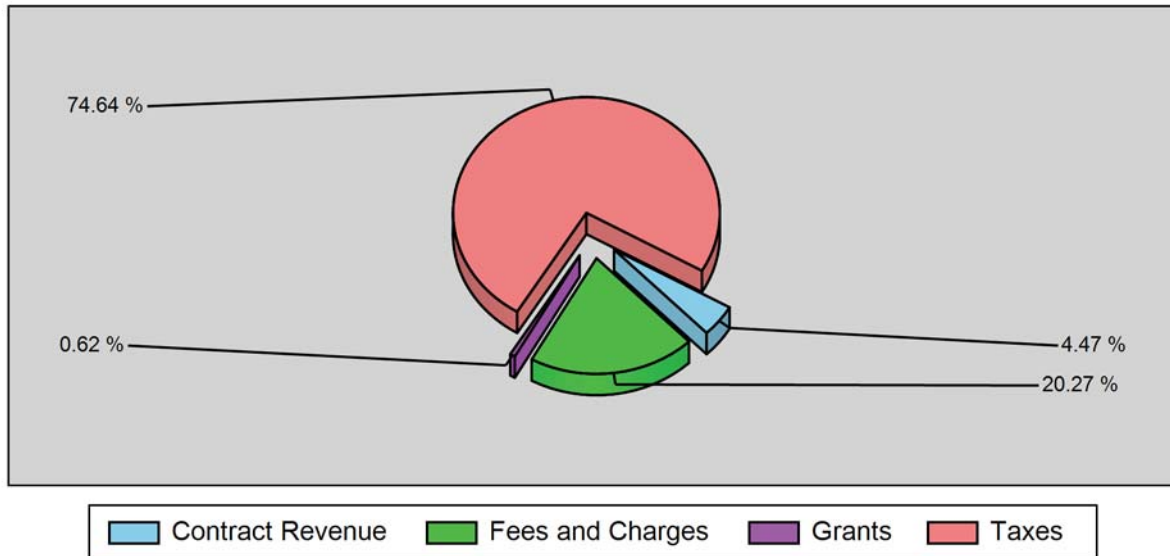
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,931	18,294	(637)
Fees and Charges	83,000	83,000	0
Grants	2,546	2,546	0
Taxes	272,616	305,576	32,960
Transfers from Reserve	15,775	0	(15,775)
<b>Total Revenues:</b>	<b>392,868</b>	<b>409,416</b>	<b>16,548</b>
<b>Expenditures</b>			
Administration	1,266	1,304	38
Capital and Equipment	15,775	11,495	(4,280)
Insurance	11,942	12,536	594
Operations	348,110	374,081	25,971
Transfers	15,775	10,000	(5,775)
<b>Total Expenditures:</b>	<b>392,868</b>	<b>409,416</b>	<b>16,548</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION ARENA

Dept Number: 7100

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	18,294	18,959	19,262	19,647	20,040
Fees and Charges	83,000	98,943	100,526	102,537	104,588
Grants	2,546	2,622	2,664	2,717	2,771
Taxes	305,576	337,373	357,163	431,180	411,624
Transfers from Reserve	0	34,930	417,000	22,000	50,600
<b>Total Revenues:</b>	<b>409,416</b>	<b>492,827</b>	<b>896,615</b>	<b>578,081</b>	<b>589,623</b>
<b>Expenditures</b>					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	11,495	20,775	417,000	88,893	90,671
Insurance	12,536	12,771	12,984	13,227	13,475
Operations	374,081	428,335	435,188	443,892	452,770
Transfers	10,000	29,619	30,093	30,695	31,309
<b>Total Expenditures:</b>	<b>409,416</b>	<b>492,827</b>	<b>896,615</b>	<b>578,081</b>	<b>589,623</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

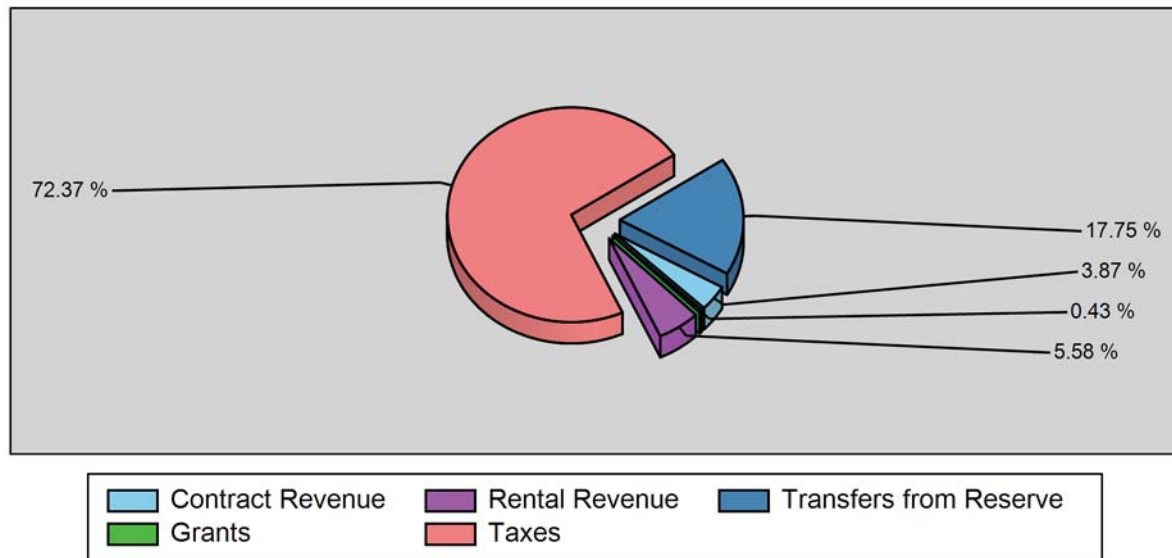
Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	13,215	15,260	2,045
Grants	1,700	1,700	0
Rental Revenue	22,000	22,001	1
Taxes	249,252	285,404	36,152
Transfers from Reserve	140,475	70,000	(70,475)
<b>Total Revenues:</b>	<b>426,642</b>	<b>394,365</b>	<b>(32,277)</b>
<b>Expenditures</b>			
Administration	1,266	1,304	38
Capital and Equipment	140,475	74,755	(65,720)
Insurance	5,951	6,259	308
Operations	278,475	312,047	33,572
Transfers	475	0	(475)
<b>Total Expenditures:</b>	<b>426,642</b>	<b>394,365</b>	<b>(32,277)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	15,260	13,749	14,024	14,304	14,590
Grants	1,700	1,769	1,804	1,840	1,877
Rental Revenue	22,001	22,889	23,347	23,814	24,290
Taxes	285,404	233,192	236,787	241,511	246,329
Transfers from Reserve	70,000	43,475	41,050	41,871	42,708
<b>Total Revenues:</b>	<b>394,365</b>	<b>315,074</b>	<b>317,012</b>	<b>323,340</b>	<b>329,794</b>
<b>Expenditures</b>					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	74,755	43,475	41,050	41,871	42,708
Insurance	6,259	6,376	6,494	6,615	6,738
Operations	312,047	263,896	268,118	273,480	278,950
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>394,365</b>	<b>315,074</b>	<b>317,012</b>	<b>323,340</b>	<b>329,794</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

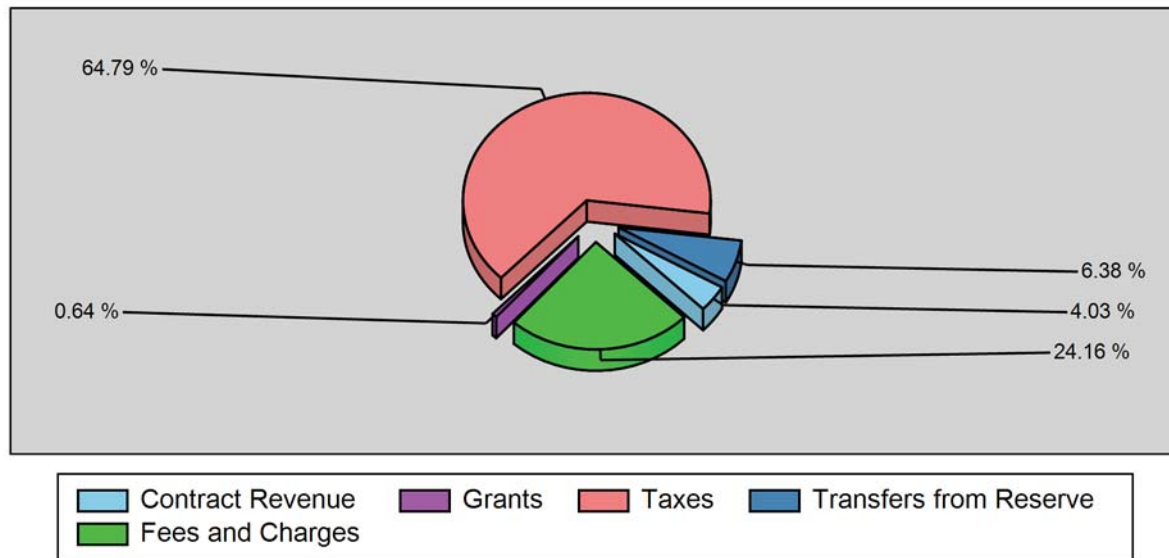
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	13,881	12,647	(1,234)
Fees and Charges	71,750	75,750	4,000
Grants	2,016	2,016	0
Taxes	193,161	203,138	9,977
Transfers from Reserve	35,525	20,000	(15,525)
<b>Total Revenues:</b>	<b>316,333</b>	<b>313,551</b>	<b>(2,782)</b>
<b>Expenditures</b>			
Administration	1,266	1,304	38
Capital and Equipment	35,525	26,045	(9,480)
Insurance	6,656	7,065	409
Operations	272,361	279,137	6,776
Transfers	525	0	(525)
<b>Total Expenditures:</b>	<b>316,333</b>	<b>313,551</b>	<b>(2,782)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION POOL

Dept Number: 7300

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	12,647	14,390	14,620	14,912	15,210
Fees and Charges	75,750	76,759	77,987	79,547	81,138
Grants	2,016	2,138	2,172	2,215	2,259
Taxes	203,138	194,968	230,923	266,527	253,642
Transfers from Reserve	20,000	33,630	50,000	20,000	38,600
<b>Total Revenues:</b>	<b>313,551</b>	<b>321,885</b>	<b>375,702</b>	<b>383,201</b>	<b>390,849</b>
<b>Expenditures</b>					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	26,045	6,025	30,450	31,059	31,680
Insurance	7,065	7,194	7,317	7,451	7,588
Operations	279,137	301,314	306,135	312,258	318,503
Transfers	0	6,025	30,450	31,059	31,680
<b>Total Expenditures:</b>	<b>313,551</b>	<b>321,885</b>	<b>375,702</b>	<b>383,201</b>	<b>390,849</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

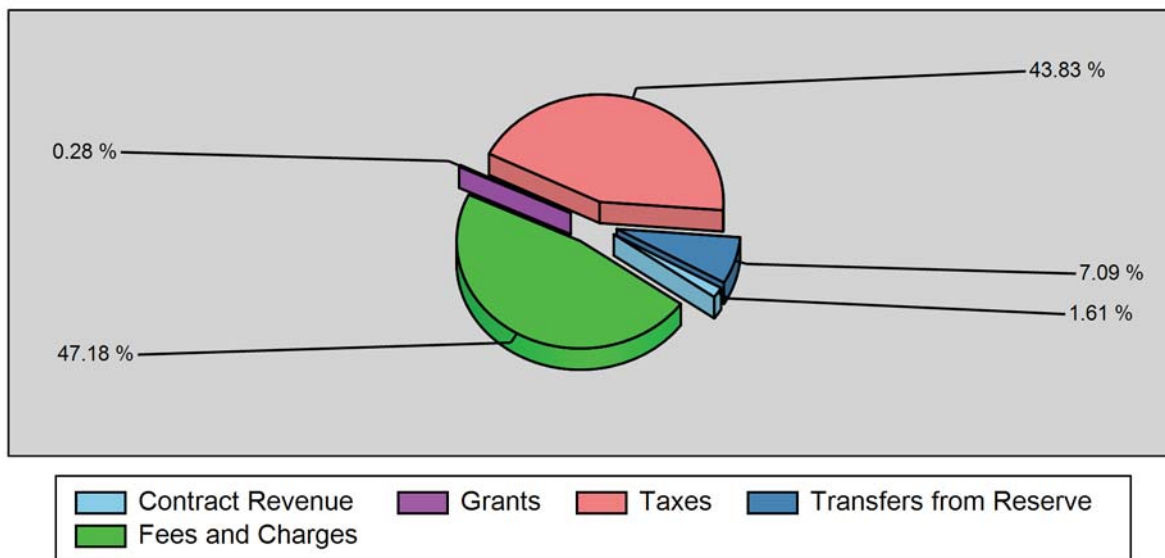
Service: OLIVER PARKS AND RECREATION PROGRAMS

Dept Number: 7810

Service Participants: Electora Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	5,321	4,537	(784)
Fees and Charges	116,000	133,000	17,000
Grants	796	796	0
Taxes	105,251	123,559	18,308
Transfers from Reserve	30,325	20,000	(10,325)
<b>Total Revenues:</b>	<b>257,693</b>	<b>281,892</b>	<b>24,199</b>
<b>Expenditures</b>			
Administration	1,266	1,304	38
Capital and Equipment	325	1,885	1,560
Insurance	2,186	2,364	178
Operations	253,591	276,339	22,748
Transfers	325	0	(325)
<b>Total Expenditures:</b>	<b>257,693</b>	<b>281,892</b>	<b>24,199</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	4,537	6,545	6,650	6,783	6,919
Fees and Charges	133,000	106,500	106,500	108,630	110,803
Grants	796	820	833	850	867
Taxes	123,559	80,756	83,757	85,423	87,121
Transfers from Reserve	20,000	325	18,850	19,227	19,612
<b>Total Revenues:</b>	<b>281,892</b>	<b>194,946</b>	<b>216,590</b>	<b>220,913</b>	<b>225,322</b>
<b>Expenditures</b>					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	1,885	325	18,850	19,227	19,612
Insurance	2,364	2,405	2,447	2,490	2,534
Operations	276,339	190,889	193,943	197,822	201,778
<b>Total Expenditures:</b>	<b>281,892</b>	<b>194,946</b>	<b>216,590</b>	<b>220,913</b>	<b>225,322</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

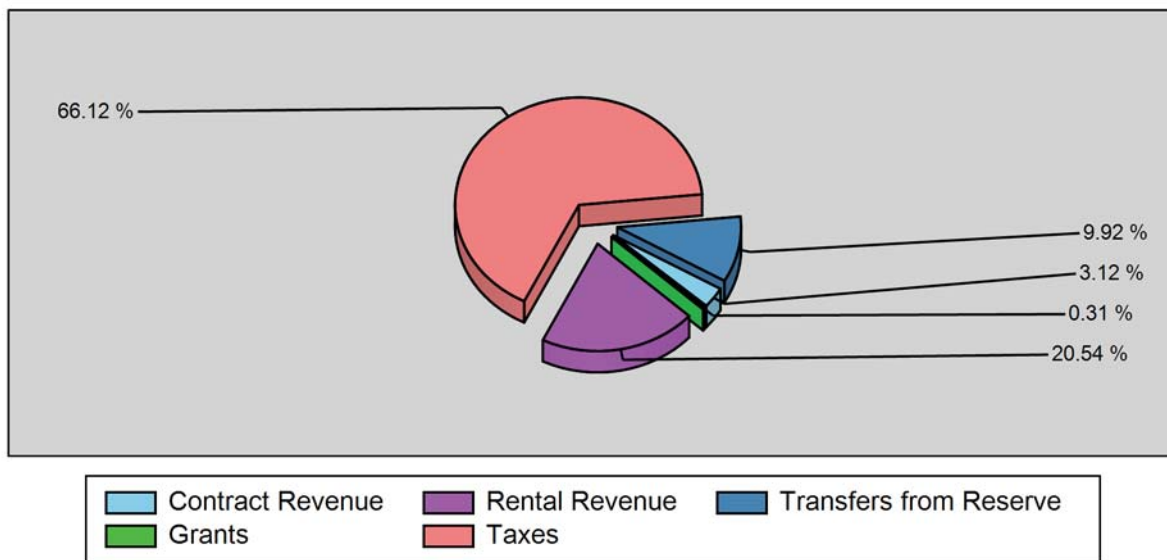
Service: OLIVER PARKS AND RECREATION RECREATION HALL

Dept Number: 7400

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	10,708	12,561	1,853
Grants	1,250	1,250	0
Rental Revenue	82,000	82,800	800
Taxes	181,565	266,559	84,994
Transfers from Reserve	52,400	40,000	(12,400)
<b>Total Revenues:</b>	<b>327,923</b>	<b>403,170</b>	<b>75,247</b>
<b>Expenditures</b>			
Administration	1,266	1,304	38
Capital and Equipment	52,400	162,320	109,920
Insurance	8,144	8,520	376
Operations	213,713	221,026	7,313
Transfers	52,400	10,000	(42,400)
<b>Total Expenditures:</b>	<b>327,923</b>	<b>403,170</b>	<b>75,247</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver

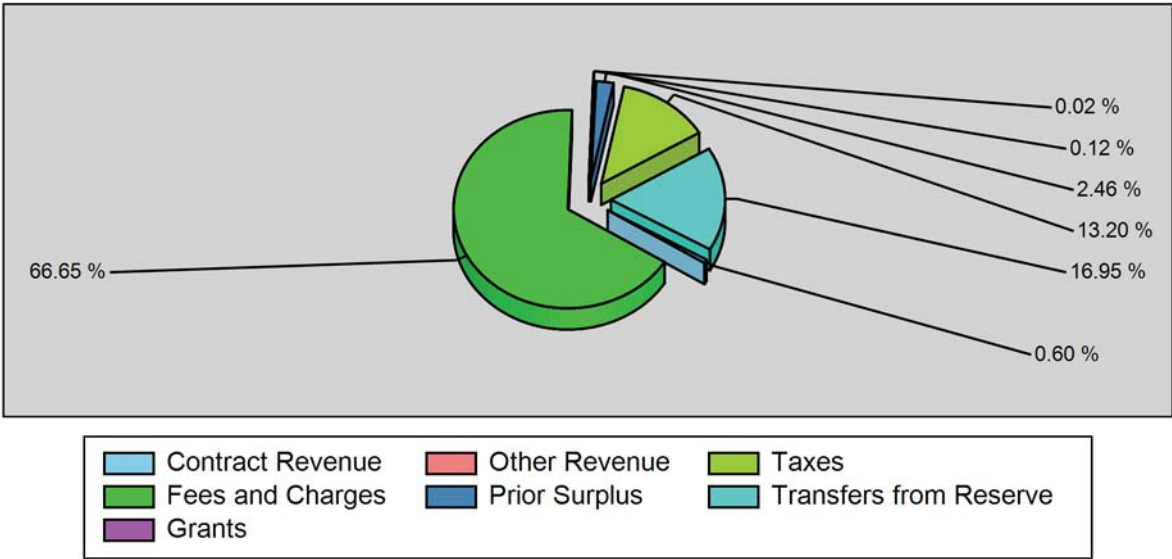


<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	12,561	8,751	8,828	9,005	9,185
Grants	1,250	1,367	1,408	1,436	1,465
Rental Revenue	82,800	92,937	95,725	97,640	99,593
Taxes	266,559	190,213	192,015	195,829	199,720
Transfers from Reserve	40,000	54,900	69,200	70,584	71,996
<b>Total Revenues:</b>	<b>403,170</b>	<b>348,168</b>	<b>367,176</b>	<b>374,494</b>	<b>381,959</b>
<b>Expenditures</b>					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	162,320	54,900	69,200	70,584	71,996
Insurance	8,520	8,669	8,821	8,975	9,132
Operations	221,026	246,907	250,858	255,875	260,993
Transfers	10,000	36,365	36,947	37,686	38,440
<b>Total Expenditures:</b>	<b>403,170</b>	<b>348,168</b>	<b>367,176</b>	<b>374,494</b>	<b>381,959</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	3,250	4,900	1,650
Fees and Charges	565,000	542,000	(23,000)
Grants	864	200	(664)
Other Revenue	1,000	1,000	0
Prior Surplus	36,000	20,000	(16,000)
Taxes	123,476	107,314	(16,162)
Transfers from Reserve	123,600	137,800	14,200
<b>Total Revenues:</b>	<b>853,190</b>	<b>813,214</b>	<b>(39,976)</b>
<b>Expenditures</b>			
Administration	20,182	22,691	2,509
Advertising	4,800	5,000	200
Capital and Equipment	123,600	107,800	(15,800)
Consultants	7,180	33,000	25,820
Contracts and Agreements	464,000	454,000	(10,000)
Insurance	4,684	4,940	256
Legal	7,500	1,200	(6,300)
Operations	58,700	59,200	500
Supplies	150	150	0
Transfers	40,970	5,970	(35,000)
Travel	3,300	3,300	0
Utilities	6,400	6,600	200
Wages and benefits	111,724	109,363	(2,361)
<b>Total Expenditures:</b>	<b>853,190</b>	<b>813,214</b>	<b>(39,976)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	4,900	4,900	4,900	4,900	4,900
Fees and Charges	542,000	542,000	542,000	542,000	542,000
Grants	200	200	200	200	200
Other Revenue	1,000	1,000	1,000	1,000	100
Prior Surplus	20,000	35,000	35,000	35,000	35,000
Taxes	107,314	156,016	166,935	177,237	181,321
Transfers from Reserve	137,800	30,000	30,000	30,000	30,000
<b>Total Revenues:</b>	<b>813,214</b>	<b>769,116</b>	<b>780,035</b>	<b>790,337</b>	<b>793,521</b>
<b>Expenditures</b>					
Administration	22,691	23,089	23,493	23,904	24,322
Advertising	5,000	4,000	4,000	4,100	4,200
Capital and Equipment	107,800	30,000	30,000	30,000	30,000
Consultants	33,000	8,000	8,000	8,000	8,000
Contracts and Agreements	454,000	461,000	468,000	475,000	482,000
Insurance	4,940	4,874	4,970	5,070	0
Legal	1,200	1,200	1,200	1,200	1,200
Operations	59,200	59,500	60,800	61,100	61,400
Supplies	150	150	150	150	150
Transfers	5,970	55,970	55,970	55,970	55,970
Travel	3,300	3,400	3,500	3,600	3,700
Utilities	6,600	6,800	7,000	7,200	7,400
Wages and benefits	109,363	111,133	112,952	115,043	115,179
<b>Total Expenditures:</b>	<b>813,214</b>	<b>769,116</b>	<b>780,035</b>	<b>790,337</b>	<b>793,521</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

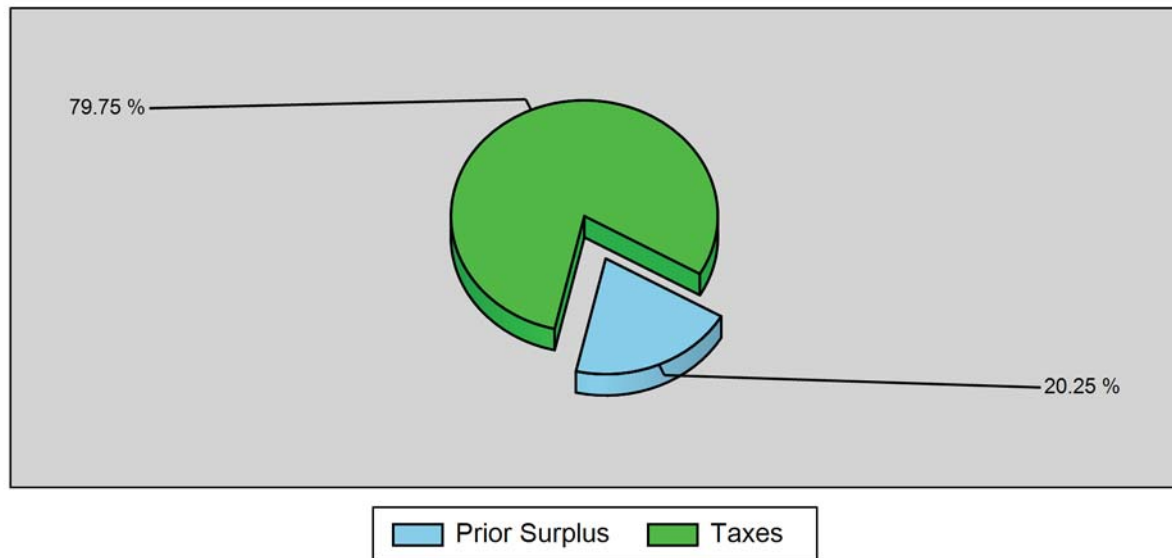
Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	50,000	50,000	0
Taxes	196,853	196,878	25
<b>Total Revenues:</b>	<b>246,853</b>	<b>246,878</b>	<b>25</b>
<b>Expenditures</b>			
Administration	500	525	25
Financing	246,353	246,353	0
<b>Total Expenditures:</b>	<b>246,853</b>	<b>246,878</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES AUDITORIUM

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	50,000	49,000	48,000	47,000	46,000
Taxes	196,878	197,887	198,896	199,906	200,916
<b>Total Revenues:</b>	<b>246,878</b>	<b>246,887</b>	<b>246,896</b>	<b>246,906</b>	<b>246,916</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Financing	246,353	246,353	246,353	246,353	246,353
<b>Total Expenditures:</b>	<b>246,878</b>	<b>246,887</b>	<b>246,896</b>	<b>246,906</b>	<b>246,916</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

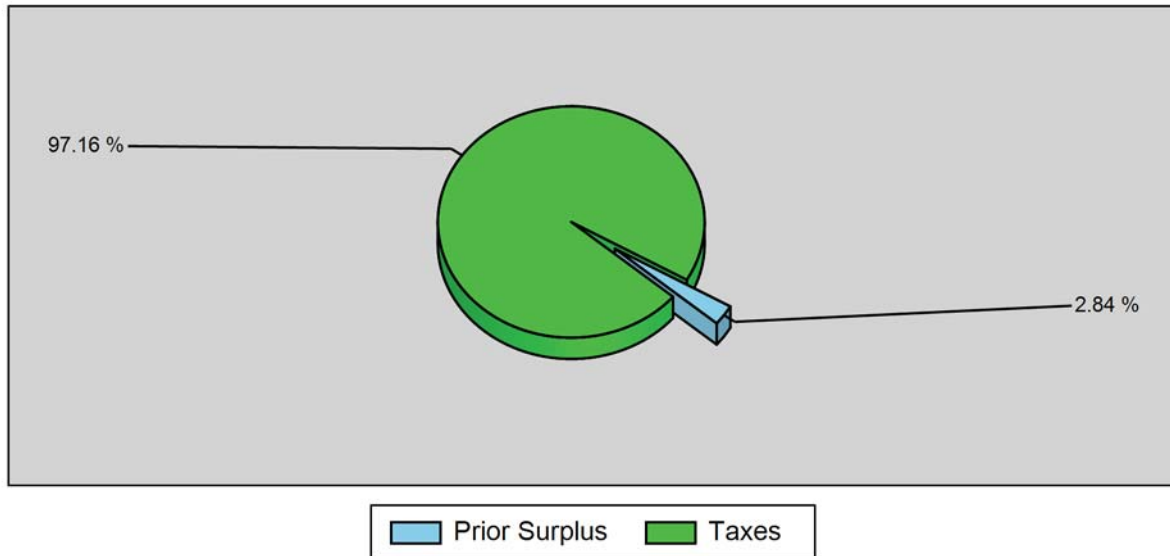
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(5,000)	3,000	8,000
Taxes	108,000	102,525	(5,475)
<b>Total Revenues:</b>	<b>103,000</b>	<b>105,525</b>	<b>2,525</b>
<b>Expenditures</b>			
Administration	500	525	25
Contracts and Agreements	100,000	105,000	5,000
Legal	2,500	0	(2,500)
<b>Total Expenditures:</b>	<b>103,000</b>	<b>105,525</b>	<b>2,525</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	3,000	2,000	1,000	0	0
Taxes	102,525	103,534	104,543	105,553	105,563
<b>Total Revenues:</b>	<b>105,525</b>	<b>105,534</b>	<b>105,543</b>	<b>105,553</b>	<b>105,563</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contracts and Agreements	105,000	105,000	105,000	105,000	105,000
<b>Total Expenditures:</b>	<b>105,525</b>	<b>105,534</b>	<b>105,543</b>	<b>105,553</b>	<b>105,563</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED D - E - F	\$18,622	\$24,156	-\$5,534	
NOISE BYLAWS AREAS D & F	\$5,877	\$5,531	\$346	
SEPTAGE DISPOSAL SERVICE	\$12,745	\$18,625	-\$5,880	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
CAMPBELL MOUNTAIN LANDFILL	\$3,001,531	\$3,150,000		no proposed fee increases
RECYCLING GARBAGE D/E/F	\$385,990	\$382,800		no proposed fee increases



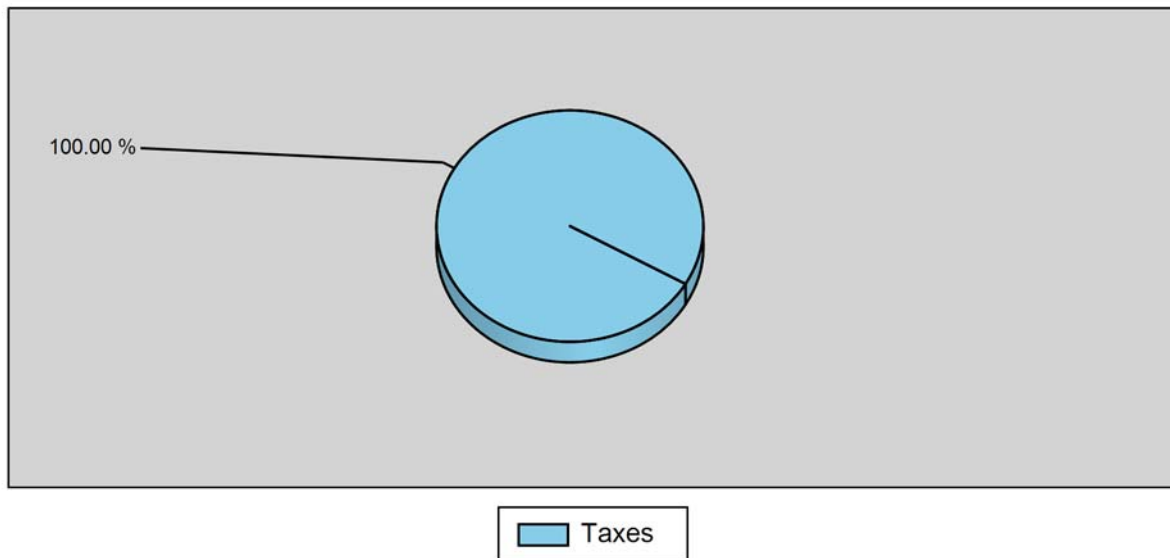
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,531	5,877	346
<b>Total Revenues:</b>	<b>5,531</b>	<b>5,877</b>	<b>346</b>
<b>Expenditures</b>			
Operations	5,531	5,877	346
<b>Total Expenditures:</b>	<b>5,531</b>	<b>5,877</b>	<b>346</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREAS D & F

Dept Number: 2700

Service Participants: Electoral Area D and F



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Taxes	5,877	5,980	6,085	6,191	6,300
<b>Total Revenues:</b>	<b>5,877</b>	<b>5,980</b>	<b>6,085</b>	<b>6,191</b>	<b>6,300</b>
<b>Expenditures</b>					
Operations	5,877	5,980	6,085	6,191	6,299
<b>Total Expenditures:</b>	<b>5,877</b>	<b>5,980</b>	<b>6,085</b>	<b>6,191</b>	<b>6,299</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>

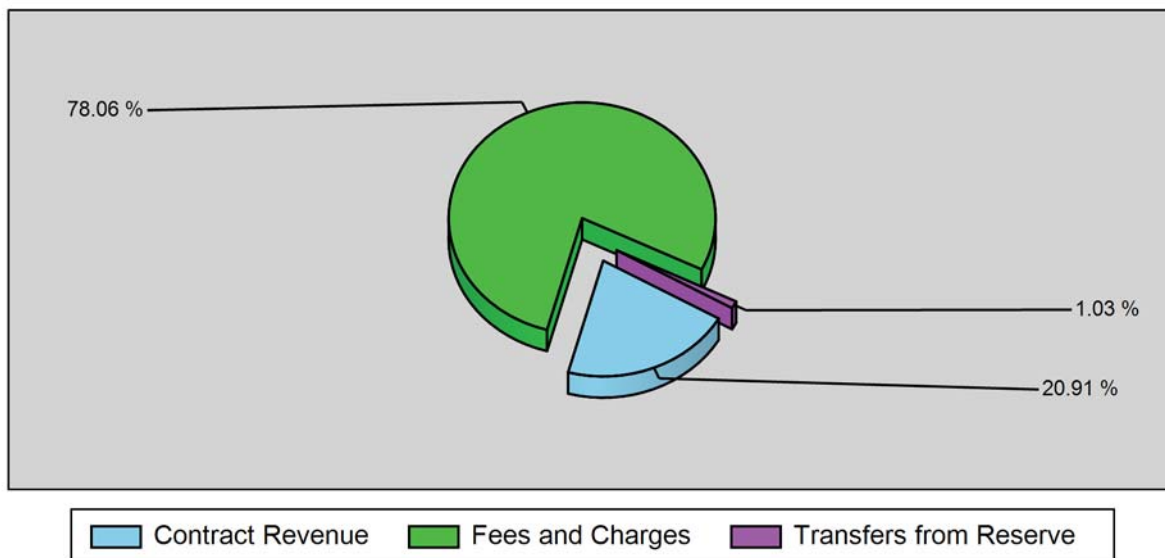
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	99,862	103,620	3,758
Fees and Charges	383,700	386,889	3,189
Transfers from Reserve	0	5,094	5,094
<b>Total Revenues:</b>	<b>483,562</b>	<b>495,603</b>	<b>12,041</b>
<b>Expenditures</b>			
Administration	23,440	23,174	(266)
Advertising	7,750	7,750	0
Contracts and Agreements	329,945	329,265	(680)
Insurance	2,056	2,223	167
Legal	560	560	0
Operations	72,000	93,569	21,569
Supplies	755	755	0
Transfers	17,237	3,900	(13,337)
Travel	5,360	5,360	0
Wages and benefits	24,459	29,047	4,588
<b>Total Expenditures:</b>	<b>483,562</b>	<b>495,603</b>	<b>12,041</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	103,620	103,620	103,620	103,620	103,620
Fees and Charges	386,889	413,510	413,509	413,508	440,128
Transfers from Reserve	5,094	0	591	12,094	0
<b>Total Revenues:</b>	<b>495,603</b>	<b>517,130</b>	<b>517,720</b>	<b>529,222</b>	<b>543,748</b>
<b>Expenditures</b>					
Administration	23,174	23,580	23,992	24,412	24,839
Advertising	7,750	7,845	7,845	7,845	7,845
Contracts and Agreements	329,265	339,142	349,317	359,796	370,589
Insurance	2,223	2,139	2,182	2,225	2,225
Legal	560	567	570	570	570
Operations	93,569	93,569	93,569	93,569	93,569
Supplies	755	764	770	770	770
Transfers	3,900	14,554	3,948	3,948	7,243
Travel	5,360	5,426	5,500	5,500	5,500
Wages and benefits	29,047	29,544	30,027	30,587	30,598
<b>Total Expenditures:</b>	<b>495,603</b>	<b>517,130</b>	<b>517,720</b>	<b>529,222</b>	<b>543,748</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

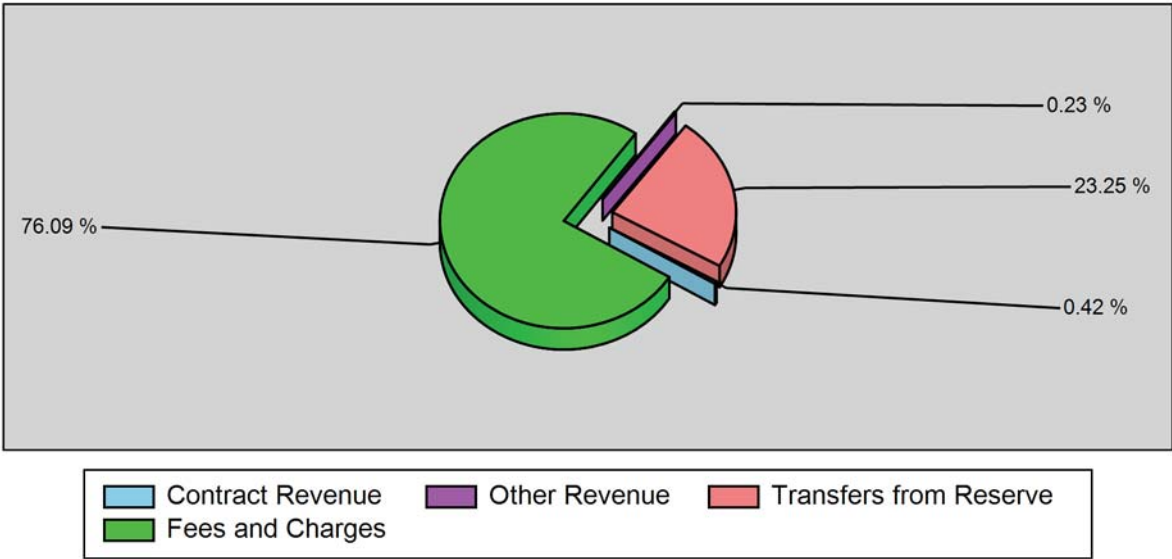
**FIVE YEAR FINANCIAL PLAN**

**2016 - 2020**

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
Dept Number: 3500  
Service Participants: Specified Service Area W715 LSA #35



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
Dept Number: 3500  
Service Participants: Specified Service Area W715 LSA #35



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,440,000	3,241,531	(198,469)
Other Revenue	10,000	10,000	0
Transfers from Reserve	117,715	990,378	872,663
<b>Total Revenues:</b>	<b>3,585,715</b>	<b>4,259,909</b>	<b>674,194</b>
<b>Expenditures</b>			
Administration	83,814	83,738	(76)
Advertising	20,850	20,850	0
Capital and Equipment	500,000	970,000	470,000
Consultants	100,000	250,000	150,000
Contracts and Agreements	1,654,000	1,680,000	26,000
Insurance	27,894	30,118	2,224
Legal	500	5,000	4,500
Operations	259,345	267,345	8,000
Supplies	200	200	0
Transfers	400,299	400,299	0
Travel	17,295	17,183	(112)
Utilities	25,000	26,000	1,000
Wages and benefits	496,518	509,176	12,658
<b>Total Expenditures:</b>	<b>3,585,715</b>	<b>4,259,909</b>	<b>674,194</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)

Dept Number: 3500

Service Participants: Specified Service Area W715 LSA #35



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	18,000	18,000	18,000	18,000	18,000
Fees and Charges	3,241,531	3,241,556	3,251,590	3,261,612	3,289,337
Other Revenue	10,000	10,000	10,000	10,000	10,000
Transfers from Reserve	990,378	492,384	476,692	503,319	257,530
<b>Total Revenues:</b>	<b>4,259,909</b>	<b>3,761,940</b>	<b>3,756,282</b>	<b>3,792,931</b>	<b>3,574,867</b>
<b>Expenditures</b>					
Administration	83,738	85,204	86,695	88,212	89,755
Advertising	20,850	20,850	20,850	20,850	20,850
Capital and Equipment	970,000	600,000	500,000	500,000	250,000
Consultants	250,000	86,000	88,000	80,000	80,000
Contracts and Agreements	1,680,000	1,699,000	1,719,000	1,738,000	1,757,000
Insurance	30,118	29,021	29,602	30,193	30,219
Legal	5,000	500	500	500	500
Operations	267,345	278,845	289,345	301,845	311,345
Supplies	200	200	200	200	200
Transfers	400,299	400,299	450,299	450,299	450,299
Travel	17,183	17,388	17,436	17,485	17,503
Utilities	26,000	27,000	28,000	29,000	30,000
Wages and benefits	509,176	517,633	526,355	536,347	537,196
<b>Total Expenditures:</b>	<b>4,259,909</b>	<b>3,761,940</b>	<b>3,756,282</b>	<b>3,792,931</b>	<b>3,574,867</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEPTAGE DISPOSAL SERVICE

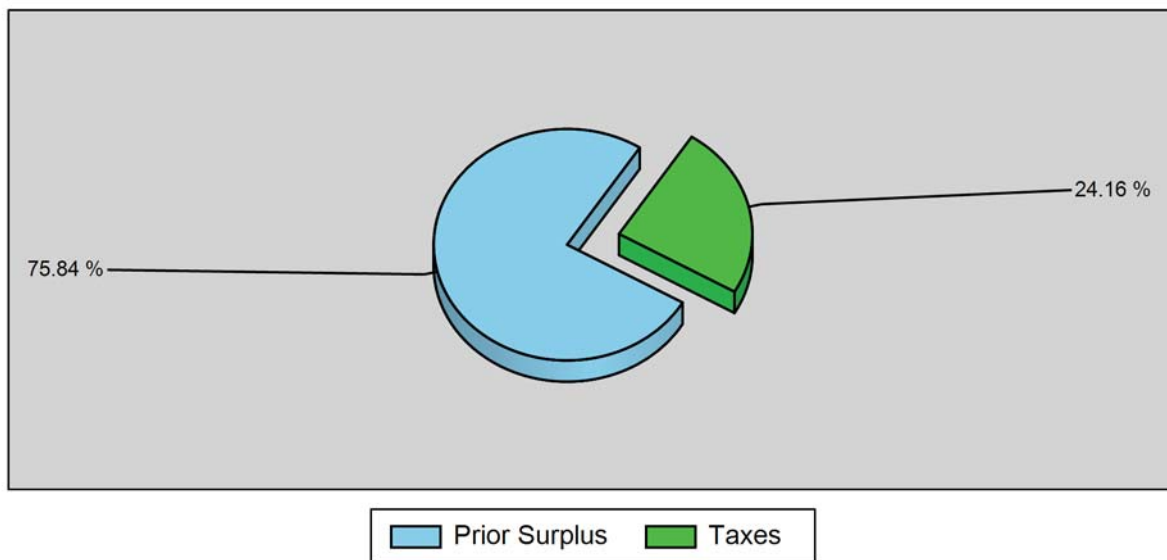
Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	40,000	40,000
Taxes	18,625	12,745	(5,880)
<b>Total Revenues:</b>	<b>18,625</b>	<b>52,745</b>	<b>34,120</b>
<b>Expenditures</b>			
Administration	625	745	120
Contracts and Agreements	18,000	12,000	(6,000)
Transfers	0	40,000	40,000
<b>Total Expenditures:</b>	<b>18,625</b>	<b>52,745</b>	<b>34,120</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	40,000	0	0	0	0
Taxes	12,745	12,758	12,771	12,784	12,798
<b>Total Revenues:</b>	<b>52,745</b>	<b>12,758</b>	<b>12,771</b>	<b>12,784</b>	<b>12,798</b>
<b>Expenditures</b>					
Administration	745	758	771	784	798
Contracts and Agreements	12,000	12,000	12,000	12,000	12,000
Transfers	40,000	0	0	0	0
<b>Total Expenditures:</b>	<b>52,745</b>	<b>12,758</b>	<b>12,771</b>	<b>12,784</b>	<b>12,798</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “A”

• Area A Requisition		140
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# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

ELECTORAL AREA A (OSOYOOS RURAL)		2016	2015	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 3,858	\$ 3,884	\$ (27)
911 EMERGENCY CALL SYSTEM - Impr. Only		15,999	12,712	3,286
EMERGENCY PLANNING		4,583	4,673	(90)
GENERAL GOVERNMENT		34,484	41,927	(7,443)
ELECTORAL AREA ADMINISTRATION		101,379	91,939	9,440
BUILDING INSPECTION		31,344	37,227	(5,883)
ELECTORAL AREA PLANNING		84,936	86,637	(1,701)
DESTRUCTION OF PESTS		223	226	(3)
NUISANCE CONTROL		694	726	(32)
ANIMAL CONTROL		12,258	13,478	(1,221)
MOSQUITO CONTROL - Impr. Only		9,026	8,552	474
NOXIOUS WEEDS		917	583	334
SUBDIVISION SERVICING		8,256	6,760	1,496
ILLEGAL DUMPING		277	230	46
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,394	1,900	494
REGIONAL TRAILS		6,925	3,887	3,038
<b>Subtotal</b>		<b>317,550</b>	<b>315,341</b>	<b>2,209</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		116,912	114,375	2,537
<b>Regional Director determines budget</b>				
RURAL PROJECTS		11,661	18,168	(6,507)
MUSEUM LAND AND BUILDING (DEBT SERVICING)		18,355	18,355	-
MUSEUM SERVICE		15,200	14,600	600
GRANT IN AID		3,500	3,500	-
ECONOMIC DEVELOPMENT		12,485	12,165	320
RECREATION SERVICES - TOWN OF OSOYOOS		69,525	69,000	525
COMMUNITY PARKS		23,468	27,400	(3,932)
HERITAGE CONSERVATION		2,720	2,666	54
CEMETERY		1,000	1,000	-
<b>Subtotal</b>		<b>157,913</b>	<b>166,853</b>	<b>(8,940)</b>
<b>SUBTOTAL</b>		<b>592,375</b>	<b>596,570</b>	<b>(4,195)</b>
<b>Services</b>				
REFUSE DISPOSAL		3,000	4,000	(1,000)
OKANAGAN REGIONAL LIBRARY		93,720	97,619	(3,899)
STERILE INSECT RELEASE		55,079	55,427	(348)
OBWB - Defined Area A/D (1/2 of Req)		15,557	15,650	(93)
<b>Subtotal</b>		<b>167,357</b>	<b>172,696</b>	<b>(5,339)</b>
<b>TOTAL</b>		<b>\$ 759,732</b>	<b>\$ 769,266</b>	<b>\$ (9,534)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.49</b>	<b>\$ 1.54</b>	<b>\$ (0.05)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 507.94</b>	<b>\$ 520.90</b>	<b>\$ (12.96)</b>
<b>Service Areas</b>				
ANARCHIST MTN. FIRE		198,743	193,312	5,431
NORTHWEST SEWER		15,600	21,725	(6,125)

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA A	\$974,075	\$984,303	-\$9,534	(excluding Fire and Sewer)**
REGIONAL SERVICES	\$140,766	\$141,600	-\$834	See Regional Services Summary
RURAL SERVICES	\$343,861	\$345,103	-\$1,243	See Rural Services Summary
SHARED SERVICES	\$135,266	\$132,730	\$2,537	See Shared Services Summary Changes
AREA A COMMUNITY PARKS CEMETERY - ELECTORAL AREA A	\$23,468 \$1,000	\$27,400 \$1,000	-\$3,932 \$0	
ECONOMIC DEVELOPMENT - AREA A	\$12,485	\$12,165	\$320	
GRANT-IN-AID AREA A	\$3,500	\$3,500	\$0	
MUSEUM - AREA A	\$15,200	\$14,600	\$600	
RECREATION COMMISSION - AREA A	\$69,525	\$69,000	\$525	
ELECTORAL AREA A - RURAL PROJECTS	\$11,661	\$18,168	-\$6,507	increased prior surplus \$5K
REFUSE DISPOSAL - A	\$3,000	\$4,000	-\$1,000	
FIRE PROTECTION - ANARCHIST MOUNTAIN	\$198,743	\$193,312	\$5,431	Fire Master Plan \$2,700
OSOYOOS SEWER PROJECT - AREA A	\$15,600	\$21,725	-\$6,125	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYLCING/GARBAGE	\$110,123	\$101,315	\$8,808	no proposed fee increases; 2015 actuals \$111,712 budget adjusted

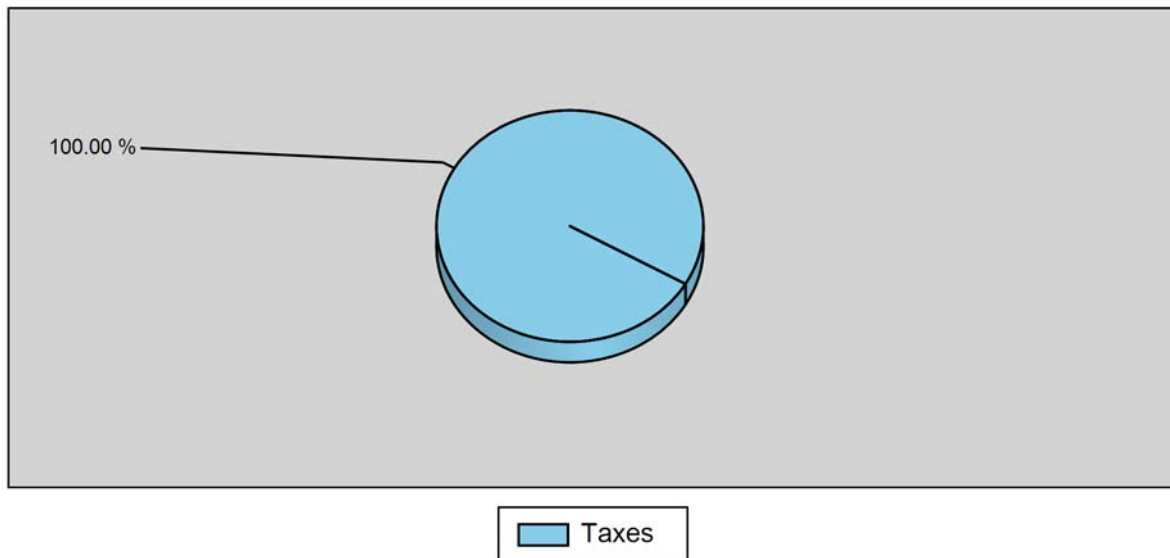
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A



Revenues By GL Category



Notes:

Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA A  
Dept Number: 8800  
Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>					
Contracts and Agreements	1,000	1,000	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

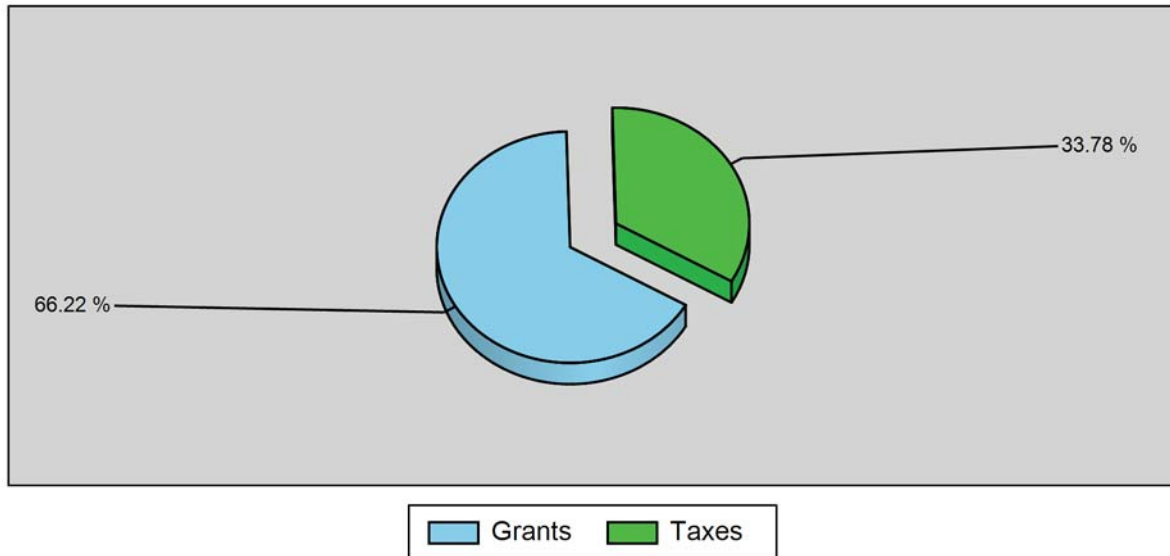
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA A  
Dept Number: 7870  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	50,000	46,000	(4,000)
Prior Surplus	(5,000)	0	5,000
Taxes	27,400	23,468	(3,932)
<b>Total Revenues:</b>	<b>72,400</b>	<b>69,468</b>	<b>(2,932)</b>
<b>Expenditures</b>			
Administration	0	896	896
Capital and Equipment	2,800	3,000	200
Contingency	1,000	1,000	0
Contracts and Agreements	5,600	5,600	0
Grant Expense	50,000	46,000	(4,000)
Operations	1,000	1,000	0
Wages and benefits	12,000	11,972	(28)
<b>Total Expenditures:</b>	<b>72,400</b>	<b>69,468</b>	<b>(2,932)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	46,000	0	0	0	0
Prior Surplus	0	0	0	0	0
Taxes	23,468	23,257	23,652	24,074	24,691
<b>Total Revenues:</b>	<b>69,468</b>	<b>23,257</b>	<b>23,652</b>	<b>24,074</b>	<b>24,691</b>
<b>Expenditures</b>					
Administration	896	912	928	944	961
Capital and Equipment	3,000	3,200	3,400	3,600	3,600
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	5,600	5,000	5,000	5,000	5,600
Grant Expense	46,000	0	0	0	0
Operations	1,000	1,000	1,000	1,000	1,000
Wages and benefits	11,972	12,145	12,324	12,530	12,530
<b>Total Expenditures:</b>	<b>69,468</b>	<b>23,257</b>	<b>23,652</b>	<b>24,074</b>	<b>24,691</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



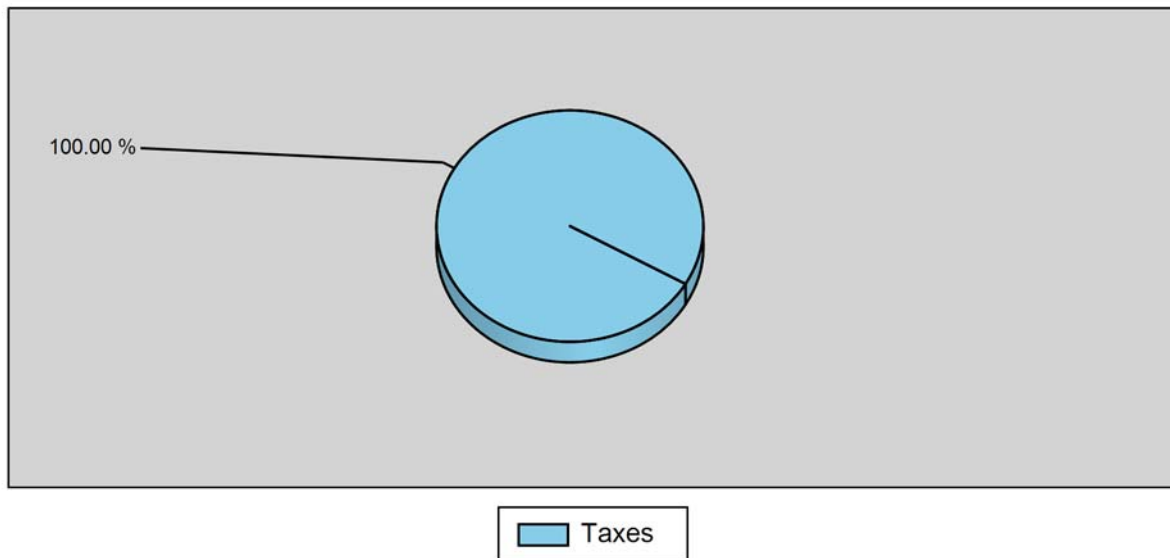
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	320	0	(320)
Taxes	12,165	12,485	320
<b>Total Revenues:</b>	<b>12,485</b>	<b>12,485</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	12,485	12,485	0
<b>Total Expenditures:</b>	<b>12,485</b>	<b>12,485</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA A  
Dept Number: 9300  
Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	12,485	12,485	12,485	12,485	12,485
<b>Total Revenues:</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>
<b>Expenditures</b>					
Grant in Aid	12,485	12,485	12,485	12,485	12,485
<b>Total Expenditures:</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>	<b>12,485</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

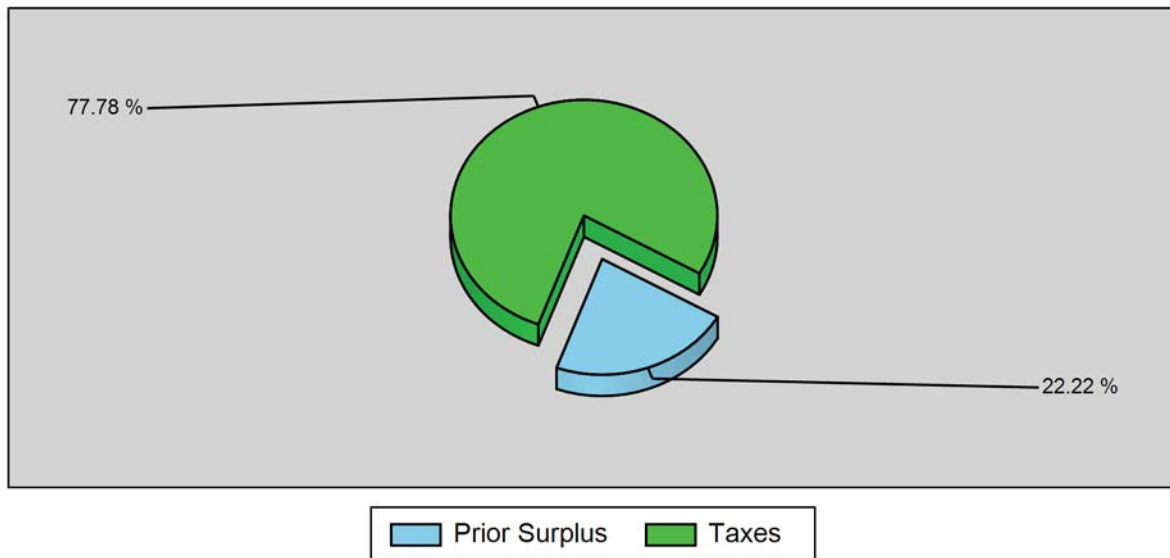
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,000	1,000	0
Taxes	3,500	3,500	0
<b>Total Revenues:</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	4,500	4,500	0
<b>Total Expenditures:</b>	<b>4,500</b>	<b>4,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA A  
Dept Number: 7990  
Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	1,000	1,000	1,000	1,000	1,000
Taxes	3,500	3,500	3,500	3,500	3,500
<b>Total Revenues:</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>
<b>Expenditures</b>					
Grant in Aid	4,500	4,500	4,500	4,500	4,500
<b>Total Expenditures:</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>	<b>4,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

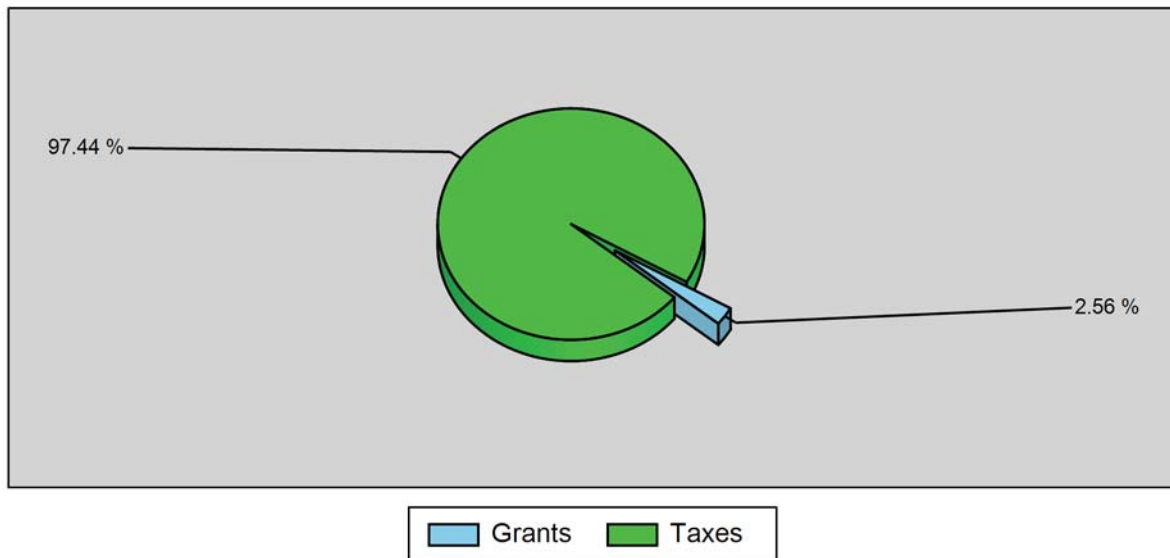
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	400	400	0
Taxes	14,600	15,200	600
<b>Total Revenues:</b>	<b>15,000</b>	<b>15,600</b>	<b>600</b>
<b>Expenditures</b>			
Administration	0	600	600
Contracts and Agreements	15,000	15,000	0
<b>Total Expenditures:</b>	<b>15,000</b>	<b>15,600</b>	<b>600</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM AREA A  
Dept Number: 7860  
Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Grants	400	400	400	400	400
Taxes	15,200	15,211	15,222	15,233	15,244
<b>Total Revenues:</b>	<b>15,600</b>	<b>15,611</b>	<b>15,622</b>	<b>15,633</b>	<b>15,644</b>
<b>Expenditures</b>					
Administration	600	611	622	633	644
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>15,600</b>	<b>15,611</b>	<b>15,622</b>	<b>15,633</b>	<b>15,644</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

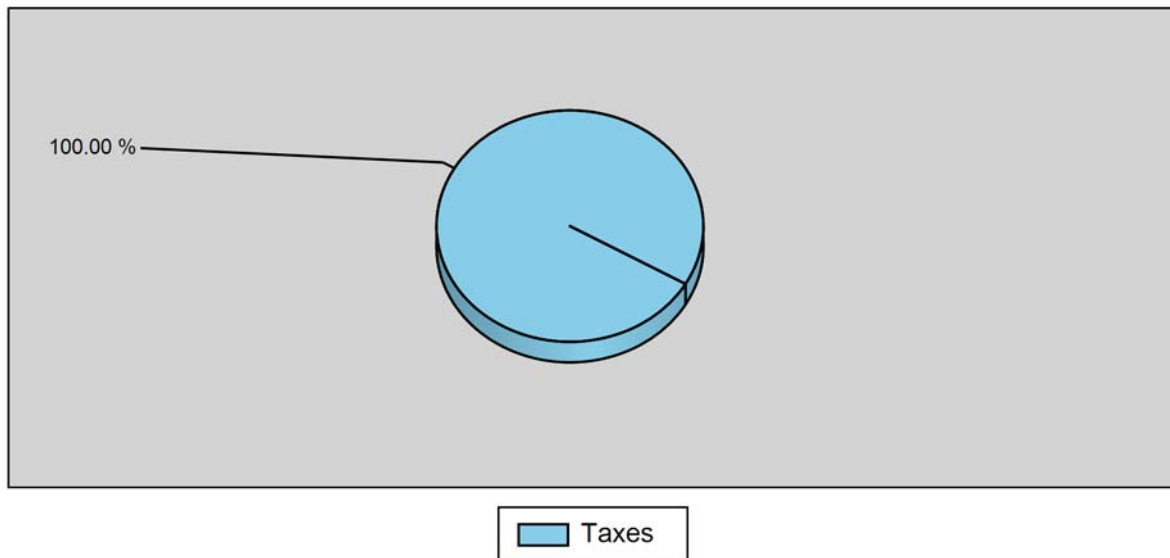
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	69,000	69,525	525
<b>Total Revenues:</b>	<b>69,000</b>	<b>69,525</b>	<b>525</b>
<b>Expenditures</b>			
Administration	0	525	525
Contracts and Agreements	69,000	69,000	0
<b>Total Expenditures:</b>	<b>69,000</b>	<b>69,525</b>	<b>525</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Taxes	69,525	69,534	69,543	69,553	69,563
<b>Total Revenues:</b>	<b>69,525</b>	<b>69,534</b>	<b>69,543</b>	<b>69,553</b>	<b>69,563</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contracts and Agreements	69,000	69,000	69,000	69,000	69,000
<b>Total Expenditures:</b>	<b>69,525</b>	<b>69,534</b>	<b>69,543</b>	<b>69,553</b>	<b>69,563</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



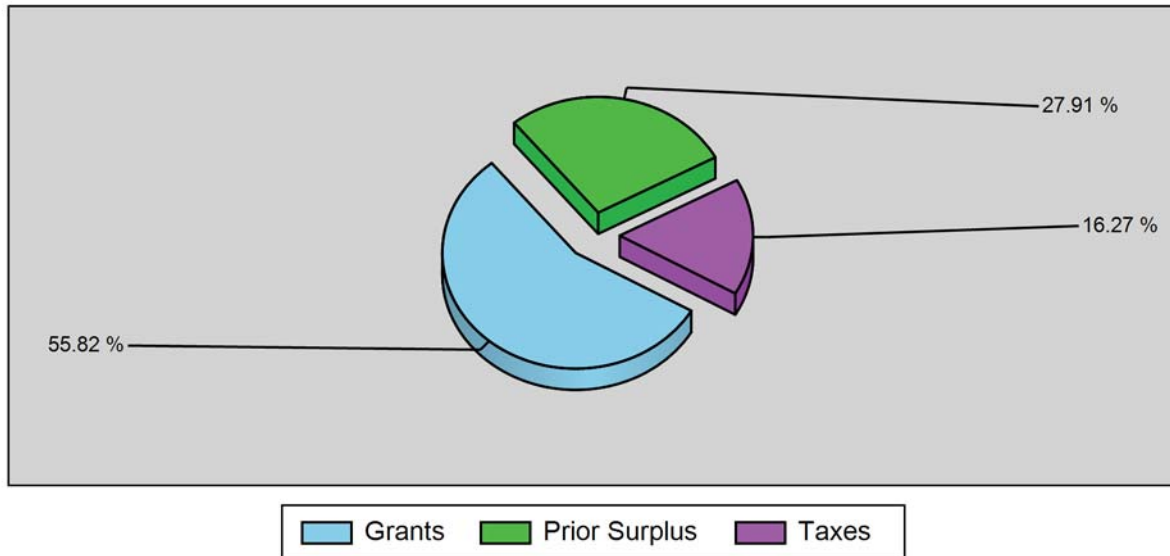
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA A  
Dept Number: 0310  
Service Participants: Electoral Area A



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	40,000	40,000
Prior Surplus	15,000	20,000	5,000
Taxes	18,168	11,661	(6,507)
<b>Total Revenues:</b>	<b>33,168</b>	<b>71,661</b>	<b>38,493</b>
<b>Expenditures</b>			
Administration	992	1,141	149
Contingency	15,000	15,000	0
Grant Expense	0	40,000	40,000
Projects	5,420	5,520	100
Travel	6,000	6,000	0
Wages and benefits	5,756	4,000	(1,756)
<b>Total Expenditures:</b>	<b>33,168</b>	<b>71,661</b>	<b>38,493</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

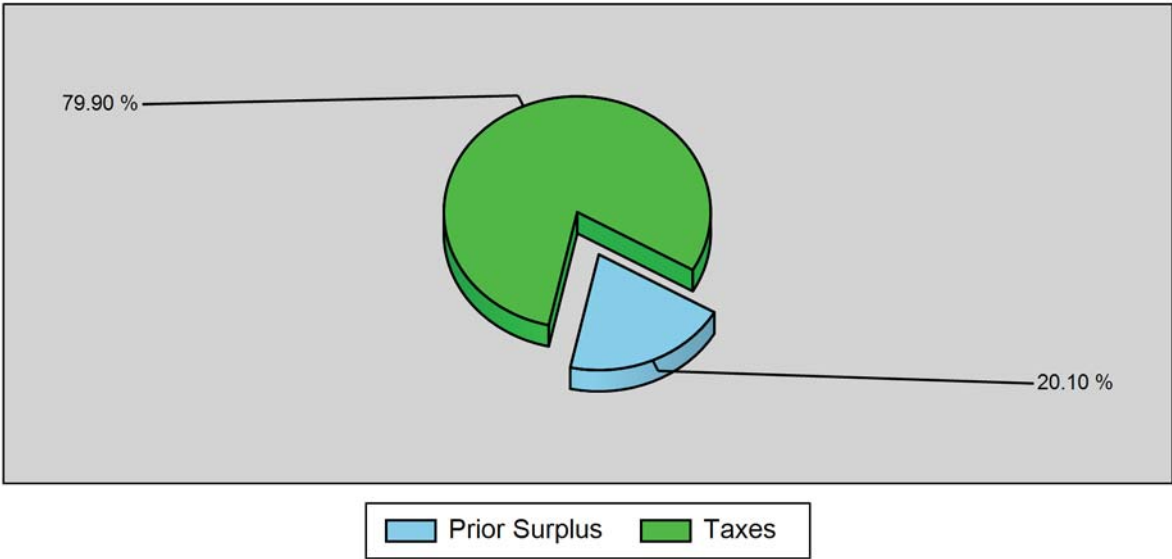
Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	40,000	0	0	0	0
Prior Surplus	20,000	15,000	10,000	10,000	10,000
Taxes	11,661	11,854	17,050	17,260	17,347
<b>Total Revenues:</b>	<b>71,661</b>	<b>26,854</b>	<b>27,050</b>	<b>27,260</b>	<b>27,347</b>
<b>Expenditures</b>					
Administration	1,141	1,161	1,181	1,202	1,223
Contingency	15,000	10,000	10,000	10,000	10,000
Grant Expense	40,000	0	0	0	0
Projects	5,520	5,623	5,727	5,834	5,900
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	4,000	4,070	4,142	4,224	4,224
<b>Total Expenditures:</b>	<b>71,661</b>	<b>26,854</b>	<b>27,050</b>	<b>27,260</b>	<b>27,347</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Other Revenue	3,811	0	(3,811)
Prior Surplus	0	50,000	50,000
Taxes	193,312	198,743	5,431
<b>Total Revenues:</b>	<b>197,123</b>	<b>248,743</b>	<b>51,620</b>
<b>Expenditures</b>			
Administration	7,188	8,272	1,084
Capital and Equipment	8,500	21,200	12,700
Financing	57,411	23,438	(33,973)
Insurance	11,994	11,895	(99)
Legal	1,500	0	(1,500)
Maintenance and Repairs	14,700	15,700	1,000
Operations	7,176	8,300	1,124
Other Expense	3,811	2,695	(1,116)
Supplies	5,000	5,000	0
Transfers	4,000	61,900	57,900
Travel	7,808	7,808	0
Utilities	7,535	7,535	0
Wages and benefits	60,500	75,000	14,500
<b>Total Expenditures:</b>	<b>197,123</b>	<b>248,743</b>	<b>51,620</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE ANARCHIST MOUNTAIN

Dept Number: 1800

Service Participants: Defined Service Area V714



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Other Revenue	0	0	0	0	0
Prior Surplus	50,000	0	0	0	0
Taxes	198,743	207,136	211,113	211,890	213,066
<b>Total Revenues:</b>	<b>248,743</b>	<b>207,136</b>	<b>211,113</b>	<b>211,890</b>	<b>213,066</b>
<b>Expenditures</b>					
Administration	8,272	8,417	8,564	8,714	8,867
Capital and Equipment	21,200	15,300	13,400	13,476	13,554
Financing	23,438	22,209	22,209	22,209	22,209
Insurance	11,895	12,478	12,728	12,983	13,243
Legal	0	0	0	0	0
Maintenance and Repairs	15,700	16,000	16,200	16,139	16,462
Operations	8,300	8,300	8,300	8,300	8,300
Other Expense	2,695	0	0	0	0
Supplies	5,000	5,000	5,032	5,073	5,114
Transfers	61,900	23,900	23,900	23,900	23,900
Travel	7,808	7,904	8,030	8,191	8,355
Utilities	7,535	7,628	7,750	7,905	8,063
Wages and benefits	75,000	80,000	85,000	85,000	85,000
<b>Total Expenditures:</b>	<b>248,743</b>	<b>207,136</b>	<b>211,113</b>	<b>211,890</b>	<b>213,067</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

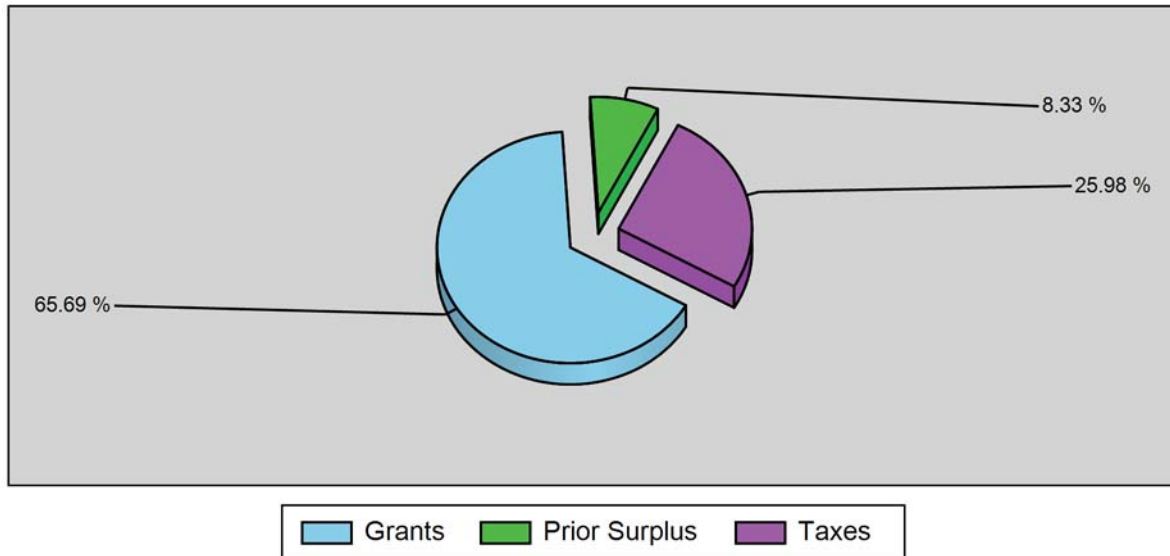
Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	42,750	39,438	(3,312)
Prior Surplus	(19,159)	5,000	24,159
Taxes	21,725	15,600	(6,125)
<b>Total Revenues:</b>	<b>45,316</b>	<b>60,038</b>	<b>14,722</b>
<b>Expenditures</b>			
Administration	1,000	1,005	5
Financing	44,316	44,316	0
Transfers	0	14,717	14,717
<b>Total Expenditures:</b>	<b>45,316</b>	<b>60,038</b>	<b>14,722</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OSOYOOS SEWER PROJECT AREA A

Dept Number: 3810

Service Participants: Specified Service Area P714 SRVA #47



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	15,600	15,600	15,601	15,600	15,601
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>
<b>Expenditures</b>					
Administration	1,005	1,023	1,041	1,059	1,078
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	14,717	14,699	14,682	14,663	14,645
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

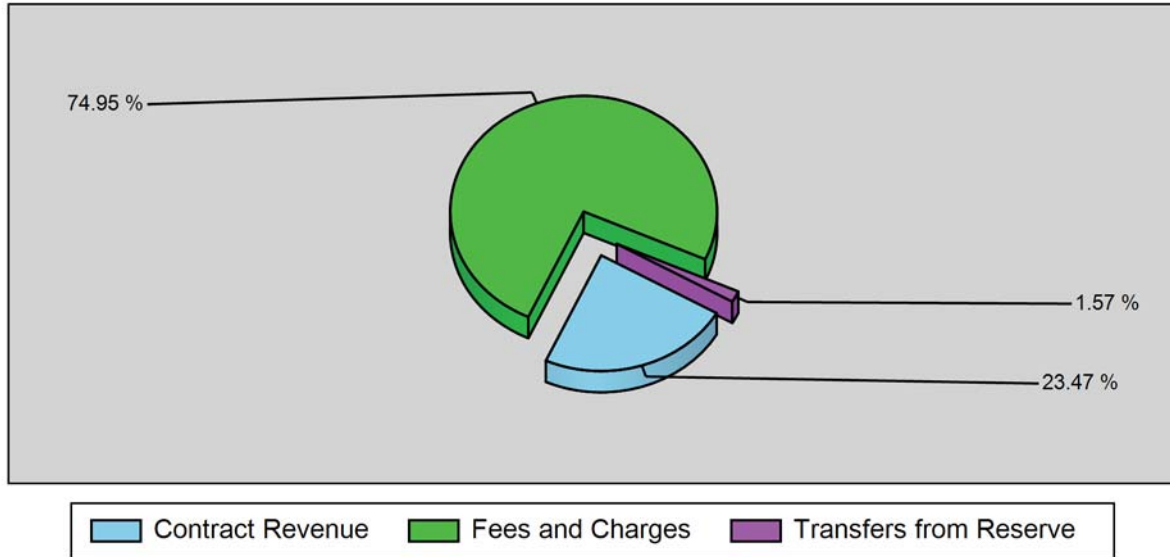
Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	34,579	34,579	0
Fees and Charges	101,615	110,423	8,808
Transfers from Reserve	0	2,320	2,320
<b>Total Revenues:</b>	<b>136,194</b>	<b>147,322</b>	<b>11,128</b>
<b>Expenditures</b>			
Administration	7,811	7,722	(89)
Advertising	2,530	2,530	0
Contracts and Agreements	84,390	87,454	3,064
Insurance	771	834	63
Legal	180	180	0
Operations	26,780	34,124	7,344
Supplies	245	245	0
Transfers	2,394	1,270	(1,124)
Travel	1,750	1,750	0
Wages and benefits	9,343	11,213	1,870
<b>Total Expenditures:</b>	<b>136,194</b>	<b>147,322</b>	<b>11,128</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	34,579	34,579	34,579	34,579	34,579
Fees and Charges	110,423	113,298	122,270	122,265	122,237
Transfers from Reserve	2,320	2,446	0	0	2,757
<b>Total Revenues:</b>	<b>147,322</b>	<b>150,323</b>	<b>156,849</b>	<b>156,844</b>	<b>159,573</b>
<b>Expenditures</b>					
Administration	7,722	7,857	7,994	8,134	8,276
Advertising	2,530	2,561	2,600	2,600	2,600
Contracts and Agreements	87,454	90,078	92,780	95,564	98,431
Insurance	834	802	818	835	835
Legal	180	185	185	185	185
Operations	34,124	34,124	34,124	34,124	34,124
Supplies	245	230	230	230	230
Transfers	1,270	1,286	4,730	1,566	1,286
Travel	1,750	1,800	1,800	1,800	1,800
Wages and benefits	11,213	11,400	11,588	11,806	11,806
<b>Total Expenditures:</b>	<b>147,322</b>	<b>150,323</b>	<b>156,849</b>	<b>156,844</b>	<b>159,573</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

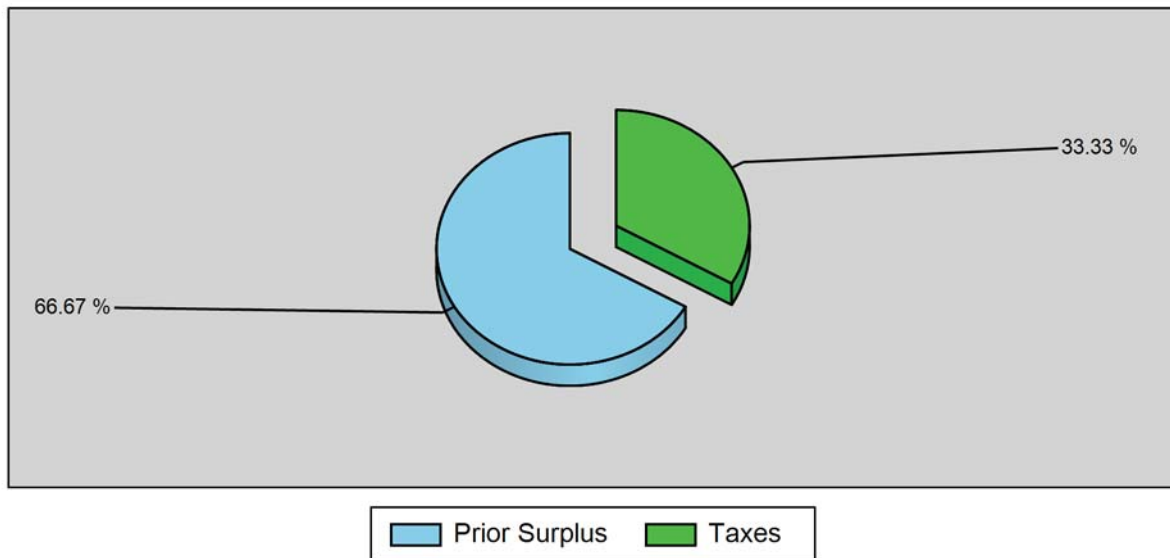
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,500	6,000	(1,500)
Taxes	4,000	3,000	(1,000)
<b>Total Revenues:</b>	<b>11,500</b>	<b>9,000</b>	<b>(2,500)</b>
<b>Expenditures</b>			
Administration	500	525	25
Contingency	2,000	2,000	0
Operations	9,000	4,000	(5,000)
Transfers	0	2,475	2,475
<b>Total Expenditures:</b>	<b>11,500</b>	<b>9,000</b>	<b>(2,500)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA A  
Dept Number: 3200  
Service Participants: Specified Service Area E714



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	3,000	3,000	2,999	3,000	3,000
<b>Total Revenues:</b>	<b>9,000</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contingency	2,000	2,000	2,000	2,000	2,000
Operations	4,000	4,000	4,000	4,000	4,000
Transfers	2,475	2,466	2,456	2,447	2,437
<b>Total Expenditures:</b>	<b>9,000</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “B”

• Area B Requisition		166
• Summary Information		167
• Area B Community Parks	7580	168 - 169
• Grant in Aid Area B	7930	170 -171
• Rural Projects Area B	0320	172 - 173
Specified Areas		
• Recycling/Garbage Pickup Area B	3530	174 - 175

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 1,083	\$ 1,040	\$ 43
911 EMERGENCY CALL SYSTEM - Impr. Only		6,977	5,494	1,483
EMERGENCY PLANNING		1,287	1,252	35
GENERAL GOVERNMENT		9,684	11,230	(1,546)
ELECTORAL AREA ADMINISTRATION		28,470	24,625	3,845
STERILE INSECT RELEASE		1,538	1,558	(20)
ELECTORAL AREA PLANNING		23,852	23,205	647
DESTRUCTION OF PESTS		63	61	2
NUISANCE CONTROL		195	194	1
ANIMAL CONTROL		3,442	3,610	(168)
NOXIOUS WEEDS		257	156	101
SUBDIVISION SERVICING		2,318	1,811	508
ILLEGAL DUMPING		78	62	16
REGIONAL TRAILS		1,945	1,041	904
<b>Subtotal</b>		<b>81,191</b>	<b>75,340</b>	<b>5,851</b>
<b><u>Village &amp; Regional Director determine budget</u></b>				
ECONOMIC DEVELOPMENT		1,629	-	1,629
REFUSE DISPOSAL - IMPR ONLY		64,417	60,584	3,833
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		24,084	29,652	(5,568)
SWIMMING POOL - IMPR ONLY		12,315	16,263	(3,948)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
<b>Subtotal</b>		<b>112,446</b>	<b>116,499</b>	<b>(4,054)</b>
<b><u>Regional Director determines budget</u></b>				
RURAL PROJECTS		14,307	5,904	8,403
GRANT IN AID		6,111	6,109	2
COMMUNITY PARKS		18,019	17,538	481
<b>Subtotal</b>		<b>38,437</b>	<b>29,551</b>	<b>8,886</b>
<b>SUBTOTAL</b>		<b>232,073</b>	<b>221,390</b>	<b>10,683</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION		107,714	92,850	14,863
OKANAGAN REGIONAL LIBRARY		26,319	26,147	172
STERILE INSECT RELEASE		119,191	125,543	(6,352)
MOSQUITO CONTROL Impr. Only		28,444	26,949	1,495
<b>Subtotal</b>		<b>281,668</b>	<b>271,490</b>	<b>10,178</b>
<b>TOTAL</b>		<b>\$ 513,741</b>	<b>\$ 492,880</b>	<b>\$ 20,861</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.93</b>	<b>\$ 2.90</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 584.68</b>	<b>\$ 537.42</b>	<b>\$ 47.25</b>

<b>TAX REQUISITION CHANGE</b>	<b>2016</b>	<b>2015</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>AREA B</b>	\$513,741	\$492,880	\$20,861	
REGIONAL SERVICES	\$142,236	\$147,571	-\$5,335	See Regional Services Summary
RURAL SERVICES	\$114,538	\$106,408	\$8,130	See Rural Services Summary
SHARED SERVICES	\$218,530	\$209,349	\$9,181	See Shared Services Summary
AREA B COMMUNITY PARKS	\$18,019	\$17,538	\$481	
GRANT-IN AID AREA B	\$6,111	\$6,109	\$2	
ELECTORAL AREA B - RURAL PROJECTS	\$14,307	\$5,904	\$8,403	Maintain library hours \$7,300

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBAGE AREA B	\$53,474	\$53,360	-\$114	no proposed fee increases

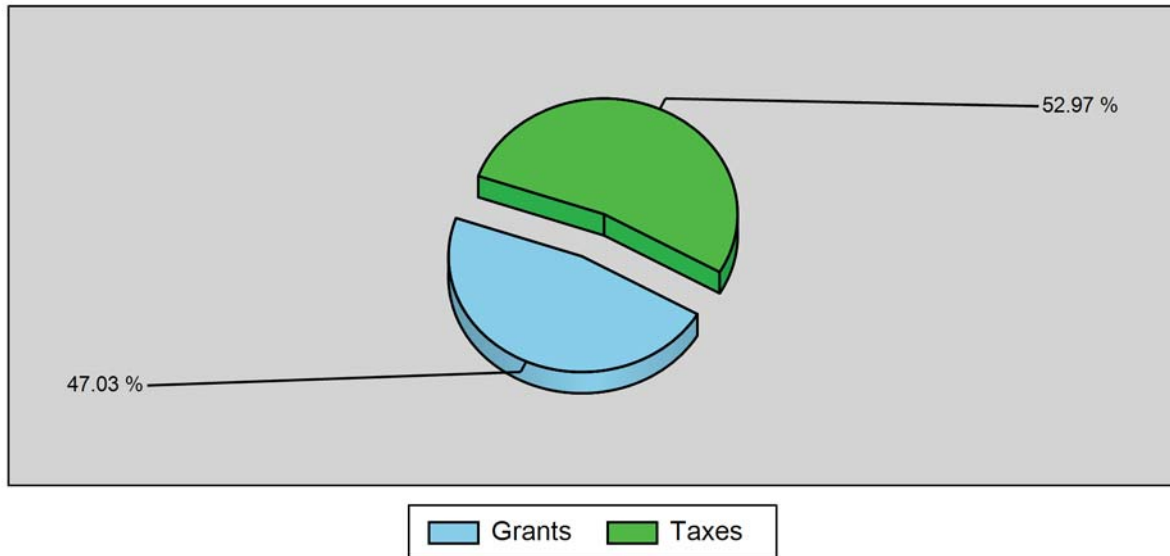
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA B  
Dept Number: 7580  
Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	16,000	16,000
Prior Surplus	300	0	(300)
Taxes	17,538	18,019	481
<b>Total Revenues:</b>	<b>17,838</b>	<b>34,019</b>	<b>16,181</b>
<b>Expenditures</b>			
Administration	483	555	72
Capital and Equipment	3,200	700	(2,500)
Contracts and Agreements	12,000	12,000	0
Grant Expense	0	16,000	16,000
Insurance	155	168	13
Supplies	0	1,900	1,900
Wages and benefits	2,000	2,696	696
<b>Total Expenditures:</b>	<b>17,838</b>	<b>34,019</b>	<b>16,181</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	16,000	0	0	0	0
Taxes	18,019	27,582	23,642	23,709	23,722
<b>Total Revenues:</b>	<b>34,019</b>	<b>27,582</b>	<b>23,642</b>	<b>23,709</b>	<b>23,722</b>
<b>Expenditures</b>					
Administration	555	565	575	585	595
Capital and Equipment	700	9,700	5,700	5,700	5,700
Contracts and Agreements	12,000	12,500	12,500	12,500	12,500
Grant Expense	16,000	0	0	0	0
Insurance	168	171	174	177	180
Supplies	1,900	1,900	1,900	1,900	1,900
Wages and benefits	2,696	2,746	2,793	2,847	2,847
<b>Total Expenditures:</b>	<b>34,019</b>	<b>27,582</b>	<b>23,642</b>	<b>23,709</b>	<b>23,722</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



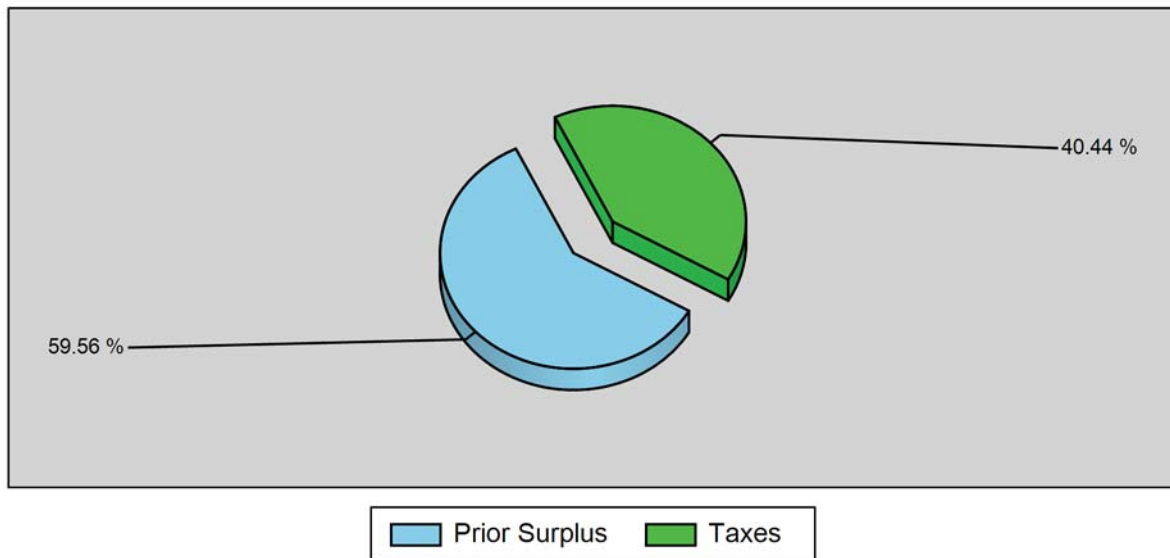
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	11,000	9,000	(2,000)
Taxes	6,109	6,111	2
<b>Total Revenues:</b>	<b>17,109</b>	<b>15,111</b>	<b>(1,998)</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	15,000	13,000	(2,000)
Insurance	109	111	2
<b>Total Expenditures:</b>	<b>17,109</b>	<b>15,111</b>	<b>(1,998)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	9,000	9,000	9,000	9,000	9,000
Taxes	6,111	6,113	6,116	6,118	6,120
<b>Total Revenues:</b>	<b>15,111</b>	<b>15,113</b>	<b>15,116</b>	<b>15,118</b>	<b>15,120</b>
<b>Expenditures</b>					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	13,000	13,000	13,000	13,000	13,000
Insurance	111	113	116	118	120
<b>Total Expenditures:</b>	<b>15,111</b>	<b>15,113</b>	<b>15,116</b>	<b>15,118</b>	<b>15,120</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

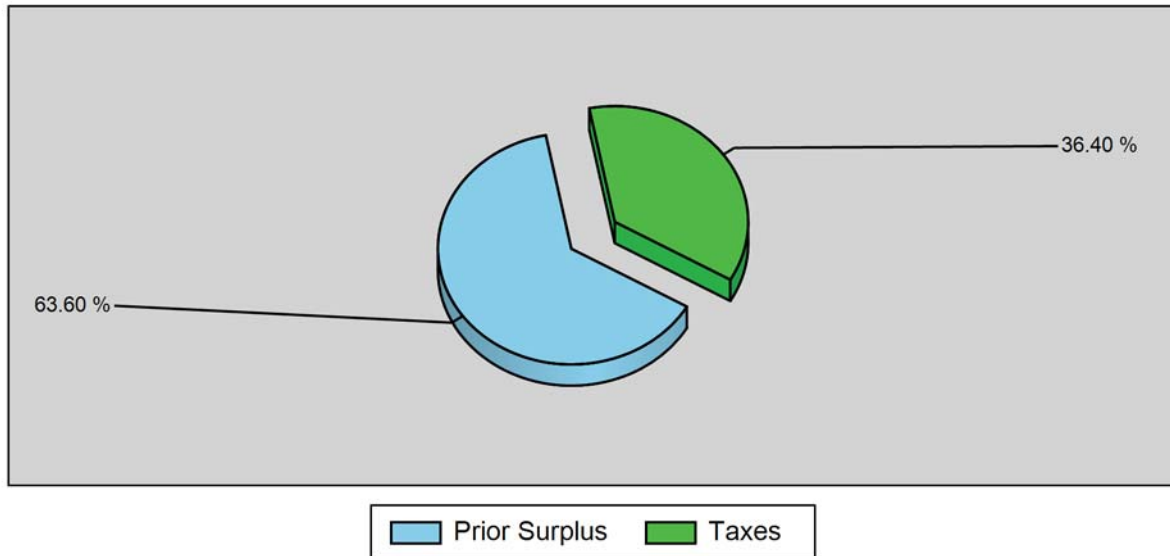
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	30,000	25,000	(5,000)
Taxes	5,904	14,307	8,403
<b>Total Revenues:</b>	<b>35,904</b>	<b>39,307</b>	<b>3,403</b>
<b>Expenditures</b>			
Administration	1,987	1,888	(99)
Advertising	500	500	0
Contingency	15,000	17,318	2,318
Travel	6,000	6,000	0
Wages and benefits	12,417	13,601	1,184
<b>Total Expenditures:</b>	<b>35,904</b>	<b>39,307</b>	<b>3,403</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	25,000	25,000	20,000	20,000	15,000
Taxes	14,307	14,579	19,856	20,171	25,373
<b>Total Revenues:</b>	<b>39,307</b>	<b>39,579</b>	<b>39,856</b>	<b>40,171</b>	<b>40,373</b>
<b>Expenditures</b>					
Administration	1,888	1,921	1,955	1,989	2,024
Advertising	500	500	500	500	500
Contingency	17,318	17,318	17,318	17,318	17,318
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,601	13,840	14,083	14,364	14,531
<b>Total Expenditures:</b>	<b>39,307</b>	<b>39,579</b>	<b>39,856</b>	<b>40,171</b>	<b>40,373</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

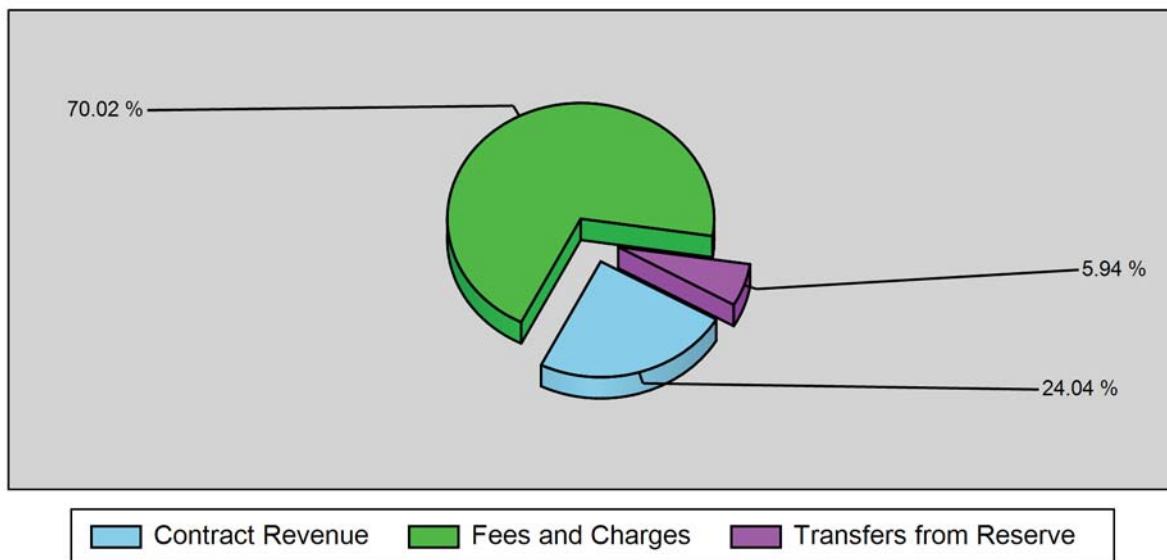
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,212	18,408	196
Fees and Charges	53,510	53,624	114
Transfers from Reserve	1,857	4,547	2,690
<b>Total Revenues:</b>	<b>73,579</b>	<b>76,579</b>	<b>3,000</b>
<b>Expenditures</b>			
Administration	4,208	4,158	(50)
Advertising	1,270	1,270	0
Contracts and Agreements	46,311	47,572	1,261
Insurance	386	417	31
Legal	100	100	0
Operations	13,000	15,594	2,594
Supplies	130	130	0
Transfers	2,809	630	(2,179)
Travel	880	880	0
Wages and benefits	4,485	5,828	1,343
<b>Total Expenditures:</b>	<b>73,579</b>	<b>76,579</b>	<b>3,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	18,408	18,408	18,408	18,408	18,408
Fees and Charges	53,624	61,878	61,865	66,541	66,525
Transfers from Reserve	4,547	0	0	0	0
<b>Total Revenues:</b>	<b>76,579</b>	<b>80,286</b>	<b>80,273</b>	<b>84,949</b>	<b>84,933</b>
<b>Expenditures</b>					
Administration	4,158	4,231	4,305	4,380	4,457
Advertising	1,270	1,286	1,290	1,290	1,290
Contracts and Agreements	47,572	48,998	50,469	51,983	53,543
Insurance	417	402	410	418	426
Legal	100	101	110	110	110
Operations	15,594	15,594	15,594	15,594	15,594
Supplies	130	132	140	140	140
Transfers	630	2,725	1,032	3,999	2,338
Travel	880	890	890	890	890
Wages and benefits	5,828	5,927	6,033	6,145	6,145
<b>Total Expenditures:</b>	<b>76,579</b>	<b>80,286</b>	<b>80,273</b>	<b>84,949</b>	<b>84,933</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## ELECTORAL AREA “C”

• Area C Requisition		177
• Summary Information		178
• Grant in Aid Area C	7940	179 – 180
• Noise Bylaws Area C	2720	181
• Rural Projects Area C	0330	182 -183
• Untidy/Unsightly Area C	2620	184
Specified Areas		
• Fire – Willowbrook	1500	185 - 186
• Gallagher Lake Sewer	3815	187 - 188
• Gallagher Lake Water	3975	189 - 190
• Recycling/Garbage Pickup Area C	3540	191 - 192
• Willowbrook Water	3930	193

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN				
2016 Budget Comparative Requisition				
ELECTORAL AREA C (OLIVER RURAL)		2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 5,183	\$ 4,997	\$ 186
911 EMERGENCY CALL SYSTEM - Impr. Only		31,119	24,669	6,449
EMERGENCY PLANNING		6,158	6,012	146
GENERAL GOVERNMENT		46,330	53,935	(7,605)
ELECTORAL AREA ADMINISTRATION		136,207	118,271	17,936
BUILDING INSPECTION		39,684	44,823	(5,139)
ELECTORAL AREA PLANNING		114,115	111,450	2,665
DESTRUCTION OF PESTS		300	291	9
NUISANCE CONTROL		932	934	(1)
MOSQUITO CONTROL - Impr Only		28,317	26,829	1,488
ANIMAL CONTROL		16,469	17,339	(870)
REGIONAL TRAILS		9,304	5,000	4,303
SUBDIVISION SERVICING		11,092	8,696	2,396
ILLEGAL DUMPING		372	296	75
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,216	2,444	772
NOXIOUS WEEDS		1,232	750	482
<b>Subtotal</b>		<b>450,028</b>	<b>426,736</b>	<b>23,293</b>
<u>Town &amp; Regional Director determine budget</u>				
RECREATION PROGRAMS		54,094	45,307	8,788
ARENA		133,782	117,351	16,430
RECREATION HALL		116,700	78,157	38,543
PARKS		124,950	107,294	17,656
OLIVER POOL		88,934	83,149	5,785
<b>Parks &amp; Recreation Subtotal</b>		<b>518,461</b>	<b>431,258</b>	<b>87,202</b>
REFUSE DISPOSAL		46,982	53,152	(6,170)
HERITAGE GRANT		60,997	54,798	6,199
ECONOMIC DEVELOPMENT		11,832	12,268	(437)
VENABLES THEATRE SERVICE		44,886	46,490	(1,605)
FRANK VENABLES AUDITORIUM		86,194	84,738	1,455
<b>Subtotal</b>		<b>769,350</b>	<b>682,705</b>	<b>86,645</b>
<u>Regional Director determines budget</u>				
RURAL PROJECTS		13,135	23,258	(10,123)
GRANT IN AID		5,000	10,000	(5,000)
NOISE BYLAW AREA C		4,040	3,836	204
UNTIDY/UNSIGHTLY PREMISES C		3,673	3,389	284
HERITAGE CONSERVATION		3,654	3,429	-
<b>Subtotal</b>		<b>29,502</b>	<b>43,912</b>	<b>(14,635)</b>
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN REGIONAL LIBRARY		125,917	125,578	339
OKANAGAN BASIN WATER BOARD		31,743	32,170	(427)
STERILE INSECT RELEASE		95,844	98,079	(2,234)
<b>Subtotal</b>		<b>253,504</b>	<b>255,827</b>	<b>(2,322)</b>
<b>SUBTOTAL</b>		<b>1,502,385</b>	<b>1,409,180</b>	<b>93,205</b>
<u>Service Areas</u>				
FIRE PROT-WILLOWBROOK-K(714)		54,677	50,154	4,523
<b>TOTAL</b>		<b>\$ 1,557,062</b>	<b>\$ 1,459,334</b>	<b>\$ 97,728</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.28</b>	<b>\$ 2.17</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>		<b>\$ 582.54</b>	<b>\$ 528.95</b>	<b>\$ 53.60</b>



TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA C	\$1,557,062	\$1,459,334	\$93,205	(excluding Fire)
REGIONAL SERVICES	\$231,432	\$229,286	\$2,146	See Regional Services Summary Changes
RURAL SERVICES	\$475,754	\$456,706	\$19,048	See Rural Services Summary
SHARED SERVICES	\$769,350	\$682,705	\$86,645	See Shared Services Summary Changes
GRANT-IN AID - AREA C	\$5,000	\$10,000	-\$5,000	
NOISE BYLAWS AREA C	\$4,040	\$3,836	\$204	
ELECTORAL AREA C - RURAL PROJECTS	\$13,135	\$23,258	-\$10,123	use of operating reserve funding
UNSIGHTLY/UNTIDY PREMISES - AREA C	\$3,673	\$3,389	\$284	
FIRE PROTECTION - WILLOWBROOK	\$54,677	\$50,154	\$4,523	Continued wage standardization; Fire Master Plan \$1,100

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
GALLAGHER LAKE SEWER	\$30,969	\$29,011	\$1,958	No proposed rate change
GALLAGHER LAKE WATER	\$44,520	\$45,822	-\$1,302	No proposed rate change
WILLOWBROOK WATER	\$24,000	\$24,000	\$0	new service
RECYCLING/GARBAGE AREA C	\$187,320	\$169,200	\$18,120	2015 actuals \$189,613 budget adjusted - no proposed fee increase

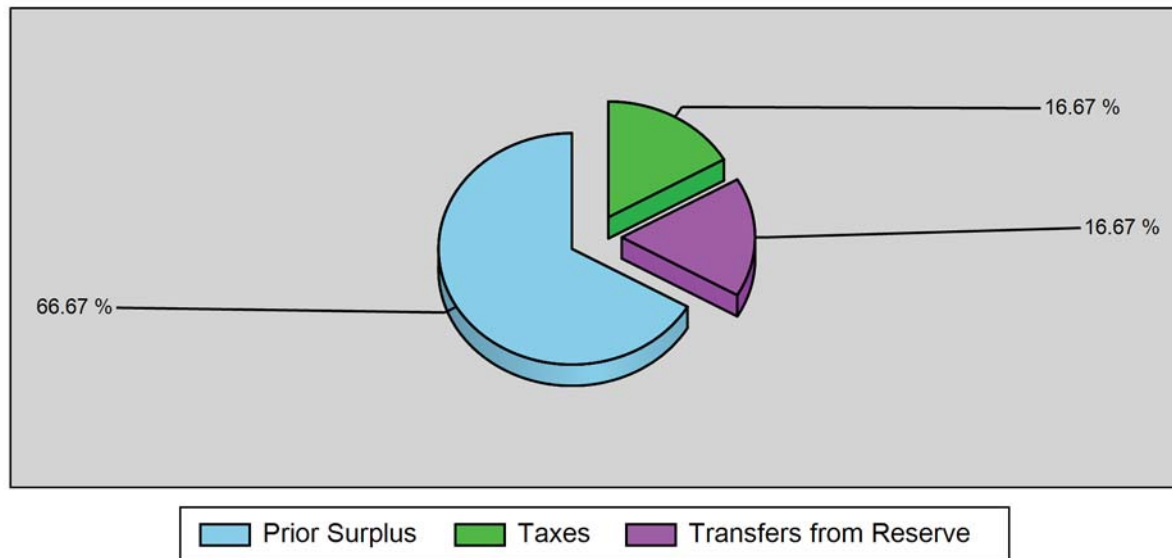
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	20,000	0
Taxes	10,000	5,000	(5,000)
Transfers from Reserve	0	5,000	5,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	30,000	30,000	0
<b>Total Expenditures:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA C  
Dept Number: 7940  
Service Participants: Electoral Area C



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Taxes	5,000	5,000	5,000	5,000	5,000
Transfers from Reserve	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Expenditures</b>					
Grant in Aid	30,000	30,000	30,000	30,000	30,000
<b>Total Expenditures:</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

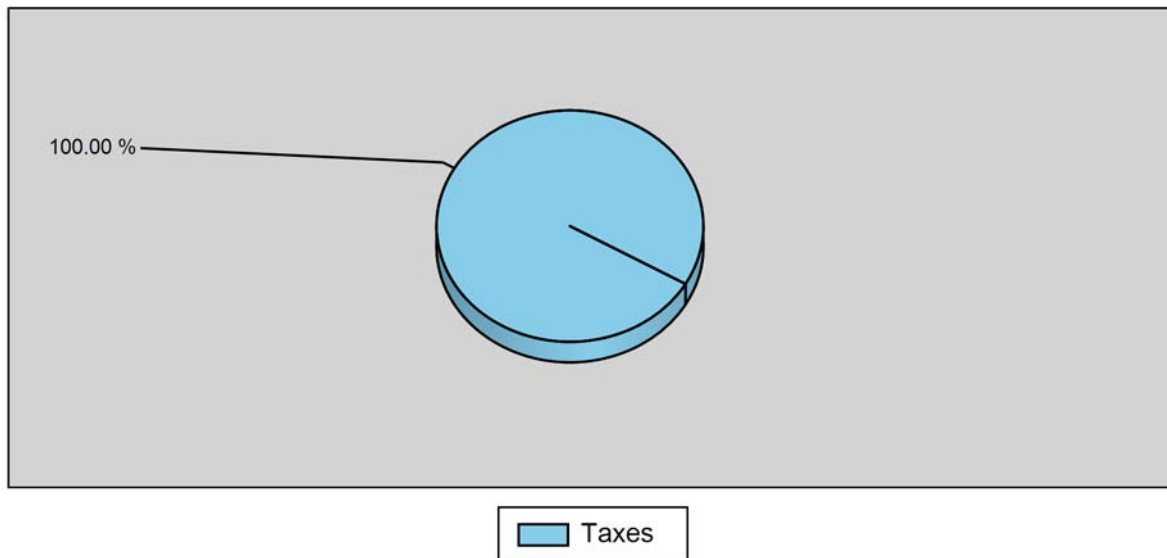
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREA C  
Dept Number: 2720  
Service Participants: Electoral Area C



## Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,836	4,040	204
<b>Total Revenues:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Expenditures</b>			
Operations	3,836	4,040	204
<b>Total Expenditures:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	4,040	4,111	4,183	4,256	4,330
<b>Total Revenues:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Expenditures</b>					
Operations	4,040	4,111	4,183	4,256	4,330
<b>Total Expenditures:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

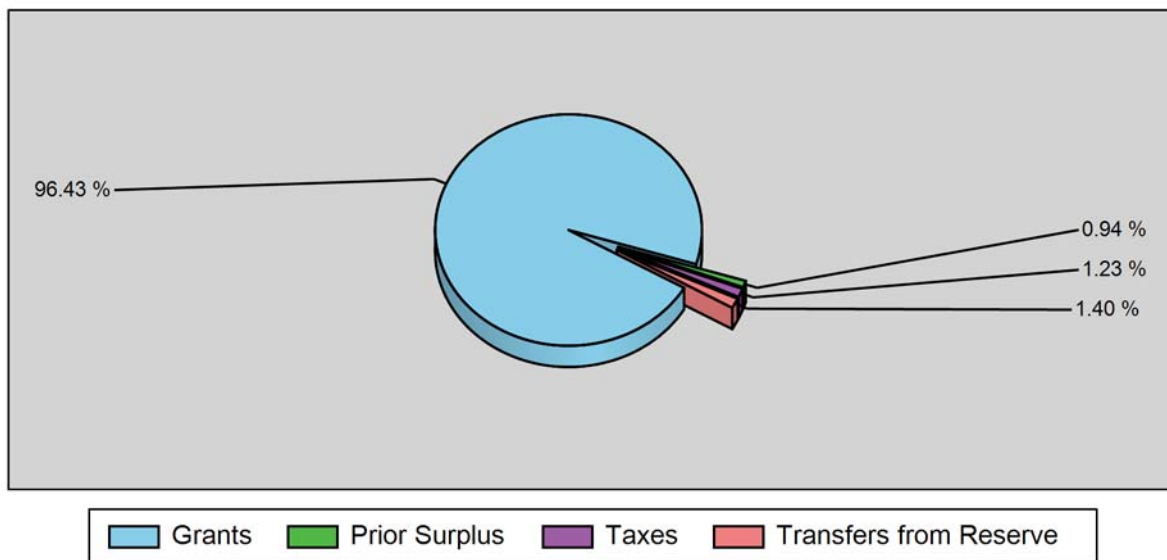
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	1,140,219	1,030,043	(110,176)
Prior Surplus	16,000	10,000	(6,000)
Taxes	23,258	13,135	(10,123)
Transfers from Reserve	0	15,000	15,000
<b>Total Revenues:</b>	<b>1,179,477</b>	<b>1,068,178</b>	<b>(111,299)</b>
<b>Expenditures</b>			
Administration	3,963	3,765	(198)
Advertising	2,000	1,000	(1,000)
Contingency	20,000	10,000	(10,000)
Grant Expense	1,135,911	1,025,735	(110,176)
Projects	7,919	8,069	150
Travel	6,000	6,000	0
Wages and benefits	3,684	13,609	9,925
<b>Total Expenditures:</b>	<b>1,179,477</b>	<b>1,068,178</b>	<b>(111,299)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA C  
Dept Number: 0330  
Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	1,030,043	4,383	4,460	4,538	4,617
Prior Surplus	10,000	7,500	5,000	5,000	5,000
Taxes	13,135	20,998	28,868	29,277	29,471
Transfers from Reserve	15,000	10,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>1,068,178</b>	<b>42,881</b>	<b>43,328</b>	<b>43,815</b>	<b>44,088</b>
<b>Expenditures</b>					
Administration	3,765	3,831	3,898	3,966	4,035
Advertising	1,000	1,000	1,000	1,000	1,000
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	1,025,735	0	0	0	0
Projects	8,069	8,203	8,340	8,479	8,620
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,609	13,847	14,090	14,370	14,433
<b>Total Expenditures:</b>	<b>1,068,178</b>	<b>42,881</b>	<b>43,328</b>	<b>43,815</b>	<b>44,088</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

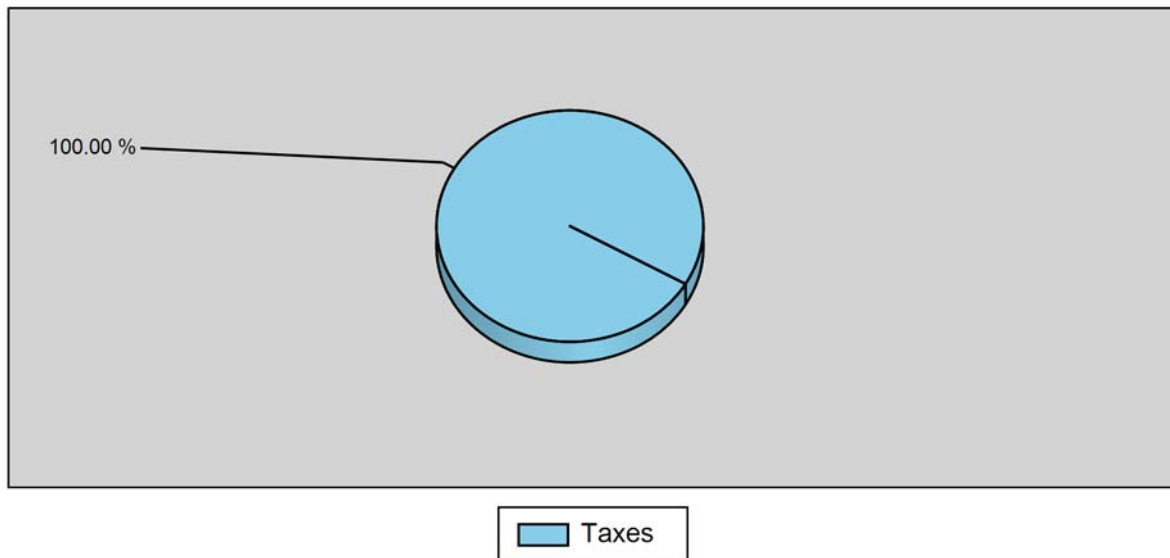
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,389	3,673	284
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast					
	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	3,673	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

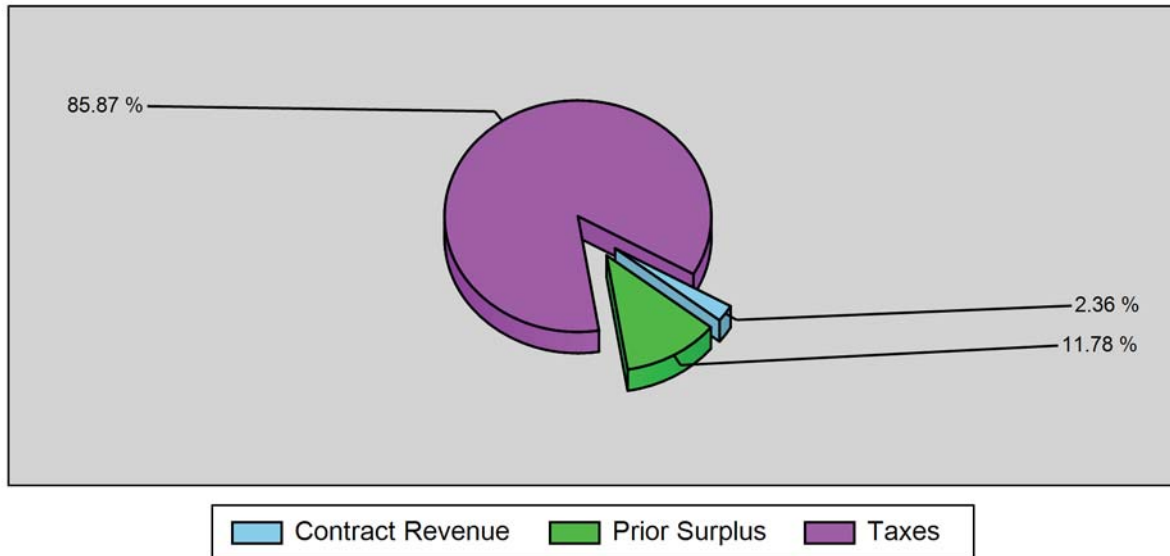
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	1,500	1,500	0
Prior Surplus	5,000	7,500	2,500
Taxes	50,154	54,677	4,523
<b>Total Revenues:</b>	<b>56,654</b>	<b>63,677</b>	<b>7,023</b>
<b>Expenditures</b>			
Administration	5,058	5,037	(21)
Capital and Equipment	5,450	2,355	(3,095)
Insurance	7,515	6,720	(795)
Maintenance and Repairs	10,840	10,110	(730)
Operations	270	270	0
Other Expense	0	1,163	1,163
Supplies	2,855	2,900	45
Utilities	4,715	4,740	25
Wages and benefits	19,951	30,382	10,431
<b>Total Expenditures:</b>	<b>56,654</b>	<b>63,677</b>	<b>7,023</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	1,500	1,518	1,542	1,573	1,604
Prior Surplus	7,500	0	0	0	0
Taxes	54,677	75,448	86,468	87,480	89,217
<b>Total Revenues:</b>	<b>63,677</b>	<b>76,966</b>	<b>88,010</b>	<b>89,053</b>	<b>90,821</b>
<b>Expenditures</b>					
Administration	5,037	5,125	5,214	5,305	5,398
Capital and Equipment	2,355	5,450	5,537	5,648	5,761
Insurance	6,720	7,819	7,975	8,134	8,296
Maintenance and Repairs	10,110	10,260	10,445	10,654	10,867
Operations	270	273	277	283	289
Other Expense	1,163	0	0	0	0
Supplies	2,900	2,948	2,995	3,055	3,116
Utilities	4,740	4,799	4,876	4,974	5,074
Wages and benefits	30,382	40,292	50,691	51,000	52,020
<b>Total Expenditures:</b>	<b>63,677</b>	<b>76,966</b>	<b>88,010</b>	<b>89,053</b>	<b>90,821</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

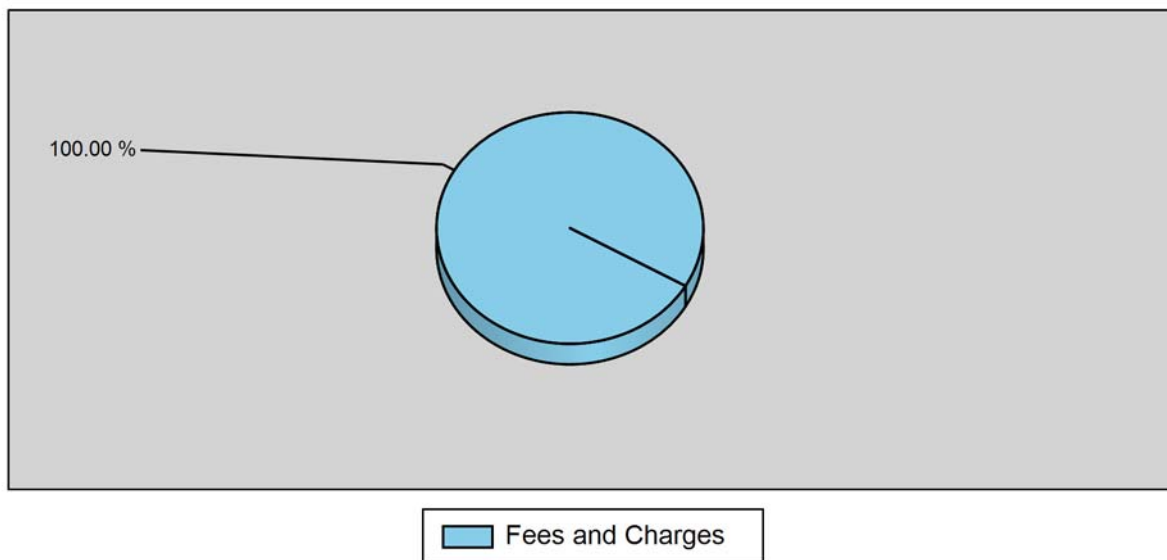
Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	29,011	30,969	1,958
<b>Total Revenues:</b>	<b>29,011</b>	<b>30,969</b>	<b>1,958</b>
<b>Expenditures</b>			
Administration	400	420	20
Contracts and Agreements	15,611	16,840	1,229
Insurance	1,000	541	(459)
Legal	500	0	(500)
Operations	1,750	450	(1,300)
Supplies	500	100	(400)
Transfers	0	250	250
Travel	1,250	1,250	0
Wages and benefits	8,000	11,118	3,118
<b>Total Expenditures:</b>	<b>29,011</b>	<b>30,969</b>	<b>1,958</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	30,969	31,924	32,969	34,075	34,597
<b>Total Revenues:</b>	<b>30,969</b>	<b>31,924</b>	<b>32,969</b>	<b>34,075</b>	<b>34,597</b>
<b>Expenditures</b>					
Administration	420	427	434	442	450
Contracts and Agreements	16,840	17,682	18,566	19,494	20,469
Insurance	541	500	500	500	0
Legal	0	0	0	0	0
Operations	450	450	450	450	450
Supplies	100	100	100	100	100
Transfers	250	250	250	250	250
Travel	1,250	1,250	1,250	1,250	1,250
Wages and benefits	11,118	11,265	11,419	11,589	11,628
<b>Total Expenditures:</b>	<b>30,969</b>	<b>31,924</b>	<b>32,969</b>	<b>34,075</b>	<b>34,597</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

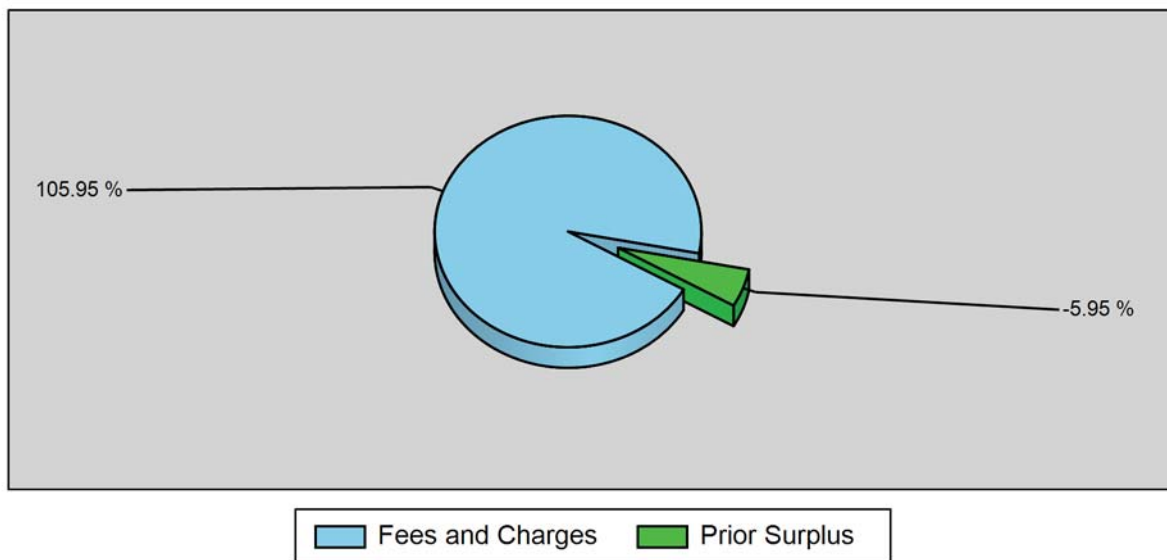
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	45,822	44,520	(1,302)
Prior Surplus	0	(2,500)	(2,500)
<b>Total Revenues:</b>	<b>45,822</b>	<b>42,020</b>	<b>(3,802)</b>
<b>Expenditures</b>			
Administration	400	420	20
Contracts and Agreements	24,522	24,880	358
Insurance	1,000	500	(500)
Legal	500	0	(500)
Operations	1,750	1,250	(500)
Supplies	500	250	(250)
Travel	2,000	2,000	0
Wages and benefits	15,150	12,720	(2,430)
<b>Total Expenditures:</b>	<b>45,822</b>	<b>42,020</b>	<b>(3,802)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	44,520	44,447	45,941	47,527	49,014
Prior Surplus	(2,500)	0	0	0	0
<b>Total Revenues:</b>	<b>42,020</b>	<b>44,447</b>	<b>45,941</b>	<b>47,527</b>	<b>49,014</b>
<b>Expenditures</b>					
Administration	420	427	434	442	450
Contracts and Agreements	24,880	26,124	27,430	28,802	30,242
Insurance	500	500	500	500	500
Operations	1,250	1,250	1,250	1,250	1,250
Supplies	250	250	250	250	250
Transfers	0	1,000	1,000	1,000	1,000
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	12,720	12,896	13,077	13,283	13,322
<b>Total Expenditures:</b>	<b>42,020</b>	<b>44,447</b>	<b>45,941</b>	<b>47,527</b>	<b>49,014</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

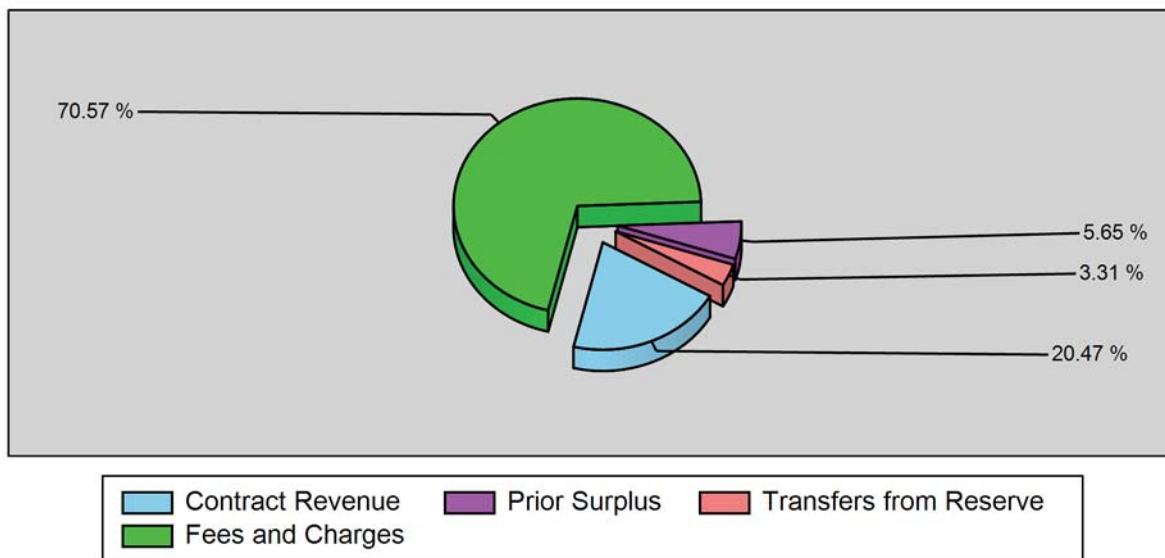
Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	55,343	54,322	(1,021)
Fees and Charges	169,680	187,320	17,640
Prior Surplus	0	15,000	15,000
Transfers from Reserve	4,917	8,790	3,873
<b>Total Revenues:</b>	<b>229,940</b>	<b>265,432</b>	<b>35,492</b>
<b>Expenditures</b>			
Administration	12,241	12,109	(132)
Advertising	4,300	4,300	0
Contracts and Agreements	158,520	158,111	(409)
Insurance	1,157	1,251	94
Legal	310	310	0
Operations	35,000	52,592	17,592
Supplies	420	420	0
Transfers	2,165	17,165	15,000
Travel	2,975	2,975	0
Wages and benefits	12,852	16,199	3,347
<b>Total Expenditures:</b>	<b>229,940</b>	<b>265,432</b>	<b>35,492</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Contract Revenue	54,322	54,322	54,322	54,322	54,322
Fees and Charges	187,320	187,321	208,079	215,000	215,000
Prior Surplus	15,000	0	0	0	0
Transfers from Reserve	8,790	14,099	0	0	2,857
<b>Total Revenues:</b>	<b>265,432</b>	<b>255,742</b>	<b>262,401</b>	<b>269,322</b>	<b>272,179</b>
<b>Expenditures</b>					
Administration	12,109	12,321	12,536	12,756	12,979
Advertising	4,300	4,353	4,400	4,400	4,400
Contracts and Agreements	158,111	162,855	167,740	172,773	177,956
Insurance	1,251	1,204	1,228	1,252	1,252
Legal	310	314	314	314	314
Operations	52,592	52,592	52,592	52,592	52,592
Supplies	420	425	425	425	425
Transfers	17,165	2,192	3,411	4,741	2,192
Travel	2,975	3,012	3,012	3,012	3,012
Wages and benefits	16,199	16,474	16,743	17,057	17,057
<b>Total Expenditures:</b>	<b>265,432</b>	<b>255,742</b>	<b>262,401</b>	<b>269,322</b>	<b>272,179</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

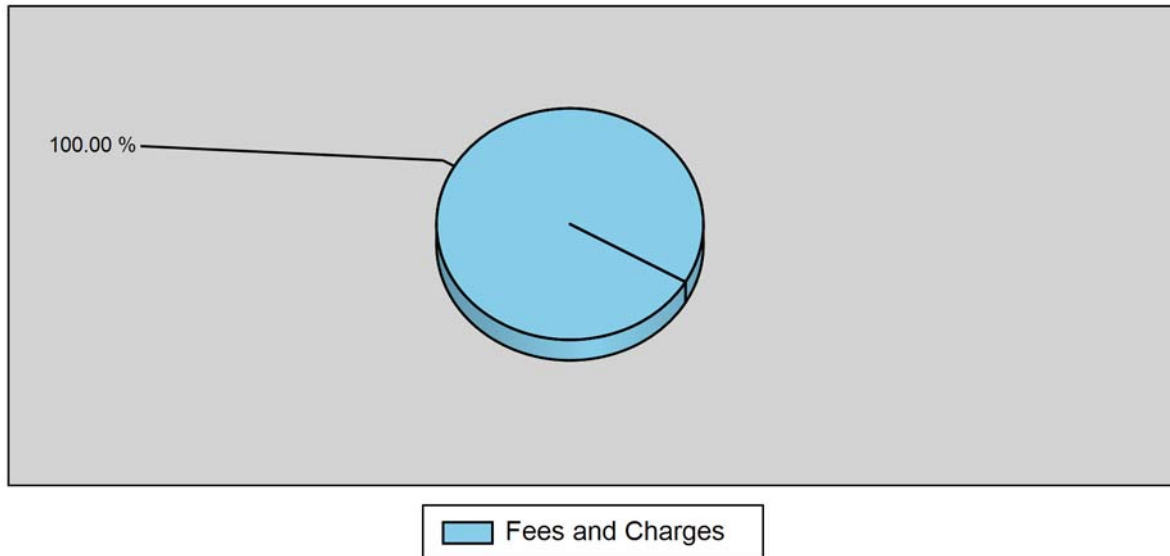
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WILLOWBROOK WATER  
 Dept Number: 3540  
 Service Participants: Specified Service ARea



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	0	24,000	24,000
<b>Total Revenues:</b>	<b>0</b>	<b>24,000</b>	<b>24,000</b>
<b>Expenditures</b>			
Operations	0	24,000	24,000
<b>Total Expenditures:</b>	<b>0</b>	<b>24,000</b>	<b>24,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	24,000	24,000	24,000	24,000	24,000
<b>Total Revenues:</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Expenditures</b>					
Operations	24,000	24,000	24,000	24,000	24,000
<b>Total Expenditures:</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



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# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA D (KALEDEN/OK FALLS)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 12,182	\$ 11,871	\$ 311
911 EMERGENCY CALL SYSTEM - Impr. Only		54,024	42,674	11,350
EMERGENCY PLANNING		14,473	14,283	190
GENERAL GOVERNMENT		108,894	128,137	(19,243)
ELECTORAL AREA ADMINISTRATION		320,138	280,981	39,157
BUILDING INSPECTION		67,322	66,828	494
ELECTORAL AREA PLANNING		268,214	264,777	3,437
DESTRUCTION OF PESTS		705	691	14
NUISANCE CONTROL		2,192	2,218	(26)
MOSQUITO CONTROL - Impr Only		6,469	6,130	340
ANIMAL CONTROL		38,708	41,192	(2,484)
NOXIOUS WEEDS		2,895	1,781	1,114
SUBDIVISION SERVICING		26,070	20,659	5,411
ILLEGAL DUMPING		874	704	170
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		7,560	5,806	1,754
REGIONAL TRAILS		21,867	11,879	9,987
<b>Subtotal</b>		<b>952,586</b>	<b>900,612</b>	<b>51,974</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		101,981	103,179	(1,198)
NOISE BYLAWS		4,562	4,326	236
GRANT IN AID		18,000	18,050	(50)
UNSIGHTLY/UNTIDY PREMISES		3,573	2,989	584
ECONOMIC DEVELOPMENT		126,821	126,482	339
HERITAGE CONSERVATION		8,588	8,148	441
<b>Subtotal</b>		<b>263,526</b>	<b>263,173</b>	<b>352</b>
<b>SUBTOTAL</b>		<b>1,216,111</b>	<b>1,163,785</b>	<b>52,326</b>
<b>Service Areas - Ok Falls</b>				
FIRE PROT-OK FALLS-J(714) & J(715)		299,013	293,243	5,770
RECREATION-OK FALLS-F(714) & F(715)		483,313	438,461	44,852
<b>Subtotal</b>		<b>782,326</b>	<b>731,704</b>	<b>50,622</b>
<b>Service Areas - Kaleden</b>				
REC COMM KALEDEN-N(714)(715)		126,959	101,785	25,174
FIRE PROT-KALEDEN-H(714) H(715)		240,179	218,189	21,990
<b>Subtotal</b>		<b>367,138</b>	<b>319,974</b>	<b>47,164</b>
<b>Service Areas - Other</b>				
AREA D TRANSIT		81,823	77,600	4,223
OKANAGAN REGIONAL LIBRARY		295,953	298,341	(2,388)
HERITAGE HILLS ELEC. SYS-M(715)		6,882	5,818	1,064
OBWB - Defined Area A/D (1/2 of Req)		15,557	15,650	(93)
OBWB - Defined Area D		16,836	16,679	157
STERILE INSECT RELEASE		37,885	37,339	547
APEX WATER SYSTEM-W(716)		-	-	-
APEX CIRCLE DEBT SERVICING -parcel		5,128	5,983	(855)
APEX WASTE TRANSFER STATION		36,155	17,000	19,155
SEPTAGE DISPOSAL SERVICE		7,912	11,624	(3,712)
<b>Subtotal</b>		<b>504,131</b>	<b>486,034</b>	<b>18,097</b>
<b>TOTAL</b>		<b>\$ 2,869,706</b>	<b>\$ 2,701,497</b>	<b>\$ 168,209</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.89</b>	<b>\$ 1.86</b>	<b>\$ 0.03</b>
<b>Average Taxes per Res Property</b>		<b>\$ 648.73</b>	<b>\$ 606.55</b>	<b>\$ 42.18</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE**	AVG HOUSE CHANGE
AREA D	\$2,869,706	\$2,701,497	\$46,836	(Services covering all areas -excludes all below shaded line)
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$295,238	\$289,021	\$6,217	See Regional Services Summary Changes
RURAL SERVICES	\$1,032,167	\$987,747	\$44,421	See Rural Services Summary
SHARED SERVICES	\$12,474	\$15,950	-\$3,476	See Shared Services Summary Changes
ECONOMIC DEVELOPMENT - AREA D	\$126,821	\$126,482	\$339	
GRANT-IN AID - AREA D	\$18,000	\$18,050	-\$50	
ELECTORAL AREA D - RURAL PROJECTS	\$101,981	\$103,179	-\$1,198	
UNSIGHTLY/UNTIDY PREMISES - AREA D	\$3,573	\$2,989	\$584	
WATER SYSTEM - APEX CIRCLE CAPITAL	\$5,128	\$5,983	-\$855	
APEX MTN SOLID WASTE TRANSFER STN	\$36,155	\$17,000	\$19,155	no actual requisition taken in 2015; service moving forward for 2016; 2017 will move to user fee structure
FIRE PROTECTION - OK FALLS	\$299,013	\$293,243	\$5,770	Fire Master Plan \$16,500
FIRE PROTECTION - KALEDEN	\$240,179	\$218,189	\$21,990	Fire Master Plan \$6,400
RECREATION COMM. - OK FALLS	\$483,313	\$438,461	\$44,852	\$11K - added short term borrowing costs from new parkland acquisitions 2015; Increased S&W \$35K
RECREATION COMM. - KALEDEN	\$126,959	\$101,785	\$25,174	Decreased prior year surplus
STREET LIGHTING-HERITAGE HILLS	\$6,882	\$5,818	\$1,064	
TRANSIT - AREAD D	\$81,823	\$77,600	\$4,223	
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBAGE OK FALLS	\$181,060	\$180,510	\$550	no proposed fee change
SEWAGE DISPOSAL OK FALLS	\$820,514	\$724,306	\$96,208	S&W up -proposed 14% fee increase;as predicted in 2013 wrap up of project - 14% for 3 years - delayed due to prior surplus

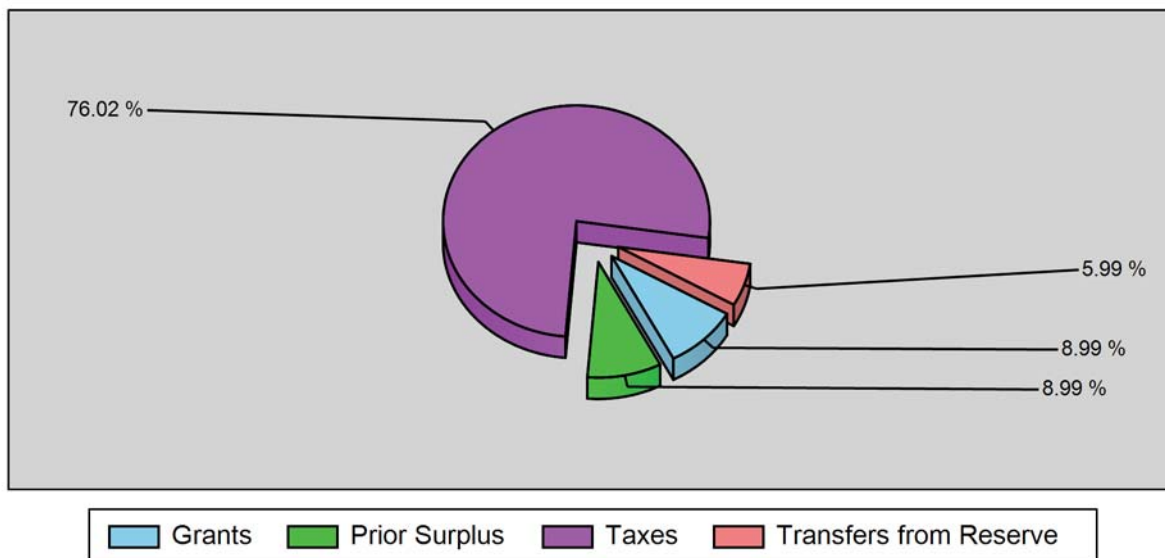
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA D  
Dept Number: 9380  
Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	15,000	15,000
Prior Surplus	10,000	15,000	5,000
Taxes	126,482	126,821	339
Transfers from Reserve	0	10,000	10,000
<b>Total Revenues:</b>	<b>136,482</b>	<b>166,821</b>	<b>30,339</b>
<b>Expenditures</b>			
Administration	10,351	10,300	(51)
Advertising	3,000	3,000	0
Capital and Equipment	1,500	10,000	8,500
Consultants	0	10,000	10,000
Maintenance and Repairs	1,000	1,000	0
Operations	16,800	16,800	0
Projects	22,000	20,000	(2,000)
Supplies	1,000	1,000	0
Travel	1,500	1,500	0
Utilities	3,600	3,600	0
Wages and benefits	75,731	89,621	13,890
<b>Total Expenditures:</b>	<b>136,482</b>	<b>166,821</b>	<b>30,339</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Grants	15,000	15,000	20,000	0	0
Prior Surplus	15,000	10,000	1,000	1,000	1,020
Taxes	126,821	143,482	116,636	152,712	155,517
Transfers from Reserve	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>166,821</b>	<b>168,482</b>	<b>137,636</b>	<b>153,712</b>	<b>156,537</b>
<b>Expenditures</b>					
Administration	10,300	10,480	10,664	10,851	11,040
Advertising	3,000	3,000	3,048	3,075	3,137
Capital and Equipment	10,000	10,000	10,000	1,550	1,581
Consultants	10,000	10,000	0	0	0
Maintenance and Repairs	1,000	1,000	1,016	1,025	1,046
Operations	16,800	16,800	17,069	17,100	17,442
Projects	20,000	20,000	0	22,400	22,848
Supplies	1,000	1,000	1,016	1,025	1,046
Travel	1,500	1,500	1,524	1,575	1,607
Utilities	3,600	3,600	3,658	3,700	3,774
Wages and benefits	89,621	91,102	89,641	91,411	93,016
<b>Total Expenditures:</b>	<b>166,821</b>	<b>168,482</b>	<b>137,636</b>	<b>153,712</b>	<b>156,537</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

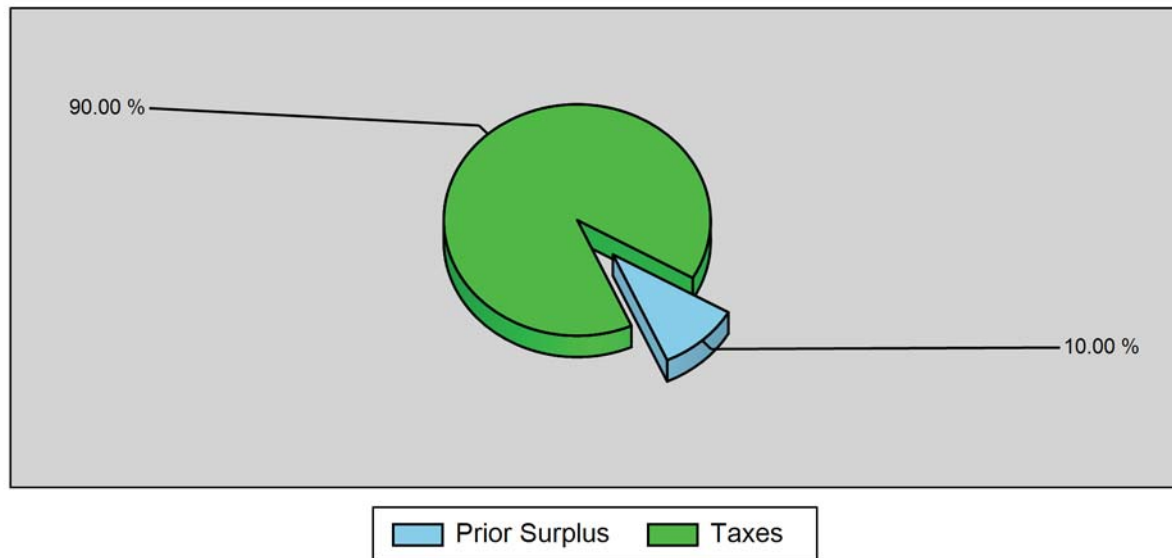
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,950	2,000	50
Taxes	18,050	18,000	(50)
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	18,000	18,000	18,000	18,000	18,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

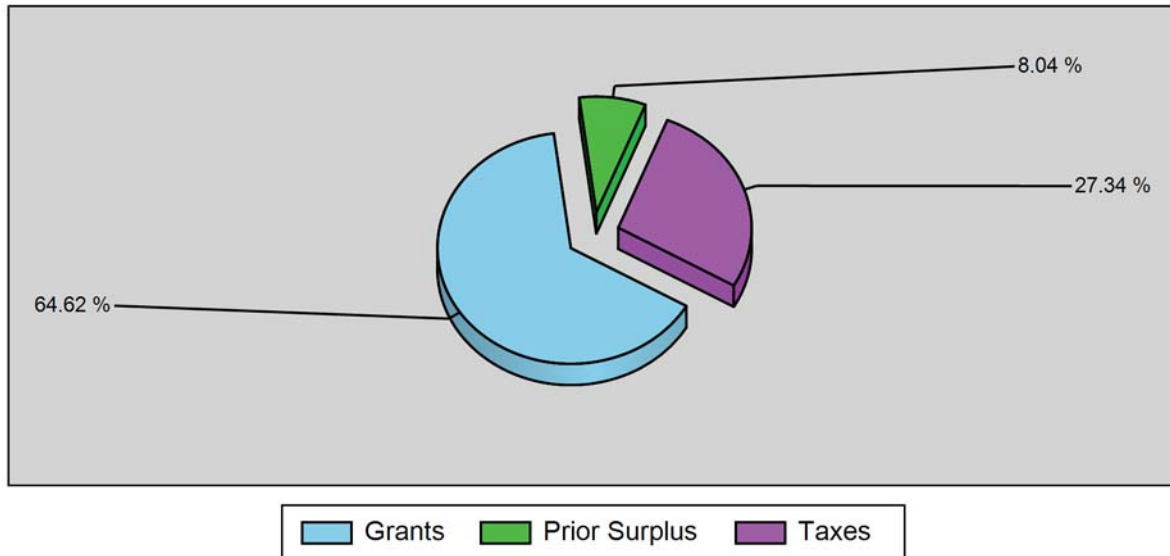
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA D  
Dept Number: 0340  
Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	845,000	241,071	(603,929)
Other Revenue	300,000	0	(300,000)
Prior Surplus	20,000	30,000	10,000
Taxes	103,179	101,981	(1,198)
<b>Total Revenues:</b>	<b>1,268,179</b>	<b>373,052</b>	<b>(895,127)</b>
<b>Expenditures</b>			
Administration	8,696	8,261	(435)
Contingency	45,000	30,000	(15,000)
Grant Expense	1,145,000	215,737	(929,263)
Projects	9,461	34,976	25,515
Travel	6,000	6,000	0
Wages and benefits	54,022	78,078	24,056
<b>Total Expenditures:</b>	<b>1,268,179</b>	<b>373,052</b>	<b>(895,127)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA D  
Dept Number: 0340  
Service Participants: Electoral Area D



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	241,071	0	0	0	0
Prior Surplus	30,000	30,000	30,000	30,000	0
Taxes	101,981	103,651	105,354	107,297	137,816
<b>Total Revenues:</b>	<b>373,052</b>	<b>133,651</b>	<b>135,354</b>	<b>137,297</b>	<b>137,816</b>
<b>Expenditures</b>					
Administration	8,261	8,406	8,553	8,703	8,855
Contingency	30,000	30,000	30,000	30,000	30,000
Grant Expense	215,737	0	0	0	0
Projects	34,976	9,804	9,969	10,136	10,306
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	78,078	79,441	80,832	82,458	82,655
<b>Total Expenditures:</b>	<b>373,052</b>	<b>133,651</b>	<b>135,354</b>	<b>137,297</b>	<b>137,816</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

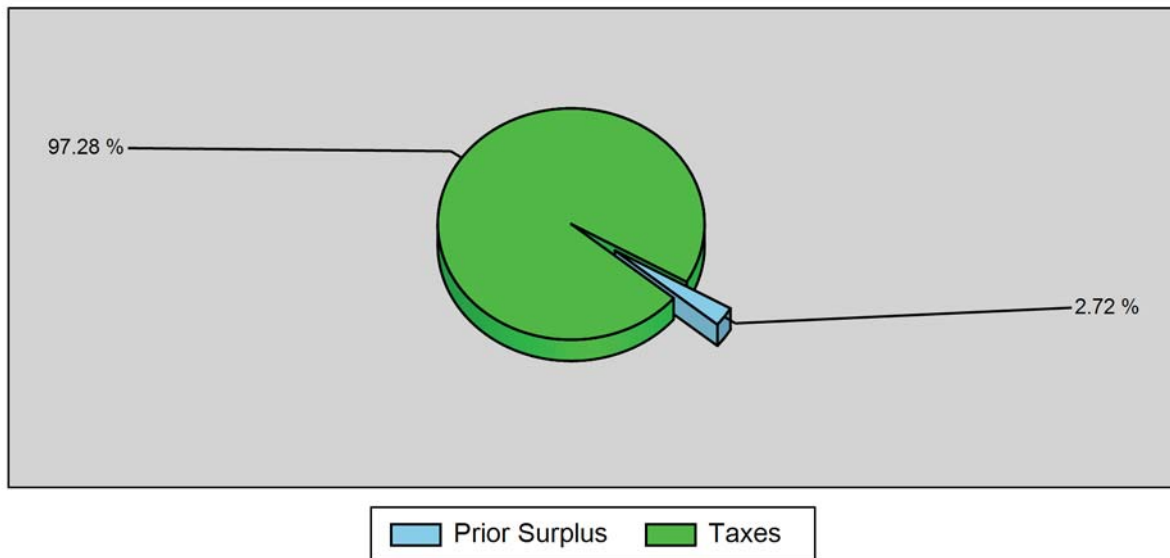
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	400	100	(300)
Taxes	2,989	3,573	584
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
Dept Number: 2600  
Service Participants: Electoral Area D



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	100	0	0	0	0
Taxes	3,573	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

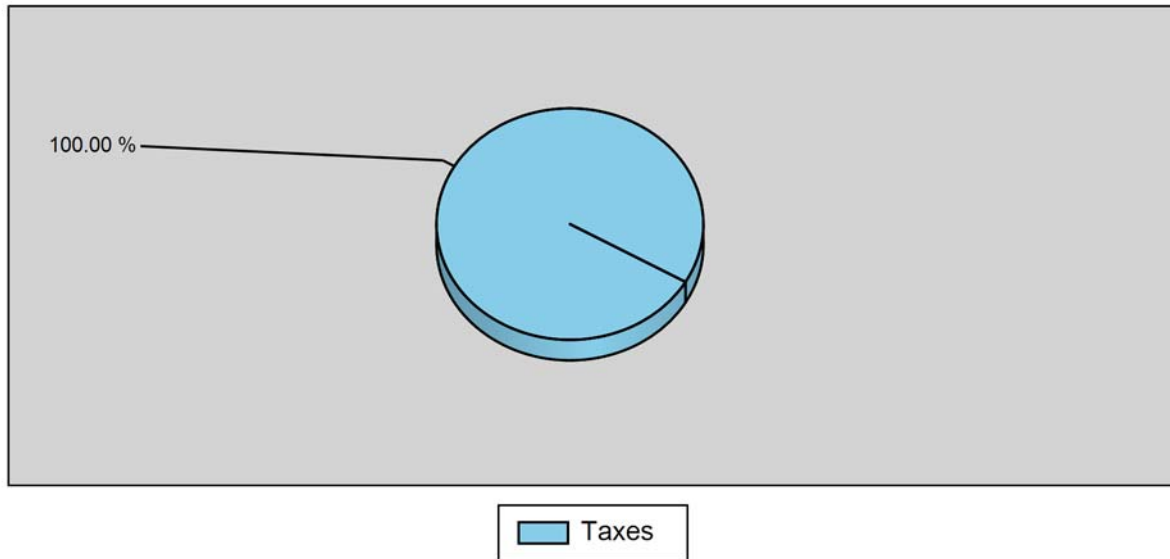
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(2,502)	0	2,502
Taxes	5,983	5,128	(855)
<b>Total Revenues:</b>	<b>3,481</b>	<b>5,128</b>	<b>1,647</b>
<b>Expenditures</b>			
Contingency	0	500	500
Financing	3,481	4,628	1,147
<b>Total Expenditures:</b>	<b>3,481</b>	<b>5,128</b>	<b>1,647</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX CIRCLE CAPITAL  
Dept Number: 3901  
Service Participants: Specified Service Area V716



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	5,128	5,128	5,128	5,128	5,128
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Expenditures</b>					
Contingency	500	500	500	500	500
Financing	4,628	4,628	4,628	4,628	4,628
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

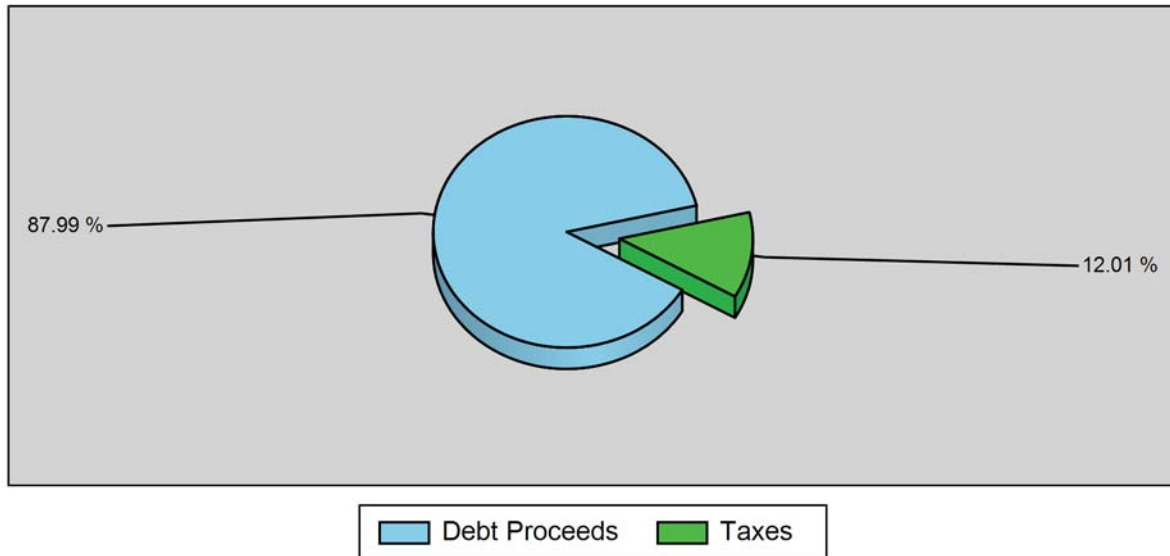
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	265,000	265,000	0
Prior Surplus	5,000	0	(5,000)
Taxes	17,000	36,155	19,155
<b>Total Revenues:</b>	<b>287,000</b>	<b>301,155</b>	<b>14,155</b>
<b>Expenditures</b>			
Administration	473	544	71
Advertising	0	3,000	3,000
Capital and Equipment	215,000	215,000	0
Consultants	50,000	50,000	0
Contracts and Agreements	0	13,500	13,500
Financing	5,000	5,000	0
Insurance	1,000	541	(459)
Legal	4,275	1,000	(3,275)
Operations	0	7,500	7,500
Transfers	9,224	0	(9,224)
Travel	0	800	800
Wages and benefits	2,028	4,270	2,242
<b>Total Expenditures:</b>	<b>287,000</b>	<b>301,155</b>	<b>14,155</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION

Dept Number: 4310

Service Participants: Specified Service Area D716 SRVA #51



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Debt Proceeds	265,000	0	0	0	0
Fees and Charges	0	59,595	59,685	59,787	59,829
Prior Surplus	0	0	0	0	0
Taxes	36,155	33,187	33,187	33,187	33,187
<b>Total Revenues:</b>	<b>301,155</b>	<b>92,782</b>	<b>92,872</b>	<b>92,974</b>	<b>93,016</b>
<b>Expenditures</b>					
Administration	544	554	564	574	584
Advertising	3,000	1,250	1,250	1,250	1,250
Capital and Equipment	215,000	0	0	0	0
Consultants	50,000	0	0	0	0
Contracts and Agreements	13,500	32,000	32,000	32,000	32,000
Financing	5,000	33,187	33,187	33,187	33,187
Insurance	541	550	560	570	580
Legal	1,000	100	100	100	100
Operations	7,500	20,000	20,000	20,000	20,000
Travel	800	800	800	800	800
Wages and benefits	4,270	4,341	4,411	4,493	4,515
<b>Total Expenditures:</b>	<b>301,155</b>	<b>92,782</b>	<b>92,872</b>	<b>92,974</b>	<b>93,016</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

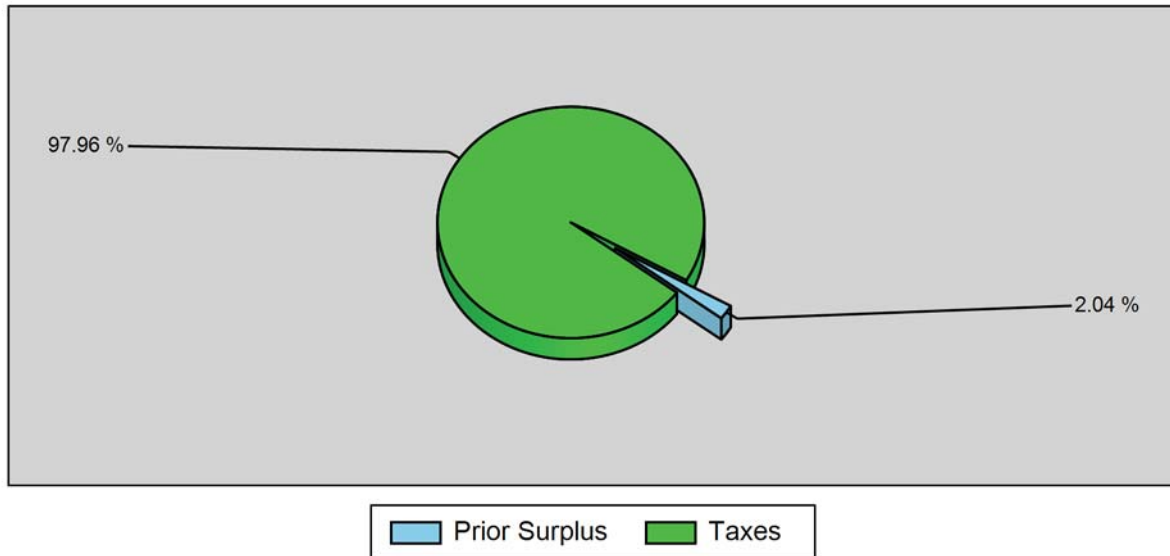
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	39,000	5,000	(34,000)
Taxes	218,189	240,179	21,990
<b>Total Revenues:</b>	<b>257,189</b>	<b>245,179</b>	<b>(12,010)</b>
<b>Expenditures</b>			
Administration	13,371	12,916	(455)
Capital and Equipment	30,100	54,100	24,000
Insurance	11,429	12,554	1,125
Maintenance and Repairs	24,200	25,800	1,600
Operations	2,100	1,900	(200)
Supplies	7,500	8,200	700
Transfers	73,000	23,800	(49,200)
Travel	3,500	3,500	0
Utilities	9,800	9,800	0
Wages and benefits	82,189	92,609	10,420
<b>Total Expenditures:</b>	<b>257,189</b>	<b>245,179</b>	<b>(12,010)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	5,000	30,000	25,000	20,000	15,000
Taxes	240,179	199,459	209,619	219,083	228,635
<b>Total Revenues:</b>	<b>245,179</b>	<b>229,459</b>	<b>234,619</b>	<b>239,083</b>	<b>243,635</b>
<b>Expenditures</b>					
Administration	12,916	13,142	13,372	13,606	13,844
Capital and Equipment	54,100	17,725	18,009	18,369	18,736
Insurance	12,554	11,891	12,129	12,371	12,619
Maintenance and Repairs	25,800	19,164	19,530	19,920	20,319
Operations	1,900	2,121	2,155	2,199	2,243
Supplies	8,200	5,900	6,137	6,260	6,386
Transfers	23,800	61,000	62,000	63,240	64,505
Travel	3,500	3,800	4,000	4,080	4,162
Utilities	9,800	10,199	10,416	10,624	10,836
Wages and benefits	92,609	84,517	86,871	88,414	89,985
<b>Total Expenditures:</b>	<b>245,179</b>	<b>229,459</b>	<b>234,619</b>	<b>239,083</b>	<b>243,635</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

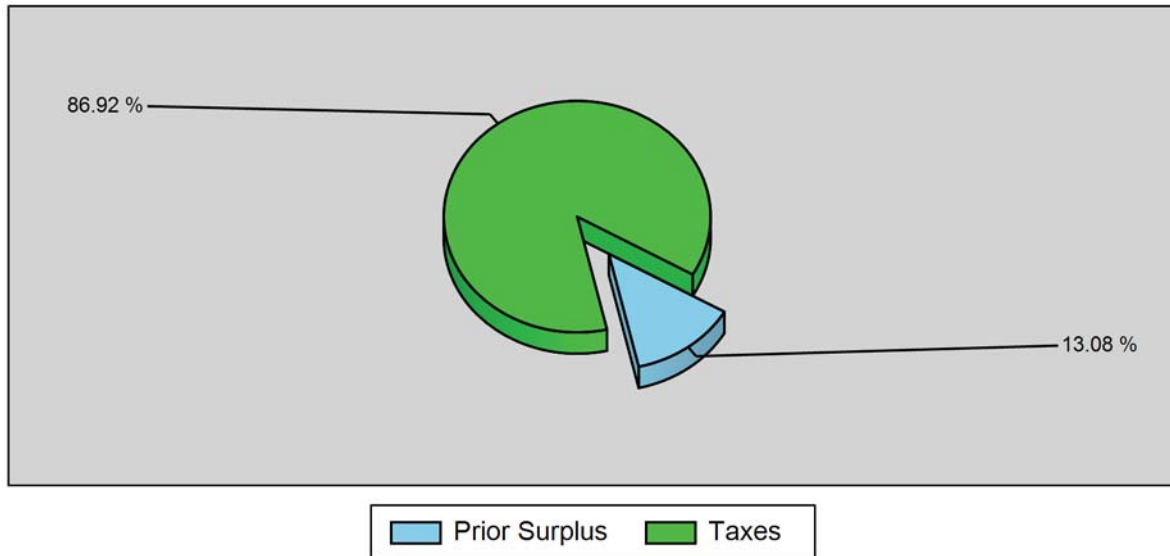
Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	60,000	45,000	(15,000)
Taxes	293,243	299,013	5,770
<b>Total Revenues:</b>	<b>353,243</b>	<b>344,013</b>	<b>(9,230)</b>
<b>Expenditures</b>			
Administration	18,721	18,056	(665)
Capital and Equipment	39,914	43,715	3,801
Insurance	13,503	14,010	507
Maintenance and Repairs	32,957	30,957	(2,000)
Operations	10,000	10,000	0
Other Expense	3,779	20,343	16,564
Supplies	4,478	4,478	0
Transfers	65,000	55,000	(10,000)
Utilities	17,492	17,492	0
Wages and benefits	147,399	129,962	(17,437)
<b>Total Expenditures:</b>	<b>353,243</b>	<b>344,013</b>	<b>(9,230)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

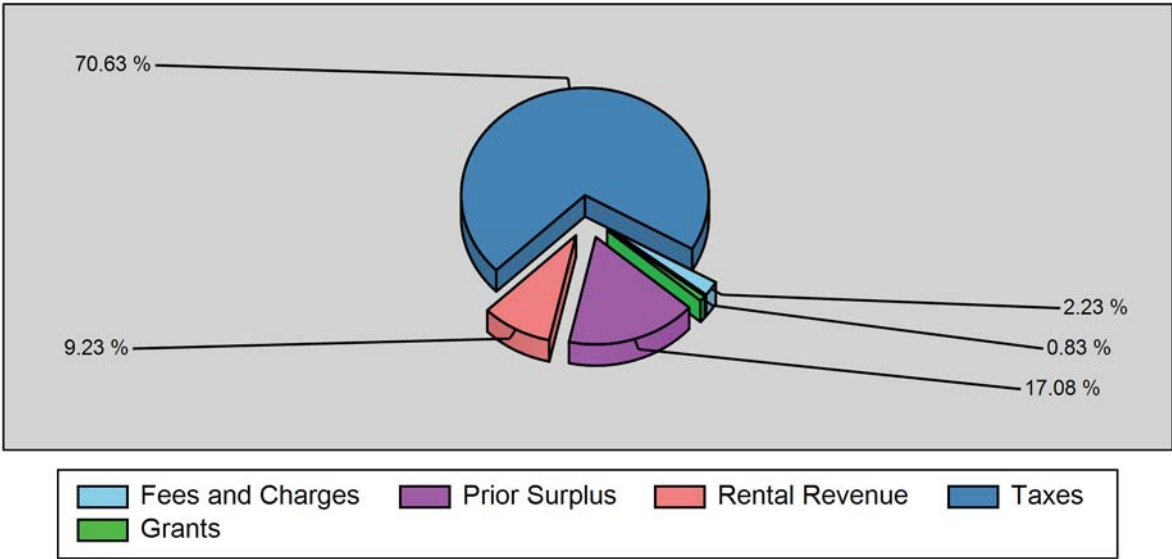
Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	45,000	30,000	30,000	30,000	30,000
Taxes	299,013	283,762	288,241	293,266	298,382
<b>Total Revenues:</b>	<b>344,013</b>	<b>313,762</b>	<b>318,241</b>	<b>323,266</b>	<b>328,382</b>
<b>Expenditures</b>					
Administration	18,056	18,372	18,694	19,021	19,354
Capital and Equipment	43,715	36,692	37,278	38,024	38,784
Insurance	14,010	14,048	14,330	14,616	14,907
Maintenance and Repairs	30,957	23,669	24,048	24,530	25,020
Operations	10,000	9,200	9,347	9,534	9,725
Other Expense	20,343	3,892	3,955	4,034	4,114
Supplies	4,478	4,612	4,686	4,780	4,876
Transfers	55,000	50,000	50,000	50,000	50,000
Utilities	17,492	17,552	17,833	18,190	18,554
Wages and benefits	129,962	135,725	138,070	140,537	143,048
<b>Total Expenditures:</b>	<b>344,013</b>	<b>313,762</b>	<b>318,241</b>	<b>323,266</b>	<b>328,382</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

Service Participants: Specified Service Areas N714 and N715



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	2,500	4,000	1,500
Grants	1,500	1,500	0
Prior Surplus	44,471	30,695	(13,776)
Rental Revenue	18,111	16,600	(1,511)
Taxes	101,785	126,959	25,174
<b>Total Revenues:</b>	<b>168,367</b>	<b>179,754</b>	<b>11,387</b>
<b>Expenditures</b>			
Administration	4,381	5,034	653
Advertising	2,910	4,500	1,590
Capital and Equipment	40,837	41,320	483
Insurance	11,264	13,741	2,477
Maintenance and Repairs	26,420	33,920	7,500
Operations	3,000	3,000	0
Other Expense	1,000	11,800	10,800
Projects	10,000	9,000	(1,000)
Supplies	10,750	8,250	(2,500)
Utilities	8,000	10,000	2,000
Wages and benefits	49,805	39,189	(10,616)
<b>Total Expenditures:</b>	<b>168,367</b>	<b>179,754</b>	<b>11,387</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

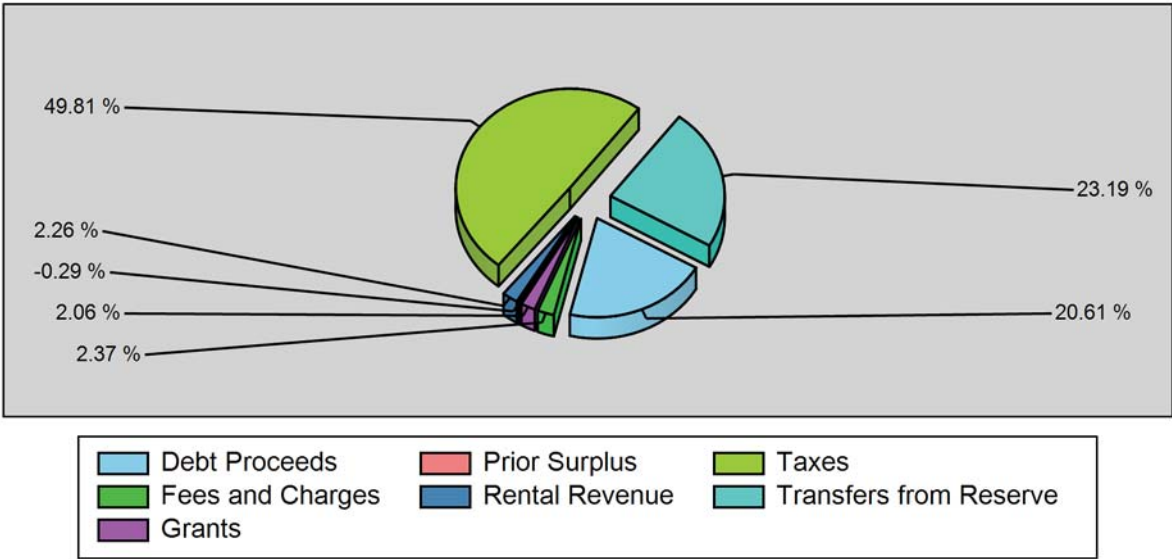
Service Participants: Specified Service Areas N714 and N715



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	4,000	4,000	4,000	4,000	4,080
Grants	1,500	1,500	1,524	1,554	1,585
Prior Surplus	30,695	0	0	0	0
Rental Revenue	16,600	15,911	16,093	16,324	16,651
Taxes	126,959	132,427	133,391	137,223	138,577
<b>Total Revenues:</b>	<b>179,754</b>	<b>153,838</b>	<b>155,008</b>	<b>159,101</b>	<b>160,893</b>
<b>Expenditures</b>					
Administration	5,034	5,122	5,211	5,303	5,396
Advertising	4,500	3,000	3,048	3,109	3,171
Capital and Equipment	41,320	35,190	35,190	35,894	36,612
Insurance	13,741	13,640	13,672	13,705	13,928
Maintenance and Repairs	33,920	34,000	34,032	36,073	36,294
Operations	3,000	3,000	3,000	3,000	3,060
Other Expense	11,800	1,000	1,016	1,036	1,057
Projects	9,000	2,000	2,031	2,073	2,114
Supplies	8,250	10,750	10,910	11,113	11,335
Utilities	10,000	6,300	6,401	6,529	6,660
Wages and benefits	39,189	39,836	40,497	41,266	41,266
<b>Total Expenditures:</b>	<b>179,754</b>	<b>153,838</b>	<b>155,008</b>	<b>159,101</b>	<b>160,893</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	0	200,000	200,000
Fees and Charges	21,500	23,000	1,500
Grants	20,000	20,000	0
Prior Surplus	15,000	(2,809)	(17,809)
Rental Revenue	8,500	21,900	13,400
Taxes	438,461	483,313	44,852
Transfers from Reserve	25,000	225,000	200,000
<b>Total Revenues:</b>	<b>528,461</b>	<b>970,404</b>	<b>441,943</b>
<b>Expenditures</b>			
Administration	12,376	14,199	1,823
Advertising	5,300	5,300	0
Capital and Equipment	40,000	439,000	399,000
Contingency	4,000	2,266	(1,734)
Financing	126,604	127,112	508
Grant Expense	20,000	20,000	0
Insurance	8,236	9,281	1,045
Maintenance and Repairs	37,159	47,841	10,682
Supplies	34,370	32,099	(2,271)
Transfers	8,000	3,296	(4,704)
Travel	2,985	2,985	0
Utilities	19,933	14,726	(5,207)
Wages and benefits	209,498	252,299	42,801
<b>Total Expenditures:</b>	<b>528,461</b>	<b>970,404</b>	<b>441,943</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION OK FALLS

Dept Number: 7520

Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
DCC -Dedicated Reserve	0	0	0	0	0
Debt Proceeds	200,000	0	0	0	0
Fees and Charges	23,000	22,418	22,777	23,233	23,698
Grants	20,000	0	0	0	0
Prior Surplus	(2,809)	15,000	15,000	15,000	15,300
Rental Revenue	21,900	8,341	8,474	8,643	8,816
Taxes	483,313	509,074	515,649	513,588	505,302
Transfers from Reserve	225,000	0	0	0	0
<b>Total Revenues:</b>	<b>970,404</b>	<b>554,833</b>	<b>561,900</b>	<b>560,464</b>	<b>553,116</b>
<b>Expenditures</b>					
Administration	14,199	14,448	14,701	14,958	15,219
Advertising	5,300	3,626	3,684	3,758	3,833
Capital and Equipment	439,000	0	0	0	0
Contingency	2,266	2,294	2,331	2,378	2,426
Financing	127,112	157,503	157,503	157,503	157,503
Grant Expense	20,000	0	0	0	0
Insurance	9,281	8,569	8,740	8,915	0
Maintenance and Repairs	47,841	39,377	40,134	40,200	38,947
Supplies	32,099	56,151	57,437	50,199	51,553
Transfers	3,296	3,337	3,390	3,458	3,527
Travel	2,985	3,022	3,070	3,131	3,194
Utilities	14,726	13,659	13,877	14,154	14,437
Wages and benefits	252,299	252,847	257,033	261,810	262,477
<b>Total Expenditures:</b>	<b>970,404</b>	<b>554,833</b>	<b>561,900</b>	<b>560,464</b>	<b>553,116</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

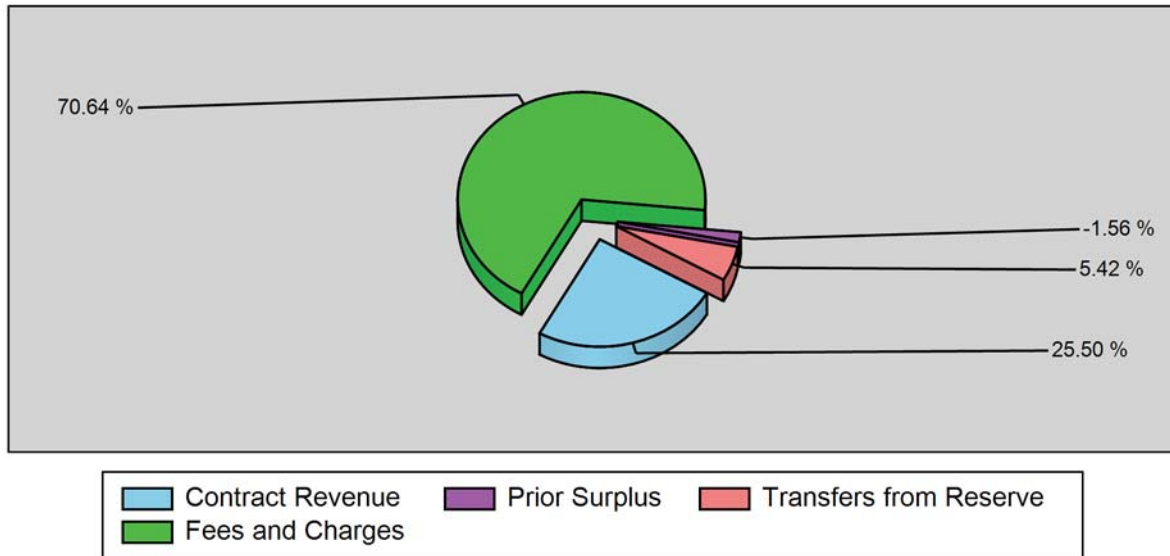
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	64,409	65,351	942
Fees and Charges	181,060	181,060	0
Prior Surplus	0	(4,000)	(4,000)
Transfers from Reserve	0	13,893	13,893
<b>Total Revenues:</b>	<b>245,469</b>	<b>256,304</b>	<b>10,835</b>
<b>Expenditures</b>			
Administration	14,333	14,177	(156)
Advertising	4,800	4,800	0
Contracts and Agreements	156,621	157,229	608
Insurance	1,286	1,391	105
Legal	345	345	0
Operations	41,000	55,361	14,361
Supplies	465	465	0
Transfers	11,716	2,415	(9,301)
Travel	3,320	3,320	0
Wages and benefits	11,583	16,801	5,218
<b>Total Expenditures:</b>	<b>245,469</b>	<b>256,304</b>	<b>10,835</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	65,351	65,351	65,351	65,351	65,351
Fees and Charges	181,060	200,350	200,351	200,351	217,001
Prior Surplus	(4,000)	0	0	0	0
Transfers from Reserve	13,893	0	1,522	7,134	0
<b>Total Revenues:</b>	<b>256,304</b>	<b>265,701</b>	<b>267,224</b>	<b>272,836</b>	<b>282,352</b>
<b>Expenditures</b>					
Administration	14,177	14,426	14,678	14,935	15,196
Advertising	4,800	4,859	4,900	4,900	4,900
Contracts and Agreements	157,229	161,946	166,804	171,809	176,963
Insurance	1,391	1,338	1,365	1,392	1,392
Legal	345	349	350	350	350
Operations	55,361	55,361	55,361	55,361	55,361
Supplies	465	471	480	480	480
Transfers	2,415	6,504	2,500	2,500	6,601
Travel	3,320	3,361	3,400	3,400	3,400
Wages and benefits	16,801	17,086	17,386	17,709	17,709
<b>Total Expenditures:</b>	<b>256,304</b>	<b>265,701</b>	<b>267,224</b>	<b>272,836</b>	<b>282,352</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

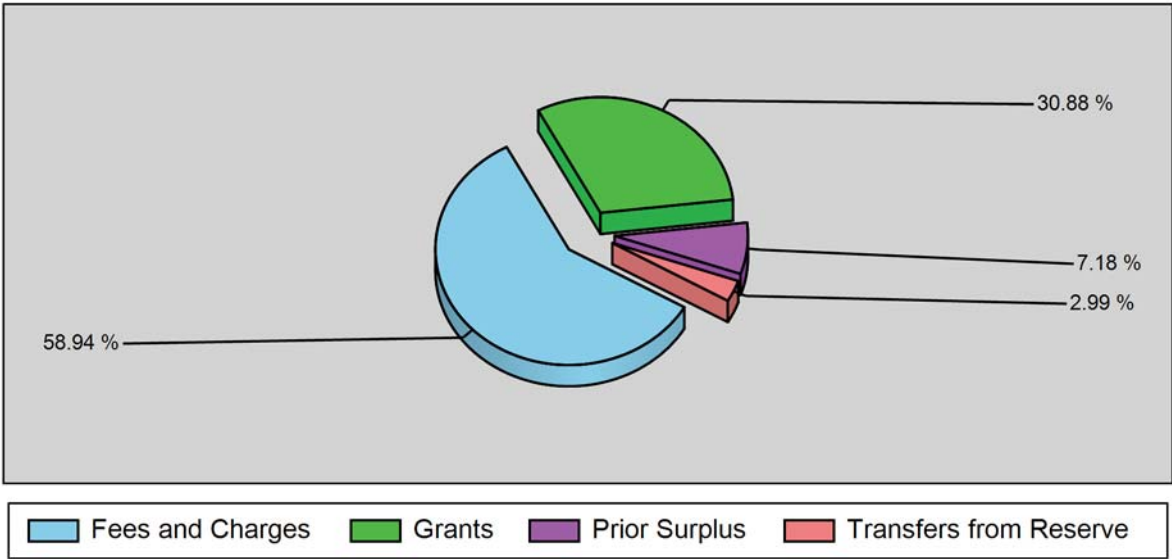
**FIVE YEAR FINANCIAL PLAN**

**2016 - 2020**

Service: SEWAGE DISPOSAL OK FALLS  
Dept Number: 3800  
Service Participants: Specified Service Area A714



**Revenues By GL Category**



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	724,306	820,514	96,208
Grants	80,242	429,933	349,691
Prior Surplus	250,000	100,000	(150,000)
Transfers from Reserve	0	41,670	41,670
<b>Total Revenues:</b>	<b>1,054,548</b>	<b>1,392,117</b>	<b>337,569</b>
<b>Expenditures</b>			
Administration	38,387	37,257	(1,130)
Capital and Equipment	50,000	55,000	5,000
Consultants	7,000	7,000	0
Financing	319,592	319,592	0
Grant Expense	0	349,707	349,707
Insurance	37,985	37,560	(425)
Legal	1,500	1,500	0
Operations	210,581	218,581	8,000
Supplies	2,000	500	(1,500)
Transfers	55,000	5,000	(50,000)
Travel	7,869	3,819	(4,050)
Utilities	75,000	60,000	(15,000)
Wages and benefits	249,634	296,601	46,967
<b>Total Expenditures:</b>	<b>1,054,548</b>	<b>1,392,117</b>	<b>337,569</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	820,514	998,257	1,019,888	1,018,392	1,035,569
Grants	429,933	80,226	80,226	80,226	80,226
Prior Surplus	100,000	0	0	0	0
Transfers from Reserve	41,670	0	0	28,000	30,000
<b>Total Revenues:</b>	<b>1,392,117</b>	<b>1,078,483</b>	<b>1,100,114</b>	<b>1,126,618</b>	<b>1,145,795</b>
<b>Expenditures</b>					
Administration	37,257	37,909	38,573	39,248	39,935
Capital and Equipment	55,000	30,000	25,000	28,000	30,000
Consultants	7,000	7,000	7,000	7,000	7,000
Financing	319,592	319,592	319,592	319,592	319,592
Grant Expense	349,707	0	0	0	0
Insurance	37,560	38,217	38,886	39,567	40,259
Legal	1,500	1,500	1,500	1,500	1,500
Operations	218,581	248,081	263,581	275,100	285,600
Supplies	500	500	500	500	500
Transfers	5,000	30,000	30,000	30,000	30,000
Travel	3,819	3,842	3,866	3,890	3,914
Utilities	60,000	65,000	70,000	75,000	80,000
Wages and benefits	296,601	296,842	301,616	307,221	307,495
<b>Total Expenditures:</b>	<b>1,392,117</b>	<b>1,078,483</b>	<b>1,100,114</b>	<b>1,126,618</b>	<b>1,145,795</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

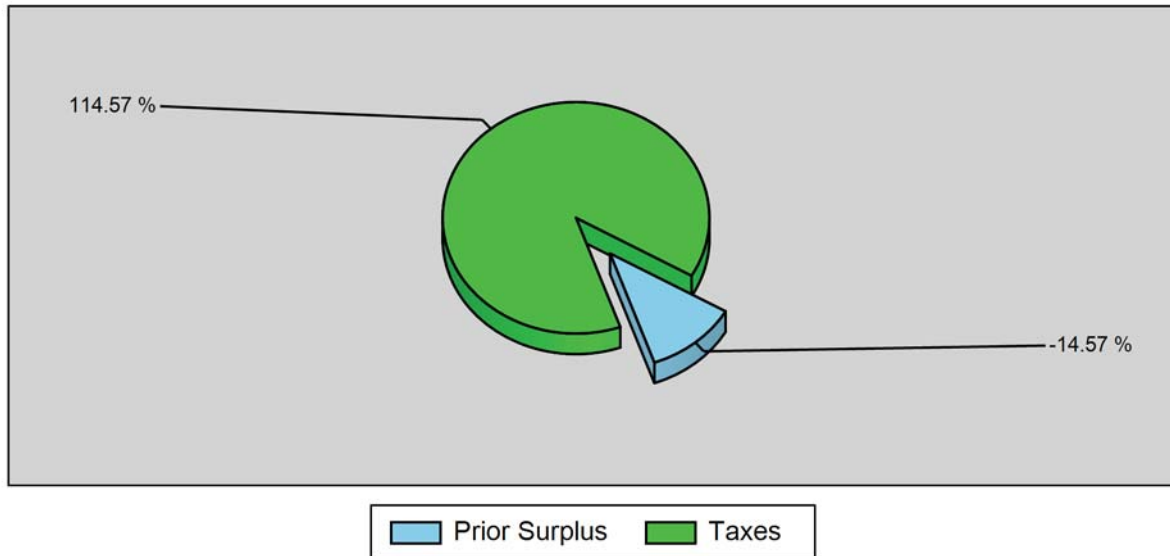
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	100	(875)	(975)
Taxes	5,818	6,882	1,064
<b>Total Revenues:</b>	<b>5,918</b>	<b>6,007</b>	<b>89</b>
<b>Expenditures</b>			
Administration	500	475	(25)
Utilities	4,800	4,896	96
Wages and benefits	618	636	18
<b>Total Expenditures:</b>	<b>5,918</b>	<b>6,007</b>	<b>89</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING HERITAGE HILLS  
Dept Number: 9670  
Service Participants: Specified Service Area M715



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	(875)	0	0	0	0
Taxes	6,882	6,104	6,203	6,305	6,395
<b>Total Revenues:</b>	<b>6,007</b>	<b>6,104</b>	<b>6,203</b>	<b>6,305</b>	<b>6,395</b>
<b>Expenditures</b>					
Administration	475	475	475	475	475
Utilities	4,896	4,982	5,069	5,158	5,248
Wages and benefits	636	647	659	672	672
<b>Total Expenditures:</b>	<b>6,007</b>	<b>6,104</b>	<b>6,203</b>	<b>6,305</b>	<b>6,395</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

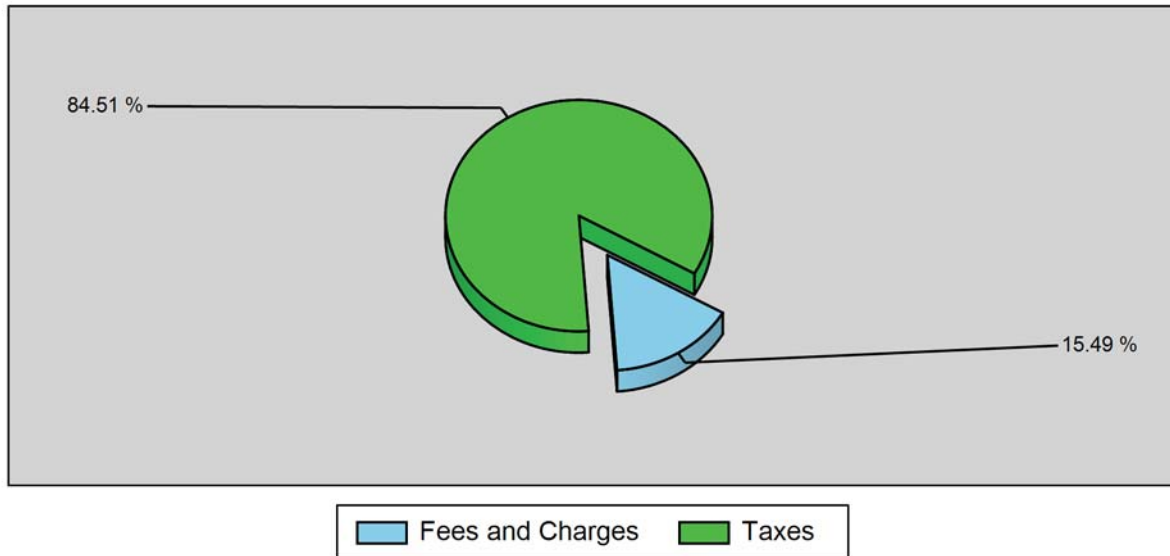
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Taxes	77,600	81,823	4,223
<b>Total Revenues:</b>	<b>92,600</b>	<b>96,823</b>	<b>4,223</b>
<b>Expenditures</b>			
Administration	0	3,704	3,704
Operations	89,651	91,600	1,949
Wages and benefits	2,949	1,519	(1,430)
<b>Total Expenditures:</b>	<b>92,600</b>	<b>96,823</b>	<b>4,223</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Taxes	81,823	82,314	82,407	82,506	82,574
<b>Total Revenues:</b>	<b>96,823</b>	<b>97,314</b>	<b>97,407</b>	<b>97,506</b>	<b>97,574</b>
<b>Expenditures</b>					
Administration	3,704	3,769	3,835	3,902	3,970
Operations	91,600	92,000	92,000	92,000	92,000
Wages and benefits	1,519	1,545	1,572	1,604	1,604
<b>Total Expenditures:</b>	<b>96,823</b>	<b>97,314</b>	<b>97,407</b>	<b>97,506</b>	<b>97,574</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “E”

• Area E Requisition		<a href="#">229</a>
• Summary Information		<a href="#">230</a>
• Cemetery Area E Naramata	8950	<a href="#">231 - 232</a>
• Grant in Aid Area E	7960	<a href="#">233 - 234</a>
• Naramata Museum	7830	<a href="#">235 - 236</a>
• Naramata Transit	8300	<a href="#">237 - 238</a>
• Noise Bylaws Area E	2710	<a href="#">239</a>
• Parks and Recreation Naramata	7540	<a href="#">240 - 242</a>
• Rural Projects Area E	0360	<a href="#">243 - 244</a>
• Tourism & Community Service Contribution	9260	<a href="#">245</a>
• Untidy/Unsightly Area E	2610	<a href="#">246 -247</a>
Specified Areas		
• Fire – Naramata	1700	<a href="#">248 - 249</a>
• Naramata Water	3940	<a href="#">250 - 252</a>
• Naramata Water Admin	3950	<a href="#">253 - 254</a>
• Street Lighting Naramata	9680	<a href="#">255 - 256</a>

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)		2016	2015	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 4,926	\$ 4,818	\$ 108
911 EMERGENCY CALL SYSTEM - Impr. Only		19,365	15,156	4,209
EMERGENCY PLANNING		5,852	5,797	55
GENERAL GOVERNMENT		44,035	52,007	(7,972)
ELECTORAL AREA ADMINISTRATION		129,459	114,043	15,416
BUILDING INSPECTION		33,849	34,371	(522)
ELECTORAL AREA PLANNING		108,462	107,467	995
DESTRUCTION OF PESTS		285	281	4
NUISANCE CONTROL		886	900	(14)
ANIMAL CONTROL		15,653	16,719	(1,066)
NOXIOUS WEEDS		1,171	723	448
SUBDIVISION SERVICING		10,542	8,385	2,157
ILLEGAL DUMPING		354	286	68
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,057	2,357	700
REGIONAL TRAILS		8,843	4,822	4,021
<b>Subtotal</b>		<b>386,738</b>	<b>368,131</b>	<b>18,607</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		26,912	17,327	9,585
GRANT IN AID		9,000	15,000	(6,000)
TOURISM & COMMUNITY SERVICE CONTRIBUTION		10,000	-	10,000
NOISE CONTROL		4,040	3,836	204
UNTIDY AND UNSIGHTLY CONTROL		3,585	3,389	196
NARAMATA TRANSIT		69,828	66,208	3,620
NARAMATA MUSEUM		8,143	10,500	(2,357)
REC. PROG., PARKS & FAC. MAINTENANCE		152,886	150,701	2,185
<b>Subtotal</b>		<b>284,394</b>	<b>266,961</b>	<b>17,433</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		30,170	31,020	(850)
OKANAGAN REGIONAL LIBRARY		119,679	121,089	(1,410)
		149,849	152,109	(2,260)
<b>SUBTOTAL</b>		<b>820,981</b>	<b>787,201</b>	<b>33,781</b>
<b>Service Areas</b>				
CEMETERY-P(715)		28,289	27,717	572
STERILE INSECT RELEASE		43,148	43,117	31
NARAMATA FIRE DEPARTMENT		298,344	253,104	45,240
NARAMATA WATER (Parcel)		115,000	109,900	5,100
NARAMATA WATER LITIGATION		-	209,000	(209,000)
SEPTAGE DISPOSAL SERVICE		3,199	4,718	(1,519)
<b>Subtotal</b>		<b>487,980</b>	<b>647,557</b>	<b>(159,576)</b>
<b>TOTAL</b>		<b>\$ 1,308,962</b>	<b>\$ 1,434,757</b>	<b>\$ (125,795)</b>
<b>Average Res Tax Rate/\$1000</b>	(excluding Naramta Litigation)	<b>\$ 2.09</b>	<b>\$ 2.05</b>	<b>\$ 0.05</b>
<b>Average Taxes per Res Property</b>	(excluding Naramta Litigation)	<b>\$ 903.40</b>	<b>\$ 845.85</b>	<b>\$ 57.55</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
<b>AREA E</b>	\$1,308,962	\$1,434,757	\$32,865	(Excluding Fire and Water)**
REGIONAL SERVICES	\$161,807	\$161,003	\$804	See Regional Services Summary Changes
RURAL SERVICES	\$417,928	\$402,354	\$15,574	See Rural Services Summary
SHARED SERVICES	\$3,199	\$4,718	-\$1,519	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA E (NARAMATA)	\$28,289	\$27,717	\$572	
GRANT-IN AID - AREA E	\$9,000	\$15,000	-\$6,000	creation of new service for Tourism/Community Service Contribution
NARAMATA MUSEUM	\$8,143	\$10,500	-\$2,357	2015 had roof project
NOISE BYLAWS AREA E	\$4,040	\$3,836	\$204	
PARKS & RECREATION - NARAMATA	\$152,886	\$150,701	\$2,185	
ELECTORAL AREA E - RURAL PROJECTS	\$26,912	\$17,327	\$9,585	decrease in prior year surplus
NARAMATA TRANSIT	\$69,828	\$66,208	\$3,620	
AREA E TOURISM & COMMUNITY SERVICE	\$10,000	\$0	\$10,000	new service
UNSIGHTLY/UNTIDY PREMISES - AREA E	\$3,585	\$3,389	\$196	
FIRE PROTECTION - NARAMATA	\$298,344	\$253,104	\$45,240	Fire Master Plan \$10,200; Honorariums
WATER SYSTEM - NARAMATA	\$115,000	\$109,900	\$5,100	
WATER SYSTEM - NARAMATA ADMIN. (BLACKWELL STORES LITIGATION)	\$0	\$209,000	-\$209,000	debt ended 2015
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
WATER SYSTEM - NARAMATA	\$1,269,003	\$1,227,914	\$41,089	3.4% proposed rate increase
STREET LIGHTING	\$4,000	\$3,240	\$760	no proposed fee change budget adjusted to reflect 2015 actuals

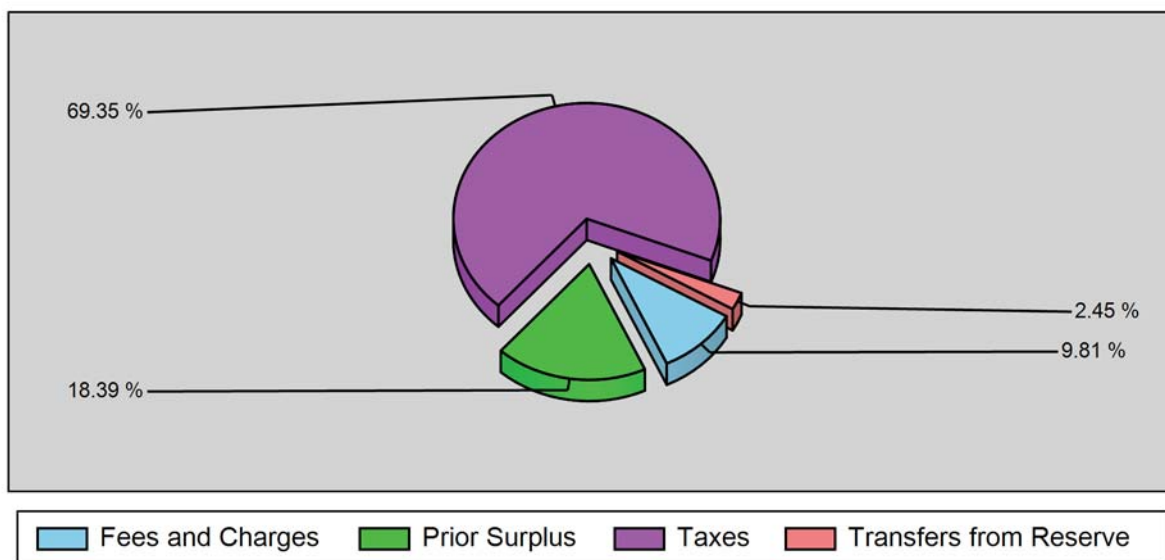
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	3,750	4,000	250
Prior Surplus	5,000	7,500	2,500
Taxes	27,717	28,289	572
Transfers from Reserve	2,000	1,000	(1,000)
<b>Total Revenues:</b>	<b>38,467</b>	<b>40,789</b>	<b>2,322</b>
<b>Expenditures</b>			
Administration	5,815	5,753	(62)
Capital and Equipment	5,000	3,000	(2,000)
Maintenance and Repairs	2,543	2,545	2
Operations	2,500	2,500	0
Travel	1,500	1,500	0
Wages and benefits	21,109	25,491	4,382
<b>Total Expenditures:</b>	<b>38,467</b>	<b>40,789</b>	<b>2,322</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,000	4,500	4,500	4,500
Prior Surplus	7,500	7,500	7,500	7,500	7,500
Taxes	28,289	28,795	28,865	29,404	29,533
Transfers from Reserve	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>40,789</b>	<b>41,295</b>	<b>41,865</b>	<b>42,404</b>	<b>42,533</b>
<b>Expenditures</b>					
Administration	5,753	5,854	5,956	6,061	6,167
Capital and Equipment	3,000	3,000	3,000	3,000	3,000
Maintenance and Repairs	2,545	2,545	2,546	2,547	2,548
Operations	2,500	2,500	2,500	2,500	2,500
Travel	1,500	1,500	1,550	1,500	1,500
Wages and benefits	25,491	25,896	26,313	26,796	26,818
<b>Total Expenditures:</b>	<b>40,789</b>	<b>41,295</b>	<b>41,865</b>	<b>42,404</b>	<b>42,533</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

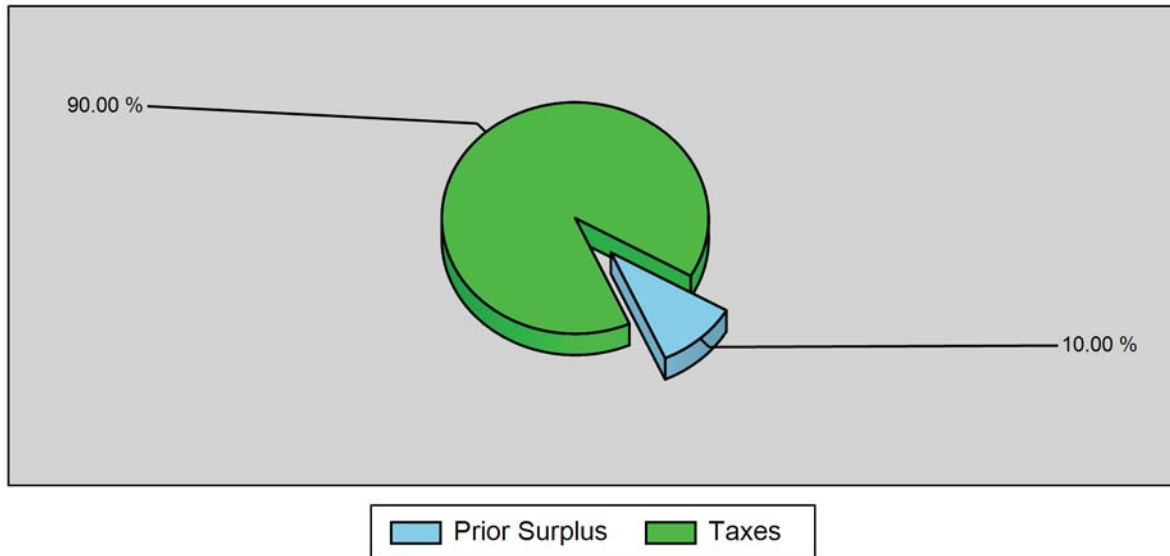
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	1,000	(4,000)
Taxes	15,000	9,000	(6,000)
<b>Total Revenues:</b>	<b>20,000</b>	<b>10,000</b>	<b>(10,000)</b>
<b>Expenditures</b>			
Grant in Aid	20,000	10,000	(10,000)
<b>Total Expenditures:</b>	<b>20,000</b>	<b>10,000</b>	<b>(10,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA E  
Dept Number: 7960  
Service Participants: Electoral Area E



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	1,000	0	0	0	0
Taxes	9,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

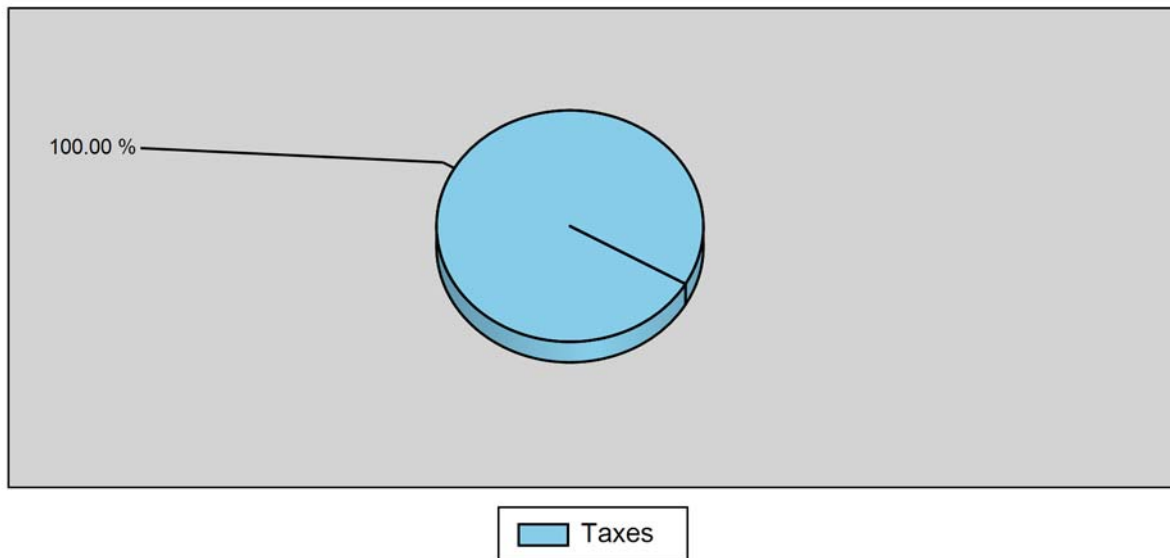
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



## Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,500	8,142	(2,358)
Transfers from Reserve	4,000	0	(4,000)
<b>Total Revenues:</b>	<b>14,500</b>	<b>8,142</b>	<b>(6,358)</b>
<b>Expenditures</b>			
Administration	0	240	240
Capital and Equipment	8,500	0	(8,500)
Contracts and Agreements	5,000	5,000	0
Insurance	0	1,500	1,500
Transfers	0	1,000	1,000
Wages and benefits	1,000	402	(598)
<b>Total Expenditures:</b>	<b>14,500</b>	<b>8,142</b>	<b>(6,358)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Taxes	8,142	8,154	8,165	8,178	8,182
<b>Total Revenues:</b>	<b>8,142</b>	<b>8,154</b>	<b>8,165</b>	<b>8,178</b>	<b>8,182</b>
<b>Expenditures</b>					
Administration	240	244	248	252	256
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Insurance	1,500	1,500	1,500	1,500	1,500
Transfers	1,000	1,000	1,000	1,000	1,000
Wages and benefits	402	410	417	426	426
<b>Total Expenditures:</b>	<b>8,142</b>	<b>8,154</b>	<b>8,165</b>	<b>8,178</b>	<b>8,182</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

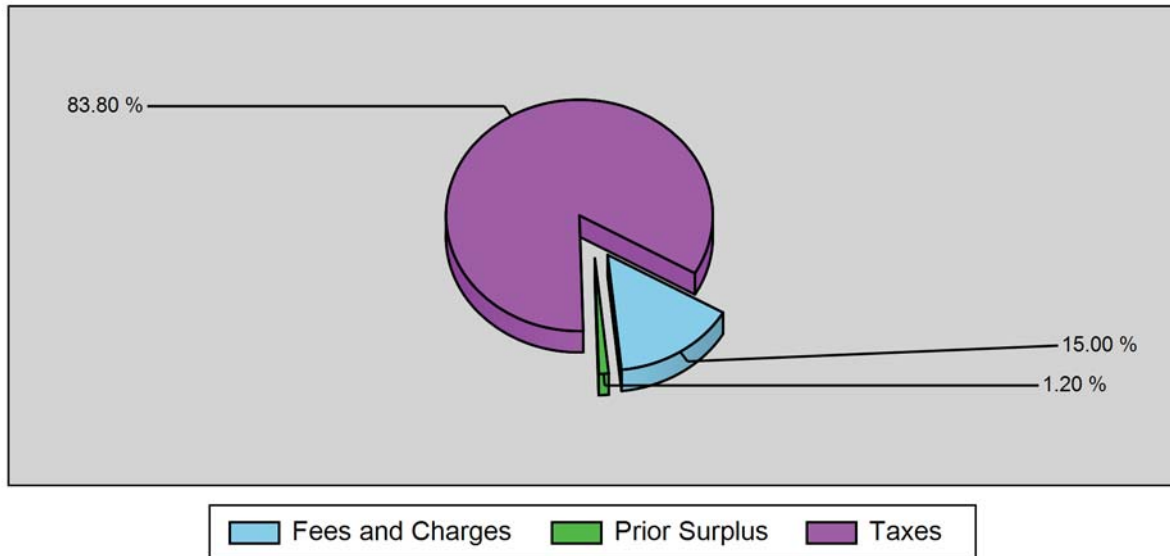
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,000	12,500	(2,500)
Prior Surplus	2,000	1,000	(1,000)
Taxes	66,208	69,828	3,620
<b>Total Revenues:</b>	<b>83,208</b>	<b>83,328</b>	<b>120</b>
<b>Expenditures</b>			
Administration	3,208	3,328	120
Operations	80,000	80,000	0
<b>Total Expenditures:</b>	<b>83,208</b>	<b>83,328</b>	<b>120</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	12,500	12,500	12,500	12,500	12,500
Prior Surplus	1,000	0	0	0	0
Taxes	69,828	70,886	70,945	71,005	71,066
<b>Total Revenues:</b>	<b>83,328</b>	<b>83,386</b>	<b>83,445</b>	<b>83,505</b>	<b>83,566</b>
<b>Expenditures</b>					
Administration	3,328	3,386	3,445	3,505	3,566
Operations	80,000	80,000	80,000	80,000	80,000
<b>Total Expenditures:</b>	<b>83,328</b>	<b>83,386</b>	<b>83,445</b>	<b>83,505</b>	<b>83,566</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

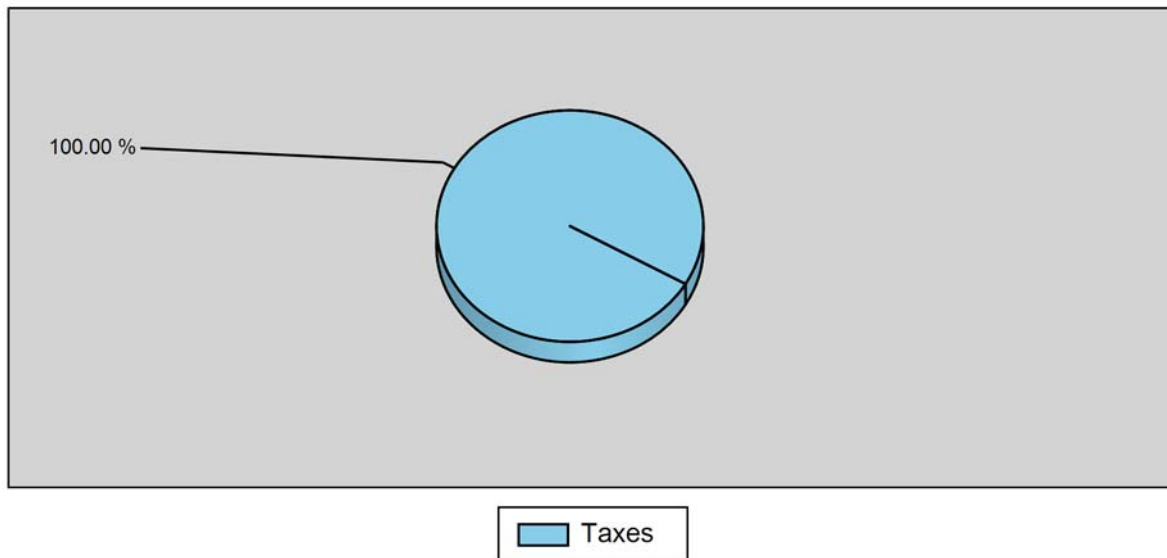
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREA E  
Dept Number: 2710  
Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

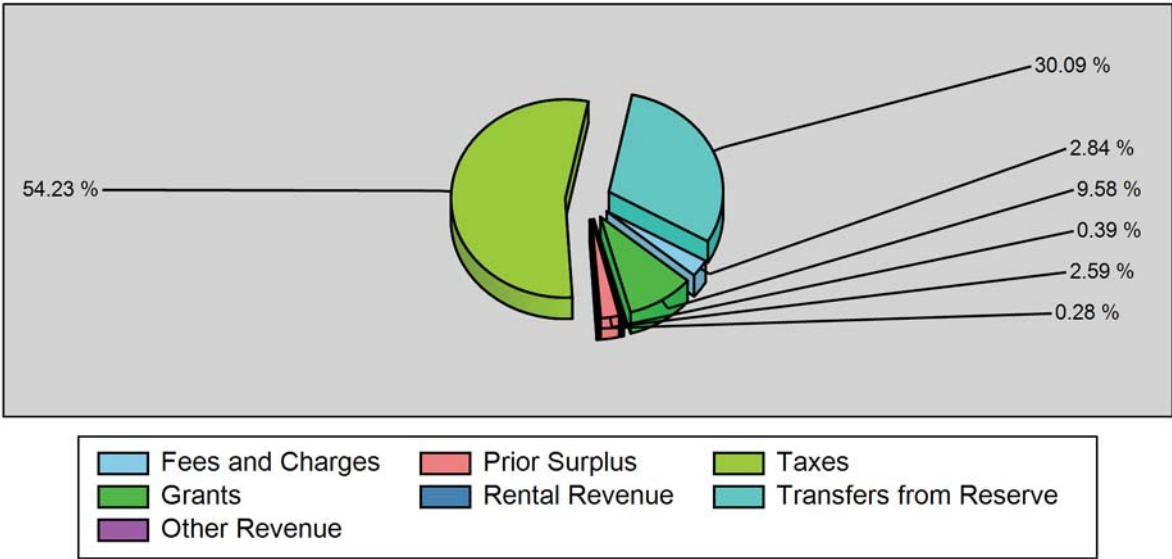
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,836	4,040	204
<b>Total Revenues:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Expenditures</b>			
Operations	3,836	4,040	204
<b>Total Expenditures:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	4,040	4,111	4,183	4,256	4,330
<b>Total Revenues:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Expenditures</b>					
Operations	4,040	4,111	4,183	4,256	4,330
<b>Total Expenditures:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	7,500	8,000	500
Grants	27,000	27,000	0
Other Revenue	1,000	1,100	100
Prior Surplus	25,000	7,300	(17,700)
Rental Revenue	800	800	0
Taxes	150,701	152,886	2,185
Transfers from Reserve	25,000	84,834	59,834
<b>Total Revenues:</b>	<b>237,001</b>	<b>281,920</b>	<b>44,919</b>
<b>Expenditures</b>			
Administration	5,872	6,301	429
Advertising	1,200	1,000	(200)
Capital and Equipment	61,700	81,234	19,534
Contracts and Agreements	29,000	31,000	2,000
Grant Expense	25,000	25,000	0
Grant in Aid	7,000	8,500	1,500
Insurance	3,933	6,228	2,295
Maintenance and Repairs	28,300	36,200	7,900
Operations	9,500	10,000	500
Other Expense	15,150	14,150	(1,000)
Projects	0	20,000	20,000
Supplies	700	900	200
Transfers	6,000	0	(6,000)
Utilities	1,600	1,600	0
Wages and benefits	42,046	39,807	(2,239)
<b>Total Expenditures:</b>	<b>237,001</b>	<b>281,920</b>	<b>44,919</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	8,000	8,500	8,500	8,600	8,772
Grants	27,000	2,000	2,000	2,000	2,040
Other Revenue	1,100	1,100	1,100	1,100	1,122
Prior Surplus	7,300	0	0	0	0
Rental Revenue	800	800	800	800	816
Taxes	152,886	154,067	155,668	160,488	164,979
Transfers from Reserve	84,834	50,000	25,000	5,000	7,500
<b>Total Revenues:</b>	<b>281,920</b>	<b>216,467</b>	<b>193,068</b>	<b>177,988</b>	<b>185,229</b>
<b>Expenditures</b>					
Administration	6,301	6,412	6,524	6,638	6,754
Advertising	1,000	1,000	1,100	1,100	1,150
Capital and Equipment	81,234	63,500	40,250	20,250	24,250
Contracts and Agreements	31,000	31,000	32,500	32,500	33,500
Grant Expense	25,000	0	0	0	0
Grant in Aid	8,500	8,500	8,700	8,700	8,700
Insurance	6,228	6,092	6,174	6,257	6,342
Maintenance and Repairs	36,200	27,600	28,600	30,200	30,968
Operations	10,000	9,500	10,000	10,000	10,000
Other Expense	14,150	13,850	14,000	14,000	14,500
Projects	20,000	0	0	0	0
Supplies	900	900	900	900	900
Transfers	0	6,000	2,000	5,000	5,000
Utilities	1,600	1,600	1,700	1,700	1,734
Wages and benefits	39,807	40,513	40,620	40,743	41,431
<b>Total Expenditures:</b>	<b>281,920</b>	<b>216,467</b>	<b>193,068</b>	<b>177,988</b>	<b>185,229</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

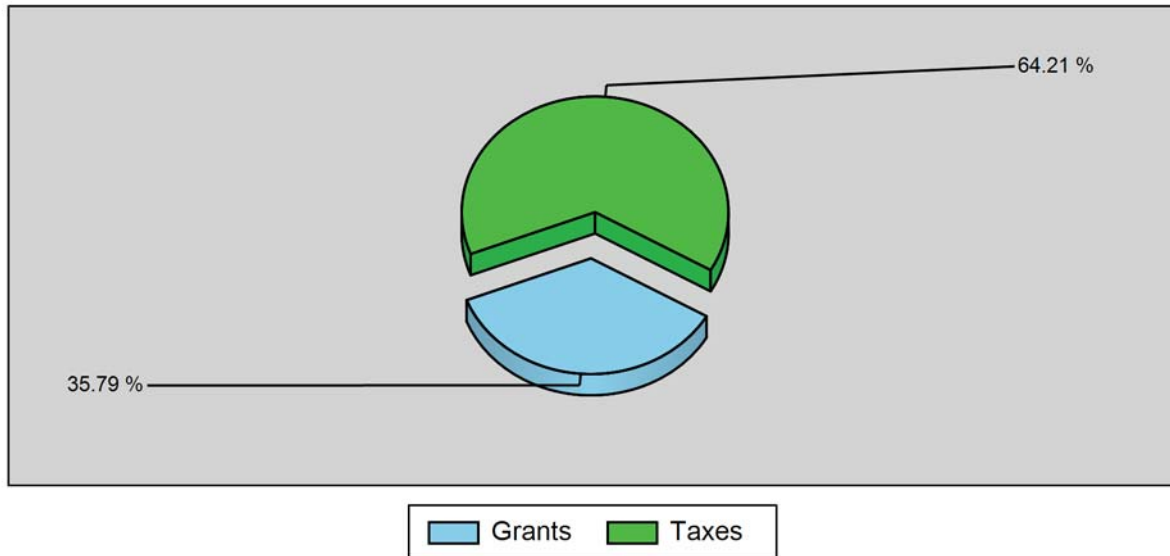
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA E  
Dept Number: 0360  
Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	15,000	15,000
Prior Surplus	15,000	0	(15,000)
Taxes	17,327	26,912	9,585
<b>Total Revenues:</b>	<b>32,327</b>	<b>41,912</b>	<b>9,585</b>
<b>Expenditures</b>			
Administration	1,461	1,388	(73)
Contingency	20,000	15,000	(5,000)
Grant Expense	0	15,000	15,000
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	4,466	4,124	(342)
<b>Total Expenditures:</b>	<b>32,327</b>	<b>41,912</b>	<b>9,585</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	15,000	0	0	0	0
Prior Surplus	0	3,000	3,000	3,000	3,000
Taxes	26,912	29,007	29,106	29,216	29,242
<b>Total Revenues:</b>	<b>41,912</b>	<b>32,007</b>	<b>32,106</b>	<b>32,216</b>	<b>32,242</b>
<b>Expenditures</b>					
Administration	1,388	1,412	1,437	1,462	1,488
Contingency	15,000	20,000	20,000	20,000	20,000
Grant Expense	15,000	0	0	0	0
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	4,124	4,195	4,269	4,354	4,354
<b>Total Expenditures:</b>	<b>41,912</b>	<b>32,007</b>	<b>32,106</b>	<b>32,216</b>	<b>32,242</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

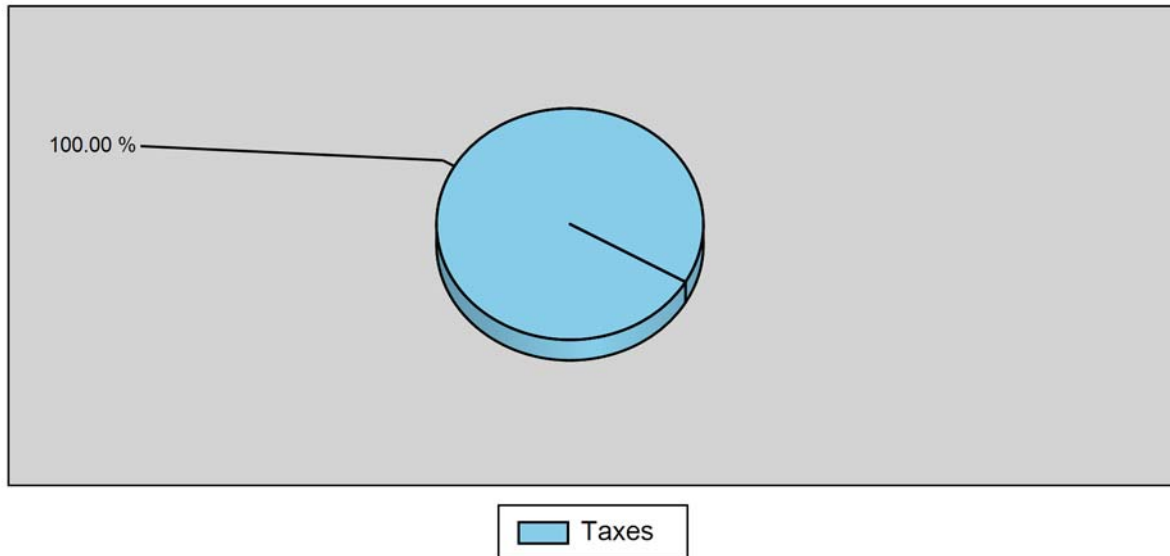
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	10,000	10,000
<b>Total Revenues:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	10,000	10,000
<b>Total Expenditures:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast					
	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

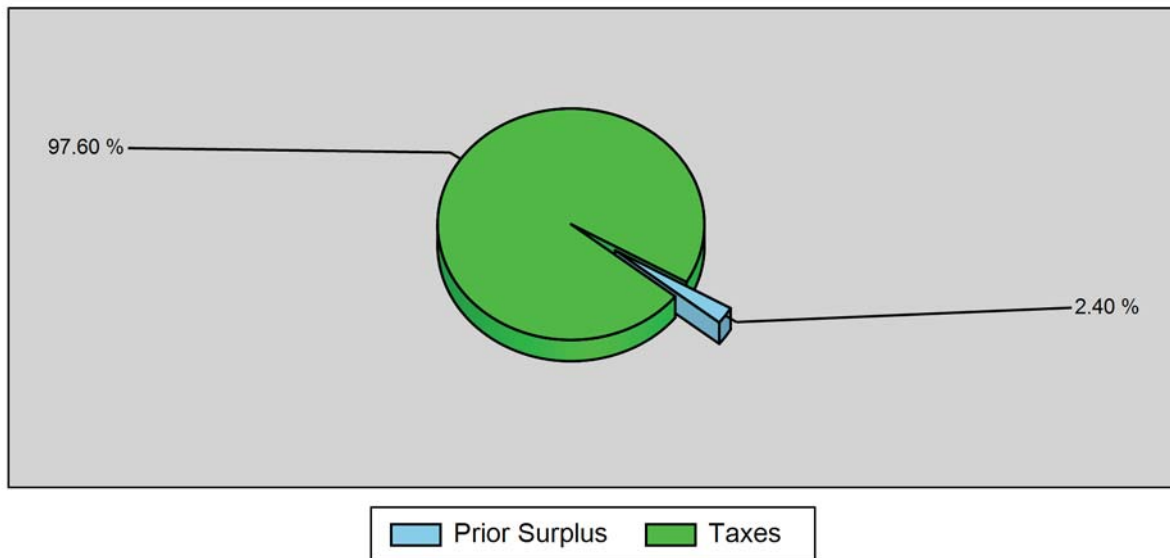
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	88	88
Taxes	3,389	3,585	196
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
Dept Number: 2610  
Service Participants: Electoral Area E



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	88	0	0	0	0
Taxes	3,585	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

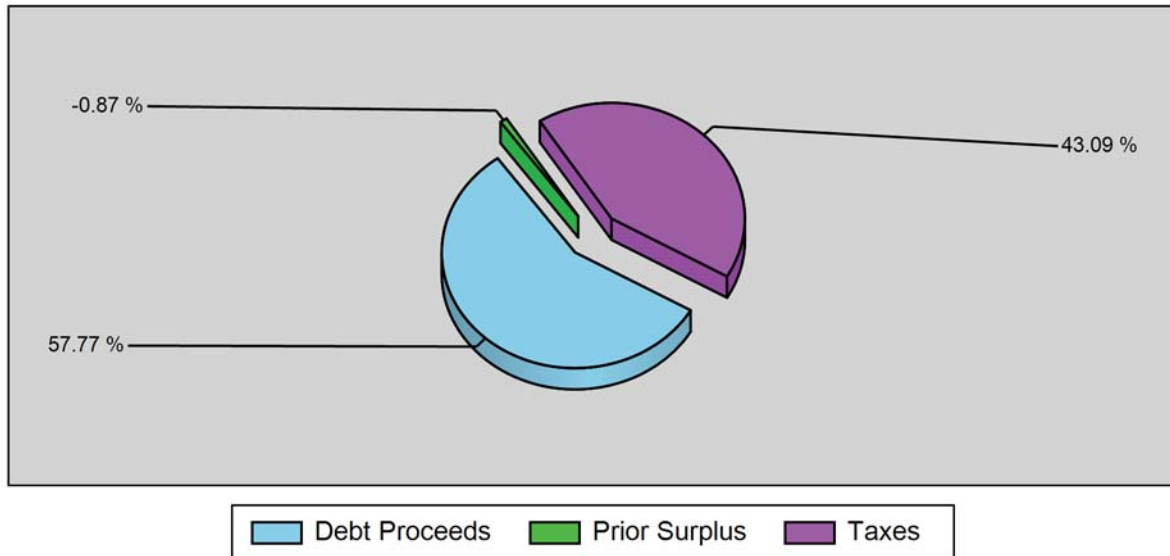
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	0	400,000	400,000
Prior Surplus	10,000	(6,000)	(16,000)
Taxes	253,104	298,344	45,240
<b>Total Revenues:</b>	<b>263,104</b>	<b>692,344</b>	<b>429,240</b>
<b>Expenditures</b>			
Administration	17,082	16,322	(760)
Capital and Equipment	23,000	439,000	416,000
Financing	33,685	10,000	(23,685)
Insurance	11,712	14,754	3,042
Maintenance and Repairs	19,985	27,254	7,269
Operations	7,272	7,926	654
Other Expense	2,653	13,094	10,441
Supplies	10,920	14,681	3,761
Transfers	16,480	0	(16,480)
Travel	2,000	3,000	1,000
Utilities	11,315	12,333	1,018
Wages and benefits	107,000	133,980	26,980
<b>Total Expenditures:</b>	<b>263,104</b>	<b>692,344</b>	<b>429,240</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715

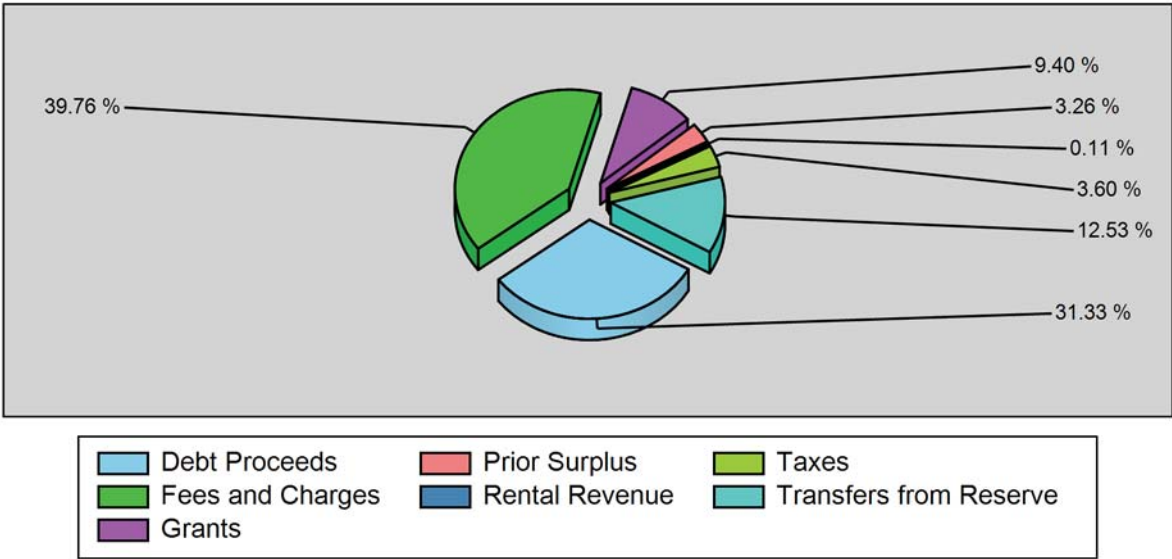


5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Debt Proceeds	400,000	0	0	0	0
Prior Surplus	(6,000)	10,000	10,000	10,000	10,600
Taxes	298,344	387,946	384,324	432,074	459,359
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>692,344</b>	<b>397,946</b>	<b>394,324</b>	<b>442,074</b>	<b>469,959</b>
<b>Expenditures</b>					
Administration	16,322	16,608	16,899	17,195	17,496
Capital and Equipment	439,000	92,510	66,336	90,506	95,937
Financing	10,000	36,370	36,370	36,370	36,370
Insurance	14,754	17,105	18,644	20,322	21,540
Maintenance and Repairs	27,254	29,706	32,380	35,294	37,412
Operations	7,926	8,640	9,417	10,265	10,881
Other Expense	13,094	3,152	3,436	3,745	3,970
Supplies	14,681	16,003	17,443	19,012	20,153
Transfers	0	16,000	16,000	16,000	16,960
Travel	3,000	3,270	3,564	3,885	4,118
Utilities	12,333	13,444	14,653	15,972	16,930
Wages and benefits	133,980	145,138	159,182	173,508	188,192
<b>Total Expenditures:</b>	<b>692,344</b>	<b>397,946</b>	<b>394,324</b>	<b>442,074</b>	<b>469,959</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	0	1,000,000	1,000,000
Fees and Charges	1,227,914	1,269,003	41,089
Grants	10,500	300,000	289,500
Other Revenue	154,000	0	(154,000)
Prior Surplus	(154,000)	103,900	257,900
Recoveries	16,400	0	(16,400)
Rental Revenue	3,600	3,600	0
Taxes	109,900	115,000	5,100
Transfers from Reserve	1,277,000	400,000	(877,000)
<b>Total Revenues:</b>	<b>2,645,314</b>	<b>3,191,503</b>	<b>546,189</b>
<b>Expenditures</b>			
Administration	59,807	58,722	(1,085)
Advertising	2,200	2,300	100
Capital and Equipment	1,232,000	1,600,000	368,000
Consultants	120,000	280,000	160,000
Contingency	5,000	1,000	(4,000)
Contracts and Agreements	7,535	7,535	0
Financing	155,068	163,568	8,500
Insurance	13,433	14,121	688
Legal	5,000	5,000	0
Maintenance and Repairs	90,000	108,900	18,900
Operations	151,720	153,460	1,740
Supplies	2,500	500	(2,000)
Transfers	186,941	181,941	(5,000)
Travel	25,000	20,000	(5,000)
Utilities	178,000	160,000	(18,000)
Wages and benefits	411,110	434,456	23,346
<b>Total Expenditures:</b>	<b>2,645,314</b>	<b>3,191,503</b>	<b>546,189</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Debt Proceeds	1,000,000	0	0	0	0
Fees and Charges	1,269,003	1,488,686	1,624,845	1,671,918	1,671,510
Grants	300,000	0	0	0	0
Prior Surplus	103,900	0	0	0	0
Rental Revenue	3,600	3,600	3,600	3,600	3,600
Taxes	115,000	120,750	126,788	133,127	139,783
Transfers from Reserve	400,000	200,000	100,000	100,000	100,000
<b>Total Revenues:</b>	<b>3,191,503</b>	<b>1,813,036</b>	<b>1,855,233</b>	<b>1,908,645</b>	<b>1,914,893</b>
<b>Expenditures</b>					
Administration	58,722	59,750	60,795	61,859	62,941
Advertising	2,300	2,400	2,500	2,600	2,700
Capital and Equipment	1,600,000	300,000	300,000	300,000	300,000
Consultants	280,000	135,000	110,000	120,000	130,000
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	7,535	7,535	7,535	7,535	7,535
Financing	163,568	230,429	230,429	230,429	230,429
Insurance	14,121	13,975	14,255	14,541	0
Legal	5,000	5,000	5,000	5,000	5,000
Maintenance and Repairs	108,900	90,000	90,000	90,000	90,000
Operations	153,460	158,575	163,700	168,825	173,950
Supplies	500	500	500	500	500
Transfers	181,941	186,941	236,941	261,941	261,941
Travel	20,000	20,000	20,000	20,000	20,000
Utilities	160,000	163,625	167,296	171,014	174,779
Wages and benefits	434,456	438,306	445,282	453,401	454,118
<b>Total Expenditures:</b>	<b>3,191,503</b>	<b>1,813,036</b>	<b>1,855,233</b>	<b>1,908,645</b>	<b>1,914,893</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

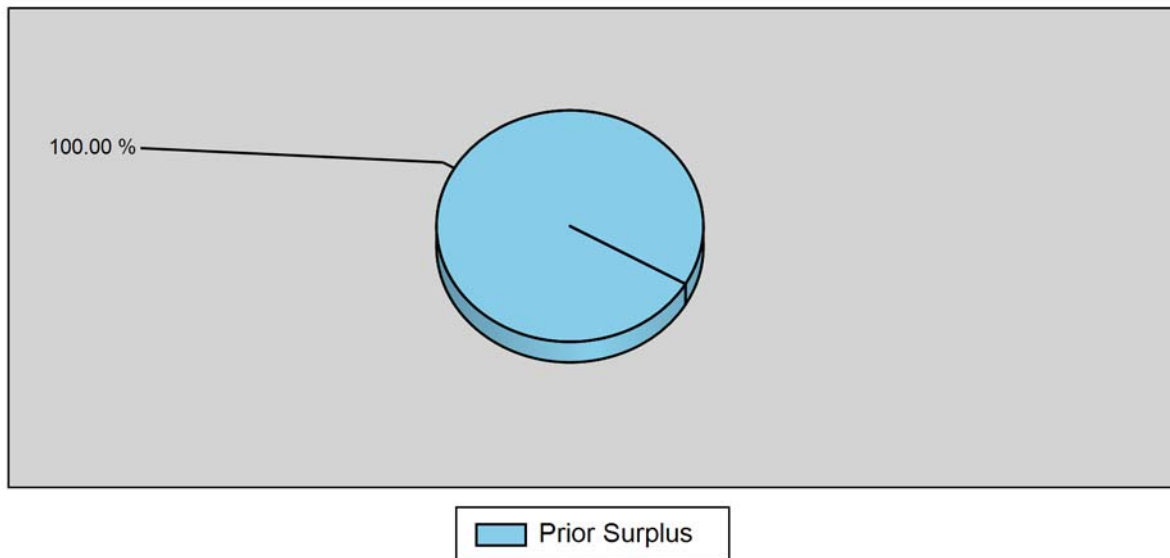
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER ADMIN (BLACKWELL)  
 Dept Number: 3950  
 Service Participants: Specified Service Area S715



## Revenues By GL Category



**Notes:** Debt ended 2015

Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(6,506)	1	6,507
Taxes	209,000	0	(209,000)
<b>Total Revenues:</b>	<b>202,494</b>	<b>1</b>	<b>(202,493)</b>
<b>Expenditures</b>			
Financing	202,494	1	(202,493)
<b>Total Expenditures:</b>	<b>202,494</b>	<b>1</b>	<b>(202,493)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER ADMIN (BLACKWELL)  
Dept Number: 3950  
Service Participants: Specified Service Area S715



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	1	0	0	0	0
<b>Total Revenues:</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>					
Financing	1	0	0	0	0
<b>Total Expenditures:</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

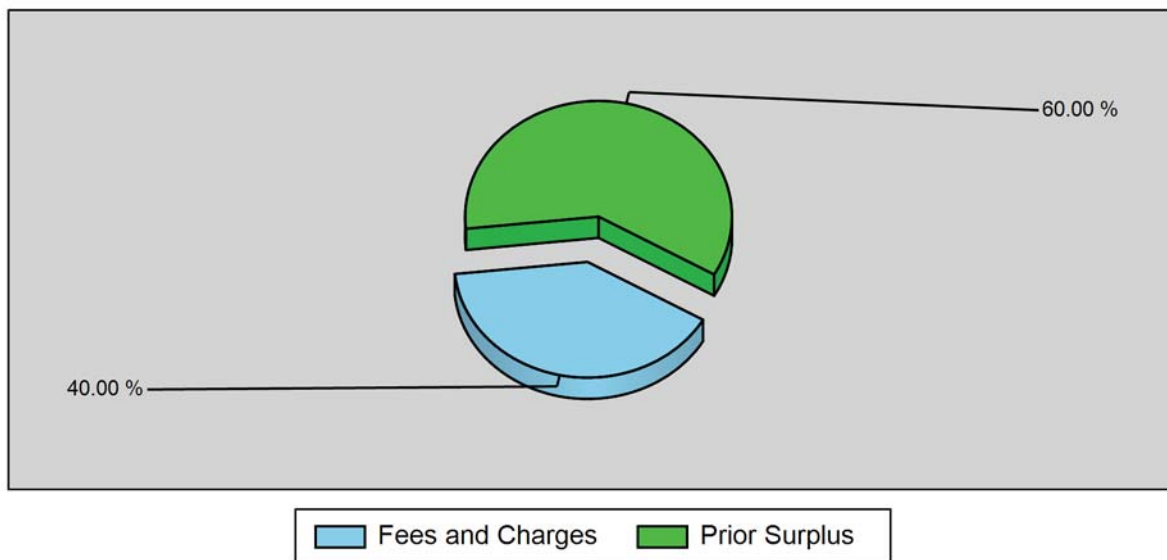
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	3,240	4,000	760
Prior Surplus	3,000	6,000	3,000
<b>Total Revenues:</b>	<b>6,240</b>	<b>10,000</b>	<b>3,760</b>
<b>Expenditures</b>			
Administration	1,122	1,066	(56)
Transfers	0	3,198	3,198
Utilities	4,500	5,100	600
Wages and benefits	618	636	18
<b>Total Expenditures:</b>	<b>6,240</b>	<b>10,000</b>	<b>3,760</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,152	4,505	4,860	5,204
Prior Surplus	6,000	2,750	2,500	2,250	2,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>6,902</b>	<b>7,005</b>	<b>7,110</b>	<b>7,204</b>
<b>Expenditures</b>					
Administration	1,066	1,066	1,066	1,066	1,066
Transfers	3,198	0	0	0	0
Utilities	5,100	5,189	5,280	5,372	5,466
Wages and benefits	636	647	659	672	672
<b>Total Expenditures:</b>	<b>10,000</b>	<b>6,902</b>	<b>7,005</b>	<b>7,110</b>	<b>7,204</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “F”

• Area F Requisition		<a href="#">258</a>
• Summary Information		<a href="#">259</a>
• Grant in Aid Area F	8000	<a href="#">260 - 261</a>
• Parks Commission Area F	7570	<a href="#">262 - 263</a>
• Rural Projects Area F	0370	<a href="#">264 -265</a>
• Untidy/Unsightly Area F	2630	<a href="#">266 - 267</a>
Specified Areas		
• Faulder Water	3920	<a href="#">268 - 269</a>
• Faulder Water Capital	3921	<a href="#">270 - 271</a>
• Fire – Area F	1000	<a href="#">272 - 273</a>
• Recreation West Bench	7560	<a href="#">274</a>
• Sage Mesa Water	3910	<a href="#">275 - 276</a>
• Street Lighting West Bench/Husula	9660	<a href="#">277 - 278</a>
• West Bench Water	3970	<a href="#">279 - 281</a>
• West Bench Water Capital	3971	<a href="#">282 - 283</a>



# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA F</b>				<b>NET</b>
<b>(OKANAGAN LAKE WEST/WESTBENCH)</b>		<b>2016</b>	<b>2015</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 3,511	\$ 3,307	\$ 203
911 EMERGENCY CALL SYSTEM - Impr. Only		14,234	11,000	3,234
EMERGENCY PLANNING		4,171	3,979	192
GENERAL GOVERNMENT		31,383	35,700	(4,318)
ELECTORAL AREA ADMINISTRATION		92,262	78,284	13,978
BUILDING INSPECTION		11,263	8,886	2,377
ELECTORAL AREA PLANNING		77,298	73,770	3,528
DESTRUCTION OF PESTS		203	193	11
NUISANCE CONTROL		632	618	14
MOSQUITO CONTROL - Impr Only		566	536	30
ANIMAL CONTROL		11,155	11,477	(321)
NOXIOUS WEEDS		834	496	338
SUBDIVISION SERVICING		7,513	5,756	1,757
ILLEGAL DUMPING		252	196	56
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,179	1,618	561
REGIONAL TRAILS		6,302	3,310	2,992
<b>Subtotal</b>		<b>263,757</b>	<b>239,125</b>	<b>24,631</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		11,576	9,356	2,220
GRANT-IN-AID		2,500	2,500	-
PARKS COMMISSION		75,905	57,811	18,094
NOISE BYLAW		1,315	1,205	110
UNTIDY AND UNSIGHLY CONTROL		3,673	3,504	169
<b>Subtotal</b>		<b>94,969</b>	<b>74,376</b>	<b>20,593</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		21,501	21,293	208
<b>SUBTOTAL</b>		<b>380,227</b>	<b>334,795</b>	<b>45,432</b>
<b>Service Areas</b>				
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)		265,143	270,440	(5,297)
OKANAGAN REGIONAL LIBRARY		85,292	83,121	2,171
STERILE INSECT RELEASE		14,741	9,915	4,825
REC CENTRE COST SHARING-M(715)		20,000	20,000	-
WEST BENCH WATER CAPITAL (PARCEL)		115,600	191,402	(75,802)
FAULDER WATER SYSTEM-A(777)		136,390	134,677	1,713
ELECT SYS-WESTBENCH EST/HUSULA-A(715)		6,011	5,218	793
SEPTAGE DISPOSAL SERVICE		1,634	2,283	(649)
<b>Subtotal</b>		<b>644,810</b>	<b>717,056</b>	<b>(72,246)</b>
<b>TOTAL</b>		<b>\$ 1,025,037</b>	<b>\$ 1,051,851</b>	<b>\$ (26,814)</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.07</b>	<b>\$ 2.14</b>	<b>\$ (0.06)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 961.36</b>	<b>\$ 911.48</b>	<b>\$ 49.88</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA F	\$1,025,037	\$1,051,851	\$51,779	(Excluding Fire and Water)**
REGIONAL SERVICES	\$99,739	\$91,433	\$8,305	See Regional Services Summary Changes
RURAL SERVICES	\$285,552	\$262,022	\$23,530	See Rural Services Summary
SHARED SERVICES	\$2,948	\$3,488	-\$539	See Shared Services Summary Changes
AREA F PARKS COMMISSION	\$75,905	\$57,811	\$18,094	S&W up \$9K; Capital/equip up \$9K
GRANT IN AID - AREA F	\$2,500	\$2,500	\$0	
ELECTORAL AREA F - RURAL PROJECTS	\$11,576	\$9,356	\$2,220	decreased prior year surplus
UNSIGHTLY/UNTIDY PREMISES - AREA F	\$3,673	\$3,504	\$169	
FIRE PROTECTION - D-F	\$265,143	\$270,440	-\$5,297	
RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
ST. LIGHTING-WEST BENCH/HUSULA	\$6,011	\$5,218	\$793	
WATER SYSTEM - FAULDER	\$136,390	\$134,677	\$1,713	
WATER SYSTEM - WEST BENCH	\$115,600	\$191,402	-\$75,802	adjustments due to final count on commuted payments/ debt servicing costs based on actual interest rates - Parcel tax decrease of approximately \$150 annually

NON TAX SUPPORTED SERVICES - USER FEES / OTHER				EXPLANATION
WATER SYSTEM SAGE MESA	\$176,357	\$136,601	\$39,756	Increased consultants and operations work 2016
WEST BENCH WATER	\$408,659	\$407,356	\$1,303	no proposed fee changes; hold awaiting metered structure in 2017

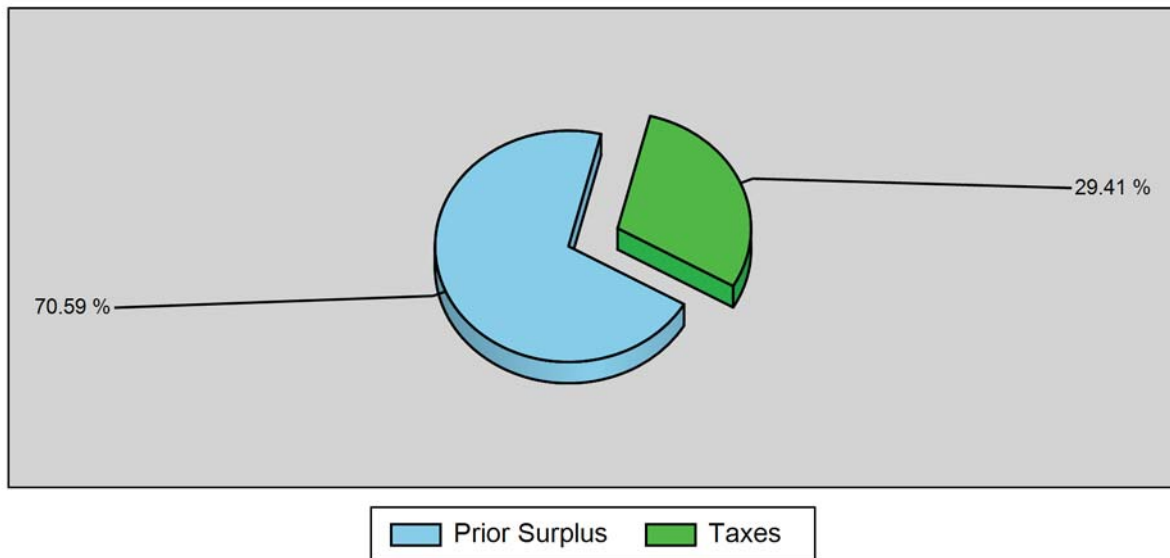
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,000	6,000	0
Taxes	2,500	2,500	0
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	8,500	8,500	0
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA F  
Dept Number: 8000  
Service Participants: Electoral Area F



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Expenditures</b>					
Grant in Aid	8,500	8,500	8,500	8,500	8,500
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

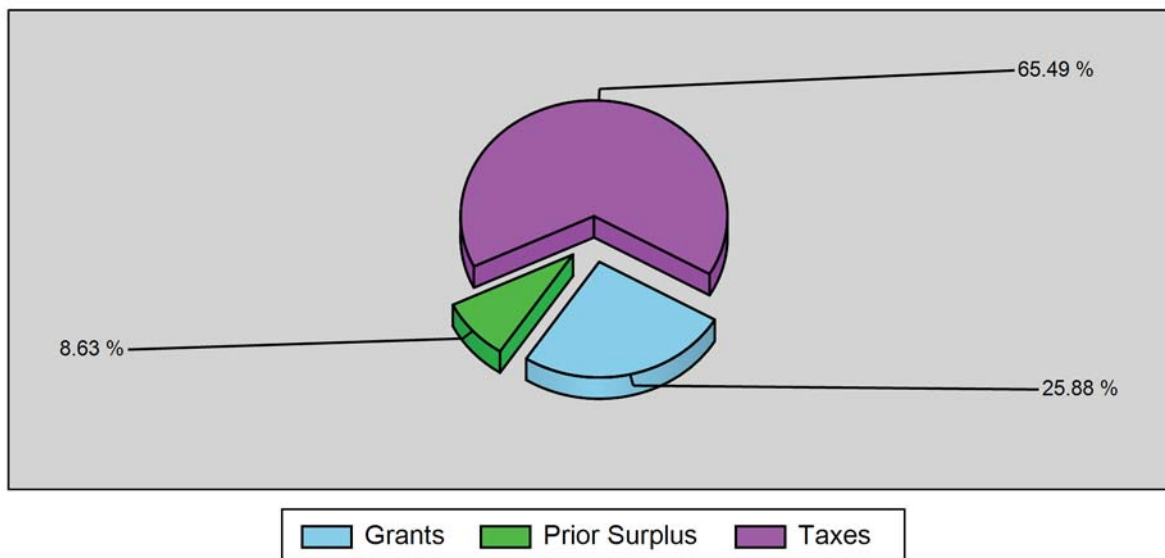
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: PARKS COMMISSION AREA F  
Dept Number: 7570  
Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	10,000	30,000	20,000
Prior Surplus	5,000	10,000	5,000
Taxes	57,811	75,905	18,094
<b>Total Revenues:</b>	<b>72,811</b>	<b>115,905</b>	<b>43,094</b>
<b>Expenditures</b>			
Administration	3,257	3,094	(163)
Capital and Equipment	35,300	73,800	38,500
Contracts and Agreements	5,700	5,700	0
Insurance	900	963	63
Maintenance and Repairs	1,195	1,195	0
Operations	492	500	8
Supplies	2,500	3,200	700
Utilities	5,000	5,000	0
Wages and benefits	18,467	22,453	3,986
<b>Total Expenditures:</b>	<b>72,811</b>	<b>115,905</b>	<b>43,094</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Grants	30,000	0	0	0	0
Prior Surplus	10,000	5,000	5,000	5,000	5,000
Taxes	75,905	90,589	101,484	64,040	64,365
<b>Total Revenues:</b>	<b>115,905</b>	<b>95,589</b>	<b>106,484</b>	<b>69,040</b>	<b>69,365</b>
<b>Expenditures</b>					
Administration	3,094	3,148	3,203	3,259	3,316
Capital and Equipment	73,800	48,000	58,000	20,000	20,000
Contracts and Agreements	5,700	5,700	5,700	5,700	5,700
Insurance	963	980	997	1,015	1,033
Maintenance and Repairs	1,195	1,195	1,195	1,195	1,195
Operations	500	550	600	650	700
Supplies	3,200	3,200	3,600	3,600	3,800
Transfers	0	5,000	5,000	5,000	5,000
Utilities	5,000	5,000	5,000	5,000	5,000
Wages and benefits	22,453	22,816	23,189	23,621	23,621
<b>Total Expenditures:</b>	<b>115,905</b>	<b>95,589</b>	<b>106,484</b>	<b>69,040</b>	<b>69,365</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

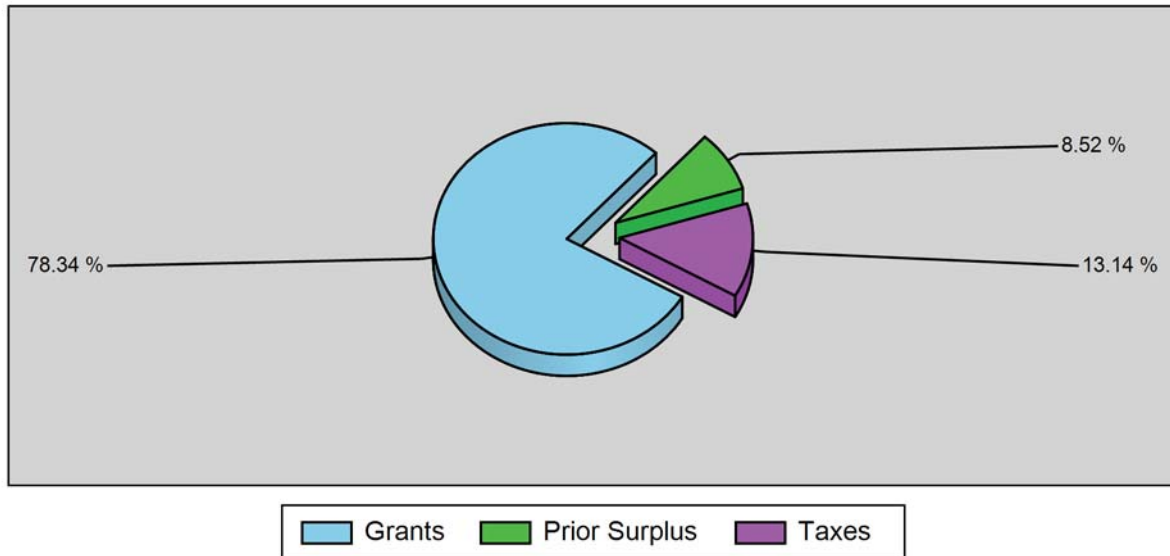
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA F  
Dept Number: 0370  
Service Participants: Electoral Area F



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	69,000	69,000
Prior Surplus	15,000	7,500	(7,500)
Taxes	9,356	11,576	2,220
<b>Total Revenues:</b>	<b>24,356</b>	<b>88,076</b>	<b>63,720</b>
<b>Expenditures</b>			
Administration	1,490	1,416	(74)
Advertising	1,000	500	(500)
Contingency	15,000	10,000	(5,000)
Projects	400	69,400	69,000
Travel	2,000	2,000	0
Wages and benefits	4,466	4,760	294
<b>Total Expenditures:</b>	<b>24,356</b>	<b>88,076</b>	<b>63,720</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	69,000	0	0	0	0
Prior Surplus	7,500	5,000	5,000	5,000	5,000
Taxes	11,576	14,183	14,294	14,418	14,444
<b>Total Revenues:</b>	<b>88,076</b>	<b>19,183</b>	<b>19,294</b>	<b>19,418</b>	<b>19,444</b>
<b>Expenditures</b>					
Administration	1,416	1,441	1,466	1,492	1,518
Advertising	500	500	500	500	500
Contingency	10,000	10,000	10,000	10,000	10,000
Projects	69,400	400	400	400	400
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	4,760	4,842	4,928	5,026	5,026
<b>Total Expenditures:</b>	<b>88,076</b>	<b>19,183</b>	<b>19,294</b>	<b>19,418</b>	<b>19,444</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



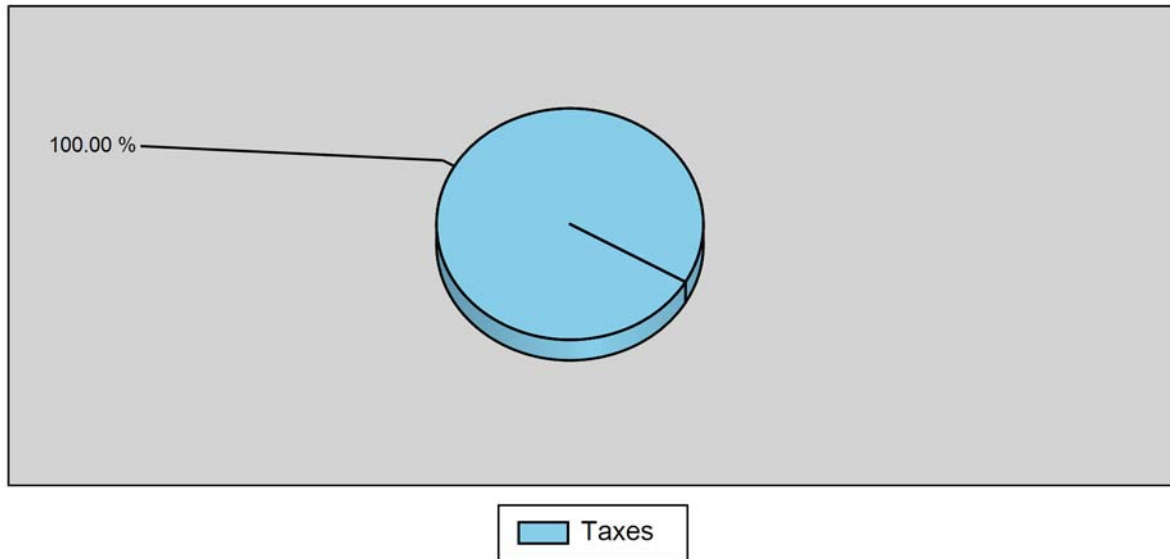
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(115)	0	115
Taxes	3,504	3,673	169
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
Dept Number: 2630  
Service Participants: Electoral Area F



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	3,673	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

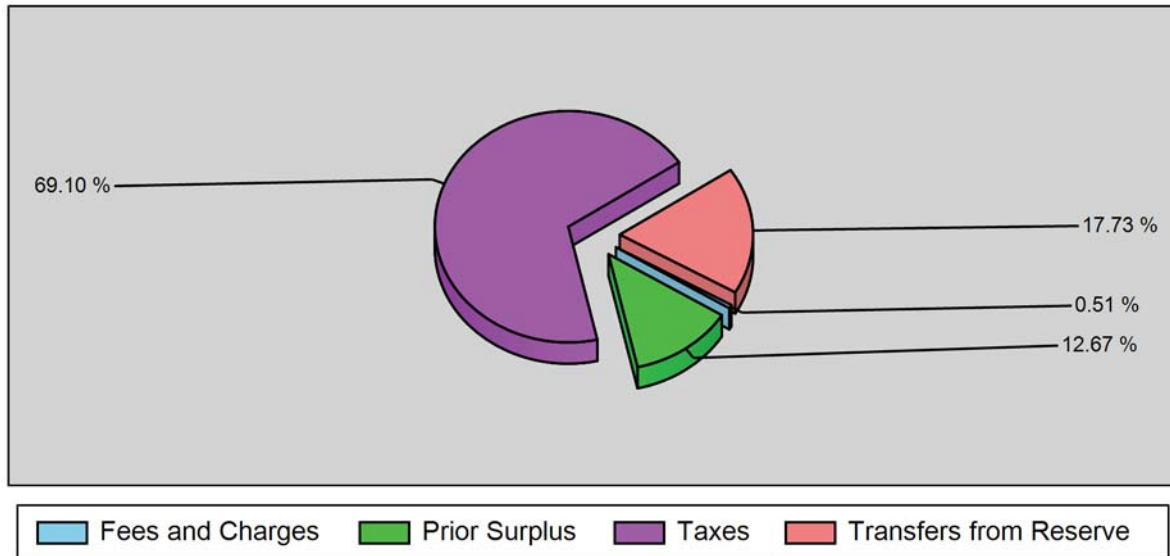
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	1,000	1,000	0
Prior Surplus	10,000	25,000	15,000
Taxes	134,677	136,390	1,713
Transfers from Reserve	3,219	35,000	31,781
<b>Total Revenues:</b>	<b>148,896</b>	<b>197,390</b>	<b>48,494</b>
<b>Expenditures</b>			
Administration	9,305	8,966	(339)
Capital and Equipment	0	5,000	5,000
Consultants	5,000	40,000	35,000
Financing	15,000	0	(15,000)
Insurance	1,257	1,339	82
Operations	14,450	17,690	3,240
Transfers	1,200	28,963	27,763
Travel	4,000	4,000	0
Utilities	13,500	14,000	500
Wages and benefits	85,184	77,432	(7,752)
<b>Total Expenditures:</b>	<b>148,896</b>	<b>197,390</b>	<b>48,494</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	1,000	1,000	1,000	1,000	1,000
Prior Surplus	25,000	10,000	10,000	10,000	10,000
Taxes	136,390	148,960	140,901	153,049	143,466
Transfers from Reserve	35,000	14,000	10,000	14,000	10,000
<b>Total Revenues:</b>	<b>197,390</b>	<b>173,960</b>	<b>161,901</b>	<b>178,049</b>	<b>164,466</b>
<b>Expenditures</b>					
Administration	8,966	9,123	9,283	9,445	9,610
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	40,000	5,000	5,000	5,000	5,000
Financing	0	9,147	9,147	9,147	9,147
Insurance	1,339	1,362	1,386	1,410	1,435
Operations	17,690	31,690	17,690	31,690	17,690
Transfers	28,963	16,958	16,952	16,944	16,944
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	14,000	14,500	15,000	15,500	15,500
Wages and benefits	77,432	77,180	78,443	79,913	80,140
<b>Total Expenditures:</b>	<b>197,390</b>	<b>173,960</b>	<b>161,901</b>	<b>178,049</b>	<b>164,466</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

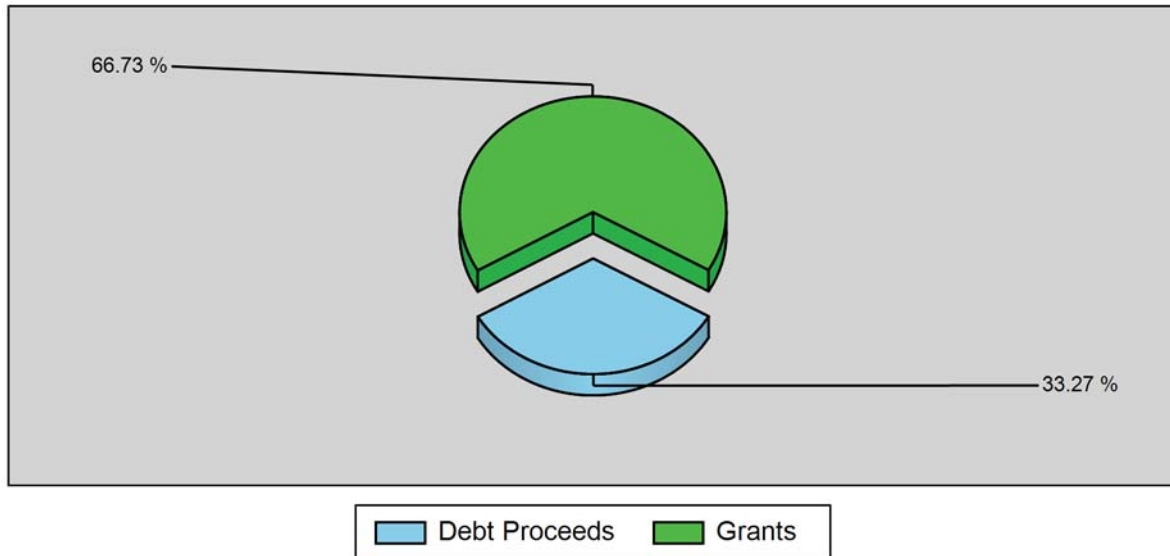
Service: FAULDER WATER CAPITAL PROJECTS

Dept Number: 3921

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	472,000	158,058	(313,942)
Grants	762,000	317,047	(444,953)
<b>Total Revenues:</b>	<b>1,234,000</b>	<b>475,105</b>	<b>(758,895)</b>
<b>Expenditures</b>			
Advertising	1,000	0	(1,000)
Capital and Equipment	1,233,000	475,105	(757,895)
<b>Total Expenditures:</b>	<b>1,234,000</b>	<b>475,105</b>	<b>(758,895)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FAULDER WATER CAPITAL PROJECTS

Dept Number: 3921

Service Participants: Specified Service Area A777 LSA #11



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Debt Proceeds	158,058	0	0	0	0
Grants	317,047	0	0	0	0
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>475,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>					
Capital and Equipment	475,105	0	0	0	0
<b>Total Expenditures:</b>	<b>475,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

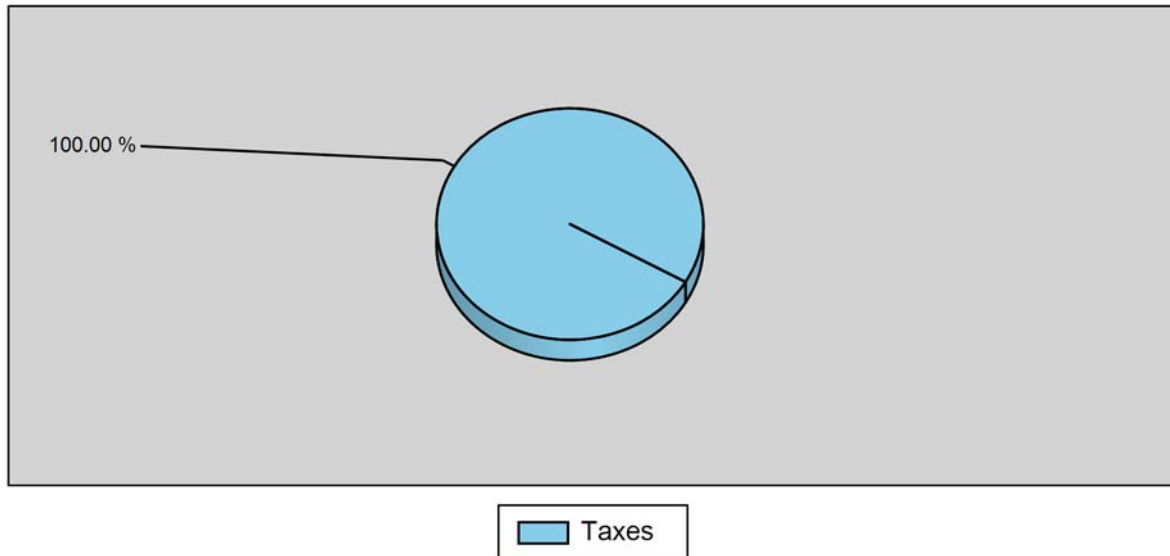
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,500	0	(7,500)
Taxes	270,440	265,143	(5,297)
<b>Total Revenues:</b>	<b>277,940</b>	<b>265,143</b>	<b>(12,797)</b>
<b>Expenditures</b>			
Administration	4,861	4,517	(344)
Contracts and Agreements	265,000	260,000	(5,000)
Insurance	579	626	47
Maintenance and Repairs	7,500	0	(7,500)
<b>Total Expenditures:</b>	<b>277,940</b>	<b>265,143</b>	<b>(12,797)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	265,143	280,233	285,324	290,417	295,512
<b>Total Revenues:</b>	<b>265,143</b>	<b>280,233</b>	<b>285,324</b>	<b>290,417</b>	<b>295,512</b>
<b>Expenditures</b>					
Administration	4,517	4,596	4,676	4,758	4,841
Contracts and Agreements	260,000	275,000	280,000	285,000	290,000
Insurance	626	637	648	659	671
Maintenance and Repairs	0	0	0	0	0
<b>Total Expenditures:</b>	<b>265,143</b>	<b>280,233</b>	<b>285,324</b>	<b>290,417</b>	<b>295,512</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

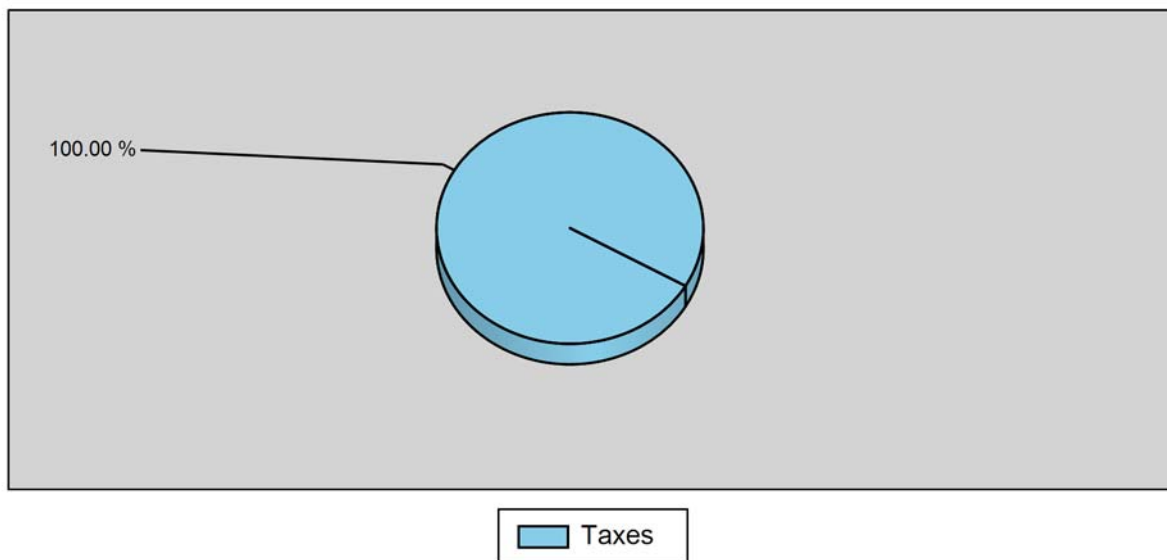
Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)

Dept Number: 7560

Service Participants: Specified Service Area V715



## Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	20,000	20,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

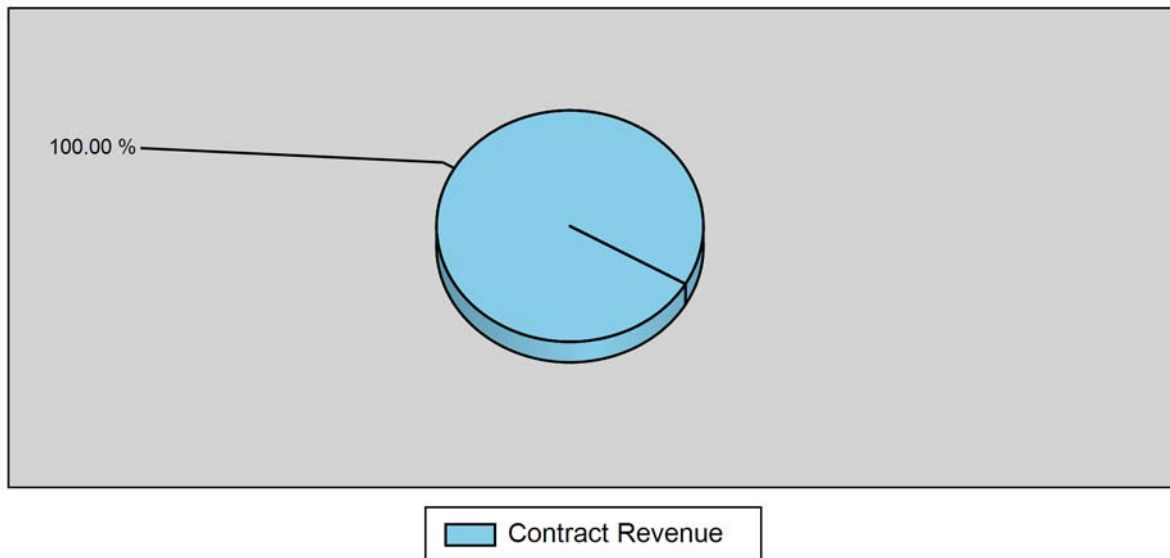
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



## Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	136,601	176,357	39,756
<b>Total Revenues:</b>	<b>136,601</b>	<b>176,357</b>	<b>39,756</b>
<b>Expenditures</b>			
Administration	2,042	2,061	19
Consultants	35,000	70,000	35,000
Operations	25,472	30,000	4,528
Supplies	2,200	2,200	0
Wages and benefits	71,887	72,096	209
<b>Total Expenditures:</b>	<b>136,601</b>	<b>176,357</b>	<b>39,756</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	176,357	227,075	129,307	131,738	132,910
<b>Total Revenues:</b>	<b>176,357</b>	<b>227,075</b>	<b>129,307</b>	<b>131,738</b>	<b>132,910</b>
<b>Expenditures</b>					
Administration	2,061	2,097	2,134	2,171	2,209
Consultants	70,000	120,000	20,000	20,000	20,000
Operations	30,000	31,000	32,000	33,000	34,000
Supplies	2,200	2,200	2,200	2,200	2,200
Wages and benefits	72,096	71,778	72,973	74,367	74,501
<b>Total Expenditures:</b>	<b>176,357</b>	<b>227,075</b>	<b>129,307</b>	<b>131,738</b>	<b>132,910</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

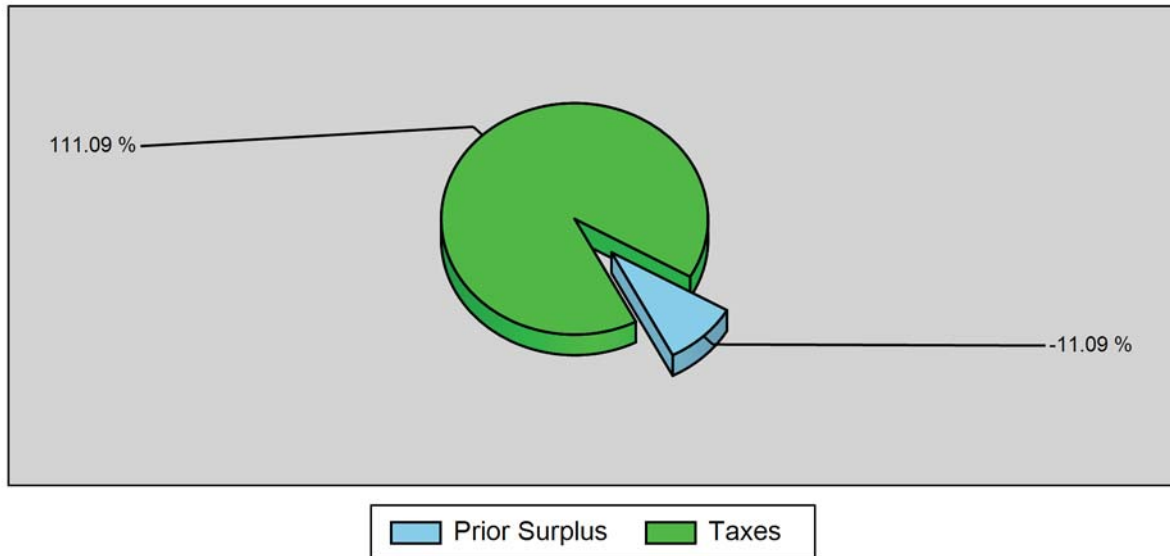
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	(600)	(600)
Taxes	5,218	6,011	793
<b>Total Revenues:</b>	<b>5,218</b>	<b>5,411</b>	<b>193</b>
<b>Expenditures</b>			
Administration	500	475	(25)
Utilities	4,100	4,300	200
Wages and benefits	618	636	18
<b>Total Expenditures:</b>	<b>5,218</b>	<b>5,411</b>	<b>193</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

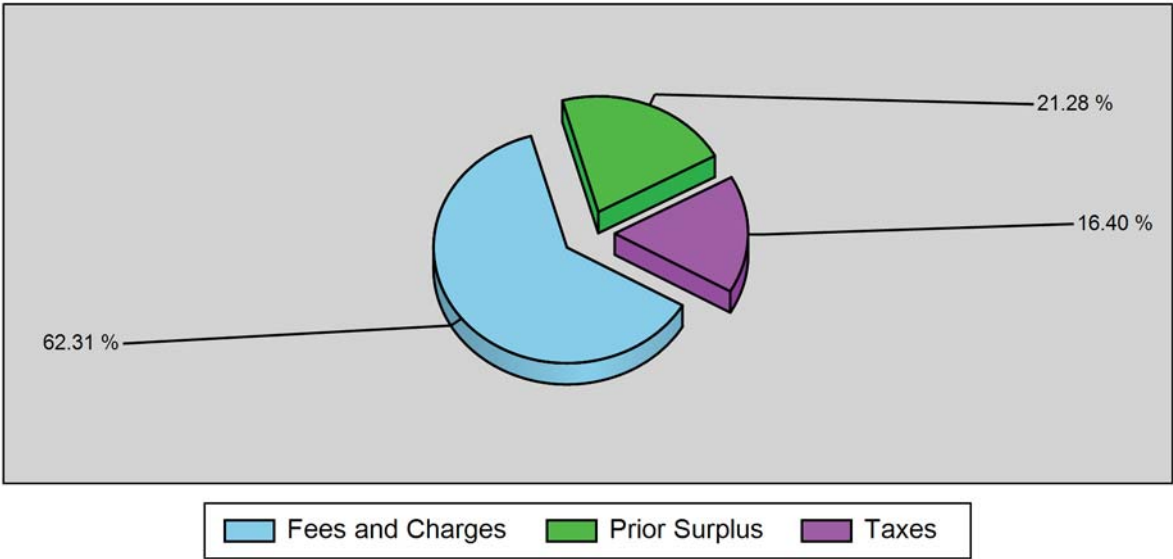
Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	(600)	0	0	0	0
Taxes	6,011	5,497	5,586	5,677	5,756
<b>Total Revenues:</b>	<b>5,411</b>	<b>5,497</b>	<b>5,586</b>	<b>5,677</b>	<b>5,756</b>
<b>Expenditures</b>					
Administration	475	475	475	475	475
Utilities	4,300	4,375	4,452	4,530	4,609
Wages and benefits	636	647	659	672	672
<b>Total Expenditures:</b>	<b>5,411</b>	<b>5,497</b>	<b>5,586</b>	<b>5,677</b>	<b>5,756</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	407,356	439,168	31,812
Prior Surplus	75,000	150,000	75,000
Taxes	191,402	115,600	(75,802)
<b>Total Revenues:</b>	<b>673,758</b>	<b>704,768</b>	<b>31,010</b>
<b>Expenditures</b>			
Administration	20,456	20,291	(165)
Advertising	12,000	12,000	0
Capital and Equipment	10,000	20,000	10,000
Consultants	5,000	35,000	30,000
Contingency	22,628	2,000	(20,628)
Financing	223,711	141,066	(82,645)
Insurance	7,107	7,588	481
Legal	6,000	6,000	0
Operations	165,000	174,000	9,000
Other Expense	7,000	5,000	(2,000)
Supplies	2,500	2,500	0
Transfers	40,000	146,843	106,843
Utilities	30,000	28,000	(2,000)
Wages and benefits	122,356	104,480	(17,876)
<b>Total Expenditures:</b>	<b>673,758</b>	<b>704,768</b>	<b>31,010</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Fees and Charges	439,168	411,191	414,389	428,114	359,950
Prior Surplus	150,000	50,000	50,000	50,000	50,000
Taxes	115,600	115,600	115,600	115,600	115,600
<b>Total Revenues:</b>	<b>704,768</b>	<b>576,791</b>	<b>579,989</b>	<b>593,714</b>	<b>525,550</b>
<b>Expenditures</b>					
Administration	20,291	20,646	21,007	21,375	21,749
Advertising	12,000	10,000	5,000	5,000	5,000
Capital and Equipment	20,000	5,000	5,000	5,000	5,000
Consultants	35,000	10,000	5,000	5,000	5,000
Contingency	2,000	5,000	5,000	5,000	5,000
Financing	141,066	141,066	141,066	141,066	74,021
Insurance	7,588	7,395	7,542	7,693	0
Legal	6,000	6,000	6,000	6,000	6,000
Operations	174,000	185,250	195,250	205,500	210,500
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	2,500	2,500	2,500	2,500	2,500
Transfers	146,843	46,843	46,843	46,843	46,843
Utilities	28,000	29,000	30,000	31,000	32,000
Wages and benefits	104,480	103,091	104,781	106,737	106,937
<b>Total Expenditures:</b>	<b>704,768</b>	<b>576,791</b>	<b>579,989</b>	<b>593,714</b>	<b>525,550</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

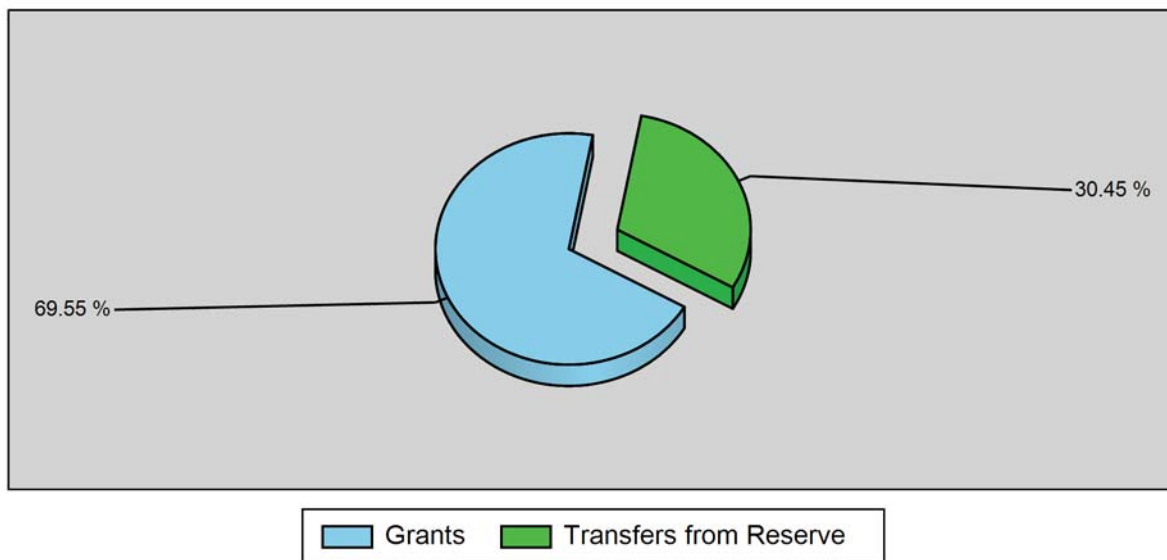
Service: WEST BENCH WATER CAPITAL PROJECTS

Dept Number: 3971

Service Participants: Specified Area 4-715 SRVA #48



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	504,148	378,842	(125,306)
Prior Surplus	296,656	0	(296,656)
Transfers from Reserve	486,000	165,860	(320,140)
<b>Total Revenues:</b>	<b>1,286,804</b>	<b>544,702</b>	<b>(742,102)</b>
<b>Expenditures</b>			
Capital and Equipment	756,222	544,702	(211,520)
Consultants	10,000	0	(10,000)
Financing	510,000	0	(510,000)
Wages and benefits	10,582	0	(10,582)
<b>Total Expenditures:</b>	<b>1,286,804</b>	<b>544,702</b>	<b>(742,102)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER CAPITAL PROJECTS

Dept Number: 3971

Service Participants: Specified Area 4-715 SRVA #48



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Grants	378,842	0	0	0	0
Transfers from Reserve	165,860	0	0	0	0
<b>Total Revenues:</b>	<b>544,702</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditures</b>					
Capital and Equipment	544,702	0	0	0	0
<b>Total Expenditures:</b>	<b>544,702</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “G”

• Area G Requisition		285
• Summary Information		286
• Cemetery Area G	9000	287 – 288
• Grant in Aid Area G	7970	289 -290
• Heritage Area G	7840	291
• Rural Projects Area G	0380	292 - 293
• Transit Area G	8350	294 - 295
• Untidy/Unsightly Area G	2640	296 - 297
Specified Areas		
• Olalla Water	3960	298 - 300
• Recycling/Garbage Area G	3580	301 - 302
• Schneider Electrical	9450	303 -304
• Street Lighting Electoral Area G	9500	305 - 306

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA G</b>				<b>NET</b>
<b>(HEDLEY/KEREMEOS)</b>		<b>2016</b>	<b>2016</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
SOLID WASTE MANAGEMENT PLAN		\$ 2,202	\$ 2,150	\$ 53
MOSQUITO CONTROL - Impr Only		9,270	8,783	487
911 EMERGENCY CALL SYSTEM - Impr. Only		12,286	9,769	2,517
EMERGENCY PLANNING		2,617	2,587	30
GENERAL GOVERNMENT		19,689	23,206	(3,517)
ELECTORAL AREA ADMINISTRATION		57,883	50,886	6,997
ELECTORAL AREA PLANNING		48,495	47,952	543
DESTRUCTION OF PESTS		127	125	2
NUISANCE CONTROL		396	402	(5)
ANIMAL CONTROL		6,999	7,460	(461)
ELECTRICAL SYSTEM		1,609	1,568	41
NOXIOUS WEEDS		523	323	201
SUBDIVISION SERVICING		4,714	3,741	972
ILLEGAL DUMPING		158	128	31
REGIONAL TRAILS		3,954	2,151	1,802
<b>Subtotal</b>		<b>170,922</b>	<b>161,230</b>	<b>9,692</b>
<b>Village &amp; Regional Director determine budget</b>				
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY		42,409	52,720	(10,311)
SWIMMING POOL - IMPR ONLY		21,686	28,916	(7,230)
REFUSE DISPOSAL - IMPR ONLY		113,431	107,716	5,715
ECONOMIC DEVELOPMENT - G		3,312	-	3,312
CEMETERY		2,000	2,000	-
TRANSIT		3,054	2,840	214
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE		10,000	10,000	-
<b>Subtotal</b>		<b>195,891</b>	<b>204,192</b>	<b>(8,301)</b>
<b>Regional Director determines budget</b>				
RURAL PROJECTS		28,802	20,951	7,851
GRANT IN AIDS		8,000	7,500	500
COMMUNITY PARKS		-	-	-
HERITAGE CONSERVATION		1,553	1,476	77
HERITAGE GRANT		4,000	4,000	-
UNTIDY AND UNSIGHLY CONTROL		3,673	2,789	884
<b>Subtotal</b>		<b>46,028</b>	<b>36,716</b>	<b>9,312</b>
<b>SUBTOTAL</b>		<b>412,841</b>	<b>402,137</b>	<b>10,704</b>
<b>Service Areas</b>				
ELECT SYS-SCHNEIDER SUB-A(716)		1,000	1,000	-
SERVICE AREA G-U(716) Ollalla Water		-	15,774	(15,774)
OKANAGAN REGIONAL LIBRARY		53,510	54,031	(521)
OBWB - Defined Area		111	118	(7)
STERILE INSECT RELEASE		57,327	67,839	(10,512)
FIRE PROTECTION-J(716)		107,714	92,850	14,863
<b>Subtotal</b>		<b>219,662</b>	<b>231,613</b>	<b>(11,951)</b>
<b>TOTAL</b>		<b>\$ 632,503</b>	<b>\$ 633,750</b>	<b>\$ (1,247)</b>
<b>Average ResTax Rate/\$1000</b>		<b>\$ 2.11</b>	<b>\$ 2.17</b>	<b>\$ (0.06)</b>
<b>Average Taxes per Res Property</b>		<b>\$ 372.00</b>	<b>\$ 363.66</b>	<b>\$ 8.33</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE**	AVG HOUSE CHANGE
AREA G	\$632,503	\$633,750	\$14,486	(Excluding Street Lighting and Water)**
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$99,264	\$108,672	-\$9,408	See Regional Services Summary Changes
RURAL SERVICES	\$185,862	\$174,454	\$11,408	See Rural Services Summary
SHARED SERVICES	\$295,239	\$292,202	\$3,037	See Shared Services Summary Changes
AREA G COMMUNITY PARKS	\$0	\$0	\$0	
CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0	
GRANT-IN AID - AREA G	\$8,000	\$7,500	\$500	
HERITAGE - AREA G	\$4,000	\$4,000	\$0	
ELECTORAL AREA G - RURAL PROJECTS	\$28,802	\$20,951	\$7,851	Maintain library hours \$9,900
TRANSIT - ELECTORAL AREA G	\$3,054	\$2,840	\$214	
UNSIGHTLY/UNTIDY PREMISES - AREA G	\$3,673	\$2,789	\$884	
WATER SYSTEM - OLALLA	\$0	\$15,774	-\$15,774	debt servicing ended 2015
ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0	
AREA G STEET LIGHTING	\$1,609	\$1,568	\$41	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE	\$163,048	\$157,615	\$5,433	no proposed fee increases; 2015 actuals \$166,368 budget adjusted
WATER SYSTEM - OLALLA	\$88,298	\$90,075	-\$1,777	proposed fee decrease \$10

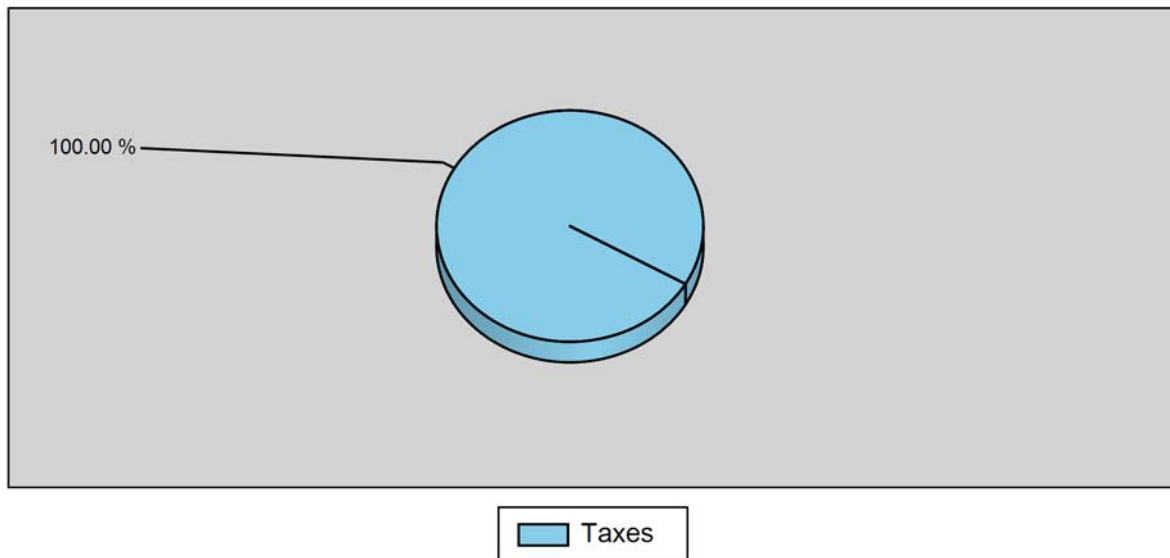
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA G  
 Dept Number: 9000  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	2,000	2,000	0
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA G  
Dept Number: 9000  
Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	2,000	2,000	2,000	2,000	2,000
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

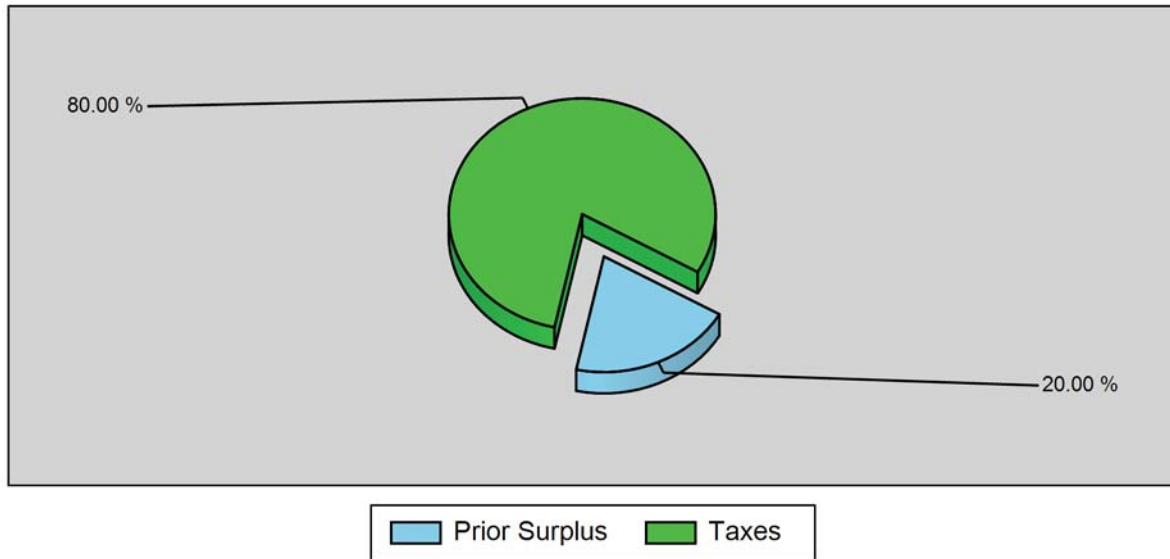
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	4,500	2,000	(2,500)
Taxes	7,500	8,000	500
<b>Total Revenues:</b>	<b>12,000</b>	<b>10,000</b>	<b>(2,000)</b>
<b>Expenditures</b>			
Grant in Aid	12,000	10,000	(2,000)
<b>Total Expenditures:</b>	<b>12,000</b>	<b>10,000</b>	<b>(2,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	8,000	8,000	8,000	8,000	8,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

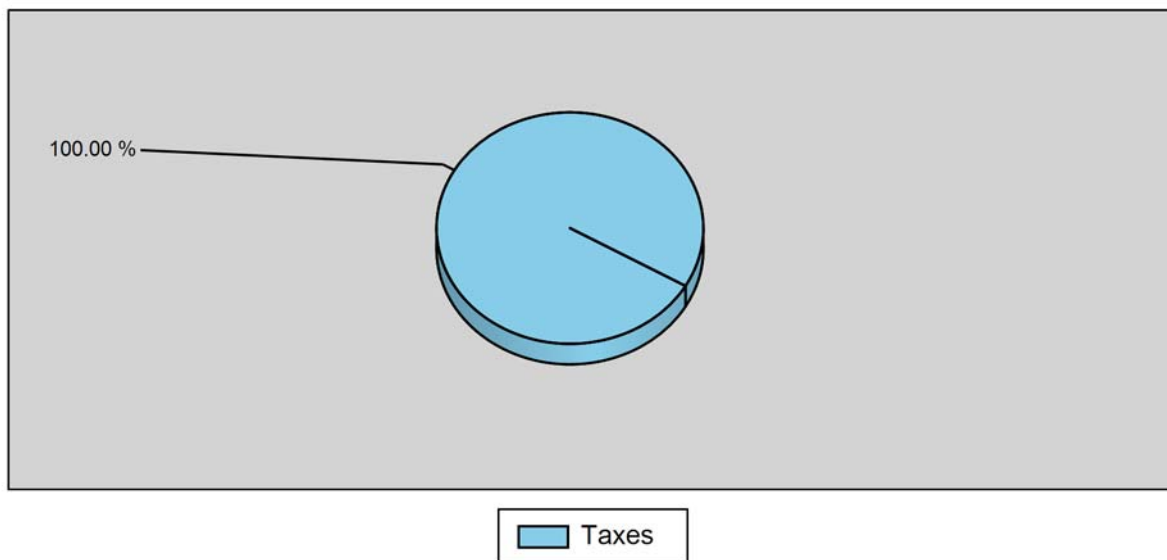
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE AREA G  
Dept Number: 7840  
Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,000	4,000	0
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	4,000	4,000	0
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	4,000	4,000	4,000	4,000	4,000
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Expenditures</b>					
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

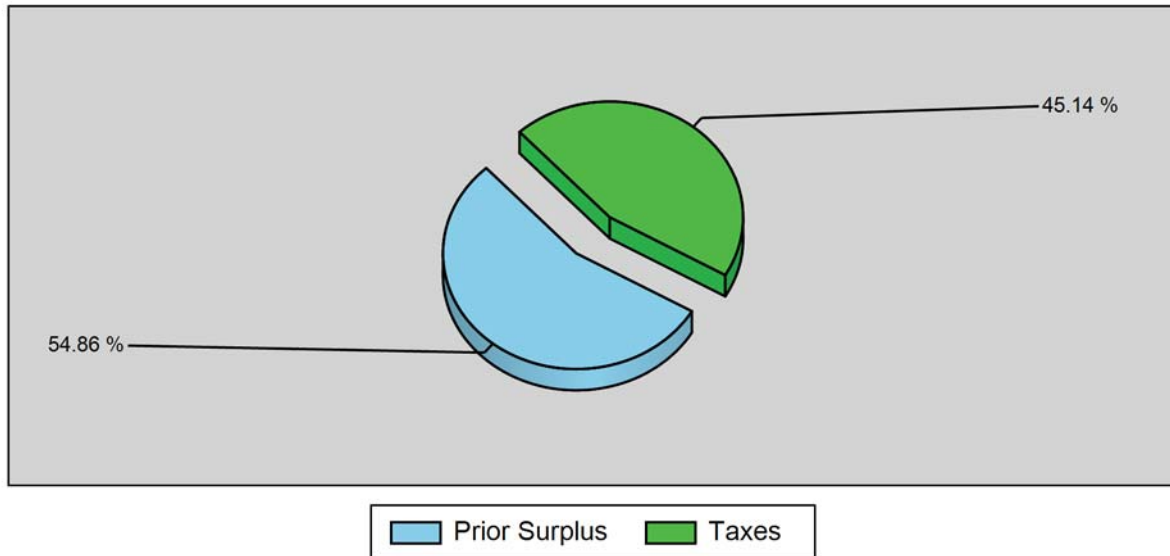
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	35,000	35,000	0
Taxes	20,951	28,802	7,851
<b>Total Revenues:</b>	<b>55,951</b>	<b>63,802</b>	<b>7,851</b>
<b>Expenditures</b>			
Administration	2,322	2,238	(84)
Advertising	500	500	0
Contingency	30,000	29,909	(91)
Projects	2,500	0	(2,500)
Travel	6,000	6,000	0
Wages and benefits	14,629	25,155	10,526
<b>Total Expenditures:</b>	<b>55,951</b>	<b>63,802</b>	<b>7,851</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	35,000	30,000	25,000	20,000	15,000
Taxes	28,802	39,281	39,770	45,333	50,540
<b>Total Revenues:</b>	<b>63,802</b>	<b>69,281</b>	<b>64,770</b>	<b>65,333</b>	<b>65,540</b>
<b>Expenditures</b>					
Administration	2,238	2,277	2,317	2,358	2,399
Advertising	500	500	500	500	500
Contingency	29,909	34,909	29,909	29,909	29,909
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	25,155	25,595	26,044	26,566	26,733
<b>Total Expenditures:</b>	<b>63,802</b>	<b>69,281</b>	<b>64,770</b>	<b>65,333</b>	<b>65,541</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>

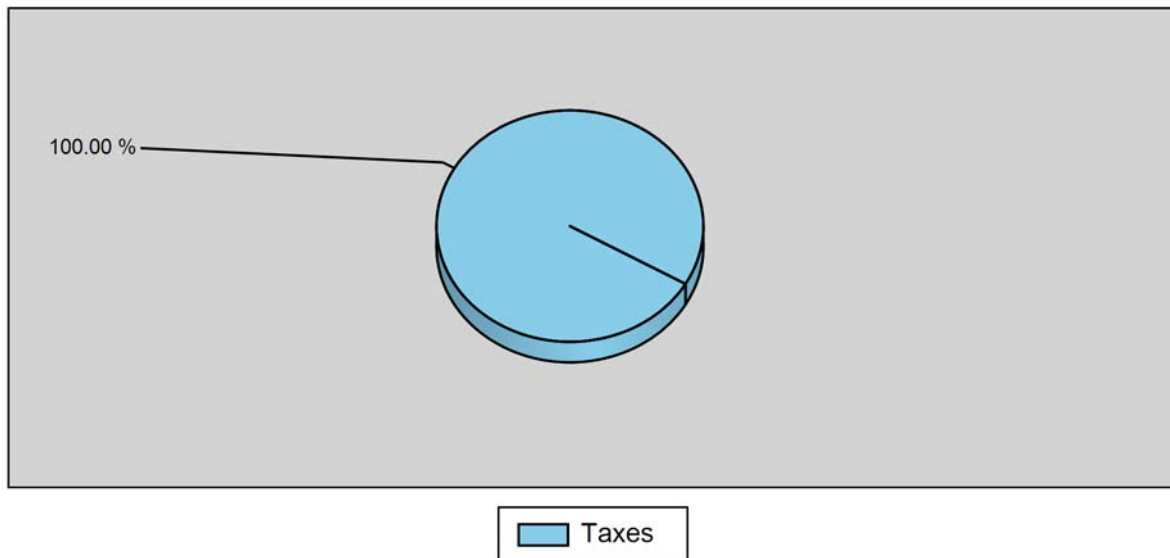
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	2,840	3,054	214
<b>Total Revenues:</b>	<b>2,840</b>	<b>3,054</b>	<b>214</b>
<b>Expenditures</b>			
Administration	0	114	114
Contracts and Agreements	2,840	2,940	100
<b>Total Expenditures:</b>	<b>2,840</b>	<b>3,054</b>	<b>214</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Taxes	3,054	3,107	3,161	3,216	3,272
<b>Total Revenues:</b>	<b>3,054</b>	<b>3,107</b>	<b>3,161</b>	<b>3,216</b>	<b>3,272</b>
<b>Expenditures</b>					
Administration	114	116	118	120	122
Contracts and Agreements	2,940	2,991	3,043	3,096	3,150
<b>Total Expenditures:</b>	<b>3,054</b>	<b>3,107</b>	<b>3,161</b>	<b>3,216</b>	<b>3,272</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

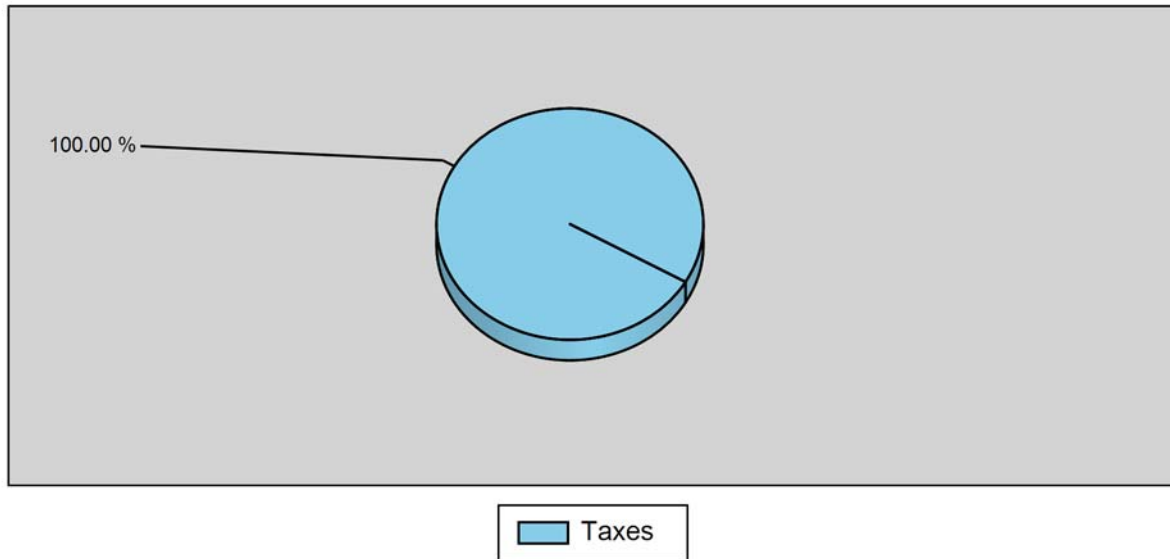
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	600	0	(600)
Taxes	2,789	3,673	884
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
Dept Number: 2640  
Service Participants: Electoral Area G

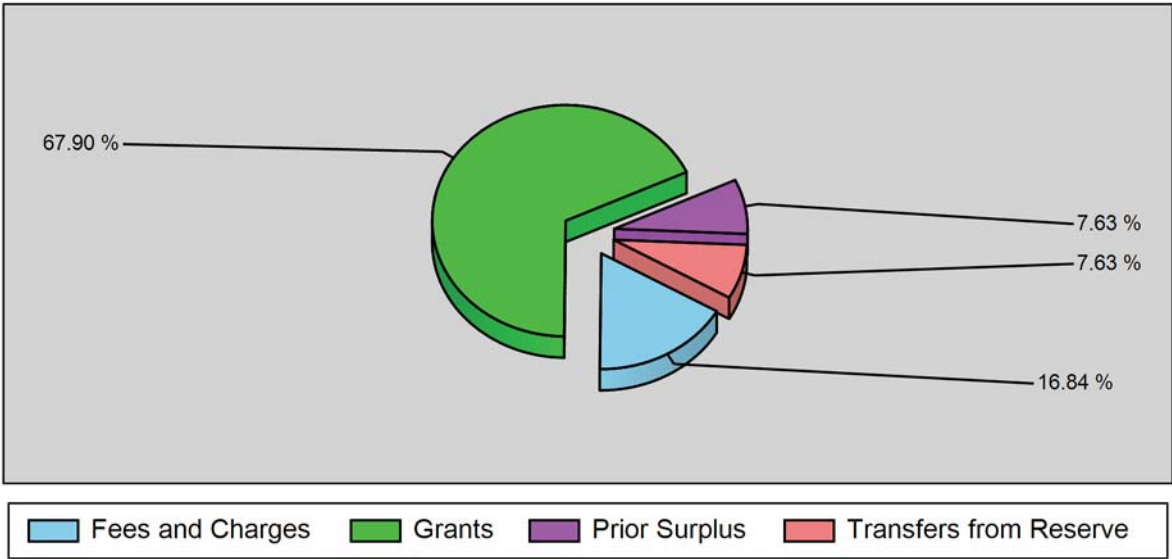


5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	3,673	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>





Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



<b>Budget Comparison</b>	<b>2015 Amount</b>	<b>2016 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	90,075	88,298	(1,777)
Grants	200,000	356,050	156,050
Prior Surplus	20,000	40,000	20,000
Taxes	15,774	0	(15,774)
Transfers from Reserve	40,000	40,000	0
<b>Total Revenues:</b>	<b>365,849</b>	<b>524,348</b>	<b>158,499</b>
<b>Expenditures</b>			
Administration	10,481	10,198	(283)
Capital and Equipment	224,800	361,050	136,250
Consultants	15,000	37,000	22,000
Contingency	5,000	2,000	(3,000)
Financing	15,774	0	(15,774)
Insurance	1,086	1,154	68
Legal	500	0	(500)
Operations	10,870	11,025	155
Transfers	7,000	25,000	18,000
Travel	4,693	3,000	(1,693)
Utilities	11,000	12,000	1,000
Wages and benefits	59,645	61,921	2,276
<b>Total Expenditures:</b>	<b>365,849</b>	<b>524,348</b>	<b>158,499</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLALLA WATER

Dept Number: 3960

Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Fees and Charges	88,298	109,087	102,382	118,540	108,358
Grants	356,050	0	150,000	200,000	0
Prior Surplus	40,000	20,000	20,000	20,000	20,000
Transfers from Reserve	40,000	0	80,000	30,000	0
<b>Total Revenues:</b>	<b>524,348</b>	<b>129,087</b>	<b>352,382</b>	<b>368,540</b>	<b>128,358</b>
<b>Expenditures</b>					
Administration	10,198	10,377	10,559	10,744	10,932
Capital and Equipment	361,050	5,000	235,900	249,500	10,000
Consultants	37,000	12,000	2,000	2,000	2,000
Contingency	2,000	2,000	2,000	2,000	2,000
Insurance	1,154	1,129	1,153	1,176	0
Operations	11,025	11,200	11,375	11,550	11,650
Transfers	25,000	10,000	10,000	10,000	10,000
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	12,000	13,000	14,000	15,000	15,000
Wages and benefits	61,921	61,381	62,395	63,570	63,776
<b>Total Expenditures:</b>	<b>524,348</b>	<b>129,087</b>	<b>352,382</b>	<b>368,540</b>	<b>128,358</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

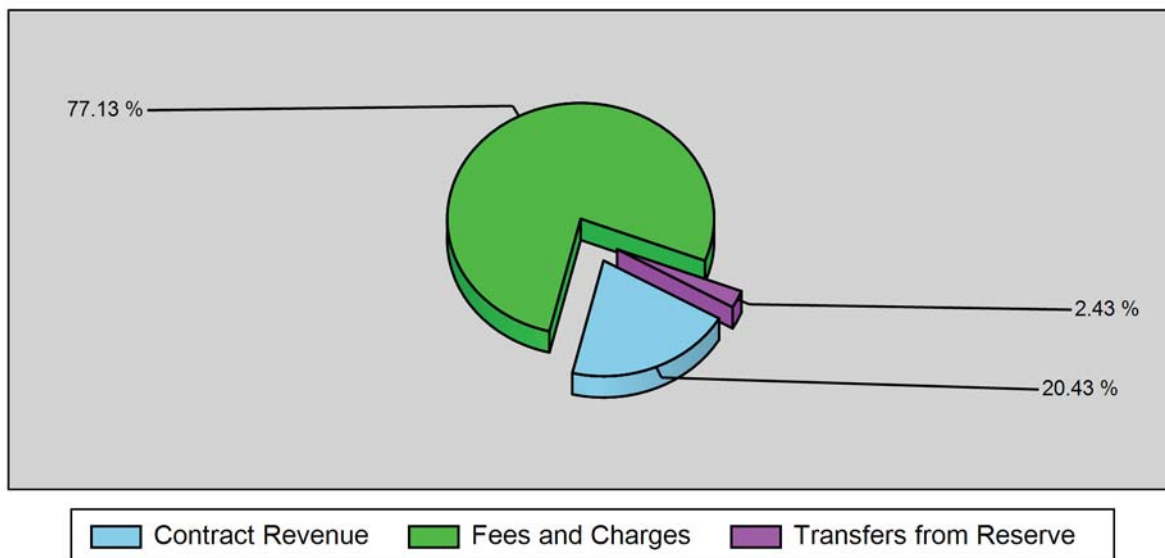
Service: RECYCLING/GARBAGE AREA G

Dept Number: 3580

Service Participants: Specified Service Area U716



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	42,665	43,293	628
Fees and Charges	157,985	163,418	5,433
Transfers from Reserve	0	5,150	5,150
<b>Total Revenues:</b>	<b>200,650</b>	<b>211,861</b>	<b>11,211</b>
<b>Expenditures</b>			
Administration	9,385	9,285	(100)
Advertising	3,210	3,210	0
Contracts and Agreements	143,380	147,739	4,359
Insurance	899	972	73
Legal	230	230	0
Operations	26,000	36,675	10,675
Supplies	310	310	0
Transfers	7,072	1,615	(5,457)
Travel	2,220	2,220	0
Wages and benefits	7,944	9,605	1,661
<b>Total Expenditures:</b>	<b>200,650</b>	<b>211,861</b>	<b>11,211</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA G

Dept Number: 3580

Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Contract Revenue	43,293	43,293	43,293	43,293	43,293
Fees and Charges	163,418	176,850	176,849	187,878	187,878
Prior Surplus	0	0	0	0	0
Transfers from Reserve	5,150	0	1,506	0	649
<b>Total Revenues:</b>	<b>211,861</b>	<b>220,143</b>	<b>221,648</b>	<b>231,171</b>	<b>231,820</b>
<b>Expenditures</b>					
Administration	9,285	9,448	9,613	9,781	9,952
Advertising	3,210	3,249	3,300	3,300	3,300
Contracts and Agreements	147,739	152,171	156,735	161,437	166,281
Insurance	972	935	954	973	1,000
Legal	230	233	235	235	235
Operations	36,675	36,675	36,675	36,675	36,675
Supplies	310	314	320	320	320
Transfers	1,615	5,101	1,640	6,093	1,700
Travel	2,220	2,247	2,250	2,250	2,250
Wages and benefits	9,605	9,770	9,926	10,107	10,107
<b>Total Expenditures:</b>	<b>211,861</b>	<b>220,143</b>	<b>221,648</b>	<b>231,171</b>	<b>231,820</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

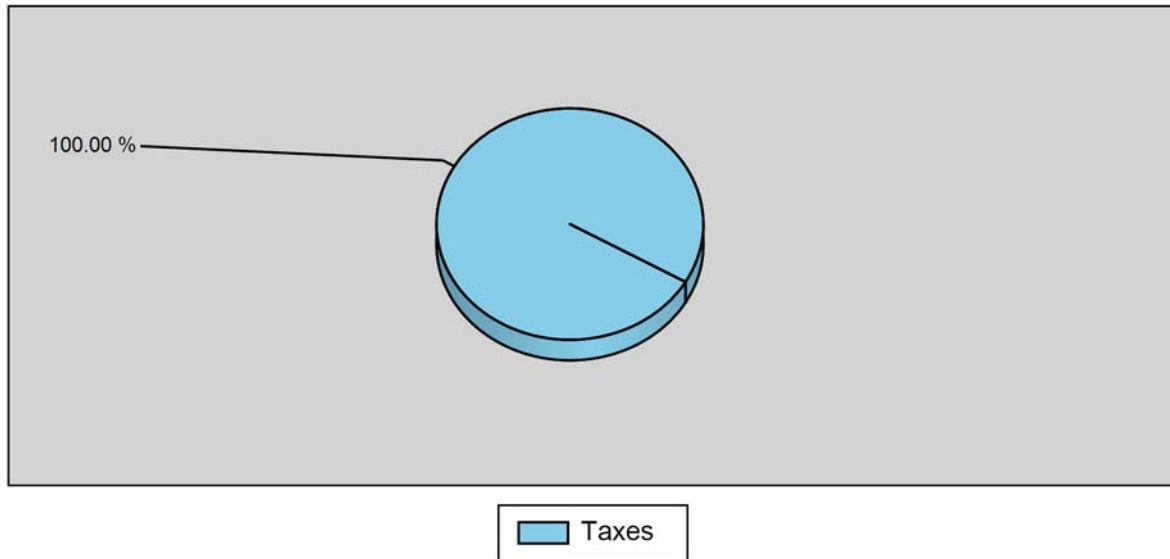
Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Utilities	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SCHNEIDER ELECTRICAL

Dept Number: 9450

Service Participants: Specified Service Area A716 LSA #9



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Utilities	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

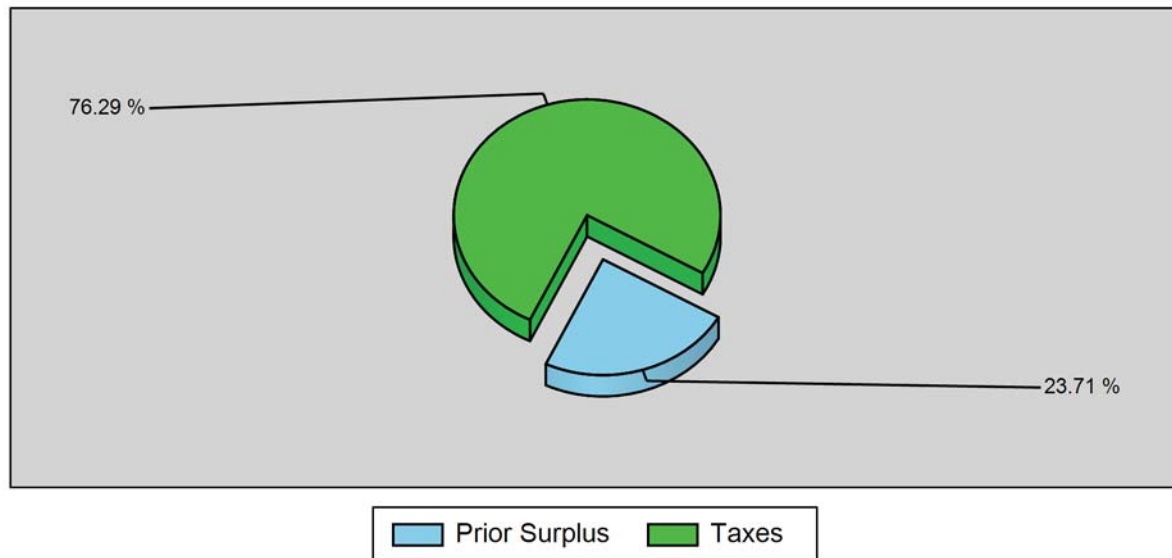
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING AREA G  
Dept Number: 9500  
Service Participants: Electoral Area G



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	500	500	0
Taxes	1,568	1,609	41
<b>Total Revenues:</b>	<b>2,068</b>	<b>2,109</b>	<b>41</b>
<b>Expenditures</b>			
Administration	500	475	(25)
Utilities	950	998	48
Wages and benefits	618	636	18
<b>Total Expenditures:</b>	<b>2,068</b>	<b>2,109</b>	<b>41</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	500	500	500	500	500
Taxes	1,609	1,637	1,667	1,698	1,716
<b>Total Revenues:</b>	<b>2,109</b>	<b>2,137</b>	<b>2,167</b>	<b>2,198</b>	<b>2,216</b>
<b>Expenditures</b>					
Administration	475	475	475	475	475
Utilities	998	1,015	1,033	1,051	1,069
Wages and benefits	636	647	659	672	672
<b>Total Expenditures:</b>	<b>2,109</b>	<b>2,137</b>	<b>2,167</b>	<b>2,198</b>	<b>2,216</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “H”

• Area H Requisition		308
• Summary Information		309
• Cemetery Area H	9100	310 - 3111
• Grant in Aid Area H	7980	312 - 313
• Noise Bylaws Area H	2730	314
• Recreation Area H	7000	315 - 316
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• Untidy/Unsightly Area H	2650	323
Specified Areas		
• Fire – Coalmont/Tulameen	1400	324 - 325
• Fire – H1	1300	326 - 327
• Missezula Lake Electrical	9440	328 -329
• Recreation Commission Tulameen	7490	330 -331
• Shinnish Creek	4000	332 -333

# REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

## 2016 Budget Comparative Requisition

<b>ELECTORAL AREA H (PRINCETON RURAL)</b>		<b>2016</b>	<b>2015</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
SOLID WASTE MANAGEMENT PLAN		\$ 6,963	\$ 6,966	\$ (4)
911 EMERGENCY CALL SYSTEM - Impr. Only		37,415	30,408	7,007
EMERGENCY PLANNING		8,272	8,382	(110)
GENERAL GOVERNMENT		62,242	75,198	(12,955)
ELECTORAL AREA ADMINISTRATION		182,987	164,895	18,091
BUILDING INSPECTION		40,486	30,141	10,345
ELECTORAL AREA PLANNING		153,308	155,386	(2,079)
NOXIOUS WEEDS		1,655	1,045	609
SUBDIVISION SERVICING		14,901	12,124	2,777
ILLEGAL DUMPING		500	413	86
NUISANCE CONTROL		1,253	1,302	(49)
REGIONAL TRAILS		12,499	6,972	5,527
<b>Subtotal</b>		<b>522,480</b>	<b>493,232</b>	<b>29,248</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
REFUSE DISPOSAL		151,586	152,379	(793)
RECREATION		280,525	226,225	54,300
HERITAGE CONSERVATION		4,909	4,781	128
TRANSIT		1,248	1,200	48
<b>Subtotal</b>		<b>438,268</b>	<b>384,585</b>	<b>53,683</b>
<b><u>Regional Director determines budget</u></b>				
RURAL PROJECTS		24,835	32,564	(7,729)
GRANT IN AID		15,000	25,000	(10,000)
ECONOMIC DEVELOPMENT - H		10,469	-	10,469
MOSQUITO CONTROL - Impr. Only		4,459	4,225	234
UNTIDY UNSIGHTLY		3,673	3,389	284
NOISE BYLAW - AREA H		4,040	3,836	204
CEMETERY		3,000	3,000	-
<b>Subtotal</b>		<b>65,476</b>	<b>72,014</b>	<b>(6,538)</b>
<b>SUBTOTAL</b>		<b>1,026,224</b>	<b>949,832</b>	<b>76,393</b>
<b><u>Service Areas</u></b>				
FIRE PROTECTION AREA H		101,218	111,568	(10,350)
FIRE PROT-TULAMEEN/COALMONT-C(717)		105,736	94,579	11,157
RURAL PRINCETON RECREATION G(717)		-	-	-
TULAMEEN RECREATION COMMISSION		23,966	33,342	(9,376)
OBWB - Defined Area		186	173	14
SHINISH CREEK DIVERSION-B(717)		10,000	10,000	-
ELEC SYS-MISSEZULA LAKE		8,377	8,407	(30)
<b>Subtotal</b>		<b>249,483</b>	<b>258,069</b>	<b>(8,585)</b>
<b>TOTAL</b>		<b>\$ 1,275,708</b>	<b>\$ 1,207,900</b>	<b>\$ 67,807</b>
<b>Average Tax Rate/\$1000</b>		<b>\$ 1.47</b>	<b>\$ 1.42</b>	<b>\$ 0.05</b>
<b>Average Taxes per Property</b>		<b>\$ 362.65</b>	<b>\$ 333.81</b>	<b>\$ 28.84</b>

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA H	\$1,275,708	\$1,207,900	\$76,406	(Excluding Fire, Rec, Shinnish and Electrical)
REGIONAL SERVICES	\$130,985	\$130,858	\$126	See Regional Services Summary Changes
RURAL SERVICES	\$411,519	\$371,553	\$39,966	See Rural Services Summary
SHARED SERVICES			\$0	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	
GRANT-IN AID - AREA H	\$15,000	\$25,000	-\$10,000	
NOISE BYLAWS AREA H	\$4,040	\$3,836	\$204	
ARENA - PRINCETON/H	\$280,525	\$226,225	\$54,300	2016 Budget based on 2015 actual - need updated info
REFUSE DISPOSAL - H	\$151,586	\$152,379	-\$793	
ELECTORAL AREA H - RURAL PROJECTS	\$24,835	\$32,564	-\$7,729	
TRANSIT - ELECTORAL AREA H	\$1,248	\$1,200	\$48	
UNSIGHTLY/UNTIDY PREMISES - AREA H	\$3,673	\$3,389	\$284	
ELEC SYSTEM - MISSEZULA LAKE	\$8,377	\$8,407	-\$30	
FIRE PROTECTION - COALMONT/TULAMEEN	\$105,736	\$94,579	\$11,157	Fire Master Plan \$2900; Honorariums standardization
FIRE PROTECTION - H1	\$101,218	\$111,568	-\$10,350	
REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
TULAMEEN RECREATION COMMISSION	\$23,966	\$33,342	-\$9,376	

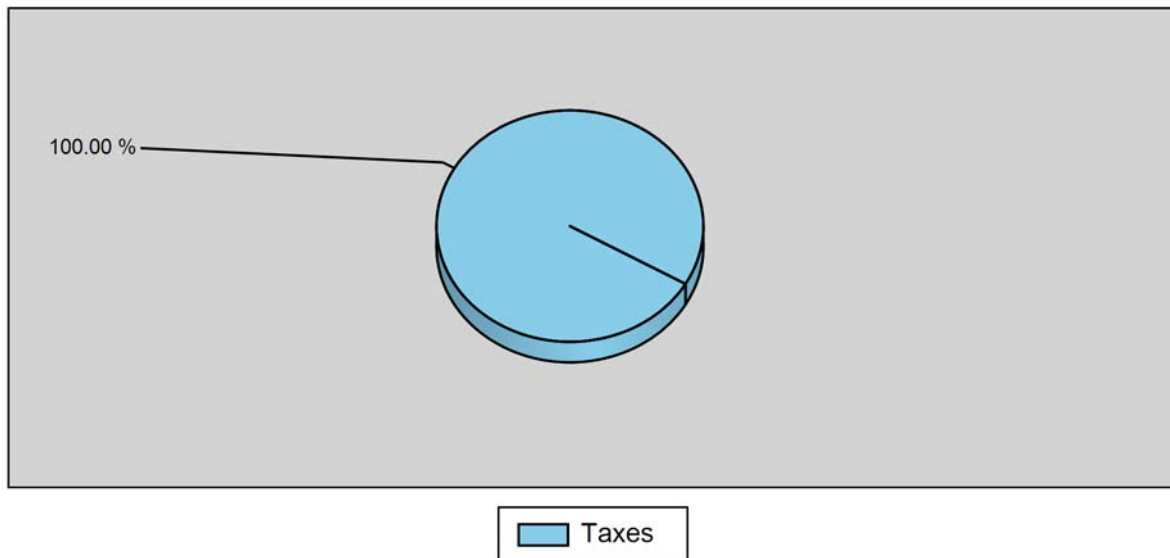
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	3,000	3,000	0
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA H  
Dept Number: 9100  
Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	3,000	3,000	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

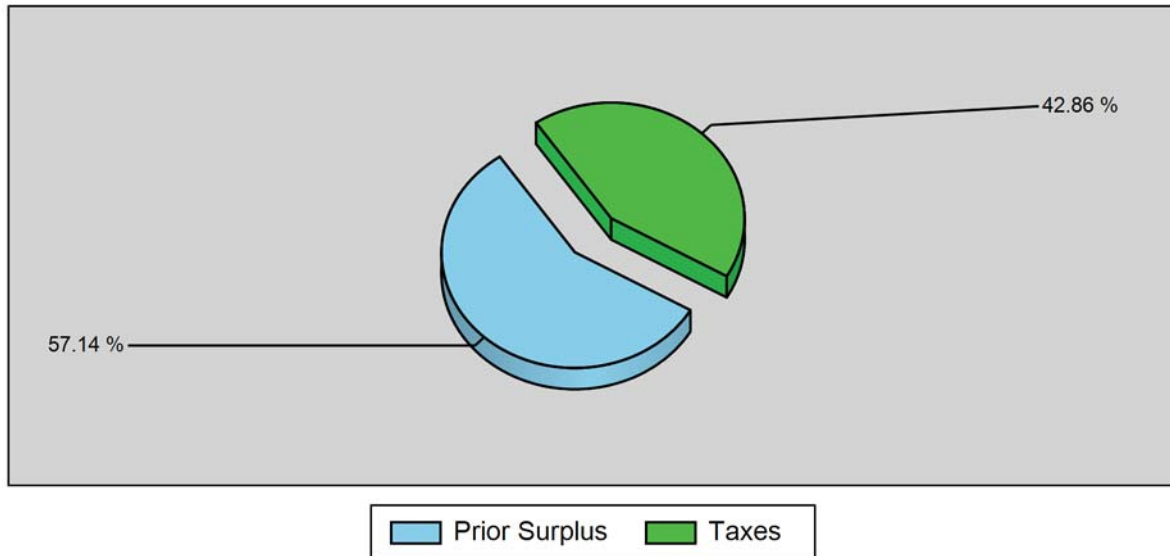
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	10,000	20,000	10,000
Taxes	25,000	15,000	(10,000)
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant Expense	5,000	5,000	0
Grant in Aid	30,000	30,000	0
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	20,000	10,000	10,000	10,000	10,000
Taxes	15,000	25,000	25,000	25,000	25,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>					
Grant Expense	5,000	5,000	5,000	5,000	5,000
Grant in Aid	30,000	30,000	30,000	30,000	30,000
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



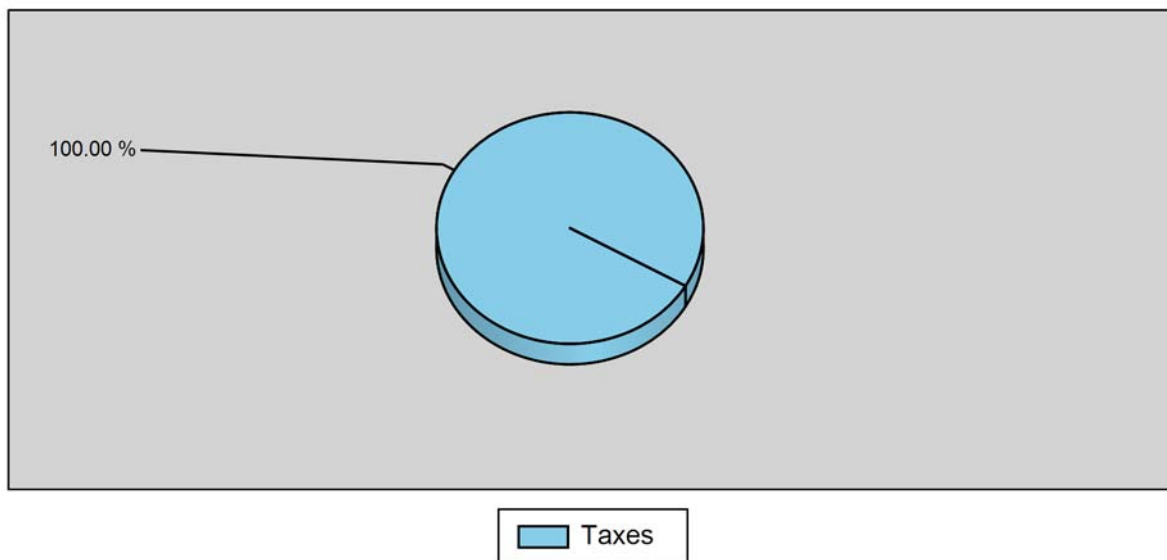
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREA H  
Dept Number: 2730  
Service Participants: Electoral Area H



## Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,836	4,040	204
<b>Total Revenues:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Expenditures</b>			
Operations	3,836	4,040	204
<b>Total Expenditures:</b>	<b>3,836</b>	<b>4,040</b>	<b>204</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 5 Year Forecast

	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	4,040	4,111	4,183	4,256	4,330
<b>Total Revenues:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Expenditures</b>					
Operations	4,040	4,111	4,183	4,256	4,330
<b>Total Expenditures:</b>	<b>4,040</b>	<b>4,111</b>	<b>4,183</b>	<b>4,256</b>	<b>4,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

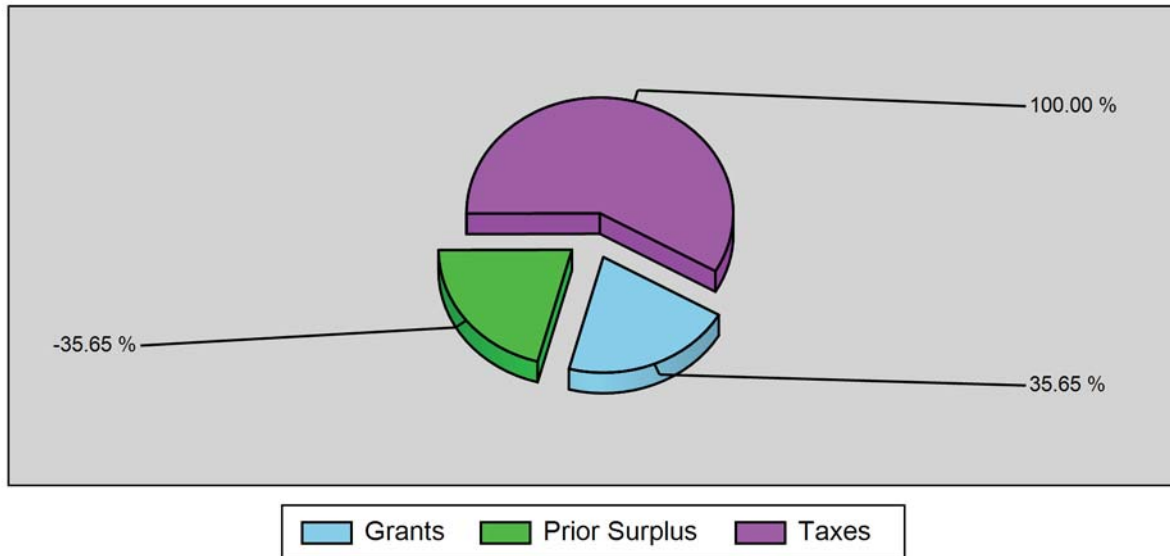
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	100,000	100,000
Prior Surplus	0	(100,000)	(100,000)
Taxes	226,225	280,525	54,300
<b>Total Revenues:</b>	<b>226,225</b>	<b>280,525</b>	<b>54,300</b>
<b>Expenditures</b>			
Administration	500	525	25
Contracts and Agreements	217,496	280,000	62,504
Insurance	8,229	0	(8,229)
<b>Total Expenditures:</b>	<b>226,225</b>	<b>280,525</b>	<b>54,300</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	100,000	0	0	0	0
Prior Surplus	(100,000)	0	0	0	0
Taxes	280,525	280,534	280,543	280,553	280,563
<b>Total Revenues:</b>	<b>280,525</b>	<b>280,534</b>	<b>280,543</b>	<b>280,553</b>	<b>280,563</b>
<b>Expenditures</b>					
Administration	525	534	543	553	563
Contracts and Agreements	280,000	280,000	280,000	280,000	280,000
Insurance	0	0	0	0	0
<b>Total Expenditures:</b>	<b>280,525</b>	<b>280,534</b>	<b>280,543</b>	<b>280,553</b>	<b>280,563</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

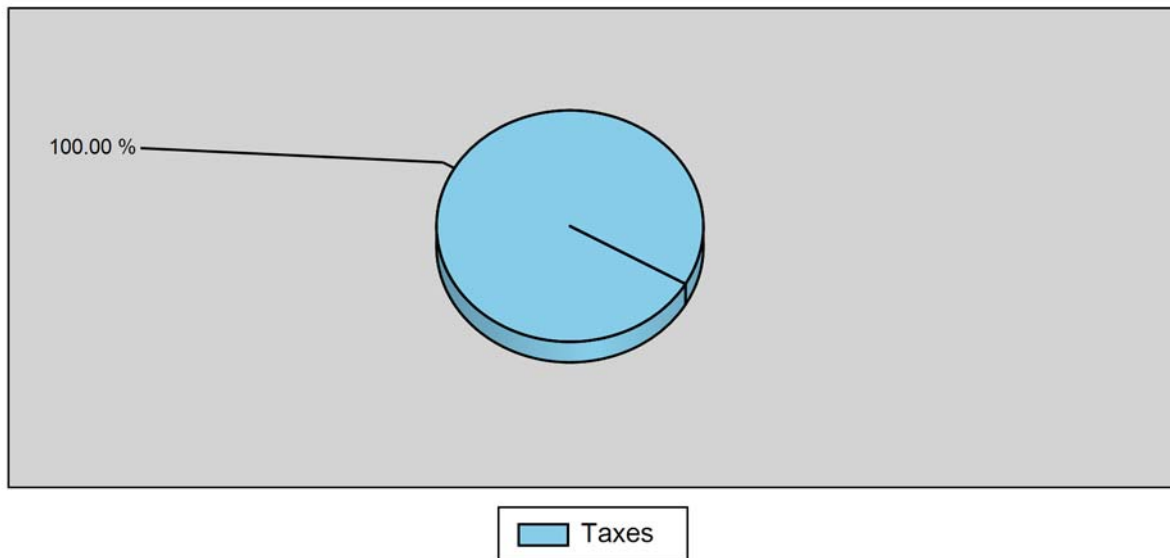
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(1,000)	0	1,000
Taxes	152,379	151,586	(793)
<b>Total Revenues:</b>	<b>151,379</b>	<b>151,586</b>	<b>207</b>
<b>Expenditures</b>			
Administration	1,379	1,586	207
Contracts and Agreements	150,000	150,000	0
<b>Total Expenditures:</b>	<b>151,379</b>	<b>151,586</b>	<b>207</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA H  
Dept Number: 3100  
Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	151,586	151,614	151,642	151,671	151,700
<b>Total Revenues:</b>	<b>151,586</b>	<b>151,614</b>	<b>151,642</b>	<b>151,671</b>	<b>151,700</b>
<b>Expenditures</b>					
Administration	1,586	1,614	1,642	1,671	1,700
Contracts and Agreements	150,000	150,000	150,000	150,000	150,000
<b>Total Expenditures:</b>	<b>151,586</b>	<b>151,614</b>	<b>151,642</b>	<b>151,671</b>	<b>151,700</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

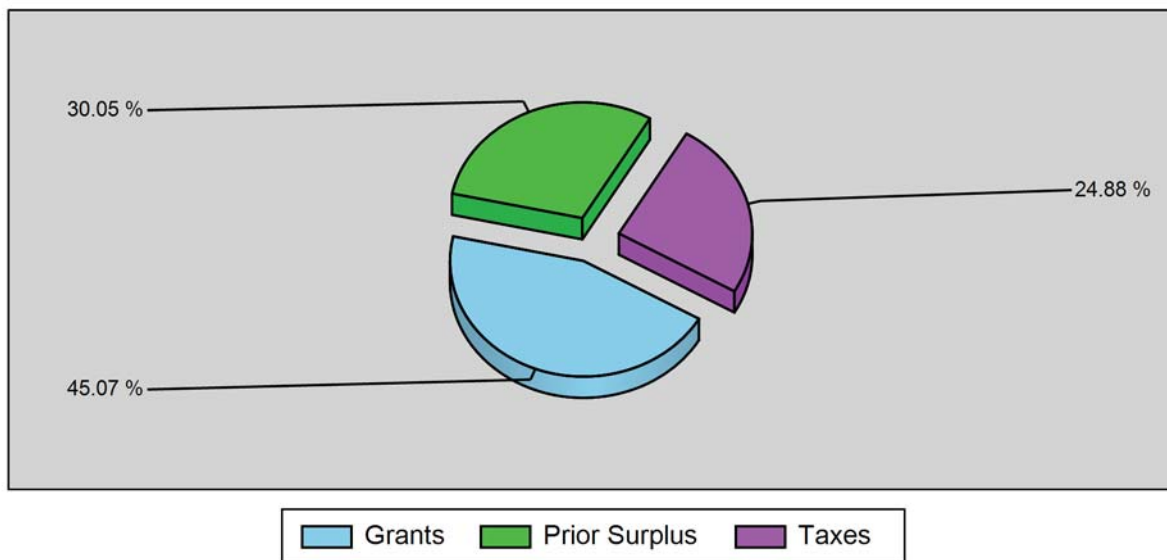
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA H  
Dept Number: 0390  
Service Participants: Electoral Area H



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Grants	0	45,000	45,000
Prior Surplus	30,000	30,000	0
Taxes	32,564	24,835	(7,729)
<b>Total Revenues:</b>	<b>62,564</b>	<b>99,835</b>	<b>37,271</b>
<b>Expenditures</b>			
Administration	2,538	2,503	(35)
Advertising	500	500	0
Contingency	40,000	30,000	(10,000)
Grant Expense	0	45,000	45,000
Travel	6,000	6,000	0
Wages and benefits	13,526	15,832	2,306
<b>Total Expenditures:</b>	<b>62,564</b>	<b>99,835</b>	<b>37,271</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Grants	45,000	0	0	0	0
Prior Surplus	30,000	25,000	20,000	15,000	10,000
Taxes	24,835	30,158	35,485	40,858	46,071
<b>Total Revenues:</b>	<b>99,835</b>	<b>55,158</b>	<b>55,485</b>	<b>55,858</b>	<b>56,071</b>
<b>Expenditures</b>					
Administration	2,503	2,547	2,592	2,637	2,683
Advertising	500	500	500	500	500
Contingency	30,000	30,000	30,000	30,000	30,000
Grant Expense	45,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	15,832	16,111	16,393	16,721	16,888
<b>Total Expenditures:</b>	<b>99,835</b>	<b>55,158</b>	<b>55,485</b>	<b>55,858</b>	<b>56,071</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

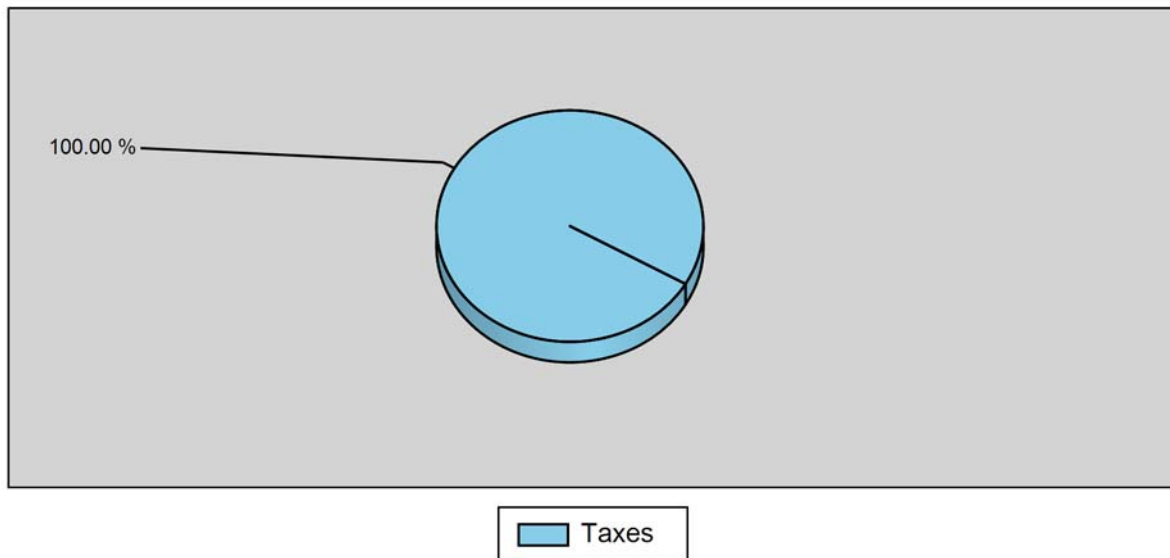
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA H  
Dept Number: 8400  
Service Participants: Electoral Area H



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,200	1,248	48
<b>Total Revenues:</b>	<b>1,200</b>	<b>1,248</b>	<b>48</b>
<b>Expenditures</b>			
Administration	0	48	48
Contracts and Agreements	1,200	1,200	0
<b>Total Expenditures:</b>	<b>1,200</b>	<b>1,248</b>	<b>48</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA H  
Dept Number: 8400  
Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	1,248	1,270	1,292	1,315	1,338
<b>Total Revenues:</b>	<b>1,248</b>	<b>1,270</b>	<b>1,292</b>	<b>1,315</b>	<b>1,338</b>
<b>Expenditures</b>					
Administration	48	49	50	51	52
Contracts and Agreements	1,200	1,221	1,242	1,264	1,286
<b>Total Expenditures:</b>	<b>1,248</b>	<b>1,270</b>	<b>1,292</b>	<b>1,315</b>	<b>1,338</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

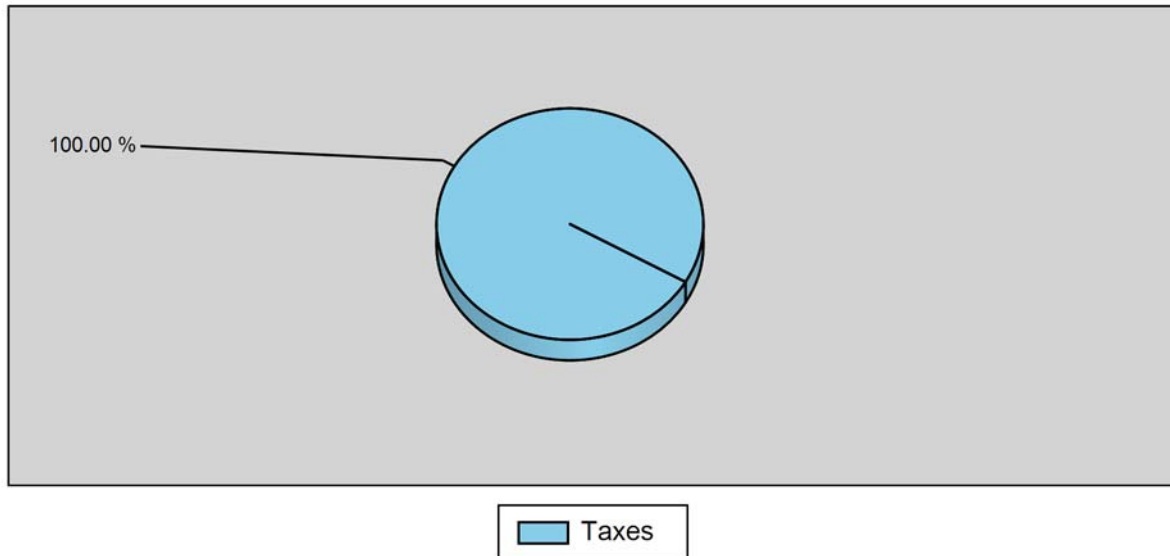
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



## Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,389	3,673	284
<b>Total Revenues:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Expenditures</b>			
Operations	3,389	3,673	284
<b>Total Expenditures:</b>	<b>3,389</b>	<b>3,673</b>	<b>284</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	3,673	3,737	3,802	3,869	3,937
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Expenditures</b>					
Operations	3,673	3,737	3,802	3,869	3,937
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,737</b>	<b>3,802</b>	<b>3,869</b>	<b>3,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

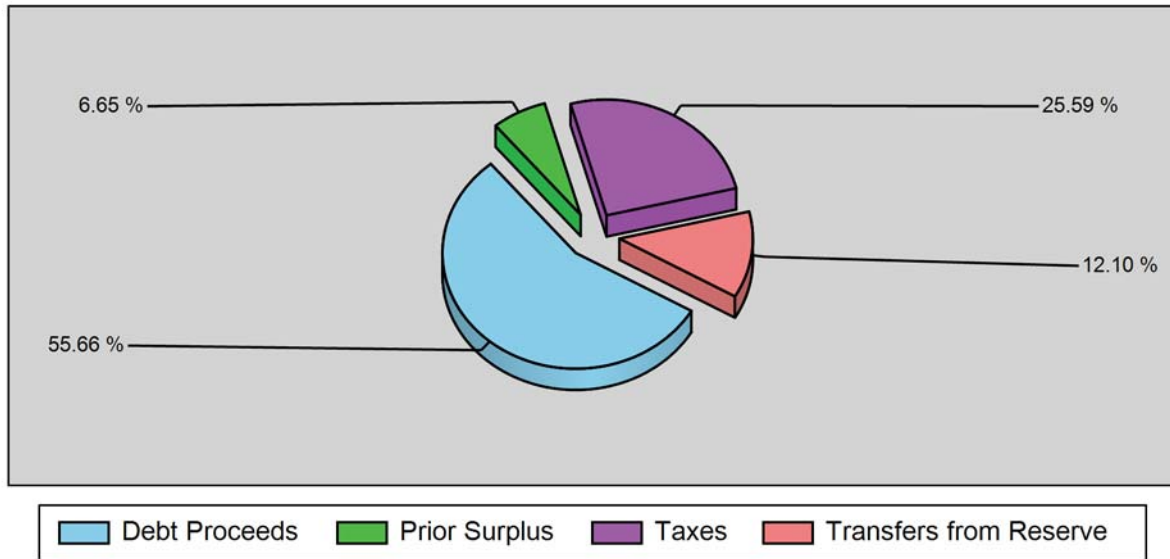
Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	0	230,000	230,000
Prior Surplus	15,000	27,500	12,500
Taxes	94,579	105,736	11,157
Transfers from Reserve	0	50,000	50,000
<b>Total Revenues:</b>	<b>109,579</b>	<b>413,236</b>	<b>303,657</b>
<b>Expenditures</b>			
Administration	6,215	6,772	557
Capital and Equipment	15,000	295,000	280,000
Insurance	7,764	8,595	831
Maintenance and Repairs	13,500	13,500	0
Operations	3,500	3,500	0
Supplies	3,700	3,700	0
Transfers	24,000	24,000	0
Travel	2,000	2,000	0
Utilities	7,900	9,200	1,300
Wages and benefits	26,000	46,969	20,969
<b>Total Expenditures:</b>	<b>109,579</b>	<b>413,236</b>	<b>303,657</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE COALMONT/TULAMEEN

Dept Number: 1400

Service Participants: Specified Service Area C717



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Debt Proceeds	230,000	0	0	0	0
Prior Surplus	27,500	10,000	10,000	10,000	1,000
Taxes	105,736	120,534	131,669	132,653	144,492
Transfers from Reserve	50,000	0	0	0	0
<b>Total Revenues:</b>	<b>413,236</b>	<b>130,534</b>	<b>141,669</b>	<b>142,653</b>	<b>145,492</b>
<b>Expenditures</b>					
Administration	6,772	6,890	7,010	7,133	7,258
Capital and Equipment	295,000	15,098	15,339	15,500	15,810
Insurance	8,595	8,078	8,240	8,405	8,574
Maintenance and Repairs	13,500	13,666	13,883	14,115	14,398
Operations	3,500	3,512	3,568	3,625	3,698
Supplies	3,700	3,745	3,804	3,875	3,953
Transfers	24,000	24,000	24,000	24,000	24,480
Travel	2,000	2,025	2,057	2,100	2,142
Utilities	9,200	9,446	9,597	9,700	9,894
Wages and benefits	46,969	44,074	54,171	54,200	55,284
<b>Total Expenditures:</b>	<b>413,236</b>	<b>130,534</b>	<b>141,669</b>	<b>142,653</b>	<b>145,491</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(1)</b>

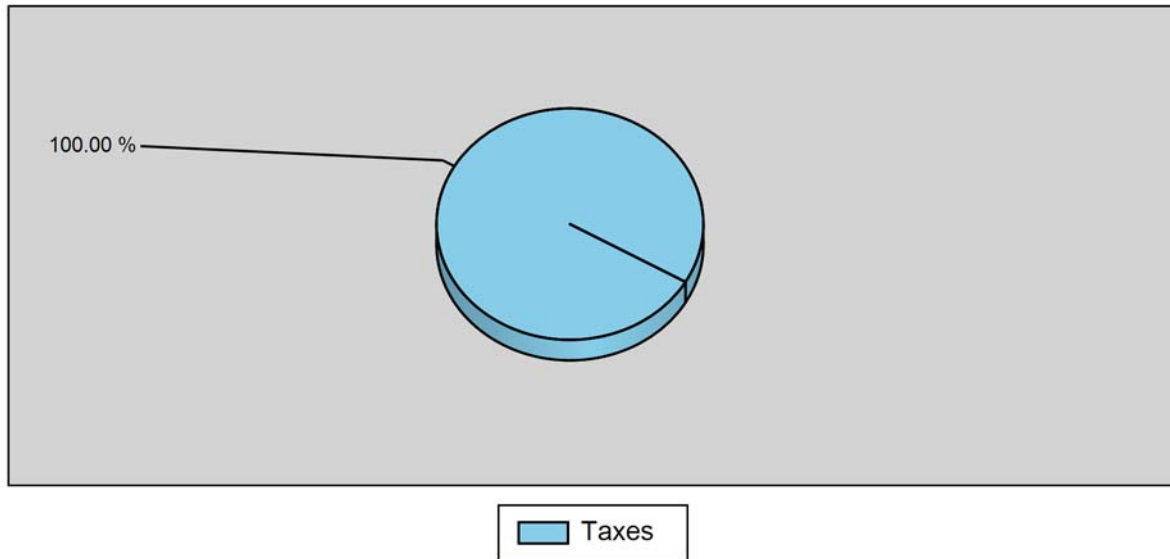
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	111,568	101,218	(10,350)
<b>Total Revenues:</b>	<b>111,568</b>	<b>101,218</b>	<b>(10,350)</b>
<b>Expenditures</b>			
Administration	913	1,050	137
Contracts and Agreements	110,500	100,000	(10,500)
Insurance	155	168	13
<b>Total Expenditures:</b>	<b>111,568</b>	<b>101,218</b>	<b>(10,350)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE H1  
Dept Number: 1300  
Service Participants: Specified Service Area A717



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	101,218	101,229	101,251	101,274	101,125
<b>Total Revenues:</b>	<b>101,218</b>	<b>101,229</b>	<b>101,251</b>	<b>101,274</b>	<b>101,125</b>
<b>Expenditures</b>					
Administration	1,050	1,068	1,087	1,106	1,125
Contracts and Agreements	100,000	100,000	100,000	100,000	100,000
Insurance	168	161	164	168	0
<b>Total Expenditures:</b>	<b>101,218</b>	<b>101,229</b>	<b>101,251</b>	<b>101,274</b>	<b>101,125</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

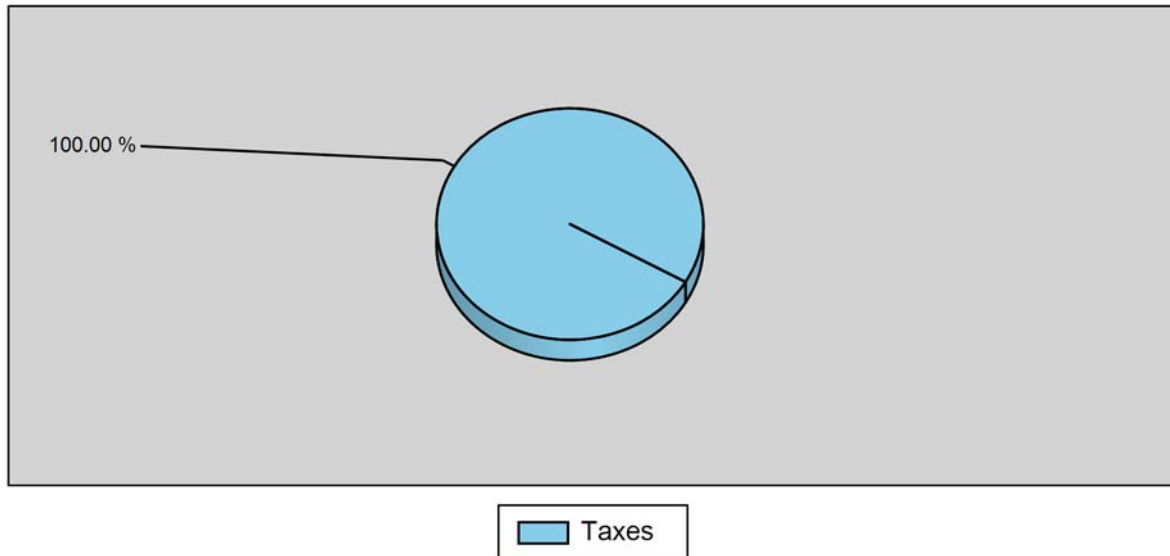
Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20



Revenues By GL Category



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	8,407	8,377	(30)
<b>Total Revenues:</b>	<b>8,407</b>	<b>8,377</b>	<b>(30)</b>
<b>Expenditures</b>			
Administration	607	577	(30)
Financing	7,800	7,800	0
<b>Total Expenditures:</b>	<b>8,407</b>	<b>8,377</b>	<b>(30)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20



5 Year Forecast	2016	2017	2018	2019	2020
<b>Revenues</b>					
Taxes	8,377	8,387	8,397	8,407	8,418
<b>Total Revenues:</b>	<b>8,377</b>	<b>8,387</b>	<b>8,397</b>	<b>8,407</b>	<b>8,418</b>
<b>Expenditures</b>					
Administration	577	587	597	607	618
Financing	7,800	7,800	7,800	7,800	7,800
<b>Total Expenditures:</b>	<b>8,377</b>	<b>8,387</b>	<b>8,397</b>	<b>8,407</b>	<b>8,418</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2016 - 2020

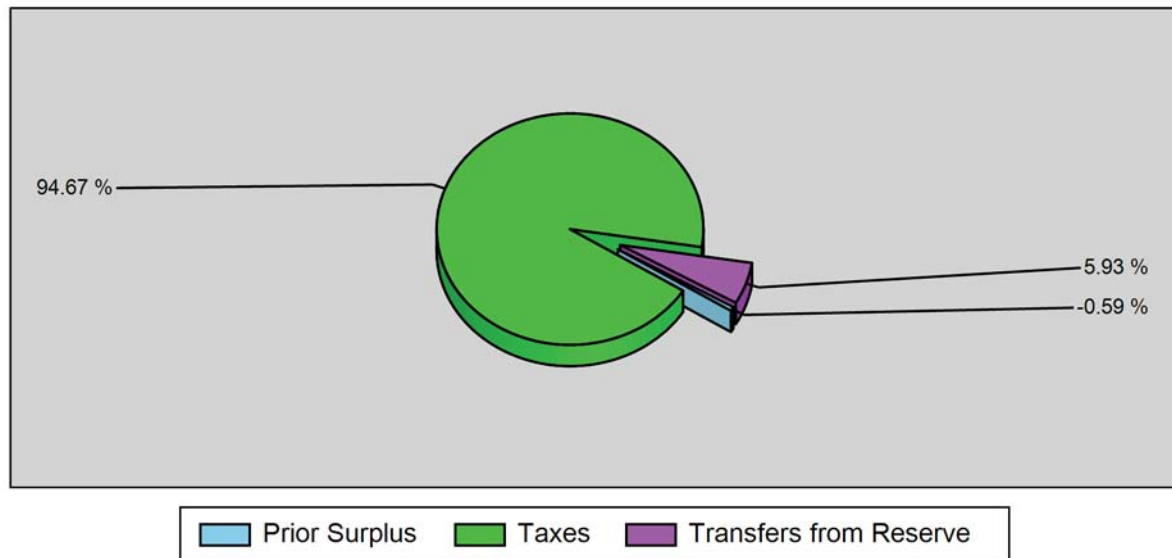
Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



Revenues By GL Category



## Budget Comparison

	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(10,000)	(150)	9,850
Taxes	33,342	23,966	(9,376)
Transfers from Reserve	27,500	1,500	(26,000)
<b>Total Revenues:</b>	<b>50,842</b>	<b>25,316</b>	<b>(25,526)</b>
<b>Expenditures</b>			
Administration	555	638	83
Contracts and Agreements	22,000	22,000	0
Insurance	787	1,178	391
Projects	27,500	1,500	(26,000)
<b>Total Expenditures:</b>	<b>50,842</b>	<b>25,316</b>	<b>(25,526)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION TULAMEEN

Dept Number: 7490

Service Participants: Specified Service Area F717 - LSA 34



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Prior Surplus	(150)	0	0	0	0
Taxes	23,966	23,468	23,495	23,524	22,684
Transfers from Reserve	1,500	0	0	0	0
<b>Total Revenues:</b>	<b>25,316</b>	<b>23,468</b>	<b>23,495</b>	<b>23,524</b>	<b>22,684</b>
<b>Expenditures</b>					
Administration	638	649	660	672	684
Contracts and Agreements	22,000	22,000	22,000	22,000	22,000
Insurance	1,178	819	835	852	0
Projects	1,500	0	0	0	0
<b>Total Expenditures:</b>	<b>25,316</b>	<b>23,468</b>	<b>23,495</b>	<b>23,524</b>	<b>22,684</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

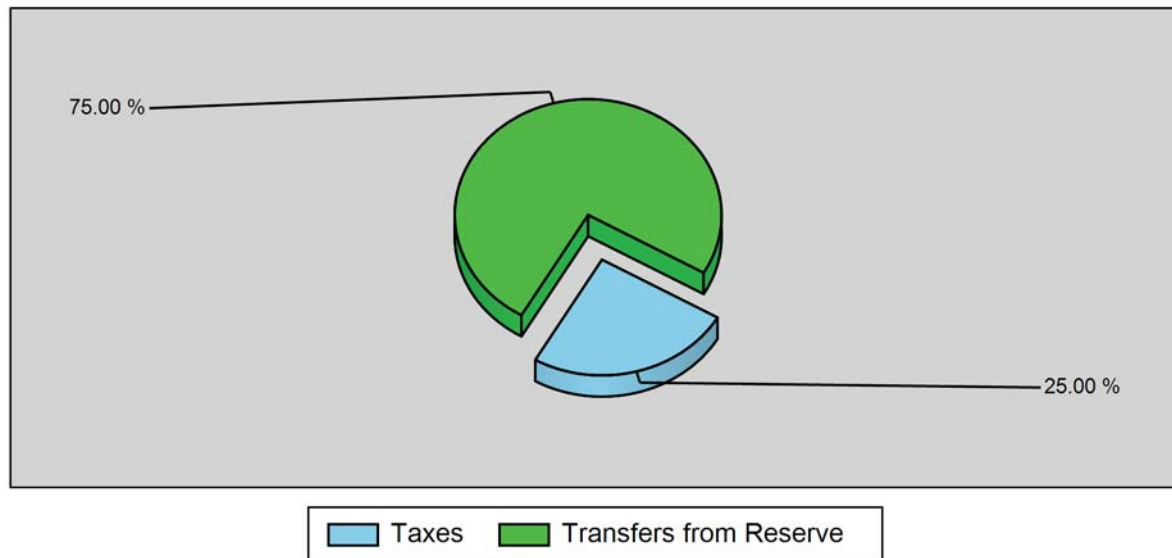
# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
Transfers from Reserve	0	30,000	30,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>40,000</b>	<b>30,000</b>
<b>Expenditures</b>			
Administration	204	420	216
Maintenance and Repairs	2,000	2,000	0
Projects	0	30,000	30,000
Transfers	7,796	7,580	(216)
<b>Total Expenditures:</b>	<b>10,000</b>	<b>40,000</b>	<b>30,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SHINISH CREEK DIVERSION

Dept Number: 4000

Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
Transfers from Reserve	30,000	0	0	0	0
<b>Total Revenues:</b>	<b>40,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Administration	420	427	435	442	450
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Projects	30,000	0	0	0	0
Transfers	7,580	7,573	7,565	7,558	7,550
<b>Total Expenditures:</b>	<b>40,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# CAPITAL

• 2016 -2020 Capital Plan		<a href="#">335 -336</a>
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2016 - 2020 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
	DEPARTMENT	2015	2016	2017	2018	2019	2020	Project Descriptions
100	GENERAL GOVERNMENT	557,300	426,335	183,018	170,783	175,397	166,460	Carryover 101 Martin Reno \$242K + Additional Energy Efficiencies \$174K; Computer equipment/software \$160K and furniture
300	Electoral Area Administration	327,500	202,500	2,500	2,500	2,500	-	Equipment and furniture/ Watershed Plan \$200K
310	Area A Rural Projects		40,000					Sasquatch Pond project
330	Area C Rural Projects	1,135,911	1,173,411	-	-	-	-	Streetlights for walking path \$30K; Contribution to MOTI underpass walkway and lighting \$17,500; Gallagher Lake Sewer
340	Area D Rural Projects	1,145,000	210,000	-	-	-	-	Carryover -KVR Trail upgrades Alder to PIB resurfacing
370	Area F Rural Projects		69,000					Pathway completion and lighting;
390	Area H Rural Projects		45,000	-	-	-	-	Tulamneen Rink water/shed project - CWF Gas tax
400	911	1,174,300	210,000	-	-	-	-	Carryover - 911 Radio Project
410	EMERGENCY PLANNING	9,000	9,000	9,000	9,000	9,180	9,364	Equipment
600	IS	5,000	5,000	5,000	5,000	5,000	5,000	workstations/ misc. equipment
1100	FIRE PROTECTION - B-G KEREMEOS	277,050	322,820	1,653,401	47,083	47,625	476,003	Land \$200K; ; Bush Truck \$60K; Firefighting equip \$11K; turnout gear \$16K;Carryover - buidling efficiency upgrades \$35,750
1200	FIRE PROTECTION - OK FALLS	39,914	43,715	36,692	37,278	38,024	38,784	Computers \$3K;Firefighting equip \$20K
1400	FIRE PROTECTION - COALMONT/TULAMEEN	15,000	295,000	15,098	15,323	15,500	15,810	Fire Truck \$280K
1500	FIRE PROTECTION - WILLOWBROOK	5,450	2,355	5,450	5,537	5,648	5,761	Fire fighting equipment
1600	FIRE PROTECTION - KALEDEN	30,100	54,100	17,725	18,009	18,369	18,736	turn out gear \$4K;;helmets;6 packs SCBA \$40K;3 pagers;fire hose;windshield extrication tool; meeting room air conditioning
1700	FIRE PROTECTION - NARAMATA	23,000	439,000	92,510	66,336	90,507	95,937	Fire truck\$400K; firefighting equip; Radios/pagers \$11K
1800	FIRE PROTECTION - ANARCHIST	3,500	21,200	15,300	13,400	13,476	13,554	Fire Hall renovations \$2K; Equipment \$1,600; Firefighting equip
3000	REFUSE DISPOSAL-OLIVER	123,600	107,800	30,000	30,000	30,000	30,000	Expand recycle area and roadway \$70K; software carryover \$8K
3400	REFUSE STATEMENT B-G KEREMEOS	21,000	10,000	15,000	105,000	105,000	5,000	Scale house and site improvements
3500	REFUSE DISPOSAL-PENTICTON/D3	500,000	970,000	600,000	500,000	500,000	250,000	DOC plan recommendations; Software carryover \$30K
3800	SEWAGE DISPOSAL - OK FALLS	50,000	395,000	30,000	25,000	28,000	30,000	Decommissiong costs \$20K; Ok Falls Wetland project \$340K; replacement pickukp \$35,000
3920	WATER SYSTEM - FAULDER	-	5,000	5,000	5,000	5,000	5,000	
3921	WATER SYSTEM - FAULDER CAPITAL	1,233,000	475,105	-	-	-	-	Carryover - completion of project
3940	WATER SYSTEM - NARAMATA	1,232,000	1,600,000	300,000	300,000	300,000	300,000	Backup generators \$1.3M; Pipe replacement \$200K; Stonebrook rechlor station \$75K; Shed replacement \$25K
3960	WATER SYSTEM - OLALLA	224,800	361,050	5,000	235,900	249,500	10,000	Water main upgrades
3970	WATER SYSTEM WEST BENCH	10,000	30,000	5,000	5,000	5,000	5,000	Finishing reservoir
3971	WATER SYSTEM - WEST BENCH CAPITAL	756,222	544,702	-	-	-	-	Carryover - completion of project -reservoir
4310	APEX MTN SOLID WASTE TRANSFER STN	265,000	215,000	-	-	-	-	Carryover -Transfer station
5700	MOSQUITO CONTROL	1,200	1,200	1,300	1,300	1,300	1,300	Equipment
7050	ARENA - OSOYOOS A	78,500	95,000	95,000	80,000	51,000	55,000	Replace lighting \$40K; Hockeyville Upgrade \$25K; Condenser bleeder \$8K; Refrigeration overhaul \$17K;kickstip \$
7100	ARENA - OLIVER C	15,775	11,495	20,775	417,000	88,893	90,671	Shared capital and replace Ice edger
7200	RECEATION FACILITY - KEREMEOS	42,434	25,000	25,000	25,000	25,500	26,010	Miscellaneous

2016 - 2020 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
DEPARTMENT		2015	2016	2017	2018	2019	2020	Project Descriptions
7300	POOL - OLIVER C	35,525	26,045	6,025	30,450	31,059	31,680	Shared \$3,045; Replace Diving board \$18K ;Replace pool roof cooling unit \$5K
7310	POOL - KEREMEOS B-G	5,000	10,000	10,000	10,000	10,200	10,404	Equipment
7400	RECREATION HALL - OLIVER C	52,400	162,230	54,900	69,200	70,584	71,996	Shared \$2,230; Hall Furnace replacement \$40K; Weight Room Expansion \$120K
7520	RECREATION COMM - OK FALLS	58,500	459,000	-	-	-		Zen centre siding \$9K ; Lamb property \$25K; Community centre cabinetry \$5K; Age Friendly Grant \$20K; Heritage Hills Land Acquisition \$400K
7530	RECREATION COMM - KALEDEN	40,837	41,320	35,190	35,190	35,894	36,612	
7540	PARKS & REC - NARAMATA	86,700	74,234	63,500	40,250	20,250	24,250	New Irrigation system for Manitou Park \$25K; Sport Court Lighting \$20K ;Park Improvements Manitou \$22K and Wharf \$5K
7570	AREA F PARKS COMM	35,300	73,800	48,000	58,000	20,000	20,000	Playground Surfacing, Tennis courts surfacing, Net, & Basketball \$36K.;Vehicle allocation/equipment;Playground equipment
7580	AREA B COMM PARKS	3,200	16,700	9,700	5,700	5,700	5,700	\$2K;carryforward washroom project
7700	PARKS - OLIVER C	140,475	74,755	43,475	41,050	41,871	42,708	Irrigation and Pump \$16K
7720	REGIONAL TRAILS	46,667	131,000	181,200	33,000	34,000	17,900	Shared Capital \$2,755 ; 1 & 2 Dugout Covers; \$15K Purchase new bleachers \$12K; Landscaping upgrades (all parks) \$20K; New Signage \$25K
7810	PROGRAMS - OLIVER C	325	1,885	325	18,850	19,227	19,612	Hwy 97 KVR Rescontruction \$100K -Canada 150 grant; \$31K vehicle/equipment
7830	NARAMATA MUSEUM	8,500	-	-	-	-	-	Shared capital
7865	MUSEUM PROPERTY DEBT	50,000	50,000	50,000	50,000	50,000	50,000	
7870	AREA A COMMUNITY PARKS	52,800	49,000	3,200	3,400	3,600	3,600	Museum Property design
8950	CEMETERY - NARAMATA E	5,000	3,000	3,000	3,000	3,000	3,000	Carryover Washrooms \$46K;Equipment
Total		9,922,785	9,587,757	3,676,284	2,517,539	2,155,804	1,990,852	Equipment
Regional		1,787,267	776,335	373,218	212,783	218,577	193,724	
Rural								
Sewer		50,000	395,000	30,000	25,000	28,000	30,000	
Water		3,456,022	3,015,857	315,000	545,900	559,500	320,000	
Fire		394,014	1,178,190	1,836,176	202,966	229,149	664,585	
Recreation		647,771	1,120,464	415,090	834,090	423,778	438,243	
Other Rural		3,587,711	3,101,911	706,800	696,800	696,800	344,300	
Total RDOS Capital		9,922,785	9,587,757	3,676,284	2,517,539	2,155,804	1,990,852	
	Reserves and/or grants		2,776,330	194,825	669,433	724,423	460,414	
	Debt		425,000		-			
	Mix Grant-Tax/User fee		580,250	5,000	235,900	249,500		
	Tax/User fee		311,185	507,683	517,756	515,095	512,518	
	Mix Reserve-Tax/User fee		833,365	1,134,175	1,094,450	666,786	541,917	
	Mix Debt-Reserve-Grant-Tax-User fee		4,661,627	1,834,601			476,003	
	RDOS Capital Funding		9,587,757	3,676,284	2,517,539	2,155,804	1,990,852	

## BL 2724.01 Attachment 1

Bylaw 2724 Schedule A Page Number	Account Code	Account Category	Budget Amount		Explanataion	Board Resolution Date
			From	To		
120	1-1-7400-6000	Transfer from Reserve	\$40,000	\$120,000	Additional \$50,000 for weight room expansion and \$30,000 for weight room equipment funded from Hall reserve and OPR Services Capital reserve	July 7, 2016
	1-2-7400-5500	Capital Expenditures	\$162,320	\$242,320		
222	4-1-3800-6000	Transfer from Reserve	\$41,670	\$236,670	Ok Falls Sewer - Land Purchase 2026 Hwy 97 for wetland construction \$195,000	March 18, 2016
	4-2-3800-5500	Capital and Equipment	\$55,000	\$250,000		
241	1-1-7540-8000	Transfer from Reserve	\$84,834	\$535,834	Narmata Parks and Rec Land Purchase from School District #67 (\$440K Parkland Acquisition and \$11K Capital)	March 24, 2016
	1-2-7540-5500	Capital and Equipment	\$81,234	\$532,234		
	1-1-7540-7200	Debnature Proceeds	\$0	\$1,150,000	Naramata P&R Purchas eof BC Tree Fruits property 3950 1st Street	March 10 / June 16, 2016
	1-2-7540-5500	Capital and Equipment	\$532,234	\$1,682,234		
319	1-1-0390-6000	Grants	\$45,000	\$51,000	BL2731 Electoral Area 'H' Community Facilities Reserve Fund for Erris Volunteer Fire Association Multi Use First Responders Vehicle \$6,000	March 24, 2016
	1-2-0390-4524	Grant Expense	\$45,000	\$51,000		
	1-1-0390-6000	Grants	\$51,000	\$71,000	BL2735 Electoral Are 'H'Community Facilities Reserve fund fo China Ridge Trails Association \$8,000 for fencing/culvert project and Hayes Creek Fire \$12,000 for fire hall upgrades	June 2, 2016
	1-2-0390-4524	Grant Expense	\$51,000	\$71,000		
	1-1-0390-6000	Grants	\$71,000	\$104,500	BL 2753 Electoral Area 'H' Community Facilities Reserve Fund for Erris Volunteer Fire Association Fire Hall Addition	August 4/18, 2016
	1-2-0390-4524	Grant Expense	\$71,000	\$104,500		



## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Electoral Area "A" Victims Assistance Contribution Service Establishment  
Bylaw No. 2748, 2016



---

### Administrative Recommendation:

**THAT Bylaw No. 2748, 2016 Electoral Area "A" Victim Assistance Contribution Service Establishment Bylaw be adopted.**

### Reference:

1. Bylaw No. 2748, 2016 (attached)
2. Staff reports of August 4, 2016 and November 17, 2016

### History:

On August 4, 2016, the Board of Directors gave three readings to **RDOS Electoral Area "A" Victim Assistance Contribution Service Establishment Bylaw No. 2748, 2016**, to establish a service to contribute funds to the Osoyoos Victim Services Program for provision of Victim Assistance services to the residents of Electoral Areas "A".

The Inspector of Municipalities provided statutory approval on October 6, 2016 and Administration received consent from the Board on November 17, 2016 to proceed with an Alternative Approval Process.

### Analysis:

The January 6, 2017 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

### AAP Results for Bylaw No. 2748, 2016:

Number of eligible electors within the affected area – 1680

Number of elector response forms needed to prevent adoption of the bylaw – 168

Valid elector response forms received prior to deadline - 0

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Electoral Areas "A" Victim Assistance Contribution Service Establishment Bylaw No. 2748, 2016.

### Respectfully submitted:

A handwritten signature in black ink, appearing to read "C. Malden".

**C. Malden, Manager of Legislative Services**

## **REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

### **BYLAW NO. 2748, 2016**

---

A bylaw to establish a contribution service for provision of funds to the Osoyoos Victim Services Program.

---

**WHEREAS** the Board of Directors of the Regional District of Okanagan-Similkameen may, in accordance with the *Local Government Act*, operate a service that the Board considers necessary or desirable for all or part of the Regional District;

**AND WHEREAS** the Board of Directors wishes to establish a service to contribute funds to the Osoyoos Victim Services Program for provision of Victim Assistance services to the residents of Electoral Area "A";

**AND WHEREAS** the approval of the electors was obtained for the entire service area by the alternative approval process, in accordance with the *Local Government Act* ;

**NOW THEREFORE** the Board of the Regional District, in open meeting assembled, **ENACTS** as follows:

#### **1      CITATION**

- 1.1      This bylaw may be cited as the Regional District of Okanagan-Similkameen Electoral Area "A" Victim Assistance Contribution Service Establishment Bylaw No. 2748, 2016.

#### **2.      ESTABLISHMENT OF THE SERVICE**

- 2.1      The service established by this bylaw is to contribute funds to the Osoyoos Victim Services Program for provision of Victim Assistance services to the residents of Electoral Area "A".

#### **3      BOUNDARIES OF THE SERVICE AREA**

- 3.1      The boundaries of the service area are the boundaries of Electoral Area "A" of the Regional District of Okanagan-Similkameen.

#### **4      PARTICIPATING AREAS**

- 4.1      The participating area is Electoral Area "A" of the Regional District of Okanagan-Similkameen.

#### **5.      COST RECOVERY**

- 5.1      As provided in the *Local Government Act*, the annual costs of the Service shall be recovered by one or more of the following:

(a) property value taxes imposed in accordance with Division 3 [*Requisition and Tax Collection*];

(b) fees and charges imposed under section 397 [*imposition of fees and charges*];

- (c) revenues raised by other means authorized under this or another Act;
- (d) revenues received by way of agreement, enterprise, gift, grant or otherwise.

**6. LIMIT**

- 6.1 The annual maximum amount that may be requisitioned for the cost of the service shall not exceed the greater of \$5,000 or \$0.0105 per \$1,000 net taxable value of land and improvements in the service area.

**READ A FIRST, SECOND, AND THIRD TIME** on the 4<sup>th</sup> day of August, 2016.

**APPROVED BY THE INSPECTOR OF MUNICIPALITIES** this 6<sup>th</sup> day of October, 2016.

**RECEIVED APPROVAL OF THE ELECTORATE THROUGH ALTERNATIVE APPROVAL** this 6<sup>th</sup> day of January, 2017.

**ADOPTED** this xxx day of xxx, 2017

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Board Chair

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Corporate Officer

**FILED WITH THE INSPECTOR OF MUNICIPALITIES** this xxx day of xxx,.

## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Electoral Area "C" Victims Assistance Contribution Service Establishment  
Bylaw No. 2749, 2016



---

### Administrative Recommendation:

**THAT Bylaw No. 2749, 2016 Electoral Area "C" Victim Assistance Contribution Service Establishment Bylaw be adopted.**

### Reference:

1. Bylaw No. 2749, 2016 (attached)
2. Staff reports of August 4, 2016 and November 17, 2016

### History:

On August 4, 2016, the Board of Directors gave three readings to **RDOS Electoral Area "C" Victim Assistance Contribution Service Establishment Bylaw No. 2749, 2016**, to establish a service to contribute funds to the Oliver Victim Services Program for provision of Victim Assistance services to the residents of Electoral Area "C".

The Inspector of Municipalities provided statutory approval on October 6, 2016 and Administration received consent from the Board on November 17, 2016 to proceed with an Alternative Approval Process.

### Analysis:

The January 6, 2017 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

### AAP Results for Bylaw No. 2749, 2016:

Number of eligible electors within the affected area – 3,055

Number of elector response forms needed to prevent adoption of the bylaw – 306

Valid elector response forms received prior to deadline - 0

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Electoral Area "C" Victim Assistance Contribution Service Establishment Bylaw No. 2749, 2016.

### Respectfully submitted:

A handwritten signature in black ink, appearing to read "C. Malden".

**C. Malden, Manager of Legislative Services**

## **REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

### **BYLAW NO. 2749, 2016**

---

A bylaw to establish a contribution service for provision of funds to the Oliver Victim Services Program.

---

**WHEREAS** the Board of Directors of the Regional District of Okanagan-Similkameen may, in accordance with the *Local Government Act*, operate a service that the Board considers necessary or desirable for all or part of the Regional District;

**AND WHEREAS** the Board of Directors wishes to establish a service to contribute funds to the Oliver Victim Services Program for provision of Victim Assistance services to the residents of Electoral Area "C";

**AND WHEREAS** the approval of the electors was obtained for the entire service area by the alternative approval process, in accordance with the *Local Government Act* ;

**NOW THEREFORE** the Board of the Regional District, in open meeting assembled, **ENACTS** as follows:

#### **1     CITATION**

- 1.1     This bylaw may be cited as the Regional District of Okanagan-Similkameen Electoral Area "C" Victim Assistance Contribution Service Establishment Bylaw No. 2749, 2016.

#### **2.     ESTABLISHMENT OF THE SERVICE**

- 2.1     The service established by this bylaw is to contribute funds to the Oliver Victim Services Program for provision of Victim Assistance services to the residents of Electoral Area "C".

#### **3     BOUNDARIES OF THE SERVICE AREA**

- 3.1     The boundaries of the service area are the boundaries of Electoral Area "C" of the Regional District of Okanagan-Similkameen.

#### **4     PARTICIPATING AREAS**

- 4.1     The participating area is Electoral Area "C" of the Regional District of Okanagan-Similkameen.

#### **5.     COST RECOVERY**

- 5.1     As provided in the *Local Government Act*, the annual costs of the Service shall be recovered by one or more of the following:

(a) property value taxes imposed in accordance with Division 3 [*Requisition and Tax Collection*];

(b) fees and charges imposed under section 397 [*imposition of fees and charges*];

- (c) revenues raised by other means authorized under this or another Act;
- (d) revenues received by way of agreement, enterprise, gift, grant or otherwise.

**6. LIMIT**

- 6.1 The annual maximum amount that may be requisitioned for the cost of the service shall not exceed the greater of \$5,000 or \$0.0098 per \$1,000 net taxable value of land and improvements in the service area.

**READ A FIRST, SECOND, AND THIRD TIME** on the 4<sup>th</sup> day of August, 2016.

**APPROVED BY THE INSPECTOR OF MUNICIPALITIES** this 6<sup>th</sup> day of October, 2016.

**RECEIVED APPROVAL OF THE ELECTORATE THROUGH ALTERNATIVE APPROVAL** this 6<sup>th</sup> day of January, 2017.

**ADOPTED** this xxx day of xxx, 2017

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Board Chair

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Corporate Officer

**FILED WITH THE INSPECTOR OF MUNICIPALITIES** this xxx day of xxx,.

## ADMINISTRATIVE REPORT

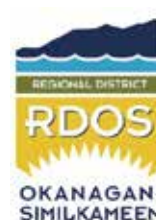
TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Electoral Areas "D", "E", and "F" Victims Assistance Contribution Service  
Establishment Bylaw No. 2750, 2016

---



### Administrative Recommendation:

**THAT Bylaw No. 2750, 2016 Electoral Areas "D", "E", and "F" Victim Assistance Contribution Service Establishment Bylaw be adopted.**

### Reference:

1. Bylaw No. 2750, 2016 (attached)
2. Staff reports of August 4, 2016 and November 17, 2016

### History:

On August 4, 2016, the Board of Directors gave three readings to **RDOS Electoral Areas "D", "E", and "F" Victim Assistance Contribution Service Establishment Bylaw No. 2750, 2016**, to establish a service to contribute funds to the Penticton Victim Services Program for provision of Victim Assistance services to the residents of Electoral Areas "D", "E", and "F".

The Inspector of Municipalities provided statutory approval on October 6, 2016 and Administration received consent from the Board on November 17, 2016 to proceed with an Alternative Approval Process.

### Analysis:

The January 6, 2017 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

### AAP Results for Bylaw No. 2750, 2016:

Number of eligible electors within the affected area – 8,420

Number of elector response forms needed to prevent adoption of the bylaw – 842

Valid elector response forms received prior to deadline - 0

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Electoral Areas "D", "E", and "F" Victim Assistance Contribution Service Establishment Bylaw No. 2750, 2016.

### Respectfully submitted:

A handwritten signature in black ink, appearing to read "C. Malden".

**C. Malden, Manager of Legislative Services**

# **REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN**

## **BYLAW NO. 2750, 2016**

---

A bylaw to establish a contribution service for provision of funds to the Penticton Victim Services Program.

---

**WHEREAS** the Board of Directors of the Regional District of Okanagan-Similkameen may, in accordance with the *Local Government Act*, operate a service that the Board considers necessary or desirable for all or part of the Regional District;

**AND WHEREAS** the Board of Directors wishes to establish a service to contribute funds to the Penticton Victim Services Program for provision of Victim Assistance services to the residents of Electoral Areas “D”, “E”, and “F”.

**AND WHEREAS** the Board of Directors resolved by a 2/3 vote that participating area approval be obtained for the entire proposed service area;

**AND WHEREAS** the approval of the electors was obtained for the entire service area by the alternative approval process, in accordance with the *Local Government Act* ;

**NOW THEREFORE** the Board of the Regional District, in open meeting assembled, **ENACTS** as follows:

### **1      CITATION**

- 1.1      This bylaw may be cited as the Regional District of Okanagan-Similkameen Electoral Areas “D”, “E”, and “F” Victim Assistance Contribution Service Establishment Bylaw No. 2750, 2016.

### **2.      ESTABLISHMENT OF THE SERVICE**

- 2.1      The service established by this bylaw is to contribute funds to the Penticton Victim Services Program for provision of Victim Assistance services to the residents of Electoral Areas “D”, “E”, and “F”.

### **3      BOUNDARIES OF THE SERVICE AREA**

- 3.1      The boundaries of the service area are the boundaries of Electoral Areas “D”, “E”, and “F” of the Regional District of Okanagan-Similkameen.

### **4      PARTICIPATING AREAS**

- 4.1      The participating area is Electoral Areas “D”, “E”, and “F” of the Regional District of Okanagan-Similkameen.

### **5.      COST RECOVERY**

- 5.1      As provided in the *Local Government Act*, the annual costs of the Service shall be recovered by one or more of the following:



- (a) property value taxes imposed in accordance with Division 3 [*Requisition and Tax Collection*];
- (b) fees and charges imposed under section 397 [*imposition of fees and charges*];
- (c) revenues raised by other means authorized under this or another Act;
- (d) revenues received by way of agreement, enterprise, gift, grant or otherwise.

**6. LIMIT**

- 6.1 The annual maximum amount that may be requisitioned for the cost of the service shall not exceed the greater of \$10,000 or \$0.0039 per \$1,000 net taxable value of land and improvements in the service area.

**READ A FIRST, SECOND, AND THIRD TIME** on the 4<sup>th</sup> day of August, 2016.

**APPROVED BY THE INSPECTOR OF MUNICIPALITIES** this 6<sup>th</sup> day of October, 2016.

**RECEIVED APPROVAL OF THE ELECTORATE THROUGH ALTERNATIVE APPROVAL** this 6<sup>th</sup> day of January, 2017.

**ADOPTED** this xxx day of xxx, 2017

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Board Chair

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Corporate Officer

**FILED WITH THE INSPECTOR OF MUNICIPALITIES** this xxx day of xxx,.

## ADMINISTRATIVE REPORT

TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 19, 2017

RE: Electoral Area "C" Loose Bay Campground Service Establishment Bylaw No. 2757, 2016



---

### Administrative Recommendation:

**THAT Bylaw No. 2757, 2016 Electoral Area "C" Loose Bay Campground Service Establishment Bylaw be adopted.**

### Reference:

1. Bylaw No. 2757, 2016 (attached)
2. Staff reports of August 18, 2016 and November 17, 2016

### History:

On August 18, 2016, the Board of Directors gave three readings to **Electoral Area "C" Loose Bay Campground Service Establishment Bylaw No. 2757, 2016**, to establish a service to manage and operate a campground service at the Loose Bay recreation site in Electoral Area "C" to provide recreational campground use and short-term accommodations for fruit-pickers in the area.

The Inspector of Municipalities provided statutory approval on October 6, 2016 and Administration received consent from the Board on November 17, 2016 to proceed with an Alternative Approval Process.

### Analysis:

The January 6, 2017 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

### AAP Results for Bylaw No. 2757, 2016:

Number of eligible electors within the affected area – 3, 055

Number of elector response forms needed to prevent adoption of the bylaw – 306

Valid elector response forms received prior to deadline - 13

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Electoral Area "C" Loose Bay Campground Service Establishment Bylaw No. 2757, 2016.

### Respectfully submitted:

**C. Malden, Manager of Legislative Services**

## REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

### BYLAW NO. 2757, 2016

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A bylaw to establish a Loose Bay Campground Service in Electoral Area “C” of the Regional District of Okanagan-Similkameen.

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**WHEREAS** the *Local Government Act* authorizes the Regional District of Okanagan-Similkameen to operate any service that the Board of the Regional District considers desirable or necessary for all or part of the Regional District.

**AND WHEREAS** the Board of the Regional District of Okanagan-Similkameen considers it desirable and necessary to operate a service to provide recreation and campground services to Loose Bay Campground in Electoral Area “C” of the Regional District;

**AND WHEREAS** the approval of the Electors in Electoral Area “C” was obtained by the alternative approval process in accordance with Section 345 of the *Local Government Act*;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

**1. CITATION**

- 1.1 This Bylaw shall be cited as the Regional District of Okanagan-Similkameen Electoral Area “C” Loose Bay Campground Service Establishment Bylaw No. 2757, 2016.

**2. ESTABLISHMENT OF THE SERVICE**

- 2.1 The service is being established to manage and operate a campground service at the Loose Bay recreation site in Electoral Area “C” for the purpose of providing recreational campground use and short-term accommodations for fruit-pickers in the area.

**3. BOUNDARIES OF THE SERVICE AREA**

- 3.1 The boundaries of the Service Area are the boundaries of Electoral Area “C” in the Regional District of Okanagan-Similkameen.

**4. PARTICIPANTS**

- 4.1 Electoral Area “C” of the Regional District of Okanagan-Similkameen is the participating area for the service.

**5. COST RECOVERY METHOD**

- 5.1 The annual costs for the Electoral Area “C” Loose Bay Campground Service shall be recovered pursuant to Section 378 of the *Local Government Act* as follows:

- (a) by the requisition of money to be collected by a property value tax on the net taxable value of land and improvements within the service area, to be levied and collected in accordance with Division 2 of Part 11 of the *Local Government Act*;
- (b) by the requisition of money to be collected by a parcel tax on those properties within the service area, to be levied and collected in accordance with Division 2 of Part 11 of the *Local Government Act*;
- (c) by the imposition of fees or other charges that may be fixed by separate bylaw for the purpose of recovering those costs; or
- (d) by a combination of one or more of a, b, and c above.

## **6 LIMIT**

- 6.1 The annual maximum amount that may be requisitioned under Division 2 of Part 11 of the *Local Government Act* for the Electoral Area "C" Loose Bay Campground Service shall not exceed the greater of \$20,000 or \$0.0425 cents per thousand dollars of net taxable value of land and improvements in Electoral Area "C".

**READ A FIRST, SECOND, AND THIRD TIME** this 18<sup>th</sup> day of August, 2016.

**APPROVED BY THE INSPECTOR OF MUNICIPALITIES** this 6<sup>th</sup> day of October, 2016.

**OBTAINED APPROVAL OF THE ELECTORS BY ALTERNATIVE APPROVAL PROCESS** this 6<sup>th</sup> day of January, 2017.

**ADOPTED** this \_\_\_\_ day of \_\_\_\_, 2017.

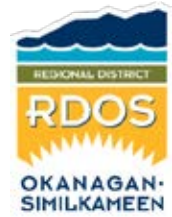
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RDOS Board Chair

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Corporate Officer

# ADMINISTRATIVE REPORT



**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** RDOS Fees and Charges Bylaw No. 2771, 2017

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## **Administrative Recommendation:** **For Information Only**

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### **Reference:**

*Local Government Act*

### **Background:**

Through the *Local Government Act*, the Regional District has the authority to impose fees and charges for services that are provided. Prior to 2010, the Regional District fees and charges were located within a number of different bylaws; however, in that same year an all-encompassing Fees and Charges Bylaw was brought in for ease of reference and review on an annual basis.

Although the bylaw can be amended throughout the year, administration brings the bylaw forward for review in January in conjunction with the budget process.

At this point, there are a fair number of fee adjustments, particularly in Section 7 Sanitary Landfills, and the Board will review those at the Environment Committee meeting of this date. Because of the number of fee adjustments, the draft bylaw is before the Board today for information only. Once the Board has had an opportunity to discuss the adjusted fees, the bylaw will be brought forward for three readings and adoption.

### **Analysis:**

Bylaw 2771 proposes to repeal Bylaw 2723, 2016 and provides the following changes in accordance with the 2017 budget:

### **Schedule 1 (Corporate Services Fees)**

#### **5.0 - GIS Services for Municipalities, Provincial and Federal Government**

- 5.1 Access to existing RDOS internal internet mapping application will be \$2,933/year.
- 5.2 Creation of a municipal specific internet mapping application with functionality in addition to or different from the RDOS internal application as per Item 2.1 of Enterprise Unit Data and Services Policy will be available at a cost of \$4,989 per year.

- 5.3 Specific GIS services as per items 2.2 and 2.3 of the Enterprise Unit Data and Services Policy will be available at a cost of \$45.90/hr for the GIS Assistant, \$58.73/hr for GIS Analyst/Programmer a \$80.47/hr for IS Manager, \$53.28/hr for the Systems Administrator and \$44.67/hr for the IT Technician/Programmer.
- 5.4 GIS Services will be available to the public at a cost of \$100/hr with a minimum payment of 2 hours provided the Information Services Manager determines the RDOS has the resources to complete the project.

## **7.0 - IT Services for Municipalities**

- 7.1 IT services will be available to municipalities as per items 4.1 and 4.2 of the Enterprise Unit Data and Services Policy at a cost of \$53.28/hr for the Systems Administrator and \$44.67/hr for IT Technician/Programmer, \$45.90/hr for the GIS Assistant and \$80.47/hr for the IS Manager.

All Changes in sections 5.0 and 7.0 to reflect 2017 costs.

## **Schedule 2 (Building Permit Fees)**

Section 5.0 – Demolishing a Building or Structure. This section has been amended to reduce the demolition permit fees in consideration of the process and added expense to the customer for disposal of hazardous waste materials. The reduced fee more accurately reflects the amount of work required by Building Department staff to issue a permit and conduct an inspection.

## **Schedule 3 (Planning and Development Fees)**

Section 3.0 – Temporary Use Permit. A previous amendment which reduced the fees charged for a TUP issued for “vacation rental” uses from \$700 to \$350 expired on December 31, 2016, and is not being proposed to be carried forward.

Section 11.0 – Applications to the Agriculture Land Commission (ALC). Amended to reflect the ALC updated fee structure.

## **Schedule 5 (Public Works and Engineering Services Fees)**

### Section 3 Water Systems

#### *4.0 West Bench Water System User Rate:*

- Rates reflect consumption based fees approved by Board January 5, 2017.

#### *7.0 Sun Valley Water System:*

- New water system service transferred to RDOS. Increase in rates due to increased operations and labour.

### Section 5 Cemetery Fees

#### *2.1 Scattering Garden*

- Increase of \$50 due to increased cost associated with purchasing plaque.

### Section 6 Curbside Solid Waste Collection and Drop-off Service Fees

## 6.1 to 6.9

Increase as per Jan. 17, 2017 Environmental Committee discussion and recommendation.

### Section 7 Sanitary Landfills

#### *1.0 Campbell Mountain Sanitary Landfill:*

- 1.1.6 and 1.1.7. Increase due to higher chipping costs (Wood Waste)
- 1.1.10. Increase due to higher costs of collection and transportation. (Asphalt Shingles)
- 1.1.14. Lower fees due to increased requirements to meet regulations (Contaminated Soil)
- 1.1.15. Increase due to higher costs of processing (Fruit Waste)
- 1.1.16. Increase due to large volume received and costs for operations (Yard & Garden Waste)
- 1.1.19. Changed to encourage receiving organics. (Small Dimension Organics)
- 1.1.24. Increase due to metal costs.
- 1.1.29. Increase due to processing oversize tires
- 1.2.10. Changed to encourage proper hazard assessment requirements (Asbestos)
- 1.3.4. Increase due to processing tires with rims
- 1.3.5 and 1.3.6. Increase due to actual costs (Mattresses & box Springs)

#### *2.0 Okanagan Falls Sanitary Landfill*

- 2.1.7 and 2.1.8. Increase due to higher chipping costs. (Wood Waste)
- 2.1.11. Increase due to higher costs of collection and transportation. (Shingles)
- 2.1.15. Increase due to higher costs of processing (Contaminated Soil)
- 2.1.16. Increase due to large volume received and costs for operations (Yard & Garden Waste)
- 2.1.19. Changed to encourage receiving organics. (Small Dimension Organics)
- 2.1.25. Increase due to metal costs.
- 2.1.28. Increase due to processing oversize tires
- 2.4.4. Increase due to processing tires with rims
- 2.4.5 and 2.4.6. Increase due to actual costs (Mattresses & box Springs)

#### *3.0 Oliver Sanitary Landfill*

- 3.1.6 and 3.1.7. Increase due to higher chipping costs (Wood Waste)
- 3.1.10. Increase due to higher costs of collection and transportation. (Shingles)
- 3.1.14. Increase due to higher costs of processing (Contaminated Soil)
- 3.1.16. Increase due to large volume received and costs for operations (Yard & Garden Waste)
- 3.1.19. Changed to encourage receiving organics. (Small Dimension Organics)
- 3.1.25. Increase due to metal costs.
- 3.1.30. Increase due to processing oversize tires
- 3.2.10. Changed to encourage proper hazard assessment requirements
- 3.3.4. Increase due to processing tires with rims
- 3.3.5 and 3.3.6. Increase due to actual costs

#### *4.0 Keremeos Sanitary Landfill*

- 4.1.3 and 4.1.4. Increase due to higher chipping costs (Wood Waste)
- 4.1.7. Increase due to higher costs of collection and transportation. (Shingles)
- 4.1.11. Increase due to large volume received and costs for operations (Yard & Garden Waste)
- 4.1.14. Changed to encourage receiving organics. (Small Dimension Organics)
- 4.1.19. Increase due to metal costs.
- 4.1.23. Increase due to processing oversize tires

- 4.4.4. Increase due to processing tires with rims
- 4.4.5 and 4.4.6. Increase due to actual costs

**Communication Strategy:**

The Regional District of Okanagan-Similkameen Fees and Charges bylaw is posted annually on the RDOS Website and will be the topic of a future Regional Reflections article to help citizens understand the various fees and charges they may be subject to.

**Respectfully submitted:**

*"Christy Malden"*

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C. Malden, Manager of Legislative Services



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## Fees and Charges Bylaw No. 2771, 2017

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## REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

### BYLAW NO. 2771, 2017

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A bylaw to set fees and charges for Regional District services and information.

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**WHEREAS** the *Local Government Act* provides that the Board may by bylaw establish fees and charges for various Regional District services and information;

**AND WHEREAS** in accordance with Section 397 [imposition of fees and charges] and Section 462 [fees related to applications and inspections] of the *Local Government Act*, the Regional Board wishes to establish fees and charges which reflect cost recovery for services and information provided;

**NOW THEREFORE**, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

#### Section 1 - Citation

- 1.1 This Bylaw shall be cited as the **Regional District of Okanagan-Similkameen Fees and Charges Bylaw No. 2771, 2017**.

#### Section 2 – Fees and Charges

- 2.1 Wherever this Bylaw sets out fees and charges with respect to other Regional District bylaws and such other bylaws contain similar fees and charges, the Fees and Charges Bylaw shall prevail.
- 2.2 Wherever this Bylaw sets out fees and charges for work done or services provided to land or improvements, the Regional District may recover the costs of undertaking the work in the same manner and with the same remedies as property taxes.
- 2.3 The schedule of fees to be imposed for the provision of goods, services and information as specified in Appendix 'A' Schedules 1 to 7 attached hereto, and forming part of this bylaw, is hereby established.

#### Section 3 – Effective Date

- 3.1 This bylaw shall come into effect on April 15, 2017.

#### Section 4 - Repeal

- 4.1 Bylaw No. 2723, 2016 is repealed upon adoption of this bylaw.

**READ A FIRST TIME** this day of xx day of xx, 2017.

**READ A SECOND AND THIRD TIME** this xx day of xx, 2017.

**ADOPTED** this xx day of xx, 2017.

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RDOS Board Chair

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Corporate Officer

## Schedule 1 – Corporate Services Fees

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### 1.0 - Photocopies

8.5" x 11"	\$0.25/page
8.5" x 14"	\$0.35/page
11" x 17"	\$0.50/page
24" x 36"	\$2.50/page

### 2.0 - Finance Fees and Charges

- 2.1 Utility Search Fee \$20.00

- 2.2 Utility rates will be billed as set out in this bylaw and if remain unpaid after the due date, a percentage addition of ten percent of the amount thereof shall be added on the next following working day.

In default of any such owner making any such payment or payments as in such agreement made and provided, the Collector for the Regional District shall add such amount in default to the taxes of such lot or parcel of land on the Collector's Real Property Tax Roll and thereafter such amount shall be deemed to be taxes against the said property and shall be dealt with in the same manner as taxes against the said property would be dealt with under the provisions of the *Local Government Act* and *Community Charter*.

- 2.3 Processing fee for payments returned by the financial institution – \$30.00

### 3.0 - Mapping

- 3.1 Legal, civic and zoning 1:5,000 scale maps are available to the public in the following formats:
- Hardcopy maps at a price of \$15 per map.
  - Digital format (Adobe PDF) set of maps for price of \$30 per CD.
- 3.2 Cost for miscellaneous hardcopy maps in GIS warehouse directory is \$35 per map.
- 3.3 Cost for creation of custom maps is \$80/hr. A minimum charge of \$140 is required with a minimum notice of 15 working days by the applicant.

### 4.0 - Digital Data

- 4.1 RDOS will provide GIS data available at no charge on the RDOS FTP site as per Item 1.0 of Enterprise Unit Data and Services Policy.

### 5.0 - GIS Services for Municipalities, Provincial and Federal Government

- 5.1 Access to existing RDOS internal internet mapping application will be ~~\$2,540~~ \$2,933/year.
- 5.2 Creation of a municipal specific internet mapping application with functionality in addition to or different from the RDOS internal application as per Item 2.1 of Enterprise Unit Data and Services Policy will be available at a cost of ~~\$4,989~~ 4,434 per year.

- 5.3 Specific GIS services as per items 2.2 and 2.3 of Enterprise Unit Data and Services Policy will be available at a cost of ~~\$45.90 50.85/hr~~ for the GIS ~~Assistant Technician~~, ~~\$58.73 54.03/hr~~ for GIS Analyst/Programmer and ~~\$80.47 71.13/hr~~ for IS Manager, ~~\$53.28/hr for the Systems Administrator and \$44.67/hr for the IT Technician/Programmer.~~
- 5.4 ~~GIS Services will be available to the public at a cost of \$50.85 100/hr for the GIS Technician, \$54.03/hr for GIS Analyst/Programmer and \$71.13/hr for IS Manager with a minimum payment of 2 hours provided the Information Services Manager determines the RDOS has the resources to complete the project.~~

#### **6.0 - Human Resources Services for Municipalities**

- 6.1 Human Resources services will be available to municipalities as per items 3.1 and 3.2 of Enterprise Unit Data and Services Policy. Services will be available at a cost of \$71.19/hr for the HR Manager and \$48.38/hr for HR Coordinator.

#### **7.0 - IT Services for Municipalities**

- 7.1 IT services will be available to municipalities as per items 4.1 and 4.2 of the Enterprise Unit Data and Services Policy will be available at a cost of ~~\$53.28 47.93/hr~~ for the Systems Administrator and ~~\$40.26 44.67/hr~~ for ~~Network Analyst IT Technician/Programmer~~, ~~\$45.90/hr for the GIS Assistant and \$80.47/hr for the IS Manager.~~

**1.0 - Plan Processing Fee**

- 1.1 The fee for plan processing shall be \$150.00

**2.0 - Building Permit – to be determined as follows:**

- 2.1 \$12.00 for each \$1,000.00 in value of work to be authorized by the permit except that the minimum fee for a permit or a series of permits on the same parcel of land issued at the same time is \$150.00.
- 2.2 using Table A-1 for detached single family dwellings, duplex dwellings where one dwelling is not located above the other dwelling and buildings that are accessory to these buildings; or,
- 2.3 using the declared contract value for all construction other than that work included in paragraph 1. above, except that if the declared value is contested by the building official the value will be established using the Marshal & Swift Residential Cost Hand Book or the RS Means Square Foot Costs Handbook.

**Table A-1**

Proposed <b>construction</b>	Value per square meter	Value per square foot
One storey*	\$1453	\$135
Finished basement	\$538	\$50
Each Additional Storey	\$807	\$75
Enclosed structure or Garage**	\$430	\$40
Sundeck (no roof)	\$323	\$30
Roof only	\$215	\$20
Unenclosed structure or carport	\$269	\$25
Pool	\$377	\$35

\*The fee covers slab on grade, crawlspaces and unfinished basements

\*\*The minimum permit fee for a structure over 55 m<sup>2</sup> shall be \$300

**3.0 - Plan Review Fee**

- 3.1 Submissions of revised drawings once a zoning or building code review has been completed will result in a minimum charge of \$100. In addition, an hourly rate of \$50 will be charged if the revised drawings require more than 1 hour of review.



#### 4.0 - Locating/Relocating a Building

- 4.1 The fee for a permit authorizing the locating or relocating of a building or *structure* including the value of any additions or modifications, shall be calculated at 0.7 of the fees set out in Table A-1.
- 4.2 A modular home or manufactured home installed in accordance with Z-240.10.1, including the value of any additions or modifications shall be calculated at 0.5 of the fees set out in Table A-1.

#### 5.0 - Demolishing a Building or Structure

- 5.1 The fee for a permit authorizing the demolition of a building or structure shall be ~~\$500.00~~ \$150.00.

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#### 6.0 - Plumbing Permits

- 6.1 The permit fee for each plumbing fixture shall be \$10.00 per fixture, when the plumbing permit is issued in conjunction with a building permit, and \$10.00 per fixture plus an administration fee of \$100 when a plumbing permit is issued separately.
- 6.2 The plumbing permit fee may be reduced up to 25% (minimum fee \$150) with submission and approval of plumbing system layout drawings by a TQ certified tradesperson (plumber) for single family new construction and renovation projects.

#### 7.0 - Solid Fuel Burning Devices

- 7.1 The permit fee for the installation of solid fuel burning appliances, fireplaces and chimneys shall be \$100.00 per appliance.

#### 8.0 - Re-inspection Fees

- 8.1 The fee for a re-inspection shall be \$100.00.

#### 9.0 - Health and Safety Inspection

- 9.1 The fee for any inspection to confirm health & safety requirements as set out in the BC Building Code shall be \$100.00.

#### 10.0 - Transfer Fee

- 10.1 The fee for the transfer of a permit as set out in the RDOS Building Bylaw No. shall be \$100.00.

#### 11.0 - File Searches and Comfort Letters

- 11.1 The fee for information recovery from archived files shall be \$20.00 payable in advance and shall be subject to the *Freedom of Information and Protection of Privacy Act*.
- 11.2 The fee for provision of information contained on the Parcel Information Maps, information recovered from building permit files and property folio files, which is routinely releasable and not subject to the Freedom of Information and Protection of Privacy Act may be charged at a rate of \$10 per ¼ hour of time spent by a RDOS employee.
- 11.3 The fee for comfort letters shall be \$100.00 per property.

**12.0 - Deficiency Inspection Permit for Removal of Notice on Title**

- 12.1 The fee for a deficiency inspection permit and subsequent removal of a Notice on Title shall be \$250.00. The fee for a deficiency re-inspection shall be \$100.00

**13.0 - Permit Extension Fee**

- 13.1 The fee for permit extension shall be \$100.00

**14.0 - Legal Documents**

- |   |   |
|---|---|
| 14.1 Title search   | \$ 15   |
| 14.2 Title and on-line document search (including State of Title, Covenants, Right of Ways, Easements, Plans and similar documents (per document) | Actual cost of document, not to exceed \$ 50  |
| Non-Electronic Documents from Land Titles Office and Registry Services (per document)   | Actual cost of document, not to exceed \$ 100 |

**15.0 - Covenants**

- |                                |       |
|--------------------------------|-------|
| 15.1 Preparation of a Covenant | \$500 |
| 15.2 Covenant Discharge        | \$250 |

### Schedule 3 – Planning and Development Fees

<b>1.0 Official Community Plan (OCP) amendment</b>	
1.1 Application fee .....	\$1,000.00
1.2. Joint Zoning Bylaw Amendment fee .....	\$1,500.00
plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4)	
<b>2.0 Zoning Bylaw or Land Use Contract (LUC) amendment</b>	
2.1 Application fee .....	\$1,000.00
plus: i) \$25.00 per dwelling unit and/or parcel in excess of four (4)	
<b>3.0 Temporary Use Permit</b>	
3.1 a) Application fee .....	\$700.00
<del>b) despite subsection a), application fee for a 'vacation rental' use</del>	
<del>prior to Dec 31, 2016</del>	<del>\$350.00</del>
3.2 Renewal fee .....	\$350.00
<b>4.0 Development Permit</b>	
4.1 Application fee .....	\$600.00
4.2 Amendment to a Permit fee .....	\$300.00
4.3 Expedited Permit .....	\$300.00
<b>5.0 Development Variance Permit</b>	
5.1 Application fee .....	\$400.00
<b>6.0 Board of Variance Appeal</b>	
6.1 Application fee .....	\$500.00
<b>7.0 Floodplain Exemption</b>	
7.1 Application fee .....	\$400.00
<b>8.0 Strata Title Conversion</b>	
8.1. Application fee .....	\$150.00
plus: i) \$150.00 for each additional unit	
<b>9.0 Campsite Permit</b>	<b>Bylaw 713</b>
9.1 Application fee .....	\$150.00
plus: i) \$15.00 for each camping space	
9.2 Renewal fee .....	\$150.00
<b>10.0 Mobile Home Park Permit</b>	<b>Bylaw 2597</b>
10.1 Application fee .....	\$150.00
plus: i) \$30.00 for each mobile home space	
10.2 Renewal fee .....	\$150.00
<b>11.0 Applications to the Agriculture Land Commission (ALC)</b>	
11.1 Application fee .....	\$ <del>600.00</del> \$1500.00

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Commented [LF1]: ALC updated fees mid 2016

<b>12.0 File Searches (For routinely releaseable records only)</b>	
12.1 Information recovery from archived files .....	\$ 20.00
12.2 Information recovery from a property folio:	
i) first ½ hour of time spent .....	\$ 0.00
ii) each additional ¼ hour spent after first ½ hour of time .....	\$ 7.50
<b>13.0 Legal Documents</b>	
13.1 Title and document search (including State of title, Covenants, Right of Ways, Easements, Plans and similar documents):	
i) Electronic search (per document) .....maximum of	\$ 50.00
ii) Non-Electronic search (per document).....maximum of	\$ 100.00
<b>14.0 Covenants</b>	
14.1 Discharge of a Statutory Covenant .....	\$ 250.00
14.2 Preparation or Amendment of a Statutory Covenant.....	\$ 500.00
<b>15.0 Comfort Letters</b>	
15.1 “Comfort Letter” for compliance with bylaws or zoning .....	\$ 100.00
<b>16.0 Letter of Concurrence for Communication Towers .....</b>	<b>\$ 400.00</b>

Note: The number of dwelling units and/or parcels referred to at Sections 1.2 and 2.1 shall be determined by either using the maximum density of dwelling units permitted per hectare of land in the proposed zone or designation, or by dividing the area of the land proposed to be re-designated or zoned by the minimum parcel size requirement of the proposed zone or designation, whichever yields the greatest number.

#### **Schedule 4 – Bylaw Enforcement Fees**

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##### **1.0 Animal Control Fees**

- 1.1. Impoundment Fees – Dogs (other than Dangerous Dogs)
  - first impoundment in any calendar year \$ 50.00
  - second impoundment in any calendar year \$100.00
  - third impoundment in any calendar year \$250.00
  - each subsequent impoundment in any calendar year \$500.00
- 1.2 Impoundment Fees – Dangerous Dogs
  - each impoundment \$1,000.00
- 1.3 Maintenance Fees
  - each twenty-four (24) hour period, or part thereof \$ 20.00
  - Dangerous Dog \$30.00
- 1.4 Veterinary Costs Incurred costs as invoiced by Veterinarian

##### **2.0 Dog Licensing Fees:**

- 2.1 Intact Males and Non Spayed Females \$ 50.00
- Spayed Females and Neutered Males \$ 20.00
- Certified Guide or Assistance Dog no charge
- 2.2 notwithstanding 2.1, the licence fee for a dog that has reached 24 weeks in the same licencing year shall be prorated to a minimum amount of \$5.00
- 2.3 Where an owner presents proof that a dog was spayed or neutered in the same calendar year as the dog licence, the difference in licence fee shall be reimbursed for that calendar year, provided that the reimbursement is requested within the same calendar year as the licence.

##### **3.0 Replacement of Lost, Destroyed or Mutilated Tags:**

- 3.1 replacement of any lost, destroyed or mutilated tag \$ 5.00

##### **4.0 Burning Permit Fees**

- 4.1 Open Air Burning Permit (valid for one year) **Bylaw 2364**  
\$30.00

## **Schedule 5 – Public Works and Engineering Services Fees**

### **Section 1- Development Fees**

### **Bylaw 2000**

#### **1.0 Examination Fees for the Subdivision of Land:**

1.1	Subdivision Administration Fee	\$ 400.00
1.2	Simple lot intended to be created	\$ 500.00
1.3	Strata lot/unit intended to be created	\$ 500.00
1.4	Boundary Adjustments, per lot altered	\$ 100.00
1.5	Revision of subdivision referrals, each	\$ 150.00

If the revision results in additional lots to be created then 1.2 or 1.3 shall apply. If the revision results in a reduction of lots then no refund is given.

#### **1.6 Review Fee**

A development/subdivision design review fee of whichever the greater between \$500 or equal to 1 percent of the construction cost (approved estimate by the Regional District) of works and services which are reviewed by the Regional District, shall be paid to the Regional District before a development/subdivision is approved.

#### **1.7 Inspection Fee**

An inspection fee equal to 3 percent of the construction cost (approved estimate by the Regional District) of works and services which are owned and operated by the Regional District and that are reviewed or inspected by the Regional District, shall be paid to the Regional District before a subdivision is approved.

The inspection fee is not payable if the owner submits a certificate from a professional engineer that all works and services have been inspected by the engineer and have been completed in accordance with the requirements of this bylaw.

#### **2.0 Water Meter Vault, Appurtenances and Installation Fees**

2.1 For all newly created lots a fee will be paid a time of subdivision for each lot that lies within a Water Service Area owned and operated by the Regional District as follows:

2.1.1	¾ to 1 ½ inch Service	\$1,500/lot
2.1.2	2 inch Service	\$2,000/lot
2.1.3	4 inch Service	\$3,000/lot

The fee includes the cost for the water meter and meter installation.

2.2 The fees in 2.1 may also apply to zoning amendment applications.

## Schedule 5 – Public Works and Engineering Services Fees

### Section 2 - Development Cost Charges & Capital Expenditure Fees

<b>1.0 Okanagan Falls Sewer Development Cost Charges</b>	<b>Bylaw 2486</b>
1.1 Single detached dwelling per lot/per dwelling unit	\$9,500.00
1.2 Duplex per dwelling unit	\$9,500.00
1.3 Townhouse per dwelling unit	\$6,800.00
1.4 Apartment per dwelling unit	\$6,800.00
1.5 Commercial per m <sup>2</sup> gross floor area	\$ 30.00
1.6 Industrial per m <sup>2</sup> gross floor area	\$ 30.00
1.7 Institutional per m <sup>2</sup> gross floor area	\$ 27.00
<b>2.0 Naramata Water System Development Cost Charges and Capital Expenditure Charges</b>	<b>Bylaw 1804 NID Bylaw 443</b>
2.1 Development Cost Charges Zone A	
2.1.1 Single Family Residential at Subdivision	\$5,700/parcel
2.1.2 Multi Family Residential at Building Permit	\$5,700/dwelling
2.2 Capital Expenditure Charges – Zone A, B & C	
2.2.1 Single Family Residential	\$5,700/service
2.2.2 Multi-Family Residential	\$5,700/lot
2.2.3 Cottage	\$5,700/service
<b>3.0 Olalla Water System Capital Expenditure Charges</b>	<b>OID Bylaw 32</b>
3.1 Mobile Home Capital Expenditure Charge	\$1,000/unit
3.2 Capital Expenditure Charge	\$ 800/parcel
<b>4.0 Faulder Community Water System Development Cost Charges</b>	<b>Bylaw 1894</b>
4.1 Single Family Residential	\$4,200/parcel
<b>5.0 West Bench Water System Capital Expenditure Charge</b>	<b>WBID Bylaw 101</b>
5.1 Capital Expenditure Charge	\$3,000/parcel
<b>6.0 Gallagher Lake Water Connection Cost</b>	<b>Bylaw 2644</b>
6.1 Each water service	\$1,500.00

## 7.0 Gallagher Lake Sewer Connection Cost

Bylaw 2645

### 7.1 Sewer – Single Family Equivalent Units (SFU)

Each SFU equivalent unit in this section will have a Connection Cost of \$6,000.00.

Use	Person per Unit	SFU Equivalency	\$6000.00 Per
Residential	2.50 <sup>1</sup>	1.000	Dwelling
Motel Unit			2 Units
Camp/RV Site			2 Sites
Commercial	0.013 <sup>2</sup>	0.0052	193 m <sup>2</sup>
Industrial	0.006 <sup>2</sup>	0.0024	417 m <sup>2</sup>
Institutional	0.01 <sup>2</sup>	0.004	250 m <sup>2</sup>

Note: 1: RDOS' *Gallagher Lake & Vaseux Lake Areas Liquid Waste Management Plan*

2: The Ministry of Community, Sport of Cultural Development, *Provincial Best Practices for Development Cost Charges*



## Schedule 5 – Public Works and Engineering Services Fees

### **Section 3 – Water System Fees<sup>1</sup> –not to exceed maximum of:**

<b>1.0 Naramata Community Water System and Street Lighting</b>	<b>Bylaw 2377</b>
1.1 Basic User Fee	\$ 993/house
1.2 Grade A Domestic	\$ 276/acre
1.3 Grade A Irrigation	\$ 264/acre
If land is deemed to be non-irrigable, residents may apply for exemption based on an agrologist's report	
1.4 Grade B	\$ 171/ parcel
1.5 Development Charge – applicable when no Basic User Fee attached to property	\$ 140/ parcel
1.6 Street Lighting	\$ 4/ parcel
<b>In addition to the above user fees, the following will also apply:</b>	
1.7 each garage, service station, coffee shop, cafe, business office, beauty salon, dog kennel, neighbourhood pub, hobby shop, an annual charge of	\$ 205
1.8 each farm winery and/or store and winery with restaurant, an annual charge of	\$ 409
1.9 each Packing house an annual charge of	\$ 1,106
1.10 each school an annual charge of	\$ 4,590
1.11 each Naramata Centre an annual charge of	\$ 10,437
1.12 each guesthouse, summer cabin or picker's cabin an annual charge of	\$ 171 /unit
1.13 each residence where the owner has for year round use (or rental) living units, suites, guest cottages or cabins, an annual per unit charge of	\$ 853 /unit
1.14 each motel or auto court an annual charge of	\$ 151 unit
1.15 each resort an annual charge of	\$ 151 /unit
1.16 each bed and breakfast an annual charge of	\$ 301
1.17 each tent and trailer court an annual charge of	\$ 791
1.18 each multiple family dwelling, duplex, apartment block or condominium, an annual charge of for each family unit, except that one such unit in each building shall be exempt.	\$ 853/unit
1.19 each bunkhouse an annual charge of	\$ 349
1.20 each single irrigation service connection a charge in accordance with the following:	
1.20.1 Three quarter inch (3/4")	\$ 86
1.20.2 One Inch (1")	\$ 86
1.20.3 One and One Quarter Inch (1 1/4")	\$ 86
1.20.4 One and One Half Inch (1 1/2")	\$ 86
1.20.5 Two Inches (2")	\$ 86

<sup>1</sup> Bylaw No. 2680.01, 2015 adopted May 21, 2015

1.21 Hydrant Permit	\$ 30/per day
1.22 Connection Charge	\$350/connection

## 2.0 Olalla Water System

### Bylaw 2381

2.1 User Fees	
2.1.1 Single Family Dwelling	\$ 381/each
2.1.2 Businesses	\$ 381/each
2.1.3 Trailer Space	\$ 381/unit
2.1.4 Motels	\$ 381/unit
2.1.5 Apartments	\$ 200/unit

## 3.0 Faulder Water System

### Bylaw 1179

3.1 User Rates	By taxation
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## 4.0 West Bench Water System User Rates

### Bylaw 2555

4.1 Single Family	<del>\$ 767 /house</del>
4.2 Vacant Lot	<del>\$ 767 /parcel</del>
4.3 Multi Family	<del>\$ 1405 /parcel</del>
4.4 Park	<del>\$ 1571 /parcel</del>
4.5 School	<del>\$ 8943 /parcel</del>
4.6 Farm	<del>\$ 787 /parcel</del>
4.7 Business	<del>\$ 956 /parcel</del>
4.8 Utility	<del>\$ 787 /parcel</del>
4.9 Grade A Irrigation .....	\$ 123 /acre
4.10 Grade B Non-Irrigable .....	\$ 116/flat rate

If a portion of land is deemed to be non-irrigable by an agrologist, the landowner may apply for exemption from the Grade A rate, based on the agrologist's report. The portion of land deemed non-irrigable will then be billed at a flat rate of \$ 116.

4.11 Capital Assessment .....	\$ 93 /parcel
4.12 Renewal Fund .....	\$ 115 /parcel

Commented [RH2]: Rates amended as per Board approval.

	FIXED RATE	VOLUME CHARGE
4.1 Single Family	\$ 63.47/month	\$0.309/cu.m.
4.2 Vacant Lot	\$ 60.02/month	n/a
4.3 Multi Family	\$ 63.47/month	\$0.309/cu.m
4.4 Park	\$ 63.47/month	\$0.309/cu.m
4.5 School	\$ 63.47/month	\$0.309/cu.m
4.6 Farm	\$ 63.47/month	\$0.154/cu.m.
4.7 Business	\$ 63.47/month	\$0.309/cu.m
4.8 Utility	\$ 61.58/month	Unmetered

## 5.0 Gallagher Lake Water System

### 5.1 Flat Rates

	Type of Use	Unit of Charge	Annual Rates
<b>5.1.1</b>	<b>Residential</b>		
5.1.1.1	Single Family, Duplex, or mobile home not in a mobile home park	dwelling unit	\$ 631.00
5.1.1.2	3-plex, 4-plex, townhouse, mobile home in a mobile home park	dwelling unit	\$ 495.00
5.1.1.3	Apartment, secondary suite, cabin	dwelling unit	\$ 240.00
5.1.1.4	Assisted Living Care Unit	under 50 square meters gross area	\$ 316.00
<b>5.1.2</b>	<b>Commercial</b>		
5.1.2.1	Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses	per unit	\$ 279.00
5.1.2.2	Motel or Hotel	per room	\$ 210.00
5.1.2.3	Campground	per site	\$ 74.00
5.1.2.4	Restaurant, Beverage Room, or Distillery:	less than 25 seats	\$602.00
		25 to 49 seats	\$ 900.00
		for each additional 25 seats or increment	\$ 300.00
5.1.2.5	Garage, Service Station, Theatre, Bowling Alley, Supermarket	per unit	\$ 601.00
5.1.2.6	Laundromat	per machine	\$ 183.00
5.1.2.7	Car Wash	per wand	\$ 183.00
5.1.2.8	Church	per unit	\$ 391.00
5.1.2.9	Hospital, Extended Care or Long-Term Care Facility	per bed	\$ 391.00
5.1.2.10	School	per classroom	\$ 391.00
5.1.2.11	Community Hall, Arena, Curling Rink, Swimming Pool	per unit	\$ 1,987.00

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The rate for churches and halls is only intended where the premises are used for holding regular meetings. Where other uses are made of the building the appropriate user rates shall also apply.

### 5.2 Metered Rates

All consumption shall be charged at the rate of \$0.57 per cubic metre.

## 6.0 Willowbrook Water System

6.1	Per property connection	\$360
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## 7.0 Sun Valley Water System

### RATE

7.1	Annual Domestic – Grade A	\$ 822.68
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7.2	Irrigation (Quarterly)	
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Quarterly Irrigation - Grade A-1	\$ 34.11
Quarterly irrigation - Grade B	\$ 136.43
Quarterly irrigation - Grade C	\$ 204.67
Quarterly irrigation – Grade D	\$ 272.90
Quarterly irrigation – Grade E	\$ 341.12
Quarterly irrigation – Grade F	\$ 409.34
Quarterly irrigation – Grade G	\$ 443.45
Quarterly irrigation - Grade H	\$ 1432.69
Quarterly irrigation – Grade I	\$ 194.21

7.3	Out of Season Irrigation: \$1.25/day x gpm delivered per dole valve	
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## 8.0 General Water Services

7.1	Hydrant Permit	\$ 30/per day
7.2	Connection Charge	\$ 350
7.3	Inspection & Administration Fee	\$ 100/each
7.4	Water Turn-On Fee	\$ 20
7.5	Valve Turn Request	\$ 20

## Schedule 5 – Public Works and Engineering Services Fees

### Section 4 – Sewer System Fees not to exceed a maximum of:

#### 1.0 Okanagan Falls Sewer User Rates

#### Bylaw 1707

The following rates do not apply if the owner is in possession of a Sewer Use Contract of Section 14 of the Okanagan Falls Special Service Area Sewerage Regulation Bylaw.

Category	Estimated Usage (m3/Day)	Factor	Annual Billing
Single Family Dwelling, Duplex or Townhouse per Single Family Unit	2.00	1.6	\$ 747
Apartment – per Dwelling Unit	1.5	1.2	\$ 561
Mobile Home Parks – per Mobile Home	1.5	1.2	\$ 561
Motel – per Unit	0.5	0.4	\$ 187
Hotel – per Unit	0.5	0.4	\$ 187
Restaurant	4.5	3.6	\$ 1,681
Licensed lounge/pub	4.5	3.6	\$ 1,681
Laundromat – per washer	0.9	0.7	\$ 327
Service Station	1.25	1	\$ 467
Coin operated car wash	7.5	6	\$ 2,802
Stores, banks, small business, office buildings, (20 people or less, washroom facilities, major water use)	1.25	1	\$ 467
Supermarket	3.0	2.4	\$ 1,121
Churches, Community Halls & Drop-In Centres	1.25	1	\$ 467
Library	1.25	1	\$ 467
Schools per classroom	1.25	1	\$ 467
Industrial Plants (20 employees or less, washroom facilities, major water use)	1.25	1	\$ 467
Sani-dump – per station			\$ 187
Campgrounds – per site/pad			\$ 187
– per washroom facility			\$ 187

## 2.0 Gallagher Lake Sewer System

### 2.1. Flat Rates

	Type of Use	Unit of Charge	Annual Rates
<b>2.1.1</b>	<b>Residential</b>		
2.1.1.1	Single Family, Duplex, or mobile home not in a mobile home park	dwelling unit	\$ 434.00
2.1.1.2	3-plex, 4-plex, townhouse, mobile home in a mobile home park	dwelling unit	\$ 339.00
2.1.1.3	Apartment, secondary suite, cabin	dwelling unit	\$ 166.00
2.1.1.4	Assisted Living Care Unit	under 50 square meters gross area	\$ 216.00
<b>2.1.2</b>	<b>Commercial</b>		
2.1.2.1	Office, Hall, Bakery, Hair Salon, Funeral Home, other small commercial Businesses	per unit	\$ 434.00
2.1.2.2	Motel or Hotel	per room	\$ 318.00
2.1.2.3	Campground	per site	\$ 56.00
2.1.2.4	Restaurant , Beverage Room or Distillery:	less than 25 seats	\$ 793.00
		25 to 49 seats	\$ 1,184.00
		for each additional 25 seats or increment	\$ 395.00
2.1.2.5	Garage, Service Station, Theatre, Bowling Alley, Supermarket	per unit	\$ 789.00
2.1.2.6	Laundromat	per machine	\$ 235.00
2.1.2.7	Car Wash	per wand	\$ 235.00
2.1.2.8	Church	per unit	\$ 460.00
2.1.2.9	Hospital, Extended Care or Long-Term Care Facility	per bed	\$ 460.00
2.1.2.10	School	per classroom	\$ 460.00
2.1.2.11	Community Hall, Arena, Curling Rink, Swimming Pool	per unit	\$ 2,174.00

Where two or more types of uses are made of a single property or building, multiples or combinations of the user rate shall be determined by the RDOS, acting reasonably. In the case of a residence accompanying a commercial use, the applicable rate shall be the higher of the two rates but not both.

The user rate for churches and halls is only intended where the premises are used for holding regular meetings. Where other types of uses are made of the building the

appropriate user rates shall also apply.

2.2.2 METERED RATES

Where sewer flows for a particular property or use are determined, by the RDOS or designate, to be in excess of the recoverable flat rate, the property in question will be invoiced based on one of the following:

2.2.2.1 Sewer users with an effluent or sewage flow meter shall be charged at the rate of \$0.78 per cubic metre of measured effluent.

2.2.2.2 For metered water users without effluent flow meters, the charge for use of the sewage system shall be calculated as 80% of the recorded volume of metered water used times a rate of \$0.78 per cubic metre.

3.0 General Sewer Services

3.1	Connection Charge	\$ 350.00
3.2	Inspection & Administration Fee	\$ 100/each

## Schedule 5 – Public Works and Engineering Services Fees

### Section 5 – Cemetery Fees

1.0	Naramata Cemetery	Bylaw 2023
1.1	<b>PLOT RESERVATION LICENSE FEES:</b>	
	Burial Plot: resident (\$120 allocated to reserve)	\$495
	Burial Plot non-resident (\$240 allocated to reserve)	\$660
	Cremation Plot: resident (\$40 allocated to reserve)	\$165
	Cremation Plot non-resident (\$80 allocated to reserve)	\$220
1.2	<b>INTERMENT OPENING AND CLOSING FEES:</b>	
	Burial Plot: 240 cm depth or greater	\$660
	Cremation Plot:	\$110
1.3	<b>EXHUMATION OR DISINTERMENT OPENING AND CLOSING FEES:</b>	
	Burial Plot:	\$650
	Cremation Plot:	\$150
1.4	<b>OPENING OR CLOSING FOR INTERMENT/ EXHUMATION/DISINTERMENT OTHER THAN DURING NORMAL BUSINESS HOURS:</b>	
	Fee in addition to that applicable under item 1.2 or 1.3 above for burial plot:	\$220
	Fee in addition to that applicable under item 2 or 3 above for cremation plot:	\$220
1.5	<b>ISSUANCE OF LICENSE/PERMIT OTHER THAN DURING NORMAL BUSINESS HOURS, OR LESS THAN 24 HOURS PRIOR TO SCHEDULED INTERMENT:</b>	
	Fee in addition to that applicable under item 1, 2 or 4 above:	\$100
1.6	<b>INSTALLATION OF MEMORIAL MARKER:</b> (\$10 allocated to reserve)	\$ 94
1.7	<b>GRAVE LINER:</b>	\$275
1.8	<b>CREMATION URN VAULT:</b>	
	Small	\$ 55
	Regular	\$ 65
	Large	\$ 80
1.9	<b>PICTURE OF INTERRED FOR INTERNET</b> one time charge (optional)	\$ 50

Commented [RH3]: New category for cremation urn purchasing option



**2.0 TEXT**  
for internment to a maximum of 200 words, (optional) \$ 50

**2.1 SCATTERING GARDEN**  
Fee for Scattering Garden Plaque ~~\$150~~ 200  
Fee for Scattering Gardens Care Fund \$ 50

**Commented [RH4]:** Due to vendor increase of plaque purchase

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## Schedule 5 – Public Works and Engineering Services Fees

### Section 6<sup>2</sup> Curbside Solid Waste Collection and Drop-Off Service Fees Bylaw 2191

Fees for improved residential premises and non-residential premises as set out in the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw to receive waste collection service by defined service area:

6.1	Electoral Area "A".	<del>\$13025</del> per premise per year
6.2	Electoral Area "B".	<del>\$13045</del> per premise per year
6.3	Electoral Area "C".	<del>\$1435</del> per premise per year
6.4	Participating areas of Electoral Area "D" excluding Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.	<del>\$1340</del> per premise per year
6.5	Participating areas of Electoral Area "D" within Upper Carmi, Heritage Hills, Lakeshore Highlands and Kaleden.	<del>\$1545</del> per premise per year
6.6	Participating areas of Electoral Areas "E".	<del>\$1545</del> per premise per year
6.7	Participating areas of Electoral Area "F".	<del>\$1545</del> per premise per year
6.8	Electoral Area "G".	<del>\$1650</del> per premise per year
6.9	Village of Keremeos.	<del>\$12045</del> per premise per year
6.10	Tag-a-Bag as defined by the RDOS Solid Waste Collection and Drop-Off Service Regulation Bylaw	\$1.50 each
6.11	Properties that have active commercial bin collection of refuse located on the property in question that request residential collection of recycled materials only	\$45.00 per premise per year.

Commented [CB5]: All rate increases discussed in detail Jan 19<sup>th</sup> Env and Infra Report.

<sup>2</sup> Bylaw No. 2723.01, adopted August 4, 2016

## Schedule 5 – Public Works and Engineering Services Fees

### Section 7<sup>3</sup>- Sanitary Landfills

#### 1.0 Campbell Mountain Sanitary Landfill

1.1 The general charges for depositing SOLID WASTE at the Campbell Mountain Sanitary Landfill are:

	Refuse	Charge per tonne per load	Charge Information
1.1.1	REFUSE	\$95.00	\$5.00 minimum charge

	Demolition, Renovation and Construction Materials	Charge per tonne per load	Charge Information
1.1.2	ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$90.00 up to 500 kg; \$500.00 portion above 500 kg	\$25.00 minimum charge. <b>RDOS approval form required.</b>
1.1.3	NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$200.00 up to 500 kg; \$700.00 portion above 500 kg	\$50.00 minimum charge
1.1.4	CONSTRUCTION MIXED LOAD	\$200.00 up to 500 kg; \$700.00 portion above 500 kg	\$50.00 minimum charge <b>RDOS approval form required</b>
1.1.5	GYPSUM BOARD	\$95.00	\$5.00 minimum charge
1.1.6	WOOD WASTE	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
1.1.7	CONTAMINATED WOOD PRODUCT	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
	<i>PRESERVED WOOD</i>	<i>See Section 1.2.3 below</i>	
1.1.8	CONCRETE, ASPHALT, MASONRY AND ROCKS SOURCE-SEPARATED	\$20.00	\$5.00 minimum charge
1.1.9	Ceramic Fixtures	\$20.00	\$5.00 minimum charge
1.1.10	ASPHALT SHINGLES, TAR & GRAVEL ROOFING SOURCE-SEPARATED	<del>\$650.00</del>	\$5.00 minimum charge
1.1.11	Plate glass or other non-container glass	\$95.00	\$5.00 minimum charge

	Soil	Charge per tonne per load	Charge Information
1.1.12	CLEAN FILL	\$0.00	
1.1.12.1	Clean soil materials that do not exhibit concentrations of metals and non-metal parameters greater than Agricultural (AL) as specified in the CONTAMINATED SITES REGULATION.		

<sup>3</sup> Bylaw No.2723.01 adopted August 4, 2016

1.1.12.2	The appropriate waste management form is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the material to the SITE.		
1.1.13	CONTAMINATED SOIL Relocation Application	\$250.00 per application	RDOS approval form required.
1.1.14	CONTAMINATED SOIL	<del>\$250.00</del>	\$50.00 minimum charge
1.1.14.1	(Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of metal parameters greater than Agricultural (AL) but not greater than the concentrations for the applicable metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
1.1.14.2	(Non-Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of non-metal parameters greater than Agricultural (AL), but not greater than or equal to the concentrations for the applicable non-metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
1.1.14.3	Small Volume Contaminated Soil: maximum five cubic metres or less ( $\leq 5$ m <sup>3</sup> ). No Relocation Agreement required. The appropriate Waste Management Declaration is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the material to the SITE.		

	Organic and Agricultural	Charge per tonne per load	Charge Information
1.1.15	FRUIT WASTE	\$0.00 up to 1,000 kg. <del>\$650.00</del> portion above 1,000 kg.	\$5.00 minimum charge for loads greater than 1,000 kg.
1.1.16	YARD AND GARDEN WASTE	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
	WOOD WASTE	See Section 1.1.6 above	
	CONTAMINATED WOOD PRODUCT	See Section 1.1.7 above	
	PRESERVED WOOD	See Section 1.2-3 below	
	TREE STUMPS	See Section 1.2-16 below	
1.1.17	AGRICULTURAL ORGANIC MATERIAL other than FRUIT WASTE	\$0.00	
1.1.18	SOURCE SEPARATED AGRICULTURAL PLASTIC	\$0.00	Must be placed in clear bags or bundled appropriately
1.1.19	<del>PROCESSED-SMALL DIMENSION</del> ORGANICS	<del>\$0.00 up to 1,000 kg</del> <del>\$300.00</del> portion above 1,000 kg	<del>\$5.00 minimum charge for portion greater than 1,000 kg</del> No Charge when <u>DEPOSITED in designated location</u>
	City of Penticton Compost Sales	Operated by the City of Penticton. Call 250-490-2500 to confirm price and availability.	

	Recyclables	Charge per tonne per load	Charge Information
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1.1.20	RESIDENTIAL RECYCLING	\$0.00	Free of CONTAMINATION
1.1.21	UNSORTED RESIDENTIAL RECYCLING	\$95.00	\$5.00 minimum charge free of CONTAMINATION
1.1.22	CORRUGATED CARDBOARD	\$0.00	Free of CONTAMINATION
1.1.23	Container Glass	\$0.00	Bottles and jars only
1.1.24	METAL	\$0.00 up to 500 kg; <del>\$65</del> \$0.00 portion above 500 kg	\$5.00 minimum charge for loads greater than 500 kg
1.1.25	HOUSEHOLD HAZARDOUS WASTE	\$0.00	RESIDENTIAL quantities which originate within the SERVICE AREA
1.1.26	E-WASTE	\$0.00	RESIDENTIAL quantities which originate within the SERVICE AREA
1.1.27	BATTERIES	\$0.00	
1.1.28	Recyclable TIRES (Max. 10 per customer/day)	\$0.00	Rims removed
1.1.29	OVERSIZE TIRES	<del>\$5</del> \$400.00	Rims removed
	PRESSURIZED TANKS	See Section 1.3 below	
	TIRES with Rims	See Section 1.3 below	
	REFRIGERATION UNITS	See Section 1.3 below	
	Mattress and Box Springs	See Section 1.3 below	

**1.2 The charges for depositing authorized CONTROLLED WASTE and authorized PROHIBITED WASTE at the Campbell Mountain Sanitary Landfill are:**

	Controlled Waste	Charge per tonne per load	Charge Information
1.2.1	Environmental Cleanup Materials	\$0.00 (see Information on Charge)	Requires written permission of the MANAGER prior to delivery of materials to SITE
1.2.2	PRESERVED WOOD and LEAD PAINTED MATERIALS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
1.2.3	INVASIVE PLANTS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
1.2.4	INFESTED VEGETATION	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
1.2.5	Screenings and sludge from municipal sewage treatment plants, pump stations and domestic septic systems	\$200.00	\$50.00 minimum charge
1.2.6	Condemned foods	\$200.00	\$50.00 minimum charge
1.2.7	CLINICAL/LABORATORY WASTE	\$200.00	\$50.00 minimum charge
1.2.8	BULKY WASTE	\$200.00	\$50.00 minimum charge
1.2.9	CARCASSES	\$50.00	\$10.00 minimum charge

1.2.10	Manifested ASBESTOS or ASBESTOS CONTAINING MATERIAL (ACM)	<u>\$200.00</u> (see Information on Charge) <del>\$200.00</del>	<u>No Charge when DEPOSITED in designated location with proof of hazard assessment</u> <del>\$50.00 minimum charge</del>
1.2.11	BURNED MATERIALS	\$50.00 up to 500 kg; \$200.00 portion above 500 kg	\$10.00 minimum charge
1.2.12	Foundry Dust	\$150.00	\$50.00 minimum charge
1.2.13	FOOD PROCESSING WASTE	\$200.00	\$50.00 minimum charge
1.2.14	TIMBER WASTE	\$300.00	\$50.00 minimum charge
1.2.15	TREE STUMPS	\$50.00	\$10.00 minimum charge
1.2.16	RENDERABLE PRODUCT	\$200.00	\$50.00 minimum charge
1.2.17	Authorized PROHIBITED WASTE	\$200.00	\$50.00 minimum charge
1.2.18	NON-RECYCLABLE CONCRETE	\$60.00	\$50.00 minimum charge

**1.3 The following charges that are in addition to the general charges outlined in 1.1 and 1.2 of Schedule 5, shall also apply:**

	Recyclables	Addition to General Charges	Charge Information
1.3.1	Large PRESSURIZED TANKS	\$1.00 per unit	4.5 kg. (10 lb.) or greater
1.3.2	Small PRESSURIZED TANKS	Free	Less than 4.5 kg. (10 lb.)
1.3.3	REFRIGERATION Unit	\$10.00 per unit	For removal of OZONE DEPLETING SUBSTANCES
1.3.4	TIRES with Rims	<del>\$32.00</del> per unit	Maximum 10 per load/day
1.3.5	Mattress	<del>\$7.50</del> <u>10.00</u> per unit	Any size
1.3.6	Box Spring	<del>\$7.50</del> <u>10.00</u> per unit	Any size

1.3.7 Any REFUSE that is DEPOSITED at the ACTIVE FACE or the REFUSE BINS -with the exception of DEMOLITION AND RENOVATION MIXED LOAD and CONSTRUCTION MIXED LOAD that contains RECYCLABLE WASTE shall be charged two times the rate for REFUSE, or two times the highest rate for any material contained in the load, whichever is greater.

1.3.8 Any REFUSE that is DEPOSITED in the REFUSE BINS that contains CONTROLLED WASTE or RECYCLABLE WASTE shall be charged double the normal fee set out in 1.1 and 1.2 of this Schedule with a \$20.00 minimum charge.

1.3.9 Any SOLID WASTE load that is DEPOSITED in a designated stockpile area, and that contains CONTAMINANTS or does not meet RECYCLABLE specifications shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.

~~1.3.8 Any SOLID WASTE load that is DEPOSITED in a designated stockpile area, and that contains CONTAMINANTS shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.~~

- 1.3.109 Any MIXED LOAD DEPOSITED at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.
- 1.3.119 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.
- 1.3.124 The charges payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the LOAD is deposited and shall be based on the NET WEIGHT, difference in weight between the GROSS WEIGHT and the TARE WEIGHT of the empty VEHICLE.
- 1.3.132 In the event the weigh scale is not operational or at the discretion of the MANAGER, the SITE OFFICIAL shall estimate the weight of each VEHICLE and a fee shall be charged as outlined in this Schedule.
- 1.3.143 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program may pay a fee as determined by the REGIONAL DISTRICT.
- 1.3.154 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule.

~~1.3.15 SOLID WASTE generated in the SERVICE AREA through the DEMOLITION, RENOVATION and CONSTRUCTION of LOCAL GOVERNMENT IMPROVEMENTS owned by The City of Penticton, The Village of Keremeos or the RDOS are exempt from tipping fees provided the SOLID WASTE is SOURCE SEPARATED prior to delivery, the MANAGER is notified 24 hours in advance and the materials are DEPOSITED appropriately at the SITE. MIXED LOADS shall be charged the applicable fees as set out in this Schedule.~~

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## Schedule 5 – Public Works and Engineering Services Fees

### Section 7- Sanitary Landfills

#### 2.0 Okanagan Falls Sanitary Landfill

2.1 The general charges for depositing SOLID WASTE at the Okanagan Falls Sanitary Landfill are:

	Refuse	Charge per tonne per load	Charge Information
2.1.1	REFUSE not containing Food Waste	\$95.00	\$5.00 minimum charge

	Demolition, Renovation and Construction Materials	Charge per tonne per load	Charge Information
2.1.2	ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$90.00 up to 500 kg; \$200.00 portion above 500 kg	\$25.00 minimum charge. <b>RDOS approval form required.</b>
2.1.3	NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$150.00 up to 500 kg; \$500.00 portion above 500 kg	\$50.00 minimum charge
2.1.4	CONSTRUCTION MIXED LOAD	\$90.00 up to 500 kg; \$200.00 portion above 500 kg	\$25.00 minimum charge <b>RDOS approval form required</b>
2.1.5	ASSESSED DEMOLITION RENOVATION AND CONSTRUCTION MIXED LOAD NON-SERVICE AREA	\$100.00 up to 500 kg; \$250.00 portion above 500 kg.	\$50.00 minimum charge, for loads originating from outside the SERVICE AREA <b>RDOS approval form required</b>
2.1.6	GYPSUM BOARD	\$95.00	\$5.00 minimum charge
2.1.7	WOOD WASTE	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
2.1.8	CONTAMINATED WOOD PRODUCT	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
	<i>PRESERVED WOOD</i>	<i>See Section 2.2.3 below</i>	
2.1.9	CONCRETE, ASPHALT, MASONRY AND ROCKS SOURCE-SEPARATED	\$20.00	\$5.00 minimum charge
2.1.10	Ceramic Fixtures	\$20.00	\$5.00 minimum charge
2.1.11	ASPHALT SHINGLES, TAR & GRAVEL ROOFING SOURCE-SEPARATED	<del>\$650.00</del>	\$5.00 minimum charge
2.1.12	Plate glass or other non-container glass	\$95.00	\$5.00 minimum charge

	Soil	Charge per tonne per load	Charge Information
2.1.13	CLEAN FILL	\$0.00	
2.1.13.1	Clean soil materials that do not exhibit concentrations of metals and non-metal parameters greater than Agricultural (AL) as specified in the CONTAMINATED SITES REGULATION.		



2.1.13.2	The appropriate Waste Management Declaration is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the material to the SITE.		
2.1.14	CONTAMINATED SOIL APPLICATION	\$250.00 per application	<b>RDOS approval form required.</b>
2.1.15	CONTAMINATED SOIL	<del>\$250.00</del>	\$50.00 minimum charge
2.1.15.1	(Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of metal parameters greater than Agricultural (AL) but not greater than the concentrations for the applicable metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
2.1.15.2	(Non-Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of non-metal parameters greater than Agricultural (AL), but not greater than or equal to the concentrations for the applicable non-metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
2.1.15.3	Small Volume Contaminated Soil (under 5 cubic metres) (< 5 m3). No Relocation agreement required. The appropriate Waste Management Declaration is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the material to the SITE.		

	Organic and Agricultural	Charge per tonne per load	Charge Information
	FRUIT WASTE	Not accepted	
2.1.16	YARD AND GARDEN WASTE	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads greater than <del>1500</del> kg
	WOOD WASTE	See Section 2.1. <del>78</del> above	
	CONTAMINATED WOOD PRODUCT	See Section 2.1. <del>89</del> above	
	PRESERVED WOOD	See Section 2.2. <del>3</del> below	
	TREE STUMPS	See Section 2.2. <del>10</del> below	
2.1.17	AGRICULTURAL ORGANIC MATERIAL	\$0.00	
2.1.18	SOURCE SEPARATED AGRICULTURAL PLASTIC	\$0.00	Must be placed in clear bags or bundled appropriately
2.1.19	<del>PROCESSED ORGANICS</del> <u>SMALL DIMENSION GREEN ORGANICS</u>	<del>\$0.00 up to 1,000 kg</del> <del>\$300.00 portion above 1,000 kg</del>	<del>No Charge when DEPOSITED in designated location</del> <del>\$5.00 minimum charge for portion greater than 1,000 kg</del>

	Recyclables	Charge per tonne per load	Charge Information
2.1.20	RESIDENTIAL RECYCLING	\$0.00	Free of CONTAMINATION
2.1.21	UNSORTED RESIDENTIAL RECYCLING	\$95.00	\$5.00 minimum charge. Free of CONTAMINATION
2.1.22	CORRUGATED CARDBOARD	\$0.00	Free of CONTAMINATION
2.1.23	Container Glass	\$0.00	Bottles and jars free of all other material except container label

2.1.24	E-WASTE	\$0.00	RESIDENTIAL quantities which originate within the SERVICE AREA
2.1.25	METAL	\$0.00 up to 500 kg; <del>\$65</del> 0.00 portion above 500 kg	\$5.00 minimum charge for loads greater than 500 kg
2.1.26	BATTERIES	\$0.00	
2.1.27	<del>Recyclable TIRES</del> (Max. 10 per customer/day) <del>Recyclable TIRES</del>	\$0.00	Rims removed
2.1.28	OVERSIZE TIRES	<del>\$5</del> 400.00	Rims removed
	PRESSURIZED TANKS	See Section 2.43 below	
	TIRES with Rims	See Section 2.43 below	
	REFRIGERATION UNITS	See Section 2.43 below	
	Mattress and Box Springs	See Section 2.43 below	

**2.2 The charges for depositing authorized CONTROLLED WASTE and authorized PROHIBITED WASTE at the Okanagan Falls Sanitary Landfill are:**

	Waste	Charge per tonne per load	Charge Information
2.2.1	Environmental Cleanup Materials	\$0.00 (see Information on Charge)	Requires written permission of the MANAGER prior delivery of materials to SITE
2.2.2	BIOSOLIDS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
2.2.3	PRESERVED WOOD and LEAD PAINTED MATERIALS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
2.2.4	INVASIVE PLANTS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
2.2.5	INFESTED VEGETATION	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
2.2.6	BULKY WASTE	\$200.00	\$50.00 minimum charge
2.2.7	TIMBER WASTE	\$300.00	\$50.00 minimum charge
2.2.8	TREE STUMPS	\$50.00	\$50.00 minimum charge
2.2.9	Authorized PROHIBITED WASTE	\$200.00	\$50.00 minimum charge
2.2.10	Non-RECYCLABLE CONCRETE	\$60.00	\$50.00 minimum charge

**2.3 The charges for depositing PROHIBITED WASTE as per 2.4.16 at the Okanagan Falls Sanitary Landfill are:**

	Prohibited Waste	Charge per tonne per load	Charge Information
2.3.1	PROHIBITED WASTE	\$500.00	\$250.00 minimum charge

- 2.4 The following charges that are in addition to the general charges outlined in 2.1 and 2.2 of Schedule 5, shall also apply:

	Recyclables	Addition to General Charges	Charge Information
2.4.1	Large PRESSURIZED TANKS	\$1.00 per unit	4.5 kg. (10 lb.) or greater
2.4.2	Small PRESSURIZED TANKS	Free	Less than 4.5 kg. (10 lb.)
2.4.3	REFRIGERATION UNITS	\$10.00 per unit	For removal of OZONE DEPLETING SUBSTANCES
2.4.4	TIRES with Rims	\$ <del>32.00</del> per unit	Maximum 10 per day
2.4.5	Mattress	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size
2.4.6	Box Spring	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size

- 2.4.7 Any REFUSE that is DEPOSITED at the ACTIVE FACE or the REFUSE BINS that contains RECYCLABLE WASTE -shall be charged two times the rate for REFUSE, or two times the highest rate for any material contained in the load, whichever is greater.
- 2.4.8 ~~Any SOLID WASTE load that is DEPOSITED in a designated stockpile area, and that contains CONTAMINANTS or does not meet RECYCLABLE specifications shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.~~ Any SOLID WASTE load that is DEPOSITED in a designated stockpile area, and that contains CONTAMINANTS shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.
- 2.4.9 Any MIXED LOAD DEPOSITED at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.
- 2.4.10 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.
- 2.4.11 The charge payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the LOAD is DEPOSITED and shall be based on the NET WEIGHT, difference in weight between the GROSS WEIGHT and the TARE WEIGHT of the empty VEHICLE.
- 2.4.12 In the event the weigh scale is not operational or at the discretion of the MANAGER, the SITE OFFICIAL shall estimate the weight of each motor vehicle and a fee shall be charged as outlined in this Schedule.
- 2.4.13 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program may pay a fee as determined by the REGIONAL DISTRICT.
- 2.4.14 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule

~~2.4.15 SOLID WASTE generated in the SERVICE AREA through the DEMOLITION, RENOVATION and CONSTRUCTION of LOCAL GOVERNMENT IMPROVEMENTS owned by The City of Penticton, The Village of Keremeos or the RDOS are exempt from tipping fees provided the SOLID WASTE is SOURCE SEPARATED prior to delivery, the MANAGER is notified 24 hours in advance and the materials are DEPOSITED appropriately at the SITE. MIXED LOADS shall be charged the applicable fees as set out in this Schedule~~

2.4.15~~6~~ DEPOSIT of PROHIBITED WASTE including but not limited to ASBESTOS CONTAINING MATERIALS, FRUIT WASTE, FOOD WASTE and BURNED MATERIALS is not authorized for DISPOSAL at the Okanagan Falls SITE

## Schedule 5 – Public Works and Engineering Fees

### Section 7- Sanitary Landfills

#### 3.0 Oliver Sanitary Landfill

3.1 The general charges for depositing SOLID WASTE at the Oliver Sanitary Landfill are:

	Refuse	Charge per tonne per load	Charge Information
3.1.1	REFUSE	\$95.00	\$5.00 minimum charge

	Demolition, Renovation and Construction Materials	Charge per tonne per load	Charge Information
3.1.2	ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$90.00 up to 500 kg; \$500.00 portion above 500 kg	\$25.00 minimum charge. <b>RDOS approval form required.</b>
3.1.3	NON-ASSESSED DEMOLITION AND RENOVATION MIXED LOAD	\$200.00 up to 500 kg; \$700.00 portion above 500 kg	\$50.00 minimum charge
3.1.4	CONSTRUCTION MIXED LOAD	\$200.00 up to 500 kg; \$700.00 portion above 500 kg	\$50.00 minimum charge
3.1.5	GYPSUM BOARD	\$95.00	\$5.00 minimum charge
3.1.6	WOOD WASTE	\$0.00 up to <del>1</del> 500 kg; <del>\$650.00</del> portion above <del>1</del> 500 kg	\$5.00 minimum charge for loads greater than <del>1</del> 500 kg
3.1.7	CONTAMINATED WOOD PRODUCT	\$0.00 up to <del>1</del> 500 kg; <del>\$650.00</del> portion above <del>1</del> 500 kg	\$5.00 minimum charge for loads greater than <del>1</del> 500 kg
	<i>PRESERVED WOOD</i>	<i>See Section <del>3.1.2-3</del> below</i>	
3.1.8	CONCRETE, ASPHALT, MASONRY AND ROCKS SOURCE-SEPARATED	\$20.00	\$5.00 minimum charge
3.1.9	Ceramic Fixtures	\$20.00	\$5.00 minimum charge
3.1.10	ASPHALT SHINGLES, TAR & GRAVEL ROOFING SOURCE-SEPARATED	<del>\$650.00</del>	\$5.00 minimum charge
3.1.11	Plate glass or other non-container glass	\$95.00	\$5.00 minimum charge

	Soil	Charge per tonne per load	Charge Information
3.1.12	CLEAN FILL	\$0.00	
3.1.12.1	Clean soil materials that do not exhibit concentrations of metals and non-metal parameters greater than Agricultural (AL) as specified in the CONTAMINATED SITES REGULATION.		
3.1.12.2	The appropriate waste management form is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the fill to the SITE.		

3.1.13	CONTAMINATED SOIL APPLICATION	\$250.00 per application	RDOS approval form required.
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3.1.14	CONTAMINATED SOIL	<del>\$250.00</del>	\$50.00 minimum charge
3.1.14.1	(Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of metal parameters greater than Agricultural (AL) but not greater than the concentrations for the applicable metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
3.1.14.2	(Non-Metals: > Hazardous Waste) Soil, sediment or fill materials containing concentrations of non-metal parameters greater than Agricultural (AL), but not greater than or equal to the concentrations for the applicable non-metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION.		
3.1.14.3	Small Volume Contaminated Soil (under 5 cubic metres) (< 5 m <sup>3</sup> ). No Relocation agreement required. The appropriate waste management Declaration is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the material to the SITE.		

	Organic and Agricultural	Charge per tonne per load	Charge Information
3.1.15	FRUIT WASTE	\$10.00	\$5.00 minimum charge
3.1.16	YARD AND GARDEN WASTE	\$0.00 up to <u>1,500</u> kg; <del>\$650.00</del> portion above <u>1,500</u> kg	\$5.00 minimum charge for loads more than <u>1,500</u> kg
	WOOD WASTE	See Section 3.1.6 above	
	CONTAMINATED WOOD PRODUCT	See Section 3.1.7 above	
	PRESERVED WOOD	See Section 3.2.2 below	
	TREE STUMPS	See Section 3.2.15 below	
3.1.17	AGRICULTURAL ORGANIC MATERIAL other than FRUIT WASTE	\$0.00	
3.1.18	SOURCE SEPARATED AGRICULTURAL PLASTIC	\$0.00	Must be placed in clear bags or bundled appropriately
3.1.19	<del>PROCESSED ORGANICS</del> <u>SMALL DIMENSION GREEN ORGANICS</u>	\$0.00 <del>up to 1,000 kg</del> <del>\$300.00</del> portion above <u>1,000 kg</u>	<u>No Charge when DEPOSITED in designated location</u> <del>\$5.00 minimum charge for portion greater than 1,000 kg</del>
3.1.20	COMPOST Sales	\$50.00	Retail price per tonne when available

	Recyclables	Charge per tonne per load	Charge Information
3.1.21	RESIDENTIAL RECYCLING	\$0.00	Free of CONTAMINATION
3.1.22	UNSORTED RESIDENTIAL RECYCLING	\$95.00	\$5.00 minimum charge. Free of CONTAMINATION
3.1.23	CORRUGATED CARDBOARD	\$0.00	

3.1.24	Container Glass	\$0.00	Bottles and jars free of all other material except container label
3.1.25	METAL	\$0.00 up to 500 kg; <del>\$65</del> 0.00 portion above 500 kg	\$5.00 minimum charge for loads more than 500 kg
3.1.26	PAINT	\$0.00	RESIDENTIAL quantities which originate within the SERVICE AREA
3.1.27	E-WASTE	\$0.00	RESIDENTIAL quantities which originate within the SERVICE AREA
3.1.28	BATTERIES	\$0.00	
3.1.29	Recyclable TIRES (Max. 10 per customer/day)	\$0.00	Rims removed
3.1.30	OVERSIZE TIRES	<del>\$</del> 5400.00	Rims removed
	PRESSURIZED TANKS	See Section 3.3 below	
	TIRES with Rims	See Section 3.3 below	
	REFRIGERATION UNITS	See Section 3.3 below	
	Mattress and Box Springs	See Section 3.3 below	

**3.2 The charges for depositing authorized CONTROLLED WASTE and authorized PROHIBITED WASTE at the Oliver Sanitary Landfill are:**

	Waste	Charge per tonne per load	Charge Information
3.2.1	Environmental Cleanup Materials	\$0.00 (see Information on Charge)	Requires written permission of the MANAGER prior to delivery of materials to SITE
3.2.2	PRESERVED WOOD and LEAD PAINTED MATERIALS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
3.2.3	INVASIVE PLANTS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
3.2.4	INFESTED VEGETATION	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
3.2.5	Screenings and sludge from municipal sewage treatment plants, pump stations and domestic septic systems	\$200.00	\$50.00 minimum charge
3.2.6	Condemned foods	\$200.00	\$50.00 minimum charge
3.2.7	CLINICAL/LABORATORY WASTE	\$200.00	\$50.00 minimum charge
3.2.8	BULKY WASTE	\$200.00	\$50.00 minimum charge
3.2.9	CARCASSES	\$50.00	\$5.00 minimum charge
3.2.10	Manifested ASBESTOS or ASBESTOS CONTAINING MATERIAL (ACM)	<del>\$200.00</del> (see Information on Charge) <del>\$200.00</del>	No Charge when DEPOSITED in designated location with

			<del>proof of hazard assessment</del> <del>\$50.00 minimum charge</del>
3.2.11	BURNED MATERIALS	\$ 50.00 up to 500 kg; \$ 200.00 portion above 500 kg	\$10.00 minimum charge
3.2.12	Foundry Dust	\$200.00	\$50.00 minimum charge
3.2.13	FOOD PROCESSING WASTE	\$200.00	\$50.00 minimum charge
3.2.14	TIMBER WASTE	\$300.00	\$50.00 minimum charge
3.2.15	TREE STUMPS	\$50.00	\$10.00 minimum charge
3.2.16	RENDERABLE PRODUCT	\$200.00	\$50.00 minimum charge
3.2.17	Authorized PROHIBITED WASTE	\$200.00	\$50.00 minimum charge
3.2.18	Non-RECYCLABLE CONCRETE	\$60.00	\$50.00 minimum charge

**3.3 The following charges that are in addition to the general charges outlined in 3.1 and 3.2 of Schedule 5, shall also apply:**

	Recyclables	Addition to General Charges	Charge Information
3.3.1	Large PRESSURIZED TANKS	\$1.00 per unit	4.5 kg. (10 lb.) or greater
3.3.2	Small PRESSURIZED TANKS	Free	Less than 4.5 kg. (10 lb.)
3.3.3	REFRIGERATION UNIT	\$10.00 per unit	For removal of OZONE DEPLETING SUBSTANCES
3.3.4	TIRES with Rims	\$ <del>32.00</del> per unit	Maximum 10 per day
3.3.5	Mattress	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size
3.3.6	Box Spring	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size

3.3.7 Any REFUSE that is DEPOSITED at the ACTIVE FACE, with the exception of DEMOLITION AND RENOVATION MIXED LOAD and CONSTRUCTION MIXED LOAD, that contains RECYCLABLE WASTE, shall be charged two times the rate for REFUSE, or two times the highest rate for any material contained in the load whichever is greater.

3.3.8 Any SOLID WASTE load that is deposited in a designated stockpile area, and that contains CONTAMINANTS ~~or does not meet RECYCLABLE specifications~~ shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.

3.3.19 Any MIXED LOAD deposited at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.

3.3.10 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.

3.3.11 The charge payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the LOAD is deposited and shall be based on the NET WEIGHT, difference in weight between the GROSS WEIGHT and the TARE WEIGHT of the VEHICLE.



- 3.3.12 In the event the weigh scale is not operational or at the discretion of the MANAGER, the SITE OFFICIAL shall estimate the weight of each motor vehicle and a fee shall be charged as outlined in this Schedule.
- 3.3.13 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program may pay a fee as determined by the REGIONAL DISTRICT.
- 3.3.14 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule
- 3.3.15 SOLID WASTE generated in the SERVICE AREA through the DEMOLITION, RENOVATION and CONSTRUCTION of Local Government Improvements owned by The Town of Oliver or the RDOS are exempt from tipping fees provided the SOLID WASTE is SOURCE-SEPARATED prior to delivery, the MANAGER is notified 24 hours in advance and the materials are DEPOSITED appropriately at the SITE. DEMOLITION AND RENOVATION MIXED LOAD shall be charged the applicable fees above.

## Schedule 5 – Public Works and Engineering Fees

### Section 7- Sanitary Landfills

#### 4.0 Keremeos Sanitary Landfill

4.1 The general charges for depositing SOLID WASTE at the Keremeos Sanitary Landfill are:

	Refuse	Charge per tonne per load	Charge Information
4.1.1	REFUSE	\$95.00	\$5.00 minimum charge

	Demolition, Renovation and Construction Materials	Charge per tonne per load	Charge Information
	DEMOLITION RENOVATION AND CONSTRUCTION MIXED LOAD	Mixed Loads Not Accepted	
4.1.2	GYPSUM BOARD	\$95.00	\$ 5.00 minimum charge
4.1.3	WOOD WASTE	\$0.00 up to <del>1</del> 500 kg; <del>\$6</del> 50.00 portion above <del>1</del> 500 kg	\$5.00 minimum charge for loads greater than <del>1</del> 500 kg
4.1.4	CONTAMINATED WOOD PRODUCT	\$0.00 up to <del>1</del> 500 kg; <del>\$5</del> 60.00 portion above <del>1</del> 500 kg	\$5.00 minimum charge for loads greater than <del>1</del> 500 kg
	PRESERVED WOOD	See Section <del>44.2-3</del> below	
4.1.5	CONCRETE, ASPHALT, MASONRY AND ROCKS SOURCE-SEPARATED	\$20.00	\$5.00 minimum charge
4.1.6	Ceramic Fixtures	\$20.00	\$5.00 minimum charge
4.1.7	ASPHALT SHINGLES, TAR & GRAVEL ROOFING SOURCE-SEPARATED	<del>\$6</del> 50.00	\$5.00 minimum charge
4.1.8	Plate glass or other non-container glass	\$95.00	\$5.00 minimum charge

	Soil	Charge per tonne per load	Charge Information
4.1.9	CLEAN FILL	\$0.00	
4.1.9.1	Clean soil materials that do not exhibit concentrations of metals and non-metal parameters greater than Agricultural (AL) as specified in the CONTAMINATED SITES REGULATION.		
4.1.9.2	The appropriate Waste Management Declaration is to be completed and twenty-four (24) hours' notice given to the REGIONAL DISTRICT prior to delivery of the fill to the SITE.		
4.1.10	REMIATABLE SOIL	\$5.00	
4.1.10.1	For soils that are REMEDIABLE to the standard as specified in Column III (Urban Park) of Schedules 4 & 5 and placement in the Landfill as cover. (Non-Metals: <HAZARDOUS WASTE) Soil, sediment or fill materials containing concentrations of non-metal parameters greater than Agricultural (AL), but not greater than or equal to the concentrations for the applicable non-metal parameter for HAZARDOUS WASTE as specified in the CONTAMINATED SITES REGULATION and disposed of in accordance with the HAZARDOUS WASTE REGULATION and upon submission of appropriate RDOS Application for the Relocation of CONTAMINATED SOIL		

	Organic and Agricultural	Charge per tonne per load	Charge Information
4.1.11	YARD AND GARDEN WASTE	\$0.00 up to <del>1500</del> kg; <del>\$650.00</del> portion above <del>1500</del> kg	\$5.00 minimum charge for loads more than <del>1500</del> kg
	WOOD WASTE	See Section 4.1.3 above	
	CONTAMINATED WOOD PRODUCT	See Section 4.1.4 above	
	PRESERVED WOOD	See Section 4.2.4 below	
	TREE STUMPS	See Section 4.2.4 below	
4.1.12	AGRICULTURAL ORGANIC MATERIAL	\$0.00	
4.1.13	SOURCE SEPARATED AGRICULTURAL PLASTIC	\$0.00	Must be placed in clear bags or bundled appropriately
4.1.14	<del>PROCESSED ORGANICS</del> <u>SMALL DIMENSION GREEN ORGANICS</u>	<del>\$0.00 up to 1,000 kg</del> <del>\$300.00</del> portion above <del>1,000 kg</del>	<u>No Charge when DEPOSITED in designated location</u> <del>\$5.00 minimum charge for portion greater than 1,000 kg</del>

	Recyclables	Charge per tonne per load	Charge Information
4.1.15	RESIDENTIAL RECYCLING	\$0.00	Free of contaminants
4.1.16	UNSORTED RESIDENTIAL RECYCLING	\$95.00	\$5.00 minimum charge. Free of CONTAMINATION
4.1.17	CORRUGATED CARDBOARD	\$0.00	Free of contaminants
4.1.18	Container Glass	\$0.00	Bottles and jars free of all other material except container label
4.1.19	METAL	\$0.00 up to 500 kg; <del>\$650.00</del> portion above 500 kg	\$5.00 minimum charge for loads more than 500 kg
4.1.20	E-WASTE	\$0.00	Acceptable quantities which originate within the SERVICE AREA
4.1.21	BATTERIES	\$0.00	
4.1.22	Recyclable TIRES ( <u>Max. 10 per customer/day</u> )	\$0.00	Rims removed
4.1.23	OVERSIZE TIRES	<del>\$2500.00</del>	Rims removed
	PRESSURIZED TANKS	See Section 4.43 below	
	TIRES with Rims	See Section 4.43 below	
	REFRIGERATION UNITS	See Section 4.43 below	
	Mattress and Box Springs	See Section 4.43 below	

**4.2 The charges for depositing authorized REGULATED WASTE and authorized PROHIBITED WASTE at the Keremeos Sanitary Landfill are:**

	Waste	Charge per tonne per load	Charge Information
4.2.1	PRESERVED WOOD	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location

4.2.2	INVASIVE PLANTS	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
4.2.3	INFESTED VEGETATION	\$200.00 (see Information on Charge)	No Charge when DEPOSITED in designated location
4.2.4	TREE STUMPS	\$50.00	\$10.00 minimum charge
4.2.5	Authorized PROHIBITED WASTE	\$200.00	\$50.00 minimum charge
4.2.6	Non-RECYCLABLE CONCRETE	\$60.00	\$50.00 minimum charge

**4.3 The charges for depositing PROHIBITED WASTE as per 2.4.16 at the Keremeos Sanitary Landfill are:**

	Prohibited Waste	Charge per tonne per load	Charge Information
4.3.1	PROHIBITED WASTE	\$500.00	\$250.00 minimum charge

**4.4 The following charges that are in addition to the general charges outlined in 4.1 and 4.2 of Schedule 5, shall also apply:**

	Recyclables	Addition to General Charges	Charge Information
4.4.1	Large PRESSURIZED TANKS	\$1.00 per unit	4.5 kg. (10 lb.) or greater
4.4.2	Small PRESSURIZED TANKS	Free	Less than 4.5 kg. (10 lb.)
4.4.3	REFRIGERATION UNIT	\$10.00 per unit	For removal of OZONE DEPLETING SUBSTANCES
4.4.4	TIRES with Rims	<del>\$32.00</del> per unit	Maximum 10 per day
4.4.5	Mattress	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size
4.4.6	Box Spring	<del>\$7.50</del> <u>\$10.00</u> per unit	Any size

- 4.4.7 Any REFUSE that is DEPOSITED in the REFUSE BINS that contains RECYCLABLE WASTE shall be charged two times the rate for REFUSE or two times the highest rate for any materials contained in the load, whichever is greater
- 4.4.8 Any SOLID WASTE load that is DEPOSITED in a designated stockpile area, and that contains CONTAMINANTS or does not meet RECYCLABLE specifications shall be charged three times the rate for REFUSE, or three times the highest rate for any material contained in the load, whichever is greater.
- 4.4.9 Any MIXED LOAD deposited at the SITE shall be charged at the rate for the component of the load with the highest applicable rate.
- 4.4.10 The fee for each load of SOLID WASTE that arrives at the SITE that is not properly covered or secured shall be charged double the normal fee set out in this Schedule with a \$10 minimum charge.
- 4.4.11 The charge payable under this Schedule shall be paid following the weighing of the empty VEHICLE after the LOAD is DEPOSITED and shall be based on the NET WEIGHT, difference in weight between the GROSS WEIGHT and the TARE WEIGHT of the empty VEHICLE.

- 4.4.12 In the event the weigh scale is not operational or at the discretion of the MANAGER, the SITE OFFICIAL shall estimate the weight of each VEHICLE and a fee shall be charged as outlined in this Schedule.
- 4.4.13 All Agricultural Properties having materials ground or chipped in the SERVICE AREA under the In-Situ Agricultural Chipping Program may pay a fee as determined by the REGIONAL DISTRICT.
- 4.4.14 Each offence committed against the current Waste Management Service Regulatory Bylaw shall be deemed a separate and distinct offence and shall be charged double the normal fee with a \$10 minimum charge as set out in this Schedule.
- 4.4.15 DEPOSIT of PROHIBITED WASTE including but not limited to ASBESTOS CONTAINING MATERIALS, FRUIT WASTE, DEMOLITION RENOVATION AND CONSTRUCTION MIXED LOAD, LEAD PAINTED MATERIALS and BURNED MATERIALS is not authorized for DISPOSAL at the Keremeos SITE.

## Schedule 6 – Parks and Recreation Fees

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### 1.0 Naramata Parks and Recreation

### 2.0 Okanagan Falls Parks and Recreation

1.1 Wharf Park		
1.1.1	Park Rental (No Power) daily	\$100
1.2 Manitou Park		
1.2.1	Park Rental (No Power) daily	\$100
1.2.2	Power daily	\$25
1.3	Deposit for Park Rental	\$500
1.4	Recreation Programs	
1.4.1	Instructed Programs (per series - price not to exceed)	\$175
1.4.1.1	Drop-in (per session - price not to exceed)	\$15
1.4.2	After School Program (per session)	\$3
1.4.3.1	One-time Membership	\$10
1.4.3	Summer Day Camp - Daily	\$25
1.4.4	Summer Day Camp - Weekly	\$100
2.1 Kenyon House		
2.1.1	Kenyon House - Monday to Friday daily	\$75
2.1.2	Kenyon House - Saturday or Sunday daily	\$110
2.1.3	Kenyon House - Full Weekend	\$200
2.2	Community Center	
2.2.1	Full Facility Kitchen Activity Room and Gym - Saturday or Sunday	\$325
2.2.2	Full Facility Kitchen Activity Room and Gym - Full Weekend	\$450
2.2.3	Gym or Activity Room - Monday to Friday 3pm to 9pm daily	\$60
2.2.4	Gym or Activity Room - Weekend Saturday or Sunday daily	\$125
2.2.5	Gym or Activity Room - Full Weekend (Friday 3pm to Sunday 9pm)	\$250
2.2.6	Kitchen with Rental of Activity Hall or Gym	\$75
2.2.7	Children's Birthday Party - 3hr max	\$75
2.2.8	Kitchen Only - Daily	\$100
2.2.9	Kitchen Only - Full Weekend	\$150
2.3	Zen Center	
2.3.1	Day Rate	\$60
2.3.2	Full Weekend	\$100
2.4	Children Programs	
2.4.1	Drop in rate - floor hockey, game night and Multisport	\$3
2.4.2	Multisport - 6 classes	\$15
2.4.3	Active Kids K to 3 - 1 night a week	\$25
2.4.4	Active Kids K to 3 - 2 nights a week	\$35
2.4.5	Active Kids grades 4 and up - 1night a week	\$20
2.4.6	Friday Night Fun – per night	\$12
2.4.7	Princess Ballet	\$65
2.4.8	Over-Under-Through – 4 classes	\$10
2.4.9	Pre-primary Ballet	\$65
2.4.10	Primary Ballet	\$85
2.4.11	Special Onetime Events	\$20
2.4.12	Summer Day Camp - daily	\$25
2.4.13	Summer Day Camp - week	\$100
2.4.13.1	Summer Camp One-time Membership	\$10

2.5 Adult Programs		
2.5.1	Instructed Programs - Drop in	\$10
2.5.2	Instructed Programs - 5 Pass Package	\$40
2.5.3	Instructed Programs - 10 Pass Package	\$65
2.5.4	Instructed Programs - 20 Pass Package	\$115
2.6 Sports Field and Parks		
2.6.1	Minor Sports	\$10
2.6.2	Day Rate	\$75
2.6.3	Gate Access	\$40
2.6.4	Special Events	\$125

### 3.0 Kaleden Parks and Recreation

3.1 Parks		
3.1.1	Kaleden Hotel Day Rate (Includes power)	\$ 225
3.2 Community Hall		
3.2.1	Day Rate (8 am – midnight)	\$375
3.2.1.1	With alcohol	\$425
3.2.2	Full Weekend (noon Friday to noon Sunday) (includes Kitchen)	\$ 700
3.2.3	Hourly Rate (3 hour minimum)	
3.2.3.1	Hall	\$90
3.2.3.2	Hall & Bar	\$110
3.2.3.3	Hall & Kitchen	\$120
3.2.3.4	Hall & Facility	\$140
	KALEDEN RESIDENTS receive a 25% discount on all rentals	
3.2.4	Damage Deposit	\$600
3.2.5	Sports Drop In Rates (2.5 hours)	\$3
3.2.6	Kaleden Youth Organized Groups	Free
3.2.7	Discount for non-profits	20%
3.2.8	Discount for charitable fundraising	No Charge
3.2.9	Groups providing community events	No Charge
3.3 Equipment for Rent Off Premise		
3.3.1	Rectangular Tables (each)	\$5
3.3.2	Chairs	\$ 1.50
3.3.3	Portable Sound System (mp3, iPod compatible (per day)	\$ 100
3.3.6	Portable Popcorn Wagon (per day)	\$50
3.3.7	10x10 Awnings (each)	\$55
3.3.7.1	set of two awnings	\$95
3.3.8	Administration fee on all off-premise rentals	
3.3.8.1	Weekday	\$25
3.3.8.2	Weekend	\$50
3.4 Insurance (per event, mandatory to have coverage)		
3.4.1	Church Group	\$5.00
3.4.2	Children's Party	\$30.00
3.4.3	Wedding/ Adult Party	\$60.00
3.4.4	If alcohol served, additional	\$100.00
3.5 Deposit for all types of rentals		\$300.00

### 4.0 Keremeos

4.1 Facility Rentals		
4.1.1 Bowling lanes		\$70.00
4.1.1.2 School Rates		\$55.00
4.1.2 Squash/Racquetball		\$50
4.1.3 Climbing Wall		\$45
4.2 Keremeos Community Pool		
4.2.1 Single Admission Rates		
4.2.1.1 Pre-school - under 5		\$1.25
4.2.1.2 Child – 5 – 12 years		\$ 4.00
4.2.1.3 Teen – 13 – 19 years		\$ 4.25
4.2.1.4 Adult – 19+		\$ 4.75
4.2.1.5 10 Flex Pass		\$34.00
4.2.1.6 Family Rate		\$11.00
4.2.2 Red Cross		
4.2.2.1 Duck – Level 7		\$53.00
4.2.2.2 Level 8 – 10		\$72.00
4.2.3 Early Bird Club *changed from 3 days per week to 2 days		\$ 110.00
4.2.4 Adult Fitness		\$ 110.00
4.2.5 Aquacise		\$ 90.00
4.2.6 Red Cross Lessons		
4.2.6.1 Pre-school		\$50.00
4.2.6.2 Levels 1 – 7		\$50.00
4.2.6.3 Levels 8, 9 and 10		\$68.00
4.2.7 Pool Rental – per hour		\$ 75.00
4.3 Keremeos Fitness Room		
4.3.1 Single Admission Rates		
4.3.1.1 Youth		\$ 4.75
4.3.1.2 Adult		\$ 7.00
4.3.2 1 Month Pass		
4.3.2.1 Youth		\$48.00
4.3.2.2 Adult		\$68.00
4.3.3 3 Month Pass		
4.3.3.1 Youth		\$ 120.00
4.3.3.2 Adult		\$ 145.00
4.3.3.3 Family		\$ 240.00
4.3.4 6 Month Pass		
4.3.4.1 Youth		\$ 180.00
4.3.4.2 Adult		\$ 235.00
4.3.5 1 Year Pass		
4.3.5.1 Youth		\$ 305.00
4.3.5.2 Adult		\$ 405.00
4.3.5.3 Family		\$ 605.00



4.3.6	Lost Card Replacement	\$10.00
4.4	Keremeos Ice Rink	
4.4.1	Single Admission Rates	
4.4.1.1	Child – 5 – 12 years	\$ 4.00
4.4.1.2	Teen – 13 – 19 years	\$ 4.50
4.4.1.3	Adult – 19+	\$ 5.00
4.4.1.4	Family	\$10.50
4.4.1.5	Parent/Tot	\$ 6.50
4.4.1.6	10 Flex Pass	\$30.00
4.4.2	Learn to Skate	
4.4.2.1	3 – 6 Years	\$60.00
4.4.2.2	7 and up	\$90.00
4.4.3	Mite's Hockey – Boys and Girls 5 – 8 Years old	
4.4.3.1	Entire Program	\$55.00
4.4.3.2	Drop In	\$5.00
4.4.4	Sticks and Pucks 9 -14 Years old	\$4.50
4.4.5	Sticks and Pucks – Adult	\$8.00
4.4.6	Ice Rental – Per hour	
4.4.6.1	School Age Keremeos	\$ 80.00
4.4.6.2	Adult	\$100.0
4.4.7	Skate Rental	\$2.50
4.5	Keremeos Bowling	
4.5.1	League Bowling	
4.5.1.1	Adult	\$11.50
4.5.1.2	Senior	\$ 11.0
4.5.2	Drop- In	
4.5.2.1	Adult	\$ 5.25
4.5.2.2	Youth	\$ 4.25
4.5.2.3	Family	\$10.50
4.5.3	Shoe Rental	\$ 2.00
4.6	Squash Tokens (each)	\$ 2.65
4.6.1	Per Year	\$68.00
	Punch in Fitness	\$64.76
4.7	Climbing	
4.7.1	Child	\$ 3.00
4.7.2	Teen	\$ 4.00

All Program fees are set at a level sufficient at minimum to cover all instructors, expendable and consumable materials and extraordinary costs.

## Schedule 7 – Freedom of Information and Protection of Privacy Request Fees<sup>4</sup>

### Schedule of Maximum Fees

1. For applicants other than commercial applicants:	
(a) for locating and retrieving a record	\$7.50 per ¼ hour or portion thereof after the first 3 hours.
(b) for producing a record manually	\$7.50 per ¼ hour.
(c) for producing a record from a machine readable record excluding records produced on the Geographic Information System (G.I.S.)	\$16.50 per minute for cost of use of mainframe processor on all locally attached devices plus \$7.50 per ¼ hour for developing a computer program to produce the record.
(d) for preparing a record for disclosure and handling a record	\$7.50 per ¼ hour.
(e) for shipping copies	actual costs of shipping method chosen by applicant.
(f) for copying records:	
(i) photocopies and computer printouts	\$0.25 per page (8.5 x 11, 8.5 x 14) \$0.30 per page (11 x 17)
(ii) floppy disks	\$10.00 per disk
(iii) computer tapes	\$40.00 per tape, up to 2400 feet
(iv) microfilm/fiche to paper duplication	\$0.50 per page
(v) photographs (colour or black & white)	\$5.00 to produce a negative \$12.00 each for 16" x 20" \$9.00 each for 11" x 14" \$4.00 each for 8" x 10" 3.00 each for 5" x 7"
(vi) hard copy laser print, B/W 300 dots/inch hard copy laser print, B/W 1200 dots/inch hard copy laser print, colour	\$0.25 per page \$0.40 per page \$1.65 each
(vii) photographic print of textual, graphic or cartographic record (8" x 10" black & white)	\$12.50 each
(viii) slide duplication	\$0.95 each
(ix) plans	\$1.00 per square metre
(x) video cassette (1/4" or 8mm)	\$11.00 per 60 minute cassette plus \$7.00 per ¼ hour of recording \$20.00 per 120 minute cassette plus \$7.00 per ¼ hour of recording
(xi) video cassette (1/2") duplication	\$15.00 per cassette plus \$11.00 per ¼ hour of recording
(xii) video cassette (3/4") duplication	\$40 per cassette plus \$11.00 per ¼ hour of recording
(xi) photomechanical reproduction of 1055 mm cartographic record/plan	\$3.00 each
2. For Commercial Applicants for each service listed in item 1.	the actual cost of providing that service.

## ADMINISTRATIVE REPORT

**TO:** Board of Directors

**FROM:** B. Newell, Chief Administrative Officer

**DATE:** January 19, 2017

**RE:** Renewal of Oliver Tourism Association Agreement

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### Administrative Recommendation:

**THAT the agreement between the Regional District of Okanagan-Similkameen, the Town of Oliver and the Oliver Tourism Association (OTA) be renewed for a three year term, from January 2017 to December 2019.**

### Purpose:

To renew an expiring agreement

### Reference:

- Oliver Tourism Association Visitor Information Services and Tourism Initiatives Agreement
- Bylaw No. 1978 Electoral Area C""/Town of Oliver Economic Development Establishment Bylaw

### Background:

The Town of Oliver and Area 'C' have been jointly funding the Visitor Information Services and Tourism Initiatives based out of the Oliver Visitor Information Centre since 2011. This funding has been provided through a three-year renewable agreement and the Board resolved to renew the agreement most recently from January 1, 2014 to December 31, 2016.

### Analysis:

The current contract with the Oliver Tourism Association (OTA) expired on December 31, 2016; therefore, the Board must determine whether to renew the contract for another specified period of time or choose not to re-enter the contract with the Town of Oliver and the Oliver Tourism Association for the provision of Visitor Information Service and Tourism Initiatives.

The RDOS/Town joint service fee is cost shared on the basis of assessed values in each jurisdiction and will be funded through the Oliver & Area C Economic Development service (Bylaw No. 1978). The joint service fee is to be paid on July 1 of each year and there is a 90-day termination clause available for OTA or by the Town/RDOS acting together.

The annual fee is fixed for three years at the same rate that was paid in 2013 (i.e. no annual escalation).

**Alternatives:**

THAT the Board of Directors resolve to not renew the agreement between the Regional District of Okanagan-Similkameen, the Town of Oliver and the Oliver Tourism Association (OTA) for a three year term, from January 2017 to December 2019.

THAT the Board of Directors resolve to renew the agreement between the Regional District of Okanagan-Similkameen, the Town of Oliver and the Oliver Tourism Association (OTA) for a different term.

**Respectfully submitted:**

*"Christy Malden"*

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C. Malden, Manager of Legislative Services



RECEIVED

DEC 10 2016

TOWN OF OLIVER

Town of Oliver  
RDOS – Area C Director  
By way of email

Dear Sirs and Mesdames

The end of our 3-year Fee for Service Agreement for Tourism Services and the lease for the CPR Station is December 31, 2016. The Oliver Tourism Association apologizes for the delay in sending this request.

The Oliver Tourism Association would like to renew these agreements with the same terms as previous agreements if it is agreeable to the Town Council and RDOS.

The Oliver Tourism Association has achieved many of the objectives we set out in our original request back in 2010 and in the subsequent request in 2013, and is very proud of the accomplishments we have made in the last three years:

- Provided full time visitor services at the Visitor Centre to almost 13,000 visitors every year
- Implemented a Visitor Outreach program to reach tourists outside of the physical Centre
- Partnered with the Oliver Osoyoos Winery Association and Oliver Parks & Recreation to support and grow local events which attract additional visitors to our area as well as creating the two new events of the Rose' Revolution and the Cask & Keg Festival
- Have entered into an agreement with the Chamber of Commerce to take over the operation of the Festival of the Grape
- Maintained and improved our online presence with a dynamic website including a comprehensive events calendar and media resources
- Actively promote the Wine Capital of Canada events, tourism operators and businesses through social media, and through partnerships and cooperative advertising
- Publish a quarterly e-newsletter which keeps our membership and stakeholders informed and up to date with our activities and achievements
- Worked with the RDOS on the creation of a comprehensive Trails Map that involved the participation of all the communities of the South Okanagan.
- Maintain an active Geocaching program
- Taken over the Sister City program and hosted both an adult and student delegation. We hope to have an adult delegation go to Japan in the coming year. And we have begun talks to strengthen our relationship with Chelan, WA.
- Produced two feature videos to highlight what the Wine Capital has to offer: Cultivate a Moment, and one highlighting cultural diversity

We will be holding our Strategic Planning meeting in the coming weeks to determine the next steps to continue to grow and build on the Wine Capital of Canada's presence and recognition as a Tourism Destination.

We believe we have strong support and contribution from local tourism operators and businesses, and that we are able to provide cost effective and efficient Tourism Services for the Wine Capital of Canada. Our latest year end financials and budget were provided at our Annual General Meeting. If further copies or updates are required, we would be happy to provide them to you.

If there are any questions, or if you would like to meet to discuss the agreement further, please contact the writer to arrange a meeting at your earliest convenience.

Sincerely

Tony Munday

Oliver Tourism Association Chair

250-485-7000 / Tony\_Munday@Live.com



**THIS AGREEMENT** dated for reference the \_\_\_\_\_ day of \_\_\_\_\_, 2017

**BETWEEN:** Town of Oliver  
Box 638  
Oliver, BC V0H 1T0

(the “Town”)

**AND:** Regional District of Okanagan Similkameen  
On behalf of Electoral Area C  
101 Martin Street  
Penticton, BC V2A 5J9

(“Area C”)

**AND:** Oliver Tourism Association  
PO Box 460  
Oliver, BC V0H 1T0

(“OTA”)

**WHEREAS:**

- A. The Town and Area C wish to jointly fund Visitor Information Services and Tourism Initiatives to be provided from the former CPR station building; and
- B. OTA has agreed to provide Visitor Information Services and Tourism Initiatives including professional management of the Oliver Visitor Information Centre under the terms set out in this agreement;

**NOW THEREFORE the parties agree as follows:**

**Term of Agreement**

- 1. This agreement shall commence on January 1, 2017 and expire on December 31, 2019.

**Amount of Fee to be Paid:**

- 2. The annual fees to be paid to the OTA under this contract are set out below:

Town of Oliver “Basic Fee”	\$28,000
<u>Town and Area C “Joint Service Fee”</u>	<u>28,000</u>
Total Fee = \$56,000	

- 3. The Basic Fee shall be paid by the Town on February 1 of each year of this agreement.

4. The Joint Service Fee shall be paid jointly by the Town and Area C on July 1 in each year of this agreement and shall be cost-shared on the basis of assessed values of land and improvements in each jurisdiction in the same manner as costs for parks and recreation joint services are shared between Oliver and Area C.

### **Acceptance Terms of Fee for Services Offer**

5. By accepting the fees for services specified in sections 2, 3, and 4, the OTA agrees to be bound to the terms of this Agreement.

### **Use of Fees**

6. The OTA will undertake the professional management of the Visitor Information Centre with present staff and volunteers, in accordance with the requirements set out in paragraph 11 of this Agreement.
7. If desired, the OTA may sub-contract with the South Okanagan Chamber of Commerce to supervise Visitor Information Centre staff.
8. The OTA will prepare annual budgets and financial reports to the Town and to Area C. This requirement will survive the expiration of this agreement for the purpose of supplying 2019 financial statements.
9. The OTA will undertake full management responsibility for the Oliver Tourism web site ([www.winecapitalofcanada.com](http://www.winecapitalofcanada.com)).
10. The OTA will implement tourism strategies and advertising campaigns within OTA budget limits.

### **Information Centre Requirements**

11. Operation of the Visitor Information Centre shall be in accordance with the following requirements:
  - (a) Hours of operation will be sufficient to maintain a Full Service Visitor Centre Level status with Destination BC to retain eligibility for Destination BC funding;
  - (b) The OTA will provide all tourist fulfillment services associated with inquiries about Oliver. This will include mail outs to potential visitors, responding to telephone inquiries, and email inquiries from the tourism website.
  - (c) The OTA will track all inquiries from the visitor centre toll-free number, email and walk-in requests for information including those generated from marketing activities.
  - (d) The OTA will manage the toll-free number to the Visitor Centre. The Visitor Centre will respond to calls on the toll free line identifying itself as the Oliver Visitor Centre.



## Notice

12. Any notice to be given to the Parties may be given at the address of the Parties above recited and such notices if mailed by prepaid registered mail shall be deemed to have been received five (5) days after the mailing thereof.

## Binding Effect

13. This Agreement shall enure to the benefit of and be binding upon the parties hereto, their heirs, executors, administrators, successors and permitted assigns.

## Severability

14. Should any portion of this Agreement be declared or held to be void, invalid or unenforceable by a court of competent jurisdiction, then that provision shall be severed from this contract and the remaining provisions of this Agreement shall remain in full force and effect.

## Termination

15. The Town and Area C acting together, may terminate this agreement if the OTA does not satisfactorily meet their obligations set out in this agreement by giving the OTA 90 days' notice in writing of their intention to do so, following which the Agreement shall terminate. Similarly, the OTA may terminate this agreement by giving the Town and The RDOS 90 days' notice in writing of their intention to do so, following which the Agreement shall terminate

**IN WITNESS WHEREOF** the Parties have executed this Agreement on the dates set out below.

<b>Town of Oliver</b> by its authorized	)
signatories:	)
	)
	)
_____	)
	)
	)
_____	)
	)
	)
Date: _____	)
	)

**Regional District of Okanagan** )  
**Similkameen** on behalf of Electoral Area C )  
by its authorized signatories: )  
 )  
 )  
\_\_\_\_\_)  
 )  
 )  
\_\_\_\_\_)  
 )  
 )  
Date: \_\_\_\_\_)

**Oliver Tourism Association** by its )  
authorized signatories: )  
 )  
 )  
\_\_\_\_\_)  
 )  
 )  
\_\_\_\_\_)  
 )  
 )  
Date: \_\_\_\_\_)