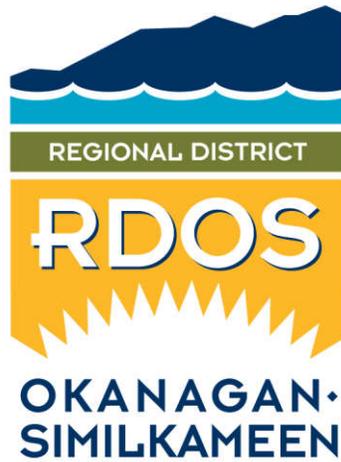


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# **2020 - 2024 FIVE YEAR FINANCIAL PLAN**

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
OVERALL BUDGET

	<b>2020</b>	<b>2019</b>	<b>\$</b>	<b>%</b>
	<b>(In Millions)</b>			
RDOS OPERATING EXPENSES	51.2	45.7	5.4	11.92%
MUNICIPAL DEBT REPAYMENT	6.7	7.4	-	0.8
				-10.10%
<b>TOTAL RDOS BUDGET</b>	<b>57.9</b>	<b>53.2</b>	<b>4.7</b>	<b>8.84%</b>

OVERALL SUMMARY OF REVENUES

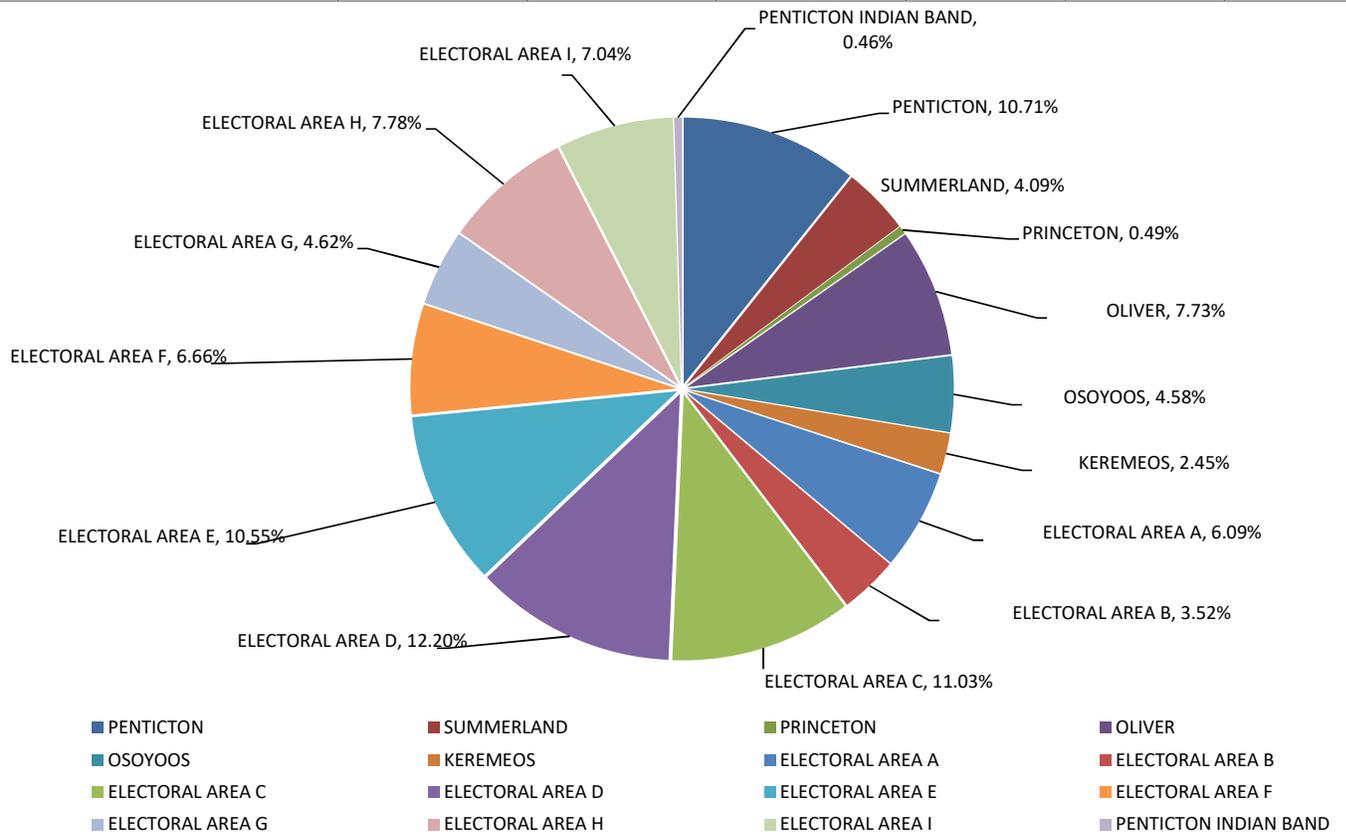
Revenue Category	2020	2019	2018
Admin Revenue	- 268,344	- 884,905	- 924,373
Contract Revenue	- 1,270,008	- 799,443	- 796,606
DCC -Dedicated Reserve	-	-	-
Debt Proceeds	- 975,000	- 1,325,000	- 925,000
Debt Proceeds - Municipality	- 6,679,583	- 7,430,061	- 8,989,434
Fees and Charges	- 10,974,251	- 10,463,814	- 10,143,891
Grants	- 7,245,971	- 6,073,954	- 4,340,949
Interest	- 126,000	- 126,382	- 60,000
Other Revenue	- 199,107	- 141,759	- 570,933
Prior Surplus	- 2,123,438	- 851,964	- 733,221
Recoveries	- 1,210,150	- 846,691	- 615,572
Rental Revenue	- 253,426	- 336,282	- 309,746
Taxes	- 20,172,398	- 19,071,842	- 17,562,598
Transfers from Reserve	- 5,646,529	- 4,767,707	- 2,800,545
Uncategorized Revenues	- 708,207	- 34,740	-
<b>Grand Total</b>	<b>- 57,852,412</b>	<b>- 53,154,544</b>	<b>- 48,772,868</b>

SUMMARY OF EXPENDITURES

<b>Expense Category</b>	<b>2020</b>	<b>2019</b>	<b>2018</b>
Administration	1,493,642	1,794,301	1,515,395
Advertising	127,119	144,607	151,601
Amortization	2,175	2,400	2,400
Capital and Equipment	12,373,486	7,900,185	5,646,936
Consultants	1,055,713	933,930	1,072,936
Contingency	169,352	171,013	152,214
Contracts and Agreements	6,268,361	6,147,727	5,830,501
Financing	1,631,104	1,649,117	1,480,482
Financing - Municipalities	6,679,583	7,430,061	8,989,434
Grant Expense	3,354,939	3,753,134	3,156,750
Grant in Aid	172,765	177,860	161,535
Insurance	423,157	393,110	383,357
Legal	170,070	129,585	145,728
Maintenance and Repairs	568,810	646,844	756,102
Operations	4,338,683	4,049,391	3,945,475
Other Expense	46,195	349,816	68,832
Plans and Studies	-	25,000	63,000
Projects	244,000	380,000	154,000
Recoverable	-	-	-
Supplies	357,771	313,466	318,047
Transfers	3,124,098	2,321,557	1,749,016
Transfers - Other Agencies	2,486,832	2,472,469	2,415,486
Travel	318,960	344,921	332,277
Uncategorized Expenses	249,802	420,119	-
Utilities	856,981	899,141	838,553
Wages and benefits	11,338,814	10,304,790	9,442,811
<b>Grand Total</b>	<b>57,852,412</b>	<b>53,154,544</b>	<b>48,772,868</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2020 TOTAL REQUISITION SUMMARY**

	<b>2020</b>	<b>2019</b>	<b>\$ Change</b>	<b>% Change</b>	<b>2020 % of Total</b>	<b>2019 % of Total</b>
<b>PENTICTON</b>	\$ 2,161,769	\$ 2,109,159	\$ 52,610	2.49%	10.71%	11.06%
<b>SUMMERLAND</b>	824,813	800,128	24,685	3.09%	4.09%	4.20%
<b>PRINCETON</b>	97,944	99,545	(1,601)	-1.61%	0.49%	0.52%
<b>OLIVER</b>	1,559,615	1,480,075	79,540	5.37%	7.73%	7.76%
<b>OSOYOOS</b>	925,088	839,093	85,995	10.25%	4.58%	4.40%
<b>KEREMEOS</b>	493,445	430,709	62,736	14.57%	2.45%	2.26%
	<b>6,062,675</b>	<b>5,758,709</b>	<b>303,966</b>			
<b>PENTICTON INDIAN BAND</b>	93,329	82,128	11,201	13.64%	0.46%	0.43%
<b>ELECTORAL AREA A</b>	1,228,747	1,139,190	89,557	7.86%	6.09%	5.98%
<b>ELECTORAL AREA B</b>	711,114	643,100	68,014	10.58%	3.52%	3.37%
<b>ELECTORAL AREA C</b>	2,225,070	2,060,313	164,757	8.00%	11.03%	10.81%
<b>ELECTORAL AREA D</b>	2,462,555	2,361,146	101,409	4.29%	12.20%	12.38%
<b>ELECTORAL AREA E</b>	2,129,542	1,971,571	157,971	8.01%	10.55%	10.34%
<b>ELECTORAL AREA F</b>	1,344,997	1,295,473	49,524	3.82%	6.66%	6.80%
<b>ELECTORAL AREA G</b>	931,630	841,877	89,753	10.66%	4.62%	4.42%
<b>ELECTORAL AREA H</b>	1,570,420	1,490,271	80,149	5.38%	7.78%	7.82%
<b>ELECTORAL AREA I</b>	1,421,626	1,421,023	603	0.04%	7.04%	7.45%
	<b>14,025,701</b>	<b>13,223,964</b>	<b>801,737</b>			
<b>TOTAL TAX REQUISITION FOR ALL BUDGETS</b>	<b>\$ 20,181,705</b>	<b>\$ 19,064,801</b>	<b>\$ 1,116,903</b>		<b>100.00%</b>	<b>100.00%</b>
			<b>5.86%</b>			



**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>CITY OF PENTICTON</u>	<u>2020</u>	<u>2019</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 342,684	\$ 371,092	\$ (28,408)	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	3,500	3,500	-	
EMERGENCY PLANNING	101,939	124,204	(22,265)	
ENVIRONMENTAL CONSERVATION	177,602	227,960	(50,358)	
GENERAL GOVERNMENT	582,933	580,191	2,742	
HERITAGE (Subregional)	4,457	5,924	(1,467)	
ILLEGAL DUMPING	13,837	13,177	660	
MOSQUITO CONTROL - Improvements Only	1,057	1,874	(817)	
INVASIVE SPECIES (formerly Noxious Weeds)	24,910	21,600	3,310	
NUISANCE CONTROL	11,188	10,563	625	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	17,336	14,499	2,837	
REGIONAL GROWTH STRATEGY (Subregional)	36,996	8,319	28,677	
REGIONAL TRAILS	108,357	105,457	2,900	
REGIONAL TRANSIT	95,541	20,533	75,008	
SOLID WASTE MANAGEMENT PLAN	74,087	73,266	821	
<b>Subtotal</b>	<b>1,596,425</b>	<b>1,582,159</b>	<b>14,266</b>	<b>0.90%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	323,001	319,676	3,325	
STERILE INSECT RELEASE PROGRAM - Land Only	212,364	178,007	34,357	
<b>Subtotal</b>	<b>535,365</b>	<b>497,683</b>	<b>37,682</b>	<b>7.57%</b>
<b>TOTAL</b>	<b>\$ 2,131,790</b>	<b>\$ 2,079,842</b>	<b>\$ 51,948</b>	<b>2.50%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.20899</b>	<b>\$ 0.20919</b>	<b>\$ (0.00020)</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 97.45</b>	<b>\$ 96.91</b>	<b>\$ 0.54</b>	
MUNICIPAL DEBT REPAYMENT	\$ 3,536,870	\$ 4,270,917		
PARCEL TAX: STERILE INSECT RELEASE	\$ 29,979	\$ 29,317	\$ 662	
<u>Requisitions prior to 2018</u>	<u>Property Taxes</u>	<u>SIR Parcel Taxes</u>	<u>Total</u>	
2018	\$1,903,775	34,186	\$ 1,937,961	
2017	\$1,851,898	35,174	\$ 1,887,072	
2016	\$1,579,117	34,396	\$ 1,613,513	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>DISTRICT OF SUMMERLAND</u>	<u>2020</u>	<u>2019</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 131,340	\$ 134,820	\$ (3,480)	
DESTRUCTION OF PESTS	5,288	5,185	103	
EMERGENCY PLANNING	33,786	40,986	(7,200)	
ENVIRONMENTAL CONSERVATION	58,863	75,225	(16,362)	
GENERAL GOVERNMENT	193,203	191,458	1,745	
HERITAGE (Subregional)	1,477	1,955	(478)	
ILLEGAL DUMPING	4,586	4,348	238	
INVASIVE SPECIES (formerly Noxious Weeds)	8,256	7,128	1,128	
MOSQUITO CONTROL - Improvements Only	12,012	10,437	1,575	
NUISANCE CONTROL	3,708	3,486	222	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	5,746	4,785	961	
REGIONAL GROWTH STRATEGY (Subregional)	12,262	2,745	9,517	
REGIONAL TRAILS	35,913	34,800	1,113	
REGIONAL TRANSIT	31,665	6,776	24,889	
SOLID WASTE MANAGEMENT PLAN	24,555	24,177	378	
<b>Subtotal</b>	<b>562,659</b>	<b>548,311</b>	<b>14,348</b>	<b>2.62%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	107,053	105,491	1,562	
STERILE INSECT RELEASE PROGRAM - Land Only	58,920	52,268	6,652	
<b>Subtotal</b>	<b>165,973</b>	<b>157,759</b>	<b>8,214</b>	<b>5.21%</b>
<b>TOTAL</b>	<b>\$ 728,632</b>	<b>\$ 706,070</b>	<b>\$ 22,562</b>	<b>3.20%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.21553</b>	<b>\$ 0.21521</b>	<b>\$ 0.00032</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 118.42</b>	<b>\$ 115.55</b>	<b>\$ 2.87</b>	
MUNICIPAL DEBT REPAYMENT	<b>\$ 2,018,219</b>	<b>\$ 2,464,477</b>		
PARCEL TAX:STERILE INSECT RELEASE	<b>\$ 96,181</b>	<b>\$ 94,058</b>	<b>\$ 2,123</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>TOWN OF PRINCETON</u>	<u>2020</u>	<u>2019</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 33,984	\$ 36,361	\$ (2,377)	
EMERGENCY PLANNING	6,699	8,250	(1,551)	
GENERAL GOVERNMENT	38,308	38,537	(229)	
ILLEGAL DUMPING	909	875	34	
INVASIVE SPECIES (formerly Noxious Weeds)	1,637	1,435	202	
NUISANCE CONTROL	735	702	33	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,139	963	176	
REGIONAL TRAILS	7,121	7,005	116	
REGIONAL TRANSIT	2,544	551	1,993	
SOLID WASTE MANAGEMENT	4,869	4,866	3	
<b>TOTAL</b>	<b>\$ 97,944</b>	<b>\$ 99,545</b>	<b>\$ (1,601)</b>	<b>-1.61%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.14612</b>	<b>\$ 0.15074</b>	<b>\$ (0.00462)</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 31.38</b>	<b>\$ 29.92</b>	<b>\$ 1.46</b>	
MUNICIPAL DEBT REPAYMENT	\$ -	\$ -		

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>TOWN OF OLIVER</u>	<u>2020</u>	<u>2019</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 47,265	\$ 50,843	-3,578	
DESTRUCTION OF PESTS	260	200	60	
EMERGENCY PLANNING	12,164	14,561	(2,397)	
ENVIRONMENTAL CONSERVATION	21,192	26,724	(5,532)	
GENERAL GOVERNMENT	69,558	68,017	1,541	
HERITAGE (Subregional)	532	694	(162)	
ILLEGAL DUMPING	1,651	1,545	106	
INVASIVE SPECIES (formerly Noxious Weeds)	2,972	2,532	440	
MOSQUITO CONTROL - Improvements Only	2,851	11,230	(8,379)	
NUISANCE CONTROL	1,335	1,238	97	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	2,069	1,700	369	
REGIONAL GROWTH STRATEGY (Subregional)	4,415	975	3,440	
REGIONAL TRAILS	12,930	12,363	567	
REGIONAL TRANSIT	11,400	2,407	8,993	
SOLID WASTE MANAGEMENT PLAN	8,840	8,589	251	
TRANSIT - SOUTH OKANAGAN	24,234	18,544	5,690	
<b>Subtotal</b>	<b>223,667</b>	<b>222,162</b>	<b>1,505</b>	<b>0.68%</b>
<b><u>Town of Oliver &amp; Area C Regional Director determine budget</u></b>				
ARENA (additional contribution of \$250,000 in 2018)	191,073	290,645	(99,572)	
PARKS	197,115	218,361	(21,246)	
POOL	187,399	136,888	50,511	
RECREATION HALL	215,609	100,860	114,749	
RECREATION PROGRAMS	91,546	82,647	8,899	
<b>Parks &amp; Recreation Subtotal</b>	<b>882,741</b>	<b>829,401</b>	<b>53,340</b>	<b>6.43%</b>
ECONOMIC DEVELOPMENT	30,919	15,446	15,473	
FRANK VENABLES AUDITORIUM	137,333	139,912	(2,579)	
HERITAGE GRANT	86,257	84,961	1,296	
REFUSE DISPOSAL	70,155	64,711	5,444	
VENABLES THEATRE SERVICE	64,232	64,539	(307)	
<b>Subtotal</b>	<b>1,271,638</b>	<b>1,198,970</b>	<b>72,668</b>	<b>6.06%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	38,542	37,476	1,066	
STERILE INSECT RELEASE PROGRAM - Land Only	21,226	17,025	4,201	
<b>Subtotal</b>	<b>59,768</b>	<b>54,501</b>	<b>5,267</b>	<b>9.66%</b>
<b>TOTAL</b>	<b>\$ 1,555,073</b>	<b>\$ 1,475,633</b>	<b>\$ 79,440</b>	<b>5.38%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.27765</b>	<b>\$ 1.26604</b>	<b>\$ 0.01161</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 465.26</b>	<b>\$ 452.71</b>	<b>\$ 12.55</b>	
MUNICIPAL DEBT REPAYMENT	<b>\$ 532,850</b>	<b>\$ 579,203</b>		
PARCEL TAX:STERILE INSECT RELEASE	<b>\$ 4,543</b>	<b>\$ 4,442</b>	<b>\$ 101</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>TOWN OF OSOYOOS</u>	<u>2020</u>	<u>2019</u>	<u>NET</u> <u>CHANGE</u>	<u>%</u> <u>CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 72,132	\$ 75,660	\$ (3,528)	
EMERGENCY PLANNING	20,541	24,819	(4,278)	
GENERAL GOVERNMENT	117,464	115,936	1,528	
HERITAGE (Subregional)	898	1,184	(286)	
ILLEGAL DUMPING	2,788	2,633	155	
INVASIVE SPECIES (formerly Noxious Weeds)	5,019	4,316	703	
MOSQUITO CONTROL - Improvements Only	1,267	4,157	(2,890)	
NUISANCE CONTROL	2,254	2,111	143	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	3,493	2,897	596	
REGIONAL GROWTH STRATEGY (Subregional)	7,455	1,662	5,793	
REGIONAL TRAILS	21,835	21,073	762	
REGIONAL TRANSIT	19,252	4,103	15,149	
SOLID WASTE MANAGEMENT PLAN	14,929	14,640	289	
TRANSIT - SOUTH OKANAGAN	40,924	31,608	9,316	
<b>Subtotal</b>	<b>330,253</b>	<b>306,799</b>	<b>23,454</b>	<b>7.64%</b>
<b><u>Town of Osoyoos &amp; Area A Regional Director determine budget</u></b>				
ARENA	422,205	369,844	52,361	
MUSEUM - Land & Building Acquisition (Parcel Tax for Debt Servicing)	60,870	58,052	2,818	
	<b>483,076</b>	<b>427,896</b>	<b>55,180</b>	<b>12.90%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	65,087	63,879	1,208	
STERILE INSECT RELEASE PROGRAM - Land Only	40,805	34,781	6,024	
<b>Subtotal</b>	<b>105,892</b>	<b>98,660</b>	<b>7,232</b>	<b>7.33%</b>
<b>TOTAL</b>	<b>\$ 919,221</b>	<b>\$ 833,355</b>	<b>\$ 85,866</b>	<b>10.30%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.41760</b>	<b>\$ 0.39025</b>	<b>\$ 0.02735</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 162.36</b>	<b>\$ 147.29</b>	<b>\$ 15.07</b>	
MUNICIPAL DEBT REPAYMENT	\$ 581,629	\$ 101,402		
PARCEL TAX:STERILE INSECT RELEASE	\$ 5,867	\$ 5,738	\$ 129	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>VILLAGE OF KEREMEOS</u>	<u>2020</u>	<u>2019</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 11,845	\$ 12,590	\$ (745)	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	260	200	60	
EMERGENCY PLANNING	2,714	3,331	(617)	
GENERAL GOVERNMENT	15,519	15,560	(41)	
HERITAGE (Subregional)	119	159	(40)	
ILLEGAL DUMPING	368	353	15	
INVASIVE SPECIES (formerly Noxious Weeds)	663	579	84	
NUISANCE CONTROL	298	283	15	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	462	389	73	
REGIONAL TRAILS	2,885	2,828	57	
REGIONAL TRANSIT	6,279	1,364	4,915	
SOLID WASTE MANAGEMENT PLAN	1,972	1,965	7	
<b>Subtotal</b>	<b>43,383</b>	<b>39,601</b>	<b>3,782</b>	<b>9.55%</b>
<b><u>Village &amp; Regional Directors (Areas B &amp; G) determine budget</u></b>				
FIRE PROTECTION	218,644	185,001	33,643	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	36,127	22,756	13,371	
KEREMEOS & DISTRICT RECREATION - Improvements Only	89,246	77,976	11,270	
REFUSE DISPOSAL SITE - Improvements Only	86,835	87,419	(584)	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	13,715	13,000	715	
<b>Subtotal</b>	<b>444,568</b>	<b>386,152</b>	<b>58,416</b>	<b>15.13%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
STERILE INSECT RELEASE PROGRAM - Land Only	3,897	3,393	504	
<b>TOTAL</b>	<b>\$ 491,848</b>	<b>\$ 429,146</b>	<b>\$ 62,702</b>	<b>14.61%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.81124</b>	<b>\$ 1.60944</b>	<b>\$ 0.20180</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 477.39</b>	<b>\$ 411.67</b>	<b>\$ 65.72</b>	
MUNICIPAL DEBT REPAYMENT	\$ 10,015	\$ 14,062		
PARCEL TAX:STERILE INSECT RELEASE	\$ 1,598	\$ 1,563	\$ 35	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<u>PENTICTON INDIAN BAND</u>	<u>2020</u>	<u>2019</u>	<u>NET CHANGE</u>	<u>% CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 16,394	\$ 17,153	\$ (759)	
GENERAL GOVERNMENT	25,636	12,324	13,312	
EMERGENCY PLANNING	4,483	5,277	(794)	
MOSQUITO CONTROL - Improvements Only	-	1,145	(1,145)	
REGIONAL AREA PLANNING	29,353	29,535	(182)	
SOLID WASTE MANAGEMENT	3,258	3,113	145	
<b>Subtotal</b>	<b>79,124</b>	<b>68,547</b>	<b>10,577</b>	<b>15.43%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	14,205	13,581	624	4.59%
<b>TOTAL</b>	<b>\$ 93,329</b>	<b>\$ 82,128</b>	<b>\$ 11,201</b>	<b>13.64%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.20805</b>	<b>\$ 0.19444</b>	<b>\$ 0.01361</b>	
<b>Average Res Taxes per Property</b>	<b>\$ 88.39</b>	<b>\$ 79.30</b>	<b>\$ 9.09</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN  
2020 Budget Comparative Requisition**

<b>ELECTORAL AREA A (OSOYOOS RURAL)</b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>NET CHANGE</u></b>	<b><u>% CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 26,834	\$ 27,306	\$ (472)	
ANIMAL CONTROL	14,477	13,208	1,269	
BUILDING INSPECTION	16,879	18,036	(1,157)	
DESTRUCTION OF PESTS	639	616	23	
ELECTORAL AREA ADMINISTRATION	190,712	149,155	41,557	
ELECTORAL AREA PLANNING	93,457	93,576	(119)	
EMERGENCY PLANNING	7,137	8,359	(1,222)	
ENVIRONMENTAL CONSERVATION	12,434	15,342	(2,908)	
GENERAL GOVERNMENT	40,813	39,047	1,766	
HERITAGE (Subregional)	312	399	(87)	
ILLEGAL DUMPING	969	887	82	
INVASIVE SPECIES (formerly Noxious Weeds)	1,744	1,454	290	
MOSQUITO CONTROL - Improvements Only	11,271	13,462	(2,191)	
NUISANCE CONTROL	783	711	72	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,214	976	238	
REGIONAL GROWTH STRATEGY (Subregional)	2,590	560	2,030	
REGIONAL TRAILS	7,586	7,097	489	
REGIONAL TRANSIT	6,689	1,382	5,307	
SOLID WASTE MANAGEMENT PLAN	5,187	4,931	256	
SUBDIVISION SERVICING	11,846	14,491	(2,645)	
TRANSIT - SOUTH OKANAGAN	14,219	10,645	3,574	
<b>Subtotal</b>	<b>467,792</b>	<b>421,640</b>	<b>46,152</b>	<b>10.95%</b>
<b><u>Regional Director &amp; Town of Osoyoos determine budget</u></b>				
ARENA	146,694	124,562	22,132	
MUSEUM - Land & Building Acquisition (Parcel Tax for Debt Servicing)	19,438	18,538	900	
<b>Subtotal</b>	<b>166,131</b>	<b>143,100</b>	<b>23,031</b>	<b>16.09%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY	1,028	1,000	28	
COMMUNITY PARKS	50,101	38,192	11,909	
ECONOMIC DEVELOPMENT	11,205	10,905	300	
GRANT IN AID	393	3,000	(2,607)	
MUSEUM SERVICE	17,038	15,324	1,714	
RECREATION SERVICES	76,051	75,070	981	
REFUSE DISPOSAL	15	-	15	
RURAL PROJECTS	12,067	16,422	(4,355)	
VICTIM SERVICES	138	4,479	(4,341)	
<b>Subtotal</b>	<b>168,036</b>	<b>164,392</b>	<b>3,644</b>	<b>2.22%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN REGIONAL LIBRARY	109,519	101,834	7,685	
OKANAGAN BASIN WATER BOARD - Defined Area N714	22,003	21,449	554	
STERILE INSECT RELEASE PROGRAM - Land Only	9,638	8,132	1,506	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	38,727	37,872	855	
<b>Subtotal</b>	<b>179,887</b>	<b>169,287</b>	<b>10,600</b>	<b>6.26%</b>
<b>TOTAL</b>	<b>\$ 981,846</b>	<b>\$ 898,419</b>	<b>\$ 83,427</b>	<b>9.29%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.36131</b>	<b>\$ 1.32447</b>	<b>\$ 0.03684</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 638.95</b>	<b>\$ 591.80</b>	<b>\$ 47.15</b>	
<b><u>Service Areas</u></b>				
ANARCHIST MT FIRE DEPT (Regional Director determines budget)	231,301	225,171	6,130	2.72%
NORTHWEST SEWER (Debt Servicing)	15,600	15,600	-	0.00%

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b>ELECTORAL AREA B (CAWSTON)</b>	<b>2020</b>	<b>2019</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 8,954	\$ 9,338	\$ (384)	
ANIMAL CONTROL	3,690	3,507	183	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	163	164	(1)	
ELECTORAL AREA ADMINISTRATION	48,608	39,603	9,005	
ELECTORAL AREA PLANNING	23,820	24,846	(1,026)	
EMERGENCY PLANNING	1,819	2,219	(400)	
GENERAL GOVERNMENT	10,402	10,367	35	
HERITAGE (Subregional)	80	106	(26)	
ILLEGAL DUMPING	247	235	12	
INVASIVE SPECIES (formerly noxious weeds)	445	386	59	
NUISANCE CONTROL	200	189	11	
MOSQUITO CONTROL - Improvements Only	49,258	40,495	8,763	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	309	259	50	
REGIONAL TRAILS	1,934	1,884	50	
REGIONAL TRANSIT	1,705	367	1,338	
SOLID WASTE MANAGEMENT PLAN	1,322	1,309	13	
SUBDIVISION SERVICING	3,019	3,847	(828)	
<b>Subtotal</b>	<b>155,974</b>	<b>139,121</b>	<b>16,853</b>	<b>12.11%</b>
<b><u>Regional Directors (Areas B &amp; G) &amp; Village determine budget</u></b>				
ECONOMIC DEVELOPMENT (Areas B, G & H)	8,000	-	8,000	
FIRE PROTECTION (41.613% Portion of Service Area C716)	132,587	111,063	21,524	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	27,311	16,879	10,432	
KEREMEOS & DISTRICT RECREATION - Improvements Only	67,469	57,837	9,632	
REFUSE DISPOSAL SITE - Improvements Only	65,646	64,841	805	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,550	10,000	550	
<b>Subtotal</b>	<b>311,564</b>	<b>260,620</b>	<b>50,943</b>	<b>19.55%</b>
<b><u>Regional Director determines budget</u></b>				
COMMUNITY PARKS	41,326	34,250	7,076	
GRANT IN AID	16,442	4,000	12,442	
RURAL PROJECTS	6,749	30,414	(23,665)	
<b>Subtotal</b>	<b>64,517</b>	<b>68,664</b>	<b>(4,147)</b>	<b>-6.04%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN REGIONAL LIBRARY	27,914	27,038	876	
STERILE INSECT RELEASE PROGRAM - Land Only	1,957	1,763	194	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	149,188	145,894	3,294	
<b>Subtotal</b>	<b>179,059</b>	<b>174,695</b>	<b>4,364</b>	<b>2.50%</b>
<b>TOTAL</b>	<b>\$ 711,114</b>	<b>\$ 643,100</b>	<b>\$ 68,014</b>	<b>10.58%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 3.24924</b>	<b>\$ 2.94561</b>	<b>\$ 0.30363</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 862.61</b>	<b>\$ 764.75</b>	<b>\$ 97.86</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b><u>ELECTORAL AREA C</u></b> <b><u>(OLIVER RURAL)</u></b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>NET</u></b> <b><u>CHANGE</u></b>	<b><u>%</u></b> <b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 49,310	\$ 50,395	\$ (1,085)	
ANIMAL CONTROL	19,702	17,920	1,782	
BUILDING INSPECTION	42,559	43,294	(735)	
DESTRUCTION OF PESTS	869	836	33	
ELECTORAL AREA ADMINISTRATION	259,558	202,376	57,182	
ELECTORAL AREA PLANNING	127,195	126,965	230	
EMERGENCY PLANNING	9,713	11,341	(1,628)	
ENVIRONMENTAL CONSERVATION	16,923	20,816	(3,893)	
GENERAL GOVERNMENT	55,546	52,979	2,567	
HERITAGE (Subregional)	425	541	(116)	
ILLEGAL DUMPING	1,318	1,203	115	
MOSQUITO CONTROL - Improvements Only	58,518	64,163	(5,645)	
INVASIVE SPECIES (formerly noxious weeds)	2,374	1,972	402	
NUISANCE CONTROL	1,066	965	101	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,652	1,324	328	
REGIONAL GROWTH STRATEGY (Subregional)	3,525	760	2,765	
REGIONAL TRAILS	10,325	9,630	695	
REGIONAL TRANSIT	9,104	1,875	7,229	
SOLID WASTE MANAGEMENT PLAN	7,060	6,690	370	
SUBDIVISION SERVICING	16,122	19,661	(3,539)	
TRANSIT - SOUTH OKANAGAN	19,352	14,444	4,908	
<b>Subtotal</b>	<b>712,218</b>	<b>650,150</b>	<b>62,068</b>	<b>9.55%</b>
<b><u>Regional Director &amp; Town of Oliver determine budget</u></b>				
ARENA	152,583	226,385	(73,802)	
PARKS	157,408	170,083	(12,675)	
POOL	149,649	106,623	43,026	
RECREATION HALL	172,176	78,561	93,615	
RECREATION PROGRAMS	73,104	64,374	8,730	
<b>Oliver Parks &amp; Rec Society Subtotal</b>	<b>704,921</b>	<b>646,026</b>	<b>58,895</b>	<b>9.12%</b>
REFUSE DISPOSAL	56,023	50,404	5,619	
HERITAGE GRANT	68,882	66,176	2,706	
ECONOMIC DEVELOPMENT	24,691	12,031	12,660	
VENABLES THEATRE SERVICE	51,293	50,270	1,023	
FRANK VENABLES AUDITORIUM	109,668	108,978	690	
<b>Subtotal</b>	<b>1,015,477</b>	<b>933,885</b>	<b>81,592</b>	<b>8.74%</b>
<b><u>Regional Director determines budget</u></b>				
FIRE PROTECTION WILLOWBROOK-K(714)	156,034	161,545	(5,511)	
GRANT IN AID	5,000	5,000	-	
NOISE BYLAW	6,808	5,660	1,148	
RURAL PROJECTS	21,543	21,109	434	
UNTIDY/UNSIGHTLY PREMISES	15,723	4,406	11,317	
VICTIM SERVICES	138	2,645	(2,507)	
WATER SYSTEM - LOOSE BAY	15,536	15,536	-	
<b>Subtotal</b>	<b>220,782</b>	<b>215,901</b>	<b>4,881</b>	<b>2.26%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	30,778	29,191	1,587	
OKANAGAN REGIONAL LIBRARY	149,055	138,169	10,886	
STERILE INSECT RELEASE PROGRAM - Land Only	8,888	7,085	1,803	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	87,872	85,932	1,940	
<b>Subtotal</b>	<b>276,592</b>	<b>260,377</b>	<b>14,413</b>	<b>5.54%</b>
<b>TOTAL</b>	<b>\$ 2,225,070</b>	<b>\$ 2,060,313</b>	<b>\$ 162,954</b>	<b>7.91%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.31431</b>	<b>\$ 2.28895</b>	<b>\$ 0.02536</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 830.37</b>	<b>\$ 769.84</b>	<b>\$ 60.53</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b>ELECTORAL AREA D (OK FALLS/HERITAGE HILLS/CARMI)</b>	<b>2020</b>	<b>2019</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 54,098	\$ 58,048	\$ (3,950)	
ANIMAL CONTROL	27,147	26,236	911	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
EMERGENCY PLANNING	13,383	16,605	(3,222)	
BUILDING INSPECTION	32,611	31,524	1,087	
DESTRUCTION OF PESTS	1,198	1,224	(26)	
ELECTORAL AREA ADMINISTRATION	357,625	296,291	61,334	
ELECTORAL AREA PLANNING	175,252	185,885	(10,633)	
ENVIRONMENTAL CONSERVATION	23,317	30,475	(7,158)	
GENERAL GOVERNMENT	76,533	77,564	(1,031)	
HERITAGE (Subregional)	585	792	(207)	
ILLEGAL DUMPING	1,817	1,762	55	
INVASIVE SPECIES (formerly noxious weeds)	3,270	2,888	382	
MOSQUITO CONTROL - Improvements Only	6,673	8,323	(1,650)	
NUISANCE CONTROL	1,469	1,412	57	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	2,276	1,938	338	
REGIONAL GROWTH STRATEGY (Subregional)	4,857	1,112	3,745	
REGIONAL TRAILS	14,226	14,098	128	
REGIONAL TRANSIT	12,543	2,745	9,798	
SOLID WASTE MANAGEMENT PLAN	9,727	9,795	(68)	
SUBDIVISION SERVICING	22,214	28,785	(6,571)	
<b>Subtotal</b>	<b>840,821</b>	<b>797,502</b>	<b>43,319</b>	<b>5.43%</b>
<b><u>Regional Director determines budget</u></b>				
ECONOMIC DEVELOPMENT (Areas D & I)	141,733	98,474	43,259	
FIRE PROTECTION OK FALLS-J(714) & J(715)	403,955	398,947	5,008	
GRANT IN AID	16,403	15,000	1,403	
HERITAGE HILLS STREET LIGHTING-M(715)	6,195	6,305	(110)	
NOISE BYLAW (Areas D, F & I)	9,437	4,439	4,998	
RECREATION OK FALLS-F(714) & F(715)	598,200	570,204	27,996	
RURAL PROJECTS	25,308	85,897	(60,589)	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	5,140	4,917	223	
TRANSIT (Area D)	113,305	103,390	9,915	
UNSIGHTLY/UNTIDY PREMISES (Areas D & I)	25,668	5,314	20,354	
VICTIM SERVICES (Areas D, E, F & I)	3,133	3,127	6	
<b>Subtotal</b>	<b>1,348,476</b>	<b>1,296,014</b>	<b>52,462</b>	<b>4.05%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD - Defined Area N714	31,204	30,420	784	
OKANAGAN BASIN WATER BOARD - Defined Area N715	11,597	12,043	(446)	
OKANAGAN REGIONAL LIBRARY	205,372	202,288	3,084	
STERILE INSECT RELEASE PROGRAM - Land Only	20,187	18,090	2,097	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	4,898	4,789	109	
<b>Subtotal</b>	<b>273,257</b>	<b>267,630</b>	<b>5,627</b>	<b>2.10%</b>
<b>TOTAL</b>	<b>\$ 2,462,555</b>	<b>\$ 2,361,146</b>	<b>\$ 101,409</b>	<b>4.29%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.93154</b>	<b>\$ 1.86590</b>	<b>\$ 0.06564</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 893.65</b>	<b>\$ 863.05</b>	<b>\$ 30.60</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b><u>ELECTORAL AREA E</u></b> <b><u>(NARAMATA)</u></b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>NET</u></b> <b><u>CHANGE</u></b>	<b><u>%</u></b> <b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 34,847	\$ 37,092	\$ (2,245)	
ANIMAL CONTROL	19,391	18,739	652	
BUILDING INSPECTION	23,048	24,076	(1,028)	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	855	874	(19)	
EMERGENCY PLANNING	9,560	11,860	(2,300)	
ELECTORAL AREA ADMINISTRATION	255,449	211,624	43,825	
ELECTORAL AREA PLANNING	125,181	132,768	(7,587)	
ENVIRONMENTAL CONSERVATION	16,655	21,767	(5,112)	
GENERAL GOVERNMENT	54,667	55,400	(733)	
HERITAGE (Subregional)	418	566	(148)	
ILLEGAL DUMPING	1,298	1,258	40	
INVASIVE SPECIES (formerly noxious weeds)	2,336	2,063	273	
NUISANCE CONTROL	1,049	1,009	40	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,626	1,384	242	
REGIONAL GROWTH STRATEGY (Subregional)	3,469	794	2,675	
REGIONAL TRAILS	10,162	10,070	92	
REGIONAL TRANSIT	8,960	1,961	6,999	
SOLID WASTE MANAGEMENT PLAN	6,948	6,996	(48)	
SUBDIVISION SERVICING	15,867	20,560	(4,693)	
<b>Subtotal</b>	<b>591,785</b>	<b>560,861</b>	<b>30,924</b>	<b>5.51%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY-P(715)	39,322	31,281	8,041	
GRANT IN AID	9,000	9,000	-	
NARAMATA FIRE DEPARTMENT	580,427	551,124	29,303	
NARAMATA MUSEUM	17,817	15,648	2,169	
NARAMATA PARKS & REC	348,104	290,255	57,849	
NARAMATA WATER (Parcel Tax for Debt Servicing of Capital Upgrades)	124,128	121,138	2,990	
NOISE CONTROL	6,808	5,660	1,148	
RURAL PROJECTS	65,943	49,724	16,219	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	3,671	3,512	159	
TOURISM & COMMUNITY SERVICE CONTRIBUTION	5,389	10,000	(4,611)	
TRANSIT (Area E)	105,422	103,624	1,798	
UNTIDY AND UNSIGHTLY PREMISES	11,397	3,921	7,476	
VICTIM SERVICES (Areas D, E, F & I)	2,238	2,234	4	
<b>Subtotal</b>	<b>1,319,666</b>	<b>1,197,121</b>	<b>122,545</b>	<b>10.24%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	30,291	30,525	(234)	
OKANAGAN REGIONAL LIBRARY	146,695	144,483	2,212	
STERILE INSECT RELEASE PROGRAM - Land Only	18,013	15,999	2,014	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	23,092	22,582	510	
	<b>218,091</b>	<b>213,589</b>	<b>4,502</b>	<b>2.11%</b>
<b>TOTAL</b>	<b>\$ 2,129,542</b>	<b>\$ 1,971,571</b>	<b>\$ 157,971</b>	<b>8.01%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.18113</b>	<b>\$ 2.02647</b>	<b>\$ 0.15466</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,369.01</b>	<b>\$ 1,266.78</b>	<b>\$ 102.23</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b>ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)</b>	<b>2020</b>	<b>2019</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 21,352	\$ 23,765	\$ (2,413)	
ANIMAL CONTROL	12,151	11,792	359	
BUILDING INSPECTION	6,729	6,302	427	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	536	550	(14)	
ELECTORAL AREA ADMINISTRATION	160,082	133,165	26,917	
ELECTORAL AREA PLANNING	78,447	83,544	(5,097)	
EMERGENCY PLANNING	5,991	7,463	(1,472)	
ENVIRONMENTAL CONSERVATION	10,437	13,697	(3,260)	
GENERAL GOVERNMENT	34,258	34,860	(602)	
HERITAGE (Subregional)	262	356	(94)	
ILLEGAL DUMPING	813	792	21	
INVASIVE SPECIES (formerly noxious weeds)	1,464	1,298	166	
MOSQUITO CONTROL - Improvements Only	448	652	(204)	
NUISANCE CONTROL	657	635	22	
SUBDIVISION SERVICING	9,944	12,937	(2,993)	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,019	871	148	
REGIONAL GROWTH STRATEGY (Subregional)	2,174	500	1,674	
REGIONAL TRAILS	6,368	6,336	32	
REGIONAL TRANSIT	5,615	1,234	4,381	
SOLID WASTE MANAGEMENT PLAN	4,354	4,402	(48)	
<b>Subtotal</b>	<b>363,102</b>	<b>345,151</b>	<b>17,951</b>	<b>5.20%</b>
<b><u>Regional Director determines budget</u></b>				
FAULDER WATER SYSTEM-A(777)-Parcel Tax	151,721	149,036	2,685	
FIRE PROTECTION WESTBENCH-A(715)	381,153	390,542	(9,389)	
NOISE BYLAW (Areas D, F & I)	4,224	1,995	2,229	
PARKS COMMISSION	119,847	114,762	5,085	
REC CENTRE COST SHARING-M(715)	20,050	20,000	50	
RURAL PROJECTS	37,537	25,702	11,835	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	1,664	1,607	57	
STREET LIGHTING WEST BENCH ESTATES/HUSULA HIGHLANDS	6,796	6,832	(36)	
UNTIDY AND UNSIGHTLY PREMISES	6,745	4,006	2,739	
VICTIM SERVICES (Areas D, E, F & I)	1,402	1,406	(4)	
WEST BENCH TRANSIT (Parcel Tax)	10,004	-	10,004	
WEST BENCH WATER (Parcel Tax for Debt Servicing of Capital)	115,600	115,600	-	
<b>Subtotal</b>	<b>856,743</b>	<b>831,488</b>	<b>25,255</b>	<b>3.04%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	18,982	19,208	(226)	
OKANAGAN REGIONAL LIBRARY	91,930	90,915	1,015	
STERILE INSECT RELEASE PROGRAM - Land Only	9,823	8,294	1,529	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	4,417	417	4,000	
<b>Subtotal</b>	<b>125,152</b>	<b>118,834</b>	<b>6,318</b>	<b>5.32%</b>
<b>TOTAL</b>	<b>\$ 1,344,997</b>	<b>\$ 1,295,473</b>	<b>\$ 49,524</b>	<b>3.82%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.87247</b>	<b>\$ 1.80344</b>	<b>\$ 0.06903</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 1,135.17</b>	<b>\$ 1,090.46</b>	<b>\$ 44.71</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b>ELECTORAL AREA G (HEDLEY/KEREMEOS)</b>	<b>2020</b>	<b>2019</b>	<b>NET CHANGE</b>	<b>% CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 15,746	\$ 16,399	\$ (653)	
ANIMAL CONTROL	7,433	7,009	424	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
DESTRUCTION OF PESTS	328	327	1	
ELECTORAL AREA ADMINISTRATION	97,917	79,158	18,759	
ELECTORAL AREA PLANNING	47,984	49,661	(1,677)	
EMERGENCY PLANNING	3,664	4,436	(772)	
GENERAL GOVERNMENT	20,954	20,722	232	
HERITAGE (Subregional)	160	212	(52)	
ILLEGAL DUMPING	497	471	26	
INVASIVE SPECIES (formerly noxious weeds)	895	771	124	
MOSQUITO CONTROL - Improvements Only	30,323	19,940	10,383	
NUISANCE CONTROL	402	377	25	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	623	518	105	
REGIONAL TRAILS	3,895	3,767	128	
REGIONAL TRANSIT	3,434	733	2,701	
SOLID WASTE MANAGEMENT PLAN	2,663	2,617	46	
SUBDIVISION SERVICING	6,082	7,690	(1,608)	
<b>Subtotal</b>	<b>243,002</b>	<b>214,808</b>	<b>28,194</b>	<b>13.13%</b>
<b><u>Regional Directors (Areas B &amp; G) &amp; Village determine budget</u></b>				
ECONOMIC DEVELOPMENT (Areas B, G & H)	8,000	-	8,000	
FIRE PROTECTION (58.387% Portion of Service Area C716)	186,032	155,832	30,200	
KEREMEOS & DISTRICT SWIMMING POOL - Improvements Only	48,025	29,641	18,384	
KEREMEOS & DISTRICT RECREATION - Improvements Only	118,639	101,566	17,073	
REFUSE DISPOSAL SITE - Improvements Only	115,434	113,867	1,567	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,550	10,000	550	
<b>Subtotal</b>	<b>486,681</b>	<b>410,906</b>	<b>75,775</b>	<b>18.44%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY	2,055	2,000	55	
GRANT IN AIDS	10,747	8,000	2,747	
HERITAGE GRANT	5,330	4,000	1,330	
RURAL PROJECTS	4,735	27,981	(23,246)	
STREET LIGHTING (Area G)	793	1,976	(1,183)	
STREET LIGHTING SCHNEIDER SUBDIVISION-A(716)	995	1,000	(5)	
TRANSIT (Area G)	2,826	5,145	(2,319)	
UNTIDY AND UNSIGHTLY PREMISES	8,653	5,198	3,455	
<b>Subtotal</b>	<b>36,134</b>	<b>55,300</b>	<b>(19,166)</b>	<b>-34.66%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD - Defined Area N716	196	190	6	
OKANAGAN REGIONAL LIBRARY	56,230	54,044	2,186	
STERILE INSECT RELEASE PROGRAM - Land Only	3,162	2,749	413	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	106,225	103,880	2,345	
<b>Subtotal</b>	<b>165,814</b>	<b>160,863</b>	<b>4,951</b>	<b>3.08%</b>
<b>TOTAL</b>	<b>\$ 931,630</b>	<b>\$ 841,877</b>	<b>\$ 89,753</b>	<b>10.66%</b>
<b>Average ResTax Rate/\$1000</b>	<b>\$ 2.36645</b>	<b>\$ 2.18443</b>	<b>\$ 0.18202</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 541.03</b>	<b>\$ 483.38</b>	<b>\$ 57.65</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

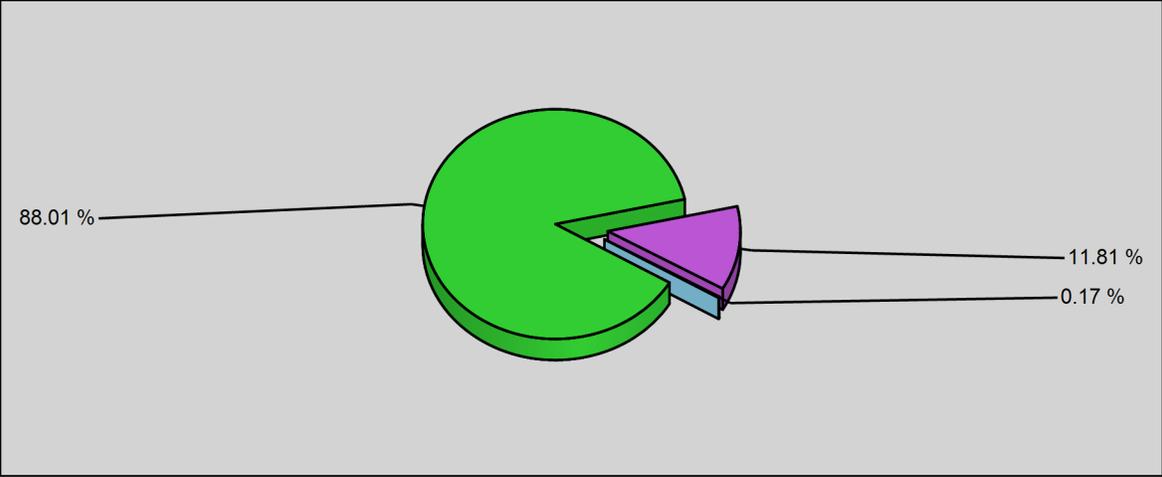
<b>ELECTORAL AREA H (PRINCETON RURAL)</b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>NET CHANGE</u></b>	<b><u>% CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 34,705	\$ 34,611	\$ 94	
BUILDING INSPECTION	23,525	22,271	1,254	
ELECTORAL AREA ADMINISTRATION	267,045	206,762	60,283	
ELECTORAL AREA PLANNING	130,864	129,717	1,147	
EMERGENCY PLANNING	9,994	11,587	(1,593)	
GENERAL GOVERNMENT	57,148	54,127	3,021	
HERITAGE (Subregional)	437	553	(116)	
ILLEGAL DUMPING	1,357	1,229	128	
INVASIVE SPECIES (formerly noxious weeds)	2,442	2,015	427	
MOSQUITO CONTROL - Improvements Only	8,585	11,262	(2,677)	
NUISANCE CONTROL	1,097	985	112	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,700	1,353	347	
REGIONAL TRAILS	10,623	9,838	785	
REGIONAL TRANSIT	9,366	1,916	7,450	
SOLID WASTE MANAGEMENT PLAN	7,263	6,835	428	
SUBDIVISION SERVICING	16,588	20,087	(3,499)	
<b>Subtotal</b>	<b>582,737</b>	<b>515,148</b>	<b>67,589</b>	<b>13.12%</b>
<b><u>Regional Director determines budget</u></b>				
CEMETERY	1,476	3,000	(1,524)	
ECONOMIC DEVELOPMENT (Areas B, G & H)	8,000	-	8,000	
FIRE PROTECTION AREA H-A(717)	90,589	101,235	(10,646)	
FIRE PROTECTION TULAMEEN/COALMONT-C(717)	235,201	229,069	6,132	
GRANT IN AID	18,678	25,000	(6,322)	
NOISE BYLAW (Area H)	5,808	5,660	148	
PRINCETON RECREATION (contribution funding)	279,000	282,500	(3,500)	
REFUSE DISPOSAL	201,717	201,717	-	
RURAL PROJECTS	57,015	70,702	(13,687)	
SHINISH CREEK DIVERSION-B(717)-Parcel Tax	14,593	10,000	4,593	
TRANSIT (Area H)	1,112	7,559	(6,447)	
TULAMEEN RECREATION COMMISSION	45,541	30,799	14,742	
UNTIDY AND UNSIGHTLY PREMISES	28,469	7,422	21,047	
<b>Subtotal</b>	<b>987,199</b>	<b>974,663</b>	<b>12,536</b>	<b>1.29%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD - Defined Area N717	484	460	24	5.12%
<b>TOTAL</b>	<b>\$ 1,570,420</b>	<b>\$ 1,490,271</b>	<b>\$ 80,149</b>	<b>5.38%</b>
<b>Average Tax Rate/\$1000</b>	<b>\$ 1.63753</b>	<b>\$ 1.67971</b>	<b>\$ (0.04218)</b>	
<b>Average Taxes per Property</b>	<b>\$ 544.80</b>	<b>\$ 515.89</b>	<b>\$ 28.91</b>	

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**  
**2020 Budget Comparative Requisition**

<b>ELECTORAL AREA I</b> <b><u>(KALEDEN/TWIN LAKES/ST ANDREWS/APEX)</u></b>	<b><u>2020</u></b>	<b><u>2019</u></b>	<b><u>NET</u></b> <b><u>CHANGE</u></b>	<b><u>%</u></b> <b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Improvements Only	\$ 29,876	\$ 32,898	\$ (3,022)	
ANIMAL CONTROL	15,950	15,492	458	
CAMPBELL MOUNTAIN LANDFILL - Improvements Only	-	-	-	
EMERGENCY PLANNING	7,863	9,805	(1,942)	
BUILDING INSPECTION	19,161	18,614	547	
DESTRUCTION OF PESTS	704	722	(18)	
ELECTORAL AREA ADMINISTRATION	210,124	174,953	35,171	
ELECTORAL AREA PLANNING	102,970	109,761	(6,791)	
ENVIRONMENTAL CONSERVATION	13,700	17,995	(4,295)	
GENERAL GOVERNMENT	44,967	45,800	(833)	
HERITAGE (Subregional)	344	468	(124)	
ILLEGAL DUMPING	1,067	1,040	27	
INVASIVE SPECIES (formerly noxious weeds)	1,922	1,705	217	
MOSQUITO CONTROL - Improvements Only	3,686	4,717	(1,031)	
NUISANCE CONTROL	863	834	29	
REGIONAL ECONOMIC DEVELOPMENT (Okanagan Film Comm)	1,337	1,145	192	
REGIONAL GROWTH STRATEGY (Subregional)	2,854	657	2,197	
REGIONAL TRAILS	8,359	8,325	34	
REGIONAL TRANSIT	7,370	1,621	5,749	
SOLID WASTE MANAGEMENT PLAN	5,715	5,784	(69)	
SUBDIVISION SERVICING	13,052	16,997	(3,945)	
TRANSIT - SOUTH OKANAGAN	15,395	12,255	3,140	
<b>Subtotal</b>	<b>507,277</b>	<b>481,588</b>	<b>25,689</b>	<b>5.33%</b>
<b><u>Regional Director determines budget</u></b>				
ECONOMIC DEVELOPMENT (Areas D & I)	-	58,146	(58,146)	
ECONOMIC DEVELOPMENT (Area I)	31,571	-	31,571	
APEX CIRCLE WATER (Parcel Tax for Debt Servicing of Capital)	3,242	5,128	(1,886)	
APEX WASTE TRANSFER STATION	89,419	94,059	(4,640)	
FIRE PROTECTION KALEDEN-H(714) H(715)	335,920	335,920	-	
GRANT IN AID	10,825	10,000	825	
NOISE BYLAW (Areas D, F & I)	5,544	2,621	2,923	
RURAL PROJECTS	87,571	137,897	(50,326)	
RECREATION COMMISSION KALEDEN-N(714) N(715)	180,343	139,751	40,592	
SEPTAGE DISPOSAL SERVICE {Areas D, E, I & F-S/A 3(715)}	3,020	2,903	117	
UNSIGHTLY/UNTIDY PREMISES (Areas D & I)	15,082	3,138	11,944	
VICTIM SERVICES (Areas D, E, F & I)	1,841	1,847	(6)	
<b>Subtotal</b>	<b>764,378</b>	<b>791,410</b>	<b>(27,032)</b>	<b>-3.42%</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD - Defined Area N714	2,467	2,412	55	
OKANAGAN BASIN WATER BOARD - Defined Area N715	16,660	17,302	(642)	
OKANAGAN REGIONAL LIBRARY	120,667	119,446	1,221	
STERILE INSECT RELEASE PROGRAM - Land Only	8,843	7,560	1,283	
STERILE INSECT RELEASE PROGRAM - Parcel Tax	1,334	1,305	29	
<b>Subtotal</b>	<b>149,971</b>	<b>148,025</b>	<b>1,946</b>	<b>1.31%</b>
<b>TOTAL</b>	<b>\$ 1,421,626</b>	<b>\$ 1,421,023</b>	<b>\$ 603</b>	<b>0.04%</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.89549</b>	<b>\$ 1.89703</b>	<b>\$ (0.00154)</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 823.39</b>	<b>\$ 823.85</b>	<b>\$ (0.46)</b>	



**Revenues By GL Category**



Grants   Taxes   Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	1,843	1,843	0
Prior Surplus	(5,547)	0	5,547
Taxes	988,371	931,366	(57,005)
Transfers from Reserve	0	125,000	125,000
<b>Total Revenues:</b>	<b>984,667</b>	<b>1,058,209</b>	<b>73,542</b>
<b>Expenditures</b>			
Administration	63,698	17,766	(45,932)
Capital and Equipment	0	125,000	125,000
Contingency	12,000	12,000	0
Contracts and Agreements	405,062	398,349	(6,713)
Financing	178,120	178,120	0
Insurance	3,759	4,196	437
Legal	500	3,000	2,500
Maintenance and Repairs	90,200	47,000	(43,200)
Operations	93,000	65,000	(28,000)
Transfers	35,000	75,100	40,100
Utilities	41,500	24,500	(17,000)
Wages and benefits	61,828	108,178	46,350
<b>Total Expenditures:</b>	<b>984,667</b>	<b>1,058,209</b>	<b>73,542</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB

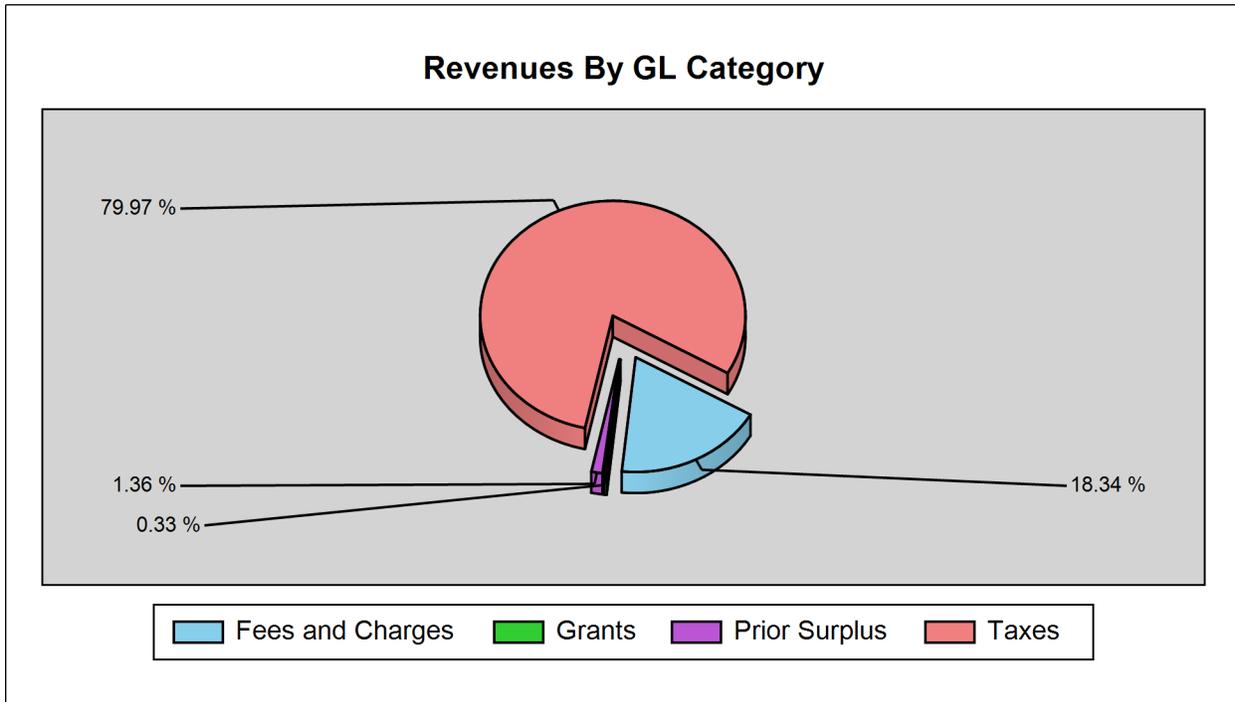


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	1,843	1,843	1,843	1,843	1,843
Prior Surplus	0	10,000	10,000	10,000	10,000
Taxes	931,366	932,909	1,018,604	1,025,500	835,115
Transfers from Reserve	125,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,058,209</b>	<b>944,752</b>	<b>1,030,447</b>	<b>1,037,343</b>	<b>846,958</b>
<b>Expenditures</b>					
Administration	17,766	17,766	17,766	17,766	17,766
Capital and Equipment	125,000	0	0	0	0
Contingency	12,000	12,000	12,000	12,000	12,000
Contracts and Agreements	398,349	405,954	490,136	492,936	298,388
Financing	178,120	178,120	178,120	178,120	178,120
Insurance	4,196	4,275	4,356	4,443	4,522
Legal	3,000	3,000	500	500	500
Maintenance and Repairs	47,000	47,560	48,130	48,710	49,300
Operations	65,000	66,138	67,295	68,473	69,671
Transfers	75,100	75,100	75,100	75,100	75,100
Utilities	24,500	24,500	24,500	24,500	24,500
Wages and benefits	108,178	110,339	112,544	114,795	117,091
<b>Total Expenditures:</b>	<b>1,058,209</b>	<b>944,752</b>	<b>1,030,447</b>	<b>1,037,343</b>	<b>846,958</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ANIMAL CONTROL - A,B,C,D,E,F,G,I  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,500	27,500	12,000
Grants	500	500	0
Prior Surplus	1,636	2,037	401
Taxes	113,903	119,940	6,037
<b>Total Revenues:</b>	<b>131,539</b>	<b>149,977</b>	<b>18,438</b>
<b>Expenditures</b>			
Administration	27,304	33,727	6,423
Advertising	1,500	1,500	0
Contracts and Agreements	82,000	92,000	10,000
Legal	2,635	2,650	15
Operations	18,000	18,000	0
Supplies	100	2,100	2,000
<b>Total Expenditures:</b>	<b>131,539</b>	<b>149,977</b>	<b>18,438</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

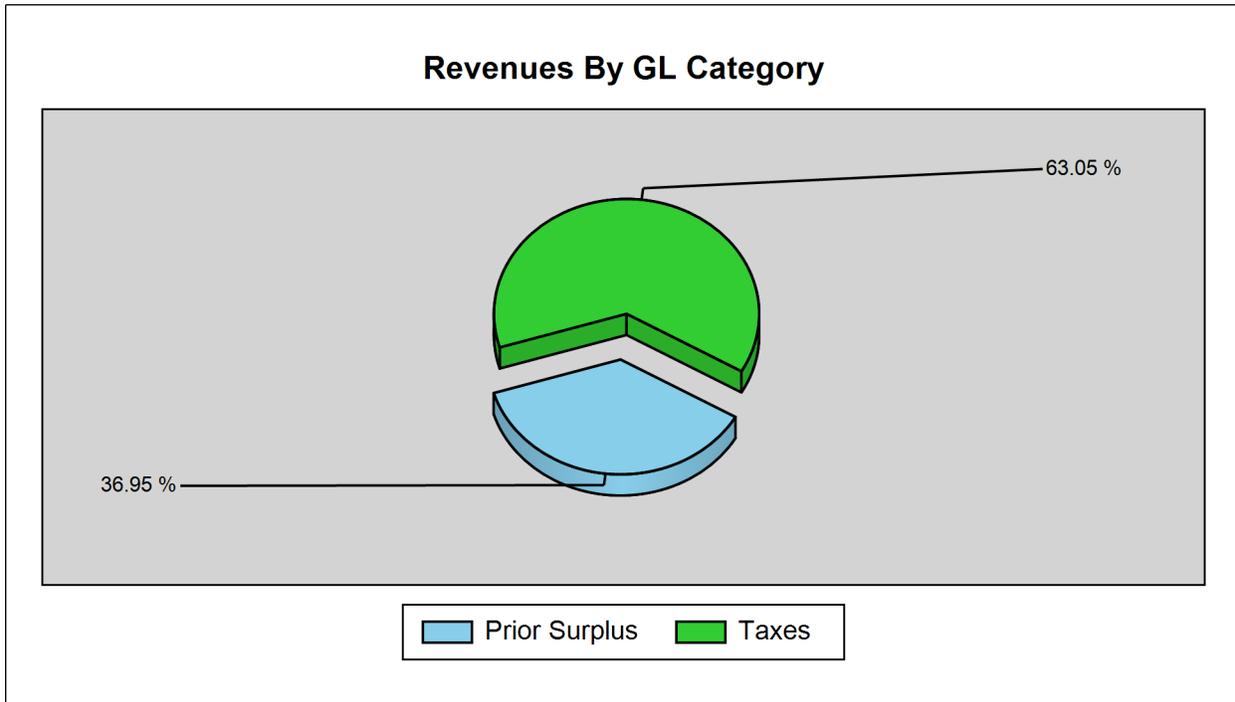
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ANIMAL CONTROL - A,B,C,D,E,F,G,I  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	27,500	27,500	27,500	27,500	27,500
Grants	500	500	500	500	500
Prior Surplus	2,037	936	1,344	1,371	1,398
Taxes	119,940	121,124	120,801	120,860	120,921
<b>Total Revenues:</b>	<b>149,977</b>	<b>150,060</b>	<b>150,145</b>	<b>150,231</b>	<b>150,319</b>
<b>Expenditures</b>					
Administration	33,727	33,727	33,727	33,727	33,727
Advertising	1,500	1,530	1,561	1,592	1,624
Contracts and Agreements	92,000	92,000	92,000	92,000	92,000
Legal	2,650	2,703	2,757	2,812	2,868
Operations	18,000	18,000	18,000	18,000	18,000
Supplies	2,100	2,100	2,100	2,100	2,100
<b>Total Expenditures:</b>	<b>149,977</b>	<b>150,060</b>	<b>150,145</b>	<b>150,231</b>	<b>150,319</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	1,900	1,900
Taxes	5,128	3,242	(1,886)
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,142</b>	<b>14</b>
<b>Expenditures</b>			
Administration	0	14	14
Contingency	500	500	0
Financing	4,628	4,628	0
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,142</b>	<b>14</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

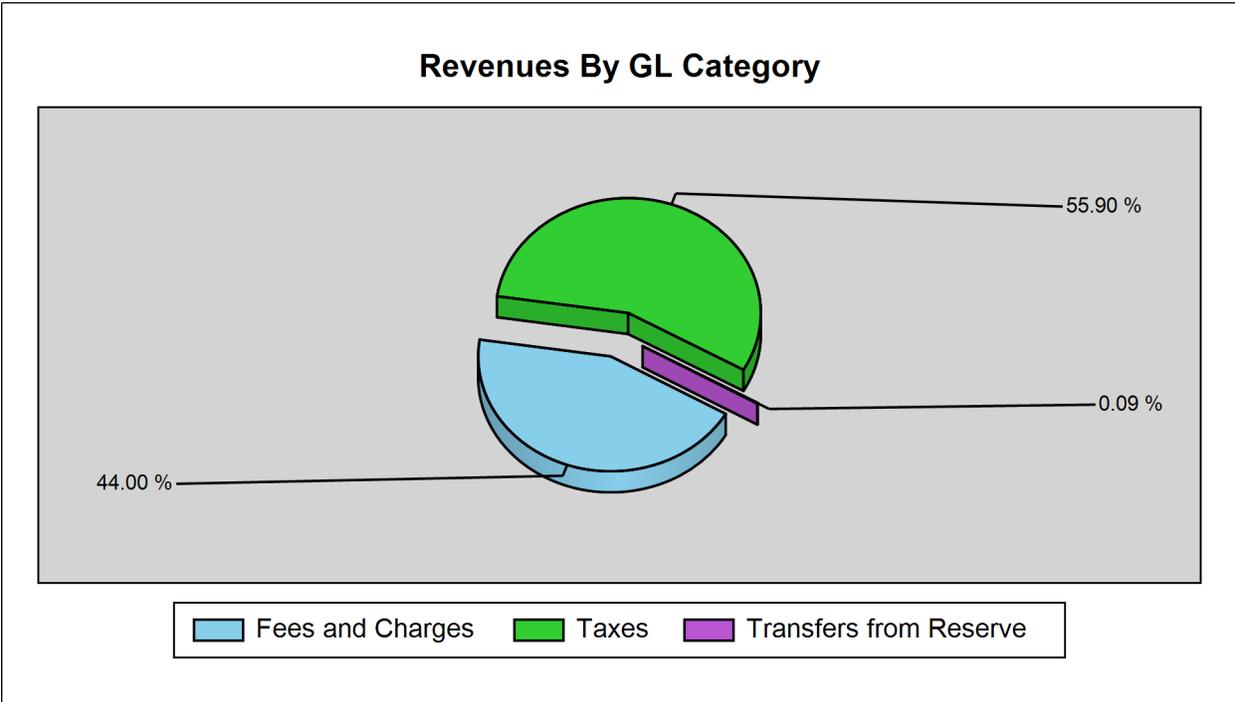
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	1,900	0	0	0	0
Taxes	3,242	5,142	5,142	5,142	5,142
<b>Total Revenues:</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>
<b>Expenditures</b>					
Administration	14	14	14	14	14
Contingency	500	500	500	500	500
Financing	4,628	4,628	4,628	4,628	4,628
<b>Total Expenditures:</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>	<b>5,142</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	475,000	0	(475,000)
Fees and Charges	0	70,387	70,387
Prior Surplus	13,049	0	(13,049)
Taxes	94,059	89,419	(4,640)
Transfers from Reserve	0	150	150
<b>Total Revenues:</b>	<b>582,108</b>	<b>159,956</b>	<b>(422,152)</b>
<b>Expenditures</b>			
Administration	827	12,792	11,965
Advertising	3,000	1,500	(1,500)
Capital and Equipment	338,700	0	(338,700)
Consultants	136,300	0	(136,300)
Contracts and Agreements	11,625	41,750	30,125
Financing	55,685	60,386	4,701
Insurance	585	615	30
Legal	100	500	400
Operations	2,350	15,000	12,650
Transfers	15,681	8,049	(7,632)
Travel	800	1,500	700
Wages and benefits	16,455	17,864	1,409
<b>Total Expenditures:</b>	<b>582,108</b>	<b>159,956</b>	<b>(422,152)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

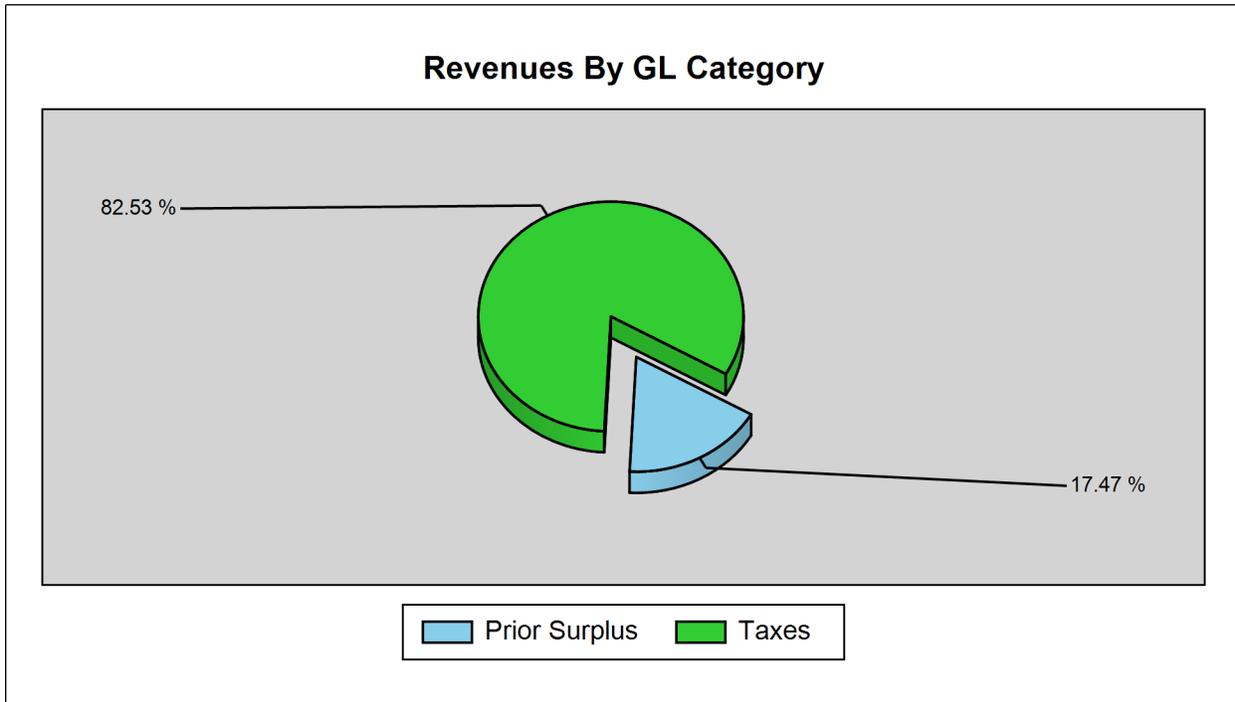
# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	70,387	71,795	73,231	74,696	76,190
Taxes	89,419	88,410	88,369	88,327	88,285
Transfers from Reserve	150	150	150	150	150
<b>Total Revenues:</b>	<b>159,956</b>	<b>160,355</b>	<b>161,750</b>	<b>163,173</b>	<b>164,625</b>
<b>Expenditures</b>					
Administration	12,792	12,792	12,792	12,792	12,792
Advertising	1,500	1,250	1,250	1,275	1,275
Capital and Equipment	0	0	0	0	0
Consultants	0	0	0	0	0
Contracts and Agreements	41,750	42,328	42,923	43,945	44,576
Financing	60,386	60,386	60,386	60,386	60,386
Insurance	615	627	640	653	666
Legal	500	500	500	500	500
Operations	15,000	15,150	15,301	15,454	15,608
Transfers	8,049	3,654	3,851	3,609	3,814
Travel	1,500	1,500	1,500	1,500	1,500
Wages and benefits	17,864	22,168	22,607	23,059	23,508
<b>Total Expenditures:</b>	<b>159,956</b>	<b>160,355</b>	<b>161,750</b>	<b>163,173</b>	<b>164,625</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	500	0	(500)
Prior Surplus	1,000	30,000	29,000
Taxes	156,620	141,733	(14,887)
<b>Total Revenues:</b>	<b>158,120</b>	<b>171,733</b>	<b>13,613</b>
<b>Expenditures</b>			
Administration	6,034	2,217	(3,817)
Advertising	5,000	5,000	0
Capital and Equipment	7,500	7,500	0
Consultants	5,000	5,000	0
Insurance	566	594	28
Maintenance and Repairs	1,900	500	(1,400)
Operations	12,000	12,500	500
Projects	9,000	9,000	0
Supplies	50	1,000	950
Travel	2,000	2,000	0
Utilities	1,500	3,000	1,500
Wages and benefits	107,570	123,422	15,852
<b>Total Expenditures:</b>	<b>158,120</b>	<b>171,733</b>	<b>13,613</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

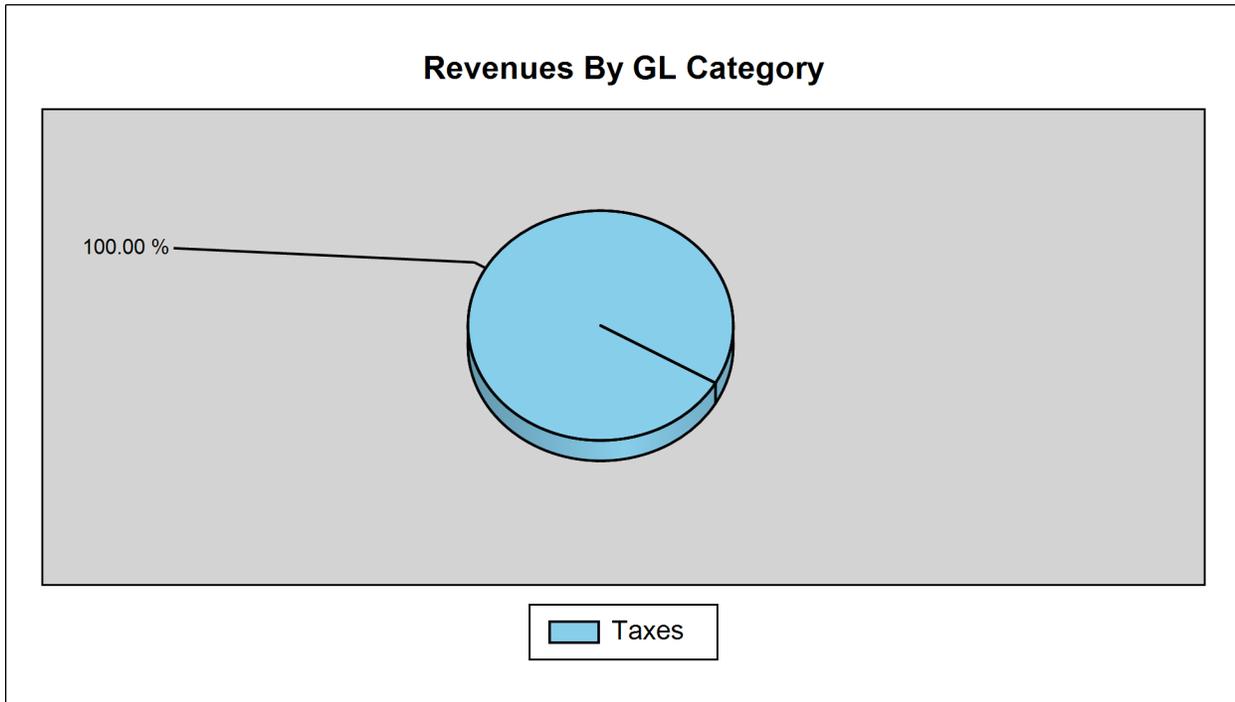
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: AREA D ECONOMIC DEVELOPMENT  
 Dept Number: 9380  
 Service Participants: Electoral Areas D



5 Year Forecast	2020	2021	2022	2023	2024
<b>Revenues</b>					
Prior Surplus	30,000	0	0	0	0
Taxes	141,733	175,331	178,214	181,468	184,456
<b>Total Revenues:</b>	<b>171,733</b>	<b>175,331</b>	<b>178,214</b>	<b>181,468</b>	<b>184,456</b>
<b>Expenditures</b>					
Administration	2,217	2,217	2,217	2,217	2,217
Advertising	5,000	5,000	5,000	5,000	5,000
Capital and Equipment	7,500	7,500	7,500	7,500	7,500
Consultants	5,000	2,500	2,500	2,500	2,500
Contracts and Agreements	0	0	0	0	0
Insurance	594	606	618	630	643
Maintenance and Repairs	500	510	520	530	540
Operations	12,500	12,240	12,485	12,735	12,990
Projects	9,000	9,000	9,000	9,000	9,000
Supplies	1,000	1,020	1,040	1,061	1,082
Transfers	0	0	0	0	0
Travel	2,000	2,000	2,000	2,000	2,000
Utilities	3,000	3,060	3,121	3,183	3,247
Wages and benefits	123,422	129,678	132,213	135,112	137,737
<b>Total Expenditures:</b>	<b>171,733</b>	<b>175,331</b>	<b>178,214</b>	<b>181,468</b>	<b>184,456</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	31,571	31,571
<b>Total Revenues:</b>	<b>0</b>	<b>31,571</b>	<b>31,571</b>
<b>Expenditures</b>			
Contracts and Agreements	0	25,000	25,000
Wages and benefits	0	6,571	6,571
<b>Total Expenditures:</b>	<b>0</b>	<b>31,571</b>	<b>31,571</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: AREA I - ECONOMIC DEVELOPMENT  
 Dept Number: 9330  
 Service Participants: Electoral Areas D



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	31,571	6,701	6,836	6,974	7,113
<b>Total Revenues:</b>	<b>31,571</b>	<b>6,701</b>	<b>6,836</b>	<b>6,974</b>	<b>7,113</b>
<b>Expenditures</b>					
Consultants	0	0	0	0	0
Contracts and Agreements	25,000	0	0	0	0
Wages and benefits	6,571	6,701	6,836	6,974	7,113
<b>Total Expenditures:</b>	<b>31,571</b>	<b>6,701</b>	<b>6,836</b>	<b>6,974</b>	<b>7,113</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

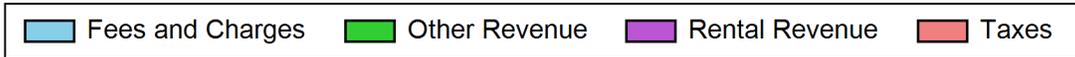
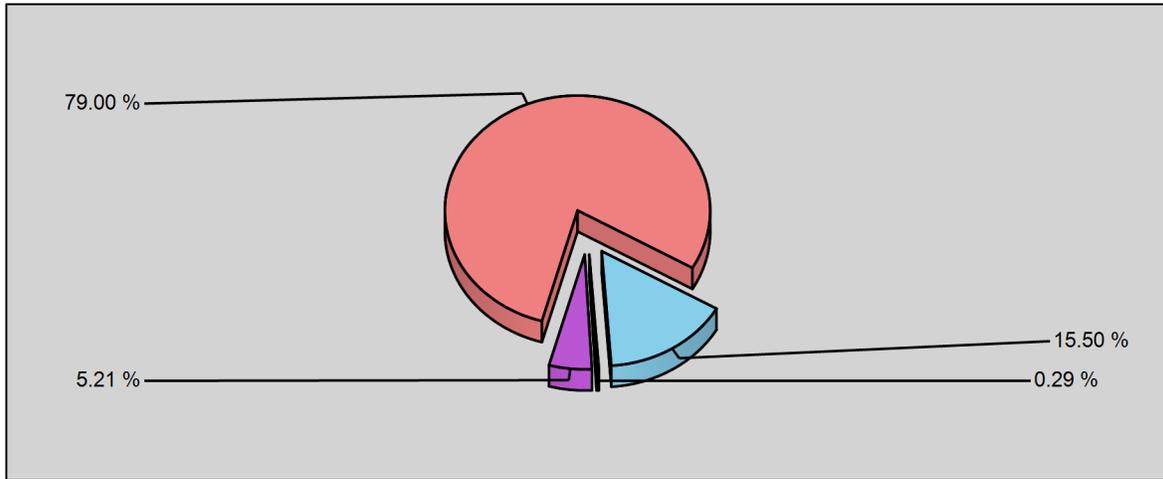
Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Revenues By GL Category



## Budget Comparison

	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	108,970	111,636	2,666
Other Revenue	2,100	2,100	0
Rental Revenue	36,600	37,515	915
Taxes	494,406	568,899	74,493
Transfers from Reserve	24,000	0	(24,000)
<b>Total Revenues:</b>	<b>666,076</b>	<b>720,150</b>	<b>54,074</b>
<b>Expenditures</b>			
Administration	13,266	17,312	4,046
Capital and Equipment	77,000	97,000	20,000
Financing	25,630	44,680	19,050
Maintenance and Repairs	55,000	56,100	1,100
Other Expense	6,550	6,681	131
Supplies	12,460	12,685	225
Utilities	107,140	109,282	2,142
Wages and benefits	369,030	376,410	7,380
<b>Total Expenditures:</b>	<b>666,076</b>	<b>720,150</b>	<b>54,074</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

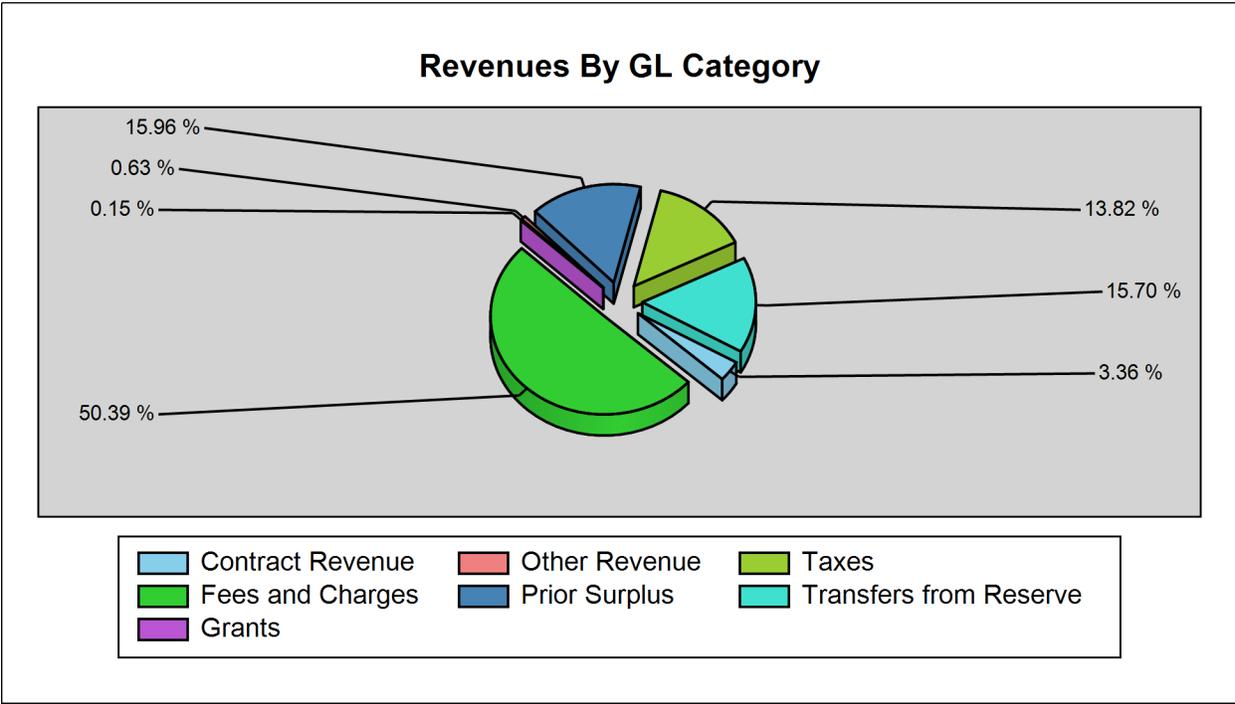
Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	111,636	114,367	117,166	120,036	122,978
Grants	0	25,000	0	0	0
Other Revenue	2,100	2,100	2,100	2,100	2,100
Rental Revenue	37,515	38,453	39,414	40,399	41,409
Taxes	568,899	549,430	559,092	578,148	581,578
<b>Total Revenues:</b>	<b>720,150</b>	<b>729,350</b>	<b>717,772</b>	<b>740,683</b>	<b>748,065</b>
<b>Expenditures</b>					
Administration	17,312	17,312	17,312	17,312	17,312
Capital and Equipment	97,000	95,000	72,000	70,500	66,000
Financing	44,680	44,680	44,680	57,440	57,440
Maintenance and Repairs	56,100	57,222	58,366	59,533	60,723
Other Expense	6,681	6,815	6,951	7,090	7,231
Supplies	12,685	12,915	13,149	13,388	13,632
Utilities	109,282	111,468	113,697	115,971	118,290
Wages and benefits	376,410	383,938	391,617	399,449	407,437
<b>Total Expenditures:</b>	<b>720,150</b>	<b>729,350</b>	<b>717,772</b>	<b>740,683</b>	<b>748,065</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Service: BUILDING INSPECTION**  
**Dept Number: 2500**  
**Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos**



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H -  
by contract with Town of Princeton, Village of Keremeos



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	63,000	40,000	(23,000)
Fees and Charges	650,000	600,000	(50,000)
Grants	1,800	1,800	0
Other Revenue	5,000	7,500	2,500
Prior Surplus	103,000	190,000	87,000
Taxes	164,117	164,512	395
Transfers from Reserve	300,000	186,996	(113,004)
<b>Total Revenues:</b>	<b>1,286,917</b>	<b>1,190,808</b>	<b>(96,109)</b>
<b>Expenditures</b>			
Administration	101,829	13,036	(88,793)
Advertising	2,000	2,000	0
Capital and Equipment	305,000	263,500	(41,500)
Insurance	38,668	40,598	1,930
Legal	20,000	20,000	0
Operations	6,000	6,000	0
Other Expense	5,000	5,000	0
Supplies	5,000	5,000	0
Transfers	15,000	15,000	0
Travel	43,340	38,130	(5,210)
Utilities	11,000	11,000	0
Wages and benefits	734,080	771,544	37,464
<b>Total Expenditures:</b>	<b>1,286,917</b>	<b>1,190,808</b>	<b>(96,109)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

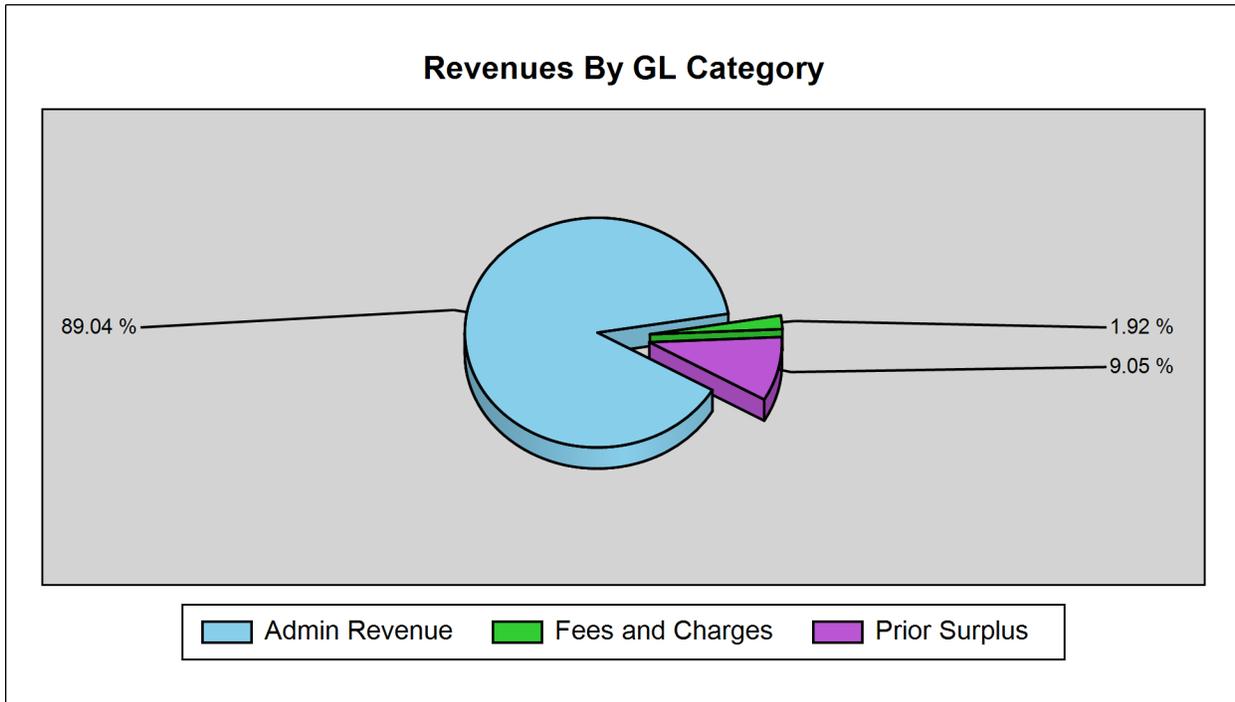


Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, I, E, portion of F & Area H -  
by contract with Town of Princeton, Village of Keremeos

<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	40,000	40,000	40,000	64,260	64,260
Fees and Charges	600,000	600,000	600,000	600,000	600,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	7,500	5,000	5,000	5,000	5,000
Prior Surplus	190,000	10,000	10,000	10,000	10,000
Taxes	164,512	311,093	326,307	302,560	319,220
Transfers from Reserve	186,996	0	0	0	0
<b>Total Revenues:</b>	<b>1,190,808</b>	<b>967,893</b>	<b>983,107</b>	<b>983,620</b>	<b>1,000,280</b>
<b>Expenditures</b>					
Administration	13,036	13,036	13,036	13,036	13,036
Advertising	2,000	2,040	2,081	2,123	2,165
Capital and Equipment	263,500	19,200	19,200	3,500	3,500
Insurance	40,598	41,410	42,238	43,083	43,945
Legal	20,000	20,000	20,000	20,000	20,000
Operations	6,000	6,000	6,000	6,000	6,000
Other Expense	5,000	5,100	5,202	5,306	5,412
Supplies	5,000	5,100	5,202	5,306	5,412
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	38,130	44,772	44,933	45,832	46,749
Utilities	11,000	11,000	11,000	11,000	11,000
Wages and benefits	771,544	785,235	799,215	813,434	828,061
<b>Total Expenditures:</b>	<b>1,190,808</b>	<b>967,893</b>	<b>983,107</b>	<b>983,620</b>	<b>1,000,280</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	196,988	232,344	35,356
Fees and Charges	5,000	5,000	0
Prior Surplus	33,000	23,604	(9,396)
<b>Total Revenues:</b>	<b>234,988</b>	<b>260,948</b>	<b>25,960</b>
<b>Expenditures</b>			
Administration	32,062	3,450	(28,612)
Contracts and Agreements	31,000	0	(31,000)
Insurance	935	982	47
Legal	5,386	5,000	(386)
Supplies	1,500	1,500	0
Travel	0	4,500	4,500
Wages and benefits	164,105	245,516	81,411
<b>Total Expenditures:</b>	<b>234,988</b>	<b>260,948</b>	<b>25,960</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

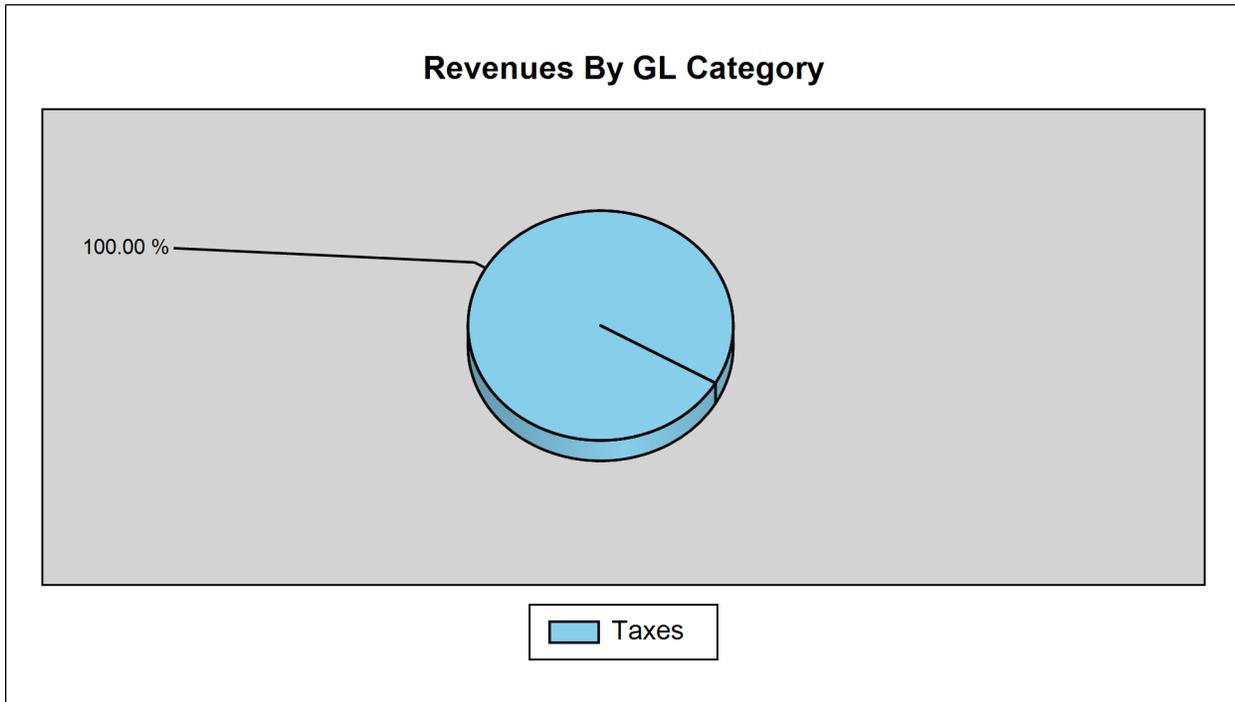
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Admin Revenue	232,344	286,015	292,178	297,277	302,445
Fees and Charges	5,000	5,000	5,000	5,000	5,000
Prior Surplus	23,604	4,795	3,604	3,604	3,604
<b>Total Revenues:</b>	<b>260,948</b>	<b>295,810</b>	<b>300,782</b>	<b>305,881</b>	<b>311,049</b>
<b>Expenditures</b>					
Administration	3,450	3,450	3,450	3,450	3,450
Contracts and Agreements	0	0	0	0	0
Insurance	982	1,002	1,022	1,042	1,063
Legal	5,000	35,000	35,000	35,000	35,000
Supplies	1,500	1,530	1,561	1,592	1,624
Transfers	0	0	0	0	0
Travel	4,500	4,500	4,500	4,500	4,500
Wages and benefits	245,516	250,328	255,249	260,297	265,412
<b>Total Expenditures:</b>	<b>260,948</b>	<b>295,810</b>	<b>300,782</b>	<b>305,881</b>	<b>311,049</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,028	28
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,028</b>	<b>28</b>
<b>Expenditures</b>			
Administration	0	28	28
Contracts and Agreements	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,028</b>	<b>28</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A

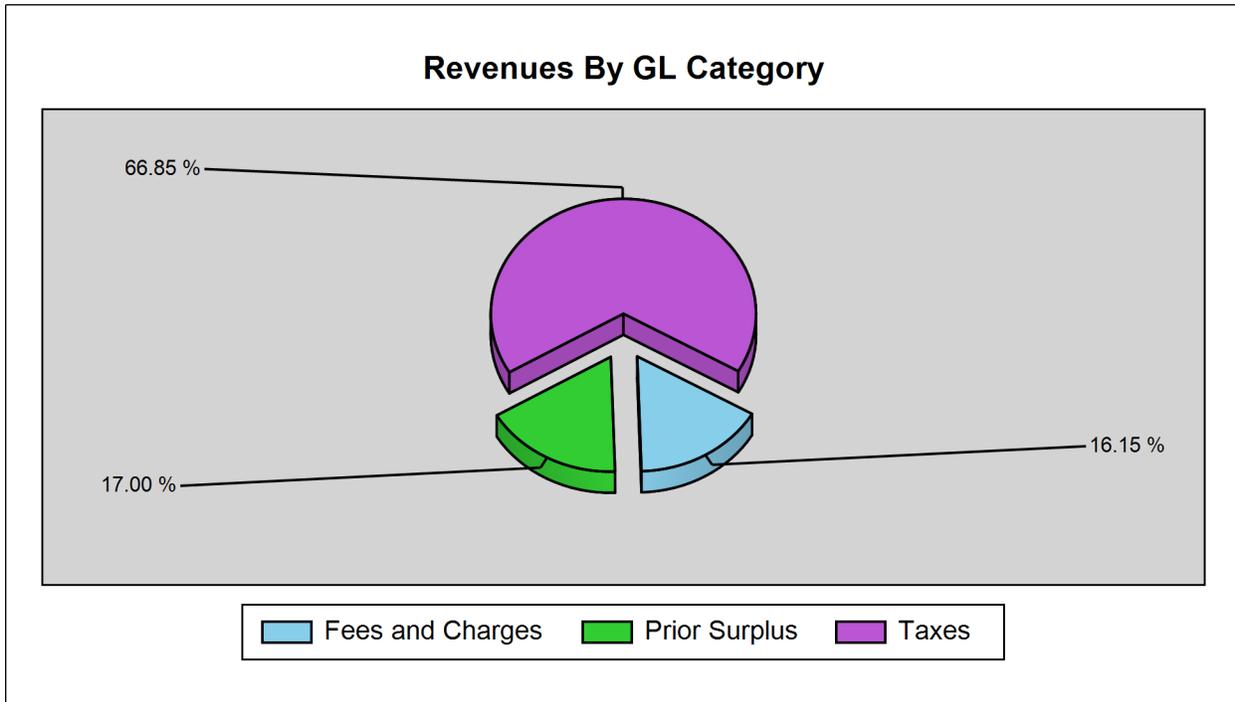


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	1,028	1,028	1,028	1,028	1,028
<b>Total Revenues:</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>
<b>Expenditures</b>					
Administration	28	28	28	28	28
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>	<b>1,028</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	11,000	9,500	(1,500)
Prior Surplus	12,315	10,000	(2,315)
Taxes	31,281	39,322	8,041
<b>Total Revenues:</b>	<b>54,596</b>	<b>58,822</b>	<b>4,226</b>
<b>Expenditures</b>			
Administration	6,215	864	(5,351)
Contracts and Agreements	0	3,700	3,700
Insurance	183	192	9
Maintenance and Repairs	4,041	6,042	2,001
Operations	2,000	0	(2,000)
Supplies	0	3,000	3,000
Transfers	2,000	1,564	(436)
Travel	4,000	3,000	(1,000)
Wages and benefits	36,157	40,460	4,303
<b>Total Expenditures:</b>	<b>54,596</b>	<b>58,822</b>	<b>4,226</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

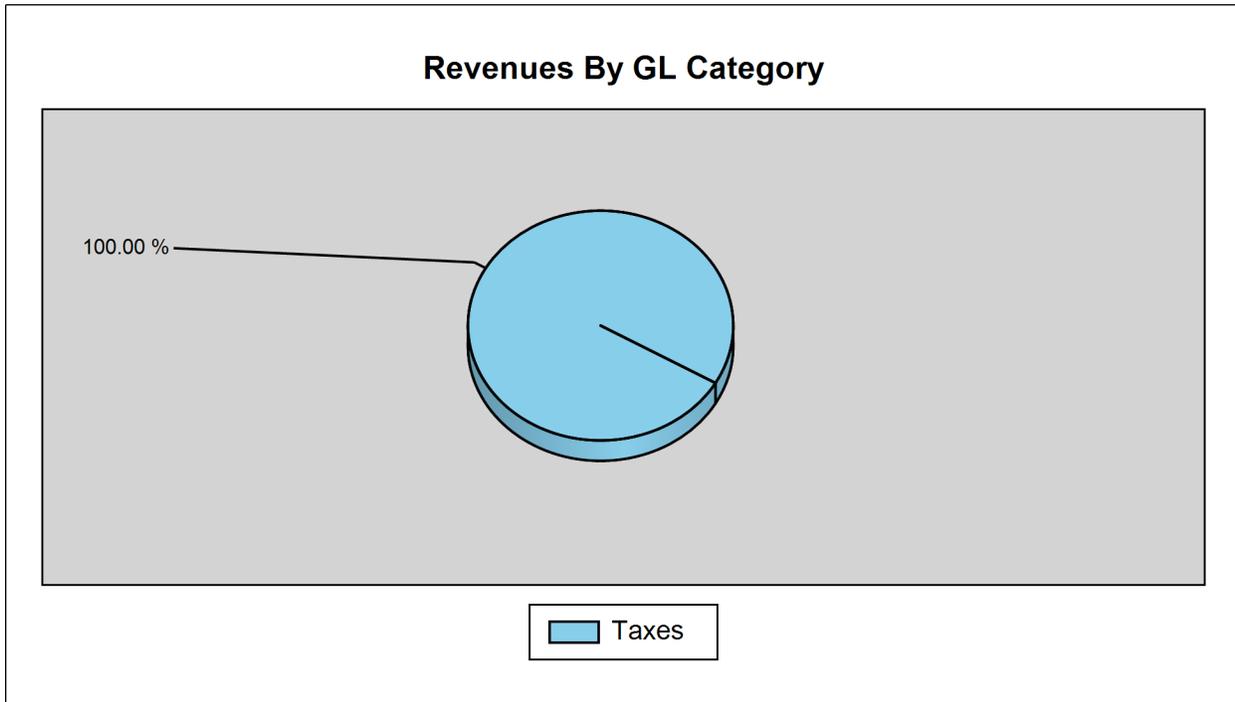
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	9,500	9,500	11,000	11,000	11,000
Prior Surplus	10,000	0	0	0	0
Taxes	39,322	46,097	45,933	49,495	49,680
<b>Total Revenues:</b>	<b>58,822</b>	<b>55,597</b>	<b>56,933</b>	<b>60,495</b>	<b>60,680</b>
<b>Expenditures</b>					
Administration	864	864	864	864	864
Contracts and Agreements	3,700	3,750	4,300	4,300	4,300
Insurance	192	196	200	204	208
Maintenance and Repairs	6,042	2,043	2,044	4,595	5,250
Operations	0	0	0	0	0
Supplies	3,000	3,000	3,000	3,000	3,000
Transfers	1,564	1,549	1,572	1,603	0
Travel	3,000	3,000	3,000	3,200	3,500
Wages and benefits	40,460	41,195	41,953	42,729	43,558
<b>Total Expenditures:</b>	<b>58,822</b>	<b>55,597</b>	<b>56,933</b>	<b>60,495</b>	<b>60,680</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	2,000	2,055	55
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,055</b>	<b>55</b>
<b>Expenditures</b>			
Administration	0	55	55
Contracts and Agreements	2,000	2,000	0
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,055</b>	<b>55</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

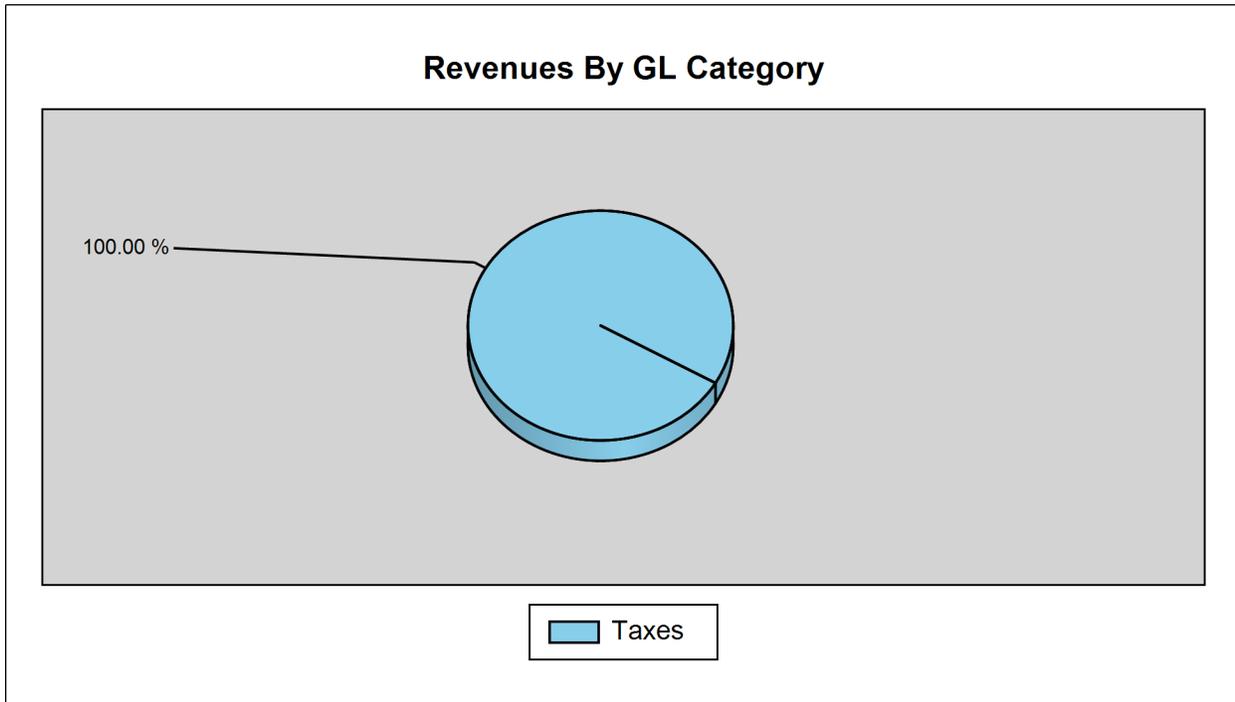
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: CEMETERY AREA G  
 Dept Number: 9000  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	2,055	2,055	2,055	2,055	2,055
<b>Total Revenues:</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>
<b>Expenditures</b>					
Administration	55	55	55	55	55
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures:</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,000	1,476	(1,524)
<b>Total Revenues:</b>	<b>3,000</b>	<b>1,476</b>	<b>(1,524)</b>
<b>Expenditures</b>			
Administration	0	83	83
Contracts and Agreements	3,000	1,393	(1,607)
<b>Total Expenditures:</b>	<b>3,000</b>	<b>1,476</b>	<b>(1,524)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H

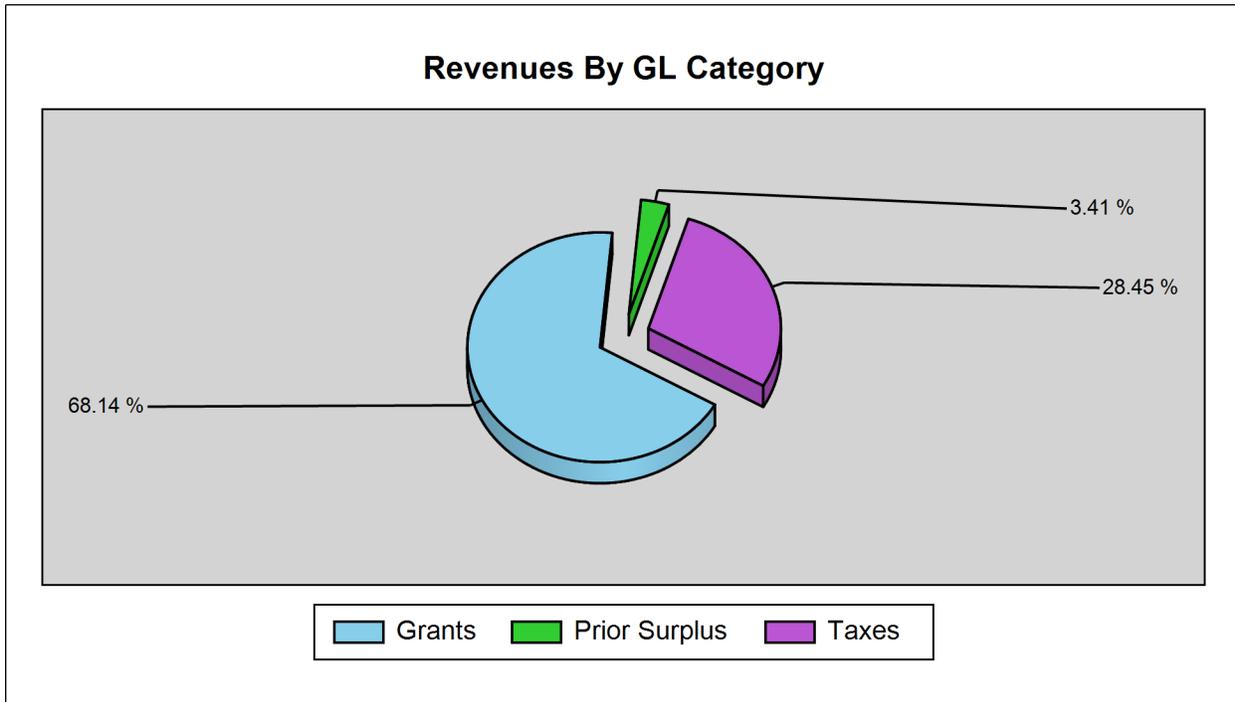


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	1,476	1,499	1,522	1,546	1,570
<b>Total Revenues:</b>	<b>1,476</b>	<b>1,499</b>	<b>1,522</b>	<b>1,546</b>	<b>1,570</b>
<b>Expenditures</b>					
Administration	83	83	83	83	83
Contracts and Agreements	1,393	1,416	1,439	1,463	1,487
<b>Total Expenditures:</b>	<b>1,476</b>	<b>1,499</b>	<b>1,522</b>	<b>1,546</b>	<b>1,570</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	104,411	120,000	15,589
Prior Surplus	0	6,000	6,000
Taxes	38,192	50,101	11,909
<b>Total Revenues:</b>	<b>142,603</b>	<b>176,101</b>	<b>33,498</b>
<b>Expenditures</b>			
Administration	1,130	559	(571)
Capital and Equipment	3,680	7,720	4,040
Contingency	1,000	1,000	0
Contracts and Agreements	6,900	17,100	10,200
Grant Expense	104,411	120,000	15,589
Insurance	135	141	6
Supplies	2,580	2,620	40
Travel	4,500	4,500	0
Utilities	1,540	2,540	1,000
Wages and benefits	16,727	19,921	3,194
<b>Total Expenditures:</b>	<b>142,603</b>	<b>176,101</b>	<b>33,498</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A

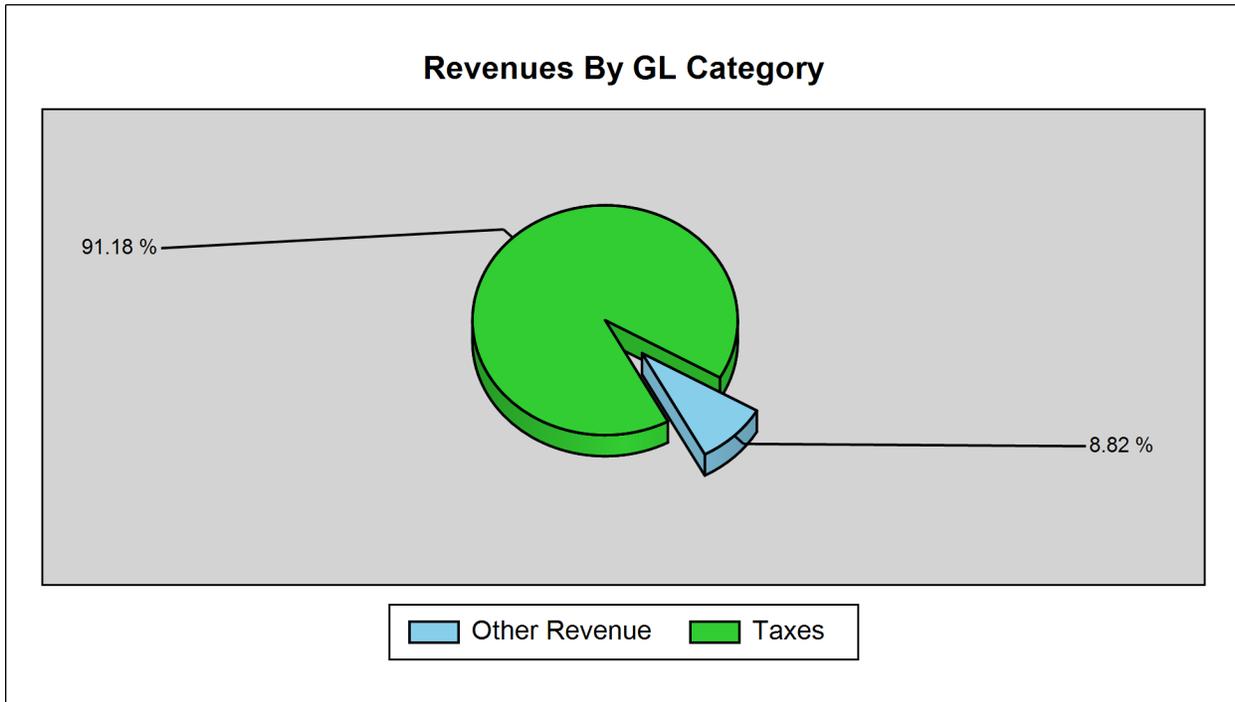


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	120,000	0	0	0	0
Prior Surplus	6,000	0	0	0	0
Taxes	50,101	56,455	57,252	42,917	35,855
<b>Total Revenues:</b>	<b>176,101</b>	<b>56,455</b>	<b>57,252</b>	<b>42,917</b>	<b>35,855</b>
<b>Expenditures</b>					
Administration	559	559	559	559	559
Capital and Equipment	7,720	7,760	7,815	2,871	2,928
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	17,100	17,300	17,500	7,616	0
Grant Expense	120,000	0	0	0	0
Insurance	141	144	147	150	153
Supplies	2,620	2,660	2,713	2,767	2,822
Travel	4,500	4,240	4,325	4,412	4,500
Utilities	2,540	2,540	2,600	2,600	2,600
Wages and benefits	19,921	20,252	20,593	20,942	21,293
<b>Total Expenditures:</b>	<b>176,101</b>	<b>56,455</b>	<b>57,252</b>	<b>42,917</b>	<b>35,855</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	7,000	4,000	(3,000)
Prior Surplus	(590)	0	590
Taxes	34,250	41,326	7,076
<b>Total Revenues:</b>	<b>40,660</b>	<b>45,326</b>	<b>4,666</b>
<b>Expenditures</b>			
Administration	776	764	(12)
Capital and Equipment	8,500	7,500	(1,000)
Contracts and Agreements	2,200	4,200	2,000
Insurance	157	165	8
Supplies	2,400	1,500	(900)
Transfers	1,000	4,000	3,000
Travel	3,000	3,000	0
Utilities	0	1,000	1,000
Wages and benefits	22,627	23,197	570
<b>Total Expenditures:</b>	<b>40,660</b>	<b>45,326</b>	<b>4,666</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

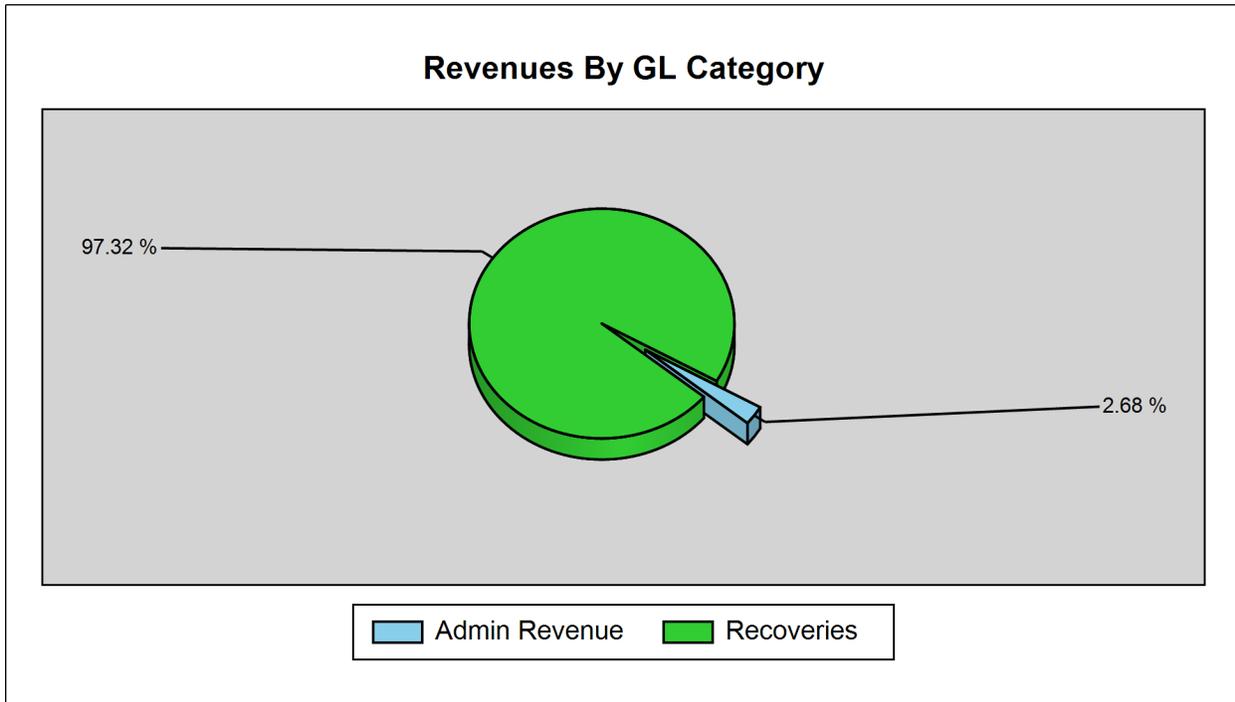
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Other Revenue	4,000	0	90,000	90,000	90,000
Prior Surplus	0	0	0	0	0
Taxes	41,326	199,025	44,436	45,324	46,230
<b>Total Revenues:</b>	<b>45,326</b>	<b>199,025</b>	<b>134,436</b>	<b>135,324</b>	<b>136,230</b>
<b>Expenditures</b>					
Administration	764	764	764	764	764
Capital and Equipment	7,500	159,300	74,300	4,530	1,500
Contracts and Agreements	4,200	4,200	24,700	24,744	24,800
Insurance	165	168	171	174	177
Supplies	1,500	1,500	1,500	1,500	1,500
Transfers	4,000	5,000	5,000	75,193	78,649
Travel	3,000	3,500	3,000	3,000	3,000
Utilities	1,000	1,000	1,000	1,000	1,000
Wages and benefits	23,197	23,593	24,001	24,419	24,840
<b>Total Expenditures:</b>	<b>45,326</b>	<b>199,025</b>	<b>134,436</b>	<b>135,324</b>	<b>136,230</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	0	8,000	8,000
Recoveries	0	290,600	290,600
<b>Total Revenues:</b>	<b>0</b>	<b>298,600</b>	<b>298,600</b>
<b>Expenditures</b>			
Capital and Equipment	0	67,600	67,600
Contracts and Agreements	0	63,700	63,700
Operations	0	64,000	64,000
Supplies	0	10,100	10,100
Transfers	0	50,000	50,000
Travel	0	1,200	1,200
Utilities	0	42,000	42,000
<b>Total Expenditures:</b>	<b>0</b>	<b>298,600</b>	<b>298,600</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: CORPORATE FACILITIES  
 Dept Number: 0160  
 Service Participants: REGIONAL



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Admin Revenue	8,000	8,000	8,000	8,000	8,000
Recoveries	290,600	456,100	277,300	232,000	234,200
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>298,600</b>	<b>464,100</b>	<b>285,300</b>	<b>240,000</b>	<b>242,200</b>
<b>Expenditures</b>					
Capital and Equipment	67,600	209,400	22,400	2,400	2,400
Contracts and Agreements	63,700	64,500	65,800	67,000	68,300
Operations	64,000	64,000	64,000	64,000	64,000
Supplies	10,100	31,700	38,200	11,100	11,400
Transfers	50,000	50,000	50,000	50,000	50,000
Travel	1,200	1,200	1,200	1,200	1,200
Utilities	42,000	43,300	43,700	44,300	44,900
<b>Total Expenditures:</b>	<b>298,600</b>	<b>464,100</b>	<b>285,300</b>	<b>240,000</b>	<b>242,200</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

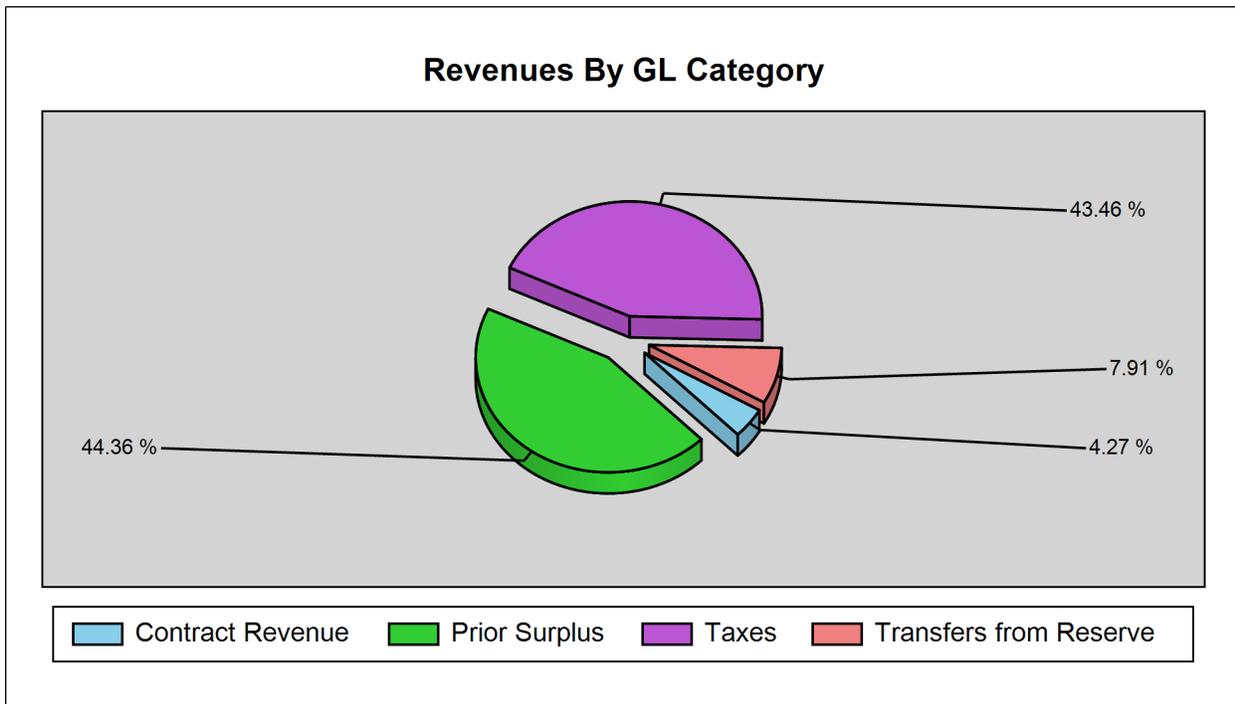
# FIVE YEAR FINANCIAL PLAN

2020 - 2024



Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500

Service Participants: All Areas except "H" and by contract with Town of Oliver and Town of Keremeos



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	400	520	120
Prior Surplus	868	5,400	4,532
Taxes	5,312	5,291	(21)
Transfers from Reserve	410	963	553
<b>Total Revenues:</b>	<b>6,990</b>	<b>12,174</b>	<b>5,184</b>
<b>Expenditures</b>			
Administration	637	290	(347)
Advertising	550	550	0
Contracts and Agreements	1,500	1,500	0
Insurance	17	18	1
Operations	100	100	0
Supplies	550	550	0
Transfers	0	618	618
Travel	550	550	0
Wages and benefits	3,086	7,998	4,912
<b>Total Expenditures:</b>	<b>6,990</b>	<b>12,174</b>	<b>5,184</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024



Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500

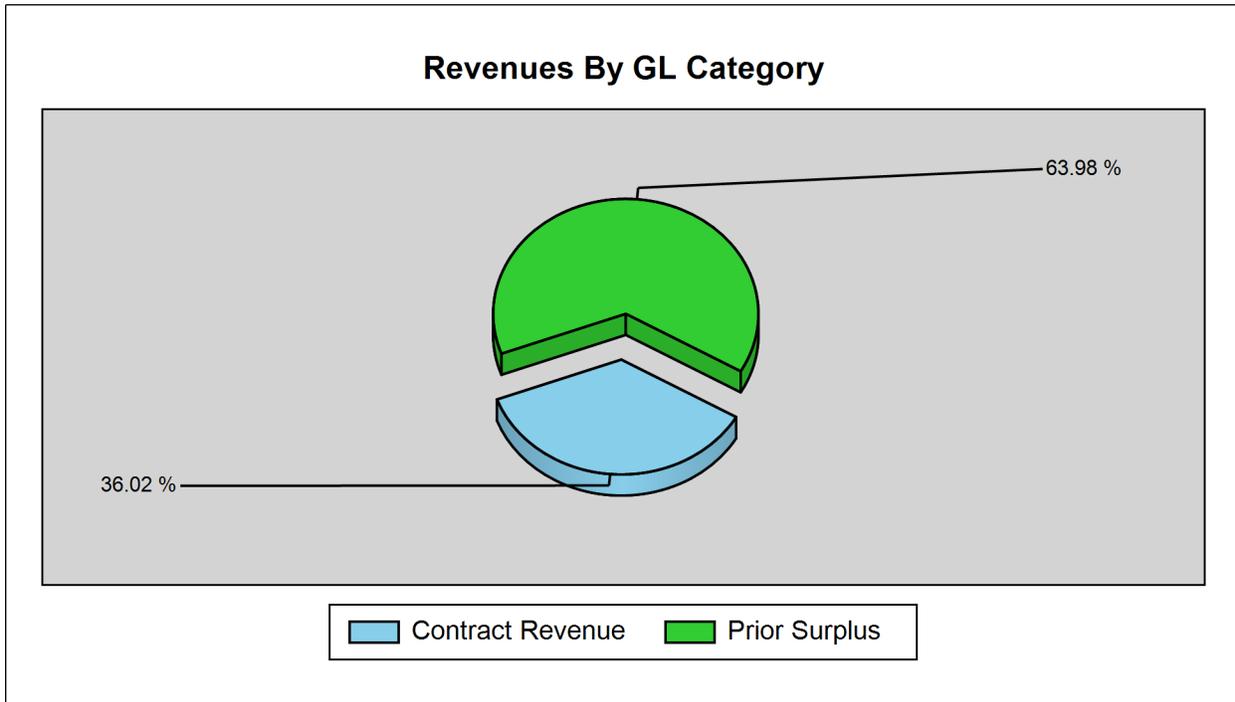
Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos

5 Year Forecast	2020	2021	2022	2023	2024
<b>Revenues</b>					
Contract Revenue	520	530	540	550	562
Prior Surplus	5,400	0	0	0	0
Taxes	5,291	5,344	5,398	5,452	5,507
Transfers from Reserve	963	432	416	473	457
<b>Total Revenues:</b>	<b>12,174</b>	<b>6,306</b>	<b>6,354</b>	<b>6,475</b>	<b>6,526</b>
<b>Expenditures</b>					
Administration	290	290	290	290	290
Advertising	550	550	550	561	561
Contracts and Agreements	1,500	1,500	1,500	1,530	1,530
Insurance	18	18	18	18	18
Operations	100	100	100	100	100
Supplies	550	500	500	511	511
Transfers	618	50	50	50	50
Travel	550	550	550	561	561
Wages and benefits	7,998	2,748	2,796	2,854	2,905
<b>Total Expenditures:</b>	<b>12,174</b>	<b>6,306</b>	<b>6,354</b>	<b>6,475</b>	<b>6,526</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	3,500	3,500	0
Prior Surplus	2,792	6,216	3,424
<b>Total Revenues:</b>	<b>6,292</b>	<b>9,716</b>	<b>3,424</b>
<b>Expenditures</b>			
Administration	637	233	(404)
Advertising	200	210	10
Contracts and Agreements	1,050	1,000	(50)
Insurance	19	20	1
Operations	100	100	0
Supplies	200	205	5
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	3,086	6,948	3,862
<b>Total Expenditures:</b>	<b>6,292</b>	<b>9,716</b>	<b>3,424</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract

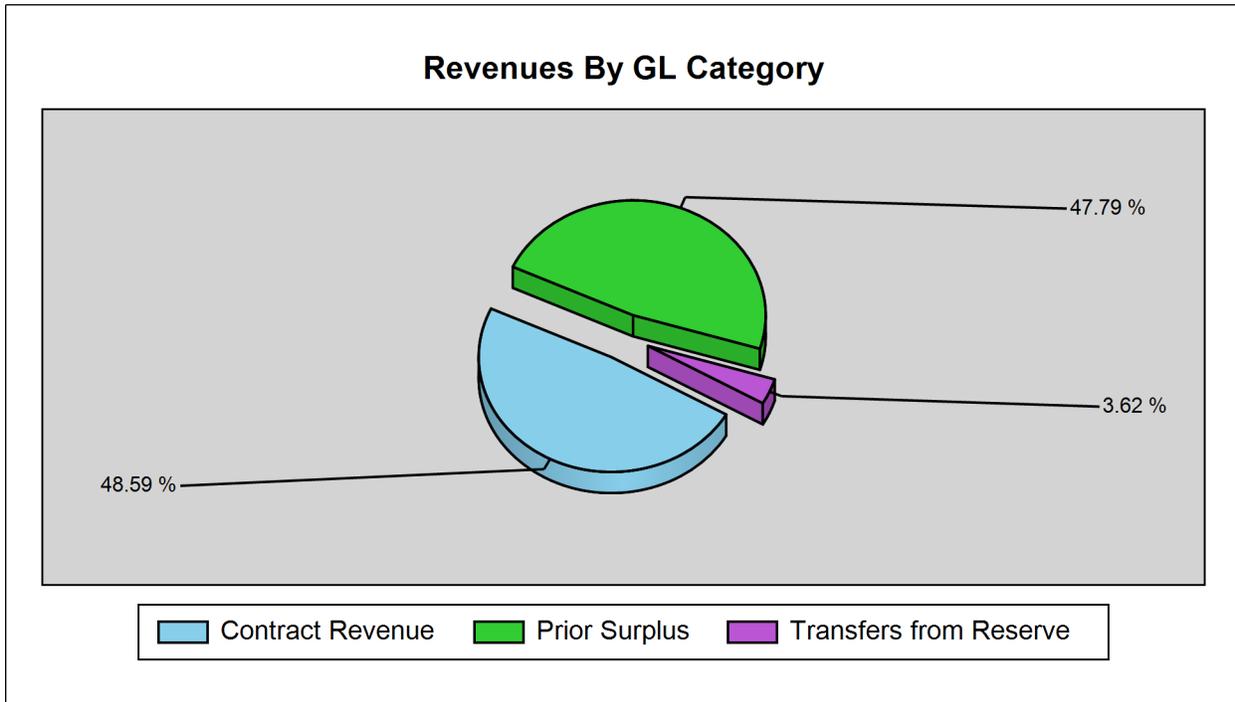


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	3,500	5,003	5,103	5,573	5,683
Prior Surplus	6,216	354	359	0	0
<b>Total Revenues:</b>	<b>9,716</b>	<b>5,357</b>	<b>5,462</b>	<b>5,573</b>	<b>5,683</b>
<b>Expenditures</b>					
Administration	233	233	233	233	233
Advertising	210	219	239	249	269
Contracts and Agreements	1,000	816	832	849	866
Insurance	20	20	20	20	20
Operations	100	102	104	106	108
Supplies	205	204	208	212	216
Transfers	500	500	500	510	510
Travel	500	510	520	530	541
Wages and benefits	6,948	2,753	2,806	2,864	2,920
<b>Total Expenditures:</b>	<b>9,716</b>	<b>5,357</b>	<b>5,462</b>	<b>5,573</b>	<b>5,683</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	5,185	5,288	103
Prior Surplus	295	5,200	4,905
Transfers from Reserve	0	394	394
<b>Total Revenues:</b>	<b>5,480</b>	<b>10,882</b>	<b>5,402</b>
<b>Expenditures</b>			
Administration	637	166	(471)
Advertising	200	400	200
Contracts and Agreements	250	400	150
Insurance	7	8	1
Operations	100	100	0
Supplies	200	300	100
Transfers	0	1,810	1,810
Travel	1,000	1,000	0
Wages and benefits	3,086	6,698	3,612
<b>Total Expenditures:</b>	<b>5,480</b>	<b>10,882</b>	<b>5,402</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

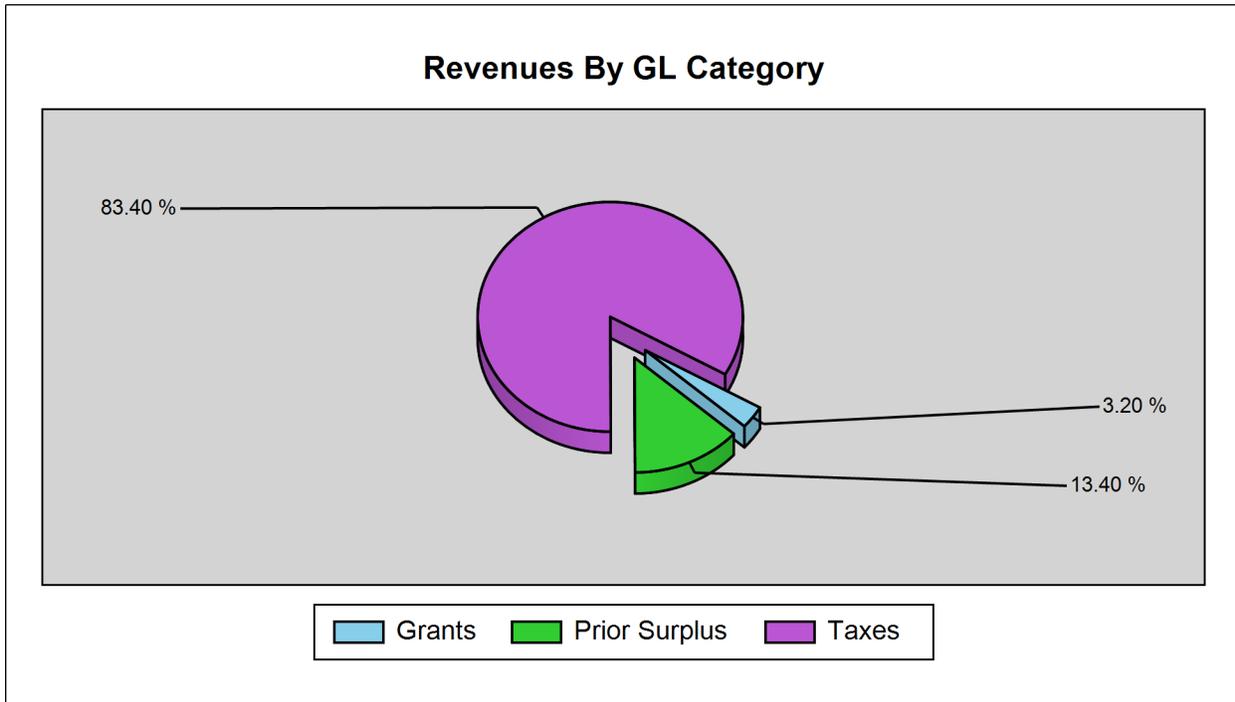
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	5,288	5,394	5,460	5,515	5,570
Prior Surplus	5,200	0	0	0	0
Transfers from Reserve	394	402	407	416	422
<b>Total Revenues:</b>	<b>10,882</b>	<b>5,796</b>	<b>5,867</b>	<b>5,931</b>	<b>5,992</b>
<b>Expenditures</b>					
Administration	166	166	166	166	166
Advertising	400	400	400	400	400
Contracts and Agreements	400	400	400	400	400
Insurance	8	8	8	8	8
Operations	100	100	100	100	100
Supplies	300	300	300	300	300
Transfers	1,810	674	697	703	713
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	6,698	2,748	2,796	2,854	2,905
<b>Total Expenditures:</b>	<b>10,882</b>	<b>5,796</b>	<b>5,867</b>	<b>5,931</b>	<b>5,992</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	430	430	0
Prior Surplus	1,400	1,800	400
Taxes	10,905	11,205	300
<b>Total Revenues:</b>	<b>12,735</b>	<b>13,435</b>	<b>700</b>
<b>Expenditures</b>			
Administration	0	700	700
Grant in Aid	12,735	12,735	0
<b>Total Expenditures:</b>	<b>12,735</b>	<b>13,435</b>	<b>700</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

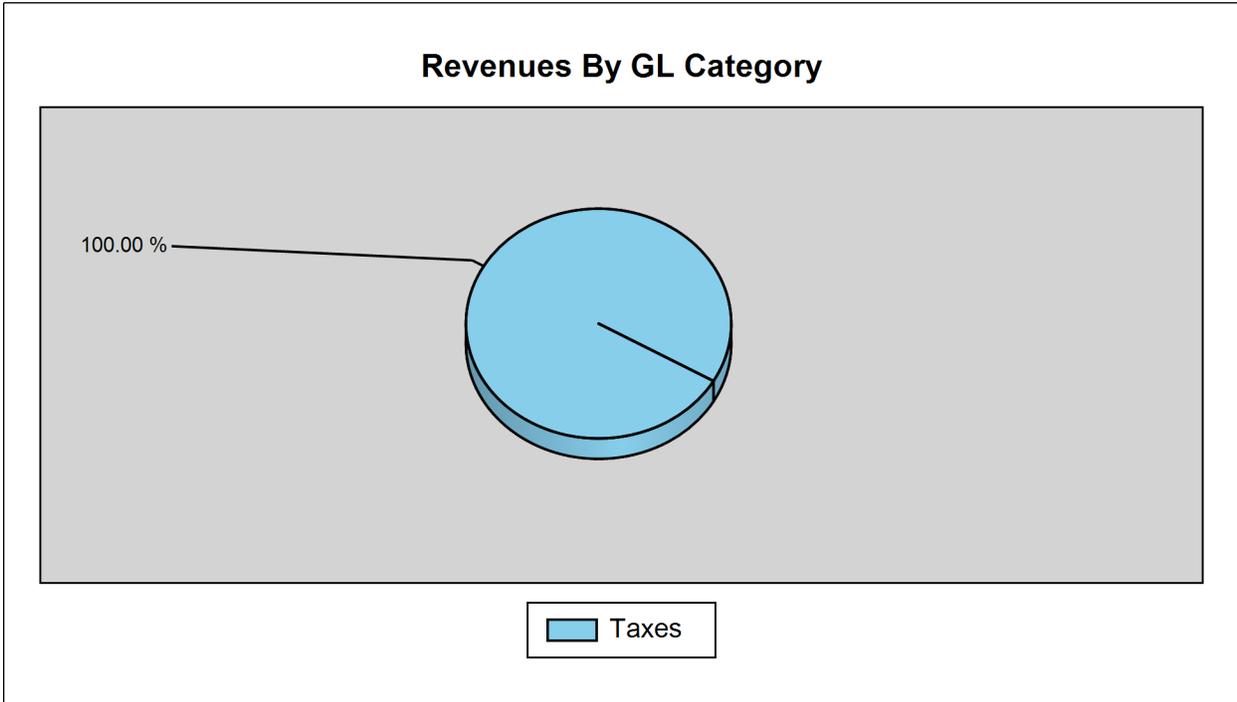
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	430	430	430	430	430
Prior Surplus	1,800	2,100	2,500	2,550	2,601
Taxes	11,205	10,905	10,505	10,455	10,404
<b>Total Revenues:</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>
<b>Expenditures</b>					
Administration	700	700	700	700	700
Grant in Aid	12,735	12,735	12,735	12,735	12,735
<b>Total Expenditures:</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>	<b>13,435</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	24,000	24,000
<b>Total Revenues:</b>	<b>0</b>	<b>24,000</b>	<b>24,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	24,000	24,000
<b>Total Expenditures:</b>	<b>0</b>	<b>24,000</b>	<b>24,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

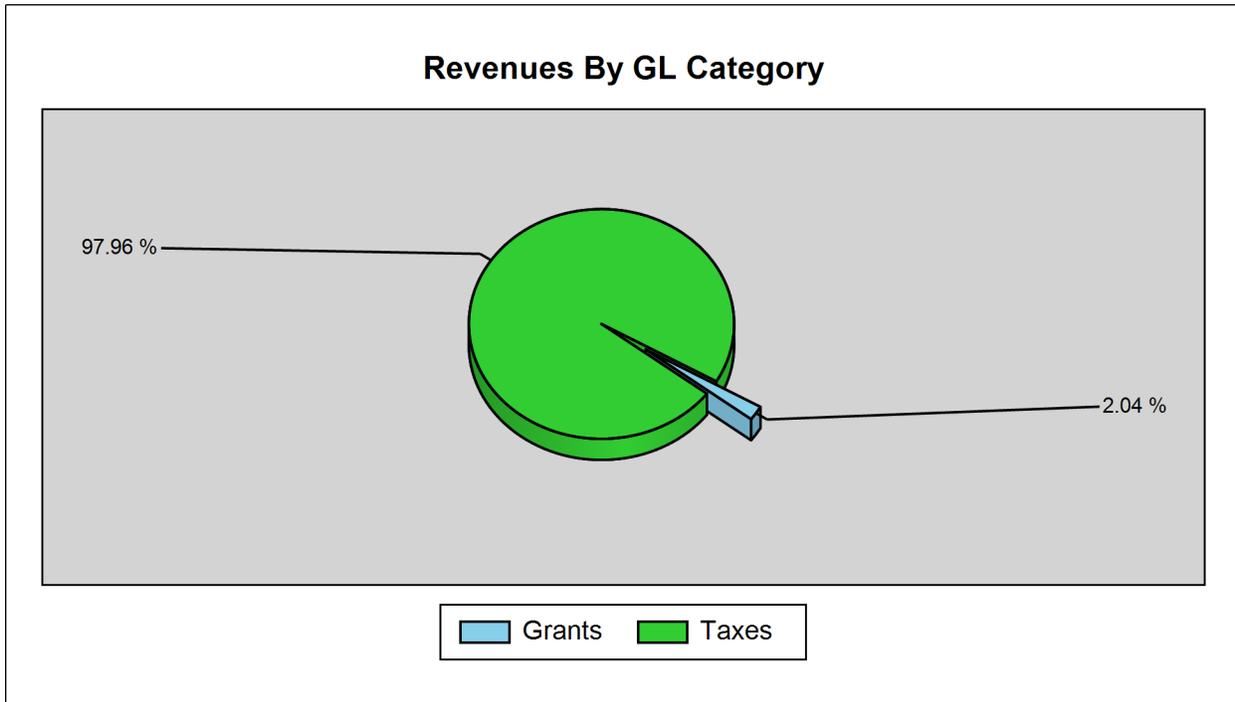
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	24,000	24,000	24,000	24,000	24,000
<b>Total Revenues:</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	24,000	24,000	24,000	24,000	24,000
<b>Total Expenditures:</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	1,160	1,160	0
Taxes	27,477	55,610	28,133
<b>Total Revenues:</b>	<b>28,637</b>	<b>56,770</b>	<b>28,133</b>
<b>Expenditures</b>			
Administration	637	770	133
Contracts and Agreements	28,000	56,000	28,000
<b>Total Expenditures:</b>	<b>28,637</b>	<b>56,770</b>	<b>28,133</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

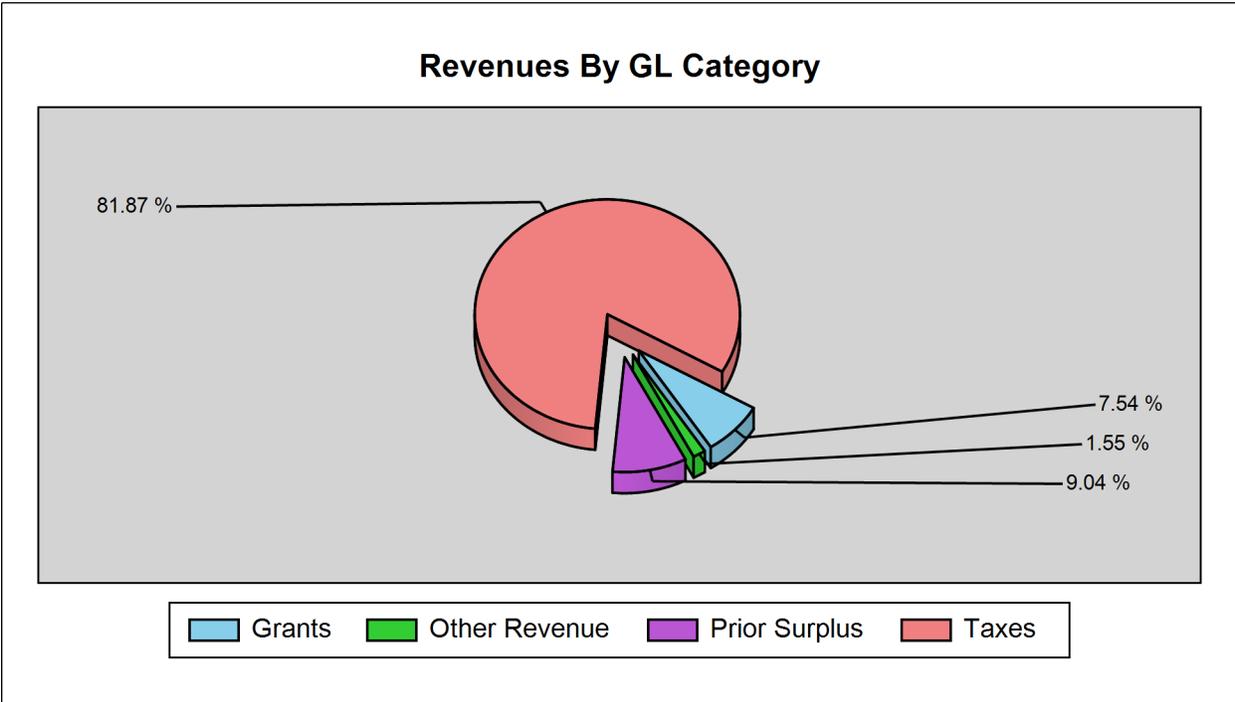
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	1,160	1,160	1,160	1,160	1,160
Taxes	55,610	55,610	55,610	55,610	55,610
<b>Total Revenues:</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>
<b>Expenditures</b>					
Administration	770	770	770	770	770
Contracts and Agreements	56,000	56,000	56,000	56,000	56,000
<b>Total Expenditures:</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>	<b>56,770</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	5,000	0	(5,000)
Grants	181,508	170,000	(11,508)
Other Revenue	15,000	35,000	20,000
Prior Surplus	160,000	204,000	44,000
Taxes	1,493,086	1,847,118	354,032
<b>Total Revenues:</b>	<b>1,854,594</b>	<b>2,256,118</b>	<b>401,524</b>
<b>Expenditures</b>			
Administration	303,502	4,201	(299,301)
Capital and Equipment	5,000	30,000	25,000
Consultants	5,000	0	(5,000)
Contingency	500	500	0
Contracts and Agreements	11,719	3,906	(7,813)
Grant Expense	8,269	0	(8,269)
Legal	2,500	2,500	0
Other Expense	1,000	1,000	0
Transfers	25,000	30,000	5,000
Utilities	10,200	10,404	204
Wages and benefits	1,481,904	2,173,607	691,703
<b>Total Expenditures:</b>	<b>1,854,594</b>	<b>2,256,118</b>	<b>401,524</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

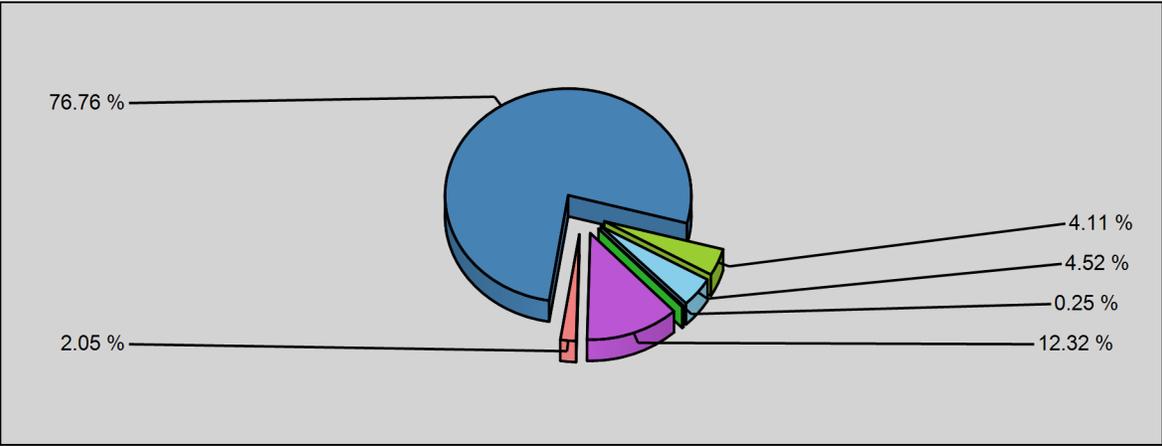
Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	170,000	173,300	176,666	180,099	183,601
Other Revenue	35,000	35,700	36,414	37,142	37,885
Prior Surplus	204,000	42,840	43,697	44,571	45,462
Taxes	1,847,118	2,107,193	2,228,599	2,190,936	2,234,048
<b>Total Revenues:</b>	<b>2,256,118</b>	<b>2,359,033</b>	<b>2,485,376</b>	<b>2,452,748</b>	<b>2,500,996</b>
<b>Expenditures</b>					
Administration	4,201	4,201	4,201	4,201	4,201
Capital and Equipment	30,000	7,500	7,500	7,550	7,601
Contingency	500	500	500	500	500
Contracts and Agreements	3,906	0	0	0	0
Legal	2,500	2,550	2,601	2,653	2,706
Other Expense	1,000	1,020	1,040	1,061	1,082
Projects	0	0	80,000	0	0
Transfers	30,000	30,000	30,000	30,000	30,000
Utilities	10,404	10,612	10,824	11,040	11,261
Wages and benefits	2,173,607	2,302,650	2,348,710	2,395,743	2,443,645
<b>Total Expenditures:</b>	<b>2,256,118</b>	<b>2,359,033</b>	<b>2,485,376</b>	<b>2,452,748</b>	<b>2,500,996</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Fees and Charges	Prior Surplus	Taxes
Other Revenue	Recoveries	Uncategorized Revenues

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	53,200	55,000	1,800
Other Revenue	3,000	3,000	0
Prior Surplus	115,943	150,000	34,057
Recoveries	25,000	25,000	0
Taxes	966,259	934,524	(31,735)
Transfers from Reserve	20,000	0	(20,000)
Uncategorized Revenues	0	50,000	50,000
<b>Total Revenues:</b>	<b>1,183,402</b>	<b>1,217,524</b>	<b>34,122</b>
<b>Expenditures</b>			
Administration	340,348	129,993	(210,355)
Advertising	20,000	20,000	0
Capital and Equipment	1,000	16,000	15,000
Consultants	80,000	205,000	125,000
Contingency	1,000	1,000	0
Contracts and Agreements	0	10,000	10,000
Insurance	6,647	7,412	765
Legal	42,100	42,100	0
Other Expense	3,000	3,000	0
Projects	10,000	10,000	0
Supplies	8,000	9,000	1,000
Transfers	0	30,000	30,000
Travel	3,950	3,950	0
Utilities	800	800	0
Wages and benefits	666,557	729,269	62,712
<b>Total Expenditures:</b>	<b>1,183,402</b>	<b>1,217,524</b>	<b>34,122</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

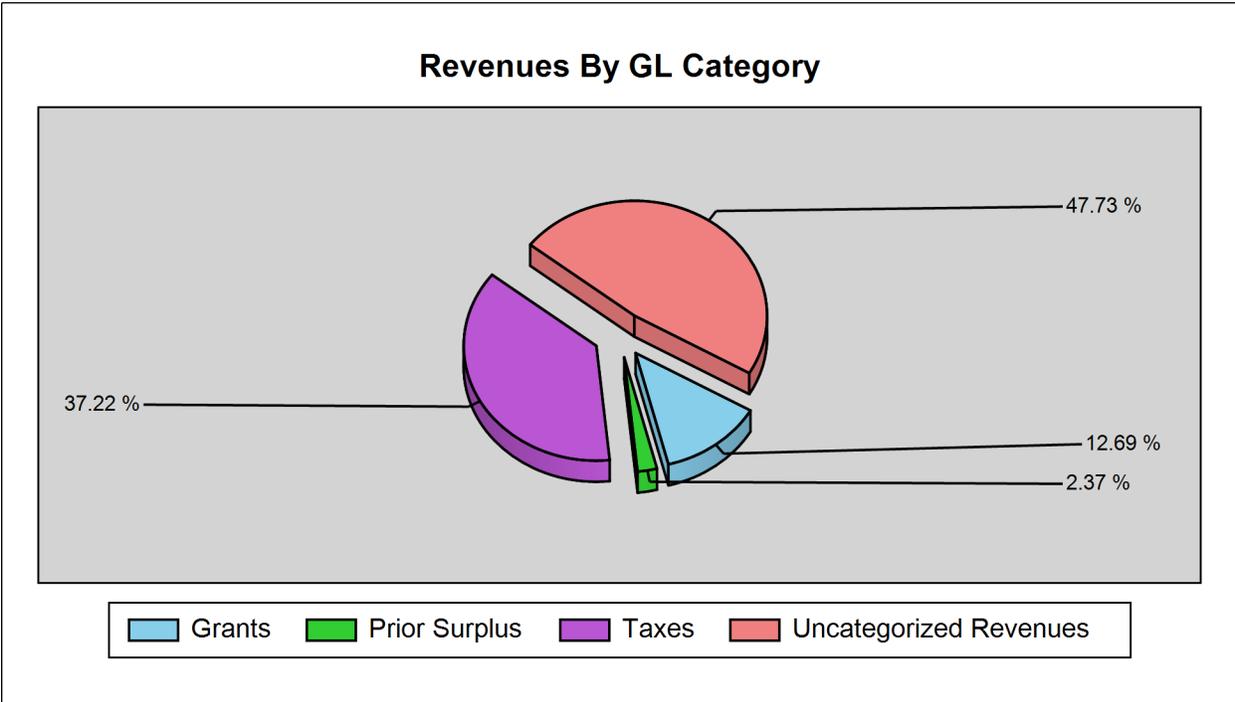
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	55,000	53,200	53,200	54,264	0
Other Revenue	3,000	3,000	3,000	3,060	0
Prior Surplus	150,000	75,000	75,000	75,000	0
Recoveries	25,000	25,000	25,000	15,810	0
Taxes	934,524	915,722	930,335	953,781	925,513
Transfers from Reserve	0	5,000	5,000	5,100	0
Uncategorized Revenues	50,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,217,524</b>	<b>1,076,922</b>	<b>1,091,535</b>	<b>1,107,015</b>	<b>925,513</b>
<b>Expenditures</b>					
Administration	129,993	129,903	129,903	129,993	129,993
Advertising	20,000	20,000	20,000	20,000	0
Capital and Equipment	16,000	16,000	16,000	16,000	0
Consultants	205,000	80,000	80,000	80,000	0
Contingency	1,000	1,000	1,000	1,020	0
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
Insurance	7,412	7,560	7,711	7,865	8,022
Legal	42,100	42,200	42,200	42,244	0
Other Expense	3,000	3,000	3,000	3,060	0
Projects	10,000	10,000	10,000	10,200	0
Supplies	9,000	9,000	9,000	9,000	0
Transfers	30,000	0	0	0	0
Travel	3,950	4,000	4,000	4,080	0
Utilities	800	800	800	816	0
Wages and benefits	729,269	743,459	757,921	772,737	777,498
<b>Total Expenditures:</b>	<b>1,217,524</b>	<b>1,076,922</b>	<b>1,091,535</b>	<b>1,107,015</b>	<b>925,513</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	518	85,711	85,193
Prior Surplus	(1,063)	16,000	17,063
Taxes	305,103	251,450	(53,653)
Uncategorized Revenues	0	322,457	322,457
<b>Total Revenues:</b>	<b>304,558</b>	<b>675,618</b>	<b>371,060</b>
<b>Expenditures</b>			
Administration	16,699	10,813	(5,886)
Capital and Equipment	25,000	15,700	(9,300)
Contracts and Agreements	65,000	65,000	0
Grant Expense	0	402,770	402,770
Grant in Aid	1,200	0	(1,200)
Insurance	2,865	3,433	568
Legal	1,000	1,000	0
Operations	15,000	12,500	(2,500)
Other Expense	1,000	0	(1,000)
Supplies	4,500	1,000	(3,500)
Transfers	0	12,800	12,800
Travel	4,000	2,500	(1,500)
Uncategorized Expenses	0	4,600	4,600
Utilities	1,500	4,000	2,500
Wages and benefits	166,794	139,502	(27,292)
<b>Total Expenditures:</b>	<b>304,558</b>	<b>675,618</b>	<b>371,060</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	85,711	539	550	561	572
Prior Surplus	16,000	0	0	0	0
Taxes	251,450	244,235	251,597	253,942	256,336
Uncategorized Revenues	322,457	0	0	0	0
<b>Total Revenues:</b>	<b>675,618</b>	<b>244,774</b>	<b>252,147</b>	<b>254,503</b>	<b>256,908</b>
<b>Expenditures</b>					
Administration	10,813	10,813	10,813	10,813	10,813
Capital and Equipment	15,700	8,000	8,000	8,000	8,000
Consultants	0	0	0	0	0
Contracts and Agreements	65,000	65,000	70,000	70,000	70,000
Grant Expense	402,770	0	0	0	0
Grant in Aid	0	0	0	0	0
Insurance	3,433	3,770	3,911	3,989	4,069
Legal	1,000	1,000	1,000	1,000	1,000
Operations	12,500	2,500	2,500	2,500	2,500
Other Expense	0	0	0	0	0
Supplies	1,000	4,500	4,500	4,500	4,500
Transfers	12,800	1,000	1,000	1,000	1,000
Travel	2,500	2,500	2,500	2,500	2,500
Utilities	4,000	4,000	4,000	4,000	4,000
Wages and benefits	139,502	141,691	143,923	146,201	148,526
Uncategorized Expenses	4,600	0	0	0	0
<b>Total Expenditures:</b>	<b>675,618</b>	<b>244,774</b>	<b>252,147</b>	<b>254,503</b>	<b>256,908</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

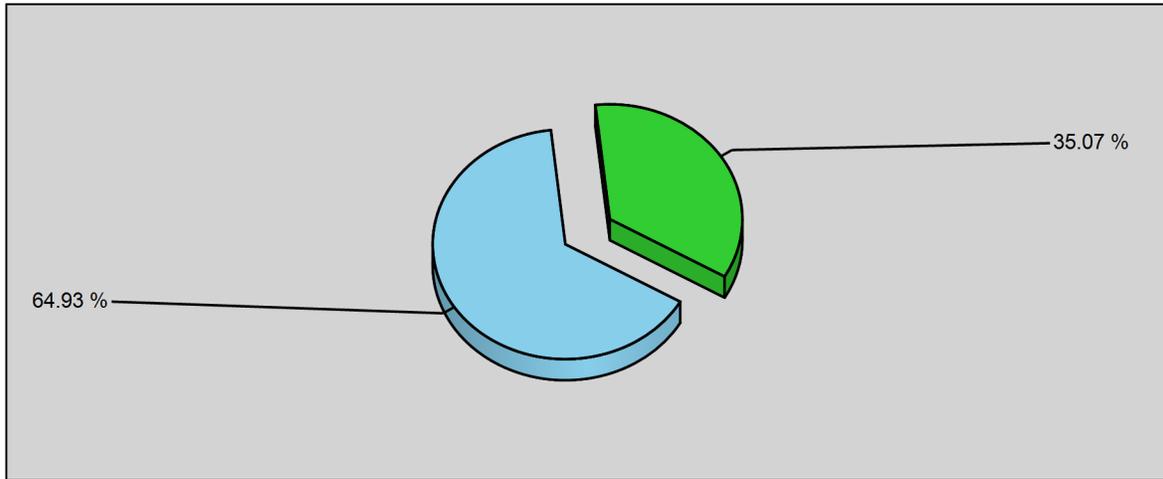
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ENVIRONMENTAL CONSERVATION  
 Dept Number: 5010  
 Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E,  
 F & I



Revenues By GL Category



Legend: ■ Prior Surplus ■ Taxes

Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	650,000	650,000
Taxes	450,000	351,125	(98,875)
<b>Total Revenues:</b>	<b>450,000</b>	<b>1,001,125</b>	<b>551,125</b>
<b>Expenditures</b>			
Administration	0	37,125	37,125
Grant Expense	416,000	280,000	(136,000)
Operations	34,000	34,000	0
Transfers	0	650,000	650,000
<b>Total Expenditures:</b>	<b>450,000</b>	<b>1,001,125</b>	<b>551,125</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: ENVIRONMENTAL CONSERVATION

Dept Number: 5010

Service Participants: Penticton, Summerland, Oliver and Electoral Areas A, C, D, E, F & I

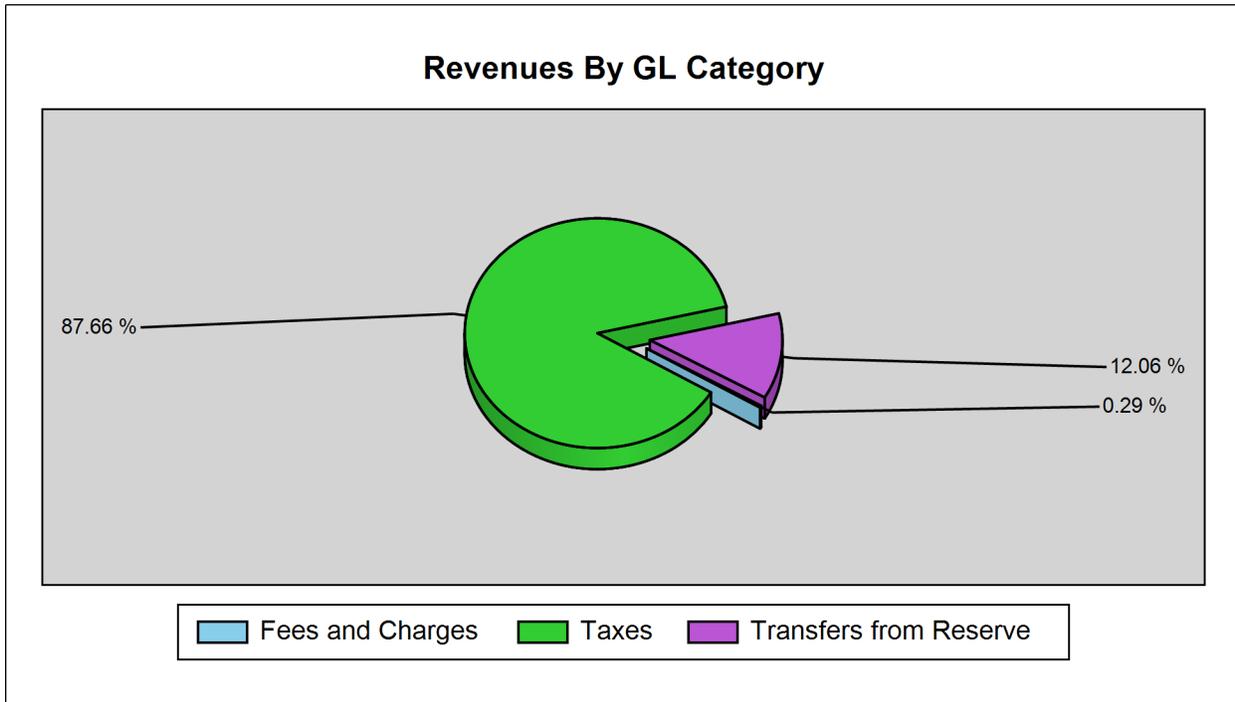


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	650,000	0	0	0	0
Taxes	351,125	451,125	451,125	451,125	451,125
<b>Total Revenues:</b>	<b>1,001,125</b>	<b>451,125</b>	<b>451,125</b>	<b>451,125</b>	<b>451,125</b>
<b>Expenditures</b>					
Administration	37,125	37,125	37,125	37,125	37,125
Grant Expense	280,000	380,000	380,000	380,000	380,000
Operations	34,000	34,000	34,000	34,000	34,000
Transfers	650,000	0	0	0	0
<b>Total Expenditures:</b>	<b>1,001,125</b>	<b>451,125</b>	<b>451,125</b>	<b>451,125</b>	<b>451,125</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FAULDER WATER  
 Dept Number: 3920  
 Service Participants: Specified Service Area A777 LSA #11



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	500	500	0
Taxes	149,036	151,721	2,685
Transfers from Reserve	0	20,867	20,867
<b>Total Revenues:</b>	<b>149,536</b>	<b>173,088</b>	<b>23,552</b>
<b>Expenditures</b>			
Administration	8,749	5,453	(3,296)
Advertising	250	0	(250)
Capital and Equipment	5,000	15,080	10,080
Consultants	3,500	500	(3,000)
Financing	7,487	7,487	0
Insurance	2,654	3,600	946
Operations	38,450	50,150	11,700
Supplies	0	500	500
Transfers	12,200	10,865	(1,335)
Travel	4,000	3,500	(500)
Utilities	15,300	15,000	(300)
Wages and benefits	51,946	60,953	9,007
<b>Total Expenditures:</b>	<b>149,536</b>	<b>173,088</b>	<b>23,552</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	500	500	500	500	0
Taxes	151,721	143,514	144,048	146,398	146,825
Transfers from Reserve	20,867	0	0	0	0
<b>Total Revenues:</b>	<b>173,088</b>	<b>144,014</b>	<b>144,548</b>	<b>146,898</b>	<b>146,825</b>
<b>Expenditures</b>					
Administration	5,453	5,453	5,453	5,453	5,453
Advertising	0	250	250	250	250
Capital and Equipment	15,080	5,000	5,000	5,000	5,000
Consultants	500	2,000	3,000	3,000	3,000
Financing	7,487	7,487	7,487	7,487	7,487
Insurance	3,600	3,672	3,745	3,820	3,897
Operations	50,150	26,974	25,098	25,631	25,550
Supplies	500	0	0	0	0
Transfers	10,865	10,849	10,632	10,714	9,119
Travel	3,500	4,000	4,000	4,080	4,080
Utilities	15,000	15,918	16,236	16,561	16,800
Wages and benefits	60,953	62,411	63,647	64,902	66,189
<b>Total Expenditures:</b>	<b>173,088</b>	<b>144,014</b>	<b>144,548</b>	<b>146,898</b>	<b>146,825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

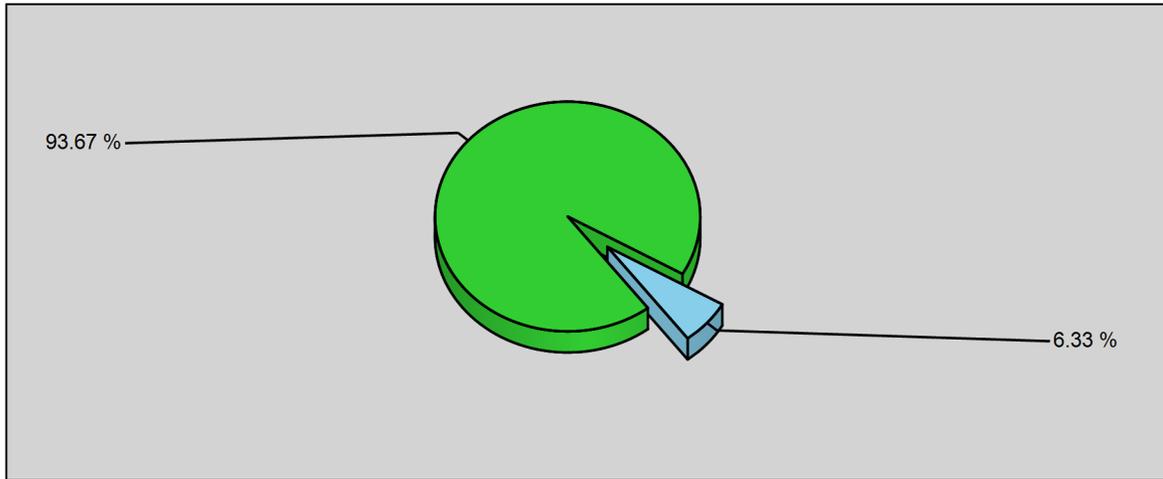
Service: FINANCIAL SERVICES

Dept Number: 0150

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	0	10,000	10,000
Recoveries	0	147,950	147,950
<b>Total Revenues:</b>	<b>0</b>	<b>157,950</b>	<b>157,950</b>
<b>Expenditures</b>			
Administration	0	39,000	39,000
Capital and Equipment	0	15,000	15,000
Consultants	0	5,000	5,000
Contracts and Agreements	0	35,700	35,700
Legal	0	500	500
Maintenance and Repairs	0	39,250	39,250
Supplies	0	500	500
Travel	0	4,500	4,500
Wages and benefits	0	18,500	18,500
<b>Total Expenditures:</b>	<b>0</b>	<b>157,950</b>	<b>157,950</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FINANCIAL SERVICES

Dept Number: 0150

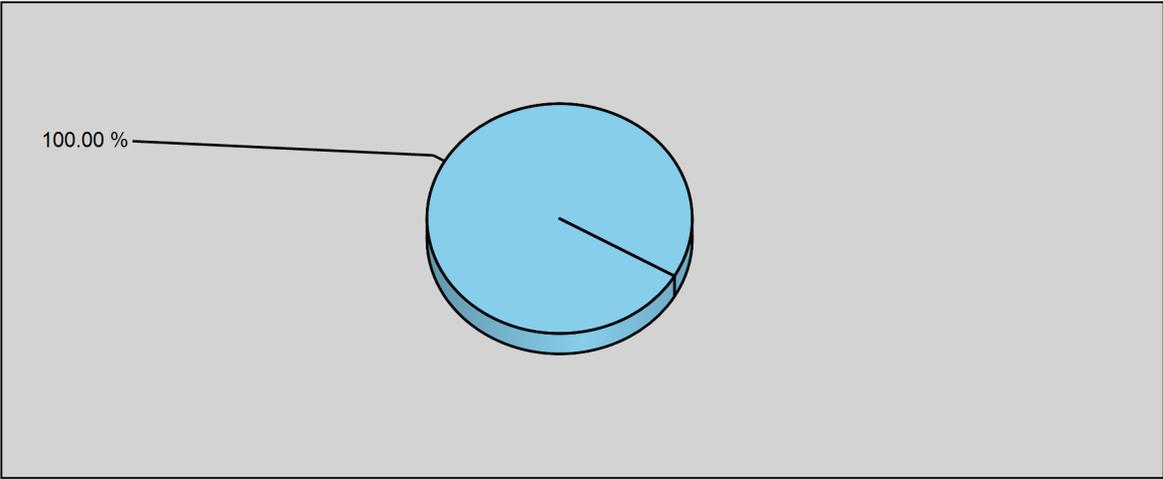
Service Participants: Specified Service Area A777 LSA #11



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Other Revenue	10,000	10,000	10,000	10,000	10,000
Recoveries	147,950	150,129	152,352	154,620	156,933
<b>Total Revenues:</b>	<b>157,950</b>	<b>160,129</b>	<b>162,352</b>	<b>164,620</b>	<b>166,933</b>
<b>Expenditures</b>					
Administration	39,000	39,780	40,576	41,388	42,216
Capital and Equipment	15,000	20,000	20,000	20,000	20,000
Consultants	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	35,700	36,414	37,142	37,885	38,643
Legal	500	500	500	500	500
Maintenance and Repairs	39,250	34,935	35,634	36,347	37,074
Supplies	500	500	500	500	500
Travel	4,500	4,500	4,500	4,500	4,500
Wages and benefits	18,500	18,500	18,500	18,500	18,500
<b>Total Expenditures:</b>	<b>157,950</b>	<b>160,129</b>	<b>162,352</b>	<b>164,620</b>	<b>166,933</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Taxes

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(24,079)	0	24,079
Taxes	225,171	231,301	6,130
Uncategorized Revenues	23,940	0	(23,940)
<b>Total Revenues:</b>	<b>225,032</b>	<b>231,301</b>	<b>6,269</b>
<b>Expenditures</b>			
Administration	5,820	8,147	2,327
Capital and Equipment	41,440	31,435	(10,005)
Contracts and Agreements	3,500	3,000	(500)
Financing	16,155	16,155	0
Insurance	7,573	13,198	5,625
Legal	1,000	1,020	20
Maintenance and Repairs	16,500	15,250	(1,250)
Operations	1,000	1,020	20
Other Expense	1,000	0	(1,000)
Supplies	1,250	1,000	(250)
Transfers	27,540	26,500	(1,040)
Travel	5,800	6,000	200
Utilities	6,500	6,600	100
Wages and benefits	89,954	101,976	12,022
<b>Total Expenditures:</b>	<b>225,032</b>	<b>231,301</b>	<b>6,269</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714

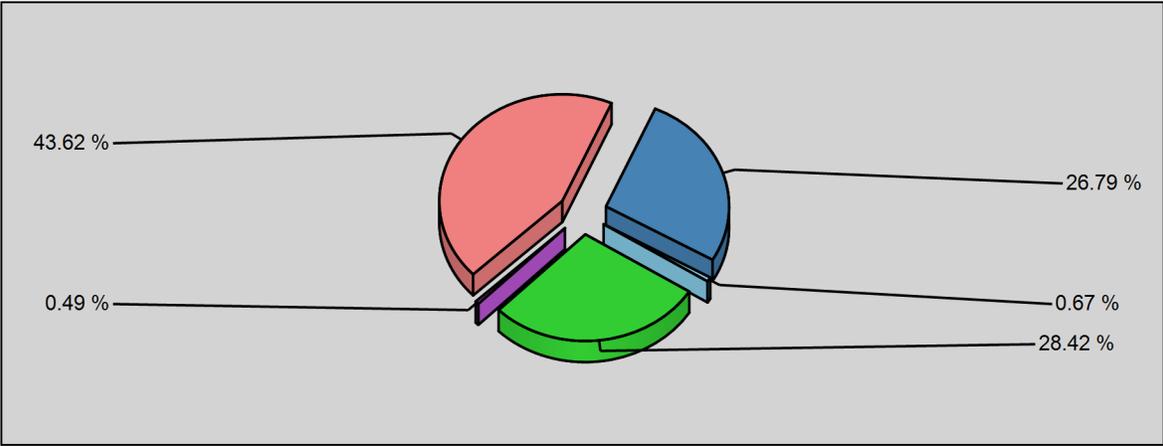


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	231,301	235,441	239,663	243,970	248,363
<b>Total Revenues:</b>	<b>231,301</b>	<b>235,441</b>	<b>239,663</b>	<b>243,970</b>	<b>248,363</b>
<b>Expenditures</b>					
Administration	8,147	8,147	8,147	8,147	8,147
Capital and Equipment	31,435	32,064	32,705	33,358	34,026
Contracts and Agreements	3,000	3,060	3,121	3,184	3,247
Financing	16,155	16,155	16,155	16,155	16,155
Insurance	13,198	13,462	13,731	14,005	14,285
Legal	1,020	1,040	1,061	1,082	1,104
Maintenance and Repairs	15,250	15,555	15,866	16,183	16,507
Operations	1,020	1,040	1,061	1,082	1,104
Other Expense	0	0	0	0	0
Supplies	1,000	1,020	1,040	1,062	1,082
Transfers	26,500	27,030	27,570	28,122	28,684
Travel	6,000	6,120	6,242	6,367	6,495
Utilities	6,600	6,732	6,867	7,004	7,144
Wages and benefits	101,976	104,016	106,097	108,219	110,383
<b>Total Expenditures:</b>	<b>231,301</b>	<b>235,441</b>	<b>239,663</b>	<b>243,970</b>	<b>248,363</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



Contract Revenue	Grants	Taxes	Transfers from Reserve
Debt Proceeds			

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	8,150	8,313	163
Debt Proceeds	350,000	350,000	0
Grants	4,000	6,000	2,000
Prior Surplus	79,521	0	(79,521)
Taxes	451,897	537,264	85,367
Transfers from Reserve	237,000	330,000	93,000
<b>Total Revenues:</b>	<b>1,130,568</b>	<b>1,231,577</b>	<b>101,009</b>
<b>Expenditures</b>			
Administration	9,231	19,626	10,395
Advertising	0	2,000	2,000
Capital and Equipment	642,750	634,975	(7,775)
Contracts and Agreements	5,922	8,500	2,578
Financing	46,838	40,477	(6,361)
Grant Expense	0	2,600	2,600
Insurance	16,614	16,929	315
Legal	2,000	4,000	2,000
Maintenance and Repairs	52,852	126,632	73,780
Other Expense	8,271	7,600	(671)
Transfers	100,000	108,000	8,000
Travel	6,712	6,846	134
Utilities	15,416	15,820	404
Wages and benefits	223,962	237,572	13,610
<b>Total Expenditures:</b>	<b>1,130,568</b>	<b>1,231,577</b>	<b>101,009</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

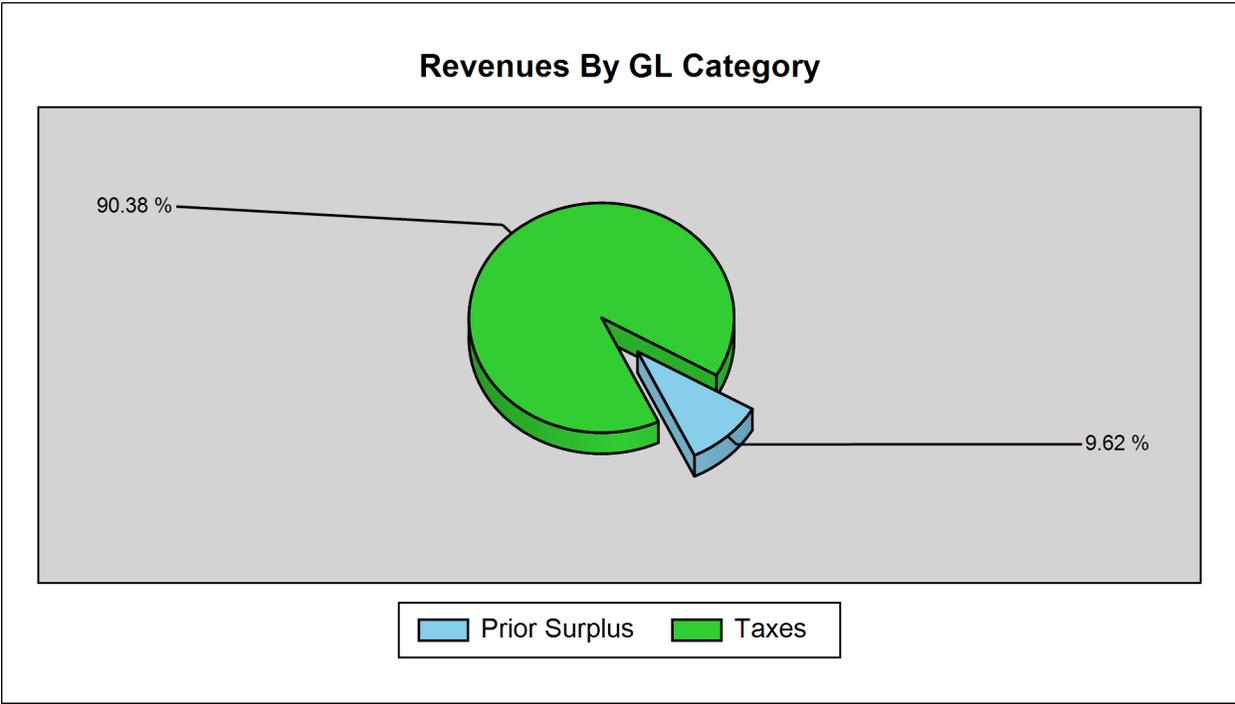
Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	8,313	8,479	8,649	8,822	8,998
Debt Proceeds	350,000	0	0	0	0
Grants	6,000	4,000	4,080	4,162	4,245
Taxes	537,264	603,289	600,780	615,004	641,661
Transfers from Reserve	330,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,231,577</b>	<b>615,768</b>	<b>613,509</b>	<b>627,988</b>	<b>654,904</b>
<b>Expenditures</b>					
Administration	19,626	19,626	19,626	19,626	19,626
Advertising	2,000	0	0	0	0
Capital and Equipment	634,975	85,675	86,389	87,116	87,858
Contracts and Agreements	8,500	8,670	8,843	9,020	9,200
Financing	40,477	40,477	23,886	23,886	36,172
Grant Expense	2,600	2,652	2,705	2,759	2,814
Insurance	16,929	17,268	17,613	17,966	18,326
Legal	4,000	4,080	4,162	4,245	4,330
Maintenance and Repairs	126,632	47,565	48,516	49,486	50,476
Other Expense	7,600	7,752	7,907	8,066	8,228
Transfers	108,000	115,000	122,000	129,000	136,000
Travel	6,846	6,983	7,123	7,265	7,410
Utilities	15,820	16,136	16,458	16,787	17,122
Wages and benefits	237,572	243,884	248,281	252,766	257,342
<b>Total Expenditures:</b>	<b>1,231,577</b>	<b>615,768</b>	<b>613,509</b>	<b>627,988</b>	<b>654,904</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	8,000	0	(8,000)
Prior Surplus	57,063	25,022	(32,041)
Taxes	229,069	235,201	6,132
Transfers from Reserve	18,176	0	(18,176)
<b>Total Revenues:</b>	<b>312,308</b>	<b>260,223</b>	<b>(52,085)</b>
<b>Expenditures</b>			
Administration	3,109	8,608	5,499
Capital and Equipment	48,000	45,000	(3,000)
Financing	19,611	19,611	0
Insurance	9,416	9,604	188
Maintenance and Repairs	17,365	18,032	667
Operations	4,050	4,071	21
Supplies	3,875	3,953	78
Transfers	76,810	29,022	(47,788)
Travel	2,100	2,142	42
Uncategorized Expenses	1,000	1,000	0
Utilities	9,700	9,894	194
Wages and benefits	117,272	109,286	(7,986)
<b>Total Expenditures:</b>	<b>312,308</b>	<b>260,223</b>	<b>(52,085)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

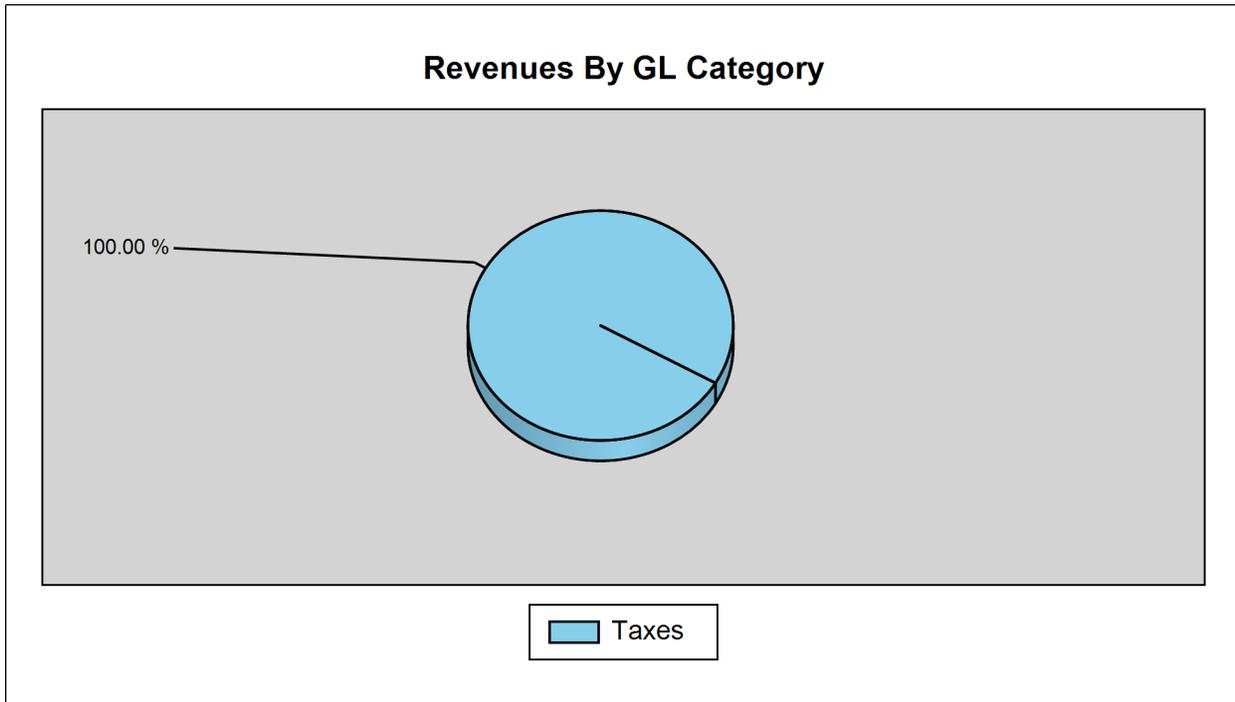
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	0	0	0	0	0
Prior Surplus	25,022	0	0	0	0
Taxes	235,201	248,048	249,937	251,862	253,823
<b>Total Revenues:</b>	<b>260,223</b>	<b>248,048</b>	<b>249,937</b>	<b>251,862</b>	<b>253,823</b>
<b>Expenditures</b>					
Administration	8,608	8,608	8,608	8,608	8,608
Capital and Equipment	45,000	45,340	45,687	46,041	46,401
Financing	19,611	19,611	19,611	19,611	19,611
Insurance	9,604	9,796	9,991	10,191	10,395
Maintenance and Repairs	18,032	18,342	18,659	18,983	19,312
Operations	4,071	4,152	4,235	4,319	4,406
Supplies	3,953	4,032	4,113	4,195	4,279
Transfers	29,022	20,000	20,000	20,000	20,000
Travel	2,142	2,185	2,229	2,274	2,319
Utilities	9,894	10,091	10,294	10,500	10,710
Wages and benefits	109,286	104,871	105,470	106,079	106,700
Uncategorized Expenses	1,000	1,020	1,040	1,061	1,082
<b>Total Expenditures:</b>	<b>260,223</b>	<b>248,048</b>	<b>249,937</b>	<b>251,862</b>	<b>253,823</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	304	0	(304)
Taxes	101,235	90,589	(10,646)
<b>Total Revenues:</b>	<b>101,539</b>	<b>90,589</b>	<b>(10,950)</b>
<b>Expenditures</b>			
Administration	1,539	2,750	1,211
Contracts and Agreements	100,000	87,839	(12,161)
<b>Total Expenditures:</b>	<b>101,539</b>	<b>90,589</b>	<b>(10,950)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	90,589	92,346	94,138	95,966	97,830
<b>Total Revenues:</b>	<b>90,589</b>	<b>92,346</b>	<b>94,138</b>	<b>95,966</b>	<b>97,830</b>
<b>Expenditures</b>					
Administration	2,750	2,750	2,750	2,750	2,750
Contracts and Agreements	87,839	89,596	91,388	93,216	95,080
<b>Total Expenditures:</b>	<b>90,589</b>	<b>92,346</b>	<b>94,138</b>	<b>95,966</b>	<b>97,830</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

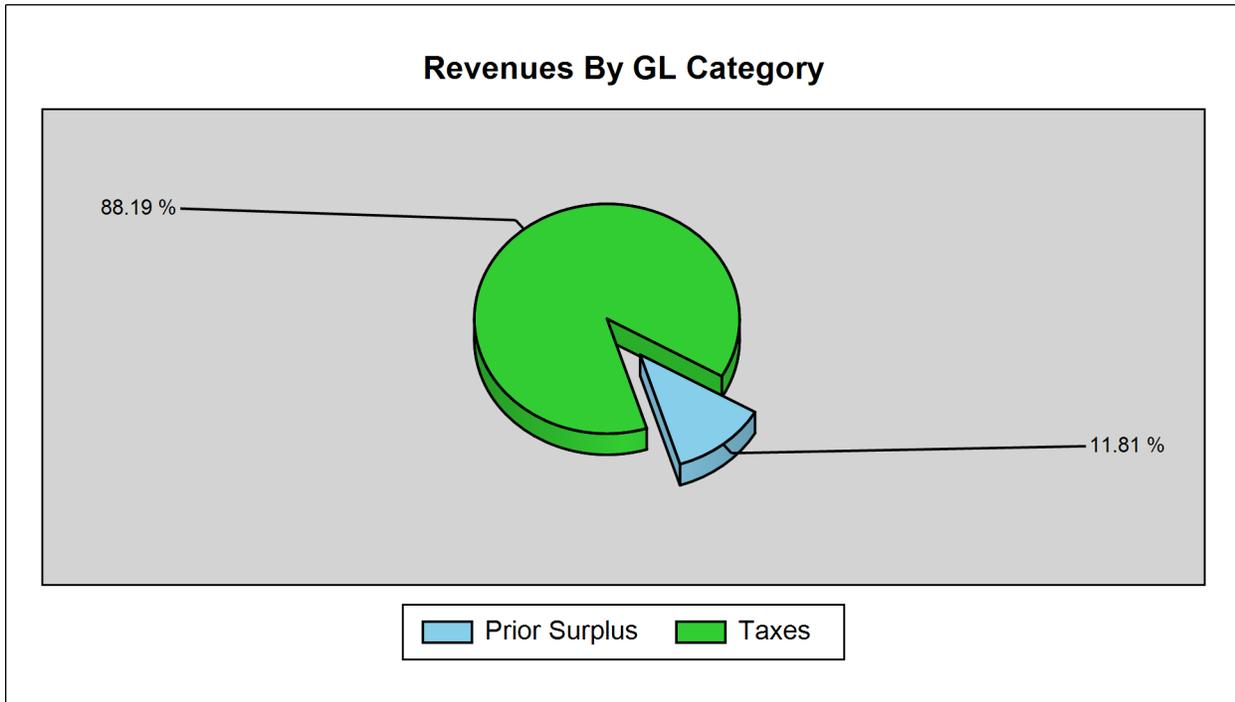
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	56,107	45,000	(11,107)
Taxes	335,920	335,920	0
<b>Total Revenues:</b>	<b>392,027</b>	<b>380,920</b>	<b>(11,107)</b>
<b>Expenditures</b>			
Administration	6,584	12,400	5,816
Advertising	0	2,000	2,000
Capital and Equipment	27,400	71,400	44,000
Contracts and Agreements	11,500	11,500	0
Insurance	10,962	12,501	1,539
Maintenance and Repairs	19,700	21,700	2,000
Operations	2,500	2,500	0
Supplies	6,000	8,000	2,000
Transfers	138,612	91,243	(47,369)
Travel	2,600	2,500	(100)
Utilities	9,000	9,000	0
Wages and benefits	157,169	136,176	(20,993)
<b>Total Expenditures:</b>	<b>392,027</b>	<b>380,920</b>	<b>(11,107)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

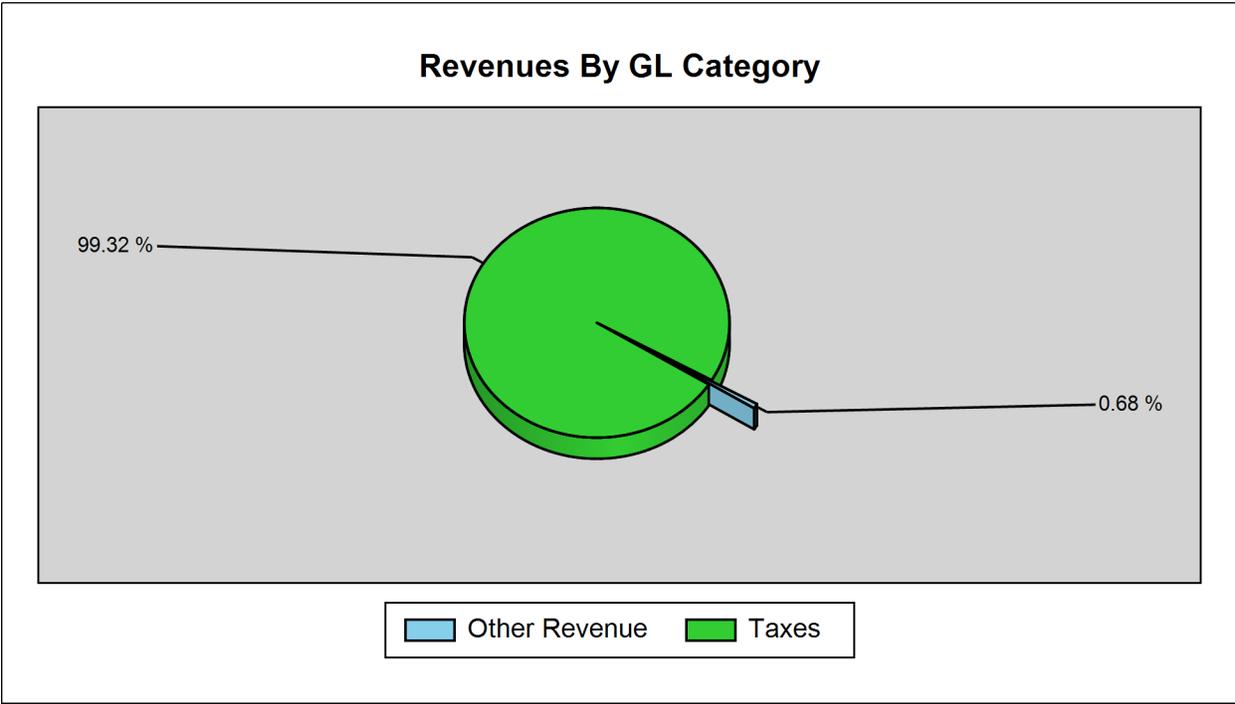
Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Debt Proceeds	0	0	0	0	900,000
Prior Surplus	45,000	527	1,000	1,023	1,000
Taxes	335,920	347,879	355,710	361,537	375,620
Transfers from Reserve	0	0	0	900,000	0
<b>Total Revenues:</b>	<b>380,920</b>	<b>348,406</b>	<b>356,710</b>	<b>1,262,560</b>	<b>1,276,620</b>
<b>Expenditures</b>					
Administration	12,400	12,400	12,400	12,400	12,400
Advertising	2,000	0	0	0	0
Capital and Equipment	71,400	50,000	40,000	945,813	1,010,375
Contracts and Agreements	11,500	11,500	11,500	11,500	11,500
Insurance	12,501	12,856	13,139	13,541	14,020
Maintenance and Repairs	21,700	21,303	22,017	22,641	23,600
Operations	2,500	2,650	2,700	2,738	3,000
Supplies	8,000	8,300	8,400	8,499	8,600
Transfers	91,243	75,011	85,658	78,105	19,409
Travel	2,500	3,200	3,400	3,477	3,500
Utilities	9,000	9,500	9,800	10,054	10,400
Wages and benefits	136,176	141,686	147,696	153,792	159,816
<b>Total Expenditures:</b>	<b>380,920</b>	<b>348,406</b>	<b>356,710</b>	<b>1,262,560</b>	<b>1,276,620</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Other Revenue	35,000	4,000	(31,000)
Prior Surplus	(55,563)	0	55,563
Taxes	551,124	580,427	29,303
Transfers from Reserve	50,000	0	(50,000)
<b>Total Revenues:</b>	<b>580,561</b>	<b>584,427</b>	<b>3,866</b>
<b>Expenditures</b>			
Administration	9,513	24,210	14,697
Capital and Equipment	152,000	134,000	(18,000)
Contracts and Agreements	45,000	10,000	(35,000)
Financing	24,324	32,369	8,045
Insurance	22,708	23,986	1,278
Maintenance and Repairs	38,000	35,000	(3,000)
Operations	7,000	7,000	0
Other Expense	4,000	3,500	(500)
Supplies	20,000	21,000	1,000
Transfers	1,000	15,000	14,000
Travel	6,000	3,000	(3,000)
Uncategorized Expenses	0	10,000	10,000
Utilities	15,972	16,930	958
Wages and benefits	235,044	248,432	13,388
<b>Total Expenditures:</b>	<b>580,561</b>	<b>584,427</b>	<b>3,866</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

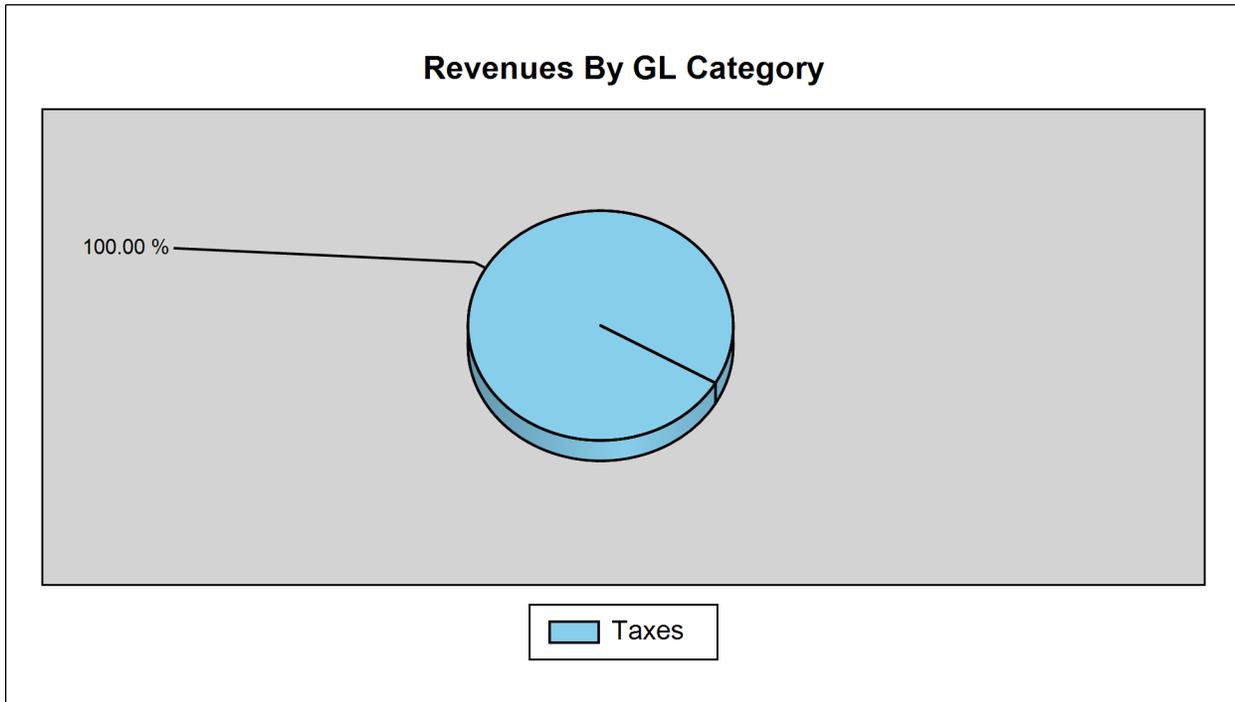
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Other Revenue	4,000	0	0	0	0
Prior Surplus	0	0	0	0	0
Taxes	580,427	611,522	629,208	647,505	666,441
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>584,427</b>	<b>611,522</b>	<b>629,208</b>	<b>647,505</b>	<b>666,441</b>
<b>Expenditures</b>					
Administration	24,210	24,210	24,210	24,210	24,210
Capital and Equipment	134,000	137,350	140,785	144,304	147,911
Contracts and Agreements	10,000	15,375	15,759	16,153	16,557
Financing	32,369	32,369	32,369	32,369	32,369
Insurance	23,986	24,582	25,192	25,817	26,458
Maintenance and Repairs	35,000	35,875	36,772	37,691	38,634
Operations	7,000	7,175	7,354	7,538	7,727
Other Expense	3,500	3,588	3,677	3,769	3,863
Supplies	21,000	21,525	22,063	22,614	23,180
Transfers	15,000	15,375	15,759	16,153	16,557
Travel	3,000	3,075	3,152	3,231	3,311
Utilities	16,930	17,353	17,788	18,232	18,688
Wages and benefits	248,432	263,420	273,822	284,655	295,938
Uncategorized Expenses	10,000	10,250	10,506	10,769	11,038
<b>Total Expenditures:</b>	<b>584,427</b>	<b>611,522</b>	<b>629,208</b>	<b>647,505</b>	<b>666,441</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	1,421	0	(1,421)
Taxes	398,947	403,955	5,008
<b>Total Revenues:</b>	<b>400,368</b>	<b>403,955</b>	<b>3,587</b>
<b>Expenditures</b>			
Administration	9,384	17,849	8,465
Capital and Equipment	52,564	45,817	(6,747)
Contracts and Agreements	11,500	16,000	4,500
Insurance	13,503	13,761	258
Maintenance and Repairs	38,637	40,392	1,755
Operations	15,814	16,005	191
Other Expense	4,034	4,114	80
Supplies	4,780	4,876	96
Transfers	45,000	50,000	5,000
Utilities	18,190	19,069	879
Wages and benefits	186,962	176,072	(10,890)
<b>Total Expenditures:</b>	<b>400,368</b>	<b>403,955</b>	<b>3,587</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715

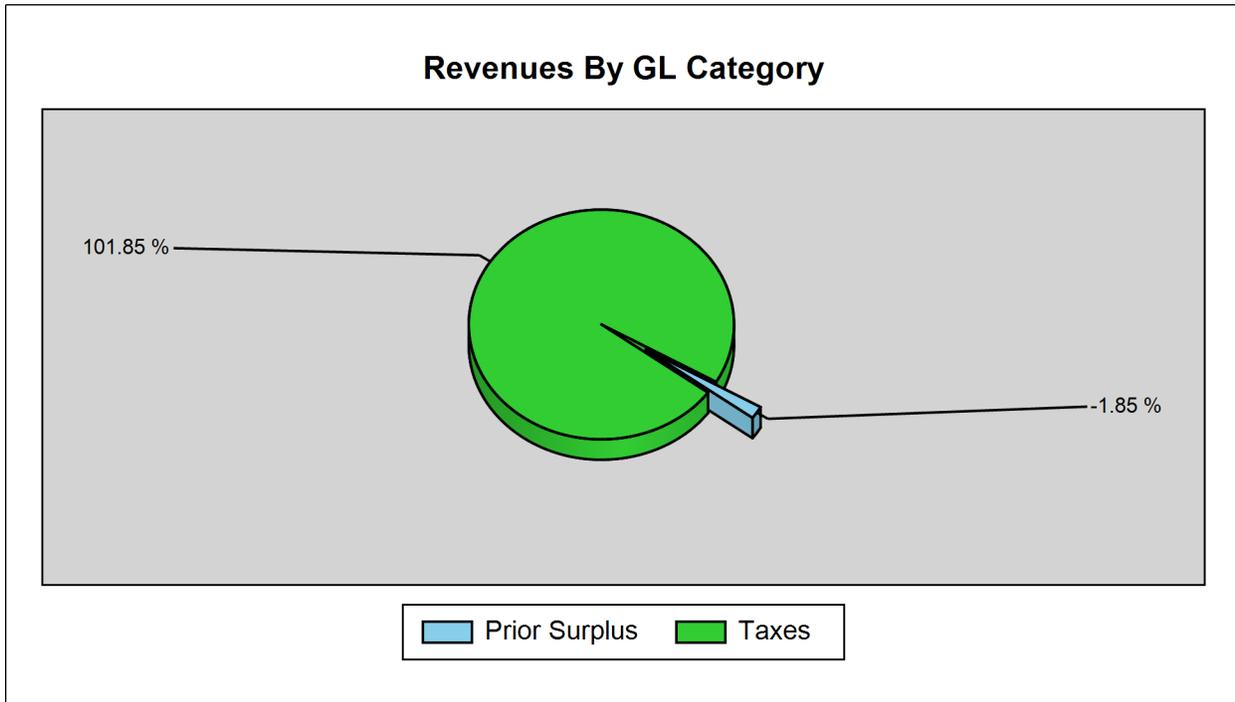


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	403,955	383,334	388,816	394,548	400,249
<b>Total Revenues:</b>	<b>403,955</b>	<b>383,334</b>	<b>388,816</b>	<b>394,548</b>	<b>400,249</b>
<b>Expenditures</b>					
Administration	17,849	17,849	17,849	17,849	17,849
Capital and Equipment	45,817	46,734	47,668	48,621	49,594
Contracts and Agreements	16,000	0	0	0	0
Insurance	13,761	14,036	14,317	14,603	14,896
Maintenance and Repairs	40,392	41,200	42,024	42,864	43,722
Operations	16,005	16,200	16,398	16,741	16,941
Other Expense	4,114	4,197	4,281	4,366	4,453
Supplies	4,876	4,974	5,073	5,174	5,277
Transfers	50,000	50,000	50,000	50,000	50,000
Utilities	19,069	19,450	19,839	20,236	20,641
Wages and benefits	176,072	168,694	171,367	174,094	176,876
<b>Total Expenditures:</b>	<b>403,955</b>	<b>383,334</b>	<b>388,816</b>	<b>394,548</b>	<b>400,249</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE WEST BENCH (D-F)  
 Dept Number: 1000  
 Service Participants: Specified Service Area A715 LSA#2



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(35,497)	(6,915)	28,582
Taxes	390,542	381,153	(9,389)
<b>Total Revenues:</b>	<b>355,045</b>	<b>374,238</b>	<b>19,193</b>
<b>Expenditures</b>			
Administration	5,384	9,616	4,232
Contracts and Agreements	349,050	364,000	14,950
Insurance	611	622	11
<b>Total Expenditures:</b>	<b>355,045</b>	<b>374,238</b>	<b>19,193</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

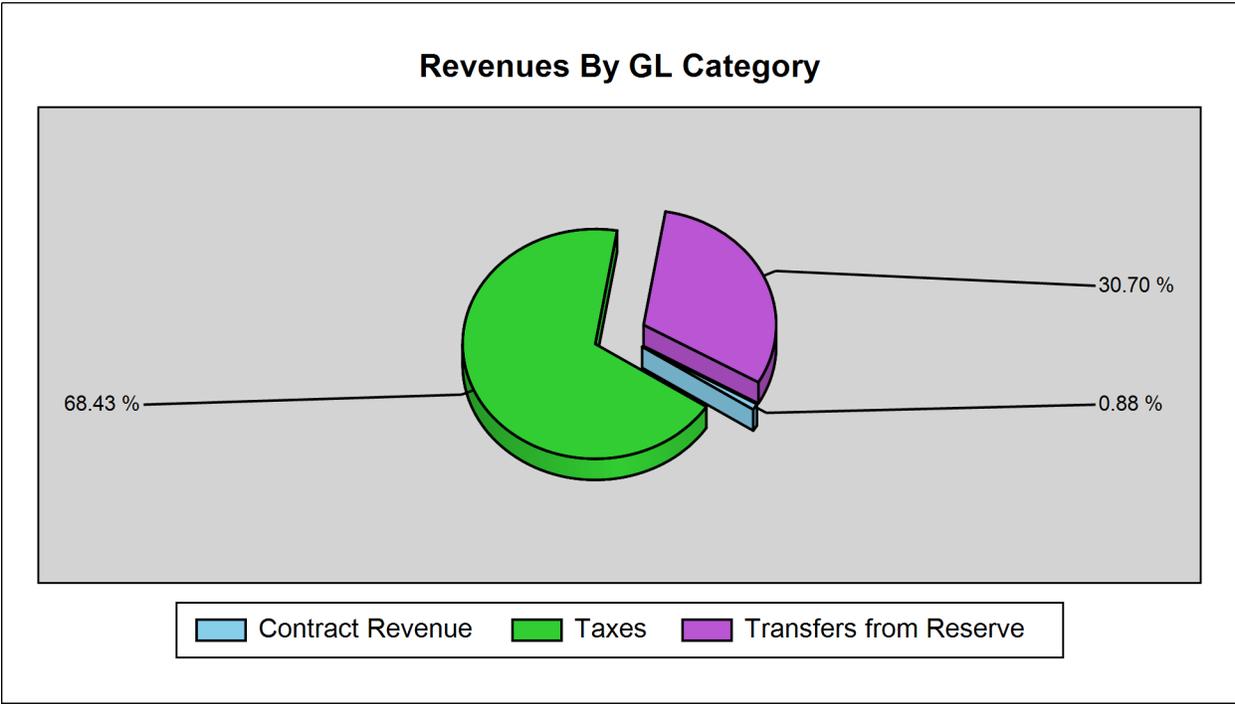
Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	(6,915)	0	0	0	0
Taxes	381,153	380,667	387,162	393,771	391,954
<b>Total Revenues:</b>	<b>374,238</b>	<b>380,667</b>	<b>387,162</b>	<b>393,771</b>	<b>391,954</b>
<b>Expenditures</b>					
Administration	9,616	9,616	9,616	9,616	9,616
Contracts and Agreements	364,000	370,370	376,851	383,446	381,615
Insurance	622	681	695	709	723
<b>Total Expenditures:</b>	<b>374,238</b>	<b>380,667</b>	<b>387,162</b>	<b>393,771</b>	<b>391,954</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	0	2,000	2,000
Debt Proceeds	500,000	0	(500,000)
Prior Surplus	15,690	0	(15,690)
Taxes	161,545	156,034	(5,511)
Transfers from Reserve	0	70,000	70,000
<b>Total Revenues:</b>	<b>677,235</b>	<b>228,034</b>	<b>(449,201)</b>
<b>Expenditures</b>			
Administration	4,537	6,181	1,644
Capital and Equipment	518,537	88,000	(430,537)
Contracts and Agreements	11,500	2,500	(9,000)
Financing	33,607	0	(33,607)
Insurance	7,558	7,858	300
Maintenance and Repairs	15,365	16,212	847
Operations	0	500	500
Other Expense	0	5,000	5,000
Supplies	2,800	2,900	100
Transfers	10,000	12,000	2,000
Uncategorized Expenses	0	50	50
Utilities	6,050	6,264	214
Wages and benefits	67,281	80,569	13,288
<b>Total Expenditures:</b>	<b>677,235</b>	<b>228,034</b>	<b>(449,201)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714

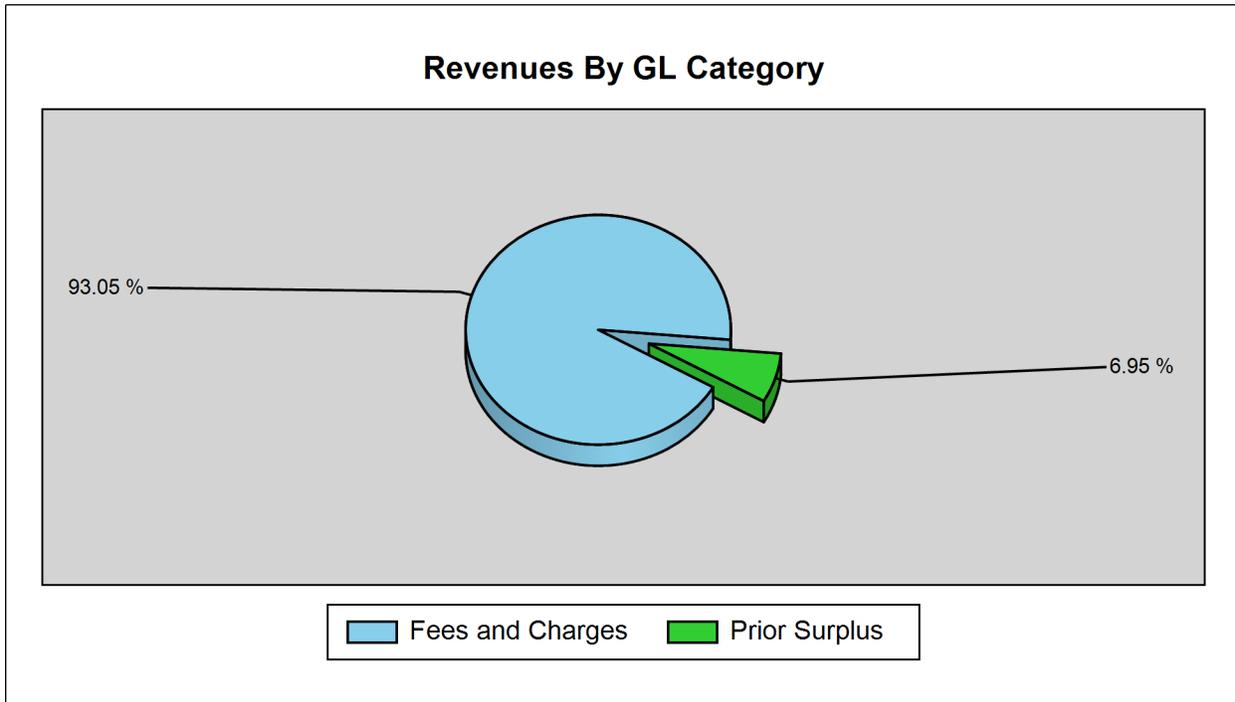


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	2,000	2,000	2,000	2,000	2,000
Taxes	156,034	153,536	156,068	158,169	157,335
Transfers from Reserve	70,000	0	0	0	0
<b>Total Revenues:</b>	<b>228,034</b>	<b>155,536</b>	<b>158,068</b>	<b>160,169</b>	<b>159,335</b>
<b>Expenditures</b>					
Administration	6,181	6,181	6,181	6,181	6,181
Capital and Equipment	88,000	18,000	18,000	18,000	18,000
Contracts and Agreements	2,500	3,000	3,000	3,000	3,000
Insurance	7,858	8,010	8,656	8,835	6,039
Maintenance and Repairs	16,212	16,537	16,868	17,206	17,550
Operations	500	510	520	530	541
Other Expense	5,000	0	0	0	0
Supplies	2,900	2,958	3,017	3,077	3,138
Transfers	12,000	10,000	10,000	10,000	10,000
Utilities	6,264	6,389	6,517	6,647	6,780
Wages and benefits	80,569	83,901	85,259	86,643	88,056
Uncategorized Expenses	50	50	50	50	50
<b>Total Expenditures:</b>	<b>228,034</b>	<b>155,536</b>	<b>158,068</b>	<b>160,169</b>	<b>159,335</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GALLAGHER LAKE SEWER  
 Dept Number: 3815  
 Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	33,647	41,649	8,002
Prior Surplus	0	3,111	3,111
Transfers from Reserve	4,500	0	(4,500)
<b>Total Revenues:</b>	<b>38,147</b>	<b>44,760</b>	<b>6,613</b>
<b>Expenditures</b>			
Administration	603	675	72
Contracts and Agreements	21,698	28,000	6,302
Insurance	549	576	27
Operations	450	0	(450)
Supplies	100	0	(100)
Transfers	293	1,872	1,579
Travel	1,250	170	(1,080)
Wages and benefits	13,204	13,467	263
<b>Total Expenditures:</b>	<b>38,147</b>	<b>44,760</b>	<b>6,613</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	41,649	49,891	51,743	53,679	55,700
Prior Surplus	3,111	0	0	0	0
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>44,760</b>	<b>49,891</b>	<b>51,743</b>	<b>53,679</b>	<b>55,700</b>
<b>Expenditures</b>					
Administration	675	675	675	675	675
Contracts and Agreements	28,000	29,400	30,870	32,414	34,035
Insurance	576	588	600	612	624
Operations	0	459	468	477	486
Supplies	0	0	0	0	0
Transfers	1,872	4,533	4,621	4,711	4,803
Travel	170	500	500	500	500
Wages and benefits	13,467	13,736	14,009	14,290	14,577
<b>Total Expenditures:</b>	<b>44,760</b>	<b>49,891</b>	<b>51,743</b>	<b>53,679</b>	<b>55,700</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

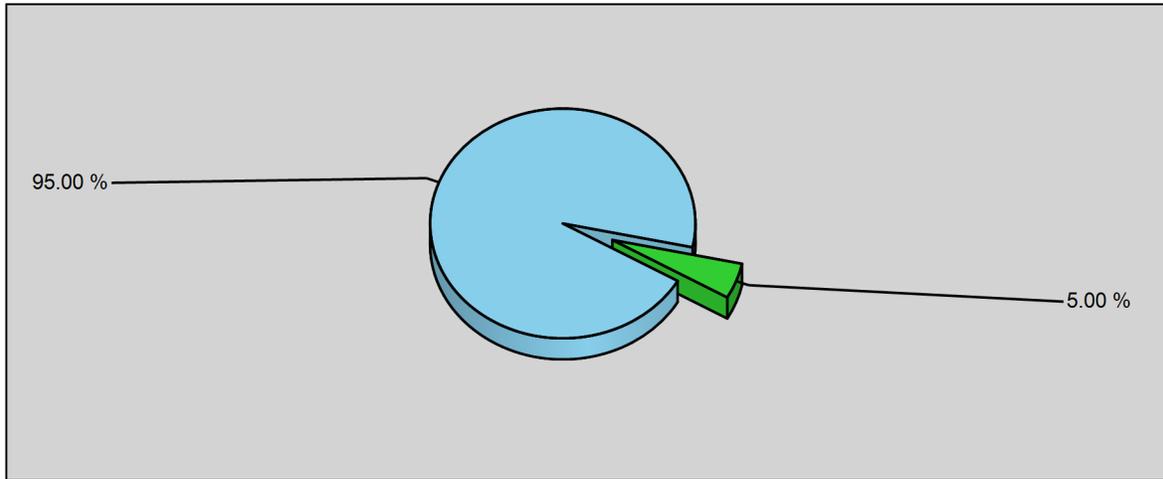
Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



**Revenues By GL Category**



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	56,100	63,416	7,316
Prior Surplus	0	3,340	3,340
<b>Total Revenues:</b>	<b>56,100</b>	<b>66,756</b>	<b>10,656</b>
<b>Expenditures</b>			
Administration	562	3,538	2,976
Contracts and Agreements	38,000	44,250	6,250
Insurance	638	670	32
Operations	2,500	2,950	450
Supplies	0	400	400
Transfers	2,077	5,955	3,878
Travel	1,000	2,500	1,500
Wages and benefits	11,323	6,493	(4,830)
<b>Total Expenditures:</b>	<b>56,100</b>	<b>66,756</b>	<b>10,656</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GALLAGHER LAKE WATER

Dept Number: 3975

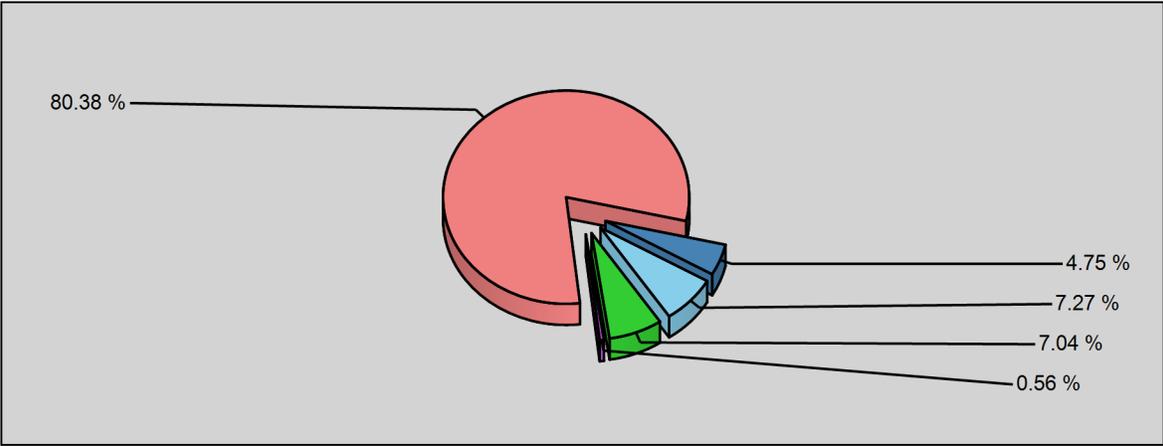
Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	63,416	66,756	66,970	67,028	67,210
Prior Surplus	3,340	0	0	0	0
<b>Total Revenues:</b>	<b>66,756</b>	<b>66,756</b>	<b>66,970</b>	<b>67,028</b>	<b>67,210</b>
<b>Expenditures</b>					
Administration	3,538	3,538	3,538	3,538	3,538
Contracts and Agreements	44,250	46,000	47,000	47,000	47,000
Insurance	670	683	697	711	725
Operations	2,950	2,050	1,825	1,825	1,825
Supplies	400	0	0	0	0
Transfers	5,955	6,416	5,864	5,977	6,091
Travel	2,500	1,450	1,300	1,101	1,022
Wages and benefits	6,493	6,619	6,746	6,876	7,009
<b>Total Expenditures:</b>	<b>66,756</b>	<b>66,756</b>	<b>66,970</b>	<b>67,028</b>	<b>67,210</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Grants	Other Revenue	Taxes	Transfers from Reserve
Interest			

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	665,917	0	(665,917)
Grants	230,000	130,000	(100,000)
Interest	126,382	126,000	(382)
Other Revenue	10,000	10,000	0
Prior Surplus	2,000	0	(2,000)
Taxes	1,412,890	1,437,909	25,019
Transfers from Reserve	45,000	85,000	40,000
<b>Total Revenues:</b>	<b>2,492,189</b>	<b>1,788,909</b>	<b>(703,280)</b>
<b>Expenditures</b>			
Administration	101,759	43,976	(57,783)
Advertising	36,000	0	(36,000)
Capital and Equipment	202,718	85,000	(117,718)
Consultants	23,000	0	(23,000)
Contracts and Agreements	35,104	0	(35,104)
Grant Expense	225,000	125,000	(100,000)
Grant in Aid	58,000	40,800	(17,200)
Insurance	18,749	19,443	694
Legal	18,000	18,000	0
Maintenance and Repairs	160,150	0	(160,150)
Other Expense	6,000	6,000	0
Supplies	122,716	25,000	(97,716)
Transfers	129,000	10,000	(119,000)
Travel	47,188	30,000	(17,188)
Uncategorized Expenses	68,119	0	(68,119)
Utilities	104,050	0	(104,050)
Wages and benefits	1,136,636	1,385,690	249,054
<b>Total Expenditures:</b>	<b>2,492,189</b>	<b>1,788,909</b>	<b>(703,280)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

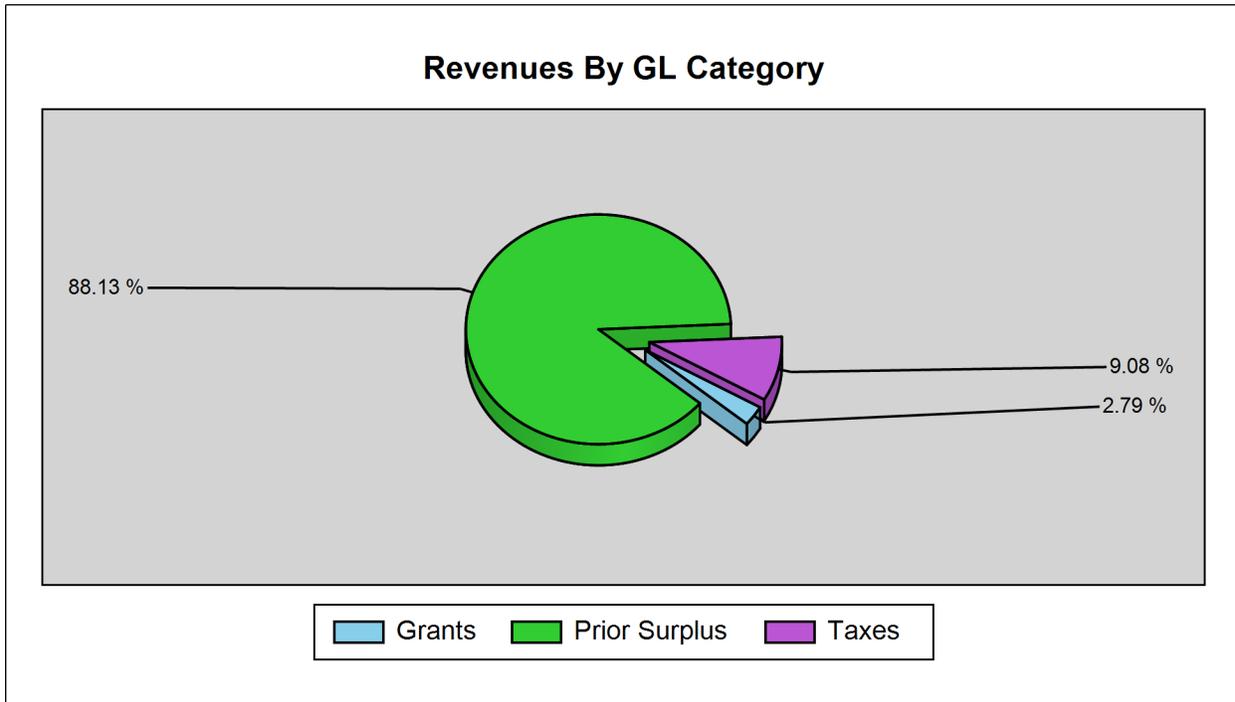
Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2020	2021	2022	2023	2024
<b>Revenues</b>					
Grants	130,000	5,000	5,000	5,000	5,000
Interest	126,000	126,000	126,000	126,000	126,000
Other Revenue	10,000	10,000	10,000	10,000	10,000
Prior Surplus	0	25,000	25,000	25,000	25,000
Taxes	1,437,909	1,364,965	1,392,176	1,420,130	1,448,631
Transfers from Reserve	85,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,788,909</b>	<b>1,530,965</b>	<b>1,558,176</b>	<b>1,586,130</b>	<b>1,614,631</b>
<b>Expenditures</b>					
Administration	43,976	43,976	43,976	43,976	43,976
Capital and Equipment	85,000	0	0	0	0
Grant Expense	125,000	0	0	0	0
Grant in Aid	40,800	0	0	0	0
Insurance	19,443	19,828	20,224	20,628	21,040
Legal	18,000	0	0	0	0
Other Expense	6,000	6,000	6,000	6,000	6,000
Supplies	25,000	25,000	25,000	25,000	25,000
Transfers	10,000	10,000	10,000	10,200	10,404
Travel	30,000	0	0	0	0
Utilities	0	0	0	0	0
Wages and benefits	1,385,690	1,426,161	1,452,976	1,480,326	1,508,211
<b>Total Expenditures:</b>	<b>1,788,909</b>	<b>1,530,965</b>	<b>1,558,176</b>	<b>1,586,130</b>	<b>1,614,631</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	121	121	0
Prior Surplus	879	3,816	2,937
Taxes	3,000	393	(2,607)
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,330</b>	<b>330</b>
<b>Expenditures</b>			
Administration	0	330	330
Grant in Aid	4,000	4,000	0
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,330</b>	<b>330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

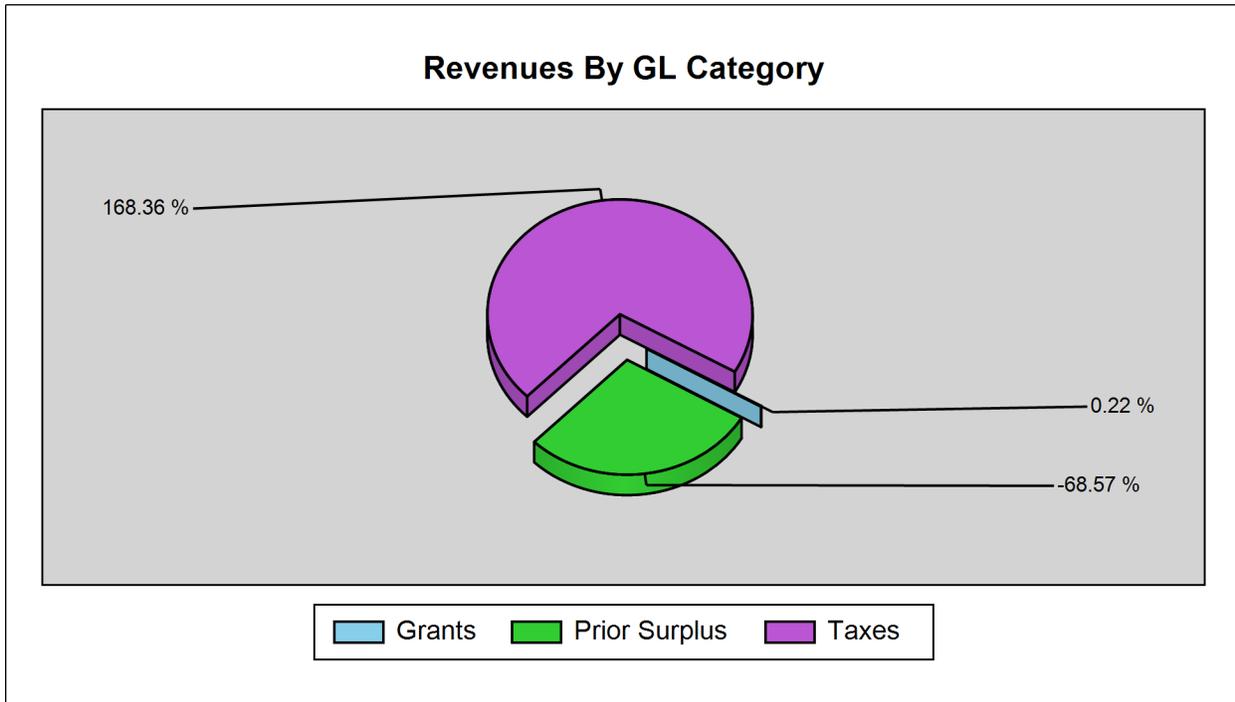
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	121	121	121	121	121
Prior Surplus	3,816	0	0	0	0
Taxes	393	4,209	4,209	4,209	4,209
<b>Total Revenues:</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>
<b>Expenditures</b>					
Administration	330	330	330	330	330
Grant in Aid	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	21	21	0
Prior Surplus	5,000	(6,697)	(11,697)
Taxes	4,000	16,442	12,442
<b>Total Revenues:</b>	<b>9,021</b>	<b>9,766</b>	<b>745</b>
<b>Expenditures</b>			
Administration	0	744	744
Contracts and Agreements	2,000	2,000	0
Grant in Aid	7,000	7,000	0
Insurance	21	22	1
<b>Total Expenditures:</b>	<b>9,021</b>	<b>9,766</b>	<b>745</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B

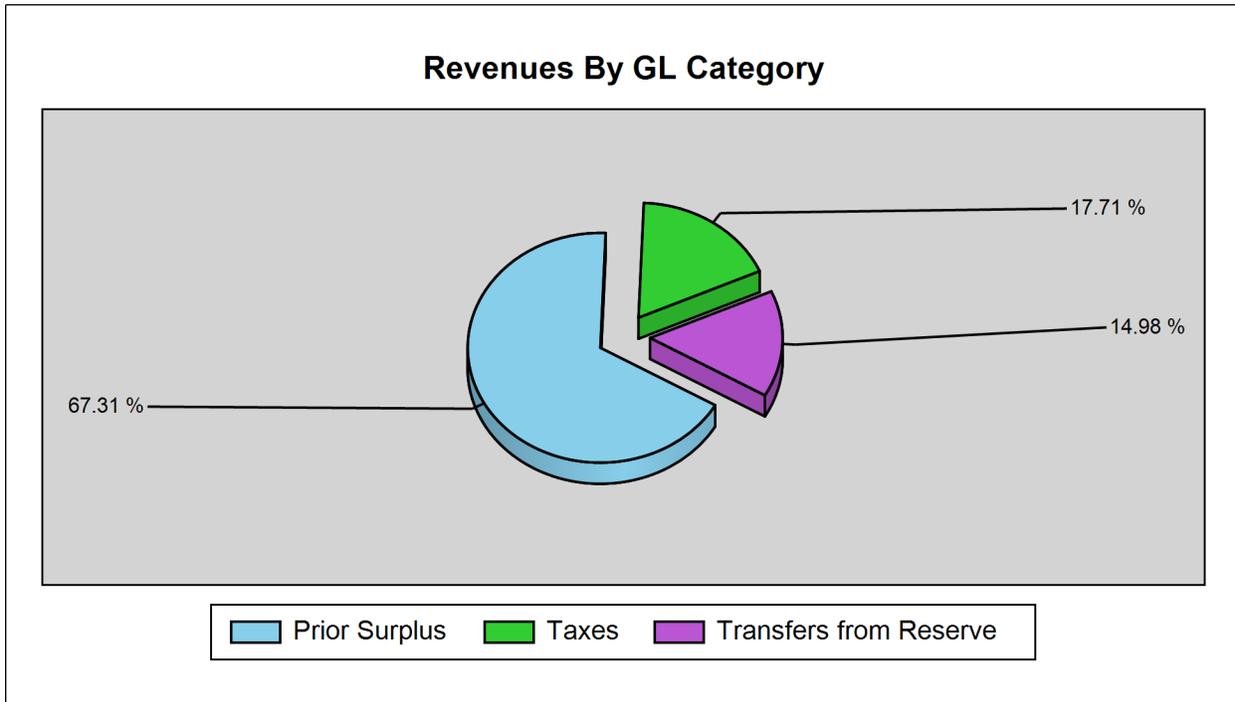


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	21	21	21	21	21
Prior Surplus	(6,697)	4,000	5,000	5,000	5,000
Taxes	16,442	5,745	4,745	4,745	4,745
<b>Total Revenues:</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>
<b>Expenditures</b>					
Administration	744	744	744	744	744
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	7,000	7,000	7,000	7,000	7,000
Insurance	22	22	22	22	22
<b>Total Expenditures:</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>	<b>9,766</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	15,000	19,000	4,000
Taxes	5,000	5,000	0
Transfers from Reserve	0	4,228	4,228
<b>Total Revenues:</b>	<b>20,000</b>	<b>28,228</b>	<b>8,228</b>
<b>Expenditures</b>			
Administration	0	423	423
Grant in Aid	5,125	17,930	12,805
Transfers	14,875	9,875	(5,000)
<b>Total Expenditures:</b>	<b>20,000</b>	<b>28,228</b>	<b>8,228</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

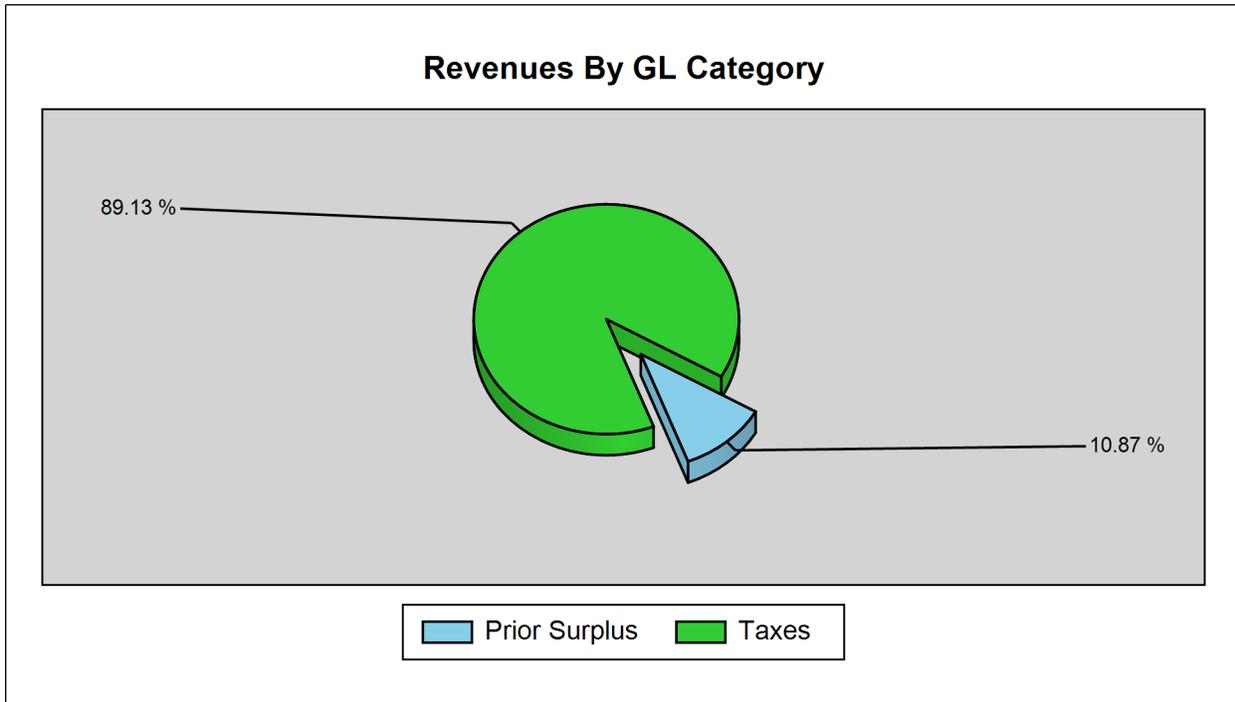
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	19,000	5,000	5,000	5,000	5,000
Taxes	5,000	5,423	5,423	5,623	5,623
Transfers from Reserve	4,228	0	0	0	0
<b>Total Revenues:</b>	<b>28,228</b>	<b>10,423</b>	<b>10,423</b>	<b>10,623</b>	<b>10,623</b>
<b>Expenditures</b>					
Administration	423	423	423	423	423
Grant in Aid	17,930	5,125	5,125	5,125	5,125
Transfers	9,875	4,875	4,875	5,075	5,075
<b>Total Expenditures:</b>	<b>28,228</b>	<b>10,423</b>	<b>10,423</b>	<b>10,623</b>	<b>10,623</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	2,000	0
Taxes	15,000	16,403	1,403
<b>Total Revenues:</b>	<b>17,000</b>	<b>18,403</b>	<b>1,403</b>
<b>Expenditures</b>			
Administration	0	1,403	1,403
Grant in Aid	17,000	17,000	0
<b>Total Expenditures:</b>	<b>17,000</b>	<b>18,403</b>	<b>1,403</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GRANT IN AID AREA D  
Dept Number: 7950  
Service Participants: Electoral Area D

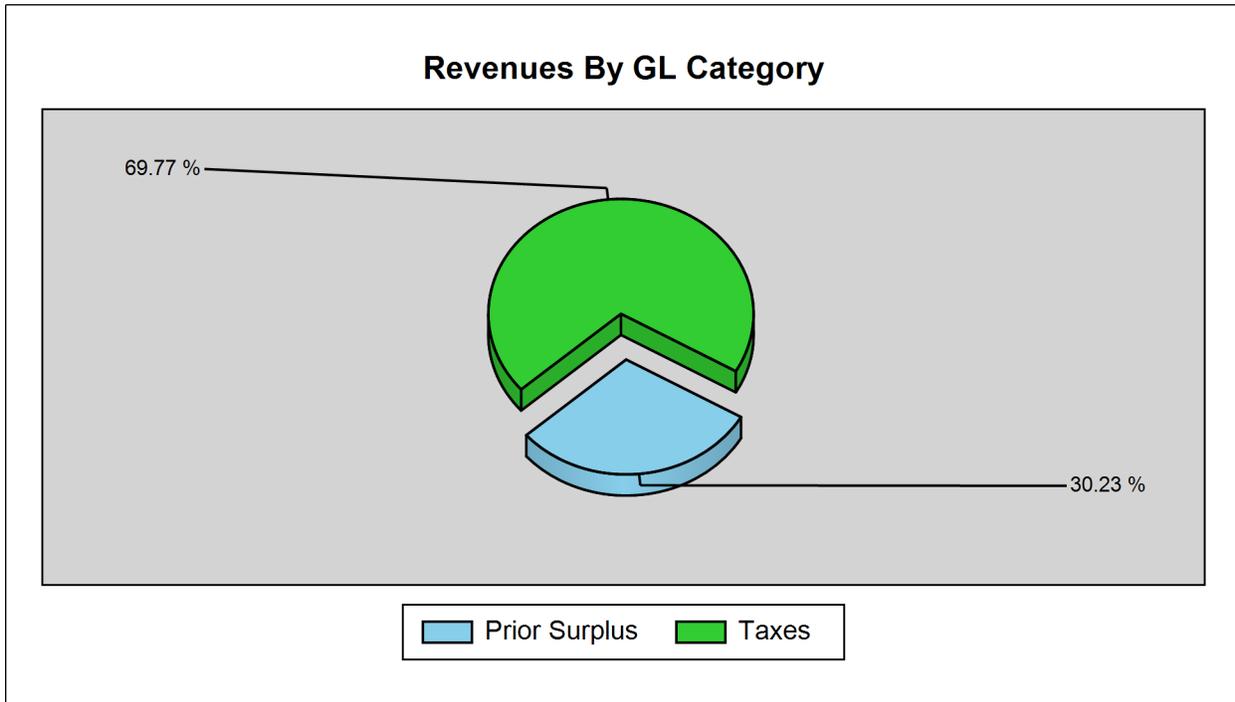


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	16,403	16,403	16,403	16,403	16,403
<b>Total Revenues:</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>
<b>Expenditures</b>					
Administration	1,403	1,403	1,403	1,403	1,403
Grant in Aid	17,000	17,000	17,000	17,000	17,000
<b>Total Expenditures:</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>	<b>18,403</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,000	3,900	2,900
Taxes	9,000	9,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>12,900</b>	<b>2,900</b>
<b>Expenditures</b>			
Administration	0	825	825
Grant in Aid	10,000	10,000	0
Transfers	0	2,075	2,075
<b>Total Expenditures:</b>	<b>10,000</b>	<b>12,900</b>	<b>2,900</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

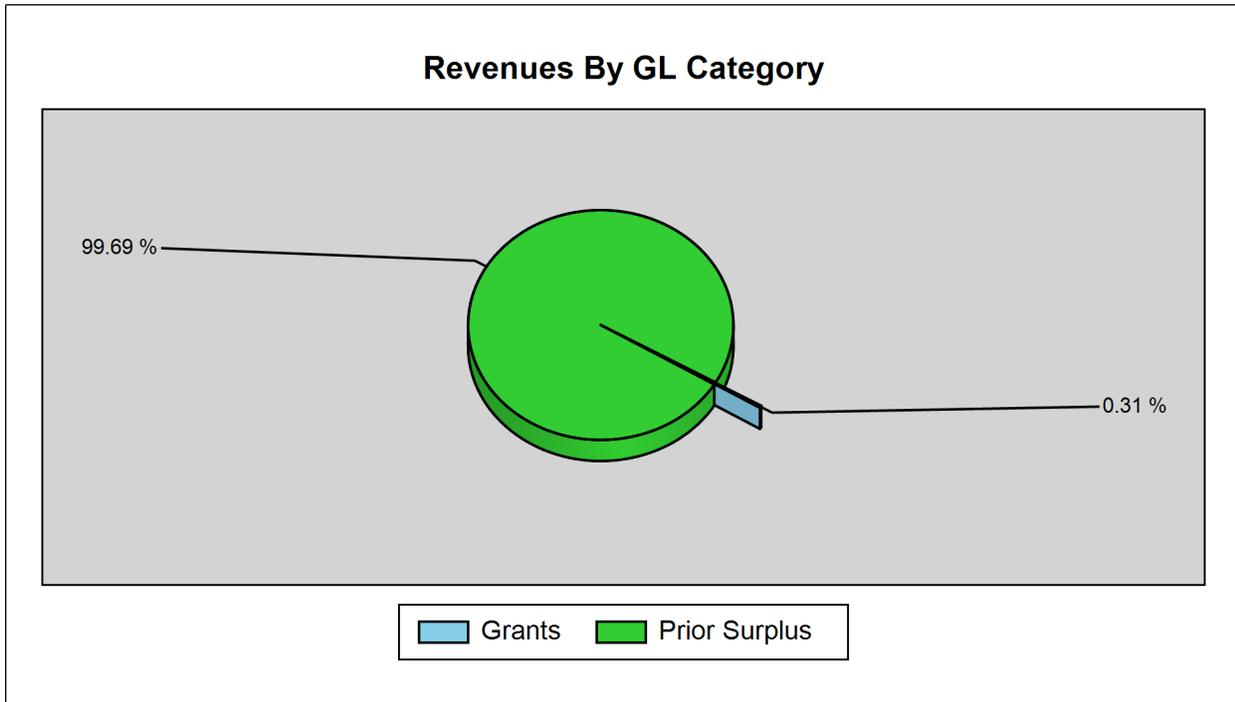
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	3,900	1,000	1,000	1,000	1,000
Taxes	9,000	9,825	9,825	9,825	9,825
<b>Total Revenues:</b>	<b>12,900</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Expenditures</b>					
Administration	825	825	825	825	825
Grant in Aid	10,000	10,000	10,000	10,000	10,000
Transfers	2,075	0	0	0	0
<b>Total Expenditures:</b>	<b>12,900</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	26	26	0
Prior Surplus	1,974	8,256	6,282
<b>Total Revenues:</b>	<b>2,000</b>	<b>8,282</b>	<b>6,282</b>
<b>Expenditures</b>			
Administration	0	165	165
Grant in Aid	2,000	2,000	0
Transfers	0	6,117	6,117
<b>Total Expenditures:</b>	<b>2,000</b>	<b>8,282</b>	<b>6,282</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

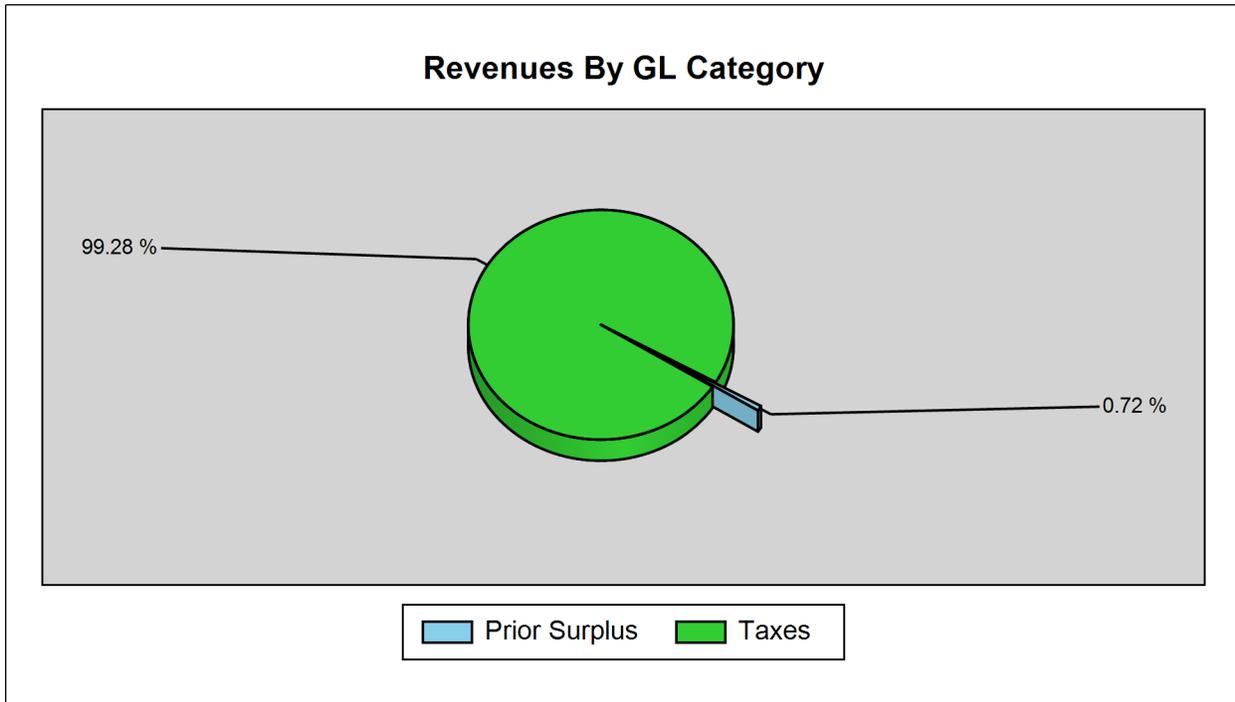
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	26	26	26	27	27
Prior Surplus	8,256	0	0	0	0
Taxes	0	2,139	2,139	2,138	2,138
<b>Total Revenues:</b>	<b>8,282</b>	<b>2,165</b>	<b>2,165</b>	<b>2,165</b>	<b>2,165</b>
<b>Expenditures</b>					
Administration	165	165	165	165	165
Grant in Aid	2,000	2,000	2,000	2,000	2,000
Transfers	6,117	0	0	0	0
<b>Total Expenditures:</b>	<b>8,282</b>	<b>2,165</b>	<b>2,165</b>	<b>2,165</b>	<b>2,165</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	78	(1,922)
Taxes	8,000	10,747	2,747
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,825</b>	<b>825</b>
<b>Expenditures</b>			
Administration	0	825	825
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,825</b>	<b>825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

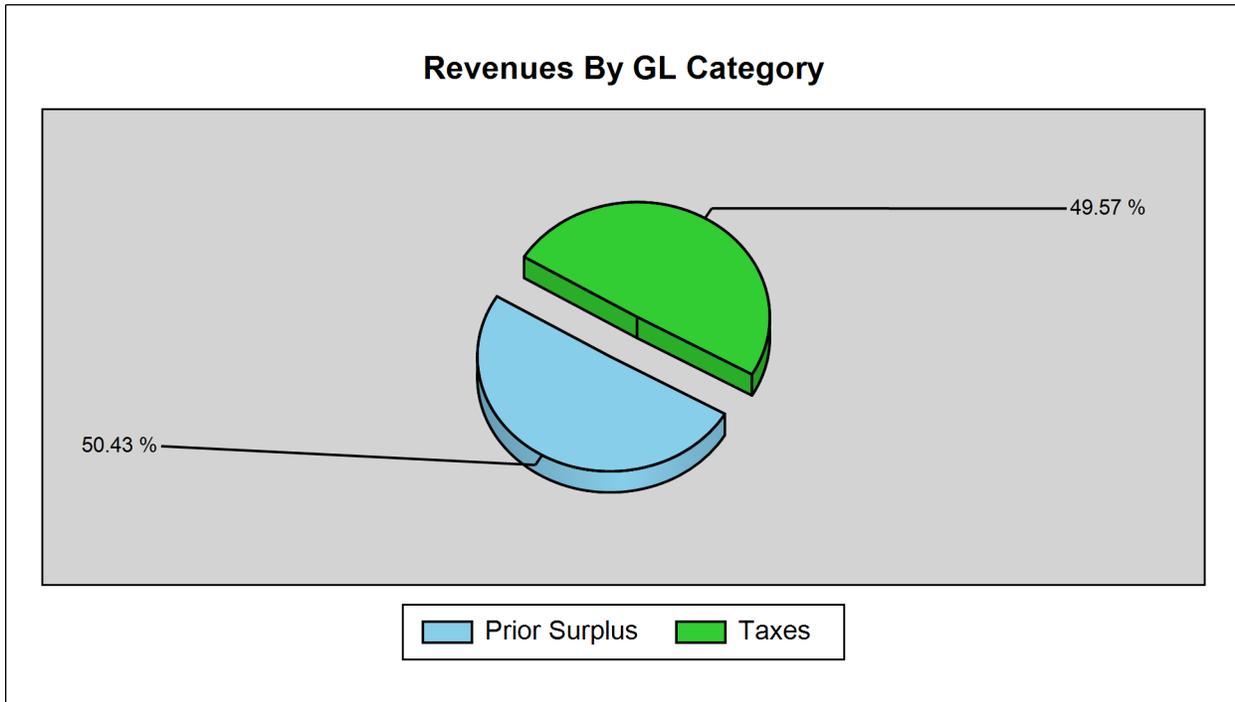
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

**Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G**



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	78	0	0	0	0
Taxes	10,747	10,825	10,825	10,825	10,825
<b>Total Revenues:</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Expenditures</b>					
Administration	825	825	825	825	825
Grant in Aid	10,000	10,000	10,000	10,000	10,000
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	19,000	19,000
Taxes	25,000	18,678	(6,322)
<b>Total Revenues:</b>	<b>25,000</b>	<b>37,678</b>	<b>12,678</b>
<b>Expenditures</b>			
Administration	0	2,063	2,063
Grant in Aid	25,000	25,000	0
Transfers	0	10,615	10,615
<b>Total Expenditures:</b>	<b>25,000</b>	<b>37,678</b>	<b>12,678</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

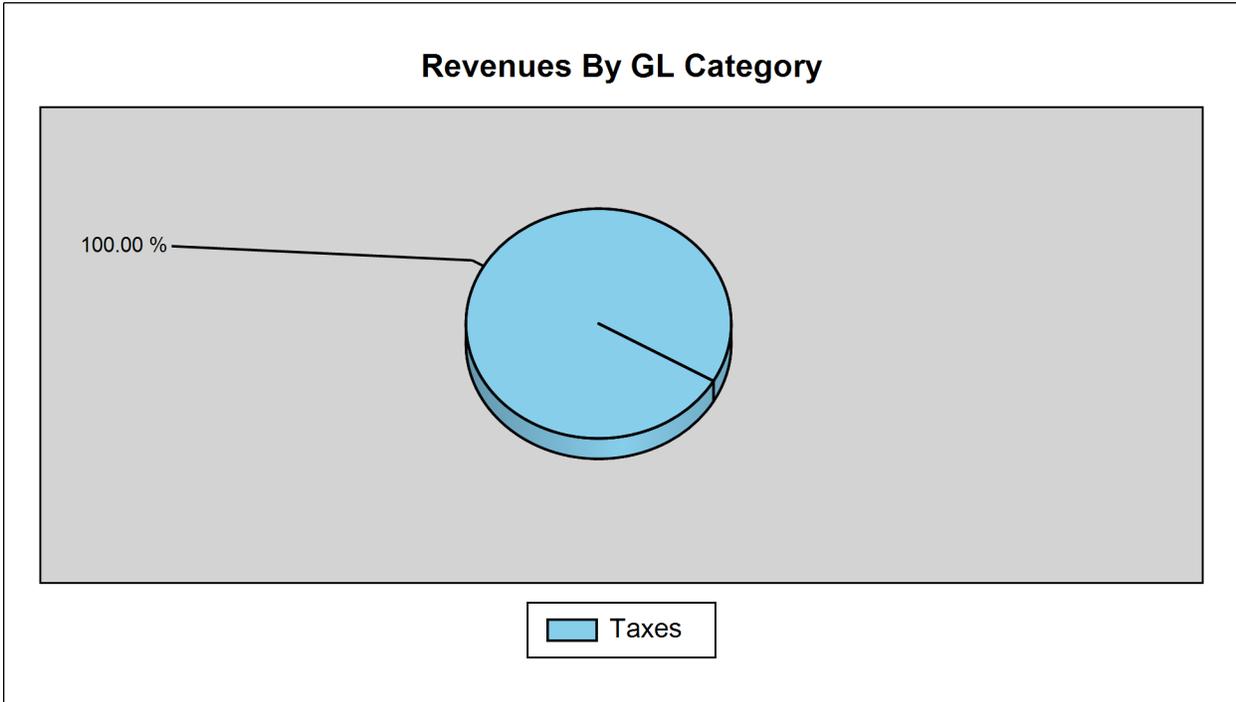
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	19,000	0	0	0	0
Taxes	18,678	27,063	27,063	27,063	27,063
<b>Total Revenues:</b>	<b>37,678</b>	<b>27,063</b>	<b>27,063</b>	<b>27,063</b>	<b>27,063</b>
<b>Expenditures</b>					
Administration	2,063	2,063	2,063	2,063	2,063
Grant in Aid	25,000	25,000	25,000	25,000	25,000
Transfers	10,615	0	0	0	0
<b>Total Expenditures:</b>	<b>37,678</b>	<b>27,063</b>	<b>27,063</b>	<b>27,063</b>	<b>27,063</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	10,000	10,825	825
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,825</b>	<b>825</b>
<b>Expenditures</b>			
Administration	0	825	825
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,825</b>	<b>825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: GRANT IN AID AREA I  
 Dept Number: 8010  
 Service Participants: Electoral Area I



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	10,825	10,825	10,825	10,825	10,825
<b>Total Revenues:</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Expenditures</b>					
Administration	825	825	825	825	825
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>	<b>10,825</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

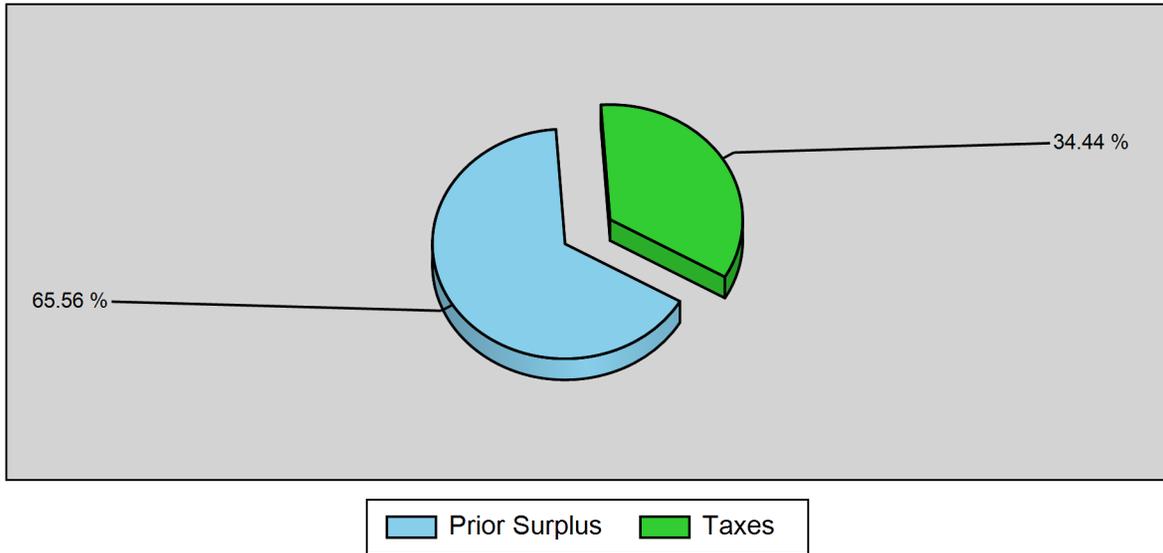
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRINCETON



Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	10,000	20,000	10,000
Taxes	13,907	10,506	(3,401)
<b>Total Revenues:</b>	<b>23,907</b>	<b>30,506</b>	<b>6,599</b>
<b>Expenditures</b>			
Administration	2,341	808	(1,533)
Consultants	3,000	3,000	0
Insurance	100	106	6
Maintenance and Repairs	6,697	1,000	(5,697)
Transfers	0	10,000	10,000
Wages and benefits	11,769	15,592	3,823
<b>Total Expenditures:</b>	<b>23,907</b>	<b>30,506</b>	<b>6,599</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

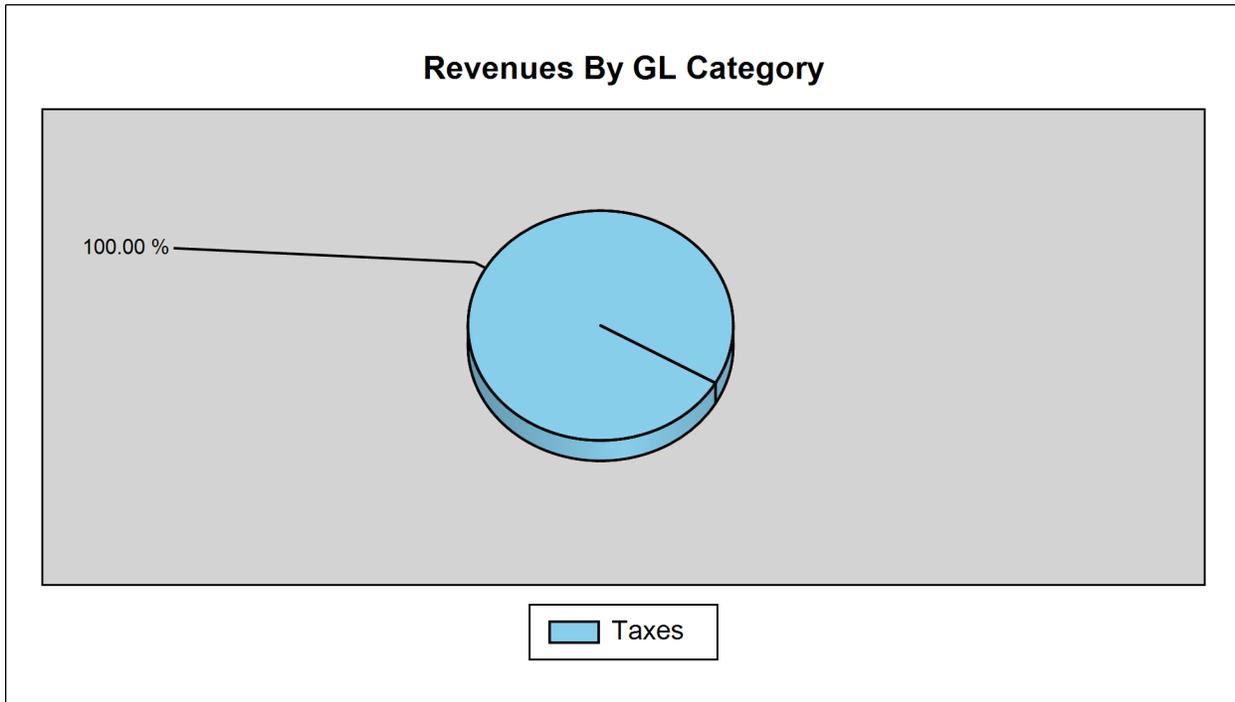
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRINCETON



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	20,000	0	0	0	0
Taxes	10,506	20,820	21,141	21,468	21,801
<b>Total Revenues:</b>	<b>30,506</b>	<b>20,820</b>	<b>21,141</b>	<b>21,468</b>	<b>21,801</b>
<b>Expenditures</b>					
Administration	808	808	808	808	808
Consultants	3,000	3,000	3,000	3,000	3,000
Insurance	106	108	110	112	114
Maintenance and Repairs	1,000	1,000	1,000	1,000	1,000
Transfers	10,000	0	0	0	0
Wages and benefits	15,592	15,904	16,223	16,548	16,879
<b>Total Expenditures:</b>	<b>30,506</b>	<b>20,820</b>	<b>21,141</b>	<b>21,468</b>	<b>21,801</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	4,000	5,330	1,330
<b>Total Revenues:</b>	<b>4,000</b>	<b>5,330</b>	<b>1,330</b>
<b>Expenditures</b>			
Administration	0	330	330
Contracts and Agreements	4,000	4,000	0
Transfers	0	1,000	1,000
<b>Total Expenditures:</b>	<b>4,000</b>	<b>5,330</b>	<b>1,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

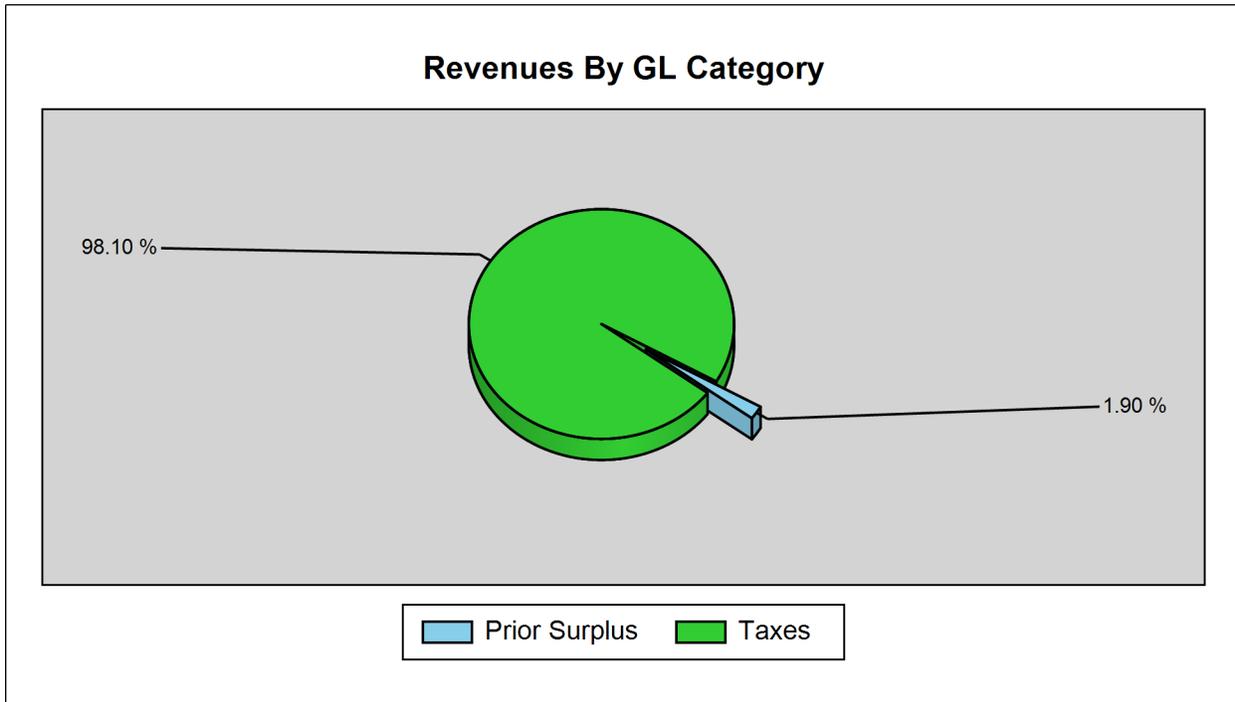
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: HERITAGE AREA G  
 Dept Number: 7840  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	5,330	4,330	4,330	4,330	4,330
<b>Total Revenues:</b>	<b>5,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>
<b>Expenditures</b>					
Administration	330	330	330	330	330
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
Transfers	1,000	0	0	0	0
<b>Total Expenditures:</b>	<b>5,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>	<b>4,330</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	3,000	3,000
Taxes	151,137	155,139	4,002
<b>Total Revenues:</b>	<b>151,137</b>	<b>158,139</b>	<b>7,002</b>
<b>Expenditures</b>			
Administration	637	4,139	3,502
Contracts and Agreements	150,500	154,000	3,500
<b>Total Expenditures:</b>	<b>151,137</b>	<b>158,139</b>	<b>7,002</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

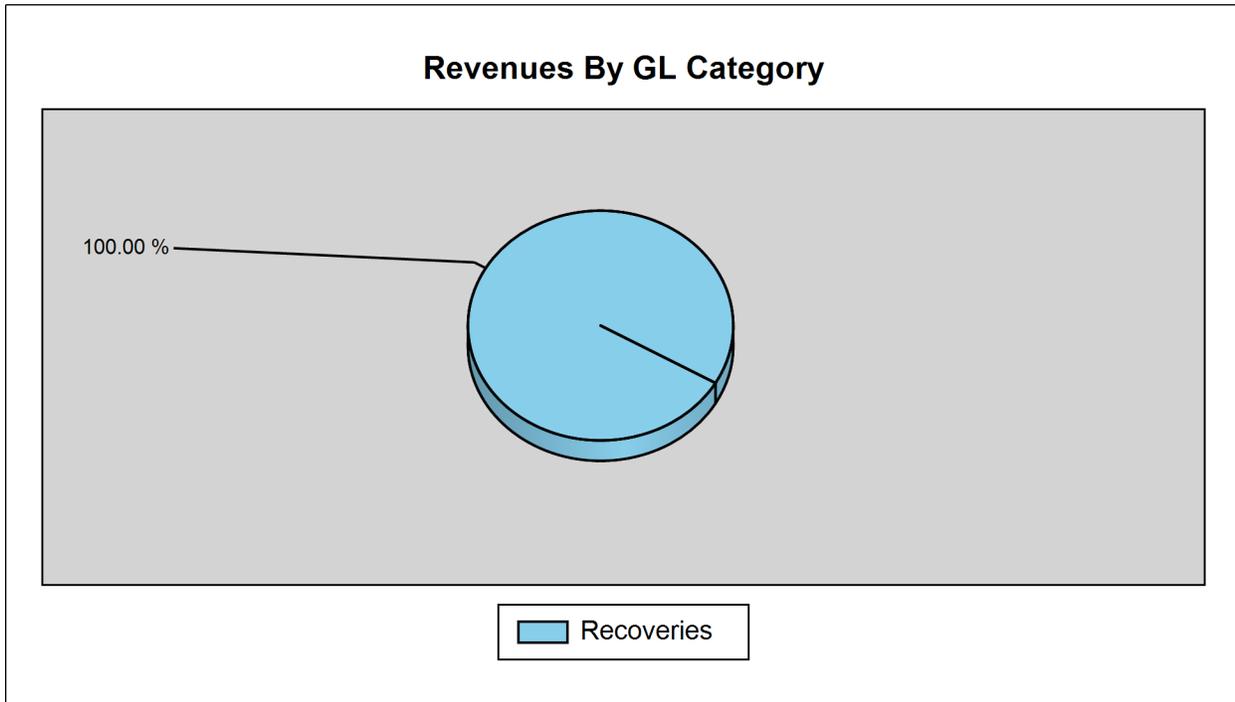
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: HERITAGE GRANT AREA C  
 Dept Number: 7820  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	3,000	0	0	0	0
Taxes	155,139	158,139	158,139	158,139	158,139
<b>Total Revenues:</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>
<b>Expenditures</b>					
Administration	4,139	4,139	4,139	4,139	4,139
Contracts and Agreements	154,000	154,000	154,000	154,000	154,000
<b>Total Expenditures:</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>	<b>158,139</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Recoveries	148,712	157,050	8,338
<b>Total Revenues:</b>	<b>148,712</b>	<b>157,050</b>	<b>8,338</b>
<b>Expenditures</b>			
Administration	87,300	105,700	18,400
Capital and Equipment	7,130	12,650	5,520
Consultants	8,750	10,700	1,950
Legal	500	25,000	24,500
Uncategorized Expenses	0	3,000	3,000
Wages and benefits	45,032	0	(45,032)
<b>Total Expenditures:</b>	<b>148,712</b>	<b>157,050</b>	<b>8,338</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

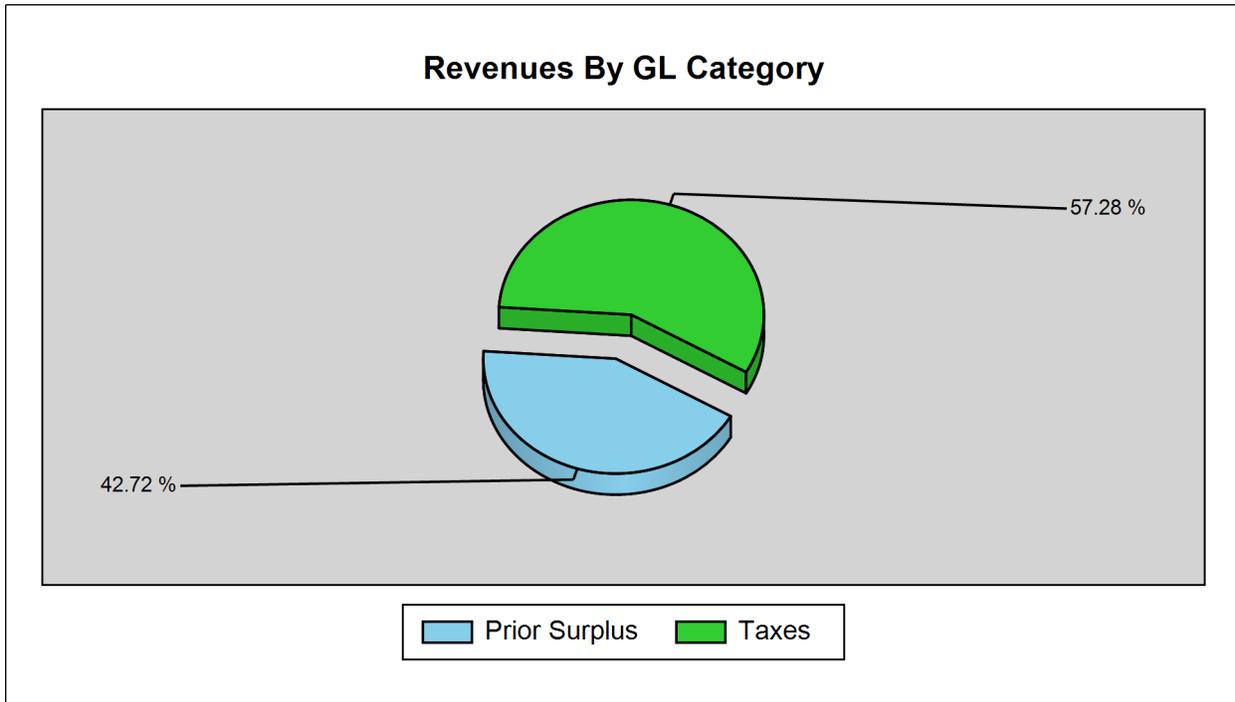
Service: HUMAN RESOURCES

Dept Number: 0120

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Recoveries	157,050	97,280	97,280	97,280	0
<b>Total Revenues:</b>	<b>157,050</b>	<b>97,280</b>	<b>97,280</b>	<b>97,280</b>	<b>0</b>
<b>Expenditures</b>					
Administration	105,700	80,900	80,900	80,900	0
Capital and Equipment	12,650	7,130	7,130	7,130	0
Consultants	10,700	8,750	8,750	8,750	0
Legal	25,000	500	500	500	0
Uncategorized Expenses	3,000	0	0	0	0
<b>Total Expenditures:</b>	<b>157,050</b>	<b>97,280</b>	<b>97,280</b>	<b>97,280</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	25,000	25,000
Taxes	31,809	33,523	1,714
<b>Total Revenues:</b>	<b>31,809</b>	<b>58,523</b>	<b>26,714</b>
<b>Expenditures</b>			
Administration	3,700	856	(2,844)
Advertising	1,000	750	(250)
Contracts and Agreements	8,800	8,500	(300)
Insurance	130	136	6
Transfers	0	27,040	27,040
Travel	450	600	150
Wages and benefits	17,729	20,641	2,912
<b>Total Expenditures:</b>	<b>31,809</b>	<b>58,523</b>	<b>26,714</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

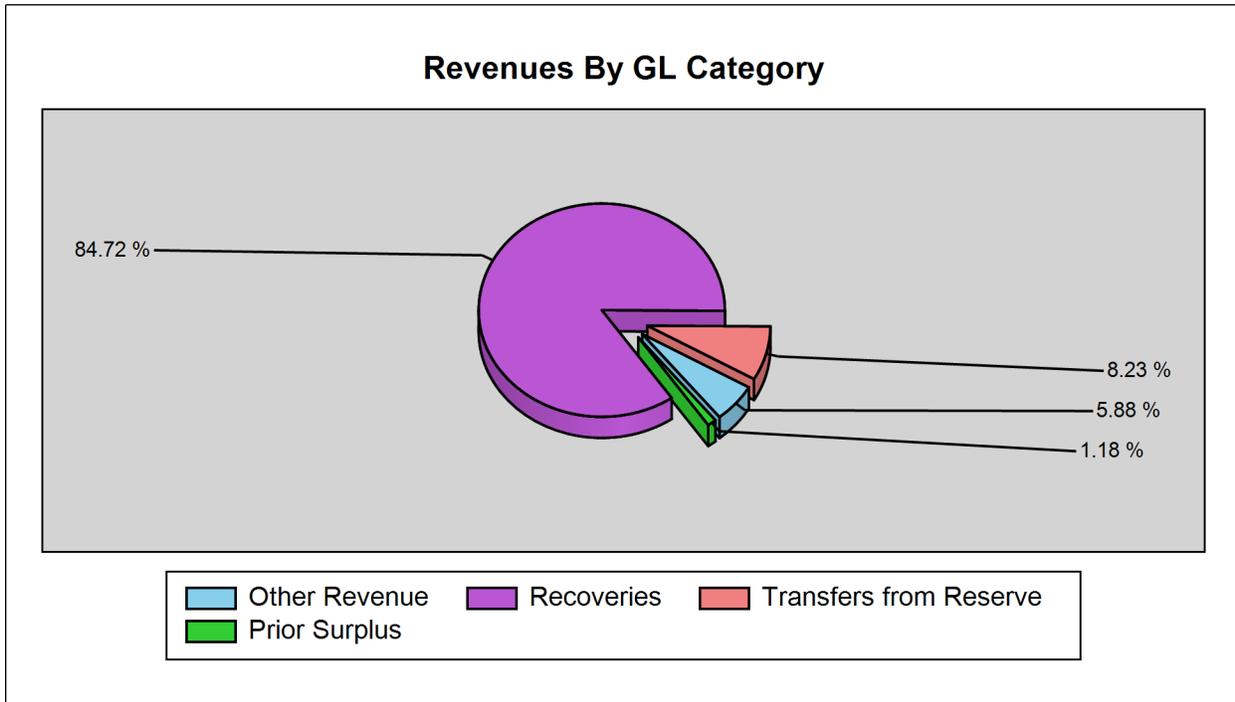
Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	25,000	0	0	0	0
Taxes	33,523	33,531	33,541	33,550	38,343
Transfers from Reserve	0	3,532	4,194	4,874	0
<b>Total Revenues:</b>	<b>58,523</b>	<b>37,063</b>	<b>37,735</b>	<b>38,424</b>	<b>38,343</b>
<b>Expenditures</b>					
Administration	856	856	856	856	856
Advertising	750	750	750	750	750
Contracts and Agreements	8,500	8,500	8,500	8,500	8,500
Insurance	136	139	142	145	148
Transfers	27,040	420	571	725	100
Travel	600	400	400	400	400
Wages and benefits	20,641	25,998	26,516	27,048	27,589
<b>Total Expenditures:</b>	<b>58,523</b>	<b>37,063</b>	<b>37,735</b>	<b>38,424</b>	<b>38,343</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	25,000	25,000	0
Prior Surplus	7,369	5,000	(2,369)
Recoveries	672,979	360,300	(312,679)
Transfers from Reserve	15,000	35,000	20,000
<b>Total Revenues:</b>	<b>720,348</b>	<b>425,300</b>	<b>(295,048)</b>
<b>Expenditures</b>			
Administration	39,369	0	(39,369)
Capital and Equipment	5,000	135,700	130,700
Contracts and Agreements	67,500	119,000	51,500
Maintenance and Repairs	3,000	61,200	58,200
Supplies	2,000	5,500	3,500
Transfers	5,000	29,000	24,000
Utilities	0	60,500	60,500
Wages and benefits	598,479	14,400	(584,079)
<b>Total Expenditures:</b>	<b>720,348</b>	<b>425,300</b>	<b>(295,048)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

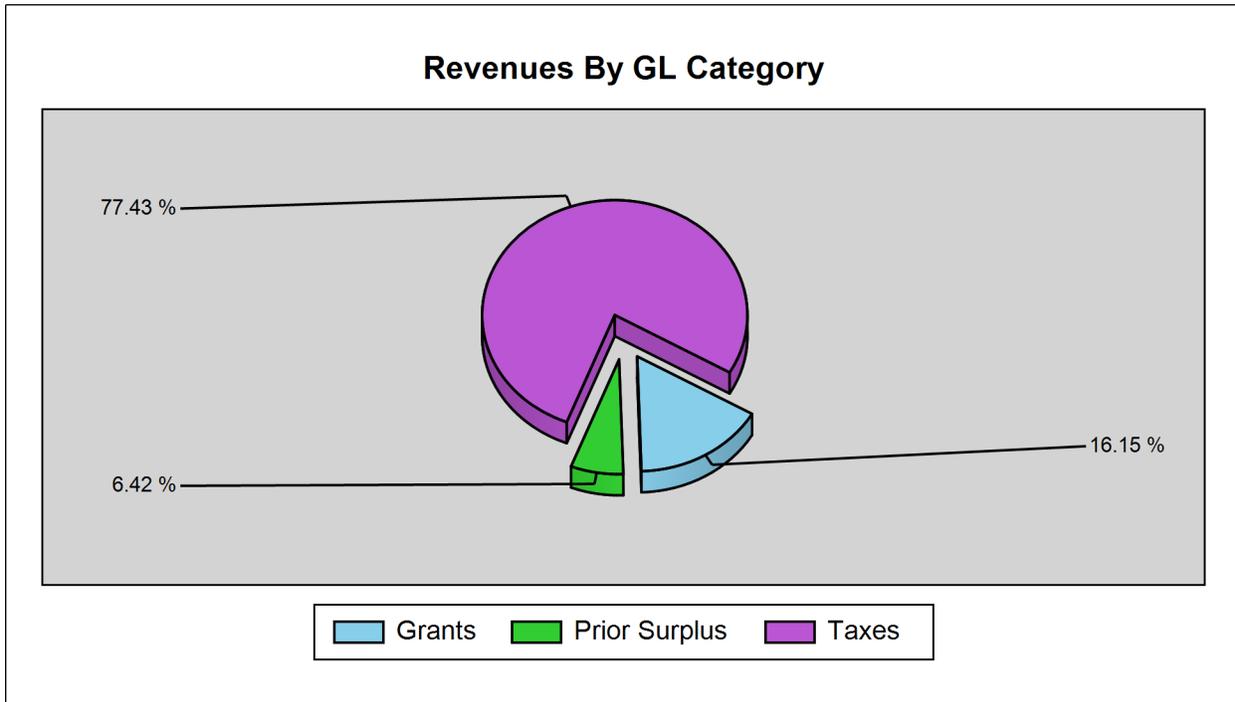
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Recoveries	360,300	384,550	397,000	411,700	375,050
Transfers from Reserve	35,000	35,000	55,000	10,000	10,000
<b>Total Revenues:</b>	<b>425,300</b>	<b>449,550</b>	<b>482,000</b>	<b>451,700</b>	<b>415,050</b>
<b>Expenditures</b>					
Administration	0	43,000	45,000	45,900	0
Capital and Equipment	135,700	133,500	176,000	135,500	133,000
Contracts and Agreements	119,000	121,500	99,700	101,500	104,000
Maintenance and Repairs	61,200	63,750	66,900	69,400	71,550
Supplies	5,500	5,500	6,500	6,500	7,500
Transfers	29,000	5,000	5,000	5,000	5,000
Utilities	60,500	64,500	69,000	73,500	79,000
Wages and benefits	14,400	12,800	13,900	14,400	15,000
<b>Total Expenditures:</b>	<b>425,300</b>	<b>449,550</b>	<b>482,000</b>	<b>451,700</b>	<b>415,050</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	12,590	12,590	0
Prior Surplus	0	5,000	5,000
Taxes	52,142	60,349	8,207
<b>Total Revenues:</b>	<b>64,732</b>	<b>77,939</b>	<b>13,207</b>
<b>Expenditures</b>			
Administration	500	1,513	1,013
Consultants	55,000	65,000	10,000
Transfers	500	100	(400)
Wages and benefits	8,732	11,326	2,594
<b>Total Expenditures:</b>	<b>64,732</b>	<b>77,939</b>	<b>13,207</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

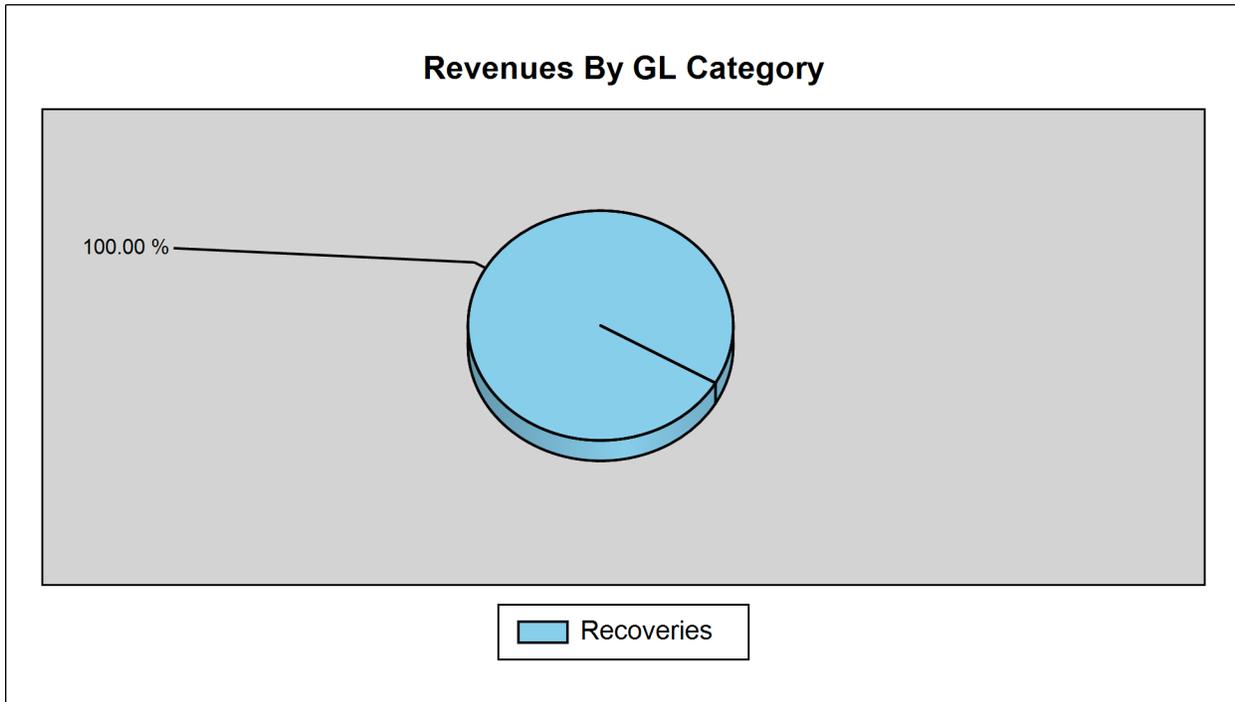
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: INVASIVE SPECIES formerly noxious weeds  
 Dept Number: 0200  
 Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	12,590	12,590	12,590	12,592	12,500
Prior Surplus	5,000	100	100	100	100
Taxes	60,349	58,004	58,033	58,064	58,095
<b>Total Revenues:</b>	<b>77,939</b>	<b>70,694</b>	<b>70,723</b>	<b>70,756</b>	<b>70,695</b>
<b>Expenditures</b>					
Administration	1,513	1,513	1,513	1,513	1,513
Consultants	65,000	55,000	55,000	55,000	55,000
Transfers	100	2,628	2,427	2,222	1,921
Wages and benefits	11,326	11,553	11,783	12,021	12,261
<b>Total Expenditures:</b>	<b>77,939</b>	<b>70,694</b>	<b>70,723</b>	<b>70,756</b>	<b>70,695</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Recoveries	0	229,250	229,250
<b>Total Revenues:</b>	<b>0</b>	<b>229,250</b>	<b>229,250</b>
<b>Expenditures</b>			
Advertising	0	40,000	40,000
Consultants	0	23,000	23,000
Supplies	0	115,500	115,500
Travel	0	6,000	6,000
Uncategorized Expenses	0	30,000	30,000
Wages and benefits	0	14,750	14,750
<b>Total Expenditures:</b>	<b>0</b>	<b>229,250</b>	<b>229,250</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: LEGISLATIVE SERVICES

Dept Number: 0130

Service Participants: All Municipalities, All Electoral Areas

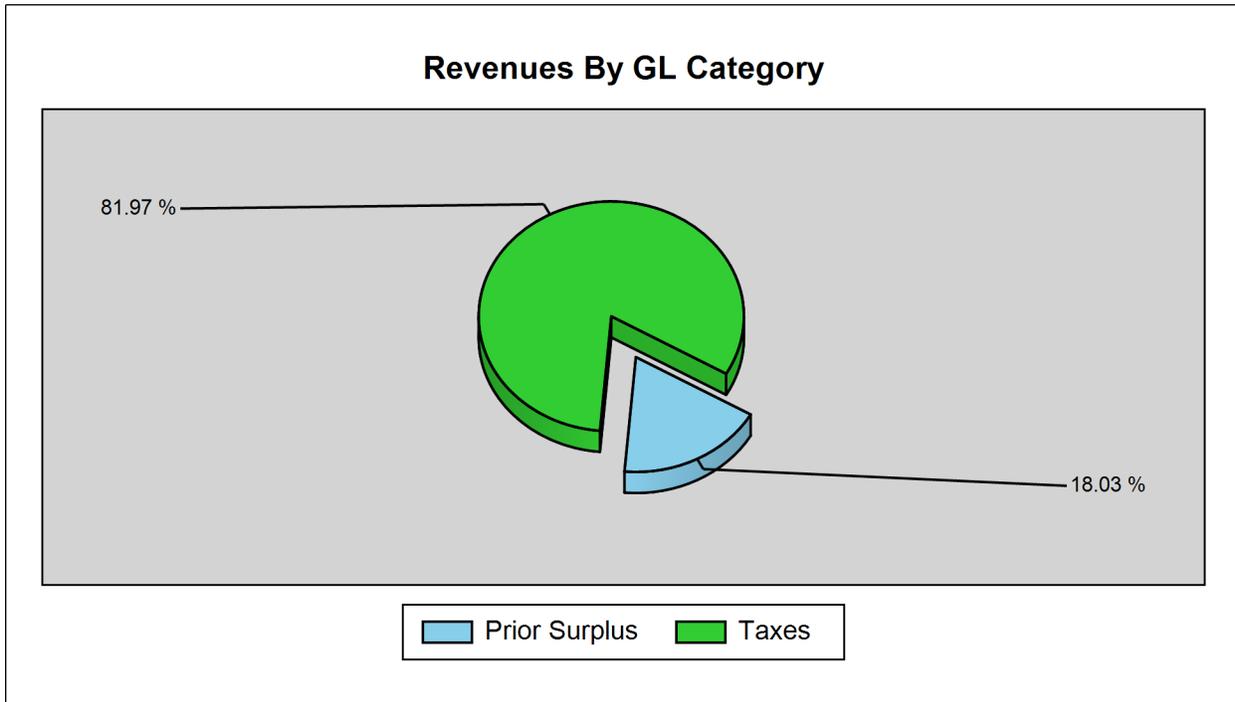


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Recoveries	229,250	208,225	212,712	217,289	221,957
<b>Total Revenues:</b>	<b>229,250</b>	<b>208,225</b>	<b>212,712</b>	<b>217,289</b>	<b>221,957</b>
<b>Expenditures</b>					
Advertising	40,000	19,725	20,643	21,579	22,533
Consultants	23,000	23,460	23,929	24,408	24,896
Supplies	115,500	120,160	122,363	124,610	126,902
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	14,750	8,160	8,323	8,489	8,659
Uncategorized Expenses	30,000	30,600	31,212	31,836	32,473
<b>Total Expenditures:</b>	<b>229,250</b>	<b>208,225</b>	<b>212,712</b>	<b>217,289</b>	<b>221,957</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: LOOSE BAY CAMPGROUND SERVICE  
 Dept Number: 3905  
 Service Participants: Electoral Area C



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,748	3,418	(330)
Taxes	15,536	15,536	0
<b>Total Revenues:</b>	<b>19,284</b>	<b>18,954</b>	<b>(330)</b>
<b>Expenditures</b>			
Administration	736	375	(361)
Insurance	250	250	0
Operations	2,800	1,200	(1,600)
Transfers	1,000	400	(600)
Travel	500	250	(250)
Uncategorized Expenses	0	2,652	2,652
Utilities	1,000	1,200	200
Wages and benefits	12,998	12,627	(371)
<b>Total Expenditures:</b>	<b>19,284</b>	<b>18,954</b>	<b>(330)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: LOOSE BAY CAMPGROUND SERVICE  
 Dept Number: 3905  
 Service Participants: Electoral Area C

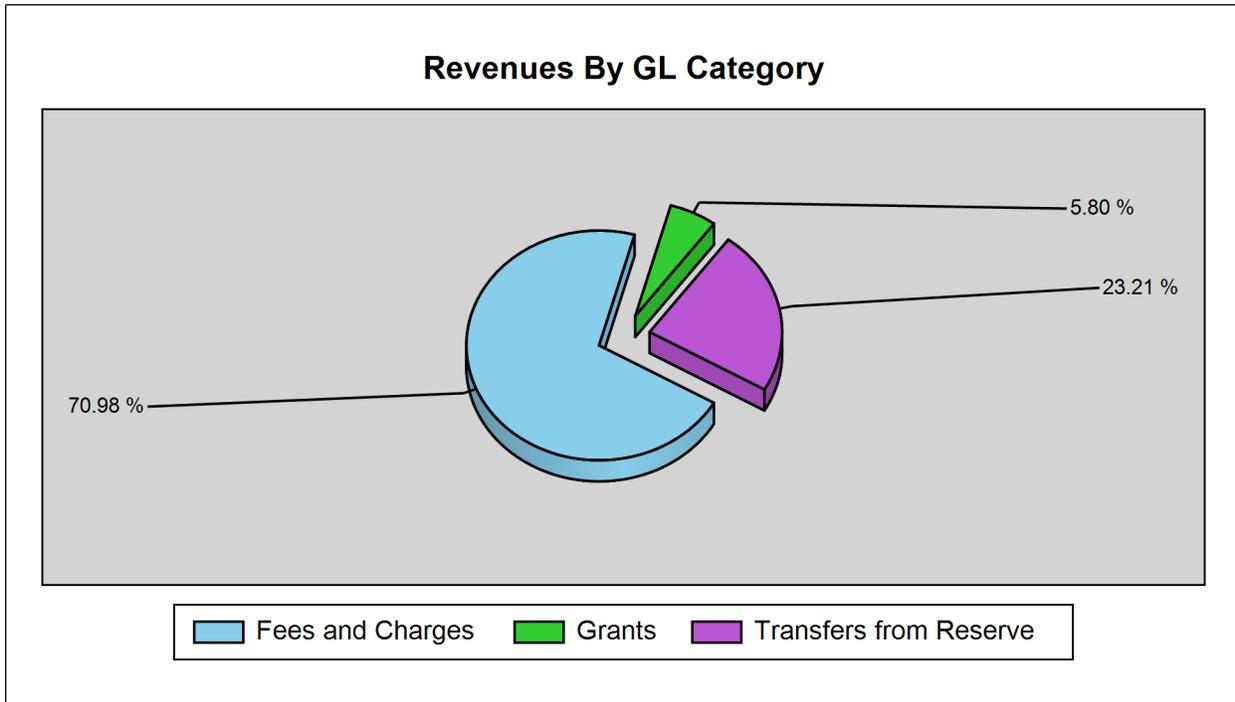


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	3,418	0	0	0	0
Taxes	15,536	18,409	18,731	19,074	19,429
<b>Total Revenues:</b>	<b>18,954</b>	<b>18,409</b>	<b>18,731</b>	<b>19,074</b>	<b>19,429</b>
<b>Expenditures</b>					
Administration	375	375	375	375	375
Insurance	250	255	260	265	270
Operations	1,200	2,400	2,448	2,497	2,547
Transfers	400	900	900	900	900
Travel	250	500	510	520	530
Utilities	1,200	1,000	1,000	1,020	1,040
Wages and benefits	12,627	12,879	13,138	13,397	13,667
Uncategorized Expenses	2,652	100	100	100	100
<b>Total Expenditures:</b>	<b>18,954</b>	<b>18,409</b>	<b>18,731</b>	<b>19,074</b>	<b>19,429</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MISSEZULA LAKE WATER SYSTEM  
 Dept Number: 3990  
 Service Participants: Electoral Area C



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	0	122,322	122,322
Grants	0	10,000	10,000
Transfers from Reserve	0	40,000	40,000
<b>Total Revenues:</b>	<b>0</b>	<b>172,322</b>	<b>172,322</b>
<b>Expenditures</b>			
Administration	0	11,000	11,000
Capital and Equipment	0	40,000	40,000
Insurance	0	1,100	1,100
Legal	0	5,000	5,000
Operations	0	25,500	25,500
Supplies	0	500	500
Transfers	0	2,513	2,513
Travel	0	2,500	2,500
Utilities	0	1,500	1,500
Wages and benefits	0	82,709	82,709
<b>Total Expenditures:</b>	<b>0</b>	<b>172,322</b>	<b>172,322</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MISSEZULA LAKE WATER SYSTEM  
 Dept Number: 3990  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	122,322	134,199	137,938	140,418	142,952
Grants	10,000	0	0	0	0
Transfers from Reserve	40,000	0	0	0	0
<b>Total Revenues:</b>	<b>172,322</b>	<b>134,199</b>	<b>137,938</b>	<b>140,418</b>	<b>142,952</b>
<b>Expenditures</b>					
Administration	11,000	11,000	11,000	11,000	11,000
Amortization	0	2,500	2,700	2,700	2,700
Capital and Equipment	40,000	0	0	0	0
Consultants	0	4,000	2,500	2,550	2,601
Insurance	1,100	1,100	1,100	1,122	1,144
Legal	5,000	500	750	765	780
Operations	25,500	31,550	32,575	33,227	33,891
Supplies	500	1,000	3,000	3,060	3,121
Transfers	2,513	2,562	2,615	2,667	2,721
Travel	2,500	2,800	3,000	3,060	3,121
Utilities	1,500	2,000	2,000	2,040	2,081
Wages and benefits	82,709	75,187	76,698	78,227	79,792
<b>Total Expenditures:</b>	<b>172,322</b>	<b>134,199</b>	<b>137,938</b>	<b>140,418</b>	<b>142,952</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

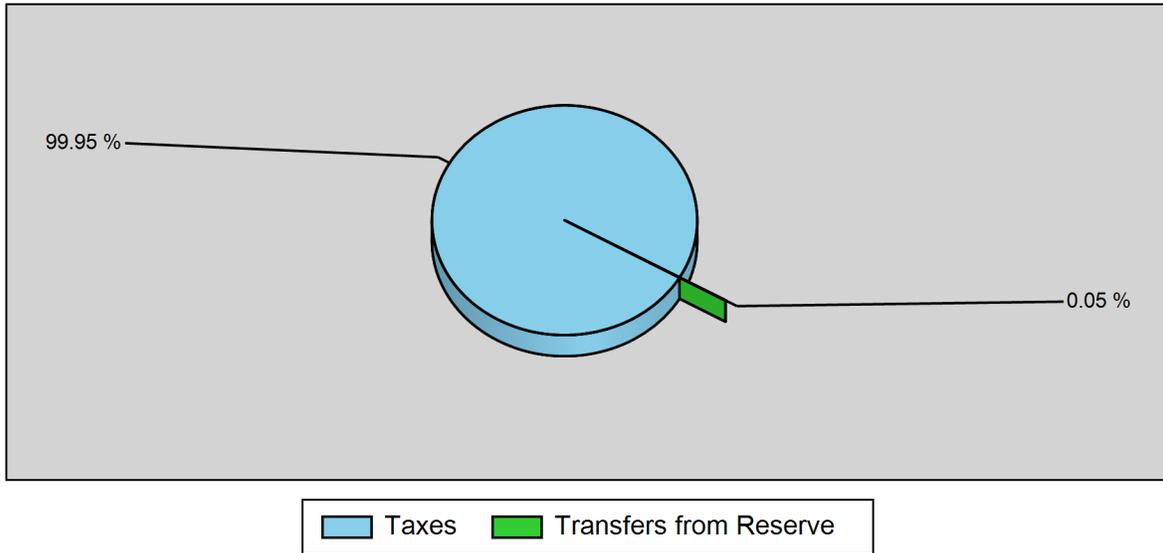


Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas (except Area "E"), also includes City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver

Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(9,594)	0	9,594
Taxes	191,857	185,951	(5,906)
Transfers from Reserve	40,000	100	(39,900)
<b>Total Revenues:</b>	<b>222,263</b>	<b>186,051</b>	<b>(36,212)</b>
<b>Expenditures</b>			
Administration	9,143	7,170	(1,973)
Advertising	1,300	500	(800)
Capital and Equipment	41,500	2,500	(39,000)
Consultants	2,000	2,000	0
Insurance	1,913	2,549	636
Operations	37,000	32,100	(4,900)
Supplies	35,000	35,000	0
Transfers	14,606	30,828	16,222
Travel	3,000	3,000	0
Utilities	1,000	500	(500)
Wages and benefits	75,801	69,904	(5,897)
<b>Total Expenditures:</b>	<b>222,263</b>	<b>186,051</b>	<b>(36,212)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

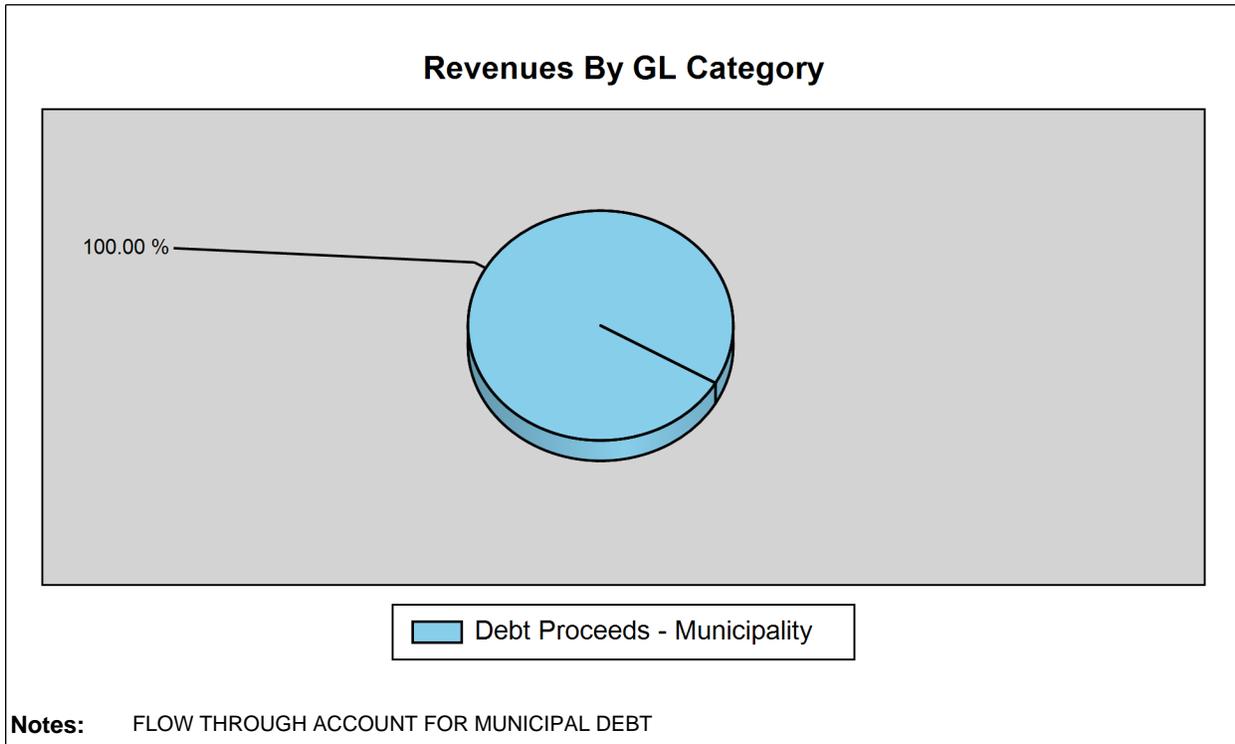
Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas (except Area "E"), also includes City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	0	0	0	0	0
Taxes	185,951	187,833	189,743	191,663	193,608
Transfers from Reserve	100	100	100	100	100
<b>Total Revenues:</b>	<b>186,051</b>	<b>187,933</b>	<b>189,843</b>	<b>191,763</b>	<b>193,708</b>
<b>Expenditures</b>					
Administration	7,170	7,170	7,170	7,170	7,170
Advertising	500	510	520	530	541
Capital and Equipment	2,500	2,550	2,601	2,653	2,706
Consultants	2,000	2,040	2,081	2,123	2,165
Insurance	2,549	2,582	2,615	2,649	2,684
Operations	32,100	32,712	33,336	33,983	34,632
Supplies	35,000	35,700	36,414	37,142	37,885
Transfers	30,828	29,810	28,738	27,637	26,484
Travel	3,000	3,060	3,121	3,183	3,247
Utilities	500	510	520	530	541
Wages and benefits	69,904	71,289	72,727	74,163	75,653
<b>Total Expenditures:</b>	<b>186,051</b>	<b>187,933</b>	<b>189,843</b>	<b>191,763</b>	<b>193,708</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds - Municipality	7,430,061	6,679,583	(750,478)
<b>Total Revenues:</b>	<b>7,430,061</b>	<b>6,679,583</b>	<b>(750,478)</b>
<b>Expenditures</b>			
Financing - Municipalities	7,430,061	6,679,583	(750,478)
<b>Total Expenditures:</b>	<b>7,430,061</b>	<b>6,679,583</b>	<b>(750,478)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery

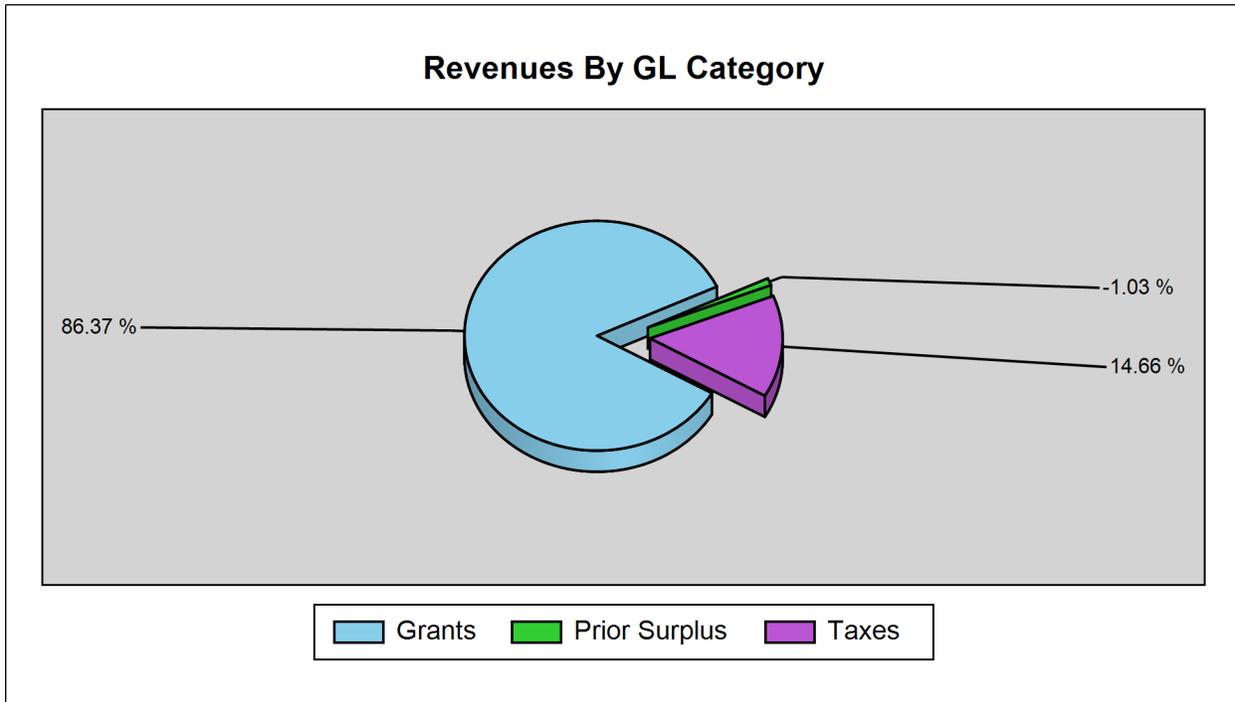


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Debt Proceeds - Municipality	6,679,583	6,497,883	6,442,542	6,382,138	5,898,146
<b>Total Revenues:</b>	<b>6,679,583</b>	<b>6,497,883</b>	<b>6,442,542</b>	<b>6,382,138</b>	<b>5,898,146</b>
<b>Expenditures</b>					
Financing - Municipalities	6,679,583	6,497,883	6,442,542	6,382,138	5,898,146
<b>Total Expenditures:</b>	<b>6,679,583</b>	<b>6,497,883</b>	<b>6,442,542</b>	<b>6,382,138</b>	<b>5,898,146</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	100,400	100,400	0
Prior Surplus	0	(1,200)	(1,200)
Taxes	15,324	17,038	1,714
<b>Total Revenues:</b>	<b>115,724</b>	<b>116,238</b>	<b>514</b>
<b>Expenditures</b>			
Administration	724	1,238	514
Contracts and Agreements	15,000	15,000	0
Grant Expense	100,000	100,000	0
<b>Total Expenditures:</b>	<b>115,724</b>	<b>116,238</b>	<b>514</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A

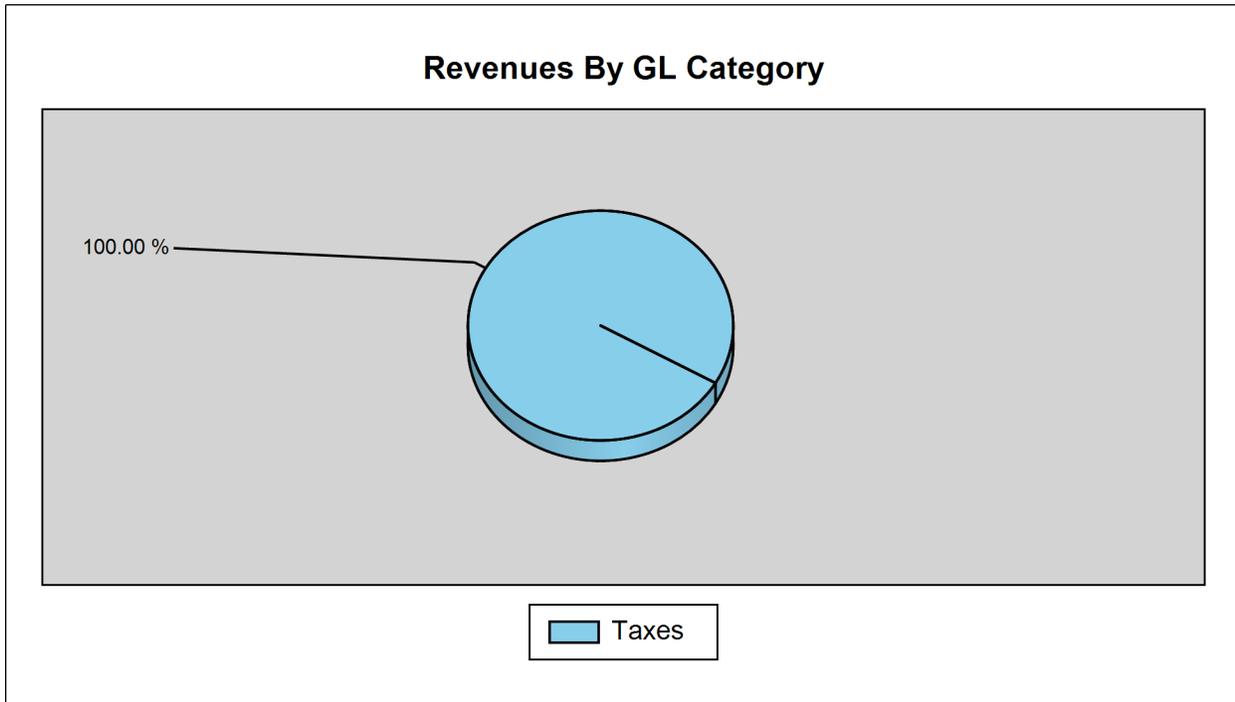


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	100,400	400	400	400	400
Prior Surplus	(1,200)	0	0	0	0
Taxes	17,038	15,838	15,838	15,838	15,838
<b>Total Revenues:</b>	<b>116,238</b>	<b>16,238</b>	<b>16,238</b>	<b>16,238</b>	<b>16,238</b>
<b>Expenditures</b>					
Administration	1,238	1,238	1,238	1,238	1,238
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
Grant Expense	100,000	0	0	0	0
<b>Total Expenditures:</b>	<b>116,238</b>	<b>16,238</b>	<b>16,238</b>	<b>16,238</b>	<b>16,238</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	13,670	0	(13,670)
Rental Revenue	98,821	0	(98,821)
Taxes	76,590	80,308	3,718
<b>Total Revenues:</b>	<b>189,081</b>	<b>80,308</b>	<b>(108,773)</b>
<b>Expenditures</b>			
Administration	637	285	(352)
Financing	76,514	76,514	0
Insurance	3,449	3,509	60
Transfers	108,481	0	(108,481)
<b>Total Expenditures:</b>	<b>189,081</b>	<b>80,308</b>	<b>(108,773)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

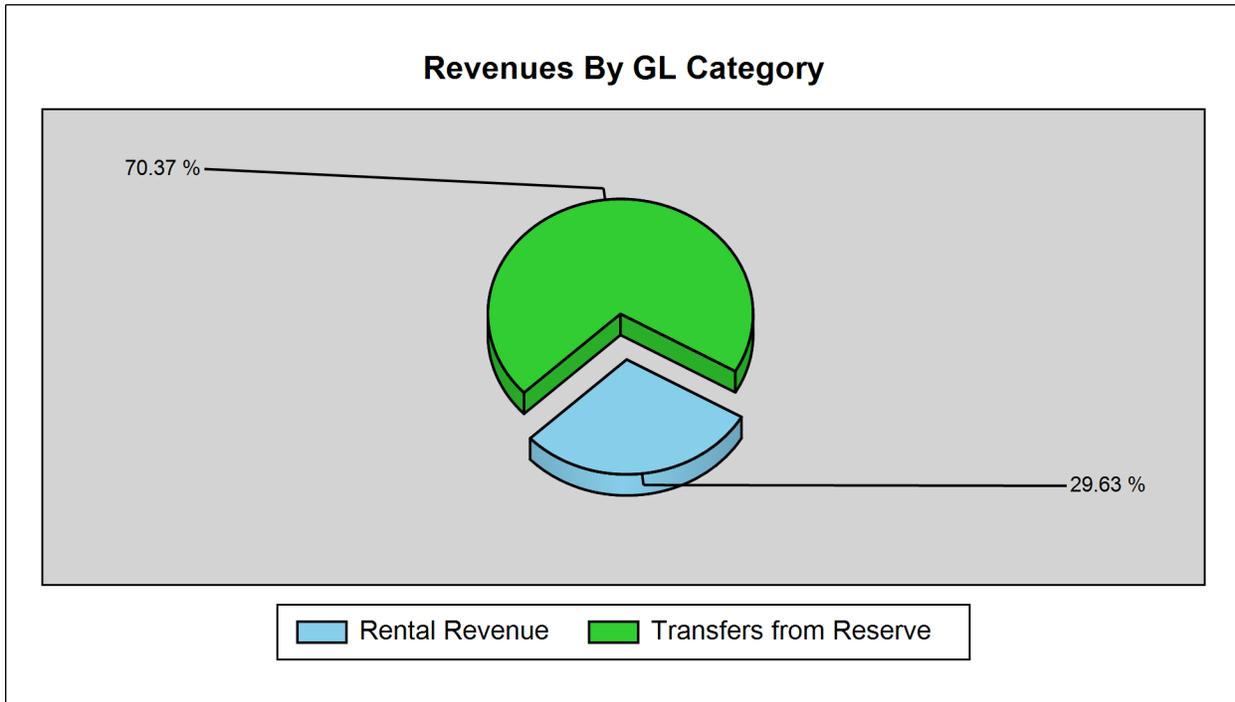
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Rental Revenue	0	102,310	104,356	106,443	108,572
Taxes	80,308	76,218	76,206	75,194	74,162
<b>Total Revenues:</b>	<b>80,308</b>	<b>178,528</b>	<b>180,562</b>	<b>181,637</b>	<b>182,734</b>
<b>Expenditures</b>					
Administration	285	285	285	285	285
Capital and Equipment	0	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,509	3,570	3,641	3,714	3,788
Transfers	0	48,159	50,122	51,124	52,147
<b>Total Expenditures:</b>	<b>80,308</b>	<b>178,528</b>	<b>180,562</b>	<b>181,637</b>	<b>182,734</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Rental Revenue	9,440	10,610	1,170
Transfers from Reserve	5,000	25,195	20,195
<b>Total Revenues:</b>	<b>14,440</b>	<b>35,805</b>	<b>21,365</b>
<b>Expenditures</b>			
Administration	0	660	660
Capital and Equipment	500	19,500	19,000
Contracts and Agreements	10,500	7,500	(3,000)
Supplies	1,000	1,000	0
Transfers	1,000	1,000	0
Wages and benefits	1,440	6,145	4,705
<b>Total Expenditures:</b>	<b>14,440</b>	<b>35,805</b>	<b>21,365</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

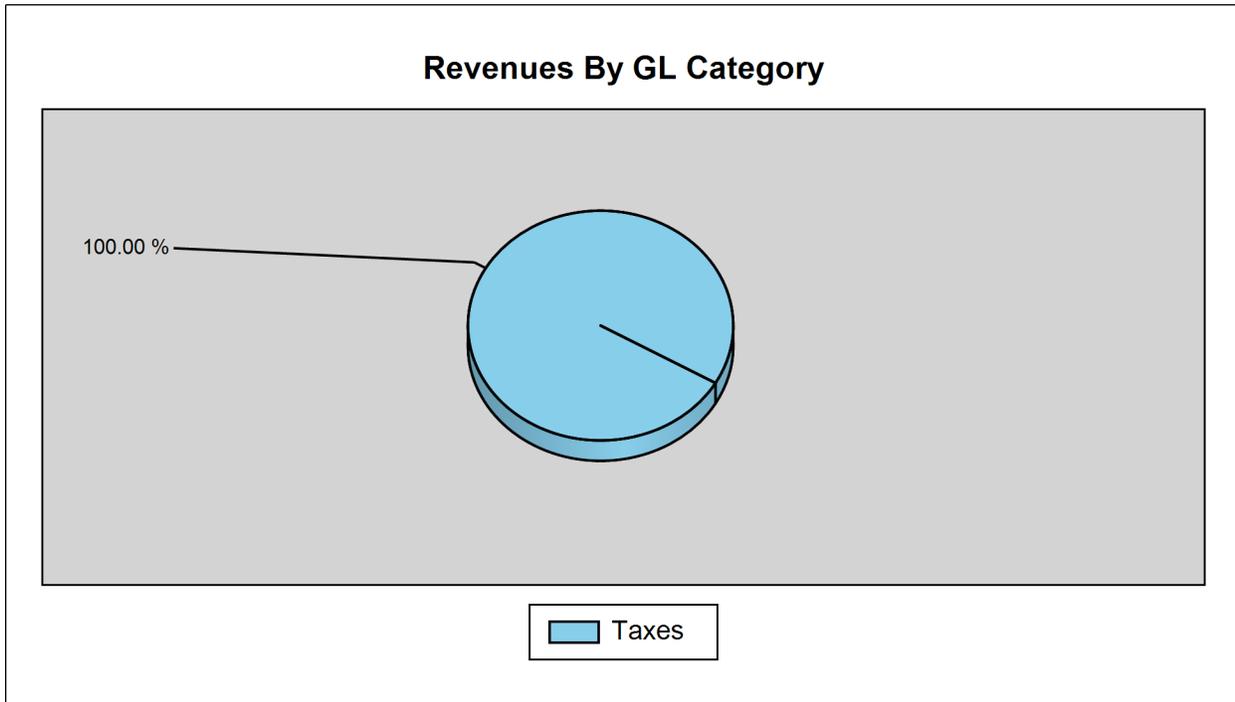
Service: NARAMATA LIBRARY

Dept Number: 9910

Service Participants: RECOVERED THROUGH RENTAL REVENUE



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Rental Revenue	10,610	10,278	11,310	11,344	11,377
Transfers from Reserve	25,195	3,631	3,703	3,778	3,853
<b>Total Revenues:</b>	<b>35,805</b>	<b>13,909</b>	<b>15,013</b>	<b>15,122</b>	<b>15,230</b>
<b>Expenditures</b>					
Administration	660	660	660	660	660
Capital and Equipment	19,500	500	500	500	500
Contracts and Agreements	7,500	5,500	6,300	6,300	6,300
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	1,000	1,000	1,200	1,200	1,200
Wages and benefits	6,145	5,249	5,353	5,462	5,570
<b>Total Expenditures:</b>	<b>35,805</b>	<b>13,909</b>	<b>15,013</b>	<b>15,122</b>	<b>15,230</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(836)	0	836
Taxes	15,648	17,817	2,169
Transfers from Reserve	2,000	0	(2,000)
<b>Total Revenues:</b>	<b>16,812</b>	<b>17,817</b>	<b>1,005</b>
<b>Expenditures</b>			
Administration	381	889	508
Contracts and Agreements	8,000	6,000	(2,000)
Insurance	1,779	1,650	(129)
Transfers	1,000	3,133	2,133
Utilities	1,000	1,000	0
Wages and benefits	4,652	5,145	493
<b>Total Expenditures:</b>	<b>16,812</b>	<b>17,817</b>	<b>1,005</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

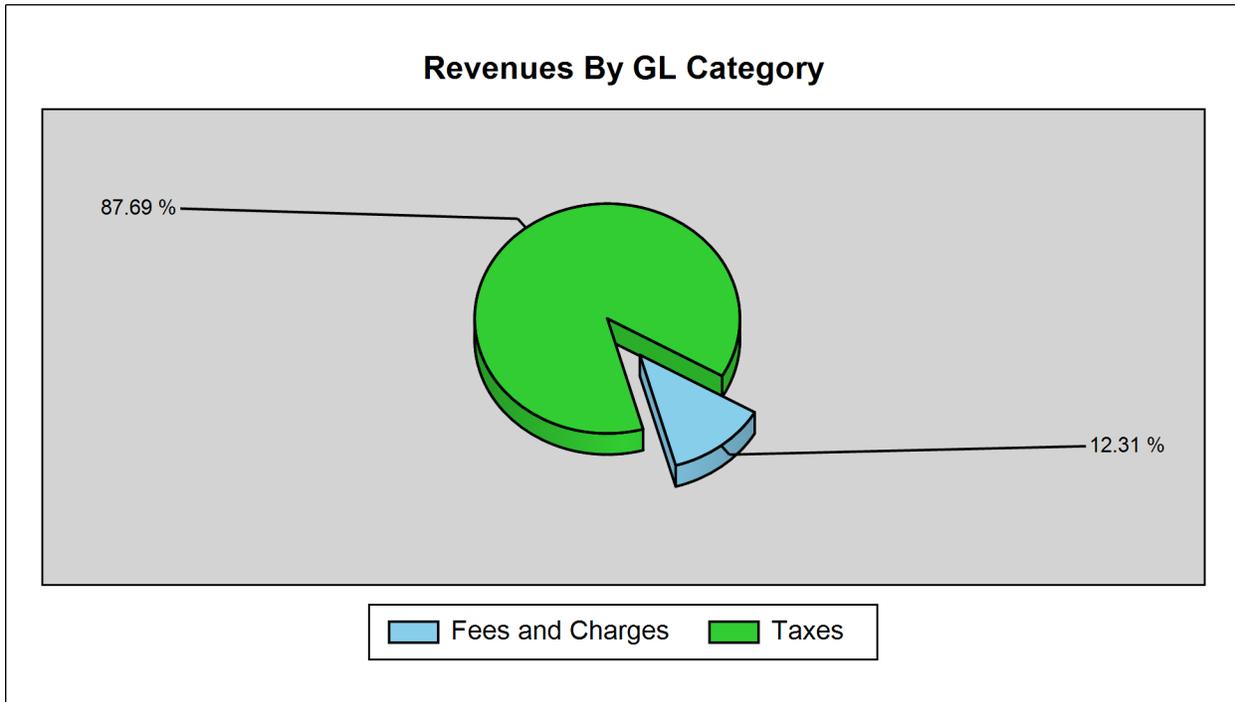
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: NARAMATA MUSEUM  
Dept Number: 7830  
Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	17,817	15,821	16,459	16,602	16,745
<b>Total Revenues:</b>	<b>17,817</b>	<b>15,821</b>	<b>16,459</b>	<b>16,602</b>	<b>16,745</b>
<b>Expenditures</b>					
Administration	889	889	889	889	889
Contracts and Agreements	6,000	6,000	6,500	6,500	6,500
Insurance	1,650	1,683	1,717	1,751	1,786
Transfers	3,133	1,000	1,000	1,000	1,000
Utilities	1,000	1,000	1,000	1,000	1,000
Wages and benefits	5,145	5,249	5,353	5,462	5,570
<b>Total Expenditures:</b>	<b>17,817</b>	<b>15,821</b>	<b>16,459</b>	<b>16,602</b>	<b>16,745</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	12,500	14,800	2,300
Prior Surplus	3,032	0	(3,032)
Taxes	103,624	105,422	1,798
<b>Total Revenues:</b>	<b>119,156</b>	<b>120,222</b>	<b>1,066</b>
<b>Expenditures</b>			
Administration	3,998	5,965	1,967
Maintenance and Repairs	2,000	2,000	0
Operations	105,000	109,265	4,265
Other Expense	1,450	1,000	(450)
Transfers	5,000	250	(4,750)
Wages and benefits	1,708	1,742	34
<b>Total Expenditures:</b>	<b>119,156</b>	<b>120,222</b>	<b>1,066</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

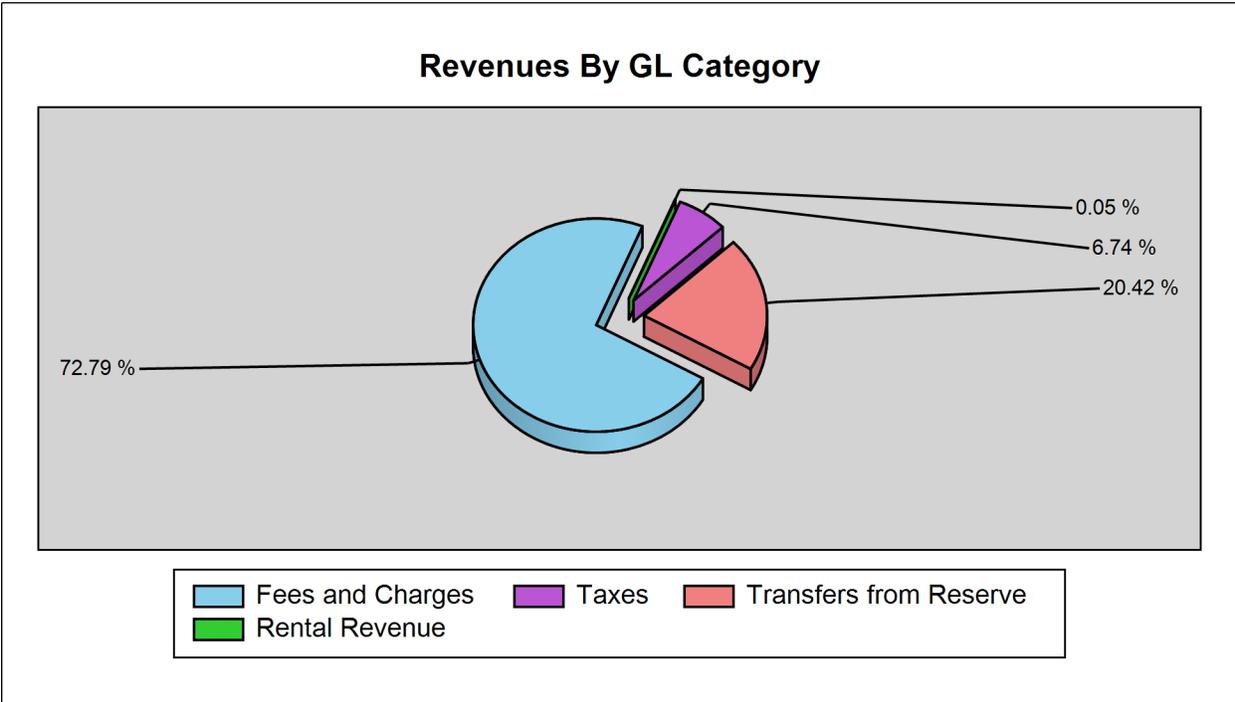
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	14,800	12,500	12,500	12,750	12,750
Taxes	105,422	114,418	116,400	118,167	120,217
<b>Total Revenues:</b>	<b>120,222</b>	<b>126,918</b>	<b>128,900</b>	<b>130,917</b>	<b>132,967</b>
<b>Expenditures</b>					
Administration	5,965	5,965	5,965	5,965	5,965
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	109,265	111,177	113,123	115,103	117,117
Other Expense	1,000	1,000	1,000	1,000	1,000
Transfers	250	5,000	5,000	5,000	5,000
Wages and benefits	1,742	1,776	1,812	1,849	1,885
<b>Total Expenditures:</b>	<b>120,222</b>	<b>126,918</b>	<b>128,900</b>	<b>130,917</b>	<b>132,967</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	1,364,718	1,341,425	(23,293)
Grants	24,820	0	(24,820)
Rental Revenue	3,600	1,000	(2,600)
Taxes	121,138	124,128	2,990
Transfers from Reserve	0	376,400	376,400
<b>Total Revenues:</b>	<b>1,514,276</b>	<b>1,842,953</b>	<b>328,677</b>
<b>Expenditures</b>			
Administration	69,327	49,800	(19,527)
Advertising	2,550	1,500	(1,050)
Capital and Equipment	26,137	144,400	118,263
Consultants	55,000	235,000	180,000
Contingency	1,000	500	(500)
Contracts and Agreements	7,535	7,700	165
Financing	161,448	159,512	(1,936)
Grant Expense	24,820	0	(24,820)
Insurance	14,905	15,388	483
Legal	5,000	5,000	0
Maintenance and Repairs	60,000	50,000	(10,000)
Operations	199,325	181,390	(17,935)
Supplies	1,020	1,040	20
Transfers	160,602	251,058	90,456
Travel	30,600	31,212	612
Utilities	203,160	197,500	(5,660)
Wages and benefits	491,847	511,953	20,106
<b>Total Expenditures:</b>	<b>1,514,276</b>	<b>1,842,953</b>	<b>328,677</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

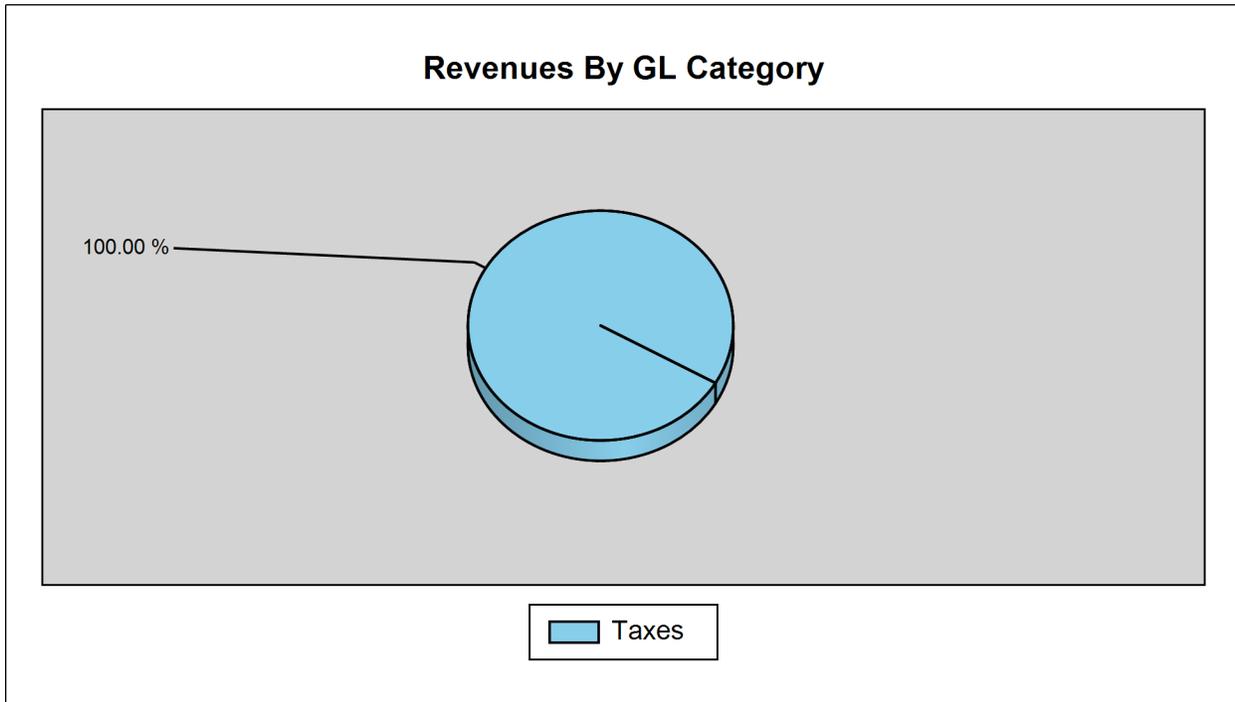
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	1,341,425	1,345,550	1,351,100	1,356,220	1,356,350
Prior Surplus	0	0	0	0	0
Rental Revenue	1,000	1,000	1,000	1,000	1,000
Taxes	124,128	124,592	124,643	127,109	221,393
Transfers from Reserve	376,400	125,000	40,000	0	0
<b>Total Revenues:</b>	<b>1,842,953</b>	<b>1,596,142</b>	<b>1,516,743</b>	<b>1,484,329</b>	<b>1,578,743</b>
<b>Expenditures</b>					
Administration	49,800	49,800	49,800	49,800	49,800
Advertising	1,500	2,653	2,706	2,760	2,820
Capital and Equipment	144,400	50,000	30,000	30,000	30,000
Consultants	235,000	135,000	70,000	35,000	20,000
Contingency	500	1,000	1,000	1,020	1,020
Contracts and Agreements	7,700	7,854	8,011	8,171	8,334
Financing	159,512	159,512	159,512	159,512	159,512
Insurance	15,388	15,696	16,010	16,330	16,657
Legal	5,000	5,000	5,000	5,100	5,200
Maintenance and Repairs	50,000	60,000	60,000	61,200	60,000
Operations	181,390	183,381	186,815	190,551	188,000
Supplies	1,040	1,061	1,082	1,104	1,115
Transfers	251,058	166,790	156,159	137,723	253,151
Travel	31,212	31,836	32,473	33,122	20,000
Utilities	197,500	204,489	205,659	209,772	209,000
Wages and benefits	511,953	522,070	532,516	543,164	554,134
<b>Total Expenditures:</b>	<b>1,842,953</b>	<b>1,596,142</b>	<b>1,516,743</b>	<b>1,484,329</b>	<b>1,578,743</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	5,660	6,808	1,148
<b>Total Revenues:</b>	<b>5,660</b>	<b>6,808</b>	<b>1,148</b>
<b>Expenditures</b>			
Administration	0	156	156
Contracts and Agreements	0	2,000	2,000
Operations	5,660	4,652	(1,008)
<b>Total Expenditures:</b>	<b>5,660</b>	<b>6,808</b>	<b>1,148</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

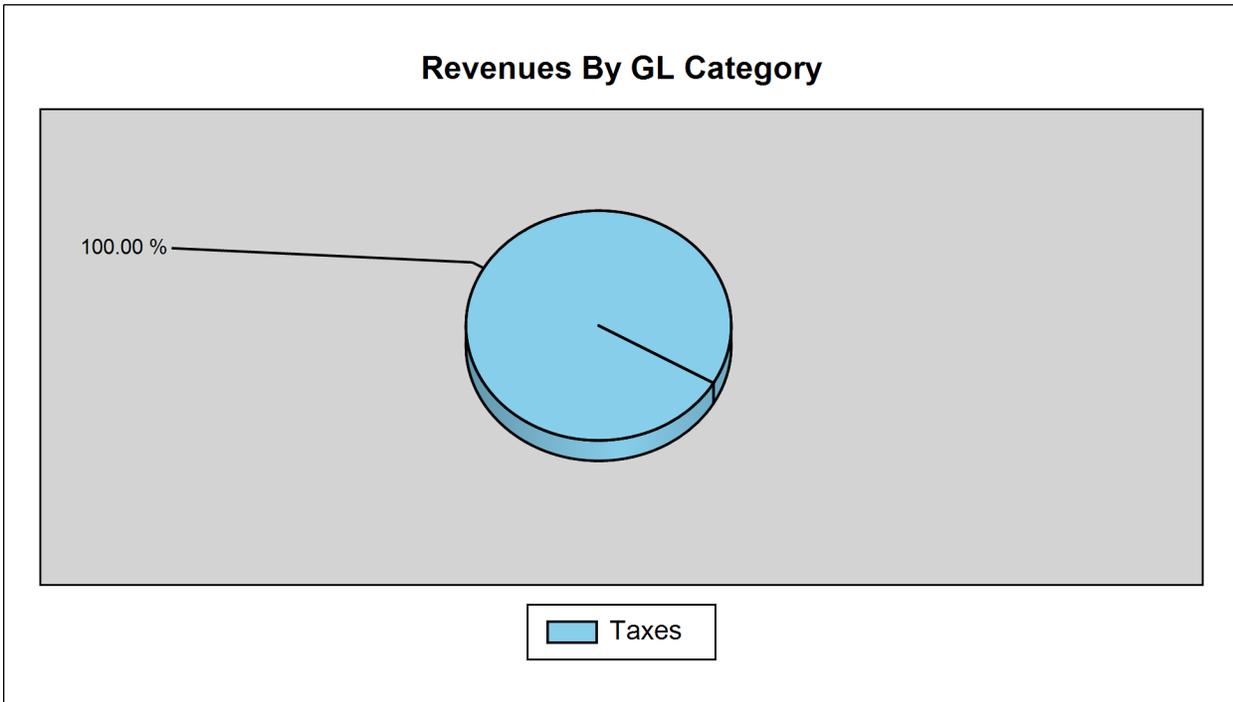
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: NOISE BYLAWS AREA C  
 Dept Number: 2720  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	6,808	6,808	6,808	6,808	6,808
<b>Total Revenues:</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>
<b>Expenditures</b>					
Administration	156	156	156	156	156
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Operations	4,652	4,652	4,652	4,652	4,652
<b>Total Expenditures:</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	5,660	6,808	1,148
<b>Total Revenues:</b>	<b>5,660</b>	<b>6,808</b>	<b>1,148</b>
<b>Expenditures</b>			
Administration	0	156	156
Contracts and Agreements	0	2,000	2,000
Operations	5,660	4,652	(1,008)
<b>Total Expenditures:</b>	<b>5,660</b>	<b>6,808</b>	<b>1,148</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

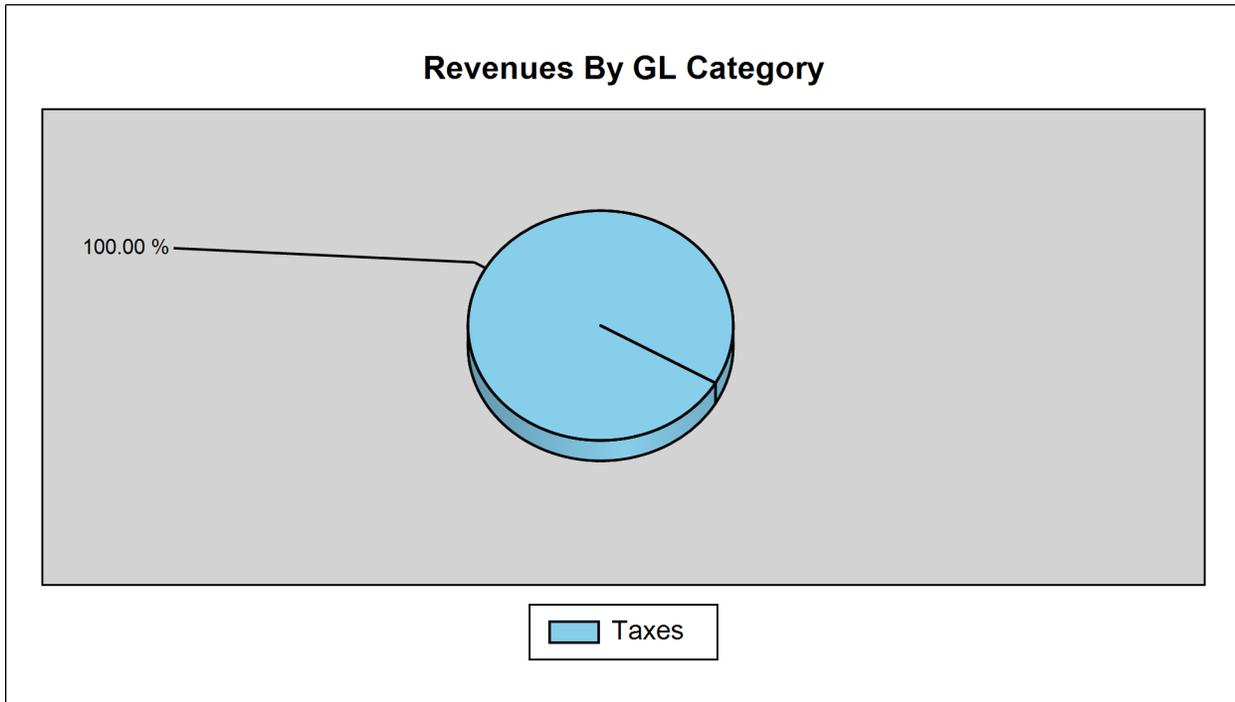
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: NOISE BYLAWS AREA E  
 Dept Number: 2710  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	6,808	6,808	6,808	6,808	6,808
<b>Total Revenues:</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>
<b>Expenditures</b>					
Administration	156	156	156	156	156
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Operations	4,652	4,652	4,652	4,652	4,652
<b>Total Expenditures:</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>	<b>6,808</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,660	5,808	148
<b>Total Revenues:</b>	<b>5,660</b>	<b>5,808</b>	<b>148</b>
<b>Expenditures</b>			
Administration	0	156	156
Contracts and Agreements	0	1,000	1,000
Operations	5,660	4,652	(1,008)
<b>Total Expenditures:</b>	<b>5,660</b>	<b>5,808</b>	<b>148</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

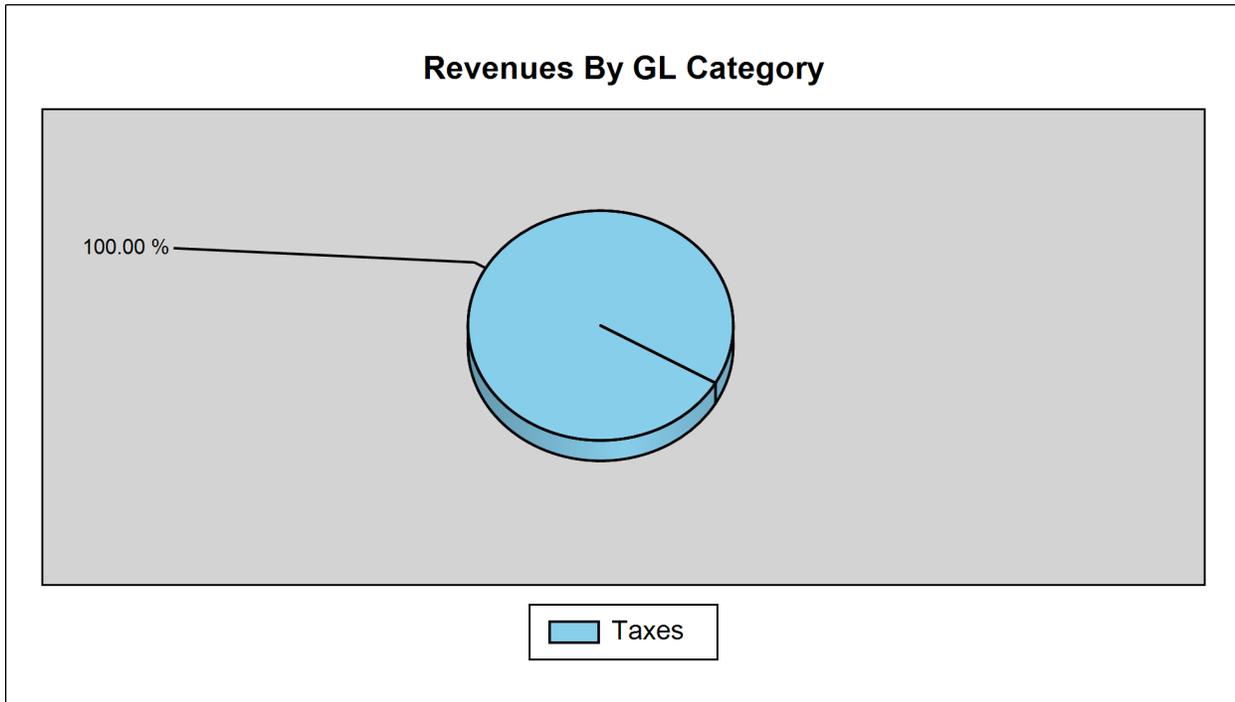
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: NOISE BYLAWS AREA H  
 Dept Number: 2730  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	5,808	5,808	5,808	5,808	5,808
<b>Total Revenues:</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>
<b>Expenditures</b>					
Administration	156	156	156	156	156
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
Legal	0	0	0	0	0
Operations	4,652	4,652	4,652	4,652	4,652
<b>Total Expenditures:</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>	<b>5,808</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	9,055	19,205	10,150
<b>Total Revenues:</b>	<b>9,055</b>	<b>19,205</b>	<b>10,150</b>
<b>Expenditures</b>			
Administration	0	249	249
Contracts and Agreements	0	5,000	5,000
Operations	9,055	13,956	4,901
<b>Total Expenditures:</b>	<b>9,055</b>	<b>19,205</b>	<b>10,150</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

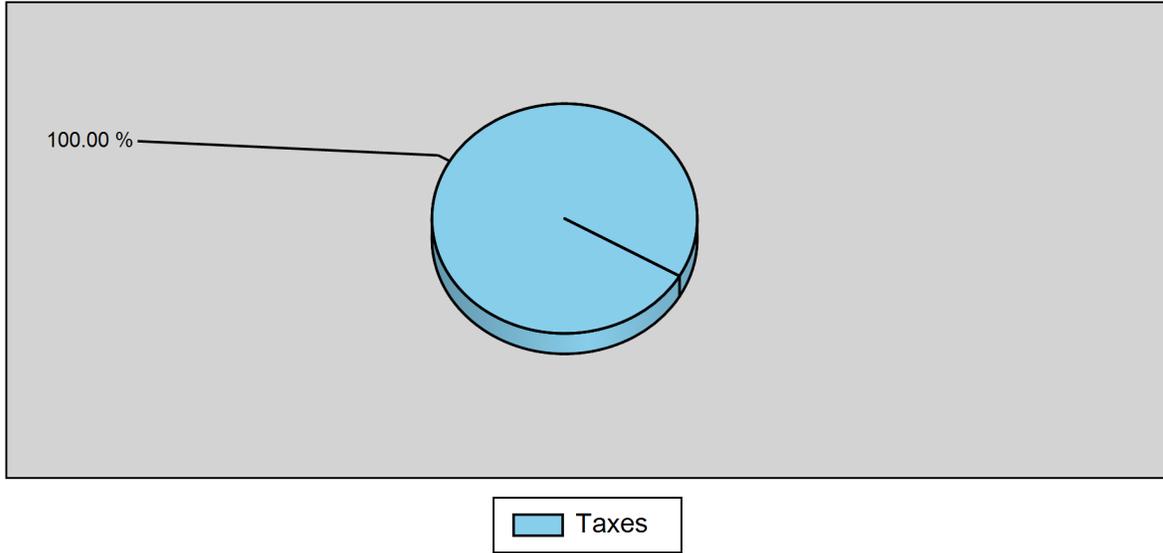
Service: NOISE BYLAWS AREAS DFI  
 Dept Number: 2700  
 Service Participants: Electoral Area D, F & I



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	19,205	19,205	19,205	19,205	19,205
<b>Total Revenues:</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>
<b>Expenditures</b>					
Administration	249	249	249	249	249
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Operations	13,956	13,956	13,956	13,956	13,956
<b>Total Expenditures:</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>	<b>19,205</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



**Notes:** At Req Limit

<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	25,500	27,104	1,604
<b>Total Revenues:</b>	<b>25,500</b>	<b>27,104</b>	<b>1,604</b>
<b>Expenditures</b>			
Administration	0	2,104	2,104
Operations	25,500	25,000	(500)
<b>Total Expenditures:</b>	<b>25,500</b>	<b>27,104</b>	<b>1,604</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: NUISANCE CONTROL  
 Dept Number: 5550  
 Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	27,104	27,104	27,104	27,604	27,604
<b>Total Revenues:</b>	<b>27,104</b>	<b>27,104</b>	<b>27,104</b>	<b>27,604</b>	<b>27,604</b>
<b>Expenditures</b>					
Administration	2,104	2,104	2,104	2,104	2,104
Operations	25,000	25,000	25,000	25,500	25,500
<b>Total Expenditures:</b>	<b>27,104</b>	<b>27,104</b>	<b>27,104</b>	<b>27,604</b>	<b>27,604</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

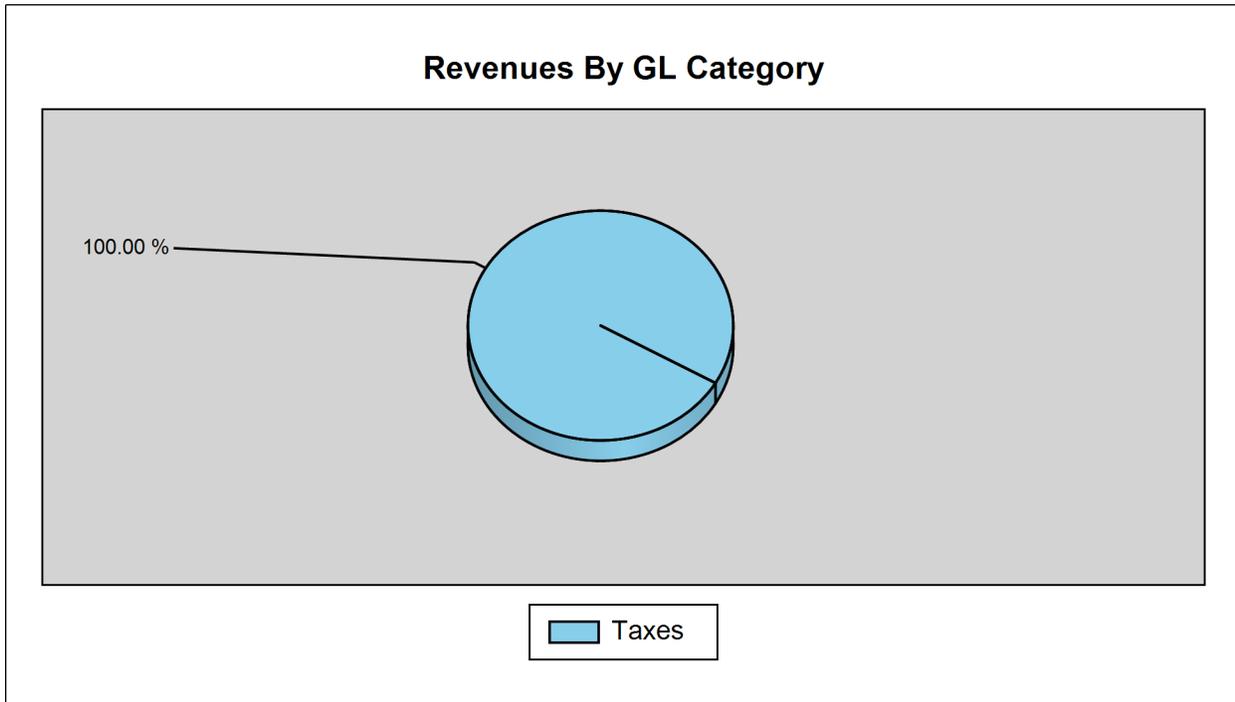
2020 - 2024



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	703,300	712,548	9,248
<b>Total Revenues:</b>	<b>703,300</b>	<b>712,548</b>	<b>9,248</b>
<b>Expenditures</b>			
Administration	10,362	19,056	8,694
Transfers - Other Agencies	692,938	693,492	554
<b>Total Expenditures:</b>	<b>703,300</b>	<b>712,548</b>	<b>9,248</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB

<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	712,548	712,548	712,548	712,548	712,548
<b>Total Revenues:</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>
<b>Expenditures</b>					
Administration	19,056	19,056	19,056	19,056	19,056
Transfers - Other Agencies	693,492	693,492	693,492	693,492	693,492
<b>Total Expenditures:</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>	<b>712,548</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

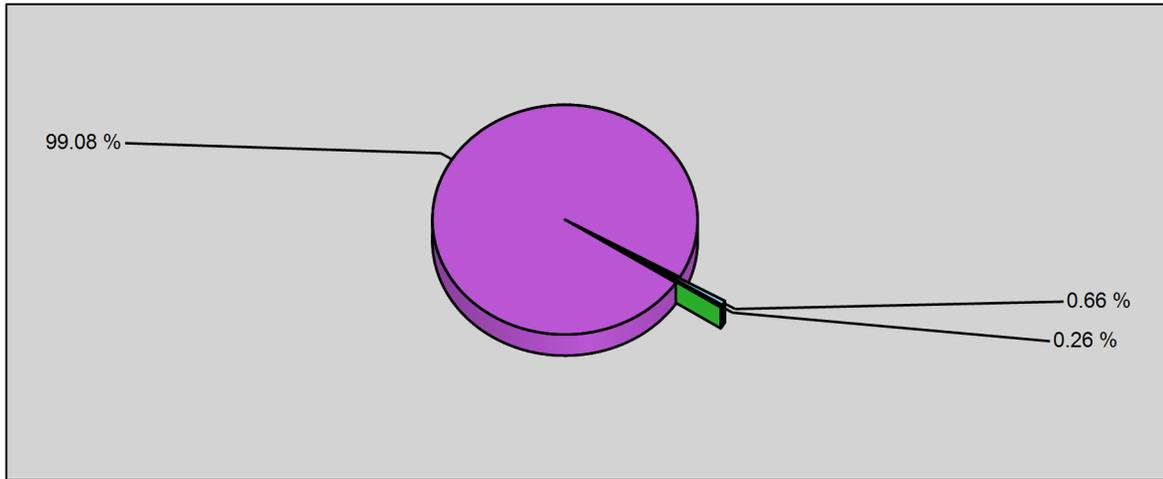
Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	6,478	6,000	(478)
Prior Surplus	5,000	2,426	(2,574)
Taxes	878,219	907,382	29,163
<b>Total Revenues:</b>	<b>889,697</b>	<b>915,808</b>	<b>26,111</b>
<b>Expenditures</b>			
Administration	11,839	24,141	12,302
Transfers - Other Agencies	877,858	891,667	13,809
<b>Total Expenditures:</b>	<b>889,697</b>	<b>915,808</b>	<b>26,111</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

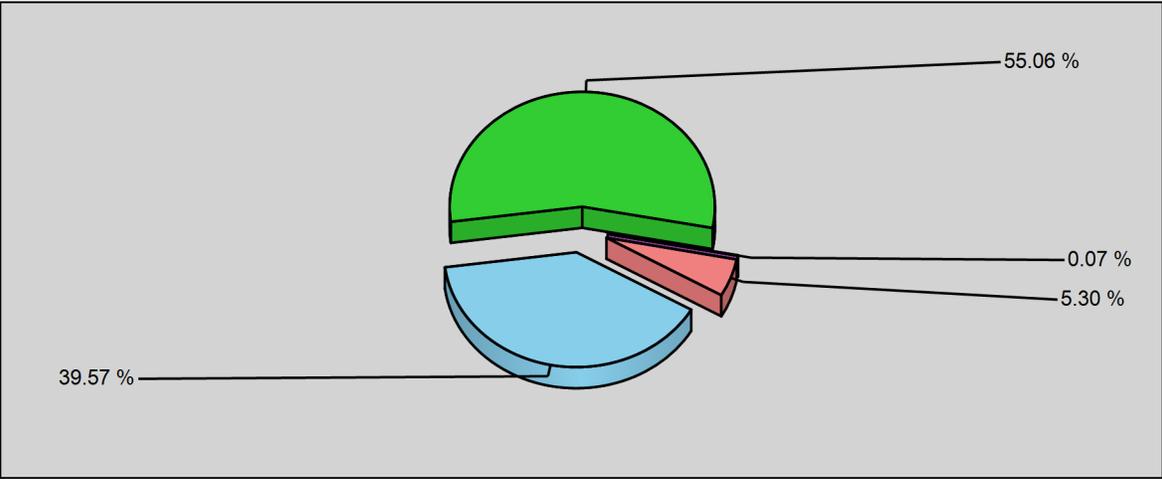
Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	6,000	6,000	6,000	6,120	0
Prior Surplus	2,426	5,000	5,000	5,100	0
Taxes	907,382	922,641	940,831	959,165	989,310
<b>Total Revenues:</b>	<b>915,808</b>	<b>933,641</b>	<b>951,831</b>	<b>970,385</b>	<b>989,310</b>
<b>Expenditures</b>					
Administration	24,141	24,141	24,141	24,141	24,141
Transfers - Other Agencies	891,667	909,500	927,690	946,244	965,169
<b>Total Expenditures:</b>	<b>915,808</b>	<b>933,641</b>	<b>951,831</b>	<b>970,385</b>	<b>989,310</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



 Fees and Charges	 Grants	 Prior Surplus	 Transfers from Reserve
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# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	102,903	115,000	12,097
Grants	225,000	160,000	(65,000)
Prior Surplus	1,000	200	(800)
Transfers from Reserve	0	15,400	15,400
<b>Total Revenues:</b>	<b>328,903</b>	<b>290,600</b>	<b>(38,303)</b>
<b>Expenditures</b>			
Administration	10,916	2,975	(7,941)
Advertising	250	100	(150)
Capital and Equipment	2,196	14,400	12,204
Consultants	2,000	60,500	58,500
Contingency	1,513	0	(1,513)
Insurance	1,149	1,696	547
Operations	11,500	6,000	(5,500)
Transfers	5,500	13,621	8,121
Travel	3,000	2,000	(1,000)
Uncategorized Expenses	225,000	100,000	(125,000)
Utilities	11,000	9,000	(2,000)
Wages and benefits	54,879	80,308	25,429
<b>Total Expenditures:</b>	<b>328,903</b>	<b>290,600</b>	<b>(38,303)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	115,000	115,020	115,860	126,856	129,858
Grants	160,000	0	0	0	0
Prior Surplus	200	200	200	200	200
Transfers from Reserve	15,400	19,957	20,955	1,453	1,000
<b>Total Revenues:</b>	<b>290,600</b>	<b>135,177</b>	<b>137,015</b>	<b>128,509</b>	<b>131,058</b>
<b>Expenditures</b>					
Administration	2,975	2,975	2,975	2,975	2,975
Advertising	100	100	100	255	255
Capital and Equipment	14,400	1,000	1,000	2,000	3,000
Consultants	60,500	21,000	21,000	1,000	1,000
Contingency	0	500	500	1,000	1,000
Insurance	1,696	1,696	1,696	1,800	1,836
Operations	6,000	6,200	6,200	6,300	6,400
Transfers	13,621	8,500	8,500	14,988	14,634
Travel	2,000	2,000	2,000	3,183	3,247
Utilities	9,000	9,300	9,500	9,800	9,800
Wages and benefits	80,308	81,906	83,544	85,208	86,911
Uncategorized Expenses	100,000	0	0	0	0
<b>Total Expenditures:</b>	<b>290,600</b>	<b>135,177</b>	<b>137,015</b>	<b>128,509</b>	<b>131,058</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

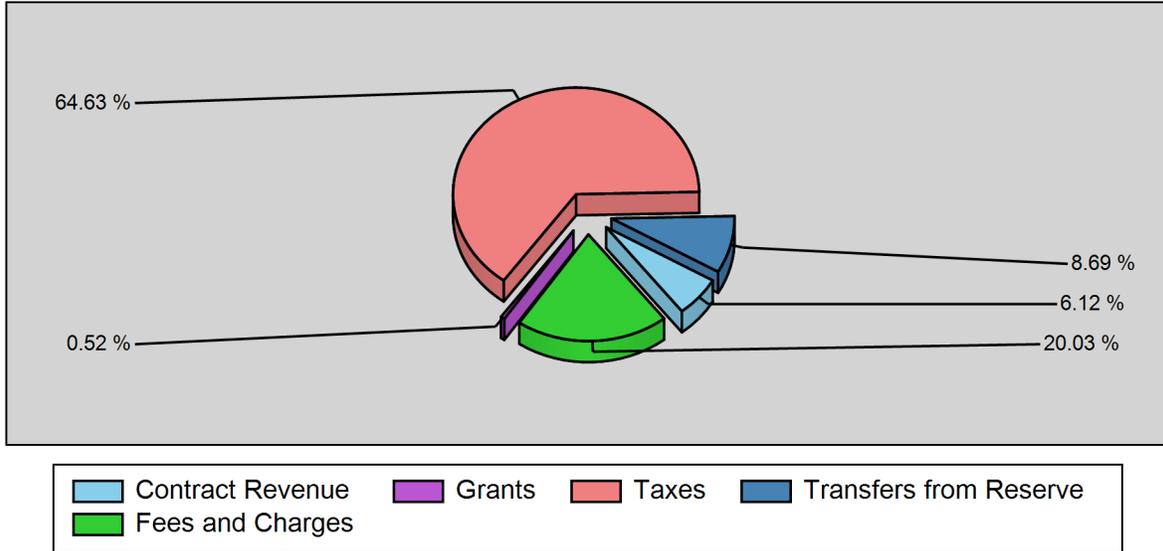
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



**Revenues By GL Category**



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	32,545	32,545	0
Fees and Charges	106,500	106,500	0
Grants	2,717	2,790	73
Taxes	517,030	343,656	(173,374)
Transfers from Reserve	15,000	46,200	31,200
<b>Total Revenues:</b>	<b>673,792</b>	<b>531,691</b>	<b>(142,101)</b>
<b>Expenditures</b>			
Administration	0	12,377	12,377
Capital and Equipment	214,707	57,050	(157,657)
Insurance	13,221	12,181	(1,040)
Operations	431,864	449,996	18,132
Projects	5,000	0	(5,000)
Transfers	9,000	0	(9,000)
Wages and benefits	0	87	87
<b>Total Expenditures:</b>	<b>673,792</b>	<b>531,691</b>	<b>(142,101)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver

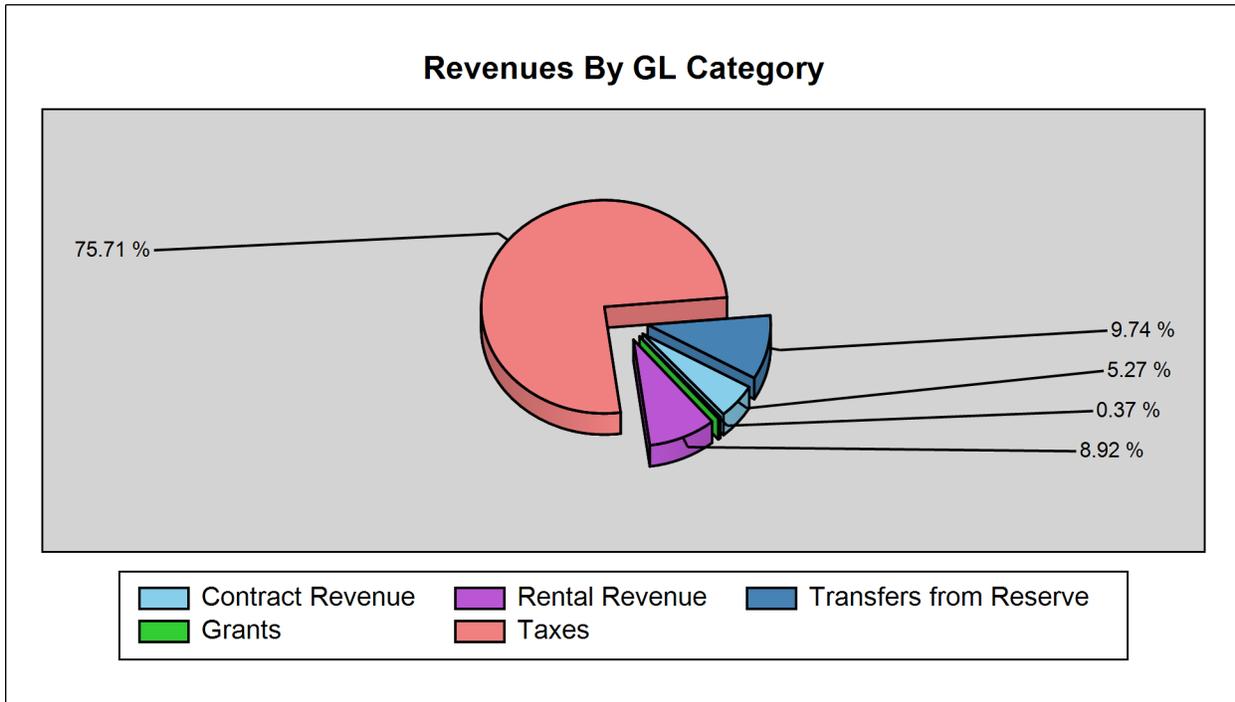


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	32,545	20,441	20,850	21,267	0
Debt Proceeds	0	1,570,361	0	0	0
Fees and Charges	106,500	108,630	110,803	113,019	115,279
Grants	2,790	7,148,964	2,903	2,961	3,020
Taxes	343,656	427,452	435,753	444,221	444,839
Transfers from Reserve	46,200	47,124	48,066	49,027	50,008
<b>Total Revenues:</b>	<b>531,691</b>	<b>9,322,972</b>	<b>618,375</b>	<b>630,495</b>	<b>613,146</b>
<b>Expenditures</b>					
Administration	12,377	12,377	12,377	12,377	12,377
Capital and Equipment	57,050	8,807,150	60,000	94,334	60,000
Insurance	12,181	12,425	12,674	12,927	13,185
Operations	449,996	458,996	468,176	477,540	487,091
Transfers	0	31,935	65,058	33,225	40,399
Wages and benefits	87	89	90	92	94
<b>Total Expenditures:</b>	<b>531,691</b>	<b>9,322,972</b>	<b>618,375</b>	<b>630,495</b>	<b>613,146</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	24,653	24,653	0
Grants	1,840	1,710	(130)
Rental Revenue	19,751	41,751	22,000
Taxes	388,444	354,523	(33,921)
Transfers from Reserve	0	45,600	45,600
<b>Total Revenues:</b>	<b>434,688</b>	<b>468,237</b>	<b>33,549</b>
<b>Expenditures</b>			
Administration	0	9,946	9,946
Capital and Equipment	70,000	90,450	20,450
Insurance	6,615	6,020	(595)
Operations	355,073	361,821	6,748
Transfers	3,000	0	(3,000)
<b>Total Expenditures:</b>	<b>434,688</b>	<b>468,237</b>	<b>33,549</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION PARKS

Dept Number: 7700

Service Participants: Electoral Area C and Town of Oliver

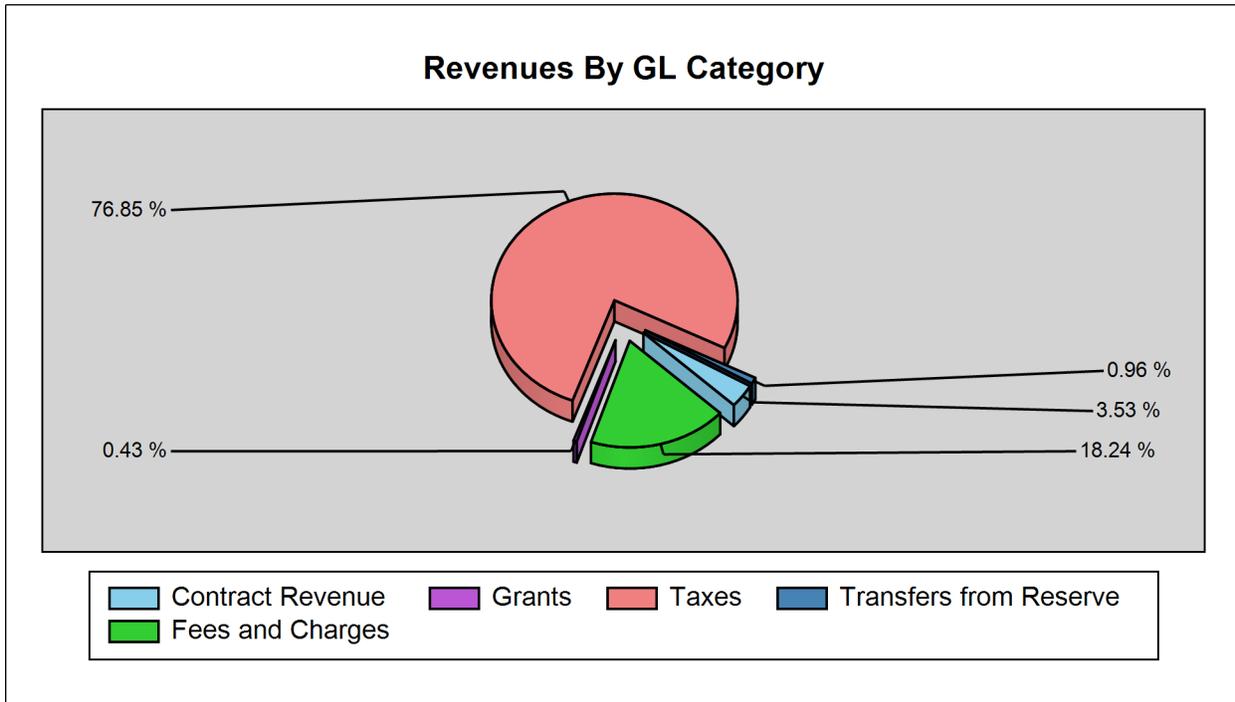


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	24,653	14,882	15,180	15,484	15,794
Grants	1,710	1,915	1,953	1,992	2,032
Rental Revenue	41,751	24,776	25,272	25,777	26,293
Taxes	354,523	259,135	264,119	269,202	274,386
Transfers from Reserve	45,600	43,562	44,433	45,322	46,228
<b>Total Revenues:</b>	<b>468,237</b>	<b>344,270</b>	<b>350,957</b>	<b>357,777</b>	<b>364,733</b>
<b>Expenditures</b>					
Administration	9,946	9,946	9,946	9,946	9,946
Capital and Equipment	90,450	43,562	44,433	45,322	46,228
Insurance	6,020	6,233	6,358	6,485	6,615
Operations	361,821	284,529	290,220	296,024	301,944
<b>Total Expenditures:</b>	<b>468,237</b>	<b>344,270</b>	<b>350,957</b>	<b>357,777</b>	<b>364,733</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	15,467	15,467	0
Fees and Charges	80,000	80,000	0
Grants	2,215	1,890	(325)
Taxes	243,511	337,048	93,537
Transfers from Reserve	0	4,200	4,200
<b>Total Revenues:</b>	<b>341,193</b>	<b>438,605</b>	<b>97,412</b>
<b>Expenditures</b>			
Administration	0	8,778	8,778
Capital and Equipment	20,000	108,550	88,550
Insurance	7,451	7,588	137
Operations	311,742	313,689	1,947
Transfers	2,000	0	(2,000)
<b>Total Expenditures:</b>	<b>341,193</b>	<b>438,605</b>	<b>97,412</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver

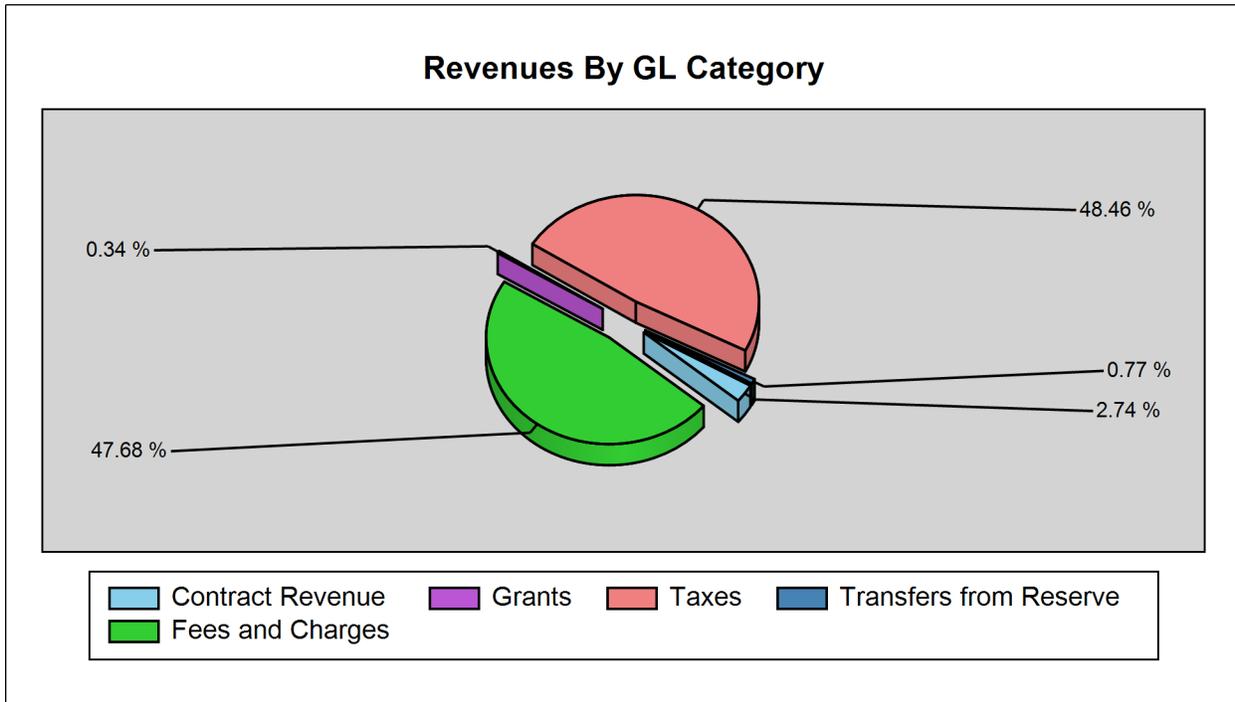


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	15,467	15,514	15,824	16,140	16,463
Fees and Charges	80,000	82,761	84,416	86,104	87,826
Grants	1,890	2,304	2,350	2,397	2,445
Taxes	337,048	264,998	270,122	275,349	280,679
Transfers from Reserve	4,200	39,372	40,159	40,962	41,781
<b>Total Revenues:</b>	<b>438,605</b>	<b>404,949</b>	<b>412,871</b>	<b>420,952</b>	<b>429,194</b>
<b>Expenditures</b>					
Administration	8,778	8,778	8,778	8,778	8,778
Capital and Equipment	108,550	32,314	32,960	33,619	34,291
Insurance	7,588	6,670	6,803	6,939	7,077
Operations	313,689	324,873	331,370	337,997	344,757
Transfers	0	32,314	32,960	33,619	34,291
<b>Total Expenditures:</b>	<b>438,605</b>	<b>404,949</b>	<b>412,871</b>	<b>420,952</b>	<b>429,194</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	9,325	9,325	0
Fees and Charges	163,000	162,000	(1,000)
Grants	820	1,170	350
Taxes	147,021	164,650	17,629
Transfers from Reserve	0	2,600	2,600
<b>Total Revenues:</b>	<b>320,166</b>	<b>339,745</b>	<b>19,579</b>
<b>Expenditures</b>			
Administration	0	8,794	8,794
Capital and Equipment	390	7,150	6,760
Insurance	2,894	2,689	(205)
Operations	316,882	321,112	4,230
<b>Total Expenditures:</b>	<b>320,166</b>	<b>339,745</b>	<b>19,579</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver

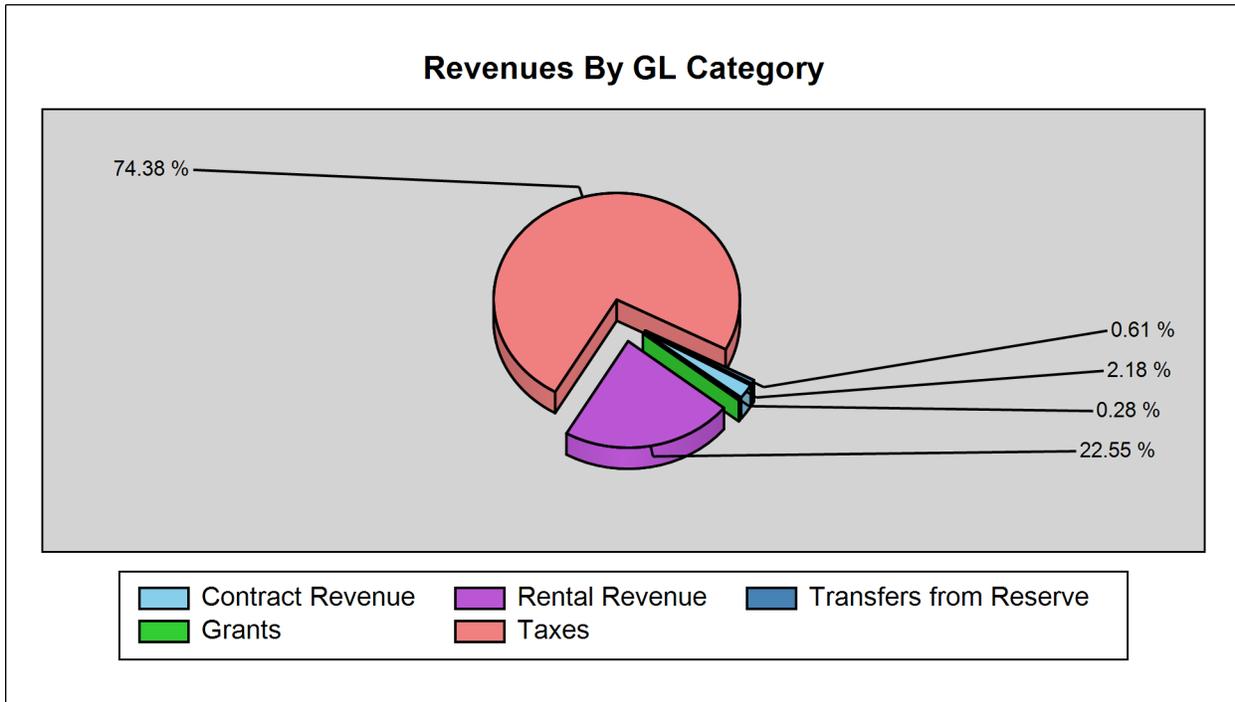


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	9,325	6,545	6,676	6,810	6,946
Fees and Charges	162,000	106,500	108,630	110,803	113,019
Grants	1,170	820	836	853	870
Taxes	164,650	118,737	120,936	123,177	125,811
Transfers from Reserve	2,600	325	332	339	0
<b>Total Revenues:</b>	<b>339,745</b>	<b>232,927</b>	<b>237,410</b>	<b>241,982</b>	<b>246,646</b>
<b>Expenditures</b>					
Administration	8,794	8,794	8,794	8,794	8,794
Capital and Equipment	7,150	19,612	20,004	20,404	20,812
Insurance	2,689	2,743	2,798	2,854	2,911
Operations	321,112	201,778	205,814	209,930	214,129
<b>Total Expenditures:</b>	<b>339,745</b>	<b>232,927</b>	<b>237,410</b>	<b>241,982</b>	<b>246,646</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	11,377	11,377	0
Grants	1,436	1,440	4
Rental Revenue	123,850	117,550	(6,300)
Taxes	179,421	387,785	208,364
Transfers from Reserve	165,000	3,200	(161,800)
<b>Total Revenues:</b>	<b>481,084</b>	<b>521,352</b>	<b>40,268</b>
<b>Expenditures</b>			
Administration	0	7,909	7,909
Capital and Equipment	182,500	200,400	17,900
Insurance	8,975	8,574	(401)
Operations	278,609	284,469	5,860
Transfers	11,000	20,000	9,000
<b>Total Expenditures:</b>	<b>481,084</b>	<b>521,352</b>	<b>40,268</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver

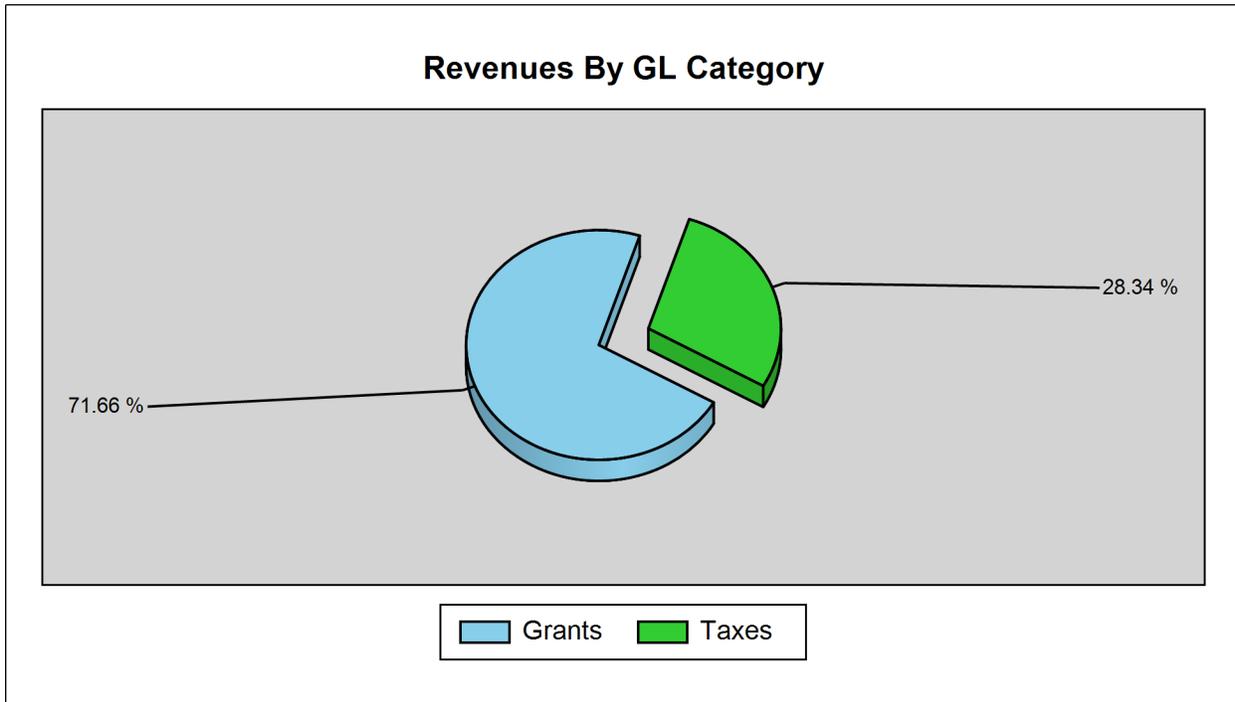


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	11,377	9,369	9,556	9,747	9,942
Grants	1,440	1,494	1,524	1,554	1,585
Rental Revenue	117,550	101,585	103,617	105,689	107,803
Taxes	387,785	209,629	213,663	217,779	221,976
Transfers from Reserve	3,200	73,436	74,905	76,403	77,931
<b>Total Revenues:</b>	<b>521,352</b>	<b>395,513</b>	<b>403,265</b>	<b>411,172</b>	<b>419,237</b>
<b>Expenditures</b>					
Administration	7,909	7,909	7,909	7,909	7,909
Capital and Equipment	200,400	73,436	74,905	76,403	77,931
Insurance	8,574	8,746	8,921	9,099	9,281
Operations	284,469	266,213	271,537	276,968	282,507
Transfers	20,000	39,209	39,993	40,793	41,609
<b>Total Expenditures:</b>	<b>521,352</b>	<b>395,513</b>	<b>403,265</b>	<b>411,172</b>	<b>419,237</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	39,438	39,438	0
Prior Surplus	5,144	0	(5,144)
Taxes	15,600	15,600	0
<b>Total Revenues:</b>	<b>60,182</b>	<b>55,038</b>	<b>(5,144)</b>
<b>Expenditures</b>			
Administration	1,187	0	(1,187)
Financing	44,316	44,316	0
Transfers	14,679	10,722	(3,957)
<b>Total Expenditures:</b>	<b>60,182</b>	<b>55,038</b>	<b>(5,144)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

**Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47**

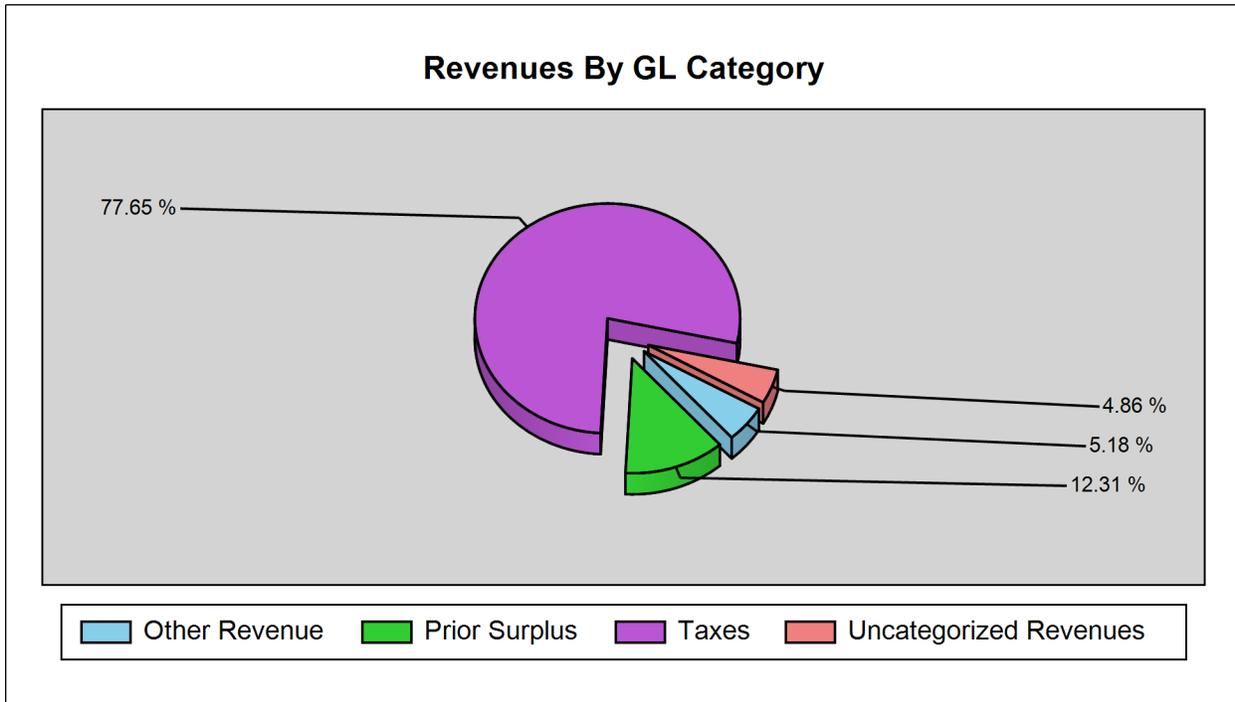


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	0	0	0	0	0
Taxes	15,600	15,600	15,600	15,600	15,600
<b>Total Revenues:</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	10,722	10,722	10,722	10,722	10,722
<b>Total Expenditures:</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>	<b>55,038</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	0	8,000	8,000
Prior Surplus	54,000	19,000	(35,000)
Taxes	114,762	119,847	5,085
Uncategorized Revenues	10,800	7,500	(3,300)
<b>Total Revenues:</b>	<b>179,562</b>	<b>154,347</b>	<b>(25,215)</b>
<b>Expenditures</b>			
Administration	3,198	8,663	5,465
Capital and Equipment	82,500	16,000	(66,500)
Contracts and Agreements	5,000	5,700	700
Insurance	900	931	31
Supplies	5,600	5,800	200
Transfers	5,000	47,300	42,300
Uncategorized Expenses	6,000	4,000	(2,000)
Utilities	5,000	5,000	0
Wages and benefits	66,364	60,953	(5,411)
<b>Total Expenditures:</b>	<b>179,562</b>	<b>154,347</b>	<b>(25,215)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F

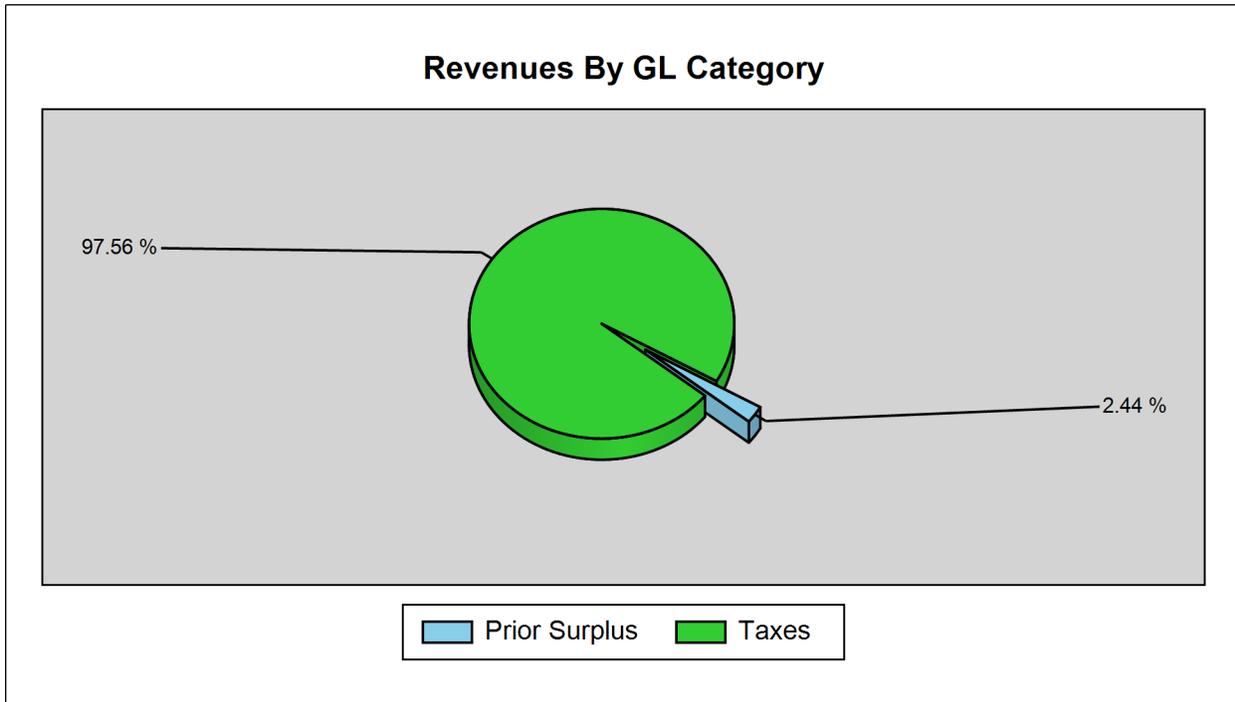


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Other Revenue	8,000	0	0	0	0
Prior Surplus	19,000	0	0	0	0
Taxes	119,847	193,980	181,436	177,596	180,012
Uncategorized Revenues	7,500	10,000	12,000	12,000	12,000
<b>Total Revenues:</b>	<b>154,347</b>	<b>203,980</b>	<b>193,436</b>	<b>189,596</b>	<b>192,012</b>
<b>Expenditures</b>					
Administration	8,663	8,663	8,663	8,663	8,663
Capital and Equipment	16,000	64,500	55,000	55,500	55,500
Contracts and Agreements	5,700	5,700	3,200	5,700	5,800
Insurance	931	950	969	988	1,015
Supplies	5,800	6,000	6,500	6,580	7,500
Transfers	47,300	47,300	47,300	47,300	47,300
Utilities	5,000	5,000	5,000	5,100	5,500
Wages and benefits	60,953	61,867	62,804	55,765	56,734
Uncategorized Expenses	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>154,347</b>	<b>203,980</b>	<b>193,436</b>	<b>189,596</b>	<b>192,012</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,980	1,900	(80)
Taxes	75,070	76,051	981
<b>Total Revenues:</b>	<b>77,050</b>	<b>77,951</b>	<b>901</b>
<b>Expenditures</b>			
Administration	640	2,101	1,461
Contracts and Agreements	76,410	75,850	(560)
<b>Total Expenditures:</b>	<b>77,050</b>	<b>77,951</b>	<b>901</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

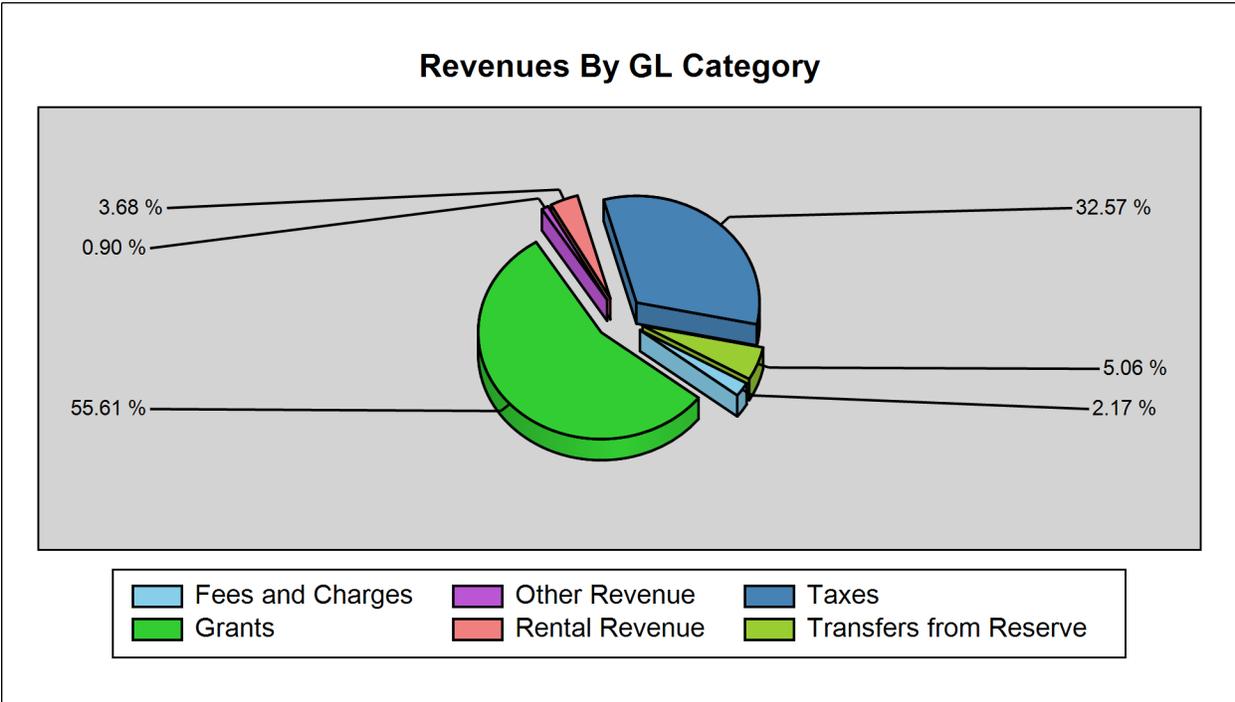
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	1,900	0	0	0	0
Taxes	76,051	79,471	81,021	82,601	84,211
<b>Total Revenues:</b>	<b>77,951</b>	<b>79,471</b>	<b>81,021</b>	<b>82,601</b>	<b>84,211</b>
<b>Expenditures</b>					
Administration	2,101	2,101	2,101	2,101	2,101
Contracts and Agreements	75,850	77,370	78,920	80,500	82,110
<b>Total Expenditures:</b>	<b>77,951</b>	<b>79,471</b>	<b>81,021</b>	<b>82,601</b>	<b>84,211</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area A



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	11,800	12,000	200
Grants	609,546	307,910	(301,636)
Other Revenue	0	5,000	5,000
Prior Surplus	22,416	0	(22,416)
Rental Revenue	21,400	20,400	(1,000)
Taxes	139,751	180,343	40,592
Transfers from Reserve	0	28,000	28,000
<b>Total Revenues:</b>	<b>804,913</b>	<b>553,653</b>	<b>(251,260)</b>
<b>Expenditures</b>			
Administration	6,234	7,978	1,744
Advertising	3,500	2,375	(1,125)
Capital and Equipment	622,088	317,700	(304,388)
Contracts and Agreements	32,950	38,750	5,800
Insurance	12,616	11,311	(1,305)
Maintenance and Repairs	3,000	3,000	0
Other Expense	1,000	0	(1,000)
Projects	0	40,000	40,000
Supplies	9,300	10,050	750
Transfers	10,000	3,000	(7,000)
Travel	10,000	10,000	0
Utilities	7,500	7,500	0
Wages and benefits	86,725	101,989	15,264
<b>Total Expenditures:</b>	<b>804,913</b>	<b>553,653</b>	<b>(251,260)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

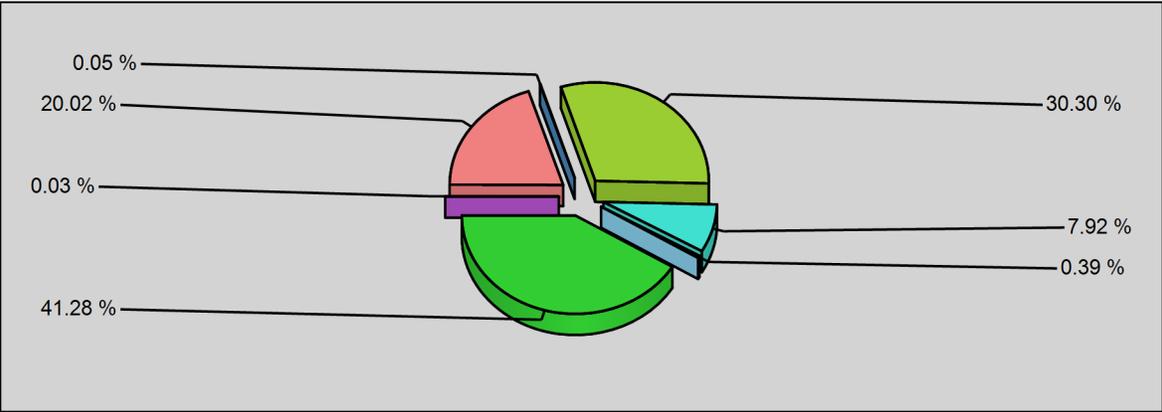
Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	12,000	12,000	12,000	12,000	12,000
Grants	307,910	28,910	3,910	3,910	3,910
Other Revenue	5,000	5,000	5,000	5,000	5,000
Rental Revenue	20,400	32,525	32,525	33,176	34,200
Taxes	180,343	781,555	989,385	209,338	177,547
Transfers from Reserve	28,000	0	0	0	0
<b>Total Revenues:</b>	<b>553,653</b>	<b>859,990</b>	<b>1,042,820</b>	<b>263,424</b>	<b>232,657</b>
<b>Expenditures</b>					
Administration	7,978	7,978	7,978	7,978	7,978
Advertising	2,375	3,375	3,375	3,465	3,475
Capital and Equipment	317,700	262,100	243,100	62,234	27,310
Contracts and Agreements	38,750	37,750	37,850	35,673	36,200
Insurance	11,311	11,551	11,546	11,761	12,041
Maintenance and Repairs	3,000	3,000	3,000	3,000	3,000
Other Expense	0	0	0	1,020	1,300
Projects	40,000	400,000	600,000	0	0
Supplies	10,050	10,050	10,050	10,191	10,450
Transfers	3,000	3,000	3,000	3,050	3,100
Travel	10,000	10,000	10,000	10,200	11,000
Utilities	7,500	7,500	7,500	7,650	7,800
Wages and benefits	101,989	103,686	105,421	107,202	109,003
<b>Total Expenditures:</b>	<b>553,653</b>	<b>859,990</b>	<b>1,042,820</b>	<b>263,424</b>	<b>232,657</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



- Fees and Charges
- Grants
- Other Revenue
- Prior Surplus
- Rental Revenue
- Taxes
- Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	8,000	4,500	(3,500)
Grants	177,000	474,300	297,300
Other Revenue	1,100	400	(700)
Prior Surplus	30,115	230,000	199,885
Rental Revenue	820	600	(220)
Taxes	290,255	348,104	57,849
Transfers from Reserve	120,000	91,000	(29,000)
<b>Total Revenues:</b>	<b>627,290</b>	<b>1,148,904</b>	<b>521,614</b>
<b>Expenditures</b>			
Administration	8,412	14,762	6,350
Advertising	1,100	1,150	50
Capital and Equipment	307,000	821,500	514,500
Contracts and Agreements	68,650	72,800	4,150
Financing	79,023	79,023	0
Grant in Aid	15,800	16,300	500
Insurance	3,422	3,561	139
Operations	5,000	5,000	0
Other Expense	7,865	300	(7,565)
Projects	25,000	25,000	0
Supplies	8,400	14,990	6,590
Transfers	35,500	2,500	(33,000)
Travel	0	3,000	3,000
Utilities	2,060	2,091	31
Wages and benefits	60,058	86,927	26,869
<b>Total Expenditures:</b>	<b>627,290</b>	<b>1,148,904</b>	<b>521,614</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

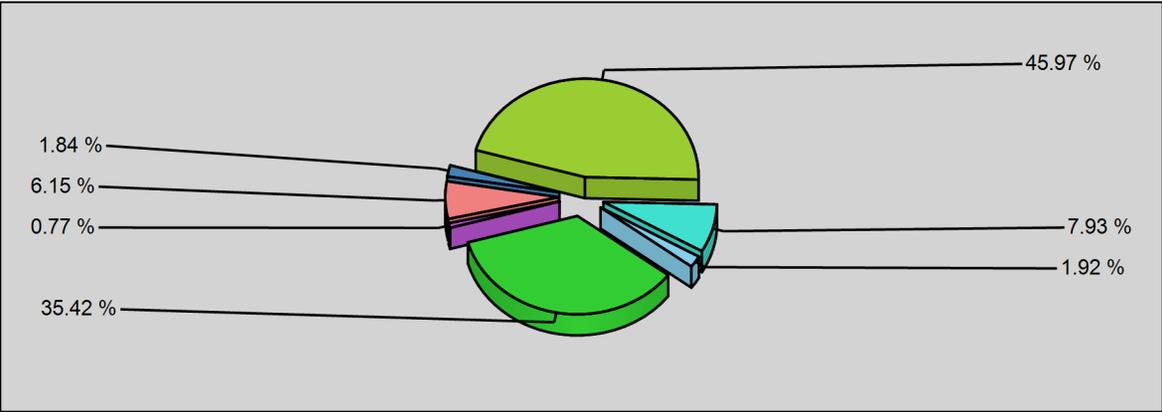
Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	4,500	8,000	8,000	8,160	8,200
Grants	474,300	2,000	2,000	2,040	1,500
Other Revenue	400	1,100	1,100	1,122	0
Prior Surplus	230,000	0	0	0	0
Rental Revenue	600	840	840	857	900
Taxes	348,104	465,745	483,215	321,817	184,927
Transfers from Reserve	91,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,148,904</b>	<b>477,685</b>	<b>495,155</b>	<b>333,996</b>	<b>195,527</b>
<b>Expenditures</b>					
Administration	14,762	14,762	14,762	14,762	14,762
Advertising	1,150	1,200	1,200	1,224	0
Capital and Equipment	821,500	164,000	180,500	15,770	2,000
Contracts and Agreements	72,800	74,650	75,150	76,059	15,200
Financing	79,023	79,023	79,023	79,023	79,023
Grant in Aid	16,300	15,800	14,300	14,516	0
Insurance	3,561	3,630	3,745	3,820	2,752
Operations	5,000	5,000	5,000	5,000	5,000
Other Expense	300	300	300	306	0
Projects	25,000	0	0	0	0
Supplies	14,990	15,020	15,200	15,504	0
Transfers	2,500	5,000	5,000	5,100	0
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	2,091	2,122	2,200	2,244	0
Wages and benefits	86,927	94,178	95,775	97,668	73,790
<b>Total Expenditures:</b>	<b>1,148,904</b>	<b>477,685</b>	<b>495,155</b>	<b>333,996</b>	<b>195,527</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



- Fees and Charges
- Grants
- Other Revenue
- Prior Surplus
- Rental Revenue
- Taxes
- Uncategorized Revenues

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	18,800	25,000	6,200
Grants	531,558	460,942	(70,616)
Other Revenue	20,000	10,000	(10,000)
Prior Surplus	44,939	80,000	35,061
Rental Revenue	22,000	24,000	2,000
Taxes	570,204	598,200	27,996
Uncategorized Revenues	0	103,250	103,250
<b>Total Revenues:</b>	<b>1,207,501</b>	<b>1,301,392</b>	<b>93,891</b>
<b>Expenditures</b>			
Administration	17,011	17,284	273
Advertising	4,500	5,300	800
Capital and Equipment	649,700	710,200	60,500
Contingency	2,500	0	(2,500)
Contracts and Agreements	46,600	36,600	(10,000)
Financing	149,813	149,813	0
Grant Expense	1,558	1,692	134
Insurance	9,280	9,630	350
Maintenance and Repairs	0	500	500
Supplies	31,557	35,282	3,725
Transfers	30,000	30,000	0
Travel	19,500	19,660	160
Utilities	22,500	20,700	(1,800)
Wages and benefits	222,982	264,731	41,749
<b>Total Expenditures:</b>	<b>1,207,501</b>	<b>1,301,392</b>	<b>93,891</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715

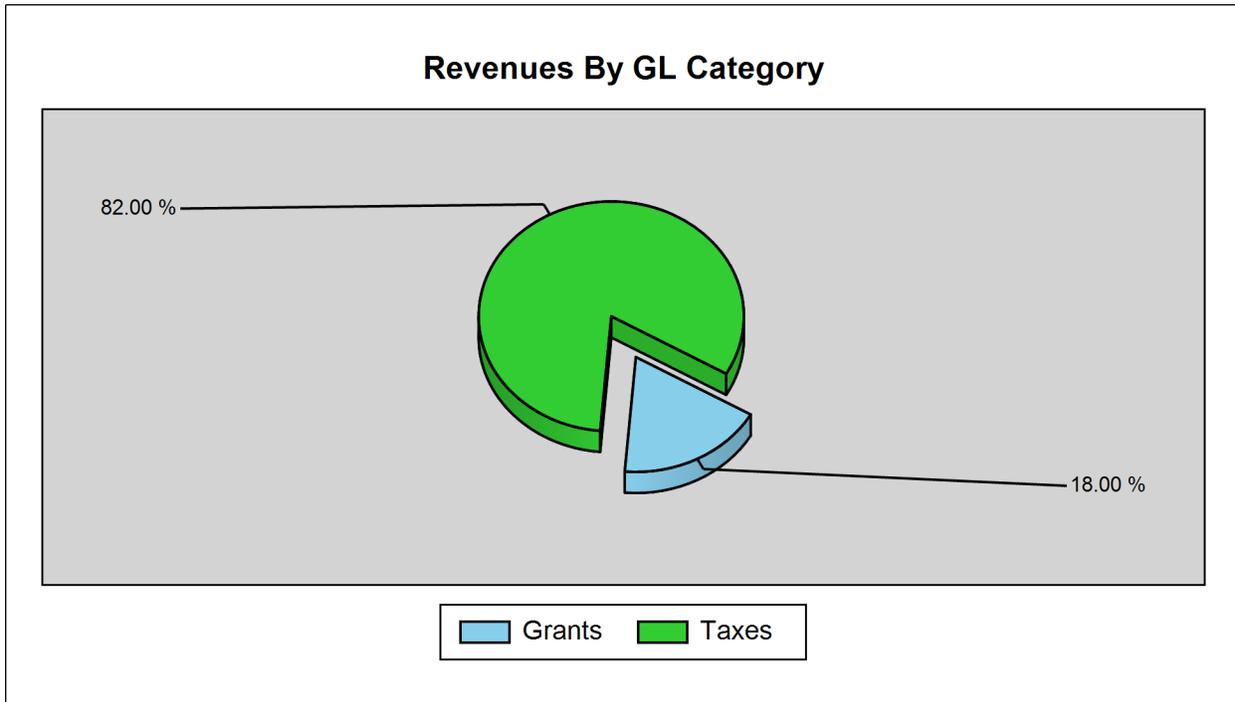


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	25,000	25,000	26,500	24,500	25,000
Grants	460,942	0	0	0	0
Other Revenue	10,000	60,000	10,000	10,000	10,000
Prior Surplus	80,000	0	0	15,606	0
Rental Revenue	24,000	25,000	26,000	27,000	28,000
Taxes	598,200	638,684	666,642	590,328	614,348
Uncategorized Revenues	103,250	0	0	0	0
<b>Total Revenues:</b>	<b>1,301,392</b>	<b>748,684</b>	<b>729,142</b>	<b>667,434</b>	<b>677,348</b>
<b>Expenditures</b>					
Administration	17,284	17,284	17,284	17,284	17,284
Advertising	5,300	5,300	5,300	5,406	5,500
Capital and Equipment	710,200	140,700	115,200	40,200	41,500
Contingency	0	0	0	0	0
Contracts and Agreements	36,600	36,600	37,100	39,820	41,800
Financing	149,813	150,213	150,213	150,213	150,213
Grant Expense	1,692	750	750	900	900
Insurance	9,630	9,785	9,725	9,919	10,031
Maintenance and Repairs	500	500	500	500	500
Supplies	35,282	39,339	39,339	41,334	42,600
Transfers	30,000	37,545	38,000	38,000	38,000
Travel	19,660	20,207	20,707	20,771	20,800
Utilities	20,700	20,700	20,700	21,500	21,500
Wages and benefits	264,731	269,761	274,324	281,587	286,720
<b>Total Expenditures:</b>	<b>1,301,392</b>	<b>748,684</b>	<b>729,142</b>	<b>667,434</b>	<b>677,348</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION TULAMEEN  
 Dept Number: 7490  
 Service Participants: Specified Service Area F717 - LSA 34



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	10,000	(5,000)
Taxes	30,799	45,541	14,742
<b>Total Revenues:</b>	<b>45,799</b>	<b>55,541</b>	<b>9,742</b>
<b>Expenditures</b>			
Administration	893	1,957	1,064
Contracts and Agreements	22,665	24,005	1,340
Grant Expense	15,000	10,000	(5,000)
Insurance	1,058	1,077	19
Supplies	0	500	500
Transfers	3,302	11,964	8,662
Travel	0	1,000	1,000
Wages and benefits	2,881	5,038	2,157
<b>Total Expenditures:</b>	<b>45,799</b>	<b>55,541</b>	<b>9,742</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

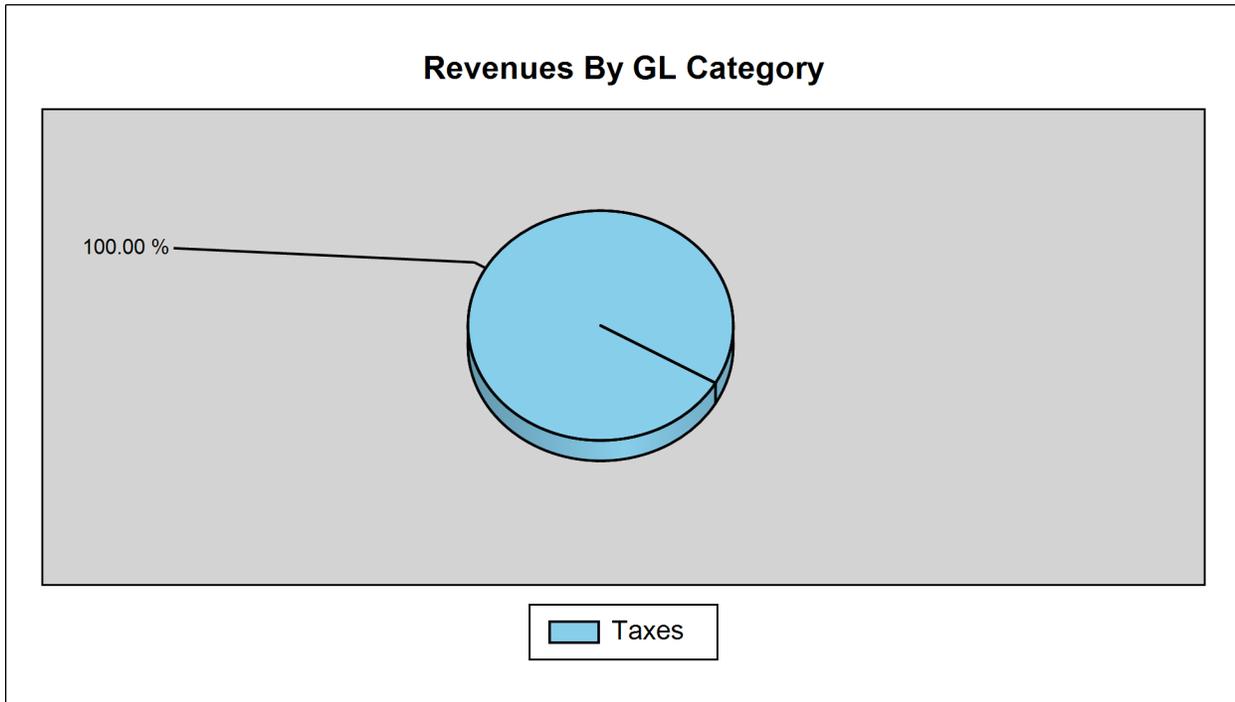
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION COMMISSION TULAMEEN  
 Dept Number: 7490  
 Service Participants: Specified Service Area F717 - LSA 34



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	10,000	0	0	0	0
Taxes	45,541	61,947	56,109	34,242	34,887
<b>Total Revenues:</b>	<b>55,541</b>	<b>61,947</b>	<b>56,109</b>	<b>34,242</b>	<b>34,887</b>
<b>Expenditures</b>					
Administration	1,957	1,957	1,957	1,957	1,957
Contracts and Agreements	24,005	24,350	24,350	23,817	24,293
Grant Expense	10,000	10,000	10,000	0	0
Insurance	1,077	1,096	1,118	1,140	1,163
Supplies	500	5,000	500	0	0
Transfers	11,964	13,435	13,503	3,573	3,644
Travel	1,000	1,000	1,000	0	0
Wages and benefits	5,038	5,109	3,681	3,755	3,830
<b>Total Expenditures:</b>	<b>55,541</b>	<b>61,947</b>	<b>56,109</b>	<b>34,242</b>	<b>34,887</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(1,889)	0	1,889
Taxes	282,500	279,000	(3,500)
<b>Total Revenues:</b>	<b>280,611</b>	<b>279,000</b>	<b>(1,611)</b>
<b>Expenditures</b>			
Administration	637	7,699	7,062
Contracts and Agreements	279,974	271,301	(8,673)
<b>Total Expenditures:</b>	<b>280,611</b>	<b>279,000</b>	<b>(1,611)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

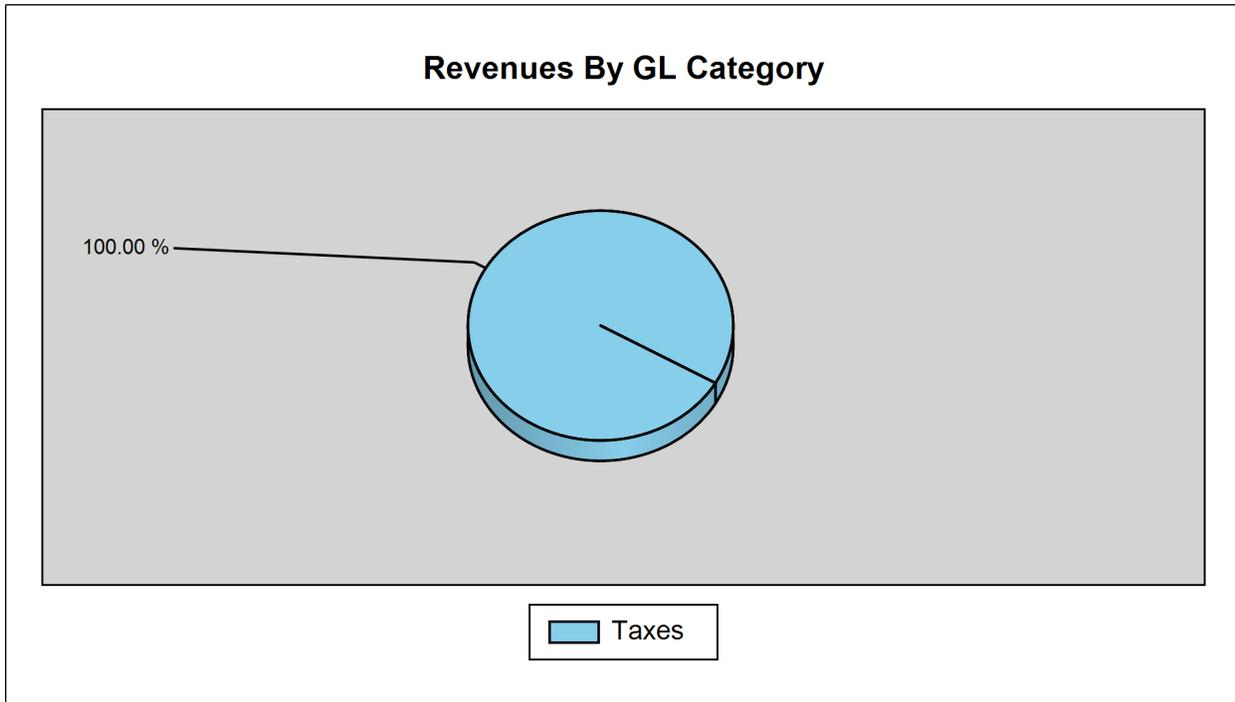
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECREATION SERVICES- AREA H  
Dept Number: 7000  
Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	279,000	279,000	279,000	279,000	279,000
<b>Total Revenues:</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>
<b>Expenditures</b>					
Administration	7,699	7,699	7,699	7,699	7,699
Contracts and Agreements	271,301	271,301	271,301	271,301	271,301
<b>Total Expenditures:</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>	<b>279,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	20,000	20,050	50
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,050</b>	<b>50</b>
<b>Expenditures</b>			
Administration	0	1,650	1,650
Contracts and Agreements	20,000	18,400	(1,600)
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,050</b>	<b>50</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)  
Dept Number: 7560  
Service Participants: Specified Service Area V715

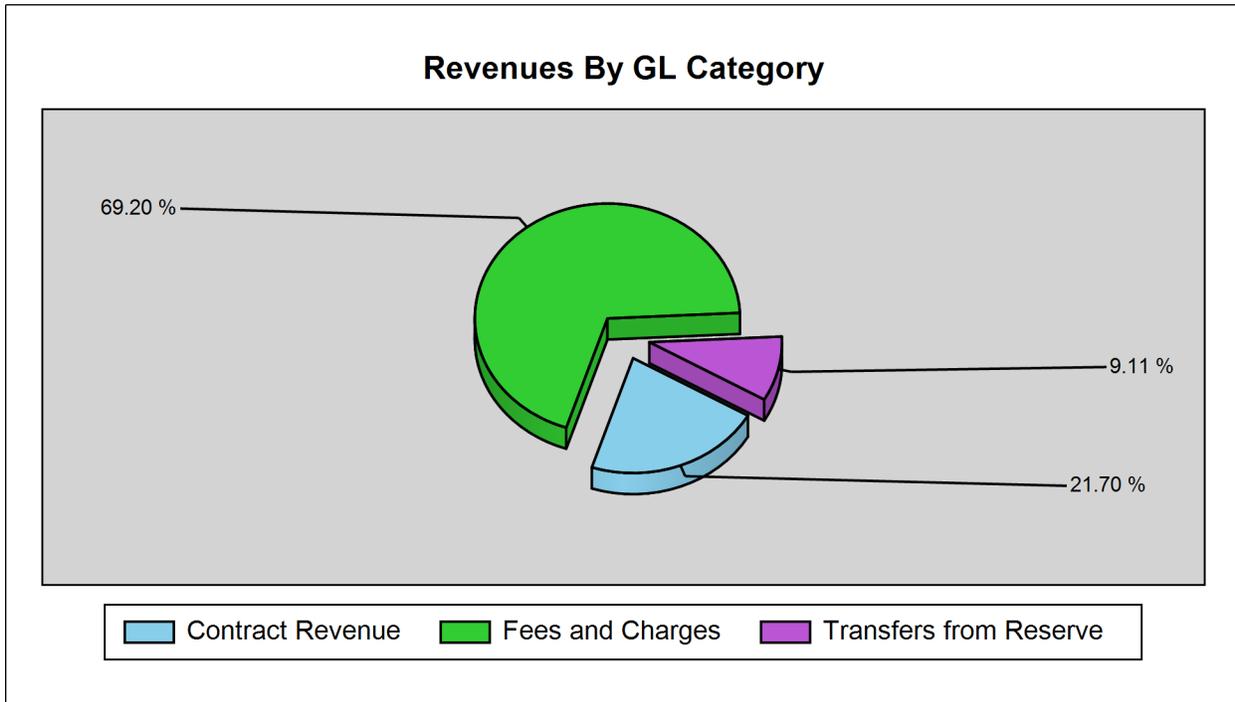


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	20,050	20,050	20,050	20,050	20,050
<b>Total Revenues:</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>
<b>Expenditures</b>					
Administration	1,650	1,650	1,650	1,650	1,650
Contracts and Agreements	18,400	18,400	18,400	18,400	18,400
<b>Total Expenditures:</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>	<b>20,050</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	41,000	38,368	(2,632)
Fees and Charges	115,404	122,352	6,948
Transfers from Reserve	11,567	16,102	4,535
<b>Total Revenues:</b>	<b>167,971</b>	<b>176,822</b>	<b>8,851</b>
<b>Expenditures</b>			
Administration	9,151	11,947	2,796
Advertising	2,600	1,600	(1,000)
Contracts and Agreements	97,919	101,328	3,409
Insurance	641	673	32
Legal	185	0	(185)
Operations	39,512	46,515	7,003
Supplies	230	350	120
Transfers	1,286	100	(1,186)
Travel	1,800	500	(1,300)
Wages and benefits	14,647	13,809	(838)
<b>Total Expenditures:</b>	<b>167,971</b>	<b>176,822</b>	<b>8,851</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA A  
 Dept Number: 3520  
 Service Participants: Specified Service Area V715

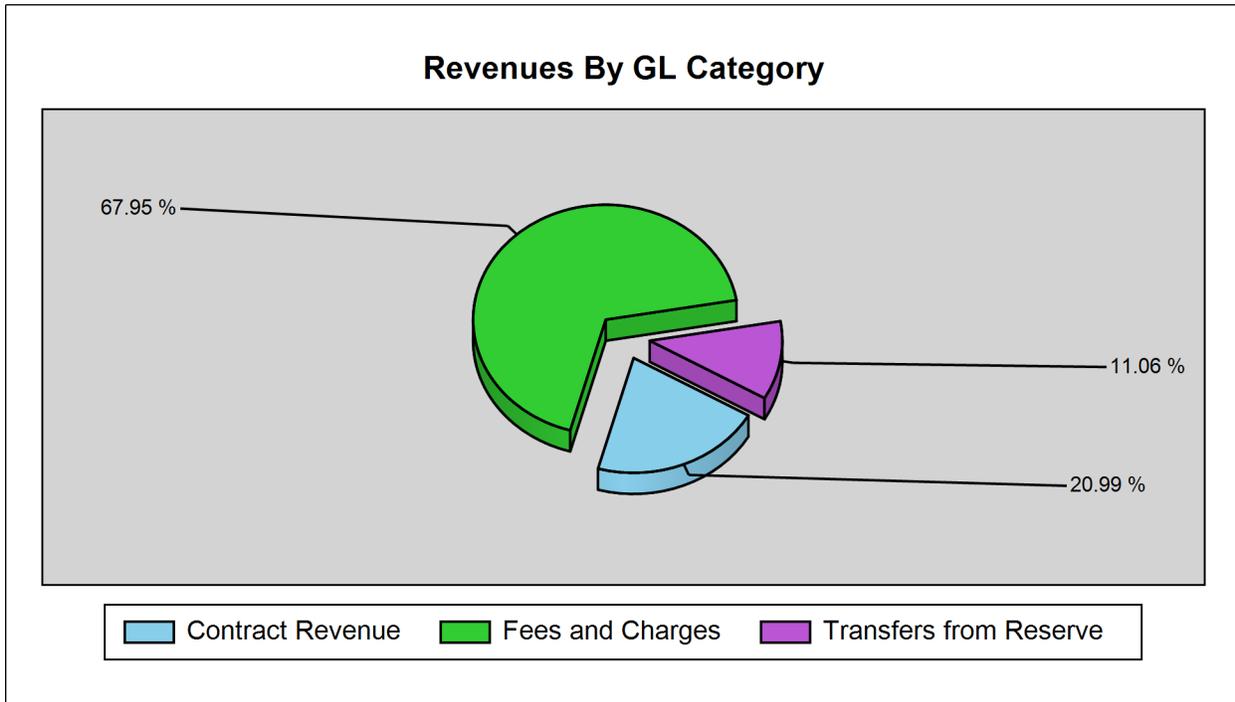


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	38,368	38,368	38,368	38,368	38,368
Fees and Charges	122,352	129,821	134,212	139,190	143,943
Transfers from Reserve	16,102	15,420	14,501	13,584	12,668
<b>Total Revenues:</b>	<b>176,822</b>	<b>183,609</b>	<b>187,081</b>	<b>191,142</b>	<b>194,979</b>
<b>Expenditures</b>					
Administration	11,947	11,947	11,947	11,947	11,947
Advertising	1,600	1,600	1,600	1,600	1,600
Contracts and Agreements	101,328	104,377	107,494	110,439	113,912
Insurance	673	686	700	714	728
Legal	0	0	0	189	185
Operations	46,515	47,000	47,000	47,000	47,000
Supplies	350	350	350	350	350
Transfers	100	100	100	100	100
Travel	500	500	500	678	678
Wages and benefits	13,809	17,049	17,390	18,125	18,479
<b>Total Expenditures:</b>	<b>176,822</b>	<b>183,609</b>	<b>187,081</b>	<b>191,142</b>	<b>194,979</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	21,600	19,411	(2,189)
Fees and Charges	59,150	62,839	3,689
Transfers from Reserve	10,645	10,229	(416)
<b>Total Revenues:</b>	<b>91,395</b>	<b>92,479</b>	<b>1,084</b>
<b>Expenditures</b>			
Administration	5,041	6,670	1,629
Advertising	1,290	735	(555)
Contracts and Agreements	55,108	56,010	902
Insurance	333	349	16
Legal	110	0	(110)
Operations	22,000	21,750	(250)
Supplies	140	170	30
Transfers	640	584	(56)
Travel	890	343	(547)
Wages and benefits	5,843	5,868	25
<b>Total Expenditures:</b>	<b>91,395</b>	<b>92,479</b>	<b>1,084</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Specified Service Area V715

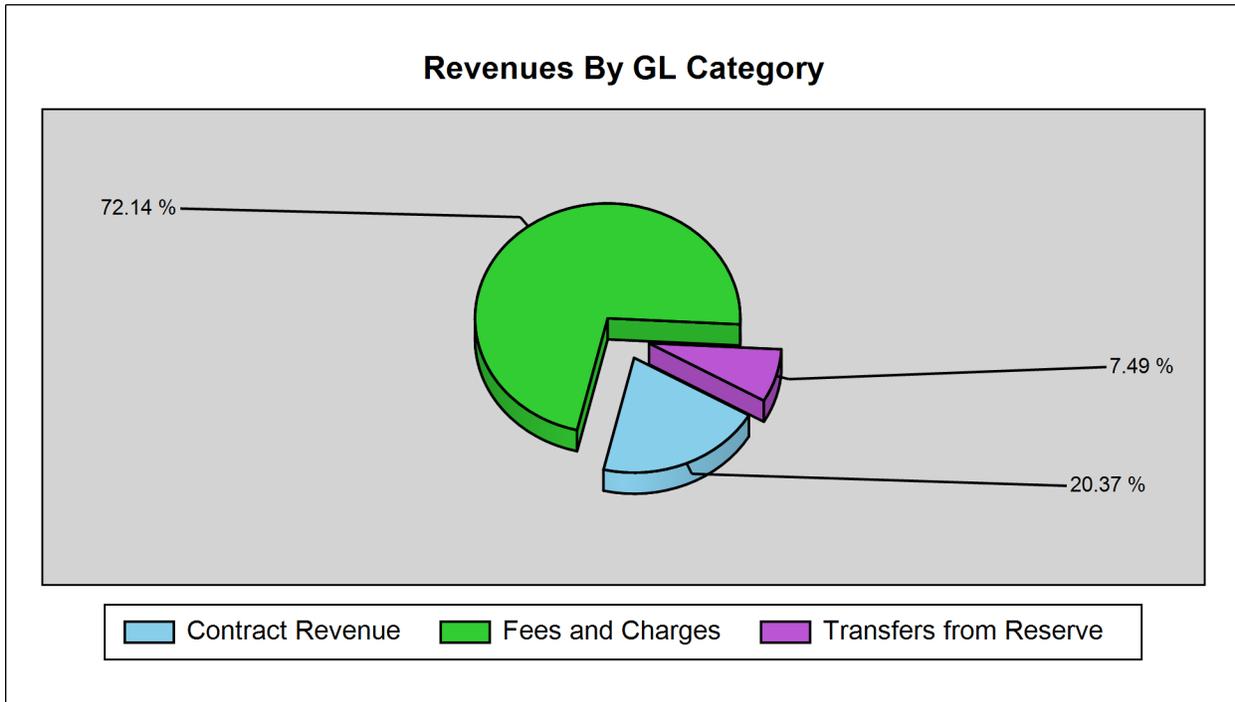


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	19,411	19,411	19,411	19,411	19,411
Fees and Charges	62,839	65,631	67,981	70,331	72,681
Transfers from Reserve	10,229	12,644	12,208	11,826	11,501
<b>Total Revenues:</b>	<b>92,479</b>	<b>97,686</b>	<b>99,600</b>	<b>101,568</b>	<b>103,593</b>
<b>Expenditures</b>					
Administration	6,670	6,670	6,670	6,670	6,670
Advertising	735	735	735	735	735
Contracts and Agreements	56,010	57,690	59,421	61,204	63,040
Insurance	349	356	363	370	377
Legal	0	0	0	0	0
Operations	21,750	22,577	22,577	22,577	22,577
Supplies	170	170	170	170	170
Transfers	584	200	200	200	200
Travel	343	343	343	343	343
Wages and benefits	5,868	8,945	9,121	9,299	9,481
<b>Total Expenditures:</b>	<b>92,479</b>	<b>97,686</b>	<b>99,600</b>	<b>101,568</b>	<b>103,593</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA C  
 Dept Number: 3540  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	63,879	58,274	(5,605)
Fees and Charges	198,719	206,367	7,648
Transfers from Reserve	27,114	21,418	(5,696)
<b>Total Revenues:</b>	<b>289,712</b>	<b>286,059</b>	<b>(3,653)</b>
<b>Expenditures</b>			
Administration	14,686	21,032	6,346
Advertising	3,800	2,000	(1,800)
Contracts and Agreements	175,009	178,601	3,592
Insurance	1,082	1,136	54
Legal	314	0	(314)
Operations	68,000	63,881	(4,119)
Supplies	425	500	75
Transfers	2,192	100	(2,092)
Travel	3,012	500	(2,512)
Wages and benefits	21,192	18,309	(2,883)
<b>Total Expenditures:</b>	<b>289,712</b>	<b>286,059</b>	<b>(3,653)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA C  
 Dept Number: 3540  
 Service Participants: Specified Service Area V715

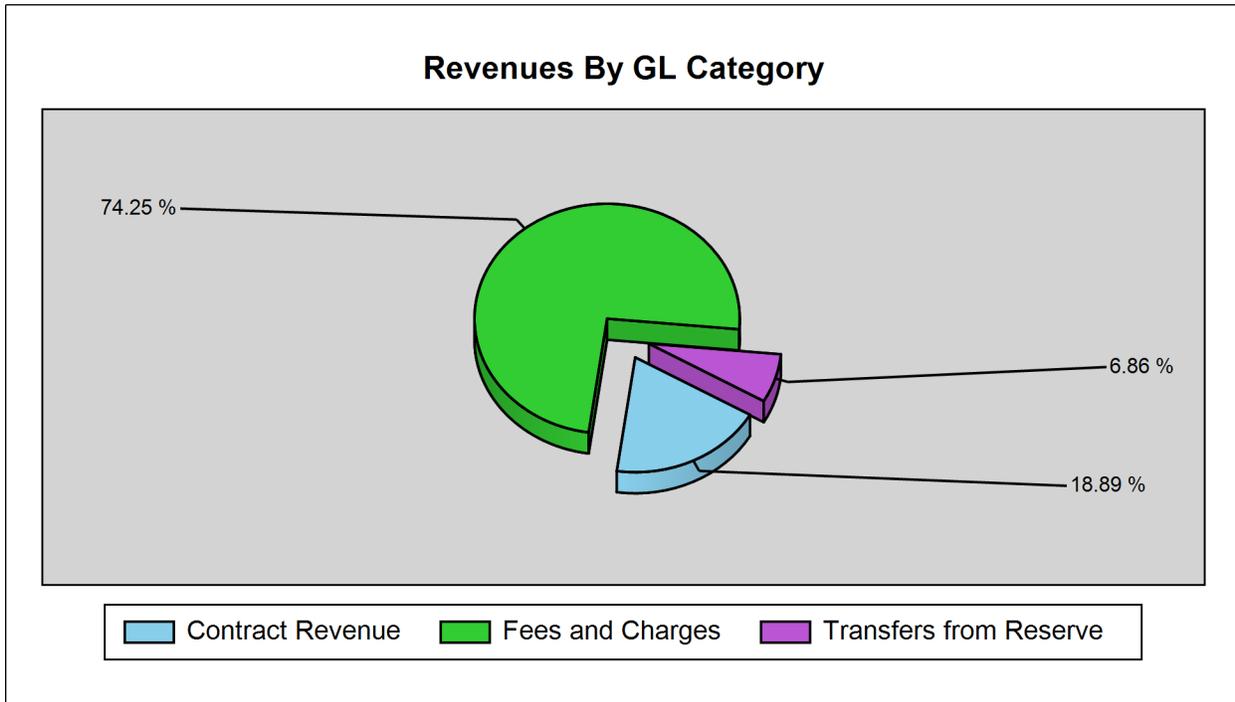


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	58,274	58,274	58,274	58,274	58,274
Fees and Charges	206,367	213,692	218,545	223,288	227,919
Transfers from Reserve	21,418	20,176	19,094	18,191	17,464
<b>Total Revenues:</b>	<b>286,059</b>	<b>292,142</b>	<b>295,913</b>	<b>299,753</b>	<b>303,657</b>
<b>Expenditures</b>					
Administration	21,032	21,032	21,032	21,032	21,032
Advertising	2,000	2,000	2,000	2,000	2,000
Contracts and Agreements	178,601	180,691	183,362	186,083	188,855
Insurance	1,136	1,159	1,182	1,206	1,230
Legal	0	0	0	0	0
Operations	63,881	64,519	65,165	65,816	66,474
Supplies	500	500	500	500	500
Transfers	100	100	100	100	100
Travel	500	500	500	500	500
Wages and benefits	18,309	21,641	22,072	22,516	22,966
<b>Total Expenditures:</b>	<b>286,059</b>	<b>292,142</b>	<b>295,913</b>	<b>299,753</b>	<b>303,657</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	50,400	46,958	(3,442)
Fees and Charges	172,885	184,575	11,690
Transfers from Reserve	19,717	17,058	(2,659)
<b>Total Revenues:</b>	<b>243,002</b>	<b>248,591</b>	<b>5,589</b>
<b>Expenditures</b>			
Administration	11,218	18,160	6,942
Advertising	3,000	2,000	(1,000)
Contracts and Agreements	158,112	162,745	4,633
Insurance	949	996	47
Legal	235	0	(235)
Operations	52,800	51,000	(1,800)
Supplies	320	400	80
Transfers	1,640	100	(1,540)
Travel	2,250	0	(2,250)
Wages and benefits	12,478	13,190	712
<b>Total Expenditures:</b>	<b>243,002</b>	<b>248,591</b>	<b>5,589</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area V715

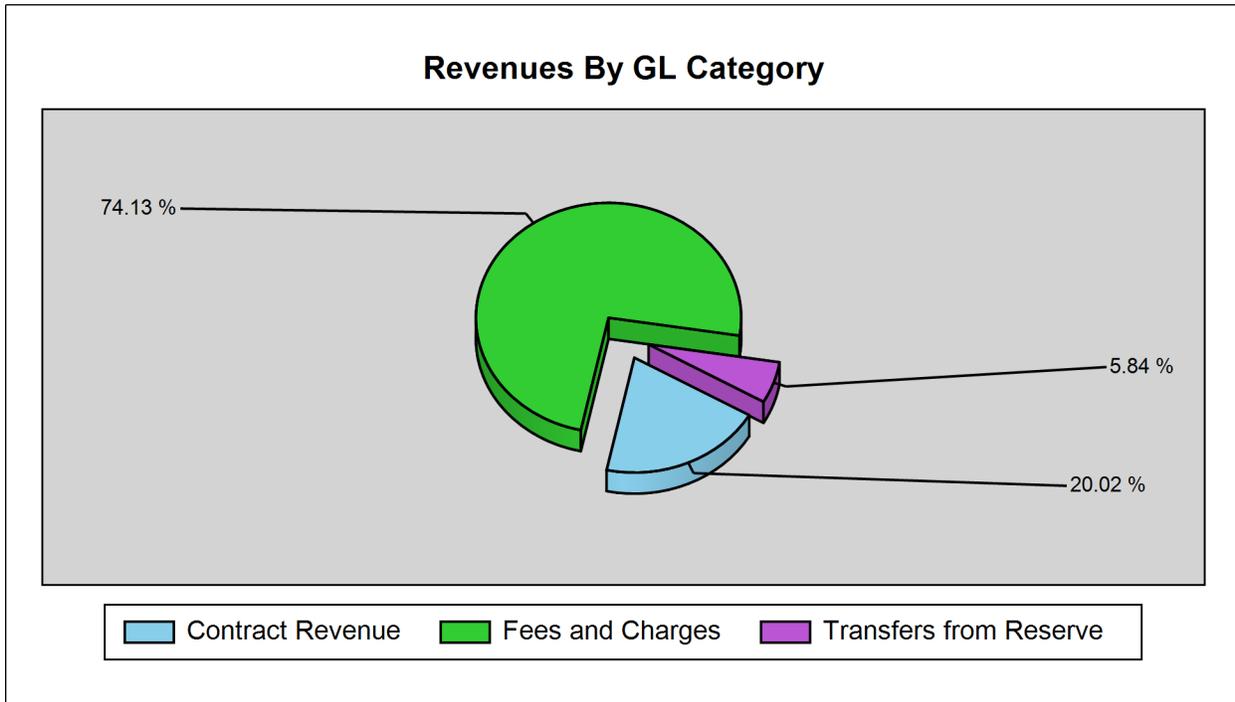


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	46,958	46,958	46,958	46,958	46,958
Fees and Charges	184,575	190,259	196,944	202,370	220,685
Transfers from Reserve	17,058	20,491	20,203	21,334	8,737
<b>Total Revenues:</b>	<b>248,591</b>	<b>257,708</b>	<b>264,105</b>	<b>270,662</b>	<b>276,380</b>
<b>Expenditures</b>					
Administration	18,160	18,160	18,160	18,160	18,160
Advertising	2,000	2,000	2,000	2,000	2,000
Contracts and Agreements	162,745	167,626	172,655	177,835	183,170
Insurance	996	1,016	1,036	1,057	1,078
Legal	0	0	0	0	0
Operations	51,000	51,000	52,000	53,000	53,000
Supplies	400	400	400	400	400
Transfers	100	100	100	100	100
Travel	0	0	0	0	0
Wages and benefits	13,190	17,406	17,754	18,110	18,472
<b>Total Expenditures:</b>	<b>248,591</b>	<b>257,708</b>	<b>264,105</b>	<b>270,662</b>	<b>276,380</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREAS D/E/F/I  
 Dept Number: 3550  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	126,400	115,350	(11,050)
Fees and Charges	404,544	427,104	22,560
Transfers from Reserve	27,537	33,664	6,127
<b>Total Revenues:</b>	<b>558,481</b>	<b>576,118</b>	<b>17,637</b>
<b>Expenditures</b>			
Administration	25,420	41,454	16,034
Advertising	7,400	2,000	(5,400)
Contracts and Agreements	347,115	357,236	10,121
Insurance	2,185	2,294	109
Legal	570	0	(570)
Operations	133,000	139,500	6,500
Supplies	770	1,000	230
Transfers	3,948	100	(3,848)
Travel	5,500	250	(5,250)
Wages and benefits	32,573	32,284	(289)
<b>Total Expenditures:</b>	<b>558,481</b>	<b>576,118</b>	<b>17,637</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE AREAS D/E/F/I  
 Dept Number: 3550  
 Service Participants: Specified Service Area V715

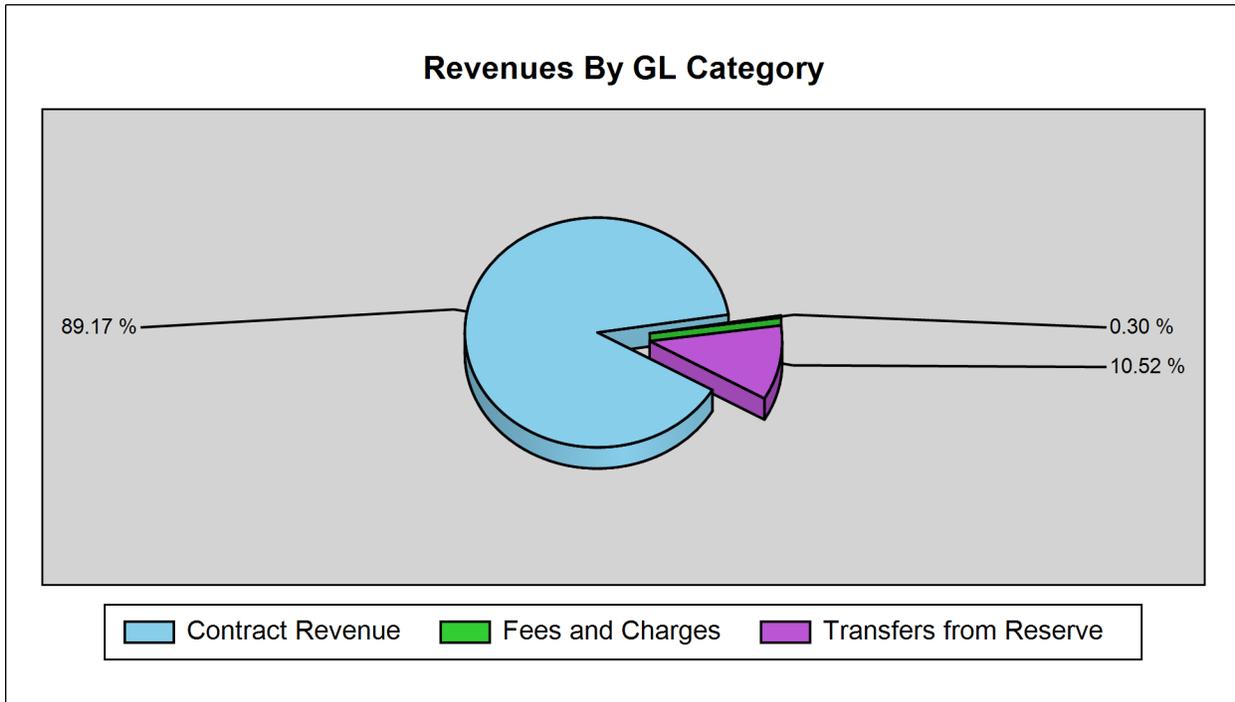


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	115,350	115,350	115,350	115,350	115,350
Fees and Charges	427,104	440,724	454,714	470,494	484,484
Transfers from Reserve	33,664	35,110	32,934	31,105	29,630
<b>Total Revenues:</b>	<b>576,118</b>	<b>591,184</b>	<b>602,998</b>	<b>616,949</b>	<b>629,464</b>
<b>Expenditures</b>					
Administration	41,454	41,454	41,454	41,454	41,454
Advertising	2,000	2,000	2,000	2,000	2,000
Contracts and Agreements	357,236	367,660	378,690	390,049	401,750
Insurance	2,294	2,340	2,387	2,435	2,484
Legal	0	0	0	0	0
Operations	139,500	139,500	139,500	139,500	139,500
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	100	100	100	100	100
Travel	250	250	250	2,040	2,040
Wages and benefits	32,284	36,880	37,617	38,371	39,136
<b>Total Expenditures:</b>	<b>576,118</b>	<b>591,184</b>	<b>602,998</b>	<b>616,949</b>	<b>629,464</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	112,075	117,227	5,152
Fees and Charges	230	400	170
Transfers from Reserve	14,766	13,835	(931)
<b>Total Revenues:</b>	<b>127,071</b>	<b>131,462</b>	<b>4,391</b>
<b>Expenditures</b>			
Administration	8,435	14,776	6,341
Advertising	1,850	1,000	(850)
Contracts and Agreements	77,640	80,853	3,213
Insurance	455	478	23
Legal	150	0	(150)
Operations	30,000	27,500	(2,500)
Supplies	500	300	(200)
Transfers	1,000	100	(900)
Travel	1,400	0	(1,400)
Wages and benefits	5,641	6,455	814
<b>Total Expenditures:</b>	<b>127,071</b>	<b>131,462</b>	<b>4,391</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE KEREMEOS  
 Dept Number: 3590  
 Service Participants: Specified Service Area V715

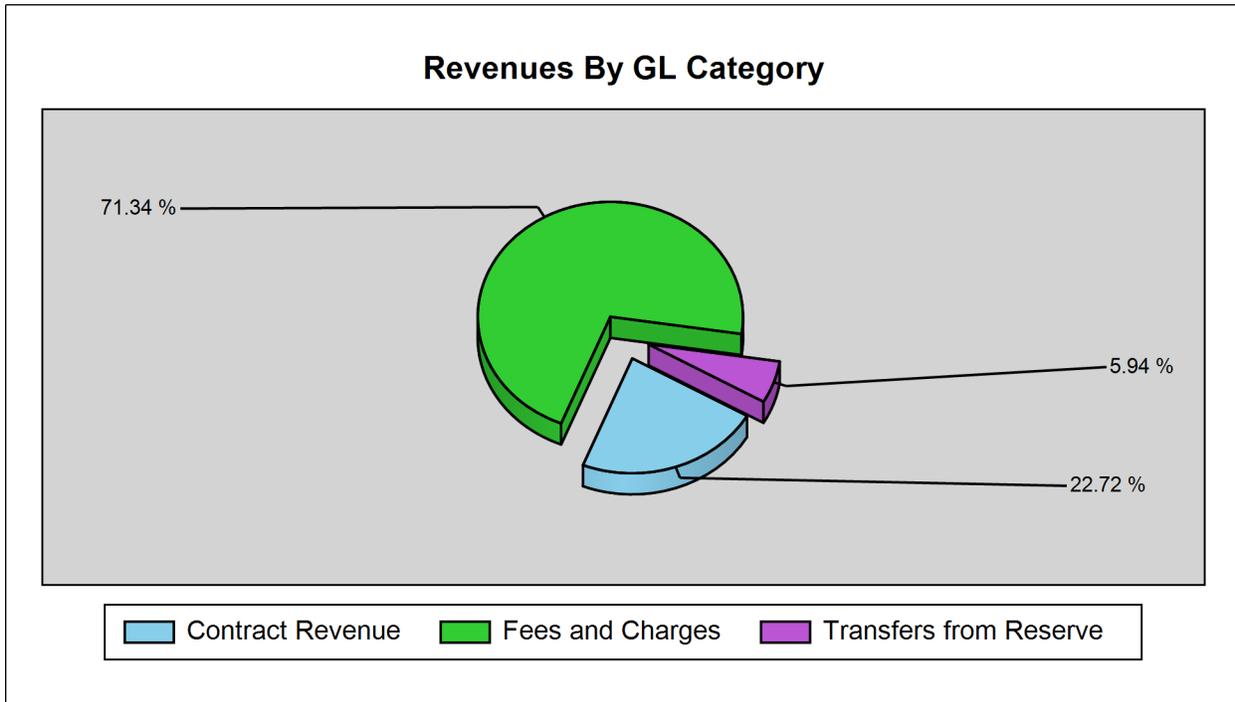


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	117,227	120,797	124,367	127,837	136,507
Fees and Charges	400	400	400	400	400
Transfers from Reserve	13,835	15,306	14,918	14,706	9,374
<b>Total Revenues:</b>	<b>131,462</b>	<b>136,503</b>	<b>139,685</b>	<b>142,943</b>	<b>146,281</b>
<b>Expenditures</b>					
Administration	14,776	14,776	14,776	14,776	14,776
Advertising	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	80,853	83,279	85,778	88,351	91,001
Insurance	478	488	498	508	518
Legal	0	0	0	0	0
Operations	27,500	28,000	28,500	29,000	29,500
Supplies	300	300	300	300	300
Transfers	100	100	100	100	100
Travel	0	0	0	0	0
Wages and benefits	6,455	8,560	8,733	8,908	9,086
<b>Total Expenditures:</b>	<b>131,462</b>	<b>136,503</b>	<b>139,685</b>	<b>142,943</b>	<b>146,281</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants: Specified Service Area V715



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	76,000	71,400	(4,600)
Fees and Charges	214,154	224,165	10,011
Transfers from Reserve	24,000	18,670	(5,330)
<b>Total Revenues:</b>	<b>314,154</b>	<b>314,235</b>	<b>81</b>
<b>Expenditures</b>			
Administration	17,047	22,902	5,855
Advertising	4,500	2,000	(2,500)
Contracts and Agreements	176,924	182,773	5,849
Insurance	1,192	1,251	59
Legal	350	0	(350)
Operations	87,000	85,000	(2,000)
Supplies	480	700	220
Transfers	2,500	100	(2,400)
Travel	3,400	750	(2,650)
Wages and benefits	20,761	18,759	(2,002)
<b>Total Expenditures:</b>	<b>314,154</b>	<b>314,235</b>	<b>81</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RECYCLING/GARBAGE OK FALLS  
 Dept Number: 3570  
 Service Participants: Specified Service Area V715

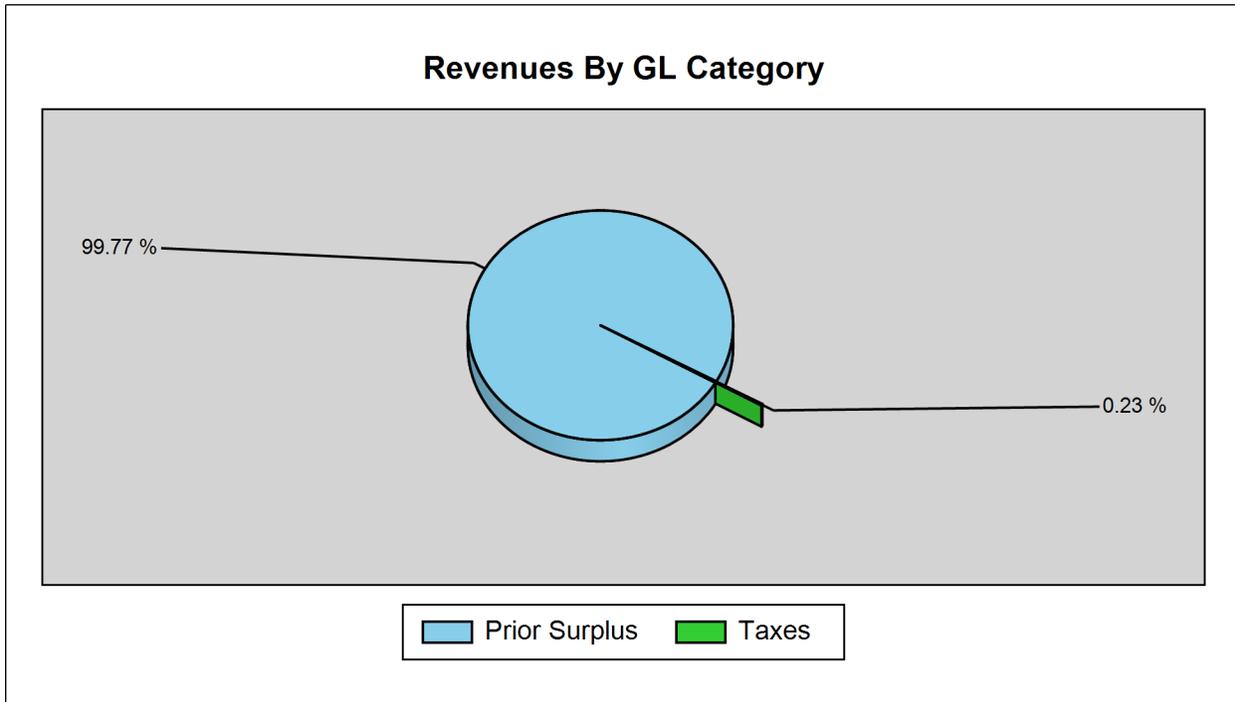


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	71,400	71,400	71,400	71,400	71,400
Fees and Charges	224,165	236,421	245,061	253,701	262,341
Transfers from Reserve	18,670	18,239	16,754	15,448	14,327
<b>Total Revenues:</b>	<b>314,235</b>	<b>326,060</b>	<b>333,215</b>	<b>340,549</b>	<b>348,068</b>
<b>Expenditures</b>					
Administration	22,902	22,902	22,902	22,902	22,902
Advertising	2,000	2,000	2,000	2,000	2,000
Contracts and Agreements	182,773	188,256	193,904	199,721	205,712
Insurance	1,251	1,276	1,302	1,328	1,355
Legal	0	0	0	0	0
Operations	85,000	86,000	87,000	88,000	89,000
Supplies	700	700	700	700	700
Transfers	100	100	100	100	100
Travel	750	750	750	750	750
Wages and benefits	18,759	24,076	24,557	25,048	25,549
<b>Total Expenditures:</b>	<b>314,235</b>	<b>326,060</b>	<b>333,215</b>	<b>340,549</b>	<b>348,068</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,050	6,500	(550)
Taxes	0	15	15
<b>Total Revenues:</b>	<b>7,050</b>	<b>6,515</b>	<b>(535)</b>
<b>Expenditures</b>			
Administration	550	495	(55)
Contingency	1,000	900	(100)
Operations	5,000	5,000	0
Transfers	500	120	(380)
<b>Total Expenditures:</b>	<b>7,050</b>	<b>6,515</b>	<b>(535)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

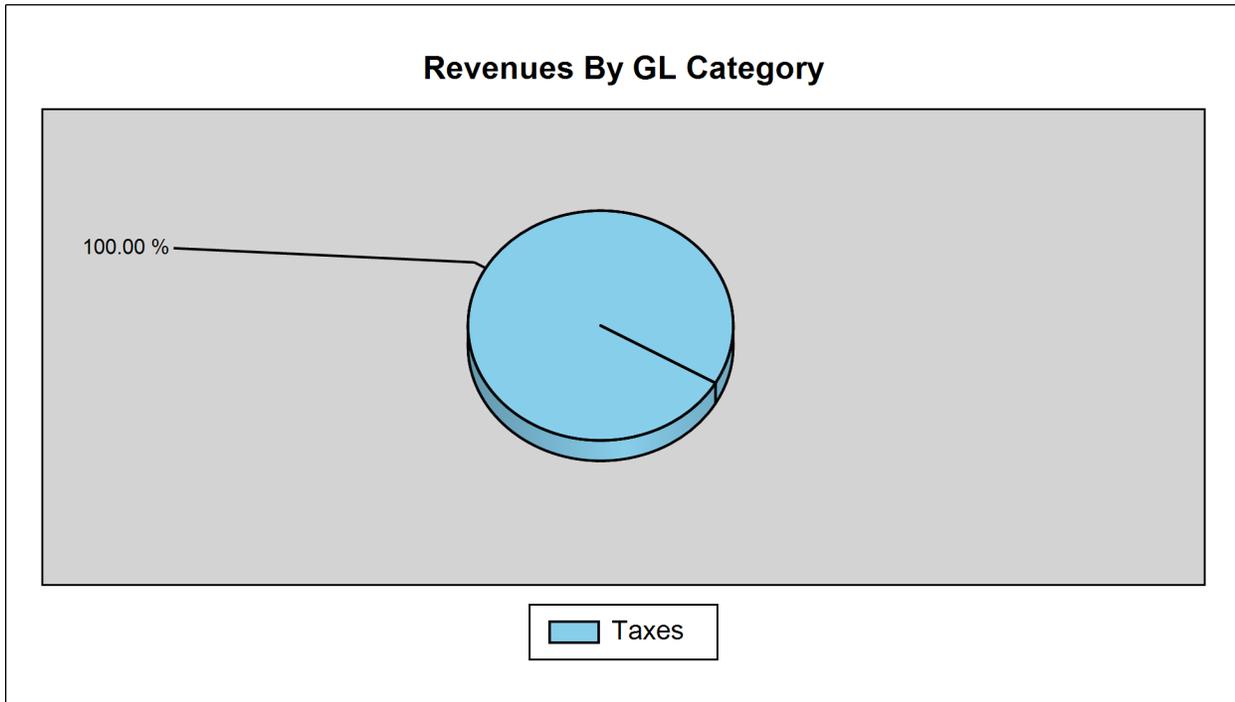
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	6,500	0	0	0	0
Taxes	15	6,495	6,495	6,495	6,495
<b>Total Revenues:</b>	<b>6,515</b>	<b>6,495</b>	<b>6,495</b>	<b>6,495</b>	<b>6,495</b>
<b>Expenditures</b>					
Administration	495	495	495	495	495
Contingency	900	1,000	1,000	1,000	1,000
Operations	5,000	5,000	5,000	5,000	5,000
Transfers	120	0	0	0	0
<b>Total Expenditures:</b>	<b>6,515</b>	<b>6,495</b>	<b>6,495</b>	<b>6,495</b>	<b>6,495</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	201,717	201,717	0
<b>Total Revenues:</b>	<b>201,717</b>	<b>201,717</b>	<b>0</b>
<b>Expenditures</b>			
Administration	2,217	5,404	3,187
Contracts and Agreements	194,500	194,421	(79)
Legal	2,000	0	(2,000)
Wages and benefits	3,000	1,892	(1,108)
<b>Total Expenditures:</b>	<b>201,717</b>	<b>201,717</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

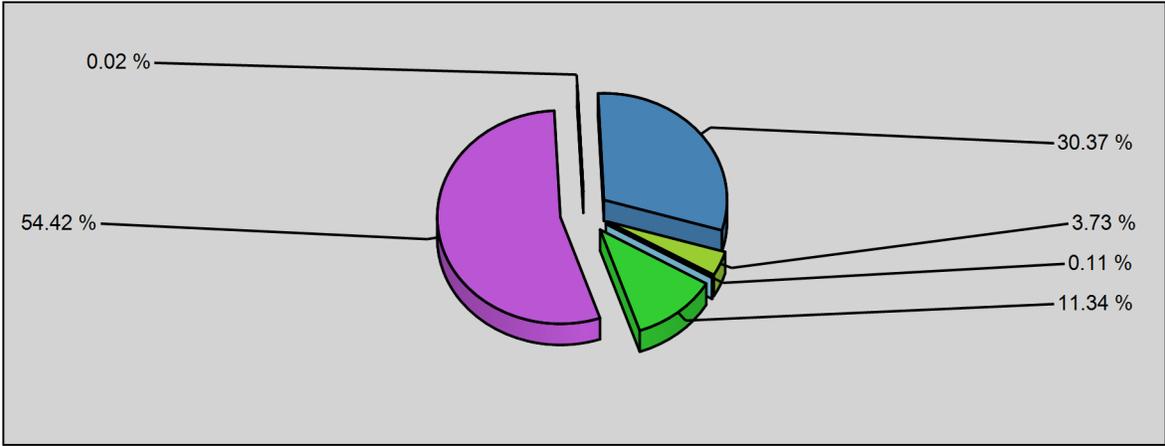
Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	201,717	201,717	201,717	201,717	201,717
<b>Total Revenues:</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>
<b>Expenditures</b>					
Administration	5,404	5,404	5,404	5,404	5,404
Contracts and Agreements	194,421	191,418	191,320	191,220	191,118
Wages and benefits	1,892	4,895	4,993	5,093	5,195
<b>Total Expenditures:</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>	<b>201,717</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Contract Revenue	Grants	Taxes
Fees and Charges	Other Revenue	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL KEREMEOS LANDFILL B/G  
 Dept Number: 3400  
 Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	600	1,000	400
Fees and Charges	75,000	100,000	25,000
Grants	500,000	480,000	(20,000)
Other Revenue	2,000	200	(1,800)
Taxes	266,127	267,916	1,789
Transfers from Reserve	38,929	32,929	(6,000)
<b>Total Revenues:</b>	<b>882,656</b>	<b>882,045</b>	<b>(611)</b>
<b>Expenditures</b>			
Administration	10,720	21,556	10,836
Advertising	1,000	500	(500)
Capital and Equipment	490,000	487,929	(2,071)
Consultants	56,500	37,000	(19,500)
Contracts and Agreements	115,560	131,000	15,440
Insurance	3,532	5,802	2,270
Operations	69,948	77,700	7,752
Transfers	12,838	15,607	2,769
Travel	1,000	1,500	500
Utilities	3,900	3,100	(800)
Wages and benefits	117,658	100,351	(17,307)
<b>Total Expenditures:</b>	<b>882,656</b>	<b>882,045</b>	<b>(611)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: REFUSE DISPOSAL KEREMEOS LANDFILL B/G

Dept Number: 3400

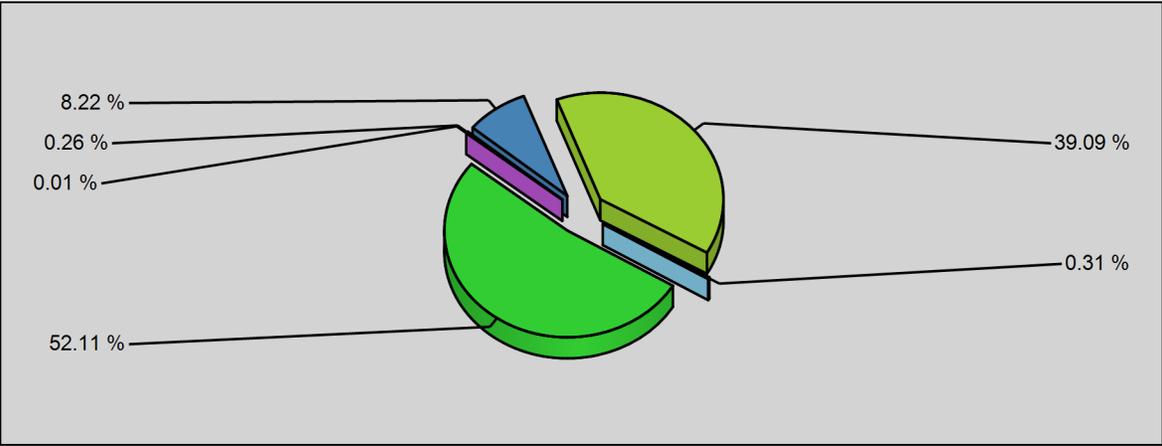
Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	1,000	1,000	1,000	1,000	1,000
Fees and Charges	100,000	102,000	104,040	106,121	108,243
Grants	480,000	0	0	0	0
Other Revenue	200	200	200	200	200
Taxes	267,916	266,374	271,720	277,170	282,732
Transfers from Reserve	32,929	100	100	100	100
<b>Total Revenues:</b>	<b>882,045</b>	<b>369,674</b>	<b>377,060</b>	<b>384,591</b>	<b>392,275</b>
<b>Expenditures</b>					
Administration	21,556	21,556	21,556	21,556	21,556
Advertising	500	500	500	500	500
Capital and Equipment	487,929	5,000	5,000	5,000	5,000
Consultants	37,000	7,140	7,283	7,429	7,578
Contracts and Agreements	131,000	132,005	133,530	135,074	136,637
Insurance	5,802	5,918	6,036	6,156	6,280
Operations	77,700	79,160	80,749	82,318	83,888
Transfers	15,607	8,077	9,932	11,907	13,950
Travel	1,500	1,000	1,000	1,000	1,000
Utilities	3,100	3,060	3,121	3,183	3,247
Wages and benefits	100,351	106,258	108,353	110,468	112,639
<b>Total Expenditures:</b>	<b>882,045</b>	<b>369,674</b>	<b>377,060</b>	<b>384,591</b>	<b>392,275</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



Contract Revenue	Grants	Taxes
Fees and Charges	Other Revenue	Transfers from Reserve

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL OLIVER  
 Dept Number: 3000  
 Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	4,900	4,723	(177)
Fees and Charges	800,000	800,000	0
Grants	7,300	200	(7,100)
Other Revenue	1,000	4,000	3,000
Taxes	115,115	126,178	11,063
Transfers from Reserve	174,869	600,000	425,131
<b>Total Revenues:</b>	<b>1,103,184</b>	<b>1,535,101</b>	<b>431,917</b>
<b>Expenditures</b>			
Administration	27,774	52,605	24,831
Advertising	4,100	3,000	(1,100)
Capital and Equipment	127,900	615,000	487,100
Consultants	40,000	30,000	(10,000)
Contracts and Agreements	502,962	462,853	(40,109)
Grant Expense	7,100	0	(7,100)
Insurance	6,034	9,052	3,018
Legal	1,200	2,000	800
Operations	60,200	60,500	300
Supplies	0	2,000	2,000
Transfers	164,761	135,755	(29,006)
Travel	3,600	3,600	0
Utilities	9,600	9,700	100
Wages and benefits	147,953	149,036	1,083
<b>Total Expenditures:</b>	<b>1,103,184</b>	<b>1,535,101</b>	<b>431,917</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

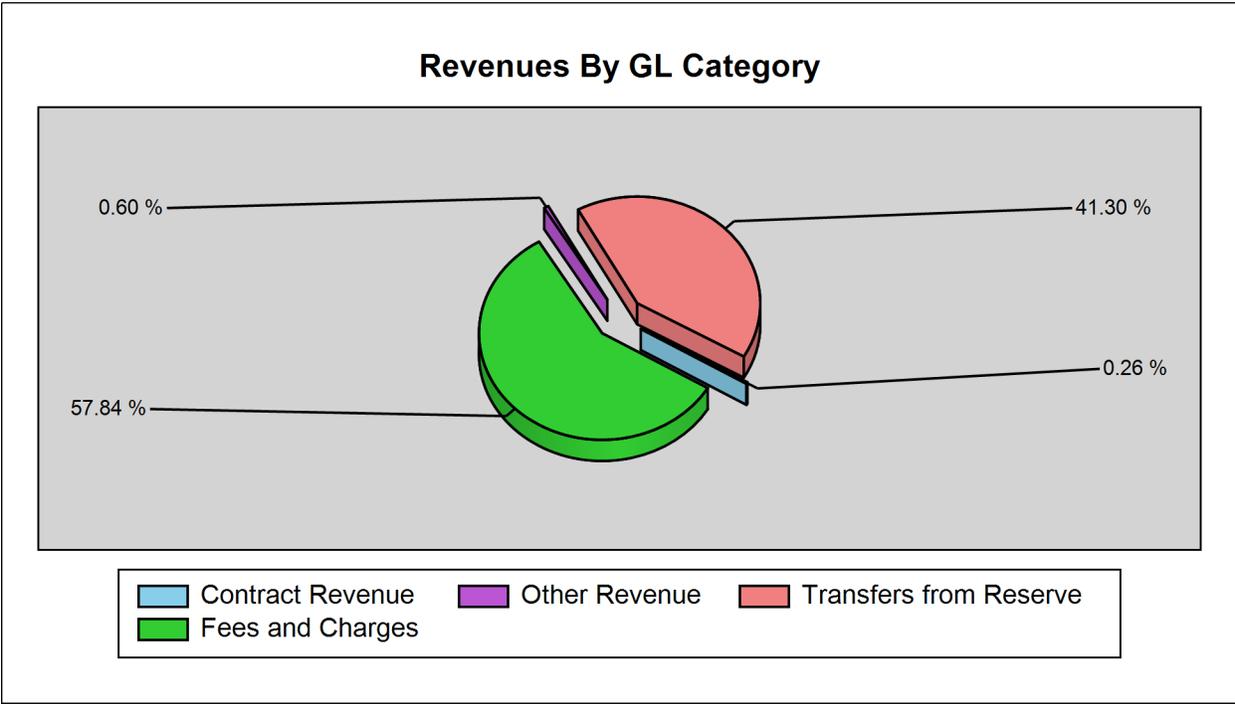
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL OLIVER  
 Dept Number: 3000  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	4,723	4,785	4,849	4,913	4,978
Fees and Charges	800,000	800,000	800,000	815,700	815,700
Grants	200	200	200	200	200
Other Revenue	4,000	4,500	5,000	5,200	5,400
Taxes	126,178	133,286	133,616	133,954	134,303
Transfers from Reserve	600,000	220,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>1,535,101</b>	<b>1,162,771</b>	<b>953,665</b>	<b>969,967</b>	<b>970,581</b>
<b>Expenditures</b>					
Administration	52,605	52,605	52,605	52,605	52,605
Advertising	3,000	3,060	3,121	2,500	2,500
Capital and Equipment	615,000	205,000	5,000	5,100	5,100
Consultants	30,000	30,000	10,000	16,200	11,000
Contracts and Agreements	462,853	487,620	495,599	505,180	511,270
Insurance	9,052	9,233	9,417	9,605	9,797
Legal	2,000	2,000	2,000	2,000	2,000
Operations	60,500	63,760	62,935	66,112	66,324
Supplies	2,000	1,000	1,000	1,000	1,000
Transfers	135,755	135,970	135,970	130,186	125,970
Travel	3,600	3,672	3,745	3,820	3,896
Utilities	9,700	9,894	10,092	10,294	10,500
Wages and benefits	149,036	158,957	162,181	165,365	168,619
<b>Total Expenditures:</b>	<b>1,535,101</b>	<b>1,162,771</b>	<b>953,665</b>	<b>969,967</b>	<b>970,581</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,844,334	4,022,007	177,673
Other Revenue	10,000	42,000	32,000
Transfers from Reserve	2,638,718	2,872,125	233,407
<b>Total Revenues:</b>	<b>6,511,052</b>	<b>6,954,132</b>	<b>443,080</b>
<b>Expenditures</b>			
Administration	103,527	231,541	128,014
Advertising	20,850	14,500	(6,350)
Capital and Equipment	2,270,000	2,855,000	585,000
Consultants	405,000	85,000	(320,000)
Contracts and Agreements	1,873,249	1,824,413	(48,836)
Insurance	50,948	57,150	6,202
Legal	5,500	5,500	0
Operations	304,379	281,343	(23,036)
Supplies	200	2,000	1,800
Transfers	701,298	835,845	134,547
Travel	22,633	27,038	4,405
Uncategorized Expenses	110,000	60,000	(50,000)
Utilities	45,000	39,200	(5,800)
Wages and benefits	598,468	635,602	37,134
<b>Total Expenditures:</b>	<b>6,511,052</b>	<b>6,954,132</b>	<b>443,080</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

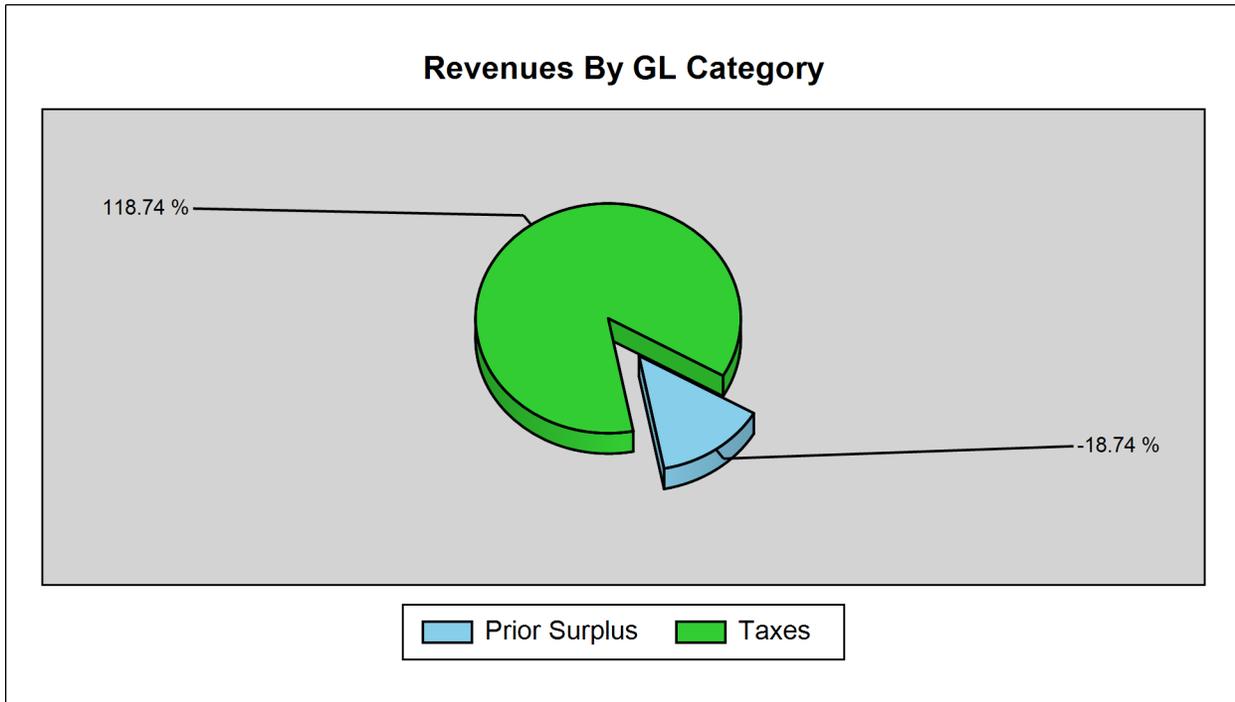
# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	18,000	18,000	18,000	18,000	18,360
Fees and Charges	4,022,007	4,076,234	4,104,461	4,147,156	4,212,948
Other Revenue	42,000	47,510	56,035	56,576	57,133
Prior Surplus	0	0	0	0	0
Taxes	0	0	0	0	0
Transfers from Reserve	2,872,125	1,387,138	282,316	5,785	5,764
<b>Total Revenues:</b>	<b>6,954,132</b>	<b>5,528,882</b>	<b>4,460,812</b>	<b>4,227,517</b>	<b>4,294,205</b>
<b>Expenditures</b>					
Administration	231,541	231,541	231,541	231,541	231,541
Advertising	14,500	14,600	14,600	19,522	20,448
Capital and Equipment	2,855,000	1,425,000	320,000	50,000	50,000
Consultants	85,000	35,700	36,414	37,142	37,885
Contracts and Agreements	1,824,413	1,851,227	1,872,292	1,944,342	1,981,988
Insurance	57,150	58,293	59,459	60,649	61,863
Legal	5,500	3,500	3,500	3,000	3,000
Operations	281,343	282,300	290,570	306,582	311,896
Supplies	2,000	3,000	3,500	200	200
Transfers	835,845	805,392	745,315	724,201	729,154
Travel	27,038	27,564	28,101	28,898	29,456
Utilities	39,200	39,720	40,454	42,203	42,967
Wages and benefits	635,602	690,845	704,662	718,625	732,983
Uncategorized Expenses	60,000	60,200	110,404	60,612	60,824
<b>Total Expenditures:</b>	<b>6,954,132</b>	<b>5,528,882</b>	<b>4,460,812</b>	<b>4,227,517</b>	<b>4,294,205</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	(6,630)	(6,630)
Taxes	35,000	42,000	7,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,370</b>	<b>370</b>
<b>Expenditures</b>			
Administration	0	963	963
Grant Expense	35,000	34,407	(593)
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,370</b>	<b>370</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: REGIONAL ECONOMIC DEVELOPMENT

Dept Number: 9390

Service Participants: All Municipalities and Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	(6,630)	0	0	0	0
Taxes	42,000	39,913	39,913	39,913	39,913
<b>Total Revenues:</b>	<b>35,370</b>	<b>39,913</b>	<b>39,913</b>	<b>39,913</b>	<b>39,913</b>
<b>Expenditures</b>					
Administration	963	963	963	963	963
Grant Expense	34,407	38,950	38,950	38,950	38,950
<b>Total Expenditures:</b>	<b>35,370</b>	<b>39,913</b>	<b>39,913</b>	<b>39,913</b>	<b>39,913</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

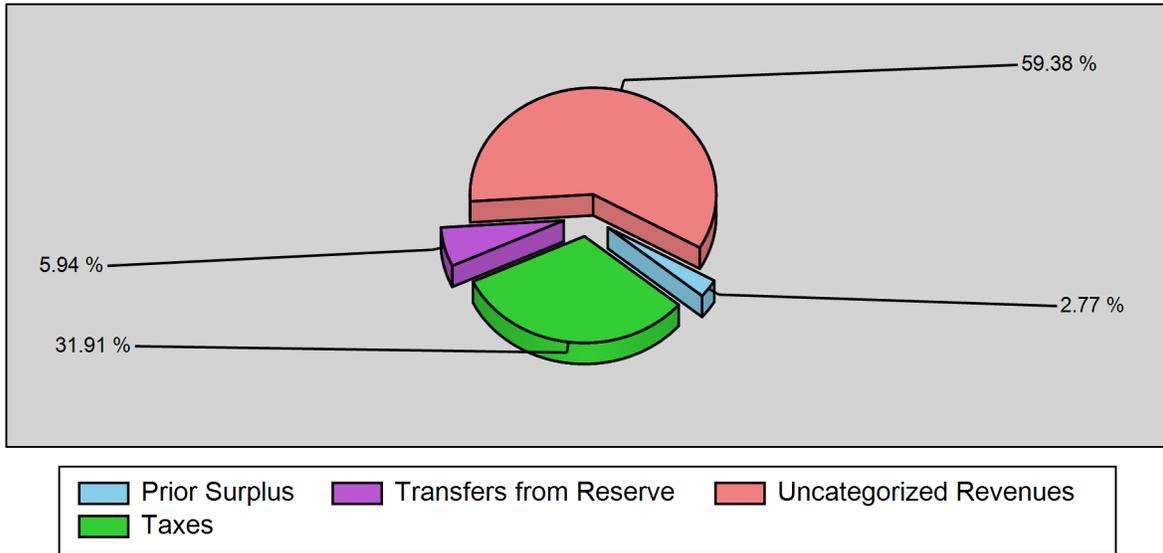
# 2020 - 2024

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL  
 Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



### Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	15,000	7,000	(8,000)
Taxes	18,084	80,598	62,514
Transfers from Reserve	0	15,000	15,000
Uncategorized Revenues	0	150,000	150,000
<b>Total Revenues:</b>	<b>33,084</b>	<b>252,598</b>	<b>219,514</b>
<b>Expenditures</b>			
Administration	5,926	258	(5,668)
Advertising	0	2,000	2,000
Consultants	2,500	190,000	187,500
Insurance	122	128	6
Supplies	500	1,000	500
Transfers	2,500	0	(2,500)
Wages and benefits	21,536	59,212	37,676
<b>Total Expenditures:</b>	<b>33,084</b>	<b>252,598</b>	<b>219,514</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

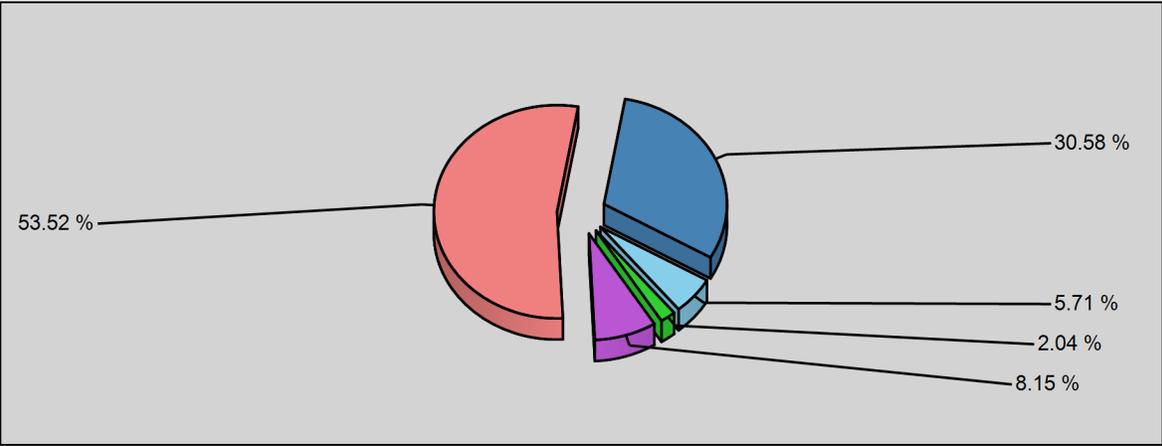
Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	7,000	0	0	0	0
Taxes	80,598	88,786	67,003	68,236	64,500
Transfers from Reserve	15,000	15,000	0	0	0
Uncategorized Revenues	150,000	0	0	0	0
<b>Total Revenues:</b>	<b>252,598</b>	<b>103,786</b>	<b>67,003</b>	<b>68,236</b>	<b>64,500</b>
<b>Expenditures</b>					
Administration	258	258	258	258	258
Advertising	2,000	2,000	0	0	0
Consultants	190,000	40,000	2,500	2,500	0
Insurance	128	131	134	137	140
Supplies	1,000	1,000	0	0	0
Transfers	0	0	2,500	2,500	0
Wages and benefits	59,212	60,397	61,611	62,841	64,102
<b>Total Expenditures:</b>	<b>252,598</b>	<b>103,786</b>	<b>67,003</b>	<b>68,236</b>	<b>64,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Admin Revenue	Prior Surplus	Taxes	Transfers from Reserve
Grants			

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	17,000	28,000	11,000
Grants	12,500	10,000	(2,500)
Prior Surplus	48,248	40,000	(8,248)
Taxes	254,571	262,517	7,946
Transfers from Reserve	62,007	150,000	87,993
<b>Total Revenues:</b>	<b>394,326</b>	<b>490,517</b>	<b>96,191</b>
<b>Expenditures</b>			
Administration	20,880	11,483	(9,397)
Advertising	2,620	2,650	30
Capital and Equipment	51,000	186,000	135,000
Financing	17,007	11,002	(6,005)
Insurance	8,062	9,627	1,565
Maintenance and Repairs	45,000	15,000	(30,000)
Operations	35,500	42,000	6,500
Supplies	9,000	0	(9,000)
Transfers	58,321	50,000	(8,321)
Travel	16,000	14,000	(2,000)
Uncategorized Expenses	0	9,000	9,000
Wages and benefits	130,936	139,755	8,819
<b>Total Expenditures:</b>	<b>394,326</b>	<b>490,517</b>	<b>96,191</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

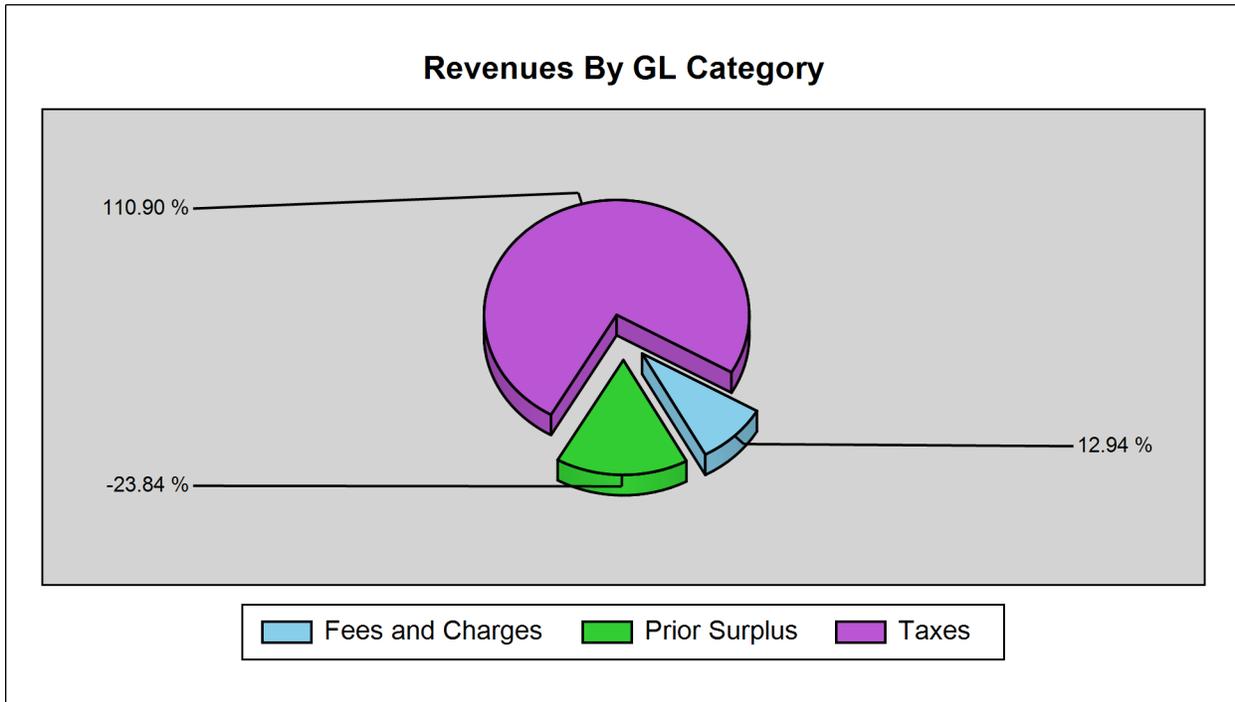
Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Admin Revenue	28,000	28,000	28,000	28,000	28,000
Grants	10,000	5,000	5,000	5,000	0
Prior Surplus	40,000	10,000	10,000	10,000	10,000
Taxes	262,517	313,578	320,597	316,704	327,983
Transfers from Reserve	150,000	0	0	0	0
<b>Total Revenues:</b>	<b>490,517</b>	<b>356,578</b>	<b>363,597</b>	<b>359,704</b>	<b>365,983</b>
<b>Expenditures</b>					
Administration	11,483	11,483	11,483	11,483	11,483
Advertising	2,650	2,690	2,620	2,672	2,800
Capital and Equipment	186,000	36,000	36,000	36,000	36,000
Financing	11,002	18,000	18,000	10,000	10,000
Insurance	9,627	9,660	9,693	7,486	7,762
Maintenance and Repairs	15,000	20,000	20,000	20,400	21,000
Operations	42,000	42,500	46,000	49,270	51,900
Supplies	0	0	0	0	0
Transfers	50,000	50,000	50,000	50,000	50,000
Travel	14,000	15,000	16,000	16,000	16,000
Wages and benefits	139,755	142,245	144,801	147,393	150,038
Uncategorized Expenses	9,000	9,000	9,000	9,000	9,000
<b>Total Expenditures:</b>	<b>490,517</b>	<b>356,578</b>	<b>363,597</b>	<b>359,704</b>	<b>365,983</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	0	27,000	27,000
Prior Surplus	0	(49,749)	(49,749)
Taxes	49,565	231,467	181,902
<b>Total Revenues:</b>	<b>49,565</b>	<b>208,718</b>	<b>159,153</b>
<b>Expenditures</b>			
Maintenance and Repairs	0	3,000	3,000
Operations	0	163,866	163,866
Other Expense	0	1,000	1,000
Transfers	0	5,000	5,000
Wages and benefits	49,565	35,852	(13,713)
<b>Total Expenditures:</b>	<b>49,565</b>	<b>208,718</b>	<b>159,153</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: REGIONAL TRANSIT

Dept Number: 8200

Service Participants: Service Participants: All Municipalities, All Electoral Areas

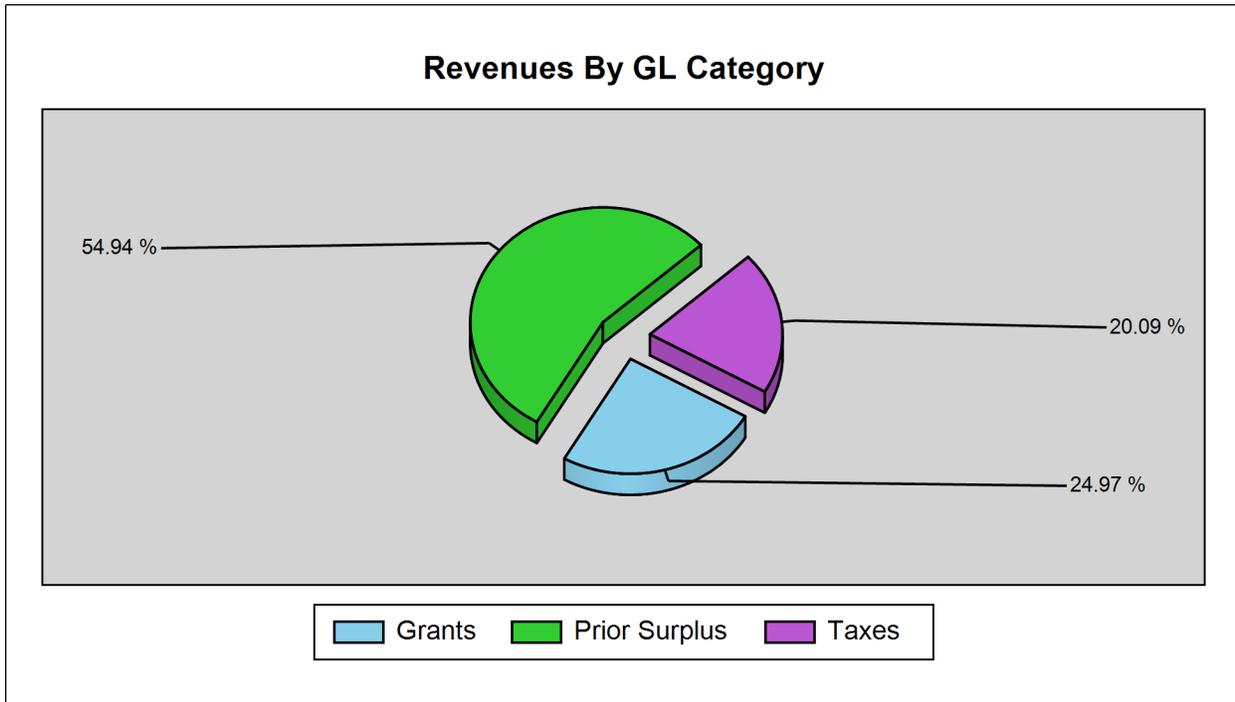


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	27,000	33,872	42,328	42,328	42,328
Prior Surplus	(49,749)	0	0	0	0
Taxes	231,467	232,203	324,475	330,809	337,279
<b>Total Revenues:</b>	<b>208,718</b>	<b>266,075</b>	<b>366,803</b>	<b>373,137</b>	<b>379,607</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Advertising	0	0	0	0	0
Maintenance and Repairs	3,000	3,000	3,000	3,000	3,000
Operations	163,866	220,000	320,000	325,600	331,298
Other Expense	1,000	1,500	1,500	1,500	1,500
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	35,852	36,575	37,303	38,037	38,809
<b>Total Expenditures:</b>	<b>208,718</b>	<b>266,075</b>	<b>366,803</b>	<b>373,137</b>	<b>379,607</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	68,078	15,000	(53,078)
Prior Surplus	24,700	33,000	8,300
Taxes	16,422	12,067	(4,355)
<b>Total Revenues:</b>	<b>109,200</b>	<b>60,067</b>	<b>(49,133)</b>
<b>Expenditures</b>			
Administration	1,596	2,183	587
Contingency	20,000	20,000	0
Grant Expense	68,078	15,000	(53,078)
Insurance	56	59	3
Projects	400	500	100
Transfers	6,725	9,773	3,048
Travel	6,000	6,000	0
Wages and benefits	6,345	6,552	207
<b>Total Expenditures:</b>	<b>109,200</b>	<b>60,067</b>	<b>(49,133)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A

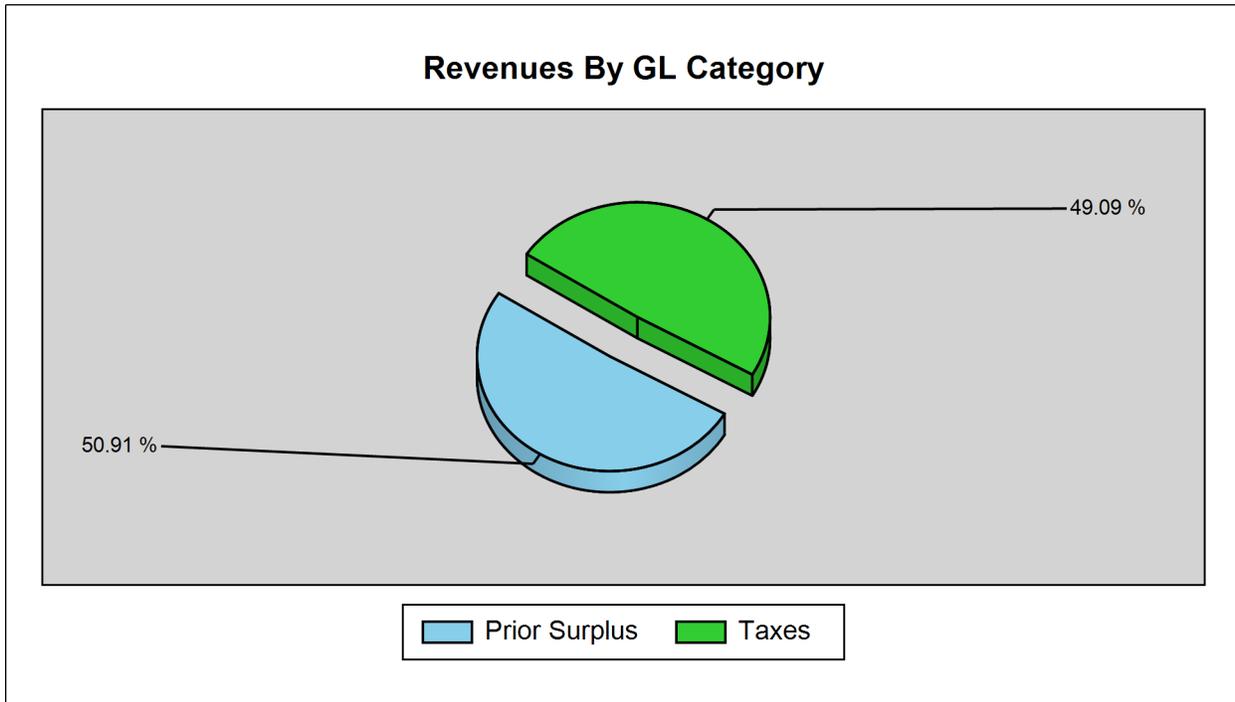


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	15,000	0	0	0	0
Prior Surplus	33,000	20,400	20,808	21,224	21,648
Taxes	12,067	15,759	16,030	16,183	16,374
<b>Total Revenues:</b>	<b>60,067</b>	<b>36,159</b>	<b>36,838</b>	<b>37,407</b>	<b>38,022</b>
<b>Expenditures</b>					
Administration	2,183	2,183	2,183	2,183	2,183
Contingency	20,000	20,400	20,808	21,224	21,648
Grant Expense	15,000	0	0	0	0
Insurance	59	60	61	62	63
Projects	500	510	520	530	541
Transfers	9,773	204	207	87	0
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	6,552	6,682	6,817	6,954	7,093
<b>Total Expenditures:</b>	<b>60,067</b>	<b>36,159</b>	<b>36,838</b>	<b>37,407</b>	<b>38,022</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	58,452	0	(58,452)
Prior Surplus	0	7,000	7,000
Taxes	30,414	6,749	(23,665)
<b>Total Revenues:</b>	<b>88,866</b>	<b>13,749</b>	<b>(75,117)</b>
<b>Expenditures</b>			
Administration	1,973	1,615	(358)
Advertising	500	500	0
Contingency	5,000	4,000	(1,000)
Grant Expense	58,452	0	(58,452)
Insurance	78	82	4
Projects	8,000	0	(8,000)
Travel	6,000	1,000	(5,000)
Wages and benefits	8,863	6,552	(2,311)
<b>Total Expenditures:</b>	<b>88,866</b>	<b>13,749</b>	<b>(75,117)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B

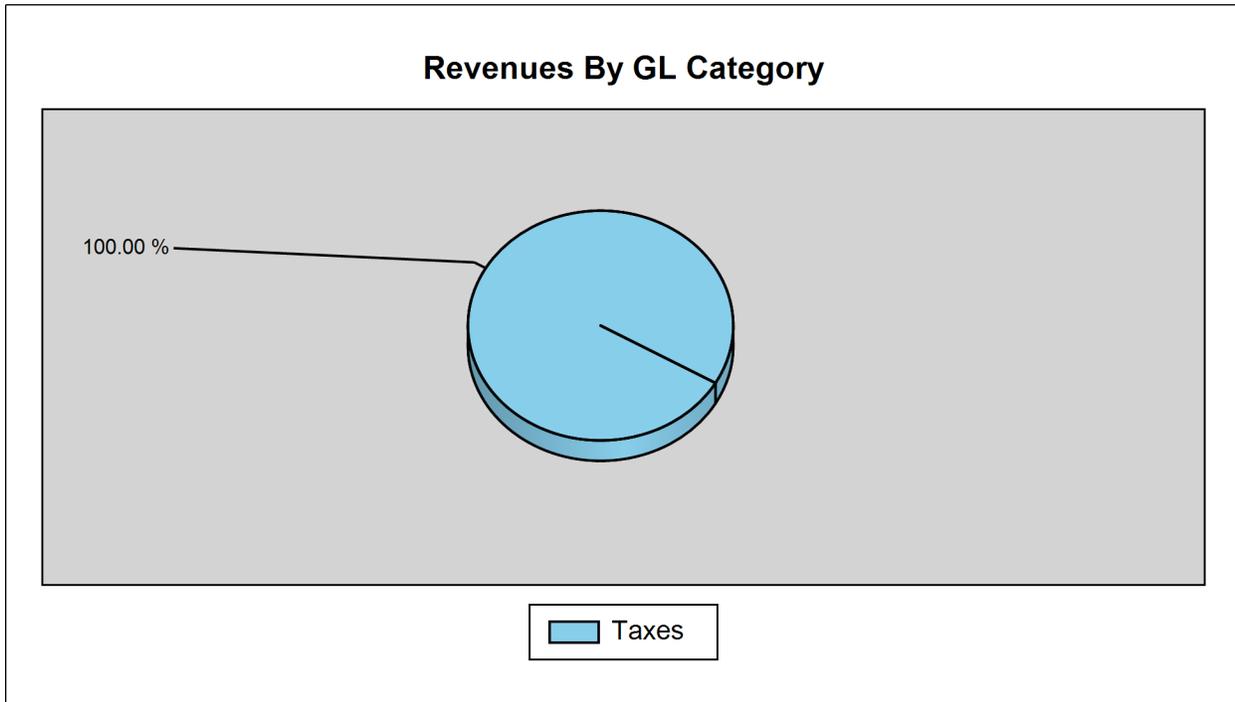


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	7,000	0	0	0	0
Taxes	6,749	13,979	14,215	14,454	14,698
<b>Total Revenues:</b>	<b>13,749</b>	<b>13,979</b>	<b>14,215</b>	<b>14,454</b>	<b>14,698</b>
<b>Expenditures</b>					
Administration	1,615	1,615	1,615	1,615	1,615
Advertising	500	510	520	530	541
Contingency	4,000	4,070	4,141	4,213	4,287
Insurance	82	84	86	88	90
Travel	1,000	1,018	1,036	1,054	1,072
Wages and benefits	6,552	6,682	6,817	6,954	7,093
<b>Total Expenditures:</b>	<b>13,749</b>	<b>13,979</b>	<b>14,215</b>	<b>14,454</b>	<b>14,698</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	147,500	0	(147,500)
Prior Surplus	35,000	0	(35,000)
Taxes	21,109	21,543	434
Transfers from Reserve	5,000	0	(5,000)
<b>Total Revenues:</b>	<b>208,609</b>	<b>21,543</b>	<b>(187,066)</b>
<b>Expenditures</b>			
Administration	3,935	3,507	(428)
Advertising	1,000	1,000	0
Contingency	35,000	5,000	(30,000)
Grant Expense	147,500	0	(147,500)
Insurance	104	109	5
Projects	400	500	100
Travel	6,000	6,000	0
Wages and benefits	14,670	5,427	(9,243)
<b>Total Expenditures:</b>	<b>208,609</b>	<b>21,543</b>	<b>(187,066)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C

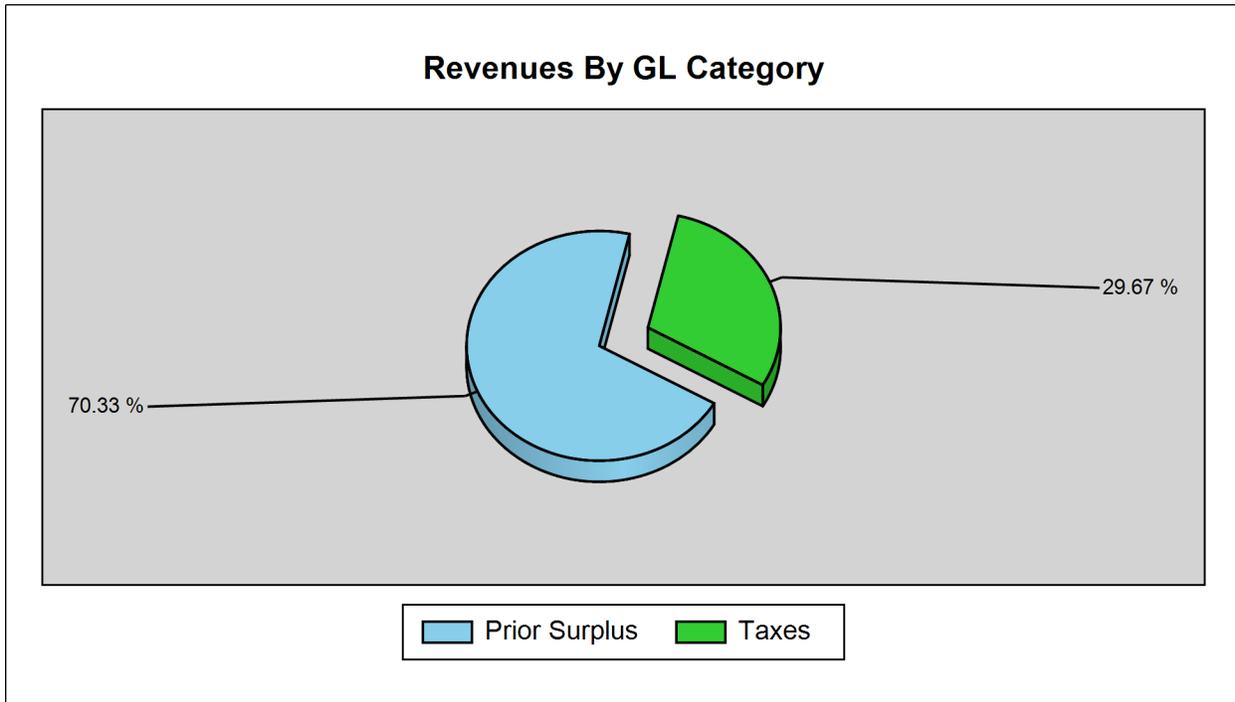


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	21,543	16,902	17,170	17,443	17,721
Transfers from Reserve	0	5,000	5,100	5,202	5,306
<b>Total Revenues:</b>	<b>21,543</b>	<b>21,902</b>	<b>22,270</b>	<b>22,645</b>	<b>23,027</b>
<b>Expenditures</b>					
Administration	3,507	3,507	3,507	3,507	3,507
Advertising	1,000	1,020	1,040	1,061	1,082
Contingency	5,000	5,100	5,202	5,306	5,412
Insurance	109	111	113	115	117
Projects	500	510	520	530	541
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	5,427	5,534	5,646	5,759	5,874
<b>Total Expenditures:</b>	<b>21,543</b>	<b>21,902</b>	<b>22,270</b>	<b>22,645</b>	<b>23,027</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	60,000	60,000
Taxes	85,897	25,308	(60,589)
<b>Total Revenues:</b>	<b>85,897</b>	<b>85,308</b>	<b>(589)</b>
<b>Expenditures</b>			
Administration	8,633	3,059	(5,574)
Contingency	30,000	50,702	20,702
Insurance	673	707	34
Projects	400	500	100
Travel	6,000	6,000	0
Wages and benefits	40,191	24,340	(15,851)
<b>Total Expenditures:</b>	<b>85,897</b>	<b>85,308</b>	<b>(589)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D

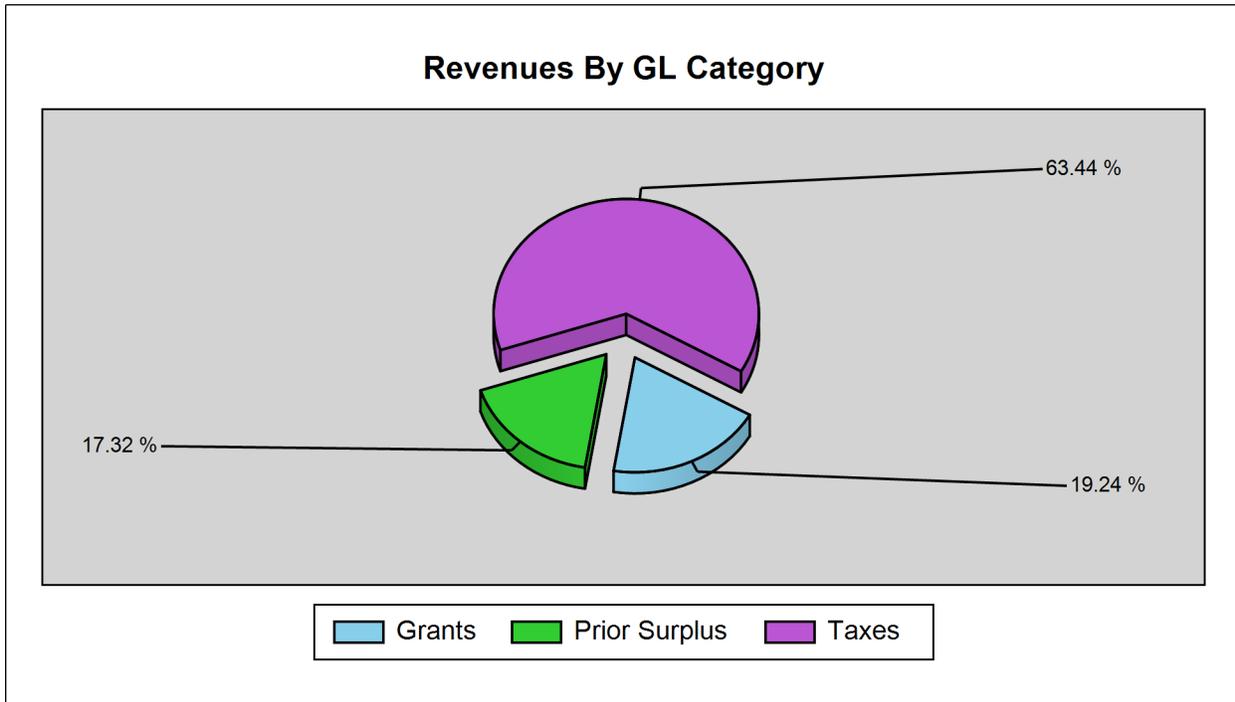


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	60,000	0	0	0	0
Taxes	25,308	65,235	66,479	67,752	69,043
<b>Total Revenues:</b>	<b>85,308</b>	<b>65,235</b>	<b>66,479</b>	<b>67,752</b>	<b>69,043</b>
<b>Expenditures</b>					
Administration	3,059	3,059	3,059	3,059	3,059
Contingency	50,702	30,000	30,600	31,212	31,836
Insurance	707	721	735	750	765
Projects	500	510	520	530	541
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	24,340	24,825	25,323	25,834	26,348
<b>Total Expenditures:</b>	<b>85,308</b>	<b>65,235</b>	<b>66,479</b>	<b>67,752</b>	<b>69,043</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	0	20,000	20,000
Prior Surplus	0	18,000	18,000
Taxes	49,724	65,943	16,219
<b>Total Revenues:</b>	<b>49,724</b>	<b>103,943</b>	<b>54,219</b>
<b>Expenditures</b>			
Administration	1,451	1,881	430
Contingency	15,000	24,000	9,000
Contracts and Agreements	0	7,500	7,500
Grant Expense	0	20,000	20,000
Insurance	1,404	607	(797)
Projects	400	8,000	7,600
Travel	6,000	6,000	0
Wages and benefits	25,469	35,955	10,486
<b>Total Expenditures:</b>	<b>49,724</b>	<b>103,943</b>	<b>54,219</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

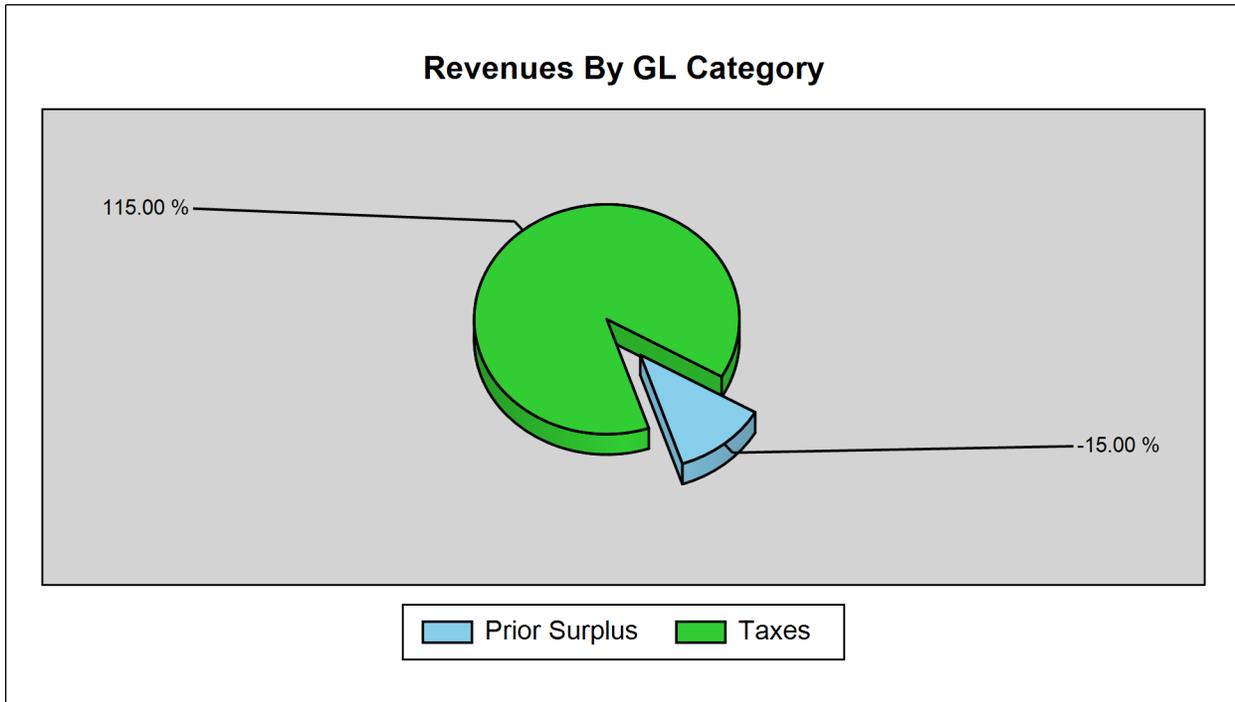
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	20,000	20,000	0	0	0
Prior Surplus	18,000	0	0	0	0
Taxes	65,943	81,101	62,286	63,496	64,727
<b>Total Revenues:</b>	<b>103,943</b>	<b>101,101</b>	<b>62,286</b>	<b>63,496</b>	<b>64,727</b>
<b>Expenditures</b>					
Administration	1,881	1,881	1,881	1,881	1,881
Contingency	24,000	35,300	15,606	15,918	16,236
Contracts and Agreements	7,500	0	0	0	0
Grant Expense	20,000	20,000	0	0	0
Insurance	607	619	631	644	657
Projects	8,000	510	520	530	541
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	35,955	36,671	37,406	38,156	38,918
<b>Total Expenditures:</b>	<b>103,943</b>	<b>101,101</b>	<b>62,286</b>	<b>63,496</b>	<b>64,727</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,500	(4,895)	(7,395)
Taxes	25,702	37,537	11,835
<b>Total Revenues:</b>	<b>28,202</b>	<b>32,642</b>	<b>4,440</b>
<b>Expenditures</b>			
Administration	1,480	1,031	(449)
Advertising	1,000	500	(500)
Contingency	5,000	13,500	8,500
Insurance	97	102	5
Projects	400	500	100
Travel	6,000	3,000	(3,000)
Wages and benefits	14,225	14,009	(216)
<b>Total Expenditures:</b>	<b>28,202</b>	<b>32,642</b>	<b>4,440</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F

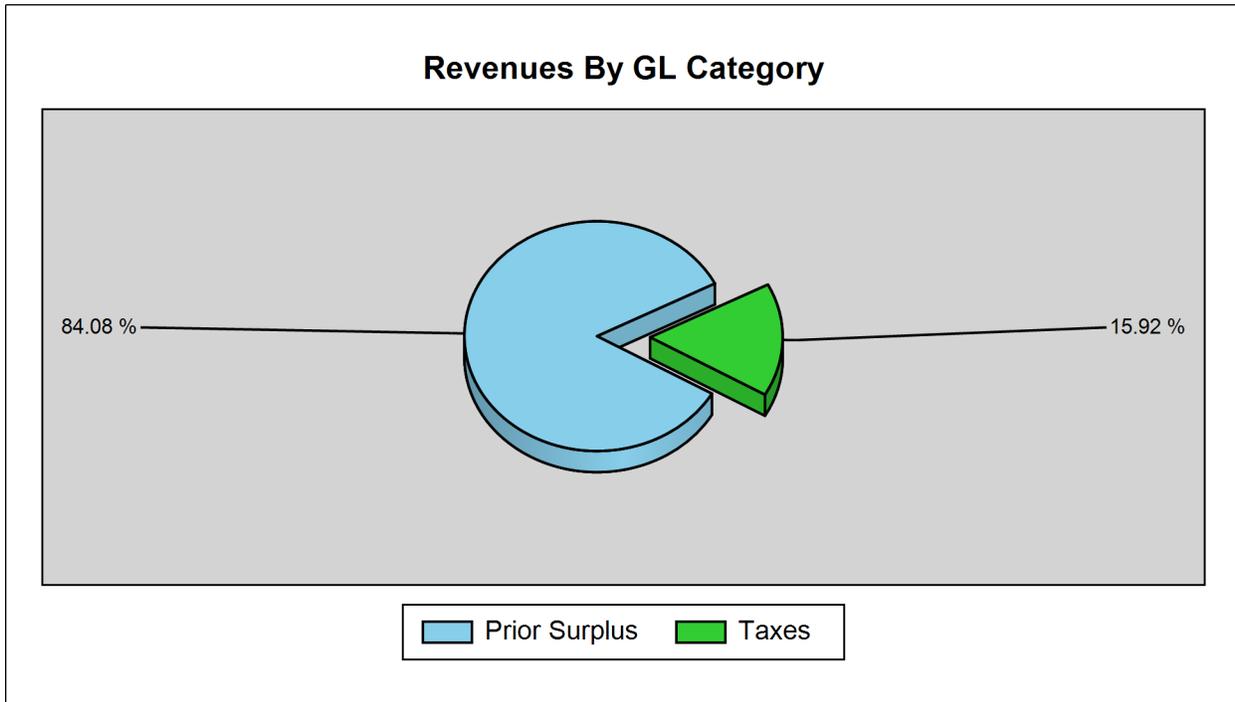


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	(4,895)	0	0	0	0
Taxes	37,537	23,584	24,035	24,496	24,964
<b>Total Revenues:</b>	<b>32,642</b>	<b>23,584</b>	<b>24,035</b>	<b>24,496</b>	<b>24,964</b>
<b>Expenditures</b>					
Administration	1,031	1,031	1,031	1,031	1,031
Advertising	500	510	520	530	541
Contingency	13,500	5,100	5,202	5,306	5,412
Insurance	102	104	106	108	110
Projects	500	510	520	530	541
Travel	3,000	2,040	2,081	2,123	2,165
Wages and benefits	14,009	14,289	14,575	14,868	15,164
<b>Total Expenditures:</b>	<b>32,642</b>	<b>23,584</b>	<b>24,035</b>	<b>24,496</b>	<b>24,964</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	94,937	0	(94,937)
Prior Surplus	15,000	25,000	10,000
Taxes	27,981	4,735	(23,246)
<b>Total Revenues:</b>	<b>137,918</b>	<b>29,735</b>	<b>(108,183)</b>
<b>Expenditures</b>			
Administration	2,802	2,445	(357)
Advertising	500	500	0
Contingency	15,000	12,000	(3,000)
Grant Expense	94,937	0	(94,937)
Insurance	136	143	7
Projects	8,000	0	(8,000)
Transfers	0	2,095	2,095
Travel	6,000	6,000	0
Wages and benefits	10,543	6,552	(3,991)
<b>Total Expenditures:</b>	<b>137,918</b>	<b>29,735</b>	<b>(108,183)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G

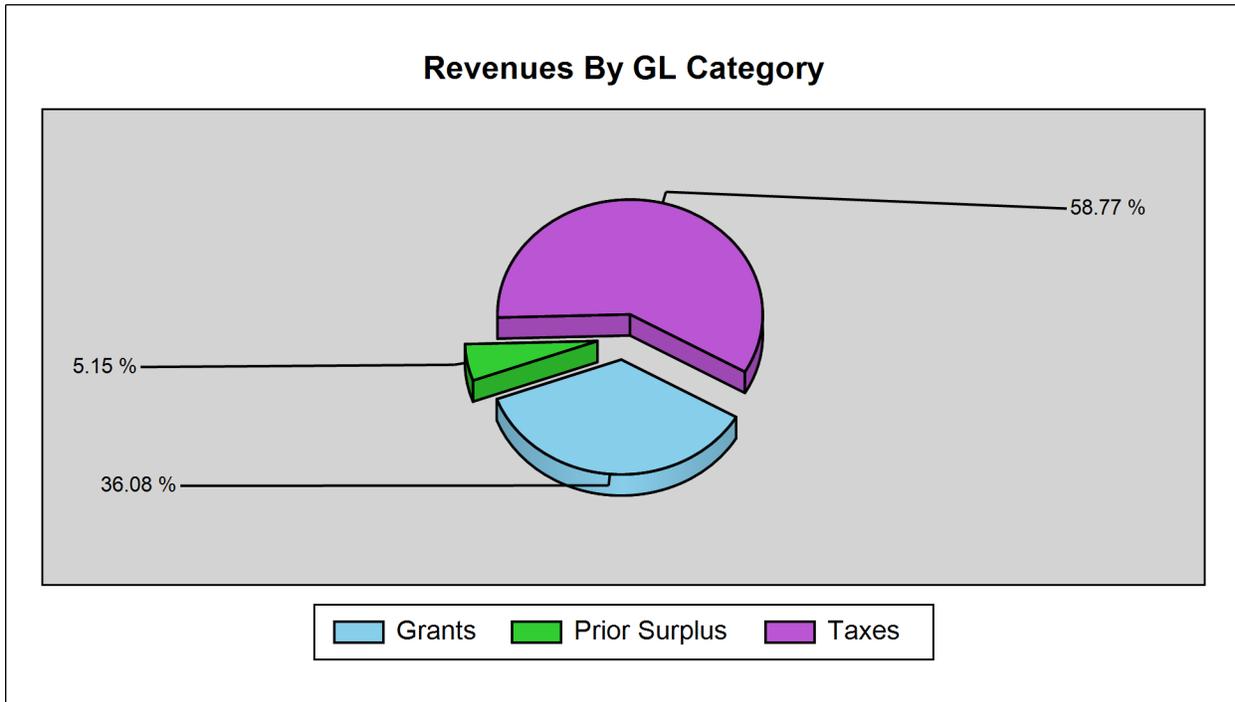


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	25,000	5,000	5,100	5,202	5,306
Taxes	4,735	20,903	19,073	17,246	16,422
<b>Total Revenues:</b>	<b>29,735</b>	<b>25,903</b>	<b>24,173</b>	<b>22,448</b>	<b>21,728</b>
<b>Expenditures</b>					
Administration	2,445	2,445	2,445	2,445	2,445
Advertising	500	510	520	530	541
Contingency	12,000	10,000	8,000	6,000	5,000
Insurance	143	146	149	152	155
Transfers	2,095	0	0	0	0
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	6,552	6,682	6,817	6,954	7,093
<b>Total Expenditures:</b>	<b>29,735</b>	<b>25,903</b>	<b>24,173</b>	<b>22,448</b>	<b>21,728</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	170,987	35,000	(135,987)
Prior Surplus	10,000	5,000	(5,000)
Taxes	70,702	57,015	(13,687)
Transfers from Reserve	296,146	0	(296,146)
<b>Total Revenues:</b>	<b>547,835</b>	<b>97,015</b>	<b>(450,820)</b>
<b>Expenditures</b>			
Administration	2,347	3,482	1,135
Advertising	500	500	0
Contingency	20,000	20,000	0
Contracts and Agreements	7,500	0	(7,500)
Grant Expense	170,987	35,000	(135,987)
Insurance	203	213	10
Other Expense	296,146	0	(296,146)
Projects	8,000	0	(8,000)
Travel	6,000	6,000	0
Wages and benefits	36,152	31,820	(4,332)
<b>Total Expenditures:</b>	<b>547,835</b>	<b>97,015</b>	<b>(450,820)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H

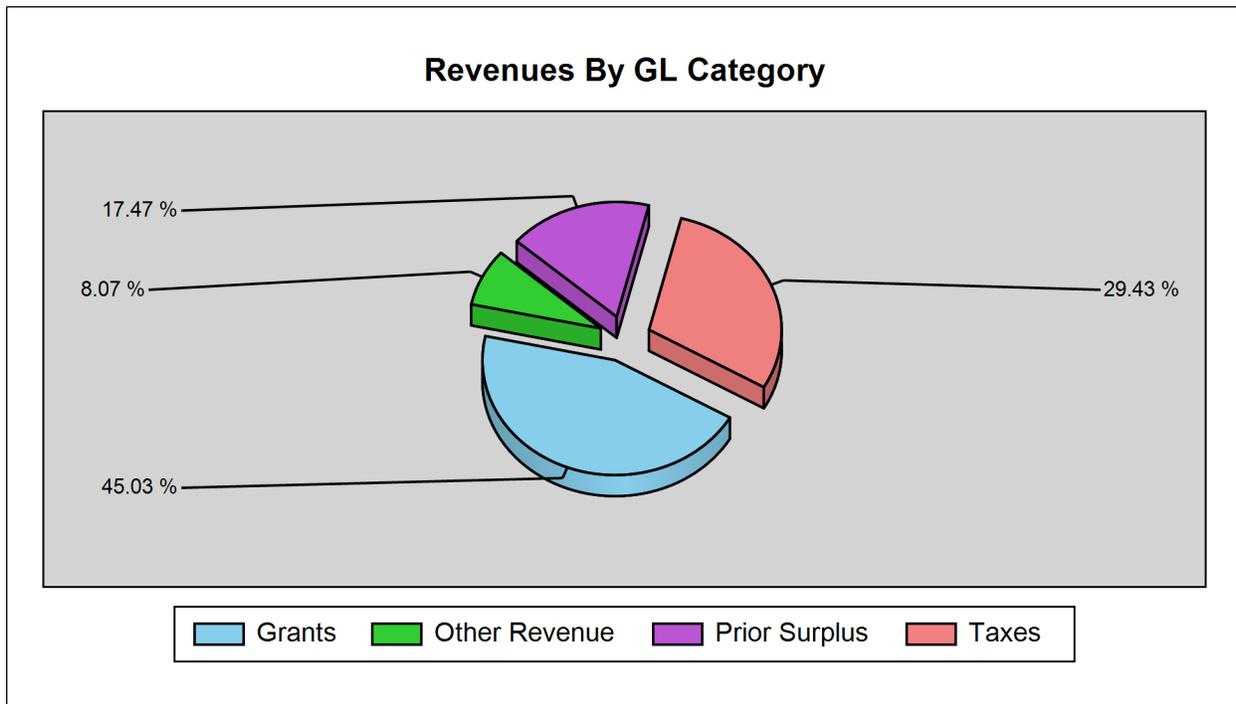


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	35,000	0	0	0	0
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	57,015	57,782	58,570	59,372	60,191
<b>Total Revenues:</b>	<b>97,015</b>	<b>62,782</b>	<b>63,570</b>	<b>64,372</b>	<b>65,191</b>
<b>Expenditures</b>					
Administration	3,482	3,482	3,482	3,482	3,482
Advertising	500	510	520	530	541
Contingency	20,000	20,000	20,000	20,000	20,000
Grant Expense	35,000	0	0	0	0
Insurance	213	217	221	225	230
Travel	6,000	6,120	6,242	6,367	6,494
Wages and benefits	31,820	32,453	33,105	33,768	34,444
<b>Total Expenditures:</b>	<b>97,015</b>	<b>62,782</b>	<b>63,570</b>	<b>64,372</b>	<b>65,191</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA I  
 Dept Number: 0350  
 Service Participants: Electoral Area I



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	217,920	134,000	(83,920)
Other Revenue	0	24,000	24,000
Prior Surplus	0	52,000	52,000
Taxes	137,897	87,571	(50,326)
<b>Total Revenues:</b>	<b>355,817</b>	<b>297,571</b>	<b>(58,246)</b>
<b>Expenditures</b>			
Administration	0	1,653	1,653
Contracts and Agreements	10,000	0	(10,000)
Grant Expense	19,920	60,000	40,080
Insurance	33	35	2
Projects	300,000	150,000	(150,000)
Transfers	0	21,000	21,000
Uncategorized Expenses	10,000	25,500	15,500
Wages and benefits	15,864	39,383	23,519
<b>Total Expenditures:</b>	<b>355,817</b>	<b>297,571</b>	<b>(58,246)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: RURAL PROJECTS AREA I  
 Dept Number: 0350  
 Service Participants: Electoral Area I



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	134,000	0	0	0	0
Other Revenue	24,000	0	0	0	0
Prior Surplus	52,000	0	0	0	0
Taxes	87,571	52,367	53,182	54,014	54,863
<b>Total Revenues:</b>	<b>297,571</b>	<b>52,367</b>	<b>53,182</b>	<b>54,014</b>	<b>54,863</b>
<b>Expenditures</b>					
Administration	1,653	1,653	1,653	1,653	1,653
Grant Expense	60,000	0	0	0	0
Insurance	35	36	37	38	39
Projects	150,000	0	0	0	0
Transfers	21,000	0	0	0	0
Wages and benefits	39,383	40,168	40,972	41,793	42,630
Uncategorized Expenses	25,500	10,510	10,520	10,530	10,541
<b>Total Expenditures:</b>	<b>297,571</b>	<b>52,367</b>	<b>53,182</b>	<b>54,014</b>	<b>54,863</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

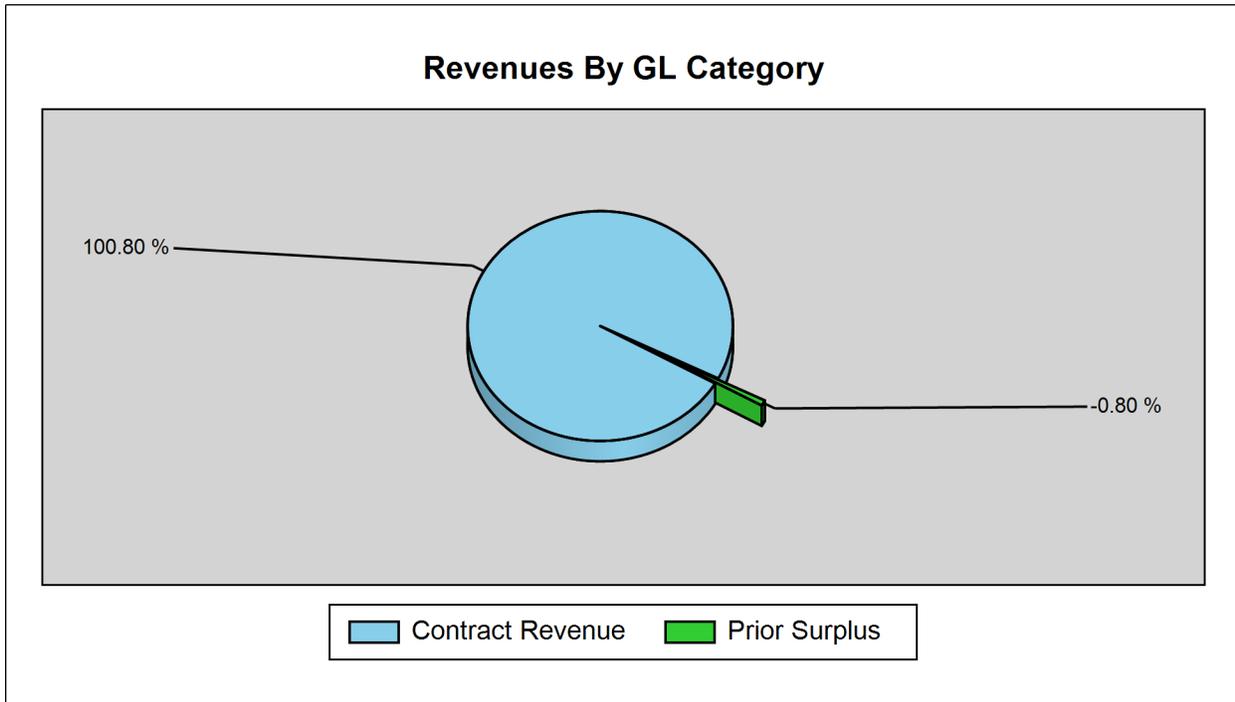
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	110,987	626,309	515,322
Prior Surplus	0	(4,990)	(4,990)
<b>Total Revenues:</b>	<b>110,987</b>	<b>621,319</b>	<b>510,332</b>
<b>Expenditures</b>			
Administration	2,303	1,496	(807)
Capital and Equipment	0	500,000	500,000
Operations	10,428	10,000	(428)
Supplies	2,200	500	(1,700)
Transfers	0	3,285	3,285
Travel	5,500	3,000	(2,500)
Wages and benefits	90,556	103,038	12,482
<b>Total Expenditures:</b>	<b>110,987</b>	<b>621,319</b>	<b>510,332</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

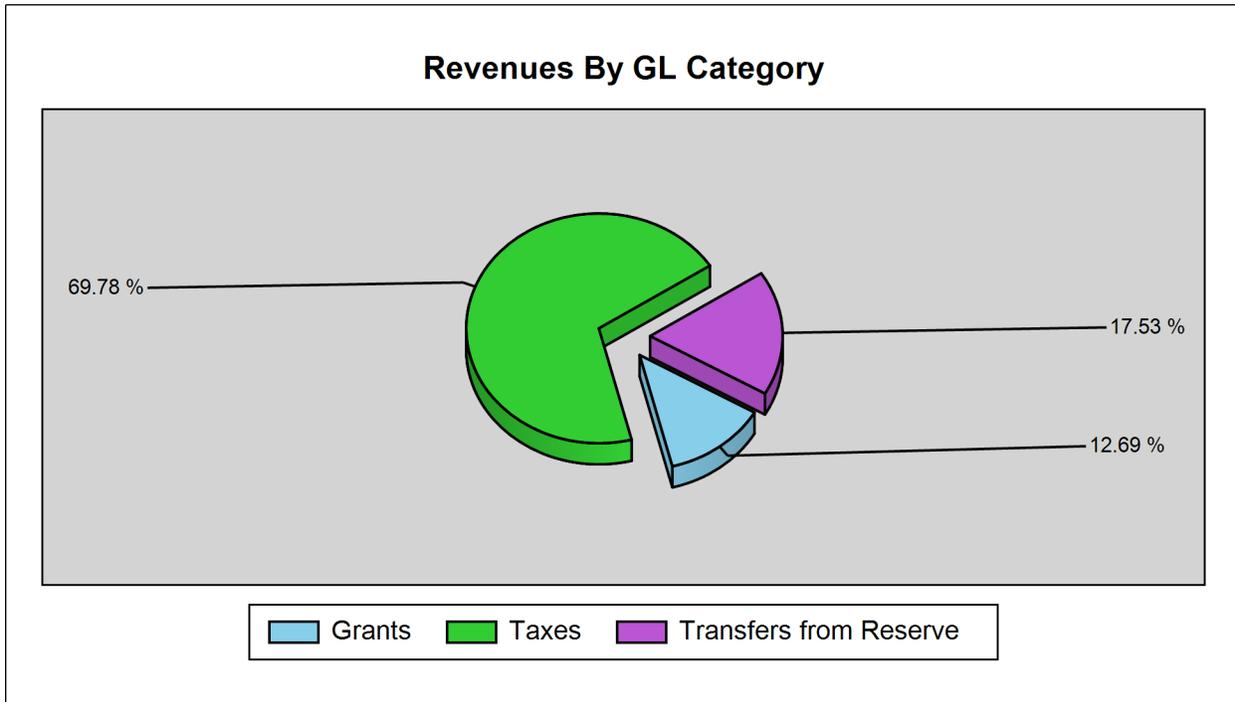
Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Contract Revenue	626,309	112,421	114,467	116,501	118,765
Prior Surplus	(4,990)	0	0	0	0
<b>Total Revenues:</b>	<b>621,319</b>	<b>112,421</b>	<b>114,467</b>	<b>116,501</b>	<b>118,765</b>
<b>Expenditures</b>					
Administration	1,496	1,496	1,496	1,496	1,496
Capital and Equipment	500,000	0	0	0	0
Operations	10,000	686	523	414	497
Supplies	500	0	0	0	0
Transfers	3,285	0	0	0	0
Travel	3,000	5,150	5,250	5,250	5,250
Wages and benefits	103,038	105,089	107,198	109,341	111,522
<b>Total Expenditures:</b>	<b>621,319</b>	<b>112,421</b>	<b>114,467</b>	<b>116,501</b>	<b>118,765</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	0	181	181
Taxes	1,000	995	(5)
Transfers from Reserve	0	250	250
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,426</b>	<b>426</b>
<b>Expenditures</b>			
Administration	0	55	55
Contingency	0	250	250
Utilities	1,000	1,121	121
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,426</b>	<b>426</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SCHNEIDER ELECTRICAL  
Dept Number: 9450  
Service Participants: Specified Service Area A716 LSA #9

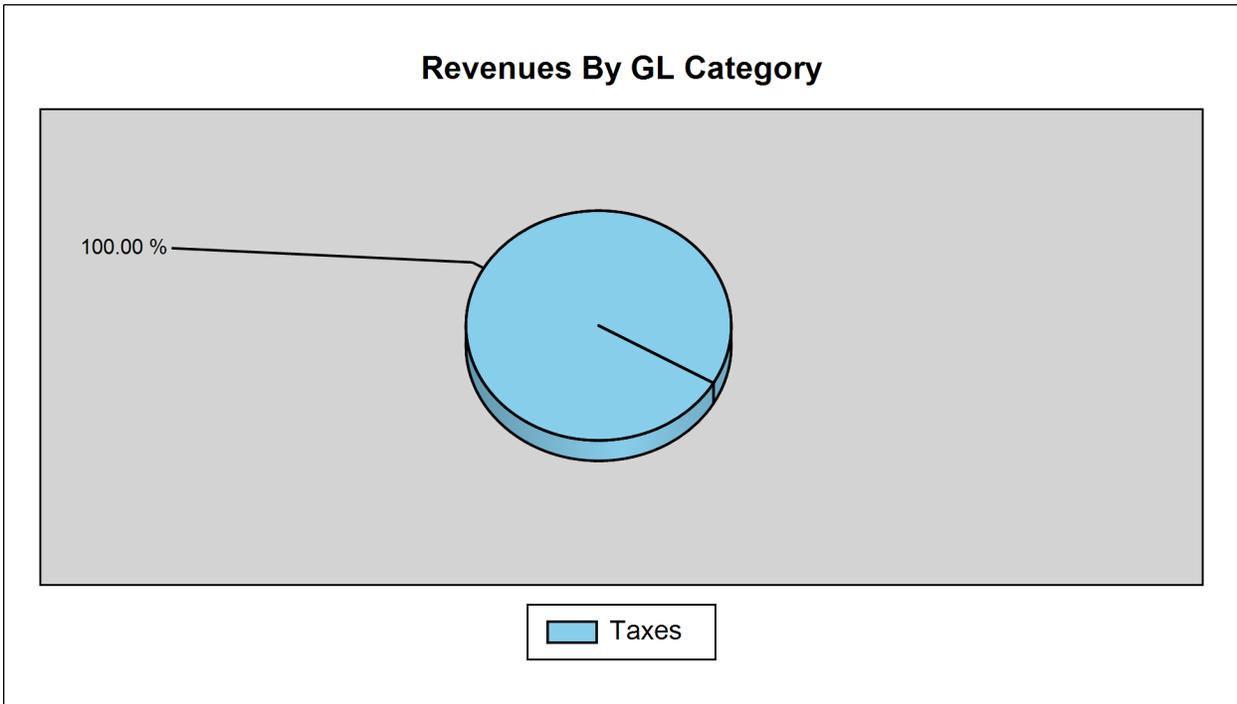


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	181	185	189	193	197
Taxes	995	1,013	1,032	1,051	1,071
Transfers from Reserve	250	0	0	0	0
<b>Total Revenues:</b>	<b>1,426</b>	<b>1,198</b>	<b>1,221</b>	<b>1,244</b>	<b>1,268</b>
<b>Expenditures</b>					
Administration	55	55	55	55	55
Contingency	250	0	0	0	0
Utilities	1,121	1,143	1,166	1,189	1,213
<b>Total Expenditures:</b>	<b>1,426</b>	<b>1,198</b>	<b>1,221</b>	<b>1,244</b>	<b>1,268</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: SEPTAGE DISPOSAL SERVICE  
 Dept Number: 3820  
 Service Participants: Electoral Areas D and E and Specified Service Area F 3-715  
 SRVA #46



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	12,939	13,495	556
<b>Total Revenues:</b>	<b>12,939</b>	<b>13,495</b>	<b>556</b>
<b>Expenditures</b>			
Administration	699	1,010	311
Contracts and Agreements	12,240	12,485	245
<b>Total Expenditures:</b>	<b>12,939</b>	<b>13,495</b>	<b>556</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

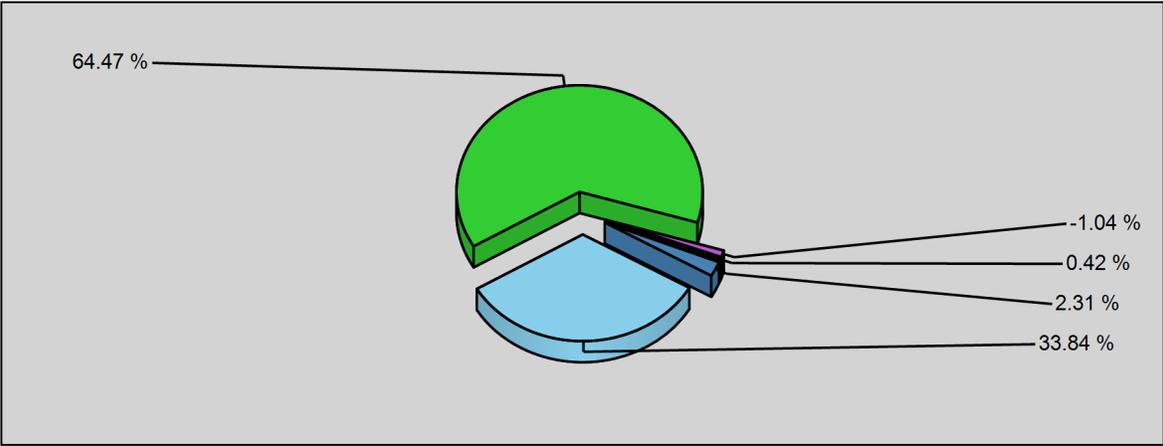
Service: SEPTAGE DISPOSAL SERVICE  
 Dept Number: 3820  
 Service Participants: Electoral Areas D and E and Specified Service Area F 3-715  
 SRVA # 46



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	13,495	13,745	14,000	14,260	14,525
<b>Total Revenues:</b>	<b>13,495</b>	<b>13,745</b>	<b>14,000</b>	<b>14,260</b>	<b>14,525</b>
<b>Expenditures</b>					
Administration	1,010	1,010	1,010	1,010	1,010
Contracts and Agreements	12,485	12,735	12,990	13,250	13,515
<b>Total Expenditures:</b>	<b>13,495</b>	<b>13,745</b>	<b>14,000</b>	<b>14,260</b>	<b>14,525</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**Revenues By GL Category**



- Fees and Charges
- Grants
- Prior Surplus
- Transfers from Reserve
- Uncategorized Revenues

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	1,067,216	1,098,038	30,822
Grants	2,326,328	2,091,696	(234,632)
Other Revenue	180	0	(180)
Prior Surplus	(34,722)	(33,860)	862
Transfers from Reserve	737	13,585	12,848
Uncategorized Revenues	0	75,000	75,000
<b>Total Revenues:</b>	<b>3,359,739</b>	<b>3,244,459</b>	<b>(115,280)</b>
<b>Expenditures</b>			
Administration	45,756	35,064	(10,692)
Capital and Equipment	0	88,400	88,400
Consultants	11,630	7,763	(3,867)
Financing	319,592	319,592	0
Grant Expense	2,246,102	2,011,470	(234,632)
Insurance	32,418	33,619	1,201
Legal	500	500	0
Operations	271,630	225,300	(46,330)
Transfers	5,032	78,563	73,531
Travel	10,843	10,369	(474)
Utilities	90,000	80,000	(10,000)
Wages and benefits	326,236	353,819	27,583
<b>Total Expenditures:</b>	<b>3,359,739</b>	<b>3,244,459</b>	<b>(115,280)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714

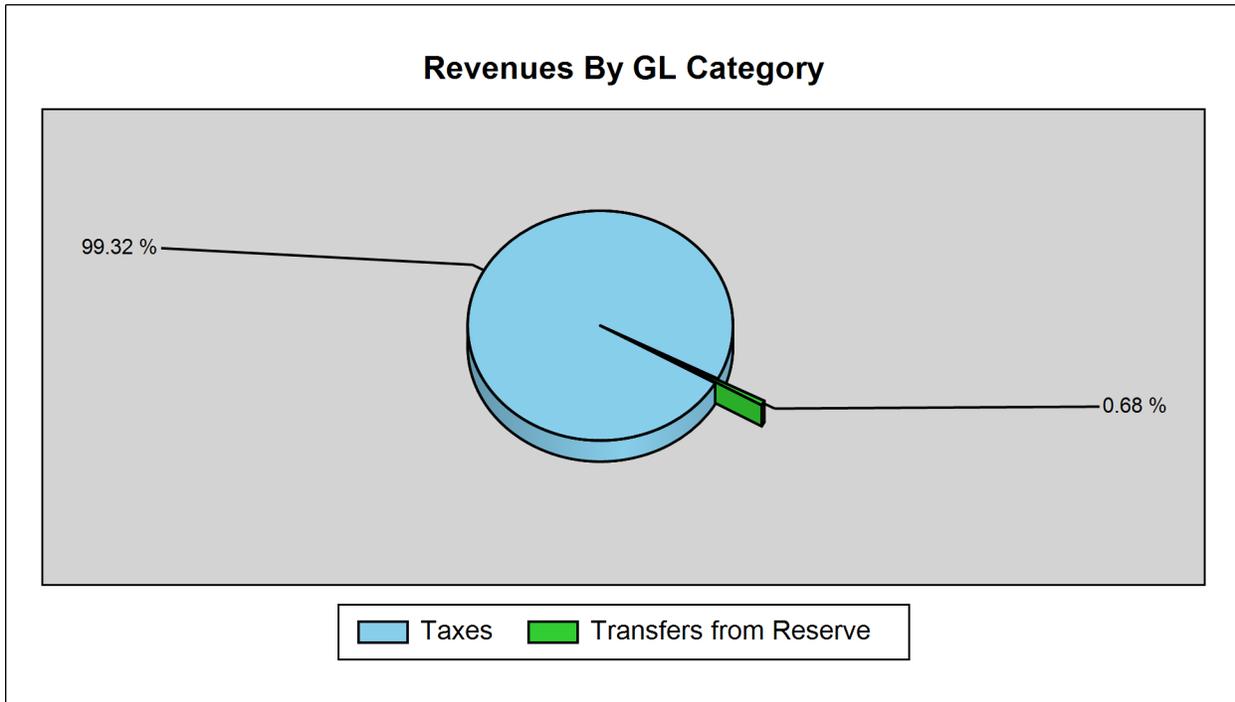


5 Year Forecast	2020	2021	2022	2023	2024
<b>Revenues</b>					
Fees and Charges	1,098,038	1,100,038	1,100,038	1,100,038	1,100,038
Grants	2,091,696	105,226	105,226	80,226	80,226
Other Revenue	0	0	0	0	0
Prior Surplus	(33,860)	(33,860)	0	0	0
Transfers from Reserve	13,585	0	0	0	0
Uncategorized Revenues	75,000	0	0	0	0
<b>Total Revenues:</b>	<b>3,244,459</b>	<b>1,171,404</b>	<b>1,205,264</b>	<b>1,180,264</b>	<b>1,180,264</b>
<b>Expenditures</b>					
Administration	35,064	35,064	35,064	35,064	35,064
Capital and Equipment	88,400	1,000	1,000	1,020	1,000
Consultants	7,763	11,898	12,036	12,277	12,321
Financing	319,592	319,592	319,592	319,592	319,592
Grant Expense	2,011,470	25,000	25,000	0	0
Insurance	33,619	34,292	34,978	35,678	36,392
Legal	500	500	500	500	500
Operations	225,300	139,260	139,371	139,433	139,547
Supplies	0	500	500	500	500
Transfers	78,563	152,931	177,484	167,986	159,491
Travel	10,369	10,516	10,666	10,817	10,972
Utilities	80,000	80,000	81,000	82,000	82,000
Wages and benefits	353,819	360,851	368,073	375,397	382,885
<b>Total Expenditures:</b>	<b>3,244,459</b>	<b>1,171,404</b>	<b>1,205,264</b>	<b>1,180,264</b>	<b>1,180,264</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	14,593	4,593
Transfers from Reserve	6,640	100	(6,540)
<b>Total Revenues:</b>	<b>16,640</b>	<b>14,693</b>	<b>(1,947)</b>
<b>Expenditures</b>			
Administration	463	746	283
Insurance	41	43	2
Maintenance and Repairs	4,000	4,000	0
Projects	5,000	0	(5,000)
Transfers	5,595	941	(4,654)
Wages and benefits	1,541	8,963	7,422
<b>Total Expenditures:</b>	<b>16,640</b>	<b>14,693</b>	<b>(1,947)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

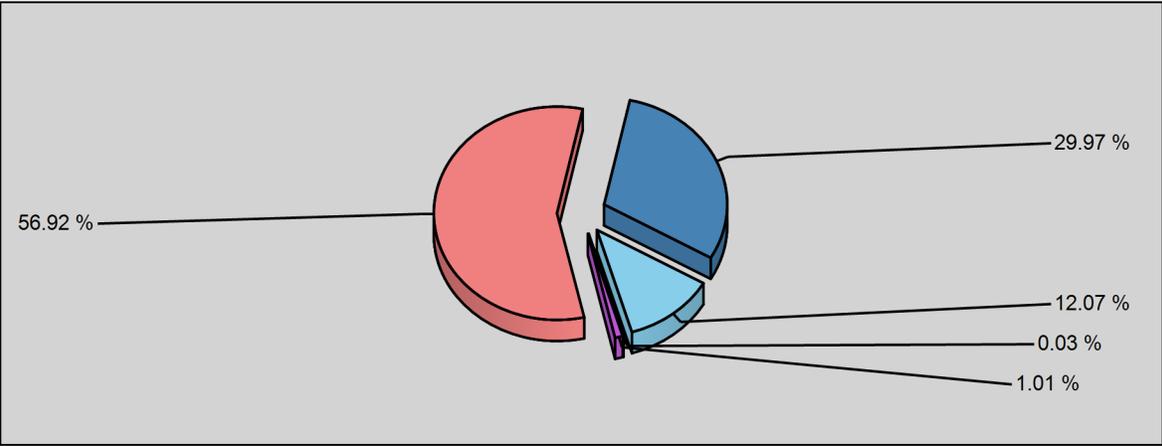
Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	14,593	14,685	14,780	14,877	14,973
Transfers from Reserve	100	30,100	100	100	100
<b>Total Revenues:</b>	<b>14,693</b>	<b>44,785</b>	<b>14,880</b>	<b>14,977</b>	<b>15,073</b>
<b>Expenditures</b>					
Administration	746	746	746	746	746
Insurance	43	44	45	46	47
Maintenance and Repairs	4,000	4,000	4,000	4,080	4,080
Projects	0	30,000	0	0	0
Transfers	941	854	764	595	499
Wages and benefits	8,963	9,141	9,325	9,510	9,701
<b>Total Expenditures:</b>	<b>14,693</b>	<b>44,785</b>	<b>14,880</b>	<b>14,977</b>	<b>15,073</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Other Revenue	Transfers from Reserve
Grants	Taxes	

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	52,209	58,392	6,183
Grants	125	128	3
Other Revenue	4,879	4,907	28
Prior Surplus	1,587	0	(1,587)
Taxes	237,379	275,354	37,975
Transfers from Reserve	106,000	145,000	39,000
<b>Total Revenues:</b>	<b>402,179</b>	<b>483,781</b>	<b>81,602</b>
<b>Expenditures</b>			
Administration	8,980	5,193	(3,787)
Advertising	2,597	2,649	52
Capital and Equipment	108,000	148,500	40,500
Consultants	0	10,000	10,000
Insurance	15,025	15,380	355
Maintenance and Repairs	8,437	0	(8,437)
Operations	32,800	43,900	11,100
Supplies	4,263	3,000	(1,263)
Transfers	37,180	30,000	(7,180)
Utilities	31,700	31,700	0
Wages and benefits	153,197	193,459	40,262
<b>Total Expenditures:</b>	<b>402,179</b>	<b>483,781</b>	<b>81,602</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SIMILKAMEEN RECREATION FACILITY

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	58,392	56,740	57,675	58,628	10,000
Grants	128	131	134	137	0
Other Revenue	4,907	4,935	5,034	5,134	0
Prior Surplus	0	0	0	0	0
Taxes	275,354	328,820	431,930	385,650	335,327
Transfers from Reserve	145,000	26,530	27,061	38,214	0
Uncategorized Revenues	0	0	0	0	0
<b>Total Revenues:</b>	<b>483,781</b>	<b>417,156</b>	<b>521,834</b>	<b>487,763</b>	<b>345,327</b>
<b>Expenditures</b>					
Administration	5,193	5,193	5,193	5,193	5,193
Advertising	2,649	2,702	2,756	2,811	2,900
Capital and Equipment	148,500	53,500	148,500	108,500	9,000
Consultants	10,000	0	0	0	0
Insurance	15,380	15,656	15,397	15,705	16,200
Maintenance and Repairs	0	0	0	0	0
Operations	43,900	45,000	46,200	48,100	49,900
Supplies	3,000	3,000	3,000	3,000	3,000
Transfers	30,000	64,692	65,985	67,305	19,500
Utilities	31,700	31,700	36,800	36,800	36,900
Wages and benefits	193,459	195,713	198,003	200,349	202,734
<b>Total Expenditures:</b>	<b>483,781</b>	<b>417,156</b>	<b>521,834</b>	<b>487,763</b>	<b>345,327</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

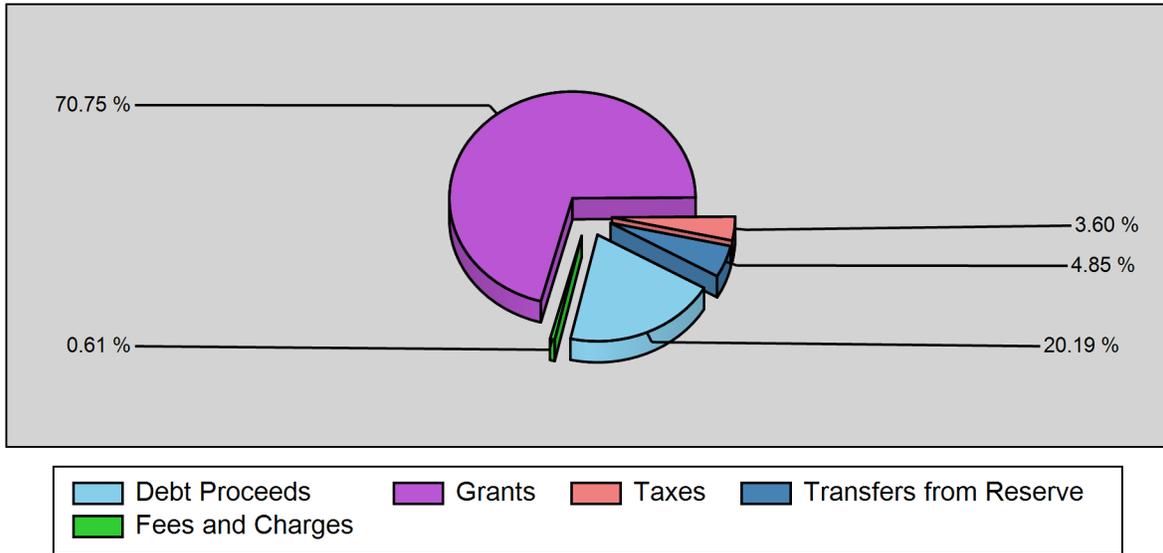
Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



### Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	0	625,000	625,000
Fees and Charges	20,500	19,000	(1,500)
Grants	0	2,190,000	2,190,000
Prior Surplus	(7,776)	0	7,776
Taxes	69,276	111,463	42,187
Transfers from Reserve	155,576	150,000	(5,576)
<b>Total Revenues:</b>	<b>237,576</b>	<b>3,095,463</b>	<b>2,857,887</b>
<b>Expenditures</b>			
Administration	4,324	2,172	(2,152)
Capital and Equipment	145,000	2,965,000	2,820,000
Insurance	1,473	1,532	59
Operations	15,850	17,550	1,700
Transfers	7,668	15,000	7,332
Travel	500	1,000	500
Utilities	8,500	8,500	0
Wages and benefits	54,261	84,709	30,448
<b>Total Expenditures:</b>	<b>237,576</b>	<b>3,095,463</b>	<b>2,857,887</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

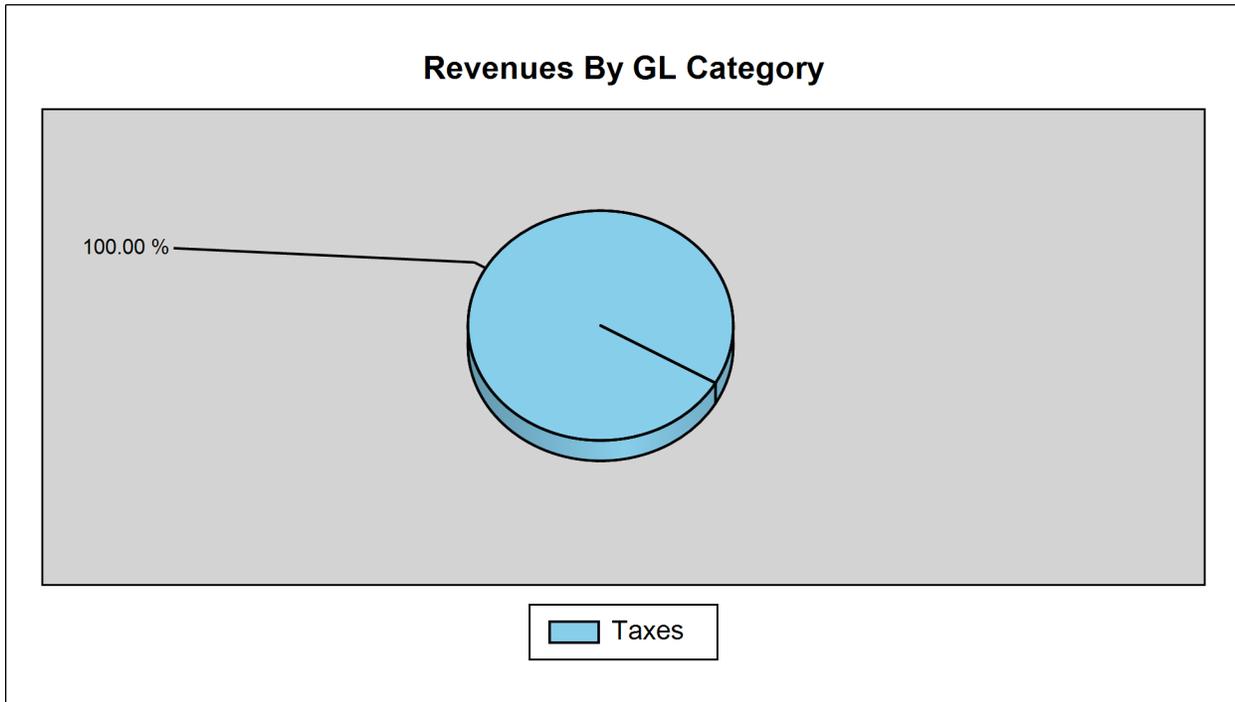
Service: SIMILKAMEEN SWIMMING POOL

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Debt Proceeds	625,000	0	0	0	0
Fees and Charges	19,000	19,000	19,320	19,646	17,000
Grants	2,190,000	0	0	0	0
Taxes	111,463	113,090	110,477	111,538	115,934
Transfers from Reserve	150,000	0	0	0	0
<b>Total Revenues:</b>	<b>3,095,463</b>	<b>132,090</b>	<b>129,797</b>	<b>131,184</b>	<b>132,934</b>
<b>Expenditures</b>					
Administration	2,172	2,172	2,172	2,172	2,172
Capital and Equipment	2,965,000	0	0	0	0
Insurance	1,532	1,561	1,592	1,624	1,657
Operations	17,550	17,550	13,000	13,000	13,200
Transfers	15,000	15,606	15,918	16,236	16,500
Travel	1,000	1,000	1,000	1,000	1,000
Utilities	8,500	8,500	9,400	9,400	9,600
Wages and benefits	84,709	85,701	86,715	87,752	88,805
<b>Total Expenditures:</b>	<b>3,095,463</b>	<b>132,090</b>	<b>129,797</b>	<b>131,184</b>	<b>132,934</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	33,000	34,815	1,815
<b>Total Revenues:</b>	<b>33,000</b>	<b>34,815</b>	<b>1,815</b>
<b>Expenditures</b>			
Administration	0	1,815	1,815
Contracts and Agreements	33,000	33,000	0
<b>Total Expenditures:</b>	<b>33,000</b>	<b>34,815</b>	<b>1,815</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
Dept Number: 9250  
Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	34,815	34,815	34,815	34,815	34,815
<b>Total Revenues:</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>
<b>Expenditures</b>					
Administration	1,815	1,815	1,815	1,815	1,815
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
<b>Total Expenditures:</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>	<b>34,815</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

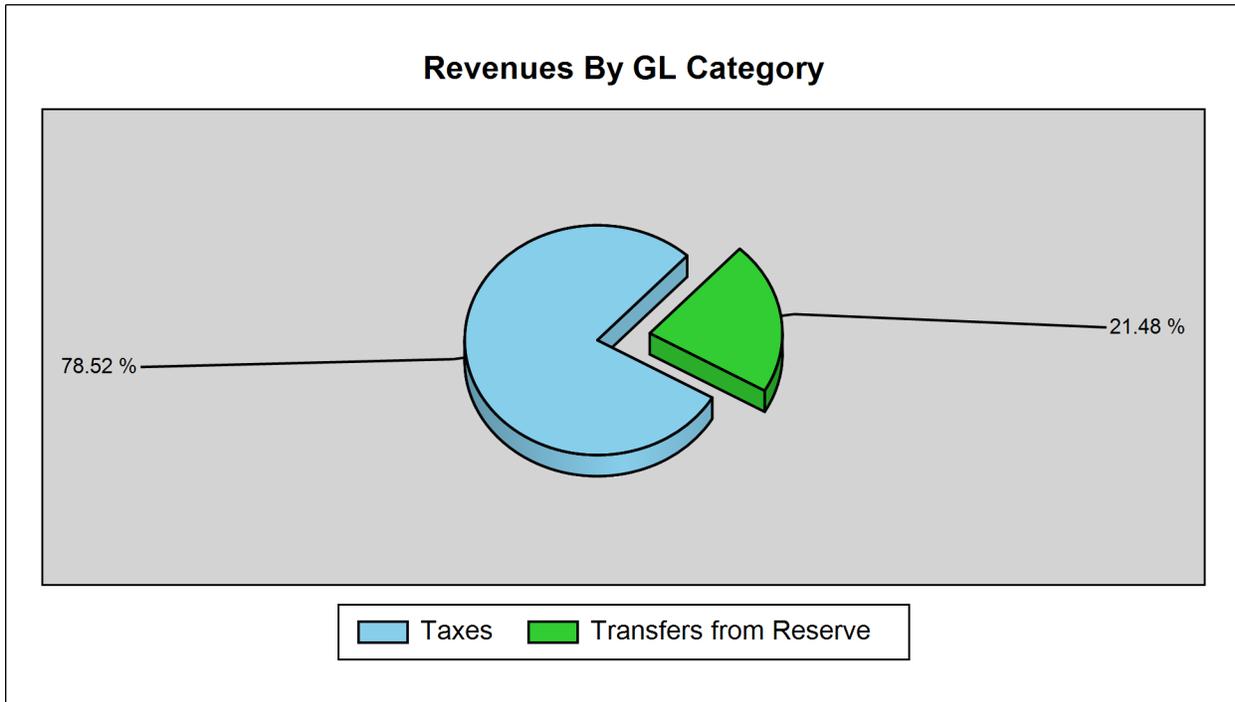
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,352	0	(3,352)
Taxes	179,976	182,749	2,773
Transfers from Reserve	25,200	50,000	24,800
<b>Total Revenues:</b>	<b>208,528</b>	<b>232,749</b>	<b>24,221</b>
<b>Expenditures</b>			
Administration	12,323	7,787	(4,536)
Consultants	5,000	50,000	45,000
Contracts and Agreements	47,225	26,000	(21,225)
Grant Expense	10,000	12,000	2,000
Insurance	660	693	33
Legal	1,500	0	(1,500)
Plans and Studies	25,000	0	(25,000)
Supplies	1,000	0	(1,000)
Transfers	10,000	29,058	19,058
Wages and benefits	95,820	107,211	11,391
<b>Total Expenditures:</b>	<b>208,528</b>	<b>232,749</b>	<b>24,221</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	182,749	183,588	185,415	187,259	189,122
Transfers from Reserve	50,000	80,000	40,000	500	500
<b>Total Revenues:</b>	<b>232,749</b>	<b>263,588</b>	<b>225,415</b>	<b>187,759</b>	<b>189,622</b>
<b>Expenditures</b>					
Administration	7,787	7,787	7,787	7,787	7,787
Consultants	50,000	80,000	40,000	2,000	2,000
Contracts and Agreements	26,000	26,000	26,000	26,000	26,000
Grant Expense	12,000	10,500	11,025	11,576	12,155
Insurance	693	707	721	735	750
Legal	0	1,500	1,530	1,561	1,592
Supplies	0	1,000	1,020	1,040	1,061
Transfers	29,058	17,420	16,276	13,584	12,335
Wages and benefits	107,211	118,674	121,056	123,476	125,942
<b>Total Expenditures:</b>	<b>232,749</b>	<b>263,588</b>	<b>225,415</b>	<b>187,759</b>	<b>189,622</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

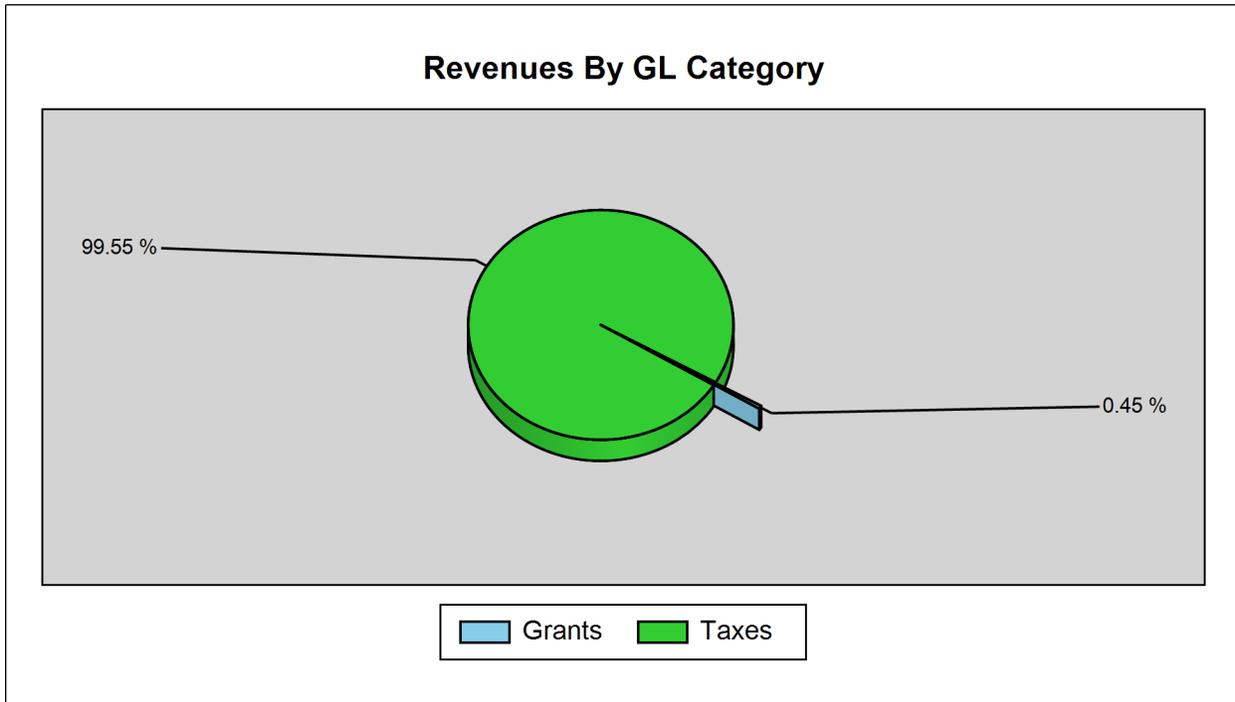
# FIVE YEAR FINANCIAL PLAN

2020 - 2024



Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	4,416	4,416	0
Taxes	909,067	971,645	62,578
<b>Total Revenues:</b>	<b>913,483</b>	<b>976,061</b>	<b>62,578</b>
<b>Expenditures</b>			
Administration	11,810	74,388	62,578
Transfers - Other Agencies	901,673	901,673	0
<b>Total Expenditures:</b>	<b>913,483</b>	<b>976,061</b>	<b>62,578</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

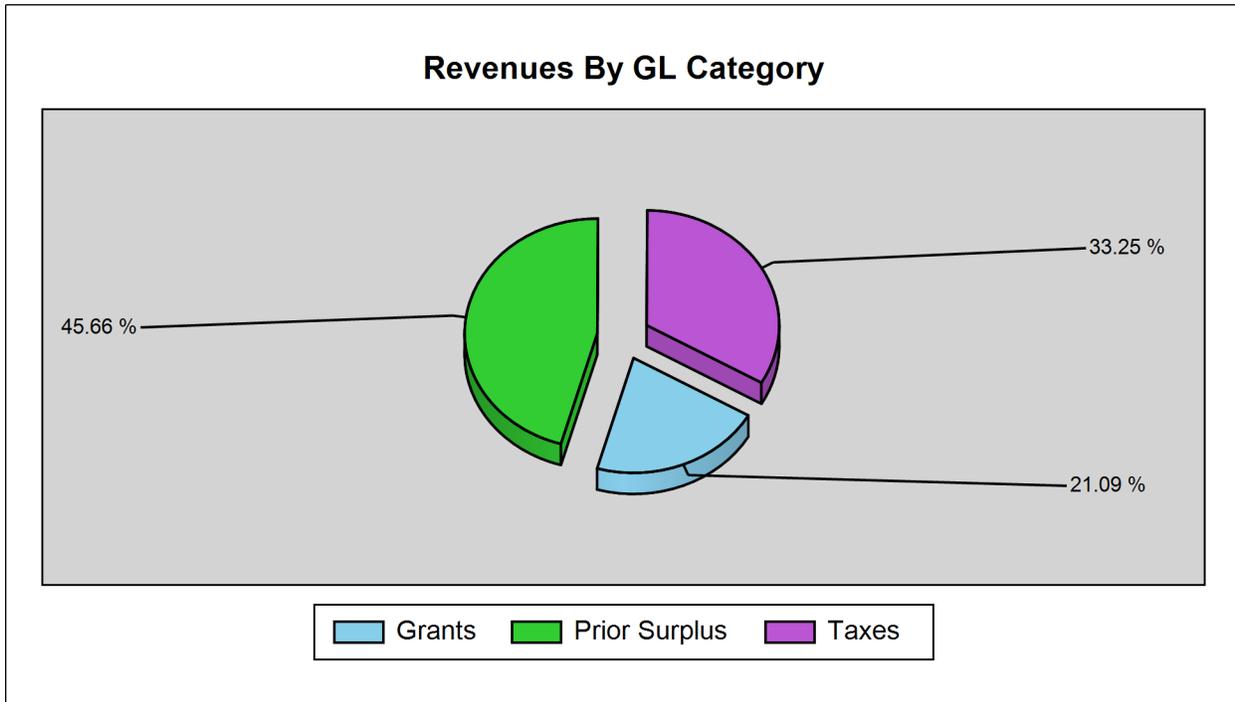
2020 - 2024



Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	4,416	4,416	4,416	4,416	4,416
Taxes	971,645	971,645	971,645	971,645	971,645
<b>Total Revenues:</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>
<b>Expenditures</b>					
Administration	74,388	74,388	74,388	74,388	74,388
Transfers - Other Agencies	901,673	901,673	901,673	901,673	901,673
<b>Total Expenditures:</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>	<b>976,061</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Grants	0	503	503
Prior Surplus	0	1,089	1,089
Taxes	1,976	793	(1,183)
<b>Total Revenues:</b>	<b>1,976</b>	<b>2,385</b>	<b>409</b>
<b>Expenditures</b>			
Administration	522	80	(442)
Transfers	0	1,089	1,089
Utilities	1,454	1,216	(238)
<b>Total Expenditures:</b>	<b>1,976</b>	<b>2,385</b>	<b>409</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

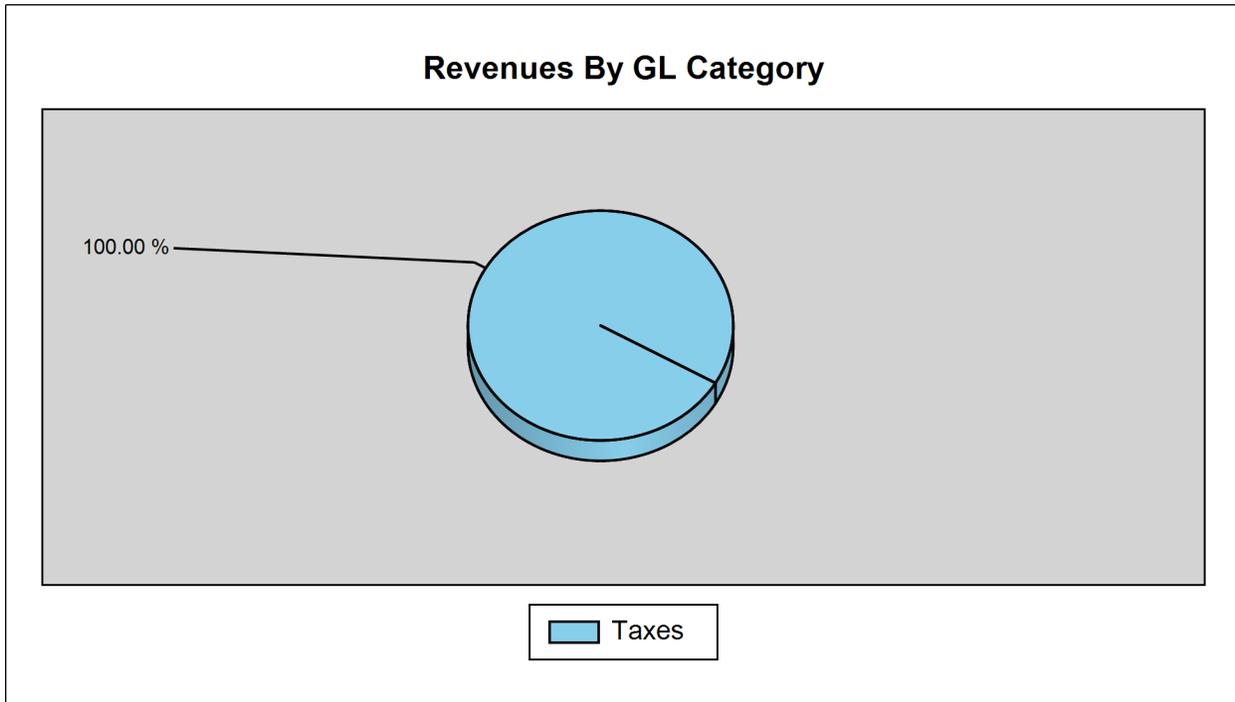
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: STREET LIGHTING AREA G  
Dept Number: 9500  
Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Grants	503	513	523	533	544
Prior Surplus	1,089	0	0	0	0
Taxes	793	807	822	837	852
<b>Total Revenues:</b>	<b>2,385</b>	<b>1,320</b>	<b>1,345</b>	<b>1,370</b>	<b>1,396</b>
<b>Expenditures</b>					
Administration	80	80	80	80	80
Transfers	1,089	0	0	0	0
Utilities	1,216	1,240	1,265	1,290	1,316
<b>Total Expenditures:</b>	<b>2,385</b>	<b>1,320</b>	<b>1,345</b>	<b>1,370</b>	<b>1,396</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	6,305	6,195	(110)
<b>Total Revenues:</b>	<b>6,305</b>	<b>6,195</b>	<b>(110)</b>
<b>Expenditures</b>			
Administration	522	309	(213)
Transfers	173	164	(9)
Utilities	5,610	5,722	112
<b>Total Expenditures:</b>	<b>6,305</b>	<b>6,195</b>	<b>(110)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

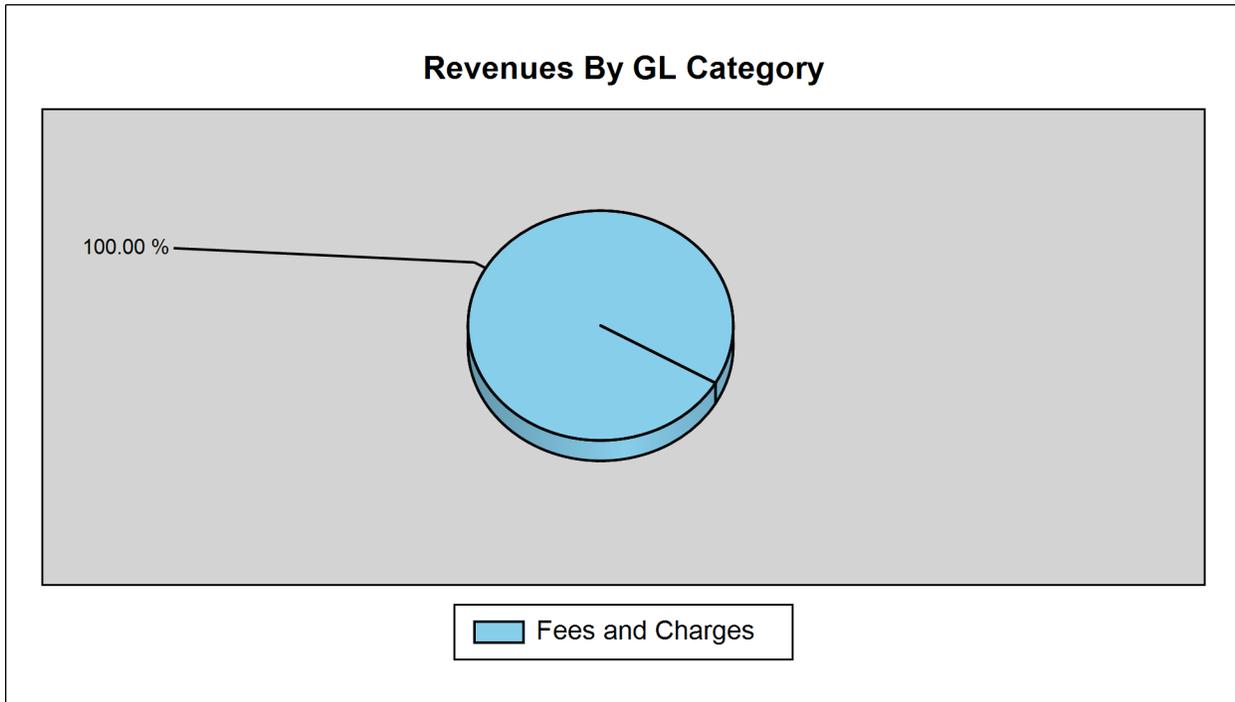
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: STREET LIGHTING HERITAGE HILLS  
Dept Number: 9670  
Service Participants: Specified Service Area M715



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	0	72	199	203	200
Taxes	6,195	6,195	6,195	6,320	6,320
<b>Total Revenues:</b>	<b>6,195</b>	<b>6,267</b>	<b>6,394</b>	<b>6,523</b>	<b>6,520</b>
<b>Expenditures</b>					
Administration	309	309	309	309	309
Transfers	164	122	132	142	18
Utilities	5,722	5,836	5,953	6,072	6,193
<b>Total Expenditures:</b>	<b>6,195</b>	<b>6,267</b>	<b>6,394</b>	<b>6,523</b>	<b>6,520</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	6,995	7,006	11
<b>Total Revenues:</b>	<b>6,995</b>	<b>7,006</b>	<b>11</b>
<b>Expenditures</b>			
Administration	1,114	292	(822)
Transfers	0	615	615
Utilities	5,304	5,410	106
Wages and benefits	577	689	112
<b>Total Expenditures:</b>	<b>6,995</b>	<b>7,006</b>	<b>11</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

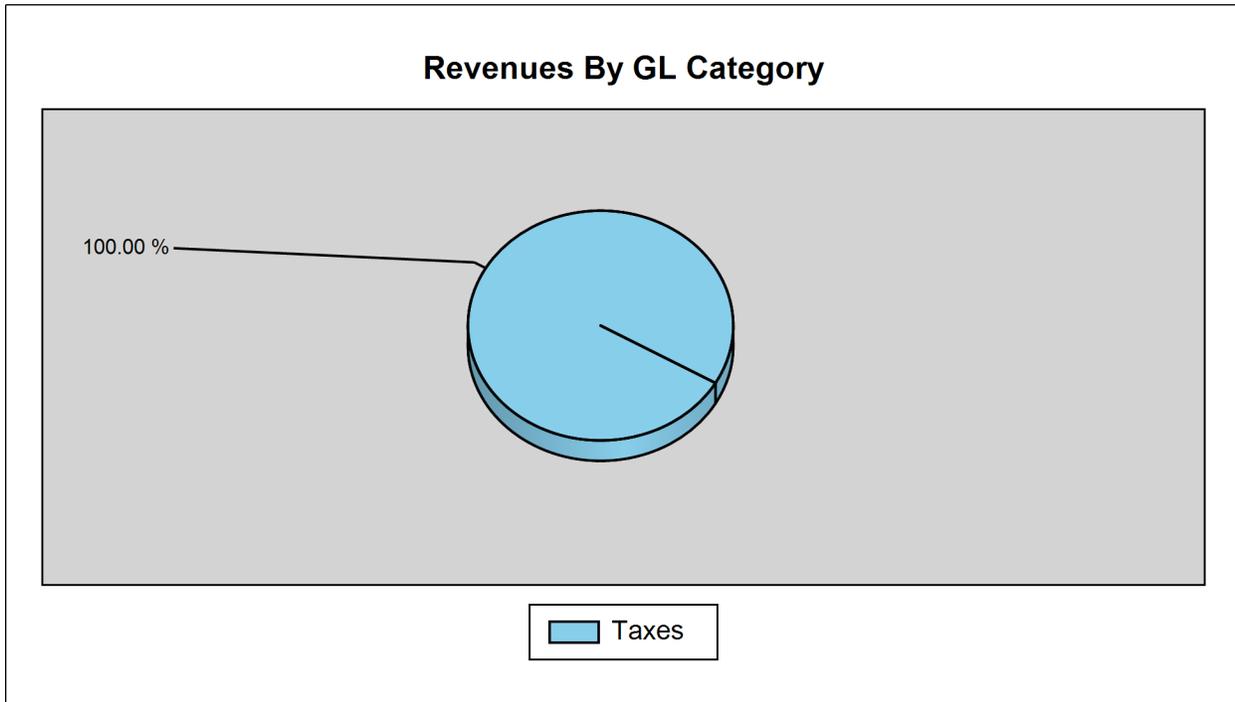
Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	7,006	6,512	6,636	6,763	6,893
<b>Total Revenues:</b>	<b>7,006</b>	<b>6,512</b>	<b>6,636</b>	<b>6,763</b>	<b>6,893</b>
<b>Expenditures</b>					
Administration	292	292	292	292	292
Transfers	615	0	0	0	0
Utilities	5,410	5,518	5,628	5,741	5,856
Wages and benefits	689	702	716	730	745
<b>Total Expenditures:</b>	<b>7,006</b>	<b>6,512</b>	<b>6,636</b>	<b>6,763</b>	<b>6,893</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	6,832	6,796	(36)
<b>Total Revenues:</b>	<b>6,832</b>	<b>6,796</b>	<b>(36)</b>
<b>Expenditures</b>			
Administration	522	295	(227)
Transfers	378	350	(28)
Utilities	5,355	5,462	107
Wages and benefits	577	689	112
<b>Total Expenditures:</b>	<b>6,832</b>	<b>6,796</b>	<b>(36)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: STREET LIGHTING WEST BENCH/HUSULA  
Dept Number: 9660  
Service Participants: Specified Area F6 A(715)

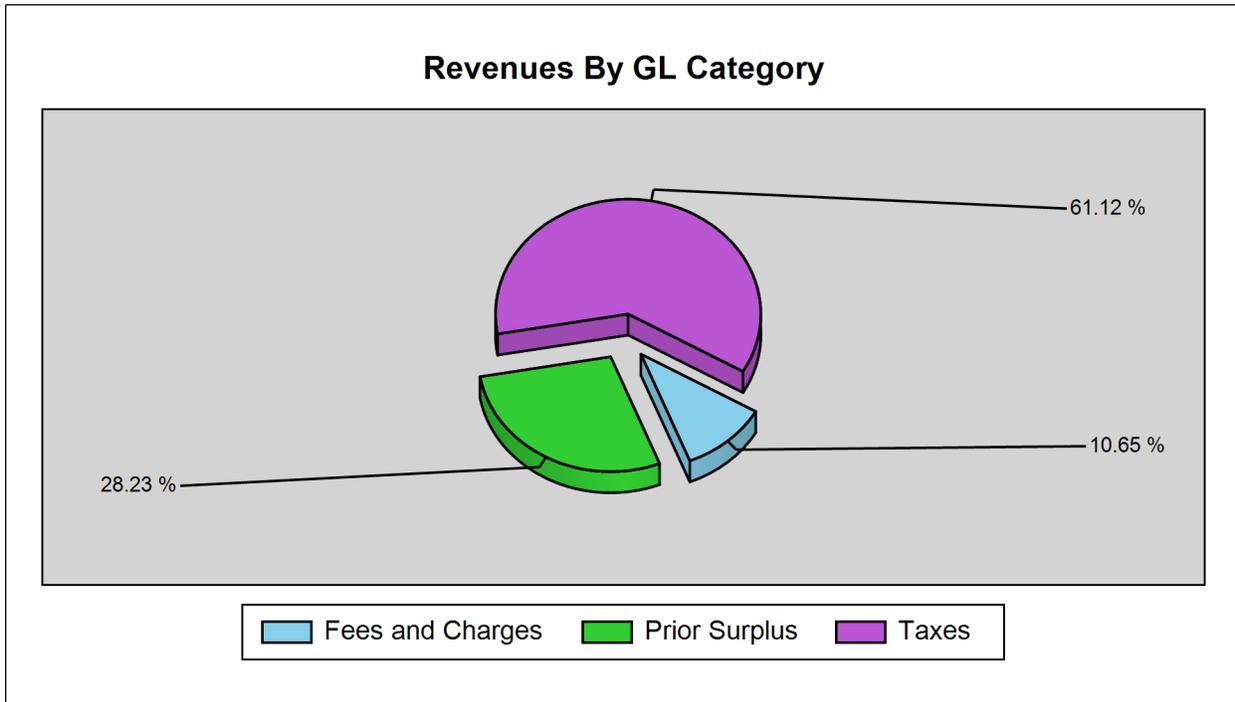


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	6,796	6,711	6,715	6,843	6,974
<b>Total Revenues:</b>	<b>6,796</b>	<b>6,711</b>	<b>6,715</b>	<b>6,843</b>	<b>6,974</b>
<b>Expenditures</b>					
Administration	295	295	295	295	295
Transfers	350	143	22	22	22
Utilities	5,462	5,571	5,682	5,796	5,912
Wages and benefits	689	702	716	730	745
<b>Total Expenditures:</b>	<b>6,796</b>	<b>6,711</b>	<b>6,715</b>	<b>6,843</b>	<b>6,974</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	25,000	20,000	(5,000)
Prior Surplus	31,000	53,000	22,000
Taxes	145,055	114,734	(30,321)
<b>Total Revenues:</b>	<b>201,055</b>	<b>187,734</b>	<b>(13,321)</b>
<b>Expenditures</b>			
Administration	10,816	3,568	(7,248)
Consultants	30,000	30,000	0
Insurance	754	792	38
Legal	10,000	5,000	(5,000)
Supplies	500	500	0
Travel	1,000	3,500	2,500
Wages and benefits	147,985	144,374	(3,611)
<b>Total Expenditures:</b>	<b>201,055</b>	<b>187,734</b>	<b>(13,321)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

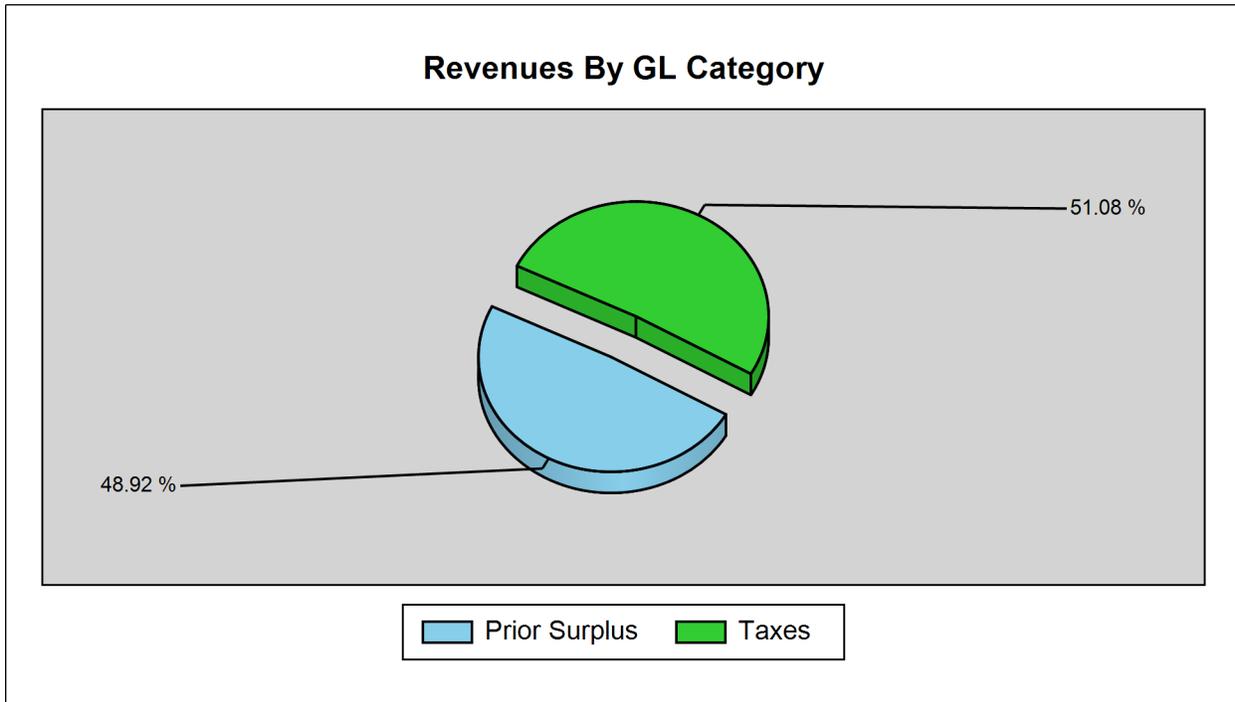
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	20,000	20,000	20,000	20,000	20,000
Prior Surplus	53,000	3,000	3,000	3,000	3,000
Taxes	114,734	166,624	169,572	172,581	175,658
<b>Total Revenues:</b>	<b>187,734</b>	<b>189,624</b>	<b>192,572</b>	<b>195,581</b>	<b>198,658</b>
<b>Expenditures</b>					
Administration	3,568	3,568	3,568	3,568	3,568
Consultants	30,000	30,000	30,000	30,000	30,000
Insurance	792	808	824	840	857
Legal	5,000	5,000	5,000	5,000	5,000
Supplies	500	510	520	530	541
Transfers	0	0	0	0	0
Travel	3,500	3,500	3,500	3,500	3,500
Wages and benefits	144,374	146,238	149,160	152,143	155,192
<b>Total Expenditures:</b>	<b>187,734</b>	<b>189,624</b>	<b>192,572</b>	<b>195,581</b>	<b>198,658</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	5,161	5,161
Taxes	10,000	5,389	(4,611)
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,550</b>	<b>550</b>
<b>Expenditures</b>			
Administration	0	550	550
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,550</b>	<b>550</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
Dept Number: 9260  
Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	5,161	0	0	0	0
Taxes	5,389	10,550	10,550	10,550	10,550
<b>Total Revenues:</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>
<b>Expenditures</b>					
Administration	550	550	550	550	550
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>	<b>10,550</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

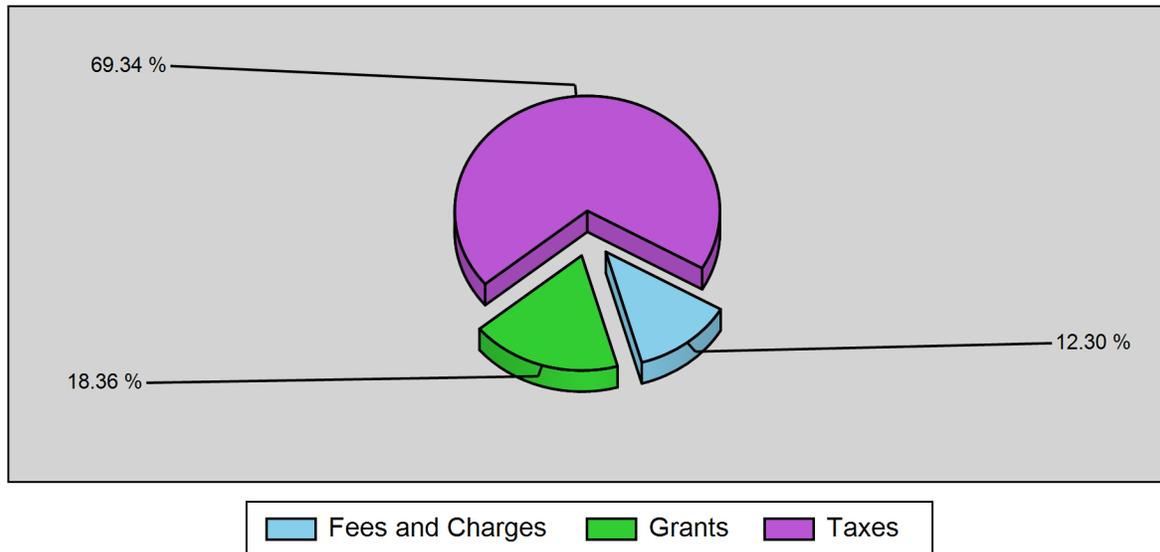
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



### Revenues By GL Category



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	15,000	20,244	5,244
Grants	30,215	30,215	0
Prior Surplus	(1,413)	0	1,413
Taxes	87,496	114,124	26,628
<b>Total Revenues:</b>	<b>131,298</b>	<b>164,583</b>	<b>33,285</b>
<b>Expenditures</b>			
Administration	1,429	3,300	1,871
Maintenance and Repairs	3,000	3,000	0
Operations	115,000	144,403	29,403
Other Expense	2,000	1,000	(1,000)
Transfers	6,000	5,000	(1,000)
Wages and benefits	3,869	7,880	4,011
<b>Total Expenditures:</b>	<b>131,298</b>	<b>164,583</b>	<b>33,285</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

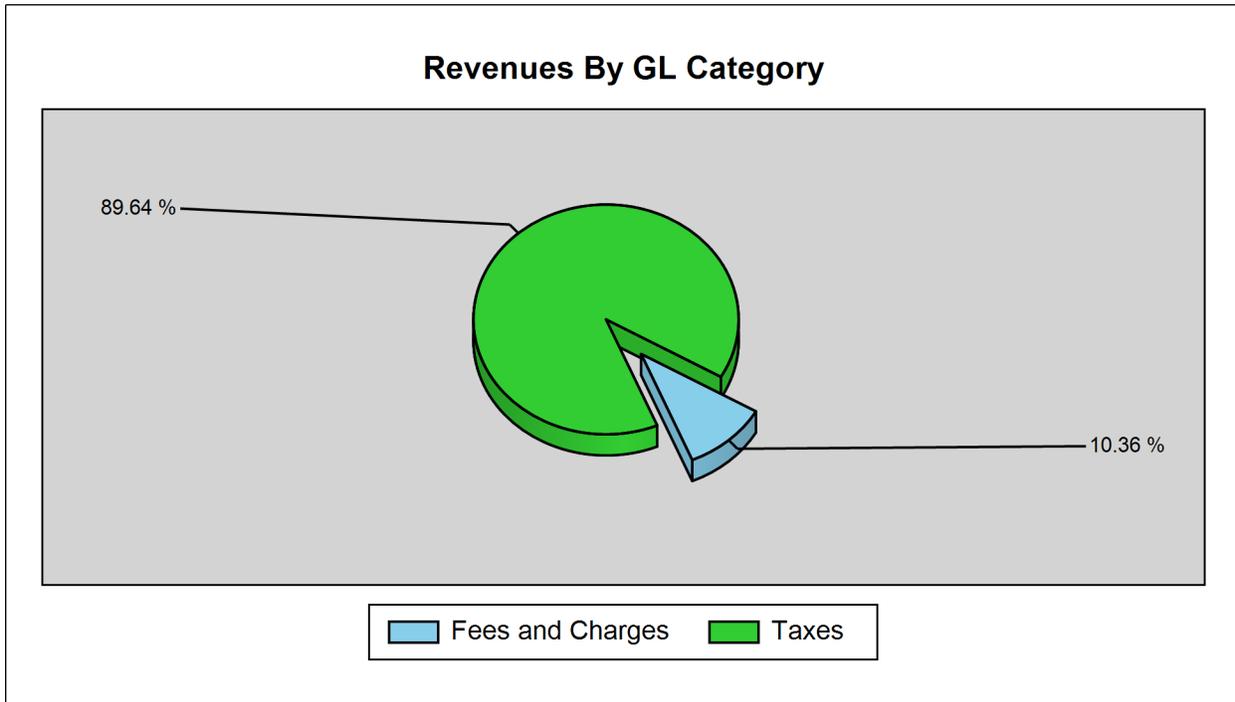
Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	20,244	48,814	70,874	70,874	70,874
Grants	30,215	30,215	30,215	30,215	30,215
Taxes	114,124	120,562	199,968	204,988	210,098
<b>Total Revenues:</b>	<b>164,583</b>	<b>199,591</b>	<b>301,057</b>	<b>306,077</b>	<b>311,187</b>
<b>Expenditures</b>					
Administration	3,300	3,300	3,300	3,300	3,300
Maintenance and Repairs	3,000	6,000	6,000	6,000	6,000
Operations	144,403	176,255	277,559	282,416	287,358
Other Expense	1,000	1,000	1,000	1,000	1,000
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	7,880	8,036	8,198	8,361	8,529
<b>Total Expenditures:</b>	<b>164,583</b>	<b>199,591</b>	<b>301,057</b>	<b>306,077</b>	<b>311,187</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	15,000	13,100	(1,900)
Prior Surplus	1,078	0	(1,078)
Taxes	103,390	113,305	9,915
<b>Total Revenues:</b>	<b>119,468</b>	<b>126,405</b>	<b>6,937</b>
<b>Expenditures</b>			
Administration	4,260	2,984	(1,276)
Maintenance and Repairs	2,000	2,000	0
Operations	105,000	114,179	9,179
Other Expense	1,500	500	(1,000)
Transfers	5,000	5,000	0
Wages and benefits	1,708	1,742	34
<b>Total Expenditures:</b>	<b>119,468</b>	<b>126,405</b>	<b>6,937</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

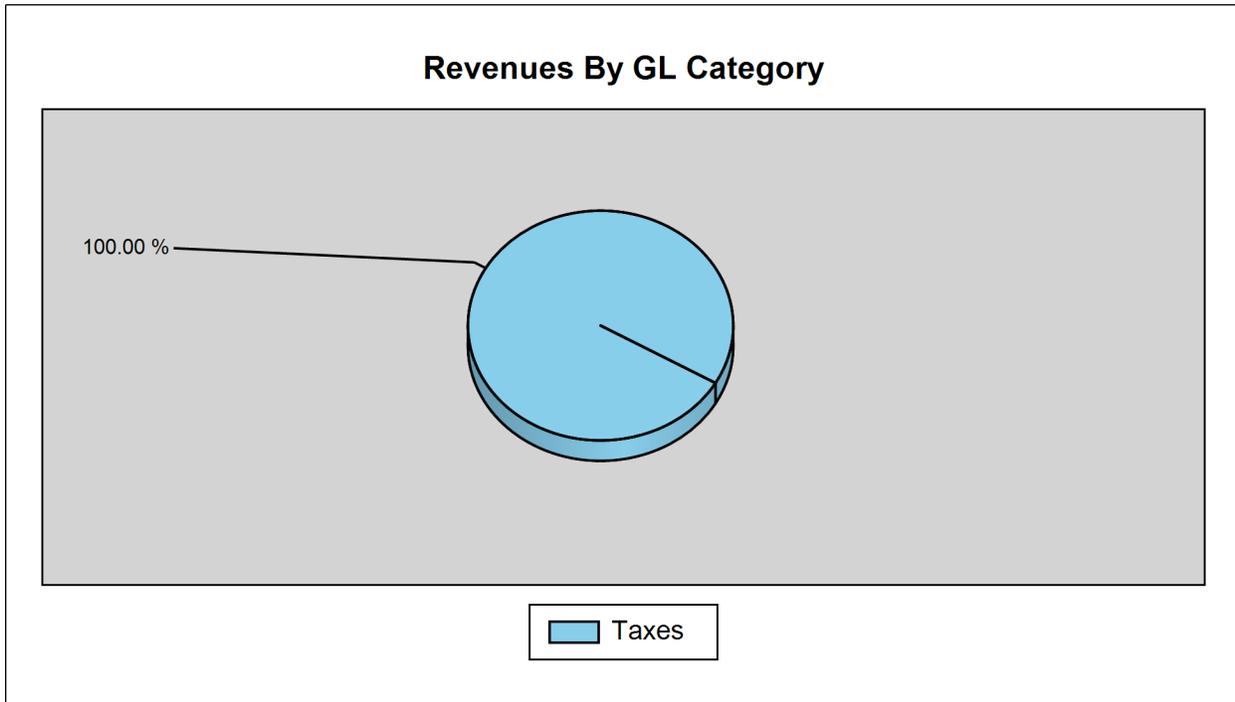
Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	13,100	13,500	13,800	14,100	14,500
Taxes	113,305	119,771	124,948	126,898	128,786
<b>Total Revenues:</b>	<b>126,405</b>	<b>133,271</b>	<b>138,748</b>	<b>140,998</b>	<b>143,286</b>
<b>Expenditures</b>					
Administration	2,984	2,984	2,984	2,984	2,984
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Operations	114,179	121,011	126,452	128,665	130,917
Other Expense	500	500	500	500	500
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	1,742	1,776	1,812	1,849	1,885
<b>Total Expenditures:</b>	<b>126,405</b>	<b>133,271</b>	<b>138,748</b>	<b>140,998</b>	<b>143,286</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Taxes	5,145	2,826	(2,319)
<b>Total Revenues:</b>	<b>5,145</b>	<b>2,826</b>	<b>(2,319)</b>
<b>Expenditures</b>			
Administration	145	275	130
Contracts and Agreements	5,000	2,551	(2,449)
<b>Total Expenditures:</b>	<b>5,145</b>	<b>2,826</b>	<b>(2,319)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

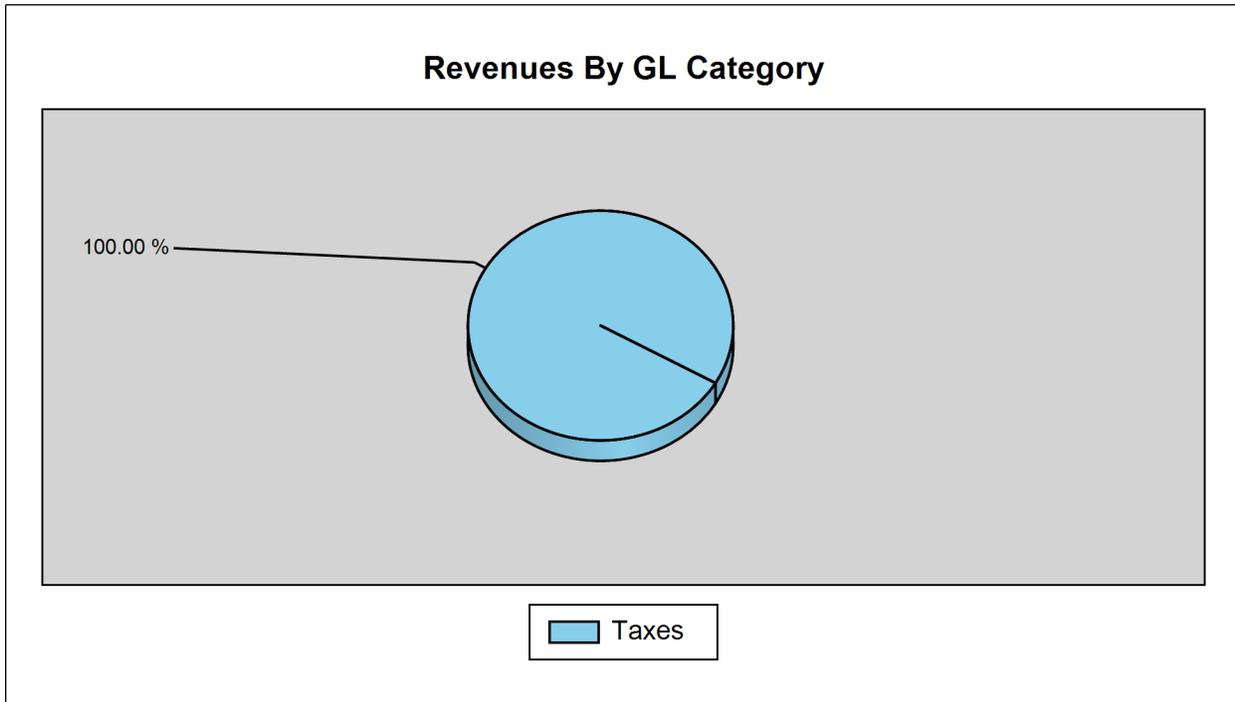
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	2,826	2,826	2,826	2,826	2,826
<b>Total Revenues:</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>
<b>Expenditures</b>					
Administration	275	275	275	275	275
Contracts and Agreements	2,551	2,551	2,551	2,551	2,551
<b>Total Expenditures:</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>	<b>2,826</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	7,559	1,112	(6,447)
<b>Total Revenues:</b>	<b>7,559</b>	<b>1,112</b>	<b>(6,447)</b>
<b>Expenditures</b>			
Administration	59	413	354
Contracts and Agreements	7,500	699	(6,801)
<b>Total Expenditures:</b>	<b>7,559</b>	<b>1,112</b>	<b>(6,447)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H

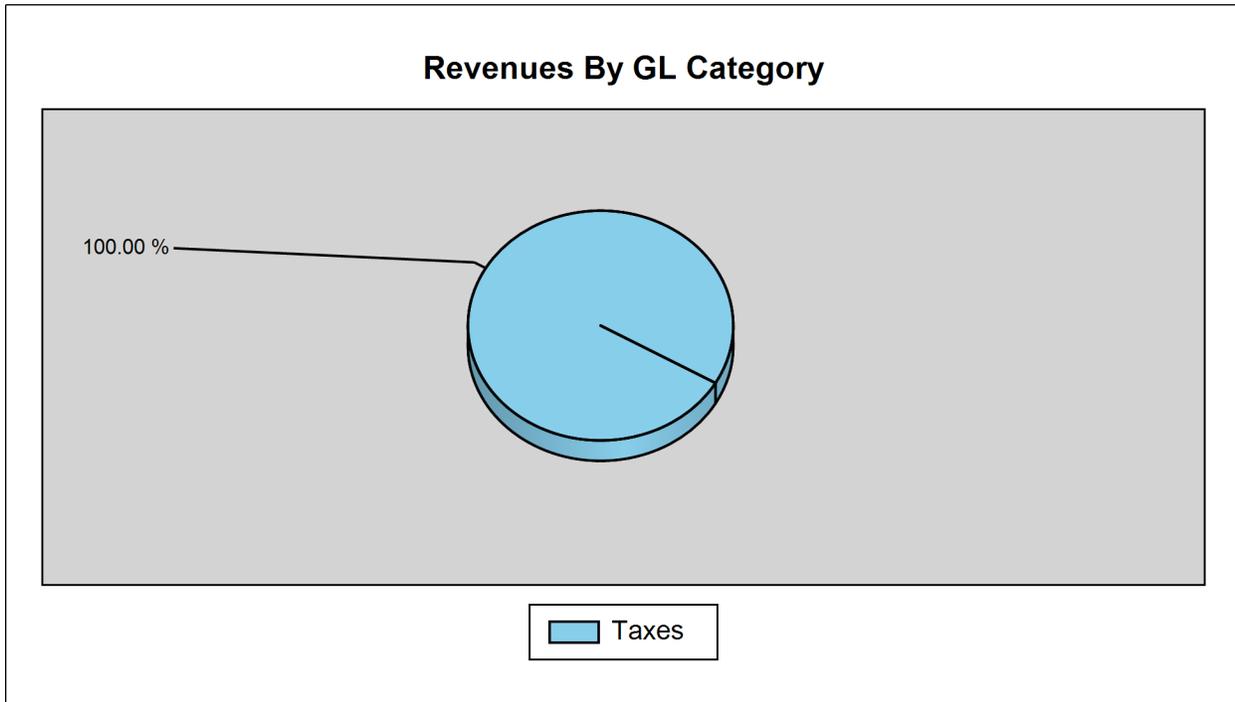


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	1,112	1,112	1,112	1,112	1,112
<b>Total Revenues:</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>
<b>Expenditures</b>					
Administration	413	413	413	413	413
Contracts and Agreements	699	699	699	699	699
<b>Total Expenditures:</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>	<b>1,112</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	4,006	6,745	2,739
<b>Total Revenues:</b>	<b>4,006</b>	<b>6,745</b>	<b>2,739</b>
<b>Expenditures</b>			
Administration	0	93	93
Contracts and Agreements	0	1,000	1,000
Legal	0	1,000	1,000
Operations	3,396	4,652	1,256
Transfers	610	0	(610)
<b>Total Expenditures:</b>	<b>4,006</b>	<b>6,745</b>	<b>2,739</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

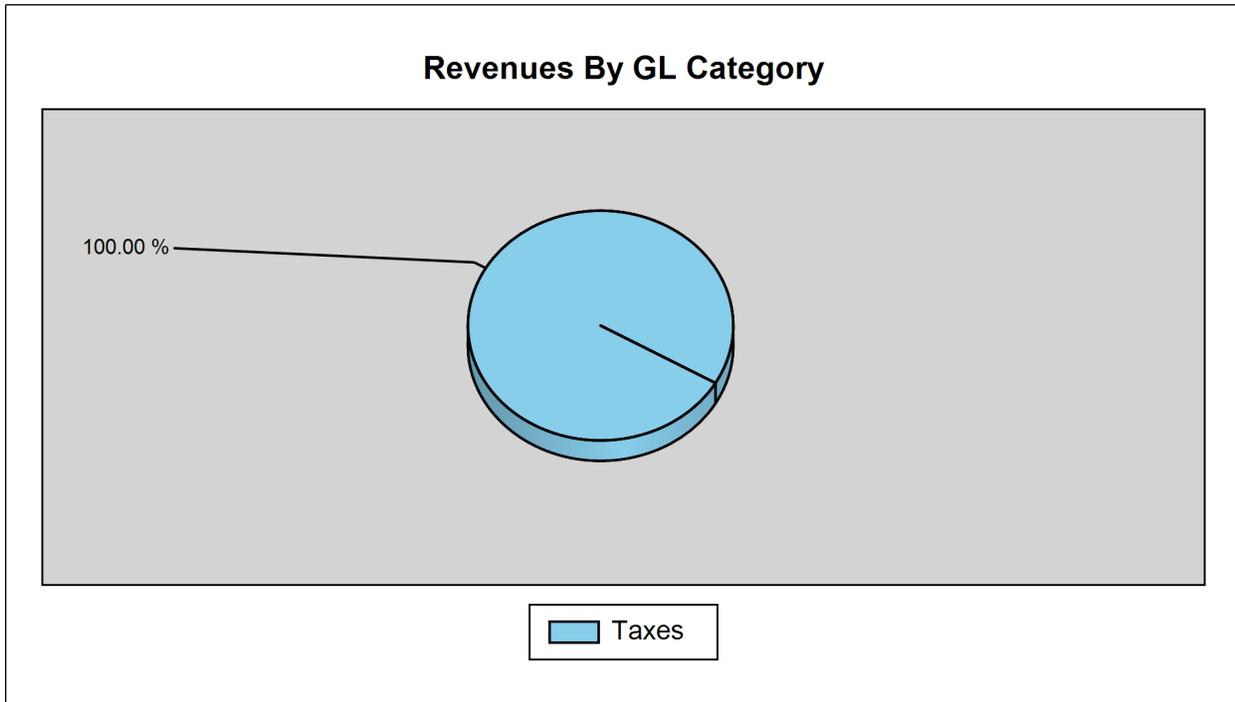
# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
Dept Number: 2630  
Service Participants: Electoral Area F



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	6,745	6,745	6,745	6,745	6,745
<b>Total Revenues:</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>
<b>Expenditures</b>					
Administration	93	93	93	93	93
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
Legal	1,000	1,000	1,000	1,000	1,000
Operations	4,652	4,652	4,652	4,652	4,652
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>	<b>6,745</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	4,406	15,723	11,317
<b>Total Revenues:</b>	<b>4,406</b>	<b>15,723</b>	<b>11,317</b>
<b>Expenditures</b>			
Administration	0	93	93
Contracts and Agreements	0	2,000	2,000
Legal	0	2,000	2,000
Operations	3,396	11,630	8,234
Transfers	1,010	0	(1,010)
<b>Total Expenditures:</b>	<b>4,406</b>	<b>15,723</b>	<b>11,317</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

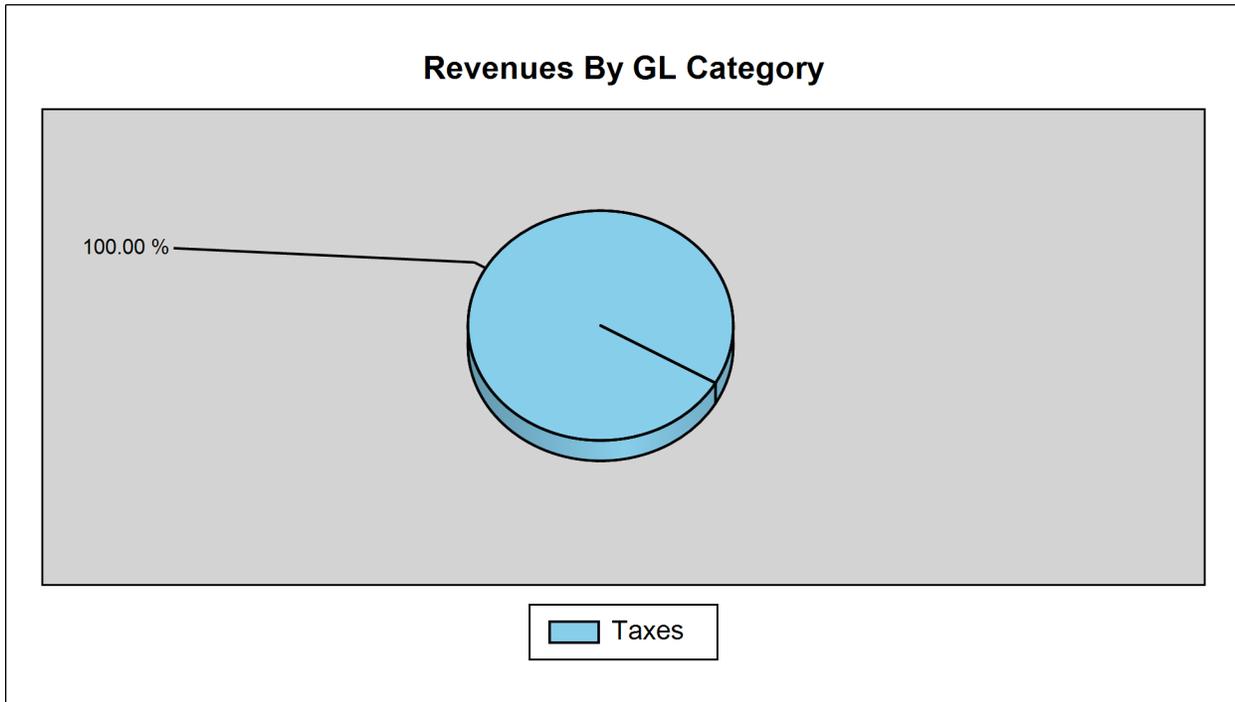
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	15,723	15,723	15,723	15,723	15,723
<b>Total Revenues:</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>
<b>Expenditures</b>					
Administration	93	93	93	93	93
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Legal	2,000	2,000	2,000	2,000	2,000
Operations	11,630	11,630	11,630	11,630	11,630
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>	<b>15,723</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	3,921	11,397	7,476
<b>Total Revenues:</b>	<b>3,921</b>	<b>11,397</b>	<b>7,476</b>
<b>Expenditures</b>			
Administration	0	93	93
Contracts and Agreements	0	1,000	1,000
Legal	0	1,000	1,000
Operations	3,396	9,304	5,908
Transfers	525	0	(525)
<b>Total Expenditures:</b>	<b>3,921</b>	<b>11,397</b>	<b>7,476</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

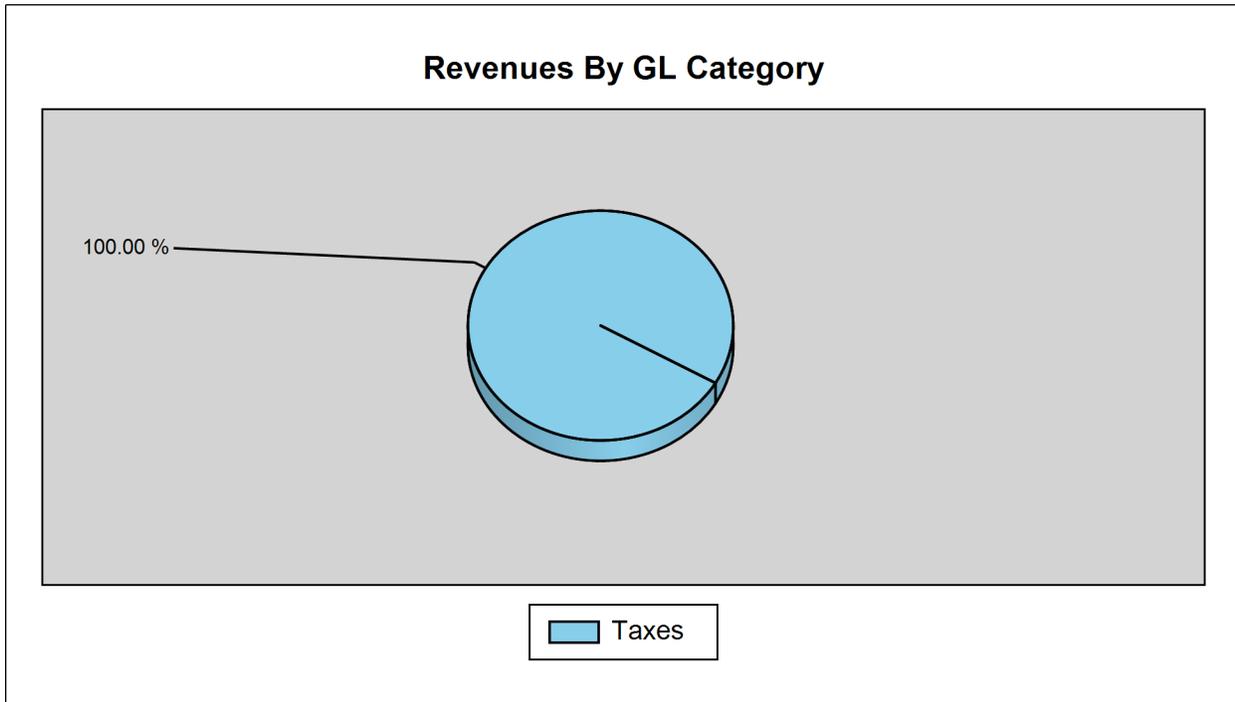
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
Dept Number: 2610  
Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	11,397	11,397	11,397	11,397	11,397
<b>Total Revenues:</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>
<b>Expenditures</b>					
Administration	93	93	93	93	93
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
Legal	1,000	1,000	1,000	1,000	1,000
Operations	9,304	9,304	9,304	9,304	9,304
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>	<b>11,397</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	5,198	8,653	3,455
<b>Total Revenues:</b>	<b>5,198</b>	<b>8,653</b>	<b>3,455</b>
<b>Expenditures</b>			
Administration	0	125	125
Contracts and Agreements	0	2,000	2,000
Legal	0	2,000	2,000
Operations	4,528	4,528	0
Transfers	670	0	(670)
<b>Total Expenditures:</b>	<b>5,198</b>	<b>8,653</b>	<b>3,455</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

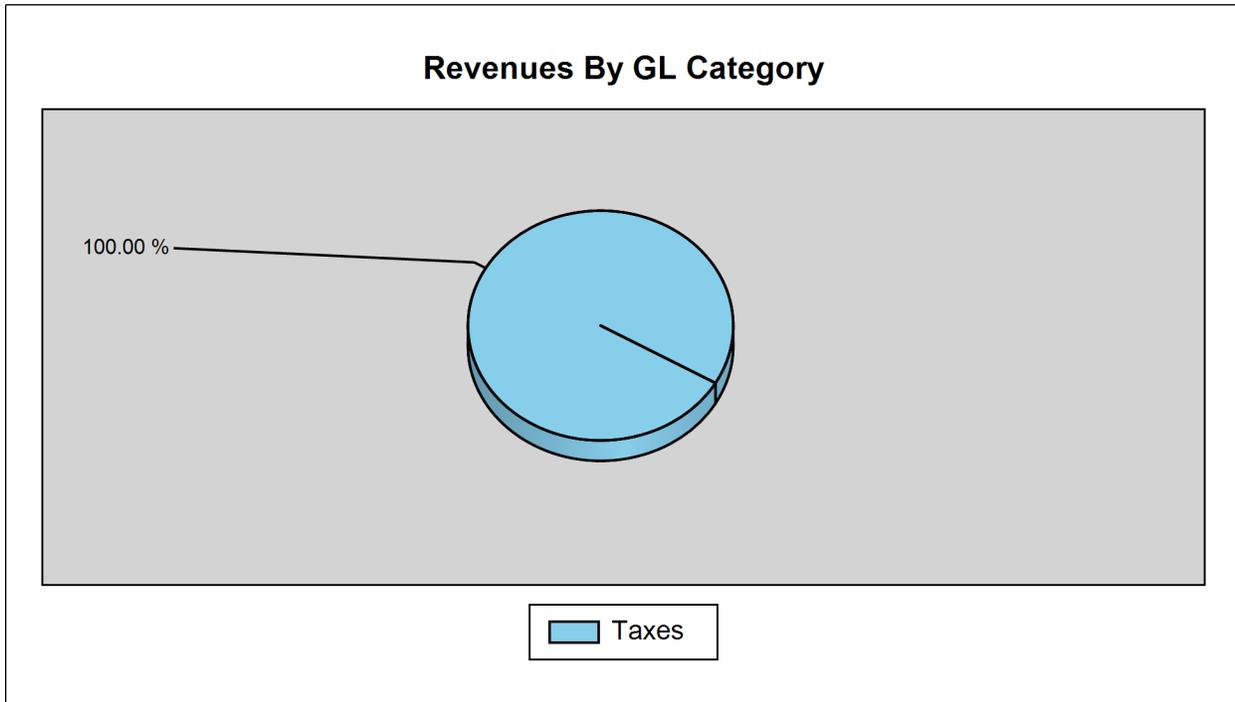
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
Dept Number: 2640  
Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	8,653	8,653	8,653	8,653	8,653
<b>Total Revenues:</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>
<b>Expenditures</b>					
Administration	125	125	125	125	125
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Legal	2,000	2,000	2,000	2,000	2,000
Operations	4,528	4,528	4,528	4,528	4,528
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>	<b>8,653</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	7,422	28,469	21,047
<b>Total Revenues:</b>	<b>7,422</b>	<b>28,469</b>	<b>21,047</b>
<b>Expenditures</b>			
Administration	0	187	187
Contracts and Agreements	0	2,000	2,000
Legal	0	10,000	10,000
Operations	6,792	16,282	9,490
Transfers	630	0	(630)
<b>Total Expenditures:</b>	<b>7,422</b>	<b>28,469</b>	<b>21,047</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

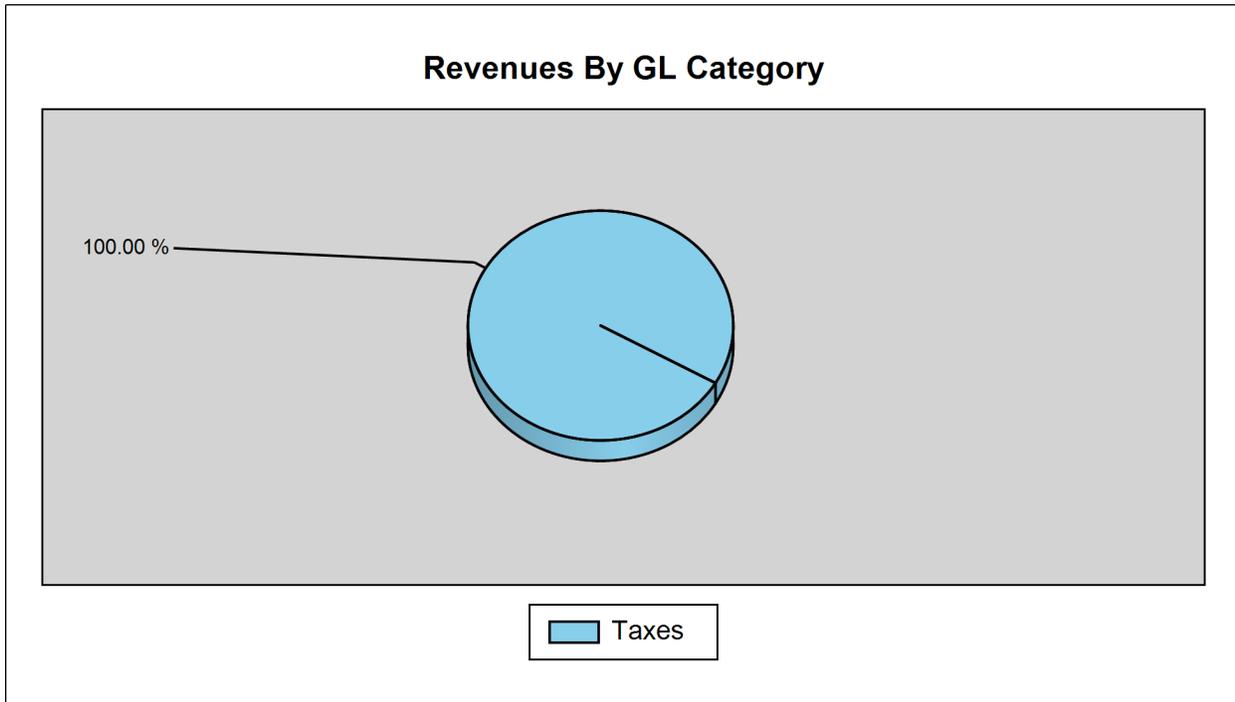
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
Dept Number: 2650  
Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	28,469	18,469	18,469	18,469	18,469
<b>Total Revenues:</b>	<b>28,469</b>	<b>18,469</b>	<b>18,469</b>	<b>18,469</b>	<b>18,469</b>
<b>Expenditures</b>					
Administration	187	187	187	187	187
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Legal	10,000	0	0	0	0
Operations	16,282	16,282	16,282	16,282	16,282
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>28,469</b>	<b>18,469</b>	<b>18,469</b>	<b>18,469</b>	<b>18,469</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	8,452	40,750	32,298
<b>Total Revenues:</b>	<b>8,452</b>	<b>40,750</b>	<b>32,298</b>
<b>Expenditures</b>			
Administration	0	187	187
Contracts and Agreements	0	3,000	3,000
Legal	0	5,000	5,000
Operations	6,792	32,563	25,771
Transfers	1,660	0	(1,660)
<b>Total Expenditures:</b>	<b>8,452</b>	<b>40,750</b>	<b>32,298</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2020 - 2024

Service: UNSIGHTLY/UNTIDY PREMISES AREAS D & I  
Dept Number: 2600  
Service Participants: Electoral Area D & AREA I

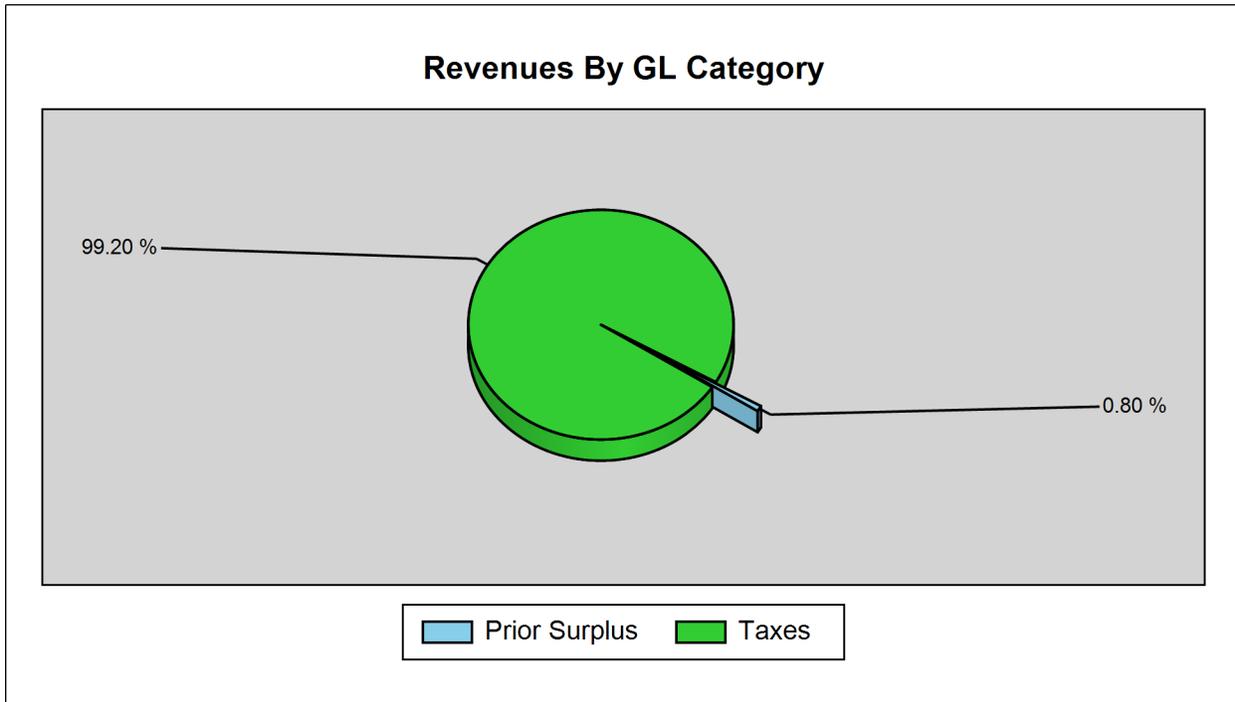


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	40,750	40,750	40,750	40,750	40,750
<b>Total Revenues:</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>
<b>Expenditures</b>					
Administration	187	187	187	187	187
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
Legal	5,000	5,000	5,000	5,000	5,000
Operations	32,563	32,563	32,563	32,563	32,563
Transfers	0	0	0	0	0
<b>Total Expenditures:</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>	<b>40,750</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: VENABLES AUDITORIUM (Debt Only)  
 Dept Number: 7410  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	2,000	2,000
Taxes	248,890	247,001	(1,889)
<b>Total Revenues:</b>	<b>248,890</b>	<b>249,001</b>	<b>111</b>
<b>Expenditures</b>			
Administration	637	648	11
Financing	248,253	246,353	(1,900)
Transfers	0	2,000	2,000
<b>Total Expenditures:</b>	<b>248,890</b>	<b>249,001</b>	<b>111</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

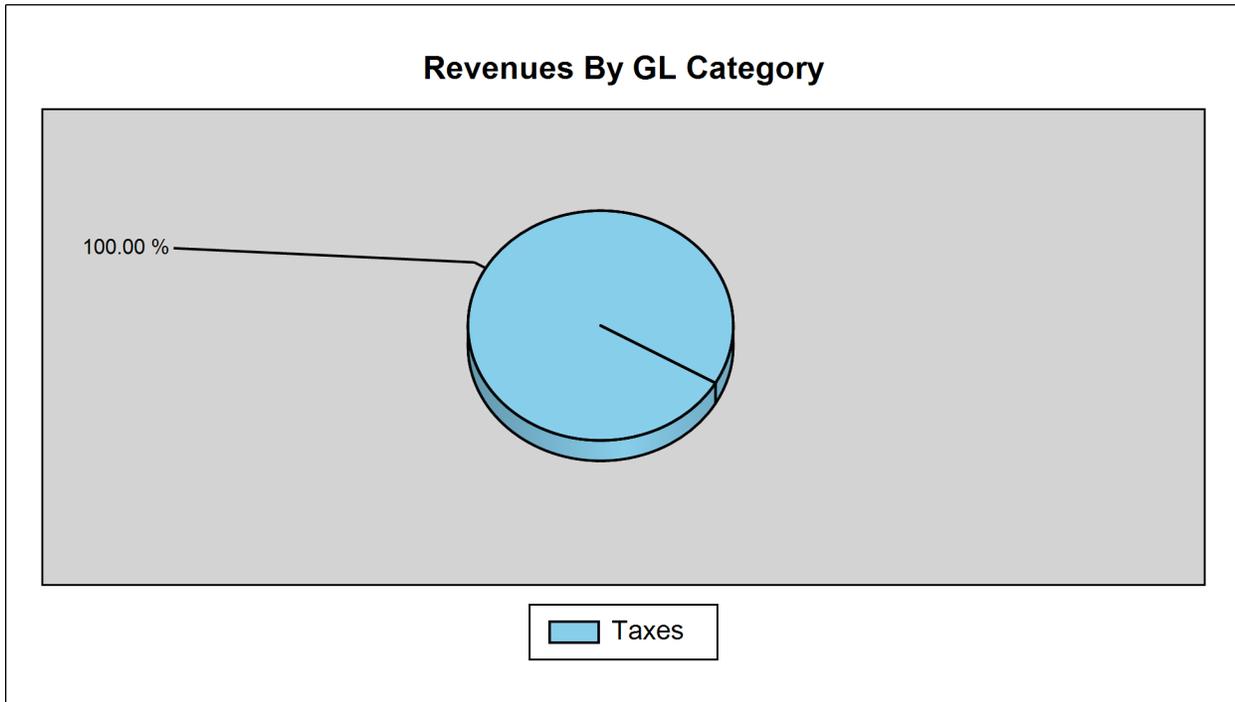
Service: VENABLES AUDITORIUM (Debt Only)

Dept Number: 7410

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	2,000	0	0	0	0
Taxes	247,001	247,012	246,945	246,957	246,353
<b>Total Revenues:</b>	<b>249,001</b>	<b>247,012</b>	<b>246,945</b>	<b>246,957</b>	<b>246,353</b>
<b>Expenditures</b>					
Administration	648	659	592	604	0
Financing	246,353	246,353	246,353	246,353	246,353
Transfers	2,000	0	0	0	0
<b>Total Expenditures:</b>	<b>249,001</b>	<b>247,012</b>	<b>246,945</b>	<b>246,957</b>	<b>246,353</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(4,172)	0	4,172
Taxes	114,809	115,525	716
<b>Total Revenues:</b>	<b>110,637</b>	<b>115,525</b>	<b>4,888</b>
<b>Expenditures</b>			
Administration	637	3,025	2,388
Contracts and Agreements	110,000	112,500	2,500
<b>Total Expenditures:</b>	<b>110,637</b>	<b>115,525</b>	<b>4,888</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

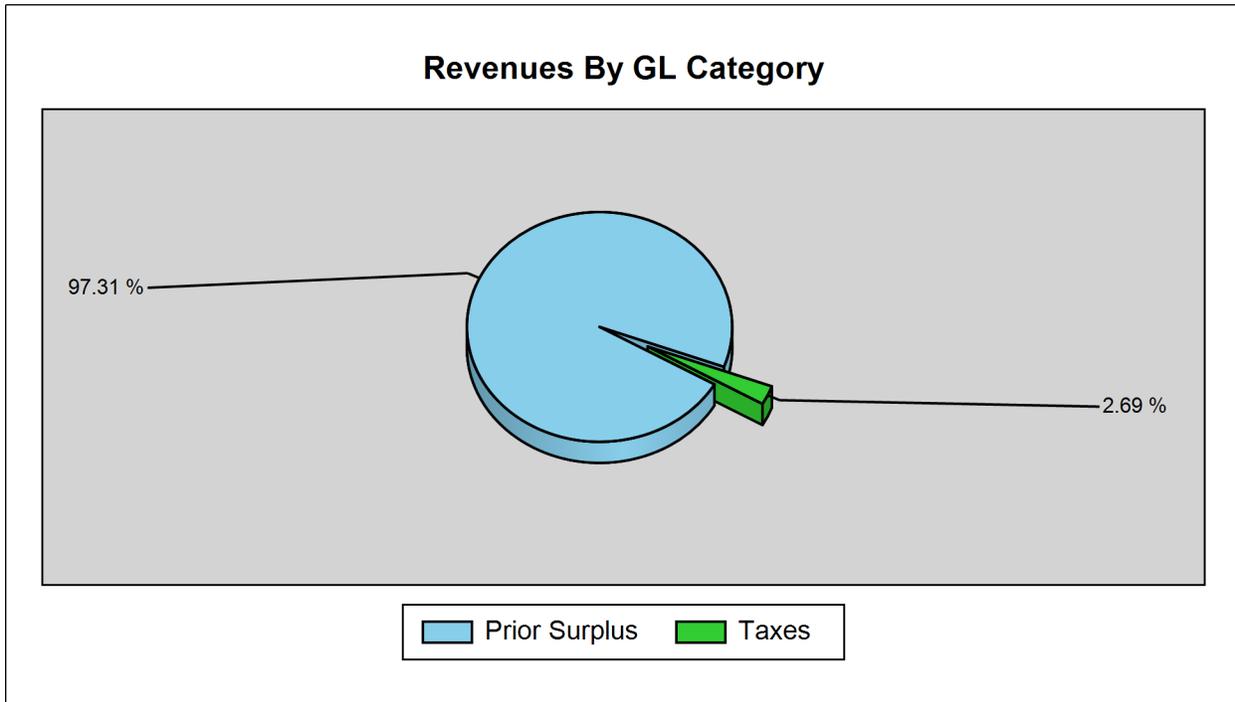
Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Taxes	115,525	113,025	113,025	113,025	113,025
<b>Total Revenues:</b>	<b>115,525</b>	<b>113,025</b>	<b>113,025</b>	<b>113,025</b>	<b>113,025</b>
<b>Expenditures</b>					
Administration	3,025	3,025	3,025	3,025	3,025
Contracts and Agreements	112,500	110,000	110,000	110,000	110,000
<b>Total Expenditures:</b>	<b>115,525</b>	<b>113,025</b>	<b>113,025</b>	<b>113,025</b>	<b>113,025</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	521	5,000	4,479
Taxes	4,479	138	(4,341)
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,138</b>	<b>138</b>
<b>Expenditures</b>			
Administration	0	138	138
Contracts and Agreements	5,000	5,000	0
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,138</b>	<b>138</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

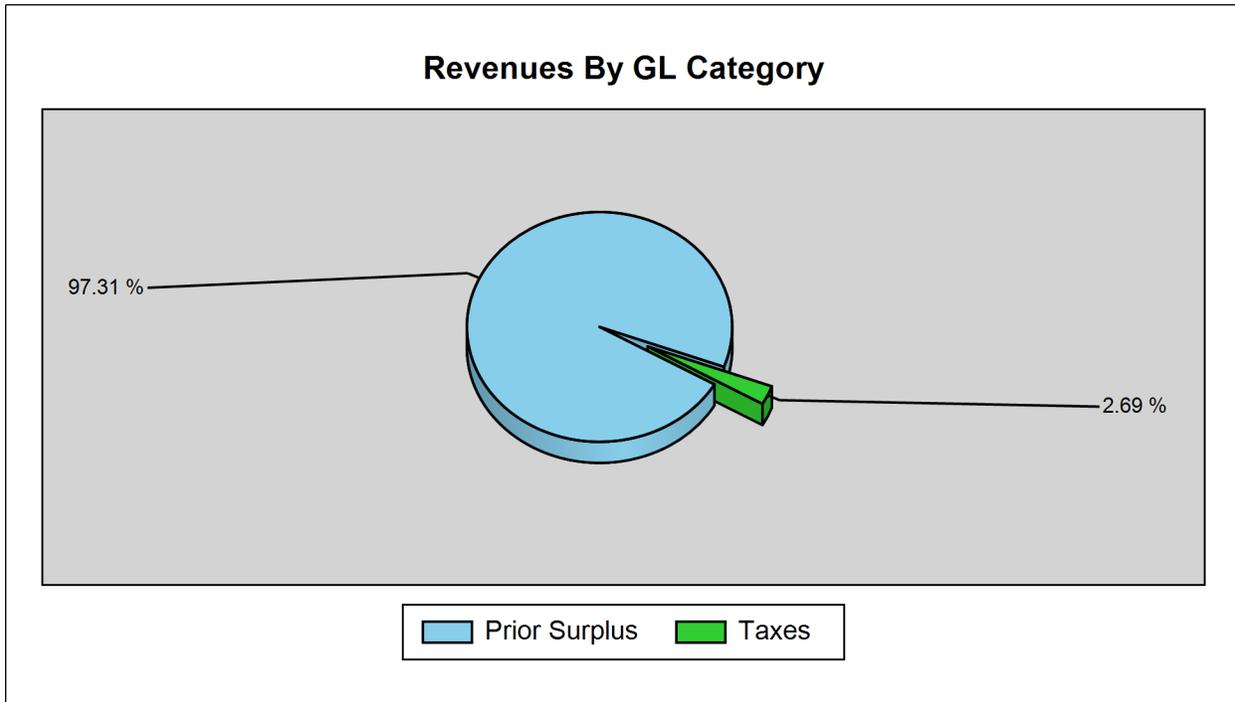
**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: VICTIM SERVICES AREA A  
 Dept Number: 0415  
 Service Participants: ELECTORALAREA A



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	5,000	0	0	0	0
Taxes	138	5,138	5,138	5,138	5,138
<b>Total Revenues:</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>
<b>Expenditures</b>					
Administration	138	138	138	138	138
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,355	5,000	2,645
Taxes	2,645	138	(2,507)
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,138</b>	<b>138</b>
<b>Expenditures</b>			
Administration	0	138	138
Contracts and Agreements	5,000	5,000	0
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,138</b>	<b>138</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2020 - 2024**

Service: VICTIM SERVICES AREA C  
 Dept Number: 0420  
 Service Participants: ELECTORAL AREA C

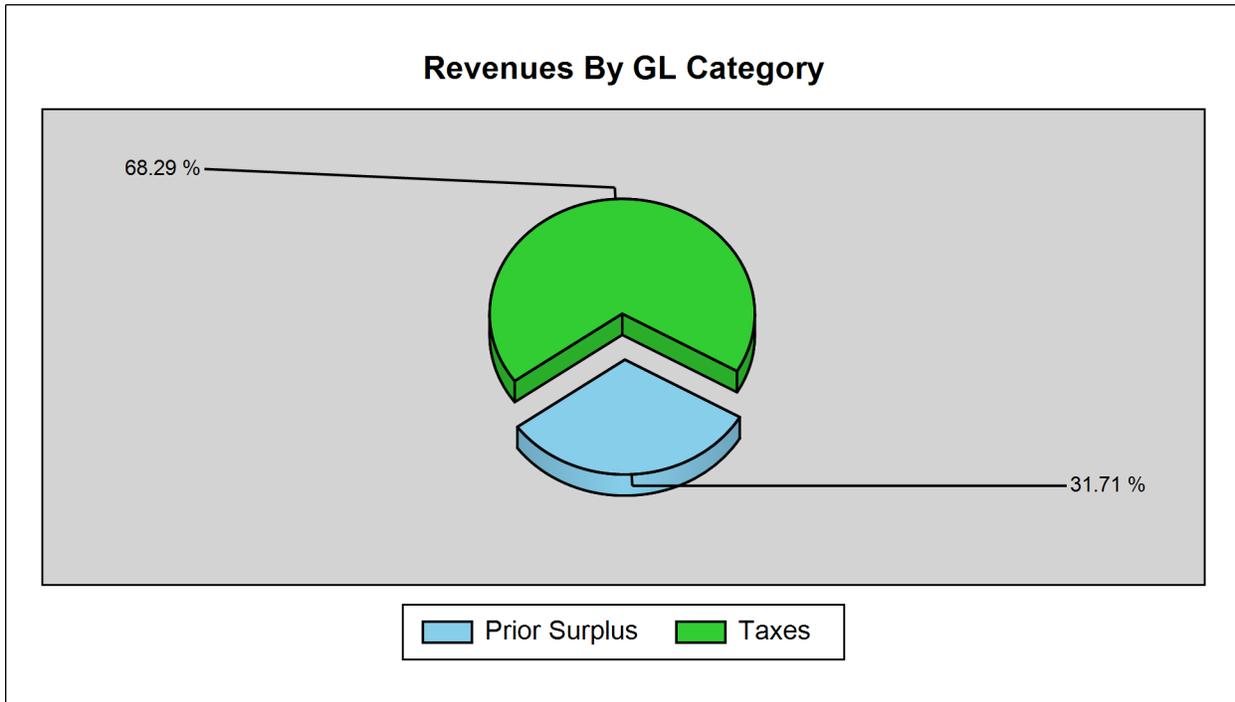


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	5,000	0	0	0	0
Taxes	138	5,138	5,138	5,138	5,138
<b>Total Revenues:</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>
<b>Expenditures</b>					
Administration	138	138	138	138	138
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>	<b>5,138</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: VICTIM SERVICES AREAS DEFI  
 Dept Number: 0425  
 Service Participants: ELECTORAL AREAS D, E, F & I



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	1,387	4,000	2,613
Taxes	8,613	8,613	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>12,613</b>	<b>2,613</b>
<b>Expenditures</b>			
Administration	0	275	275
Contracts and Agreements	10,000	10,000	0
Transfers	0	2,338	2,338
<b>Total Expenditures:</b>	<b>10,000</b>	<b>12,613</b>	<b>2,613</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: VICTIM SERVICES AREAS DEFI

Dept Number: 0425

Service Participants: ELECTORAL AREAS D, E, F & I

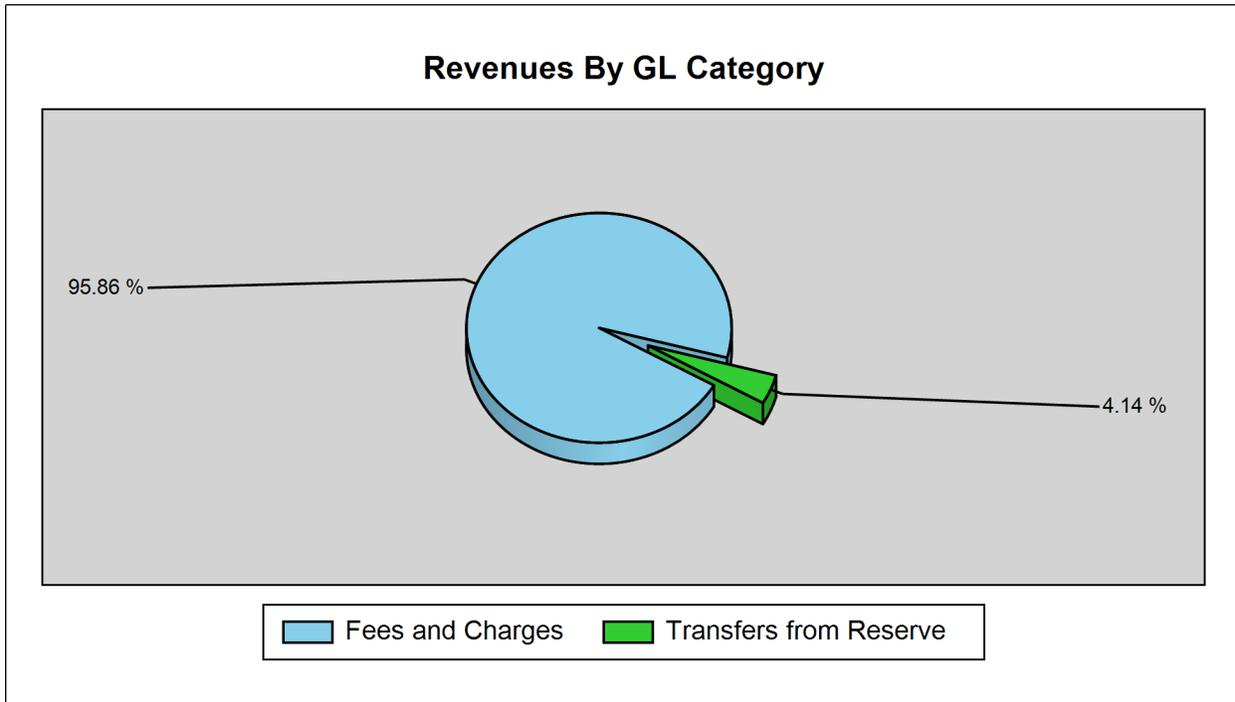


<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Prior Surplus	4,000	0	0	0	0
Taxes	8,613	10,275	10,275	10,275	10,275
<b>Total Revenues:</b>	<b>12,613</b>	<b>10,275</b>	<b>10,275</b>	<b>10,275</b>	<b>10,275</b>
<b>Expenditures</b>					
Administration	275	275	275	275	275
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
Transfers	2,338	0	0	0	0
<b>Total Expenditures:</b>	<b>12,613</b>	<b>10,275</b>	<b>10,275</b>	<b>10,275</b>	<b>10,275</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



Budget Comparison	2019 Amount	2020 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	64,172	72,708	8,536
Prior Surplus	(22,847)	0	22,847
Transfers from Reserve	22,847	3,144	(19,703)
<b>Total Revenues:</b>	<b>64,172</b>	<b>75,852</b>	<b>11,680</b>
<b>Expenditures</b>			
Administration	2,495	2,871	376
Advertising	100	0	(100)
Amortization	250	25	(225)
Capital and Equipment	467	990	523
Consultants	500	0	(500)
Insurance	1,317	1,364	47
Operations	8,350	3,000	(5,350)
Transfers	1,157	7,139	5,982
Travel	1,288	400	(888)
Utilities	23,000	14,044	(8,956)
Wages and benefits	25,248	46,019	20,771
<b>Total Expenditures:</b>	<b>64,172</b>	<b>75,852</b>	<b>11,680</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

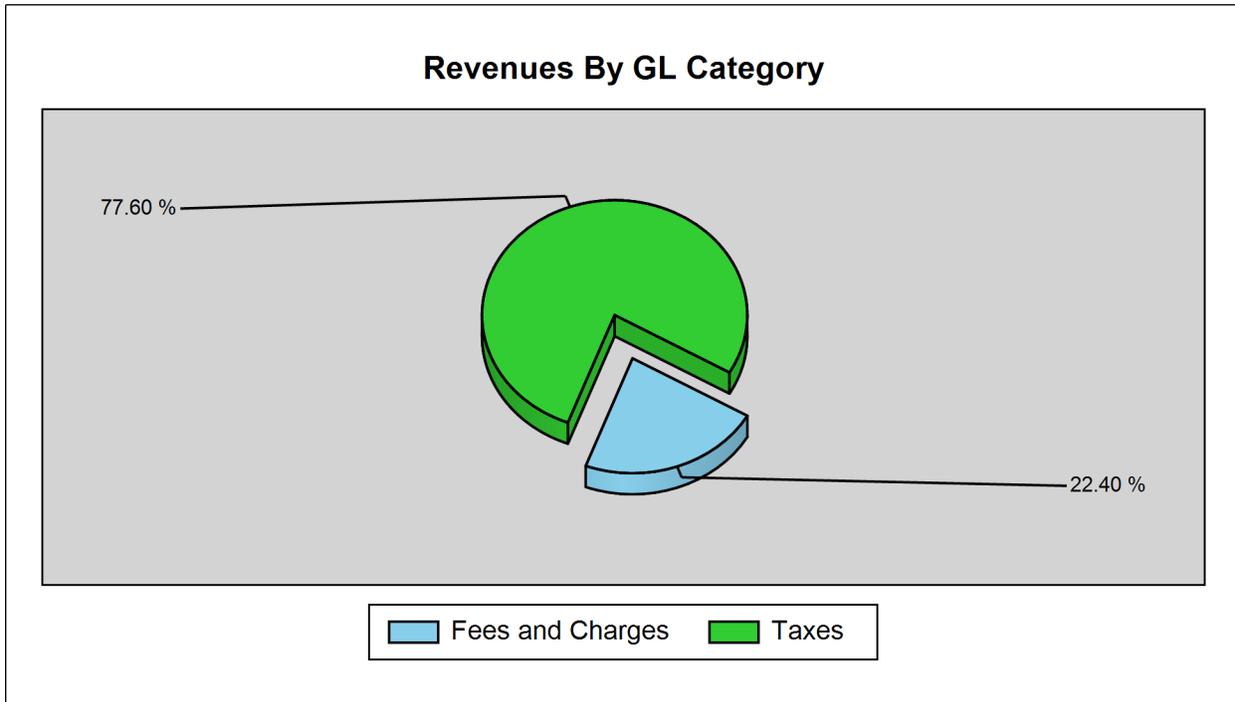
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WATER SYSTEM - SUN VALLEY  
 Dept Number: 3980  
 Service Participants: Specified Service Area



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	72,708	76,914	76,914	78,519	79,841
Transfers from Reserve	3,144	2,752	2,805	2,860	2,915
<b>Total Revenues:</b>	<b>75,852</b>	<b>79,666</b>	<b>79,719</b>	<b>81,379</b>	<b>82,756</b>
<b>Expenditures</b>					
Administration	2,871	2,871	2,871	2,871	2,871
Advertising	0	150	100	100	100
Amortization	25	250	250	200	200
Capital and Equipment	990	0	0	0	0
Consultants	0	0	0	0	0
Insurance	1,364	1,392	1,420	1,350	1,350
Operations	3,000	3,100	3,100	3,300	3,300
Transfers	7,139	9,764	8,499	8,622	8,772
Travel	400	700	602	600	600
Utilities	14,044	14,500	15,000	15,500	15,750
Wages and benefits	46,019	46,939	47,877	48,836	49,813
<b>Total Expenditures:</b>	<b>75,852</b>	<b>79,666</b>	<b>79,719</b>	<b>81,379</b>	<b>82,756</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	0	2,888	2,888
Taxes	0	10,004	10,004
<b>Total Revenues:</b>	<b>0</b>	<b>12,892</b>	<b>12,892</b>
<b>Expenditures</b>			
Administration	0	150	150
Maintenance and Repairs	0	2,000	2,000
Operations	0	8,000	8,000
Other Expense	0	500	500
Transfers	0	500	500
Wages and benefits	0	1,742	1,742
<b>Total Expenditures:</b>	<b>0</b>	<b>12,892</b>	<b>12,892</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

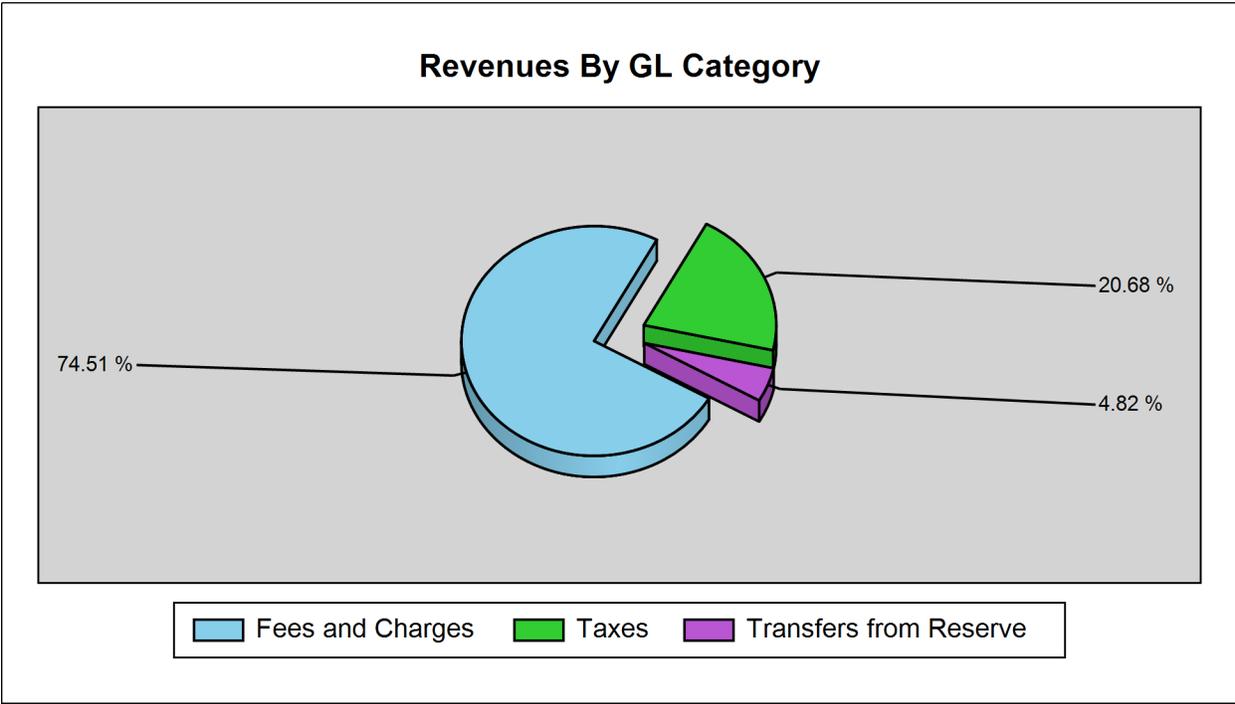
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WEST BENCH TRANSIT  
 Dept Number: 8240  
 Service Participants: West Bench



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	2,888	3,150	3,850	4,200	5,500
Taxes	10,004	16,320	17,885	17,581	16,326
<b>Total Revenues:</b>	<b>12,892</b>	<b>19,470</b>	<b>21,735</b>	<b>21,781</b>	<b>21,826</b>
<b>Expenditures</b>					
Administration	150	150	150	150	150
Advertising	0	0	0	0	0
Maintenance and Repairs	2,000	500	500	500	500
Operations	8,000	16,285	18,505	18,505	18,505
Other Expense	500	509	518	527	536
Transfers	500	250	250	250	250
Wages and benefits	1,742	1,776	1,812	1,849	1,885
<b>Total Expenditures:</b>	<b>12,892</b>	<b>19,470</b>	<b>21,735</b>	<b>21,781</b>	<b>21,826</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	417,348	416,522	(826)
Taxes	115,600	115,600	0
Transfers from Reserve	38,606	26,927	(11,679)
<b>Total Revenues:</b>	<b>571,554</b>	<b>559,049</b>	<b>(12,505)</b>
<b>Expenditures</b>			
Administration	22,655	13,238	(9,417)
Advertising	2,000	500	(1,500)
Amortization	2,000	2,000	0
Capital and Equipment	14,681	25,290	10,609
Consultants	4,000	1,000	(3,000)
Contingency	5,000	3,500	(1,500)
Financing	141,066	141,066	0
Insurance	5,940	6,163	223
Legal	6,000	800	(5,200)
Operations	176,550	158,099	(18,451)
Supplies	0	1,000	1,000
Transfers	46,843	72,868	26,025
Travel	4,000	4,000	0
Utilities	32,000	31,212	(788)
Wages and benefits	108,819	98,313	(10,506)
<b>Total Expenditures:</b>	<b>571,554</b>	<b>559,049</b>	<b>(12,505)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

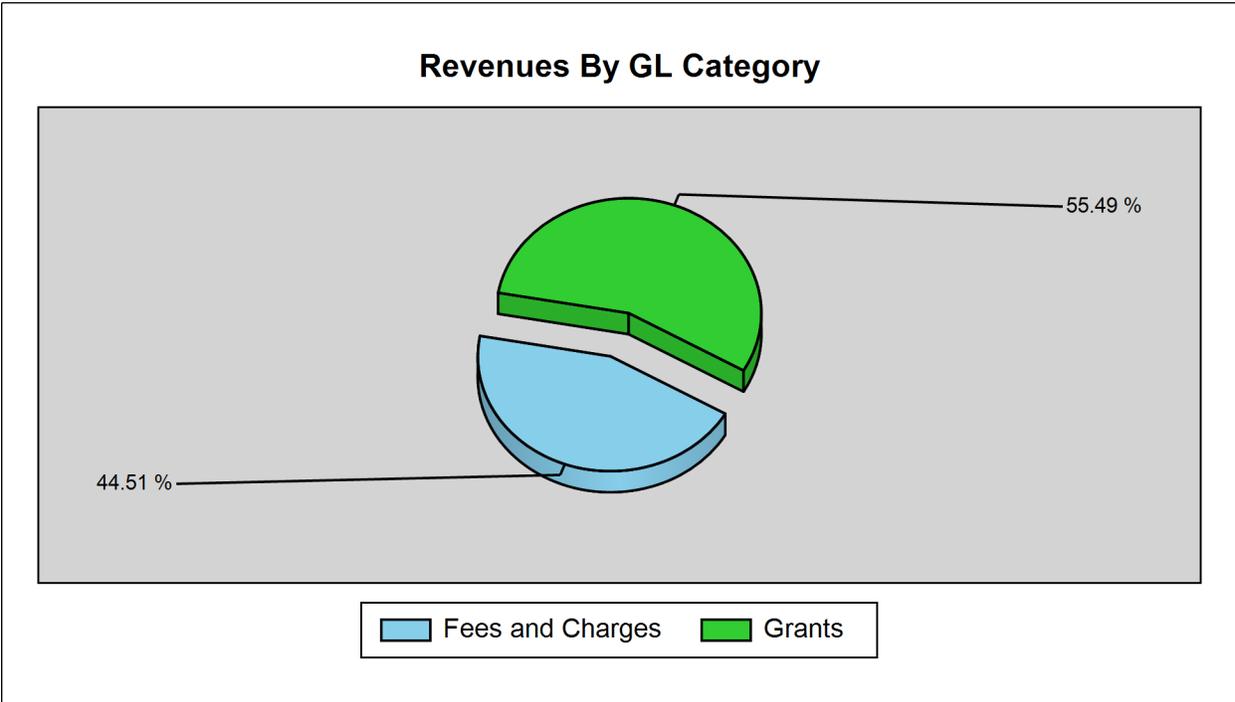
# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



5 Year Forecast	2020	2021	2022	2023	2024
<b>Revenues</b>					
Fees and Charges	416,522	416,522	416,522	416,522	416,522
Taxes	115,600	114,642	114,623	116,916	116,916
Transfers from Reserve	26,927	3,711	3,786	3,860	3,939
<b>Total Revenues:</b>	<b>559,049</b>	<b>534,875</b>	<b>534,931</b>	<b>537,298</b>	<b>537,377</b>
<b>Expenditures</b>					
Administration	13,238	13,238	13,238	13,238	13,238
Advertising	500	600	700	1,500	1,500
Amortization	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	25,290	2,000	2,000	2,000	2,000
Consultants	1,000	2,000	2,000	2,000	2,000
Contingency	3,500	5,000	5,000	5,100	5,000
Financing	141,066	141,066	141,066	141,066	108,757
Insurance	6,163	6,286	6,412	6,540	6,768
Legal	800	800	800	800	800
Operations	158,099	164,304	167,010	169,850	171,840
Supplies	1,000	500	500	510	510
Transfers	72,868	61,029	55,518	51,310	78,678
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	31,212	31,836	32,473	33,122	34,000
Wages and benefits	98,313	100,216	102,214	104,262	106,286
<b>Total Expenditures:</b>	<b>559,049</b>	<b>534,875</b>	<b>534,931</b>	<b>537,298</b>	<b>537,377</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



<b>Budget Comparison</b>	<b>2019 Amount</b>	<b>2020 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	93,816	101,409	7,593
Grants	150,000	126,440	(23,560)
Prior Surplus	(28,896)	0	28,896
<b>Total Revenues:</b>	<b>214,920</b>	<b>227,849</b>	<b>12,929</b>
<b>Expenditures</b>			
Administration	1,887	2,278	391
Advertising	500	150	(350)
Amortization	150	150	0
Consultants	250	250	0
Grant Expense	0	125,000	125,000
Insurance	957	1,488	531
Legal	250	0	(250)
Operations	17,400	13,788	(3,612)
Supplies	0	500	500
Transfers	153,519	29,800	(123,719)
Travel	965	1,500	535
Utilities	7,140	7,000	(140)
Wages and benefits	31,902	45,945	14,043
<b>Total Expenditures:</b>	<b>214,920</b>	<b>227,849</b>	<b>12,929</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2020 - 2024

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



<b>5 Year Forecast</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<b>Revenues</b>					
Fees and Charges	101,409	101,409	101,409	101,409	101,409
Grants	126,440	0	0	0	0
<b>Total Revenues:</b>	<b>227,849</b>	<b>101,409</b>	<b>101,409</b>	<b>101,409</b>	<b>101,409</b>
<b>Expenditures</b>					
Administration	2,278	2,278	2,278	2,278	2,278
Advertising	150	100	100	100	100
Amortization	150	150	150	153	150
Consultants	250	250	250	255	250
Grant Expense	125,000	0	0	0	0
Insurance	1,488	1,518	1,548	1,579	1,610
Legal	0	500	500	500	500
Operations	13,788	17,900	18,000	18,346	18,700
Supplies	500	500	500	500	500
Transfers	29,800	22,612	21,300	19,712	18,111
Travel	1,500	1,600	1,700	1,800	1,900
Utilities	7,000	7,140	7,283	7,429	7,578
Wages and benefits	45,945	46,861	47,800	48,757	49,732
<b>Total Expenditures:</b>	<b>227,849</b>	<b>101,409</b>	<b>101,409</b>	<b>101,409</b>	<b>101,409</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

REGIONAL DISTRICT OKANGAN-SIMILKAMEEN  
FIVE YEAR CAPITAL PLAN

CAPITAL, EQUIPMENT & GRANT EXPENDITURES						Mix				Mix		Mix Debt/
	2020	2021	2022	2023	2024	Grant/Tax/User Fee	Reserves/Grants	Tax/ User Fee	Debt	Reserve/Tax/ User Fee	Mix Debt/Grant	Reserve/ Grant/ Tax/ User Fee
Service	2020	2021	2022	2023	2024							
0100 - GENERAL GOVERNMENT	210,000	-	-	-	-		210,000					
0120 - HUMAN RESOURCES	12,650	7,130	7,130	7,130	-			34,040				
0150 - FINANCIAL SERVICES	15,000	20,000	20,000	20,000	20,000			95,000				
0160 - CORPORATE FACILITIES	67,600	209,400	22,400	2,400	2,400		304,200	304,200				
0300 - ELECTORAL AREA ADMINISTRATION	30,000	7,500	7,500	7,550	7,601			60,151				
0310 - RURAL PROJECTS AREA A	15,000	-	-	-	-			15,000				
0320 - RURAL PROJECTS AREA B	-	-	-	-	-							
0330 - RURAL PROJECTS AREA C	-	-	-	-	-							
0340 - RURAL PROJECTS AREA D	-	-	-	-	-							
0350 - RURAL PROJECTS AREA I	60,000	-	-	-	-			60,000				
0360 - RURAL PROJECTS AREA E	20,000	20,000	-	-	-	40,000	40,000					
0380 - RURAL PROJECTS AREA G	-	-	-	-	-							
0390 - RURAL PROJECTS AREA H	-	-	-	-	-							
0400 - 9-1-1 EMERGENCY CALL SYSTEM	125,000	-	-	-	-			125,000				
0410 - EMERGENCY PLANNING	384,970	8,000	8,000	8,000	8,000			416,970				
0600 - INFORMATION SERVICES	135,700	133,500	176,000	135,500	133,000	713,700			713,700			
1100 - FIRE B-G KEREMEOS	637,575	88,327	89,094	89,875	90,672					995,543		
1200 - FIRE OKANAGAN FALLS	45,817	46,734	47,668	48,621	49,594			238,434				
1400 - FIRE COALMONT/TULAMEEN	45,000	45,340	45,687	46,041	46,401			228,469				
1500 - FIRE WILLOWBROOK	88,000	18,000	18,000	18,000	18,000			160,000	160,000			
1600 - FIRE KALEDEN	71,400	50,000	40,000	945,813	1,010,375					2,117,588		
1700 - FIRE NARAMATA	134,000	137,350	140,785	144,304	147,911			704,350				
1800 - FIRE ANARCHIST MOUNTAIN	31,435	32,064	32,705	33,358	34,026			163,588				
2500 - BUILDING INSPECTION	263,500	19,200	19,200	3,500	3,500			308,900	308,900			
3000 - REFUSE DISPOSAL OLIVER	615,000	205,000	5,000	5,100	5,100			835,200				
3400 - REFUSE DISPOSAL KEREMEOS LANDFILL B/G	487,929	5,000	5,000	5,000	5,000			507,929				
3500 - REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)	2,855,000	1,425,000	320,000	50,000	50,000			4,700,000				
3800 - SEWAGE DISPOSAL OK FALLS	2,099,870	26,000	26,000	1,020	1,000			2,153,890				
3910 - SAGE MESA WATER	500,000	-	-	-	-			500,000				
3920 - FAULDER WATER	15,080	5,000	5,000	5,000	5,000			35,080				
3930 - WILLOWBROOK WATER	125,000	-	-	-	-			125,000				
3940 - NARAMATA WATER	144,400	50,000	30,000	30,000	30,000			284,400				
3960 - OLALLA WATER	114,400	1,000	1,000	2,000	3,000			121,400				
3970 - WEST BENCH WATER	25,290	2,000	2,000	2,000	2,000			33,290	33,290			
3980 - WATER SYSTEM - SUN VALLEY	990	-	-	-	-			990				
3990 - MISSEZULA LAKE WATER SYSTEM	40,000	-	-	-	-			40,000	40,000			
4300 - SOLID WASTE MANAGEMENT	12,000	10,500	11,025	11,576	12,155			57,256				
4310 - APEX MOUNTAIN SOLID WASTE TRANSFER STATION	-	-	-	-	-							
5000 - ELECTORAL AREA PLANNING	16,000	16,000	16,000	16,000	-			64,000				
5010 - ENVIRONMENTAL CONSERVATION	280,000	380,000	380,000	380,000	380,000			1,800,000				
5700 - MOSQUITO CONTROL	2,500	2,550	2,601	2,653	2,706			13,010				
7050 - ARENA OSOYOOS/A (SUNBOWL)	97,000	95,000	72,000	70,500	66,000	400,500		400,500				
7100 - OLIVER PARKS AND RECREATION ARENA	57,050	8,807,150	60,000	94,334	60,000					9,078,534		
7200 - SIMILKAMEEN RECREATION FACILITY	178,500	53,500	148,500	108,500	9,000			498,000	498,000			
7300 - OLIVER PARKS AND RECREATION POOL	108,550	32,314	32,960	33,619	34,291				241,734			
7310 - SIMILKAMEEN SWIMMING POOL	2,965,000	-	-	-	-					2,965,000		
7400 - OLIVER PARKS AND RECREATION RECREATION HALL	200,400	73,436	74,905	76,403	77,931				503,075			
7490 - RECREATION COMMISSION TULAMEEN	10,000	10,000	10,000	-	-			30,000				
7520 - RECREATION COMMISSION OK FALLS	710,892	141,450	115,950	41,100	42,400	1,051,792						
7530 - RECREATION COMMISSION KALEDEN	317,700	262,100	243,100	62,234	27,310	912,444						
7540 - RECREATION COMMISSION NARAMATA	821,500	164,000	180,500	15,770	2,000	1,183,770						
7570 - PARKS COMMISSION AREA F	16,000	64,500	55,000	55,500	55,500	246,500						
7580 - COMMUNITY PARKS AREA B	7,500	159,300	74,300	4,530	1,500			247,130				
7700 - OLIVER PARKS AND RECREATION PARKS	90,450	43,562	44,433	45,322	46,228	269,995			269,995			
7720 - REGIONAL TRAILS	186,000	36,000	36,000	36,000	36,000	330,000			330,000			
7810 - OLIVER PARKS AND RECREATION PROGRAMS	7,150	19,612	20,004	20,404	20,812			87,982	87,982			
7860 - MUSEUM AREA A	100,000	-	-	-	-			100,000				
7865 - MUSEUM PROPERTY DEBT AREA A	-	50,000	50,000	50,000	50,000			200,000				
7870 - COMMUNITY PARKS AREA A	127,720	7,760	7,815	2,871	2,928	149,094						
9380 - AREA D ECONOMIC DEVELOPMENT	7,500	7,500	7,500	7,500	7,500			37,500				
9390 - REGIONAL ECONOMIC DEVELOPMENT	38,950	38,950	38,950	38,950	38,950			194,750				
9910 - NARAMATA LIBRARY	19,500	500	500	500	500			21,500				
<b>Total</b>	<b>15,793,468</b>	<b>13,037,229</b>	<b>2,750,212</b>	<b>2,784,478</b>	<b>2,646,291</b>	<b>5,544,925</b>	<b>10,459,540</b>	<b>6,158,969</b>	<b>-</b>	<b>3,146,676</b>	<b>-</b>	<b>15,156,665</b>

