REGIONAL DISTRICT OF OKANAGAN SIMILKAMEEN

2021- 2025 BUDGET

Penticton

Summerland

Princeton

Oliver

Osoyoos

Keremeos

Penticton Indian Band

Electoral Area "A"

Electoral Area "B"

Electoral Area "C"

Electoral Area "D"

Electoral Area "E"

Electoral Area "F"

Electoral Area "G"

Electoral Area "H"

Electoral Area "I"

2021 RDOS Budget Index by Division and Departments

	Page		
Fire Departments			Dept
	1	Anarchist Mountain	1800
	2	Keremeous, B & G	1100
	3	Coalmount/Tulameen	1400
	4	Fire H1	1300
	5	Kaleden	1600
	6	Naramata	1700
	7	Okanagan falls	1200
	8	West Bench/S Messa/Husla	1000
	9	Willowbrook	1500
Victim Services -			
	10	Area A	415
	11	Area C	420
	12	Areas D E F I	425
Community Services - Recreations Services			
Area Parks -			
	13	Community Park Area A	7870
	14	Community park Area B	7580
	15	Park Commission Area F	7570
	16	Recreation West Bench	7560
Cemetery -			
	17	Area A Cemetery	8800
	18	Area E Naramata Cemetery	8950
	19	Area G Cemetery	9000
	20	Area H Cemetery	9100
Cultural/Heritage			
	21	Heritage Coservation A,C D, I	7880
	22	Heritabe (Sub Regional)	7890
	23	Heritage Area G	7840
	24	Heritage Grant Area C	7820
	25	Museum Area A	7860
	26	Museum Property Debt Area A	7865
	27	Naramata Museum	7830
	28	Venables Auditorium (Debt Only)	7410
	29	Venables Theatre Service	7420

2021 RDOS Budget Index by Division and Departments

	Page		
	Oliver Parks & Recreation Society		
	30	Arena	7100
	31	Recreation Parks	7700
	32	Pool	7300
	33	Recreation Programs	7810
	34	Recreation	7400
	Recreation Commissions		
	35	Area A	7510
	36	Kaleden	7530
	37	Naramata	7540
	38	Okanagan Falls	7520
	39	Tulameen	7490
	40	Area Princeton Area H	7000
	41	Regional Recreation	7600
	Similkameen Recreation		
	42	Recreation Facility	7200
	43	Swimming Pool	7310
	Sunbowl		
	44	Arena Osoyoos and Area A	7050
	Transit		
	45	Naramata	8300
	46	Area D	8500
	47	Area G	8350
	48	Area H	8400
	49	West Bench	8240
Public Works - Engineering			
	Electrical		
	50	Mizzula	9440
	51	Schneider	9450

2021 RDOS Budget Index by Division and Departments

	Page		
	Sewer		
	52	Gallagher Lake	3815
	53	Osoyoos Sewer Project Area A	3810
	54	Septage Disposal Service	3820
	55	Seweage Disposal Service OK Falls	3800
	Shinish Creek Diversion		
	56	Shinish Creek Division	4000
	Street Lighting		
	57	Area G	9500
	58	Heritage Hills	9670
	59	Naramata	9680
	60	West Bench/Husula	9660
	Water		
	61	Apex Circle Capital	3901
	62	Faulder	3920
	63	Gallager Lake	3975
	64	Loose bay Campground	3905
	65	Missezula Lake	3990
	66	Naramata	3940
	67	Olalla	3960
	68	Sage Mesa	3910
	69	Naramata Administration	3950
	70	Sun Valley	3980
	71	West Bench	3970
	72	Willowbrook	3930
	Public Works - Solid Waste % Recycling Services		
	Recycling/Garbage		
	73	Recycling/ Garbage Area A	3520
	74	Recycling/ Garbage Area B	3530
	75	Recycling/ Garbage Area C	3540
	76	Recycling/ Garbage Area g	3580
	77	Recycling/ Garbage Area D/E/F/I	3550
	78	Recycling/ Garbage Keremeos	3590
	79	Recycling/ Garbage OK Falls	3570

2021 RDOS Budget Index by Division and Departments

	Page		
	Refuse Disposal		
	80	Apex Mounstain Solid Waste Transfer Stn.	4310
	81	Net Zero Recyling Facility	4320
	82	Refuse Disposal Area A	3200
	83	Refuse Disposal Area H	3100
	84	Refuse Disposal Keremeous Landfill B/G/	3400
	85	Refuse Disposal Oliver	3000
	86	Refuse Disposal Penticton/D3 (Campbell Mtn.)	3500
	Regional Services		
	911 Emergency Call Service		
	87	Emergency Call System	400
	Emergency Planning		
	88	Emergency Planning	410
	Environmental Conservation		
	89	Environmental Conservation	5010
	General Government		
	90	Corporate Facilities	160
	91	Financial Services	150
	92	General Government	100
	93	Human Resources	120
	94	Legislative Services	130
	Illegal Dumping		
	95	Illegal Dumping	4250
	Invasive Species (formerly noxious weeds)		
	96	Invasive Species formerly noxious wees	200
	Information Services		
	97	Information Services	600
	Municipal Fiscal Services		
	98	Municipal Fiscal Services	9990

2021 RDOS Budget Index by Division and Departments

	Page		
	Nuisance Controll A/B/C/D/E/F/G/I		
	99	Nuisance Controll A/B/C/D/E/F/G/I	5550
	Okanagan Basin Water Board		
	100	Okanagan Basin Water Board	6500
	Regional Growth Stratgy - Sub Regional		
	101	RGS - Sub Regional	5020
	Regional Trails		
	102	Regional Trails	7720
	Regional Transit		
	103	Regiional Tansit	8200
	Solid Waste Management		
	104	Solid Waste Manaement	4300
	Sterile Insect Release Program		
	105	Sterile Instict Release Program	6000
	RURAL SERVICES		
	Animal Control - A, B C,D,E,F,G,H,I		
	106	Animal Control - A, B C,D,E,F,G,H,I	9200
	Building Inspection		
	107	Building Inspection	2500
	Bylaw Enforcement		
	108	Bylaw Enforcement	5100
	Destruction of Pests		
	109	Oliver/Keremeos, A,B,C,D,E,F,G	5500
	110	Penticton	5600
	111	Summerland	5800

2021 RDOS Budget Index by Division and Departments

	Page		
	Economic Develoment		
	112	Area D	9380
	113	Area I	9330
	114	Area A	9300
	115	Area B,G,H	9360
	116	Oliver and Area C	9350
	117	Regional Economic Development	9390
	Electoral Area Administration		
	118	Electoral Area Administration	300
	Electoral Area Planning		
	119	Electoral Area Planning	5000
	Grant In Aid		
	120	Area A	7990
	121	Area B	7930
	122	Area C	7940
	123	Area D	7950
	124	Area E	7960
	125	Area F	8000
	126	Area G	7970
	127	Area H	7980
	128	Area I	8010
	Mosquito Control		
	129	Mosquito Control	5700
	Noise Bylaws		
	130	Area C	2720
	131	Area E	2710
	132	Area H	2730
	133	Area D	2700
	133	Area I	2700
	133	Area F	2700
	Okanagan Regional library		
	134	Naramata	9910
	135	Okanagan Regional Library	9900

2021 RDOS Budget Index by Division and Departments

	Page		
	Rural Projects		
	136	Area A	310
	137	Area B	320
	138	Area C	330
	139	Area D	340
	140	Area E	360
	141	Area F	370
	142	Area G	380
	143	Area H	390
	144	Area I	350
	Similkameen Country Visitors Info Centre		
	145	Similkameen Country Visitors Info Centre	9250
	Subdivision Servicing		
	146	Subdivision Servicing	4200
	Tourism		
	147	Area E Tourism & Community SVS Contribution	9260
	Transit - South Okanagan		
	148	South Okanagan	8600
	Unsightly/Untidy Premises		
	149	Area F	2630
	150	Area C	2620
	151	Area E	2610
	152	Area G	2640
	153	Area H	2650
	154	Areas D & I	2600

2021 RDOS Budget Index by Division and Departments

	Page		
Fire Departments			Dept
	1	Anarchist Mountain	1800
	2	Keremeous, B & G	1100
	3	Coalmount/Tulameen	1400
	4	Fire H1	1300
	5	Kaleden	1600
	6	Naramata	1700
	7	Okanagan falls	1200
	8	West Bench/S Messa/Husla	1000
	9	Willowbrook	1500
Victim Services -			
	10	Area A	415
	11	Area C	420
	12	Areas D E F I	425
Community Services - Recreations Services			
Area Parks -			
	13	Community Park Area A	7870
	14	Community park Area B	7580
	15	Park Commission Area F	7570
	16	Recreation West Bench	7560
Cemetery -			
	17	Area A Cemetery	8800
	18	Area E Naramata Cemetery	8950
	19	Area G Cemetery	9000
	20	Area H Cemetery	9100
Cultural/Heritage			
	21	Heritage Coservation A,C D, I	7880
	22	Heritabe (Sub Regional)	7890
	23	Heritage Area G	7840
	24	Heritage Grant Area C	7820
	25	Museum Area A	7860
	26	Museum Property Debt Area A	7865
	27	Naramata Museum	7830
	28	Venables Auditorium (Debt Only)	7410
	29	Venables Theatre Service	7420

2021 RDOS Budget Index by Division and Departments

	Page		
	Oliver Parks & Recreation Society		
	30	Arena	7100
	31	Recreation Parks	7700
	32	Pool	7300
	33	Recreation Programs	7810
	34	Recreation	7400
	Recreation Commissions		
	35	Area A	7510
	36	Kaleden	7530
	37	Naramata	7540
	38	Okanagan Falls	7520
	39	Tulameen	7490
	40	Area Princeton Area H	7000
	41	Regional Recreation	7600
	Similkameen Recreation		
	42	Recreation Facility	7200
	43	Swimming Pool	7310
	Sunbowl		
	44	Arena Osoyoos and Area A	7050
	Transit		
	45	Naramata	8300
	46	Area D	8500
	47	Area G	8350
	48	Area H	8400
	49	West Bench	8240
Public Works - Engineering			
	Electrical		
	50	Mizzula	9440
	51	Schneider	9450

2021 RDOS Budget Index by Division and Departments

	Page		
	Sewer		
	52	Gallagher Lake	3815
	53	Osoyoos Sewer Project Area A	3810
	54	Septage Disposal Service	3820
	55	Seweage Disposal Service OK Falls	3800
	Shinish Creek Diversion		
	56	Shinish Creek Division	4000
	Street Lighting		
	57	Area G	9500
	58	Heritage Hills	9670
	59	Naramata	9680
	60	West Bench/Husula	9660
	Water		
	61	Apex Circle Capital	3901
	62	Faulder	3920
	63	Gallager Lake	3975
	64	Loose bay Campground	3905
	65	Missezula Lake	3990
	66	Naramata	3940
	67	Olalla	3960
	68	Sage Mesa	3910
	69	Naramata Administration	3950
	70	Sun Valley	3980
	71	West Bench	3970
	72	Willowbrook	3930
	Public Works - Solid Waste % Recycling Services		
	Recycling/Garbage		
	73	Recycling/ Garbage Area A	3520
	74	Recycling/ Garbage Area B	3530
	75	Recycling/ Garbage Area C	3540
	76	Recycling/ Garbage Area g	3580
	77	Recycling/ Garbage Area D/E/F/I	3550
	78	Recycling/ Garbage Keremeos	3590
	79	Recycling/ Garbage OK Falls	3570

2021 RDOS Budget Index by Division and Departments

	Page		
	Refuse Disposal		
	80	Apex Mounstain Solid Waste Transfer Stn.	4310
	81	Net Zero Recyling Facility	4320
	82	Refuse Disposal Area A	3200
	83	Refuse Disposal Area H	3100
	84	Refuse Disposal Keremeous Landfill B/G/	3400
	85	Refuse Disposal Oliver	3000
	86	Refuse Disposal Penticton/D3 (Campbell Mtn.)	3500
	Regional Services		
	911 Emergency Call Service		
	87	Emergency Call System	400
	Emergency Planning		
	88	Emergency Planning	410
	Environmental Conservation		
	89	Environmental Conservation	5010
	General Government		
	90	Corporate Facilities	160
	91	Financial Services	150
	92	General Government	100
	93	Human Resources	120
	94	Legislative Services	130
	Illegal Dumping		
	95	Illegal Dumping	4250
	Invasive Species (formerly noxious weeds)		
	96	Invasive Species formerly noxious wees	200
	Information Services		
	97	Information Services	600
	Municipal Fiscal Services		
	98	Municipal Fiscal Services	9990

2021 RDOS Budget Index by Division and Departments

	Page		
	Nuisance Controll A/B/C/D/E/F/G/I		
	99	Nuisance Controll A/B/C/D/E/F/G/I	5550
	Okanagan Basin Water Board		
	100	Okanagan Basin Water Board	6500
	Regional Growth Stratgy - Sub Regional		
	101	RGS - Sub Regional	5020
	Regional Trails		
	102	Regional Trails	7720
	Regional Transit		
	103	Regiional Tansit	8200
	Solid Waste Management		
	104	Solid Waste Manaement	4300
	Sterile Insect Release Program		
	105	Sterile Instict Release Program	6000
	RURAL SERVICES		
	Animal Control - A, B C,D,E,F,G,H,I		
	106	Animal Control - A, B C,D,E,F,G,H,I	9200
	Building Inspection		
	107	Building Inspection	2500
	Bylaw Enforcement		
	108	Bylaw Enforcement	5100
	Destruction of Pests		
	109	Oliver/Keremeos, A,B,C,D,E,F,G	5500
	110	Penticton	5600
	111	Summerland	5800

2021 RDOS Budget Index by Division and Departments

	Page		
	Economic Develoment		
	112	Area D	9380
	113	Area I	9330
	114	Area A	9300
	115	Area B,G,H	9360
	116	Oliver and Area C	9350
	117	Regional Economic Development	9390
	Electoral Area Administration		
	118	Electoral Area Administration	300
	Electoral Area Planning		
	119	Electoral Area Planning	5000
	Grant In Aid		
	120	Area A	7990
	121	Area B	7930
	122	Area C	7940
	123	Area D	7950
	124	Area E	7960
	125	Area F	8000
	126	Area G	7970
	127	Area H	7980
	128	Area I	8010
	Mosquito Control		
	129	Mosquito Control	5700
	Noise Bylaws		
	130	Area C	2720
	131	Area E	2710
	132	Area H	2730
	133	Area D	2700
	133	Area I	2700
	133	Area F	2700
	Okanagan Regional library		
	134	Naramata	9910
	135	Okanagan Regional Library	9900

2021 RDOS Budget Index by Division and Departments

	Page		
	Rural Projects		
	136	Area A	310
	137	Area B	320
	138	Area C	330
	139	Area D	340
	140	Area E	360
	141	Area F	370
	142	Area G	380
	143	Area H	390
	144	Area I	350
	Similkameen Country Visitors Info Centre		
	145	Similkameen Country Visitors Info Centre	9250
	Subdivision Servicing		
	146	Subdivision Servicing	4200
	Tourism		
	147	Area E Tourism & Community SVS Contribution	9260
	Transit - South Okanagan		
	148	South Okanagan	8600
	Unsightly/Untidy Premises		
	149	Area F	2630
	150	Area C	2620
	151	Area E	2610
	152	Area G	2640
	153	Area H	2650
	154	Areas D & I	2600

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
Fire Dept. Anarchist Mountain

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-1.27%	-2.48%	4.33%	0.52%	0.40%
TAX REQUISITION	231,301	228,368	222,706	232,354	233,573	234,512
DONATIONS	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX	-	2,650	-			
PRIOR YEARS SURPLUS	33	-	-	-	-	-
	$ 231,334	$ 231,018	$ 222,706	$ 232,354	$ 233,573	$ 234,512
Expense						
BENEFITS-FIREFIGHTERS	2,500	-	-	-	-	-
HONORARIUMS - FIREFIGHTERS	90,000	90,000	90,360	90,721	91,084	91,449
ADMINISTRATION CHARGES	8,147	5,739	8,180	8,212	8,245	8,278
BUILDING MAINTENANCE	2,000	3,000	3,012	3,024	3,036	3,048
BUILDING MAINTENANCE - Energy Saving	-	2,650	-	-	-	-
EQUIPMENT MAINTENANCE	3,250	3,300	3,313	3,326	3,340	3,353
EQUIPMENT MAINTENANCE - VEHICLES	10,000	10,000	1,040	10,080	10,120	10,161
OP - FD - LICENSES & PERMITS	1,020	1,500	1,506	1,512	1,518	1,524
CONTRACT SERVICES	3,000	2,000	2,008	2,016	2,024	2,032
EDUCATION & TRAINING	9,000	8,000	8,032	8,064	8,096	8,129
CAPITAL - RENOVATIONS	-					
EQUIPMENT	-					
EQUIPMENT - VEHICLES	2,000	1,500	1,506	1,512	1,518	1,524
EQUIPMENT - FIREFIGHTING	28,435	30,500	30,622	30,744	30,867	30,991
EQUIPMENT - FIRST RESPONDER	1,000	1,500	1,506	1,512	1,518	1,524
INSURANCE - PROPERTY	587	650	653	655	658	660
INSURANCE - LIABILITY	311	300	301	3,021	304	305
INSURANCE - FIREFIGHTERS ACCIDENT	5,000					
INSURANCE - VEHICLE	7,300	7,400	7,430	7,459	7,489	7,519
LEGAL FEES	1,020	-	-	-	-	-
SUPPLIES	500	1,000	1,004	1,008	1,012	1,016
SUPPLIES - FIREFIGHTING	500	500	502	504	506	508
FUEL - VEHICLES	6,000	4,000	4,016	4,032	4,048	4,064
UTILITIES	6,600	6,600	6,626	6,653	6,680	6,706
DEBT INTEREST	5,310	2,684	2,684	2,684	2,684	2,684
DEBT PRINCIPAL	10,845	12,021	12,021	12,021	12,021	12,021
TRANSFER TO RESERVE FUND	25,500	35,000	35,140	32,281	35,422	35,563
TRANSFER TO RESERVE - BUILDING	1,000	1,174	1,244	1,313	1,383	1,453
EXPENSES FROM DONATIONS	-	-	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
SALARIES & WAGES	476					
	$ 231,301	$ 231,018	$ 222,706	$ 232,354	$ 233,573	$ 234,512

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - KEREMEOS AREAS B & G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	1.89%	4.85%	2.97%	3.59%	5.25%
TAX REQUISITION	537,264	547,400	573,935	590,967	612,196	644,338
Grant In Lieu of Taxes	-	4,753	4,753	4,753	4,753	4,753
TAX REQUISITION	-	-	-	-	-	-
AGREEMENT - FIRST NATIONS	8,313	15,000	15,000	17,000	17,000	19,000
TRANSFER FROM RESERVE	330,000	108,150	50,000	45,000	45,000	47,250
TRANSFER FROM RESERVE	-	8,000				
DEBENTURE PROCEEDS	350,000	-	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
PROVINCIAL GRANTS - FOREST SERVICE	6,000	6,000	6,000	6,000	6,000	6,000
MISCELLANEOUS REVENUE	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	8,000	-	-	-	-
	$ 1,231,577	$ 697,303	$ 649,688	$ 663,720	$ 684,949	$ 721,341
Expense						
SALARIES & WAGES - RDOS STAFF	4,500	500	500	500	500	500
HONORARIUMS - FIREFIGHTERS	180,000	206,271	215,790	226,308	237,967	250,929
BENEFITS-FIREFIGHTERS	3,000	1,500	1,545	1,590	1,639	1,688
ADMINISTRATION CHARGES	19,626	15,162	15,162	15,162	15,162	20,607
BUILDING MAINTENANCE	16,532	15,000	15,000	15,000	15,000	15,750
EQUIPMENT MAINTENANCE	13,500	11,000	12,000	12,000	12,000	12,600
EQUIPMENT MAINTENANCE - VEHICLES	91,500	11,730	11,965	12,204	12,448	13,070
EQUIPMENT MAINT - TURNOUT GEAR REPAIR	5,100	5,202	5,306	5,412	5,520	5,796
OP - FD - LICENSES & PERMITS	-	-	-	-	-	-
CONTRACT SERVICES	8,500	9,000	9,270	9,550	9,835	10,327
EDUCATION & TRAINING	41,500	40,000	38,000	38,000	40,000	42,000
CONFERENCES	8,000	8,160	8,323	8,489	8,659	9,092
CAPITAL EXPENDITURES	600,000	108,150	50,000	45,000	45,000	47,250
CAPITAL EXPENDITURES Land Acquisition	-	-	-	-	-	-
EQUIPMENT - FIREFIGHTING	9,100	9,282	9,468	9,657	9,850	10,343
EQUIPMENT - TURNOUT GEAR	25,875	24,000	26,921	27,459	28,008	29,408
INSURANCE - PROPERTY	2,545	2,596	2,648	2,701	2,755	2,893
INSURANCE - LIABILITY	758	773	788	804	820	861
INSURANCE - FIREFIGHTERS ACCIDENT	3,935	4,014	4,094	4,176	4,260	4,473
INSURANCE - VEHICLE	9,691	9,885	10,083	10,285	10,491	11,016
LEGAL FEES	4,000	3,000	3,000	3,000	3,000	3,000
COMMUNICATIONS EXPENSE	2,000	-	-	-	-	-
GRANT EXPENSES - PEP/FORESTRY	2,600	2,652	2,705	2,759	2,814	2,955
FUEL - VEHICLES	6,846	6,983	7,123	7,265	7,410	7,781
UTILITIES	7,320	7,466	7,615	7,767	7,922	8,318
UTILITIES - TELEPHONE	8,500	8,500	8,500	8,500	8,500	8,500
DEBT INTEREST	14,490	14,490	14,490	14,490	14,490	14,490
DEBT PRINCIPAL	25,987	25,987	25,987	25,987	25,987	27,286
TRANSFER TO EQUIP RESERVE	18,000	19,000	20,000	20,000	20,000	20,000
TRANSFER TO RESERVE - BUILDING	18,000	19,000	20,000	20,000	20,000	20,000
TRANSFER TO VEHICLE RESERVE	55,000	60,000	65,000	70,000	75,000	80,000
TRANSFER TO OPERATING RESERVE	17,000	26,000	19,000	20,000	20,000	20,000
VEHICLE LEASE	-	10,000	10,000	10,000	10,000	10,000
OCCUPATIONAL HEALTH COMMITTEE EXPENSES	3,100	6,000	3,225	3,290	3,356	3,524
OTHER EXPENSES - MISCELLANEOUS	4,500	6,000	6,180	6,365	6,556	6,884
SALARIES & WAGES	572	-	-	-	-	-
	$ 1,231,577	$ 697,303	$ 649,688	$ 663,720	$ 684,949	$ 721,341

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - COALMONT/TULAMEEN

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	3.88%	5.58%	4.66%	2.45%	218.61%
TAX REQUISITION	235,201	244,332	257,976	270,000	276,610	881,315
COMMUNITY WORKS GAS TAX		-	-	-	-	-
TRANSFER FROM RESERVE		-	-	-	-	-
TRANSFER FROM OPERATING RESERVE		64,627				
PRIOR YEARS SURPLUS	25,022	64,084	-	-	-	-
	$ 260,223	$ 373,043	$ 257,976	$ 270,000	$ 276,610	$ 881,315
Expense						
SALARIES & WAGES - RDOS STAFF	-	-	-	-	-	-
HONORARIUMS - FIREFIGHTERS	75,000	90,000	91,800	93,636	95,508	697,419
BENEFITS-FIREFIGHTERS	9,000	9,180	9,364	9,551	9,742	9,937
ADMINISTRATION CHARGES	8,608	6,877	6,980	7,085	7,191	7,299
BUILDING MAINTENANCE	2,106	2,148	2,191	2,235	2,280	2,326
VEHICLE MTNCE - VEHICLE #1	3,723	3,797	3,873	3,950	4,029	4,110
VEHICLE MTNCE - VEHICLE #2	2,142	2,185	2,229	2,274	2,319	2,365
VEHICLE MTNCE - VEHICLE #3	561	572	583	595	607	619
VEHICLE MTNCE - VEHICLE #4	2,000	2,040	2,081	2,123	2,165	2,208
VEHICLE EXPENSES - GAS/OIL	3,000	3,060	3,121	3,183	3,247	3,312
EQUPT MTNCE -FF- RADIO & PAGE	2,000	2,040	2,081	2,123	2,165	2,208
EQPT MTNCE - FF - SCBA	2,500	2,500	2,550	2,601	2,653	2,706
PROTECTION EXPENSE	3,000	3,060	3,121	3,183	3,247	3,312
OP - FD - LICENSES & PERMITS	1,071	1,092	1,114	1,136	1,159	1,182
TRAINING	25,000	20,400	20,808	21,224	21,648	22,081
CAPITAL EXPENDITURES	28,000	29,103	29,131	29,714	30,308	30,915
EQUIPMENT - FIREFIGHTING	15,000	15,300	15,606	15,918	16,236	16,561
EQUIPMENT - FIREFIGHTING - HOSES	2,000	2,040	2,081	2,123	2,165	2,208
INSURANCE - PROPERTY	1,193	1,332	1,359	1,386	1,414	1,442
INSURANCE - LIABILITY	309	315	321	327	334	341
INSURANCE - FIREFIGHTERS ACCIDENT	2,692	2,950	3,009	3,069	3,130	3,193
INSURANCE - VEHICLE	5,410	5,518	5,628	5,741	5,856	5,973
LEGAL FEES	1,000	1,020	1,040	1,061	1,082	1,104
SUPPLIES -OFFICE	536	547	558	569	580	592
SUPPLIES - MEALS	1,275	1,301	1,327	1,354	1,381	1,409
SUPPLIES - F/F - FIRST RESPONDERS	1,071	2,000	2,040	2,081	2,123	2,165
SUPPLIES - HALL	1,071	1,092	1,114	1,136	1,159	1,182
TRAVEL	2,142	2,185	2,229	2,274	2,319	2,365
UTILITIES	765	1,008	1,028	1,049	1,070	1,091
UTILITIES - POWER	5,967	6,086	6,208	6,332	6,459	6,588
UTILITIES - TELEPHONE	3,162	3,225	3,290	3,356	3,423	3,491
DEBT INTEREST	7,245	7,245	7,245	7,245	7,245	7,245
DEBT PRINCIPAL	12,366	12,366	12,366	12,366	12,366	12,366
TRANSFER TO RESERVE	12,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATING RESERVE	17,022	119,459	500	8,000	10,000	10,000
SALARIES & WAGES	286					
	$ 260,223	$ 373,043	$ 257,976	$ 270,000	$ 276,610	$ 881,315

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - H1

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	0.82%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	90,589	91,334	92,704	94,095	95,506	96,939
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 90,589	$ 91,334	$ 92,704	$ 94,095	$ 95,506	$ 96,939
Expense						
ADMINISTRATION CHARGES	2,750	1,738	1,764	1,791	1,818	1,845
CONTRACTS - PRINCETON	87,839	89,596	90,940	92,304	93,689	95,094
	$ 90,589	$ 91,334	$ 92,704	$ 94,095	$ 95,506	$ 96,939

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - KALEDEN

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	3.66%	-0.61%	-10.19%	14.72%	1.44%
TAX REQUISITION	339,920	352,367	350,200	314,500	360,800	366,000
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE				941,000		
DEBENTURE PROCEEDS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	45,000	42,000	-	-	-	-
			$ -	$ -	$ -	$ -
	$ 384,920	$ 394,367	$ 350,200	$ 1,255,500	$ 360,800	$ 366,000
Expense						
HONORARIUMS - FIREFIGHTERS	115,500	138,500	140,000	142,000	144,000	146,000
BENEFITS - FIREFIGHTERS	3,800	-	-	-	-	-
PAYROLL OVERHEAD - WCB	6,400	10,000	10,200	10,400	10,600	10,800
ADMINISTRATION CHARGES	12,400	9,767	12,400	12,400	12,400	12,400
BUILDING MAINTENANCE	4,400	5,500	5,600	5,700	5,800	5,900
SMALL EQUIPMENT MAINTENANCE	1,000	1,000	1,200	1,300	1,400	1,500
VEHICLE MTNCE - RESCUE #1	2,200	2,200	2,400	2,500	2,600	2,700
VEHICLE MTNCE - VEHICLE #2	2,200	3,500	2,400	2,500	2,600	2,700
VEHICLE MTNCE - VEHICLE #3	3,700	3,700	3,700	3,800	3,700	3,800
VEHICLE MTNCE - TENDER #4	2,200	4,000	2,400	2,500	3,900	4,000
EQUPT MTNCE -FF- RADIO & PAGE	1,000	1,500	1,500	1,600	1,700	1,800
EQPT MTNCE - FF - SCBA	2,000	2,500	2,600	2,700	2,800	2,900
EQPMT MTNCE - FIRST RESPONDERS	3,000	5,000	5,000	3,000	3,100	3,100
OP - FD - LICENSES & PERMITS	1,500	1,500	1,700	1,750	1,800	1,850
CONTRACT SERVICES	11,500	11,500	11,500	11,500	11,500	11,500
EDUCATION & TRAINING	14,000	14,000	14,000	14,000	14,000	14,000
PUBLIC EDUCATION	1,000	3,000	3,100	3,200	3,300	3,400
EQUIPMENT - FIREFIGHTING	71,400	84,100	40,000	941,000	42,000	43,000
INSURANCE - PROPERTY	2,213	2,252	2,297	2,349	2,500	2,600
INSURANCE - LIABILITY	573	584	596	608	620	650
INSURANCE - FIREFIGHTERS ACCIDENT	3,700	3,500	3,600	3,700	3,800	3,900
INSURANCE - VEHICLE	6,015	6,120	6,146	6,284	6,400	6,500
SUPPLIES - OFFICE	4,000	4,000	4,000	4,000	4,000	4,000
SUPPLIES - FIREFIGHTING	4,000	4,000	4,400	4,499	4,600	4,700
COMMUNICATIONS EXPENSE	2,000	2,000	-	-	-	-
TRAVEL/LEASING	2,500	2,500	2,700	2,900	3,100	3,300
UTILITIES	7,000	7,000	7,400	7,600	7,800	8,000
UTILITIES - TELEPHONE	2,000	2,000	2,100	2,200	2,300	2,400
TRANSFER TO RESERVE	91,243	58,144	57,261	59,510	58,480	58,600
TRANSFER TO RESERVE	-		-	-	-	-
SALARIES & WAGES	476	1,000	-	-	-	-
	$ 384,920	$ 394,367	$ 350,200	$ 1,255,500	$ 360,800	$ 366,000

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - NARAMATA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-5.27%	5.81%	0.39%	0.47%	0.47%
TAX REQUISITION	580,427	549,856	581,807	584,099	586,862	589,637
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM RESERVE	-	-	-	-	-	-
DEBENTURE PROCEEDS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	-	-	-	-	-	-
ZODIAC REVENUE	-	-	-	-	-	-
DONATIONS	4,000	350,000	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 584,427	$ 899,856	$ 581,807	$ 584,099	$ 586,862	$ 589,637
Expense						
SALARIES & WAGES	-	4,000	4,020	4,040	4,060	4,081
HONORARIUMS - FIREFIGHTERS	188,608	203,000	229,140	230,286	231,437	232,594
BENEFITS - FIREFIGHTERS	5,000	5,125	5,151	5,176	5,202	5,228
ADMINISTRATION CHARGES	24,210	16,080	24,120	24,241	24,362	24,484
BUILDING MAINTENANCE	18,000	18,000	18,090	18,180	18,271	18,363
EQUIPMENT MAINTENANCE - VEHICLES	17,000	18,000	18,090	18,180	18,271	18,363
OP - FD - HEALTH & SAFETY PROGRAM	7,000	8,000	8,040	8,080	8,121	8,161
OP - FD - LICENSES & PERMITS	-					
CONTRACT SERVICES	10,000	5,000	11,055	11,110	11,166	11,222
EDUCATION & TRAINING	50,000	50,000	50,250	50,501	50,754	51,008
CAPITAL EXPENDITURES	50,000	10,150	10,050	10,100	10,151	10,202
CAPITAL Fire Hall Construction	-	350,000	-			
CAPITAL Marina Dredging in conjuction with		10,000				
EQUIPMENT - VEHICLES	8,000	8,200	8,241	8,282	8,324	8,365
EQUIPMENT - FIREFIGHTING	20,000	20,500	20,603	20,706	20,809	20,913
EQUIPMENT - FIREFIGHTING - HOSES	30,000	30,750	30,904	31,058	31,214	31,370
EQUIPMENT - FIREFIGHTING - RADIOS/PAGERS	9,000	11,000	11,055	11,110	11,166	11,222
EQUIPMENT - RESCUE	12,000	10,000	10,050	10,100	10,151	10,202
INSURANCE - PROPERTY	2,393	3,000	3,015	3,030	3,045	3,060
INSURANCE - LIABILITY	834	851	855	860	864	868
INSURANCE - FIREFIGHTERS ACCIDENT	9,759	10,003	10,053	10,103	10,154	10,205
INSURANCE - VEHICLE	11,000	12,000	12,060	12,120	12,181	12,242
LEGAL FEES	10,000	-	-	-	-	-
SUPPLIES	3,000	3,075	3,090	3,106	3,121	3,137
SUPPLIES - FIREFIGHTING	5,000	5,125	5,151	5,176	5,202	5,228
SUPPLIES - F/F - FIRST RESPONDERS	5,000	7,000	7,035	7,070	7,106	7,141
SUPPLIES - FIREFIGHTING	8,000	8,200	8,241	8,282	8,324	8,365
TRAVEL/LEASING	3,000	3,075	3,090	3,106	3,121	3,137
UTILITIES	11,961	12,260	12,321	12,383	12,445	12,507
UTILITIES - TELEPHONE	4,969	5,093	5,118	5,144	5,170	5,196
DEBT INTEREST	11,958	11,958	11,958	11,958	11,958	11,958
DEBT PRINCIPAL	20,411	20,411	20,411	20,411	20,411	20,411
TRANSFER TO RESERVE	15,000	10,000	10,500	10,100	10,151	10,202
ZODIAC EXPENSES	5,000	2,000	2,010	2,020	2,030	2,040
OTHER EXPENSES - MISCELLANEOUS	3,500	4,000	4,020	4,040	4,060	4,081
SALARIES & WAGES	4,824	4,000	4,020	4,040	4,060	4,081
	$ 584,427	$ 899,856	$ 581,807	$ 584,099	$ 586,862	$ 589,637

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - OK FALLS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	0.40%	-5.78%	1.54%	1.51%	1.50%
TAX REQUISITION	$ 403,955	405,568	382,122	388,018	393,886	399,795
Transfer from Capital Reserve	$ -	200,000	-	-	-	-
PRIOR YEARS SURPLUS	$ -	-	-	-	-	-
	$ 403,955	$ 605,568	$ 382,122	$ 388,018	$ 393,886	$ 399,795
Expense						
HONORARIUMS - FIREFIGHTERS	130,500	136,000	135,772	138,487	141,257	143,376
BENEFITS-FIREFIGHTERS	-					-
ADMINISTRATION CHARGES	17,849	11,576	11,750	11,926	12,105	12,287
BUILDING MAINTENANCE	14,000	24,280	14,566	14,857	15,154	15,381
EQUIPMENT MAINTENANCE	25,000	25,500	26,010	26,530	27,061	27,467
EQPT MAINTENANCE - FIREFIGHTING EQUIPMEN	1,392	1,420	1,448	1,477	1,507	1,530
PROTECTION EXPENSE	9,725	9,920	10,118	10,320	10,526	10,684
OP - FD - COMMERCIAL FIRE INSPECTION	6,000	6,000	6,000	6,135	6,125	6,217
OP - FD - LICENSES & PERMITS	280	280	280	286	290	294
CONTRACT SERVICES	16,000	16,000	-	-	-	-
EDUCATION & TRAINING	45,000	35,000	35,000	35,000	35,000	35,525
Fire Hall Constuction	-	200,000	-	-	-	-
EQUIPMENT - FIREFIGHTING	25,000	25,500	26,010	26,530	27,061	27,467
EQUIPMENT - FIREFIGHTING - HOSES	8,500	8,670	8,843	9,020	9,200	9,338
EQUIPMENT - FIREFIGHTING - PROTECTIVE CL	10,925	11,144	11,367	11,594	11,826	12,003
EQUIPMENT - FOREST SERVICE	1,392	1,420	1,448	1,477	1,507	1,530
INSURANCE - PROPERTY	1,113	1,200	1,158	1,181	1,205	1,223
INSURANCE - LIABILITY	716	730	745	760	775	787
INSURANCE - FIREFIGHTERS ACCIDENT	2,899	2,957	3,016	3,076	3,138	3,185
INSURANCE - VEHICLE	9,033	9,350	9,398	9,586	9,778	9,925
SUPPLIES	4,876	4,974	5,073	5,174	5,277	5,356
UTILITIES	12,000	12,240	12,485	12,735	12,990	13,185
UTILITIES - TELEPHONE	7,069	7,210	7,354	7,501	7,651	7,766
TRANSFER TO RESERVE	40,000	40,000	40,000	40,000	40,000	40,600
TRANSFER TO RESERVE - BUILDING	10,000	10,000	10,000	10,000	10,000	10,150
COMMUNITY SERVICE & EDUCATION	3,483	3,553	3,624	3,696	3,770	3,827
OTHER EXPENSES - MISCELLANEOUS	631	644	657	670	683	693
SALARIES & WAGES	572	-	-	-	-	-
	$ 403,955	$ 605,568	$ 382,122	$ 388,018	$ 393,886	$ 399,795

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - W BENCH/S MESA/HUSLA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-1.55%	1.39%	1.50%	1.50%	1.50%
TAX REQUISITION	381,153	$ 375,252	$ 380,475	$ 386,182	$ 391,975	$ 397,854
TRANSFER FROM OPERATIONAL RESERVE		$ 7,600				
PRIOR YEARS SURPLUS	(6,915)	$ 7,600	-	-	-	-
	$ 374,238	$ 390,452	$ 380,475	$ 386,182	$ 391,975	$ 397,854
Expense						
ADMINISTRATION CHARGES	9,616	7,134	7,241	7,349	7,460	7,571
CONTRACTS - PENTICTON	364,000	367,037	372,543	378,131	383,803	389,560
TRANSFER TO OPERATIONAL RESERVE	-	15,600	-	-	-	-
INSURANCE - LIABILITY	622	681	691	702	712	723
	$ 374,238	$ 390,452	$ 380,475	$ 386,182	$ 391,975	$ 397,854

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FIRE PROTECTION - WILLOWBROOK

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-0.66%	0.55%	1.19%	-0.09%	0.55%
TAX REQUISITION	156,034	155,003	155,858	157,718	157,583	158,454
CONTRACT FEE	2,000					
TRANSFER FROM RESERVE	70,000					
PRIOR YEARS SURPLUS						
	228,034	$ 155,003	$ 155,858	$ 157,718	$ 157,583	$ 158,454
Expense						
HONORARIUMS - FIREFIGHTERS	60,278	71,364	75,038	76,638	75,340	75,946
BENEFTIS - FIREFIGHTERS	4,100					
ADMINISTRATION CHARGES	6,181	5,150	5,228	5,306	5,386	5,467
BUILDING MAINTENANCE	1,250	3,273	1,256	1,263	1,269	1,275
EQUIPMENT MAINTENANCE	1,500	3,300	3,316	3,333	3,350	3,366
VEHICLE EXPENESE - TRUCK #1	2,300	3,000	2,010	2,020	2,030	2,040
VEHICLE EXPENSES - TRUCK #2	2,731	2,000	2,010	2,020	2,030	2,040
VEHICLE EXPENSES - TRUCK #4	1,231	1,256	1,262	1,269	1,275	1,281
VEHICLE EXPENSES - TRUCK #5	2,500	2,500	2,512	2,525	2,537	2,550
VEHICLE EXPENSE - FUEL	2,500	2,500	2,512	2,525	2,538	2,550
EQPT MTNCE - FF - RADIO & PAGERS	1,000	1,000	1,005	1,010	1,015	1,020
EQPT MTNCE - FF - SCBA	1,200	1,224	1,230	1,236	1,242	1,249
OP - FD - LICENSES & PERMITS	500	500	500	500	500	500
CONTRACT SERVICES	2,500	1,800	1,800	1,800	1,800	1,800
EDUCATION & TRAINING	16,000	14,000	14,000	14,000	14,000	14,000
CAPITAL EXPENDITURES	70,000	-	-	-	-	-
EQUIPMENT	2,000	2,000	2,010	2,020	2,030	2,040
EQUIPMENT - FIREFIGHTING	16,000	12,000	12,000	12,000	12,000	12,000
INSURANCE - PROPERTY	984	1,124	1,130	1,135	1,141	1,147
INSURANCE - LIABILITY	296	302	304	305	307	309
INSURANCE - FIREFIGHTERS ACCIDENT	2,278	1,500	1,508	1,515	1,522	1,530
INSURANCE - VEHICLE	4,300	5,300	5,327	5,353	5,380	5,407
SUPPLIES - OFFICE	400	1,000	1,005	1,010	1,015	1,020
SUPPLIES - HALL	2,500	1,500	1,508	1,515	1,522	1,530
UTILITIES - POWER	3,264	3,329	3,345	3,362	3,379	3,396
UTILITIES - TELEPHONE	3,000	3,060	3,075	3,090	4,005	4,020
TRANSFER TO RESERVE CAPITAL	12,000	10,000	10,000	10,000	10,000	10,000
TRANSFER TO OPERATING RESERVE	50	50	150	150	150	150
OTHER EXPENSES - MISCELLANEOUS	5,000	500	500	500	500	500
SALARIES & WAGES	191	156				
SALARIES & WAGES	-	315	317	318	320	321
	$ 228,034	$ 155,003	$ 155,858	$ 157,718	$ 157,583	$ 158,454

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
VICTIM SERVICES AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	3631.88%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	138	5,150	5,227	5,306	5,385	5,466
PRIOR YEARS SURPLUS	5,000	-	-	-	-	-
	$ 5,138	$ 5,150	$ 5,227	$ 5,306	$ 5,385	$ 5,466
Expense						
ADMINISTRATION CHARGE	138	150	152	155	157	159
CONTRACTS & AGREEMENTS	5,000	5,000	5,075	5,151	5,228	5,307
	$ 5,138	$ 5,150	$ 5,227	$ 5,306	$ 5,385	$ 5,466

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
VICTIM SERVICES AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	3631.88%	0.04%	0.04%	0.04%	0.05%
TAX REQUISITION	138	5,150	5,152	5,155	5,157	5,159
PRIOR YEARS SURPLUS	5,000	-	-	-	-	-
	$ 5,138	$ 5,150	$ 5,152	$ 5,155	$ 5,157	$ 5,159
Expense						
ADMINISTRATION CHARGE	138		-	-	-	-
ADMINISTRATION CHARGE		150	152	155	157	159
CONTRACTS & AGREEMENTS	5,000	5,000	5,000	5,000	5,000	5,000
	$ 5,138	$ 5,150	$ 5,152	$ 5,155	$ 5,157	$ 5,159

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
VICTIM SERVICES AREAS D, E,F, I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	1.51%	11.51%	19.73%	1.50%	1.50%
TAX REQUISITION	8,613	$ 8,743	$ 9,749	$ 11,672	$ 11,848	$ 12,025
TRANSFER FROM OPERATIONAL RESERVE		$ 3,000	$ 1,751			
PRIOR YEARS SURPLUS	4,000	2,000		-	-	-
	$ 12,613	$ 13,743	$ 11,500	$ 11,672	$ 11,848	$ 12,025
Expense						
ADMINISTRATION CHARGE	275	330	335	340	345	350
CONTRACTS & AGREEMENTS	10,000	11,000	11,165	11,332	11,502	11,675
TRANSFER TO OPERATING RESERVE	2,338	2,413		-	-	-
	$ 12,613	$ 13,743	$ 11,500	$ 11,672	$ 11,848	$ 12,025

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
AREA A COMMUNITY PARKS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	6.41%	18.70%	1.47%	1.51%	1.51%
TAX REQUISITION	50,101	53,315	63,284	64,216	65,187	66,172
COMMUNITY WORKS GAS TAX FUNDS	120,000	41,589	3,000	3,000	3,000	3,000
GRANT IN LIEU OF TAXES		1,400	1,414	1,428	1,442	1,457
TRANSFER FROM OPERATIONAL RESERVE		5,000				
PRIOR YEARS SURPLUS	6,000	4,000		-	-	-
	$ 176,101	$ 105,304	$ 67,698	$ 68,645	$ 69,629	$ 70,629
Expense						
SALARIES & WAGES	$ -	$ 3,284	3310	3336	3,386	3,437
ADMINISTRATION CHARGES	559	1,712	1,737	1,763	1,790	1,817
OPERATIONS - OSYOOS LAKE REGIONAL PARK	-	-	-	-	-	-
GAS TAX EXPENDITURE	120,000		-	-	-	-
CONTRACT SERVICES	17,100	22,100	22,432	22,768	23,109	23,456
CAPITAL EXPENDITURES - PARKS	5,000	-	-	-	-	-
CAPITAL EXPENDITURES -Osoyoos Lake Pedestrian Repair	-	12,271	-	-	-	-
CAPITAL EXPENDITURES -Osoyoos Lake Park Landscaping		16,362	3,000	3,000	3,000	3,000
CAPITAL EXPENDITURES -Reflecion Point Park		10,156				
PARKS IMPROVEMENTS	2,720	2,800	2,842	2,885	2,928	2,972
INSURANCE - LIABILITY	141	155	157	160	162	165
SUPPLIES - PARKS	2,620	2,900	2,944	2,988	3,032	3,078
TRAVEL/LEASING	4,500	4,500	4,568	4,636	4,706	4,776
UTILITIES	2,540	2,150	2,182	2,215	2,248	2,282
TRANSFER TO CAPITAL RESERVE	-	5,000	5,075	5,151	5,228	5,307
TRANSFER TO OPERATING RESERVE	-	2,750				
CONTINGENCY	1,000	-	-	-	-	-
SALARIES & WAGES	19,921	19,164	19,451	19,743	20,039	20,340
	$ 176,101	$ 105,304	$ 67,698	$ 68,645	$ 69,629	$ 70,629

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
AREA B COMMUNITY PARKS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	11.66%	55.68%	-17.12%	-10.56%	1.36%
TAX REQUISITION	41,326	46,143	71,835	59,538	53,251	53,975
GRANT IN LIEU OF TAXES	-		-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	-		-	-	-	-
MISCELLANEOUS REVENUE	4,000		-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 45,326	$ 46,143	$ 71,835	$ 59,538	$ 53,251	$ 53,975
Expense						
SALARIES & WAGES		2,000	2,030	2,060	2,091	2,123
ADMINISTRATION CHARGES	764	1,228	1,247	1,265	1,284	1,303
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
CONTRACT P&R - KOBAU PARK COMMITTEE	-	-	-	-	-	-
CONTRACT SERVICES	4,200	4,700	4,771	4,842	4,915	4,988
CAPITAL EXPENDITURES - PARKS	5,000	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS Parking and River Access			20,000			
CAPITAL EXPENDITURES - PARKS Kobau Park Irrigation			5,000	12,000	5,000	5,000
PARKS IMPROVEMENTS	2,500	4,500	4,568	4,636	4,706	4,776
INSURANCE - LIABILITY	165	181	184	186	189	192
SUPPLIES - PARKS	1,500	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	3,000	3,500	3,553	3,606	3,660	3,715
UTILTIES	1,000	400	406	412	418	425
TRANSFER TO CAPITAL RESERVE	4,000	3,879	3,937	3,996	4,056	4,117
TRANSFER TO CAPITAL RESERVE	-	100	102	103	105	106
SALARIES & WAGES	23,197	23,655	24,010	24,370	24,736	25,107
	$ 45,326	$ 46,143	$ 71,835	$ 59,538	$ 53,251	$ 53,975

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
AREA F PARKS COMMISSION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-1.38%	8.05%	1.50%	1.51%	1.51%
TAX REQUISITION	119,847	118,194	127,710	129,622	131,583	133,573
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING						
Mariposa Park Dev.		15,339				
P&R REGISTRATION FEES	7,500	3,250	3,283	3,315	3,348	3,382
MISCELLANEOUS REVENUE	8,000	-	-	-	-	-
PRIOR YEARS SURPLUS	19,000	-	-	-	-	-
	$ 154,347	$ 136,783	$ 130,993	$ 132,937	$ 134,931	$ 136,955
Expense						
RDOS STAFF WAGES	-	5,176	5,234	5,292	5,371	5,452
PART TIME WAGES - REC INSTRUCTORS	8,000	5,000	5,075	5,151	5,228	5,307
WAGES - SUMMER STAFF	-	1,500	1,523	1,545	1,569	1,592
ADMINISTRATION CHARGES	8,663	4,177	4,240	4,303	4,368	4,433
IT EXPENSE	750	2,000	2,030	2,060	2,091	2,123
BUILDING MAINTENANCE	-	-	-	-	-	-
OPERATIONS - GARBAGE REMOVAL	-	-	-	-	-	-
CONTRACT SERVICES	5,700	5,200	5,278	5,357	5,438	5,519
CONTRACT SERVICES - OPERATIONS	-	1,000	1,015	1,030	1,046	1,061
EDUCATION & TRAINING	-	1,000	1,015	1,030	1,046	1,061
CAPITAL EXPENDITURES - PARKS	8,000	-	-	-	-	-
CAPITAL EXPENDITURES Mariposa Park Dev.						
Plan		15,339	15,569	15,803	16,040	16,280
EQUIPMENT	-	-	-	-	-	-
PLAYGROUND EQUIPMENT	-	-	-	-	-	-
PARKS IMPROVEMENTS	8,000	7,000	7,105	7,212	7,320	7,430
INSURANCE - PROPERTY	478	488	495	503	510	518
INSURANCE - LIABILITY	453	498	505	513	521	529
SUPPLIES	1,250	4,000	4,060	4,121	4,183	4,245
SUPPLIES - PARKS	3,800	4,550	4,618	4,688	4,758	4,829
SPECIAL EVENTS	-	1,000	1,015	1,030	1,046	1,061
ADVERTISING	-	1,250	1,269	1,288	1,307	1,327
TRAVEL/LEASING	4,000	6,100	6,192	6,284	6,379	6,474
UTILITIES	5,000	5,000	5,075	5,151	5,228	5,307
TRANSFER TO CAPITAL RESERVE	47,300	12,300	5,000	5,075	5,151	5,228
TRANSFER TO OPERATING RESERVE	-	1,318	1,000	1,015	1,030	1,046
SALARIES & WAGES	52,953	52,887	53,680	54,486	55,303	56,132
	$ 154,347	$ 136,783	$ 130,993	$ 132,937	$ 134,931	$ 136,955

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION - WEST BENCH

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-6.45%	0.03%	1.50%	1.50%	1.50%
TAX REQUISITION	20,050	18,757	18,762	19,044	19,329	19,619
	$ 20,050	$ 18,757	$ 18,762	$ 19,044	$ 19,329	$ 19,619
Expense						
ADMINISTRATION CHARGE	1,650	357	362	368	373	379
CONTRACTS - PENTICTON	18,400	18,400	18,400	18,676	18,956	19,240
	$ 20,050	$ 18,757	$ 18,762	$ 19,044	$ 19,329	$ 19,619

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CEMETERY - ELECTORAL AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	0.19%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	1,028	$ 1,030	$ 1,045	$ 1,061	$ 1,077	$ 1,093
PRIOR YEARS SURPLUS	-	$ -	-	-	-	-
	$ -					
	1,028	1,030	1,045	1,061	1,077	1,093
Expense						
ADMINISTRATION CHARGE	28	30	30	31	31	32
CONTRACTS - OSOYOOS	1,000	1,000	1,015	1,030	1,046	1,061
	$ 1,028	$ 1,030	$ 1,045	$ 1,061	$ 1,077	$ 1,093

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CEMETERY - ELECTORAL AREA E (NARAMATA)

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	18.27%	5.02%	1.72%	1.52%	1.52%
TAX REQUISITION	39,322	$ 46,505	$ 48,838	$ 49,680	$ 50,434	$ 51,198
GRANT IN LIEU OF TAXES	-	$ -	-	-	-	-
REVENUE - PLOTS	9,500	$ 2,500	2,525	2,550	2,576	2,602
TRANSFER FROM OPERATING RESERVE	-	$ 10,000	1,400	1,300	1,300	1,300
PRIOR YEARS SURPLUS	10,000	$ 1,500				
	$ 58,822	$ 60,505	$ 52,763	$ 53,530	$ 54,309	$ 55,100
Expense						
ADMINISTRATION CHARGES	864	1,439	1,461	1,482	1,505	1,527
MAINTENANCE SUPPLIES	2,042	-	-	-	-	-
OPERATIONS	-	-	-	-	-	-
CONTRACT SERVICES	3,700	2,000	2,030	2,060	2,091	2,123
EDUCATION & TRAINING	250	250	254	258	261	265
CEMETERY IMPROVEMENTS	4,000	-	-	-	-	-
INSURANCE - LIABILITY	192	211	214	217	221	224
SUPPLIES	-	-	-	-	-	-
SUPPLIES	3,000	1,500	1,523	1,545	1,569	1,592
TRAVEL/LEASING	3,000	3,000	3,045	3,091	3,137	3,184
TRANSFER TO CAPITAL RESERVE	-	1,000	1,015	1,030	1,046	1,061
TRANSFER TO OPERATING RESERVE	1,564	10,100	1,602	1,602	1,602	1,602
SALARIES & WAGES	40,210	41,005	41,620	42,244	42,878	43,521
	$ 58,822	$ 60,505	$ 52,763	$ 53,530	$ 54,309	$ 55,100

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CEMETERY - ELECTORAL AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-0.79%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	2,055	$ 2,039	$ 2,069	$ 2,100	$ 2,132	$ 2,164
	$ 2,055	$ 2,039	$ 2,069	$ 2,100	$ 2,132	$ 2,164
Expense						
ADMINISTRATION CHARGES	55	$ 39	39	40	41	41
CONTRACTS - KEREMEOS	2,000	$ 2,000	2,030	2,060	2,091	2,123
	$ 2,055	$ 2,039	$ 2,069	$ 2,100	$ 2,132	$ 2,164

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CEMETERY - ELECTORAL AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-1.19%	1.24%	1.25%	1.25%	1.25%
TAX REQUISITION	1,476	$ 1,458	1,477	1,495	1,514	$ 1,533
	$ 1,476	$ 1,458	$ 1,477	$ 1,495	$ 1,514	$ 1,533
Expense						
ADMINISTRATION CHARGES	83	42	43	44	44	45
CONTRACTS - PRINCETON	1,143	1,166	1,183	1,201	1,219	1,238
CONTRACTS - OTHER RURAL AREA - TULAMEEN	250	$ 250	250	250	250	250
	$ 1,476	$ 1,458	$ 1,477	$ 1,495	$ 1,514	$ 1,533

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
Heritage - Heritage Conversion

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	0.00%				
PRIOR YEARS SURPLUS	2,000	$ 2,000				
	$ 2,000	$ 2,000	$ -	$ -	$ -	$ -
Expense						
	$ -		-	-	-	-
TRANSFER TO OPERATING RESERVE	$ -	$ 2,000	2,030	2,060	2,091	2,123
	$ -	$ 2,000	$ 2,030	$ 2,060	$ 2,091	$ 2,123

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
HERITAGE CONSERVATION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	29.44%	35.36%	1.70%	1.70%	1.70%
TAX REQUISITION	10,506	13,599	18,408	18,722	19,040	19,363
GRANT IN LIEU OF TAXES	-	26	26	27	27	27
TRANSFER FROM OPEATIONAL RESERVE		7,000	2,500	2,500	2,500	2,500
PRIOR YEARS SURPLUS	20,000	7,000				
	$ 30,506	$ 27,625	$ 20,934	$ 21,248	$ 21,567	$ 21,890
Expense						
SALARIES & WAGES		-	-	-	-	-
ADMINISTRATION CHARGES	808	601	610	619	628	638
MAINTENANCE	1,000	1,000	1,015	1,030	1,046	1,061
CONSULTANTS	3,000	3,000	3,045	3,091	3,137	3,184
INSURANCE - LIABILITY	106	117	119	121	122	124
TRANSFER TO OPERATING RESERVE	10,000	7,000	-	-	-	-
SALARIES & WAGES	15,592	15,907	16,146	16,388	16,634	16,883
	$ 30,506	$ 27,625	$ 20,934	$ 21,248	$ 21,567	$ 21,890

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
HERITAGE - AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-18.81%	-4.36%	1.50%	1.50%	1.50%
TAX REQUISITION	5,330	4,328	4,139	4,201	4,264	4,328
	$ 5,330	$ 4,328	$ 4,139	$ 4,201	$ 4,264	$ 4,328
ADMINISTRATION CHARGES	330	$ 78	79	80	81	82
CONTRACT - HERITAGE SOCIETY	4,000	$ 4,000	4,060	4,121	4,183	4,245
TRANSFER TO OPERATING RESERVE	1,000	250	-	-	-	-
	$ 5,330	$ 4,328	$ 4,139	$ 4,201	$ 4,264	$ 4,328

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
HERITAGE GRANT - AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	3.27%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	155,139	160,206	162,609	165,048	167,524	170,037
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	3,000	-	-	-	-	-
	$ 158,139	$ 160,206	$ 162,609	$ 165,048	$ 167,524	$ 170,037
ADMINISTRATION CHARGES	4,139	$ 6,206	6,299	6,394	6,490	6,587
CONTRACT - HERITAGE SOCIETY	154,000	$ 154,000	156,310	158,655	161,034	163,450
	$ 158,139	$ 160,206	$ 162,609	$ 165,048	$ 167,524	$ 170,037

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
MUSEUM - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-11.67%	1.51%	1.51%	1.51%	1.51%
TAX REQUISITION	17,038	15,050	15,278	15,509	15,744	15,982
GRANT IN LIEU OF TAXES	400	$ 400	404	408	412	416
PRIOR YEARS SURPLUS	(1,200)	$ -	-	-	-	-
COMMUNITY WORKS GAS TAX	100,000	$ -	-	-	-	-
	$ 116,238	$ 15,450	$ 15,682	$ 15,917	$ 16,156	$ 16,398
ADMINISTRATION CHARGES	1,238	$ 450	457	464	471	478
COMMUNITY WORKS GAS TAX EXPENSES	-	$ -	-	-	-	-
CONTRACTS - OSOYOOS	15,000	$ 15,000	15,225	15,453	15,685	15,920
LEGAL FEES	-	$ -	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSE	100,000	$ -	-	-	-	-
	$ 116,238	$ 15,450	$ 15,682	$ 15,917	$ 16,156	$ 16,398

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
MUSEUM PROPERTY DEBT - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-0.19%	0.07%	0.07%	0.07%	0.07%
PARCEL TAX	80,308	$ 80,153	$ 80,208	$ 80,263	$ 80,319	$ 80,377
RENTAL REVENUE		$ -	-	-	-	-
PRIOR YEARS SURPLUS		$ -	-	-	-	-
	$ 80,308	$ 80,153	$ 80,208	$ 80,263	$ 80,319	$ 80,377
ADMINISTRATION CHARGES	285	69	70	71	72	74
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - PROPERTY	3,509	3,570	3,624	3,678	3,733	3,789
DEBT INTEREST	35,456	35,456	35,456	35,456	35,456	35,456
DEBT PRINCIPAL	41,058	41,058	41,058	41,058	41,058	41,058
	$ 80,308	$ 80,153	$ 80,208	$ 80,263	$ 80,319	$ 80,377

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NARAMATA MUSEUM

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-9.24%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	17,817	16,170	16,413	16,659	16,909	17,163
TRANSFER FROM RESERVE	-		-	-	-	-
PRIOR YEARS SURPLUS	-		-	-	-	-
	$ 17,817	$ 16,170	$ 16,413	$ 16,659	$ 16,909	$ 17,163
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	889	387	393	399	405	411
CONTRACT SERVICES	-	1,000	1,015	1,030	1,046	1,061
CONTRACT - MUSEUM SOCIETY	6,000	5,000	5,075	5,151	5,228	5,307
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - LIABILITY	1,650	1,815	1,842	1,870	1,898	1,926
UTILITIES	1,000	1,000	1,015	1,030	1,046	1,061
TRANSFER TO OPERATING RESERVE	3,133	2,872	2,915	2,959	3,003	3,048
SALARIES & WAGES	5,145	4,096	4,157	4,220	4,283	4,347
	$ 17,817	$ 16,170	$ 16,413	$ 16,659	$ 16,909	$ 17,163

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FRANK VENABLES AUDITORIUM-OLIVER/AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-0.26%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	247,001	246,353	246,353	246,353	246,353	246,353
PRIOR YEARS SURPLUS	2,000	-				
	$ 249,001	$ 246,353	$ 246,353	$ 246,353	$ 246,353	$ 246,353
ADMINISTRATION CHARGES	648	-	-	-	-	-
DEBT INTEREST	122,100	122,100	122,100	122,100	122,100	122,100
DEBT PRINCIPAL	124,253	124,253	124,253	124,253	124,253	124,253
TRANSFER TO OPERATING RESERVE	2,000	-	-	-	-	-
	$ 249,001	$ 246,353	$ 246,353	$ 246,353	$ 246,353	$ 246,353

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
VENABLES THEATRE SERVICE

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	1.31%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	115,525	117,034	118,789	120,571	122,380	124,215
PRIOR YEAR SURPLUS	-					
	$ 115,525	$ 117,034	$ 118,789	$ 120,571	$ 122,380	$ 124,215
ADMINISTRATION CHARGES	3,025	4,534	4,602	4,671	4,741	4,812
CONTRACT SERVICES	112,500	112,500	114,188	115,900	117,639	119,403
	$ 115,525	$ 117,034	$ 118,789	$ 120,571	$ 122,380	$ 124,215

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ARENA - OLIVER/C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	18.84%	5.94%	1.99%	0.17%	1.69%
TAX REQUISITION	343,656	408,401	432,668	441,275	442,034	449,506
TAX REQUISITION - OLIVER	-	-	-	-	-	-
GRANT IN LIEU OF TAXES	2,790	2,790	2,903	2,961	3,020	3,050
COMMUNITY WORKS GAS TAX FUNDING	-				-	-
AGREEMENT - OSOYOOS INDIAN BAND	32,545	26,091	20,850	21,267	-	-
REVENUE - REC. PROGRAMS	106,500	53,750	110,803	113,019	115,279	116,432
TRANSFER FROM RESERVE	46,200	72,500	48,066	49,027	50,008	50,508
DEBENTURE PROCEEDS	-				-	-
FEDERAL GRANTS	-				-	-
	$ 531,691	$ 563,532	$ 615,290	$ 627,549	$ 610,341	$ 619,496
ADMINISTRATION CHARGES	12,377	9,154	9,292	9,431	9,573	9,716
OPERATIONS	449,996	459,364	468,176	477,540	487,091	494,397
CAPITAL EXPENDITURES	57,050	82,500	60,000	94,334	60,000	60,900
INSURANCE - PROPERTY	6,747	6,882	7,020	7,160	7,303	7,413
INSURANCE - LIABILITY	5,434	5,543	5,654	5,767	5,882	5,970
TRANSFER TO RESERVE	-	-	65,058	33,225	40,399	41,005
SALARIES & WAGES	87	89	90	92	93	94
	$ 531,691	$ 563,532	$ 615,290	$ 627,549	$ 610,341	$ 619,496

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
PARKS - OLIVER/C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	13.62%	-35.13%	1.99%	3.11%	1.66%
TAX REQUISITION	354,523	402,812	261,322	266,513	274,805	279,379
GRANT IN LIEU OF TAXES	1,710	1,710	1,953	1,992	2,032	2,052
AGREEMENT - OSOYOOS INDIAN BAND	24,653	25,723	15,180	15,484	15,794	15,952
RENTAL REVENUE	41,751	25,875	25,272	25,777	26,293	26,556
TRANSFER FROM RESERVE	45,600		44,433	45,322	46,228	46,690
PRIOR YEARS SURPLUS	-					-
	$ 468,237	$ 456,120	$ 348,160	$ 355,088	$ 365,152	$ 370,630
ADMINISTRATION CHARGES	9,946	7,044	7,149	7,257	7,365	7,476
OPERATIONS	361,821	356,843	290,220	296,024	304,944	309,518
CAPITAL EXPENDITURES	90,450	86,000	44,433	45,322	46,228	46,921
INSURANCE - PROPERTY	3,164	3,227	3,292	3,358	3,425	3,476
INSURANCE - LIABILITY	2,856	3,006	3,066	3,127	3,190	3,238
TRANSFER TO RESERVE	-					
	$ 468,237	$ 456,120	$ 348,160	$ 355,088	$ 365,152	$ 370,630

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
POOL - OLIVER/C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-25.08%	5.93%	1.99%	1.99%	1.77%
TAX REQUISITION	337,048	252,531	267,493	272,813	278,236	283,152
GRANT IN LIEU OF TAXES	1,890	1,890	2,350	2,397	2,445	2,469
AGREEMENT - OSOYOOS INDIAN BAND	15,467	16,183	15,824	16,140	16,463	16,628
REVENUE - REC. PROGRAMS	80,000	47,750	84,416	86,104	87,826	88,704
PROVINCIAL GRANT -	-	20,000	-	-	-	-
TRANSFER FROM RESERVE	4,200	114,000	40,159	40,962	41,781	42,199
	$ 438,605	$ 452,354	$ 410,242	$ 418,416	$ 426,751	$ 433,153
ADMINISTRATION CHARGES	8,778	6,059	6,149	6,242	6,335	6,430
OPERATIONS	313,689	305,625	331,370	337,997	344,757	349,928
CAPITAL EXPENDITURES	108,550	134,000	32,960	33,619	34,291	34,805
INSURANCE - PROPERTY	2,373	2,420	2,468	2,517	2,567	2,606
INSURANCE - LIABILITY	5,215	4,250	4,335	4,422	4,510	4,578
TRANSFER TO RESERVE	-		32,960	33,619	34,291	34,805
	$ 438,605	$ 452,354	$ 410,242	$ 418,416	$ 426,751	$ 433,153

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
PROGRAMS - OLIVER/AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	25.22%	-42.79%	1.97%	2.26%	1.99%
TAX REQUISITION	164,650	206,173	117,944	120,272	122,994	125,443
GRANT IN LIEU OF TAXES	1,170	1,170	836	853	870	879
AGREEMENT - OSOYOOS INDIAN BAND	9,325	13,266	6,676	6,810	6,946	7,015
USER FEES - RECREATION PROGRAMS	162,000	79,750	108,630	110,803	113,019	114,149
TRANSFER FROM RESERVE	2,600	-	332	339	-	-
	$ 339,745	$ 300,359	$ 234,418	$ 239,077	$ 243,829	$ 247,487
ADMINISTRATION CHARGES	8,794	5,716	5,802	5,889	5,977	6,067
OPERATIONS	321,112	291,900	205,814	209,930	214,129	217,341
SHARED CAPITAL	7,150	-	20,004	20,404	20,812	21,124
INSURANCE - LIABILITY	2,689	2,743	2,798	2,854	2,911	2,955
	$ 339,745	$ 300,359	$ 234,418	$ 239,077	$ 243,829	$ 247,487

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION HALL - OLIVER/C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-20.90%	-31.10%	25.01%	-16.80%	1.95%
TAX REQUISITION	387,785	306,721	211,325	264,187	219,806	224,089
GRANT IN LIEU OF TAXES	1,440	1,440	1,524	1,554	1,585	1,601
AGREEMENT - OSOYOOS INDIAN BAND	11,377	19,600	9,556	9,747	9,942	10,041
RENTAL REVENUE - HALL	117,550	70,625	103,617	105,689	107,803	108,881
TRANSFER FROM RESERVE	3,200	70,000	74,905	76,403	77,931	78,710
PROVINCIAL GRANT -	$ -	50,000				
	$ 521,352	$ 518,386	$ 400,927	$ 457,580	$ 417,067	$ 423,323
ADMINISTRATION CHARGES	7,909	5,488	5,571	5,654	5,739	5,825
OPERATIONS	284,469	274,152	271,537	276,968	282,507	286,745
CAPITAL EXPENDITURES	200,400	210,000	74,905	76,403	77,931	79,100
INSURANCE - PROPERTY	5,095	5,197	5,301	54,070	5,515	5,598
INSURANCE - LIABILITY	3,479	3,549	3,620	3,692	3,766	3,822
TRANSFER TO RESERVE	20,000	20,000	39,993	40,793	41,609	42,233
	$ 521,352	$ 518,386	$ 400,927	$ 457,580	$ 417,067	$ 423,323

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION COMMISSION - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	4.54%	2.48%	2.25%	2.17%	2.17%
TAX REQUISITION	76,051	79,504	81,480	83,310	85,119	86,968
TRANSFER FROM OPERATIONAL RESERVE	-	433	200	150	160	170
PRIOR YEARS SURPLUS	1,900	433	300	300	300	300
	$ 77,951	$ 80,370	$ 81,980	$ 83,760	$ 85,579	$ 87,438
ADMINISTRATION CHARGES	2,101	2,328	2,363	2,399	2,435	2,471
TRANSFER TO OPERATIONAL RESERVES		433	300	300	300	300
CONTRACTS - OSOYOOS	75,850	77,609	79,316	81,061	82,845	84,667
	$ 77,951	$ 80,370	$ 81,980	$ 83,760	$ 85,579	$ 87,438

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION COMM - KALEDEN

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	6.21%	11.05%	38.94%	-37.93%	26.14%
TAX REQUISITION	180,343	191,536	212,693	295,523	183,434	231,389
GRANT IN LIEU OF TAXES	3,910	3,910	3,949	3,989	4,028	4,069
GRANT REVENUE	99,000	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	205,000			-	-	-
RENTAL REVENUE - LIBRARY	12,700	12,700	12,827	12,955	13,085	13,216
RENTAL REVENUE - HALL	4,000	14,825	14,973	15,123	15,274	15,427
RENTAL REVENUE - HOTEL SITE	3,200	4,000	4,040	4,080	4,121	4,162
OFF PREMISE RENTALS	500	1,000	1,010	1,020	1,030	1,041
USER FEES - RECREATION PROGRAMS	12,000	3,250	3,283	3,315	3,348	3,382
TRANSFER FROM RESERVE	28,000	-	-	-	-	-
PROVINCIAL GRANT - Kaleden Hotel Development		800,000				
DONATIONS	5,000		-	-	-	-
PRIOR YEARS SURPLUS	-	570	576	581	587	593
	$ 553,653	$ 1,031,791	$ 253,350	$ 336,587	$ 224,908	$ 273,279
RDOS STAFF WAGES		7,676	7,756	7,837	7,955	8,074
PART TIME WAGES - REC INSTRUCTORS	6,000	5,000	5,075	5,151	5,228	5,307
WAGES - SUMMER STAFF	-	1,500	1,523	1,545	1,569	1,592
ADMINISTRATION CHARGES	6,853	8,902	9,035	9,171	9,308	9,448
IS	1,125	2,000	2,030	2,060	2,091	2,123
BUILDING MAINTENANCE	3,000	3,000	3,045	3,091	3,137	3,184
MAINTENANCE - JANITORIAL - HALL	-	-	-	-	-	-
MAINTENANCE - PARKS	-	-	-	-	-	-
CONTRACT P&R - KALEDEN REC COMMISSION	15,000	16,000	16,240	16,484	16,731	16,982
CONTRACT SERVICES	23,750	27,250	27,659	28,074	28,495	28,922
EDUCATION & TRAINING	-	1,500	1,523	1,545	1,569	1,592
KALEDEN HOTEL SITE PROJECT	40,000	-	-	-	-	-
CAPITAL EXPENDITURES - RECREATION	-	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS	300,500		-	-	-	-
CAPITAL EXPENDITURES - Kaleden Hotel Dev. Cont on Grant		800,000				
CAPITAL EXPENDITURES - Pioneer Park Beach Enhancement		-	20,000	15,000		
CAPITAL EXPENDITURES - Pioneer Park Picnic Shelter						45,000
CAPITAL EXPENDITURES - Pioneer Park Sports Counts			15,000	75,000		
CAPITAL EXPENDITURES - Kaleden Hotel to pioneer Park KVR trail upgrade				25,000		
PARKS IMPROVEMENTS	17,200	17,200		-	-	-
INSURANCE - PROPERTY	8,490	8,639	8,769	8,900	9,034	9,169
INSURANCE - LIABILITY	2,821	3,103	3,150	3,197	3,245	3,293
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECREATION	3,750	5,000	5,075	5,151	5,228	5,307
SUPPLIES - PARKS	6,300	7,800	7,917	8,036	8,156	8,279
SUPPLIES - P&R - PROGRAMS	-	1,000	1,015	1,030	1,046	1,061
ADVERTISING	2,375	3,200	3,248	3,297	3,346	3,396
TRAVEL/LEASING	10,000	10,750	10,911	11,075	11,241	11,410
UTILITIES	7,500	7,500	7,613	7,727	7,843	7,960
UTILITIES - NATURAL GAS	-	-	-	-	-	-
TRANSFER TO RESERVE	2,500	1,500	1,523	1,545	1,569	1,592
TRANSFER TO OPERATING RESERVE	500	500	508	515	523	531
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
SALARIES & WAGES	95,989	92,771	94,163	95,575	97,009	98,464
	$ 553,653	$ 1,031,791	$ 252,775	$ 336,006	$ 224,321	$ 272,686

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
PARKS & RECREATION - NARAMATA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	12.87%	1.43%	1.16%	1.19%	-38.81%
TAX REQUISITION	323,104	364,682	369,897	374,204	378,675	231,713
GRANT IN LIEU OF TAXES	-					
COMMUNITY WORKS GAS TAX	227,000	72,737	-	-	-	-
CWF COMMUNITY WORKS GAS TAX FUNDING		-				
Gas Tax CWF Manitou Park Development - pathway, lighting and landscaping		141,795				
PARK RENTALS - MANITOU	600	840	848	857	865	874
REVENUE - SUMMER DAY CAMP	2,000	1,500	1,515	1,530	1,545	1,561
USER FEES - RECREATION PROGRAMS	2,500	2,500	2,525	2,550	2,576	2,602
P&R REGISTRATION - #1	-	-	-	-	-	-
TRANSFER FROM LAND ACQUISITION RESERVE	-	82,400		50,000	150,000	151,500
TRANSFER FROM OPERATING RESERVE	91,000	19,500	-	-	-	-
PROVINCIAL GRANTS	1,500	158,037		-	-	-
PROVINCIAL GRANTS - EMPLOYMENT	-			-	-	-
FEDERAL GOVERNMENT GRANTS	245,800	15,000	-	-	-	-
MISCELLANEOUS REVENUE	400	1,100	1,111	1,122	1,133	1,145
DONATIONS	-	2,500	2,525	2,550	2,576	2,602
PRIOR YEARS SURPLUS	230,000	27,000	-	-	-	-
	$ 1,123,904	$ 889,591	$ 378,421	$ 432,813	$ 537,370	$ 391,995
RDOS STAFF WAGES	11,193	10,284	10,340	10,396	10,552	10,711
PART TIME WAGES - REC COORDINATOR	-	-	-	-	-	-
PART TIME WAGES - REC INSTRUCTORS	3,570	5,000	5,075	5,151	5,228	5,307
PART TIME WAGES - SUMMER PROGRAMS	4,000	3,000	3,045	3,091	3,137	3,184
ADMINISTRATION CHARGES	13,637	10,662	10,822	10,984	11,149	11,316
IS	1,125	3,500	3,553	3,606	3,660	3,715
KVR STEWARDSHIP	5,000	5,000	5,075	5,151	5,228	5,307
CONTRACT SERVICES	72,800	85,850	87,138	88,445	89,771	91,118
EDUCATION & TRAINING	-	1,500	1,523	1,545	1,569	1,592
SPECIAL PROJECTS	25,000	-	-	-	-	-
CAPITAL EXPENDITURES	770,000	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS	10,000	-	-	-	-	-
CAPITAL EXPENDITURES - Wharf Acquisition		82,400		50,000	150,000	-
CAPITAL EXPENDITURES - Wharf Structural Assessment		15,339				
CAPITAL EXPENDITURES - CWF -Manitou Park Boat Storage		20,452				
CAPITAL EXPENDITURES - CWF -Manitou Park Development pathway, lighting and		141,795				
CAPITAL EXPENDITURES - CWF -Manitou Park Development and Design		15,339				
CAPITAL EXPENDITURES - CWF -Manitou Park washroon CWF		222,525				
PARKS IMPROVEMENTS	16,500	16,000	16,240	16,484	16,731	16,982
INSURANCE - PROPERTY	1,019	1,037	1,053	1,068	1,084	1,101
INSURANCE - LIABILITY	2,542	2,796	2,838	2,881	2,924	2,968
SUPPLIES - RECREATION	2,490	3,500	3,553	3,606	3,660	3,715
SUPPLIES - PARKS	7,500	11,500	11,673	11,848	12,025	12,206
SPECIAL EVENTS	5,000	5,000	5,075	5,151	5,228	5,307
ADVERTISING	1,150	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	3,000	3,560	3,613	3,668	3,723	3,778
UTILITIES	2,091	4,822	4,894	4,968	5,042	5,118
DEBT INTEREST	36,225	36,225	36,225	36,225	36,225	36,225
DEBT PRINCIPAL	42,798	42,798	42,798	42,798	42,798	42,798
TRANSFER TO RESERVE	2,500	10,000	10,150	10,302	10,457	10,614
TRANSFER TO OPERATING RESERVE	-	27,500	10,000	10,150	10,302	10,457
RECREATION GRANTS	16,300	13,500	13,703	13,909	14,117	14,329
MISCELLANEOUS REC EXPENSES	300	-	-	-	-	-
SALARIES & WAGES	68,164	86,707	88,008	89,328	90,668	92,028
	$ 1,123,904	$ 889,591	$ 378,421	$ 432,813	$ 537,370	$ 391,995

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION COMM - OK FALLS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	2.24%	1.79%	7.77%	1.25%	1.26%
TAX REQUISITION	598,200	611,622	$ 622,584	$ 670,960	$ 679,365	$ 687,901
GRANT REVENUE - PL4C	942	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	310,000	5,078	5,129	5,180	5,232	5,284
GAS TAX FUNDING Garnett Family Park Development		25,565				
GRANT REVENUE #3	150,000		-	-	-	-
GRANT REVENUE Garnet Family Park Development		25,950				
PROVINCIAL GRANT	103,250		-	-	-	-
RENTAL REVENUE	24,000	24,000	24,240	24,482	24,727	24,974
REGISTRATION FEES - REC PROGRAMS	22,000	10,000	10,100	10,201	10,303	10,406
REGISTRATION FEES - SUMMER PROGRAMS	3,000	1,500	1,515	1,530	1,545	1,561
TRANSFER FROM RESERVE	-	110,452	40,000	40,400	40,804	41,212
PROVINCIAL GRANTS - EMPLOYMENT	-		-	-	-	-
DONATIONS	10,000	10,000	50,000	10,000	10,100	10,201
PRIOR YEARS SURPLUS	80,000	-	-	-	-	-
	$ 1,301,392	$ 824,167	$ 753,568	$ 762,753	$ 772,076	$ 781,539
RDOS STAFF WAGES	-	16,812	17,064	17,320	17,580	17,844
PART TIME WAGES - REC INSTRUCTORS	20,000	20,000	20,300	20,605	20,914	21,227
WAGES - SUMMER STAFF - REC	3,000	3,000	3,045	3,091	3,137	3,184
ADMINISTRATION CHARGES	15,034	25,572	25,955	26,345	26,740	27,141
IS	2,250	2,000	2,030	2,060	2,091	2,123
MAINTENANCE - PARKS	500	750	761	773	784	796
GRANT EXPENSE - PL4C	942	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
GRANT EXPENDITURE #3	750	750	761	773	784	796
CONTRACT SERVICES - PARKS	36,600	52,150	52,932	53,726	54,532	55,350
EDUCATION & TRAINING	2,528	2,500	2,538	2,576	2,614	2,653
CAPITAL EXPENSES - RECREATION	25,000	-	-	-	-	-
CAPITAL EXPENDITURES - PARKS	643,000	-		-	-	-
CAPITAL KVR Jumping Platform	-	40,904				
605 Wilow (Lamb site development)	-	15,339				
Heritage Hills Entrance Irrigation		7,617				
Parks Master Plan Area "D"		20,600				
CWF Garnett Family Park Development		51,130				
CWF Pulic Boad Launch		5,078				
PARKS IMPROVEMENTS	42,200	54,500	50,000	50,750	51,511	52,284
CAPITAL LAND AQUISITION	-	2,000	2,030	2,060	2,091	2,123
INSURANCE - PROPERTY	5,511	5,594	5,678	5,763	5,850	5,937
INSURANCE - LIABILITY	4,119	4,531	4,599	4,668	4,738	4,809
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECREATION	11,254	11,000	11,165	11,332	11,502	11,675
SUPPLIES - PARKS	21,028	22,300	22,635	22,974	23,319	23,668
SPECIAL EVENTS	3,000	3,000	3,045	3,091	3,137	3,184
ADVERTISING - PROGRAMS	5,300	4,000	4,060	4,121	4,183	4,245
TRAVEL/LEASING	19,660	20,700	21,011	21,326	21,646	21,970
UTILITIES - P&R - PARK	14,000	23,000	23,345	23,695	24,051	24,411
UTILITIES - P&R - REC CENTRE	6,700	6,700	6,801	6,903	7,006	7,111
VANDALISM	-	-	-	-	-	-
MFA LEASING	8,600	9,000	9,135	9,272	9,411	9,552
DEBT INTEREST	61,530	61,530	61,530	61,530	61,530	61,530
DEBT PRINCIPAL	79,683	79,683	79,683	79,683	79,683	79,683
BANK CHARGES & INTEREST	-	-	-	-	-	-
TRANSFER TO RESERVE	30,000	12,559	80,000	81,200	82,418	83,654
CONTINGENCY	-	-	-	-	-	-
SALARIES & WAGES	239,203	239,868	243,466	247,118	250,825	254,587
	$ 1,301,392	$ 824,167	$ 753,568	$ 762,753	$ 772,076	$ 781,539

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TULAMEEN RECREATION COMMISSION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	-15.64%	83.72%	1.50%	196.92%	-60.60%
TAX REQUISITION	45,541	38,416	70,579	71,641	212,715	83,806
GAS TAX FUNDING	10,000	25,898	60,000	20,000	-	-
TRANSFER FROM OPERAITONAL RESERVE		12,000				
MISCELLANEOUS REVENUE	-		-	-	-	-
PRIOR YEARS SURPLUS	-	6,500				
	$ 55,541	$ 82,814	$ 130,579	$ 91,641	$ 212,715	$ 83,806
SALARIES & WAGES	1,500	642	655	668	678	688
ADMINISTRATION CHARGES	1,957	1,045	1,061	1,077	1,093	1,109
GAS TAX	10,000		-	-	-	-
CONTRACT P&R - TULAMEEN REC. SOCIETY	23,005	23,350	23,700	24,056	24,417	24,783
CONTRACT SERVICES	1,000	1,000	1,015	1,030	1,046	1,061
CAPITAL EXPENDITURES	-	-	-	-	-	-
CAPITAL EXPENDITURES - Park I Plan & Dev.		7,617	10,000	10,000	-	-
CAPITAL EXPENDITURES -Park Dev. Plan		8,125				
CAPITAL EXPENDITURES -Park Development			50,000	10,000		
CAPITAL EXPENDITURES - Rink Board Replacement		-			140,000	
CAPITAL EXPENDITURES - Washroom Exterior		10,156				
CAPITAL EXPENDITURES - Sun Screens						10,000
INSURANCE - PROPERTY	1,077	1,096	1,112	1,129	1,146	1,163
MILEAGE	1,000	1,000	1,015	1,030	1,046	1,061
UTLILITIES	-	2,000	2,030	2,060	2,091	2,123
TRANSFER TO CAPITAL RESERVE	8,596	10,000	10,150	10,302	10,457	10,614
TRANSFER TO OPERATING RESERVE	3,368	11,029	24,000	24,360	24,725	25,096
SUPPLIES - PARKS	500	1,000	1,015	1,030	1,046	1,061
SALARIES & WAGES	3,538	4,754	4,825	4,898	4,971	5,046
	$ 55,541	$ 82,814	$ 130,579	$ 91,641	$ 212,715	$ 83,806

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ARENA - PRINCETON/H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	0.16%				
TAX REQUISITION	279,000	$ 279,440	$ 283,632	$ 287,886	$ 292,204	$ 296,587
COMMUNITY WORKS GAS TAX RE ELECTRICAL	-		-	-	-	-
PRIOR YEARS SURPLUS	-					
	$ 279,000	$ 279,440	$ 283,632	$ 287,886	$ 292,204	$ 296,587
Expense						
ADMINISTRATION CHARGES	7,699	8,139	8,261	8,385	8,511	8,638
CONTRACT SERVICES	271,301	271,301	275,371	279,501	283,694	287,949
OTHER EXPENSES - MISCELLANEOUS	-	-	-	-	-	-
	$ 279,000	$ 279,440	$ 283,632	$ 287,886	$ 292,204	$ 296,587

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
Regional Recreation

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	This Account did not have a budget in 2020 but did have expenses funded from a grant					
Revenue	Tax Increase	No taxes required				
FEDERAL GRANTS	$ -	9,927	-	-	-	-
	$ -	$ 9,927	$ -	$ -	$ -	$ -
Expense						
TRAVEL/LEASING	$ -	$ -	-	-	-	-
	$ -	$ 9,927	-	-	-	-
	$ -	$ 9,927	$ -	$ -	$ -	$ -

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECREATION FACILITY - KEREMEOS/AREAS B&G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	18.24%	7.07%	1.59%	7.24%	-3.76%
TAX REQUISITION	275,354	325,565	348,574	354,111	379,734	365,444
GRANT IN LIEU OF TAXES	128	131	132	134	135	136
REVENUE - DEVELOPMENT FEE	1,280	6,306	6,369	6,433	6,497	6,562
REVENUE - FITNESS	20,343	18,000	18,180	18,362	18,545	18,731
REVENUE - BOWLING	12,000	8,000	8,080	8,161	8,242	8,325
REVENUE - SQUASH	769	100	101	102	103	104
REVENUE - RECREATION	10,000	9,000	9,090	9,181	9,273	9,365
REVENUE - CONCESSION	3,000	2,500	2,525	2,550	2,576	2,602
REVENUE - ICE RINK	11,000	11,000	11,110	11,221	11,333	11,447
TRANSFER FROM CAPITAL RESERVE	145,000	170,233	72,500	306,000	66,000	66,000
TRANSFER FROM OPERATING RESERVE	-	6,000	6,060	6,121	6,182	6,244
Federal GRANTS - EMPLOYMENT		4,000	-	-	-	-
MISCELLANEOUS REVENUE	1,407	-	-	-	-	-
DONATIONS	3,500	4,000				
PRIOR YEARS SURPLUS	-					
	$ 483,781	$ 564,835	$ 482,721	$ 722,375	$ 508,620	$ 494,960
Expense						
SALARIES & WAGES	20,000	100,986	102,501	104,038	105,599	107,183
RDOS STAFF WAGES	61,000	1,500	1,523	1,545	1,569	1,592
PART TIME WAGES - REC INSTRUCTORS	-	12,000	12,180	12,363	12,548	12,736
WAGES - SUMMER STAFF	-	4,000	4,060	4,121	4,183	4,245
ADMINISTRATION CHARGES	2,943	14,492	14,710	14,930	15,154	15,382
IS	2,250	3,250	3,299	3,348	3,398	3,449
CONSULTANTS	10,000	-	-	-	-	-
CONTRACT SERVICES	17,900	20,000	20,300	20,605	20,914	21,227
EDUCATION & TRAINING	-	5,000	5,075	5,151	5,228	5,307
DEPRECIATION	-	-	-	-	-	-
CAPITAL EXPENDITURES	146,000	-	-	-	-	-
CAPITAL EXPENDITURES - Recreation Centre Bowling Lanes		56,650				
CAPITAL EXPENDITURES - Outdoor rink		10,156				
CAPITAL EXPENDITURES - Outdoor rink		8,125		150,000		
CAPITAL EXPENDITURES - Rec centre entrance development		8,125				
CAPITAL EXPENDITURES - Rec centre ball		8,734				
CAPITAL EXPENDITURES - Rec centre exterior landscaping		53,560	60,000	60,000	60,000	60,000
CAPITAL EXPENDITURES - Rec centre energy		10,156				
CAPITAL EXPENDITURES - Rec centre window replacements		8,633	6,500			
CAPITAL EXPENDITURES - Rec centre change room showers replacement					20,000	
CAPITAL EXPENDITURES - Rec centre building envelope replacement				90,000		
CAPITAL EXPENDITURES - Rec centre heating		6,094	6,000	6,000	6,000	6,000
EQUIPMENT	2,500	14,000	14,210	14,423	14,639	14,859
EQPT - P&R - DEVELOPMENT FEE	-	-	-	-	-	-
PARK/FACILITY IMPROVEMENTS	6,500	12,000	12,180	12,363	12,548	12,736
INSURANCE - PROPERTY	12,424	12,424	12,610	12,800	12,992	13,186
INSURANCE - LIABILITY	2,956	3,015	3,060	3,106	3,153	3,200
SUPPLIES REC	1,000	3,500	3,553	3,606	3,660	3,715
SUPPLIES FACILITY	13,500	13,500	13,703	13,908	14,117	14,328
SUPPLIES - P&R - CONCESSION	3,000	900	914	927	941	955
SPECIAL EVENTS	-	4,000	4,060	4,121	4,183	4,245
ADVERTISING	2,649	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	5,000	6,000	6,090	6,181	6,274	6,368
UTILITIES	31,700	28,700	29,131	29,567	30,011	30,461
TRANSFER TO RESERVE	30,000	20,000	30,000	30,450	30,907	31,370
TRANSFER TO OPERATING RESERVE	-	500	508	515	523	531
GRANTS IN AID	-	-	-	-	-	-
SALARIES & WAGES	112,459	112,835	114,528	116,245	117,989	119,759
	$ 483,781	$ 564,835	$ 482,721	$ 722,375	$ 508,620	$ 494,960

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
POOL - KEREMEOS/AREAS B & G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	9.07%	1.57%	1.57%	1.57%	1.57%
DEBENTURE INTEREST	-	-	-	-	-	-
TAX REQUISITION	111,463	121,572	123,480	125,418	127,386	129,385
GRANT IN LIEU OF TAXES	2,190,000	-	-	-	-	-
REVENUE - SWIMMING	13,000	11,000	11,110	11,221	11,333	11,447
SWIMMING - SCHOOL PROGRAM	3,000	3,000	3,030	3,060	3,091	3,122
REVENUE - SWIM CLUB	3,000	3,000	3,030	3,060	3,091	3,122
TRANSFER FROM CAPITAL RESERVE	150,000	165,000	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
DEBENTURE PROCEEDS	625,000	-	-	-	-	-
PROVINCIAL GRANTS		1,000,000		-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 3,095,463	$ 1,303,572	$ 140,650	$ 142,760	$ 144,901	$ 147,075
Expense						
SALARIES & WAGES - RDOS STAFF	35,000	41,630	42,254	42,888	43,532	44,185
ADMINISTRATION CHARGES	2,172	2,352	2,387	2,423	2,459	2,496
OPERATIONS	2,000	2,000	2,030	2,060	2,091	2,123
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES	1,150	2,150	2,182	2,215	2,248	2,282
CAPITAL EXPENDITURES	2,965,000	-	-	-	-	-
CAPITAL EXPENDITURES- Simming Pool Renovation (contingent on grant)		1,165,000	-	-	-	-
PARK/FACILITY IMPROVEMENTS	2,000	2,000	2,030	2,060	2,091	2,123
INSURANCE - PROPERTY	463	471	478	485	493	500
INSURANCE - LIABILITY	1,069	1,176	1,194	1,212	1,230	1,248
SUPPLIES REC	500	500	508	515	523	531
SUPPLIES FACILITY	11,900	12,300	12,485	12,672	12,862	13,055
TRAVEL/LEASING	1,000	1,800	1,827	1,854	1,882	1,910
UTILITIES	8,500	9,000	9,135	9,272	9,411	9,552
VANDALISM	-	-	-	-	-	-
TRANSFER TO RESERVE	15,000	15,000	15,225	15,453	15,685	15,920
SALARIES & WAGES	49,709	48,193	48,916	49,650	50,394	51,150
	$ 3,095,463	$ 1,303,572	$ 140,650	$ 142,760	$ 144,901	$ 147,075

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ARENA - OSOYOOS/A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-2.36%	1.54%	1.54%	1.54%	1.54%
TAX REQUISITION	568,899	555,455	564,016	572,714	581,553	590,533
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
GAS TAX FUNDING	-	25,000	25,250	25,503	25,758	26,015
REVENUE - MEZZANINE RENTAL	37,515	38,453	38,838	39,226	39,618	40,014
REVENUE - CONCESSION	2,400	2,400	2,424	2,448	2,473	2,497
REVENUE - SKATING	22,735	23,303	23,536	23,771	24,009	24,249
REVENUE - HOCKEY	77,993	79,943	80,742	81,550	82,365	83,189
REVENUE - MAINTENANCE CONTRIBUTION	8,508	8,721	8,808	8,896	8,985	9,075
TRANSFER FROM RESERVE	-	-	-	-	-	-
MISCELLANEOUS REVENUE	2,100	2,100	2,121	2,142	2,164	2,185
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 720,150	$ 735,375	$ 745,735	$ 756,251	$ 766,924	$ 777,758
Expense						
SALARIES & WAGES	376,410	383,938	389,697	395,543	401,476	407,498
RDOS STAFF WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	5,312	11,337	11,507	11,679	11,854	12,032
ADMIN CHARGES - TOWN	12,000	12,000	12,180	12,363	12,548	12,736
BUILDING MAINTENANCE	51,000	52,020	52,800	53,592	54,396	55,212
EQUIPMENT MAINTENANCE	-	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	5,100	5,202	5,280	5,359	5,440	5,521
CAPITAL EXPENDITURES	97,000	95,000	96,425	97,871	99,339	100,830
SUPPLIES	11,485	11,715	11,891	12,069	12,250	12,434
SUPPLIES - P&R - CONCESSION	1,200	1,200	1,218	1,236	1,255	1,274
UTILITIES	109,282	111,468	113,140	114,837	116,560	118,308
DEBT INTEREST	44,680	44,680	44,680	44,680	44,680	44,680
TRF TO RESERVE - EQUIPMENT	-	-	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	6,681	6,815	6,917	7,021	7,126	7,233
	$ 720,150	$ 735,375	$ 745,735	$ 756,251	$ 766,924	$ 777,758

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NARAMATA TRANSIT

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-20.72%	29.94%	1.57%	1.57%	1.57%
TAX REQUISITION	105,422	83,580	108,605	110,308	112,037	113,793
TRANSIT FARES	14,800	5,164	14,800	14,948	15,097	15,248
PROVINCIAL SAFE START PROGRAM	-	17,723		-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 120,222	$ 106,467	$ 123,405	$ 125,256	$ 127,135	$ 129,042
Expense						
ADMINISTRATION CHARGES	5,965	3,931	3,990	4,050	4,110	4,172
MAINTENANCE	2,000	1,500	1,523	1,545	1,569	1,592
OPERATIONS	109,265	93,260	110,000	111,650	113,325	115,025
TRANSFER TO OP RESERVE	250	5,000	5,075	5,151	5,228	5,307
OTHER EXPENSES - MARKETING	1,000	1,000	1,015	1,030	1,046	1,061
SALARIES & WAGES	1,742	1,776	1,803	1,830	1,857	1,885
	$ 120,222	$ 106,467	$ 123,405	$ 125,256	$ 127,135	$ 129,042

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - AREA D

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-24.62%	11.95%	1.67%	1.66%	1.66%
TAX REQUISITION	113,305	85,407	95,613	97,206	98,824	100,468
TRANSIT FARES	13,100	5,375	13,100	13,231	13,363	13,497
PROVINCIAL GRANT	-	18,446	18,631	18,817	19,005	19,195
PRIOR YEARS SURPLUS		-	-	-	-	-
	$ 126,405	$ 109,228	$ 127,344	$ 129,254	$ 131,192	$ 133,160
Expense						
ADMINISTRATION CHARGES	2,984	4,084	4,145	4,208	4,271	4,335
MAINTENANCE	2,000	2,000	2,030	2,060	2,091	2,123
OPERATIONS	114,179	97,067	115,000	116,725	118,476	120,253
OTHER EXPENSES - MARKETING	500	500	508	515	523	531
TRANSFER TO OP RESERVE	5,000	3,801	3,858	3,916	3,975	4,034
SALARIES & WAGES	1,742	1,776	1,803	1,830	1,857	1,885
	$ 126,405	$ 109,228	$ 127,344	$ 129,254	$ 131,192	$ 133,160

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - ELECTORAL AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-7.02%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	2,826	$ 2,628	2,667	2,707	2,748	2,789
	$ 2,826	$ 2,628	$ 2,667	$ 2,707	$ 2,748	$ 2,789
Expense						
ADMINISTRATION CHARGES	275	$ 77	78	79	80	81
CONTRACTS - PRINCETON	2,551	$ 2,551	2,589	2,628	2,668	2,708
	$ 2,826	$ 2,628	$ 2,667	$ 2,707	$ 2,748	$ 2,789

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - ELECTORAL AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-35.25%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	1,112	720	731	742	753	764
	$ 1,112	$ 720	$ 731	$ 742	$ 753	$ 764
Expense						
ADMINISTRATION CHARGES	413	$ 21	21	22	22	22
CONTRACTS - PRINCETON	699	$ 699	709	720	731	742
	$ 1,112	$ 720	$ 731	$ 742	$ 753	$ 764

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - WEST BENCH F

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax	2.36%	2.22%	2.28%	2.25%	3.60%
PARCEL TAX	10,004	10,240	10,468	10,706	10,947	11,342
TRANSIT FARES	2,888	755	766	778	789	801
TRANSFER FROM OPEATIONAL RESERVES			2,100	2,050	2,000	1,800
PRIOR YEAR SURPLUS	$ -	8,989	-	-	-	-
	$ 12,892	$ 19,984	$ 13,334	$ 13,534	$ 13,737	$ 13,943
Expense						
ADMINISTRATION CHARGES	150	368	374	379	385	391
MAINTENANCE	2,000	2000	2,030	2,060	2,091	2,123
OPERATIONS	8,000	8000	8,120	8,242	8,365	8,491
ADVERTISING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	500	7340	500	508	515	523
OTHER EXPENSE - MARKETING	500	500	508	515	523	531
SALARIES & WAGES	1,742	1776	1,803	1,830	1,857	1,885
	$ 12,892	$ 19,984	$ 13,334	$ 13,534	$ 13,737	$ 13,943

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTRICAL - MIZZULA ELECTRICAL

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	NA				
PARCEL TAX	-	-				
PRIOR YEARS SURPLUS	-	747				
	$ -	$ 747	$ -	$ -	$ -	$ -
Expense						
ADMINISTRATION CHARGES	$ -	NA	NA	NA	NA	NA
MAINTENANCE	$ -	$ -	-	-	-	-
OPERATIONS	$ -	$ -	-	-	-	-
TRANSFER TO OPERATING RESERVE		$ 747				
	$ -	$ 747	$ -	$ -	$ -	$ -

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTRICAL SYSTEM - SCHNEIDER

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	2.32%	1.59%	1.59%	1.59%	1.59%
PARCEL TAX	995	1,018	1,034	1,051	1,067	1,084
TRANSFER FROM OPERATING RESERVE	250	-	-	-	-	-
PROVINCIAL GRANTS	181	185	187	189	191	193
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 1,426	$ 1,203	$ 1,221	$ 1,239	$ 1,258	$ 1,277
Expense						
ADMINISTRATION CHARGES	55	$ 35	36	36	37	37
UTILITIES - POWER	1,121	$ 1,143	1,160	1,178	1,195	1,213
TRANSFER TO OPERATING RESERVE	-	$ -	-	-	-	-
CONTINGENCY	250	$ 25	25	26	26	27
	$ 1,426	$ 1,203	$ 1,221	$ 1,239	$ 1,258	$ 1,277

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GALLAGHER LAKE SEWER

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee S/B increased	5.44%	1.59%	1.53%	1.53%	1.53%
USER FEES	41,649	43,914	44,614	45,298	45,993	46,698
TRANSFER FROM OPERATING RESERVE	-	3,000	3,030	3,060	3,091	3,122
PRIOR YEARS SURPLUS	3,111	2,000	-	-	-	-
			-	-	-	-
	$ 44,760	$ 48,914	$ 47,644	$ 48,359	$ 49,084	$ 49,820
Expense						
ADMINISTRATION CHARGES	675	1,224	1,242	1,261	1,280	1,299
OP-W&S- WATER QUALITY MONIT	-	204	207	210	213	217
OPERATIONS - HEALTH & SAFETY	-	255	259	263	267	271
CONTRACT SERVICES - OPERATIONS -OIB	28,000	30,576	31,035	31,500	31,973	32,452
EDUCATION & TRAINING	-	-	-	-	-	-
INSURANCE - LIABILITY	576	634	644	653	663	673
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	-	-	-	-	-	-
TRAVEL/LEASING	170	500	508	515	523	531
TRANSFER TO OPERATING RESERVE	1,872	6,900	5,000	5,075	5,151	5,228
SALARIES & WAGES	13,467	8,621	8,750	8,882	9,015	9,150
	$ 44,760	$ 48,914	$ 47,644	$ 48,359	$ 49,084	$ 49,820

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
OSOYOOS SEWER PROJECT - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	0.00%	0.00%	0.00%	0.00%	0.00%
PARCEL TAX	15,600	15,600	15,600	15,600	15,600	15,600
OBWB GRANT -DEBENTURE	39,438	39,438	39,438	39,438	39,438	39,438
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 55,038	$ 55,038	$ 55,038	$ 55,038	$ 55,038	$ 55,038
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
DEBT INTEREST	20,910	20,910	20,910	20,910	20,910	20,910
DEBT PRINCIPAL	23,406	23,406	23,406	23,406	23,406	23,406
TRANSFER TO OPERATING RESERVE	10,722	10,722	10,722	10,722	10,722	10,722
	$ 55,038	$ 55,038	$ 55,038	$ 55,038	$ 55,038	$ 55,038

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SEPTAGE DISPOSAL SERVICE

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Increase	-100.00%	NA	NA	NA	NA
TAX REQUISITION	13,495	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 13,495	$ -	$ -	$ -	$ -	$ -
Expense						
ADMINISTRATION CHARGES	1,010		-	-	-	-
CONTRACTS - PENTICTON	12,485	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
	$ 13,495	$ -	$ -	$ -	$ -	$ -

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SEWAGE DISPOSAL - OK FALLS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	11.48%	-6.38%	-3.22%	1.02%	1.10%
COMMUNITY WORKS GAS TAX FUNDING	75,000	138,569	25,000	25,000	25,000	25,000
GAS TAX Grant	2,011,470	1,769,220				-
USER FEES	856,922	955,303	894,318	865,543	874,347	883,978
CONNECTION & EXTENSION FEES	1,500	3,500	3,535	3,570	3,606	3,642
NEW SERVICES INSTALLATION FEES	250	250	253	255	258	260
USER FEES - CAPITAL	239,366	239,366	241,760	244,177	246,619	249,085
TRANSFER FROM CAPITAL RESERVE	13,400	-		-	-	-
TRANSFER FROM OPERATING RESERVE	185	5,000		-	-	-
OBWB GRANT - DEBENTURE	80,226	80,226	81,028	81,839	82,657	83,483
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	(33,860)	5,000	-	-	-	-
	$ 3,244,459	$ 3,196,434	$ 1,245,893	$ 1,220,384	$ 1,232,487	$ 1,245,449
Expense						
SALARIES & WAGES	$ -	$ 4,200	4284	4370	3,776	3,852
ADMINISTRATION CHARGES	35,064	41,801	42,429	43,065	43,711	44,367
OPERATIONS	30,200	42,000	42,630	43,269	43,918	44,577
SEWER FLUSHING	15,000	30,000	30,450	30,907	31,370	31,841
MAINTENANCE AND PARTS	74,100	74,100	75,212	76,340	77,485	78,647
CHEMICALS	3,000	7,054	7,160	7,267	7,376	7,487
OPS - SLUDGE HAULING	12,000	60,000	60,900	61,814	62,741	63,682
SLUDGE DISPOSAL	37,000	75,000	30,000	30,450	30,907	31,370
OP - SW - VASAUX LAKE MONITORING	10,000	11,000	11,165	11,332	11,502	11,675
OUTSIDE LAB	25,000	25,750	26,136	26,528	26,926	27,330
INHOUSE LAB	17,000	17,000	17,255	17,514	17,777	18,043
WETLAND TESTING	-	10,000	10,150	10,302	10,457	10,614
OPERATIONS - HEALTH & SAFETY	2,000	4,000	4,060	4,121	4,183	4,245
GAS TAX - OK WWTP SOLIDS PROCESSING (CWF)	1,811,470	1,848,835				
GAS TAX - OK FALLS WETLAND ENHANCEMENT	200,000	25,565	25,000			
CONSULTANTS	7,763	5,000	5,075	5,151	5,228	5,307
EDUCATION & TRAINING	1,500	3,000	3,045	3,091	3,137	3,184
DEPRECIATION	5,000	3,000	3,045	3,091	3,137	3,184
CAPITAL EXPENDITURES	88,400	-	-	-	-	-
CAPITAL EXPENDITURES - Lift Station #3 Upgrade		40,904				
CAPITAL EXPENDITURES Replacement of Generator and Associated electrical work		72,100				
INSURANCE - PROPERTY	7,626	7,779	7,896	8,014	8,134	8,256
INSURANCE - LIABILITY	19,367	21,304	21,624	21,948	22,277	22,611
INSURANCE - ENVIRONMENTAL	6,626	6,759	6,860	6,963	7,068	7,174
LEGAL FEES	500	500	508	515	523	531
TRAVEL/LEASING	10,369	10,516	10,674	10,834	10,996	11,161
UTILITIES	80,000	80,000	81,200	82,418	83,654	84,909
DEBT INTEREST	158,400	158,400	158,400	158,400	158,400	158,400
DEBT PRINCIPAL	161,192	161,192	161,192	161,192	161,192	161,192
TRANSFER TO RESERVE	73,563	20,000	58,000	50,000	50,000	50,000
TRANSFER TO OPERATING RESERVE	-	5,000	12,000	7,000	7,105	7,212
SALARIES & WAGES	352,319	324,675	329,545	334,488	339,506	344,598
			-	-	-	-
	$ 3,244,459	$ 3,196,434	$ 1,245,893	$ 1,220,384	$ 1,232,487	$ 1,245,449

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SHINISH CREEK DIVERSION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	1.61%	1.90%	1.89%	1.89%	1.89%
PARCEL TAX	14,593	14,828	15,109	15,395	15,686	15,982
TRANSFER FROM RESERVE	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	100	11,802	11,920	12,039	12,160	12,281
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 14,693	$ 26,630	$ 27,029	$ 27,434	$ 27,846	$ 28,264
Expense						
ADMINISTRATION CHARGES	746	420	426	432	439	445
SYSTEM MTNCE - WATER - DIVERSION	4,000	19,500	19,793	20,089	20,391	20,697
SPECIAL PROJECTS	-	-	-	-	-	-
INSURANCE - LIABILITY	43	47	48	48	49	50
TRANSFER TO OPERATING RESERVE	941	4,583	4,652	4,722	4,792	4,864
SALARIES & WAGES	8,963	2,080	2,111	2,143	2,175	2,208
	$ 14,693	$ 26,630	$ 27,029	$ 27,434	$ 27,846	$ 28,264

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
AREA G STREET LIGHTING

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-2.84%	4.71%	2.43%	2.41%	2.39%
TAX REQUISITION	793	771	807	826	846	867
PROVINCIAL GRANTS	503	517	500	500	500	500
PRIOR YEARS SURPLUS	1,089					
	$ 2,385	$ 1,288	$ 1,307	$ 1,326	$ 1,346	$ 1,367
Expense						
ADMINISTRATION CHARGES	80	38	38	39	39	40
UTILITIES - POWER	1,216	1,250	1,269	1,288	1,307	1,327
TRANSFER TO OPERATING RESERVE	1,089	-	-	-	-	-
	$ 2,385	$ 1,288	$ 1,307	$ 1,326	$ 1,346	$ 1,367

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
STREET LIGHTING - HERITAGE HILLS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	0.16%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	6,195	6,205	6,298	6,393	6,489	6,586
PRIOR YEARS SURPLUS	-	-				
	$ 6,195	$ 6,205	$ 6,298	$ 6,393	$ 6,489	$ 6,586
Expense						
ADMINISTRATION CHARGES	309	175	178	180	183	186
UTILITIES - POWER	5,722	5,836	5,924	6,012	6,103	6,194
TRANSFER TO OPERATING RESERVE	164	194	197	200	203	206
	$ 6,195	$ 6,205	$ 6,298	$ 6,393	$ 6,489	$ 6,586

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
STREET LIGHTING - NARAMATA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	0.01%	1.50%	1.50%	1.50%	1.50%
USER FEES	7,006	7,007	7,112	7,218	7,327	7,437
PROVINCIAL GRANTS	-	-				
PRIOR YEARS SURPLUS	-	-				
	$ 7,006	$ 7,007	$ 7,112	$ 7,218	$ 7,327	$ 7,437
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	292	187	189	192	195	198
UTILITIES - POWER	5,410	5,518	5,601	5,685	5,770	5,857
TRANSFER TO RESERVES RE INTEREST	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	615	600	609	618	627	637
SALARIES & WAGES	689	702	713	723	734	745
	$ 7,006	$ 7,007	$ 7,112	$ 7,218	$ 7,327	$ 7,437

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
STREET LIGHTING - WEST BENCH/HUSULA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	-1.53%	1.50%	1.50%	1.50%	1.50%
PARCEL TAX	6,796	6,692	6,792	6,894	6,997	7,102
PRIOR YEARS SURPLUS	-	-				
	$ 6,796	$ 6,692	$ 6,792	$ 6,894	$ 6,997	$ 7,102
Expense						
ADMINISTRATION CHARGES	295	191	194	197	199	202
UTILITIES - POWER	5,462	5,656	5,741	5,827	5,914	6,003
TRANSFER TO OPERATING RESERVE	350	143	145	147	150	152
SALARIES & WAGES	689	702	713	723	734	745
	$ 6,796	$ 6,692	$ 6,792	$ 6,894	$ 6,997	$ 7,102

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - APEX CIRCLE CAPITAL

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	52.00%	0.00%	0.00%	0.00%	0.00%
PARCEL TAX	3,242	4,928	4,928	4,928	4,928	4,928
PRIOR YEARS SURPLUS	1,900	-	-	-	-	-
	$ 5,142	$ 4,928	$ 4,928	$ 4,928	$ 4,928	$ 4,928
Expense						
ADMINISTRATION CHARGE	14		-	-	-	-
DEBT INTEREST	2,294	2,294	2,294	2,294	2,294	2,294
DEBT PRINCIPAL	2,334	2,334	2,334	2,334	2,334	2,334
CONTINGENCY	500	300	300	300	300	300
	$ 5,142	$ 4,928	$ 4,928	$ 4,928	$ 4,928	$ 4,928

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - FAULDER

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	-0.33%	5.21%	1.43%	1.43%	1.44%
PARCEL TAX	151,721	151,224	159,101	161,383	163,698	166,049
CONNECTION & EXTENSION FEES	500	500	505	510	515	520
MISCELLANEOUS REVENUE	-	1,026				
NEW SERVICES INSTALLATION FEES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	20,867	27,521	1,000	1,000	1,000	1,000
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 173,088	$ 180,271	$ 160,606	$ 162,893	$ 165,214	$ 167,569
Expense						
SALARIES & WAGES	$ -	$ 890	907	926	944	963
ADMINISTRATION CHARGES	5,453	5,460	5,541	5,625	5,709	5,795
OPERATIONS	47,400	50,000	30,000	30,450	30,907	31,370
OP-W&S- WATER QUALITY MONIT	2,000	2,500	2,538	2,576	2,614	2,653
CROSS CONNECTION CONTROL	500	500	508	515	523	531
OPERATIONS - HEALTH & SAFETY	250	250	254	258	261	265
CONSULTANTS	500	2,000	2,030	2,060	2,091	2,123
EDUCATION & TRAINING	500	750	761	773	784	796
DEPRECIATION	1,200	1,200	1,218	1,236	1,255	1,274
CAPITAL EXPENDITURES	15,080		-	-	-	-
CAPITAL EXPENDITURES - General Capital as Required		1,016	1,000	1,000	1,000	1,000
CAPITAL EXPENDITURES - Scada System Upgrade		5,586				
INSURANCE - PROPERTY	2,950	3,009	3,054	3,100	3,146	3,194
INSURANCE - LIABILITY	650	715	726	737	748	759
SUPPLIES	500	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	-	250	254	258	261	265
TRAVEL/LEASING	3,500	4,000	4,060	4,121	4,183	4,245
UTILITIES	15,000	15,918	16,157	16,399	16,645	16,895
DEBT INTEREST	2,701	2,701	2,701	2,701	2,701	2,701
DEBT PRINCIPAL	4,786	4,786	4,786	4,786	4,786	4,786
TRANSFER TO RESERVE	500	18,347	18,000	18,270	18,544	18,822
TRANSFER TO OPERATING RESERVE	9,165	5,701	10,600	10,759	10,920	11,084
SALARIES & WAGES	60,453	54,692	55,512	56,345	57,190	58,048
	$ 173,088	$ 180,271	$ 160,606	$ 162,893	$ 165,214	$ 167,569

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - GALLAGHER LAKE

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	3.79%	1.69%	1.52%	1.52%	1.52%
USER FEES	63,416	65,818	66,928	67,942	68,972	70,017
CONNECTION & EXTENSION FEES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	1,264	2,100	2,121	2,142	2,164
MISCELLANEOUS REVENUE	-	389	-	-	-	-
PRIOR YEARS SURPLUS	3,340	1,800				
	$ 66,756	$ 69,271	$ 69,028	$ 70,063	$ 71,114	$ 72,181
Expense						
ADMINISTRATION CHARGES	3,538	$ 1,925	1,954	1,984	2,013	2,044
OPERATIONS	1,400	$ 1,400	1,421	1,442	1,464	1,486
Water Study	-	$ 1,264	-	-	-	-
OP-W&S- WATER QUALITY MONIT	700	$ 700	711	721	732	743
CROSS CONNECTION CONTROL	500	$ 300	305	309	314	318
OPERATIONS - HEALTH & SAFETY	350	$ 250	254	258	261	265
CONTRACT SERVICES -OPERATIONS-OIB	44,250	$ 47,380	48,091	48,812	49,544	50,287
EDUCATION & TRAINING	250	$ 250	254	258	261	265
DEPRECIATION	250	$ 250	254	258	261	265
INSURANCE - LIABILITY	670	$ 737	748	759	771	782
SUPPLIES	400	$ 400	406	412	418	425
TRAVEL/LEASING	2,500	$ 2,500	2,538	2,576	2,614	2,653
TRANSFER TO OPERATING RESERVE	5,705	$ 2,915	2,959	3,003	3,048	3,094
SALARIES & WAGES	6,243	$ 9,000	9,135	9,272	9,411	9,552
			-	-	-	-
	$ 66,756	$ 69,271	$ 69,028	$ 70,063	$ 71,114	$ 72,181

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CAMP GROUND - LOOSE BAY

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	5.33%	18.50%	2.77%	2.73%	2.71%
TAX REQUISITION	15,536	16,364	19,392	19,929	20,473	21,027
USER FEES	-	36,000	36,360	36,724	37,091	37,462
PROVINCIAL GRANTS Loose Bay Covid Suppor	-	20,000	-	-	-	-
MISCELLANEOUS REVENUE	-	304	307	310	313	316
TRANSFER FROM OPERATIONAL RESERVES		4,000	4,000	4,000	4,000	4,000
PRIOR YEARS SURPLUS	3,418	2,500				
	$ 18,954	$ 79,168	$ 60,059	$ 60,963	$ 61,877	$ 62,806
Expense						
SALARIES & WAGES	-	642	655	668	678	688
ADMINISTRATION CHARGES	375	2,163	2,195	2,228	2,262	2,296
OPERATIONS	1,200	4,400	4,466	4,533	4,601	4,670
OP - W&S - WATER QUALITY MONITORING	-	-	-	-	-	-
CONTRACT SERVICES	-	25,000	25,375	25,756	26,142	26,534
EXPENDITURES - Covid Support Loose Bay	-	20,000	-	-	-	-
INSURANCE - LIABILITY	250	275	279	283	288	292
TRAVEL/ LEASING	250	1,500	1,523	1,545	1,569	1,592
UTILITIES	1,200	6,270	6,364	6,460	6,556	6,655
TRANSFER TO RESERVE	400	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	2,652	4,904	4,978	5,052	5,128	5,205
SALARIES & WAGES	12,627	14,014	14,224	14,438	14,654	14,874
	$ 18,954	$ 79,168	$ 60,059	$ 60,963	$ 61,877	$ 62,806

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	27.42%	-12.21%	1.50%	1.50%	1.50%
USER FEES	122,322	155,859	136,828	138,881	140,964	143,078
TRANSFER FROM CAPITAL RESERVE	40,000	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE		2,761				
PROVINCIAL GRANTS Water Treatment and Intake		300,000	1,790,000	200,000		
MISCELLANEOUS REVENUE	-	850	-	-	-	-
PROVINCIAL GRANTS	10,000	12,000		-	-	-
	$ 172,322	$ 471,470	$ 1,926,828	$ 338,881	$ 140,964	$ 143,078
Expense						
SALARIES & WAGES	8,992	-	-	-	-	-
ADMINISTRATION CHARGE	11,000	5,649	5,734	5,820	5,907	5,996
OPERATIONS	25,500	35,550	36,083	36,624	37,174	37,731
Water Study	-	2,761				
CONSULTANTS	-	12,000	1,000	1,015	1,030	1,046
VEHICLE DEPRECIATION	-	500	508	515	523	531
CAPITAL EXPENDITURES	40,000		-	-	-	-
CAPITAL EXPENDITURES Water Treatment and Intake upgrades contingent on receiving grant		300,000	1,790,000	200,000		
CAPITAL EXPENDITURES Review of Water Quality		17,264				
CAPITAL EXPENDITURES Scade System Upgrade		5,624				
INSURANCE - PROPERTY	500	500	508	515	523	531
INSURANCE - LIABILITY	600	660	670	680	690	700
LEGAL FEES	5,000	500	508	515	523	531
SUPPLIES	500	1,000	1,015	1,030	1,046	1,061
TRAVEL/LEASING	2,500	2,800	2,842	2,885	2,928	2,972
UTILITIES	1,500	2,000	2,030	2,060	2,091	2,123
TRANSFER TO RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	2,513	2,258	2,292	2,326	2,361	2,397
SALARIES & WAGES	73,717	82,404	83,640	84,895	86,168	87,461
	$ 172,322	$ 471,470	$ 1,926,828	$ 338,881	$ 140,964	$ 143,078

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - NARAMATA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increa	0.00%	0.00%	0.00%	0.00%	0.00%
	User Fee Increase	4.91%	1.75%	1.80%	0.41%	0.43%
PARCEL TAX	124,128	124,128	124,128	124,128	124,128	124,128
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
RENTAL REVENUE	1,000	1,000	1,010	1,020	1,030	1,041
USER FEES	1,335,925	1,401,487	1,425,998	1,451,607	1,457,528	1,463,767
CONNECTION & EXTENSION FEES	2,500	2,500	2,525	2,550	2,576	2,602
NEW SERVICES INSTALLATION FEES	3,000	3,000	3,030	3,060	3,091	3,122
DEVELOPMENT CONTRIBUTION #1	-	-	-	-	-	-
TRANSFER FROM RESERVE	376,400	50,000	50,500	51,005	51,515	52,030
TRANSFER FROM CAPITAL RESERVE		140,225	75,000	25,000	-	-
TRANSFER FROM LOWER ZONE CAPITAL RESERVE		15,339	25,000	475,000	25,000	25,000
TRANSFER FROM OPERATING RESERVE		40,000	-	-	-	-
PROVINCIAL GRANTS - Water main Installation			75,000	1,425,000		
MISCELLANEOUS REVENUE	-	9,100	9,191	9,283	9,376	9,469
PRIOR YEARS SURPLUS	-	100	-	-	-	-
	$ 1,842,953	$ 1,786,879	$ 1,791,382	$ 3,567,653	$ 1,674,244	$ 1,681,159
Expense						
CAPITAL EXPENDITURES	150,000	-	-	-	-	-
SALARIES & WAGES	-	3,558	3,629	3,702	3,776	3,852
ADMINISTRATION CHARGES	49,800	65,995	66,985	67,990	69,010	70,045
SYSTEM MTNCE - WATER SYSTEM	20,000	30,000	30,450	30,907	31,370	31,841
SYSTEM MTNCE - WATER - DISTRIBUTION SYST	30,000	30,000	30,450	30,907	31,370	31,841
OPERATIONS	157,090	200,000	203,000	206,045	209,136	212,273
Water Study	-	29,651	-	-	-	-
OP-W&S- WATER QUALITY MONIT	13,300	13,500	13,703	13,908	14,117	14,328
OP - W&S - SURVEY COSTS	5,000	5,000	5,075	5,151	5,228	5,307
CROSS CONNECTION CONTROL	5,000	5,000	5,075	5,151	5,228	5,307
OPERATIONS - HEALTH & SAFETY	1,000	700	711	721	732	743
GRANT EXPENDITURE #1	-	-	-	-	-	-
CONSULTANTS	235,000	185,000	187,775	190,592	193,450	196,352
AGREEMENT - PROPERTY LEASE	7,700	7,854	7,972	8,091	8,213	8,336
EDUCATION & TRAINING	8,600	8,700	8,831	8,963	9,097	9,234
MEMBERSHIP & DUES	3,150	3,200	3,248	3,297	3,346	3,396
DEPRECIATION/REPLACEMENT VEHICLES	11,941	11,941	12,120	12,302	12,486	12,674
CAPITAL EXPENDITURES	101,400	-	-	-	-	-
CAPITAL EXPENDITURES	43,000	-	-	-	-	-
CAPITAL EXPENDITURES General unexpected capital work		15,339	15,000	15,000	15,000	15,000
CAPITAL EXPENDITURES Upgrade Water Main		15,339	100,000	1,900,000	25,000	25,000
CAPITAL EXPENDITURES Dam Safety Review		53,560				
CAPITAL EXPENDITURES Scada Master Plan Phase I		51,130				
CAPITAL EXPENDITURES Scada Master Plan Phase II		66,435	100,000	55,000	15,000	
INSURANCE - PROPERTY	8,892	9,070	9,206	9,344	9,484	9,627
INSURANCE - LIABILITY	6,496	7,145	7,252	7,361	7,471	7,583
LEGAL FEES	5,000	5,000	5,075	5,151	5,228	5,307
SUPPLIES	1,040	1,061	1,077	1,093	1,109	1,126
ADVERTISING - PUBLIC EDUCATION	1,500	2,653	2,693	2,733	2,774	2,816
TRAVEL/LEASING	31,212	31,836	32,314	32,798	33,290	33,790
UTILITIES	190,000	196,000	198,940	201,924	204,953	208,027
UTILITIES - TELEPHONE	7,500	8,489	8,616	8,746	8,877	9,010
DEBT INTEREST	69,650	69,650	69,650	69,650	69,650	69,650
DEBT PRINCIPAL	89,862	89,862	89,862	89,862	89,862	89,862
TRANSFER TO RESERVE	68,370	25,504	25,887	26,275	26,669	27,069
TRANSFER TO RESERVE - EMERGENCY	20,000	10,000	10,150	10,302	10,457	10,614
TRANSFER TO OPERATING RESERVE	747	18,100	18,372	18,647	18,927	19,211
CONTINGENCY	500	1,000	1,015	1,030	1,046	1,061
SALARIES & WAGES	500,203	509,607	517,251	525,010	532,885	540,878
	$ 1,842,953	$ 1,786,879	$ 1,791,382	$ 3,567,653	$ 1,674,244	$ 1,681,159

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - OLALLA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	0.14%	26.56%	1.50%	1.50%	1.50%
COMMUNITY WORKS GAS TAX FUNDING	160,000	135,780	-	-	-	-
USER FEES	115,000	115,158	145,741	147,933	150,156	152,413
CONNECTION & EXTENSION FEES	-	-	-	-	-	-
NEW SERVICES INSTALLATION FEES	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	15,400	47,073	25,000	333,334		
TRANSFER FROM OPERATING RESERVE	-	31,228	49,209		-	-
PROVINCIAL GRANTS Water Main Upgrade Construction Contingent on receiving Grant				666,666		
MISCELLANEOUS REVENUE	-	1,326	-	-	-	-
PRIOR YEARS SURPLUS	200	200		-	-	-
	$ 290,600	$ 330,765	$ 219,950	$ 1,147,933	$ 150,156	$ 152,413
Expense						
SALARIES & WAGES	-	890	907	926	944	963
ADMINISTRATION CHARGES	2,975	5,286	5,365	5,445	5,527	5,610
OPERATIONS	4,000	13,000	13,195	13,393	13,594	13,798
Water Study	-	4,328	-			
OP-W&S- WATER QUALITY MONIT	1,500	1,500	1,523	1,545	1,569	1,592
CROSS CONNECTION CONTROL	500	500	508	515	523	531
OPERATIONS - HEALTH & SAFETY	-	100	102	103	105	106
COMMUNITY WORKS GAS TAX EXPENSES	100,000	84,280	-	-	-	-
CONSULTANTS	60,500	26,000	26,390	26,786	27,188	27,595
EDUCATION & TRAINING	200	200	203	206	209	212
DEPRECIATION	2,500	2,500	2,538	2,576	2,614	2,653
CAPITAL EXPENDITURES	14,400	-	-	-	-	-
CAPITAL EXPENDITURES Water Main Upgrade Design		51,500				
CAPITAL EXPENDITURES Water main Upgrade Construction contingent on receiving grant				1,000,000		
CAPITAL EXPENDITURES Ground Water Protection			25,000			
CAPITAL EXPENDITURES Assessment of Old Intake			49,209			
CAPITAL EXPENDITURES Critical Upgrades/Service Values		35,824				
CAPITAL EXPENDITURES Scada Update		11,249				
INSURANCE - PROPERTY	989	989	1,004	1,019	1,034	1,050
INSURANCE - LIABILITY	707	778	790	802	814	826
LEGAL FEES	-	-	-	-	-	-
ADVERTISING/ PUBLIC EDUCATION	100	100	102	103	105	106
TRAVEL/LEASING	2,000	2,000	2,030	2,060	2,091	2,123
UTILITIES	9,000	9,300	9,440	9,581	9,725	9,871
TRANSFER TO RESERVE	1,000	3,242	3,291	3,340	3,390	3,441
TRANSFER TO OPERATING RESERVE	10,121	5,726	5,812	5,899	5,988	6,077
CONTINGENCY	-	500	508	515	523	531
SALARIES & WAGES	80,108	70,973	72,038	73,118	74,215	75,328
	$ 290,600	$ 330,765	$ 219,950	$ 1,147,933	$ 150,156	$ 152,413

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - SAGE MESA

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Contract Increase NA		-10.78%	1.51%	1.51%	1.51%
CONTRACT FEE	626,309	140,975	125,782	127,677	129,602	131,555
MISCELLANEOUS REVENUE	-		-	-	-	-
PRIOR YEARS SURPLUS	(4,990)		-	-	-	-
	$ 621,319	$ 140,975	$ 125,782	$ 127,677	$ 129,602	$ 131,555
Expense						
SALARIES & WAGES	$ -	1,779	1,815	1,851	1,888	1,926
ADMINISTRATION CHARGE	1,496	4,063	4,124	4,186	4,249	4,313
OPERATIONS	10,000	10,000	10,150	10,302	10,457	10,614
OPERATIONS ADDITONAL COST ON SALARY AND OTHER	-	17,040				
EDUCATION & TRAINING	500	250	254	258	261	265
CAPITAL EXPENDITURES	500,000	-	-	-	-	-
SUPPLIES	500	-	-	-	-	-
TRAVEL/LEASING	2,500	4,900	4,974	5,048	5,124	5,201
TRANSFER TO OPERATING RESERVE	3,285	1,466	1,466	1,488	1,510	1,533
SALARIES & WAGES	103,038	101,477	102,999	104,544	106,112	107,704
			-	-	-	-
	$ 621,319	$ 140,975	$ 125,782	$ 127,677	$ 129,602	$ 131,555

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSYSTEM NARAMATA MAIN

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	just surplus remaining					
	-					
PRIOR YEARS SURPLUS	-	3,505	-	-	-	-
	$ -	$ 3,505	$ -	$ -	$ -	$ -
Expense						
TRANSFER TO OPERATING RESERVE		3,505	-	-	-	-
	$ -	$ 3,505	$ -	$ -	$ -	$ -

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - SUN VALLEY

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Bu
Revenue	User Fee Increase	4.31%	8.19%	1.50%	1.50%	
USER FEES	72,708	75,841	82,054	83,285	84,534	
TRANSFER FROM OPERATING RESERVE	3,144	6,543				
MISCELLANEOUS REVENUE	-	474	-	-	-	
PRIOR YEARS SURPLUS	-	-				
	$ 75,852	$ 82,858	$ 82,054	$ 83,285	$ 84,534	$
Expense						
ADMINISTRATION CHARGES	2,871	2,392	2,428	2,465	2,502	
OPERATIONS	2,000	10,000	10,150	10,302	10,457	
OP - W&S - WATER QUALITY MONITORING	1,000	1,000	1,015	1,030	1,046	
CROSS CONNECTION CONTROL	-	50	51	52	52	
OPERATIONS - HEALTH & SAFETY	-	50	51	52	52	
OPERATIONS - Water Study		1,543	-	-	-	
CONSULTANTS	-	-	-	-	-	
EDUCATION & TRAINING	-	-	-	-	-	
VEHICLE DEPRECIATION	25	250	254	258	261	
CAPITAL EXPENDITURES	990	-	-	-	-	
INSURANCE - PROPERTY	635	648	658	668	678	
INSURANCE - LIABILITY	729	802	814	826	839	
ADVERTISING/ PUBLIC EDUCATION	-	150	152	155	157	
TRAVEL/LEASING	400	700	711	721	732	
UTILITIES	14,044	14,500	14,718	14,938	15,162	
TRANFER TO RESERVE	25	-	-	-	-	
TRANSFER TO OPERATING RESERVE	7,114	474	-	-	-	
SALARIES & WAGES	46,019	50,299	51,053	51,819	52,597	
	$ 75,852	$ 82,858	$ 82,054	$ 83,285	$ 84,534	$

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - WEST BENCH

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Parcel Tax Increas	0.00%	0.00%	0.00%	0.00%	0.00%
	User Fee Increase	0.92%	1.41%	1.45%	1.45%	1.46%
PARCEL TAX	115,600	115,600	115,600	115,600	115,600	115,600
USER FEES	344,213	347,381	352,291	357,411	362,609	367,889
LOAN PAYMENT COLLECTED	32,309	32,309	32,632	32,958	33,288	33,621
CAPITAL CHARGE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER FROM RESERVE	23,290	10,156	-	-	-	-
TRANSFER FROM OPERATING RESERVE	3,637	16,831	16,999	17,169	17,341	17,514
MISCELLANEOUS REVENUE		2,970				
PRIOR YEARS SURPLUS	-	-				
	$ 559,049	$ 565,247	$ 557,522	$ 563,138	$ 568,838	$ 574,624
Expense						
SALARIES & WAGES	$ -	2,669	2,722	2,777	2,832	2,889
ADMINISTRATION CHARGES	13,238	12,692	12,883	13,076	13,272	13,471
OPERATIONS	20,438	25,000	25,375	25,756	26,142	26,534
OPERATIONS Water Study		10,452	-	-	-	-
OP- WATER QUALITY MONITORING	2,601	2,653	2,693	2,733	2,774	2,816
CROSS CONNECTION CONTROL	3,000	4,000	4,060	4,121	4,183	4,245
OPERATIONS - BULK WATER	132,060	141,304	143,424	145,575	147,759	149,975
CONSULTANTS	1,000	2,000	2,030	2,060	2,091	2,123
EDUCATION & TRAINING	2,900	2,900	2,944	2,988	3,032	3,078
VEHICLE DEPRECIATION	2,000	2,000	2,030	2,060	2,091	2,123
CAPITAL EXPENDITURES	25,290	-	-	-	-	-
CAPITAL EXPENDITURES - Scada System Upgrade	-	10,156	-	-	-	-
INSURANCE - PROPERTY	2,497	2,547	2,585	2,624	2,663	2,703
INSURANCE - LIABILITY	3,666	4,033	4,093	4,155	4,217	4,280
LEGAL FEES	800	800	812	824	837	849
SUPPLIES	1,000	500	508	515	523	531
ADVERTISING - PUBLIC EDUCATION	500	600	609	618	627	637
TRAVEL/LEASING	4,000	4,000	4,060	4,121	4,183	4,245
UTILITIES	31,212	31,680	32,155	32,638	33,127	33,624
DEBT INTEREST	50,796	50,796	50,796	50,796	50,796	50,796
DEBT PRINCIPAL	90,270	90,270	90,270	90,270	90,270	90,270
TRANSFER TO RESERVE	36,659	36,935	41,000	41,000	41,000	41,000
TRANSFER TO OPERATING RESERVE RATE RESET	36,209	47,452	51,500	52,273	53,057	53,852
CONTINGENCY	3,500	2,000	2,000	2,000	2,000	2,000
SALARIES & WAGES	95,413	77,807	78,974	80,159	81,361	82,582
	$ 559,049	$ 565,247	$ 557,522	$ 563,138	$ 568,838	$ 574,624

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
WATER SYSTEM - WILLOWBROOK

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fee Increase	1.03%	6.42%	0.99%	1.09%	1.09%
GAS TAX (RSGT) FUNDING	126,440	-	-	-	-	-
GAS TAX FUNDING Well head Protection, Plan design of reservoir and design of watermain upgrades on Green Lake Road		136,293				
USER FEES	101,409	102,454	109,036	110,112	111,309	112,527
MISCELLANEOUS REVENUE	-	601	607	613	619	625
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 227,849	$ 239,348	$ 109,643	$ 110,725	$ 111,928	$ 113,152
Expense						
ADMINISTRATION CHARGES	2,278	3,317	3,367	3,418	3,469	3,521
OPERATIONS	13,088	22,200	22,533	22,871	23,214	23,562
CROSS CONNECTION CONTROL	500	500	508	515	523	531
OPERATIONS - HEALTH AND SAFETY	200	200	203	206	209	212
GRANT EXPENSE - GAS TAX FUNDING	125,000	-	-	-	-	-
CONSULTANTS	250	250	254	258	261	265
EDUCATION & TRAINING	200	200	203	206	209	212
VEHICLE DEPRECIATION	150	150	152	155	157	159
CAPITAL EXPENDITURES	1,440	-	-	-	-	-
CAPITAL EXPENDITURES Well head protection,Plan, design of reservoir,and design of watermain upgrades on Green Lake road		126,270	-	-	-	-
CAPITAL EXPENDITURES Pump and Assembly Unit	-	10,029				
INSURANCE - PROPERTY	1,147	1,170	1,188	1,205	1,223	1,242
INSURANCE - LIABILITY	341	375	381	386	392	398
LEGAL FEES	-	500	508	515	523	531
SUPPLIES	500	500	508	515	523	531
ADVERTISING	150	100	102	103	105	106
TRAVEL/LEASING	1,300	1,400	1,421	1,442	1,464	1,486
UTILITIES	7,000	7,140	7,247	7,356	7,466	7,578
TRANSFER TO RESERVE	28,360	5,000	5,075	5,151	5,228	5,307
TRANSFER TO OPERATING RESERVE	-	12,268	17,500	17,200	17,000	16,800
SALARIES & WAGES	45,945	47,779	48,496	49,223	49,961	50,711
	$ 227,849	$ 239,348	$ 109,643	$ 110,725	$ 111,928	$ 113,152

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees per buc	7.32%	1.96%	1.95%	1.94%	1.93%
	Actual Fee increa	3.80%				
MMBC Revenue	38,368	38,368	38,368	38,368	38,368	38,368
CURBSIDE USER FEES	121,852	130,767	133,329	135,931	138,572	141,253
TAG A BAG STICKER REVENUE	500	500	505	510	515	520
TRANSFER FROM OPERATING RESERVE	16,102	4,676	4,723	4,770	4,818	4,866
PRIOR YEARS SURPLUS	-	$ -	-	-	-	-
	$ 176,822	$ 174,311	$ 176,925	$ 179,579	$ 182,273	$ 185,007
Expense						
ADMINISTRATION CHARGES	11,947	6,753	6,854	6,957	7,061	7,167
OP - SW - TIPPING FEES	46,515	47,000	47,705	48,421	49,147	49,884
CONTRACT SERVICES - RECYCLING	29,686	30,577	31,036	31,501	31,974	32,453
CONTRACT SERVICES - GARBAGE	71,642	73,800	74,907	76,031	77,171	78,329
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT OF EQUIPMEN	-	-	-	-	-	-
INSURANCE - LIABILITY	673	740	751	762	774	785
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	350	350	355	361	366	371
ADVERTISING - PUBLIC EDUCATION	1,600	1,600	1,624	1,648	1,673	1,698
TRAVEL/LEASING	500	500	508	515	523	531
TRANSFER TO OPERATING RESERVE	100	-	-	-	-	-
SALARIES & WAGES	13,809	12,991	13,186	13,384	13,584	13,788
	$ 176,822	$ 174,311	$ 176,925	$ 179,579	$ 182,273	$ 185,007

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE AREA B

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees per buc	4.65%	1.98%	1.97%	1.96%	1.95%
	Actual Fee increa	3.76%				
MMBC Revenue	19,411	19,411	19,411	19,411	19,411	19,411
CURBSIDE USER FEES	62,589	65,502	66,798	68,114	69,451	70,807
TAG A BAG STICKER REVENUE	250	250	253	255	258	260
TRANSFER FROM OPERATING RESERVE	10,229	4,335	4,378	4,422	4,466	4,511
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 92,479	$ 89,498	$ 90,840	$ 92,203	$ 93,586	$ 94,989
Expense						
ADMINISTRATION CHARGES	6,670	2,604	2,643	2,682	2,723	2,763
OP - SW - TIPPING FEES	21,750	22,577	22,916	23,259	23,608	23,962
CONTRACT SERVICES - RECYCLING	15,557	16,024	16,264	16,508	16,756	17,007
CONTRACT SERVICES - GARBAGE	40,453	41,666	42,291	42,925	43,569	44,223
EDUCATION & TRAINING	195	195	198	201	204	207
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	349	384	390	396	402	408
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	170	170	173	175	178	180
ADVERTISING - PUBLIC EDUCATION	735	735	746	757	769	780
TRAVEL/LEASING	343	343	348	353	359	364
TRANSFER TO OPERATING RESERVE	584	108	110	111	113	115
SALARIES & WAGES	5,673	4,692	4,762	4,834	4,906	4,980
	$ 92,479	$ 89,498	$ 90,840	$ 92,203	$ 93,586	$ 94,989

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	User Fees per buc	0.55%	1.95%	1.94%	1.93%	1.92%
Revenue	Actual Fee increa	0.00%				
MMBC Revenue	58,274	58,274	58,274	58,274	58,274	58,274
CURBSIDE USER FEES	205,567	206,695	210,720	214,807	218,955	223,166
TAG A BAG STICKER REVENUE	800	800	808	816	824	832
TRANSFER FROM OPERATING RESERVE	21,418	9,423	9,517	9,612	9,709	9,806
PRIOR YEARS SURPLUS	-	$ -	-	-	-	-
	$ 286,059	$ 275,192	$ 279,319	$ 283,509	$ 287,762	$ 292,078
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	21,032	8,012	8,132	8,254	8,377	8,503
OP - SW - TIPPING FEES	63,881	64,519	65,487	66,469	67,466	68,478
CONTRACT SERVICES - RECYCLING	54,069	55,691	56,526	57,374	58,235	59,108
CONTRACT SERVICES - GARBAGE	124,532	125,000	126,875	128,778	130,710	132,670
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	1,136	1,250	1,269	1,288	1,307	1,327
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	500	500	508	515	523	531
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	500	508	516	523	531	539
TRANSFER TO OPERATING RESERVE	100	129	131	133	135	137
SALARIES & WAGES	18,309	17,583	17,847	18,114	18,386	18,662
	$ 286,059	$ 275,192	$ 279,319	$ 283,509	$ 287,762	$ 292,078

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees per buc	4.08%	4.74%	1.85%	1.85%	1.84%
	Actual Fee increa	1.85%				
MMBC Revenue	46,958	46,958	46,958	46,958	46,958	46,958
CURBSIDE USER FEES	183,875	191,384	200,449	204,164	207,935	211,762
TAG A BAG STICKER REVENUE	700	700	707	714	721	728
TRANSFER FROM OPERATING RESERVE	17,058	5,406		-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 248,591	$ 244,448	$ 248,114	$ 251,836	$ 255,614	$ 259,448
Expense						
ADMINISTRATION CHARGES	18,160	9,466	9,608	9,752	9,898	10,047
OP - SW - TIPPING FEES	51,000	51,765	52,541	53,330	54,130	54,941
CONTRACT SERVICES - RECYCLING	49,215	50,691	51,451	52,223	53,006	53,802
CONTRACT SERVICES - GARBAGE	113,530	116,935	118,689	120,469	122,276	124,111
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION	-	-	-	-	-	-
INSURANCE - LIABILITY	996	1,096	1,112	1,129	1,146	1,163
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	400	400	406	412	418	425
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	100	100	102	103	105	106
SALARIES & WAGES	13,190	11,995	12,175	12,358	12,543	12,731
	$ 248,591	$ 244,448	$ 248,114	$ 251,836	$ 255,614	$ 259,448

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/ GARBAGE AREAS D/E/F/I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees Rural	4.24%	1.41%	1.90%	1.89%	1.88%
	User Fees Red Wi	0.00%	5.38%	1.91%	1.90%	1.91%
MMBC Revenue	115,350	115,350	115,350	115,350	115,350	115,350
CURBSIDE USER FEES - RURAL	369,889	385,565	391,019	398,444	405,984	413,623
CURBSIDE USER FEES - RED WING	54,715	54,715	57,660	58,760	59,875	61,020
TAG A BAG STICKER REVENUE	2,500	1,700	1,717	1,734	1,752	1,769
TRANSFER FROM OPERATING RESERVE	33,664	11,192	11,304	11,417	11,531	11,646
MISCELLANEOUS REVENUE	-					
PRIOR YEARS SURPLUS	-					
	$ 576,118	$ 568,522	$ 577,050	$ 585,706	$ 594,491	$ 603,409
Expense						
ADMINISTRATION CHARGES	41,454	22,020	22,350	22,686	23,026	23,371
OP - SW - TIPPING FEES	139,500	139,500	141,593	143,716	145,872	148,060
CONTRACT SERVICES - RECYCLING	88,780	91,443	92,815	94,207	95,620	97,054
CONTRACT SERVICES - RECYCLING - RED WING	9,766	9,766	9,912	10,061	10,212	10,365
CONTRACT SERVICES - GARBAGE	233,546	240,553	244,161	247,824	251,541	255,314
CONTRACT SERVICES - GARBAGE - RED WING	25,144	25,898	26,286	26,681	27,081	27,487
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	2,294	2,523	2,561	2,599	2,638	2,678
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	1,000	1,000	1,015	1,030	1,046	1,061
ADVERTISING - PUBLIC EDUCATION	2,000	4,000	4,060	4,121	4,183	4,245
TRAVEL/LEASING	250	250	254	258	261	265
TRANSFER TO OPERATING RESERVE	100	100	102	103	105	106
SALARIES & WAGES	32,284	31,469	31,941	32,420	32,906	33,400
	$ 576,118	$ 568,522	$ 577,050	$ 585,706	$ 594,491	$ 603,409

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE KEREMEOS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees per buc	7.45%	2.00%	1.99%	1.98%	1.97%
	Actual Fee increa	8.33%				
CONTRACT - VILLAGE OF KEREMEOS	87,727	94,263	96,146	98,058	99,995	101,962
MMBC Revenue	29,500	29,500	29,500	29,500	29,500	29,500
TAG A BAG STICKER REVENUE	400	400	404	408	412	416
TRANSFER FROM OPERATING RESERVE	13,835	4,289	4,332	4,375	4,419	4,463
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 131,462	$ 128,452	$ 130,382	$ 132,341	$ 134,326	$ 136,341
Expense						
SALARIES & WAGES	$ -	$ 642	655	668	678	688
ADMINISTRATION CHARGES	9,776	3,738	3,794	3,851	3,909	3,967
ADMIN CHGS - KEREMEOS COLLECTION	5,000	5,000	5,075	5,151	5,228	5,307
OP - SW - TIPPING FEES	27,500	28,000	28,420	28,846	29,279	29,718
CONTRACT SERVICES - RECYCLING	21,997	22,657	22,997	23,342	23,692	24,047
CONTRACT SERVICES - GARBAGE	58,856	60,622	61,531	62,454	63,391	64,342
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	478	526	534	542	550	558
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG STICKER	300	300	305	309	314	318
ADVERTISING - PUBLIC EDUCATION	1,000	1,000	1,015	1,030	1,046	1,061
TRAVEL/LEASING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	100	112	114	115	117	119
SALARIES & WAGES	6,455	5,855	5,943	6,032	6,122	6,214
	$ 131,462	$ 128,452	$ 130,382	$ 132,341	$ 134,326	$ 136,341

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RECYCLING/GARBAGE OK FALLS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	User Fees per buc	5.82%	1.96%	1.95%	1.94%	1.93%
	Actual Fee increa	0.00%				
MMBC Revenue	71,400	71,400	71,400	71,400	71,400	71,400
CURBSIDE USER FEES	223,165	236,152	240,780	245,478	250,246	255,086
TAG A BAG STICKER REVENUE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	18,670		-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 314,235	$ 308,552	$ 313,180	$ 317,878	$ 322,646	$ 327,486
Expense						
SALARIES & WAGES	-		-	-	-	-
ADMINISTRATION CHARGES	22,902	11,945	12,124	12,306	12,490	12,678
OP - SW - TIPPING FEES	85,000	86,000	87,290	88,599	89,928	91,277
CONTRACT SERVICES - RECYCLING	50,157	51,662	52,437	53,223	54,022	54,832
CONTRACT SERVICES - GARBAGE	132,616	136,594	138,643	140,723	142,833	144,976
EDUCATION & TRAINING	-	-	-	-	-	-
DEPRECIATION/REPLACEMENT EQUIPMENT	-	-	-	-	-	-
INSURANCE - LIABILITY	1,251	1,376	1,397	1,418	1,439	1,460
LEGAL FEES	-	-	-	-	-	-
SUPPLIES - RECYCLING - TAG A BAG	700	700	711	721	732	743
ADVERTISING - PUBLIC EDUCATION	2,000	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	750	750	761	773	784	796
TRANSFER TO OPERATING RESERVE	100	213	216	219	223	226
SALARIES & WAGES	18,759	17,312	17,572	17,835	18,103	18,374
	$ 314,235	$ 308,552	$ 313,180	$ 317,878	$ 322,646	$ 327,486

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	1.41%	-0.37%	0.89%	0.90%	0.91%
	User Fees	0.00%	1.00%	1.00%	1.00%	1.00%
TAX REQUISITION	89,419	90,678	90,338	91,144	91,965	92,802
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
USER FEES	70,387	70,387	71,091	71,802	72,520	73,245
TRANSFER FROM CAPITAL RESERVE	100	100	101	102	103	104
TRANSFER FROM OPERATING RESERVE	50	50	51	51	52	52
DEBENTURE PROCEEDS	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 159,956	$ 161,215	$ 161,581	$ 163,098	$ 164,639	$ 166,203
Expense						
ADMINISTRATION CHARGES	12,792	3,437	3,489	3,541	3,594	3,648
OP-SW-TIPPING FEES	15,000	15,150	15,377	15,608	15,842	16,080
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES - MAINTENANCE	22,500	22,500	22,838	23,180	23,528	23,881
OPERATIONS AND MAINTENANCE	-	5,000	5,075	5,151	5,228	5,307
CONTRACT SERVICES -RECYCLING	4,250	4,378	4,444	4,510	4,578	4,647
CONTRACT SERVICES - GARBAGE	15,000	15,450	15,682	15,917	16,156	16,398
CONTRACT SERVICES -Shawdow bid contract	-	1,130	-	-	-	-
EDUCATION	300	5,000	5,075	5,151	5,228	5,307
CAPITAL EXPENDITURES	-	-	-	-	-	-
INSURANCE - LIABILITY	615	677	687	697	708	719
LEGAL FEES	500	100	102	103	105	106
ADVERTISING - PUBLIC EDUCATION	1,500	1,250	1,269	1,288	1,307	1,327
TRAVEL/LEASING	1,500	1,500	1,523	1,545	1,569	1,592
DEBT INTEREST	19,252	19,252	19,252	19,252	19,252	19,252
DEBT PRINCIPAL	41,134	41,134	41,134	41,134	41,134	41,134
TRANSFER TO RESERVE	2,500	4,500	4,568	4,636	4,706	4,776
TRANSFER TO OPERATING RESERVE	5,549	7,605	7,719	7,835	7,952	8,072
SALARIES & WAGES	17,564	13,152	13,349	13,550	13,753	13,959
	$ 159,956	$ 161,215	$ 161,581	$ 163,098	$ 164,639	$ 166,203

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NET ZERO RECYCLING FACILITY

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recoverable	NA	NA	NA	NA	NA
Cost Recoveries	$ -	5,097	5,173	5,251	5,330	5,410
	$ -	$ 5,097	$ 5,173	$ 5,251	$ 5,330	$ 5,410
Expense						
SALARIES & WAGES	$ -	5,000	5,075	5,151	5,228	5,307
ADMINISTRATION CHARGES	$ -	97	98	100	101	103
	$ -	$ 5,097	$ 5,173	$ 5,251	$ 5,330	$ 5,410

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REFUSE DISPOSAL - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Requisition	133983.33%	-41.71%	1.50%	1.50%	1.50%
TAX REQUISITION	15	20,113	11,724	11,900	12,078	12,260
TRANSFER FROM OPEATIONAL RESERVE	-	5,000				
Wood Chipping Revenue	-	7,719	1,250	1,269	1,288	1,307
PRIOR YEARS SURPLUS	6,500	5,900	-	-	-	-
	$ 6,515	$ 38,731	$ 12,974	$ 13,169	$ 13,366	$ 13,567
ADMINISTRATION CHARGES	495	$ 956	971	985	1,000	1,015
WOOD CHIPPING	5,000	$ 30,875	5,000	5,075	5,151	5,228
TRANSFER TO OPERATING RESERVE	120	$ 5,900	5,989	6,078	6,170	6,262
CONTINGENCY	900	$ 1,000	1,015	1,030	1,046	1,061
	$ 6,515	$ 38,731	$ 12,974	$ 13,169	$ 13,366	$ 13,567

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REFUSE DISPOSAL - AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	1.56%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	201,717	204,869	207,942	211,062	214,228	217,441
PRIOR YEARS SURPLUS	-					
	$ 201,717	$ 204,869	$ 207,942	$ 211,062	$ 214,228	$ 217,441
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	5,404	7,936	8,055	8,176	8,299	8,423
CONTRACTS - PRINCETON	194,421	194,421	197,337	200,297	203,302	206,351
LEGAL FEES	-	-	-	-	-	-
SALARIES & WAGES	1,892	2,512	2,550	2,588	2,627	2,666
	$ 201,717	$ 204,869	$ 207,942	$ 211,062	$ 214,228	$ 217,441

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REFUSE DISPOSAL - KEREMEOS AREAS B & G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Requisition	-9.48%	9.09%	1.67%	1.67%	1.67%
TAX REQUISITION	267,916	242,527	264,561	268,976	273,462	278,020
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
GAS TAX FUNDING	480,000		-	-	-	-
GAS TAX FUNDING Closure Plane Area B (24%)		114,757				
GAS TAX FUNDING Closure Plane Area G (33%)		157,790				
FEES - REFUSE DISPOSAL	80,000	81,600	82,416	83,240	84,073	84,913
SCRAP METAL RECYCLING	20,000	20,400	20,604	20,810	21,018	21,228
MMBC REVENUE	1,000	1,000	1,010	1,020	1,030	1,041
TRANSFER FROM RESERVE	32,929	5,075	5,000	5,000	5,000	5,000
TRANSFER FROM CAPITAL RESERVE Security ca	-	30,570	-	-	-	-
MISCELLANEOUS REVENUE	200	200	202	204	206	208
Wood Chipping		5,100	5,177	5,254	5,333	5,413
RECOVERABLE Keremeos Closure Plan (43%)		205,606		-	-	-
PRIOR YEARS SURPLUS	-	-				
	$ 882,045	$ 864,625	$ 378,970	$ 384,504	$ 390,122	$ 395,824
Expense						
ADMINISTRATION CHARGES	21,556	13,857	14,065	14,276	14,490	14,707
OPERATIONS	13,000	14,000	14,210	14,423	14,639	14,859
OPERATIONS - Shadow Bid Contract	-	2,552	-			
TIPPING FEES	60,000	65,000	65,975	66,965	67,969	68,989
CONSULTANTS	37,000	8,000	8,120	8,242	8,365	8,491
CONTRACT SERVICES - OPERATIONS	35,000	40,350	40,955	41,570	42,193	42,826
CONTRACT SERVICES - RECYCLING	23,000	22,725	23,066	23,412	23,763	24,119
CONTRACT-SHINGLES,GLASS,CONCRETE RECYCLING	18,000	22,000	22,330	22,665	23,005	23,350
TRANSFER STATION CONTRACTOR	35,000	36,000	36,540	37,088	37,644	38,209
CONTRACT SERVICES - WOOD WASTE CHIPPING	20,000	20,400	20,706	21,017	21,332	21,652
EDUCATION & TRAINING	1,500	1,500	1,523	1,545	1,569	1,592
MEMBERSHIP & DUES	500	500	508	515	523	531
ENVIRONMENTAL CONTROL	3,100	3,100	3,147	3,194	3,242	3,290
ENVIRONMENTAL MONITORING	1,600	1,600	1,624	1,648	1,673	1,698
DEPRECIATION	5,500	5,500	5,583	5,666	5,751	5,837
CAPITAL EXPENDITURES CWF, GAS TAX	487,929	-	5,000	5,000	5,000	5,000
CAPITAL EXPENDITURES Installation of security cameras and fencing	-	30,678	-	-	-	-
CAPITAL EXPENDITURES - Closure Plan (Gas Tax & Recov)		462,800	-	-	-	-
CAPITAL EXPENDITURES - Misc. Capital Work as Required		5,078	5,000	5,000	5,000	5,000
INSURANCE - PROPERTY	312	318	323	328	333	338
INSURANCE - LIABILITY	1,439	1,583	1,607	1,631	1,655	1,680
INSURANCE - ENVIRONMENTAL	4,051	4,132	4,194	4,257	4,321	4,386
LEGAL FEES	-		-	-	-	-
ADVERTISING - PUBLIC EDUCATION	500	500	508	515	523	531
TRAVEL/LEASING	1,500	1,000	1,015	1,030	1,046	1,061
UTILITIES	3,100	3,060	3,106	3,152	3,200	3,248
TRANSFER TO RESERVE CAPITAL	9,807	2,185	2,218	2,251	2,285	2,319
TRANSFER TO OPERATING RESERVE	300	683	693	704	714	725
SALARIES & WAGES	98,351	95,524	96,957	98,411	99,887	101,386
	$ 882,045	$ 864,625	$ 378,970	$ 384,504	$ 390,122	$ 395,824

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REFUSE DISPOSAL- OLIVER & Area "C"

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	0.00%	-33.47%	0.59%	11.33%	6.07%
	User Fees	0.00%	3.50%	1.00%	1.00%	1.00%
TAX REQUISITION	126,178	126,178	83,952	84,446	94,015	99,721
GRANT IN LIEU OF TAXES	200	200	202	204	206	208
GRANTS	-		-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	3,223	3,255	3,288	3,320	3,354	3,387
FEES - REFUSE DISPOSAL	785,000	785,000	812,475	820,600	828,806	837,094
SCRAP METAL RECYCLING	15,000	15,000	15,150	15,302	15,455	15,609
MMBC REVENUE	1,500	1,530	1,545	1,561	1,576	1,592
TRANSFER FROM RESERVE	20,000	-	5,000	5,050	5,101	5,152
TRANSFER FROM RESERVE Master Plan & Design Operations and Closure		20,452				
TRANSFER FROM CAPITAL RESERVE - Installation of Security Cameras and Lighting	-	30,678				
TRANSFER FROM RESERVE - CAPITAL	580,000		-	5,000	5,000	5,000
TRANSFER FROM RESERVE - CAPITAL Compost Facility		401,273				
TRANSFER FROM OPERATING RESERVE - Shadow Bid		6,915				
TRANSFER FROM OPERATING RESERVE - Compost facility		718,635				
TRANSFER FROM OPERATING RESERVE		41,131				
MISCELLANEOUS REVENUE	4,000	4,500	4,545	4,590	4,636	4,683
Wood Chipping Revenue	-	10,000	10,150	10,302	10,457	10,614
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 1,535,101	$ 2,164,747	$ 936,307	$ 950,375	$ 968,605	$ 983,059
					-	
SALARIES & WAGES	$ -	$ 18,947	$ 19,325	$ 19,713	20,009	20,309
ADMINISTRATION CHARGES	52,605	42,591	43,230	43,878	44,536	45,204
OPERATIONS	42,000	48,000	48,720	49,451	50,193	50,945
OPERATIONS Shadow bid contract	-	6,915	-			
AG WOOD CHIPPING	8,000	40,000	40,600	41,209	41,827	42,455
CONSULTANTS	30,000	20,000	20,000	20,300	20,605	20,914
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - OPERATIONS	298,000	330,000	334,950	339,974	345,074	350,250
CONTRACT SERVICES - RECYCLING	35,653	39,265	39,854	40,452	41,059	41,674
CONTRACT SERVICES WOOD WASTE	100,000	111,427	113,098	114,795	116,517	118,265
CONTRACT SERVICES - E WASTE	1,200	1,300	1,320	1,339	1,359	1,380
CONTRACT SRVCS-ASPHALT SHINGLES RECYLN	28,000	32,000	32,480	32,967	33,462	33,964
CONTRACT SERVICES - GYPSUM RECYCLING	-	-	-	-	-	-
EDUCATION & TRAINING	1,800	1,890	1,918	1,947	1,976	2,006
MEMBERSHIP & DUES	1,000	1,000	1,015	1,030	1,046	1,061
ENVIRONMENTAL CONTROL	7,500	7,500	7,613	7,727	7,843	7,960
CAPITAL EXPENDITURE Oliver Landfill Master Plan	-	20,452	-	-	-	-
CAPITAL EXPENDITURE Compost facility (Grant)	-	1,167,940	-	-	-	-
CAPITAL EXPENDITURE Installation of Security Cameras and Lighting		30,678	-	-	-	-
ENVIRONMENTAL MONITORING	3,000	3,060	3,106	3,152	3,200	3,248
DEPRECIATION - REPLACEMENT EQUIPMENT	5,970	5,970	6,060	6,150	6,243	6,336
CAPITAL EXPENDITURES	615,000		-	-	-	-
CAPITAL EXPENDITURES	-		5,000	5,000	5,000	5,000
INSURANCE - PROPERTY	111	113	115	116	118	120
INSURANCE - LIABILITY	3,941	4,335	4,400	4,466	4,533	4,601
INSURANCE - ENVIRONMENTAL	5,000	5,100	5,177	5,254	5,333	5,413
LEGAL FEES	2,000	2,000	2,030	2,060	2,091	2,123
SUPPLIES	2,000	1,000	1,015	1,030	1,046	1,061
ADVERTISING - PUBLIC EDUCATION	3,000	3,060	3,106	3,152	3,200	3,248
TRAVEL/LEASING	3,600	3,672	3,727	3,783	3,840	3,897
UTILITIES	9,700	9,894	10,042	10,193	10,346	10,501
TRANSFER TO RESERVE CAPITAL	110,000	62,000	30,000	30,450	30,907	31,370
TRANSFER TO OPERATING RESERVE	19,785	-	11,600	11,774	16,000	16,240
SALARIES & WAGES	146,236	144,638	146,808	149,010	151,245	153,514
BAD DEBTS EXPENSE	-	-	-	-	-	-
	$ 1,535,101	$ 2,164,747	$ 936,307	$ 950,375	$ 968,605	$ 983,059

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REFUSE DISPOSAL - PENTICTON/D3

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	User Fee	1.25%	0.02%	1.65%	1.63%	1.65%
FEES - REFUSE DISPOSAL	3,212,007	3,252,223	3,253,013	3,306,612	3,360,382	3,415,685
REFUSE DISPOSAL - OK FALLS	425,000	460,000	464,600	469,246	473,938	478,678
GYPSUM DISP. FEES	95,000	101,000	102,010	103,030	104,060	105,101
ORGANIC DISPOSAL FEES	205,000	218,000	220,180	222,382	224,606	226,852
SCRAP METAL RECYCLING	85,000	85,000	85,850	86,709	87,576	88,451
MMBC REVENUE	18,000	18,000	18,180	18,362	18,545	18,731
TRANSFER FROM RESERVE	1,605,000	1,669,552				
TRANSFER FROM CLOSURE RESERVE FUND	1,200,000	798,950	-	-	-	-
TRANSFER FROM OPERATING RESERVE	67,125	22,568	22,794	23,022	23,252	23,484
PROV GRANTS - Organics composting Facility Contingent on Grant Approval	-	600,000	8,000,000	1,400,000	1,000,000	
FEDERAL GRANTS	-	-	-	-	-	-
MISCELLANEOUS REVENUE	42,000	42,420	42,844	43,273	43,705	44,142
Wood Chipping Revenue	-	7,500	7,613	7,727	7,843	7,960
PRIOR YEARS SURPLUS	-	-	-	-	-	-
			-	-	-	-
	$ 6,954,132	$ 7,275,213	$ 12,217,083	$ 5,680,361	$ 5,343,907	$ 4,409,085
SALARIES & WAGES	$ -	$ 4,200	4284	4370	3,776	3,852
PART TIME WAGES	12,800	-	-	-	-	-
ADMINISTRATION CHARGES	231,541	169,275	171,814	174,391	177,007	179,662
OPERATIONS	95,000	96,900	98,354	99,829	101,326	102,846
OPERATIONS	15,000	15,300	15,530	15,762	15,999	16,239
OPERATIONS - Shadow Bid Contract	-	29,402	-			
AG WOOD CHIPPING	37,000	30,000	30,450	30,907	31,370	31,841
GYPSUM RECYCLING	-	-	-	-	-	-
CONSULTANTS CML	85,000	155,700	158,036	160,406	162,812	165,254
CONSULTANTS OKFL	10,000	85,200	86,478	87,775	89,092	90,428
CONCRETE CRUSHING	-	115,000	116,725	118,476	120,253	122,057
CONTRACT SERVICES - OPS OK FALLS	345,000	347,000	352,205	357,488	362,850	368,293
CONTRACT SERVICES - OPS CMLS	819,253	835,638	848,173	860,895	873,809	886,916
CONTRACT SERVICES - RECYCLING	102,000	104,040	105,601	107,185	108,792	110,424
CONTRACT SERVICES - RECYCLING - OTHER AR	10,000	10,000	10,150	10,302	10,457	10,614
CONTRACT SERVICES - WOOD WASTE CHIPPING	416,160	420,000	426,300	432,695	439,185	445,773
CONTRACT SERVICES - WOOD WASTE CHIPPING	25,000	25,000	25,375	25,756	26,142	26,534
CONTRACT SERVICES - SHINGLE RECYCLING	17,000	18,000	18,270	18,544	18,822	19,105
CONTRACT SERVICES - SHINGLE RECYCLING OK FALLS	7,000	7,429	7,540	7,654	7,768	7,885
HHW DISPOSAL CONTRACTOR	77,000	78,000	79,170	80,358	81,563	82,786
EDUCATION & TRAINING	2,500	2,500	2,538	2,576	2,614	2,653
EDUCATION & TRAINING	750	750	761	773	784	796
ENVIRONMENTAL CONTROL	15,000	15,300	15,530	15,762	15,999	16,239
ENVIRONMENTAL CONTROL	2,000	2,040	2,071	2,102	2,133	2,165
ENVIRONMENTAL MONITORING	15,000	15,300	15,530	15,762	15,999	16,239
ENVIRONMENTAL MONITORING	6,000	6,120	6,212	6,305	6,400	6,496
DEPRECIATION	12,298	12,298	12,482	12,670	12,860	13,053
CAPITAL EXPENDITURES	2,855,000	-				
CAPITAL EXPENDITURES	50,000	-	-	-	-	-
CAPITAL EXPENDITURES Funding Operations		12,412	-	-	-	-
CAPITAL EXPENDITURES Access upgrades and scales		1,442,100	-			
CAPITAL EXPENDITURES Organics Composting Facility (Conditional on Grant)		600,000	8,000,000	1,400,000	1,000,000	
CAPITAL EXPENDITURES Rezoning		20,452	-			
CAPITAL EXPENDITURES Leachate Implementtion Plan Phase 3		416,000	-			
CAPITAL EXPENDITURES Bio Cover Design & Implementation (waiting for Ministry		155,250	-			
CAPITAL EXPENDITURES Design Operations and Closure Master Plan		124,200	-			
CAPITAL EXPENDITURES Design operations and closure master Plan continued		103,500	-			
CAPITAL EXPENDITURES Completion of Master Plan which will show all aspectsand activities that occur at the landfill		207,000	-			
CAPITAL EXPENDITURES Funding Operational expenses		10,156	-			
INSURANCE - PROPERTY	2,445	2,494	2,531	2,569	2,608	2,647
INSURANCE - LIABILITY	16,705	18,376	18,652	18,931	19,215	19,504
INSURANCE - ENVIRONMENTAL	38,000	38,760	39,341	39,932	40,530	41,138
LEGAL FEES	4,000	2,500	2,538	2,576	2,614	2,653
LEGAL FEES - OKFL	1,500	1,000	1,015	1,030	1,046	1,061
SUPPLIES	2,000	3,000	3,045	3,091	3,137	3,184
ADVERTISING - PUBLIC EDUCATION	14,000	14,000	14,210	14,423	14,639	14,859
ADVERTISING - PUBLIC EDUCATION - OKFL	500	600	609	618	627	637
TRAVEL/LEASING	26,288	26,814	27,216	27,624	28,039	28,459
UTILITIES	36,000	36,720	37,271	37,830	38,397	38,973
UTILITIES - OKFL	3,200	3,000	3,045	3,091	3,137	3,184
LANDFILL LEASE	102,343	107,460	109,072	110,708	112,369	114,054
TRANSFER TO CLOSURE RESERVE	228,000	228,000	231,420	234,891	238,415	241,991
TRANSFER TO CLOSURE RESERVE OK FALLS	120,000	120,000	121,800	123,627	125,481	127,364
TRANSFER TO IMPARIMENT RESERVE	110,000	110,000	111,650	113,325	115,025	116,750
TRANSFER TO CAPITAL RESERVE	249,470	105,100	106,677	108,277	109,901	111,549
TRANSFER TO CAPITAL RESERVES - OK FALLS	105,000	110,350	112,005	113,685	115,391	117,121
TRANSFER TO OPERATING RESERVE	11,077	10,000	10,150	10,302	10,457	10,614
SALARIES & WAGES	620,302	645,577	655,261	665,090	675,066	685,192
	$ 6,954,132	$ 7,275,213	$ 12,217,083	$ 5,680,361	$ 5,343,907	$ 4,409,085

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
911 EMERGENCY CALL SYSTEM

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	1.78%	1.00%	1.00%	1.00%	1.00%
TAX REQUISITION	931,366	947,933	959,489	971,219	983,125	995,210
GRANT IN LIEU OF TAXES	1,843	1,843	1,861	1,880	1,899	1,918
TRANSFER FROM EMERGENCY CALL SYSTEM RESERVE		5,078	-			
PRIOR YEARS SURPLUS	125,000	-	-	-	-	-
	$ 1,058,209	$ 954,854	$ 961,351	$ 973,099	$ 985,024	$ 997,128
ADMINISTRATION CHARGES	17,766	20,288	20,592	20,901	21,215	21,533
SITE & RADIO MAINTENANCE - ANNUAL CONTRACTS	22,000	22,385	22,721	23,062	23,408	23,759
UNSCHEDULED MTNCE - FIREHALLS	10,000	10,175	10,328	10,483	10,640	10,799
UNSCHEDULED MAINTENANCE - TOWERS	15,000	15,000	15,225	15,453	15,685	15,920
OPPERATIONS	-	-	-	-	-	-
OP - EQPT RENTAL - TRANSMITTER LEASE & M	65,000	66,138	67,130	68,137	69,159	70,196
CONTRACTS - CENTRAL FIRE Dispatch	243,800	250,897	254,660	258,480	262,358	266,293
CONTRACTS - OTHER RD - CORD - CENTRAL DI	139,549	141,991	144,121	146,283	148,477	150,704
CAPITAL EXPENDITURES	125,000	-	-	-	-	-
CAPITAL EXPENDITURES E911 Equipment Lifecycle review		5,078	-	-	-	-
INSURANCE - LIABILITY	4,196	4,616	4,685	4,756	4,827	4,899
LEGAL FEES	3,000	3,000	3,045	3,091	3,137	3,184
UHF AND VHF RADIO LICENSES	15,000	15,263	15,492	15,724	15,960	16,200
UTILITIES - TELEPHONE	24,500	24,500	24,868	25,241	25,619	26,003
DEBT INTEREST	47,256	47,256	47,256	47,256	47,256	47,256
DEBT PRINCIPAL	130,864	130,864	130,864	130,864	130,864	130,864
TRANSFER TO RESERVE CAPITAL	50,000	50,000	50,750	51,511	52,284	53,068
TRANSFER TO RESERVES RE INTEREST	100	100	102	103	105	106
TRANSFER TO OPERATING RESERVE	25,000	25,000	25,375	25,756	26,142	26,534
CONTINGENCY	12,000	12,000	12,180	12,363	12,548	12,736
SALARIES & WAGES	108,178	110,303	111,958	113,637	115,341	117,072
	$ 1,058,209	$ 954,854	$ 961,351	$ 973,099	$ 985,024	$ 997,128

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
EMERGENCY PLANNING

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	0.72%	1.63%	1.63%	1.63%	1.63%
TAX REQUISITION	251,450	253,255	257,381	261,573	265,831	270,156
GRANT IN LIEU OF TAXES	528	539	544	550	555	561
TRANSFER FROM OPERATING RESERVE	-	5,078	20,000			
PROVINCIAL GRANTS	322,457	317,967	322,737	327,578	332,491	337,479
PROVINCIAL GRANTS (Conditional)	-	600,000	-	-	-	-
PROV GRANTS - UBCM CRI	80,583	65,000	65,650	66,307	66,970	67,639
EOC GRANT	4,600		-	-	-	-
PRIOR YEARS SURPLUS	16,000		-	-	-	-
	$ 675,618	$ 1,241,839	$ 666,312	$ 656,007	$ 665,847	$ 675,835
HONORARIUMS	5,000	5,000	5,075	5,151	5,228	5,307
ADMINISTRATION CHARGES	10,813	9,336	9,476	9,618	9,762	9,909
GRANT EXPENSE	322,457	317,967	322,737	327,578	332,491	337,479
GRANT EXP - UBCM - CRI	80,313	65,000	65,975	66,965	67,969	68,989
AGREEMENT - REGIONAL SEARCH & RESCUE	65,000	65,000	65,975	66,965	67,969	68,989
EDUCATION & TRAINING	25,000	25,000	25,375	25,756	26,142	26,534
CAPITAL EXPENDITURES EOC Upgrades	-	5,078	20,000	-	-	-
CAPITAL EXPENDITURES 2021 Wildfire Prparedness Program Initiaives Conditional		600,000				
EQUIPMENT	15,700	8,500	8,628	8,757	8,888	9,022
INSURANCE - LIABILITY	3,163	3,479	3,531	3,584	3,638	3,692
INSURANCE - VEHICLE	270	544	552	560	569	577
Legal Fees	1,000	1,000	1,015	1,030	1,046	1,061
SUPPLIES	500	500	508	515	523	531
SUPPLIES - MEALS	500	500	508	515	523	531
TRAVEL/LEASING	2,500	3,500	3,553	3,606	3,660	3,715
UTILITIES - TELEPHONE	4,000	4,000	4,060	4,121	4,183	4,245
TRANSFER TO OPERATING RESERVE	12,800	12,800	12,992	13,187	13,385	13,585
EOC COSTS - RECOVERABLE	-	-	-	-	-	-
EMERGENCY SOCIAL SERVICES	12,500	2,500	2,538	2,576	2,614	2,653
OTHER EXP - EOC GRANT EXP	4,600	-	-	-	-	-
SALARIES & WAGES	109,502	112,135	113,817	115,524	117,257	119,016
	$ 675,618	$ 1,241,839	$ 666,312	$ 656,007	$ 665,847	$ 675,835

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ENVIRONMENTAL CONSERVATION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Tax Increase	0.51%	1.02%	2.27%	2.15%	1.32%
TAX REQUISITION	351,125	352,931	356,527	364,629	372,471	377,370
GRANT IN LIEU OF TAXES	-		-	-	-	-
Transfer from Operating Reserve		75,000				
DONATIONS CWF from funds received in 2020	-	5,000		-	-	-
PRIOR YEARS SURPLUS	650,000	28,639		-	-	-
	$ 1,001,125	$ 461,570	$ 356,527	$ 364,629	$ 372,471	$ 377,370
SALARIES & WAGES	-					
ADMINISTRATION CHARGE	37,125	$ 12,570	12,759	12,950	13,144	13,341
OPERATIONS	34,000	$ 39,000	39,585	40,179	40,781	41,393
EDUCATION & TRAINING	-	$ -	-	-	-	-
ADVERTISING	-		-	-	-	-
TRANSFER TO OPERATING RESERVE	650,000	$ 30,000	104,183	108,500	112,500	113,500
GRANTS	280,000	$ 380,000	200,000	203,000	206,045	209,136
	$ 1,001,125	$ 461,570	$ 356,527	$ 364,629	$ 372,471	$ 377,370

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
CORPORATE FACILITIES

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
	Admin Fee	11.41%	1.01%	1.00%	1.00%	1.00%
ADMINISTRATION FEES	8,000	-	-	-	-	-
RECOVERIES	290,600	323,768	327,038	330,308	333,611	336,948
COVID FUNDS RE Facility Needs Assessment						
COVID FUNDS HVAC System Upgrade 101 & 105 Martin St.						
COVID FUNDS Board Room Upgrades		35,000				
COVID FUNDS Lease of Office Space Main St.		50,000	50,000	50,000	50,000	50,000
TRANSFER FROM CAPITAL RESERVE	-	73,459				
TRANSFER FROM OPERATING RESERVE	-	-	-	-	-	-
	$ 298,600	$ 482,227	$ 377,038	$ 380,308	$ 383,611	$ 386,948
BUILDING	64,000	64,000	64,640	65,286	65,939	66,599
CONTRACT SERVICES	63,700	67,500	68,175	68,857	69,545	70,241
CAPITAL	15,000	-	-	-	-	-
CAPITAL Facility Master Plan		45,000				
Covid funds HVAC System Upgrade 101 & 105 Martin St.						
Covid funds Board Room Upgrades		35,000				
Covid funds Lease of Office Space Main St.		50,000	50,000	50,000	50,000	50,000
CAPITAL Accessible doors 101 Martin Office		20,322				
CAPITAL Replace skylights 101 Martin Office		8,105				
EQUIPMENT	26,900	46,900	47,369	47,843	48,321	48,804
FACILITY IMPROVEMENTS	25,700	30,500	30,805	31,113	31,424	31,738
SUPPLIES	10,100	14,800	14,948	15,097	15,248	15,401
TRAVEL - STAFF	1,200	2,000	2,020	2,040	2,061	2,081
UTILITIES	42,000	48,100	48,581	49,067	49,557	50,053
TRANSFER TO CAPITAL RESERVE	50,000	50,000	50,500	51,005	51,515	52,030
	$ 298,600	$ 482,227	$ 377,038	$ 380,308	$ 383,611	$ 386,948

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
FINANCE

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recoveries	1.88%	1.60%	1.60%	1.60%	1.59%
RECOVERIES	147,950	150,729	153,140	155,587	158,071	160,592
MISCELLANEOUS REVENUE	10,000	10,000	10,000	10,000	10,000	10,000
	$ 157,950	$ 160,729	$ 163,140	$ 165,587	$ 168,071	$ 170,592
Expense						
EQPT MAINTENANCE - COMPUTER	39,250	40,035	40,636	41,245	41,864	42,492
CONSULTANTS	5,000	5,000	5,075	5,151	5,228	5,307
AGREEMENTS - AUDIT	35,700	36,414	36,960	37,515	38,077	38,648
EDUCATION & TRAINING	18,500	14,000	14,210	14,423	14,639	14,859
EQUIPMENT	15,000	20,000	20,300	20,605	20,914	21,227
LEGAL FEES	500	500	508	515	523	531
SUPPLIES	500	500	508	515	523	531
RRAVEL - STAFF	4,500	4,500	4,568	4,636	4,706	4,776
BANK CHARGES & INTEREST	39,000	39,780	40,377	40,982	41,597	42,221
	$ 157,950	$ 160,729	$ 163,140	$ 165,587	$ 168,071	$ 170,592

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GENERAL GOVERNMENT

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	0.19%	0.42%	1.55%	1.55%	1.55%
TAX REQUISITION	1,437,909	1,440,663	1,446,742	1,469,155	1,491,911	1,515,016
GRANT IN LIEU OF TAXES	5,000	5,000	5,050	5,101	5,152	5,203
INTEREST INCOME	126,000	126,000	127,260	128,533	129,818	131,116
GRANTS	125,000	-	-	-	-	-
TRANSFER FROM RESERVE	85,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE						
MISCELLANEOUS REVENUE	10,000	10,000	10,100	10,201	10,303	10,406
PRIOR YEARS SURPLUS	-	25,000	-	-	-	-
	$ 1,788,909	$ 1,606,663	$ 1,589,152	$ 1,612,989	$ 1,637,184	$ 1,661,741
Expense						
SALARIES & WAGES	-	25,000	-	-	-	-
SALARIES & WAGES - CRIME STOPPERS	87,000	85,000	86,275	87,569	88,883	90,216
HONORARIUMS - DIRECTORS	338,667	345,441	350,623	355,882	361,220	366,638
HONORARIUMS - CHAIRMAN	38,395	39,163	39,750	40,347	40,952	41,566
HONORARIUMS - VICE CHAIRMAN	7,176	7,320	7,430	7,541	7,654	7,769
ADMINISTRATION CHARGE	43,976	75,030	76,156	77,298	78,458	79,634
GRANT EXPENDITURE #1	125,000	-	-	-	-	-
LABOUR RELATIONS (INCLUDES WELLNESS)	-	-	-	-	-	-
Corporate Volunteer Program	-	2,000	-	-	-	-
CAPITAL EXPENDITURES	85,000	-	-	-	-	-
INSURANCE - PROPERTY	1,926	1,960	1,989	2,019	2,050	2,080
LEGAL FEES	18,000	60,000	60,900	61,814	62,741	63,682
INSURANCE - LIABILITY	17,517	19,269	19,558	19,851	20,149	20,451
SUPPLIES		-	-	-	-	-
SUPPLIES - BOARD DINNERS	25,000	25,000	25,375	25,756	26,142	26,534
SUPPLIES - OTHER		-	-	-	-	-
TRAVEL - STAFF	10,000	10,000	10,150	10,302	10,457	10,614
TRAVEL - BOARD	20,000	15,000	15,225	15,453	15,685	15,920
UTILITIES - TELEPHONE		-	-	-	-	-
TRANSFER TO DEPOSIT ACCOUNT	10,000	10,000	10,150	10,302	10,457	10,614
TRANSFER FROM OPERATIONAL RESERVE	-	25,000	37,000	37,555	38,118	38,690
GRANTS IN AID	40,800	-	-	-	-	-
GRANTS IN AID - Alleycats Alliance Society	-	5,000	-	-	-	-
GRANTS IN AID -Animal Lifeline emergency Response Team	-	4,500	-	-	-	-
GRANTS IN AID - Ha Ha Ha Kidz Fest	-	5,000	-	-	-	-
GRANTS IN AID - Okanagan Similkameen Conservation Alliance	-	5,500	-	-	-	-
GRANTS IN AID - Penticton Scottish Festival Society	-	2,000	-	-	-	-
GRANTS IN AID South Okanagan Immigrant and Community Services	-	3,450	-	-	-	-
CARBON MITIGATION EXPENSE	6,000	6,000	6,090	6,181	6,274	6,368
SALARIES & WAGES	914,452	830,030	842,480	855,118	867,944	880,964
	$ 1,788,909	$ 1,606,663	$ 1,589,152	$ 1,612,989	$ 1,637,184	$ 1,661,741

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
HUMAN RESOURCES

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recoveries	-5.38%	1.50%	1.50%	1.50%	1.50%
RECOVERIES	157,050	148,607	150,836	153,099	155,395	157,726
TRANSFER FROM OPERATIONAL RESRVES		10,000				
PRIOR YEARS SURPLUS	-	10,000	-	-	-	-
	$ 157,050	$ 168,607	$ 150,836	$ 153,099	$ 155,395	$ 157,726
Expense						
CONSULTANTS	10,700	9,400	9,541	9,684	9,829	9,977
Wages	-	10,000	-	-	-	-
SAFETY TRAINING & EQUIPMENT	27,000	25,400	25,781	26,168	26,560	26,959
LABOUR RELATIONS	41,500	35,640	36,175	36,717	37,268	37,827
EDUCATION & TRAINING	25,200	25,517	25,900	26,288	26,683	27,083
SOFTWARE	12,650	12,650	12,840	13,032	13,228	13,426
LEGAL FEES	25,000	25,000	25,375	25,756	26,142	26,534
ADVERTISING	12,000	12,000	12,180	12,363	12,548	12,736
TRAVEL/LEASING	3,000	3,000	3,045	3,091	3,137	3,184
TRANSFER TO OPEATIONAL RESERVES	$ -	$ 10,000	-	-	-	-
	$ 157,050	$ 168,607	$ 150,836	$ 153,099	$ 155,395	$ 157,726

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
LEGISLATIVE SERVICES

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recoveries	1.30%	20.73%	1.50%	1.50%	1.50%
RECOVERIES	229,250	232,230	280,373	284,579	288,848	293,180
TRANSFER FROM OPERATIONAL RESERVES		44,000				
PRIOR YEARS SURPLUS	-	44,000				
	$ 229,250	$ 320,230	$ 280,373	$ 284,579	$ 288,848	$ 293,180
Expense						
CONSULTANTS	23,000	44,460	45,127	45,804	46,491	47,188
CONTRACT SERVICES	30,000	53,600	54,404	55,220	56,048	56,889
EDUCATION & TRAINING	14,750	14,750	14,971	15,196	15,424	15,655
LEGAL FEES	-	-	-	-	-	-
SUPPLIES	108,000	108,000	109,620	111,264	112,933	114,627
SUPPLIES - OTHER	7,500	10,000	10,150	10,302	10,457	10,614
ADVERTISING	10,000	14,300	14,515	14,732	14,953	15,177
COMMUNICATIONS	30,000	25,000	25,375	25,756	26,142	26,534
TRAVEL - STAFF	6,000	6,120	6,212	6,305	6,400	6,496
TRANSFER TO OPERATIONAL RESERVES	$ -	$ 44,000	-	-	-	-
	$ 229,250	$ 320,230	$ 280,373	$ 284,579	$ 288,848	$ 293,180

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ILLEGAL DUMPING

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-0.40%	1.39%	1.55%	1.55%	1.55%
TAX REQUISITION	33,523	33,389	33,855	34,381	34,914	35,456
GRANT IN LIEU OF TAXES	-		-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	3,532	3,567	3,603	3,639	3,675
PRIOR YEARS SURPLUS	25,000	10,000	-	-	-	-
	$ 58,523	$ 46,921	$ 37,422	$ 37,984	$ 38,553	$ 39,132
Expense						
ADMINISTRATION CHARGES	856	722	733	744	755	767
CONTRACT SERVICES	6,000	6,000	6,090	6,181	6,274	6,368
CONTRACT SERVICES - TIPPING FEES	2,500	2,500	2,538	2,576	2,614	2,653
INSURANCE - LIABILITY	136	150	152	155	157	159
ADVERTISING - PUBLIC EDUCATION	750	750	761	773	784	796
TRAVEL/LEASING	600	400	406	412	418	425
TRANSFER TO OPERATING RESERVE	27,040	22,121	12,250	12,434	12,620	12,810
SALARIES & WAGES	20,641	14,278	14,492	14,710	14,930	15,154
	$ 58,523	$ 46,921	$ 37,422	$ 37,984	$ 38,553	$ 39,132

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
INVASIVE SPECIES formerly noxious weeds

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	1.15%	2.97%	1.80%	1.79%	1.79%
TAX REQUISITION	60,349	61,043	62,857	63,988	65,136	66,301
GRANT IN LIEU OF TAXES	90	90	91	92	93	94
TRANSFER FROM OPERATIONAL RESERVES		1,200				
PROVINCIAL GRANTS	12,500	12,500	12,500	12,500	12,500	12,500
PRIOR YEARS SURPLUS	5,000	1,200		-	-	-
			-	-	-	-
	$ 77,939	$ 76,033	$ 75,448	$ 76,580	$ 77,728	$ 78,894
Expense						
ADMINISTRATION CHARGE	1,513	2,165	2,198	2,230	2,264	2,298
OP - STUDIES - OTHER	-	-	-	-	-	-
CONSULTANTS	35,000	32,000	32,480	32,967	33,462	33,964
CONSULTANTS - ABATEMENT PROGRAM	30,000	30,000	30,450	30,907	31,370	31,841
TRANSFER TO OPERATING RESERVE	100	1,700	-	-	-	-
SALARIES & WAGES	11,326	10,168	10,321	10,475	10,632	10,792
	$ 77,939	$ 76,033	$ 75,448	$ 76,580	$ 77,728	$ 78,894

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
INFORMATION SERVICES

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recoveries	72.56%	-14.97%	0.76%	-26.17%	1.58%
RECOVERIES	360,300	621,750	528,679	532,699	393,313	399,522
TRANSFER FROM OPERATING RESERVE	35,000	35,000	35,350	35,704	36,061	36,421
AV Video Conference Upgrades	-	-	-	-	-	-
Various Network Infrastructrue Upgrades		-				
Board Management Software		15,000				
MISCELLANEOUS REVENUE	25,000	25,000	25,250	25,503	25,758	26,015
TRANSFER FROM CAPITAL RESERVE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	5,000	5,000	-	-	-	-
	$ 425,300	$ 701,750	$ 589,279	$ 593,905	$ 455,132	$ 461,958
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
EQPT MAINTENANCE - COMPUTER	61,200	63,750	64,706	65,677	66,662	67,662
CONTRACT SERVICES	65,000	65,000	65,975	66,965	67,969	68,989
AGREEMENTS - LICENSING	54,000	76,500	77,648	78,812	79,994	81,194
EDUCATION & TRAINING	14,400	15,000	15,225	15,453	15,685	15,920
Board Manaagement Software		15,000		-	-	-
Network infrastructure upgrade		165,000	50,000	40,000	-	-
AV Video Conferencing Upgrade		61,500				
Marten Street Upgrade to fix 65 drops		25,000				
Computer Replacement and Upgrades			37,500	37,500		
MFP Replacement and Upgrade, addition of copier, scanner and printer resources			18,000	18,000		
Purchase of back up generator to Martin St. Datacentre				50,000		
Upgrade replacement and addition of UPS resources			42,000			
EQUIPMENT	135,700	140,000	142,100	144,232	146,395	148,591
SUPPLIES	5,500	5,500	5,583	5,666	5,751	5,837
UTILITIES - TELEPHONE	60,500	64,500	65,468	66,450	67,446	68,458
TRANSFER TO CAPITAL RESERVE	24,000	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	5,000	5,000	5,075	5,151	5,228	5,307
	$ 425,300	$ 701,750	$ 589,279	$ 593,905	$ 455,132	$ 461,958

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
MUNICIPAL FISCAL SERVICES

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Municipal Service	-11.80%	-0.05%	-0.06%	-0.22%	-5.00%
DEBENTURE PAYMENT - PENTICTON	3,536,870	3,119,621	3,117,929	3,115,918	3,109,045	2,953,465
DEBENTURE PAYMENT - SUMMERLAND	2,018,219	1,926,769	1,879,027	1,879,027	1,451,955	1,451,955
DEBENTURE PAYMENT - OSOYOOS	581,629	576,172	570,534	570,534	520,486	520,486
DEBENTURE PAYMENT - OLIVER	532,850	1,122,051	532,050	473,659	473,659	446,527
DEBENTURE PAYMENT - KEREMEOS	10,015	10,015	10,015	10,015	10,015	10,015
	$ 6,679,583	$ 6,754,628	$ 6,109,555	$ 6,049,153	$ 5,565,160	$ 5,382,448
Expense						
DEBT INTEREST- PENTICTON	1,534,059	1,218,259	1,214,655	1,210,682	1,201,798	1,133,748
DEBT INTEREST- SUMMERLAND	886,836	761,916	744,416	744,416	505,916	505,916
DEBT INTEREST- OSOYOOS	284,331	278,248	276,983	276,983	252,701	252,701
DEBT INTEREST- OLIVER	147,197	139,845	133,743	112,357	105,840	87,530
DEBT INTEREST- KEREMEOS	4,845	4,845	4,845	4,845	4,845	4,845
DEBT PRINCIPAL- PENTICTON	2,002,811	1,901,362	1,903,274	1,905,236	1,907,247	1,819,717
DEBT PRINCIPAL- SUMMERLAND	1,131,383	1,164,853	1,134,611	1,134,611	946,039	946,039
DEBT PRINCIPAL- OSOYOOS	297,298	297,924	293,551	293,551	267,785	267,785
DEBT PRINCIPAL- OLIVER	385,653	982,206	398,307	361,302	367,819	358,997
DEBT PRINCIPAL- KEREMEOS	5,170	5,170	5,170	5,170	5,170	5,170
	$ 6,679,583	$ 6,754,628	$ 6,109,555	$ 6,049,153	$ 5,565,160	$ 5,382,448

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NUISANCE CONTROL A/B/C/D/E/F/G/I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-5.00%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	27,104	25,750	26,136	26,528	26,926	27,330
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	2,187	-	-	-	-
	$ 27,104	$ 27,937	$ 26,136	$ 26,528	$ 26,926	$ 27,330
Expense						
ADMINISTRATION CHARGES	2,104	750	761	773	784	796
OP - SW - STARLING CONTROL	25,000	25,000	25,375	25,756	26,142	26,534
TRANSFER TO OPERAIONAL RESERVES	$ -	2,187	-	-	-	-
	$ 27,104	$ 25,750	$ 26,136	$ 26,528	$ 26,926	$ 27,330

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
OKANAGAN BASIN WATER BOARD

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	3.70%	3.46%	3.46%	3.46%	3.46%
TAX REQUISITION	712,548	738,948	764,530	791,003	818,398	846,748
GRANT IN LIEU OF TAXES	-					
PRIOR YEARS SURPLUS	-					
	$ 712,548	$ 738,948	$ 764,530	$ 791,003	$ 818,398	$ 846,748
Expense						
ADMINISTRATION CHARGES	19,056	14,063	14,274	14,488	14,705	14,926
TRANSFER TO OBWB	693,492	724,885	750,256	776,515	803,693	831,822
	$ 712,548	$ 738,948	$ 764,530	$ 791,003	$ 818,398	$ 846,748

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
RGS - SUB REGIONAL

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-19.99%	0.95%	1.81%	1.81%	1.81%
TAX REQUISITION	80,598	64,488	65,103	66,282	67,480	68,698
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	15,000	-	-	-	-	-
PROVINCIAL GRANTS	-	75,000	-	-	-	-
PROVINCIAL GRANTS - #3	150,000	40,000	40,400	40,804	41,212	41,624
CONSULTANTS RGS REVIEW		20,000				
PRIOR YEARS SURPLUS	7,000	1,500		-	-	-
	$ 252,598	$ 200,988	$ 105,503	$ 107,086	$ 108,692	$ 110,322
Expense						
ADMINISTRATION CHARGES	258	5,708	5,794	5,881	5,969	6,059
OPS - RGS - MONITORING PROGRAM	-	-	-	-	-	-
CONSULTANTS	190,000	40,000	40,600	41,209	41,827	42,455
CONSULTANTS RGS REVIEW		20,000				
CONSULTANTS Consultant Expenses Housing Needs		75,000				
CONTRACTS - CARPOOL	-	-	-	-	-	-
INSURANCE - LIABILITY	128	141	143	145	147	150
SUPPLIES	1,000	1,000	1,015	1,030	1,046	1,061
ADVERTISING	2,000	2,000	2,030	2,060	2,091	2,123
PROVINCIAL GRANT EXPENSES	-		-	-	-	-
TRANSFER TO OPERATING RESERVE	-	5,000	3,000	3,045	3,091	3,137
SALARIES & WAGES	59,212	52,139	52,921	53,715	54,521	55,338
	$ 252,598	$ 200,988	$ 105,503	$ 107,086	$ 108,692	$ 110,322

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REGIONAL TRAILS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	15.02%	59.87%	-36.31%	1.56%	1.56%
GRANTS	-	-				
TAX REQUISITION	262,517	301,943	482,721	307,449	312,250	317,124
GRANT IN LIEU OF TAXES	-		-	-	-	-
PARKS REALLOCATION	28,000	30,000	30,300	30,603	30,909	31,218
KVR Trail Mgmt. - Provincial Contribution	5,000	5,000	5,050	5,101	5,152	5,203
FEDERAL GRANT	5,000	2,000	2,020	2,040	2,061	2,081
Gas tax funding Area "B"		41,695	-	-	-	-
Gas tax funding Area "G"		82,505				
Gas tax funding Area "C"		182,250				
Gas tax funding Area "A"		20,250				
TRANSFER FROM CAPITAL RESERVE	150,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE						
PROVINCIAL GRANTS - Regional Parks, trials and recreation master plan	-	180,000	-	-	-	-
PROVINCIAL GRANTS - Okanagan River Channel trail resurface Rd. 22 to McAlpine		547,500				
PROVINCIAL GRANTS - KVR Trial Consstruction (chute lake t oLittle tunnel		123,950				
PROVINCIAL GRANTS - KVR Trail to Red Bridge		210,380				
MISCELLANEOUS REVENUE	-		-	-	-	-
Donation		82,400	-			
TRANSFER FROM CAPITAL RESERVE KVR Trail Const. Chute Lake to Little Tunnel		61,050				
TRANSFER FROM CAPITAL RESERVE - KVR Trail to Red Bridge		103,752				
PRIOR YEARS SURPLUS	40,000	33,500	-	-	-	-
	$ 490,517	$ 2,008,175	$ 520,091	$ 345,193	$ 350,371	$ 355,626
Expense						
SALARIES & WAGES	$ -	$ 9,000	9,135	9,272	9,411	9,552
ADMINISTRATION CHARGES	11,483	10,603	10,762	10,924	11,088	11,254
ACQUISITION & MANAGEMENT	6,500	6,500	6,598	6,696	6,797	6,899
OPERATIONS & MAINTENANCE	15,000	15,000	15,225	15,453	15,685	15,920
CONTRACT SERVICES	16,500	14,500	14,718	14,938	15,162	15,390
EDUCATION & TRAINING	4,000	4,000	4,060	4,121	4,183	4,245
AMORTIZATION EXPENSE	9,000	18,000	18,270	18,544	18,822	19,105
CAPITAL EXPENDITURES	180,000	-	-	-	-	-
CAPITAL EXPENDITURES - Similkameen & KVR Trailhead Signage (CWF)		30,678	30,000	-	-	-
CAPITAL EXPENDITURES - Regional Parks, Trails and Recreation Master Plan (CWF)		186,300				
CAPITAL EXPENDITURES - Similkameen Trail Construction Area B & G		207,000				
CAPITAL EXPENDITURES - Okanagan River channel trail Resurfacing - Rd 22 to McAlpineSimilkameen Trail Construction		750,000				
CAPITAL EXPENDITURES - Okanagan River channel trail Resurfacing - KVR Trail			150,000			
CAPITAL EXPENDITURES - KVR Trail Construction - Chute lake to Little tunnel		185,000				
CAPITAL EXPENDITURES - KVR Trail To Red Bridge (Contingent on Grant)		314,132				
VEHICLE & EQUIPMENT	6,000	25,000	25,375	25,756	26,142	26,534
PARK/FACILITY IMPROVEMENTS	8,500	9,000	9,135	9,272	9,411	9,552
INSURANCE - PROPERTY	-	-	-	-	-	-
INSURANCE - LIABILITY	1,627	1,780	1,807	1,834	1,861	1,889
INSURANCE - VEHICLE	8,000	12,000	12,180	12,363	12,548	12,736
TOOLS & SUPPLIES	-	-	-	-	-	-
SUPPLIES - TRAIL GUIDES	-	-	-	-	-	-
SUPPLIES - FACILITY	10,500	9,500	9,643	9,787	9,934	10,083
ADVERTISING	2,650	2,500	2,538	2,576	2,614	2,653
TRAVEL AND LEASE	14,000	13,000	13,195	13,393	13,594	13,798
MFA LEASING	11,002	8,000	8,120	8,242	8,365	8,491
TRANSFER TO CAPITAL RESERVE	50,000	40,000	40,600	41,209	41,827	42,455
TRANSFER TO OPERATING RESERVE	-	3,350	3,400	3,451	3,503	3,556
SALARIES & WAGES	135,755	133,332	135,332	137,362	139,422	141,514
	$ 490,517	$ 2,008,175	$ 520,091	$ 345,193	$ 350,371	$ 355,626

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REGIONAL TRANSIT

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-6.68%	8.58%	1.67%	1.67%	1.67%
TAX REQUISITION	231,467	216,008	234,541	238,467	242,453	246,502
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSIT FARES	27,000	17,044	27,000	27,270	27,543	27,818
PROVINCIAL GRANT Safe Start	-	34,857		-	-	-
PROVINCIAL GRANT IHA		13,032	13,032	13,032	13,032	13,032
MISCELLANEOUS REVENUE	-	15,241	15,393	15,547	15,703	15,860
PRIOR YEARS SURPLUS	(49,749)	(500)	-	-	-	-
	$ 208,718	$ 295,682	$ 289,967	$ 294,316	$ 298,731	$ 303,212
Expense						
ADMINISTRATION CHARGES	$ -	$ 7,474	7,586	7,699	7,815	7,932
MAINTAINENCE	3,000	1,500	1,523	1,545	1,569	1,592
OPERATIONS	163,866	199,505	202,498	205,535	208,618	211,747
Expansion of Route 70 Penticton/Kelowna	-	10,000	-			
ADVERTISING	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	5,000	39,091	39,677	40,273	40,877	41,490
OTHER EXPENSES - MARKETING	1,000	1,500	1,523	1,545	1,569	1,592
SALARIES & WAGES	35,852	36,612	37,161	37,719	38,284	38,859
	$ 208,718	$ 295,682	$ 289,967	$ 294,316	$ 298,731	$ 303,212

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SOLID WASTE MANAGEMENT

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	0.72%	12.37%	-8.32%	1.50%	1.50%
TAX REQUISITION	182,749	184,058	206,819	189,621	192,466	195,353
GRANT IN LIEU OF TAXES	-		-	-	-	-
TRANSFER FROM OPERATING RESERVE	50,000	120,000	30,000	30,000	30,000	30,000
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 232,749	$ 304,058	$ 236,819	$ 219,621	$ 222,466	$ 225,353
Expense						
ADMINISTRATION CHARGES	7,787	9,096	9,233	9,371	9,512	9,654
OPERATIONS - LANDFILL COMPOST SITING	-	-	-	-	-	-
CONSULTANTS	50,000	120,000	30,000	30,000	30,000	30,000
CONTRACTOR - WEBSITE EXCHANGE SITE	6,000	8,000	8,120	8,242	8,365	8,491
CONTRACTOR - ICI-MF RECYCLING	20,000	20,000	20,300	20,605	20,914	21,227
MEMBERSHIP & DUES	3,500	4,000	4,060	4,121	4,183	4,245
Solid Waste Management Plan	-		20,000	-	-	-
INSURANCE - LIABILITY	693	762	773	785	797	809
LEGAL FEES	-	100	102	103	105	106
SUPPLIES	-	2,000	2,030	2,060	2,091	2,123
BEAR SMART EXPENSES	12,000	10,500	10,658	10,817	10,980	11,144
TRANSFER TO OPERATING RESERVE	29,058	69,247	70,286	71,340	72,410	73,496
SALARIES & WAGES	103,711	60,353	61,258	62,177	63,110	64,056
	$ 232,749	$ 304,058	$ 236,819	$ 219,621	$ 222,466	$ 225,353

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
STERILE INSECT RELEASE PROGRAM

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-9.33%	-0.99%	3.72%	3.64%	3.57%
TAX REQUISITION	417,724	378,756	375,006	388,963	403,129	417,508
PARCEL TAX	553,921	553,921	553,921	553,921	553,921	553,921
GRANT IN LIEU OF TAXES	4,416	4,500	4,545	4,590	4,636	4,683
PRIOR YEARS SURPLUS	-	(17,500)	-	-	-	-
	$ 976,061	$ 919,677	$ 933,472	$ 947,474	$ 961,687	$ 976,112
Expense						
ADMINISTRATION CHARGES	74,388	17,502	17,765	18,031	18,302	18,576
TRANSFER TO SIR	901,673	902,175	915,708	929,443	943,385	957,536
	$ 976,061	$ 919,677	$ 933,472	$ 947,474	$ 961,687	$ 976,112

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ANIMAL CONTROL - A,B,C,D,E,F,G,H,I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.52%	1.34%	1.64%	1.63%	1.63%
TAX REQUISITION - ALL AREAS	119,940	122,963	124,605	126,643	128,713	130,816
GRANT IN LIEU OF TAXES	500	500	505	510	515	520
ENFORCEMENT FEES	6,000	6,000	6,060	6,121	6,182	6,244
IMPOUND FEES	1,500	1,000	1,010	1,020	1,030	1,041
LICENSING REVENUE	20,000	20,000	20,200	20,402	20,606	20,812
TRANSFER FROM OPERATIONAL RESERVES		6,500	2,000	2,000	2,000	2,000
PRIOR YEARS SURPLUS	2,037	18,000		-	-	-
	$ 149,977	$ 174,963	$ 154,380	$ 156,696	$ 159,047	$ 161,432
Expense						
ADMINISTRATION CHARGES	10,467	5,892	5,981	6,070	6,161	6,254
BYLAW ENFORCEMENT ALLOCATION	23,260	27,707	28,122	28,544	28,972	29,407
FACILITIES RENTAL - KENNEL	18,000	17,000	17,255	17,514	17,777	18,043
CONTRACTS - ANIMAL CONTROL	92,000	96,000	97,440	98,902	100,385	101,891
TRANSFER TO OPERATIONAL RESERVE	-	22,864	-	-	-	-
LEGAL FEES	2,650	2,000	2,030	2,060	2,091	2,123
SUPPLIES	2,100	2,000	2,030	2,060	2,091	2,123
ADVERTISING	1,500	1,500	1,523	1,545	1,569	1,592
	$ 149,977	$ 174,963	$ 154,380	$ 156,696	$ 159,047	$ 161,432

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
BUILDING INSPECTION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	7.74%	121.60%	11.64%	2.25%	2.24%
TAX REQUISITION	164,512	177,248	392,775	438,477	448,358	458,419
GRANT IN LIEU OF TAXES	1,800	1,800	1,818	1,836	1,855	1,873
LEGAL SETTLEMENTS	-	-	-	-	-	-
FEE FOR SERVICE	40,000	30,000	30,300	30,603	30,909	31,218
ENFORCEMENT FEES	-	2,500	2,525	2,550	2,576	2,602
BUILDING PERMITS	600,000	600,000	606,000	612,060	618,181	624,362
BOARD OF VARIANCE	-	-	-	-	-	-
TRANSFER FROM RESERVE	186,996	371,810	36,000	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		21,000				
MISCELLANEOUS REVENUE	7,500	13,323	13,456	13,591	13,727	13,864
PRIOR YEARS SURPLUS	190,000	21,000	-	-	-	-
	$ 1,190,808	$ 1,238,681	$ 1,082,874	$ 1,099,117	$ 1,115,604	$ 1,132,338
Expense						
SALARIES & WAGES	76,250	-	-	-	-	-
ADMINISTRATION CHARGES	13,036	50,023	50,774	51,535	52,308	53,093
OPERATIONS - FACILITIES RENTALS	6,000	6,000	6,090	6,181	6,274	6,368
CONSULTANTS	-	-	-	-	-	-
EDUCATION & TRAINING	12,000	12,000	12,180	12,363	12,548	12,736
DEPRECIATION	15,000	15,000	15,225	15,453	15,685	15,920
PURCHASE OF AVOCET SOFTWARE (CWF)		171,810	-	-	-	-
EQUIPMENT	263,500	20,823	21,135	21,452	21,774	22,101
INSURANCE - LIABILITY	40,598	44,658	45,328	46,008	46,698	47,398
LEGAL FEES	20,000	30,000	30,450	30,907	31,370	31,841
SUPPLIES	5,000	5,000	5,075	5,151	5,228	5,307
ADVERTISING	2,000	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	38,130	35,000	35,525	36,058	36,599	37,148
UTILITIES - TELEPHONE	11,000	11,000	11,165	11,332	11,502	11,675
TRANSFER TO RESERVE	-	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	-	21,000	21,315	21,635	21,959	22,289
OTHER EXPENSES	5,000	5,000	5,075	5,151	5,228	5,307
SALARIES & WAGES	683,294	809,367	821,508	833,830	846,338	859,033
	$ 1,190,808	$ 1,238,681	$ 1,082,874	$ 1,099,117	$ 1,115,604	$ 1,132,338

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
BYLAW ENFORCEMENT

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Recovery Revenu	19.18%	-2.25%	1.51%	1.51%	1.51%
BYLAW RECOVERY REVENUE	232,344	276,916	270,696	274,782	278,930	283,140
ENFORCEMENT FEES	5,000	5,050	5,101	5,152	5,203	5,255
PRIOR YEARS SURPLUS	23,604	(10,245)	-	-	-	-
	$ 260,948	$ 271,721	$ 275,797	$ 279,934	$ 284,133	$ 288,395
Expense						
ADMINISTRATION CHARGES	3,450	10,526	10,684	10,844	11,007	11,172
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	4,000	3,000	3,045	3,091	3,137	3,184
EQUIPMENT	-	5,000	5,075	5,151	5,228	5,307
INSURANCE - LIABILITY	982	1,080	1,096	1,113	1,129	1,146
LEGAL	5,000	8,000	8,120	8,242	8,365	8,491
SUPPLIES	1,500	1,500	1,523	1,545	1,569	1,592
TRAVEL/LEASING	4,500	4,500	4,568	4,636	4,706	4,776
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
SALARIES & WAGES	241,516	238,115	241,687	245,312	248,992	252,727
	$ 260,948	$ 271,721	$ 275,797	$ 279,934	$ 284,133	$ 288,395

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
DESTRUCTION OF PESTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	tax Requisition	0.00%	2.04%	2.04%	2.03%	2.02%
TAX REQUISITION	5,291	5,291	5,399	5,509	5,621	5,735
CONTRACT - OLIVER	260	270	270	270	270	270
CONTRACT - VILLAGE OF KEREMEOS	260	270	270	270	270	270
TRANSFER FROM OPERATING RESERVE	963	4,128	4,169	4,211	4,253	4,296
PRIOR YEARS SURPLUS	5,400	4,075	-	-	-	-
	$ 12,174	$ 14,034	$ 10,108	$ 10,260	$ 10,414	$ 10,570
Expense						
SALARIES & WAGES	5,300	-	-	-	-	-
ADMINISTRATION CHARGES	290	290	294	299	303	308
OPERATIONS - HEALTH & SAFETY	100	100	102	103	105	106
CONTRACT SERVICES - SPRAYING	1,500	1,500	1,523	1,545	1,569	1,592
EDUCATION & TRAINING	250	250	254	258	261	265
INSURANCE - LIABILITY	18	19	19	20	20	20
SUPPLIES	550	393	399	405	411	417
ADVERTISING	550	1,500	1,523	1,545	1,569	1,592
TRAVEL/LEASING	550	250	254	258	261	265
TRANSFER TO RESERVES RE INTEREST	618	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVES	-	4,075	-	-	-	-
SALARIES & WAGES	2,448	5,657	5,742	5,828	5,915	6,004
	$ 12,174	$ 14,034	$ 10,108	$ 10,260	$ 10,414	$ 10,570

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
DESTRUCTION OF PESTS - PENTICTON

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Contract	50.13%	5.79%	28.89%	1.50%	1.50%
TAX REQUSITION	-	-				
CONTRACT - PENTICTON	3,500	5,255	5,559	7,165	7,272	7,381
TRANSFER FROM OPERATIONAL RESERVES		1,700	1,500			
PRIOR YEARS SURPLUS	6,216	3,485				
	$ 9,716	$ 10,440	$ 7,059	$ 7,165	$ 7,272	$ 7,381
Expense						
SALARIES & WAGES	4,200	-	-	-	-	-
ADMINISTRATION CHARGES	233	203	206	209	212	215
OPERATIONS - HEALTH & SAFETY	100	400	406	412	418	425
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - SPRAYING	1,000	814	826	839	851	864
EDUCATION & TRAINING	300	1,000	1,015	1,030	1,046	1,061
DEPRECIATION	500	-	-	-	-	-
INSURANCE - LIABILITY	20	22	22	23	23	23
SUPPLIES	205	420	426	433	439	446
ADVERTISING	210	1,500	1,523	1,545	1,569	1,592
TRAVEL/LEASING	500	1,000	1,015	1,030	1,046	1,061
TRANSFER TO OPERATIONAL RESERVES	-	3,485	-	-	-	-
SALARIES & WAGES	2,448	1,596	1,620	1,644	1,669	1,694
	$ 9,716	$ 10,440	$ 7,059	$ 7,165	$ 7,272	$ 7,381

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
DESTRUCTION OF PESTS - SUMMERLAND

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Contract	0.00%	1.00%	1.00%	1.00%	1.00%
TRANSFER FROM RESERVE	50					
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
CONTRACT - SUMMERLAND	5,288	5,288	5,341	5,394	5,448	5,503
TRANSFER FROM OPERATING RESERVE	344	4,274	8,879	9,039	9,201	9,367
PRIOR YEARS SURPLUS	5,200	4,448	-	-	-	-
	$ 10,882	$ 14,010	$ 14,220	$ 14,433	$ 14,650	$ 14,869
Expense						
SALARIES & WAGES	4,000	-	-	-	-	-
ADMINISTRATION CHARGES	166	203	206	209	212	215
OPERATIONS - HEALTH & SAFETY	100	750	761	773	784	796
CONTRACT SERVICES - SPRAYING	400	400	406	412	418	425
EDUCATION & TRAINING	250	800	812	824	837	849
INSURANCE - LIABILITY	8	9	9	9	9	10
SUPPLIES	300	300	305	309	314	318
ADVERTISING	400	2,000	2,030	2,060	2,091	2,123
TRAVEL/LEASING	1,000	900	914	927	941	955
TRANSFER TO RESERVES	1,810	7,052	7,158	7,265	7,374	7,485
SALARIES & WAGES	2,448	1,596	1,620	1,644	1,669	1,694
	$ 10,882	$ 14,010	$ 14,220	$ 14,433	$ 14,650	$ 14,869

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ECONOMIC DEVELOPMENT - AREA D

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	31.86%	-5.29%	1.50%	1.50%	1.50%
TAX REQUISITION	141,733	186,894	177,009	179,665	182,360	185,095
TRANSFER FROM OPERATIONAL RESERVES						
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	30,000	25,000	-	-	-	-
	$ 171,733	$ 211,894	$ 177,009	$ 179,665	$ 182,360	$ 185,095
Expense						
SALARY & WAGES		$ 9,419	9,560	9,704	9,849	9,997
ADMINISTRATION CHARGES	2,217	7,531	7,644	7,758	7,875	7,993
BUILDING MAINTENANCE	400	408	414	420	427	433
WEBSITE MAINTENANCE	100	102	104	105	107	108
OPERATIONS	500	27,500		-	-	-
RENT	12,000	12,240	12,424	12,610	12,799	12,991
CONSULTANTS	5,000	5,000	5,075	5,151	5,228	5,307
CONTRACT SERVICES	-	-	-	-	-	-
EDUCATION & TRAINING	1,500	1,500	1,523	1,545	1,569	1,592
CONFERENCES	1,500	1,500	1,523	1,545	1,569	1,592
SPECIAL PROJECTS	6,000	6,000	6,090	6,181	6,274	6,368
SPECIAL EVENTS	3,000	3,000	3,045	3,091	3,137	3,184
OKANAGAN FALLS REVITALIZATION	7,500	7,500	7,613	7,727	7,843	7,960
INSURANCE - LIABILITY	594	653	663	673	683	693
OFFICE SUPPLIES	1,000	1,020	1,035	1,051	1,067	1,083
PROMOTION/BROCHURE	2,000	2,000	2,030	2,060	2,091	2,123
PROMOTION/MEDIA KIT	3,000	3,000	3,045	3,091	3,137	3,184
TRAVEL/MILEAGE	2,000	2,000	2,030	2,060	2,091	2,123
TELEPHONE/INTERNET/FAX/UTILITIES	3,000	3,060	3,106	3,152	3,200	3,248
TRANSFER TO RESERVES	-	10,000	-	-	-	-
SALARIES & WAGES	120,422	108,461	110,088	111,739	113,415	115,117
	$ 171,733	$ 211,894	$ 177,009	$ 179,665	$ 182,360	$ 185,095

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ECONOMIC DEVELOPMENT - AREA I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-80.63%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	31,571	6,116	6,208	6,301	6,396	6,492
GRANT IN LIEU OF TAXES	-					
	$ 31,571	$ 6,116	$ 6,208	$ 6,301	$ 6,396	$ 6,492
Expense						
ADMINISTRATION CHARGES	$ -	$ 116	118	120	122	124
CONTRACT SERVICES	25,000	5,000	5,075	5,151	5,228	5,307
GRANTS IN AID	-	-	-	-	-	-
SALARIES & WAGES	6,571	1,000	1,015	1,030	1,046	1,061
	$ 31,571	$ 6,116	$ 6,208	$ 6,301	$ 6,396	$ 6,492

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ECONOMIC DEVELOPMENT - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	22.30%	-7.02%	1.52%	1.52%	1.52%
TAX REQUISITION	11,205	13,704	12,742	12,936	13,132	13,331
GRANT IN LIEU OF TAXES	430	430	434	439	443	447
PRIOR YEARS SURPLUS	1,800	(1,152)	-	-	-	-
	$ 13,435	$ 12,982	$ 13,177	$ 13,374	$ 13,575	$ 13,779
Expense						
ADMINISTRATION CHARGE	700	247	251	255	258	262
GRANTS IN AID	12,735	12,735	12,926	13,120	13,317	13,516
	$ 13,435	$ 12,982	$ 13,177	$ 13,374	$ 13,575	$ 13,779

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ECONOMIC DEVELOPMENT - AREA B,G, H.

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	1.94%	0.03%	0.03%	0.03%	0.03%
TAX REQUISITION	24,000	24,466	24,473	24,480	24,487	24,494
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 24,000	$ 24,466	$ 24,473	$ 24,480	$ 24,487	$ 24,494
Expense						
ADMINISTRATION CHARGES	-	466	473	480	487	494
SIMILKAMEEN PLANNING SOCIETY	24,000	24,000	24,000	24,000	24,000	24,000
	$ 24,000	$ 24,466	$ 24,473	$ 24,480	$ 24,487	$ 24,494

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ECONOMIC DEVELOPMENT - OLIVER and AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	5.16%	-3.35%	0.02%	0.02%	0.03%
TAX REQUISITION	55,610	58,478	56,522	56,536	56,550	56,564
GRANT IN LIEU OF TAXES	1,160	1,172	1,183	1,195	1,207	1,219
PRIOR YEARS SURPLUS	-	(1,970)	-	-	-	-
	$ 56,770	$ 57,680	$ 57,705	$ 57,731	$ 57,757	$ 57,783
Expense						
ADMINISTRATION CHARGES	770	1,680	1,705	1,731	1,757	1,783
AGREEMENT - OLIVER TOURISM	56,000	56,000	56,000	56,000	56,000	56,000
	$ 56,770	$ 57,680	$ 57,705	$ 57,731	$ 57,757	$ 57,783

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
REGIONAL ECONOMIC DEVELOPMENT (OK FILM)

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-14.17%	0.04%	0.04%	0.04%	0.05%
TAX REQUISITION	42,000	36,050	36,066	36,082	36,098	36,114
GRANT IN LIEU OF TAXES	-	-	-			
PRIOR YEARS SURPLUS	(6,630)	-	-	-	-	-
	$ 35,370	$ 36,050	$ 36,066	$ 36,082	$ 36,098	$ 36,114
Expense						
ADMINISTRATION CHARGE	963	1,050	1,066	1,082	1,098	1,114
GRANT OK FILM COMM	34,407	35,000	35,000	35,000	35,000	35,000
	$ 35,370	$ 36,050	$ 36,066	$ 36,082	$ 36,098	$ 36,114

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA ADMINISTRATION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	14.51%	3.72%	1.56%	1.56%	1.56%
AX REQUISITION - ALL AREAS	1,847,118	2,115,111	2,193,779	2,227,965	2,262,676	2,297,921
RANT IN LIEU OF TAXES	5,000	5,000	5,050	5,101	5,152	5,203
RANTS	-	-	-	-	-	-
EARCH FEES	-	-	-	-	-	-
RANSFER FROM OPERATIONAL RESERVES		45,000				
ROVINCIAL GRANTS	165,000	168,300	169,983	171,683	173,400	175,134
ISCELLANEOUS REVENUE	35,000	80,000	80,800	81,608	82,424	83,248
R SERVICES REVENUE	-	-	-	-	-	-
RIOR YEARS SURPLUS	204,000	50,000	-	-	-	-
	$ 2,256,118	$ 2,463,411	$ 2,449,612	$ 2,486,356	$ 2,523,651	$ 2,561,506
Expense						
HONORARIUMS - DIRECTORS	159,441	162,629	165,068	167,544	170,058	172,608
ADMINISTRATION CHARGES	4,201	116,869	118,622	120,401	122,207	124,040
GRANT EXPENDITURE #1	-	-	-	-	-	-
CONSULTANTS	-	-	-	-	-	-
CONTRACT SERVICES	3,906	-	-	-	-	-
MEMBERSHIP & DUES	15,000	15,300	15,530	15,762	15,999	16,239
SPECIAL PROJECTS - ELECTIONS	-	-	-	-	-	-
VEHICLE DEPRECIATION	5,000	5,000	5,075	5,151	5,228	5,307
EQUIPMENT	30,000	7,500	7,613	7,727	7,843	7,960
LEGAL FEES	2,500	2,550	2,588	2,627	2,666	2,706
SUPPLIES	-	-	-	-	-	-
TRAVEL/LEASING	-	-	-	-	-	-
UTILITIES - TELEPHONE	10,404	10,612	10,771	10,933	11,097	11,263
TRANSFER TO RESERVE	25,000	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE		50,000	-	-	-	-
CONTINGENCY	500	500	508	515	523	531
OTHER EXPENSES - MISCELLANEOUS	1,000	1,020	1,035	1,051	1,067	1,083
SALARIES & WAGES	1,999,166	2,091,431	2,122,802	2,154,645	2,186,964	2,219,769
	$ 2,256,118	$ 2,463,411	$ 2,449,612	$ 2,486,356	$ 2,523,651	$ 2,561,506

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA PLANNING

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	9.69%	4.22%	1.54%	1.54%	1.54%
TAX REQUISITION	934,524	1,025,104	1,068,341	1,084,827	1,101,565	1,118,561
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
RECOVERIES - CONTRACTS	25,000	25,000	25,250	25,503	25,758	26,015
ALR FEES	5,000	3,200	3,232	3,264	3,297	3,330
DEVELOPMENT APPLICATION FEES	50,000	50,000	50,500	51,005	51,515	52,030
TRANSFER FROM OPERATING RESERVE	-	30,000	-	-	-	-
PROVINCIAL GRANTS	50,000		-	-	-	-
CONSULTANTS AREA G OCP		45,000				
CONSULTANTS WILD FIRE DP		25,000				
MISCELLANEOUS REVENUE	3,000	3,000	3,030	3,060	3,091	3,122
PRIOR YEARS SURPLUS	150,000	(3,000)	-	-	-	-
	$ 1,217,524	$ 1,203,304	$ 1,150,353	$ 1,167,660	$ 1,185,226	$ 1,203,058
Expense						
SALARIES & WAGES	$ -	$ 9,970	$ 10,169	$ 10,373	$ 10,580	$ 10,792
BOARD OF VARIANCE	750	750	761	773	784	796
APC EXPENSES	1,500	1,500	1,523	1,545	1,569	1,592
ADMINISTRATION CHARGES	27,651	58,391	59,266	60,155	61,058	61,974
BYLAW ENFORCEMENT ALLOCATION	102,342	121,907	123,736	125,592	127,476	129,388
CONSULTANTS AREA G OCP	-	45,000	-			
CONSULTANTS WILD FIRE DP		25,000				
CONSULTANTS	205,000	145,000	147,175	149,383	151,623	153,898
CONTRACT SERVICES	10,000	10,000	10,150	10,302	10,457	10,614
EDUCATION & TRAINING	8,000	8,000	8,120	8,242	8,365	8,491
ENVIRONMENTAL PROJECTS	10,000	10,000	10,150	10,302	10,457	10,614
EQUIPMENT	16,000	16,000	16,240	16,484	16,731	16,982
INSURANCE - LIABILITY	7,412	8,153	8,275	8,399	8,525	8,653
LEGAL FEES	40,000	40,000	40,600	41,209	41,827	42,455
LEGAL FEES - COVENANT REGISTRATIONS	2,100	5,000	5,075	5,151	5,228	5,307
SUPPLIES	9,000	9,000	9,135	9,272	9,411	9,552
ADVERTISING	20,000	30,000	30,450	30,907	31,370	31,841
TRAVEL/LEASING	3,950	4,000	4,060	4,121	4,183	4,245
UTILITIES - TELEPHONE	800	800	812	824	837	849
TRANSFER TO OPERATING RESERVE	30,000	-	-	-	-	-
CONTINGENCY	1,000	1,000	1,015	1,030	1,046	1,061
OTHER EXPENSES - MISCELLANEOUS	3,000	3,000	3,045	3,091	3,137	3,184
SALARIES & WAGES	719,019	650,833	660,595	670,504	680,562	690,770
	$ 1,217,524	$ 1,203,304	$ 1,150,353	$ 1,167,660	$ 1,185,226	$ 1,203,058

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN-AID - AREA A

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	561.02%	56.22%	1.52%	1.52%	1.52%
TAX REQUISITION	393	2,598	4,058	4,120	4,182	4,246
GRANT IN LIEU OF TAXES	121	122	123	125	126	127
TRANSFER FROM OPERATIONAL RESERVES		1,400				
PRIOR YEARS SURPLUS	3,816	1,400	-	-	-	-
	$ 4,330	$ 5,520	$ 4,182	$ 4,245	$ 4,308	$ 4,373
Expense						
ADMINISTRATION CHARGE	330	120	122	124	125	127
TRANSFER TO OPERAIONAL RESERVES		1,400				
GRANTS IN AID	4,000	4,000	4,060	4,121	4,183	4,245
	$ 4,330	$ 5,520	$ 4,182	$ 4,245	$ 4,308	$ 4,373

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA B

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-43.57%	1.46%	1.50%	1.50%	1.50%
TAX REQUISITION	16,442	9,278	9,413	9,554	9,698	9,843
GRANT IN LIEU OF TAXES	21	21	21	21	22	22
PRIOR YEARS SURPLUS	(6,697)	(4)	-	-	-	-
	$ 9,766	$ 9,295	$ 9,434	$ 9,576	$ 9,719	$ 9,865
Expense						
ADMINISTRATION CHARGES	744	271	275	279	283	287
CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,030	2,060	2,091	2,123
INSURANCE LIABILITY - HALL	22	24	24	25	25	25
GRANTS IN AID	7,000	7,000	7,105	7,212	7,320	7,430
	$ 9,766	$ 9,295	$ 9,434	$ 9,576	$ 9,719	$ 9,865

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	99.32%	89.52%	1.50%	1.50%	1.50%
TAX REQUISITION	5,000	9,966	18,887	19,170	19,458	19,750
TRANSFER FROM OPERATING RESERVE	4,228	9,875				
PRIOR YEARS SURPLUS	19,000	(1,233)		-	-	-
	$ 28,228	$ 18,608	$ 18,887	$ 19,170	$ 19,458	$ 19,750
Expense						
ADMINISTRATION CHARGE	423	540	548	556	565	573
TRANSFER TO OPERATING RESERVE	9,875	68	69	70	71	72
GRANTS IN AID	17,930	18,000	18,270	18,544	18,822	19,105
	$ 28,228	$ 18,608	$ 18,887	$ 19,170	$ 19,458	$ 19,750

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA D

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.41%	7.01%	4.35%	3.12%	1.50%
TAX REQUISITION	16,403	16,798	17,975	18,757	19,343	19,633
TRANSFER FROM OPERATIONAL RESERVES		1,700	800	300	-	-
PRIOR YEARS SURPLUS	2,000	2,959		-	-	-
	$ 18,403	$ 21,457	$ 18,775	$ 19,057	$ 19,343	$ 19,633
Expense						
ADMINISTRATION CHARGE	1,403	539	547	555	563	572
TRANSFER TO OPEATIONAL RESERVES		2,959				
GRANTS IN AID	17,000	17,959	18,228	18,502	18,779	19,061
	$ 18,403	$ 21,457	$ 18,775	$ 19,057	$ 19,343	$ 19,633

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA E

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-4.94%	1.60%	1.60%	1.60%	1.60%
TAX REQUISITION	9,000	8,555	8,692	8,831	8,973	9,116
GRANT IN LIEU OF TAXES	-	1,745	1,762	1,780	1,798	1,816
TRANSFER FROM OPERATIONAL RESERVES		-				
PRIOR YEARS SURPLUS	3,900	80		-	-	-
	$ 12,900	$ 10,380	$ 10,455	$ 10,611	$ 10,770	$ 10,932
Expense						
ADMINISTRATION CHARGE	825	300	305	309	314	318
TRANSFER TO OPERATING RESERVE	2,075	80	-	-	-	-
GRANTS IN AID	10,000	10,000	10,150	10,302	10,457	10,614
			-	-	-	-
	$ 12,900	$ 10,380	$ 10,455	$ 10,611	$ 10,770	$ 10,932

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT IN AID - AREA F

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	NA	1.51%	1.51%	1.51%	1.51%
TAX REQUISITION	-	2,034	2,065	2,096	2,127	2,159
GRANT IN LIEU OF TAXES	26	26	26	27	27	27
PRIOR YEARS SURPLUS	8,256	-	-	-	-	-
	$ 8,282	$ 2,060	$ 2,091	$ 2,122	$ 2,154	$ 2,186
Expense						
ADMINISTRATION CHARGE	165	60	61	62	63	64
TRANSFER TO OPERATING RESERVE	6,117	-	-	-	-	-
GRANTS IN AID	2,000	2,000	2,030	2,060	2,091	2,123
	$ 8,282	$ 2,060	$ 2,091	$ 2,122	$ 2,154	$ 2,186

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-4.16%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	10,747	10,300	10,455	10,611	10,770	10,932
PRIOR YEARS SURPLUS	78	-	-	-	-	-
	$ 10,825	$ 10,300	$ 10,455	$ 10,611	$ 10,770	$ 10,932
Expense						
ADMINISTRATION CHARGE	825	300	305	309	314	318
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
GRANTS IN AID	10,000	10,000	10,150	10,302	10,457	10,614
	$ 10,825	$ 10,300	$ 10,455	$ 10,611	$ 10,770	$ 10,932

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT-IN AID - AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	3.06%	9.80%	6.59%	1.77%	1.76%
TAX REQUISITION	18,678	19,250	21,136	22,528	22,926	23,330
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	6,500	5,000	4,000	4,000	4,000
PRIOR YEARS SURPLUS	19,000	13,000		-	-	-
	$ 37,678	$ 38,750	$ 26,136	$ 26,528	$ 26,926	$ 27,330
Expense						
ADMINISTRATION CHARGE	2,063	750	761	773	784	796
TRANSFER TO OPERATING RESERVE	10,615	13,000	-	-	-	-
GRANTS IN AID	25,000	25,000	25,375	25,756	26,142	26,534
	$ 37,678	$ 38,750	$ 26,136	$ 26,528	$ 26,926	$ 27,330

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
GRANT IN AID - AREA I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-4.85%	1.50%	1.50%	1.50%	1.50%
TAX REQUSITION	10,825	10,300	10,455	10,611	10,770	10,932
GRANT IN LIEU OF TAXES	-					
	$ 10,825	$ 10,300	$ 10,455	$ 10,611	$ 10,770	$ 10,932
Expense						
ADMINISTRATION CHARGE	825	300	305	309	314	318
GRANTS IN AID	10,000	10,000	10,150	10,302	10,457	10,614
	$ 10,825	$ 10,300	$ 10,455	$ 10,611	$ 10,770	$ 10,932

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
MOSQUITO CONTROL

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	8.95%	1.55%	1.55%	1.55%	1.55%
TAX REQUISITION	185,951	202,595	205,726	208,907	212,137	215,418
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM RESERVE	100	100	101	102	103	104
MISCELLANEOUS REVENUE	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 186,051	$ 202,695	$ 205,827	$ 209,009	$ 212,240	$ 215,522
Expense						
SALARIES & WAGES	$ -	18,484	18,853	19,230	19,615	20,007
ADMINISTRATION CHARGES	7,170	5,330	5,410	5,491	5,573	5,657
HELICOPTER SPRAYING	30,600	31,212	31,680	32,155	32,638	33,127
OP - W&S - PERMIT FEES	1,000	1,000	1,015	1,030	1,046	1,061
OPERATIONS - HEALTH & SAFETY	500	500	508	515	523	531
CONSULTANTS	2,000	2,040	2,071	2,102	2,133	2,165
EDUCATION & TRAINING	1,000	1,020	1,035	1,051	1,067	1,083
DEPRECIATION	5,000	5,000	5,075	5,151	5,228	5,307
CAPITAL EXPENDITURES	1,000	-	-	-	-	-
EQUIPMENT	1,500	1,530	1,553	1,576	1,600	1,624
INSURANCE - LIABILITY	749	824	836	849	862	875
INSURANCE - VEHICLE	1,800	1,818	1,845	1,873	1,901	1,930
SUPPLIES	35,000	37,485	38,047	38,618	39,197	39,785
ADVERTISING	500	510	518	525	533	541
TRAVEL/LEASING	3,000	4,890	4,963	5,038	5,113	5,190
UTILITIES - TELEPHONE	500	510	518	525	533	541
TRANSFER TO OPERATING RESERVE	25,828	14,701	14,922	15,145	15,373	15,603
SALARIES & WAGES	68,904	75,841	76,979	78,133	79,305	80,495
	$ 186,051	$ 202,695	$ 205,827	$ 209,009	$ 212,240	$ 215,522

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NOISE BYLAWS AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	14.09%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	6,808	7,768	7,884	8,002	8,122	8,244
TRANSFER FROM OPERATIONAL RESERVES	-	-				
PRIOR YEARS SURPLUS	-	630	-	-	-	-
	$ 6,808	$ 8,398	$ 7,884	$ 8,002	$ 8,122	$ 8,244
Expense						
SALARIES & WAGES	-	-				
ADMINISTRATION CHARGE	156	226	230	233	237	240
Transfer to Operational reserve	-	630				
BYLAW ENFORCEMENT	4,652	5,541	5,624	5,709	5,794	5,881
CONTRACT SERVICES	2,000	2,000	2,030	2,060	2,091	2,123
	$ 6,808	$ 8,398	$ 7,884	$ 8,002	$ 8,122	$ 8,244

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NOISE BYLAWS AREA E

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	14.09%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	6,808	7,768	7,884	8,002	8,122	8,244
GRANT IN LIEU OF TAXES	-					
PRIOR YEARS SURPLUS	-					
	$ 6,808	$ 7,768	$ 7,884	$ 8,002	$ 8,122	$ 8,244
Expense						
ADMINISTRATION CHARGES	156	226	230	233	237	240
BYLAW ENFORCEMENT	4,652	5,541	5,624	5,709	5,794	5,881
CONTRACT SERVICES	2,000	2,000	2,030	2,060	2,091	2,123
	$ 6,808	$ 7,768	$ 7,884	$ 8,002	$ 8,122	$ 8,244

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NOISE BYLAW - AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	16.01%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	5,808	6,738	6,839	6,941	7,045	7,151
GRANT IN LIEU OF TAXES	-	-	-	-		
TRANSFER FROM OPERATIONAL RESERVE		-				
PRIOR YEARS SURPLUS	-	610	-	-		
	$ 5,808	$ 7,348	$ 6,839	$ 6,941	$ 7,045	$ 7,151
Expense						
ADMINISTRATION CHARGE	156	196	199	202	205	208
BYLAW ENFORCEMENT	4,652	5,541	5,624	5,709	5,794	5,881
Transfer to Operational Reserve	-	610				
CONTRACT SERVICES	1,000	1,000	1,015	1,030	1,046	1,061
LEGAL FEES	-					
	$ 5,808	$ 7,348	$ 6,839	$ 6,941	$ 7,045	$ 7,151

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NOISE BYLAWS AREAS D, F, I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	18.43%	7.01%	1.50%	1.50%	1.50%
TAX REQUISITION - AREA D	6,974					
TAX REQUISITION - AREA I	6,569					
TAX REQUISITION - AREA F	5,662					
TAX REQUISITION - AREA D, AREA I, AREA F		22,744	24,339	24,704	25,074	25,451
GRANT IN LIEU OF TAXES	-		-	-	-	-
PRIOR YEARS SURPLUS	-		-	-	-	-
	$ 19,205	$ 22,744	$ 24,339	$ 24,704	$ 25,074	$ 25,451
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	249	649	658	668	678	689
BYLAW ENFORCEMENT	13,956	16,624	16,873	17,127	17,383	17,644
transfer to operational reserive	-	471	1,732	1,758	1,784	1,811
CONTRACT SERVICES	5,000	5,000	5,075	5,151	5,228	5,307
	$ 19,205	$ 22,744	$ 24,339	$ 24,704	$ 25,074	$ 25,451

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
NARAMATA LIBRARY

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Rental Revenue	-4.62%	-304.69%	0.75%	0.75%	0.75%
RENTAL REVENUE	10,610	10,120	(20,713)	(20,869)	(21,026)	(21,183)
TRANSFER FROM RESERVE	25,195	30,678	30,985	31,295	31,608	31,924
	$ 35,805	$ 40,798	$ 10,271	$ 10,425	$ 10,582	$ 10,741
Expense						
SALARIES & WAGES	1,000	-	-	-	-	-
ADMINISTRATION CHARGE	660	170	172	175	177	180
CONTRACT SERVICES	7,500	2,000	2,030	2,060	2,091	2,123
CAPITAL EXPENDITURES	10,000	-	-	-	-	-
CAPITAL EXPENDITURES Building Upgrades Windows and Heating	-	30,678	-	-	-	-
PARK/FACILITY IMPROVEMENTS	9,000	-	-	-	-	-
SUPPLIES FACILITY	1,000	1,000	1,015	1,030	1,046	1,061
VEHICLES & EQUIPMENT	500	500	508	515	523	531
UTILITIES	-	-	-	-	-	-
TRANSFER TO RESERVE	1,000	1,209	1,227	1,246	1,264	1,283
SALARIES & WAGES	5,145	5,241	5,320	5,399	5,480	5,563
	$ 35,805	$ 40,798	$ 10,271	$ 10,425	$ 10,582	$ 10,741

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
OKANAGAN REGIONAL LIBRARY

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-2.40%	0.95%	1.50%	1.50%	1.50%
TAX REQUISITION	907,382	885,611	894,000	907,440	921,083	934,930
GRANT IN LIEU OF TAXES	6,000	6,000	6,060	6,121	6,182	6,244
PRIOR YEARS SURPLUS	2,426	(4,852)		-	-	-
	$ 915,808	$ 886,759	$ 900,060	$ 913,561	$ 927,264	$ 941,173
Expense						
ADMINISTRATION CHARGES	24,141	16,876	17,129	17,386	17,647	17,911
TRANSFER TO OKANAGAN LIBRARY	891,667	869,883	882,931	896,175	909,618	923,262
	$ 915,808	$ 886,759	$ 900,060	$ 913,561	$ 927,264	$ 941,173

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA A - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	34.28%	88.38%	1.75%	4.96%	7.82%
TAX REQUISITION	12,067	16,203	30,523	31,056	32,597	35,146
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX	15,000	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE		20,000	5,000	5,000	4,000	2,000
PRIOR YEARS SURPLUS	33,000	26,000		-	-	-
	$ 60,067	$ 62,203	$ 35,523	$ 36,056	$ 36,597	$ 37,146
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	2,183	1,013	1,029	1,044	1,060	1,076
COMMUNITY WORKS GAS TAX EXPENSE	15,000	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	500	510	518	525	533	541
INSURANCE - LIABILITY	59	65	66	67	68	69
TRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
TRANSFER TO RESERVES RE INTEREST	199	204	207	210	213	217
TRANSFER TO OPERATING RESERVE	9,574	27,205		-	-	-
CONTINGENCY	20,000	20,400	20,706	21,017	21,332	21,652
SALARIES & WAGES	6,552	6,686	6,786	6,888	6,991	7,096
	$ 60,067	$ 62,203	$ 35,523	$ 36,056	$ 36,597	$ 37,146

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA B - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.28%	2.32%	2.73%	2.70%	2.67%
TAX REQUISITION	6,749	6,903	7,063	7,256	7,452	7,651
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
TRANSFER FROM RESERVE		-	2,300	2,300	2,300	2,300
TRANSFER FROM OPERATIONAL RESERVE		17,300	3,500	3,500	3,500	3,500
PRIOR YEARS SURPLUS	7,000	20,000		-	-	-
	$ 13,749	$ 44,203	$ 12,863	$ 13,056	$ 13,252	$ 13,451
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	1,615	369	375	380	386	392
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
CONTRACTS SERVICES	-	-	-	-	-	-
RURAL PROJECT - SVPS CONTRIBUTION	-	-	-	-	-	-
INSURANCE - LIABILITY	82	90	91	93	94	96
ADVERTISING - PUBLIC EDUCATION	500	510	518	525	533	541
TRAVEL - UBCM & OMMA CONVENTION	1,000	1,018	1,033	1,049	1,065	1,080
TRANSFER TO OPERATING RESERVE	-	31,530	-	-	-	-
CONTINGENCY	4,000	4,000	4,060	4,121	4,183	4,245
SALARIES & WAGES	6,552	6,686	6,786	6,888	6,991	7,096
	$ 13,749	$ 44,203	$ 12,863	$ 13,056	$ 13,252	$ 13,451

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA C - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.19%	2.17%	1.52%	1.52%	1.52%
TAX REQUISITION	21,543	22,014	22,491	22,832	23,179	23,532
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	-		-	-	-	-
GAS TAX FUNDING	-		-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	28,800	900	909	918	927
PRIOR YEARS SURPLUS	-	31,000	-	-	-	-
	$ 21,543	$ 81,814	$ 23,391	$ 23,741	$ 24,098	$ 24,459
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	3,507	715	726	737	748	759
GAS TAX PROJECTS	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	500	510	518	525	533	541
INSURANCE - LIABILITY	109	120	122	124	125	127
ADVERTISING - PUBLIC EDUCATION	1,000	1,020	1,035	1,051	1,067	1,083
TRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
TRANSFER TO OPERATING RESERVE	-	57,269	-	-	-	-
CONTINGENCY	5,000	5,100	5,177	5,254	5,333	5,413
Fairview Heritage Townsite Society	-	1,500	-	-	-	-
SALARIES & WAGES	5,427	9,460	9,602	9,746	9,892	10,040
	$ 21,543	$ 81,814	$ 23,391	$ 23,741	$ 24,098	$ 24,459

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA D - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.53%	9.46%	-0.37%	17.29%	-0.32%
TAX REQUISITION	25,308	25,949	28,404	28,300	33,195	33,088
COMMUNITY WORKS GAS TAX FUNDS	-	103,500	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS						
TRANSFER FROM OPERATIONAL RESERVE		45,000	10,000	10,000	5,000	5,000
BCF GRANT	-	-	-	-	-	-
PRIOR YEARS SURPLUS	60,000	53,000		-	-	-
	$ 85,308	$ 227,449	$ 38,404	$ 38,300	$ 38,195	$ 38,088
Expense						
SPECIAL PROJECTS - WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	3,059	1,530	1,553	1,576	1,600	1,624
COMMUNITY WORKS GAS TAX EXPENSE	-	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	500	510	518	525	533	541
RURAL PROJECT - Centennial Park Washroon	-	103,500	-	-	-	-
INSURANCE - LIABILITY	707	778	790	802	814	826
SUPPLIES	-	-	-	-	-	-
RRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
CONTINGENCY	50,702	55,000	15,530	15,083	14,629	14,169
TRANSFER TO OPERATING RESERVE	-	46,413				
SALARIES & WAGES	24,340	13,598	13,802	14,009	14,219	14,432
	$ 85,308	$ 227,449	$ 38,404	$ 38,300	$ 38,195	$ 38,088

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA E - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	3.88%	13.19%	1.50%	1.50%	1.50%
TAX REQUISITION	65,943	68,503	77,538	78,701	79,881	81,079
GRANT IN LIEU OF TAXES	-		-	-	-	-
PROVINCIAL GRANT	-	10,000				
COMMUNITY WORKS GAS TAX FUNDING	20,000	51,130	20,000		-	-
TRANSFER FROM OPERATING RESERVE	-	42,000	-	-	-	-
PRIOR YEARS SURPLUS	18,000	43,338		-	-	-
	$ 103,943	$ 214,971	$ 97,538	$ 78,701	$ 79,881	$ 81,079
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	1,881	3,219	3,267	3,316	3,366	3,416
TRANT EXPENDITURE #1	-	10,000	-	-	-	-
COMMUNITY WORKS GAS TAX EXPENSES						
LWMP	20,000	51,130	20,000	-	-	-
CONTRACT SERVICES - LWMP	7,500	37,500	7,500	7,613	7,727	7,843
RURAL PROJECT - TOURISM (Wayfinding)	7,500	4,000	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	500	-	-	-	-	-
INSURANCE - LIABILITY	607	668	678	688	699	709
TRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
TRANSER FROM OPERATIONAL RESERVE	-	43,338				
CONTINGENCY	24,000	15,900	16,139	16,381	16,626	16,876
SALARIES & WAGES	35,955	43,096	43,742	44,399	45,065	45,741
	$ 103,943	$ 214,971	$ 97,538	$ 78,701	$ 79,881	$ 81,079

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA F - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	28.82%	-15.44%	1.50%	1.50%	1.50%
TAX REQUISITION	37,537	48,357	40,889	41,502	42,125	42,757
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE						
PRIOR YEARS SURPLUS	(4,895)	12,500	-	-	-	-
	$ 32,642	$ 60,857	$ 40,889	$ 41,502	$ 42,125	$ 42,757
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	1,031	1,465	1,487	1,509	1,532	1,554
CONTRACT SERVICES	-	-	-	-	-	-
CONTRACT SERVICES - Soil Deposition and Removal bylaw		5,000	-	-	-	-
CONTRACT SERVICES - Geotechnical Studies Project		5,000	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	500	510	518	525	533	541
INSURANCE - LIABILITY	102	112	114	115	117	119
SUPPLIES	-	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	500	510	518	525	533	541
TRAVEL - UBCM & OMMA CONVENTION	3,000	3,000	3,045	3,091	3,137	3,184
TRANSFER TO OPERATING RESERVE		10,572	-	-	-	-
CONTINGENCY	13,500	18,026	18,296	18,571	18,849	19,132
SALARIES & WAGES	14,009	16,662	16,912	17,166	17,423	17,684
	$ 32,642	$ 60,857	$ 40,889	$ 41,502	$ 42,125	$ 42,757

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA G - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	182.73%	251.70%	1.50%	1.50%	1.50%
TAX REQUISITION	4,735	13,387	47,083	47,789	48,506	49,234
COMMUNITY WORKS GAS TAX FUNDING	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	-	18,000		-	-	-
PRIOR YEARS SURPLUS	25,000	18,000		-	-	-
	$ 29,735	$ 49,387	$ 47,083	$ 47,789	$ 48,506	$ 49,234
Expense						
SALARIES & WAGES	-	3,000	3,000	3,000	3,000	3,000
ADMINISTRATION CHARGES	2,445	914	928	942	956	970
COMMUNITY WORKS GAS TAX EXPENSES	-	-	-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT - SVPS CONTRIBUTION	-	-	-	-	-	-
RURAL PROJECT - Area G	-	-	-	-	-	-
INSURANCE - LIABILITY	143	157	159	162	164	167
ADVERTISING - PUBLIC EDUCATION	500	510	518	525	533	541
TRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
TRANSFER TO OPERATING RESERVE	2,095	18,000	18,270	18,544	18,822	19,105
CONTINGENCY	12,000	14,000	14,210	14,423	14,639	14,859
SALARIES & WAGES	6,552	6,686	6,786	6,888	6,991	7,096
	$ 29,735	$ 49,387	$ 50,083	$ 50,789	$ 51,506	$ 52,234

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA H - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	2.24%	8.93%	1.62%	1.61%	1.61%
TAX REQUISITION	57,015	58,290	63,494	64,520	65,562	66,619
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS - White Lake Campground	35,000	51,500	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS - Martins lake Rec Site Shelter		15,339				
COMMUNITY WORKS GAS TAX FUNDS -Chain Lake dam safety Reiview		155,250				
TRANSFER FROM OPERATING RESERVE	-	1,500	4,900	4,900	4,900	4,900
PRIOR YEARS SURPLUS	5,000	29,000		-	-	-
	$ 97,015	$ 310,879	$ 68,394	$ 69,420	$ 70,462	$ 71,519
Expense						
SALARIES & WAGES	-	3,000	3,045	3,091	3,137	3,184
ADMINISTRATION CHARGES	3,482	1,963	1,992	2,022	2,052	2,083
COMMUNITY WORKS GAS TAX EXPENSE	35,000		-	-	-	-
CONTRACT SERVICES	-	-	-	-	-	-
RURAL PROJECT - SVPS CONTRIBUTION	-	-	-	-	-	-
CAPITAL EXPENDITURES - White Sand Campground		51,500	-	-	-	-
CAPITAL EXPENDITURES -Martins Lake Rec Site Shelter		15,339				
CAPITAL EXPENDITURES -Chain Lake Dame Safety		155,250				
INSURANCE - LIABILITY	213	234	238	241	245	248
ADVERTISING - PUBLIC EDUCATION	500	510	518	525	533	541
TRAVEL - UBCM & OMMA CONVENTION	6,000	6,120	6,212	6,305	6,400	6,496
TRANSFER TO OPERATING RESERVE	-	21,406	-	-	-	-
CONTINGENCY	20,000	20,000	20,300	20,605	20,914	21,227
SALARIES & WAGES	31,820	35,557	36,090	36,632	37,181	37,739
	$ 97,015	$ 310,879	$ 68,394	$ 69,420	$ 70,462	$ 71,519

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
ELECTORAL AREA I - RURAL PROJECTS

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-13.98%	-1.43%	1.57%	1.57%	1.57%
TAX REQUISITION	83,571	71,890	70,860	71,974	73,104	74,252
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDS	36,000	25,226		-	-	-
BCF GRANT	98,000	30,000	-	-	-	-
MISCELLANEOUS REVENUE	24,000	10,000	10,100	10,201	10,303	10,406
Transfer from Operational Reserve	-	9,600	-	-	-	-
PRIOR YEARS SURPLUS	52,000	15,500		-	-	-
	$ 293,571	$ 162,216	$ 80,960	$ 82,175	$ 83,407	$ 84,658
Expense						
SALARIES & WAGES	-	3,000	3,045	3,091	3,137	3,184
ADMINISTRATION CHARGES	1,653	3,401	3,452	3,504	3,556	3,610
COMMUNITY WORKS GAS TAX EXP	60,000	15,000	15,225	15,453	15,685	15,920
CONTRACT SERVICES	-	-	-	-	-	-
Apex Referendum	-	7,000	-			
RURAL PROJECT - KALEDEN SEWER	150,000	45,000		-	-	-
CAPITAL EXPENDITURES - LNID Assessment		20,452	-	-	-	-
INSURANCE - LIABILITY	35	39	40	40	41	41
ADVERTISING	-	-	-	-	-	-
TRAVEL - UBCM & OMMA CONVENTION		6,120	6,212	6,305	6,400	6,496
TRANSFER TO OPERATING RESERVE	17,000	10,000		-	-	-
CONTINGENCY	25,500	18,510	18,788	19,069	19,356	19,646
SALARIES & WAGES	39,383	33,694	34,199	34,712	35,233	35,762
	$ 293,571	$ 162,216	$ 80,960	$ 82,175	$ 83,407	$ 84,658

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SIMILKAMEEN COUNTRY VISITOR INFO CENTRE

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-2.37%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	34,815	33,990	34,500	35,017	35,543	36,076
	$ 34,815	$ 33,990	$ 34,500	$ 35,017	$ 35,543	$ 36,076
Expense						
ADMINISTRATION CHARGES	1,815	990	1,005	1,020	1,035	1,051
CONTRACT SERVICES	33,000	33,000	33,495	33,997	34,507	35,025
	$ 34,815	$ 33,990	$ 34,500	$ 35,017	$ 35,543	$ 36,076

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
SUBDIVISION SERVICING

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	38.54%	7.95%	1.56%	1.56%	1.56%
TAX REQUISITION	114,734	158,949	171,583	174,258	176,974	179,731
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
SUBDIVISION SERVICING FEES	20,000	20,000	20,200	20,402	20,606	20,812
TRANSFER FROM OPERATING RESERVE		5,000				
PRIOR YEARS SURPLUS	53,000	5,000	-	-	-	-
	$ 187,734	$ 188,949	$ 191,783	$ 194,660	$ 197,580	$ 200,544
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	3,568	7,126	7,233	7,341	7,451	7,563
CONSULTANTS	30,000	30,000	30,450	30,907	31,370	31,841
EDUCATION & TRAINING	1,000	1,000	1,015	1,030	1,046	1,061
INSURANCE - LIABILITY	792	871	884	897	911	924
LEGAL FEES	5,000	5,000	5,075	5,151	5,228	5,307
SUPPLIES	500	510	518	525	533	541
TRAVEL/LEASING	3,500	3,500	3,553	3,606	3,660	3,715
TRANFER TO OPERATING RESERVE	-	5,000	5,075	5,151	5,228	5,307
SALARIES & WAGES	143,374	135,942	137,981	140,051	142,152	144,284
	$ 187,734	$ 188,949	$ 191,783	$ 194,660	$ 197,580	$ 200,544

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
AREA E TOURISM & COMMUNITY SVS CONTRIBUTION

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-14.33%	126.43%	1.50%	1.50%	1.50%
TAX REQUISITION	5,389	4,617	10,455	10,611	10,770	10,932
TRANSFER FROM OPERATIONAL RESERVE		5,683				
PRIOR YEARS SURPLUS	5,161	5,683		-	-	-
	$ 10,550	$ 15,983	$ 10,455	$ 10,611	$ 10,770	$ 10,932
Expense						
ADMINISTRATION CHARGE	550	300	305	309	314	318
TRANSFER TO OPERATIONAL RESERVE		5,683				
CONTRACT SERVICES	10,000	10,000	10,150	10,302	10,457	10,614
	$ 10,550	$ 15,983	$ 10,455	$ 10,611	$ 10,770	$ 10,932

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
TRANSIT - SOUTH OKANAGAN

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	-33.49%	53.04%	2.03%	1.68%	1.68%
TAX REQUISITION	114,124	75,902	116,158	118,519	120,512	122,536
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
TRANSIT FARES	20,244	20,244	20,446	20,651	20,857	21,066
PROVINCIAL GRANT Covid Safe Start	-	31,858	-	-	-	-
REGIONAL GRANT - IHA	30,215	21,830	22,048	22,269	22,491	22,716
PRIOR YEARS SURPLUS	-	(5,000)	-	-	-	-
	$ 164,583	$ 144,834	$ 158,653	$ 161,439	$ 163,861	$ 166,318
Expense						
MAINTENANCE	3,000	1,750	1,776	1,803	1,830	1,857
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	3,300	5,371	5,452	5,534	5,617	5,701
OPERATIONS	144,403	125,206	145,000	147,175	149,383	151,623
TRANSFER TO OP RESERVE	5,000	6,177	-	406	412	418
OTHER EXPENSES - MARKETING	1,000	1,000	1,015	1,030	1,046	1,061
SALARIES & WAGES	7,880	5,330	5,410	5,491	5,573	5,657
	$ 164,583	$ 144,834	$ 158,653	$ 161,439	$ 163,861	$ 166,318

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA F

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	15.16%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	6,745	7,768	7,884	8,002	8,122	8,244
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 6,745	$ 7,768	$ 7,884	$ 8,002	$ 8,122	$ 8,244
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	93	226	230	233	237	240
BYLAW ENFORCEMENT	4,652	5,541	5,624	5,709	5,794	5,881
CONTRACT SERVICES	1,000	1,000	1,015	1,030	1,046	1,061
LEGAL FEES	1,000	1,000	1,015	1,030	1,046	1,061
TRANSFER TO RESERVE	-					
	$ 6,745	$ 7,768	$ 7,884	$ 8,002	$ 8,122	$ 8,244

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA C

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	16.96%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	15,723	18,389	18,665	18,945	19,229	19,517
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 15,723	$ 18,389	$ 18,665	$ 18,945	$ 19,229	$ 19,517
Expense						
SALARIES & WAGES	-					
ADMINISTRATION CHARGES	93	536	544	552	560	568
BYLAW ENFORCEMENT	11,630	13,853	14,061	14,272	14,486	14,703
CONTRACT SERVICES	2,000	2,000	2,030	2,060	2,091	2,123
LEGAL FEES	2,000	2,000	2,030	2,060	2,091	2,123
TRANSFER TO RESERVE	-	-	-	-	-	-
	$ 15,723	$ 18,389	$ 18,665	$ 18,945	$ 19,229	$ 19,517

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA E

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	18.23%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	11,397	13,475	13,677	13,882	14,091	14,302
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 11,397	$ 13,475	$ 13,677	$ 13,882	$ 14,091	$ 14,302
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	93	392	398	404	410	417
BYLAW ENFORCEMENT	9,304	11,083	11,249	11,418	11,589	11,763
CONTRACT SERVICES	1,000	1,000	1,015	1,030	1,046	1,061
LEGAL FEES	1,000	1,000	1,015	1,030	1,046	1,061
TRANSFER TO RESERVE	-					
	$ 11,397	$ 13,475	$ 13,677	$ 13,882	$ 14,091	$ 14,302

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA G

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	11.82%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	8,653	9,675	9,821	9,968	10,117	10,269
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 8,653	$ 9,675	$ 9,821	$ 9,968	$ 10,117	$ 10,269
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	125	282	286	290	295	299
BYLAW ENFORCEMENT	4,528	5,394	5,475	5,557	5,640	5,725
CONTRACT SERVICES	2,000	2,000	2,030	2,060	2,091	2,123
LEGAL FEES	2,000	2,000	2,030	2,060	2,091	2,123
TRANSFER TO RESERVE	-					
	$ 8,653	$ 9,675	$ 9,821	$ 9,968	$ 10,117	$ 10,269

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA H

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	13.66%	1.43%	1.50%	1.50%	1.50%
TAX REQUISITION	28,469	32,358	32,822	33,314	33,814	34,321
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 28,469	$ 32,358	$ 32,822	$ 33,314	$ 33,814	$ 34,321
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGE	187	942	956	970	985	1,000
BYLAW ENFORCEMENT	16,282	19,395	19,686	19,981	20,281	20,585
CONTRACT SERVICES	2,000	2,000	2,030	2,060	2,091	2,123
LEGAL FEES	10,000	10,000	10,150	10,302	10,457	10,614
TRANSFER TO RESERVE	-	21	-	-	-	-
	$ 28,469	$ 32,358	$ 32,822	$ 33,314	$ 33,814	$ 34,321

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREAS D & I

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue	Tax Requisition	28.37%	1.50%	1.50%	1.50%	1.50%
TAX REQUISITION	40,750	52,312	53,097	53,893	54,701	55,522
GRANT IN LIEU OF TAXES	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
	$ 40,750	$ 52,312	$ 53,097	$ 53,893	$ 54,701	$ 55,522
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	187	1,524	1,546	1,570	1,593	1,617
BYLAW ENFORCEMENT	32,563	38,788	39,370	39,961	40,560	41,168
CONTRACT SERVICES	3,000	7,000	7,105	7,212	7,320	7,430
LEGAL FEES	5,000	5,000	5,075	5,151	5,228	5,307
TRANSFER TO RESERVE	-	-	-	-	-	-
	$ 40,750	$ 52,312	$ 53,097	$ 53,893	$ 54,701	$ 55,522

Regional District of Okanagan Similkameen
2021- 2025 Financial Plan
Equipment Purchases

	2020 Budget	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
Revenue						
	Tax Requisition	0.00%	0.00%	0.00%	0.00%	0.00%
Equipment Deposit Account	-	43,240	2,000	2000	2,000	2,000
	$ -	$ 43,240	$ 2,000	$ 2,000	$ 2,000	$ 2,000
Expense						
1/2 ton truck and utility trailer		40,904				
Purchase 1/2 ton truck and utility traiiler		2,336	2,000	2000	2,000	2,000
	$ -	$ 43,240	$ 2,000	$ 2,000	$ 2,000	$ 2,000