

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 3053, 2024

A bylaw to adopt the 2024-2028 Five Year Financial Plan

WHEREAS the Local Government Act requires that the Board must, by bylaw, adopt the financial plan for the current year prior to March 31;

AND WHEREAS the Annual Budget for the current year has been duly prepared and based on a five-year financial plan;

NOW THEREFORE, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

1 Citation

1.1 This Bylaw shall be cited as the "Regional District of Okanagan-Similkameen 2024-2028 Five Year Financial Plan Bylaw No. 3053, 2024.

2 Interpretation

2.1 The Financial Plan of the Regional District of Okanagan-Similkameen for the years 2024-2028 shall be as per Schedules "D" and "E" as attached hereto and forming part of this bylaw.

READ A FIRST TIME this 18th day of January, 2024.

READ A SECOND TIME this 22nd day of February, 2024.

READ A THIRD TIME this 7th day of March, 2024.

ADOPTED BY 2/3 VOTE this 7th day of March, 2024.

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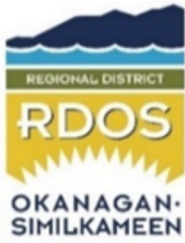
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Board Chair

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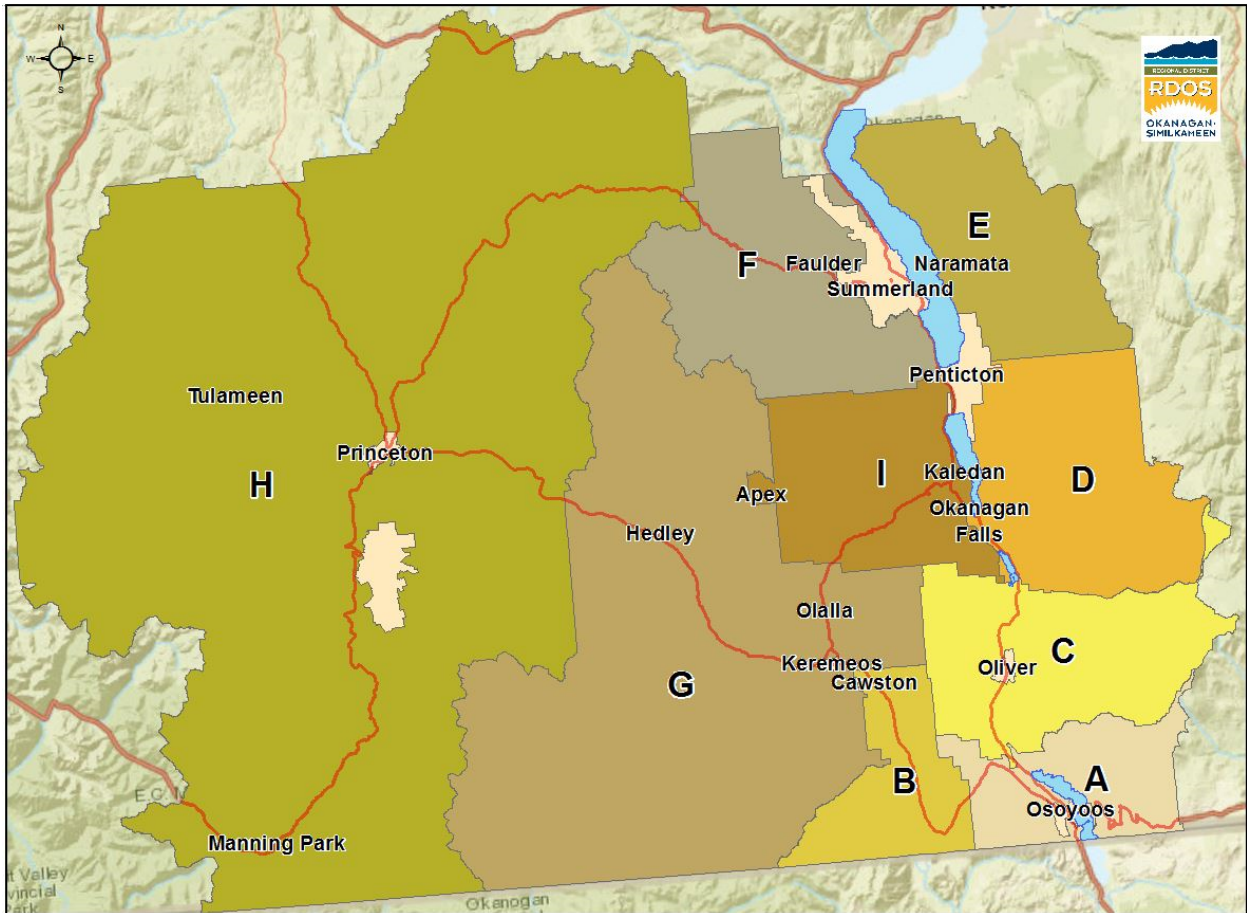
Corporate Officer

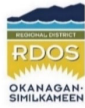


Regional District of Okanagan-Similkameen

2024-2028 Schedule D

Operating Financial Plan





**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GENERAL GOVERNMENT - 0100**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	7.05%	24.85%	6.18%	3.34%	2.92%	2.93%
TAX REQUISITION	1,612,212	2,012,866	2,137,329	2,208,723	2,273,249	2,339,885
GRANT IN LIEU OF TAXES	5,101	5,101	5,101	5,101	5,101	5,101
RECOVERIES - FOI		400	400	400	400	400
INTEREST INCOME	128,533	-	-	-	-	-
GRANTS		182,650	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVE	57,000	80,000	80,000	80,000	80,000	80,000
MISCELLANEOUS REVENUE	10,201	5,000	5,000	5,000	5,000	5,000
PRIOR YEARS SURPLUS	349,206	-	-	-	-	-
Total Revenue	\$ 2,162,253	\$ 2,286,017	\$ 2,227,830	\$ 2,299,224	\$ 2,363,750	\$ 2,430,386
Expense						
SALARIES & WAGES	1,031,527	1,156,722	1,194,003	1,232,557	1,272,320	1,313,491
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	29,722	71,470	149,871	152,459	155,087	157,761
SALARIES & WAGES - CRIME STOPPERS	92,000	92,500	92,500	92,500	92,500	92,500
HONORARIUMS - DIRECTORS	377,235	416,000	426,060	437,060	447,987	459,186
HONORARIUMS - CHAIRMAN	42,768	44,710	46,275	47,894	49,571	51,306
HONORARIUMS - VICE CHAIRMAN	7,993	8,177	8,463	8,759	9,065	9,383
ADMINISTRATION CHARGE	99,666	131,050	127,965	131,551	135,307	139,186
EDUCATION & TRAINING		1,200	1,242	1,285	1,330	1,377
DEVELOPMENT COST CHARGE BYLAW		125,000	-	-	-	-
AMENITY COST CHARGE BYLAW		57,650	-	-	-	-
INSURANCE - PROPERTY	4,467	6,500	6,728	6,963	7,207	7,459
INSURANCE - LIABILITY	31,181	42,000	43,470	44,991	46,566	48,196
SUPPLIES - BOARD DINNERS	25,000	27,000	27,945	28,923	29,935	30,983
ASSET MANAGEMENT SOFTWARE		33,238	34,568	34,568	35,951	37,389
TRAVEL - STAFF	10,302	12,000	12,360	12,731	13,113	13,506
TRAVEL - UBCM & OMMA CONVENTION		-	-	-	-	-
TRAVEL - BOARD	15,453	16,000	16,480	16,974	17,484	18,008
BOARD STAFF RECOGNITION		10,000	10,300	10,609	10,927	11,255
INTERNAL DEBT PRINCIPAL & INTEREST (5YR RESERVE BORROWING)		9,800	19,600	29,400	29,400	29,400
TRANSFER FROM OPERATIONAL RESERVE	349,206	-	-	-	-	-
TRANSFER TO DEPOSIT ACCOUNT	10,302	10,000	10,000	10,000	10,000	10,000
REGIONAL GRANT IN AID - Ha Ha Ha Kidz Fest	5,000	-	-	-	-	-
REGIONAL GRANT IN AID - Okanagan Similkameen Conservation Alliance	3,500	-	-	-	-	-
REGIONAL GRANT IN AID - Penticton Scottish Festival Society		-	-	-	-	-
REGIONAL GRANT IN AID - South Okanagan Immigrant and Community Services	3,500	-	-	-	-	-
REGIONAL GRANT IN AID - Community Wellness Circle	5,250	-	-	-	-	-
REGIONAL GRANT IN AID - Peach City Community Radio		5,000	-	-	-	-
REGIONAL GRANT IN AID - DB Foundation for Health		10,000	-	-	-	-
CARBON MITIGATION EXPENSE	6,181	-	-	-	-	-
SAFETY TRACKING - VEHICLES	12,000	-	-	-	-	-
Total Expenses	\$ 2,162,253	\$ 2,286,017	\$ 2,227,830	\$ 2,299,224	\$ 2,363,750	\$ 2,430,386



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HUMAN RESOURCES - 0120**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries		Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
	Revenue	1.07%	2.02%	2.00%	2.00%	2.00%	2.00%
RECOVERIES		168,632	172,034	175,475	178,983	182,564	186,217
TRAINING RECOVERABLE FROM DEPARTMENTS		23,990	36,186	36,910	37,647	38,402	39,169
TRANSFER FROM OPERATIONAL RESRVES		12,196	36,186	-	-	-	-
Total Revenue		\$ 204,818	\$ 244,406	\$ 212,385	\$ 216,630	\$ 220,966	\$ 225,386
	Expense						
CONSULTANTS		12,000	12,360	12,607	12,859	13,116	13,379
SAFETY TRAINING & EQUIPMENT		28,560	28,600	29,172	29,755	30,351	30,958
LABOUR RELATIONS		37,128	38,242	39,007	39,787	40,583	41,395
EDUCATION & TRAINING		34,665	35,705	36,419	37,147	37,890	38,648
CONSOLIDATED EDUCATION/STAFF RETENTION			36,186	36,910	37,647	38,402	39,169
CONSOLIDATED EDUCATION/STAFF RETENTION CF			36,186	-	-	-	-
EDUCATION/STAFF RETENTION LEG. SERVICE		3,058	-	-	-	-	-
EDUCATION/STAFF RETENTION FINANCE		4,170	-	-	-	-	-
EDUCATION/STAFF RETENTION COMM SERVICE		6,624	-	-	-	-	-
EDUCATION/STAFF RETENTION HR		1,432	-	-	-	-	-
EDUCATION/STAFF RETENTION BES		4,140	-	-	-	-	-
EDUCATION/STAFF RETENTION PUBLIC SEV.		4,443	-	-	-	-	-
EDUCATION/STAFF RETENTION ES		2,079	-	-	-	-	-
EDUCATION/STAFF RETENTION OPS		7,330	-	-	-	-	-
EDUCATION/STAFF RETENTION IS		2,910	-	-	-	-	-
SOFTWARE		16,279	16,767	17,103	17,445	17,794	18,150
LEGAL FEES		25,000	25,000	25,500	26,010	26,530	27,061
ADVERTISING		12,000	12,360	12,607	12,859	13,116	13,379
TRAVEL/LEASING		3,000	3,000	3,060	3,121	3,184	3,247
Total Expenses		\$ 204,818	\$ 244,406	\$ 212,385	\$ 216,630	\$ 220,966	\$ 225,386



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
LEGISLATIVE SERVICES - 0130**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	1.25%	-0.78%	62.01%	-27.43%	3.50%	3.50%
RECOVERIES	312,230	309,800	501,900	364,217	376,965	390,158
TRANSFER FROM OPERATIONAL RESERVES	157,977	30,000	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES CF		10,200				
PRIOR YEARS SURPLUS	60,000	40,200	-	-	-	-
Total Revenue	\$ 530,207	\$ 390,200	\$ 501,900	\$ 364,217	\$ 376,965	\$ 390,158
Expense						
CONSULTANTS	78,831	40,000	51,750	53,561	55,436	57,376
CONSULTANTS CF		30,000				
CONTRACT SERVICES	95,200	40,000	41,400	42,849	44,349	45,901
WEBSITE REDESIGN		-	150,000	-	-	-
EDUCATION & TRAINING	25,495	35,000	36,225	37,493	38,805	40,163
BOARD TRAINING	10,200		10,350	10,712	11,087	11,475
BOARD TRAINING CF		10,200				
LEGAL FEES	65,471	50,000	51,750	53,561	55,436	57,376
SUPPLIES	109,000	100,000	103,500	107,123	110,872	114,753
SUPPLIES - OTHER	17,190	-	-	-	-	-
ADVERTISING	21,260	20,000	20,700	21,425	22,175	22,951
COMMUNICATIONS & SUPPLIES	37,440	30,000	31,050	32,137	33,262	34,426
TRAVEL - STAFF	10,120	5,000	5,175	5,356	5,543	5,737
TRANSFER TO OPERATIONAL RESERVES	60,000	30,000	-	-	-	-
Total Expenses	\$ 530,207	\$ 390,200	\$ 501,900	\$ 364,217	\$ 376,965	\$ 390,158



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FINANCE - 0150**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries		Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
	Revenue	1.68%	14.09%	4.46%	4.47%	4.47%	4.48%
RECOVERIES		163,710	186,779	195,107	203,820	212,938	222,479
MISCELLANEOUS REVENUE		10,200	-	-	-	-	-
Total Revenue		\$ 173,910	\$ 186,779	\$ 195,107	\$ 203,820	\$ 212,938	\$ 222,479
	Expense						
EQUIPMENT MAINTENANCE - COMPUTER		38,760	30,000	31,050	32,137	33,262	34,426
CONSULTANTS		3,060	3,200	3,280	3,362	3,446	3,532
AGREEMENTS - AUDIT		58,140	77,000	80,850	84,893	89,137	93,594
EDUCATION & TRAINING		14,280	14,994	15,744	16,531	17,358	18,226
EQUIPMENT		15,300	15,300	15,683	16,075	16,476	16,888
SUPPLIES		510	535	562	590	620	651
TRAVEL - STAFF		4,080	4,000	4,100	4,203	4,308	4,415
BANK CHARGES & INTEREST		39,780	41,750	43,838	46,029	48,331	50,747
Total Expenses		\$ 173,910	\$ 186,779	\$ 195,107	\$ 203,820	\$ 212,938	\$ 222,479



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CORPORATE FACILITIES - 0160**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries		Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
	Revenue	2.27%	14.92%	3.18%	3.19%	3.18%	3.19%
RECOVERIES		371,000	426,363	439,933	453,946	468,387	483,308
COVID FUNS RENTAL OF 176 MAIN ST. & BOARD ROOM / HVAC							
UPGRADES		51,520	51,250	51,250	-	-	-
Total Revenue		\$ 422,520	\$ 477,613	\$ 491,183	\$ 453,946	\$ 468,387	\$ 483,308
	Expense						
SALARIES & WAGES		10,781	63,606	65,580	67,624	69,717	71,890
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		14,114	-	-	-	-	-
IT SUPPORT COSTS		5,600	5,768	5,941	6,119	6,303	6,492
BUILDING		64,000	69,000	71,208	73,486	75,837	78,263
CAPITAL COVID FUNDED CAPITAL PROJECTS & LEASE		51,250	51,250	51,250	-	-	-
CONTRACT SERVICES		74,125	76,723	79,180	81,713	84,326	87,025
EQUIPMENT		44,818	46,385	47,867	49,401	50,982	52,617
FACILITY IMPROVEMENTS		15,000	17,050	17,596	18,159	18,740	19,340
SUPPLIES		15,581	16,126	16,642	17,175	17,725	18,292
TRAVEL - STAFF		2,040	2,111	2,179	2,249	2,321	2,395
UTILITIES		64,711	66,976	69,118	71,330	73,612	75,968
TRANSFER TO CAPITAL RESERVE		60,000	62,100	64,087	66,138	68,254	70,438
TRANSFER TO OPERATING RESERVE		500	518	535	552	570	588
Total Expenses		\$ 422,520	\$ 477,613	\$ 491,183	\$ 453,946	\$ 468,387	\$ 483,308



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
INVASIVE SPECIES (formerly noxious weeds) - 0200

BL 2065.02, 2021 - Maximum Levy

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	68,750					
Revenue	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	4.87%	34.86%	3.42%	3.43%	3.42%	3.42%
TAX REQUISITION	66,360	89,492	92,550	95,722	98,995	102,385
GRANT IN LIEU OF TAXES	93	96	100	103	107	110
TRANSFER FROM OPERATIONAL RESERVES	22,003	-	-	-	-	-
PROVINCIAL GRANTS	12,000	12,420	12,855	13,305	13,770	14,252
Total Revenue	\$ 100,456	\$ 102,008	\$ 105,505	\$ 109,130	\$ 112,872	\$ 116,747
Expense						
SALARIES & WAGES	12,117	13,490	13,892	14,312	14,739	15,182
ADMINISTRATION CHARGE	3,339	3,648	3,773	3,903	4,036	4,175
CONSULTANTS	50,000	51,750	53,561	55,436	57,376	59,384
CONSULTANTS - ABATEMENT PROGRAM	32,000	33,120	34,279	35,479	36,721	38,006
TRANSFER TO OPERATING RESERVE	3,000	-	-	-	-	-
Total Expenses	\$ 100,456	\$ 102,008	\$ 105,505	\$ 109,130	\$ 112,872	\$ 116,747



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA ADMINISTRATION - 0300**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	16.41%	-7.24%	3.05%	3.42%	3.44%	3.36%
TAX REQUISITION - ALL AREAS	2,667,222	2,474,088	2,549,439	2,636,533	2,727,154	2,818,805
GRANT IN LIEU OF TAXES	5,100	5,100	5,100	5,100	5,100	5,100
SEARCH FEES		5,000	5,100	5,202	5,306	5,412
TRANSFER FROM RURAL AREA FEASIBILITY FUND	150,000	50,000	-	-	-	-
PROVINCIAL GRANTS	168,300	165,000	165,000	165,000	165,000	165,000
MISCELLANEOUS REVENUE	80,000	150,000	-	-	-	-
RECOVERABLE HERITAGE HILLS SEWER		20,000	-	-	-	-
RECOVERABLE HERITAGE HILLS WATER		20,000	-	-	-	-
PRIOR YEARS SURPLUS	14,454	-	-	-	-	-
Total Revenue	\$ 3,085,076	\$ 2,889,188	\$ 2,724,639	\$ 2,811,835	\$ 2,902,560	\$ 2,994,317
Expense						
SALARIES & WAGES	2,351,382	2,513,167	2,594,408	2,678,319	2,764,827	2,854,354
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		(296,395)	(291,770)	(300,752)	(309,222)	(319,962)
HONORARIUMS - DIRECTORS	171,817	186,430	192,023	197,784	203,717	209,829
ADMINISTRATION CHARGES	181,000	164,986	158,318	163,394	168,675	174,017
MEMBERSHIP & DUES	171,123	22,000	22,660	23,340	24,040	24,761
SPECIAL PROJECTS - AREA D - SKAHA ESTATES	19,000	200,000	-	-	-	-
SPECIAL PROJECTS - ELECTIONS	-	25,000	25,000	25,750	26,523	27,318
HERITAGE HILLS SEWER STUDY CF	150,000	50,000	-	-	-	-
VEHICLE DEPRECIATION	5,000	5,000	5,000	5,000	5,000	5,000
EQUIPMENT	7,000	7,000	7,000	7,000	7,000	7,000
LEGAL FEES	2,500	2,500	2,500	2,500	2,500	2,500
SUPPLIES	300	-	-	-	-	-
UTILITIES - TELEPHONE	10,000	6,000	6,000	6,000	6,000	6,000
TRANSFER TO OPERATIONAL RESERVE	14,454	-	-	-	-	-
CONTINGENCY	1,500	1,500	1,500	1,500	1,500	1,500
OTHER EXPENSES - MISCELLANEOUS	-	2,000	2,000	2,000	2,000	2,000
Total Expenses	\$ 3,085,076	\$ 2,889,188	\$ 2,724,639	\$ 2,811,835	\$ 2,902,560	\$ 2,994,317



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "A" - RURAL PROJECTS - 0310**

SLP, 1966 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue						
		1.80%	-65.04%	348.12%	2.31%	2.51%	2.07%
TAX REQUISITION		7,906	2,764	12,384	12,670	12,988	13,258
TRANSFER FROM OPERATIONAL RESERVE		-	9,350	-	-	-	-
PRIOR YEARS SURPLUS		37,461	-	-	-	-	-
Total Revenue		\$ 45,367	\$ 12,114	\$ 12,384	\$ 12,670	\$ 12,988	\$ 13,258
	Expense						
SALARIES & WAGES		10,339	9,511	9,811	10,123	10,443	10,774
SALARIES & WAGES			(5,037)	(5,188)	(5,344)	(5,505)	(5,669)
ADMINISTRATION CHARGES		1,321	426	435	445	456	466
RURAL PROJECT - GOOSE CONTROL		525	533	544	555	566	577
INSURANCE - LIABILITY		67	68	69	70	71	80
TRAVEL - UBCM & OMMA CONVENTION		6,305	6,400	6,496	6,600	6,732	6,800
TRANSFER TO RESERVES RE INTEREST		210	213	217	221	225	230
TRANSFER TO OPERATING RESERVE		6,600	-	-	-	-	-
CONTINGENCY		20,000	-	-	-	-	-
Total Expenses		\$ 45,367	\$ 12,114	\$ 12,384	\$ 12,670	\$ 12,988	\$ 13,258



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "B" - RURAL PROJECTS - 0320**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-30.78%	14.85%	46.12%	1.48%	2.51%	2.41%
TAX REQUISITION	4,927	5,659	8,269	8,391	8,602	8,809
TRANSFER FROM OPERATIONAL RESERVE	2,500	2,500	-	-	-	-
PRIOR YEARS SURPLUS	7,061	-	-	-	-	-
Total Revenue	\$ 14,488	\$ 8,159	\$ 8,269	\$ 8,391	\$ 8,602	\$ 8,809
Expense						
SALARIES & WAGES	5,621	6,099	6,298	6,504	6,716	6,936
SALARIES & WAGES		(3,924)	(4,042)	(4,163)	(4,287)	(4,417)
ADMINISTRATION CHARGES	400	292	296	300	308	315
INSURANCE - LIABILITY	93	94	96	100	102	105
ADVERTISING - PUBLIC EDUCATION	525	533	541	550	561	570
TRAVEL - UBCM & OMMA CONVENTION	1,049	1,065	1,080	1,100	1,122	1,200
TRANSFER TO OPERATING RESERVE	2,800	-	-	-	-	-
CONTINGENCY	4,000	4,000	4,000	4,000	4,080	4,100
Total Expenses	\$ 14,488	\$ 8,159	\$ 8,269	\$ 8,391	\$ 8,602	\$ 8,809



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "C" - RURAL PROJECTS - 0330**

SLP, 1966 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue						
		3.11%	69.07%	0.00%	4.68%	2.66%	2.90%
TAX REQUISITION		24,064	40,686	40,687	42,591	43,724	44,993
TRANSFER FROM OPERATING RESERVE		909	-	927	-	-	-
PRIOR YEARS SURPLUS		5,048	-	-	-	-	-
Total Revenue		\$ 30,021	\$ 40,686	\$ 41,614	\$ 42,591	\$ 43,724	\$ 44,993
	Expense						
SALARIES & WAGES		6,095	6,099	6,298	6,504	6,716	6,936
SALARIES & WAGES			19,574	20,161	20,766	21,390	22,031
ADMINISTRATION CHARGES		924	1,455	1,488	1,523	1,564	1,609
RURAL PROJECT - GOOSE CONTROL		525	533	544	555	566	577
INSURANCE - LIABILITY		124	125	127	130	133	150
ADVERTISING - PUBLIC EDUCATION		1,051	1,067	1,083	1,100	1,122	1,200
TRAVEL - UBCM & OMMA CONVENTION		10,500	5,500	5,500	5,500	5,610	5,700
TRANSFER TO OPERATING RESERVE		3,048	-	-	-	-	-
CONTINGENCY		5,254	5,333	5,413	5,513	5,623	5,750
FAIRVIEW HERITAGE TOWN SITE SOCIETY		1,500	-	-	-	-	-
VASSEUX LAKE CLEAN UP SOCIETY		1,000	1,000	1,000	1,000	1,000	1,040
Total Expenses		\$ 30,021	\$ 40,686	\$ 41,614	\$ 42,591	\$ 43,724	\$ 44,993



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "D" - RURAL PROJECTS - 0340**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	22.82%	-15.75%	43.45%	3.07%	3.10%	3.00%
TAX REQUISITION	35,033	29,516	42,341	43,640	44,994	46,343
TRANSFER FROM OPERATIONAL RESERVE (GOVERNANCE STUDY)	33,900	159,433	-	-	-	-
PRIOR YEARS SURPLUS	4,750	159,433	-	-	-	-
Total Revenue	\$ 73,683	\$ 348,382	\$ 42,341	\$ 43,640	\$ 44,994	\$ 46,343
Expense						
SPECIAL PROJECTS - WAGES	8,920	35,300	36,475	37,693	38,948	40,248
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	(20,300)	(3,527)	(3,632)	(3,741)	(3,854)
ADMINISTRATION CHARGES	2,361	6,757	1,514	1,561	1,609	1,657
RURAL PROJECT - GOOSE CONTROL	525	533	544	555	566	577
INSURANCE - LIABILITY	802	814	826	850	867	900
SUPPLIES	12	12	13	13	13	15
TRAVEL - UBCM & OMMA CONVENTION	6,305	6,400	6,496	6,600	6,732	6,800
TRANSFER TO OPERATING RESERVE	4,758	159,433	-	-	-	-
GOVERNANCE STUDY	50,000	159,433	-	-	-	-
Total Expenses	\$ 73,683	\$ 348,382	\$ 42,341	\$ 43,640	\$ 44,994	\$ 46,343



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "I" - RURAL PROJECTS - 0350**

SLP, 1966 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue						
		-13.35%	6.57%	1.93%	2.13%	2.31%	1.10%
	TAX REQUISITION	34,439	36,700	37,410	38,208	39,090	39,520
	PRIOR YEARS SURPLUS	9,300	-	-	-	-	-
	Total Revenue	\$ 43,739	\$ 36,700	\$ 37,410	\$ 38,208	\$ 39,090	\$ 39,520
	Expense						
	SALARIES & WAGES	7,317	8,812	9,092	9,383	9,681	9,989
	SALARIES & WAGES		240	247	255	263	270
	ADMINISTRATION CHARGES	1,180	1,312	1,338	1,366	1,398	1,413
	INSURANCE - LIABILITY	40	41	41	43	44	48
	TRAVEL - UBCM & OMMA CONVENTION	6,305	6,400	6,496	6,600	6,732	6,800
	TRANSFER TO OPERATING RESERVE	9,300	-	-	-	-	-
	CONTINGENCY	19,597	19,895	20,196	20,561	20,972	21,000
	Total Expenses	\$ 43,739	\$ 36,700	\$ 37,410	\$ 38,208	\$ 39,090	\$ 39,520



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "E" - RURAL PROJECTS - 0360**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-10.62%	-13.69%	4.03%	2.72%	2.60%	2.67%
TAX REQUISITION	65,381	56,428	58,699	60,298	61,865	63,518
TRANSFER FROM OPERATING RESERVE	14,954	-	-	-	-	-
MISC. REVENUE	5,000	5,000	5,000	5,000	5,100	5,100
PRIOR YEARS SURPLUS	12,900	-	-	-	-	-
Total Revenue	\$ 98,235	\$ 61,428	\$ 63,699	\$ 65,298	\$ 66,965	\$ 68,618
Expense						
SALARIES & WAGES	54,147	73,104	75,391	77,763	80,196	82,709
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	(31,804)	(32,022)	(32,983)	(33,972)	(34,992)
ADMINISTRATION CHARGES	2,853	2,197	2,278	2,335	2,395	2,454
CONTRACT SERVICES - LWMP	7,613	-	-	-	-	-
RURAL PROJECT - GOOSE CONTROL	-	533	544	555	566	577
INSURANCE - LIABILITY	688	699	709	720	734	750
MISCELLANEOUS SUPPLIES	294	299	303	308	314	320
TRAVEL - UBCM & OMMA CONVENTION	6,305	6,400	6,496	6,600	6,732	6,800
TRANSFER TO OPERATIONAL RESERVE	14,954	-	-	-	-	-
CONTINGENCY	11,381	10,000	10,000	10,000	10,000	10,000
Total Expenses	\$ 98,235	\$ 61,428	\$ 63,699	\$ 65,298	\$ 66,965	\$ 68,618



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "F" - RURAL PROJECTS - 0370**

SLP, 1966 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue						
		-21.64%	41.89%	-45.01%	1.73%	1.78%	0.93%
TAX REQUISITION		38,316	54,366	29,896	30,415	30,957	31,245
MISCELLANEOUS REVENUE		3,600	-	-	-	-	-
PRIOR YEARS SURPLUS		3,055	-	-	-	-	-
Total Revenue		\$ 44,971	\$ 54,366	\$ 29,896	\$ 30,415	\$ 30,957	\$ 31,245
	Expense						
SALARIES & WAGES		27,993	12,853	13,271	13,708	14,152	14,615
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		(10,552)	(10,678)	(10,998)	(11,329)	(11,668)	(12,018)
ADMINISTRATION CHARGES		1,436	1,944	1,069	1,088	1,107	1,117
RURAL PROJECT - FIRE SMART			20,000	-	-	-	-
RURAL PROJECT - GOOSE CONTROL		525	533	544	555	566	577
INSURANCE - LIABILITY		115	117	119	121	123	150
SUPPLIES		212	215	218	222	226	234
ADVERTISING - PUBLIC EDUCATION		525	533	541	550	561	570
TRAVEL - UBCM & OMMA CONVENTION		3,091	10,000	6,000	6,000	6,000	6,000
TRANSFER TO OPERATING RESERVE		3,055	-	-	-	-	-
CONTINGENCY		18,571	18,849	19,132	19,500	19,890	20,000
Total Expenses		\$ 44,971	\$ 54,366	\$ 29,896	\$ 30,415	\$ 30,957	\$ 31,245



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "G" - RURAL PROJECTS - 0380**

SLP, 1966 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-21.69%	-26.35%	9.07%	1.06%	1.17%	1.01%
TAX REQUISITION	24,656	18,160	19,807	20,017	20,252	20,457
TRANSFER FROM OPERATING RESERVE	3,000	-	-	-	-	-
MISCELLANEOUS REVENUE	400	400	400	400	408	408
PRIOR YEARS SURPLUS	18,100	-	-	-	-	-
Total Revenue	\$ 46,156	\$ 18,560	\$ 20,207	\$ 20,417	\$ 20,660	\$ 20,865
Expense						
SALARIES & WAGES	6,928	6,272	6,476	6,688	6,905	7,130
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	(4,097)	(4,220)	(4,347)	(4,477)	(4,611)
ADMINISTRATION CHARGES	961	664	723	730	739	746
EDUCATION AND COMMUNICATIONS	5,151	-	-	-	-	-
INSURANCE - LIABILITY	162	164	167	171	174	180
MISCELLANEOUS SUPPLIES	24	24	24	25	26	30
ADVERTISING - PUBLIC EDUCATION	525	533	541	550	561	590
TRAVEL - UBCM & OMMA CONVENTION	4,305	5,000	6,496	6,600	6,732	6,800
TRANSFER TO OPERATING RESERVE	18,100	-	-	-	-	-
CONTINGENCY	10,000	10,000	10,000	10,000	10,000	10,000
Total Expenses	\$ 46,156	\$ 18,560	\$ 20,207	\$ 20,417	\$ 20,660	\$ 20,865



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA "H" - RURAL PROJECTS - 0390**

SLP, 1966 - No Tax Limit

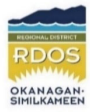
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-11.47%	-12.28%	4.16%	12.44%	2.53%	1.80%
TAX REQUISITION	53,835	47,225	49,191	55,311	56,712	57,734
TRANSFER FROM OPERATING RESERVE	4,900	4,900	4,900	-	-	-
MISCELLANEOUS REVENUE	2,000	2,000	2,000	2,000	2,040	2,060
PRIOR YEARS SURPLUS	41,000	-	-	-	-	-
Total Revenue	\$ 101,735	\$ 54,125	\$ 56,091	\$ 57,311	\$ 58,752	\$ 59,794
Expense						
SALARIES & WAGES	30,860	25,444	26,227	27,038	27,871	28,733
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	(1,467)	(775)	(799)	(823)	(847)
ADMINISTRATION CHARGES	2,081	1,936	2,006	2,049	2,101	2,138
INSURANCE - LIABILITY	241	245	248	250	255	270
MISCELLANEOUS SUPPLIES	118	120	121	123	125	130
ADVERTISING - PUBLIC EDUCATION	525	533	541	550	561	570
TRAVEL - UBCM & OMMA CONVENTION	6,305	6,400	6,496	6,600	6,732	6,800
TRANSFER TO OPERATING RESERVE	41,000	-	-	-	-	-
CONTINGENCY	20,605	20,914	21,227	21,500	21,930	22,000
Total Expenses	\$ 101,735	\$ 54,125	\$ 56,091	\$ 57,311	\$ 58,752	\$ 59,794



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
911 EMERGENCY CALL SYSTEM - 0400**

BI 1095 & 1096 - No Tax Limit

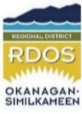
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	10.27%	10.47%	11.28%	2.75%	2.77%	-9.82%
TAX REQUISITION	1,089,450	1,203,500	1,339,278	1,376,134	1,414,205	1,275,387
GRANT IN LIEU OF TAXES	1,880	1,899	1,918	2,000	2,050	2,100
PRIOR YEARS SURPLUS	21,550	17,466	-	-	-	-
Total Revenue	\$ 1,112,880	\$ 1,222,865	\$ 1,341,196	\$ 1,378,134	\$ 1,416,255	\$ 1,277,487
Expense						
SALARIES & WAGES	105,466	107,629	111,257	115,002	118,876	122,887
SALARIES & WAGES		18,772	19,341	19,928	20,526	21,142
ADMINISTRATION CHARGES	31,343	36,732	37,898	39,100	40,342	41,623
SITE & RADIO MAINTENANCE - ANNUAL CONTRACTS	25,486	25,613	26,433	27,279	28,152	29,053
UNSCHEDULED MTNCE - FIREHALLS	10,483	15,000	15,480	15,975	16,486	17,014
UNSCHEDULED MAINTENANCE - TOWERS	15,453	15,000	15,480	15,975	16,486	17,014
OP - EQPT RENTAL - TRANSMITTER LEASE & M	93,873	110,000	113,520	117,153	120,902	124,771
CONTRACTS - CENTRAL FIRE Dispatch	377,733	411,957	425,140	438,744	452,784	467,273
CONTRACTS - OTHER RD - CORD - CENTRAL DI	195,894	199,812	206,206	212,805	219,615	226,643
INSURANCE - PROPERTY	9,710	9,904	9,954	10,004	10,054	10,104
INSURANCE - LIABILITY	5,500	5,638	5,666	5,694	5,722	5,751
LEGAL FEES	3,000	3,000	3,096	3,195	3,297	3,403
UHF AND VHF RADIO LICENSES	15,724	18,000	18,576	19,170	19,783	20,416
UTILITIES - TELEPHONE	24,992	25,117	25,921	26,750	27,606	28,489
DEBT INTEREST (Bylaw 2780/2623)	47,256	47,256	47,256	47,256	47,256	-
DEBT PRINCIPAL (Bylaw 2780/2623)	130,864	130,864	130,864	130,864	130,864	-
TRANSFER TO RESERVE CAPITAL	5,000	-	77,400	79,877	82,433	85,071
TRANSFER TO RESERVES RE INTEREST	103	105	108	111	115	119
TRANSFER TO OPERATING RESERVE	5,000	17,466	25,800	26,626	27,478	28,357
CONTINGENCY	10,000	25,000	25,800	26,626	27,478	28,357
Total Expenses	\$ 1,112,880	\$ 1,222,865	\$ 1,341,196	\$ 1,378,134	\$ 1,416,255	\$ 1,277,487



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
EMERGENCY PLANNING - 0410**

BL 2322, 2004 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	0.40%	113.34%	6.42%	2.18%	2.20%	1.76%
TAX REQUISITION	366,922	782,784	833,030	851,220	869,926	885,241
GRANT IN LIEU OF TAXES	550	555	561	570	575	600
TRANSFER FROM OPERATING RESERVE	60,000	-	-	-	-	-
PROVINCIAL GRANTS (Carry Forward)	1,266,103	1,583,024	-	-	-	-
PROV GRANTS - UBCM CRI	-	100,000	-	-	-	-
PRIOR YEARS SURPLUS	40,560	-	-	-	-	-
Total Revenue	\$ 1,734,135	\$ 2,466,363	\$ 833,591	\$ 851,790	\$ 870,501	\$ 885,841
Expense						
SALARIES & WAGES	136,154	178,576	184,291	190,195	196,285	202,585
SALARIES & WAGES		232,684	315,901	325,382	335,146	345,200
HONORARIUMS	7,085	7,120	7,156	7,192	7,228	7,264
ADMINISTRATION CHARGES	56,237	77,756	37,129	37,976	38,847	39,559
IT SUPPORT COSTS	3,500	3,605	3,713	3,825	3,939	4,057
FLOOD HAZARD RIKS ASSESSMENT - CF		100,000	-	-	-	-
UBCM CEPF - EMERGENCY SUPPORT SERVICES GRANT CF	89,750	-	-	-	-	-
UBCM CRI - FIRESMART GRANT STEAM 1 (OPERATIONS CF)	355,038	-	-	-	-	-
FIRESMART GRANT STREAM 1 (OPERATIONS)	-	240,997	-	-	-	-
EOC SANDBAG OPERATIONS	15,000	15,000	15,075	15,150	15,226	15,302
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	406,020	-	-	-	-	-
UBCM - CRI - FIRESMART GRANT STREAM (STAFFING) 2022 GRANT	98,130	-	-	-	-	-
UBCM CEPR HEAT PREPAREDNESS CF	300,000	300,000	-	-	-	-
2023 CEPF UCBM GRANT CF	-	117,000	-	-	-	-
2023 EOC CEPF UBCM GRANT EXPENSE CF	-	112,790	-	-	-	-
2023 UBCM CRI FIRESMART GRANT CF	-	200,000	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "A" CF	-	49,997	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "B" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "C" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "D" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "E" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "F" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "G" CF	-	45,320	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "H" CF	-	50,000	-	-	-	-
2023 CRI FIRESMART GRANT - AREA "I" CF	-	45,320	-	-	-	-
2023 E-911 GRANT	-	45,000	-	-	-	-
2024 CEPF DISASTER RISK REDUCTION GRANT	-	150,000	-	-	-	-
CONSULTANTS	4,000	4,080	4,100	4,121	4,142	4,163
AGREEMENT - REGIONAL SEARCH & RESCUE	71,500	90,000	90,450	90,902	91,357	91,814
OPERATIONAL SUPPORT ANIMAL EMERGENCY RESPONSE	10,000	15,000	15,075	15,150	15,226	15,302
REVIEW OF EMERGENCY PROGRAM	60,000	-	-	-	-	-
EDUCATION & TRAINING	25,502	25,630	25,758	25,887	26,016	26,146
EOC SUPPLIES	7,000	8,000	8,040	8,080	8,120	8,161
EQUIPMENT	5,239	5,000	5,050	5,100	5,150	5,200
EQUIPEMENT - SOFTWARE		26,000	26,100	26,200	26,300	26,400
INSURANCE - LIABILITY	3,000	3,060	3,121	3,184	3,247	-
INSURANCE - VEHICLE	900	3,000	3,015	3,030	3,045	3,060
LEGAL FEES	1,000	1,000	1,000	1,000	1,000	1,000
SUPPLIES	1,500	3,500	3,515	3,530	3,545	3,550
EOC SUPPLIES	10,000	10,000	10,050	10,100	10,151	10,202
SUPPLIES - MEALS	1,000	1,020	1,040	1,061	1,082	1,087
TRAVEL/LEASING	7,000	7,140	7,283	7,428	7,577	7,578
UTILITIES - TELEPHONE	4,020	5,500	5,528	5,556	5,584	5,612
TRANSFER TO OPERATING RESERVE	40,560	45,368	45,595	45,823	46,052	46,282
EMERGENCY SOCIAL SERVICES	15,000	15,300	15,606	15,918	16,236	16,317
Total Expenses	\$ 1,734,135	\$ 2,466,363	\$ 833,591	\$ 851,790	\$ 870,501	\$ 885,841



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
VICTIM SERVICES AREA "A" - 0415**

RG735 A714 BL 2748,2016 - Assessment

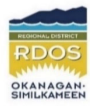
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		12,033					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		-0.69%	0.12%	3.20%	3.20%	3.19%	3.20%
TAX REQUISITION		5,133	5,139	5,304	5,473	5,648	5,829
Total Revenue		\$ 5,133	\$ 5,139	\$ 5,304	\$ 5,473	\$ 5,648	\$ 5,829
	Expense						
ADMINISTRATION CHARGE		133	139	144	148	153	158
CONTRACTS & AGREEMENTS		5,000	5,000	5,160	5,325	5,495	5,671
Total Expenses		\$ 5,133	\$ 5,139	\$ 5,304	\$ 5,473	\$ 5,648	\$ 5,829



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
VICTIM SERVICES AREA "C" - 0420**

RG735 C714 BL 2749,2016 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027Budget	2028 Budget
\$		11,409					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		-0.68%	0.12%	3.20%	3.20%	3.20%	3.20%
TAX REQUISITION		8,213	8,223	8,486	8,757	9,038	9,326
Total Revenue		\$ 8,213	\$ 8,223	\$ 8,486	\$ 8,757	\$ 9,038	\$ 9,326
	Expense						
ADMINISTRATION CHARGE		213	223	230	237	245	252
CONTRACTS & AGREEMENTS		8,000	8,000	8,256	8,520	8,793	9,074
Total Expenses		\$ 8,213	\$ 8,223	\$ 8,486	\$ 8,757	\$ 9,038	\$ 9,326



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
VICTIM SERVICES AREAS "D", "E", "F", "I" - 0425**

RG735 d716,I716,E716,F716 BL2750 2016 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	16,514					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	11.54%	1.18%	3.20%	3.20%	3.20%	3.20%
TAX REQUISITION	\$ 9,737	\$ 9,852	\$ 10,168	\$ 10,493	\$ 10,829	\$ 11,176
TRANSFER FROM OPERATIONAL RESERVE	100	-	-	-	-	-
PRIOR YEARS SURPLUS	778	-	-	-	-	-
Total Revenue	\$ 10,615	\$ 9,852	\$ 10,168	\$ 10,493	\$ 10,829	\$ 11,176
Expense						
ADMINISTRATION CHARGE	337	352	364	375	387	400
CONTRACTS & AGREEMENTS	9,500	9,500	9,804	10,118	10,442	10,776
TRANSFER TO OPERATING RESERVE	778	-	-	-	-	-
Total Expenses	\$ 10,615	\$ 9,852	\$ 10,168	\$ 10,493	\$ 10,829	\$ 11,176



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
INFORMATION SERVICES - 0600**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	8.90%	8.50%	18.97%	3.06%	3.05%	3.05%
RECOVERIES	835,461	906,500	1,078,495	1,111,451	1,145,394	1,180,354
TRANSFER FROM OPERATING RESERVE	130,169	-	-	-	-	-
MISCELLANEOUS REVENUE	20,000	20,000	20,000	20,000	20,000	20,000
MISCELLANEOUS INTERNAL REVENUE	88,000	90,647	93,361	96,156	99,047	102,020
TRANSFER FROM CAPITAL RESERVE	50,000	-	-	-	-	-
Total Revenue	\$ 1,123,630	\$ 1,017,147	\$ 1,191,856	\$ 1,227,607	\$ 1,264,441	\$ 1,302,374
Expense						
EQPT MAINTENANCE - COMPUTER	75,000	75,000	77,250	79,568	81,955	84,413
RECOVERABLE INTERNAL OPERATIONAL COSTS	97,250	90,647	93,361	96,156	99,047	102,020
CONTRACT SERVICES	80,600	95,000	97,850	100,786	103,809	106,923
AGREEMENTS - LICENSING	270,000	300,000	309,000	318,270	327,818	337,653
EDUCATION & TRAINING	15,000	16,000	16,480	16,974	17,484	18,008
EQUIPMENT	225,000	225,000	231,750	238,703	245,864	253,239
SUPPLIES	5,500	5,500	5,665	5,835	6,010	6,190
UTILITIES - TELEPHONE	80,000	80,000	82,400	84,872	87,418	90,041
TRANSFER TO CAPITAL RESERVE	270,000	80,000	278,100	286,443	295,036	303,887
TRANSFER TO OPERATING RESERVE	5,280	50,000	-	-	-	-
Total Expenses	\$ 1,123,630	\$ 1,017,147	\$ 1,191,856	\$ 1,227,607	\$ 1,264,441	\$ 1,302,374



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - WEST BENCH / SAGE MESA / HUSLA - 1000

A715 BL 1602,1995 - No Tax Limit

	2023 Budget		2024 Budget		2025 Budget		2026 Budget		2027 Budget		2028 Budget	
No Tax Limit	No Tax Limit		No Tax Limit		No Tax Limit		No Tax Limit		No Tax Limit		No Tax Limit	
Revenue	10.88%		23.93%		6.99%		7.08%		7.27%		7.13%	
TAX REQUISITION	\$ 398,731	\$	494,153	\$	528,704	\$	566,133	\$	607,284	\$	650,607	
PRIOR YEARS SURPLUS	12,696		-		-		-		-		-	
Total Revenue	\$ 411,427	\$	494,153	\$	528,704	\$	566,133	\$	607,284	\$	650,607	
Expense												
ADMINISTRATION CHARGES	10,662		13,373		14,308		15,321		16,434		17,607	
CONTRACTS - PENTICTON ADMINISTRATION CHARGES			73,220		78,346		83,898		90,000		96,407	
CONTRACTS - PENTICTON	400,000		406,780		435,254		466,102		500,000		535,593	
INSURANCE - LIABILITY	765		780		796		812		850		1,000	
Total Expenses	\$ 411,427	\$	494,153	\$	528,704	\$	566,133	\$	607,284	\$	650,607	



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - KEREMEOS AREAS "B" & "G" - 1100**

C716 BL 2178.01,2006 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	210,000	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	13.00%	6.57%	9.58%	5.94%	5.67%	5.89%
TAX REQUISITION	630,901	672,356	736,743	780,480	824,750	873,296
GRANT IN LIEU OF TAXES	4,753	4,753	4,753	4,753	4,753	4,848
AGREEMENT - FIRST NATIONS	17,500	19,000	19,950	20,948	21,995	23,095
ROAD RESCUE REVENUE	8,000	8,000	8,000	8,000	8,000	8,160
Total Revenue	\$ 661,154	\$ 704,109	\$ 769,446	\$ 814,181	\$ 859,498	\$ 909,399
Expense						
SALARIES & WAGES	1,324	1,362	1,410	1,459	1,511	1,563
HONORARIUMS - FIREFIGHTERS	277,824	306,000	325,800	344,600	363,500	385,800
BENEFITS-FIREFIGHTERS	2,500	4,500	5,000	5,500	6,000	7,000
ADMINISTRATION CHARGES	20,835	23,885	25,314	26,715	28,144	29,788
BUILDING MAINTENANCE	13,500	16,000	16,800	17,640	18,522	19,448
EQUIPMENT MAINTENANCE	11,330	12,000	12,600	13,230	13,892	14,586
EQUIPMENT MAINTENANCE - VEHICLES	13,500	14,500	15,225	15,986	16,786	17,625
EQUIPMENT MAINT - TURNOUT GEAR REPAIR	4,000	5,600	5,880	6,174	6,483	6,807
OP - FD - LICENSES & PERMITS	400	510	536	562	590	620
CONTRACT SERVICES	9,000	9,000	9,450	9,923	10,419	10,940
EDUCATION & TRAINING	34,000	38,000	39,900	41,895	43,990	46,189
CONFERENCES	8,400	8,650	9,083	9,537	10,013	10,514
INSURANCE - PROPERTY	5,047	5,148	5,405	5,676	5,959	6,257
INSURANCE - LIABILITY	1,050	1,200	1,260	1,323	1,389	1,459
INSURANCE - FIREFIGHTERS ACCIDENT	4,100	4,250	4,463	4,686	4,920	5,166
INSURANCE - VEHICLE	11,300	11,700	12,285	12,899	13,544	14,221
LEGAL FEES	4,000	4,000	4,200	4,410	4,631	4,862
SUPPLIES - FIRST RESPONDER		2,500	2,575	2,652	2,732	2,814
FUEL - VEHICLES	12,000	12,000	12,600	13,230	13,892	14,586
UTILITIES	8,000	8,400	8,820	9,261	9,724	10,210
UTILITIES - TELEPHONE	9,000	9,450	9,923	10,419	10,940	11,487
DEBT INTEREST (Bylaw 2887/2802)	6,965	6,965	6,965	6,965	6,965	6,965
DEBT PRINCIPAL (Bylaw 2887/2802)	20,239	20,239	20,239	20,239	20,239	20,239
TRANSFER TO EQUIP RESERVE	20,000	-	-	-	-	-
TRANSFER TO RESERVE - BUILDING	20,000	25,000	40,000	45,000	50,000	55,000
TRANSFER TO VEHICLE RESERVE	65,000	75,000	85,000	90,000	95,000	100,000
TRANSFER TO OPERATING RESERVE	67,590	70,000	80,000	85,000	90,000	95,000
OCCUPATIONAL HEALTH COMMITTEE EXPENSES	4,000	1,750	1,888	2,034	2,188	2,352
OTHER EXPENSES - MISCELLANEOUS	6,250	6,500	6,825	7,166	7,525	7,901
Total Expenses	\$ 661,154	\$ 704,109	\$ 769,446	\$ 814,181	\$ 859,498	\$ 909,399



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - OK FALLS - 1200**

J714 & J715 BL 1385 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	185,057					
Revenue	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	6.57%	8.89%	-1.50%	3.58%	3.58%	3.58%
TAX REQUISITION	458,739	499,540	492,027	509,643	527,879	546,767
Total Revenue	\$ 458,739	\$ 499,540	\$ 492,027	\$ 509,643	\$ 527,879	\$ 546,767
Expense						
SALARIES & WAGES	11,971	12,488	12,870	13,264	13,669	14,086
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	(11,126)	(11,460)	(11,804)	(12,158)	(12,522)
HONORARIUMS - FIREFIGHTERS	166,000	179,000	185,633	192,506	199,627	207,005
ADMINISTRATION CHARGES	15,772	17,223	17,844	18,487	19,153	19,842
BUILDING MAINTENANCE	20,000	20,000	20,700	21,425	22,174	22,950
EQUIPMENT MAINTENANCE	26,530	35,000	36,225	37,493	38,805	40,163
EQPT MAINTENANCE - FIREFIGHTING EQUIPMEN	1,477	3,000	3,105	3,214	3,326	3,443
PROTECTION EXPENSE	10,320	10,000	10,350	10,712	11,087	11,475
OP - FD - COMMERCIAL FIRE INSPECTION	6,000	6,000	6,210	6,427	6,652	6,885
OP - FD - LICENSES & PERMITS	286	510	528	546	565	585
CONTRACT SERVICES	16,320	16,646	17,229	17,832	18,456	19,102
EDUCATION & TRAINING	35,000	36,414	37,688	39,008	40,373	41,786
INSURANCE - PROPERTY	1,732	1,767	1,829	1,893	1,959	2,028
INSURANCE - LIABILITY	760	800	828	857	887	918
INSURANCE - FIREFIGHTERS ACCIDENT	3,076	3,138	3,248	3,362	3,479	3,601
INSURANCE - VEHICLE	10,200	10,404	10,768	11,145	11,535	11,939
SUPPLIES	3,960	4,058	4,200	4,347	4,499	4,657
UTILITIES	12,735	12,990	13,445	13,915	14,402	14,906
UTILITIES - TELEPHONE	5,100	5,202	5,384	5,573	5,768	5,969
TRANSFER TO RESERVE	99,500	99,500	102,983	106,587	110,317	114,179
TRANSFER TO RESERVE - BUILDING	10,000	10,000	10,350	10,712	11,087	11,475
CONTINGENCY	-	24,526	-	-	-	-
COMMUNITY SERVICE & EDUCATION	2,000	2,000	2,070	2,142	2,217	2,295
Total Expenses	\$ 458,739	\$ 499,540	\$ 492,027	\$ 509,643	\$ 527,879	\$ 546,767



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - H1 - 1300**

A717 BL 1891,1998 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		218,759					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	2.14%	0.64%	0.52%	0.52%	1.54%	3.50%
TAX REQUISITION		98,554	99,184	99,698	100,212	101,754	105,315
Total Revenue		\$ 98,554	\$ 99,184	\$ 99,698	\$ 100,212	\$ 101,754	\$ 105,315
	Expense						
ADMINISTRATION CHARGES		2,554	2,684	2,698	2,712	2,754	2,850
CONTRACTS - PRINCETON		96,000	96,500	97,000	97,500	99,000	102,465
Total Expenses		\$ 98,554	\$ 99,184	\$ 99,698	\$ 100,212	\$ 101,754	\$ 105,315



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - COALMONT / TULAMEEN - 1400**

C717 BL 1574.01,2017 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	323,391					
	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW REQUIRED	Compliant
Revenue	7.12%	13.01%	3.04%	3.04%	2.94%	-5.37%
TAX REQUISITION	262,610	296,764	305,797	315,106	324,364	306,942
PRIOR YEARS SURPLUS	20,000	20,000	20,000	20,000	20,000	20,400
Total Revenue	\$ 282,610	\$ 316,764	\$ 325,797	\$ 335,106	\$ 344,364	\$ 327,342
Expense						
SALARIES & WAGES	1,155	872	902	934	966	1,001
HONORARIUMS - FIREFIGHTERS	100,000	103,000	106,090	109,273	112,551	114,802
BENEFITS-FIREFIGHTERS	9,455	29,739	30,781	31,860	32,977	10,855
ADMINISTRATION CHARGES	9,080	10,995	11,330	11,675	12,030	11,147
BUILDING MAINTENANCE	2,212	2,278	2,347	2,417	2,490	2,540
VEHICLE MTNCE - VEHICLE #1	3,911	4,028	4,149	4,274	4,402	4,490
VEHICLE MTNCE - VEHICLE #2	2,251	2,319	2,388	2,460	2,534	2,585
VEHICLE MTNCE - VEHICLE #3	589	607	625	644	663	676
VEHICLE MTNCE - VEHICLE #4	2,101	2,164	2,229	2,296	2,365	2,412
VEHICLE EXPENSES - GAS/OIL	7,000	7,210	7,426	7,649	7,879	8,037
VEHICLE MTNCE - ENGINE #3		2,500	2,575	2,652	2,732	2,814
EQUPT MTNCE -FF- RADIO & PAGE	2,101	2,164	2,229	2,296	2,365	2,412
EQPT MTNCE - FF - SCBA	2,987	3,077	3,169	3,264	3,362	3,429
PROTECTION EXPENSE	3,152	3,247	3,344	3,444	3,548	3,619
OP - FD - LICENSES & PERMITS	1,125	1,159	1,194	1,229	1,266	1,291
TRAINING	20,600	21,218	21,855	22,510	23,185	23,649
INSURANCE - PROPERTY	2,018	4,441	4,530	4,620	4,713	4,807
INSURANCE - LIABILITY	324	400	408	416	424	433
INSURANCE - FIREFIGHTERS ACCIDENT	3,039	3,130	3,224	3,321	3,420	3,488
INSURANCE - VEHICLE	5,684	5,855	6,030	6,211	6,397	6,525
LEGAL FEES	1,051	1,083	1,115	1,148	1,183	1,207
SUPPLIES -OFFICE	618	637	656	675	696	710
SUPPLIES - MEALS	1,442	1,485	1,530	1,576	1,606	1,638
SUPPLIES - F/F - FIRST RESPONDERS	2,060	2,122	2,185	2,251	2,319	2,365
SUPPLIES - HALL	1,125	1,159	1,194	1,229	1,266	1,291
TRAVEL	2,251	2,319	2,388	2,460	2,534	2,585
UTILITIES	1,133	1,167	1,202	1,238	1,275	1,301
UTILITIES - POWER	9,270	9,548	9,835	10,130	10,433	10,642
UTILITIES - TELEPHONE	3,321	3,421	3,523	3,629	3,738	3,813
DEBT INTEREST (Bylaw 2780/2704)	7,245	7,245	7,245	7,245	7,245	7,245
DEBT PRINCIPAL (Bylaw 2780/2704)	12,366	12,367	12,367	12,367	12,367	12,367
TRANSFER TO RESERVE	56,944	58,658	60,427	62,249	63,805	65,425
TRANSFER TO OPERATING RESERVE	5,000	5,150	5,305	5,464	5,628	5,741
Total Expenses	\$ 282,610	\$ 316,764	\$ 325,797	\$ 335,106	\$ 344,364	\$ 327,342



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - WILLOWBROOK - 1500**

K714 BL 1549,1994 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	265,455	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		2.84%	10.99%	3.59%	2.63%	2.62%
TAX REQUISITION	164,894	183,019	189,585	194,564	199,692	204,916
GRANT IN LIEU OF TAXES	-	5,800	5,800	5,800	5,800	5,800
TRANSFER FROM OPERATING RESERVE	14,000	14,853	15,298	15,757	16,230	16,555
SOSFCA EXECUTIVE OFFICER DUTIES		30,000	30,000	30,000	30,000	30,000
PRIOR YEARS SURPLUS	10,000	-	-	-	-	-
Total Revenue	\$ 188,894	\$ 233,672	\$ 240,683	\$ 246,121	\$ 251,722	\$ 257,271
Expense						
SALARIES & WAGES	6,172	6,435	6,632	6,836	7,044	7,262
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		(5,563)	(5,730)	(5,902)	(6,079)	(6,261)
HONORARIUMS - FIREFIGHTERS	101,136	106,193	107,295	110,514	113,829	116,106
ADMINISTRATION CHARGES	7,498	11,225	11,446	11,710	11,982	12,205
BUILDING MAINTENANCE	750	796	820	844	869	886
EQUIPMENT MAINTENANCE	3,399	3,000	3,000	3,000	3,000	3,000
VEHICLE EXPENSE - TRUCK #1	3,090	3,183	3,278	3,377	3,478	3,548
VEHICLE EXPENSES - TRUCK #2	2,060	2,122	2,185	2,251	2,318	2,364
VEHICLE EXPENSES - TRUCK #4	1,030	1,061	1,093	1,126	1,160	1,183
VEHICLE EXPENSES - TRUCK #5	515	530	546	563	580	592
VEHICLE EXPENSES - TRUCK #6	3,000	3,090	3,183	3,278	3,377	3,445
VEHICLE EXPENSES -SPU 251	500	515	530	546	563	574
VEHICLE EXPENSES - FUEL & OIL	2,060	3,300	3,416	3,535	3,659	3,787
VEHICLE EXPENSES -CAR 251		2,000	2,060	2,122	2,185	2,251
VEHICLE EXPENSES -SPU 252		500	515	530	546	563
EQPT MTNCE - FF - RADIO & PAGERS	500	530	546	563	580	592
EQPT MTNCE - FF - SCBA	1,261	-	1,337	1,378	1,419	1,447
OP - FD - LICENSES & PERMITS	700	530	546	563	580	592
CONTRACT SERVICES	2,300	2,369	2,440	2,513	2,589	2,641
EDUCATION & TRAINING	12,000	12,000	12,000	12,000	12,000	12,240
EQUIPMENT	2,000	2,122	2,185	2,251	2,319	2,365
FR EQUIPMENT	1,000	1,030	1,061	1,093	1,126	1,149
EQUIPMENT - FIREFIGHTING	12,000	10,000	10,350	10,712	11,087	11,475
INSURANCE - PROPERTY	1,673	1,875	1,913	1,951	1,990	2,030
INSURANCE - LIABILITY	320	350	357	364	371	379
INSURANCE - FIREFIGHTERS ACCIDENT	1,246	1,284	1,322	1,362	1,403	1,431
INSURANCE - VEHICLE	6,901	12,400	12,834	13,283	13,748	14,229
SUPPLIES - OFFICE	750	1,000	1,035	1,071	1,109	1,148
SUPPLIES - HALL	1,000	500	518	536	554	574
UTILITIES - POWER	2,575	2,652	2,732	2,814	2,898	2,956
UTILITIES - TELEPHONE	3,090	3,183	3,278	3,377	3,478	3,548
SOSFCA EXECUTIVE OFFICER DUTIES		30,000	30,000	30,000	30,000	30,000
DEBT INTEREST	-	1,160	1,160	1,160	1,160	1,160
DEBT PRINCIPAL	-	10,800	10,800	10,800	10,800	10,800
TRANSFER TO RESERVE CAPITAL	2,000	1,000	2,000	2,000	2,000	3,000
TRANSFER TO OPERATING RESERVE	5,868	-	1,500	1,500	1,500	1,500
OTHER EXPENSES - MISCELLANEOUS	500	500	500	500	500	510
Total Expenses	\$ 188,894	\$ 233,672	\$ 240,683	\$ 246,121	\$ 251,722	\$ 257,271



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - KALEDEN - 1600**

H715 & H714 BL 1238,1991 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	1,120,354	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		7.99%	13.53%	2.19%	6.50%	5.84%
TAX REQUISITION	375,014	425,754	435,068	463,355	490,421	510,793
GRANT IN LIEU OF TAXES	11,600	5,800	5,800	5,800	5,800	5,800
TRANSFER FROM RESERVE	-	12,500	38,000	32,000	30,000	30,000
PRIOR YEARS SURPLUS	48,000	-	-	-	-	-
Total Revenue	\$ 434,614	\$ 444,054	\$ 478,868	\$ 501,155	\$ 526,221	\$ 546,593
Expense						
SALARIES & WAGES	1,359	872	902	934	966	1,001
HONORARIUMS - FIREFIGHTERS	168,000	170,750	179,300	188,300	197,800	207,700
PAYROLL OVERHEAD - WCB	22,000	22,660	23,340	24,040	24,761	25,256
ADMINISTRATION CHARGES	14,190	17,154	16,815	17,488	18,198	18,923
BUILDING MAINTENANCE	8,000	5,000	5,150	5,305	5,464	5,628
TRAINING GROUND MAINTENANCE		4,000	4,120	4,244	4,371	4,502
SMALL EQUIPMENT MAINTENANCE	2,000	2,000	2,060	2,122	2,185	2,251
VEHICLE MTNCE - RESCUE #1	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - VEHICLE #2	10,000	24,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - VEHICLE #3	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - TENDER #4	4,000	4,000	4,120	4,244	4,371	4,502
VEHICLE MTNCE - TENDER #5		4,000	4,120	4,244	4,371	4,502
EQUPT MTNCE -FF- RADIO & PAGE	1,500	1,500	1,545	1,591	1,639	1,688
EQPT MTNCE - FF - SCBA	2,500	10,000	10,500	11,025	11,600	12,200
EQPMT MTNCE - FIRST RESPONDERS	2,000	3,000	3,090	3,183	3,278	3,377
OP - FD - LICENSES & PERMITS	1,600	1,648	1,697	1,748	1,801	1,837
PROVINCIAL GRANT	4,000	-	-	-	-	-
FIRESMART		4,000	4,000	4,000	4,000	4,000
CONTRACT SERVICES	7,500	5,000	5,000	5,000	5,000	5,000
EDUCATION & TRAINING	10,000	20,000	20,600	21,218	21,855	22,510
PUBLIC EDUCATION	5,000	2,000	2,060	2,122	2,185	2,251
EQUIPMENT - FIREFIGHTING	-	13,000	13,390	13,792	14,205	14,632
INSURANCE - PROPERTY	3,665	3,200	3,264	3,329	3,396	3,464
INSURANCE - LIABILITY	600	700	714	656	675	689
INSURANCE - FIREFIGHTERS ACCIDENT	3,500	3,570	3,641	3,641	3,641	3,641
INSURANCE - VEHICLE	6,000	5,000	5,150	5,305	5,464	5,628
SUPPLIES - OFFICE	4,700	5,000	5,150	5,305	5,464	5,628
SUPPLIES - FIREFIGHTING	10,000	5,000	5,150	5,305	5,464	5,628
TRAVEL/LEASING	4,000	5,000	5,150	5,305	5,464	5,628
UTILITIES	8,000	12,000	12,420	12,855	13,305	13,770
UTILITIES - TELEPHONE	2,100	2,000	2,060	2,122	2,185	2,251
TRANSFER TO RESERVE	50,400	80,000	112,000	115,000	120,000	125,000
TRANSFER TO OPERATIONAL RESERVE	50,000	-	10,000	15,000	20,000	20,000
CONTINGENCIES	20,000	-	-	-	-	-
Total Expenses	\$ 434,614	\$ 444,054	\$ 478,868	\$ 501,155	\$ 526,221	\$ 546,593



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - NARAMATA - 1700**

R715 BL 1619, 1995 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	1,213,036					
Revenue	Compliant 4.08%	Compliant 3.29%	Compliant 3.97%	Compliant 6.69%	Compliant 3.80%	Compliant
TAX REQUISITION	525,817	543,135	564,701	602,471	625,368	638,464
ZODIAC REVENUE	2,060	2,130	2,250	2,400	2,500	2,550
PRIOR YEARS SURPLUS	20,000	-	-	-	-	-
Total Revenue	\$ 547,877	\$ 545,265	\$ 566,951	\$ 604,871	\$ 627,868	\$ 641,014
Expense						
SALARIES & WAGES	14,659	1,362	1,410	1,459	1,511	1,563
HONORARIUMS - FIREFIGHTERS	233,450	245,127	257,383	283,764	297,952	303,911
BENEFITS - FIREFIGHTERS	8,955	5,353	5,687	6,034	6,095	6,277
ADMINISTRATION CHARGES	19,308	20,444	21,685	22,936	23,979	24,517
BUILDING MAINTENANCE	16,540	16,317	19,600	20,100	20,605	21,017
EQUIPMENT MAINTENANCE - VEHICLES	17,540	16,317	19,600	20,100	20,605	21,017
EQUIPMENT MAINTENANCE - VEHICLES	12,360	12,828	13,345	13,789	14,123	14,345
OP - FD - HEALTH & SAFETY PROGRAM	-	7,500	7,500	-	-	-
OP - FD - LICENSES & PERMITS	1,850	2,640	2,710	2,760	2,984	3,044
CONTRACT SERVICES	3,000	3,000	3,090	3,183	3,272	3,337
EDUCATION & TRAINING	50,000	45,000	46,000	47,500	49,000	50,000
INSURANCE - PROPERTY	3,880	3,950	4,029	4,110	4,192	4,276
INSURANCE - LIABILITY	920	950	969	988	1,008	1,028
INSURANCE - VEHICLE	12,360	9,730	10,730	11,500	12,890	13,168
SUPPLIES	2,575	2,650	2,725	2,800	2,988	3,048
SUPPLIES - FIREFIGHTING	3,600	10,700	10,810	10,920	11,147	12,230
SUPPLIES - F/F - FIRST RESPONDERS	4,120	4,240	4,360	4,750	5,156	5,259
SUPPLIES - FIREFIGHTING	5,150	5,300	5,450	5,650	5,905	6,023
SUPPLIES - PREVENTION & PUBLIC EDUCATION	2,500	2,000	2,000	2,200	2,200	2,500
UTILITIES	9,560	9,987	10,337	10,847	11,234	11,459
UTILITIES - TELEPHONE	3,650	3,875	4,123	4,357	4,758	4,853
DEBT INTEREST (Bylaw 2780/2698)	17,979	11,958	11,958	11,958	11,958	11,958
DEBT PRINCIPAL (Bylaw 2780/2698)	30,206	20,412	20,412	20,412	20,412	20,412
TRANSFER TO RESERVE	39,655	23,285	40,968	41,889	43,007	43,867
TRANSFER TO OPERATIONAL RESERVE	30,000	55,720	33,390	43,850	43,580	44,452
ZODIAC EXPENSES	2,060	2,120	2,180	2,240	2,307	2,353
OTHER EXPENSES - MISCELLANEOUS	2,000	2,500	4,500	4,775	5,000	5,100
Total Expenses	\$ 547,877	\$ 545,265	\$ 566,951	\$ 604,871	\$ 627,868	\$ 641,014



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - ANARCHIST MOUNTAIN - 1800**

V714 BL 2334,2005 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	442,510					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	14.56%	11.20%	3.62%	3.57%	3.80%	20.03%
TAX REQUISITION	273,982	304,667	315,681	326,946	339,366	407,357
Total Revenue	\$ 273,982	\$ 304,667	\$ 315,681	\$ 326,946	\$ 339,366	\$ 407,357
Expense						
SALARIES & WAGES	848	872	902	934	966	1,001
HONORARIUMS - FIREFIGHTERS	103,400	112,636	116,916	121,359	125,971	130,758
BENEFITS-FIREFIGHTERS	10,000	20,000	20,760	21,549	22,368	23,218
ADMINISTRATION CHARGES	9,715	11,354	11,785	12,233	12,697	15,776
BUILDING MAINTENANCE	2,500	3,000	3,114	3,232	3,355	3,483
-EQUIPMENT MAINTENANCE	2,500	2,000	2,076	2,155	2,237	2,322
EQUIPMENT MAINTENANCE - VEHICLES	10,000	9,000	9,342	9,697	10,065	10,448
PROTECTION EXPENSE	1,200	1,200	1,246	1,293	1,342	1,393
OP - FD - LICENSES & PERMITS	1,500	1,500	1,557	1,616	1,678	1,741
CONTRACT SERVICES	2,000	1,800	1,868	1,939	2,013	2,090
EDUCATION & TRAINING	9,000	14,000	14,532	15,084	15,657	16,252
EQUIPMENT - VEHICLES	1,000	1,000	1,038	1,077	1,118	1,161
EQUIPMENT - FIREFIGHTING	28,000	28,000	29,064	30,168	31,315	32,505
EQUIPMENT - FIRST RESPONDER	1,600	1,600	1,661	1,724	1,789	1,857
INSURANCE - PROPERTY	862	1,100	1,142	1,185	1,230	1,277
INSURANCE - LIABILITY	300	400	415	431	447	464
INSURANCE - FIREFIGHTERS ACCIDENT	4,800	4,800	4,982	5,172	5,368	5,572
INSURANCE - VEHICLE	7,400	8,800	9,134	9,482	9,842	10,216
SUPPLIES	6,000	5,000	5,190	5,387	5,592	58,304
FUEL - VEHICLES	8,000	8,400	8,719	9,051	9,394	9,751
UTILITIES	4,500	4,500	4,671	4,848	5,033	5,224
DEBT INTEREST (Bylaw 2356/2336)	2,684	2,684	2,684	-	-	-
DEBT PRINCIPAL (Bylaw 2356/2336)	12,021	12,021	12,021	-	-	-
TRANSFER TO RESERVE FUND	39,152	43,000	44,634	46,330	48,091	49,918
TRANSFER TO RESERVE - BUILDING	5,000	6,000	6,228	21,000	21,798	22,626
Total Expenses	\$ 273,982	\$ 304,667	\$ 315,681	\$ 326,946	\$ 339,366	\$ 407,357



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FIRE PROTECTION - APEX - 1900**

Maximum

Account Description	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	REVIEW REQUIRED					
Revenue	3.50%	0.67%	1.39%	1.43%	1.39%	2.01%
TAX REQUISITION	376,617	379,134	384,416	389,899	395,326	403,281
Total Revenue	\$376,617	\$379,134	\$384,416	\$389,899	\$395,326	\$403,281
Expense						
SALARIES & WAGES	3,722	5,744	5,919	6,104	6,289	6,484
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		(4,872)	(5,018)	(5,169)	(5,324)	(5,483)
HONORARIUMS - FIREFIGHTERS	40,000	41,000	42,025	43,076	44,153	45,698
STIPENDS - OFFICERS	19,200	19,680	20,172	20,676	21,193	21,935
FIREFIGHTER BENEFITS	13,900	14,248	14,604	14,969	15,343	15,880
ADMINISTRATION CHARGES	8,287	8,736	8,955	9,179	9,406	9,735
EQUIPMENT MAINTENANCE - SCBA	2,500	2,563	2,627	2,692	2,760	2,857
EQUIPMENT MAINTENANCE - AIR COMPRESSOR	500	513	525	538	552	571
EQUIPMENT MAINTENANCE - RADIOS	2,500	2,563	2,627	2,692	2,760	2,857
EQUIPMENT MAINTENANCE - LADDER TEST ETC.	2,000	2,050	2,101	2,154	2,208	2,285
VEHICLE EXPENSE - ENGINE 1	1,500	1,538	1,576	1,615	1,656	1,714
VEHICLE EXPENSE - RESCUE 1 E-ONE	7,000	7,176	7,356	7,538	7,728	7,998
VEHICLE EXPENSE - FUEL	2,500	2,563	2,627	2,692	2,706	2,801
OP - FD - LICENSES & PERMITS	600	615	630	646	662	685
EDUCATION & TRAINING	20,000	20,500	21,013	21,538	22,076	22,849
EQUIPMENT - MISC. FOAM,TOOLS,ETC.	24,000	24,600	25,215	25,845	26,492	27,419
INSURANCE - PROPERTY	5,000	5,125	5,253	5,384	5,519	5,712
INSURANCE - LIABILITY	500	513	525	538	552	571
INSURANCE - FF ACCIDENT	14,000	14,350	14,709	15,076	15,453	15,994
INSURANCE - VEHICLE	4,500	4,613	4,728	4,846	4,967	5,141
SUPPLIES - OFFICE	1,300	1,333	1,366	1,400	1,435	1,485
SUPPLIES - HALL	3,000	3,075	3,152	3,231	3,311	3,427
UTILITIES - TELEPHONE/INTERNET - TELUS	3,000	3,075	3,152	3,231	3,311	3,427
INTEREST PAYMENT (Bylaw 2937/2921)	77,400	77,400	77,400	77,400	77,400	77,400
PRINCIPAL PAYMENT (Bylaw 2937/2921)	90,708	90,708	90,708	90,708	90,708	90,708
TRANSFER TO CAPITAL RESERVE	25,000	25,625	26,266	26,992	27,595	28,561
OTHER EXPENSES - MISC.	4,000	4,100	4,203	4,308	4,415	4,570
Total Expenses	\$376,617	\$379,134	\$384,416	\$389,899	\$395,326	\$403,281



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
BUILDING INSPECTION - 2500**

2132, 2002 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	1.74%	8.83%	4.09%	4.56%	4.66%	3.65%
TAX REQUISITION	332,410	361,747	376,556	393,728	412,078	427,112
GRANT IN LIEU OF TAXES	1,836	1,855	1,873	1,901	1,939	-
FEE FOR SERVICE	30,603	30,909	31,218	31,686	32,320	33,000
ENFORCEMENT FEES	2,550	4,000	4,200	4,400	4,600	4,800
BUILDING PERMITS	743,389	758,000	770,000	785,000	800,000	820,000
TRANSFER FROM OPERATIONAL RESERVE	35,000	70,000	-	-	-	-
MISCELLANEOUS REVENUE	13,591	10,000	11,000	12,000	13,000	14,000
PRIOR YEARS SURPLUS	289,036	-	-	-	-	-
Total Revenue	\$ 1,448,415	\$ 1,236,511	\$ 1,194,847	\$ 1,228,715	\$ 1,263,937	\$ 1,298,912
Expense						
SALARIES & WAGES	859,661	895,952	922,365	949,580	977,542	1,006,438
SALARIES & WAGES		1,449	1,500	1,552	1,599	1,647
ADMINISTRATION CHARGES	62,450	70,777	68,338	70,291	72,322	74,333
OPERATIONS - FACILITIES RENTALS	6,181	14,200	14,916	15,638	16,368	17,104
CONTRACTS	20,000	-	-	-	-	-
EDUCATION & TRAINING	12,363	10,000	10,100	10,200	10,300	10,400
DEPRECIATION	15,453	15,685	15,920	16,238	16,563	17,000
EQUIPMENT	21,452	15,000	15,500	16,000	16,500	17,000
INSURANCE - LIABILITY	46,008	46,698	47,398	48,346	49,313	50,000
LEGAL FEES	30,907	31,000	32,000	33,000	33,500	34,000
SUPPLIES	5,151	5,250	5,300	5,350	5,400	5,450
ADVERTISING	2,060	2,000	2,010	2,020	2,030	2,040
TRAVEL/LEASING	36,058	37,000	37,500	38,000	39,500	40,000
UTILITIES - TELEPHONE	11,332	11,500	12,000	12,500	13,000	13,500
TRANSFER TO OPERATIONAL RESERVE	314,188	5,000	5,000	5,000	5,000	5,000
BATHROOM RENO		20,000	-	-	-	-
DOCUMENT SCANNING		50,000				
OTHER EXPENSES	5,151	5,000	5,000	5,000	5,000	5,000
Total Expenses	\$ 1,448,415	\$ 1,236,511	\$ 1,194,847	\$ 1,228,715	\$ 1,263,937	\$ 1,298,912



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREAS "D" & "I" - 2600**

2325, 2004 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	1.59%	1.67%	3.44%	3.44%	3.45%	3.45%
	TAX REQUISITION	61,059	62,077	64,214	66,425	68,714	71,082
	PRIOR YEARS SURPLUS	14,142	-	-	-	-	-
	Total Revenue	\$ 75,201	\$ 62,077	\$ 64,214	\$ 66,425	\$ 68,714	\$ 71,082
	Expense						
	ADMINISTRATION CHARGES	2,160	2,220	2,296	2,375	2,457	2,542
	BYLAW ENFORCEMENT	52,899	58,857	60,917	63,050	65,256	67,540
	CONTRACT SERVICES	5,000	1,000	1,000	1,000	1,000	1,000
	LEGAL FEES	3,000	-	-	-	-	-
	TRANSFER TO RESERVE	12,142	-	-	-	-	-
	Total Expenses	\$ 75,201	\$ 62,077	\$ 64,214	\$ 66,425	\$ 68,714	\$ 71,082



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "E" - 2610**

2390, 2006 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	2.45%	7.53%	3.30%	3.31%	3.32%	3.32%
	TAX REQUISITION	17,183	18,478	19,088	19,720	20,374	21,051
	PRIOR YEARS SURPLUS	1,500	-	-	-	-	-
	Total Revenue	\$ 18,683	\$ 18,478	\$ 19,088	\$ 19,720	\$ 20,374	\$ 21,051
	Expense						
	ADMINISTRATION CHARGES	609	661	683	705	729	753
	BYLAW ENFORCEMENT	15,114	16,817	17,406	18,015	18,645	19,298
	CONTRACT SERVICES	1,030	1,000	1,000	1,000	1,000	1,000
	LEGAL FEES	1,030	-	-	-	-	-
	TRANSFER TO OPERATIONAL RESERVE	900	-	-	-	-	-
	Total Expenses	\$ 18,683	\$ 18,478	\$ 19,088	\$ 19,720	\$ 20,374	\$ 21,051



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "C" - 2620**

2392, 2007 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	-6.58%	-17.73%	3.34%	3.35%	3.35%	3.36%
	TAX REQUISITION	27,758	22,838	23,601	24,391	25,208	26,054
	PRIOR YEARS SURPLUS	14,200	-	-	-	-	-
	Total Revenue	\$ 41,958	\$ 22,838	\$ 23,601	\$ 24,391	\$ 25,208	\$ 26,054
	Expense						
	ADMINISTRATION CHARGES	780	817	844	872	901	932
	BYLAW ENFORCEMENT	18,893	21,021	21,757	22,518	23,307	24,122
	CONTRACT SERVICES	1,025	1,000	1,000	1,000	1,000	1,000
	LEGAL FEES	2,060	-	-	-	-	-
	TRANSFER TO OPERATIONAL RESERVE	19,200	-	-	-	-	-
	Total Expenses	\$ 41,958	\$ 22,838	\$ 23,601	\$ 24,391	\$ 25,208	\$ 26,054



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "F" - 2630

2437, 2008 No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	-0.02%	3.77%	3.13%	3.14%	3.15%	3.16%
	TAX REQUISITION	9,403	9,757	10,063	10,378	10,705	11,044
	PRIOR YEARS SURPLUS	4,332	-	-	-	-	-
	Total Revenue	\$ 13,735	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044
	Expense						
	ADMINISTRATION CHARGE	339	349	360	371	383	395
	BYLAW ENFORCEMENT	7,557	8,408	8,703	9,007	9,323	9,649
	CONTRACT SERVICES	1,000	1,000	1,000	1,000	1,000	1,000
	LEGAL FEES	1,000	-	-	-	-	-
	TRANSFER TO OPERATIONAL RESERVE	3,839	-	-	-	-	-
	Total Expenses	\$ 13,735	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "G" - 2640**

2520, 2010 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue							
	Revenue	-0.04%	0.83%	3.12%	3.13%	3.14%	3.15%
	TAX REQUISITION	9,447	9,525	9,822	10,129	10,448	10,777
	PRIOR YEARS SURPLUS	8,305	-	-	-	-	-
	Total Revenue	\$ 17,752	\$ 9,525	\$ 9,822	\$ 10,129	\$ 10,448	\$ 10,777
Expense							
	ADMINISTRATION CHARGE	407	341	351	362	374	385
	BYLAW ENFORCEMENT	7,356	8,184	8,471	8,767	9,074	9,392
	CONTRACT SERVICES	2,060	1,000	1,000	1,000	1,000	1,000
	LEGAL FEES	2,060	-	-	-	-	-
	TRANSFER TO OPERATIONAL RESERVE	5,869	-	-	-	-	-
	Total Expenses	\$ 17,752	\$ 9,525	\$ 9,822	\$ 10,129	\$ 10,448	\$ 10,777



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
UNSIGHTLY/UNTIDY PREMISES - AREA "H" - 2650

2636, 2013 - No Tax limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	-17.05%	-21.48%	3.38%	3.39%	3.39%	3.40%
TAX REQUISITION		40,189	31,558	32,626	33,732	34,876	36,061
Total Revenue		\$ 40,189	\$ 31,558	\$ 32,626	\$ 33,732	\$ 34,876	\$ 36,061
	Expense						
ADMINISTRATION CHARGE		1,377	1,129	1,167	1,206	1,247	1,290
BYLAW ENFORCEMENT		26,450	29,430	30,460	31,526	32,629	33,771
CONTRACT SERVICES		2,060	1,000	1,000	1,000	1,000	1,000
LEGAL FEES		10,302	-	-	-	-	-
Total Expenses		\$ 40,189	\$ 31,558	\$ 32,626	\$ 33,732	\$ 34,876	\$ 36,061



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NOISE BYLAWS AREAS "D", "F", "I" - 2700**

BL 1436.01, 2004 - Tax based on Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	126,051					
	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue						
TAX REQUISITION - AREA 'D', AREA 'F', AREA 'I'	0.29%	-2.62%	3.61%	3.59%	3.58%	3.56%
PRIOR YEARS SURPLUS	28,996	28,235	29,254	30,306	31,390	32,509
Total Revenue	\$ 29,452	\$ 28,235	\$ 29,254	\$ 30,306	\$ 31,390	\$ 32,509
Expense						
ADMINISTRATION CHARGES	982	1,010	1,046	1,084	1,123	1,163
BYLAW ENFORCEMENT	22,672	25,225	26,108	27,022	27,968	28,947
CONTRACT SERVICES	5,000	2,000	2,100	2,200	2,300	2,400
TRANSFER TO RESERVE	798	-	-	-	-	-
Total Expenses	\$ 29,452	\$ 28,235	\$ 29,254	\$ 30,306	\$ 31,390	\$ 32,509



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NOISE BYLAWS AREA "E" - 2710**

BL2385, 2006 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	32.54%	-1.91%	3.13%	3.14%	3.15%	3.16%
	TAX REQUISITION	9,947	9,757	10,063	10,378	10,705	11,044
	PRIOR YEARS SURPLUS	11	-	-	-	-	-
	Total Revenue	\$ 9,958	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044
	Expense						
	ADMINISTRATION CHARGES	341	349	360	371	383	395
	BYLAW ENFORCEMENT	7,557	8,408	8,703	9,007	9,323	9,649
	CONTRACT SERVICES	2,060	1,000	1,000	1,000	1,000	1,000
	Total Expenses	\$ 9,958	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NOISE BYLAWS AREA "C" - 2720**

1436, 1993 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		37,271					
	Revenue	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
		3.19%	0.22%	3.13%	3.14%	3.15%	3.16%
	TAX REQUISITION	9,736	9,757	10,063	10,378	10,705	11,044
	PRIOR YEARS SURPLUS	522	-	-	-	-	-
	Total Revenue	\$ 10,258	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044
	Expense						
	ADMINISTRATION CHARGE	341	349	360	371	383	395
	BYLAW ENFORCEMENT	7,557	8,408	8,703	9,007	9,323	9,649
	CONTRACT SERVICES	2,060	1,000	1,000	1,000	1,000	1,000
	TRANSFER TO RESERVE	300	-	-	-	-	-
	Total Expenses	\$ 10,258	\$ 9,757	\$ 10,063	\$ 10,378	\$ 10,705	\$ 11,044



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NOISE BYLAW - AREA "H" - 2730

Bylaw Repealed

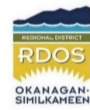
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	PRIOR YEARS SURPLUS	833	-	-	-	-	-
	Total Revenue	\$ 833	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
	TRANSFER TO RESERVE	833	-	-	-	-	-
	Total Expenses	\$ 833	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REFUSE DISPOSAL- OLIVER & AREA "C" - 3000**

BI 1695, 1996 - Max Levy

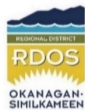
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	160,000					
Revenue	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	13.64%	3.92%	86.41%	19.17%	16.62%	13.96%
FEES - REFUSE DISPOSAL	38.91%	0.18%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION	118,534	123,186	229,626	273,651	319,137	363,685
INTEREST INCOME	1,555	-	-	-	-	-
AGREEMENT - OSOYOOS INDIAN BAND	2,738	2,920	2,920	2,920	2,920	2,920
FEES - REFUSE DISPOSAL	1,128,587	1,130,600	1,130,600	1,130,600	1,130,600	1,130,600
FEES - COMPOST	-	1,000	-	-	-	-
SCRAP METAL RECYCLING	108,955	75,000	75,000	75,000	75,000	75,000
MMBC REVENUE	4,300	3,000	3,000	3,000	3,000	3,000
TRANSFER FROM OPERATING RESERVE	20,000	113,000	11,781	-	-	-
MISCELLANEOUS REVENUE	3,000	-	-	-	-	-
PRIOR YEARS SURPLUS	33,419	-	-	-	-	-
Total Revenue	\$ 1,421,088	\$ 1,448,706	\$ 1,452,927	\$ 1,485,171	\$ 1,530,657	\$ 1,575,205
Expense						
SALARIES & WAGES	185,277	417,980	430,555	443,518	456,867	470,476
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	12,008	1,393	1,442	1,492	1,537	1,583
ADMINISTRATION CHARGES	60,502	60,029	58,992	60,846	62,761	62,354
IT SUPPORT COSTS	3,250	3,348	3,448	3,551	3,658	3,768
EQUIPMENT MAINTENANCE	-	30,000	34,725	34,725	34,725	34,725
OPERATIONS	100,000	120,000	124,200	128,547	133,046	137,703
OPERATIONS - COMPOSTING	-	30,000	31,050	32,137	33,262	34,426
CONSULTANTS	5,000	50,000	-	-	-	-
CONTRACT SERVICES	478,000	-	-	-	-	-
CONTRACT SERVICES - OPERATIONS	42,000	5,000	5,175	5,356	5,544	5,738
CONTRACT SERVICES - RECYCLING	40,000	40,000	41,400	42,849	44,349	45,901
CONTRACT SERVICES WOOD WASTE	115,000	120,000	124,200	128,547	133,046	137,703
CONTRACT SERVICES - E WASTE	15,000	15,000	15,525	16,068	16,631	17,213
EDUCATION & TRAINING	1,918	5,000	5,175	5,356	5,544	5,738
MEMBERSHIP & DUES	1,015	2,000	2,070	2,142	2,217	2,295
ENVIRONMENTAL CONTROL	7,700	7,700	7,970	8,248	8,537	8,836
ENVIRONMENTAL MONITORING	3,800	3,800	3,933	4,071	4,213	4,361
DEPRECIATION - REPLACEMENT EQUIPMENT	-	80,000	80,000	80,000	80,000	80,000
INSURANCE - PROPERTY	154	160	160	163	167	173
INSURANCE - LIABILITY	4,400	4,601	4,601	4,700	4,800	4,968
INSURANCE - VEHICLE	-	191	191	198	205	212
INSURANCE - ENVIRONMENTAL	-	10,577	10,577	10,947	11,330	11,727
LEGAL FEES	2,000	-	-	-	-	-
SUPPLIES	1,000	1,077	1,077	1,115	1,154	1,194
ADVERTISING - PUBLIC EDUCATION	1,250	1,350	1,350	1,397	1,446	1,497
TRAVEL/LEASING	3,700	69,000	71,415	73,915	76,502	79,179
UTILITIES	12,912	13,000	13,455	13,926	14,413	14,918
UTILITIES - COMPOST ELECTRIC & WATER	-	20,000	20,700	21,425	22,174	22,950
TRANSFER TO RESERVE CAPITAL	305,202	316,000	327,060	338,507	350,355	362,617
TRANSFER TO OPERATING RESERVE	20,000	21,500	32,481	21,425	22,174	22,950
Total Expenses	\$ 1,421,088	\$ 1,448,706	\$ 1,452,927	\$ 1,485,171	\$ 1,530,657	\$ 1,575,205



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REFUSE DISPOSAL - AREA "H" - 3100**

RG 735, H717, 1905.02, 2007 - Assessment

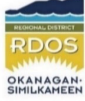
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		1,219,853					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue						
		0.24%	0.24%	0.01%	0.01%	0.02%	0.02%
	TAX REQUISITION	205,142	205,629	205,658	205,689	205,720	205,753
	PRIOR YEARS SURPLUS	1,840	-	-	-	-	-
	Total Revenue	\$ 206,982	\$ 205,629	\$ 205,658	\$ 205,689	\$ 205,720	\$ 205,753
	Expense						
	SALARIES & WAGES	878	940	968	997	1,027	1,058
	ADMINISTRATION CHARGES	9,264	9,689	9,690	9,692	9,693	9,695
	CONTRACTS - PRINCETON	195,000	195,000	195,000	195,000	195,000	195,000
	TRANSFER TO OPERATING RESERVE	1,840	-	-	-	-	-
	Total Expenses	\$ 206,982	\$ 205,629	\$ 205,658	\$ 205,689	\$ 205,720	\$ 205,753



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REFUSE DISPOSAL - AREA "A" - 3200**

106, 1970 - No Tax Limit

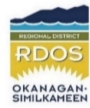
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PRIOR YEARS SURPLUS	6,000	-	-	-	-	-
Total Revenue	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
TRANSFER TO OPERATING RESERVE	6,000	-	-	-	-	-
Total Expenses	\$ 6,000	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REFUSE DISPOSAL - KEREMEOS AREAS "B" & "G" - 3400**

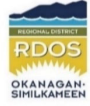
RG735, B716, G716, BL1777, 1997 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	1,099,908					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	0.65%	12.68%	7.96%	3.80%	5.04%	3.75%
TAX REQUISITION	260,426	293,436	316,796	328,835	345,394	358,343
FEES - REFUSE DISPOSAL	110,000	90,000	100,000	100,000	100,000	100,000
SCRAP METAL RECYCLING	40,000	30,000	30,000	30,000	30,000	30,000
TRANSFER FROM RESERVE	12,758	62,000	21,311	5,000	5,000	5,000
MISCELLANEOUS REVENUE	5,177	1,200	5,413	5,521	5,600	5,796
PRIOR YEARS SURPLUS	19,476	-	-	-	-	-
Total Revenue	\$ 447,837	\$ 476,636	\$ 473,520	\$ 469,356	\$ 485,994	\$ 499,139
Expense						
SALARIES & WAGES	104,125	126,084	129,919	133,877	137,938	142,061
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	6,605	604	625	647	666	686
ADMINISTRATION CHARGES	19,018	22,188	21,268	21,835	22,617	23,194
OPERATIONS	19,200	19,200	20,000	20,500	21,000	21,735
TIPPING FEES	74,309	74,309	76,910	79,602	82,388	85,271
CONSULTANTS	-	30,000	-	-	-	-
CONTRACT SERVICES - OPERATIONS	53,733	55,000	55,000	55,000	58,000	58,000
CONTRACT SERVICES - RECYCLING	23,400	25,000	25,000	25,000	26,000	26,000
CONTRACT SERVICES - TRANSFER STATION CONTRACTOR	67,951	70,000	72,450	74,986	77,611	80,327
CONTRACT SERVICES - WOOD WASTE CHIPPING	30,000	30,000	31,050	32,137	33,262	34,426
CONTRACT SERVICES - KEREMEOS	4,000	-	-	-	-	-
ENVIRONMENTAL CONTROL	3,300	3,500	3,623	3,749	3,881	4,016
ENVIRONMENTAL MONITORING	3,800	4,000	4,140	4,285	4,435	4,590
DEPRECIATION	-	5,751	5,837	5,954	6,000	6,210
INSURANCE - PROPERTY	384	600	621	643	665	689
INSURANCE - LIABILITY	1,607	1,500	1,553	1,607	1,663	1,721
INSURANCE - ENVIRONMENTAL	3,551	2,700	2,795	2,892	2,994	3,098
ADVERTISING - PUBLIC EDUCATION	600	600	621	643	665	689
TRAVEL/LEASING	2,100	2,100	2,174	2,250	2,328	2,410
UTILITIES	3,436	3,500	3,623	3,749	3,881	4,016
TRANSFER TO RESERVE CAPITAL	7,242	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	19,476	-	16,311	-	-	-
Total Expenses	\$ 447,837	\$ 476,636	\$ 473,520	\$ 469,356	\$ 485,994	\$ 499,139



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REFUSE DISPOSAL - PENTICTON/D3 - 3500**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fees	User Fees	User Fees	User Fees	User Fees	User Fees	User Fees
Revenue	7.83%	-0.95%	0.68%	1.32%	3.41%	3.39%
FEES - REFUSE DISPOSAL	3,465,843	3,432,980	3,456,422	3,502,184	3,621,692	3,744,445
REFUSE DISPOSAL - OK FALLS	506,414	506,414	524,138	542,483	561,470	581,122
GYPSUM DISP. FEES	111,191	111,191	115,083	119,111	123,279	127,594
ORGANIC DISPOSAL FEES	239,996	239,996	248,396	257,090	266,088	275,401
SCRAP METAL RECYCLING	159,999	160,000	165,600	171,396	177,395	183,604
MMBC REVENUE	10,180	47,000	47,000	47,000	47,000	47,000
RECYCLING DEPOT REVENUE	-	8,732	9,038	9,354	9,681	10,020
TRANSFER FROM RESERVE	-	174,000	-	-	-	-
TRANSFER FROM OPERATING RESERVE	10,000	292,323	302,568	313,162	324,133	329,747
MISCELLANEOUS REVENUE	-	44,666	46,229	47,847	49,522	51,255
Total Revenue	\$ 4,503,623	\$ 5,017,302	\$ 4,914,474	\$ 5,009,627	\$ 5,180,260	\$ 5,350,188
Expense						
SALARIES & WAGES	662,458	771,227	794,189	817,897	842,166	866,742
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	48,032	8,830	4,482	4,638	4,777	4,920
PART TIME WAGES	82,000	82,000	84,870	87,840	90,915	94,097
ADMINISTRATION CHARGES	211,652	238,457	246,263	254,626	263,264	271,816
IT SUPPORT COSTS	9,900	10,198	10,503	10,817	11,143	11,478
OPERATIONS	120,000	120,000	124,200	128,547	133,046	137,703
OPERATIONS	25,000	25,000	25,875	26,781	27,718	28,688
CONTRACT SERVICES - OPS OK FALLS	540,000	556,200	575,667	595,815	616,669	638,252
CONTRACT SERVICES - OPS CMLS	820,000	844,600	874,161	904,757	936,423	969,198
CONTRACT SERVICES - RECYCLING	175,000	175,000	181,125	187,464	194,026	200,817
CONTRACT SERVICES - RECYCLING - OTHER AR	20,000	20,000	20,700	21,425	22,174	22,950
CONTRACT SERVICES - WOOD WASTE CHIPPING	549,000	550,000	569,250	589,174	609,795	631,138
CONTRACT SERVICES - WOOD WASTE CHIPPING	40,000	90,000	93,150	96,410	99,785	103,277
CONCRETE CRUSHING	80,000	90,000	93,150	96,410	99,785	97,539
HHW DISPOSAL CONTRACTOR	95,000	85,000	87,975	91,054	94,241	97,539
EDUCATION & TRAINING	3,700	3,700	3,830	3,964	4,102	4,246
EDUCATION & TRAINING	761	761	788	815	844	873
ENVIRONMENTAL CONTROL	22,500	22,500	23,288	24,103	24,946	25,819
ENVIRONMENTAL CONTROL	2,100	2,100	2,174	2,250	2,328	2,410
ENVIRONMENTAL MONITORING	49,000	49,000	50,715	52,490	54,327	56,229
ENVIRONMENTAL MONITORING	6,200	13,000	13,455	13,926	14,413	14,918
DEPRECIATION	12,483	12,987	13,442	13,912	14,399	14,903
INSURANCE - PROPERTY	5,964	6,643	6,876	7,116	7,365	7,623
INSURANCE - LIABILITY	18,652	16,258	16,827	17,416	18,026	18,656
INSURANCE - ENVIRONMENTAL	32,000	33,000	34,155	35,350	36,588	37,868
LEGAL FEES	5,000	5,000	5,175	5,356	5,544	5,738
LEGAL FEES - OKFL	1,000	1,000	1,035	1,071	1,109	1,148
SUPPLIES	2,500	2,500	2,588	2,678	2,772	2,869
ADVERTISING - PUBLIC EDUCATION	10,000	10,000	10,350	10,712	11,087	11,475
ADVERTISING - PUBLIC EDUCATION - OKFL	609	610	631	653	676	700
TRAVEL/LEASING	31,000	31,000	32,085	33,208	34,370	35,573
TRAVEL/LEASING OKFL	-	200	207	214	222	230
UTILITIES	44,414	44,414	45,968	47,577	49,243	50,966
UTILITIES - OKFL	3,100	3,100	3,209	3,321	3,437	3,557
LANDFILL LEASE	109,072	185,000	191,475	198,177	205,113	212,292
TRANSFER TO CLOSURE RESERVE	72,000	72,000	144,520	77,128	79,828	82,622
TRANSFER TO CLOSURE RESERVE OK FALLS	-	2,688	-	-	-	-
TRANSFER TO CAPITAL RESERVE	483,526	208,329	215,621	223,167	230,978	239,062
TRANSFER TO CAPITAL RESERVES - OK FALLS	100,000	100,000	103,500	107,123	110,872	114,752
TRANSFER TO OPERATING RESERVE	10,000	525,000	207,000	214,245	221,744	229,505
Total Expenses	\$ 4,503,623	\$ 5,017,302	\$ 4,914,474	\$ 5,009,627	\$ 5,180,260	\$ 5,350,188



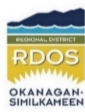
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - AREA "A" - 3520**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.13%	6.95%	4.38%	4.34%	4.30%	
MMBC Revenue	38,368	41,000	41,000	41,000	41,000	41,000
CURBSIDE USER FEES	143,234	153,193	159,897	166,833	174,010	181,436
TAG A BAG STICKER REVENUE	41	20	21	21	22	23
TRANSFER FROM OPERATING RESERVE	466	-	-	-	-	-
Total Revenue	\$ 182,109	\$ 194,213	\$ 200,918	\$ 207,854	\$ 215,032	\$ 222,459
Expense						
SALARIES & WAGES	14,022	21,571	22,238	22,926	23,635	24,367
ADMINISTRATION CHARGES	8,224	9,151	9,467	9,794	10,132	10,482
OP - SW - TIPPING FEES	48,660	49,632	51,369	53,167	55,028	56,954
CONTRACT SERVICES - RECYCLING	31,501	35,500	36,743	38,028	39,359	40,737
CONTRACT SERVICES - GARBAGE	76,031	76,000	78,660	81,413	84,263	87,212
EDUCATION & TRAINING	385	385	398	412	427	442
INSURANCE - LIABILITY	762	774	801	829	858	888
SUPPLIES - RECYCLING - TAG A BAG	361	-	-	-	-	-
ADVERTISING - PUBLIC EDUCATION	1,648	800	828	857	887	918
TRAVEL/LEASING	515	400	414	428	443	459
Total Expenses	\$ 182,109	\$ 194,213	\$ 200,918	\$ 207,854	\$ 215,032	\$ 222,459



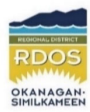
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - AREA "B" - 3530**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.24%	7.63%	8.61%	4.33%	4.28%	4.25%
MMBC REVENUE	19,411	20,000	20,000	20,000	20,000	20,000
CURBSIDE USER FEES	68,481	73,705	80,049	83,513	87,091	90,792
TAG A BAG STICKER REVENUE	255	100	104	107	111	115
TRANSFER FROM OPERATING RESERVE	4,680	3,000	-	-	-	-
Total Revenue	\$ 92,827	\$ 96,805	\$ 100,153	\$ 103,620	\$ 107,202	\$ 110,907
Expense						
SALARIES & WAGES	4,653	7,961	8,202	8,450	8,703	8,964
ADMINISTRATION CHARGES	3,176	3,458	3,577	3,701	3,829	3,961
OP - SW - TIPPING FEES	23,259	23,608	24,434	25,289	26,175	27,091
CONTRACT SERVICES - RECYCLING	16,600	16,600	17,181	17,782	18,405	19,049
CONTRACT SERVICES - GARBAGE	43,155	43,155	44,665	46,229	47,847	49,521
EDUCATION & TRAINING	201	204	211	219	226	234
INSURANCE - LIABILITY	396	402	416	431	446	461
SUPPLIES - RECYCLING - TAG A BAG	173	176	182	189	195	202
ADVERTISING - PUBLIC EDUCATION	750	769	796	824	853	882
TRAVEL/LEASING	353	359	372	385	398	412
TRANSFER TO OPERATING RESERVE	111	113	117	121	125	130
Total Expenses	\$ 92,827	\$ 96,805	\$ 100,153	\$ 103,620	\$ 107,202	\$ 110,907



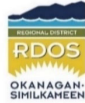
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - AREA "C" - 3540**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
	2.20%	8.91%	4.35%	4.31%	4.27%	4.24%
Revenue						
MMBC REVENUE	58,274	61,000	61,000	61,000	61,000	61,000
CURBSIDE USER FEES	219,388	238,931	249,319	260,061	271,177	282,684
TAG A BAG STICKER REVENUE	816	1,350	1,397	1,446	1,497	1,549
TRANSFER FROM OPERATING RESERVE	12,864	-	-	-	-	-
PRIOR YEARS SURPLUS	2,161	-	-	-	-	-
Total Revenue	\$ 293,503	\$ 301,281	\$ 311,716	\$ 322,507	\$ 333,674	\$ 345,233
Expense						
SALARIES & WAGES	18,346	25,967	26,769	27,592	28,441	29,321
ADMINISTRATION CHARGES	9,352	10,774	11,147	11,533	11,932	12,346
OP - SW - TIPPING FEES	66,469	67,466	69,827	72,271	74,801	77,419
CONTRACT SERVICES - RECYCLING	57,374	57,374	59,382	61,460	63,612	65,838
CONTRACT SERVICES - GARBAGE	132,220	132,220	136,848	141,637	146,595	151,725
EDUCATION & TRAINING	3,060	2,872	2,973	3,077	3,184	3,296
INSURANCE - LIABILITY	1,428	1,457	1,508	1,561	1,615	1,672
SUPPLIES - RECYCLING - TAG A BAG	510	520	538	557	577	597
ADVERTISING - PUBLIC EDUCATION	2,060	2,100	2,174	2,250	2,328	2,410
TRAVEL/LEASING	523	531	550	569	589	609
TRANSFER TO OPERATING RESERVE	2,161	-	-	-	-	-
Total Expenses	\$ 293,503	\$ 301,281	\$ 311,716	\$ 322,507	\$ 333,674	\$ 345,233



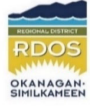
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - AREAS "D", "E", "F", "I" - 3550**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.23%	2.23%	3.50%	3.50%	3.50%	3.50%
	2.00%	-0.59%	3.50%	3.50%	3.50%	3.50%
MMBC REVENUE	115,350	120,500	120,500	120,500	120,500	120,500
CURBSIDE USER FEES - RURAL	396,823	405,655	419,853	434,548	449,757	465,498
CURBSIDE USER FEES - RED WING	55,809	55,481	57,423	59,433	61,513	63,666
TAG A BAG STICKER REVENUE	1,020	500	518	536	554	574
TRANSFER FROM OPERATING RESERVE	24,294	24,366	29,241	34,287	39,497	44,886
Total Revenue	\$ 593,296	\$ 606,502	\$ 627,535	\$ 649,303	\$ 671,820	\$ 695,124
Expense						
SALARIES & WAGES	32,693	41,915	43,197	44,522	45,883	47,289
ADMINISTRATION CHARGES	26,789	28,578	29,569	30,594	31,655	32,753
OP - SW - TIPPING FEES	143,716	145,872	150,978	156,262	161,731	167,391
CONTRACT SERVICES - RECYCLING	93,665	93,665	96,943	100,336	103,848	107,483
CONTRACT SERVICES - RECYCLING - RED WING	9,844	9,844	10,189	10,545	10,914	11,296
CONTRACT SERVICES - GARBAGE	252,435	252,435	261,270	270,415	279,879	289,675
CONTRACT SERVICES - GARBAGE - RED WING	26,094	26,094	27,007	27,953	28,931	29,943
INSURANCE - LIABILITY	2,599	2,638	2,730	2,826	2,925	3,027
SUPPLIES - RECYCLING - TAG A BAG	1,020	1,040	1,076	1,114	1,153	1,193
ADVERTISING - PUBLIC EDUCATION	4,080	4,160	4,306	4,456	4,612	4,774
TRAVEL/LEASING	258	261	270	280	289	300
TRANSFER TO OPERATING RESERVE	103					
Total Expenses	\$ 593,296	\$ 606,502	\$ 627,535	\$ 649,303	\$ 671,820	\$ 695,124



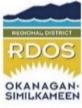
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - OK FALLS - 3570**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	0.71%	3.28%	4.50%	4.45%	4.41%	
MMBC REVENUE	71,400	77,000	77,000	77,000	77,000	77,000
CURBSIDE USER FEES	249,420	257,594	269,180	281,172	293,573	306,411
TAG A BAG STICKER REVENUE	1,000	200	207	214	222	230
TRANSFER FROM OPERATING RESERVE	6,377	4,000	4,140	4,285	4,435	4,590
PRIOR YEARS SURPLUS	29,000	-	-	-	-	-
Total Revenue	\$ 357,197	\$ 338,794	\$ 350,527	\$ 362,671	\$ 375,230	\$ 388,231
Expense						
SALARIES & WAGES	19,664	27,745	28,599	29,480	30,385	31,321
ADMINISTRATION CHARGES	14,819	15,964	16,516	17,089	17,680	18,293
OP - SW - TIPPING FEES	88,599	89,928	93,075	96,333	99,705	103,194
CONTRACT SERVICES - RECYCLING	53,233	53,233	55,096	57,025	59,020	61,086
CONTRACT SERVICES - GARBAGE	146,890	146,890	152,031	157,352	162,860	168,560
INSURANCE - LIABILITY	1,418	1,439	1,489	1,541	1,595	1,651
SUPPLIES - RECYCLING - TAG A BAG	715	730	756	782	809	838
ADVERTISING - PUBLIC EDUCATION	2,040	2,081	2,154	2,229	2,307	2,388
TRAVEL/LEASING	773	784	811	840	869	900
TRANSFER TO OPERATING RESERVE	29,046	-	-	-	-	-
Total Expenses	\$ 357,197	\$ 338,794	\$ 350,527	\$ 362,671	\$ 375,230	\$ 388,231



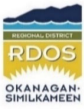
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - AREA "G" - 3580**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.28%	7.43%	-3.00%	3.50%	3.50%	3.50%
MMBC REVENUE	46,958	52,000	52,000	52,000	52,000	52,000
CURBSIDE USER FEES	200,707	215,612	209,153	216,473	224,050	231,891
TAG A BAG STICKER REVENUE	714	728	753	779	806	834
TRANSFER FROM OPERATING RESERVE	10,180	-	10,350	10,712	11,087	11,475
PRIOR YEARS SURPLUS	29,046	-	-	-	-	-
Total Revenue	\$ 287,605	\$ 268,340	\$ 272,256	\$ 279,964	\$ 287,943	\$ 296,200
Expense						
SALARIES & WAGES	14,365	21,893	22,571	23,269	23,987	24,732
ADMINISTRATION CHARGES	11,677	12,644	13,082	13,535	14,004	14,490
OP - SW - TIPPING FEES	53,330	54,130	56,025	57,985	60,015	62,115
CONTRACT SERVICES - RECYCLING	53,425	53,425	55,295	57,230	59,233	61,306
CONTRACT SERVICES - GARBAGE	123,185	123,185	127,496	131,959	136,577	141,358
INSURANCE - LIABILITY	1,129	1,146	1,186	1,228	1,271	1,315
SUPPLIES - RECYCLING - TAG A BAG	408	417	432	447	462	479
ADVERTISING - PUBLIC EDUCATION	1,040	1,500	1,553	1,607	1,663	1,721
TRANSFER TO OPERATING RESERVE	29,046	-	-	-	-	-
Total Expenses	\$ 287,605	\$ 268,340	\$ 277,640	\$ 287,260	\$ 297,212	\$ 307,516



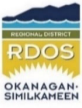
**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECYCLING / GARBAGE - KEREMEOS - 3590**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	3.82%	7.44%	4.51%	4.47%	4.43%	4.39%
CONTRACT - VILLAGE OF KEREMEOS	94,731	101,782	106,376	111,131	116,052	121,142
MMBC REVENUE	29,500	31,000	31,000	31,000	31,000	31,000
TAG A BAG STICKER REVENUE	408	400	414	428	443	459
TRANSFER FROM OPERATING RESERVE	12,487	9,000	9,315	9,641	9,978	10,328
Total Revenue	\$ 137,126	\$ 142,182	\$ 147,105	\$ 152,200	\$ 157,473	\$ 162,929
Expense						
SALARIES & WAGES	6,142	10,056	10,374	10,704	11,042	11,395
ADMINISTRATION CHARGES	4,582	5,080	5,256	5,438	5,627	5,822
ADMIN CHGS - KEREMEOS COLLECTION	5,151	5,228	5,411	5,600	5,796	5,999
IT SUPPORT COSTS	3,250	3,348	3,448	3,551	3,658	3,768
OP - SW - TIPPING FEES	28,846	29,279	30,304	31,364	32,462	33,598
CONTRACT SERVICES - RECYCLING	23,220	23,220	24,033	24,874	25,744	26,645
CONTRACT SERVICES - GARBAGE	63,952	63,952	66,190	68,507	70,905	73,386
INSURANCE - LIABILITY	542	550	569	589	610	631
SUPPLIES - RECYCLING - TAG A BAG STICKER	306	312	323	334	346	358
ADVERTISING - PUBLIC EDUCATION	1,020	1,040	1,076	1,114	1,153	1,193
TRANSFER TO OPERATING RESERVE	115	117	121	125	130	134
Total Expenses	\$ 137,126	\$ 142,182	\$ 147,105	\$ 152,200	\$ 157,473	\$ 162,929



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
SEWAGE DISPOSAL - OK FALLS - 3800**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	4.36%	12.30%	5.98%	3.33%	3.30%	3.34%
TRANSFER FROM RESERVE - GAS TAX	-	-	-	-	-	-
USER FEES	944,788	1,061,024	1,124,438	1,161,861	1,200,245	1,240,290
CONNECTION & EXTENSION FEES	3,570	3,641	3,750	3,863	3,979	4,098
NEW SERVICES INSTALLATION FEES	1,000	1,020	1,051	1,083	1,115	1,148
USER FEES - CAPITAL	239,365	239,365	239,365	239,365	239,365	239,365
OBWB GRANT - DEBENTURE	80,227	80,227	80,227	80,227	80,227	80,227
MISCELLANEOUS REVENUE	1,200	1,200	1,236	1,273	1,311	1,350
Total Revenue	\$ 1,270,150	\$ 1,386,477	\$ 1,450,067	\$ 1,487,672	\$ 1,526,242	\$ 1,566,478
Expense						
SALARIES & WAGES	377,992	385,077	396,487	408,251	420,351	432,488
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	6,101	8,849	8,013	7,275	7,493	7,717
ADMINISTRATION CHARGES	49,569	57,258	58,946	60,694	62,556	64,456
IT SUPPORT COSTS	7,550	7,777	8,010	8,250	8,498	8,753
OPERATIONS	40,000	42,000	43,260	44,558	45,895	47,272
SEWER FLUSHING	30,907	31,834	32,789	33,773	34,786	35,830
MAINTENANCE AND PARTS	95,000	122,400	126,684	131,118	135,707	140,457
CHEMICALS	20,000	34,000	35,020	36,071	37,153	38,268
OPS - SLUDGE HAULING	15,000	32,700	33,681	34,691	35,732	36,804
SLUDGE DISPOSAL	15,000	20,800	21,424	22,067	22,729	23,411
OP - SW - VASEUX LAKE MONITORING	16,000	24,000	24,720	25,462	26,226	27,013
OUTSIDE LAB	26,528	27,059	27,871	28,707	29,568	30,455
INHOUSE LAB	17,514	17,864	18,400	18,952	19,521	20,107
WETLAND TESTING	10,302	7,500	7,725	7,957	8,196	8,442
OPERATIONS - HEALTH & SAFETY	4,121	5,000	5,150	5,305	5,464	5,628
CONSULTANTS	6,500	5,000	5,150	5,305	5,464	5,628
EDUCATION & TRAINING	3,091	3,500	3,605	3,713	3,824	3,939
DEPRECIATION	3,091	-	-	-	-	-
INSURANCE - PROPERTY	20,768	19,510	20,095	20,698	21,319	21,959
INSURANCE - LIABILITY	22,000	15,752	16,303	16,874	17,464	18,075
INSURANCE - ENVIRONMENTAL	13,000	12,998	13,453	13,924	14,411	14,916
LEGAL FEES	515	523	539	555	572	589
TRAVEL/LEASING	12,591	14,204	14,631	15,070	15,522	15,988
UTILITIES	82,418	88,000	90,640	93,359	96,160	99,045
DEBT INTEREST (Bylaw 2649/2528)	158,400	187,680	216,960	216,960	216,960	216,960
DEBT PRINCIPAL (Bylaw 2649/2528)	161,192	161,192	176,456	176,456	176,456	176,456
TRANSFER TO RESERVE	40,000	20,000	25,000	32,000	38,000	45,000
TRANSFER TO VEHICLE REPLACEMENT RESERVE		3,500	3,605	3,713	3,824	3,939
TRANSFER TO OPERATING RESERVE	15,000	30,500	15,450	15,914	16,391	16,883
Total Expenses	\$ 1,270,150	\$ 1,386,477	\$ 1,450,067	\$ 1,487,672	\$ 1,526,242	\$ 1,566,478



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
OSOYOOS SEWER PROJECT - AREA "A" - 3810

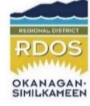
S/A B/L 2504, 2009; P/T B/L 2642, 2014 - Maximum Levy

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	110,000					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PARCEL TAX	15,600	15,600	15,600	15,600	15,600	15,600
OBWB GRANT -DEBENTURE	39,438	39,438	39,438	39,438	39,438	39,438
Total Revenue	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038
Expense						
DEBT INTEREST (Bylaw 2648/2508)	20,910	20,910	20,910	20,910	20,910	20,910
DEBT PRINCIPAL (Bylaw 2648/2508)	23,406	23,406	23,406	23,406	23,406	23,406
TRANSFER TO OPERATING RESERVE	10,722	10,722	10,722	10,722	10,722	10,722
Total Expenses	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038	\$ 55,038



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GALLAGHER LAKE SEWER - 3815**

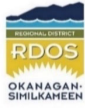
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.57%	8.78%	2.64%	2.44%	3.46%	3.42%
USER FEES	45,223	49,193	50,492	51,727	53,515	55,346
TRANSFER FROM OPERATING RESERVE	-	3,500	3,623	3,750	3,881	4,017
TRANSFER FROM OPERATING RESERVE	400	400	400	400	400	400
PRIOR YEARS SURPLUS	2,538	-	-	-	-	-
Total Revenue	\$ 48,161	\$ 53,093	\$ 54,515	\$ 55,877	\$ 57,796	\$ 59,763
Expense						
SALARIES & WAGES	8,898	11,486	11,839	12,202	12,578	12,949
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	1,827	1,520	1,097	1,153	1,209
ADMINISTRATION CHARGES	1,494	1,863	1,912	1,960	2,027	2,096
OPERATIONS	300	303	314	325	336	348
OPERATIONS - HEALTH & SAFETY	263	266	275	285	295	305
CONTRACT SERVICES - OPERATIONS -OIB	31,500	34,285	35,485	36,727	38,012	39,342
EDUCATION & TRAINING	-	750	776	803	831	860
INSURANCE - LIABILITY	653	663	686	710	735	761
TRAVEL/LEASING	515	650	673	697	721	746
TRANSFER TO OPERATING RESERVE	4,538	1,000	1,035	1,071	1,108	1,147
Total Expenses	\$ 48,161	\$ 53,093	\$ 54,515	\$ 55,877	\$ 57,796	\$ 59,763



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
SEPTAGE DISPOSAL SERVICE - 3820**

BL2379, 2006 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		406,385					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		N/A	N/A	N/A	N/A	N/A	N/A
	PRIOR YEARS SURPLUS	98,929	-	-	-	-	-
	Total Revenue	<u>\$ 98,929</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
	Expense						
	TRANSFER TO OPERATING RESERVE	98,929	-	-	-	-	-
	Total Expenses	<u>\$ 98,929</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - APEX CIRCLE CAPITAL - 3901

RG731 v 716, BL 2633,2013

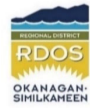
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
	Check Parcels	Check Parcels	Check Parcels	Check Parcels	Check Parcels	Check Parcels
Revenue						
PARCEL TAX	0.01%	-4.48%	20.83%	0.00%	0.00%	0.00%
TRANSFER FROM OPERATIONAL RESERVE	4,936	4,715	5,697	5,697	5,697	5,697
	-	335	-	-	-	-
Total Revenue	\$ 4,936	\$ 5,050	\$ 5,697	\$ 5,697	\$ 5,697	\$ 5,697
Expense						
ADMINISTRATION CHARGE	8	-	-	-	-	-
DEBT INTEREST (Bylaw 2647/2589)	2,294	2,716	3,142	3,142	3,142	3,142
DEBT PRINCIPAL (Bylaw 2647/2589)	2,334	2,334	2,555	2,555	2,555	2,555
CONTINGENCY	300	-	-	-	-	-
Total Expenses	\$ 4,936	\$ 5,050	\$ 5,697	\$ 5,697	\$ 5,697	\$ 5,697



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CAMP GROUND - LOOSE BAY - 3905**

RG735, C714 Verify, 2757, 2016 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	31,680					
Revenue	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	9.34%	48.75%	33.56%	3.15%	3.15%	3.14%
TAX REQUISITION	30,899	45,961	61,387	63,323	65,319	67,368
USER FEES	36,724	60,000	61,920	63,901	65,946	68,056
RECOVERIES - OLIVER		8,700	-	-	-	-
Total Revenue	\$ 67,623	\$ 114,661	\$ 123,307	\$ 127,224	\$ 131,265	\$ 135,424
Expense						
SALARIES & WAGES	15,930	19,138	19,747	20,373	21,021	21,677
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	953	11,003	11,333	11,673	12,023	12,384
ADMINISTRATION CHARGES	2,128	3,897	4,199	4,333	4,470	4,612
OPERATIONS	3,700	3,812	3,934	4,060	4,190	4,324
CONTRACT SERVICES	12,500	44,263	48,440	49,990	51,589	53,240
FACILITY IMPROVEMENTS	5,000	3,175	5,341	5,512	5,688	5,870
INSURANCE - LIABILITY	283	293	302	312	322	332
SUPPLIES	11,500	11,903	12,284	12,677	13,083	13,502
TRAVEL/ LEASING	1,700	1,760	1,816	1,874	1,934	1,996
UTILITIES	8,429	9,724	10,035	10,356	10,687	11,029
TRANSFER TO RESERVE	5,000	5,175	5,341	5,512	5,688	5,870
TRANSFER TO OPERATING RESERVE	500	518	535	552	570	588
Total Expenses	\$ 67,623	\$ 114,661	\$ 123,307	\$ 127,224	\$ 131,265	\$ 135,424



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - SAGE MESA - 3910**

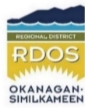
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge	Contract Charge
CONTRACT FEE	420,558	213,485	190,602	194,165	199,413	203,934
PRIOR YEARS SURPLUS	30,456	20,000	20,400	20,808	21,224	21,648
Total Revenue	\$ 451,014	\$ 233,485	\$ 211,002	\$ 214,973	\$ 220,637	\$ 225,582
Expense						
SALARIES & WAGES	122,555	141,053	145,273	149,635	154,101	158,502
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	1,509	14,008	17,085	16,863	17,368	17,889
ADMINISTRATION CHARGE	14,136	6,883	7,188	7,376	7,597	7,817
IT SUPPORT COSTS	6,500	6,696	6,896	7,102	7,316	7,536
OPERATIONS	15,000	15,300	15,759	16,232	16,719	17,221
SAGE MESA ASSESSMENT CF	250,000	30,000	-	-	-	-
OPERATIONS ADDITIONAL COST ON SALARY AND OTHER	500	510	525	541	557	574
CONSERVATION OUTREACH		500	515	530	546	562
EDUCATION & TRAINING	258	261	269	277	285	294
TRAVEL/LEASING	5,000	3,500	3,605	3,713	3,824	3,939
UTILITIES	3,700	3,774	3,887	4,004	4,124	4,248
TRANSFER TO OPERATING RESERVE	31,856	11,000	10,000	8,700	8,200	7,000
Total Expenses	\$ 451,014	\$ 233,485	\$ 211,002	\$ 214,973	\$ 220,637	\$ 225,582



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - OKANAGAN FALLS - 3915**

BL 2293, 2004 Tax Maximum Levy

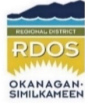
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	839,800					
	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	N/A	6.69%	8.36%	14.42%	3.70%	-5.92%
	N/A	8.00%	8.00%	8.00%	8.00%	8.00%
INVESTMENT INTEREST REVENUE	3,162	-	-	-	-	-
MISCELLANEOUS REVENUE - HYDRANT RENTALS ETC	1,800	2,000	2,060	2,122	2,186	2,252
USER FEES - GRADE AND GROUP	422,580	456,386	492,897	532,329	574,915	620,908
USER FEE - USAGE TYPE (TOLL)	315,390	336,487	364,610	417,185	432,612	406,999
METERED WATER ADDITIONAL FEES	20,000	20,400	21,012	21,642	22,291	22,960
CONNECTION & EXTENSION FEES	1,000	1,020	1,051	1,083	1,115	1,148
NEW SERVICES INSTALLATION FEES	2,500	6,500	6,695	6,896	7,103	7,316
MISCELLANEOUS REVENUE	100	100	103	106	109	112
METERED WATER ADDITIONAL FEES	500	500	500	500	500	500
TRANSFER FROM OPERATIONAL RESERVE	500	510	520	530	541	560
Total Revenue	\$ 767,532	\$ 823,903	\$ 889,448	\$ 982,393	\$ 1,041,372	\$ 1,062,755
Expense						
SALARIES & WAGES	247,990	352,915	363,318	374,054	385,104	395,850
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES						
	12,000	45,331	54,266	52,955	54,543	56,179
ADMINISTRATION CHARGES	22,310	30,821	32,111	32,921	33,900	34,877
OPERATIONS	102,000	104,040	107,161	110,376	113,687	117,098
OPERATIONS BUILDING MAINTENANCE	6,700	6,850	7,056	7,268	7,486	7,711
OP-W&S- WATER QUALITY MONIT	7,650	9,200	9,476	9,760	10,053	10,355
CROSS CONNECTION CONTROL	1,000	3,000	3,090	3,183	3,278	3,376
CONSERVATION OUTREACH		2,500	2,575	2,652	2,732	2,814
OPERATIONS - HEALTH & SAFETY	2,800	5,000	5,150	5,305	5,464	5,628
CONSULTANTS	5,000	5,100	5,253	5,411	5,573	5,740
EDUCATION & TRAINING	3,570	3,641	3,750	3,863	3,979	4,098
MEMBERSHIP & DUES	1,530	1,561	1,608	1,656	1,706	1,757
DEPRECIATION/REPLACEMENT VEHICLES	4,080	4,162	4,287	4,416	4,548	4,684
INSURANCE - PROPERTY	10,200	8,800	9,064	9,336	9,616	9,904
INSURANCE - LIABILITY	8,160	5,500	5,665	5,835	6,010	6,190
LEGAL FEES	5,000	5,100	5,253	5,411	5,573	5,740
ADVERTISING - PUBLIC EDUCATION	2,000	2,040	2,101	2,164	2,229	2,296
TRAVEL/LEASING	6,500	6,630	6,829	7,034	7,245	7,462
UTILITIES	51,000	52,020	53,581	55,188	56,844	58,549
UTILITIES - TELEPHONE	3,000	3,060	3,152	3,247	3,344	3,444
DEBT INTEREST SCOTIA BANK	562	-	-	-	-	-
DEBT INTEREST - ROTAL BANK	992	-	-	-	-	-
DEBT INTEREST - MFA	-	-	17,500	52,500	70,000	70,000
DEBT PRINCIPAL SCOTIA BANK	4,363	-	-	-	-	-
DEBT PRINCIPAL ROYAL BANK	14,525	-	-	-	-	-
DEBT PRINCIPAL - MFA	-	-	20,071	60,213	80,284	80,284
TRANSFER TO CAPITAL RESERVE	210,000	150,000	150,000	150,000	150,000	150,000
TRANSFER TO OPERATING RESERVE	33,000	15,000	15,450	15,914	16,391	16,883
CONTINGENCY	1,600	1,632	1,681	1,731	1,783	1,836
Total Expenses	\$ 767,532	\$ 823,903	\$ 889,448	\$ 982,393	\$ 1,041,372	\$ 1,062,755



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - FAULDER - 3920**

BYLAW 1177,78,79 Maximum Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	167,000					
Revenue	Compliant	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	0.31%	0.00%	9.87%	-0.74%	3.14%	
PARCEL TAX	153,779	153,779	168,956	167,704	172,973	180,515
TRANSFER FROM OPERATING RESERVE	55,000	7,145	3,000	35,000	4,000	2,000
MISCELLANEOUS REVENUE	400	100	100	100	100	100
PRIOR YEARS SURPLUS	440	3,000	-	-	-	-
Total Revenue	\$ 209,619	\$ 164,024	\$ 172,056	\$ 202,804	\$ 177,073	\$ 182,615
Expense						
SALARIES & WAGES	65,982	74,848	77,023	79,267	81,560	83,732
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	1,103	6,760	8,186	8,432	8,686	8,946
ADMINISTRATION CHARGES	8,563	7,175	7,407	8,953	7,833	8,046
IT SUPPORT COSTS	6,750	6,953	7,161	7,376	7,597	7,825
OPERATIONS	81,000	23,000	23,690	51,401	25,133	25,887
OP-W&S- WATER QUALITY MONIT	2,000	1,800	1,200	1,224	1,248	1,273
CROSS CONNECTION CONTROL	800	500	510	520	530	541
CONSERVATION OUTREACH		500	510	520	530	541
OPERATIONS - HEALTH & SAFETY	259	500	515	530	546	562
CONSULTANTS	1,500	500	515	530	546	562
EDUCATION & TRAINING	800	1,000	1,030	1,061	1,093	1,126
DEPRECIATION	1,242	-	-	-	-	-
INSURANCE - PROPERTY	4,477	4,567	4,613	4,659	4,706	4,753
INSURANCE - LIABILITY	741	756	764	772	780	788
ADVERTISING/ PUBLIC EDUCATION	250	100	102	104	106	108
TRAVEL/LEASING	4,141	4,000	4,080	4,162	4,245	4,330
UTILITIES	18,000	17,567	18,094	18,637	19,197	19,773
UTILITIES - COMMUNICATIONS		1,750	1,803	1,857	1,912	1,970
DEBT INTEREST (Bylaw 2736/2712)	2,701	2,701	2,701	2,701	2,701	2,701
DEBT PRINCIPAL(Bylaw 2736/2712)	4,786	4,786	4,786	4,786	4,786	4,786
TRANSFER TO RESERVE	2,000	2,000	2,000	2,000	1,000	1,000
TRANSFER TO VEHICLE REPLACEMENT RESERVE		1,261	1,286	1,312	1,338	1,365
TRANSFER TO OPERATING RESERVE	2,524	1,000	4,080	2,000	1,000	2,000
Total Expenses	\$ 209,619	\$ 164,024	\$ 172,056	\$ 202,804	\$ 177,073	\$ 182,615



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - WILLOWBROOK - 3930**

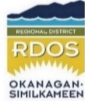
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.49%	5.86%	6.18%	2.98%	2.98%	2.93%
USER FEES	107,928	114,253	121,318	124,935	128,654	132,417
TRANSFER FROM RESERVE		100	100	100	100	100
TRANSFER FROM OPERATING RESERVE	100	2,373	510	520	530	541
MISCELLANEOUS REVENUE	613	619	638	657	677	697
Total Revenue	\$ 108,641	\$ 117,345	\$ 122,566	\$ 126,212	\$ 129,961	\$ 133,755
Expense						
SALARIES & WAGES	60,551	63,018	64,883	66,803	68,770	70,736
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	502	4,108	5,877	6,053	6,235	6,421
ADMINISTRATION CHARGES	4,628	5,362	5,603	5,769	5,941	6,114
OPERATIONS	24,008	24,368	25,099	25,852	26,628	27,427
CROSS CONNECTION CONTROL	750	523	539	555	572	589
CONSERVATION OUTREACH		500	515	530	546	562
OPERATIONS - HEALTH AND SAFETY	206	209	215	221	228	235
CONSULTANTS	258	262	270	278	286	295
EDUCATION & TRAINING	206	209	215	221	228	235
VEHICLE DEPRECIATION	155	-	-	-	-	-
INSURANCE - PROPERTY	1,273	1,503	1,548	1,594	1,642	1,691
INSURANCE - LIABILITY	386	392	404	416	428	441
LEGAL FEES	515	515	530	546	562	579
ADVERTISING	103	105	108	111	114	117
TRAVEL/LEASING	2,500	2,538	2,614	2,692	2,773	2,856
UTILITIES	6,600	7,150	7,365	7,586	7,814	8,048
UTILITIES - COMMUNICATIONS		3,031	3,122	3,216	3,312	3,411
TRANSFER TO RESERVE	3,000	3,045	3,136	3,230	3,327	3,427
TRANSFER TO VEHICLE REPLACEMENT RESERVE		257	265	273	281	289
TRANSFER TO OPERATING RESERVE	3,000	250	258	266	274	282
Total Expenses	\$ 108,641	\$ 117,345	\$ 122,566	\$ 126,212	\$ 129,961	\$ 133,755



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - NARAMATA - 3940**

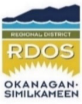
BL 2293, 2004 Tax Maximum Levy

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	839,800					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue						
	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	6.77%	5.05%	3.90%	2.56%	2.80%	2.76%
PARCEL TAX	124,128	124,128	124,128	124,128	124,128	124,128
RENTAL REVENUE	1,000	3,000	3,060	3,121	3,183	3,247
USER FEES	1,406,024.00	1,477,017.77	1,534,643.20	1,573,985.95	1,617,982.79	1,662,599.00
CONNECTION & EXTENSION FEES	2,550	3,000	3,060	3,121	3,183	3,247
NEW SERVICES INSTALLATION FEES	3,500	20,000	20,400	20,808	21,224	21,648
TRANSFER FROM RESERVE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	100	100	100	100	100	100
MISCELLANEOUS REVENUE	5,000	5,100	5,202	5,306	5,412	5,520
Total Revenue	\$ 1,543,302	\$ 1,633,346	\$ 1,691,593	\$ 1,731,570	\$ 1,776,213	\$ 1,821,489
Expense						
SALARIES & WAGES	558,591	546,551	562,699	579,436	596,551	613,510
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	16,955	65,429	80,131	79,109	81,483	83,927
ADMINISTRATION CHARGES	69,959	79,084	82,107	84,350	86,865	89,414
IT SUPPORT COSTS	20,500	21,117	21,749	22,400	23,073	23,766
OPERATIONS	255,000	270,608	278,726	287,088	295,701	304,572
OP-W&S- WATER QUALITY MONIT	22,000	24,000	24,720	25,462	26,226	27,013
OP - W&S - SURVEY COSTS	2,000	2,040	2,101	2,164	2,229	2,296
CROSS CONNECTION CONTROL	10,000	12,000	10,403	10,715	11,036	11,367
CONSERVATION OUTREACH		7,500	7,725	7,957	8,196	8,442
OPERATIONS - HEALTH & SAFETY	1,000	1,500	1,545	1,591	1,639	1,688
CONSULTANTS	25,000	25,500	26,265	27,053	27,865	28,701
AGREEMENT - PROPERTY LEASE	7,200	7,344	7,711	8,097	8,502	8,927
EDUCATION & TRAINING	8,963	9,053	9,325	9,605	9,893	10,190
MEMBERSHIP & DUES	3,297	3,363	3,464	3,568	3,675	3,785
DEPRECIATION/REPLACEMENT VEHICLES	10,000	-	-	-	-	-
INSURANCE - PROPERTY	14,473	14,762	15,205	15,661	16,131	16,615
INSURANCE - LIABILITY	6,500	6,630	6,829	7,034	7,245	7,462
LEGAL FEES	5,151	5,254	5,412	5,574	5,741	5,913
ADVERTISING - PUBLIC EDUCATION	2,733	2,788	2,872	2,958	3,047	3,138
TRAVEL/LEASING	32,798	34,123	35,147	36,201	37,287	38,406
UTILITIES	201,924	205,962	212,141	218,505	225,060	231,812
UTILITIES - TELEPHONE	8,746	8,921	9,189	9,465	9,749	10,041
DEBT INTEREST (Bylaw 2795/2696) + Bylaw 2388/2292	69,650	64,655	69,656	69,656	69,656	69,656
DEBT PRINCIPAL (Bylaw 2795/2696)(Bylaw 2388/2292)	89,862	89,862	89,862	89,862	89,862	89,862
TRANSFER TO RESERVE	50,000	75,000	75,000	75,000	75,000	75,000
TRANSFER TO VEHICLE REPLACEMENT RESERVE	-	10,100	10,403	10,715	11,036	11,367
TRANSFER TO RESERVE - EMERGENCY	10,000	10,200	10,506	10,821	11,146	11,480
TRANSFER TO OPERATING RESERVE	40,000	25,000	25,700	26,523	27,319	28,139
CONTINGENCY	1,000	5,000	5,000	5,000	5,000	5,000
Total Expenses	\$ 1,543,302	\$ 1,633,346	\$ 1,691,593	\$ 1,731,570	\$ 1,776,213	\$ 1,821,489



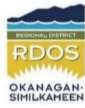
Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - NARAMATA MAIN - 3950

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
N/A		N/A	N/A	N/A	N/A	N/A	N/A
	Revenue						
	PRIOR YEARS SURPLUS	3,505	-	-	-	-	-
	Total Revenue	\$ 3,505	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
	TRANSFER TO OPERATING RESERVE	3,505	-	-	-	-	-
	Total Expenses	\$ 3,505	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - OLALLA - 3960**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	12.50%	14.98%	11.77%	-0.73%	2.96%	2.87%
USER FEES	141,935	163,200	182,413	181,079	186,443	191,793
TRANSFER FROM CAPITAL RESERVE	1,000	200	200	200	200	200
TRANSFER FROM OPERATING RESERVE	-	3,959	(2,345)	100	100	100
Total Revenue	\$ 142,935	\$ 167,359	\$ 180,268	\$ 181,379	\$ 186,743	\$ 192,093
Expense						
SALARIES & WAGES	78,654	78,409	80,699	83,058	85,474	87,798
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	4,363	14,352	18,678	18,994	19,564	20,149
ADMINISTRATION CHARGES	5,687	6,987	7,386	7,593	7,817	8,039
IT SUPPORT COSTS	5,000	5,150	5,305	5,464	5,628	5,796
OPERATIONS	18,000	19,500	20,085	20,688	21,309	21,948
OP-W&S- WATER QUALITY MONITORING	1,545	1,000	1,030	1,061	1,093	1,126
CROSS CONNECTION CONTROL	515	525	541	557	574	591
CONSERVATION OUTREACH		1,000	1,030	1,061	1,093	1,126
OPERATIONS - HEALTH & SAFETY	103	750	773	796	820	845
CONSULTANTS	1,030	1,051	1,083	1,115	1,148	1,182
EDUCATION & TRAINING	400	1,500	1,546	1,594	1,643	1,694
DEPRECIATION	4,000	-	-	-	-	-
INSURANCE - PROPERTY	1,485	1,970	2,029	2,090	2,153	2,218
INSURANCE - LIABILITY	850	867	893	920	948	976
LEGAL FEES	200	204	210	216	222	229
ADVERTISING/ PUBLIC EDUCATION	103	250	258	266	274	282
TRAVEL/LEASING	4,000	4,200	4,326	4,456	4,590	4,728
UTILITIES	8,500	7,235	7,452	7,676	7,906	8,143
UTILITIES - COMMUNICATIONS		2,579	2,656	2,736	2,818	2,903
TRANSFER TO RESERVE	5,000	10,000	10,300	10,609	10,927	11,255
TRANSFER TO VEHICLE REPLACEMENT RESERVE		4,080	4,202	4,328	4,458	4,592
TRANSFER TO OPERATING RESERVE	3,000	5,000	9,013	5,305	5,464	5,628
CONTINGENCY	500	750	773	796	820	845
Total Expenses	\$ 142,935	\$ 167,359	\$ 180,268	\$ 181,379	\$ 186,743	\$ 192,093



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - WEST BENCH - 3970**

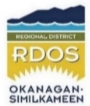
2555, 2012 Parcel Numbers

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
	Verify Parcel Numbers	Verify Parcel Numbers	Verify Parcel Numbers	Verify Parcel Numbers	Verify Parcel Numbers	Verify Parcel Numbers
Revenue	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
	3.96%	10.87%	5.54%	2.98%	3.04%	2.99%
PARCEL TAX	115,600	115,600	115,600	115,600	115,600	115,600
USER FEES	369,102	409,238	431,917	444,809	458,318	472,037
LOAN PAYMENT COLLECTED	32,958	-	-	-	-	-
CAPITAL CHARGE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER FROM RESERVE	1,000	1,000	1,000	1,000	1,000	1,000
TRANSFER FROM OPERATING RESERVE	5,000	5,000	5,000	5,000	5,000	5,000
MISCELLANEOUS REVENUE	600	600	600	600	600	600
Total Revenue	\$ 564,260	\$ 571,438	\$ 594,117	\$ 607,009	\$ 620,518	\$ 634,237
Expense						
SALARIES & WAGES	95,066	121,661	125,234	128,933	132,716	136,431
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	6,259	28,539	39,143	40,072	41,275	42,512
ADMINISTRATION CHARGES	15,691	19,583	20,648	21,253	21,886	22,529
IT SUPPORT COSTS	7,750	7,983	8,222	8,468	8,723	8,985
OPERATIONS	25,756	30,000	30,900	31,827	32,782	33,765
OP- WATER QUALITY MONITORING	2,733	2,760	2,843	2,928	3,016	3,106
CROSS CONNECTION CONTROL	4,121	4,162	4,287	4,416	4,548	4,684
CONSERVATION OUTREACH		4,000	4,120	4,244	4,371	4,502
OPERATIONS - BULK WATER	142,311	143,734	148,046	152,487	157,062	161,774
CONSULTANTS	2,000	2,020	2,081	2,143	2,207	2,273
EDUCATION & TRAINING	2,988	3,018	3,109	3,202	3,298	3,397
VEHICLE DEPRECIATION	2,060	-	-	-	-	-
INSURANCE - PROPERTY	4,019	4,099	4,222	4,349	4,479	4,613
INSURANCE - LIABILITY	4,386	4,474	4,608	4,746	4,888	5,035
LEGAL FEES	800	808	832	857	883	909
ADVERTISING - PUBLIC EDUCATION	618	624	643	662	682	702
TRAVEL/LEASING	4,000	4,040	4,161	4,286	4,415	4,547
UTILITIES	32,640	27,095	27,908	28,745	29,607	30,495
UTILITIES - COMMUNICATIONS		5,000	5,150	5,305	5,464	5,628
DEBT INTEREST (Bylaw 2687/2590)	61,662	41,712	41,712	41,712	41,712	41,712
DEBT PRINCIPAL (Bylaw 2687/2590)	102,400	67,045	67,045	67,045	67,045	67,045
TRANSFER TO RESERVE	40,000	40,000	40,000	40,000	40,000	40,000
TRANSFER TO VEHICLE REPLACEMENT RESERVE		2,081	2,143	2,207	2,273	2,341
TRANSFER TO OPERATING RESERVE RATE RESET	5,000	5,000	5,000	5,000	5,000	5,000
CONTINGENCY	2,000	2,000	2,060	2,122	2,186	2,252
Total Expenses	\$ 564,260	\$ 571,438	\$ 594,117	\$ 607,009	\$ 620,518	\$ 634,237



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - GALLAGHER LAKE - 3975**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.92%	9.31%	2.43%	2.29%	2.94%	2.91%
USER FEES	69,059	75,488	77,320	79,088	81,413	83,783
CONNECTION & EXTENSION FEES	-	-	-	-	-	-
TRANSFER FROM OPERATING RESERVE	2,100	2,762	3,090	3,183	3,278	3,376
MISCELLANEOUS REVENUE	200	200	204	208	212	216
PRIOR YEARS SURPLUS	8,000	-	-	-	-	-
Total Revenue	\$ 79,359	\$ 78,450	\$ 80,614	\$ 82,479	\$ 84,903	\$ 87,375
Expense						
SALARIES & WAGES	11,779	13,576	13,979	14,392	14,816	15,227
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	167	1,528	1,461	1,043	1,102	1,163
ADMINISTRATION CHARGES	2,379	2,760	2,836	2,902	2,987	3,074
OPERATIONS	1,442	1,264	1,289	1,315	1,341	1,368
OP-W&S- WATER QUALITY MONIT	721	732	747	762	777	793
CROSS CONNECTION CONTROL	309	314	320	326	333	340
CONSERVATION OUTREACH		200	204	208	212	216
OPERATIONS - HEALTH & SAFETY	258	262	267	272	277	283
CONTRACT SERVICES -OPERATIONS-OIB	48,812	52,893	54,480	56,114	57,797	59,531
EDUCATION & TRAINING	258	280	288	297	306	315
DEPRECIATION	258	-	-	-	-	-
INSURANCE - LIABILITY	750	765	780	796	812	828
TRAVEL/LEASING	2,576	2,615	2,667	2,720	2,774	2,829
TRANSFER TO VEHICLE REPLACEMENT RESERVE		261	266	271	276	282
TRANSFER TO OPERATING RESERVE	9,650	1,000	1,030	1,061	1,093	1,126
Total Expenses	\$ 79,359	\$ 78,450	\$ 80,614	\$ 82,479	\$ 84,903	\$ 87,375



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - SUN VALLEY - 3980**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	3.23%	6.47%	3.64%	2.85%	1.88%	2.92%
USER FEES	80,629	85,849	88,973	91,509	93,226	95,948
TRANSFER FROM OPERATING RESERVE	100	100	1,000	1,000	2,000	2,000
MISCELLANEOUS REVENUE	100	100	100	100	100	100
Total Revenue	\$ 80,829	\$ 86,049	\$ 90,073	\$ 92,609	\$ 95,326	\$ 98,048
Expense						
SALARIES & WAGES	49,940	53,044	54,614	56,221	57,875	59,509
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	1,063	4,191	5,660	5,828	6,004	6,184
ADMINISTRATION CHARGES	2,754	3,036	3,176	3,270	3,367	3,464
OPERATIONS	8,000	7,000	7,210	7,426	7,649	7,878
OP - W&S - WATER QUALITY MONITORING	1,030	500	515	530	546	562
CROSS CONNECTION CONTROL	200	150	155	160	165	170
CONSERVATION OUTREACH		150	155	160	165	170
OPERATIONS - HEALTH & SAFETY	50	51	53	55	57	59
CONSULTANTS	500	550	567	584	602	620
EDUCATION & TRAINING	100	250	255	260	265	270
VEHICLE DEPRECIATION	250	-	-	-	-	-
INSURANCE - PROPERTY	1,254	1,279	1,317	1,357	1,398	1,440
INSURANCE - LIABILITY	867	884	911	938	966	995
ADVERTISING/ PUBLIC EDUCATION	400	406	418	431	444	457
TRAVEL/LEASING	721	2,000	2,060	2,122	2,186	2,252
UTILITIES	13,500	10,407	10,719	11,041	11,372	11,713
UTILITIES - COMMUNICATIONS		995	1,025	1,056	1,088	1,121
TRANSFER TO RESERVE	100	800	900	800	800	800
TRANSFER TO VEHICLE REPLACEMENT RESERVE		254	258	262	266	270
TRANSFER TO OPERATING RESERVE	100	102	105	108	111	114
Total Expenses	\$ 80,829	\$ 86,049	\$ 90,073	\$ 92,609	\$ 95,326	\$ 98,048



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM - 3990

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee	User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
Revenue	2.73%	15.24%	6.91%	3.35%	3.74%	3.62%
USER FEES	140,439	161,840	173,030	178,824	185,519	192,241
TRANSFER FROM CAPITAL RESERVE	100	100	100	100	100	100
TRANSFER FROM OPERATING RESERVE	13,000	16,000	14,000	13,000	12,000	11,000
MISCELLANEOUS REVENUE	2,000	100	100	100	100	100
Total Revenue	\$ 155,539	\$ 178,040	\$ 187,230	\$ 192,024	\$ 197,719	\$ 203,441
Expense						
SALARIES & WAGES	94,417	100,142	103,100	106,162	109,303	112,399
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	557	15,181	20,265	20,627	21,245	21,883
ADMINISTRATION CHARGE	6,820	8,270	8,745	8,993	9,261	9,530
OPERATIONS	32,747	19,002	19,572	20,160	20,765	21,388
CONTRACTOR SERVICES	-	15,400	15,862	16,338	16,828	17,333
OP - W&S - WATER QUALITY MONITORING	3,200	3,366	3,467	3,571	3,678	3,788
CONSERVATION OUTREACH		400	412	424	437	450
CONSULTANTS	500	505	520	536	552	569
CONSULTANTS	1,000	505	520	536	552	569
VEHICLE DEPRECIATION	515	-	-	-	-	-
INSURANCE - PROPERTY	918	936	964	993	1,023	1,054
INSURANCE - LIABILITY	625	638	657	677	697	718
LEGAL FEES	100	50	51	52	53	54
TRAVEL/LEASING	3,000	3,060	3,152	3,247	3,344	3,444
UTILITIES	7,140	6,988	7,198	7,414	7,636	7,865
UTILITIES - COMMUNICATIONS		1,072	1,104	1,137	1,171	1,206
TRANSFER TO RESERVE	3,000	1,000	100	100	100	100
TRANSFER TO VEHICLE REPLACEMENT RESERVE		525	541	557	574	591
TRANSFER TO OPERATING RESERVE	1,000	1,000	1,000	500	500	500
Total Expenses	\$ 155,539	\$ 178,040	\$ 187,230	\$ 192,024	\$ 197,719	\$ 203,441



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
SHINISH CREEK DIVERSION - 4000**

BL 1382, 1993 Maximum Levy

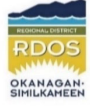
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	10,000	REVIEW REQUIRED	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	Revenue	1.37%	-4.48%	7.68%	2.27%	2.26%	2.29%
PARCEL TAX		10,449	9,981	10,747	10,991	11,240	11,497
TRANSFER FROM RESERVE		100	102	104	106	108	110
TRANSFER FROM OPERATING RESERVE		25,000	5,627	102	104	106	108
PRIOR YEARS SURPLUS		2,000	1,000	-	-	-	-
Total Revenue		\$ 37,549	\$ 16,710	\$ 10,953	\$ 11,201	\$ 11,454	\$ 11,715
	Expense						
SALARIES & WAGES		761	3,077	3,167	3,258	3,352	3,450
ADMINISTRATION CHARGES		740	144	147	151	155	159
SYSTEM MTNCE - WATER - DIVERSION		2,000	2,040	2,081	2,123	2,165	2,208
SPECIAL PROJECTS CF		25,000	5,000	-	-	-	-
INSURANCE - LIABILITY		48	49	50	51	52	53
TRANSFER TO OPERATING RESERVE		9,000	6,400	5,508	5,618	5,730	5,845
Total Expenses		\$ 37,549	\$ 16,710	\$ 10,953	\$ 11,201	\$ 11,454	\$ 11,715



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
DEVELOPMENT INFRASTRUCTURE - 4200**

LGA Part 26 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-65.19%	110.07%	-25.99%	-16.93%	3.79%	2.14%
TAX REQUISITION	48,224	101,303	74,972	62,282	64,641	66,022
SUBDIVISION SERVICING FEES	12,000	12,000	12,240	12,485	12,735	12,990
SUBDIVISION SERVICING FEES	10,000	12,500	12,750	13,005	13,265	13,530
DEVELOPER FUNDED WATER MODEL	6,000	9,000	9,315	9,641	9,978	10,327
ENGINEERING REVIEW FEES	15,000	25,000	25,875	26,781	27,718	28,688
RECOVERIES FROM PLANNING REFERRALS	20,000	20,000	20,000	20,000	20,000	20,000
TRANSFER FROM OPERATING RESERVE	10,000	23,000	23,690	24,401	25,133	25,887
Total Revenue	\$ 121,224	\$ 202,803	\$ 178,842	\$ 168,595	\$ 173,470	\$ 177,444
Expense						
SALARIES & WAGES	89,813	102,904	106,375	109,967	113,680	117,518
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	49,650	22,709	8,699	8,961	9,229
ADMINISTRATION CHARGES	5,249	8,849	7,720	7,237	7,467	7,654
CONSULTANTS	6,000	6,000	6,180	6,365	6,556	6,753
EDUCATION & TRAINING	500	750	765	780	796	812
DEVELOPER FUNDED INFRASTRUCTURE	10,000	12,500	12,750	13,005	13,265	13,530
INSURANCE - LIABILITY	912	930	949	968	987	-
LEGAL FEES	2,500	5,000	5,150	5,305	5,464	5,628
SUPPLIES	250	200	204	208	212	216
TRAVEL/LEASING	1,000	1,020	1,040	1,061	1,082	1,104
TRANSFER TO OPERATING RESERVE	5,000	15,000	15,000	15,000	15,000	15,000
Total Expenses	\$ 121,224	\$ 202,803	\$ 178,842	\$ 168,595	\$ 173,470	\$ 177,444



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ILLEGAL DUMPING - 4250**

BI 2184 - Maximum Levy

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		25,000					
	Revenue	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
		0.92%	12.55%	2.40%	2.43%	2.44%	2.47%
	TAX REQUISITION	35,882	40,386	41,356	42,361	43,394	44,468
	PRIOR YEARS SURPLUS	4,325	-	-	-	-	-
	Total Revenue	\$ 40,207	\$ 40,386	\$ 41,356	\$ 42,361	\$ 43,394	\$ 44,468
	Expense						
	SALARIES & WAGES	16,456	19,300	19,886	20,493	21,115	21,762
	SALARIES & WAGES		186	192	199	205	211
	ADMINISTRATION CHARGES	932	1,087	1,121	1,157	1,194	1,233
	CONTRACT SERVICES	3,000	3,000	3,105	3,214	3,326	3,443
	CONTRACT SERVICES - TIPPING FEES	5,500	5,500	5,693	5,892	6,098	6,312
	INSURANCE - LIABILITY	152	152	157	163	169	174
	ADVERTISING - PUBLIC EDUCATION	761	761	788	815	844	874
	TRAVEL/LEASING	406	400	414	428	443	459
	TRANSFER TO OPERATING RESERVE	13,000	10,000	10,000	10,000	10,000	10,000
	Total Expenses	\$ 40,207	\$ 40,386	\$ 41,356	\$ 42,361	\$ 43,394	\$ 44,468



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
SOLID WASTE MANAGEMENT - 4300**

1899.02, 2012 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	367,237					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	11.36%	-37.64%	8.68%	2.57%	2.56%	2.59%
TAX REQUISITION	280,633	174,998	190,192	195,075	200,077	205,267
TRANSFER FROM OPERATING RESERVE	7,086	245,000	-	-	-	-
PRIOR YEARS SURPLUS	250,000	245,000	-	-	-	-
Total Revenue	\$ 537,719	\$ 664,998	\$ 190,192	\$ 195,075	\$ 200,077	\$ 205,267
Expense						
SALARIES & WAGES	120,620	107,922	111,216	114,645	118,143	121,776
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	27,008	182	188	195	201	207
ADMINISTRATION CHARGES	9,393	8,246	8,962	9,192	9,427	9,672
CONSULTANTS CF	250,000	245,000				
CONSULTANTS			30,000	30,000	30,000	30,000
CONTRACTOR - WEBSITE EXCHANGE SITE	8,120	8,120	8,404	8,698	9,003	9,318
MEMBERSHIP & DUES	3,986	4,555	4,714	4,879	5,050	5,227
FOOD COMPOSTING EDUCATION	25,000	25,000	5,000	5,000	5,000	5,000
INSURANCE - LIABILITY	773	773	800	828	857	887
LEGAL FEES	100	100	104	107	111	115
SUPPLIES	2,000	2,000	2,070	2,142	2,217	2,295
BEAR SMART EXPENSES	9,500	16,600	17,181	17,782	18,405	19,049
BEAR SMART EXPENSES	7,086	-	-	-	-	-
BEAR SMART EXPENSES	1,500	1,500	1,553	1,607	1,663	1,721
TRANSFER TO OPERATING RESERVE	72,633	245,000	-	-	-	-
Total Expenses	\$ 537,719	\$ 664,998	\$ 190,192	\$ 195,075	\$ 200,077	\$ 205,267



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION - 4310**

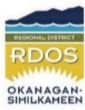
D716, BL2593, 2012 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	557,859					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	15.09%	6.43%	11.32%	3.24%	3.39%	3.63%
	2.22%	0.35%	0.01%	0.01%	0.01%	0.01%
TAX REQUISITION	84,262	89,680	99,835	103,069	106,564	110,431
USER FEES	73,173	73,432	73,440	73,448	73,456	73,465
TRANSFER FROM OPERATING RESERVE	2,000	-	-	-	-	-
Total Revenue	\$ 159,435	\$ 163,112	\$ 173,275	\$ 176,517	\$ 180,020	\$ 183,896
Expense						
SALARIES & WAGES	17,168	17,768	18,322	18,890	19,473	20,082
SALARIES & WAGES		(4,165)	(4,311)	(4,462)	(4,620)	(4,784)
ADMINISTRATION CHARGES	5,040	5,222	5,390	5,533	5,844	6,015
IT SUPPORT COSTS	3,250	3,348	3,448	3,551	3,658	3,768
OP-SW-TIPPING FEES	16,761	16,761	16,761	16,761	16,761	16,761
CONTRACT SERVICES - MAINTENANCE	25,101	25,101	26,372	27,031	27,707	28,678
OPERATIONS AND MAINTENANCE	4,000	4,000	4,140	4,285	4,435	4,590
CONTRACT SERVICES - RECYCLING	8,000	8,000	8,280	8,571	8,870	9,180
CONTRACT SERVICES - GARBAGE	15,682	16,000	16,560	17,140	17,739	18,360
CONTRACT SERVICES - LARGE ITEM COLLECTION	8,778	9,000	9,315	9,641	9,978	10,328
EDUCATION	5,000	4,000	4,140	4,285	4,435	4,590
INSURANCE - PROPERTY	1,798	1,809	1,872	1,938	2,006	2,076
INSURANCE - LIABILITY	1,350	1,350	1,397	1,446	1,497	1,549
LEGAL FEES	100	100	104	107	111	115
ADVERTISING - PUBLIC EDUCATION	1,300	1,000	1,035	1,071	1,109	1,148
TRAVEL/LEASING	1,523	1,523	1,576	1,631	1,689	1,748
UTILITIES	3,000	3,000	3,105	3,214	3,326	3,443
DEBT INTEREST (Bylaw 2887/2843) + (Bylaw 2887/2669)	14,228	14,229	14,229	14,229	14,229	14,229
DEBT PRINCIPAL (Bylaw 2887/2843)(Bylaw 2887/2669)	20,856	29,427	29,427	29,427	29,427	29,427
TRANSFER TO RESERVE	4,500	3,639	4,613	4,728	4,846	4,943
TRANSFER TO OPERATING RESERVE	2,000	2,000	7,500	7,500	7,500	7,650
Total Expenses	\$ 159,435	\$ 163,112	\$ 173,275	\$ 176,517	\$ 180,020	\$ 183,896



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NET ZERO RECYCLING FACILITY - 4320**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries		Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
	Revenue	N/A	N/A	N/A	N/A	N/A	N/A
COST RECOVERIES		5,315	1,542	1,542	1,542	-	-
Total Revenue		\$ 5,315	\$ 1,542	\$ 1,542	\$ 1,542	\$ -	\$ -
	Expense						
SALARIES & WAGES		5,177	1,500	1,500	1,500	-	-
ADMINISTRATION CHARGES		138	42	42	42	-	-
Total Expenses		\$ 5,315	\$ 1,542	\$ 1,542	\$ 1,542	\$ -	\$ -



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
WEST BENCH SOIL REMOVAL AND DEPOSITION SERVICE - 4400

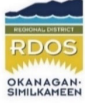
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fees	N/A	N/A	N/A	N/A	N/A	N/A
Revenue						
TAX REQUISITION	9,994	19,473	19,785	20,265	20,761	21,270
APPROVAL FEES	500	500	500	500	500	510
Total Revenue	\$ 10,494	\$ 19,973	\$ 20,285	\$ 20,765	\$ 21,261	\$ 21,780
Expense						
SALARIES & WAGES	2,500	13,832	14,284	14,751	15,233	15,732
ADMINISTRATION CHARGES	200	465	473	486	500	514
BYLAW EXPENSES	2,500	2,882	2,734	2,734	2,734	2,734
LEGAL	2,500	-	-	-	-	-
TRANSFER TO OPERATING RESERVES	2,794	2,794	2,794	2,794	2,794	2,800
Total Expenses	\$ 10,494	\$ 19,973	\$ 20,285	\$ 20,765	\$ 21,261	\$ 21,780



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTORAL AREA PLANNING - 5000**

LGA Part 26 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	15.67%	5.82%	2.44%	2.68%	2.63%	8.79%
TAX REQUISITION	1,322,564	1,399,492	1,433,635	1,472,079	1,510,762	1,643,497
DEVELOPMENT APPLICATION FEES	100,000	105,000	110,000	115,000	120,000	120,000
TRANSFER FROM OPERATING RESERVE	30,000	70,000	-	-	-	-
PROVINCIAL GRANTS	-	50,000	-	-	-	-
PRIOR YEARS SURPLUS	-	70,000	-	-	-	-
Total Revenue	\$ 1,452,564	\$ 1,694,492	\$ 1,543,635	\$ 1,587,079	\$ 1,630,762	\$ 1,763,497
Expense						
SALARIES & WAGES	836,962	909,960	937,416	965,695	994,852	1,024,939
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES						
WAGES	23,529	6,441	6,667	6,900	7,107	7,320
BOARD OF VARIANCE	769	788	808	828	900	-
APC EXPENSES	1,538	1,576	1,615	1,655	2,000	2,000
ADMINISTRATION CHARGES	76,680	86,979	86,259	88,698	91,206	98,874
BYLAW ENFORCEMENT ALLOCATION	166,254	182,100	188,474	195,070	201,898	208,964
CONSULTANTS	100,000	100,000	100,000	100,000	100,000	100,000
CONSULTANTS CF	-	70,000	-	-	-	-
PLANNING REFERRALS TO SUBDIVISION SERVICING	20,000	20,000	20,000	20,000	20,000	20,000
CONTRACT SERVICES	35,000	-	-	-	-	-
EDUCATION & TRAINING	10,250	15,000	16,000	17,000	18,000	19,000
OFFICAL COMMUNITY PLAN		50,000	-	-	-	-
ENVIRONMENTAL PROJECTS	10,000	10,000	10,000	10,000	10,000	10,000
EQUIPMENT	18,040	18,491	18,953	19,427	20,000	21,000
INSURANCE - LIABILITY	8,482	8,694	8,911	9,134	9,200	93,000
LEGAL FEES	41,000	42,025	43,076	44,153	45,000	46,000
LEGAL FEES - COVENANT REGISTRATIONS	7,000	7,100	7,200	7,300	7,400	7,500
SUPPLIES	9,000	9,100	9,200	9,300	9,400	9,500
ADVERTISING	20,000	15,500	16,500	17,500	18,500	19,000
TRAVEL/LEASING	4,100	4,203	4,308	4,416	4,500	4,500
UTILITIES - TELEPHONE	1,000	2,000	2,100	2,200	2,300	2,300
TRANSFER TO OPERATING RESERVE	58,860	130,332	61,840	63,386	64,000	65,000
CONTINGENCY	4,100	4,203	4,308	4,416	4,500	4,600
Total Expenses	\$ 1,452,564	\$ 1,694,492	\$ 1,543,635	\$ 1,587,079	\$ 1,630,762	\$ 1,763,497



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ENVIRONMENTAL CONSERVATION - 5010**

RG 734, RG735 C714,z714,714i,714D, 714A 714C 718E 555,BL 2690, 2016

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		640,371					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		-0.07%	-0.22%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	449,783	448,803	448,802	448,803	448,802	448,802
	Total Revenue	\$ 449,783	\$ 448,803	\$ 448,802	\$ 448,803	\$ 448,802	\$ 448,802
	Expense						
	ADMINISTRATION CHARGE	11,656	12,146	12,146	12,146	12,146	12,146
	OPERATIONS	39,585	40,179	40,781	41,393	42,221	43,000
	GRANTS	398,542	396,478	395,875	395,264	394,435	393,656
	Total Expenses	\$ 449,783	\$ 448,803	\$ 448,802	\$ 448,803	\$ 448,802	\$ 448,802



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RGS - SUB REGIONAL - 5020**

BL 2421 & 2770 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	8.89%	14.57%	2.99%	2.97%	2.88%	4.61%
	TAX REQUISITION	45,305	51,907	53,458	55,048	56,635	59,246
	Total Revenue	\$ 45,305	\$ 51,907	\$ 53,458	\$ 55,048	\$ 56,635	\$ 59,246
	Expense						
	SALARIES & WAGES	30,553	36,412	37,522	38,661	39,840	41,055
	SALARIES & WAGES		64	66	68	70	72
	ADMINISTRATION CHARGES	1,552	1,856	1,912	1,969	2,025	2,119
	CONSULTANTS	10,000	10,250	10,506	10,769	11,000	12,000
	INSURANCE - LIABILITY	200	250	300	350	400	500
	SUPPLIES	1,000	1,025	1,051	1,077	1,100	1,200
	ADVERTISING	2,000	2,050	2,101	2,154	2,200	2,300
	Total Expenses	\$ 45,305	\$ 51,907	\$ 53,458	\$ 55,048	\$ 56,635	\$ 59,246



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
BYLAW ENFORCEMENT - 5100**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries	Recoveries
Revenue	4.34%	11.26%	3.08%	3.03%	3.07%	7.42%
BYLAW RECOVERY REVENUE	370,095	411,785	424,486	437,350	450,794	484,248
ENFORCEMENT FEES	20,000	20,000	20,000	20,000	20,000	-
TRANSFER FROM OPERATIONAL RESERVE	20,000	-	-	-	-	-
PRIOR YEARS SURPLUS	60,770	-	-	-	-	-
Total Revenue	\$ 470,865	\$ 431,785	\$ 444,486	\$ 457,350	\$ 470,794	\$ 484,248
Expense						
SALARIES & WAGES	344,254	364,498	375,796	387,512	399,506	411,929
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	1,410	1,459	1,510	1,555	1,602
ADMINISTRATION CHARGES	18,520	20,345	20,944	21,550	22,183	22,817
CONTRACT SERVICES	20,000	-	-	-	-	-
EDUCATION & TRAINING	5,200	5,403	5,450	5,548	6,000	6,500
EQUIPMENT	5,000	4,000	4,000	4,000	4,000	4,000
INSURANCE - LIABILITY	1,113	1,129	1,146	1,169	1,250	1,300
LEGAL	8,242	28,000	28,591	28,861	29,000	28,700
SUPPLIES	4,266	3,500	3,500	3,500	3,500	3,500
TRAVEL/LEASING	3,500	3,500	3,600	3,700	3,800	3,900
TRANSFER TO OPERATING RESERVE	60,770	-	-	-	-	-
Total Expenses	\$ 470,865	\$ 431,785	\$ 444,486	\$ 457,350	\$ 470,794	\$ 484,248



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
DESTRUCTION OF PESTS - 5500**

Sec 767(5), SLP May 2,1967 - Assessment

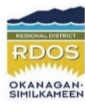
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	2,649,855					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-111.98%	-738.08%	14.59%	12.84%	3.27%	3.30%
TAX REQUISITION	(638)	4,071	4,665	5,264	5,436	5,615
CONTRACT - OLIVER	275	285	295	305	316	327
CONTRACT - VILLAGE OF KEREMEOS	275	285	295	305	316	327
TRANSFER FROM OPERATING RESERVE	6,097	-	-	-	-	-
Total Revenue	\$ 6,009	\$ 4,641	\$ 5,255	\$ 5,874	\$ 6,068	\$ 6,269
Expense						
SALARIES & WAGES	2,261	2,115	2,178	2,244	2,310	2,380
ADMINISTRATION CHARGES	198	166	188	210	217	224
OPERATIONS - HEALTH & SAFETY	52	54	56	58	60	62
CONTRACT SERVICES - SPRAYING	2,500	1,500	2,000	2,500	2,588	2,678
EDUCATION & TRAINING	259	268	277	287	297	308
INSURANCE - LIABILITY	19	20	20	21	22	23
SUPPLIES	50	52	54	55	57	59
ADVERTISING	200	207	214	222	230	238
TRAVEL/LEASING	250	259	268	277	287	297
TRANSFER TO OPERATIONAL RESERVES	220	-	-	-	-	-
Total Expenses	\$ 6,009	\$ 4,641	\$ 5,255	\$ 5,874	\$ 6,068	\$ 6,269



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NUISANCE CONTROL (Regional Service) - 5550**

BL 2198.01, 2008 - Maximum Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	31,250	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue		-8.13%	9.20%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		23,742	25,927	25,927	25,927	25,927	25,927
TRANSFER FROM OPERATING RESERVE		2,143	-	-	-	-	-
PRIOR YEARS SURPLUS		2	-	-	-	-	-
Total Revenue		\$ 25,887	\$ 25,927	\$ 25,927	\$ 25,927	\$ 25,927	\$ 25,927
Expense							
ADMINISTRATION CHARGES		887	927	927	927	927	927
OP - SW - STARLING CONTROL		25,000	25,000	25,000	25,000	25,000	25,000
Total Expenses		\$ 25,887	\$ 25,927	\$ 25,927	\$ 25,927	\$ 25,927	\$ 25,927



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
DESTRUCTION OF PESTS - PENTICTON - 5600**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-127.25%	-331.86%	3.31%	3.06%	3.25%	3.24%
CONTRACT - PENTICTON	(891)	2,066	2,134	2,200	2,271	2,345
TRANSFER FROM OPERATIONAL RESERVES	4,263	-	-	-	-	-
PRIOR YEARS SURPLUS	2,343	-	-	-	-	-
Total Revenue	\$ 5,715	\$ 2,066	\$ 2,134	\$ 2,200	\$ 2,271	\$ 2,345
Expense						
SALARIES & WAGES	1,130	1,058	1,090	1,122	1,156	1,190
ADMINISTRATION CHARGES	109	74	76	79	81	84
OPERATIONS - HEALTH & SAFETY	50	52	54	55	57	59
CONTRACT SERVICES - SPRAYING	1,200	500	518	536	554	574
EDUCATION & TRAINING	102	106	109	113	117	121
INSURANCE - LIABILITY	22	23	24	24	25	26
SUPPLIES	51	53	55	57	59	61
ADVERTISING	253	100	104	107	111	115
TRAVEL/LEASING	255	100	104	107	111	115
TRANSFER TO OPERATIONAL RESERVES	2,543	-	-	-	-	-
Total Expenses	\$ 5,715	\$ 2,066	\$ 2,134	\$ 2,200	\$ 2,271	\$ 2,345



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
MOSQUITO CONTROL - 5700**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Revenue	5.16%	9.57%	4.09%	3.99%	3.53%	3.50%
TAX REQUISITION	170,325	186,627	194,268	202,010	209,150	216,478
TRANSFER FROM RESERVE	10,000	50	50	50	50	50
TRANSFER FROM OPERATING RESERVE		8,000	6,000	5,000	4,000	3,000
MISCELLANEOUS REVENUE	18,000	28,000	28,560	29,131	29,714	30,308
Total Revenue	\$ 198,325	\$ 222,677	\$ 228,878	\$ 236,191	\$ 242,914	\$ 249,836
Expense						
SALARIES & WAGES	95,691	99,885	102,881	105,983	109,148	112,421
SALARIES & WAGES		5,251	5,409	5,572	5,739	5,911
ADMINISTRATION CHARGES	6,571	7,707	7,900	8,099	8,302	8,548
HELICOPTER SPRAYING	35,000	40,000	40,800	41,616	42,448	43,297
OP - W&S - PERMIT FEES	1,035	1,056	1,077	1,099	1,121	1,143
OPERATIONS - HEALTH & SAFETY	518	528	539	550	561	572
CONSULTANTS	500	1,200	1,224	1,248	1,273	1,298
EDUCATION & TRAINING	1,056	1,077	1,099	1,121	1,143	1,166
DEPRECIATION	4,000	4,000	4,000	4,000	4,000	4,000
EQUIPMENT	1,200	1,224	1,248	1,273	1,298	1,324
INSURANCE - LIABILITY	853	870	887	905	923	941
INSURANCE - VEHICLE	2,187	2,231	2,276	2,322	2,368	2,415
SUPPLIES	33,000	40,000	40,800	41,616	42,448	43,297
ADVERTISING	500	510	520	530	541	552
TRAVEL/LEASING	13,000	13,260	13,525	13,796	14,072	14,353
UTILITIES - TELEPHONE	714	728	743	758	773	788
TRANSFER TO VEHICLE REPLACEMENT RESERVE		1,000	2,000	3,000	4,000	4,000
TRANSFER TO INTEREST RESERVE		50	50	50	50	50
TRANSFER TO OPERATING RESERVE	2,500	2,100	1,900	2,653	2,706	2,760
Total Expenses	\$ 198,325	\$ 222,677	\$ 228,878	\$ 236,191	\$ 242,914	\$ 249,836



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
DESTRUCTION OF PESTS - SUMMERLAND - 5800**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-479.07%	-115.94%	3.29%	3.09%	3.28%	3.27%
CONTRACT - SUMMERLAND	(12,864)	2,050	2,118	2,183	2,255	2,328
TRANSFER FROM OPERATING RESERVE	16,341	-	-	-	-	-
PRIOR YEARS SURPLUS	619	-	-	-	-	-
Total Revenue	\$ 4,096	\$ 2,050	\$ 2,118	\$ 2,183	\$ 2,255	\$ 2,328
Expense						
SALARIES & WAGES	1,130	1,058	1,090	1,122	1,156	1,190
ADMINISTRATION CHARGES	112	73	76	78	81	83
OPERATIONS - HEALTH & SAFETY	100	104	107	111	115	119
CONTRACT SERVICES - SPRAYING	900	400	414	428	443	459
EDUCATION & TRAINING	255	100	104	107	111	115
INSURANCE - LIABILITY	9	9	10	10	10	11
SUPPLIES	102	106	109	113	117	121
ADVERTISING	414	100	104	107	111	115
TRAVEL/LEASING	255	100	104	107	111	115
TRANSFER TO OPERATIONAL BUDGET	819	-	-	-	-	-
Total Expenses	\$ 4,096	\$ 2,050	\$ 2,118	\$ 2,183	\$ 2,255	\$ 2,328



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STERILE INSECT RELEASE PROGRAM - 6000**

1101, 1989 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	2,992,268					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	16.21%	6.31%	6.05%	5.97%	5.89%	4.02%
TAX REQUISITION	485,451	516,081	547,283	579,940	614,116	638,775
PARCEL TAX	508,737	518,912	529,290	539,876	550,674	572,786
GRANT IN LIEU OF TAXES	4,500	4,500	4,500	4,500	4,500	4,500
PRIOR YEARS SURPLUS	(353)	-	-	-	-	-
Total Revenue	\$ 998,335	\$ 1,039,493	\$ 1,081,073	\$ 1,124,316	\$ 1,169,290	\$ 1,216,061
Expense						
ADMINISTRATION CHARGES	25,871	28,131	29,256	30,426	31,644	32,909
TRANSFER TO SIR	972,464	1,011,362	1,051,817	1,093,890	1,137,646	1,183,152
Total Expenses	\$ 998,335	\$ 1,039,493	\$ 1,081,073	\$ 1,124,316	\$ 1,169,290	\$ 1,216,061



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
OKANAGAN BASIN WATER BOARD - 6500

Limit Based on Assessment

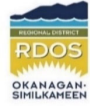
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		887,906					
		Compliant	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW SOON
	Revenue	3.85%	2.11%	3.01%	2.50%	2.50%	3.52%
TAX REQUISITION		772,633	788,959	812,706	833,023	853,849	883,921
Total Revenue		\$ 772,633	\$ 788,959	\$ 812,706	\$ 833,023	\$ 853,849	\$ 883,921
	Expense						
ADMINISTRATION CHARGES		20,022	21,351	21,994	22,543	23,107	23,921
TRANSFER TO OBWB		752,611	767,608	790,712	810,480	830,742	860,000
Total Expenses		\$ 772,633	\$ 788,959	\$ 812,706	\$ 833,023	\$ 853,849	\$ 883,921



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ARENA - PRINCETON / AREA "H" - 7000**

RG731, Z714, BI 2666,2014

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		314,236					
		Compliant	Compliant	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW REQUIRED
	Revenue	1.95%	1.38%	1.50%	2.00%	2.00%	1.50%
	TAX REQUISITION	\$ 290,209	\$ 294,215	\$ 298,628	\$ 304,601	\$ 310,692	\$ 315,353
	PRIOR YEARS SURPLUS	(794)	-	-	-	-	-
	Total Revenue	\$ 289,415	\$ 294,215	\$ 298,628	\$ 304,601	\$ 310,692	\$ 315,353
	Expense						
	ADMINISTRATION CHARGES	9,914	10,521	10,679	10,893	11,110	11,277
	CONTRACT SERVICES	279,501	283,694	287,949	293,708	299,582	304,076
	Total Expenses	\$ 289,415	\$ 294,215	\$ 298,628	\$ 304,601	\$ 310,692	\$ 315,353



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ARENA - OSOYOOS / AREA "A" - 7050**

Referendum 185 & 834 - No Tax Limit

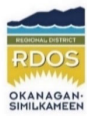
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	15.97%	2.01%	44.75%	3.20%	3.20%	0.76%
TAX REQUISITION	608,534	620,780	898,564	927,277	956,947	964,210
GRANT IN LIEU OF TAXES	4,000	4,000	4,000	4,000	4,000	4,000
GRANTS	71,100	-	-	-	-	-
GAS TAX - OSOYOOS	178,900	-	-	-	-	-
REVENUE - MEZZANINE RENTAL	2,050	2,160	2,203	2,247	2,292	2,338
REVENUE - CONCESSION	2,100	2,210	2,254	2,299	2,345	2,392
REVENUE - SKATING	28,850	33,000	33,660	34,333	35,020	35,720
REVENUE - HOCKEY	107,400	117,730	120,084	122,486	124,936	127,435
REVENUE - MAINTENANCE CONTRIBUTION	9,000	9,450	9,639	9,831	10,028	10,229
GRANTS	-	250,000	-	-	-	-
MISCELLANEOUS REVENUE	2,100	2,200	2,244	2,289	2,335	2,381
Total Revenue	\$ 1,014,034	\$ 1,041,530	\$ 1,072,648	\$ 1,104,762	\$ 1,137,903	\$ 1,148,705
Expense						
SALARIES & WAGES	418,200	462,000	476,784	492,041	507,786	524,035
ADMINISTRATION CHARGES	1,000	1,000	1,000	1,000	1,000	1,000
ADMIN CHARGES - TOWN	12,000	12,000	12,384	12,780	13,189	13,611
BUILDING MAINTENANCE	50,000	65,000	67,080	69,227	71,442	73,728
EQUIPMENT MAINTENANCE	23,400	-	-	-	-	-
EQUIPMENT MAINTENANCE - VEHICLES	5,100	3,500	3,612	3,728	3,847	3,970
CAPITAL EXPENDITURES	270,000	300,000	309,600	319,507	329,731	340,282
SUPPLIES	15,550	14,320	14,778	15,251	15,739	16,243
UTILITIES	106,500	108,380	111,848	115,427	119,121	122,933
DEBT INTEREST (INCLUDING ZAMBONI DEBT)	68,080	68,080	68,080	68,080	68,080	44,680
TRANSFER TO RESERVE - EQUIPMENT	37,704	-	-	-	-	-
OTHER EXPENSES - MISCELLANEOUS	6,500	7,250	7,482	7,721	7,968	8,223
Total Expenses	\$ 1,014,034	\$ 1,041,530	\$ 1,072,648	\$ 1,104,762	\$ 1,137,903	\$ 1,148,705



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ARENA - OLIVER / AREA "C" - 7100**

RG 735,C714, RG737, BL 318 - No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	14.02%	12.46%	-17.35%	3.14%	1.94%	
TAX REQUISITION		478,916	538,580	445,156	459,115	468,025	480,167
GRANT IN LIEU OF TAXES		2,790	2,790	2,790	2,790	2,790	2,846
AGREEMENT - OSOYOOS INDIAN BAND		29,948	33,786	30,853	31,316	31,942	32,581
REVENUE - REC. PROGRAMS		95,000	95,600	97,871	99,339	101,326	103,352
Total Revenue		\$ 606,654	\$ 670,756	\$ 576,670	\$ 592,560	\$ 604,083	\$ 618,946
	Expense						
SALARIES & WAGES		286	293	299	307	205	209
ADMINISTRATION CHARGES RDOS		12,605	1,000	1,000	1,000	1,000	1,000
ADMINISTRATION CHARGES OLIVER			10,000	10,000	10,000	10,000	10,000
OPERATIONS		457,488	523,053	480,648	492,665	502,518	515,569
INSURANCE - PROPERTY		10,070	10,271	10,477	10,686	10,900	11,118
INSURANCE - LIABILITY		5,945	6,094	6,246	6,402	6,530	6,661
TRANSFER TO RESERVE		120,260	120,045	68,000	71,500	72,930	74,389
Total Expenses		\$ 606,654	\$ 670,756	\$ 576,670	\$ 592,560	\$ 604,083	\$ 618,946



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION FACILITY - KEREMEOS / AREAS "B" & "G" - 7200**

RG 734 -535, RG 735 - g716, RG 735 *B716 BI 1470.02

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	597,301					
	Compliant	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	24.82%	20.56%	4.64%	4.33%	4.31%	4.22%
TAX REQUISITION	460,804	555,531	581,306	606,473	632,585	659,261
GRANT IN LIEU OF TAXES	134	139	144	149	154	159
REVENUE - FITNESS	24,000	28,000	28,980	29,994	31,044	32,131
REVENUE - CLIMBING WALL		500	518	536	554	574
REVENUE - BOWLING	14,000	14,490	14,997	15,522	16,065	16,627
REVENUE - SQUASH	102	106	110	114	118	122
REVENUE - FACILITY RENTAL		500	518	536	554	574
REVENUE - RECREATION	14,000	20,000	20,700	21,425	22,175	22,951
REVENUE - CONCESSION	2,550	2,639	2,731	2,827	2,926	3,028
REVENUE - ICE RINK	12,000	12,420	12,855	13,305	13,771	14,253
TRANSFER FROM OPERATING RESERVE	5,000	-	-	-	-	-
PROVINCIAL GRANTS - EMPLOYMENT	3,000	3,105	3,214	3,326	3,442	3,562
MISCELLANEOUS REVENUE	200	1,000	1,035	1,071	1,108	1,147
DONATIONS	4,000	3,000	3,105	3,214	3,326	3,442
PRIOR YEARS SURPLUS	17,990	-	-	-	-	-
Total Revenue	\$ 557,780	\$ 641,430	\$ 670,213	\$ 698,492	\$ 727,822	\$ 757,831
Expense						
SALARIES & WAGES	199,753	269,026	277,485	286,206	295,143	304,402
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	19,600	18,748	19,370	20,012	20,614	21,232
SALARIES & WAGES STUDENTS	30,000	20,000	20,700	21,425	22,175	22,951
SALARIES AND WAGES CASUAL LABOURER	25,000	19,000	19,665	20,353	21,065	21,802
SALARIES & WAGES - SUMMER STUDENTS	7,000	3,000	3,105	3,214	3,326	3,442
PART TIME WAGES - REC INSTRUCTORS	14,000	18,000	18,630	19,282	19,957	20,655
WAGES - SUMMER STAFF	4,000	4,140	4,285	4,435	4,590	4,751
ADMINISTRATION CHARGES	21,177	25,983	26,842	27,729	28,640	29,583
IT SUPPORT COSTS	5,200	5,356	5,517	5,682	5,853	6,028
IS	1,000	1,035	1,071	1,108	1,147	1,187
MAINTENANCE - JANITORIAL	10,500	14,000	14,490	14,997	15,522	16,065
EQUIPMENT MAINTENANCE	4,500	7,000	7,245	7,499	7,761	8,033
CONTRACT SERVICES	18,300	24,661	25,523	26,415	27,339	28,296
EDUCATION & TRAINING	7,120	7,369	7,626	7,892	8,169	8,455
EQUIPMENT	8,000	12,000	12,420	12,855	13,305	13,771
PARK/FACILITY IMPROVEMENTS	6,000	6,210	6,427	6,652	6,885	7,126
INSURANCE - PROPERTY	22,043	22,484	23,271	24,085	24,928	25,800
INSURANCE - LIABILITY	3,500	3,623	3,750	3,881	4,017	4,158
SUPPLIES REC	4,730	4,896	5,068	5,245	5,429	5,619
SUPPLIES FACILITY	10,200	10,558	10,928	11,311	11,707	12,116
SUPPLIES - P&R - CONCESSION	1,300	1,346	1,393	1,442	1,492	1,544
SPECIAL EVENTS	4,500	4,658	4,821	4,990	5,165	5,346
ADVERTISING	4,100	4,244	4,393	4,547	4,706	4,871
TRAVEL/LEASING	6,500	6,728	6,963	7,207	7,459	7,720
UTILITIES	36,100	37,365	38,673	40,027	41,428	42,878
TRANSFER TO CAPITAL RESERVE	60,000	90,000	100,000	110,000	120,000	130,000
TRANSFER TO OPERATING RESERVE	23,657	-	552	1	-	-
Total Expenses	\$ 557,780	\$ 641,430	\$ 670,213	\$ 698,492	\$ 727,822	\$ 757,831



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
POOL - OLIVER / AREA "C" - 7300**

RG735, C714, BL 1901 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	605,617					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	9.73%	-7.40%	14.71%	2.71%	1.93%	1.92%
TAX REQUISITION	285,721	264,584	303,499	311,733	317,747	323,852
GRANT IN LIEU OF TAXES	1,890	1,918	1,947	1,976	2,016	2,087
AGREEMENT - OSOYOOS INDIAN BAND	17,889	16,185	18,430	18,706	19,080	19,462
REVENUE - REC. PROGRAMS	74,000	74,000	76,237	77,380	78,928	80,506
Total Revenue	\$ 379,500	\$ 356,687	\$ 400,113	\$ 409,795	\$ 417,771	\$ 425,907
Expense						
ADMINISTRATION CHARGES RDOS	9,835	1,000	1,000	1,000	1,000	1,000
ADMINISTRATION CHARGES OLIVER		10,000	10,000	10,000	10,000	10,000
OPERATIONS	361,614	336,675	379,921	389,419	397,207	405,152
INSURANCE - PROPERTY	3,541	3,612	3,684	3,758	3,833	3,910
INSURANCE - LIABILITY	4,510	5,400	5,508	5,618	5,731	5,845
Total Expenses	\$ 379,500	\$ 356,687	\$ 400,113	\$ 409,795	\$ 417,771	\$ 425,907



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
POOL - KEREMEOS / AREAS "B" & "G" - 7310**

RG 734 -535, RG 735 - g716, RG 735 *B716 BI 2119.01

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	160,251					
	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-14.26%	53.06%	20.09%	7.72%	7.24%	6.83%
TAX REQUISITION	104,817	160,429	192,652	207,523	222,544	237,737
REVENUE - SWIMMING	14,000	12,000	14,997	15,522	16,065	16,627
SWIMMING - SCHOOL PROGRAM	2,000	1,000	1,035	1,071	1,108	1,147
TRANSFER FROM GAS TAX		6,000	6,210	6,427	6,652	6,885
REVENUE - SWIM CLUB	2,200	2,300	2,381	2,464	2,550	2,639
PRIOR YEARS SURPLUS	2,099	-	-	-	-	-
Total Revenue	\$ 125,116	\$ 181,729	\$ 217,275	\$ 233,007	\$ 248,919	\$ 265,035
Expense						
SALARIES & WAGES	53,389	69,041	71,366	73,766	76,248	78,817
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	7,886	8,142	8,407	8,660	8,920
SALARIES & WAGES - LIFEGUARDS	37,000	45,000	46,575	48,205	49,892	51,638
ADMINISTRATION CHARGES	3,188	4,377	4,527	4,682	4,842	5,007
CONTRACT SERVICES	3,215	3,328	3,444	3,564	3,690	3,820
PARK/FACILITY IMPROVEMENTS	1,000	6,000	6,210	6,427	6,652	6,885
INSURANCE - PROPERTY	772	787	815	844	874	905
INSURANCE - LIABILITY	1,212	1,254	1,298	1,343	1,390	1,439
SUPPLIES REC	515	533	552	571	591	612
SUPPLIES FACILITY	11,600	12,007	12,427	12,861	13,311	13,776
TRAVEL/LEASING	1,854	1,919	1,986	2,056	2,128	2,202
UTILITIES	9,272	9,597	9,933	10,281	10,641	11,014
TRANSFER TO RESERVE	-	20,000	50,000	60,000	70,000	80,000
TRANSFER TO OPERATIONAL RESERVE	2,099	-	-	-	-	-
Total Expenses	\$ 125,116	\$ 181,729	\$ 217,275	\$ 233,007	\$ 248,919	\$ 265,035



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION HALL - OLIVER / "C" - 7400**

RG735, C714, BL 1347 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	890,614	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue						
	-10.30%	-0.22%	6.12%	2.84%	1.93%	1.93%
TAX REQUISITION	283,144	282,526	299,807	308,321	314,268	320,333
GRANT IN LIEU OF TAXES	1,440	1,462	1,484	1,506	1,536	1,567
AGREEMENT - OSOYOOS INDIAN BAND	17,641	17,704	18,174	18,447	18,816	19,192
RENTAL REVENUE - HALL	110,400	110,200	113,737	115,443	117,752	120,107
Total Revenue	412,625	411,892	433,202	443,717	452,372	461,199
Expense						
ADMINISTRATION CHARGES RDOS	10,693	1,000	1,000	1,000	1,000	1,000
ADMINISTRATION CHARGES OLIVER		10,000	10,000	10,000	10,000	10,000
OPERATIONS	390,432	389,143	410,198	420,453	428,862	437,439
INSURANCE - PROPERTY	7,605	7,757	7,912	8,070	8,232	8,397
INSURANCE - LIABILITY	3,895	3,992	4,092	4,194	4,278	4,363
Total Expenses	\$ 412,625	\$ 411,892	\$ 433,202	\$ 443,717	\$ 452,372	\$ 461,199



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
FRANK VENABLES AUDITORIUM - OLIVER / AREA "C" - 7410**

BL 2466,2009 - Max Levy

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		370,000					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		0.00%	9.16%	12.77%	0.00%	0.00%	0.00%
	TAX REQUISITION	246,353	268,923	303,258	303,258	303,258	303,258
	PRIOR YEARS SURPLUS	1,070	-	-	-	-	-
	Total Revenue	\$ 247,423	\$ 268,923	\$ 303,258	\$ 303,258	\$ 303,258	\$ 303,258
	Expense						
	DEBT INTEREST (Bylaw 2646/2467)	122,100	144,670	167,240	167,240	167,240	167,240
	DEBT PRINCIPAL (Bylaw 2646/2467)	124,253	124,253	136,018	136,018	136,018	136,018
	TRANSFER TO OPERATING RESERVE	1,070	-	-	-	-	-
	Total Expenses	\$ 247,423	\$ 268,923	\$ 303,258	\$ 303,258	\$ 303,258	\$ 303,258



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
VENABLES THEATRE SERVICE - 7420**

RG737, C714, BL 2660, 2014 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		249,372					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		0.92%	3.75%	3.50%	3.50%	3.50%	3.50%
	TAX REQUISITION	121,382	125,934	130,342	134,903	139,625	144,512
	PRIOR YEAR SURPLUS	508	-	-	-	-	-
	Total Revenue	\$ 121,890	\$ 125,934	\$ 130,342	\$ 134,903	\$ 139,625	\$ 144,512
	Expense						
	ADMINISTRATION CHARGES	5,482	5,934	6,142	6,356	6,579	6,809
	CONTRACT SERVICES	115,900	120,000	124,200	128,547	133,046	137,703
	TRANSFER TO OPERATIONAL RESERVE	508	-	-	-	-	-
	Total Expenses	\$ 121,890	\$ 125,934	\$ 130,342	\$ 134,903	\$ 139,625	\$ 144,512



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION COMMISSION - TULAMEEN - 7490**

F714, F715 FI 2524 & 2684 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	48,530					
Revenue	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	69.52%	4.69%	3.20%	3.20%	3.19%	3.20%
TAX REQUISITION	83,115	87,012	89,793	92,662	95,619	98,677
TRANSFER FROM OPERAITONAL RESERVE	5,000	-	-	-	-	-
PRIOR YEARS SURPLUS	8,636	-	-	-	-	-
Total Revenue	\$ 96,751	\$ 87,012	\$ 89,793	\$ 92,662	\$ 95,619	\$ 98,677
Expense						
SALARIES & WAGES	11,572	7,582	7,823	8,072	8,326	8,593
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	-	1,375	1,416	1,459	1,502	1,548
ADMINISTRATION CHARGES	2,128	2,094	2,161	2,230	2,301	2,374
CONTRACT P&R - TULAMEEN REC. SOCIETY	28,100	29,084	30,015	30,975	31,966	32,989
CONTRACT SERVICES	8,000	8,281	8,546	8,820	9,103	9,394
INSURANCE - PROPERTY	1,855	1,892	1,953	2,015	2,079	2,146
PARK IMPROVEMETNS	1,900	1,967	2,030	2,095	2,162	2,231
SUPPLIES - PARKS	3,000	518	535	552	570	588
MILEAGE	3,000	3,105	3,204	3,307	3,413	3,522
UTILITIES	2,560	2,650	2,735	2,822	2,912	3,006
TRANSFER TO CAPITAL RESERVE	26,000	26,910	27,771	28,660	29,577	30,523
TRANSFER TO OPERATING RESERVE	8,636	1,554	1,604	1,655	1,708	1,763
Total Expenses	\$ 96,751	\$ 87,012	\$ 89,793	\$ 92,662	\$ 95,619	\$ 98,677



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION COMMISSION - AREA "A" -7510**

RG735, A714, Section 767.5 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		98,432					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.87%	0.62%	3.20%	3.20%	3.20%	3.20%
	TAX REQUISITION	72,783	73,234	75,579	77,997	80,492	83,066
	Total Revenue	\$ 72,783	\$ 73,234	\$ 75,579	\$ 77,997	\$ 80,492	\$ 83,066
	Expense						
	SALARIES & WAGES		326	337	347	357	367
	ADMINISTRATION CHARGES	2,483	2,608	2,692	2,778	2,867	2,958
	CONTRACTS - OSOYOOS	70,000	70,000	72,240	74,552	76,938	79,400
	TRANSFER TO OPERATIONAL RESERVES	300	300	310	320	330	341
	Total Expenses	\$ 72,783	\$ 73,234	\$ 75,579	\$ 77,997	\$ 80,492	\$ 83,066



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION COMMISSION - OK FALLS - 7520**

F714, F715 FI 2524 & 2684 - Assessment

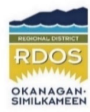
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	753,859					
	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	17.79%	8.81%	3.09%	2.44%	2.59%	2.42%
TAX REQUISITION	\$ 755,024	\$ 821,571	\$ 846,980	\$ 867,613	\$ 890,103	\$ 911,645
GRANT REVENUE Garnet Family Park Development	60,000	-	-	-	-	-
RENTAL REVENUE	24,482	25,339	26,226	27,144	28,094	29,077
REGISTRATION FEES - REC PROGRAMS	10,201	15,558	10,928	11,310	11,706	12,116
REGISTRATION FEES - SUMMER PROGRAMS	1,530	1,584	1,639	1,696	1,755	1,816
TRANSFER FROM RESERVE - GAS TAX	-	20,008	31,568	19,147	33,747	20,368
DONATIONS	10,050	-	-	-	-	-
Total Revenue	\$ 861,287	\$ 884,060	\$ 917,341	\$ 926,910	\$ 965,405	\$ 975,022
Expense						
SALARIES & WAGES	290,819	324,777	334,371	344,230	353,914	363,979
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	30,491	(31,384)	(32,326)	(33,295)	(34,294)	(35,323)
PART TIME WAGES - REC INSTRUCTORS	20,605	21,326	22,072	22,845	23,645	24,473
WAGES - SUMMER STAFF - REC	3,091	3,199	3,311	3,427	3,547	3,671
ADMINISTRATION CHARGES	35,619	35,566	37,309	37,666	39,701	40,048
IS	2,250	2,329	2,411	2,495	2,582	2,672
MAINTENANCE - PARKS	39,000	-	-	-	-	-
GRANT EXPENDITURE #3	773	800	828	857	887	918
CONTRACT SERVICES - PARKS	62,226	93,072	95,628	98,274	101,014	103,848
EDUCATION & TRAINING	3,566	3,991	4,131	4,275	4,425	4,580
PARKS IMPROVEMENTS	31,500	20,008	31,568	19,147	33,747	20,368
INSURANCE - PROPERTY	7,861	8,018	8,299	8,589	8,890	9,201
INSURANCE - LIABILITY	4,668	4,832	5,002	5,177	5,358	5,545
SUPPLIES - RECREATION	12,688	13,132	13,592	14,068	14,561	15,070
SUPPLIES - PARKS	30,089	39,145	41,215	43,357	45,573	47,867
SPECIAL EVENTS	3,091	4,199	3,311	3,427	3,547	3,671
ADVERTISING - PROGRAMS	5,041	5,218	5,400	5,589	5,784	5,986
TRAVEL/LEASING	22,626	25,418	26,307	27,228	28,181	29,167
UTILITIES - P&R - PARK	25,195	26,078	26,990	27,935	28,913	29,924
UTILITIES - P&R - REC CENTRE	6,903	7,145	7,395	7,654	7,922	8,199
MFA LEASING	9,272	9,597	9,933	10,281	10,641	11,013
DEBT INTEREST (Bylaw 2742/2685) + Bylaw 2617/2525)	61,530	79,614	79,614	79,614	79,614	79,614
DEBT PRINCIPAL (Bylaw 2742/2685)(Bylaw 2617/2525)	79,683	83,880	83,880	83,880	83,880	83,880
BANK CHARGES & INTEREST	-	4,100	4,100	4,100	4,100	4,100
TRANSFER TO RESERVE	72,700	100,000	103,000	106,090	109,273	112,551
Total Expenses	\$ 861,287	\$ 884,060	\$ 917,341	\$ 926,910	\$ 965,405	\$ 975,022



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION COMMISSION - KALEDEN - 7530**

N715, N714 - Assessment

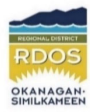
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	232,000	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	23.96%	6.45%	2.65%	2.66%	2.59%	2.62%
TAX REQUISITION	271,089	288,586	296,236	304,124	312,014	320,190
GRANT IN LIEU OF TAXES	3,910	-	-	-	-	-
COMMUNITY WORKS GAS TAX FUNDING	18,500	-	-	-	-	-
RENTAL REVENUE - LIBRARY	13,000	13,455	13,886	14,330	14,789	15,262
RENTAL REVENUE - HALL	15,123	4,000	4,128	4,260	4,396	4,537
RENTAL REVENUE - HOTEL SITE	4,080	3,000	3,096	3,195	3,297	3,403
OFF PREMISE RENTALS	1,020	-	-	-	-	-
USER FEES - RECREATION PROGRAMS	3,315	5,500	5,676	5,858	6,045	6,238
TRANSFER FROM RESERVE - GAS TAX	-	8,763	9,043	9,332	9,630	9,938
PROVINCIAL GRANT - AGE FRIENDLY	25,000	-	-	-	-	-
DONATIONS	5,000	-	-	-	-	-
Total Revenue	\$ 360,037	\$ 323,304	\$ 332,065	\$ 341,099	\$ 350,171	\$ 359,568
Expense						
SALARIES & WAGES	119,955	131,263	135,155	139,157	143,053	147,102
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	4,979	(10,244)	(10,552)	(10,867)	(11,194)	(11,530)
PART TIME WAGES - REC INSTRUCTORS	5,075	4,331	4,470	4,613	4,761	4,913
WAGES - SUMMER STAFF	1,545	2,599	2,682	2,768	2,857	2,948
ADMINISTRATION CHARGES	12,849	13,324	13,736	14,161	14,587	15,029
IS	2,250	2,329	2,404	2,481	2,560	2,642
BUILDING MAINTENANCE	3,091	3,199	3,301	3,407	3,516	3,629
CONTRACT P&R - KALEDEN REC COMMISSION	18,000	19,000	19,608	20,235	20,883	21,551
CONTRACT SERVICES	33,732	36,412	37,576	38,780	40,023	41,306
CONTRACT SERVICES - AGE FRIENDLY	25,000	-	-	-	-	-
EDUCATION & TRAINING	1,929	1,997	2,061	2,128	2,197	2,268
PARKS IMPROVEMENTS	18,500	8,763	9,043	9,332	9,630	9,938
INSURANCE - PROPERTY	14,950	15,249	15,737	16,241	16,761	17,297
INSURANCE - LIABILITY	4,000	4,348	4,487	4,631	4,779	4,932
SUPPLIES - RECREATION	5,151	5,331	5,501	5,678	5,859	6,047
SUPPLIES - PARKS	12,686	18,135	18,715	19,314	19,931	20,570
SUPPLIES - P&R - PROGRAMS	1,030	1,066	1,100	1,135	1,171	1,208
SPECIAL EVENTS	1,500	1,553	1,603	1,654	1,707	1,762
ADVERTISING	3,297	3,413	3,522	3,634	3,751	3,871
TRAVEL/LEASING	11,775	12,187	12,577	12,979	13,394	13,822
UTILITIES	8,227	8,515	8,788	9,069	9,358	9,657
TRANSFER TO RESERVE	50,000	40,000	40,000	40,000	40,000	40,000
TRANSFER TO OPERATING RESERVE	516	534	551	569	587	606
Total Expenses	\$ 360,037	\$ 323,304	\$ 332,065	\$ 341,099	\$ 350,171	\$ 359,568



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
PARKS & RECREATION - NARAMATA - 7540**

RG735, E715, BL 1441,1993 - Assessment

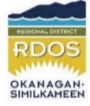
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	587,458					
	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	22.86%	15.47%	2.46%	2.48%	2.44%	2.47%
TAX REQUISITION	526,148	607,521	622,472	637,890	653,468	669,578
PARK RENTALS - MANITOU	857	887	915	944	974	1,005
REVENUE - SUMMER DAY CAMP	1,530	-	-	-	-	-
USER FEES - RECREATION PROGRAMS	2,550	2,639	2,723	2,810	2,900	2,993
MISCELLANEOUS REVENUE	1,122	1,161	1,198	1,236	1,276	1,317
DONATIONS	2,500	2,588	2,671	2,756	2,844	2,935
PRIOR YEARS SURPLUS	39,519	-	-	-	-	-
Total Revenue	\$ 574,226	\$ 614,796	\$ 629,979	\$ 645,636	\$ 661,462	\$ 677,828
Expense						
SALARIES & WAGES	125,578	155,004	159,575	164,283	168,819	173,534
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	30,853	(28,046)	(28,888)	(29,753)	(30,647)	(31,566)
PART TIME WAGES - REC INSTRUCTORS	5,151	5,331	5,502	5,678	5,860	6,048
PART TIME WAGES - SUMMER PROGRAMS	3,912	4,049	4,179	4,313	4,451	4,593
ADMINISTRATION CHARGES	17,602	16,945	17,471	18,013	18,557	19,120
IS	2,250	2,329	2,404	2,481	2,560	2,642
KVR STEWARDSHIP	-	7,000	7,224	7,455	7,694	7,940
CONTRACT SERVICES	109,965	113,533	117,167	120,915	124,785	128,777
EDUCATION & TRAINING	1,820	1,142	1,179	1,217	1,256	1,296
PARKS IMPROVEMENTS	21,308	17,334	17,889	18,460	19,052	19,662
INSURANCE - PROPERTY	1,056	1,077	1,111	1,147	1,184	1,222
INSURANCE - LIABILITY	2,881	2,982	3,077	3,175	3,277	3,382
SUPPLIES - RECREATION	5,063	5,241	5,409	5,582	5,761	5,945
SUPPLIES - PARKS	21,186	27,515	28,395	29,302	30,240	31,208
SPECIAL EVENTS	5,151	5,331	5,502	5,678	5,860	6,048
ADVERTISING	2,060	2,132	2,200	2,271	2,344	2,419
TRAVEL/LEASING	11,691	12,100	12,487	12,886	13,298	13,723
UTILITIES	8,335	8,627	8,903	9,188	9,482	9,785
DEBT INTEREST (Bylaw 2780/2729) +(Bylaw 2936/2918)	59,445	59,445	59,445	59,445	59,445	59,445
DEBT PRINCIPAL (Bylaw 2780/2729)(Bylaw 2936/2918)	70,010	70,010	70,010	70,010	70,010	70,010
TRANSFER TO RESERVE	25,000	95,715	98,778	101,939	105,201	108,567
TRANSFER TO OPERATING RESERVE	30,000	30,000	30,960	31,951	32,973	34,028
RECREATION GRANTS	13,909	-	-	-	-	-
Total Expenses	\$ 574,226	\$ 614,796	\$ 629,979	\$ 645,636	\$ 661,462	\$ 677,828



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
RECREATION - WEST BENCH - 7560

V715, BL488,1979 Max Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	20,000	Compliant	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON
	Revenue	0.13%	1.89%	0.06%	0.05%	0.05%	0.05%
	TAX REQUISITION	18,890	19,247	19,258	19,268	19,279	19,289
	Total Revenue	\$ 18,890	\$ 19,247	\$ 19,258	\$ 19,268	\$ 19,279	\$ 19,289
	Expense						
	SALARIES & WAGES		326	337	347	357	367
	ADMINISTRATION CHARGE	490	521	521	521	522	522
	CONTRACTS - PENTICTON ADMINISTRATION CHARGES		2,807	2,807	2,807	2,807	2,807
	CONTRACTS - PENTICTON	18,400	15,593	15,593	15,593	15,593	15,593
	Total Expenses	\$ 18,890	\$ 19,247	\$ 19,258	\$ 19,268	\$ 19,279	\$ 19,289



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "F" PARKS COMMISSION - 7570**

RG 735, F715, BL1826 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	225,743					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	24.27%	4.36%	16.33%	3.08%	3.00%	3.02%
TAX REQUISITION	149,217	155,718	181,142	186,724	192,322	198,121
P&R REGISTRATION FEES	4,315	4,000	4,128	4,260	4,396	4,537
TRANSFER FROM GAS TAX	-	7,245	7,477	7,716	7,963	8,218
TRANSFER FROM OPERATIONAL RESERVE	19,500	-	-	-	-	-
PRIOR YEARS SURPLUS	12,542	-	-	-	-	-
Total Revenue	\$ 185,574	\$ 166,963	\$ 192,747	\$ 198,700	\$ 204,681	\$ 210,876
Expense						
SALARIES & WAGES	79,907	107,165	110,353	113,628	116,854	120,201
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	3,864	(24,827)	(25,573)	(26,338)	(27,129)	(27,943)
PART TIME WAGES - REC INSTRUCTORS	5,500	5,693	5,875	6,063	6,257	6,457
WAGES - SUMMER STAFF	1,545	1,599	1,650	1,703	1,757	1,813
ADMINISTRATION CHARGES	6,593	6,879	7,090	7,307	7,523	7,747
IT EXPENSE	2,250	2,329	2,404	2,481	2,560	2,642
CONTRACT SERVICES	6,357	6,579	6,789	7,006	7,231	7,462
CONTRACT SERVICES - OPERATIONS	1,030	-	-	-	-	-
EDUCATION & TRAINING	1,500	1,553	1,603	1,654	1,707	1,762
PARKS IMPROVEMENTS	11,500	7,245	7,477	7,716	7,963	8,218
INSURANCE - PROPERTY	601	613	633	653	674	696
INSURANCE - LIABILITY	513	531	548	566	584	603
SUPPLIES	4,121	4,265	4,402	4,543	4,688	4,838
SUPPLIES - PARKS	5,687	10,886	11,235	11,595	11,965	12,348
SPECIAL EVENTS	1,030	1,066	1,100	1,135	1,171	1,208
ADVERTISING	1,417	1,467	1,514	1,562	1,612	1,664
TRAVEL/LEASING	6,984	7,162	7,392	7,628	7,872	8,124
UTILITIES	5,600	5,796	5,981	6,172	6,370	6,574
TRANSFER TO CAPITAL RESERVE	39,075	-	41,739	43,074	44,452	45,874
TRANSFER TO OPERATING RESERVE	500	20,962	535	552	570	588
Total Expenses	\$ 185,574	\$ 166,963	\$ 192,747	\$ 198,700	\$ 204,681	\$ 210,876



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "B" COMMUNITY PARKS - 7580**

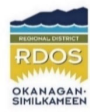
RG 735, B716, BL2234 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	44,334					
	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	52.48%	13.88%	5.80%	3.09%	3.07%	2.86%
TAX REQUISITION	65,626	74,733	79,070	81,514	84,018	86,421
TRANSFER FROM RESERVE - GAS TAX	-	8,140	4,272	4,409	4,550	4,696
TRANSFER FROM OPERATIONAL RESERVE	2,000	2,000	-	-	-	-
MISCELLANEOUS REVENUE	1,000	1,035	1,068	1,102	1,137	1,173
PRIOR YEARS SURPLUS	4,104	4,000	-	-	-	-
Total Revenue	\$ 72,730	\$ 89,908	\$ 84,410	\$ 87,025	\$ 89,705	\$ 92,290
Expense						
SALARIES & WAGES	42,786	49,839	51,349	52,895	54,495	56,147
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	2,927	4,293	4,443	4,599	4,737	4,879
ADMINISTRATION CHARGES	2,193	2,830	2,765	2,850	2,937	2,847
CONTRACT SERVICES	5,842	7,547	7,789	8,038	8,296	8,561
PARKS IMPROVEMENTS	4,000	8,140	4,272	4,409	4,550	4,696
INSURANCE - LIABILITY	186	193	199	205	212	219
SUPPLIES - PARKS	2,060	2,132	2,200	2,271	2,343	2,418
TRAVEL/LEASING	3,606	3,732	3,851	3,974	4,101	4,232
UTILITIES	412	427	440	454	469	484
TRANSFER TO CAPITAL RESERVE	4,614	6,775	6,992	7,216	7,447	7,685
TRANSFER TO OPERATIONAL RESERVE	4,104	4,000	110	114	118	122
Total Expenses	\$ 72,730	\$ 89,908	\$ 84,410	\$ 87,025	\$ 89,705	\$ 92,290



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REGIONAL RECREATION - 7600

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
		N/A	N/A	N/A	N/A	N/A	N/A
Revenue		No taxes required	No taxes required	No taxes required	No taxes required	No taxes required	No taxes required
PRIOR YEAR SURPLUS		6,511	326	337	347	357	367
Total Revenue		\$ 6,511	\$ 326	\$ 337	\$ 347	\$ 357	\$ 367
Expense							
SALARIES & WAGES			326	337	347	357	367
SPECIAL PROJECTS		6,511	-	-	-	-	-
Total Expenses		\$ 6,511	\$ 326	\$ 337	\$ 347	\$ 357	\$ 367



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
PARKS - OLIVER / AREA "C" - 7700**

RG735, C714, BL 2660,2014 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2076 Budget	2028 Budget
\$	890,614					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue						
	15.20%	23.65%	-15.49%	2.57%	1.96%	1.96%
TAX REQUISITION	487,095	602,316	509,025	522,083	532,304	542,732
GRANT IN LIEU OF TAXES	1,710	1,736	1,762	1,788	1,824	1,860
AGREEMENT - OSOYOOS INDIAN BAND	30,571	37,674	31,495	31,967	32,606	33,258
RENTAL REVENUE	29,000	40,450	29,877	30,325	30,932	31,550
Total Revenue	\$ 548,376	\$ 682,176	\$ 572,159	\$ 586,163	\$ 597,666	\$ 609,400
Expense						
ADMINISTRATION CHARGES RDOS	14,211	1,000	1,000	1,000	1,000	1,000
ADMINISTRATION CHARGES OLIVER		10,000	10,000	10,000	10,000	10,000
OPERATIONS	525,958	662,788	552,585	566,399	577,727	589,282
INSURANCE - PROPERTY	4,722	4,816	4,913	5,011	5,111	5,213
INSURANCE - LIABILITY	3,485	3,572	3,661	3,753	3,828	3,905
Total Expenses	\$ 548,376	\$ 682,176	\$ 572,159	\$ 586,163	\$ 597,666	\$ 609,400



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REGIONAL TRAILS - 7720**

RG735 G716, RG734 535, RG73 B16 BL1470.02, - Assessment

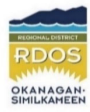
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	597,301					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	9.09%	-6.93%	3.19%	3.19%	3.17%	3.18%
TAX REQUISITION	433,325	403,283	416,128	429,382	443,015	457,114
PARKS REALLOCATION	44,000	45,540	46,997	48,501	50,053	51,655
KVR Trail Mgmt. - PROVINCIAL CONTRIBUTION	5,000	5,175	5,341	5,512	5,688	5,870
TRANSFER FROM CAPITAL RESERVE KVR TRAIL CONST.	8,000	8,280	8,545	8,818	9,100	9,391
PRIOR YEARS SURPLUS	5,630	-	-	-	-	-
Total Revenue	\$ 495,955	\$ 462,278	\$ 477,011	\$ 492,213	\$ 507,856	\$ 524,030
Expense						
SALARIES & WAGES	179,298	199,328	205,535	211,934	218,515	225,333
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	8,089	(46,816)	(48,200)	(49,626)	(51,115)	(52,649)
ADMINISTRATION CHARGES	19,273	18,659	19,253	19,866	20,497	21,149
TRAIL MAINTENANCE	20,000	20,400	21,053	21,727	22,422	23,140
ACQUISITION & MANAGEMENT	14,151	15,384	15,877	16,385	16,909	17,451
CONTRACT SERVICES - TRAIL MAINTENANCE	56,375	55,000	56,760	58,576	60,450	62,384
CONTRACT SERVICES	35,378	36,528	37,697	38,904	40,150	41,434
EDUCATION & TRAINING	4,121	4,265	4,401	4,542	4,687	4,837
AMORTIZATION EXPENSE	18,544	19,193	19,807	20,441	21,095	21,770
VEHICLE & EQUIPMENT	16,000	16,560	17,090	17,637	18,201	18,783
PARK/FACILITY IMPROVEMENTS	9,272	9,597	9,904	10,221	10,548	10,886
INSURANCE - PROPERTY	371	378	390	402	415	428
INSURANCE - LIABILITY	1,834	1,898	1,959	2,022	2,087	2,154
INSURANCE - VEHICLE	12,363	12,796	13,205	13,628	14,064	14,514
SUPPLIES - FACILITY	9,787	10,129	10,453	10,788	11,133	11,489
ADVERTISING	2,576	2,666	2,751	2,839	2,930	3,024
TRAVEL AND LEASE	13,393	13,862	14,306	14,764	15,236	15,724
MFA LEASING	24,500	25,358	26,170	27,008	27,872	28,763
TRANSFER TO CAPITAL RESERVE	45,000	46,575	48,065	49,603	51,190	52,828
TRANSFER TO OPERATING RESERVE	5,630	518	535	552	570	588
Total Expenses	\$ 495,955	\$ 462,278	\$ 477,011	\$ 492,213	\$ 507,856	\$ 524,030



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HEDLEY PARKS MAINTENANCE COST CONTRIBUTION - 7730

Bylaw 2960

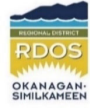
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		5,250	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON
	Revenue	#DIV/0!	0.12%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	5,133	5,139	5,139	5,139	5,139	5,139
	Total Revenue	\$ 5,133	\$ 5,139	\$ 5,139	\$ 5,139	\$ 5,139	\$ 5,139
	Expense						
	ADMINISTRATION CHARGES	133	139	139	139	139	139
	SERVICE CONTRACTS	5,000	5,000	5,000	5,000	5,000	5,000
	Total Expenses	\$ 5,133	\$ 5,139	\$ 5,139	\$ 5,139	\$ 5,139	\$ 5,139



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
PROGRAMS - OLIVER / AREA "C" - 7810**

RG735, C714, BL 1902 - Assessment

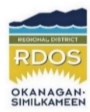
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	249,372					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-5.68%	-35.30%	65.89%	3.17%	1.90%	1.90%
TAX REQUISITION	198,122	128,176	212,635	219,371	223,539	227,790
GRANT IN LIEU OF TAXES	1,170	1,188	1,205	1,223	1,247	1,272
AGREEMENT - OSOYOOS INDIAN BAND	12,400	8,206	12,775	12,966	13,225	13,490
USER FEES - RECREATION PROGRAMS	151,000	192,795	155,564	157,897	161,055	164,276
Total Revenue	\$ 362,692	\$ 330,365	\$ 382,179	\$ 391,457	\$ 399,066	\$ 406,828
Expense						
ADMINISTRATION CHARGES RDOS	9,399	1,000	1,000	1,000	1,000	1,000
ADMINISTRATION CHARGES OLIVER		10,000	10,000	10,000	10,000	10,000
OPERATIONS	350,218	316,213	367,948	377,146	384,689	392,383
INSURANCE - LIABILITY	3,075	3,152	3,231	3,311	3,377	3,445
Total Expenses	\$ 362,692	\$ 330,365	\$ 382,179	\$ 391,457	\$ 399,066	\$ 406,828



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HERITAGE GRANT - AREA "C" - 7820

RG735, C714, BL 1702 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		320,621					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue						
		7.94%	0.97%	3.00%	3.00%	3.00%	3.00%
TAX REQUISITION		191,562	193,417	199,219	205,195	211,352	217,692
Total Revenue		\$ 191,562	\$ 193,417	\$ 199,219	\$ 205,195	\$ 211,352	\$ 217,692
	Expense						
ADMINISTRATION CHARGES		6,562	6,917	7,124	7,338	7,558	7,785
CONTRACT - HERITAGE SOCIETY		185,000	186,500	192,095	197,857	203,794	209,907
Total Expenses		\$ 191,562	\$ 193,417	\$ 199,219	\$ 205,195	\$ 211,352	\$ 217,692



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NARAMATA MUSEUM - 7830**

RG735, E715, BL1946,1999

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		26,649					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	REVIEW SOON
		4.93%	28.83%	3.27%	3.27%	3.27%	3.28%
TAX REQUISITION		17,805	22,939	23,689	24,464	25,265	26,094
Total Revenue		\$ 17,805	\$ 22,939	\$ 23,689	\$ 24,464	\$ 25,265	\$ 26,094
	Expense						
SALARIES & WAGES		4,407	8,887	9,187	9,498	9,820	10,154
SALARIES & WAGES			-	-	-	-	-
ADMINISTRATION CHARGES		509	711	734	758	783	809
CONTRACT SERVICES		1,030	1,066	1,100	1,135	1,171	1,208
CONTRACT - MUSEUM SOCIETY		5,500	5,693	5,875	6,063	6,257	6,457
INSURANCE - LIABILITY		1,870	1,935	1,997	2,061	2,127	2,195
UTILITIES		1,530	1,584	1,635	1,687	1,741	1,797
TRANSFER TO OPERATING RESERVE		2,959	3,063	3,161	3,262	3,366	3,474
Total Expenses		\$ 17,805	\$ 22,939	\$ 23,689	\$ 24,464	\$ 25,265	\$ 26,094



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HERITAGE - AREA "G" - 7840

BL 276

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
\$	10,000						
	Revenue						
		74.83%	8.50%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	5,684	6,167	6,167	6,167	6,167	6,167
	TRANSFER FROM OPERATIONAL RESERVE	672	-	-	-	-	-
	PRIOR YEARS SURPLUS/(DEFICT)	(250)	-	-	-	-	-
	Total Revenue	\$ 6,106	\$ 6,167	\$ 6,167	\$ 6,167	\$ 6,167	\$ 6,167
	Expense						
	ADMINISTRATION CHARGES	106	167	167	167	167	167
	CONTRACT - HERITAGE SOCIETY - KEREMEOS	1,000	1,000	1,000	1,000	1,000	1,000
	CONTRACT - HERITAGE SOCIETY HEDLEY MUSEUM	3,000	3,000	3,000	3,000	3,000	3,000
	GRIST MILL	2,000	2,000	2,000	2,000	2,000	2,000
	Total Expenses	\$ 6,106	\$ 6,167	\$ 6,167	\$ 6,167	\$ 6,167	\$ 6,167



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
MUSEUM - AREA "A" - 7860**

RG735, A714, BL2387,2006 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		28,659					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	-11.54%	0.10%	-0.03%	-0.03%	-0.07%	-0.06%
	TAX REQUISITION	15,129	15,144	15,140	15,136	15,126	15,117
	GRANT IN LIEU OF TAXES	408	412	416	420	430	439
	PRIOR YEARS SURPLUS	137	-	-	-	-	-
	Total Revenue	\$ 15,674	\$ 15,556	\$ 15,556	\$ 15,556	\$ 15,556	\$ 15,556
	Expense						
	ADMINISTRATION CHARGES	537	556	556	556	556	556
	CONTRACTS - OSOYOOS	15,000	15,000	15,000	15,000	15,000	15,000
	TRANSFR TO OPERATIONAL RESERVE	137	-	-	-	-	-
	Total Expenses	\$ 15,674	\$ 15,556	\$ 15,556	\$ 15,556	\$ 15,556	\$ 15,556



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
MUSEUM PROPERTY DEBT - AREA "A" - 7865**

BL 2553,2011 Maximum Levy

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		105,313					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		14.96%	-0.65%	-0.15%	0.14%	0.15%	0.26%
	Revenue						
	PARCEL TAX	\$ 93,884	\$ 93,274	\$ 93,131	\$ 93,266	\$ 93,403	\$ 93,648
	PRIOR YEARS SURPLUS	(1,022)	(275)	-	-	-	-
	Total Revenue	\$ 92,862	\$ 92,999	\$ 93,131	\$ 93,266	\$ 93,403	\$ 93,648
	Expense						
	ADMINISTRATION CHARGES	168	179	182	186	190	196
	INSURANCE - PROPERTY	6,301	6,427	6,556	6,687	6,820	7,059
	DEBT INTEREST (Bylaw 2586/2554)	41,447	41,447	41,447	41,447	41,447	41,447
	DEBT PRINCIPAL (Bylaw 2586/2554)	44,946	44,946	44,946	44,946	44,946	44,946
	Total Expenses	\$ 92,862	\$ 92,999	\$ 93,131	\$ 93,266	\$ 93,403	\$ 93,648



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "A" COMMUNITY PARKS - 7870**

RG 735 A714 1339 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	33,480					
Revenue	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
	91.62%	16.68%	2.72%	3.05%	2.95%	2.95%
TAX REQUISITION	66,559	77,659	79,768	82,205	84,626	87,121
COMMUNITY WORKS GAS TAX FUNDS	23,000	-	-	-	-	-
TRANSFER FROM RESERVE - GAS TAX	-	10,000	3,204	3,307	3,413	3,522
Total Revenue	\$ 89,559	\$ 87,659	\$ 82,972	\$ 85,512	\$ 88,039	\$ 90,643
Expense						
SALARIES & WAGES	27,236	29,512	30,359	31,229	32,036	32,868
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	2,427	-	-	-	-	-
ADMINISTRATION CHARGES	3,065	3,131	2,963	3,054	3,144	3,237
CONTRACT SERVICES	21,868	27,633	28,508	29,411	30,341	31,300
PARKS IMPROVEMENTS	23,000	10,000	3,204	3,307	3,413	3,522
INSURANCE - LIABILITY	160	166	171	176	182	188
SUPPLIES - PARKS	2,988	5,093	5,256	5,424	5,598	5,777
TRAVEL/LEASING	6,500	9,728	10,039	10,360	10,692	11,034
UTILITIES	2,215	2,292	2,365	2,441	2,519	2,599
TRANSFER TO OPERATING RESERVE	100	104	107	110	114	118
Total Expenses	\$ 89,559	\$ 87,659	\$ 82,972	\$ 85,512	\$ 88,039	\$ 90,643



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HERITAGE - HERITAGE CONVERSION - 7880**

BL 2367

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
Revenue		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PRIOR YEARS SURPLUS		-	-	-	-	-	-
Total Revenue		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense							
PRIOR YEAR DEFICIT		-	-	-	-	-	-
Total Expenses		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
HERITAGE CONSERVATION - 7890

BL 276

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
		No Maximum	No Maximum	No Maximum	No Maximum	No Maximum	No Maximum
Revenue		-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%
PRIOR YEARS SURPLUS		5,437	-	-	-	-	-
Total Revenue		\$ 5,437	\$ -	\$ -	\$ -	\$ -	\$ -
Expense							
TRANSFER TO OPERATING RESERVE		5,437	-	-	-	-	-
Total Expenses		\$ 5,437	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "B" - 7930**

RG735 B716 - Assessment

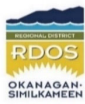
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	15,509					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	-77.95%	7.35%	28.92%	40.06%	66.00%	2.75%
TAX REQUISITION	2,075	2,227	2,872	4,022	6,677	6,860
GRANT IN LIEU OF TAXES	21	21	22	22	23	-
TRANSFER FROM OPERATING RESERVE	-	4,000	3,500	2,500	-	-
Total Revenue	\$ 2,096	\$ 6,248	\$ 6,394	\$ 6,544	\$ 6,700	\$ 6,860
Expense						
ADMINISTRATION CHARGES	72	223	229	234	240	245
CONTRACT P&R CAWSTON HALL SOCIETY	2,000	2,000	2,000	2,000	2,000	2,000
INSURANCE LIABILITY - HALL	24	25	25	25	25	25
GRANTS IN AID	-	4,000	4,140	4,285	4,435	4,590
Total Expenses	\$ 2,096	\$ 6,248	\$ 6,394	\$ 6,544	\$ 6,700	\$ 6,860



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "C" - 7940**

Sec 787 (F), LGA Part 5 Sec 176 (1) - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	74,542					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	1364.30%	0.85%	0.12%	0.00%	0.00%	0.00%
TAX REQUISITION	41,394	41,744	41,795	41,795	41,795	41,795
TRANSFER FROM GAS TAX		35,000	-	-	-	-
TRANSFER FROM OPERATING RESERVE	28,500	-	-	-	-	-
Total Revenue	\$ 69,894	\$ 76,744	\$ 41,795	\$ 41,795	\$ 41,795	\$ 41,795
Expense						
ADMINISTRATION CHARGE	2,394	2,744	1,495	1,495	1,495	1,495
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT	5,000	-	-	-	-	-
GRANTS IN AID	45,000	39,000	40,300	40,300	40,300	40,300
RELOCATION SUPPORT	17,500	-	-	-	-	-
CONTRIBUTION FOR BUS PURCHASE		35,000	-	-	-	-
Total Expenses	\$ 69,894	\$ 76,744	\$ 41,795	\$ 41,795	\$ 41,795	\$ 41,795



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "D" - 7950**

Sec 787 (F), LGA Part 5 Sec 176 (1) - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	115,700					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	-55.48%	13.78%	109.81%	2.86%	2.78%	2.70%
TAX REQUISITION	7,603	8,650	18,149	18,668	19,186	19,705
TRANSFER FROM GAS TAX		27,500	-	-	-	-
TRANSFER FROM OPERATIONAL RESERVES	10,000	10,000	-	-	-	-
Total Revenue	\$ 17,603	\$ 46,150	\$ 18,149	\$ 18,668	\$ 19,186	\$ 19,705
Expense						
ADMINISTRATION CHARGE	603	1,650	649	668	686	705
GRANTS IN AID	17,000	17,000	17,500	18,000	18,500	19,000
CONTRIBUTION FOR BUS PURCHASE		27,500	-	-	-	-
Total Expenses	\$ 17,603	\$ 46,150	\$ 18,149	\$ 18,668	\$ 19,186	\$ 19,705



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "E" - 7960**

Sec 787 (F), LGA Part 5 Sec 176 (1) - Assessment

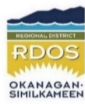
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	88,830					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	2.42%	1.16%	0.96%	0.95%	0.77%	21.37%
TAX REQUISITION	8,800	8,902	8,988	9,073	9,143	11,097
GRANT IN LIEU OF TAXES	1,762	1,780	1,798	1,816	1,850	-
Total Revenue	\$ 10,562	\$ 10,682	\$ 10,786	\$ 10,889	\$ 10,993	\$ 11,097
Expense						
ADMINISTRATION CHARGE	362	382	386	389	393	397
GRANTS IN AID	10,200	10,300	10,400	10,500	10,600	10,700
Total Expenses	\$ 10,562	\$ 10,682	\$ 10,786	\$ 10,889	\$ 10,993	\$ 11,097



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "G" - 7970

RG735, G716, LGA-5, S176.1 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		32,028	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
	Revenue	-306.30%	-331.99%	-35.17%	0.00%	0.00%	0.00%
	TAX REQUISITION	(2,758)	6,398	4,148	4,148	4,148	4,148
	TRANSFER FROM OPERATIONAL RESERVE	6,900	-	-	-	-	-
	PRIOR YEARS SURPLUS	2,900	(2,250)	-	-	-	-
	Total Revenue	\$ 7,042	\$ 4,148	\$ 4,148	\$ 4,148	\$ 4,148	\$ 4,148
	Expense						
	ADMINISTRATION CHARGE	142	148	148	148	148	148
	TRANSFER TO OPERATING RESERVE	2,900	-	-	-	-	-
	GRANTS IN AID	4,000	4,000	4,000	4,000	4,000	4,000
	Total Expenses	\$ 7,042	\$ 4,148	\$ 4,148	\$ 4,148	\$ 4,148	\$ 4,148



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "H" - 7980**

Sec 787 (F), LGA Part 5 Sec 176 (1) - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	92,422					
	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
Revenue	1.88%	1.30%	29.15%	0.00%	1.96%	3.85%
TAX REQUISITION	20,215	20,477	26,446	26,446	26,964	28,001
TRANSFER FROM OPERATING RESERVE	5,672	5,450	-	-	-	-
PRIOR YEARS SURPLUS	22,500	-	-	-	-	-
Total Revenue	\$ 48,387	\$ 25,927	\$ 26,446	\$ 26,446	\$ 26,964	\$ 28,001
Expense						
ADMINISTRATION CHARGE	887	927	946	946	964	1,001
TRANSFER TO OPERATING RESERVE	22,500	-	-	-	-	-
GRANTS IN AID	25,000	25,000	25,500	25,500	26,000	27,000
Total Expenses	\$ 48,387	\$ 25,927	\$ 26,446	\$ 26,446	\$ 26,964	\$ 28,001



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "A" - 7990**

Sec 790, LGA Part 5 Sec 176 (1) - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		66,960					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		36.65%	54.22%	-22.04%	2.43%	2.39%	5.22%
	TAX REQUISITION	3,517	5,424	4,229	4,331	4,435	4,667
	GRANT IN LIEU OF TAXES	125	126	127	128	128	-
	TRANSFER FROM GAS TAX		35,000	-	-	-	-
	TRANSFER FROM OPERATIONAL RESERVES	500	-	-	-	-	-
	PRIOR YEARS SURPLUS	1,100	-	-	-	-	-
	Total Revenue	\$ 5,242	\$ 40,550	\$ 4,356	\$ 4,459	\$ 4,563	\$ 4,667
	Expense						
	ADMINISTRATION CHARGE	142	1,450	156	159	163	167
	TRANSFER TO OPERATIONAL RESERVES	1,100	-	-	-	-	-
	GRANTS IN AID	4,000	4,100	4,200	4,300	4,400	4,500
	CONTRIBUTION TO BUS PURCHASE		35,000	-	-	-	-
	Total Expenses	\$ 5,242	\$ 40,550	\$ 4,356	\$ 4,459	\$ 4,563	\$ 4,667



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "F" - 8000

Sec 787 (F), LGA Part 5 Sec 176 (1) - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		57,247	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	83.70%	1.61%	0.00%	0.00%	-0.03%	-0.05%
	TAX REQUISITION	3,750	3,810	3,810	3,810	3,809	3,807
	GRANT IN LIEU OF TAXES	27	27	27	27	28	30
	TRANSFER FROM OPERATIONAL RESERVE	1,504	-	-	-	-	-
	Total Revenue	\$ 5,281	\$ 3,837	\$ 3,837	\$ 3,837	\$ 3,837	\$ 3,837
	Expense						
	ADMINISTRATION CHARGE	181	137	137	137	137	137
	GRANTS IN AID	5,100	3,700	3,700	3,700	3,700	3,700
	Total Expenses	\$ 5,281	\$ 3,837	\$ 3,837	\$ 3,837	\$ 3,837	\$ 3,837



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
GRANT-IN-AID - AREA "I" - 8010**

LGA Part 5 Section 176(1) - Assessment

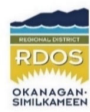
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		115,700					
		COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT
	Revenue	-12.73%	56.20%	23.89%	0.00%	0.00%	0.00%
	TAX REQUISITION	5,359	8,371	10,371	10,371	10,371	10,371
	TRANSFER FROM RESERVE	2,996	2,000	-	-	-	-
	PRIOR YEARS SURPLUS	2,000	-	-	-	-	-
	Total Revenue	\$ 10,355	\$ 10,371	\$ 10,371	\$ 10,371	\$ 10,371	\$ 10,371
	Expense						
	ADMINISTRATION CHARGE	355	371	371	371	371	371
	GRANTS IN AID	10,000	10,000	10,000	10,000	10,000	10,000
	Total Expenses	\$ 10,355	\$ 10,371	\$ 10,371	\$ 10,371	\$ 10,371	\$ 10,371



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - REGIONAL - 8200**

BL 2809 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	359,116					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	9.44%	-16.50%	3.32%	3.32%	3.32%	3.32%
TAX REQUISITION	238,993	199,554	206,187	213,042	220,123	227,438
TRANSIT FARES	60,425	65,474	67,569	69,731	71,962	74,265
PROVINCIAL GRANT SAFE START	13,032	13,032	13,449	13,879	14,323	14,781
MISCELLANEOUS REVENUE	18,801	19,337	19,956	20,595	21,254	21,934
PRIOR YEARS SURPLUS	28,995	-	-	-	-	-
Total Revenue	\$ 360,246	\$ 297,397	\$ 307,161	\$ 317,247	\$ 327,662	\$ 338,418
Expense						
SALARIES & WAGES	38,878	50,920	52,673	54,487	56,361	58,300
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	673	(57,684)	(59,414)	(61,197)	(63,033)	(64,924)
ADMINISTRATION CHARGES	11,348	10,605	10,953	11,313	11,684	12,068
MAINTAINENCE	1,550	1,600	1,651	1,704	1,759	1,815
OPERATIONS	277,252	289,511	298,775	308,336	318,203	328,385
TRANSFER TO OPERATING RESERVE	28,995	845	872	900	929	959
OTHER EXPENSES - MARKETING	1,550	1,600	1,651	1,704	1,759	1,815
Total Expenses	\$ 360,246	\$ 297,397	\$ 307,161	\$ 317,247	\$ 327,662	\$ 338,418



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - WEST BENCH "F" - 8240**

Bylaw 2019 - No Tax Limit

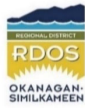
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue							
	Revenue	-7.29%	7.94%	3.24%	3.23%	3.24%	3.23%
PARCEL TAX		24,137	26,055	26,899	27,768	28,666	29,593
TRANSIT FARES		4,128	4,401	4,542	4,687	4,837	4,992
PRIOR YEAR SURPLUS		3,172	-	-	-	-	-
Total Revenue		\$ 31,437	\$ 30,456	\$ 31,441	\$ 32,455	\$ 33,503	\$ 34,585
Expense							
SALARIES & WAGES		931	3,127	3,229	3,332	3,439	3,551
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		449	(3,690)	(3,800)	(3,915)	(4,031)	(4,154)
ADMINISTRATION CHARGES		968	973	1,004	1,037	1,070	1,105
MAINTENANCE		1,500	1,500	1,548	1,598	1,649	1,702
OPERATIONS		23,402	24,267	25,044	25,845	26,672	27,526
ADVERTISING		500	500	516	533	550	568
TRANSFER TO OPERATING RESERVE		3,172	3,256	3,360	3,468	3,579	3,694
OTHER EXPENSE - MARKETING		515	523	540	557	575	593
Total Expenses		\$ 31,437	\$ 30,456	\$ 31,441	\$ 32,455	\$ 33,503	\$ 34,585



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - NARAMATA - 8300

SLP Dec. 1979 No Tax Limit

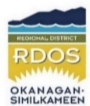
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
No Tax Limit							
	Revenue	20.52%	21.31%	3.21%	3.20%	3.21%	3.20%
	TAX REQUISITION	103,182	125,171	129,184	133,320	137,594	142,000
	TRANSIT FARES	5,500	7,500	7,740	7,988	8,244	8,508
	TRANSFER FROM OPERATIONAL RESERVE	11,000	-	-	-	-	-
	PRIOR YEARS SURPLUS	18,281	-	-	-	-	-
	Total Revenue	\$ 137,963	\$ 132,671	\$ 136,924	\$ 141,308	\$ 145,838	\$ 150,508
	Expense						
	SALARIES & WAGES	931	5,294	5,461	5,630	5,807	5,989
	NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	673	(4,630)	(4,768)	(4,912)	(5,058)	(5,212)
	ADMINISTRATION CHARGES	5,405	6,204	6,403	6,608	6,820	7,038
	MAINTENANCE	1,550	1,600	1,651	1,704	1,759	1,815
	OPERATIONS	110,073	122,103	126,010	130,042	134,203	138,497
	TRANSFER TO OP RESERVE	18,281	1,000	1,032	1,065	1,099	1,134
	OTHER EXPENSES - MARKETING	1,050	1,100	1,135	1,171	1,208	1,247
	Total Expenses	\$ 137,963	\$ 132,671	\$ 136,924	\$ 141,308	\$ 145,838	\$ 150,508



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - ELECTORAL AREA "G" - 8350**

RG 735, G716, BR 411/85 Maximum levy

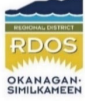
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		2,840					
	Revenue	Compliant	Compliant	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED
		0.18%	0.14%	3.20%	3.22%	3.19%	3.20%
	TAX REQUISITION	2,589	2,593	2,676	2,762	2,850	2,941
	Total Revenue	\$ 2,589	\$ 2,593	\$ 2,676	\$ 2,762	\$ 2,850	\$ 2,941
	Expense						
	SALARIES & WAGES		821	846	870	897	924
	SALARIES & WAGES		(821)	(846)	(870)	(897)	(924)
	ADMINISTRATION CHARGES	89	93	96	99	102	105
	CONTRACTS - PRINCETON	2,500	2,500	2,580	2,663	2,748	2,836
	Total Expenses	\$ 2,589	\$ 2,593	\$ 2,676	\$ 2,762	\$ 2,850	\$ 2,941



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - ELECTORAL AREA "H" - 8400**

RG 735, H 717, B 411/85 Maximum levy

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		1,160					
	Revenue	Compliant	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
		0.20%	117.57%	1.64%	1.55%	1.72%	1.69%
TAX REQUISITION		725	1,577	1,603	1,628	1,656	1,684
Total Revenue		\$ 725	\$ 1,577	\$ 1,603	\$ 1,628	\$ 1,656	\$ 1,684
	Expense						
SALARIES & WAGES			821	846	870	897	924
ADMINISTRATION CHARGES		25	56	57	58	59	60
CONTRACTS - PRINCETON		700	700	700	700	700	700
Total Expenses		\$ 725	\$ 1,577	\$ 1,603	\$ 1,628	\$ 1,656	\$ 1,684



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - AREA "D" - 8500**

6 714, 6,714, BI 2654,2014

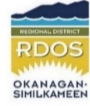
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		176,563					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		13.15%	10.18%	3.21%	3.20%	3.21%	3.20%
	TAX REQUISITION	119,094	131,220	135,427	139,764	144,246	148,866
	TRANSIT FARES	7,013	7,476	7,715	7,962	8,217	8,480
	PRIOR YEARS SURPLUS	-	4,000	-	-	-	-
	Total Revenue	\$ 126,107	\$ 142,696	\$ 143,142	\$ 147,726	\$ 152,463	\$ 157,346
	Expense						
	SALARIES & WAGES	931	5,294	5,461	5,630	5,807	5,989
	NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	1,346	(4,630)	(4,768)	(4,912)	(5,058)	(5,212)
	ADMINISTRATION CHARGES	5,650	6,535	6,745	6,961	7,184	7,414
	MAINTENANCE	1,550	3,200	3,302	3,408	3,518	3,630
	OPERATIONS	115,026	127,597	131,680	135,894	140,243	144,731
	SUPPLIES	4	-	-	-	-	-
	TRANSFER TO OP RESERVE	1,000	4,000	-	-	-	-
	OTHER EXPENSES - MARKETING	600	700	722	745	769	794
	Total Expenses	\$ 126,107	\$ 142,696	\$ 143,142	\$ 147,726	\$ 152,463	\$ 157,346



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
TRANSIT - SOUTH OKANAGAN - 8600**

2741 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		119,417					
	Revenue	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
		3.16%	19.63%	3.21%	3.20%	3.20%	3.20%
TAX REQUISITION		123,322	147,528	152,258	157,134	162,168	167,363
TRANSIT FARES		28,033	29,472	30,415	31,388	32,392	33,429
REGIONAL GRANT - IHA		21,830	21,830	22,529	23,250	23,994	24,762
PRIOR YEARS SURPLUS		59,851	-	-	-	-	-
Total Revenue		\$ 233,036	\$ 198,830	\$ 205,202	\$ 211,772	\$ 218,554	\$ 225,554
	Expense						
SALARIES & WAGES		5,589	8,113	8,365	8,622	8,887	9,162
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES		673	(7,449)	(7,672)	(7,903)	(8,139)	(8,385)
ADMINISTRATION CHARGES		8,340	9,274	9,572	9,878	10,194	10,521
MAINTENANCE		1,550	-	-	-	-	-
OPERATIONS		167,333	185,592	191,531	197,660	203,985	210,513
TRANSFER TO OP RESERVE		48,351	2,000	2,064	2,130	2,198	2,268
OTHER EXPENSES - MARKETING		1,200	1,300	1,342	1,385	1,429	1,475
Total Expenses		\$ 233,036	\$ 198,830	\$ 205,202	\$ 211,772	\$ 218,554	\$ 225,554



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CEMETERY - ELECTORAL AREA "A" - 8800

RG 735, A714, BL488,1979 Max Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		3,000					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.13%	0.20%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		\$ 1,035	\$ 1,037	\$ 1,037	\$ 1,037	\$ 1,037	\$ 1,037
Total Revenue		<u>1,035</u>	<u>1,037</u>	<u>1,037</u>	<u>1,037</u>	<u>1,037</u>	<u>1,037</u>
	Expense						
ADMINISTRATION CHARGE		35	37	37	37	37	37
CONTRACTS - OSOYOOS		1,000	1,000	1,000	1,000	1,000	1,000
Total Expenses		<u>\$ 1,035</u>	<u>\$ 1,037</u>	<u>\$ 1,037</u>	<u>\$ 1,037</u>	<u>\$ 1,037</u>	<u>\$ 1,037</u>



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CEMETERY - ELECTORAL AREA "E" (NARAMATA) - 8950**

P715, BL1964 - Assessment

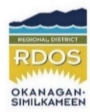
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	77,597					
	Compliant	Compliant	REVIEW SOON	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue	-13.20%	55.35%	15.77%	3.25%	3.24%	3.26%
TAX REQUISITION	\$ 42,524	\$ 66,059	\$ 76,478	\$ 78,965	\$ 81,528	\$ 84,182
REVENUE - PLOTS	6,550	10,000	10,000	10,000	10,000	10,000
TRANSFER FROM GAS TAX		9,000	9,128	9,260	9,396	9,537
TRANSFER FROM OPERATING RESERVE	4,000	3,000	-	-	-	-
PRIOR YEARS SURPLUS	11,746	10,000	-	-	-	-
Total Revenue	\$ 64,820	\$ 98,059	\$ 95,606	\$ 98,225	\$ 100,924	\$ 103,719
Expense						
SALARIES & WAGES	44,611	53,892	55,523	57,200	58,924	60,714
SALARIES & WAGES		4,155	4,281	4,410	4,542	4,678
ADMINISTRATION CHARGES	1,918	2,853	2,935	3,018	3,105	3,194
CONTRACT SERVICES	4,060	4,203	4,338	4,476	4,620	4,768
EDUCATION & TRAINING	558	578	596	615	635	655
CEMETERY IMPROVEMENTS	-	9,000	9,128	9,260	9,396	9,537
PROPERTY INSURANCE	74	75	77	79	82	85
INSURANCE - LIABILITY	217	225	232	239	247	255
SUPPLIES	1,545	1,599	1,650	1,703	1,757	1,813
TRAVEL/LEASING	3,091	3,199	3,301	3,407	3,516	3,629
TRANSFER TO CAPITAL RESERVE	1,000	8,280	8,545	8,818	9,100	9,391
TRANSFER TO OPERATING RESERVE	7,746	10,000	5,000	5,000	5,000	5,000
Total Expenses	\$ 64,820	\$ 98,059	\$ 95,606	\$ 98,225	\$ 100,924	\$ 103,719



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CEMETERY - ELECTORAL AREA "D" (OKANAGAN FALLS) - 8960**

P715, BL1964 - Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	77,597					
Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	N/A	90.46%	-10.46%	2.56%	3.52%	3.04%
CEMETERY FEES	10,200	10,404	10,737	11,081	11,436	11,802
TAX REQUISITION	\$ 34,041	\$ 64,834	\$ 58,053	\$ 59,541	\$ 61,637	\$ 63,514
Total Revenue	\$ 44,241	\$ 75,238	\$ 68,790	\$ 70,622	\$ 73,073	\$ 75,316
Expense						
SALARIES & WAGES	14,324	21,292	21,927	22,587	23,264	23,963
SALARIES & WAGES		16,074	16,556	16,782	17,564	18,092
ADMINISTRATION CHARGES	948	1,833	1,870	1,917	1,985	2,046
OPERATIONS	7,140	-	-	-	-	-
OPERATIONS YARD MAINTENANCE	286	-	-	-	-	-
REPAIRS & MAINTENACE EQUIPMENT	153	-	-	-	-	-
REPAIRS & MAINTENACE OFFICE EQUIPMENT	1,086	-	-	-	-	-
BUSINESS FEES & LICENCES	255	-	-	-	-	-
IT SUPPLIES AND SERVICES	357	-	-	-	-	-
VEHICLE REPAIRS AND FUEL	347	-	-	-	-	-
SAFETY EQUIPMENT	306	-	-	-	-	-
CONTRACT SERVICES	-	4,100	4,228	4,360	4,496	4,636
EDUCATION & TRAINING	765	500	516	533	550	568
EDUCATION & TRAINING	306	-	-	-	-	-
PROPERTY INSURANCE	255	260	268	277	286	295
INSURANCE - LIABILITY	204	208	215	222	229	236
LEGAL FEES	255	-	-	-	-	-
OFFICE SUPPLIES	510	-	-	-	-	-
SUPPLIES		2,500	2,580	2,663	2,748	2,836
TRAVEL/LEASING	-	3,500	3,096	3,195	3,297	3,403
UTILITIES		1,000	1,032	1,066	1,100	1,136
UTILITIES - PHONE	102	-	-	-	-	-
TRAVEL/LEASING	61	-	-	-	-	-
TRANSFER TO CAPITAL RESERVE	5,100	-	11,352	11,715	12,090	12,477
TRANSFER TO OPERATING RESERVE	11,481	5,000	5,150	5,305	5,464	5,628
RECOVERABLE FROM TAX REQUISITION		18,971	-	-	-	-
Total Expenses	\$ 44,241	\$ 75,238	\$ 68,790	\$ 70,622	\$ 73,073	\$ 75,316



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
CEMETERY - ELECTORAL AREA "G" - 9000

767(5) Max Levy

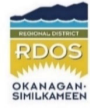
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	2,000	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	-74.96%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
	TAX REQUISITION	\$ 1,027	\$ -	\$ -	\$ -	\$ -	\$ -
	Total Revenue	\$ 1,027	\$ -	\$ -	\$ -	\$ -	\$ -
	Expense						
	ADMINISTRATION CHARGES	27	-	-	-	-	-
	CONTRACTS - KEREMEOS	1,000	-	-	-	-	-
	Total Expenses	\$ 1,027	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "G" CEMETERY - 9010**

Bylaw 2943

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		4,080					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		N/A	50.19%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	2,053	3,083	3,083	3,083	3,083	3,083
	Total Revenue	\$ 2,053	\$ 3,083	\$ 3,083	\$ 3,083	\$ 3,083	\$ 3,083
	Expense						
	ADMINISTRATION CHARGES	53	83	83	83	83	83
	CONTRACTS - HEDLEY	2,000	2,000	2,000	2,000	2,000	2,000
	CONTRACTS - KEREMEOS		1,000	1,000	1,000	1,000	1,000
	Total Expenses	\$ 2,053	\$ 3,083	\$ 3,083	\$ 3,083	\$ 3,083	\$ 3,083



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "H" CEMETERY - 9100

767 (5) SLP 1987

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		5,000					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	0.15%	0.18%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	1,470	1,473	1,473	1,473	1,473	1,473
	Total Revenue	\$ 1,470	\$ 1,473	\$ 1,473	\$ 1,473	\$ 1,473	\$ 1,473
	Expense						
	ADMINISTRATION CHARGES	50	53	53	53	53	53
	CONTRACTS - PRINCETON	1,170	1,170	1,170	1,170	1,170	1,170
	CONTRACTS - OTHER RURAL AREA - TULAMEEN	250	250	250	250	250	250
	Total Expenses	\$ 1,470	\$ 1,473	\$ 1,473	\$ 1,473	\$ 1,473	\$ 1,473



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ANIMAL CONTROL - "A", "B", "C", "D", "E", "F", "G", "H", "I" - 9200**

2775, 2017 No Tax Limit

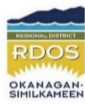
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	21.53%	4.41%	3.90%	3.74%	-12.75%	4.15%
TAX REQUISITION - ALL AREAS	161,840	168,977	175,570	182,128	158,915	165,509
GRANT IN LIEU OF TAXES	510	515	520	525	536	600
ENFORCEMENT FEES	6,121	6,182	6,244	6,369	6,496	6,600
IMPOUND FEES	1,010	1,030	1,041	1,062	1,083	1,100
LICENSING REVENUE	20,402	20,606	20,812	21,228	51,653	52,500
Total Revenue	\$ 189,883	\$ 197,310	\$ 204,187	\$ 211,312	\$ 218,683	\$ 226,309
Expense						
ADMINISTRATION CHARGES	8,575	9,297	9,621	9,957	10,304	10,663
BYLAW ENFORCEMENT ALLOCATION	37,786	42,042	43,514	45,037	46,613	48,245
CONTRACTS - ANIMAL CONTROL	138,462	142,830	147,829	153,003	158,358	163,901
LEGAL FEES	2,000	-	-	-	-	-
SUPPLIES	2,060	2,091	2,123	2,165	2,208	2,300
ADVERTISING	1,000	1,050	1,100	1,150	1,200	1,200
Total Expenses	\$ 189,883	\$ 197,310	\$ 204,187	\$ 211,312	\$ 218,683	\$ 226,309



Regional District of Okanagan-Similkameen
 2024-2028 Operational Financial Plan
 SIMILKAMEEN COUNTRY VISITOR INFO CENTRE - 9250

2622, 2013 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		39,553					
		COMPLIANT	COMPLIANT	COMPLIANT	COMPLIANT	REVIEW SOON	REVIEW SOON
	Revenue	0.17%	0.15%	3.20%	3.20%	3.20%	3.20%
	TAX REQUISITION	34,171	34,224	35,319	36,449	37,616	38,820
	Total Revenue	\$ 34,171	\$ 34,224	\$ 35,319	\$ 36,449	\$ 37,616	\$ 38,820
	Expense						
	ADMINISTRATION CHARGES	1,171	1,224	1,263	1,303	1,345	1,388
	CONTRACT SERVICES	33,000	33,000	34,056	35,146	36,271	37,432
	Total Expenses	\$ 34,171	\$ 34,224	\$ 35,319	\$ 36,449	\$ 37,616	\$ 38,820



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
AREA "E" TOURISM & COMMUNITY SVS CONTRIBUTION - 9260**

2705, 2015 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		27,326					
		COMPLIANT	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON	REVIEW SOON
	Revenue	0.18%	160.40%	1.23%	-0.65%	0.16%	0.03%
	TAX REQUISITION	10,355	26,964	27,296	27,120	27,162	27,172
	Total Revenue	\$ 10,355	\$ 26,964	\$ 27,296	\$ 27,120	\$ 27,162	\$ 27,172
	Expense						
	ADMINISTRATION CHARGE	355	964	976	970	971	972
	CONTRACT SERVICES	10,000	26,000	26,320	26,150	26,191	26,200
	TRANSFER TO OPERATIONAL RESERVE	-	-	-	-	-	-
	Total Expenses	\$ 10,355	\$ 26,964	\$ 27,296	\$ 27,120	\$ 27,162	\$ 27,172



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "A" - 9300**

2529, 2010 Maximum on Assessment

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	16,740					
	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
Revenue	21.75%	-17.66%	0.00%	0.00%	-0.08%	3.69%
TAX REQUISITION	14,456	11,904	11,904	11,904	11,895	12,334
GRANT IN LIEU OF TAXES	430	430	430	430	439	-
PRIOR YEARS SURPLUS	1,296	-	-	-	-	-
Total Revenue	\$ 16,182	\$ 12,334	\$ 12,334	\$ 12,334	\$ 12,334	\$ 12,334
Expense						
ADMINISTRATION CHARGE	386	334	334	334	334	334
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT	2,500	-	-	-	-	-
TRANSFER TO OPERATIONAL RESERVE	1,296	-	-	-	-	-
GRANTS IN AID	12,000	12,000	12,000	12,000	12,000	12,000
Total Expenses	\$ 16,182	\$ 12,334	\$ 12,334	\$ 12,334	\$ 12,334	\$ 12,334



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "I" - 9330**

Bylaw 2019 No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue		85.32%	-12.28%	0.00%	0.00%	0.00%	0.00%
TAX REQUISITION		5,700	5,000	5,000	5,000	5,000	5,000
TRANSFER FROM OPERATIONAL RESERVE		2,000	5,278	5,278	5,278	5,278	5,278
Total Revenue		\$ 7,700	\$ 10,278	\$ 10,278	\$ 10,278	\$ 10,278	\$ 10,278
Expense							
ADMINISTRATION CHARGES		200	278	278	278	278	278
CONTRACT SERVICES		5,000	10,000	10,000	10,000	10,000	10,000
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT		2,500	-	-	-	-	-
Total Expenses		\$ 7,700	\$ 10,278	\$ 10,278	\$ 10,278	\$ 10,278	\$ 10,278



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ECONOMIC DEVELOPMENT - OLIVER and AREA "C" - 9350

BI 2361 No Tax Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
	Revenue	0.22%	-1.45%	-0.02%	0.00%	-0.04%	-0.01%
	TAX REQUISITION	57,708	56,870	56,858	56,858	56,834	56,827
	GRANT IN LIEU OF TAXES	1,195	1,207	1,219	1,219	1,243	1,250
	PRIOR YEARS SURPLUS	(917)	-	-	-	-	-
	Total Revenue	\$ 57,986	\$ 58,077	\$ 58,077	\$ 58,077	\$ 58,077	\$ 58,077
	Expense						
	ADMINISTRATION CHARGES	1,986	2,077	2,077	2,077	2,077	2,077
	AGREEMENT - OLIVER TOURISM	56,000	56,000	56,000	56,000	56,000	56,000
	Total Expenses	\$ 57,986	\$ 58,077	\$ 58,077	\$ 58,077	\$ 58,077	\$ 58,077



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ECONOMIC DEVELOPMENT - AREA "B", "G", "H" - 9360**

BI 2361 Maximum Levy Set

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		50,000					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		0.13%	0.12%	0.00%	0.00%	0.00%	0.00%
	TAX REQUISITION	24,638	24,668	24,668	24,668	24,668	24,668
	Total Revenue	\$ 24,638	\$ 24,668	\$ 24,668	\$ 24,668	\$ 24,668	\$ 24,668
	Expense						
	ADMINISTRATION CHARGES	638	668	668	668	668	668
	SIMILKAMEEN PLANNING SOCIETY	24,000	24,000	24,000	24,000	24,000	24,000
	Total Expenses	\$ 24,638	\$ 24,668	\$ 24,668	\$ 24,668	\$ 24,668	\$ 24,668



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
COMMUNITY SERVICES - AREA "D" - 9380**

2447.01, 2009 No Tax Limit

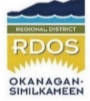
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-3.37%	9.26%	20.13%	3.09%	3.06%	2.31%
TAX REQUISITION	159,036	173,755	208,739	215,179	221,773	226,907
TRANSFER FROM OPERATIONAL RESERVES	20,000	-	-	-	-	-
SERVICE GRANTS	-	15,000	-	-	-	-
Total Revenue	\$ 179,036	\$ 188,755	\$ 208,739	\$ 215,179	\$ 221,773	\$ 226,907
Expense						
SALARIES & WAGES	131,881	130,835	144,028	148,393	152,840	157,449
NEW FTE AS AUTHORIZED BY THE BOARD SALARIES & WAGES	(45,000)	(36,884)	-	-	-	-
ADMINISTRATION CHARGES	8,085	7,716	9,836	10,139	10,450	10,692
BUILDING MAINTENANCE	418	-	-	-	-	-
WEBSITE MAINTENANCE	105	-	-	-	-	-
OPERATIONS	32,963	5,000	-	-	-	-
RENT	12,000	-	-	-	-	-
CONSULTANTS	5,125	-	-	-	-	-
CONTRACT SERVICES	-	11,750	13,356	13,722	14,108	14,485
EDUCATION & TRAINING	1,538	3,000	3,090	3,183	3,278	1,787
SPECIAL PROJECTS	6,150	10,000	10,300	10,609	10,927	11,255
LEVERAGE FUNDS (BRER) ECONOMIC DEVELOPMENT	5,000	-	-	-	-	-
VISITOR SERVICES	3,075	2,500	-	-	-	-
BUSINESS SERVICES	-	15,000	-	-	-	-
HERITAGE MUSEUM	-	10,000	-	-	-	-
OKANAGAN FALLS REVITALIZATION	7,688	-	-	-	-	-
FACILITY IMPROVEMENTS	-	8,000	8,256	8,520	8,793	9,074
INSURANCE - LIABILITY	669	686	708	731	754	778
OFFICE SUPPLIES	1,077	-	-	-	-	-
SUPPLIES	-	8,000	8,240	8,487	8,742	9,004
PROMOTION	3,075	3,152	3,247	3,344	3,444	3,548
TRAVEL/MILEAGE	2,050	2,000	2,168	2,237	2,309	2,383
UTILITIES	3,137	8,000	5,510	5,814	6,128	6,452
Total Expenses	\$ 179,036	\$ 188,755	\$ 208,739	\$ 215,179	\$ 221,773	\$ 226,907



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
REGIONAL ECONOMIC DEVELOPMENT (OK FILM) - 9390**

BL 2743 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		42,249					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		0.17%	10.55%	0.00%	0.00%	-9.40%	10.38%
	TAX REQUISITION	36,242	40,066	40,066	40,066	36,298	40,066
	Total Revenue	\$ 36,242	\$ 40,066	\$ 40,066	\$ 40,066	\$ 36,298	\$ 40,066
	Expense						
	ADMINISTRATION CHARGE	1,242	1,433	1,433	1,433	1,298	1,433
	GRANT OK FILM COMM	35,000	38,633	38,633	38,633	35,000	38,633
	Total Expenses	\$ 36,242	\$ 40,066	\$ 40,066	\$ 40,066	\$ 36,298	\$ 40,066



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTRICAL - MIZZULA ELECTRICAL - 9440

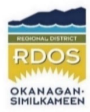
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
	N/A	N/A	N/A	N/A	N/A	N/A
Revenue	N/A	N/A	N/A	N/A	N/A	N/A
PARCEL TAX	-	-	-	-	-	-
PRIOR YEARS SURPLUS	-	-	-	-	-	-
Total Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
TRANSFER TO OPERATING RESERVE	-	-	-	-	-	-
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
ELECTRICAL SYSTEM - SCHNEIDER - 9450**

Parcel Tax BL 1921 - Max Limit

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$	1,000						
	Compliant		REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED	REVIEW REQUIRED
Revenue		15.21%	54.50%	-3.55%	3.96%	3.96%	3.96%
PARCEL TAX		878	1,356	1,308	1,360	1,414	1,470
TRANSFER FROM OPERATING RESERVE		296	5	5	5	5	5
PROVINCIAL GRANTS		189	136	182	182	182	182
PRIOR YEARS SURPLUS/DEFICIT		(138)	(53)	-	-	-	-
Total Revenue	\$	1,225	\$ 1,444	\$ 1,495	\$ 1,547	\$ 1,601	\$ 1,657
	Expense						
ADMINISTRATION CHARGES		42	51	53	55	57	59
UTILITIES - POWER		1,178	1,388	1,437	1,487	1,539	1,593
TRANSFER TO OPERATING RESERVE		5	5	5	5	5	5
Total Expenses	\$	1,225	\$ 1,444	\$ 1,495	\$ 1,547	\$ 1,601	\$ 1,657



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STREET LIGHTING -AREA "G" - 9500

BI 1098.01, 2010

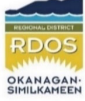
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		3,203					
	Revenue	Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
		3.89%	33.92%	25.38%	5.41%	5.33%	5.25%
	TAX REQUISITION	594	795	997	1,051	1,107	1,165
	PROVINCIAL GRANTS	500	500	500	500	500	500
	TRANSFER FROM OPERATIONAL RESERVE	240	200	50	50	50	50
	Total Revenue	\$ 1,334	\$ 1,495	\$ 1,547	\$ 1,601	\$ 1,657	\$ 1,715
	Expense						
	ADMINISTRATION CHARGES	46	53	55	57	59	61
	UTILITIES - POWER	1,288	1,442	1,492	1,544	1,598	1,654
	Total Expenses	\$ 1,334	\$ 1,495	\$ 1,547	\$ 1,601	\$ 1,657	\$ 1,715



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STREET LIGHTING - WEST BENCH/HUSULA - 9660**

BL 1000,1987 No Tax Limit

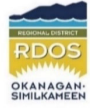
		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit		No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue		1.91%	1.53%	2.02%	1.98%	2.01%	2.02%
PARCEL TAX		6,734	6,837	6,975	7,113	7,256	7,403
Total Revenue		\$ 6,734	\$ 6,837	\$ 6,975	\$ 7,113	\$ 7,256	\$ 7,403
Expense							
SALARIES & WAGES		368	400	413	424	437	451
ADMINISTRATION CHARGES		226	237	242	247	252	258
UTILITIES - POWER		6,000	6,000	6,120	6,242	6,367	6,494
TRANSFER TO OPERATING RESERVE		140	200	200	200	200	200
Total Expenses		\$ 6,734	\$ 6,837	\$ 6,975	\$ 7,113	\$ 7,256	\$ 7,403



Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STREET LIGHTING - HERITAGE HILLS - 9670

RG731, M715, BL 1454,1993 - Assessment

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
\$		35,475					
		Compliant	Compliant	Compliant	Compliant	Compliant	Compliant
	Revenue	2.64%	4.70%	4.58%	5.09%	3.57%	3.57%
	TAX REQUISITION	6,337	6,635	6,938	7,291	7,552	7,821
	TRANSFER FROM OPERATING RESERVE	50	320	260	159	159	159
	Total Revenue	\$ 6,387	\$ 6,955	\$ 7,198	\$ 7,450	\$ 7,711	\$ 7,980
	Expense						
	ADMINISTRATION CHARGES	217	249	257	266	276	285
	UTILITIES - POWER	6,120	6,706	6,941	7,184	7,435	7,695
	TRANSFER TO OPERATING RESERVE	50	-	-	-	-	-
	Total Expenses	\$ 6,387	\$ 6,955	\$ 7,198	\$ 7,450	\$ 7,711	\$ 7,980



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STREET LIGHTING - NARAMATA - 9680**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fee		User Fee	User Fee	User Fee	User Fee	User Fee	User Fee
	Revenue	-0.81%	18.72%	3.47%	3.38%	3.41%	3.41%
	USER FEES	6,942	8,242	8,528	8,816	9,117	9,428
	Total Revenue	\$ 6,942	\$ 8,242	\$ 8,528	\$ 8,816	\$ 9,117	\$ 9,428
	Expense						
	SALARIES & WAGES	559	1,447	1,495	1,538	1,584	1,632
	ADMINISTRATION CHARGES	233	295	305	315	326	337
	UTILITIES - POWER	6,000	6,500	6,728	6,963	7,207	7,459
	TRANSFER TO OPERATING RESERVE	150	-	-	-	-	-
	Total Expenses	\$ 6,942	\$ 8,242	\$ 8,528	\$ 8,816	\$ 9,117	\$ 9,428



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
STREET LIGHTING - OKANAGAN FALLS - 9690**

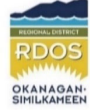
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
User Fees	N/A	N/A	N/A	N/A	N/A	N/A
Revenue	N/A	N/A	104.90%	-49.16%	2.00%	2.00%
USER FEES	28,587	58,575	29,777	30,372	30,979	31,599
Total Revenue	\$ 28,587	\$ 58,575	\$ 29,777	\$ 30,372	\$ 30,979	\$ 31,599
Expense						
SALARIES & WAGES	-	-	-	-	-	-
ADMINISTRATION CHARGES	741	1,585	806	822	838	855
UTILITIES - POWER	27,846	28,403	28,971	29,550	30,141	30,744
UTILITIES - POWER 2023		28,587				
Total Expenses	\$ 28,587	\$ 58,575	\$ 29,777	\$ 30,372	\$ 30,979	\$ 31,599



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
OKANAGAN REGIONAL LIBRARY - 9900**

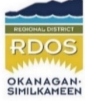
BI 1906 - No Tax Limit

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	5.36%	5.55%	3.01%	3.00%	3.01%	0.77%
TAX REQUISITION	935,777	987,713	1,017,488	1,048,054	1,079,560	1,087,859
GRANT IN LIEU OF TAXES	6,121	6,182	6,244	6,369	6,496	6,500
PRIOR YEARS SURPLUS	343	-	-	-	-	-
Total Revenue	\$ 942,241	\$ 993,895	\$ 1,023,732	\$ 1,054,423	\$ 1,086,056	\$ 1,094,359
Expense						
ADMINISTRATION CHARGES	24,409	26,897	27,704	28,535	29,391	29,616
TRANSFER TO OPERATIONAL RESERVE	343	-	-	-	-	-
TRANSFER TO OKANAGAN LIBRARY	917,489	966,998	996,028	1,025,888	1,056,665	1,064,743
Total Expenses	\$ 942,241	\$ 993,895	\$ 1,023,732	\$ 1,054,423	\$ 1,086,056	\$ 1,094,359



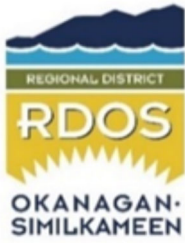
Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
NARAMATA LIBRARY - 9910

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
RENTAL REVENUE		RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE	RENTAL REVENUE
	Revenue	41.55%	5.36%	3.23%	3.22%	3.23%	3.24%
		14,555	15,335	15,830	16,339	16,867	17,413
Total Revenue		\$ 14,555	\$ 15,335	\$ 15,830	\$ 16,339	\$ 16,867	\$ 17,413
Expense							
	SALARIES & WAGES	4,407	4,761	4,917	5,077	5,244	5,418
	ADMINISTRATION CHARGE	199	339	350	361	373	385
	CONTRACT SERVICES	1,560	1,615	1,667	1,720	1,775	1,832
	PROPERTY INSURANCE	4,161	4,244	4,380	4,520	4,665	4,814
	SUPPLIES FACILITY	1,000	1,035	1,068	1,102	1,137	1,173
	VEHICLES & EQUIPMENT	515	533	550	568	586	605
	TRANSFER TO RESERVE	2,713	2,808	2,898	2,991	3,087	3,186
Total Expenses		\$ 14,555	\$ 15,335	\$ 15,830	\$ 16,339	\$ 16,867	\$ 17,413



**Regional District of Okanagan-Similkameen
2024-2028 Operational Financial Plan
MUNICIPAL FISCAL SERVICES - 9990**

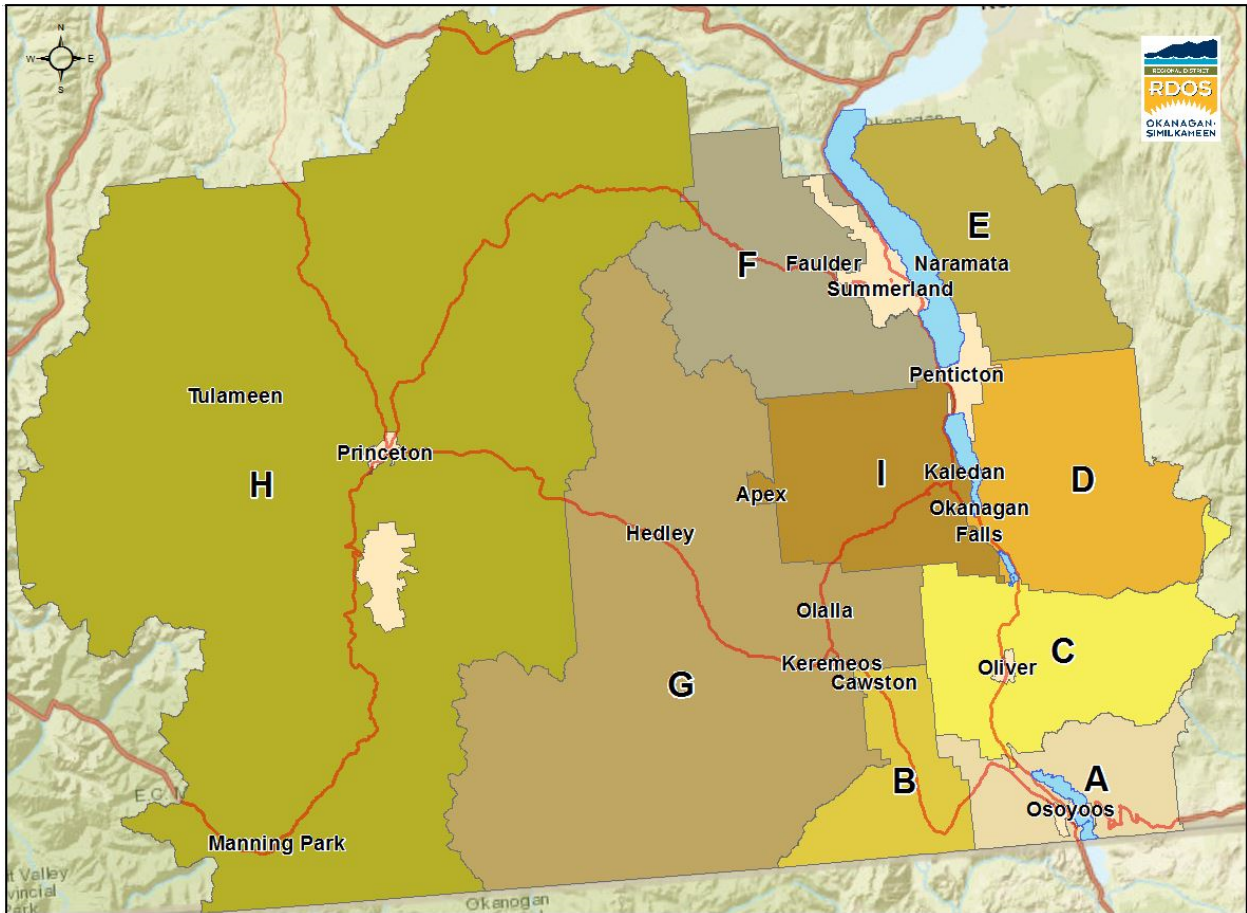
	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit	No Tax Limit
Revenue	-0.07%	21.18%	-4.17%	-3.74%	-13.43%	-5.50%
DEBENTURE PAYMENT - PENTICTON	3,081,056	3,733,736	3,578,155	3,444,478	2,981,813	2,817,791
DEBENTURE PAYMENT - SUMMERLAND	2,216,420	1,912,165	1,912,165	1,512,019	1,182,141	722,833
DEBENTURE PAYMENT - OSOYOOS	672,009	621,960	624,799	624,799	624,799	624,799
DEBENTURE PAYMENT - OLIVER	910,194	910,194	883,062	660,194	569,037	569,037
DEBENTURE PAYMENT -PRINCETON	421,899	421,899	421,899	421,899	421,899	421,899
DEBENTURE PAYMENT - KEREMEOS	10,015	10,015	10,015	10,015	10,015	10,015
Total Revenue	\$ 7,311,593	\$ 7,609,969	\$ 7,430,095	\$ 6,673,404	\$ 5,789,704	\$ 5,166,374
Expense						
DEBT INTEREST- PENTICTON	1,173,970	1,546,086	1,478,036	1,467,048	1,322,234	1,210,784
DEBT INTEREST- SUMMERLAND	905,902	766,402	766,402	643,346	582,122	348,122
DEBT INTEREST- OSOYOOS	316,685	292,403	294,328	294,328	294,328	294,328
DEBT INTEREST- OLIVER	343,525	337,008	318,698	310,256	292,569	292,569
DEBT INTEREST- PRINCETON	286,300	286,300	286,300	286,300	286,300	286,300
DEBT INTEREST- KEREMEOS	4,845	4,845	4,845	4,845	4,845	4,845
DEBT PRINCIPAL- PENTICTON	1,907,086	2,187,650	2,100,119	1,977,430	1,659,579	1,607,007
DEBT PRINCIPAL- SUMMERLAND	1,310,518	1,145,763	1,145,763	868,673	600,019	374,711
DEBT PRINCIPAL- OSOYOOS	355,324	329,557	330,471	330,471	330,471	330,471
DEBT PRINCIPAL- OLIVER	566,669	573,186	564,364	349,938	276,468	276,468
DEBT PRINCIPAL- PRINCETON	135,599	135,599	135,599	135,599	135,599	135,599
DEBT PRINCIPAL- KEREMEOS	5,170	5,170	5,170	5,170	5,170	5,170
Total Expenses	\$ 7,311,593	\$ 7,609,969	\$ 7,430,095	\$ 6,673,404	\$ 5,789,704	\$ 5,166,374



Regional District of Okanagan-Similkameen

2024-2028 Schedule E

Capital Financial Plan





**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
GENERAL GOVERNMENT EQUIPMENT PURCHASES - 0101**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding							
EQUIPMENT REPLACEMENT DEPOSIT ACCOUNT		61,902	771,854	173,753	195,804	190,878	199,558
Total Funding		<u>\$ 61,902</u>	<u>\$ 771,854</u>	<u>\$ 173,753</u>	<u>\$ 195,804</u>	<u>\$ 190,878</u>	<u>\$ 199,558</u>
Expense							
SALARIES & WAGES			2,274	436	2,139	3,193	8,074
ADMINISTRATION CHARGES		1,902	25,203	3,317	3,665	4,085	4,212
UTILITIES REPLACEMENT OF PICKUP TRUCKS		60,000	130,000	90,000	90,000	183,600	187,272
UTILITIES MIN EXCAVATOR & TRAILER		-	-	-	100,000	-	-
UTILITIES SKIDSTEER AND TRAILER		-	80,000	-	-	-	-
UTILITIES WATER TRUCK		-	-	80,000	-	-	-
FLEET VEHICLE ELECTRIC CHARGING INFRASTRUCTURE		-	534,377	-	-	-	-
Total Capital Expenses		<u>\$ 61,902</u>	<u>\$ 769,580</u>	<u>\$ 173,317</u>	<u>\$ 193,665</u>	<u>\$ 187,685</u>	<u>\$ 191,484</u>



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
CORPORATE FACILITIES - 0161**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
PROVINCIAL GRANTS	322,605	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	92,000	135,725	336,830	76,315	69,193	71,269
DEBENTURE PROCEEDS	-	-	8,000,000	750,000	-	-
Total Funding	\$ 414,605	\$ 135,725	\$ 8,336,830	\$ 826,315	\$ 69,193	
Expense						
SALARIES & WAGES		62,943	85,764	75,378	68,344	70,394
ADMINISTRATION CHARGES	-	782	1,066	937	849	875
PROJECT INITIATION, DESIGNS, ACQUISITIONS OR RENOS CF	322,605	-	-	-	-	-
101 MARTIN STREET ACCESSIBLE DOORS CF	20,000	-	-	-	-	-
101 MARTIN ADDITION	-	-	8,250,000	750,000	-	-
101 MARTIN BATHROOM CF	72,000	72,000	-	-	-	-
Total Capital Expenses	\$ 414,605	\$ 135,725	\$ 8,336,830	\$ 826,315	\$ 69,193	\$ 71,269



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA "D" - RURAL PROJECTS - 0341**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM GAS TAX	-	50,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	2,378	17,115	-	-	-	-
Total Funding	\$ 2,378	\$ 67,115	\$ -	\$ -	\$ -	\$ -
Expense						
SALARIES & WAGES	-	16,341	-	-	-	-
ADMINISTRATION CHARGES	2,378	774	-	-	-	-
OKANAGAN FALLS CS OFFICE WASHROOM	-	50,000	-	-	-	-
Total Capital Expenses	\$ 2,378	\$ 50,774	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA "I" - RURAL PROJECTS - 0351**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	-	40,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	497	-	-	-	-
Total Funding	\$ -	\$ 40,497	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	497	-	-	-	-
FARLEY LAKE UTILITY ASSESSMENT	-	40,000	-	-	-	-
Total Capital Expenses	\$ -	\$ 40,497	\$ -	\$ -	\$ -	\$ -



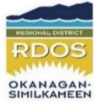
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA "E" - RURAL PROJECTS - 0361**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	27,940	-	-	-	-	-
TRANSFER FROM GAS TAX		23,000	-	-	-	-
GROWING COMMUNITY FUND		123,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	6,413	2,254	-	-	-	-
PROVINCIAL GRANTS	10,000	25,000	-	-	-	-
Total Funding	\$ 44,353	\$ 173,365	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	547	2,254	-	-	-	-
LIQUID MANAGEMENT PLAN (LWMP) CF	5,866					
LIQUID MANAGEMENT PLAN (LWMP)	14,940	100,000	-	-	-	-
COMMUNITY WAYFINDING SIGNS CF	23,000	23,000	-	-	-	-
ECONOMIC DEVELOPMENT FEASIBILITY STUDY		20,000	-	-	-	-
ACTIVE TRANSPORTATION AMENITIES STUDY		13,111	-	-	-	-
COMMUNITY USE BUILDING STUDY		15,000	-	-	-	-
Total Capital Expenses	\$ 44,353	\$ 173,365	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA 'F' - RURAL PROJECTS - 0371**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	-	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	-	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-
Total Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
CAPITAL EXPENDITURE -	-	-	-	-	-	-
CAPITAL EXPENDITURE - MEADOW VALLEY ACUIFER CAPACITY ASSESSMENT	-	-	-	-	-	-
Total Capital Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA 'G' - RURAL PROJECTS - 0381**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	-	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	-	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	-	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	-	-
DONATIONS	-	-	-	-	-	-
Total Funding	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
CAPITAL EXPENDITURE -	-	-	-	-	-	-
CAPITAL EXPENDITURE -	-	-	-	-	-	-
CAPITAL EXPENDITURE -	-	-	-	-	-	-
Total Capital Expenses	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



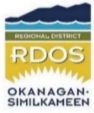
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ELECTORAL AREA "H" - RURAL PROJECTS - 0391**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	86,033	-	-	-	-	-
GROWING COMMUNITY FUND		498,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	35,389	-	-	-	-
DEBENTURE PROCEEDS		350,000	-	-	-	-
Total Funding	\$ 86,033	\$ 883,500	\$ -	\$ -	\$ -	\$ -
Expense						
SALARIES & WAGES		2,064	-	-	-	-
ADMINISTRATION CHARGES	-	33,325	-	-	-	-
CHAIN LAKE DAM - UPGRADE DESIGN CF	86,033					
CHAIN LAKE DAM - UPGRADE CONSTRUCTION	-	848,111	-	-	-	-
Total Capital Expenses	\$ 86,033	\$ 883,500	\$ -	\$ -	\$ -	\$ -



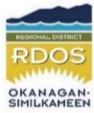
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
911 EMERGENCY CALL SYSTEM - 0401**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	272,000	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	1,783	133,033	15,442	15,905	16,382	16,874
DEBENTURE PROCEEDS		662,000	-	-	-	-
Total Funding	\$ 273,783	\$ 795,033	\$ 15,442	\$ 15,905	\$ 16,382	\$ 16,874
Expense						
SALARIES & WAGES		16,852	15,252	15,710	16,181	16,667
ADMINISTRATION CHARGES	1,783	16,181	190	195	201	207
TEL COMMUNICATION STUDY CF	97,000					
WILLOWBROOK 911 TOWER UPGRADE CF	100,000					
WILLOWBROOK 911 TOWER UPGRADE	35,000	-	-	-	-	-
EMERGENCY COMMUNICATIONS REPEATER SYSTEM	40,000	-	-	-	-	-
BLACKBURN COMMUNICATIONS SHELL UPGRADES		60,000	-	-	-	-
EAST GATE VHF STUDY		10,000	-	-	-	-
ERRIS & HAYES CREEK VHF REPEATER SYSTEM COVERAGE TEST AND ANALYSIS		57,000	-	-	-	-
IRIDIUM SATELITE PHONE TESTING		15,000	-	-	-	-
KEREMEOS DROP SITE TESTING		25,000	-	-	-	-
KEREMEOS PINCUSHION SITE-RELOCATION		120,000	-	-	-	-
OK FALLS VHF REPEATER RELOCATION		300,000	-	-	-	-
OLIVER DROP SITE TESTING		15,000	-	-	-	-
OSOYOOS VHF REPEATER STUDY		20,000	-	-	-	-
RADIO SITE SECURITY UPGRADES		25,000	-	-	-	-
STARLINK TEST		15,000	-	-	-	-
MISCELLANEOUS CAPITAL		100,000	-	-	-	-
Total Capital Expenses	\$ 273,783	\$ 795,033	\$ 15,442	\$ 15,905	\$ 16,382	\$ 16,874



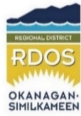
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
EMERGENCY PLANNING - 0411**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFR FROM OPERATING RESERVE	61,902	14,046	14,468	14,902	15,348	15,809
Total Funding	<u>\$ 61,902</u>	<u>\$ 14,046</u>	<u>\$ 14,468</u>	<u>\$ 14,902</u>	<u>\$ 15,348</u>	<u>\$ 15,809</u>
Expense						
SALARIES & WAGES		13,874	14,290	14,719	15,160	15,615
ADMINISTRATION CHARGES	1,902	172	178	183	188	194
HYBRID SUV	60,000	-	-	-	-	-
Total Capital Expenses	<u>\$ 61,902</u>	<u>\$ 14,046</u>	<u>\$ 14,468</u>	<u>\$ 14,902</u>	<u>\$ 15,348</u>	<u>\$ 15,809</u>



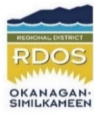
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
INFORMATION SERVICES - 0601**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	576,782	249,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	251,500	255,000	-	-	-	-
Total Funding	\$ 828,282	\$ 504,000	\$ -	\$ -	\$ -	\$ -
Expense						
INFRASTRUCTURE EQUIPMENT UPGRADE/REPLACEMENT CF	172,782		-	-	-	-
COPIER/MFP REPLACEMENT/UPGRADE CF	25,000		-	-	-	-
REPLACE 65 LAN WIRIGN DROPS TO CAT 6A CF	25,000	25,000	-	-	-	-
REPLACE 65 LAN WIRIGN DROPS TO CAT 6A		-	-	-	-	-
UPS REPLACEMENTS CF	18,000	8,000	-	-	-	-
SERVER REPLACEMENT CF	16,000	16,000	-	-	-	-
NETWORK INFRASTRUCTURE 176 MAIN CF	165,000		-	-	-	-
VIDEO CONFERENCE UPGRADES CF	61,500		-	-	-	-
MAIN BUILDING ANNEX 1 & 2 BUILDING - DATA WIRING CF	25,000	25,000	-	-	-	-
MAIN BUILDING ANNEX 1 & 2 BUILDING - SERVER UPGRADE CF	10,000	10,000	-	-	-	-
WORKSTATION / LAPTOP UPGRADES CF	20,000	-	-	-	-	-
MAIN BUILDING ANNEX 1 & 2 BUILDING - LAN SWITCHS CF	20,000	20,000	-	-	-	-
WAN INFRASTRUCTURE PHASE 2 CF	50,000	50,000	-	-	-	-
SECURITY PANEL UPGRADES / 30 SITES CF	120,000	120,000	-	-	-	-
IS NETWORKING INFRASTRUCTURE	100,000	-	-	-	-	-
WORK STATIONS		150,000	-	-	-	-
DATA CENTER EQUIPMENT		30,000	-	-	-	-
DATA CENTER STORAGE		50,000	-	-	-	-
Total Capital Expenses	\$ 828,282	\$ 504,000	\$ -	\$ -	\$ -	\$ -



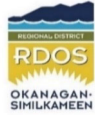
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - KEREMEOS AREAS "B" & "G" - 1101**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	35,376	80,000	-	-	-	-
GROWING COMMUNITIES FUND		448,111	-	-	-	-
TRANSFER FROM OPERATING RESERVE	13,154	353,769	565,717	106,634	45,554	47,375
DEBENTURE PROCEEDS		-	5,000,000	600,000	-	-
Total Funding	\$ 48,530	\$ 881,880	\$ 5,565,717	\$ 706,634	\$ 45,554	\$ 47,375
Expense						
SALARIES & WAGES		2,604	-	-	-	-
ADMINISTRATION CHARGES	230	11,165	524,117	63,370	559	581
CAPITAL EXPENDITURES		-	5,000,000	600,000	-	-
LAND ACQUISITION CF	-	300,000				
REPLACE EXTERIOR WOODEN DOORS CF	4,000					
REPLACE OLD EXTERIOR STAIRS CF	10,000					
HALL RELOCATION STUDY CF		35,000				
HALL RELOCATION STUDY		45,000	-	-	-	-
FIRE DEPARTMENT INFRASTRUCTURE		448,111	-	-	-	-
FIREFIGHTING EQUIPMENT CF	5,155					
FIREFIGHTING EQUIPMENT	5,145	15,000	15,600	16,224	16,873	17,548
TURNOUT GEAR CF	16,221					
TURNOUT GEAR	7,779	25,000	26,000	27,040	28,122	29,246
Total Capital Expenses	\$ 48,530	\$ 881,880	\$ 5,565,717	\$ 706,634	\$ 45,554	\$ 47,375



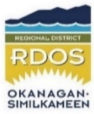
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - OK FALLS - 1201

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	70,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	476,750	114,207	50,405	51,413	54,724	55,818
TRANSFR FROM OPERATING RESERVE	13,643	1,695	706	720	767	782
DEBENTURE PROCEEDS	30,000	-	-	-	-	-
Total Funding	\$ 590,393	\$ 115,902	\$ 51,111	\$ 52,133	\$ 55,491	\$ 56,600
Expense						
ADMINISTRATION CHARGES	13,643	1,695	706	720	767	782
FIRE HALL CONSTRUCTION CF	19,865	-	-	-	-	-
FIRE HALL CONSTRUCTION CF	178,264	-	-	-	-	-
FIREFIGHTING EQUIPMENT	26,530	74,999	27,467	28,016	29,860	30,457
FIREFIGHTING HOSES	9,020	9,200	9,338	9,525	10,152	10,355
PROTECTIVE EQUIPMENT	11,594	13,008	12,063	12,304	13,049	13,310
FOREST SERVICE EQUIPMENT	1,477	2,000	1,537	1,568	1,663	1,696
ROOF REPLACEMENT/IMPROVMENT	30,000	-	-	-	-	-
SCBA PACKS	220,000	-	-	-	-	-
BOAT	80,000	-	-	-	-	-
REDI-RACK (PPE STORAGE)	-	15,000	-	-	-	-
Total Capital Expenses	\$ 590,393	\$ 115,902	\$ 51,111	\$ 52,133	\$ 55,491	\$ 56,600



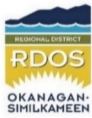
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - COALMONT/TULAMEEN - 1401**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	85,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	51,611	49,831	50,703	52,225	53,791	54,867
TRANSFER FROM OPERATING RESERVE	-	10,119	623	642	661	674
Total Funding	\$ 136,611	\$ 59,950	\$ 51,326	\$ 52,867	\$ 54,452	\$ 55,541
Expense						
ADMINISTRATION CHARGES	3,819	605	623	642	661	674
BREATHING APPARATUS CF		10,119				
BREATHING APPARATUS	\$ 29,932	30,830	31,755	32,708	33,689	34,363
FIREFIGHTING EQUIPMENT	\$ 15,759	16,232	16,719	17,221	17,737	18,092
HOSES	\$ 2,101	2,164	2,229	2,296	2,365	2,412
FIRE HALL CF	\$ 85,000	-	-	-	-	-
Total Capital Expenses	\$ 136,611	\$ 59,950	\$ 51,326	\$ 52,867	\$ 54,452	\$ 55,541



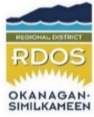
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - WILLOWBROOK - 1501

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	650,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	42,374	-	-	-	-	-
TRANSFER FROM GAS TAX	-	641,635	-	-	-	-
GROWING COMMUNITIES FUND	-	98,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	190,249	170,342	-	-	-	-
Total Funding	\$ 882,623	\$ 910,088	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	8,623	6,342	-	-	-	-
EQUIPMENT	-	10,000	-	-	-	-
FIREHALL CF	350,000	331,960				
FIREHALL	50,000	212,111	-	-	-	-
SCBA	144,000	-	-	-	-	-
BUSH TRUCK	80,000					
WATER TENDER CF	250,000	249,675				
COMMAND / DUTY TRUCK		100,000	-	-	-	-
Total Capital Expenses	\$ 882,623	\$ 910,088	\$ -	\$ -	\$ -	\$ -



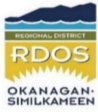
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - KALEDEN - 1601**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	358,000	404,000	51,000	62,350	54,106	55,188
GROWING COMMUNITIES FUND		100,000	-	-	-	-
TRANSFER FROM OPERATING RESERVE	64,246	64,177	634	998	672	686
Total Funding	\$ 422,246	\$ 568,177	\$ 51,634	\$ 63,348	\$ 54,778	\$ 55,874
Expense						
ADMINISTRATION CHARGES	14,246	14,177	634	818	672	686
PUMPER TRUCK	200,000	404,000	-	-	-	-
FIRE FIGHTING EQUIPMENT	48,000	50,000	51,000	52,530	54,106	55,188
TRAINING GROUND DEVELOPMENT	110,000	100,000	-	10,000	-	-
BUSH TRUCK	50,000	-	-	-	-	-
Total Capital Expenses	\$ 422,246	\$ 568,177	\$ 51,634	\$ 63,348	\$ 54,778	\$ 55,874



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - NARAMATA - 1701**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	-	-	50,000	-	-	-
TRANSFER FROM CAPITAL RESERVE	171,473	99,314	90,890	71,850	63,142	64,005
DEBENTURE PROCEEDS	522,874	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	2,271	80,137	49,501	867	758	768
Donations	48,000	-	-	-	-	-
Total Funding	\$ 744,618	\$ 179,451	\$ 190,391	\$ 72,717	\$ 63,900	\$ 64,773
Expense						
ADMINISTRATION CHARGES	2,271	1,439	3,681	867	758	768
TRAILER	-	18,698	-	-	-	-
SATELITE FIRE HALL CONSTRUCTION CF	188,000	59,594	-	-	-	-
	10,000	10,000	-	-	-	-
BUSH TRUCK CF	163,837	-	-	-	-	-
WATER TENDER CF	285,000	-	-	-	-	-
STORAGE ROOM ADDITION	-	50,000	-	-	-	-
FIRE HALL ROOF REPLACEMENT	-	-	50,910	-	-	-
TRAINING PROP	-	-	119,000	-	-	-
FIREFIGTING EQUIPMENT	45,000	21,200	11,800	32,250	22,990	23,450
PPE	35,300	10,600	5,000	31,250	31,600	31,832
VEHICLE MODIFICATIONS	15,210	7,920	-	8,350	8,552	8,723
Total Capital Expenses	\$ 744,618	\$ 179,451	\$ 190,391	\$ 72,717	\$ 63,900	\$ 64,773



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - ANARCHIST MOUNTAIN - 1801**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVES	175,000	189,159	-	-	-	-
GROWING COMMUNITIES FUND		100,000	-	-	-	-
TRANSFER FROM OPERATING RESERVE	123,205	2,154	4,418	2,209	2,209	-
PROVINCIAL GRANT	-	-	400,000	100,000	100,000	-
DONATIONS	57,000	-	-	-	-	-
Total Funding	\$ 355,205	\$ 291,313	\$ 404,418	\$ 102,209	\$ 102,209	\$ -
Expense						
ADMINISTRATION CHARGES	9,205	2,154	4,418	2,209	2,209	-
WATER TENDER CF	175,000	149,159	-	-	-	-
WATER TENDER		40,000	-	-	-	-
TRUCK	57,000	-	-	-	-	-
BUSH TRUCK CON	57,000	-	200,000	-	-	-
FIREHALL EXPANSION		100,000	-	-	-	-
FIRE HALL EXTENSION		-	200,000	100,000	100,000	-
Total Capital Expenses	\$ 355,205	\$ 291,313	\$ 404,418	\$ 102,209	\$ 102,209	\$ -



Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
FIRE PROTECTION - APEX - 1901

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	25,000	-	-	-	-	-
TRANSFER FROM RESERVE - GAS TAX		25,000	-	-	-	-
GROWING COMMUNITIES FUND		100,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	594	14,752	3,908	4,025	4,146	4,270
DEBENTURE PROCEEDS	3,022,638	2,884,247	-	-	-	-
Total Funding	\$ 3,048,232	\$ 3,023,999	\$ 3,908	\$ 4,025	\$ 4,146	\$ 4,270
Expense						
SALARIES & WAGES		12,667	3,872	3,988	4,108	4,231
ADMINISTRATION CHARGES	594	2,085	36	37	38	39
FIRE HALL CONSTRUCTION CF	2,837,638	2,734,247				
FIRE HALL CONSTRUCTION		100,000	-	-	-	-
FIRE TRUCK CF	150,000	150,000				
FIRE FIGHTING EQUIPMENT	35,000					
MISC CF	25,000	25,000	-	-	-	-
Total Capital Expenses	\$ 3,048,232	\$ 3,023,999	\$ 3,908	\$ 4,025	\$ 4,146	\$ 4,270



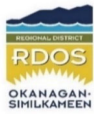
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
BUILDING INSPECTION - 2501

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	70,000	70,000	-	-	-	-
Total Funding	<u>\$ 70,000</u>	<u>\$ 70,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
AVOCET SOFTWARE CF	70,000	70,000	-	-	-	-
Total Capital Expenses	<u>\$ 70,000</u>	<u>\$ 70,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
REFUSE DISPOSAL- OLIVER & Area "C" - 3001**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	1,602,711	1,032,408	11,781	-	-	-
TRANSFR FROM OPERATING RESERVE	553,809	50,000	-	-	-	-
DEBENTURES	-	-	400,000	-	-	-
PROVINCIAL/Federal OIP	756,986	-	-	-	-	-
Total Funding	\$ 2,913,506	\$ 1,082,408	\$ 411,781	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	53,809	-	11,781	-	-	-
COMPOST FACILITY CF	1,979,697	1,002,408	-	-	-	-
INSTALLATION OF SECURITY CAMERA AND LIGHTING CF	30,000	30,000	-	-	-	-
COMPACTOR	600,000	-	-	-	-	-
LOADER	150,000	-	-	-	-	-
WATER TRUCK	50,000	-	-	-	-	-
SCREENER	-	-	400,000	-	-	-
GAME FENCE CF	50,000	50,000	-	-	-	-
Total Capital Expenses	\$ 2,913,506	\$ 1,082,408	\$ 411,781	\$ -	\$ -	\$ -



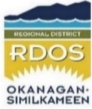
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
REFUSE DISPOSAL - KEREMEOS AREAS "B" & "G" - 3401**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	25,650	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	25,000	65,000	-	-	-	-
TRANSFER FROM RESERVE - GAS TAX		25,650	-	-	-	-
TRANSFR FROM OPERATING RESERVE	12,285	373	21,599	-	-	-
DEBENTURE	-	-	550,000	-	-	-
RECOVERABLE-USER FEES	19,350	19,350	-	-	-	-
Total Funding	\$ 82,285	\$ 110,373	\$ 571,599	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	285	373	21,599	-	-	-
INSTALLATION OF SECURITY CAMERA AND FENCING CF	25,000	25,000				
CLOSURE PLAN CF	45,000	45,000				
CLOSURE PLAN	-	-	550,000	-	-	-
MISC. CAPITAL WORK AS REQUIRED	12,000	40,000	-	-	-	-
Total Capital Expenses	\$ 82,285	\$ 110,373	\$ 571,599	\$ -	\$ -	\$ -



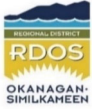
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
REFUSE DISPOSAL - PENTICTON / D3 - 3501**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	269,972	500,000	240,000	3,375,000	1,199,837	-
TRANSFER FROM CLOSURE RESERVE FUND	355,000	329,300	500,000	200,000	-	-
TRANSFR FROM OPERATING RESERVE	8,707	16,761	425,521	128,458	20,602	-
TRANSFER FROM RESERVE - OK FALLS CAPITAL/CLOSURE RESERVE	42,000	42,000	-	150,000	-	-
PROVINCIAL GRANTS	1,200,000	1,132,105	19,000,000	-	-	-
Total Funding	\$ 1,875,679	\$ 2,020,166	\$ 20,165,521	\$ 3,853,458	\$ 1,220,439	-
Expense						
SALARIES & WAGES		5,951	50,639	42,101	20,412	-
ADMINISTRATION CHARGES	8,707	10,810	374,882	86,357	190	-
CML ENTRANCE UPGRADES AND SCALES	50,000	90,000	-	300,000	1,199,837	-
ORGANICS COMPOSTING FACILITY CF	1,200,000	1,132,105				
ORGANICS COMPOSTING FACILITY			6,800,000	-	-	-
ORGANICS COMPOSTING FACILITY CON			12,200,000			
REZONING COMMUNICATIONS CF	20,000					
CML LEACHATE MANAGEMENT CF	194,972	150,000				
CML LEACHATE MANAGEMENT	150,000		200,000	-	-	-
CML BIOCOVER CF	80,000	79,300				
CML BIOCOVER			300,000	200,000	-	-
CML MASTER PLAN AND DESIGN CF	70,000	70,000				
CML MASTER PLAN AND DESIGN		30,000	-	-	-	-
HHW IMPROVEMENTS CF	50,000	50,000	-	-	-	-
SECURITY IMPROVEMENTS - CML CF	10,000	10,000	-	-	-	-
SECURITY IMPROVEMENTS - OK FALLS CF	12,000	12,000	-	-	-	-
CMLF FINANCIAL PLAN FROM DCOP - CELL DESIGN & GEOTECH	-	-	220,000	3,075,000	-	-
OK FALLS DRAINAGE CF		30,000				
OK FALLS DRAINAGE	30,000		20,000	-	-	-
OK FALLS BUFFER PURCHASE	-	-	-	150,000	-	-
CELL DEVELOPMENT NORTH RAVINE		200,000	-	-	-	-
CELL DEVELOPMENT LINER DESIGN - NORTH WEST		150,000	-	-	-	-
Total Capital Expenses	\$ 1,875,679	\$ 2,020,166	\$ 20,165,521	\$ 3,853,458	\$ 1,220,439	\$ -



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
SEWAGE DISPOSAL - OK FALLS - 3801**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	120,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	-	310,000	15,000	130,000	80,000	-
TRANSFER FROM GAS TAX		352,606	-	-	-	-
GROWING COMMUNITIES FUND		498,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	34,893	32,600	12,184	1,262	5,095
Total Funding	\$ 120,000	\$ 1,195,610	\$ 47,600	\$ 142,184	\$ 81,262	\$ 5,095
Expense						
SALARIES & WAGES		8,327	5,035	6,584	6,495	5,216
ADMINISTRATION CHARGES	-	26,566	600	2,184	1,262	95
LIFT STATION #3 UPGRADES CF	20,000	23,112				
SCADA UPGRADE			10,000	10,000	-	5,000
MASTER SEWER PLAN CF	100,000	79,494				
LIFT STATION #3 GENERATOR		250,000	-	-	-	-
COLLECTION UPGRADES		-	-	100,000	50,000	-
WWTP UV SYSTEM UPGRADE		210,000	-	-	-	-
DAF NUKUNI PUMP		-	22,000	-	-	-
ELECTRIC VALVE ACTUATOR UPGRADES		100,000	-	-	-	-
MANHOLE LEVEL SENSORS		-	15,000	30,000	30,000	-
PRIORITY SEWER UPGRADES		498,111	-	-	-	-
Total Capital Expenses	\$ 120,000	\$ 1,195,610	\$ 52,635	\$ 148,768	\$ 87,757	\$ 10,311



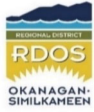
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
CAMP GROUND - LOOSE BAY - 3906**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
PROVINCIAL GRANTS	239,776	181,913	-	-	-	-
Total Funding	<u>\$ 239,776</u>	<u>\$ 181,913</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
SITE IMPROVEMENTS CF	239,776	181,913	-	-	-	-
Total Capital Expenses	<u>\$ 239,776</u>	<u>\$ 181,913</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



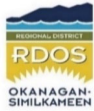
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - OKANAGAN FALLS - 3916**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	-	150,000	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	321,000	752,355	452,526	-	308,526	-
TRANSFER FROM OPERATING RESERVE	186	9,489	156,750	36,924	173,563	85,604
TRANSFER FROM CEC RESERVE		100,000	150,000	100,000	-	25,000
DEBENTURE PROCEEDS	500,000	500,000	1,150,000	600,000	750,000	1,000,000
PROVINCIAL GRANTS	1,240,000	240,000	1,300,748	-	1,540,748	-
Total Funding	\$ 2,061,186	\$ 1,751,844	\$ 3,210,024	\$ 736,924	\$ 2,772,837	\$ 1,110,604
Expense						
SALARIES & WAGES		5,161	8,061	8,051	46,377	44,934
ADMINISTRATION CHARGES	186	19,328	148,689	28,873	126,736	40,670
WATERMAIN AND VALVE UPGRADE CF	1,486,000	486,000				
WATERMAIN AND VALVE UPGRADE			1,363,274	-	1,849,724	-
OPERATIONAL AND SAFETY UPGRADES CF	500,000	500,000	-	-	-	-
UPPER ZONE EXPANSION		-	1,250,000	100,000	-	-
PRIORITY WATER MAIN UPGRADES		498,111	300,000	-	-	-
UTILITY TRUCK	60,000	-	-	-	-	-
SCADA CF		11,244				
SCADA	15,000	15,000	15,000	-	-	-
PUMPHOUSE & COMMUNICATIONS UPGRADES		67,000	-	-	-	-
GENERATOR PUMPHOUSE #5		-	125,000	-	-	-
WATERMAIN MASTER PLAN		-	-	600,000	750,000	1,025,000
OK FALLS WATER OFFICE RELOCATION		150,000	-	-	-	-
Total Capital Expenses	\$ 2,061,186	\$ 1,751,844	\$ 3,210,024	\$ 736,924	\$ 2,772,837	\$ 1,110,604



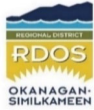
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - FAULDER - 3921**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	80,000	-	-	-	-	-
TRANSFER FROM GAS TAX		127,969	305,810	125,985	6,164	6,349
TRANSFR FROM OPERATING RESERVE	25,000	53	8,890	5,247	1,714	59
DEBENTURE PROCEEDS	60,000	-	-	100,000	100,000	-
Total Funding	\$ 165,000	\$ 128,022	\$ 314,700	\$ 231,232	\$ 107,878	\$ 6,408
Expense						
SALARIES & WAGES		5,641	5,810	5,985	6,164	6,349
ADMINISTRATION CHARGES	-	53	8,890	5,247	1,714	59
FAULDER WATER SYSTEM UPGRADE CF	80,000	37,328				
VALVE REPLACEMENTS CF	25,000	25,000				
CONSULTANT TO PROVIDE SAFE OPERATING PROCEDURES FOR URANIUM PROCEDURES CF	60,000	60,000				
UNIVERSAL METERING PROJECT		-	300,000	120,000	-	-
SYSTEM UPGRADES		-	-	100,000	100,000	-
Total Capital Expenses	\$ 165,000	\$ 122,381	\$ 308,890	\$ 225,247	\$ 101,714	\$ 59



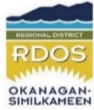
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - WILLOWBROOK - 3931**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	287,773	-	-	-	-	-
TRANSFER FROM GAS TAX	-	308,648	150,000	30,000	380,000	30,000
TRANSFR FROM OPERATING RESERVE	10,568	67,832	3,120	373	4,722	373
DEBENTURE PROCEEDS	50,000	-	-	-	-	-
PROVINCIAL GRANTS	-	-	-	-	100,000	2,400,000
Total Funding	\$ 348,341	\$ 376,480	\$ 153,120	\$ 30,373	\$ 484,722	\$ 2,430,373
Expense						
ADMINISTRATION CHARGES	10,568	832	3,120	373	4,722	373
WELL HEAD PROTECTION PLAN, DESIGN OF RESERVOIR AND WATERMAIN UPGRADES ON GREEN LAKE ROAD CF	87,773	58,648	-	-	-	-
RESIVOIR DESIGN & CONSTRUCTION CON	-	-	-	-	100,000	2,400,000
WATERMAIN REPLACEMENT (NORTH PORTION)CF	250,000	250,000	-	-	-	-
WATER MASTER PLAN	-	50,000	-	-	350,000	-
GENERATOR INSTALLATION & PUMPHOUSE UPGRADES	-	-	130,000	-	-	-
CURBSTOP REPLACEMENT & METER INSTALL PROGRAM	-	17,000	20,000	30,000	30,000	30,000
Total Capital Expenses	\$ 348,341	\$ 376,480	\$ 153,120	\$ 30,373	\$ 484,722	\$ 2,430,373



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - NARAMATA - 3941**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	95,000	379,116	30,000	20,000	-	-
TRANSFER FROM DUALING RESERVE	300,000	515,000	460,000	150,000	100,000	430,000
GROWING COMMUNITIES FUND		125,000	-	-	-	-
TRANSFER FROM LOWER ZONE RESERVE	90,951	-	-	-	-	-
TRANSFER FROM DCC	100,000	100,000	50,000	-	-	30,000
TRANSFR FROM OPERATING RESERVE	71,341	274,773	155,535	248,135	122,278	110,238
DEBENTURE PROCEEDS	-	-	-	375,000	350,000	-
PROVINCIAL GRANTS	-	-	-	1,465,000	770,000	-
Total Funding	\$ 657,292	\$ 1,393,889	\$ 695,535	\$ 2,258,135	\$ 1,342,278	\$ 570,238
Expense						
SALARIES & WAGES	-	4,106	1,747	24,671	22,450	23,071
ADMINISTRATION CHARGES	16,341	17,925	12,538	99,954	24,548	10,106
UPDATES TO MASTER PLAN AND MODEL ANALYSIS CF	15,000	22,358	-	-	-	-
UPDATES TO MASTER PLAN AND MODEL ANALYSIS	-	75,500	5,000	6,000	6,500	7,000
GENERAL UNEXPECTED CAPITAL, AS REQUIRED CF	15,000	15,000	-	-	-	-
GENERAL UNEXPECTED CAPITAL, AS REQUIRED	-	10,000	15,250	15,500	15,750	16,000
UPGRADE WATER MAIN DESIGN CF		14,005				
UPGRADE WATER MAIN DESIGN	25,000	15,000	25,500	26,000	26,500	27,000
UPGRADE WATER MAIN	-	-	-	1,800,000	100,000	-
SCADA MASTER PLAN PHASE II CF	65,951	74,830				
SCADA MASTER PLAN PHASE II ADDITIONAL	40,000	25,000	25,500	26,010	26,530	27,061
FILTRATION DEFERRAL APPLICATION CF	80,000	113,165	30,000	-	-	-
DAM - REPAIR & UPGRADES CF		35,000				
DAM - REPAIR & UPGRADES	100,000	350,000	100,000	50,000	-	-
PRV REPLACEMENT (near 550 Boothe Rd) CF	200,000	200,000	-	-	-	-
JUNIPER RESERVOIR CONSTRUCTION	-	-	-	60,000	1,020,000	-
PRV STATION UPGRADES	-	-	250,000	-	-	250,000
PUMP AND MOTOR UPGRADES CF		100,000				
PUMP AND MOTOR UPGRADES	100,000	-	50,000	-	-	30,000
RAW WATER PUMSTATION - PUMP REBUILD		110,000	-	-	-	80,000
NARAMATA WATER OFFICE AND YARD RELOCATION		75,000	-	-	-	-
PUMP EFFICIENCY STUDY		25,000	-	-	-	-
PUMP CONTROL VALVE REPLACEMENT MULTI SITE		80,000	70,000	50,000	-	-
RAW WATER PUMPSTATION - DESIGN & CONSTRUCTION		20,000	85,000	-	-	-
RAW WATERMAIN FLOW METER		12,000	-	-	-	-
UNIVERSAL METERING IMPLEMENTATION		-	25,000	100,000	100,000	100,000
Total Capital Expenses	\$ 657,292	\$ 1,393,889	\$ 695,535	\$ 2,258,135	\$ 1,342,278	\$ 570,238



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - OLALLA - 3961**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	76,150	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	15,000	15,000	10,000	110,000	25,000	100,000
TRANSFER FROM GAS TAX		96,150	80,000	-	-	-
GROWING COMMUNITIES FUND		100,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	357	62,899	1,087	93	60,311	1,243
DEBENTURE PROCEEDS	-	-	-	-	300,000	-
PROVINCIAL GRANTS	-	-	-	260,000	1,000,000	-
Total Funding	\$ 91,507	\$ 274,049	\$ 91,087	\$ 370,093	\$ 1,385,311	\$ 101,243
Expense						
ADMINISTRATION CHARGES	357	2,899	1,087	93	311	1,243
WATER MAIN UPGRADE CONSTRUCTION CON	-	-	-	360,000	1,360,000	-
CRITICAL UPDATES/SERVICE VALUES CF	76,150	76,150	-	-	-	-
SCADA UPGRADE CF		15,000				
SCADA UPGRADE	15,000		10,000	10,000	-	-
UNIVERSAL METERING IMPLEMENTATION		-	-	-	25,000	100,000
RESERVOIR REPAIRS & EQUIPMENT		20,000	80,000	-	-	-
WELL REHABILITATION & PUMP REPLACEMENT		60,000	-	-	-	-
UPGRADES		100,000	-	-	-	-
Total Capital Expenses	\$ 91,507	\$ 274,049	\$ 91,087	\$ 370,093	\$ 1,385,311	\$ 101,243



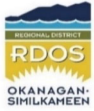
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - WEST BENCH - 3971**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	75,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	7,634	37,500	5,000	5,000	5,000	-
TRANSFER FROM RESERVE - GAS TAX		-	40,000	-	-	-
TRANSFR FROM OPERATING RESERVE	-	111,988	709	47	47	-
Total Funding	\$ 82,634	\$ 149,488	\$ 45,709	\$ 5,047	\$ 5,047	\$ -
Expense						
ADMINISTRATION CHARGES	134	1,988	709	47	47	-
SCADA SYSTEM UPGRADES CF		7,500				
SCADA SYSTEM UPGRADES	7,500		5,000	5,000	5,000	-
BOOSTER VFD UPGRADE	75,000	-	-	-	-	-
WATER SYSTEM MODELING & MASTER PLAN		60,000	40,000	-	-	-
RESERVOIR RECIRCULATION UPGRADES		50,000	-	-	-	-
WEST BENCH PUPMHOUSE AIR COOLING		30,000	-	-	-	-
Total Capital Expenses	\$ 82,634	\$ 149,488	\$ 45,709	\$ 5,047	\$ 5,047	\$ -



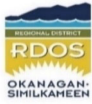
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - SUN VALLEY - 3981

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFR FROM OPERATING RESERVE	-	50,621	50,621	621	20,621	50,621
DEBENTURE PROCEEDS		-	-	50,000	30,000	-
PROVINCIAL GRANTS	-	-	-	-	200,000	340,000
Total Funding	\$ -	\$ 50,621	\$ 50,621	\$ 50,621	\$ 250,621	\$ 390,621
Expense						
ADMINISTRATION CHARGES	-	621	621	621	621	621
BACK UP GENERATOR CON	-	-	-	-	200,000	340,000
UNIVERSAL METERING PROGRAM	-	-	50,000	50,000	50,000	50,000
MAINLINE VALVE REPLACEMENT		50,000	-	-	-	-
Total Capital Expenses	\$ -	\$ 50,621	\$ 50,621	\$ 50,621	\$ 250,621	\$ 390,621



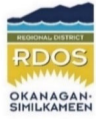
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
WATER SYSTEM - MISSEZULA LAKE WATER SYSTEM - 3991**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	47,113	-	-	-	-	-
TRANSFR FROM OPERATING RESERVE	5,089	99,511	47,005	214,067	119,559	121,303
DEBENTURE PROCEEDS	-	497,905	80,010	-	250,000	-
PROVINCIAL GRANTS	219,990	1,423,626	219,990	-	-	-
Total Funding	\$ 272,192	\$ 2,021,042	\$ 347,005	\$ 214,067	\$ 369,559	\$ 121,303
Expense						
SALARIES & WAGES		5,954	5,931	6,065	9,659	19,465
ADMINISTRATION CHARGES	89	88,557	16,074	3,002	4,900	1,838
WATER TREATMENT AND INTAKE UPGRADES CF	267,103	231,272				
WATER TREATMENT AND INTAKE UPGRADES		1,690,259	300,000	-	-	-
SCADA CF		5,000				
SCADA	5,000		-	5,000	5,000	-
WATERMAIN UPGRADE DESIGN & CONSTRUCTION		-	25,000	100,000	250,000	-
CURBSTOP REPLACEMENT & UNIVERSAL METERING		-	-	100,000	100,000	100,000
Total Capital Expenses	\$ 272,192	\$ 2,021,042	\$ 347,005	\$ 214,067	\$ 369,559	\$ 121,303



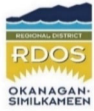
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
APEX MTN SOLID WASTE TRANSFER STATION - 4311

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFR FROM OPERATING RESERVE	15,000	-	-	-	-	-
Total Funding	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense						
ADMINISTRATION CHARGES	-	-	-	-	-	-
APEX COMPACTORS AND SCADA ISSUES CF	15,000					
Total Capital Expenses	<u>\$ 15,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



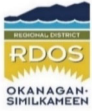
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ARENA - OSOYOOS / "A" - 7051

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
GROWING COMMUNITIES FUND	-	200,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	4,418	-	-	-	-
Total Funding	\$ -	\$ 204,418	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	4,418	-	-	-	-
ARENA ROOF AND BUILDING UPGRADES	-	200,000	-	-	-	-
Total Capital Expenses	\$ -	\$ 204,418	\$ -	\$ -	\$ -	\$ -



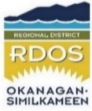
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
ARENA - OLIVER / "C" - 7101**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	189,986	1,874,880	150,000	-	-	-
DEBENTURE PROCEEDS	198,176	400,000	1,311,400	800,000	-	-
TRANSFR FROM OPERATING RESERVE	-	81,964	71,688	31,416	-	-
PROVINCIAL GRANTS	959,956	2,306,485	-	-	-	-
Total Funding	\$ 1,348,118	\$ 4,663,329	\$ 1,533,088	\$ 831,416	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	81,964	71,688	31,416	-	-
ARENA REHABILITATION PROJECT CF	1,332,116	3,015,964	-	-	-	-
ARENA REHABILITATION PROJECT	-	1,565,401	1,311,400	-	-	-
DEHUMIDIFIER CF	16,002	-	-	-	-	-
EXTERIOR CLADDING REPLACEMENT	-	-	120,000	-	-	-
BLEACHER REPLACEMENT	-	-	-	800,000	-	-
RESILIENT SHEET FLOORING REPLACEMENT	-	-	30,000	-	-	-
Total Capital Expenses	\$ 1,348,118	\$ 4,663,329	\$ 1,533,088	\$ 831,416	\$ -	\$ -



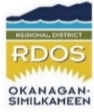
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
RECREATION FACILITY - KEREMEOS / AREAS "B"&"G" - 7201**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	75,667	-	-	-	-	-
COMMUNITY WORKS GAS TAX	105,667	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	118,500	188,000	82,000	83,000	10,000	30,000
TRANSFER FROM RESERVE - GAS TAX		125,000	-	-	-	-
GROWING COMMUNITIES FUND		448,112	-	-	-	-
TRANSFR FROM OPERATING RESERVE	15,675	54,011	43,548	101,961	39,795	41,236
DEBENTURE PROCEEDS		-	216,500	-	-	-
Total Funding	\$ 315,509	\$ 815,123	\$ 342,048	\$ 184,961	\$ 49,795	\$ 71,236
Expense						
SALARIES & WAGES		38,399	37,937	40,211	39,335	40,517
ADMINISTRATION CHARGES	10,008	15,612	5,611	1,750	460	719
SIMILKAMEEN OUTDOOR RINK REPLACEMENT CF		20,000				
SIMILKAMEEN OUTDOOR RINK REPLACEMENT	40,000		180,000	-	-	-
SIMILKAMEEN REC CENTRE EXTERIOR LANDSCAPING CF		140,000				
SIMILKAMEEN REC CENTRE EXTERIOR LANDSCAPING	185,000	75,000	36,500	83,000	-	-
SIMILKAMEEN REC CENTRECHANGE ROOM SHOWERS REPLACEMENT CF	25,000	10,000	20,000			
SIMILKAMEEN REC CENTRECHANGE ROOM SHOWERS REPLACEMENT	35,000			-	-	-
SIMILKAMEEN REC CENTRE HEATING UNITS	-	-	10,000	-	10,000	-
COMPRESSOR REBUILD AND FAN INSTALLATION CF	3,500					
COMPRESSOR REBUILD AND FAN INSTALLATION - CON	-	-	-	60,000	-	-
HIGHWAY SIGNAGE		-	20,000	-	-	-
PHYSICAL ACTIVITY TRAILER	17,001					
AUTO BELAY SYSTEM		10,000				
FLOORING REPLACEMENT		28,000				
REFRIGERATION UPGRADES		30,000				
BOWLING ALLEY PAINTING			12,000			
BLEACHERS			20,000			
BOWLING ALLEY FURNITURE						10,000
SNOW CLEARING & GRASS CUTTING EQUIPMENT						20,000
PARKS AND TRAILS UPGRADES		448,112				
Total Capital Expenses	\$ 315,509	\$ 815,123	\$ 342,048	\$ 184,961	\$ 49,795	\$ 71,236



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
POOL - OLIVER / "C" - 7301**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	87,500	120,000	-	-	150,000	-
TRANSFR FROM OPERATING RESERVE	892	559	-	-	-	-
DEBENTURE PROCEEDS	-	-	-	-	350,000	-
	\$ 88,392	\$ 120,559	\$ -	\$ -	\$ 500,000	\$ -
Expense						
ADMINISTRATION CHARGES	892	559	-	-	-	-
POOL ROOF	-	45,000	-	-	-	-
POOL BASIN AND DECK REPLACEMENT - CON	-	-	-	-	500,000	-
INTERIOR LIGHTING	37,500	-	-	-	-	-
INTERIOR AND WASHROOM ACCESSIBILITY UPGRADES CF	50,000	50,000	-	-	-	-
INTERIOR AND WASHROOM ACCESSIBILITY UPGRADES	-	25,000	-	-	-	-
Total Capital Expenses	\$ 88,392	\$ 120,559	\$ -	\$ -	\$ 500,000	\$ -



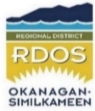
Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
POOL - KEREMEOS/AREAS "B" & "G" - 7311

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	38,000	10,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	904	93	-	-	-	-
Total Funding	\$ 38,904	\$ 10,093	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	904	93	-	-	-	-
POOL COVER	24,000	-	-	-	-	-
POOL FILTERS	14,000	-	-	-	-	-
LONG TERM PLAN		10,000	-	-	-	-
Total Capital Expenses	\$ 38,904	\$ 10,093	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
RECREATION HALL - OLIVER / "C" - 7401

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	50,000	18,000	-	-	-	-
GROWING COMMUNITIES FUND		300,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	1,189	9,059	-	-	-	-
Total Funding	\$ 51,189	\$ 327,059	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	1,189	9,059	-	-	-	-
KITCHEN RENOVATION	-	300,000	-	-	-	-
REPLACE A/C UNITS	50,000	-	-	-	-	-
WALL CURTIN DIVIDER		18,000	-	-	-	-
Total Capital Expenses	\$ 51,189	\$ 327,059	\$ -	\$ -	\$ -	\$ -



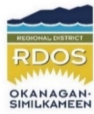
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
TULAMEEN RECREATION COMMISSION - 7491**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	114,380	-	-	-	-	-
TRANSFER FROM GAS TAX		173,755	10,000	-	140,000	-
TRANSFR FROM OPERATING RESERVE	-	3,093	93	-	3,093	-
Total Funding	\$ 114,380	\$ 176,848	\$ 10,093	\$ -	\$ 143,093	-
Expense						
ADMINISTRATION CHARGES	-	3,093	93	-	3,093	-
COALMONT PARK DEVELOPMENT CF	7,500	7,293	-	-	-	-
TULAMEEN PARK DEVELOPMENT CF	106,880	26,462	-	-	-	-
RINK BOARD REPLACEMENTS	-	140,000	-	-	140,000	-
SUN SCREENS	-	-	10,000	-	-	-
Total Capital Expenses	\$ 114,380	\$ 176,848	\$ 10,093	\$ -	\$ 143,093	\$ -



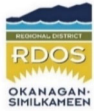
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
RECREATION COMMISSION - OK FALLS - 7521**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	298,925	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	4,811	6,789	24,700	-	-	-
TRANSFER FROM RESERVE - GAS TAX	100,000	376,475	145,300	-	30,000	-
TRANSFR FROM OPERATING RESERVE	686	39,787	42,286	41,211	42,816	47,441
DEBENTURE PROCEEDS	10,000	10,000	40,000	-	-	300,000
Total Funding	\$ 414,422	\$ 433,051	\$ 252,286	\$ 41,211	\$ 72,816	
Expense						
SALARIES & WAGES	-	20,302	20,911	21,540	22,183	22,846
SALARIES & WAGES		18,064	18,606	19,165	19,739	20,331
ADMINISTRATION CHARGES	686	1,421	2,769	506	894	4,264
CPR SPIT ARMOURING CF	237,000	229,934	-	-	-	-
KVR TRESTLE JUMPING PLATFORM CF		-	50,000	-	-	-
605 WILLOW (LAMB SITE DEVELOPMENT) CF	30,000	-	-	-	-	-
PARKS MASTER PLAN AREA 'D' CF	20,500	-	-	-	-	-
GARNET FAMILY PARK DEVELOPMENT CF	46,280	48,258	-	-	-	-
KENYON SPRAY PARK/PLAYGROUND	-	-	-	-	30,000	300,000
LIONS PARK IMPROVEMENTS CF		10,000				
LIONS PARK IMPROVEMENTS	10,000		40,000	-	-	-
IRRIGATION REPLACEMENTS	-	-	50,000	-	-	-
KEOGAN IRRIGATION REPLACEMENTS	-	-	70,000	-	-	-
OKANAGAN FALLS WATERFRONT DEVELOPMENT PLAN CF	20,000	12,272	-	-	-	-
CHRISTIE/KENYON BEACH ENHANCEMENTS CF	15,000	16,800				
CHRISTIE/KENYON BEACH ENHANCEMENTS	1,800	40,000	-	-	-	-
LIONS PARK PATH AND TRESTLE LIGHTING	-	36,000	-	-	-	-
KEOGAN DEVELOPMENT/DETAILED PLAN CF	30,000	-	-	-	-	-
OK FALLS SPORTS COURT CF	3,156	-	-	-	-	-
Total Capital Expenses	\$ 414,422	\$ 433,051	\$ 252,286	\$ 41,211	\$ 72,816	\$ 347,441



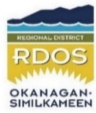
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
RECREATION COMMISSION - KALEDEN - 7531**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	265,075	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	26,000	93,500	-	-	-	-
TRANSFER FROM GAS TAX		149,116	-	25,000	-	-
GROWING COMMUNITIES FUND		298,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	1,372	68,120	59,873	61,980	63,518	65,425
DEBENTURE PROCEEDS		-	-	-	-	-
PROVINCIAL GRANTS	88,740	88,740	-	-	-	-
Total Funding	\$ 381,187	\$ 697,587	\$ 59,873	\$ 86,980	\$ 63,518	\$ 65,425
Expense						
SALARIES & WAGES	-	1,624	1,673	1,723	1,775	1,828
SALARIES & WAGES		55,968	57,647	59,377	61,157	62,993
ADMINISTRATION CHARGES	1,372	10,528	553	880	586	604
PIONEER PARK PATHS AND ACCESSIBILITY CF	25,698	110,696				
PIONEER PARK PATHS AND ACCESSIBILITY	88,740	67,500	-	-	-	-
KALEDEN HOTEL PARK DEVELOPMENT CF	86,160	26,160				
PIONEER PARK SPORTS COURTS	-	298,111	-	-	-	-
PIONEER PARK SEPTIC SYSTEM CF	60,217					
PIONEER PARK WATERFRONT DEVELOPMENT CF	65,000	63,000	-	-	-	-
PIONEER PARK DEVELOPEMENT CF	20,000	20,000	-	-	-	-
KALEDEN HOTEL TO PIONEER PARK KVR TRAIL UPGRADE	-	-	-	25,000	-	-
LAKE FRONT ACQUISITION CF	8,000	8,000	-	-	-	-
TWIN LAKES WASHROOM CF	26,000	26,000	-	-	-	-
TWIN LAKES WASHROOM		10,000				
Total Capital Expenses	\$ 381,187	\$ 697,587	\$ 59,873	\$ 86,980	\$ 63,518	\$ 65,425



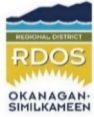
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
PARKS & RECREATION - NARAMATA - 7541**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	343,390	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	100,000	100,000	-	-	-	-
TRANSFER FROM GAS TAX		332,342	-	-	-	-
GROWING COMMUNITIES FUND		250,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	53,616	135,252	80,834	83,259	215,138	104,095
DEBENTURE PROCEEDS	-	-	-	-	15,000	210,000
PROVINCIAL GRANTS	97,000	93,474	-	-	-	-
DONATIONS	35,000	35,000	-	-	-	-
Total Funding	\$ 629,006	\$ 946,068	\$ 80,834	\$ 83,259	\$ 230,138	\$ 314,095
Expense						
SALARIES & WAGES	-	4,061	4,183	4,308	4,437	4,569
SALARIES & WAGES		77,567	75,905	78,182	84,376	95,651
ADMINISTRATION CHARGES	8,116	8,124	746	769	1,325	3,875
MARINA DREDGING	-	-	-	-	25,000	-
SPIRIT PARK DEVELOPMENT CF	10,554	93,474	-	-	-	-
CAPITAL EXPENDITURE - SPIRIT PARK DEVELOPMENT	97,000	250,000	-	-	-	-
WHARF PARK - ACQUISITION/DEVELOPMENT CF	209,388	385,932	-	-	-	-
WHARF PARK - ACQUISITION/DEVELOPMENT	148,112	-	-	-	-	-
MANITOU PARK - DEVELOPMENT - PATHWAY, LIGHTING, LANDSCAPING CF	24,336	-	-	-	-	-
SPIRIT PARK - DRAINAGE PLAN CF	51,000	46,410	-	-	-	-
COMMUNITY PEDESTRIAN CORRIDOR NETWORK	-	-	-	-	-	35,000
MANITOU PARK - IRRIGATION	-	-	-	-	-	80,000
COMMUNITY OFF LEASH PARK CF	15,000	15,000	-	-	-	-
HOUSE OF BALD EAGLE PARK ENHANCEMENTS CF	35,000	35,000	-	-	-	-
MANITOU PARK BMX CF	10,000	10,000	-	-	100,000	-
CREEK PARK - ACCESSIBILITY/BRIDGE UPGRADES	-	-	-	-	15,000	95,000
CENTER BEACH - SCULPTURE CF	20,500	20,500	-	-	-	-
Total Capital Expenses	\$ 629,006	\$ 946,068	\$ 80,834	\$ 83,259	\$ 230,138	\$ 314,095



Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
AREA "F" PARKS COMMISSION - 7571

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	80,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	-	-	30,000	-	-	-
TRANSFER FROM GAS TAX	-	258,722	404,550	200,000	-	-
GROWING COMMUNITIES FUND	-	498,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	45,379	34,918	32,278	26,058	26,841
Total Funding	\$ 80,000	\$ 802,212	\$ 469,468	\$ 232,278	\$ 26,058	\$ 26,841
Expense						
SALARIES & WAGES	-	25,990	25,514	27,603	25,817	26,593
ADMINISTRATION CHARGES	-	19,389	9,404	4,675	241	248
LAND ACQUISITION	-	-	-	200,000	-	-
OUTDOOR FITNESS EQUIPMENT	-	-	5,000	-	-	-
MARIPOSA PARK - DEVELOPMENT PLAN CF	80,000	56,072	-	-	-	-
MARIPOSA PARK - DEVELOPMENT PLAN	-	202,650	394,550	-	-	-
PITCH AND BACK STOP REMOVAL	-	-	5,000	-	-	-
IRRIGATION REPLACEMENTS	-	-	25,000	-	-	-
FAULDER MEADOW VALLEY PARKLAND ACQUISITION	-	-	5,000	-	-	-
MARIPOSA PARK AND TRANSPORTATION COORIDOR PROJECT	-	498,111	-	-	-	-
Total Capital Expenses	\$ 80,000	\$ 802,212	\$ 469,468	\$ 232,278	\$ 26,058	\$ 26,841



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
AREA "B" COMMUNITY PARKS - 7581**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	36,000	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	476	-	-	-	-	-
TRANSFER FROM GAS TAX		118,382	7,000	-	-	-
TRANSFR FROM OPERATING RESERVE	-	20,029	19,608	20,129	20,732	21,354
Total Funding	\$ 36,476	\$ 138,411	\$ 26,608	\$ 20,129	\$ 20,732	\$ 21,354
Expense						
SALARIES & WAGES		18,798	19,362	19,943	20,541	21,157
ADMINISTRATION CHARGES	476	1,231	246	186	191	197
PARKS PARKING AND RIVER ACCESS	-	-	2,000	-	-	-
KOBAU PARK IMPROVEMENTS CF	6,000	26,000				
KOBAU PARK IMPROVEMENTS	20,000		-	-	-	-
PARKS KOBAU PARK IRRIGATION	-	-	5,000	-	-	-
KOBAU PARK PLAN CF	10,000	7,382	-	-	-	-
KOBAU PARK - BALL DUGOUT REPLACEMENT		50,000	-	-	-	-
KOBAU PARK - MULTIUSE COURTS		35,000	-	-	-	-
Total Capital Expenses	\$ 36,476	\$ 138,411	\$ 26,608	\$ 20,129	\$ 20,732	\$ 21,354



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
PARKS - OLIVER / "C" - 7701**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
RECOVERIES - TOWN OF OLIVER		50,000	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	45,614	40,614	65,000	-	-	-
COMMUNITY WORKS GAS TAX	-	50,000	-	-	-	-
GROWING COMMUNITIES FUND		100,000	-	-	-	-
DEBENTURE PROCEEDS	150,000	150,000	200,000	180,000	-	-
TRANSFR FROM OPERATING RESERVE	6,935	2,651	621	3,976	-	-
PROVINCIAL GRANTS	177,000	220,000	300,000	100,000	-	-
DONATIONS	43,000	-	-	-	-	-
Total Funding	\$ 422,549	\$ 613,265	\$ 565,621	\$ 283,976	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	6,935	2,651	621	3,976	-	-
REPLACE KINSMEN SPLASH PARK COMPONENTS	-	-	50,000	-	-	-
COMMUNITY PARK WASHROOM BUILDING UPGRADES	25,000	-	-	-	-	-
LION'S PARK WASHROOM BUIDLING RETROFIT CF	240,614	340,614	-	-	-	-
KINSMEN PARK PLAYGROUND EQUIPMENT REPLACEMENT CF	150,000	150,000	-	-	-	-
LION'S PARK SOUTH PLAY STRUCTURE CON				100,000		
LION'S PARK SOUTH WASHROOM BUILDING	-	-	-	180,000	-	-
DUGOUT EXTENSIONS AND COVERS DIAMOND 3	-	-	15,000	-	-	-
ROTARY PARK IMPROVEMENT PROJECT - CON	-	-	300,000	-	-	-
SOLAR LIGHTING IN CP CON			200,000	-	-	-
BASKETBALL COURT		120,000	-	-	-	-
Total Capital Expenses	\$ 422,549	\$ 613,265	\$ 565,621	\$ 283,976	\$ -	\$ -



**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
REGIONAL TRAILS - 7721**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	8,072	-	-	-	-	-
TRANSFER FROM CAPITAL RESERVE	231,768	92,923	108,620	-	5,992	-
TRANSFR FROM OPERATING RESERVE	22,602	57,528	55,620	66,566	62,376	60,216
VEHICLE RESERVE	178,500	72,000	-	-	-	-
DEBENTURE PROCEEDS	120,000	72,000	-	315,000	150,000	-
PROVINCIAL GRANTS	30,588	-	-	-	-	-
DONATIONS	20,581	332,853	-	-	-	-
Total Funding	\$ 612,111	\$ 627,304	\$ 164,240	\$ 381,566	\$ 218,368	\$ 60,216
Expense						
SALARIES & WAGES		53,501	55,106	56,760	58,462	60,216
ADMINISTRATION CHARGES	6,602	4,027	514	9,806	3,914	
KVR-SIMILKAMEEN TRAIL HEAD SIGNAGE CF	25,000	54,923				
KVR-SIMILKAMEEN TRAIL HEAD SIGNAGE	62,100		-	-	5,992	-
SIMILKAMEEN TRAIL CONSTRUCTION AREA 'B' & 'G' CF	8,072					-
KVR TRAIL CONSTRUCTION (RD21 TO RD18)	-	-	-	-	150,000	-
KVR TRAIL TO RED BRIDGE SURFACING	-	-	-	315,000	-	-
UPGRADES GRANT FUNDED CF	30,588					
SKAHA LAKE TRESTLE REDECK AND RAILS CF	118,668	10,000	108,620			
PURCHASE OF 2 ELECTRICAL VEHICLES CF	31,000					
PURCHASE OF A PICKUP CF	50,000					
PURCHASE OF A PICKUP	21,500	-	-	-	-	-
PURCHASE OF 3 TON SIGNLE AXLE DUMP TRUCK CF	92,000					
PURCHASE OF 3 TON SIGNLE AXLE DUMP TRUCK	38,000	-	-	-	-	-
ADRA TUNNEL REOPENING CF	20,581	332,853				
ELECTRIC SERVICE VAN	82,000	-	-	-	-	-
TURF TOPDRESSER	26,000	-	-	-	-	-
ZERO TURN OWER		28,000	-	-	-	-
VEHICLE REPLACEMENTS		144,000	-	-	-	-
Total Capital Expenses	\$ 612,111	\$ 627,304	\$ 164,240	\$ 381,566	\$ 218,368	\$ 60,216



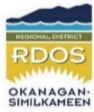
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
PROGRAMS - OLIVER / AREA "C" - 7811**

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
TRANSFER FROM CAPITAL RESERVE	75,000	75,000	-	-	-	-
DEBENTURE PROCEEDS	-	-	400,000	-	-	-
TRANSFR FROM OPERATING RESERVE	2,378	-	11,781	-	-	-
Total Funding	\$ 77,378	\$ 75,000	\$ 411,781	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	2,378	-	11,781	-	-	-
RECREATION MASTER PLAN CF	75,000	75,000	-	-	-	-
COMMUNITY COMPLEX PARKING LOT REPAVING	-	-	400,000	-	-	-
Total Capital Expenses	\$ 77,378	\$ 75,000	\$ 411,781	\$ -	\$ -	\$ -



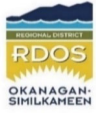
**Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
NARAMATA MUSEUM - 7831**

		2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding							
TRANSFR FROM OPERATING RESERVE		-	15,186	-	-	-	-
Total Funding		<u>\$ -</u>	<u>\$ 15,186</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Expense							
ADMINISTRATION CHARGES		-	186	-	-	-	-
MUSEUM HEATING AND COOLING		-	15,000	-	-	-	-
Total Capital Expenses		<u>\$ -</u>	<u>\$ 15,186</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
MUSEUM - AREA "A" - 7861

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
GROWING COMMUNITIES FUND	-	80,000	-	-	-	-
TRANSFR FROM OPERATING RESERVE	-	1,325	-	-	-	-
Total Funding	\$ -	\$ 81,325	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	-	1,325	-	-	-	-
PARKING LOT PAVING AND LANDSCAPING	-	80,000	-	-	-	-
Total Capital Expenses	\$ -	\$ 81,325	\$ -	\$ -	\$ -	\$ -



Regional District of Okanagan-Similkameen
2024-2038 Capital Financial Plan
AREA "A" COMMUNITY PARKS - 7871

	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028 Budget
Funding						
COMMUNITY WORKS GAS TAX	80,000	-	-	-	-	-
GROWING COMMUNITIES FUND		118,111	-	-	-	-
TRANSFR FROM OPERATING RESERVE	713	19,804	-	-	-	-
Total Funding	\$ 80,713	\$ 137,915	\$ -	\$ -	\$ -	\$ -
Expense						
ADMINISTRATION CHARGES	713	2,702	-	-	-	-
OSOYOOS LAKE PEDESTRIAN CORRIDOR REPAIR CF	50,000					
PARK WASHROOM CF		7,102				
PARK WASHROOM	30,000	10,000	-	-	-	-
PARKS AND TRAILS INFRASTRUCTURE PROJECTS		118,111	-	-	-	-
Total Capital Expenses	\$ 80,713	\$ 137,915	\$ -	\$ -	\$ -	\$ -