

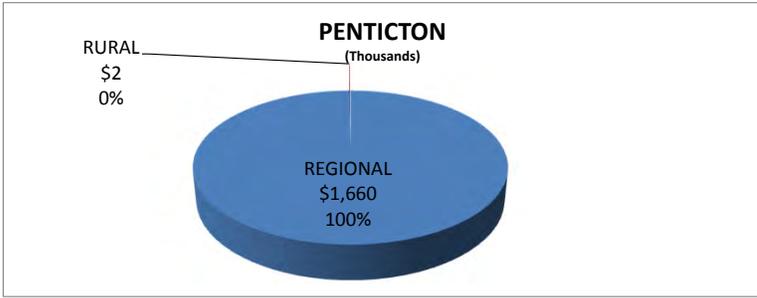
# **2017 - 2021 FIVE YEAR FINANCIAL PLAN**

# 2017 REQUISITIONS

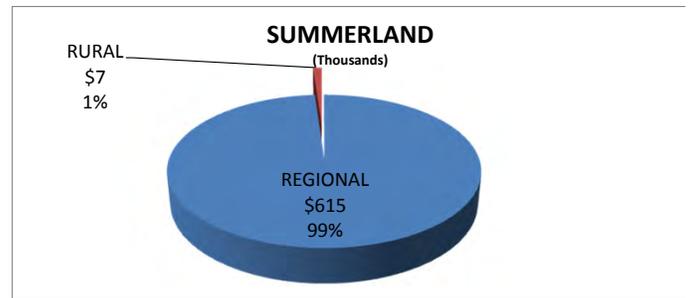
• Summary	3 - 5
• Detail	
• City of Penticton	6
• District of Summerland	7
• Town of Princeton	8
• Town of Oliver	9
• Town of Osoyoos	10
• Village of Keremeos	11
• Penticton Indian Band	12
• Electoral Area A	13
• Electoral Area B	14
• Electoral Area C	15
• Electoral Area D	16
• Electoral Area E	17
• Electoral Area F	18
• Electoral Area G	19
• Electoral Area H	20

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>					
<b>2017 TOTAL REQUISITION SUMMARY</b>					
				2017	2016
	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>\$ Change</u></b>	<b><u>% of Total</u></b>	<b><u>% of Total</u></b>
<b>PENTICTON</b>	\$ 1,662,204	\$ 1,616,554	\$ 45,650	10.75%	10.93%
<b>SUMMERLAND</b>	622,120	611,393	10,727	4.03%	4.13%
<b>PRINCETON</b>	99,478	93,883	5,596	0.64%	0.63%
<b>OLIVER</b>	1,218,016	1,182,334	35,683	7.88%	8.00%
<b>OSOYOOS</b>	784,055	756,288	27,767	5.07%	5.11%
<b>KEREMEOS</b>	359,493	324,514	34,979	2.33%	2.19%
	<b>4,745,367</b>	<b>4,584,965</b>	<b>160,401</b>		
<b>PENTICTON INDIAN BAND</b>	49,627	47,862	1,765	0.32%	0.32%
<b>ELECTORAL AREA A</b>	986,858	984,521	2,336	6.39%	6.66%
<b>ELECTORAL AREA B</b>	556,493	527,184	29,309	3.60%	3.57%
<b>ELECTORAL AREA C</b>	1,618,170	1,567,415	50,755	10.47%	10.60%
<b>ELECTORAL AREA D</b>	3,065,556	2,893,399	172,157	19.83%	19.57%
<b>ELECTORAL AREA E</b>	1,429,663	1,317,133	112,530	9.25%	8.91%
<b>ELECTORAL AREA F</b>	1,086,261	1,027,678	58,583	7.03%	6.95%
<b>ELECTORAL AREA G</b>	690,911	660,890	30,021	4.47%	4.47%
<b>ELECTORAL AREA H</b>	1,226,967	1,175,383	51,584	7.94%	7.95%
	<b>10,660,879</b>	<b>10,153,604</b>	<b>507,275</b>		
<b>TOTAL TAX REQUISITION FOR ALL BUDGETS</b>	<b>\$ 15,455,873</b>	<b>\$ 14,786,431</b>	<b>\$ 669,442</b>	<b>100.00%</b>	<b>100.00%</b>

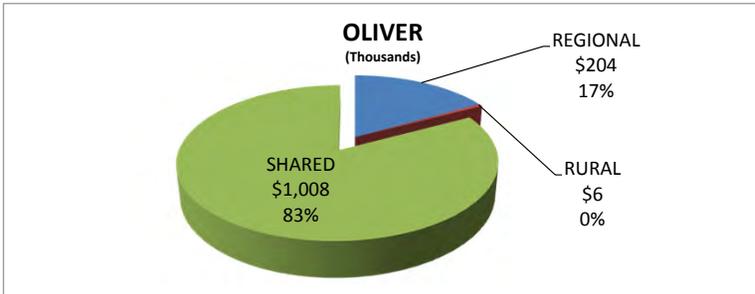
**2017 REQUISITION \$1,662,204**



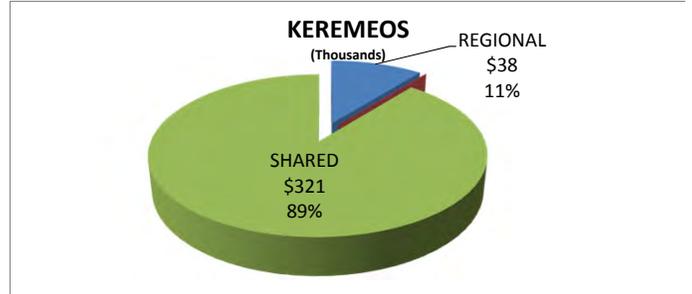
**2017 REQUISITION \$622,120**



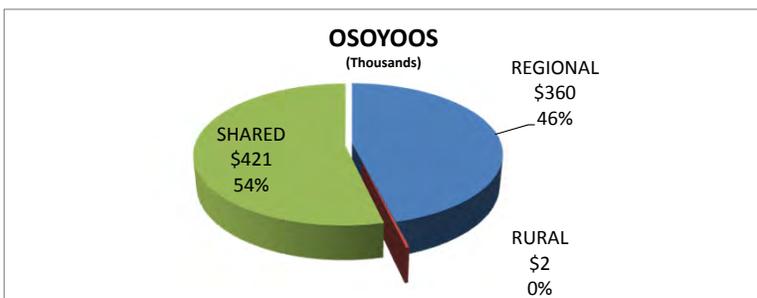
**2017 REQUISITION \$1,218,016**



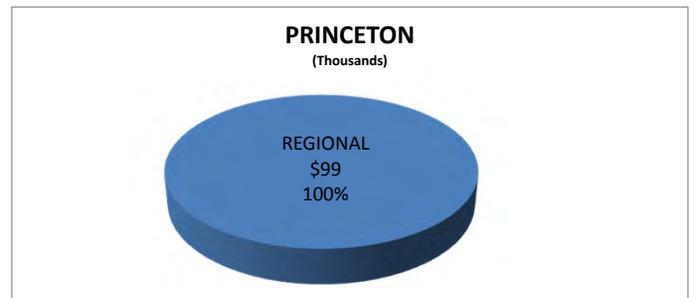
**2017 REQUISITION \$359,493**



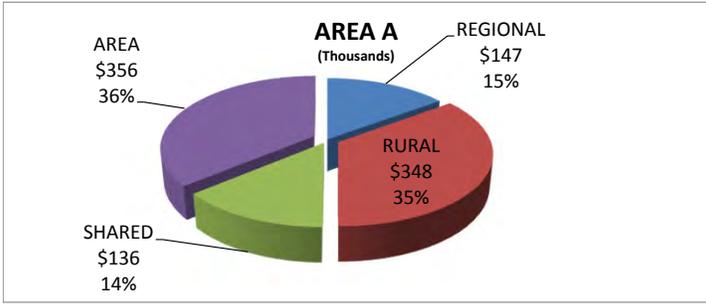
**2017 REQUISITION \$784,055**



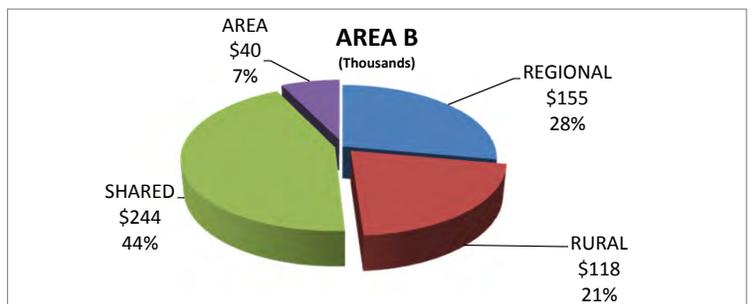
**2017 REQUISITION \$99,478**



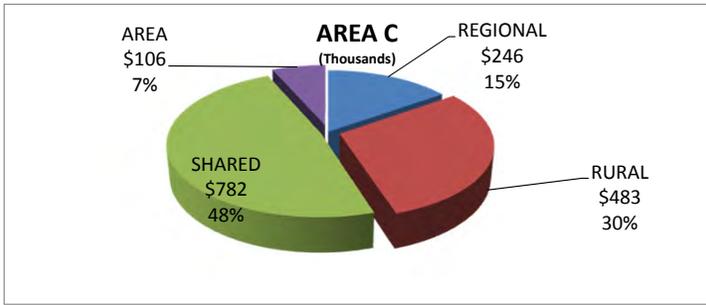
**2017 REQUISITION \$986,858**



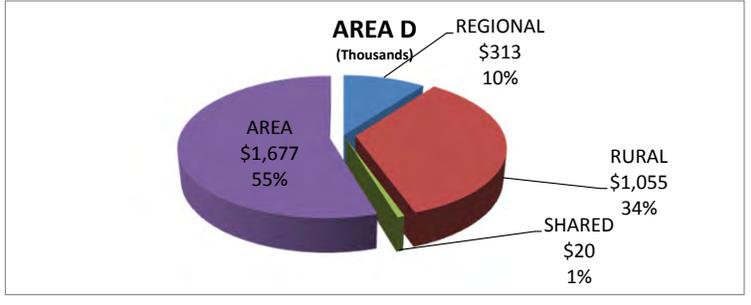
**2017 REQUISITION \$556,493**



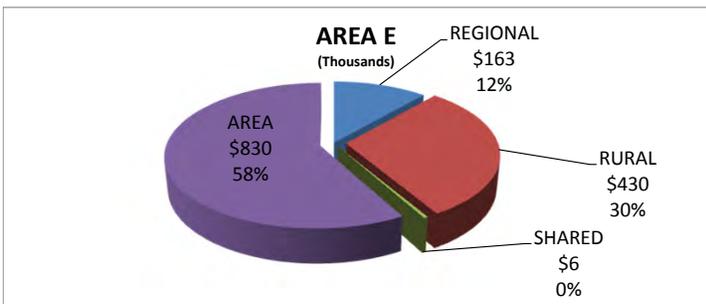
**2017 REQUISITION \$1,618,170**



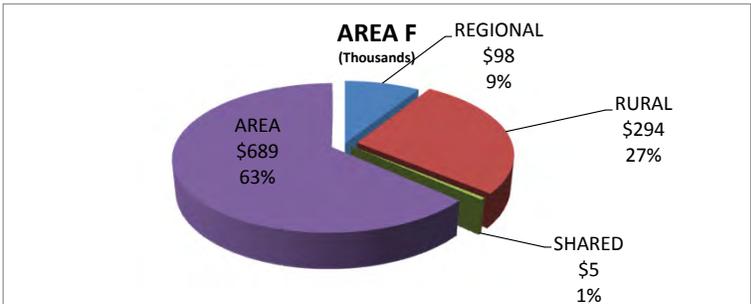
**2017 REQUISITION \$3,065,556**



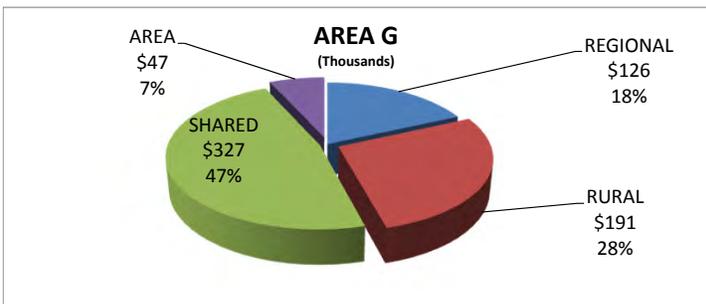
**2017 REQUISITION \$1,429,663**



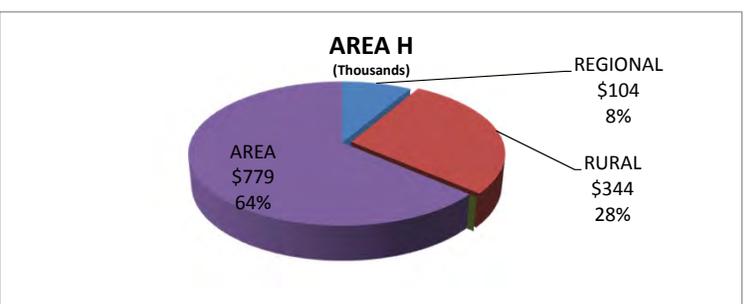
**2017 REQUISITION \$1,086,261**



**2017 REQUISITION \$690,911**



**2017 REQUISITION \$1,226,967**



## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b><u>CITY OF PENTICTON</u></b>	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>NET CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM	\$ 303,947	\$ 251,064	\$ 52,883
DESTRUCTION OF PESTS	-	-	-
EMERGENCY PLANNING	69,511	68,147	1,364
GENERAL GOVERNMENT	484,364	512,757	(28,393)
HERITAGE (Subregional)	7,496	-	7,496
ILLEGAL DUMPING	3,950	4,117	(166)
MOSQUITO CONTROL	1,769	986	783
NOXIOUS WEEDS	16,553	13,631	2,922
NUISANCE CONTROL	10,320	10,320	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	14,448	-	14,448
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	30,209	35,594	(5,385)
REGIONAL TRAILS	102,670	102,968	(298)
SOLID WASTE MANAGEMENT PLAN	59,672	57,359	2,313
<b>Subtotal</b>	<b>\$ 1,104,909</b>	<b>\$ 1,056,943</b>	<b>\$ 47,967</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>			
OKANAGAN BASIN WATER BOARD	\$ 346,272	\$ 351,119	\$ (4,847)
S.I.R. PROGRAM	173,586	171,055	2,531
<b>Subtotal</b>	<b>\$ 519,858</b>	<b>\$ 522,174</b>	<b>\$ (2,316)</b>
<b>TOTAL</b>	<b>\$ 1,624,767</b>	<b>\$ 1,579,117</b>	<b>\$ 45,650</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.23</b>	<b>\$ 0.22</b>	<b>\$ 0.01</b>
<b>Average Taxes per Res Property</b>	<b>\$ 78.67</b>	<b>\$ 76.45</b>	<b>\$ 2.21</b>
MUNICIPAL DEBT REPAYMENT	\$ 7,804,428	\$ 8,114,110	
PARCEL TAX: STERILE INSECT RELEASE	\$ 37,437	\$ 37,437	\$ -

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

				<b>NET</b>
<b><u>DISTRICT OF SUMMERLAND</u></b>	<b><u>2017</u></b>	<b><u>2016</u></b>	<b><u>CHANGE</u></b>	
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM	\$ 95,933	\$ 79,242	\$ 16,691	
DESTRUCTION OF PESTS	1,739	2,219	(480)	
EMERGENCY PLANNING	22,114	21,680	434	
GENERAL GOVERNMENT	154,091	163,124	(9,033)	
HERITAGE (Subregional)	2,385	-	2,385	
ILLEGAL DUMPING	1,257	1,310	(53)	
MOSQUITO CONTROL	5,122	3,884	1,239	
NOXIOUS WEEDS	5,266	4,336	930	
NUISANCE CONTROL	3,283	3,283	-	
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	416	-	416	
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	9,610	11,324	(1,713)	
REGIONAL TRAILS	32,662	32,757	(95)	
SOLID WASTE MANAGEMENT PLAN	18,983	18,248	736	
<b>Subtotal</b>	<b>\$ 352,863</b>	<b>\$ 341,406</b>	<b>\$ 11,457</b>	
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD	\$ 110,160	\$ 111,702	\$ (1,542)	
S.I.R. PROGRAM	55,707	54,895	812	
<b>Subtotal</b>	<b>\$ 165,867</b>	<b>\$ 166,597</b>	<b>\$ (730)</b>	
<b>TOTAL</b>	<b>\$ 518,730</b>	<b>\$ 508,003</b>	<b>\$ 10,727</b>	
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.23</b>	<b>\$ 0.22</b>	<b>\$ 0.00</b>	
<b>Average Taxes per Res Property</b>	<b>\$ 89.44</b>	<b>\$ 87.59</b>	<b>\$ 1.85</b>	
MUNICIPAL DEBT REPAYMENT	\$ 2,424,477	\$ 2,763,513		
PARCEL TAX:STERILE INSECT RELEASE	\$ 103,390	\$ 103,390	\$ -	

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

				<b>NET</b>
<b>TOWN OF PRINCETON</b>		<b>2017</b>	<b>2016</b>	<b>CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM		\$ 35,909	\$ 29,662	\$ 6,248
EMERGENCY PLANNING		5,803	5,689	114
GENERAL GOVERNMENT		40,435	42,805	(2,370)
ILLEGAL DUMPING		330	344	(14)
NOXIOUS WEEDS		1,382	1,138	244
NUISANCE CONTROL		862	862	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,206	-	1,206
REGIONAL TRAILS		8,571	8,596	(25)
SOLID WASTE MANAGEMENT		4,981	4,788	193
<b>Subtotal</b>		<b>\$ 99,478</b>	<b>\$ 93,883</b>	<b>\$ 5,596</b>
<b>TOTAL</b>		<b>\$ 99,478</b>	<b>\$ 93,883</b>	<b>\$ 5,596</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.17</b>	<b>\$ 0.16</b>	<b>\$ 0.01</b>
<b>Average Taxes per Res Property</b>		<b>\$ 28.12</b>	<b>\$ 26.54</b>	<b>\$ 1.58</b>
MUNICIPAL DEBT REPAYMENT		\$ -	\$ -	

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>TOWN OF OLIVER</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM	\$ 40,823.67	\$ 33,720.91	\$ 7,102.75
DESTRUCTION OF PESTS	200	200	-
EMERGENCY PLANNING	8,070	7,912	158
GENERAL GOVERNMENT	56,235	59,532	(3,297)
HERITAGE (Subregional)	870	-	870
ILLEGAL DUMPING	459	478	(19)
MOSQUITO CONTROL	5,953	4,147	1,806
NOXIOUS WEEDS	1,922	1,583	339
NUISANCE CONTROL	1,198	1,198	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,677	-	1,677
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	3,507	4,133	(625)
REGIONAL TRAILS	11,920	11,955	(35)
SOLID WASTE MANAGEMENT PLAN	6,928	6,659	268
TRANSIT - SOUTH OKANAGAN	9,101	-	9,101
<b>Subtotal</b>	<b>\$ 148,865</b>	<b>\$ 131,517</b>	<b>\$ 17,348</b>
<b>Town &amp; Regional Director determine budget</b>			
ARENA	\$ 197,534	\$ 172,039	\$ 25,495
PARKS	188,712	160,682	28,030
POOL	115,675	114,367	1,308
RECREATION HALL	91,882	150,073	(58,191)
RECREATION PROGRAMS	82,242	69,564	12,678
<b>Parks &amp; Recreation Subtotal</b>	<b>\$ 676,044</b>	<b>\$ 666,725</b>	<b>\$ 9,319</b>
ECONOMIC DEVELOPMENT	15,792	15,215	577
FRANK VENABLES AUDITORIUM	111,419	110,842	577
HERITAGE GRANT	79,463	78,440	1,023
REFUSE DISPOSAL	66,155	60,418	5,737
VENABLES THEATRE SERVICE	59,143	57,722	1,422
<b>Subtotal</b>	<b>\$ 1,008,017</b>	<b>\$ 989,362</b>	<b>\$ 18,655</b>
<b>Requisitions from Other Multi-Regional Boards</b>			
OKANAGAN BASIN WATER BOARD	\$ 40,203	\$ 40,765	\$ (563)
S.I.R. PROGRAM	16,636	16,393	243
	<b>\$ 56,838</b>	<b>\$ 57,159</b>	<b>\$ (320)</b>
<b>TOTAL</b>	<b>\$ 1,213,720</b>	<b>\$ 1,178,037</b>	<b>\$ 35,683</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.47</b>	<b>\$ 1.43</b>	<b>\$ 0.04</b>
<b>Average Taxes per Res Property</b>	<b>\$ 397.94</b>	<b>\$ 386.25</b>	<b>\$ 11.70</b>
MUNICIPAL DEBT REPAYMENT	\$ 579,203	\$ 488,045	
PARCEL TAX:STERILE INSECT RELEASE	\$ 4,296	\$ 4,296	\$ -

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>TOWN OF OSOYOOS</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM	\$ 61,579	\$ 50,865	\$ 10,714
EMERGENCY PLANNING	14,454	14,171	284
GENERAL GOVERNMENT	100,719	106,623	(5,904)
HERITAGE (Subregional)	1,559	-	1,559
ILLEGAL DUMPING	821	856	(35)
MOSQUITO CONTROL	2,381	1,571	810
NOXIOUS WEEDS	3,442	2,834	608
NUISANCE CONTROL	2,146	2,146	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	3,004	-	3,004
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	6,282	7,402	(1,120)
REGIONAL TRAILS	21,349	21,411	(62)
SOLID WASTE MANAGEMENT PLAN	12,408	11,927	481
TRANSIT - SOUTH OKANAGAN	16,300	-	16,300
<b>Subtotal</b>	<b>\$ 246,445</b>	<b>\$ 219,806</b>	<b>\$ 26,639</b>
<b><u>Town &amp; Regional Director determine budget</u></b>			
ARENA	\$ 363,091	\$ 361,495	\$ 1,596
MUSEUM - Land & Building Acquisition (Debt Servicing)	58,159	58,159	(1)
	<b>\$ 421,249</b>	<b>\$ 419,654</b>	<b>\$ 1,595</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>			
OKANAGAN BASIN WATER BOARD	\$ 72,004	\$ 73,012	\$ (1,008)
S.I.R. PROGRAM	37,128	36,587	541
<b>Subtotal</b>	<b>\$ 109,132</b>	<b>\$ 109,599</b>	<b>\$ (467)</b>
<b>TOTAL</b>	<b>\$ 776,826</b>	<b>\$ 749,059</b>	<b>\$ 27,767</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 0.53</b>	<b>\$ 0.51</b>	<b>\$ 0.02</b>
<b>Average Taxes per Res Property</b>	<b>\$ 154.16</b>	<b>\$ 148.65</b>	<b>\$ 5.51</b>
MUNICIPAL DEBT REPAYMENT	\$ 100,463	\$ 102,342	
PARCEL TAX:STERILE INSECT RELEASE	\$ 7,229	\$ 7,229	\$ -

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

	<u>2017</u>	<u>2016</u>	<u>NET</u>
<b><u>VILLAGE OF KEREMEOS</u></b>			<b><u>CHANGE</u></b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM	\$ 10,116	\$ 8,356	\$ 1,760
DESTRUCTION OF PESTS	200	200	-
EMERGENCY PLANNING	2,003	1,964	39
GENERAL GOVERNMENT	13,958	14,777	(818)
HERITAGE (Subregional)	216	-	216
ILLEGAL DUMPING	114	119	(5)
NOXIOUS WEEDS	477	393	84
NUISANCE CONTROL	297	297	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	416	-	416
REGIONAL TRAILS	2,959	2,967	(9)
SOLID WASTE MANAGEMENT PLAN	1,720	1,653	67
<b>Subtotal</b>	<b>\$ 32,477</b>	<b>\$ 30,726</b>	<b>\$ 1,751</b>
<b><u>Village &amp; Regional Director determine budget</u></b>			
FIRE PROTECTION	\$ 174,000	\$ 153,994	\$ 20,006
KEREMEOS & DIST. RECREATION FACILITY	30,335	28,844	1,491
BGKEREMEOS LIBRARY CONTRIBUTION	8,320	-	8,320
REFUSE SITE -IMPR ONLY	80,773	77,149	3,624
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	13,000	13,000	-
SWIMMING POOL -IMPR ONLY	14,476	14,749	(273)
<b>Subtotal</b>	<b>\$ 320,904</b>	<b>\$ 287,737</b>	<b>\$ 33,167</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>			
S.I.R. PROGRAM - Land Tax	\$ 4,140	\$ 4,079	\$ 60
<b>TOTAL</b>	<b>\$ 357,521</b>	<b>\$ 322,542</b>	<b>\$ 34,979</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.74</b>	<b>\$ 1.57</b>	<b>\$ 0.17</b>
<b>Average Taxes per Res Property</b>	<b>\$ 340.43</b>	<b>\$ 307.13</b>	<b>\$ 33.31</b>
MUNICIPAL DEBT REPAYMENT	\$ 14,062	\$ 20,015	
PARCEL TAX:STERILE INSECT RELEASE	\$ 1,972	\$ 1,972	\$ -

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

		<u>2017</u>	<u>2016</u>	<u>NET</u> <u>CHANGE</u>
<b><u>PENTICTON INDIAN BAND</u></b>				
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 8,851	\$ 7,311	\$ 1,540
GENERAL GOVERNMENT		6,988	7,398	(410)
EMERGENCY PLANNING		2,006	1,966	39
MOSQUITO CONTROL - Impr. Only		671	439	232
REGIONAL AREA PLANNING		19,397	18,961	436
SOLID WASTE MANAGEMENT		1,722	1,655	67
<b>Subtotal</b>		<b>\$ 39,635</b>	<b>\$ 37,730</b>	<b>\$ 1,905</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>				
OKANAGAN BASIN WATER BOARD		\$ 9,992	\$ 10,132	\$ (140)
<b><u>Service Areas</u></b>				
FIRE PROTECTION		\$ -	\$ -	\$ -
<b>TOTAL</b>		<b>\$ 49,627</b>	<b>\$ 47,862</b>	<b>\$ 1,765</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 0.24</b>	<b>\$ 0.23</b>	<b>\$ 0.01</b>
<b>Average Res Taxes per Property</b>		<b>\$ 56.40</b>	<b>\$ 54.39</b>	<b>\$ 2.01</b>

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**

**2017 Budget Comparative Requisition**

<b>ELECTORAL AREA A (OSOYOOS RURAL)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 19,464	\$ 16,077	\$ 3,386
ANIMAL CONTROL		11,788	12,258	(470)
BUILDING INSPECTION		31,334	31,344	(10)
DESTRUCTION OF PESTS		245	223	21
ELECTORAL AREA ADMINISTRATION		107,185	105,398	1,788
ELECTORAL AREA PLANNING		90,254	88,224	2,030
EMERGENCY PLANNING		4,666	4,575	92
GENERAL GOVERNMENT		32,516	34,422	(1,906)
HERITAGE (Subregional)		503	-	503
ILLEGAL DUMPING		265	276	(11)
MOSQUITO CONTROL - Impr. Only		6,372	9,026	(2,654)
NOXIOUS WEEDS		1,111	915	196
NUISANCE CONTROL		693	693	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		970	-	970
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,028	2,390	(362)
REGIONAL TRAILS		6,892	6,912	(20)
SOLID WASTE MANAGEMENT PLAN		4,006	3,851	155
SUBDIVISION SERVICING		6,307	8,583	(2,276)
TRANSIT - SOUTH OKANAGAN		5,262	-	5,262
<b>Subtotal</b>		<b>\$ 331,863</b>	<b>\$ 325,168</b>	<b>\$ 6,695</b>
<b><u>Town &amp; Regional Director determine budget</u></b>				
ARENA		\$ 117,220	\$ 116,705	\$ 515
<b><u>Regional Director determines budget</u></b>				
CEMETERY		\$ 1,000	\$ 1,000	\$ -
COMMUNITY PARKS		23,701	23,468	233
ECONOMIC DEVELOPMENT		12,485	12,485	-
GRANT IN AID		3,500	8,500	(5,000)
HERITAGE CONSERVATION		-	2,864	(2,864)
MUSEUM LAND AND BUILDING (DEBT SERVICING)		18,354	18,355	(0)
MUSEUM SERVICE		15,224	15,200	24
RECREATION SERVICES - TOWN OF OSOYOOS		70,309	69,525	784
RURAL PROJECTS		11,358	11,661	(303)
VICTIM SERVICES AREA A		5,000	-	5,000
<b>Subtotal</b>		<b>\$ 160,931</b>	<b>\$ 163,057</b>	<b>\$ (2,126)</b>
<b>SUBTOTAL</b>		<b>\$ 610,015</b>	<b>\$ 604,931</b>	<b>\$ 5,084</b>
<b><u>Services</u></b>				
OKANAGAN REGIONAL LIBRARY		\$ 94,606	\$ 93,726	\$ 880
OBWB - Defined Area A/D (1/2 of Req)		15,392	15,608	(215)
REFUSE DISPOSAL		3,000	3,000	-
STERILE INSECT RELEASE		53,047	52,914	133
<b>Subtotal</b>		<b>\$ 166,046</b>	<b>\$ 165,248</b>	<b>\$ 798</b>
<b>TOTAL</b>		<b>\$ 776,061</b>	<b>\$ 770,178</b>	<b>\$ 5,882</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 1.53</b>	<b>\$ 1.52</b>	<b>\$ 0.01</b>
<b>Average Taxes per Res Property</b>		<b>\$ 523.26</b>	<b>\$ 519.06</b>	<b>\$ 4.20</b>
<b><u>Service Areas</u></b>				
ANARCHIST MTN. FIRE		195,197	198,743	(3,546)
NORTHWEST SEWER		15,600	15,600	-

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 8,444	\$ 6,975	\$ 1,469
ANIMAL CONTROL	3,316	3,448	(132)
DESTRUCTION OF PESTS	69	63	6
ELECTORAL AREA ADMINISTRATION	30,151	29,648	503
ELECTORAL AREA PLANNING	25,389	24,817	571
EMERGENCY PLANNING	1,313	1,287	26
GENERAL GOVERNMENT	9,147	9,683	(536)
HERITAGE (Subregional)	142	-	142
ILLEGAL DUMPING	75	78	(3)
NUISANCE CONTROL	195	195	-
NOXIOUS WEEDS	313	257	55
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	273	-	273
REGIONAL TRAILS	1,939	1,944	(6)
SOLID WASTE MANAGEMENT PLAN	1,127	1,083	44
STERILE INSECT RELEASE	1,559	1,537	23
SUBDIVISION SERVICING	1,774	2,414	(640)
<b>Subtotal</b>	<b>\$ 85,224</b>	<b>\$ 83,430</b>	<b>\$ 1,794</b>
<b><u>Village &amp; Regional Director determine budget</u></b>			
ECONOMIC DEVELOPMENT	\$ 1,934	\$ 1,917	\$ 17
BGKEREMEOS LIBRARY CONTRIBTUION	5,452	-	5,452
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	25,321	24,076	1,245
REFUSE DISPOSAL - IMPR ONLY	67,421	64,397	3,025
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
SWIMMING POOL - IMPR ONLY	12,083	12,311	(228)
<b>Subtotal</b>	<b>\$ 122,212</b>	<b>\$ 112,702</b>	<b>\$ 9,510</b>
<b><u>Regional Director determines budget</u></b>			
COMMUNITY PARKS	\$ 20,842	\$ 18,019	\$ 2,823
GRANT IN AID	5,123	6,111	(988)
RURAL PROJECTS	14,228	14,307	(79)
<b>Subtotal</b>	<b>\$ 40,193</b>	<b>\$ 38,437</b>	<b>\$ 1,756</b>
<b>SUBTOTAL</b>	<b>\$ 247,629</b>	<b>\$ 234,569</b>	<b>\$ 13,060</b>
<b><u>Service Areas</u></b>			
FIRE PROTECTION	\$ 121,392	\$ 107,435	\$ 13,957
MOSQUITO CONTROL Impr. Only	30,488	28,444	2,044
OKANAGAN REGIONAL LIBRARY	26,613	26,365	248
STERILE INSECT RELEASE	130,371	130,371	-
<b>Subtotal</b>	<b>\$ 308,864</b>	<b>\$ 292,615</b>	<b>\$ 16,249</b>
<b>TOTAL</b>	<b>\$ 556,493</b>	<b>\$ 527,184</b>	<b>\$ 29,309</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 3.17</b>	<b>\$ 2.95</b>	<b>\$ 0.22</b>
<b>Average Taxes per Res Property</b>	<b>\$ 633.12</b>	<b>\$ 589.57</b>	<b>\$ 43.55</b>

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2017 Budget Comparative Requisition</b>				
<b>ELECTORAL AREA C (OLIVER RURAL)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 37,671	\$ 31,117	\$ 6,554
ANIMAL CONTROL		15,825	16,456	(631)
BUILDING INSPECTION		39,671	39,684	(13)
DESTRUCTION OF PESTS		328	300	29
SOLID WASTE MANAGEMENT PLAN		5,377	5,169	208
ELECTORAL AREA ADMINISTRATION		143,885	141,486	2,400
ELECTORAL AREA PLANNING		121,157	118,432	2,725
EMERGENCY PLANNING		6,264	6,141	123
GENERAL GOVERNMENT		43,650	46,208	(2,559)
HERITAGE (Subregional)		676	-	676
ILLEGAL DUMPING		356	371	(15)
MOSQUITO CONTROL - Impr Only		27,051	28,317	(1,266)
NOXIOUS WEEDS		1,492	1,228	263
NUISANCE CONTROL		930	930	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,302	-	1,302
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,722	3,208	(485)
REGIONAL TRAILS		9,252	9,279	(27)
SUBDIVISION SERVICING		8,467	11,522	(3,055)
TRANSIT - SOUTH OKANAGAN		7,064	-	7,064
<b>Subtotal</b>		<b>473,142</b>	<b>459,848</b>	<b>13,294</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 153,326	\$ 133,537	\$ 19,789
PARKS		146,478	124,722	21,756
POOL		89,786	88,771	1,015
RECREATION HALL		71,318	116,486	(45,168)
RECREATION PROGRAMS		63,836	53,995	9,841
<b>Parks &amp; Recreation Subtotal</b>		<b>\$ 524,745</b>	<b>\$ 517,511</b>	<b>\$ 7,234</b>
REFUSE DISPOSAL		51,349	46,896	4,453
HERITAGE GRANT		61,679	60,885	794
ECONOMIC DEVELOPMENT		12,258	11,810	448
VENABLES THEATRE SERVICE		45,907	44,803	1,103
FRANK VENABLES AUDITORIUM		86,484	86,036	448
<b>Subtotal</b>		<b>\$ 782,421</b>	<b>\$ 767,941</b>	<b>\$ 14,480</b>
<b>Regional Director determines budget</b>				
GRANT IN AID		\$ 5,000	\$ 5,000	\$ -
HERITAGE CONSERVATION		-	3,844	-
NOISE BYLAW AREA C		6,335	4,040	2,295
RURAL PROJECTS		12,550	13,135	(585)
UNTIDY/UNSIGHTLY PREMISES C		2,383	3,673	(1,290)
VICTIM SERVICES AREA C		5,000	-	5,000
WATER SYSTEM - LOOSE BAY		5,896	-	5,896
<b>Subtotal</b>		<b>\$ 37,164</b>	<b>\$ 29,692</b>	<b>\$ 11,316</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 31,205	\$ 31,642	\$ (437)
OKANAGAN REGIONAL LIBRARY		126,999	125,817	1,182
STERILE INSECT RELEASE		97,920	97,797	123
<b>Subtotal</b>		<b>\$ 256,125</b>	<b>\$ 255,256</b>	<b>\$ 868</b>
<b>SUBTOTAL</b>		<b>\$ 1,548,851</b>	<b>\$ 1,512,738</b>	<b>\$ 39,958</b>
<b>Service Areas</b>				
FIRE PROT-WILLOWBROOK-K(714)		\$ 69,319	\$ 54,677	\$ 14,642
<b>TOTAL</b>		<b>\$ 1,618,170</b>	<b>\$ 1,567,415</b>	<b>\$ 54,600</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.39</b>	<b>\$ 2.31</b>	<b>\$ 0.08</b>
<b>Average Taxes per Res Property</b>		<b>\$ 609.08</b>	<b>\$ 588.85</b>	<b>\$ 20.22</b>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA D <u>(KALEDEN/OK FALLS)</u>	<u>2017</u>	<u>2016</u>	<u>NET CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 65,513	\$ 54,115	\$ 11,398
ANIMAL CONTROL	37,235	38,719	(1,485)
EMERGENCY PLANNING	14,739	14,450	289
BUILDING INSPECTION	67,299	67,322	(23)
DESTRUCTION OF PESTS	773	705	68
ELECTORAL AREA ADMINISTRATION	338,554	332,908	5,646
ELECTORAL AREA PLANNING	285,076	278,664	6,412
GENERAL GOVERNMENT	102,705	108,726	(6,021)
HERITAGE (Subregional)	1,590	-	1,590
ILLEGAL DUMPING	838	873	(35)
MOSQUITO CONTROL - Impr Only	7,289	6,469	819
NOXIOUS WEEDS	3,510	2,890	620
NUISANCE CONTROL	2,188	2,188	-
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	6,406	7,547	(1,142)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	3,064	-	3,064
REGIONAL TRAILS	21,770	21,833	(63)
SOLID WASTE MANAGEMENT PLAN	12,653	12,163	490
SUBDIVISION SERVICING	19,922	27,110	(7,188)
<b>Subtotal</b>	<b>\$ 991,123</b>	<b>\$ 976,683</b>	<b>\$ 14,440</b>
<b><u>Regional Director determines budget</u></b>			
ECONOMIC DEVELOPMENT	\$ 131,796	\$ 126,821	\$ 4,975
GRANT IN AID	18,000	18,000	-
HERITAGE CONSERVATION	-	9,046	(9,046)
NOISE BYLAWS	6,506	4,562	1,944
RURAL PROJECTS	87,419	101,981	(14,562)
UNSIGHTLY/UNTIDY PREMISES	4,505	3,573	932
VICTIM SERVICES DEF	5,907	-	5,907
<b>Subtotal</b>	<b>\$ 254,133</b>	<b>\$ 263,982</b>	<b>\$ (9,849)</b>
<b>SUBTOTAL</b>	<b>\$ 1,245,257</b>	<b>\$ 1,240,666</b>	<b>\$ 4,591</b>
<b><u>Service Areas - Ok Falls</u></b>			
FIRE PROT-OK FALLS-J(714) & J(715)	\$ 356,905	\$ 299,013	\$ 57,892
RECREATION-OK FALLS-F(714) & F(715)	568,620	483,313	85,307
<b>Subtotal</b>	<b>\$ 925,525</b>	<b>\$ 782,326</b>	<b>\$ 143,199</b>
<b><u>Service Areas - Kaleden</u></b>			
FIRE PROT-KALEDEN-H(714) H(715)	\$ 243,042	\$ 240,179	\$ 2,863
REC COMM KALEDEN-N(714)(715)	134,751	126,959	7,792
<b>Subtotal</b>	<b>\$ 377,793</b>	<b>\$ 367,138</b>	<b>\$ 10,655</b>
<b><u>Service Areas - Other</u></b>			
APEX CIRCLE DEBT SERVICING -parcel	\$ 5,128	\$ 5,128	\$ -
APEX WASTE TRANSFER STATION	35,822	36,155	(333)
AREA D TRANSIT	85,419	81,823	3,596
HERITAGE HILLS ELEC. SYS-M(715)	5,651	6,882	(1,231)
OBWB - Defined Area A/D (1/2 of Req)	15,392	15,608	(215)
OBWB - Defined Area D	16,616	16,848	(233)
OKANAGAN REGIONAL LIBRARY	298,822	296,040	2,782
SEPTAGE DISPOSAL SERVICE	7,865	7,911	(46)
STERILE INSECT RELEASE	37,302	36,875	427
TRANSIT - SOUTH OKANAGAN	8,964	-	8,964
<b>Subtotal</b>	<b>\$ 516,981</b>	<b>\$ 503,270</b>	<b>\$ 13,711</b>
<b>TOTAL</b>	<b>\$ 3,065,556</b>	<b>\$ 2,893,399</b>	<b>\$ 172,157</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.03</b>	<b>\$ 1.91</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>	<b>\$ 696.20</b>	<b>\$ 657.00</b>	<b>\$ 39.20</b>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)	2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 23,456	\$ 19,375	\$ 4,081
ANIMAL CONTROL	15,063	15,664	(601)
BUILDING INSPECTION	33,838	33,849	(11)
DESTRUCTION OF PESTS	313	285	27
EMERGENCY PLANNING	5,963	5,846	117
ELECTORAL AREA ADMINISTRATION	136,959	134,675	2,284
ELECTORAL AREA PLANNING	115,325	112,731	2,594
GENERAL GOVERNMENT	41,548	43,984	(2,436)
HERITAGE (Subregional)	643	-	643
ILLEGAL DUMPING	339	353	(14)
NOXIOUS WEEDS	1,420	1,169	251
NUISANCE CONTROL	885	885	-
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,591	3,053	(462)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,239	-	1,239
REGIONAL TRAILS	8,807	8,832	(26)
SOLID WASTE MANAGEMENT PLAN	5,119	4,920	198
SUBDIVISION SERVICING	8,059	10,967	(2,908)
<b>Subtotal</b>	<b>\$ 401,567</b>	<b>\$ 396,588</b>	<b>\$ 4,978</b>
<b>Regional Director determines budget</b>			
GRANT IN AID	\$ 9,000	\$ 9,000	\$ -
NARAMATA MUSEUM	8,236	8,143	93
NARAMATA PARKS & REC	175,715	152,886	22,829
NARAMATA TRANSIT	73,833	69,828	4,005
NOISE CONTROL	6,275	4,040	2,235
RURAL PROJECTS	25,914	26,912	(998)
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-
UNTIDY AND UNSIGHTLY CONTROL	2,493	3,585	(1,092)
VICTIM SERVICES DEF	2,390	-	2,390
<b>Subtotal</b>	<b>\$ 313,856</b>	<b>\$ 284,394</b>	<b>\$ 29,462</b>
<b>Requisitions from Other Multi-Regional Boards</b>			
OKANAGAN BASIN WATER BOARD	\$ 29,703	\$ 30,119	\$ (416)
OKANAGAN REGIONAL LIBRARY	120,886	119,760	1,126
	<b>\$ 150,589</b>	<b>\$ 149,879</b>	<b>\$ 710</b>
<b>SUBTOTAL</b>	<b>\$ 866,012</b>	<b>\$ 830,861</b>	<b>\$ 35,150</b>
<b>Service Areas</b>			
CEMETERY-P(715)	\$ 25,845	\$ 28,289	\$ (2,444)
NARAMATA FIRE DEPARTMENT	372,197	298,344	73,853
NARAMATA WATER (Parcel)	120,750	115,000	5,750
SEPTAGE DISPOSAL SERVICE	3,182	3,200	(19)
STERILE INSECT RELEASE	41,678	41,439	239
<b>Subtotal</b>	<b>\$ 563,652</b>	<b>\$ 486,272</b>	<b>\$ 77,380</b>
<b>TOTAL</b>	<b>\$ 1,429,663</b>	<b>\$ 1,317,133</b>	<b>\$ 112,530</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.30</b>	<b>\$ 2.12</b>	<b>\$ 0.18</b>
<b>Average Taxes per Res Property</b>	<b>\$ 993.26</b>	<b>\$ 913.67</b>	<b>\$ 79.59</b>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)	2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 17,220	\$ 14,224	\$ 2,996
ANIMAL CONTROL	10,735	11,163	(428)
BUILDING INSPECTION	11,259	11,263	(4)
DESTRUCTION OF PESTS	223	203	20
ELECTORAL AREA ADMINISTRATION	97,611	95,983	1,628
ELECTORAL AREA PLANNING	82,192	80,344	1,849
EMERGENCY PLANNING	4,250	4,166	83
GENERAL GOVERNMENT	29,612	31,348	(1,736)
HERITAGE (Subregional)	458	-	458
ILLEGAL DUMPING	242	252	(10)
MOSQUITO CONTROL - Impr Only	183	566	(383)
NOXIOUS WEEDS	1,012	833	179
NUISANCE CONTROL	631	631	-
SUBDIVISION SERVICING	5,744	7,816	(2,072)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	883	-	883
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,847	2,176	(329)
REGIONAL TRAILS	6,277	6,295	(18)
SOLID WASTE MANAGEMENT PLAN	3,648	3,507	141
<b>Subtotal</b>	<b>\$ 274,027</b>	<b>\$ 270,770</b>	<b>\$ 3,257</b>
<b>Regional Director determines budget</b>			
GRANT-IN-AID	\$ 2,500	\$ 2,500	\$ -
NOISE BYLAW	1,876	1,315	561
PARKS COMMISSION	93,427	75,905	17,522
RURAL PROJECTS	11,087	11,576	(489)
UNTIDY AND UNSIGHTLY CONTROL	2,363	3,673	(1,310)
VICTIM SERVICES DEF	1,703	-	1,703
<b>Subtotal</b>	<b>\$ 112,956</b>	<b>\$ 94,969</b>	<b>\$ 17,987</b>
<b>Requisitions from Other Multi-Regional Boards</b>			
OKANAGAN BASIN WATER BOARD	\$ 21,169	\$ 21,466	\$ (296)
<b>SUBTOTAL</b>	<b>\$ 408,153</b>	<b>\$ 387,205</b>	<b>\$ 20,947</b>
<b>Service Areas</b>			
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	\$ 5,701	\$ 6,011	\$ (310)
FAULDER WATER SYSTEM-A(777)	144,315	136,390	7,925
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	294,224	265,143	29,081
OKANAGAN REGIONAL LIBRARY	86,156	85,354	802
REC CENTRE COST SHARING-M(715)	20,000	20,000	-
STERILE INSECT RELEASE	10,488	10,341	147
SEPTAGE DISPOSAL SERVICE	1,624	1,634	(9)
WEST BENCH WATER CAPITAL (PARCEL)	115,600	115,600	-
<b>Subtotal</b>	<b>\$ 678,108</b>	<b>\$ 640,472</b>	<b>\$ 37,636</b>
<b>TOTAL</b>	<b>\$ 1,086,261</b>	<b>\$ 1,027,678</b>	<b>\$ 58,583</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.23</b>	<b>\$ 2.10</b>	<b>\$ 0.13</b>
<b>Average Taxes per Res Property</b>	<b>\$ 1,034.82</b>	<b>\$ 972.34</b>	<b>\$ 62.48</b>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>ELECTORAL AREA G (HEDLEY/KEREMEOS)</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 14,879	\$ 12,290	\$ 2,589
ANIMAL CONTROL	6,708	6,975	(267)
DESTRUCTION OF PESTS	139	127	12
ELECTORAL AREA ADMINISTRATION	60,988	59,970	1,017
ELECTORAL AREA PLANNING	51,354	50,199	1,155
EMERGENCY PLANNING	2,655	2,603	52
GENERAL GOVERNMENT	18,501	19,586	(1,085)
HERITAGE (Subregional)	286	-	286
ILLEGAL DUMPING	151	157	(6)
MOSQUITO CONTROL - Impr Only	10,106	9,270	836
NOXIOUS WEEDS	632	521	112
NUISANCE CONTROL	394	394	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	552	-	552
REGIONAL TRAILS	3,922	3,933	(11)
SOLID WASTE MANAGEMENT PLAN	2,279	2,191	88
SUBDIVISION SERVICING	3,589	4,884	(1,295)
<b>Subtotal</b>	<b>\$ 177,135</b>	<b>\$ 173,100</b>	<b>\$ 4,035</b>
<b><u>Village &amp; Regional Director determine budget</u></b>			
CEMETERY	\$ 2,000	\$ 2,000	\$ -
ECONOMIC DEVELOPMENT - G	3,913	3,878	35
BGKEREMEOS LIBRARY CONTRIBUTION	11,028		11,028
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	44,617	42,424	2,193
REFUSE DISPOSAL - IMPR ONLY	118,801	113,471	5,330
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
SWIMMING POOL - IMPR ONLY	21,292	21,693	(402)
TRANSIT	3,113	3,054	59
<b>Subtotal</b>	<b>\$ 214,764</b>	<b>\$ 196,521</b>	<b>\$ 18,243</b>
<b><u>Regional Director determines budget</u></b>			
ELECTRICAL SYSTEM OLALLA	\$ 1,351	\$ 1,609	-\$ 258
GRANT IN AIDS	9,250	8,000	1,250
HERITAGE CONSERVATION	-	1,629	(1,629)
HERITAGE GRANT	4,000	4,000	-
RURAL PROJECTS	22,996	28,802	(5,806)
UNTIDY AND UNSIGHLY CONTROL	3,366	3,673	(307)
<b>Subtotal</b>	<b>\$ 40,963</b>	<b>\$ 47,713</b>	<b>\$ (6,750)</b>
<b>SUBTOTAL</b>	<b>\$ 432,862</b>	<b>\$ 417,334</b>	<b>\$ 15,528</b>
<b><u>Service Areas</u></b>			
ELECT SYS-SCHNEIDER SUB-A(716)	\$ 1,000	\$ 1,000	\$ -
FIRE PROTECTION-J(716)	121,392	107,435	13,957
OBWB - Defined Area	110	111	(2)
OLALLA WATER U(716)	-	-	-
OKANAGAN REGIONAL LIBRARY	53,830	53,329	501
STERILE INSECT RELEASE	81,718	81,681	37
<b>Subtotal</b>	<b>\$ 258,049</b>	<b>\$ 243,556</b>	<b>\$ 14,493</b>
<b>TOTAL</b>	<b>\$ 690,911</b>	<b>\$ 660,890</b>	<b>\$ 30,021</b>
<b>Average ResTax Rate/\$1000</b>	<b>\$ 2.25</b>	<b>\$ 2.14</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>	<b>\$ 396.93</b>	<b>\$ 377.45</b>	<b>\$ 19.48</b>

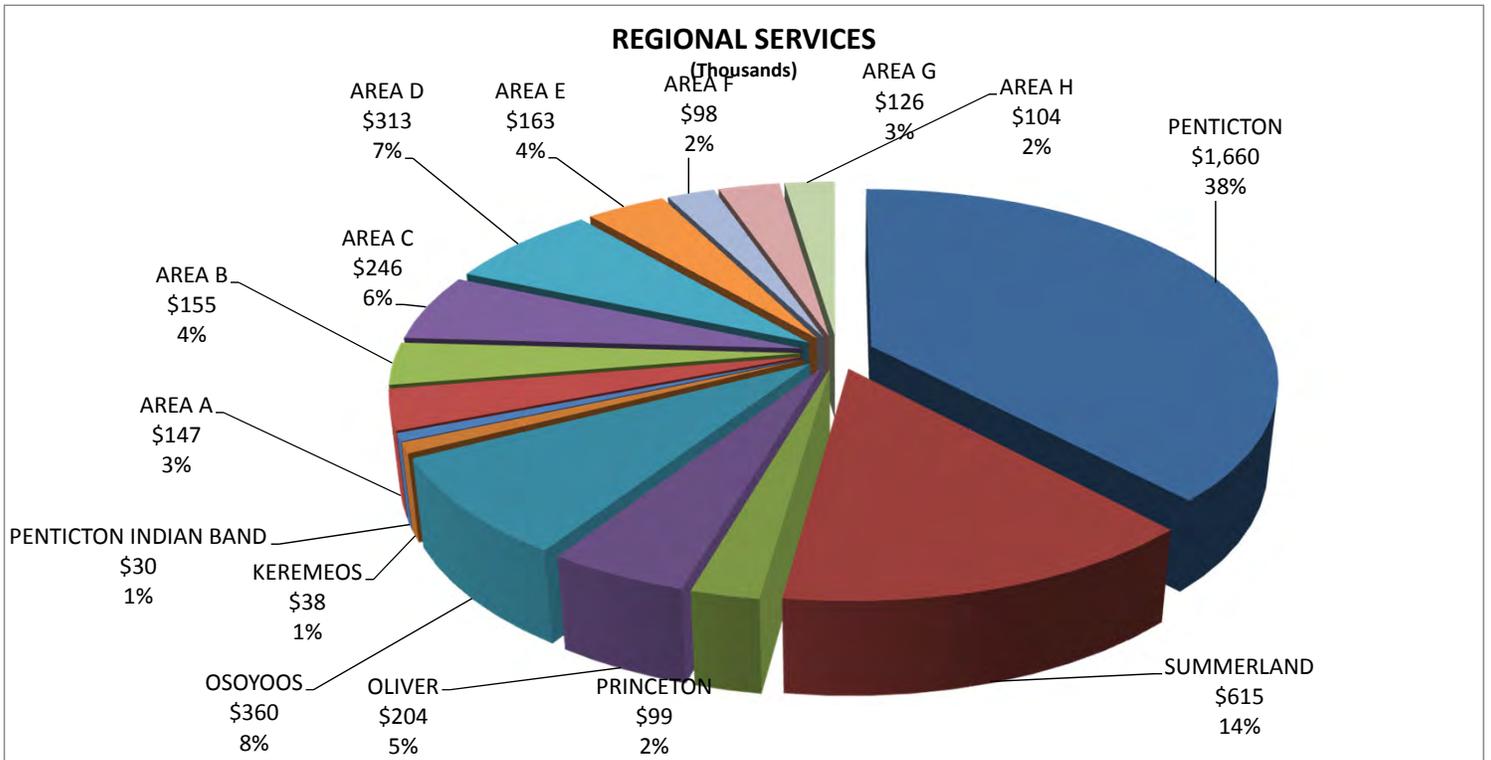
## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

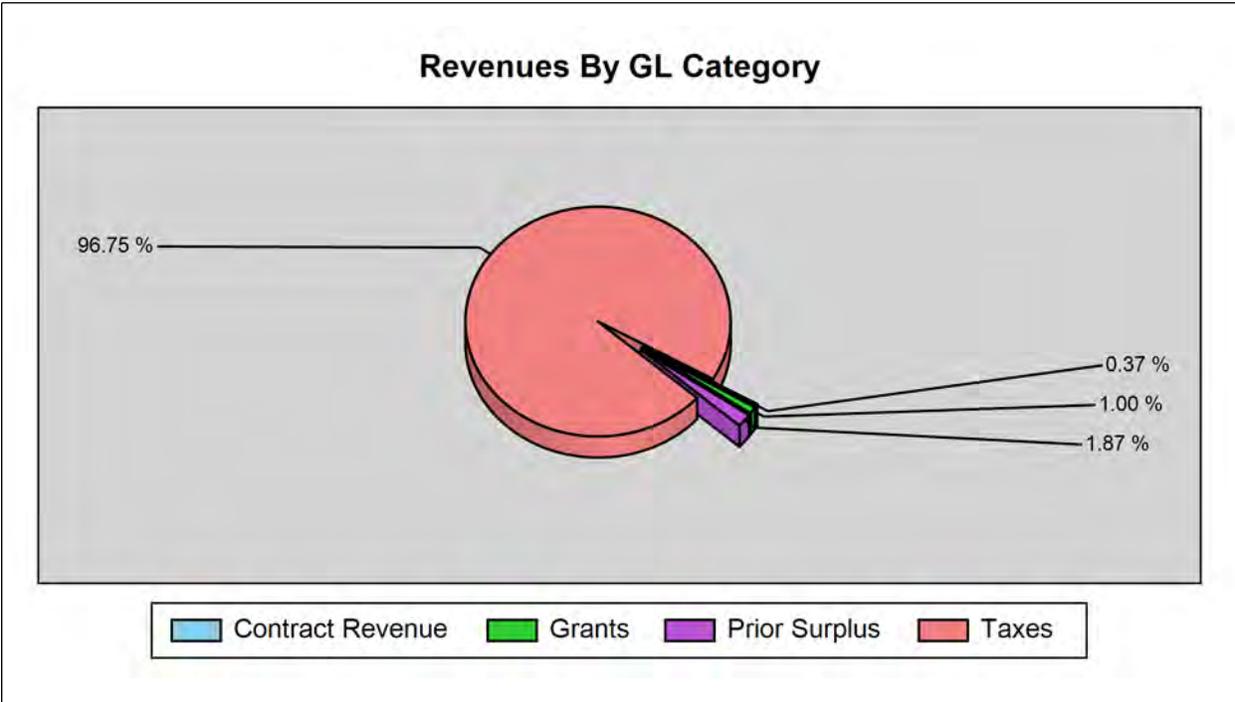
ELECTORAL AREA H (PRINCETON RURAL)	2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 30,537	\$ 25,224	\$ 5,313
BUILDING INSPECTION	40,472	40,486	(14)
ELECTORAL AREA ADMINISTRATION	151,237	148,715	2,522
ELECTORAL AREA PLANNING	127,347	124,483	2,864
EMERGENCY PLANNING	6,584	6,455	129
GENERAL GOVERNMENT	45,880	48,569	(2,689)
HERITAGE (Subregional)	710	-	710
ILLEGAL DUMPING	374	390	(16)
NOXIOUS WEEDS	1,568	1,291	277
NUISANCE CONTROL	978	978	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,369	-	1,369
REGIONAL TRAILS	9,725	9,753	(28)
SOLID WASTE MANAGEMENT PLAN	5,652	5,433	219
SUBDIVISION SERVICING	8,899	12,110	(3,211)
<b>Subtotal</b>	<b>\$ 431,333</b>	<b>\$ 423,888</b>	<b>\$ 7,445</b>
<b>Town &amp; Regional Director determine budget</b>			
HERITAGE CONSERVATION	\$ -	\$ 4,041	\$ (4,041)
RECREATION	272,550	280,525	(7,975)
REFUSE DISPOSAL	196,824	151,586	45,238
TRANSIT	1,271	1,248	23
<b>Subtotal</b>	<b>\$ 470,645</b>	<b>\$ 437,400</b>	<b>\$ 33,245</b>
<b>Regional Director determines budget</b>			
CEMETERY	\$ 3,000	\$ 3,000	\$ -
ECONOMIC DEVELOPMENT - H	9,703	9,615	88
GRANT IN AID	15,000	15,000	-
MOSQUITO CONTROL - Impr. Only	6,444	4,459	1,985
NOISE BYLAW - AREA H	6,375	4,040	2,335
RURAL PROJECTS	23,164	24,835	(1,671)
UNTIDY UNSIGHTLY	5,174	3,673	1,501
<b>Subtotal</b>	<b>\$ 68,860</b>	<b>\$ 64,622</b>	<b>\$ 4,238</b>
<b>SUBTOTAL</b>	<b>\$ 970,838</b>	<b>\$ 925,910</b>	<b>\$ 44,928</b>
<b>Service Areas</b>			
ELEC SYS-MISSEZULA LAKE	\$ 8,348	\$ 8,377	\$ (29)
FIRE PROTECTION AREA H	101,383	101,218	165
FIRE PROT-TULAMEEN/COALMONT-C(717)	112,471	105,736	6,735
OBWB - Defined Area	174	177	(2)
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-
TULAMEEN RECREATION COMMISSION	23,753	23,966	(213)
<b>Subtotal</b>	<b>\$ 256,129</b>	<b>\$ 249,474</b>	<b>\$ 6,656</b>
<b>TOTAL</b>	<b>\$ 1,226,967</b>	<b>\$ 1,175,383</b>	<b>\$ 51,584</b>
<b>Average Tax Rate/\$1000</b>	<b>\$ 1.82</b>	<b>\$ 1.74</b>	<b>\$ 0.08</b>
<b>Average Taxes per Property</b>	<b>\$ 448.11</b>	<b>\$ 429.27</b>	<b>\$ 18.84</b>

# REGIONAL SERVICES

• Summary Information		22 - 23
• 911 Emergency Call System	0400	24 - 26
• Emergency Planning	0410	27 - 29
• General Government	0100	30 - 32
• Heritage (Sub Regional)	7890	33 - 34
• Illegal Dumping	4250	35 - 36
• Invasive Species <small>formerly Noxious Weeds</small>	0200	37 - 38
• Municipal Fiscal Services	9990	39 - 40
• Nuisance Control (Starling)	5550	41 - 42
• Okanagan Basin Water Board	6500	43 - 44
• Regional Economic Development (OK Film)	9390	45
• Regional Growth Study	5020	46 - 47
• Regional Trails	7720	48 - 49
• Solid Waste Management Plan	4300	50 - 51
• Sterile Insect Release Program	6000	52 - 53



<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>REGIONAL SERVICES</b>	\$4,355,908	\$4,171,145	\$184,763	
9-1-1 EMERGENCY CALL SYSTEM	\$774,343	\$639,618	\$134,725	\$172K Debt servicing costs
EMERGENCY PLANNING	\$170,395	\$167,051	\$3,344	
GENERAL GOVERNMENT	\$1,180,349	\$1,249,541	-\$69,192	OK Film Contribution moved to new Service
ILLEGAL DUMPING	\$9,570	\$9,973	-\$403	
NOXIOUS WEEDS	\$40,100	\$33,021	\$7,079	
NUISANCE CONTROL A/B/C/D/E/F/G	\$25,000	\$25,000	\$0	
O.B.W.B.	\$708,392	\$718,308	-\$9,916	
RGS - SUB REGIONAL	\$65,203	\$76,826	-\$11,623	
REGIONAL TRAILS	\$248,716	\$249,437	-\$721	
SOLID WASTE MANAGEMENT	\$146,276	\$140,607	\$5,669	
STERILE INSECT RELEASE PROGRAM	\$888,339	\$861,763	\$26,576	estimate only awaiting 2017 request
HERITAGE CONSERVATION	\$17,534	\$0	\$17,534	NEW SERVICE
SOUTH OKANAGAN TRANSIT	\$46,691	\$0	\$46,691	NEW SERVICE - OLIVER AND OSOYOOS AREAS A ,C AND PORTION OF D
REGIONAL ECO DEVELOP OK FILM COMM CONTRIBUTION	\$35,000	\$0	\$35,000	NEW SERVICE formerly in General Govt Grant in Aid



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	3,000	3,000	0
Debt Proceeds	210,000	0	(210,000)
Grants	8,000	8,000	0
Prior Surplus	10,000	15,000	5,000
Taxes	639,618	774,343	134,725
<b>Total Revenues:</b>	<b>870,618</b>	<b>800,343</b>	<b>(70,275)</b>
<b>Expenditures</b>			
Administration	71,725	71,055	(670)
Capital and Equipment	210,000	0	(210,000)
Contingency	5,000	0	(5,000)
Contracts and Agreements	338,925	343,000	4,075
Financing	15,300	172,596	157,296
Insurance	1,946	2,282	336
Legal	500	500	0
Maintenance and Repairs	77,500	77,621	121
Operations	89,900	91,473	1,573
Transfers	30,000	20,000	(10,000)
Utilities	16,000	7,750	(8,250)
Wages and benefits	13,822	14,066	244
<b>Total Expenditures:</b>	<b>870,618</b>	<b>800,343</b>	<b>(70,275)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

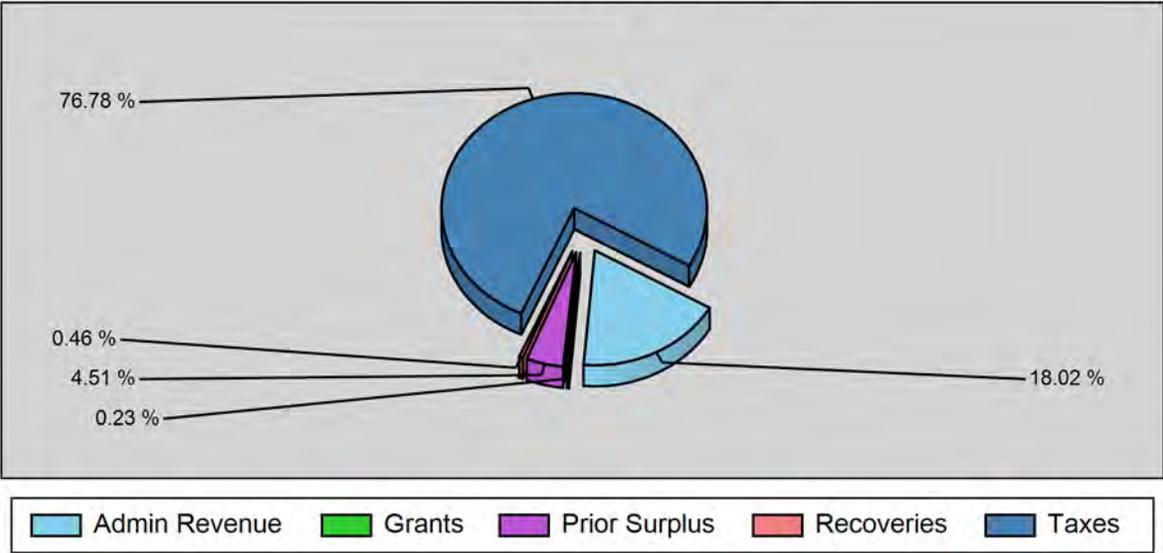
Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	3,000	3,048	3,109	3,171	3,219
Grants	8,000	8,128	8,291	8,457	8,584
Prior Surplus	15,000	10,000	10,000	10,200	10,353
Taxes	774,343	851,982	868,283	892,022	908,235
<b>Total Revenues:</b>	<b>800,343</b>	<b>873,158</b>	<b>889,683</b>	<b>913,850</b>	<b>930,391</b>
<b>Expenditures</b>					
Administration	71,055	72,299	73,564	74,852	76,161
Contracts and Agreements	343,000	367,333	377,020	395,800	407,457
Financing	172,596	205,396	205,396	205,396	205,396
Insurance	2,282	2,318	2,354	2,391	2,428
Legal	500	500	500	500	500
Maintenance and Repairs	77,621	78,753	81,396	82,550	83,621
Operations	91,473	93,074	94,703	96,360	97,805
Transfers	20,000	31,173	31,901	32,646	33,407
Utilities	7,750	8,000	8,250	8,500	8,750
Wages and benefits	14,066	14,312	14,599	14,855	14,866
<b>Total Expenditures:</b>	<b>800,343</b>	<b>873,158</b>	<b>889,683</b>	<b>913,850</b>	<b>930,391</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	44,000	40,000	(4,000)
Grants	500	500	0
Prior Surplus	10,000	10,000	0
Recoveries	1,030	1,030	0
Taxes	167,051	170,395	3,344
<b>Total Revenues:</b>	<b>222,581</b>	<b>221,925</b>	<b>(656)</b>
<b>Expenditures</b>			
Administration	12,962	13,356	394
Capital and Equipment	9,000	9,000	0
Contracts and Agreements	60,000	60,000	0
Grant in Aid	1,300	1,300	0
Insurance	2,724	2,555	(169)
Legal	1,000	1,000	0
Operations	3,500	3,500	0
Other Expense	1,030	1,051	21
Recoverable	1,030	1,030	0
Supplies	3,000	3,000	0
Travel	2,500	2,500	0
Utilities	1,200	1,200	0
Wages and benefits	123,335	122,433	(902)
<b>Total Expenditures:</b>	<b>222,581</b>	<b>221,925</b>	<b>(656)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

# 2017 - 2021

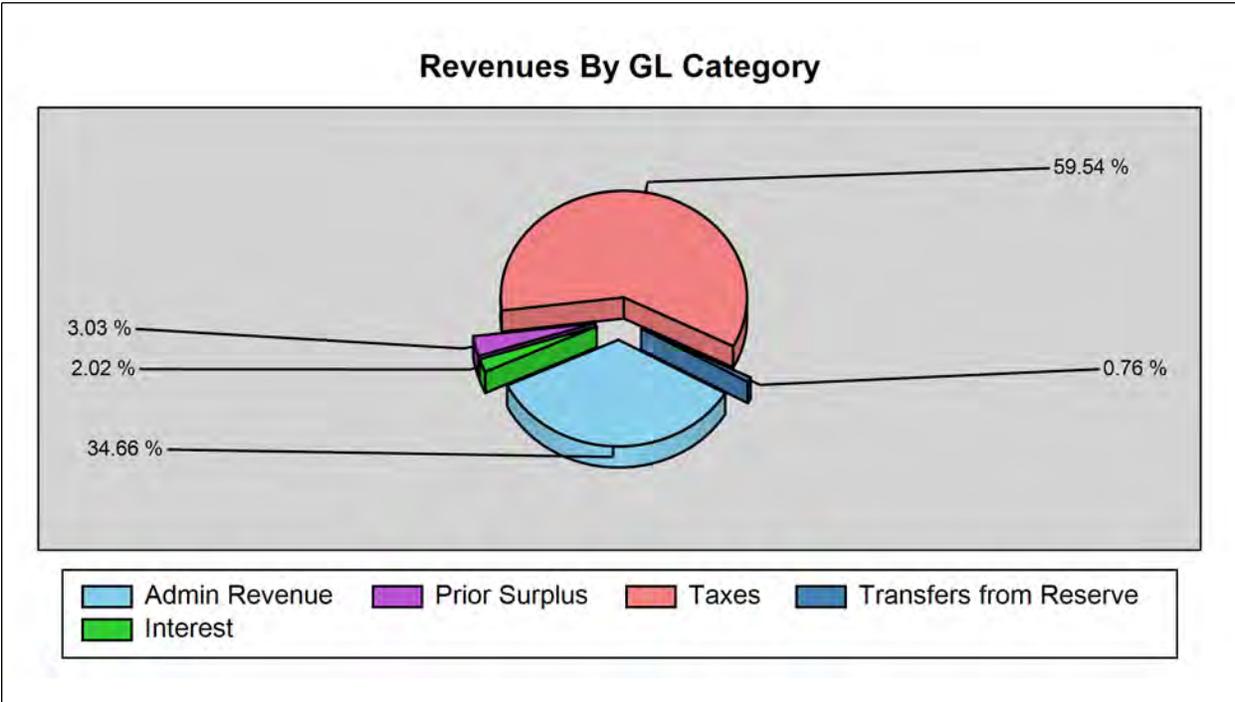
Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	40,000	36,000	32,000	28,000	24,000
Grants	500	508	518	528	538
Prior Surplus	10,000	0	0	0	0
Recoveries	1,030	1,046	1,067	1,088	1,104
Taxes	170,395	186,609	194,953	203,166	209,939
<b>Total Revenues:</b>	<b>221,925</b>	<b>224,163</b>	<b>228,538</b>	<b>232,782</b>	<b>235,581</b>
<b>Expenditures</b>					
Administration	13,356	13,589	13,827	14,069	14,315
Capital and Equipment	9,000	9,000	9,180	9,364	9,504
Contracts and Agreements	60,000	60,000	61,200	62,424	63,360
Grant in Aid	1,300	1,300	1,326	1,353	1,373
Insurance	2,555	2,600	2,645	2,691	2,964
Legal	1,000	1,016	1,036	1,057	1,073
Operations	3,500	3,500	3,500	3,570	3,624
Other Expense	1,051	1,072	1,093	1,115	1,132
Recoverable	1,030	1,046	1,067	1,088	1,104
Supplies	3,000	3,000	3,060	3,121	3,168
Travel	2,500	2,500	2,550	2,601	2,640
Utilities	1,200	1,200	1,224	1,248	1,267
Wages and benefits	122,433	124,340	126,830	129,081	130,057
<b>Total Expenditures:</b>	<b>221,925</b>	<b>224,163</b>	<b>228,538</b>	<b>232,782</b>	<b>235,581</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Admin Revenue	651,622	686,984	35,362
Fees and Charges	2,000	0	(2,000)
Grants	174,325	0	(174,325)
Interest	35,000	40,000	5,000
Prior Surplus	87,010	60,000	(27,010)
Taxes	1,249,541	1,180,349	(69,192)
Transfers from Reserve	263,700	15,000	(248,700)
<b>Total Revenues:</b>	<b>2,463,198</b>	<b>1,982,333</b>	<b>(480,865)</b>
<b>Expenditures</b>			
Administration	68,542	73,158	4,616
Advertising	17,500	17,500	0
Capital and Equipment	572,635	191,940	(380,695)
Consultants	77,270	38,570	(38,700)
Contracts and Agreements	20,910	21,276	366
Grant in Aid	54,500	0	(54,500)
Insurance	12,755	12,930	175
Legal	25,000	25,438	438
Maintenance and Repairs	185,900	202,060	16,160
Other Expense	10,000	10,000	0
Projects	35,000	0	(35,000)
Supplies	130,151	126,586	(3,565)
Transfers	70,500	70,500	0
Travel	51,008	53,395	2,387
Uncategorized Expenses	0	25,000	25,000
Utilities	55,080	56,044	964
Wages and benefits	1,076,447	1,057,936	(18,511)
<b>Total Expenditures:</b>	<b>2,463,198</b>	<b>1,982,333</b>	<b>(480,865)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

# 2017 - 2021

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	686,984	699,006	711,239	723,686	736,351
Interest	40,000	40,000	40,000	40,000	40,000
Prior Surplus	60,000	25,000	25,000	25,000	25,000
Taxes	1,180,349	1,270,994	1,301,637	1,328,260	1,336,352
Transfers from Reserve	15,000	15,000	0	0	0
<b>Total Revenues:</b>	<b>1,982,333</b>	<b>2,050,000</b>	<b>2,077,876</b>	<b>2,116,946</b>	<b>2,137,703</b>
<b>Expenditures</b>					
Administration	73,158	74,088	75,035	75,998	76,978
Advertising	17,500	17,806	18,118	18,435	18,757
Capital and Equipment	191,940	194,864	198,099	201,390	204,739
Consultants	38,570	39,246	39,933	40,631	41,341
Contracts and Agreements	21,276	21,648	22,027	22,412	22,804
Grant in Aid	0	40,000	40,000	40,000	40,000
Insurance	12,930	13,157	13,388	13,622	13,861
Legal	25,438	25,883	26,336	26,797	27,266
Maintenance and Repairs	202,060	205,598	209,196	212,856	216,580
Other Expense	10,000	10,000	10,000	10,000	10,000
Supplies	126,586	128,707	130,864	133,056	135,287
Transfers	70,500	70,500	70,500	70,500	70,500
Travel	53,395	54,330	55,281	56,248	57,232
Utilities	56,044	57,025	58,023	59,038	60,071
Wages and benefits	1,057,936	1,072,148	1,086,076	1,110,963	1,117,287
Uncategorized Expenses	25,000	25,000	25,000	25,000	25,000
<b>Total Expenditures:</b>	<b>1,982,333</b>	<b>2,050,000</b>	<b>2,077,876</b>	<b>2,116,946</b>	<b>2,137,703</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

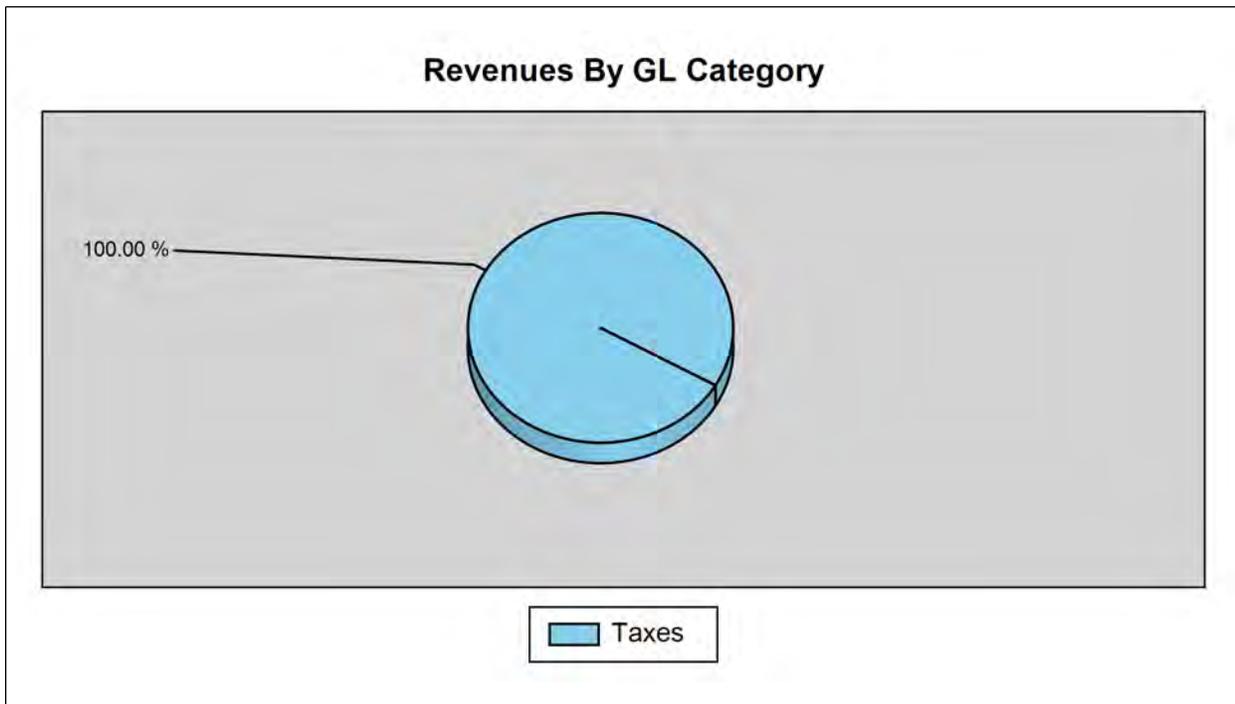
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	17,534	17,534
<b>Total Revenues:</b>	<b>0</b>	<b>17,534</b>	<b>17,534</b>
<b>Expenditures</b>			
Administration	0	2,243	2,243
Consultants	0	2,000	2,000
Maintenance and Repairs	0	6,500	6,500
Wages and benefits	0	6,791	6,791
<b>Total Expenditures:</b>	<b>0</b>	<b>17,534</b>	<b>17,534</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

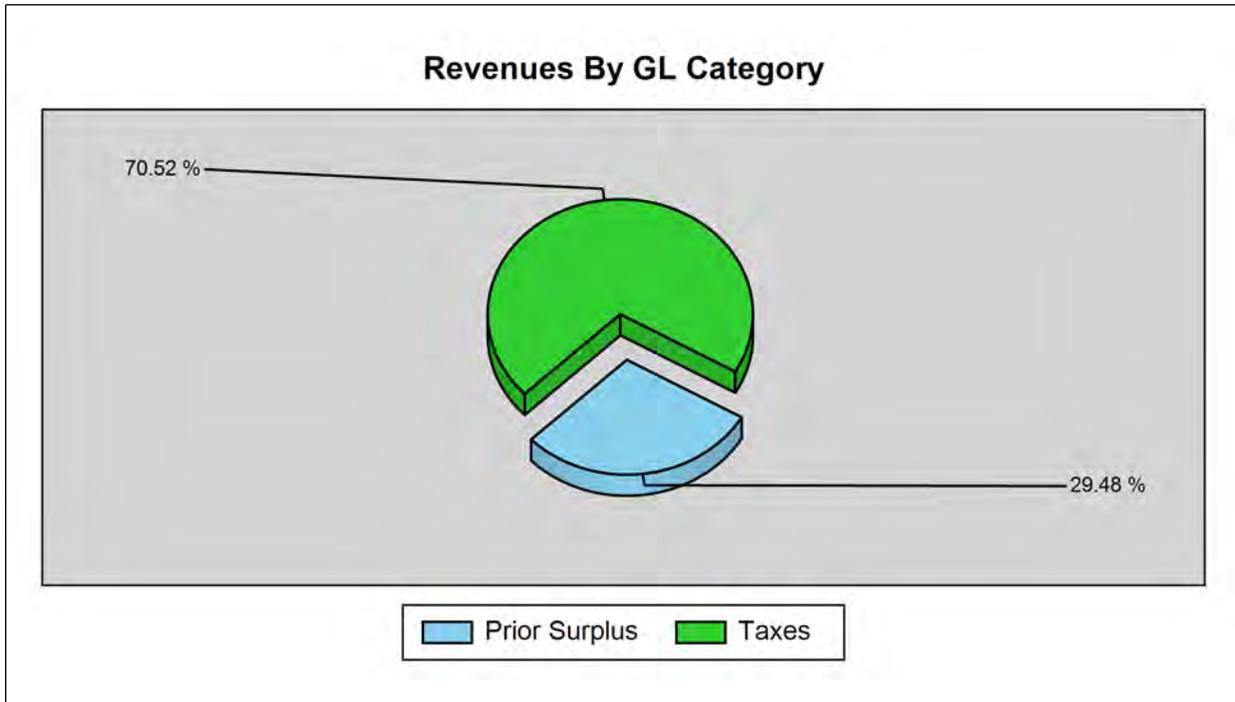
Service: HERITAGE (Sub Regional)

Dept Number: 7890

Service Participants: ALL ELECTORAL AREAS AND ALL MUNICIPALITIES EXCEPT PRNCETON



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	17,534	17,820	18,127	18,423	18,723
<b>Total Revenues:</b>	<b>17,534</b>	<b>17,820</b>	<b>18,127</b>	<b>18,423</b>	<b>18,723</b>
<b>Expenditures</b>					
Administration	2,243	2,282	2,322	2,363	2,404
Consultants	2,000	2,030	2,060	2,091	2,122
Maintenance and Repairs	6,500	6,598	6,697	6,797	6,899
Wages and benefits	6,791	6,910	7,048	7,172	7,298
<b>Total Expenditures:</b>	<b>17,534</b>	<b>17,820</b>	<b>18,127</b>	<b>18,423</b>	<b>18,723</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	5,000	4,000	(1,000)
Taxes	9,973	9,570	(403)
<b>Total Revenues:</b>	<b>14,973</b>	<b>13,570</b>	<b>(1,403)</b>
<b>Expenditures</b>			
Administration	3,360	3,414	54
Advertising	500	500	0
Contracts and Agreements	3,300	4,000	700
Insurance	375	392	17
Travel	0	450	450
Wages and benefits	7,438	4,814	(2,624)
<b>Total Expenditures:</b>	<b>14,973</b>	<b>13,570</b>	<b>(1,403)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB

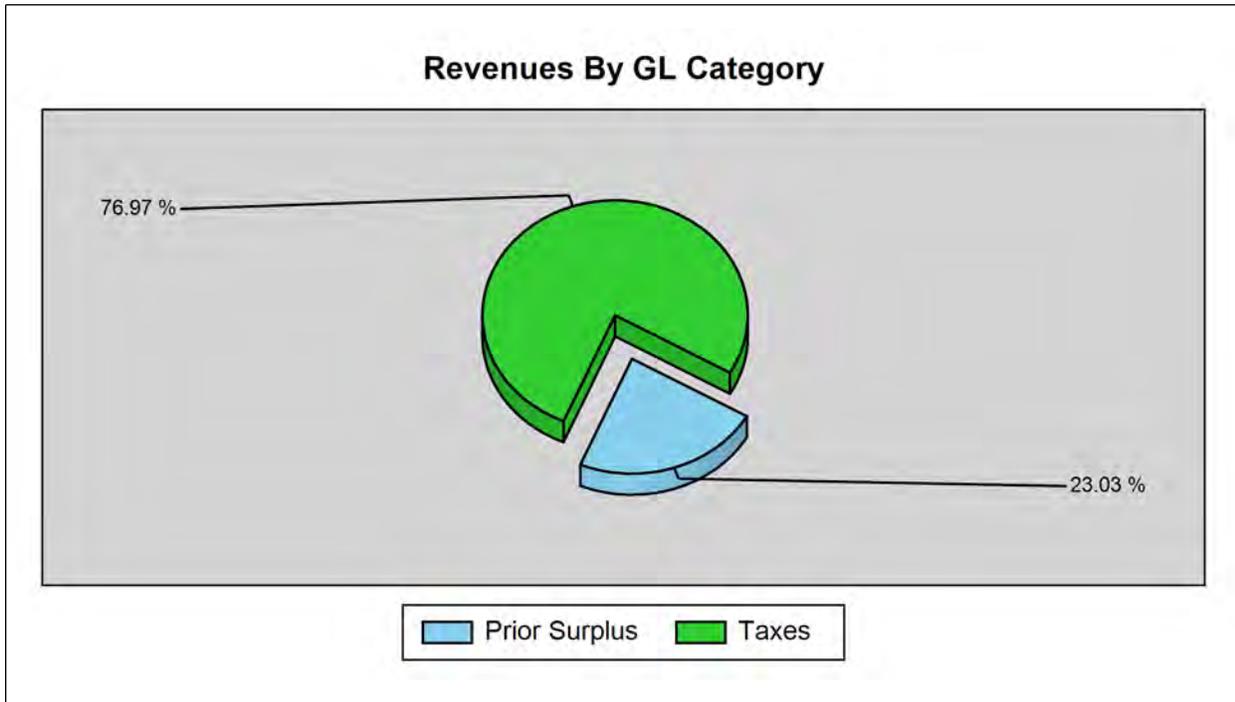


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	4,000	3,000	2,000	1,000	0
Taxes	9,570	10,921	12,287	13,643	15,202
<b>Total Revenues:</b>	<b>13,570</b>	<b>13,921</b>	<b>14,287</b>	<b>14,643</b>	<b>15,202</b>
<b>Expenditures</b>					
Administration	3,414	3,474	3,534	3,596	3,659
Advertising	500	500	500	500	500
Contracts and Agreements	4,000	4,200	4,400	4,600	5,000
Insurance	392	399	406	413	420
Travel	450	450	450	450	450
Wages and benefits	4,814	4,898	4,997	5,084	5,173
<b>Total Expenditures:</b>	<b>13,570</b>	<b>13,921</b>	<b>14,287</b>	<b>14,643</b>	<b>15,202</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INVASIVE SPECIES formerly noxious weeds  
 Dept Number: 0200  
 Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	12,000	(8,000)
Taxes	33,021	40,100	7,079
<b>Total Revenues:</b>	<b>53,021</b>	<b>52,100</b>	<b>(921)</b>
<b>Expenditures</b>			
Consultants	51,800	52,100	300
Wages and benefits	1,221	0	(1,221)
<b>Total Expenditures:</b>	<b>53,021</b>	<b>52,100</b>	<b>(921)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: INVASIVE SPECIES formerly noxious weeds  
 Dept Number: 0200  
 Service Participants: All Municipalities, All Electoral Areas

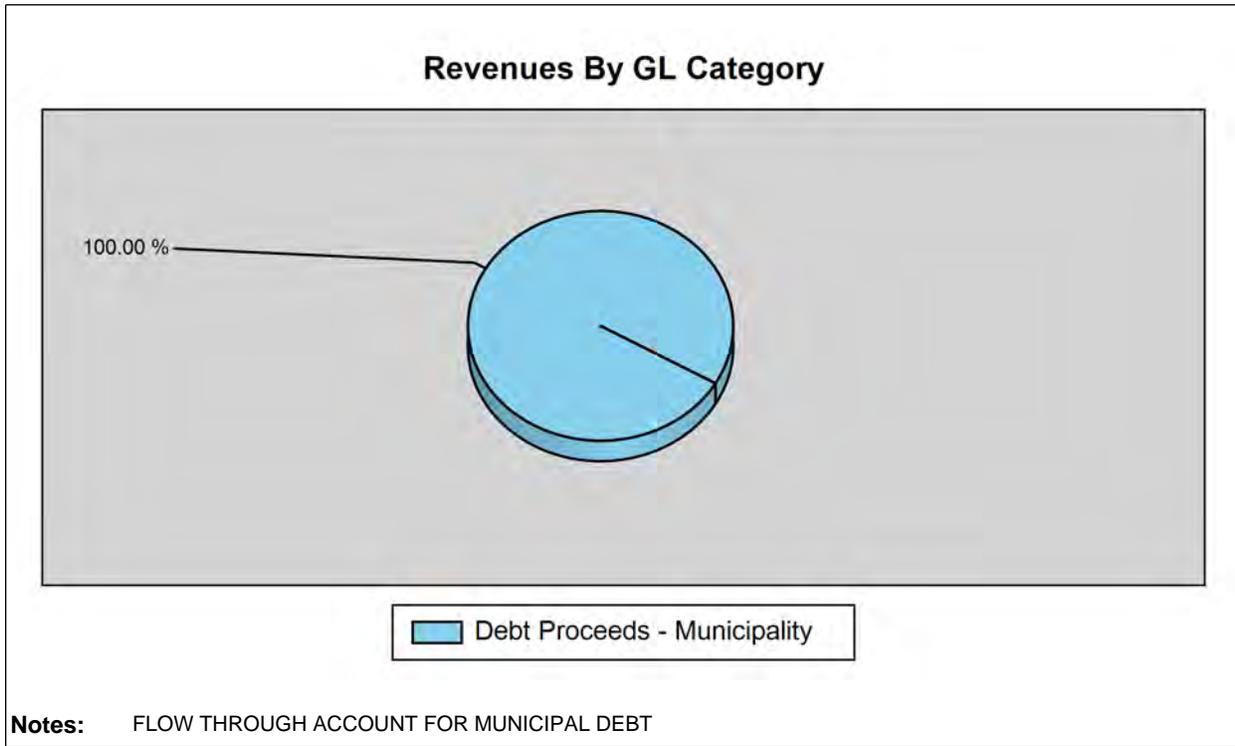


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	12,000	10,000	5,000	0	0
Taxes	40,100	42,400	47,600	52,800	53,000
<b>Total Revenues:</b>	<b>52,100</b>	<b>52,400</b>	<b>52,600</b>	<b>52,800</b>	<b>53,000</b>
<b>Expenditures</b>					
Consultants	52,100	52,400	52,600	52,800	53,000
<b>Total Expenditures:</b>	<b>52,100</b>	<b>52,400</b>	<b>52,600</b>	<b>52,800</b>	<b>53,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUNICIPAL FISCAL SERVICES  
 Dept Number: 9990  
 Service Participants: Municipalities Recovery



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds - Municipality	11,488,025	10,922,633	(565,392)
<b>Total Revenues:</b>	<b>11,488,025</b>	<b>10,922,633</b>	<b>(565,392)</b>
<b>Expenditures</b>			
Financing - Municipalities	11,488,025	10,922,633	(565,392)
<b>Total Expenditures:</b>	<b>11,488,025</b>	<b>10,922,633</b>	<b>(565,392)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

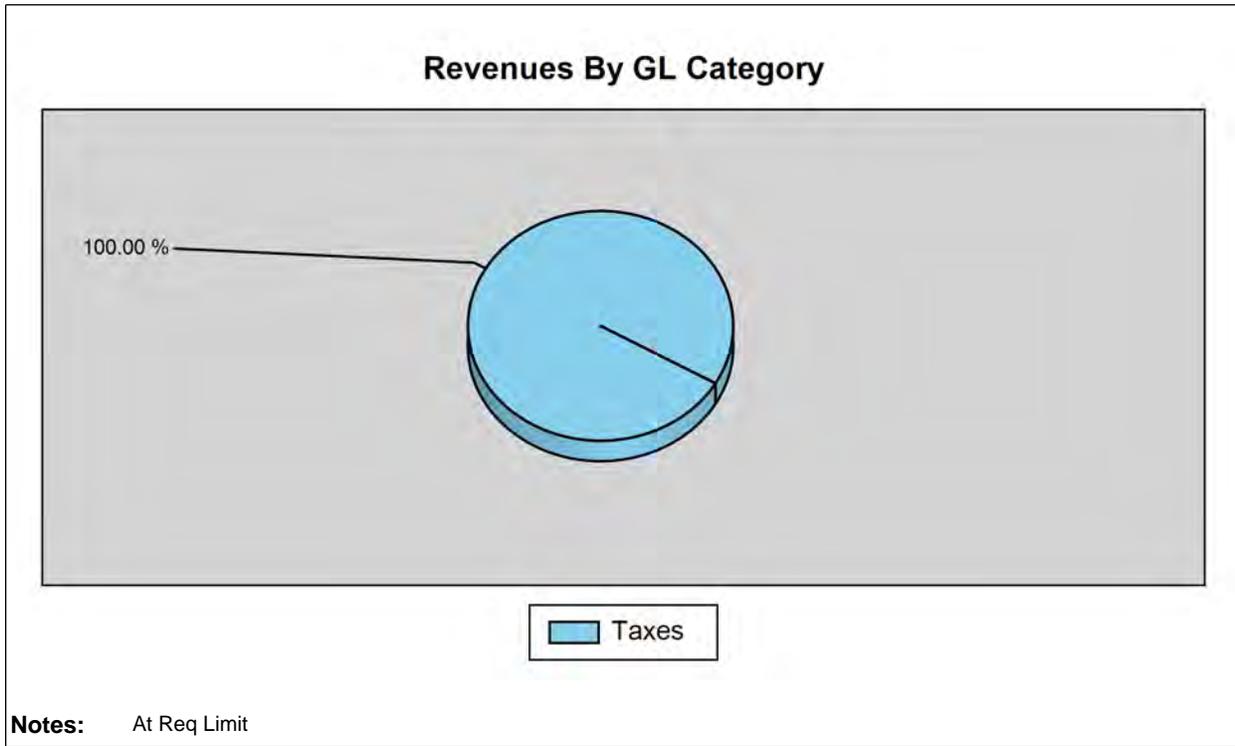
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Debt Proceeds - Municipality	10,922,633	8,946,219	7,382,374	7,253,149	7,059,624
<b>Total Revenues:</b>	<b>10,922,633</b>	<b>8,946,219</b>	<b>7,382,374</b>	<b>7,253,149</b>	<b>7,059,624</b>
<b>Expenditures</b>					
Financing - Municipalities	10,922,633	8,946,219	7,382,374	7,253,149	7,059,624
<b>Total Expenditures:</b>	<b>10,922,633</b>	<b>8,946,219</b>	<b>7,382,374</b>	<b>7,253,149</b>	<b>7,059,624</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	25,000	25,000	0
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Expenditures</b>			
Operations	25,000	25,000	0
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

**Service: NUISANCE CONTROL  
 Dept Number: 5550  
 Service Participants: All Municipalities, All Electoral Areas**



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	25,000	25,000	25,500	25,000	25,000
<b>Total Revenues:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>
<b>Expenditures</b>					
Operations	25,000	25,000	25,500	25,000	25,000
<b>Total Expenditures:</b>	<b>25,000</b>	<b>25,000</b>	<b>25,500</b>	<b>25,000</b>	<b>25,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

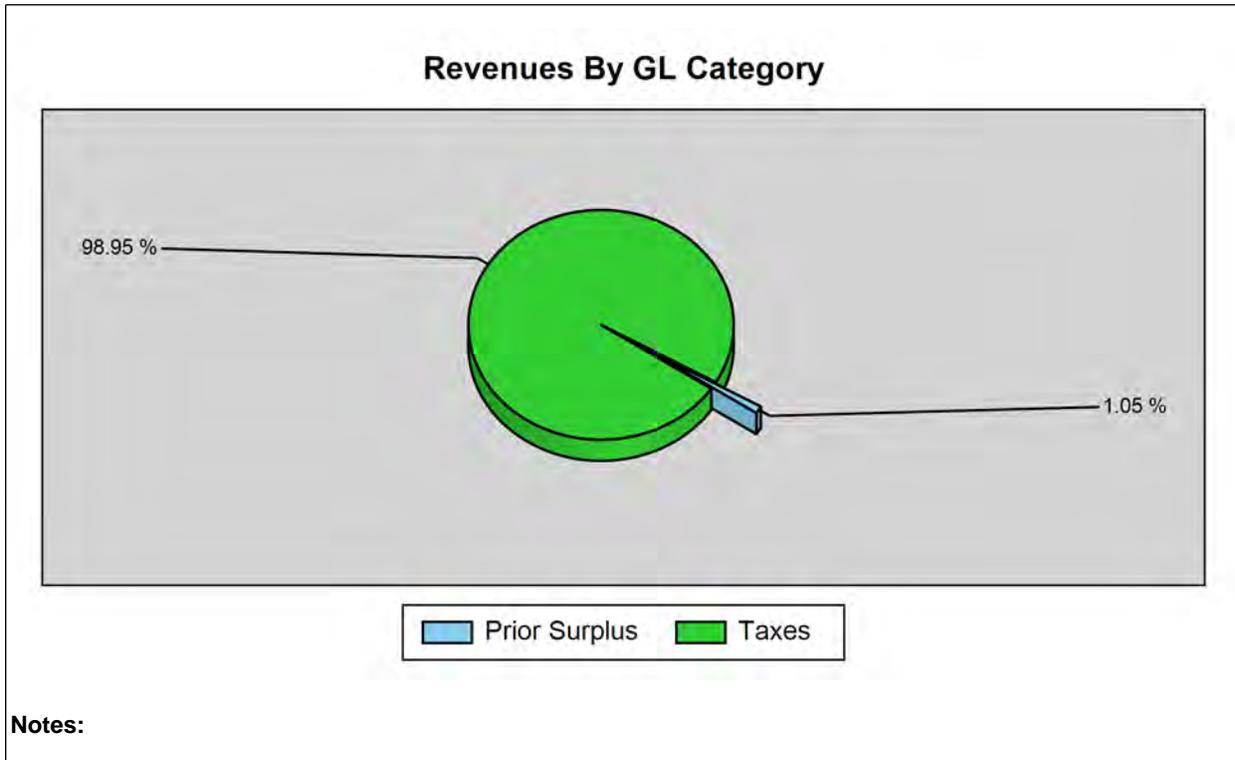
2017 - 2021



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	7,500	7,500	0
Taxes	718,308	708,392	(9,916)
<b>Total Revenues:</b>	<b>725,808</b>	<b>715,892</b>	<b>(9,916)</b>
<b>Expenditures</b>			
Administration	7,948	9,073	1,125
Transfers - Other Agencies	717,860	706,819	(11,041)
<b>Total Expenditures:</b>	<b>725,808</b>	<b>715,892</b>	<b>(9,916)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

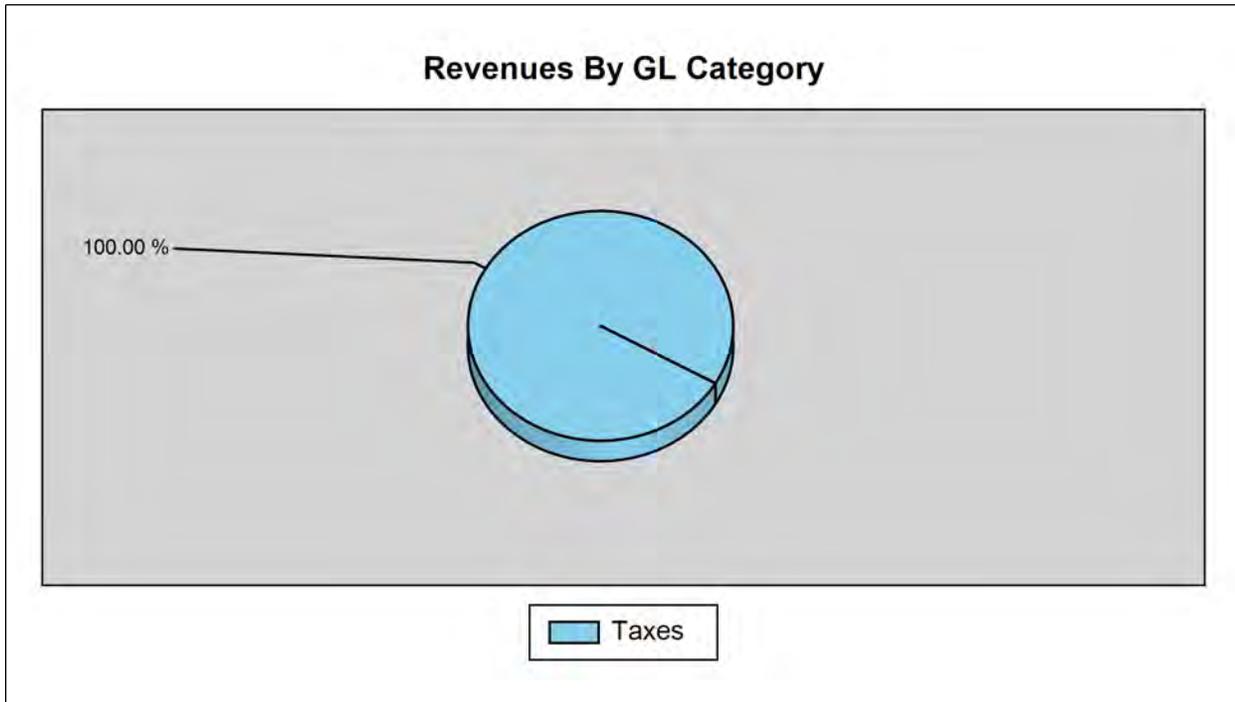
Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	7,500	0	0	0	0
Taxes	708,392	734,232	734,394	734,558	734,725
<b>Total Revenues:</b>	<b>715,892</b>	<b>734,232</b>	<b>734,394</b>	<b>734,558</b>	<b>734,725</b>
<b>Expenditures</b>					
Administration	9,073	9,232	9,394	9,558	9,725
Transfers - Other Agencies	706,819	725,000	725,000	725,000	725,000
<b>Total Expenditures:</b>	<b>715,892</b>	<b>734,232</b>	<b>734,394</b>	<b>734,558</b>	<b>734,725</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)  
 Dept Number: 9390  
 Service Participants: All Municipalities and Electoral Areas



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	35,000	35,000
<b>Total Revenues:</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>			
Grant Expense	0	35,000	35,000
<b>Total Expenditures:</b>	<b>0</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	35,000	35,000	35,000	35,000	35,000
<b>Total Revenues:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Expenditures</b>					
Grant Expense	35,000	35,000	35,000	35,000	35,000
<b>Total Expenditures:</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

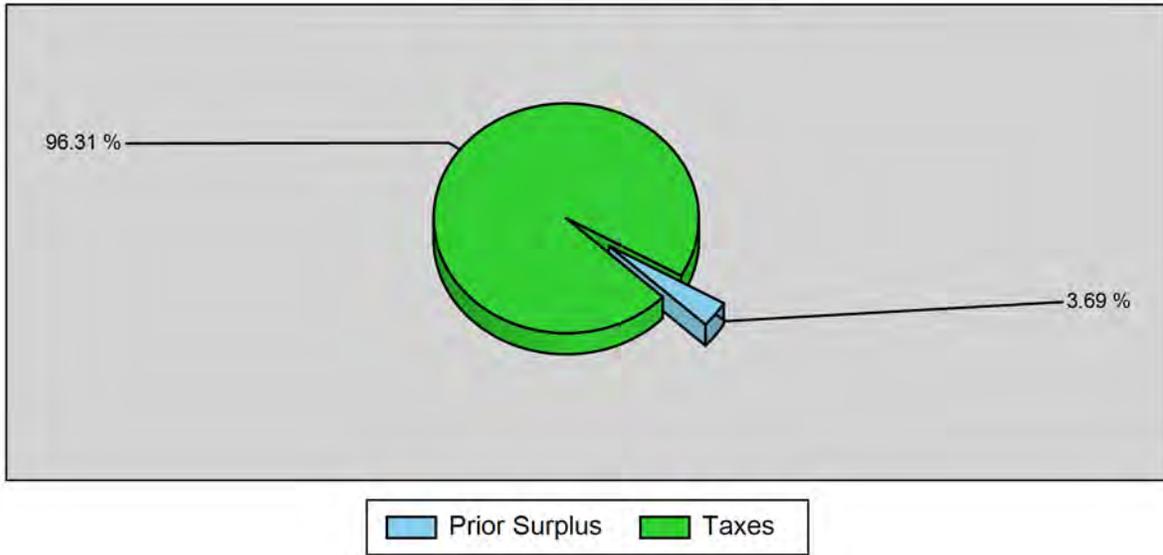
2017 - 2021

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL  
 Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Notes:

Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	30,000	2,500	(27,500)
Taxes	76,826	65,203	(11,623)
<b>Total Revenues:</b>	<b>106,826</b>	<b>67,703</b>	<b>(39,123)</b>
<b>Expenditures</b>			
Administration	5,377	5,584	207
Advertising	500	500	0
Consultants	55,000	15,000	(40,000)
Contracts and Agreements	1,000	1,000	0
Operations	3,500	3,500	0
Supplies	500	500	0
Transfers	2,500	2,500	0
Wages and benefits	38,449	39,119	670
<b>Total Expenditures:</b>	<b>106,826</b>	<b>67,703</b>	<b>(39,123)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	2,500	2,500	2,500	2,500	0
Taxes	65,203	50,987	51,880	50,201	47,944
Transfers from Reserve	0	0	0	10,000	0
<b>Total Revenues:</b>	<b>67,703</b>	<b>53,487</b>	<b>54,380</b>	<b>62,701</b>	<b>47,944</b>
<b>Expenditures</b>					
Administration	5,584	5,682	5,781	5,882	5,985
Advertising	500	500	500	500	0
Consultants	15,000	0	0	10,000	0
Contracts and Agreements	1,000	1,000	1,000	1,000	0
Operations	3,500	3,500	3,500	3,500	0
Supplies	500	500	500	500	0
Transfers	2,500	2,500	2,500	0	0
Wages and benefits	39,119	39,805	40,599	41,319	41,959
<b>Total Expenditures:</b>	<b>67,703</b>	<b>53,487</b>	<b>54,380</b>	<b>62,701</b>	<b>47,944</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

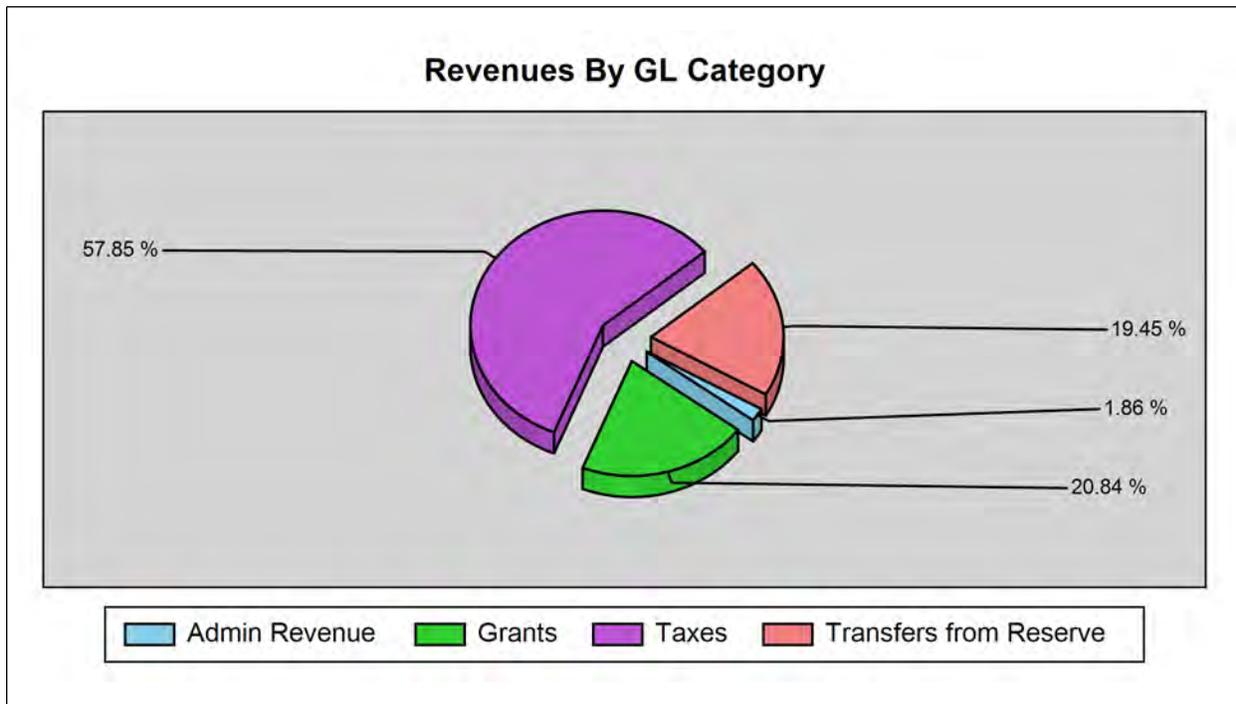
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	8,000	8,000	0
Grants	70,000	89,600	19,600
Taxes	249,437	248,716	(721)
Transfers from Reserve	66,007	83,607	17,600
<b>Total Revenues:</b>	<b>393,444</b>	<b>429,923</b>	<b>36,479</b>
<b>Expenditures</b>			
Administration	25,342	26,111	769
Advertising	2,548	2,579	31
Capital and Equipment	131,000	181,200	50,200
Financing	9,007	9,007	0
Insurance	5,331	6,304	973
Maintenance and Repairs	62,500	69,500	7,000
Operations	14,000	14,000	0
Supplies	7,500	8,000	500
Transfers	30,000	30,000	0
Wages and benefits	106,216	83,222	(22,994)
<b>Total Expenditures:</b>	<b>393,444</b>	<b>429,923</b>	<b>36,479</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	8,000	8,000	8,000	8,000	8,000
Grants	89,600	10,000	0	0	0
Taxes	248,716	249,869	267,655	253,265	261,097
Transfers from Reserve	83,607	9,007	9,007	3,002	0
<b>Total Revenues:</b>	<b>429,923</b>	<b>276,876</b>	<b>284,662</b>	<b>264,267</b>	<b>269,097</b>
<b>Expenditures</b>					
Administration	26,111	26,568	27,033	27,506	28,090
Advertising	2,579	2,620	2,620	2,650	2,690
Capital and Equipment	181,200	33,000	34,000	17,900	18,000
Financing	9,007	9,007	9,007	3,002	3,002
Insurance	6,304	6,415	6,527	6,641	4,749
Maintenance and Repairs	69,500	71,500	73,500	75,500	77,500
Operations	14,000	7,000	7,000	7,000	7,000
Supplies	8,000	6,500	9,500	7,500	10,500
Transfers	30,000	30,000	30,000	30,000	30,000
Wages and benefits	83,222	84,266	85,475	86,568	87,566
<b>Total Expenditures:</b>	<b>429,923</b>	<b>276,876</b>	<b>284,662</b>	<b>264,267</b>	<b>269,097</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

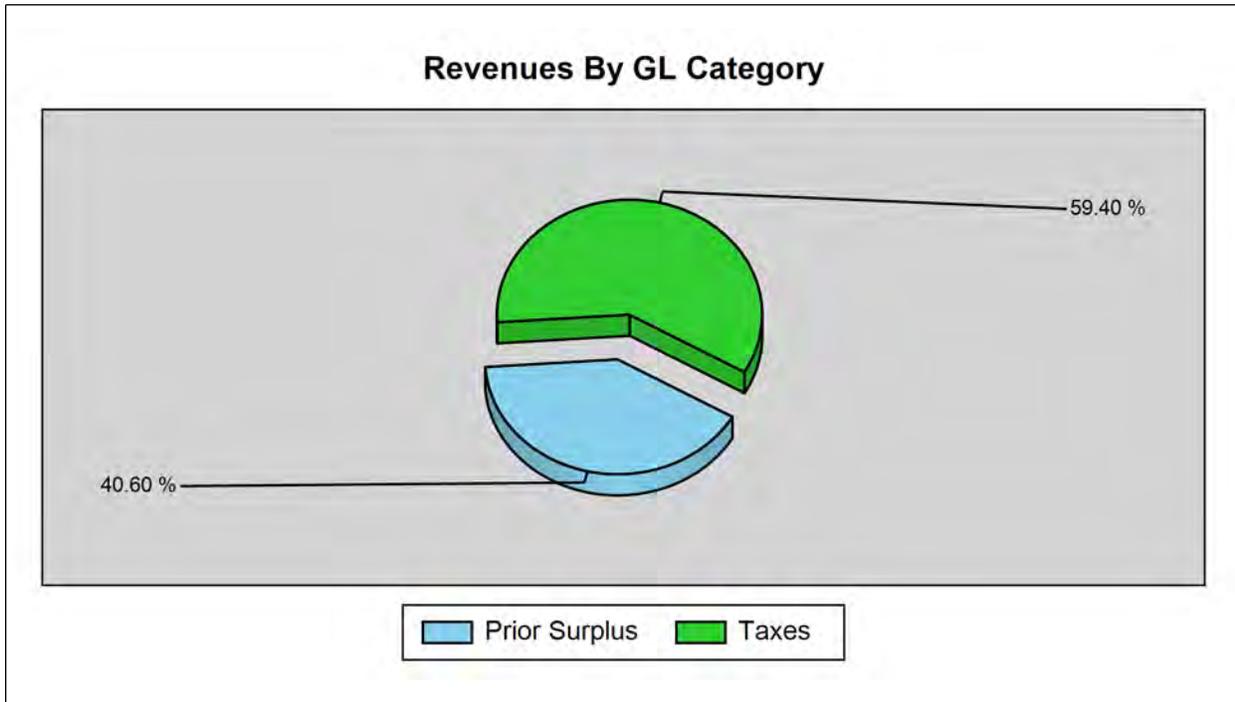
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	50,000	0	(50,000)
Prior Surplus	20,000	100,000	80,000
Taxes	140,607	146,276	5,669
Transfers from Reserve	25,000	0	(25,000)
<b>Total Revenues:</b>	<b>235,607</b>	<b>246,276</b>	<b>10,669</b>
<b>Expenditures</b>			
Administration	10,658	11,617	959
Consultants	5,000	5,000	0
Contracts and Agreements	66,000	81,000	15,000
Grant Expense	8,000	8,000	0
Legal	500	0	(500)
Plans and Studies	100,000	0	(100,000)
Supplies	1,000	1,000	0
Transfers	0	60,000	60,000
Wages and benefits	44,449	79,659	35,210
<b>Total Expenditures:</b>	<b>235,607</b>	<b>246,276</b>	<b>10,669</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Other Revenue	0	35,000	0	0	0
Prior Surplus	100,000	15,000	10,000	5,000	0
Taxes	146,276	142,820	184,584	156,191	131,355
Transfers from Reserve	0	10,000	0	0	0
<b>Total Revenues:</b>	<b>246,276</b>	<b>202,820</b>	<b>194,584</b>	<b>161,191</b>	<b>131,355</b>
<b>Expenditures</b>					
Administration	11,617	11,820	12,027	12,238	12,452
Consultants	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	81,000	21,000	21,000	21,000	21,000
Grant Expense	8,000	8,000	8,000	8,000	8,000
Plans and Studies	0	75,000	25,000	0	0
Supplies	1,000	1,000	1,000	1,000	0
Transfers	60,000	0	40,000	30,000	0
Wages and benefits	79,659	81,000	82,557	83,953	84,903
<b>Total Expenditures:</b>	<b>246,276</b>	<b>202,820</b>	<b>194,584</b>	<b>161,191</b>	<b>131,355</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

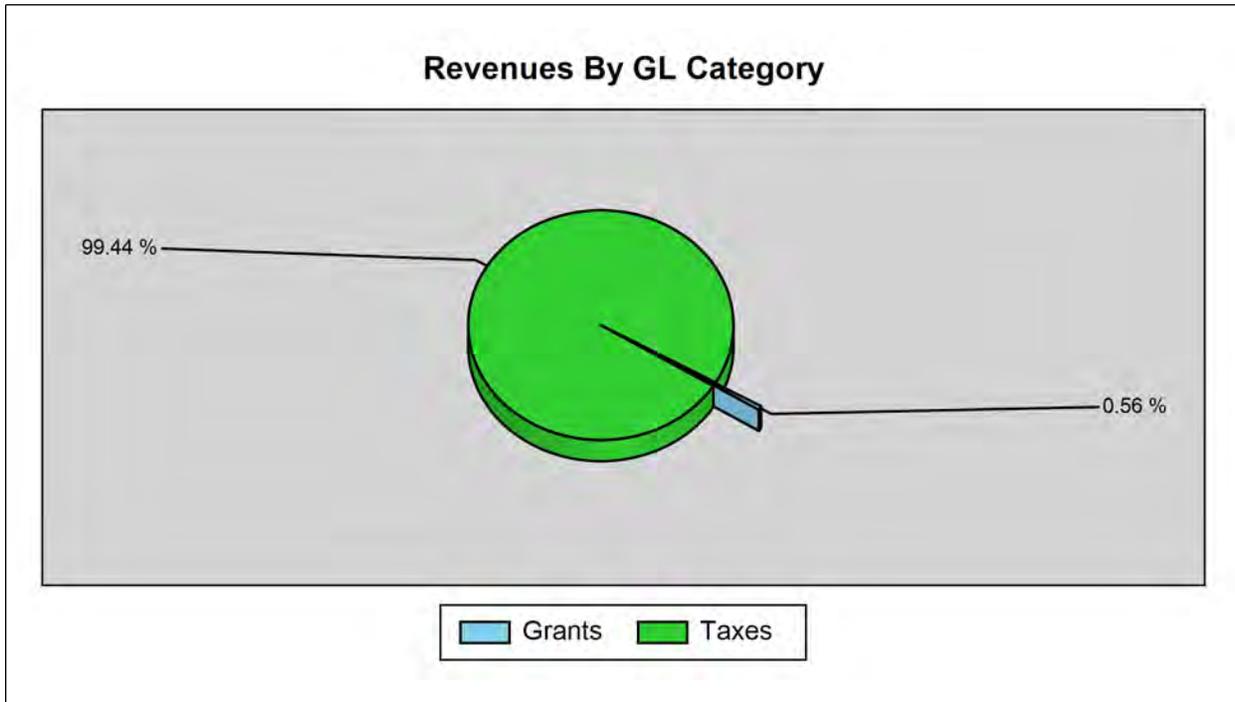
# FIVE YEAR FINANCIAL PLAN

2017 - 2021



Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	5,000	5,000	0
Taxes	861,763	888,339	26,576
<b>Total Revenues:</b>	<b>866,763</b>	<b>893,339</b>	<b>26,576</b>
<b>Expenditures</b>			
Administration	8,446	9,713	1,267
Transfers - Other Agencies	858,317	883,626	25,309
<b>Total Expenditures:</b>	<b>866,763</b>	<b>893,339</b>	<b>26,576</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021



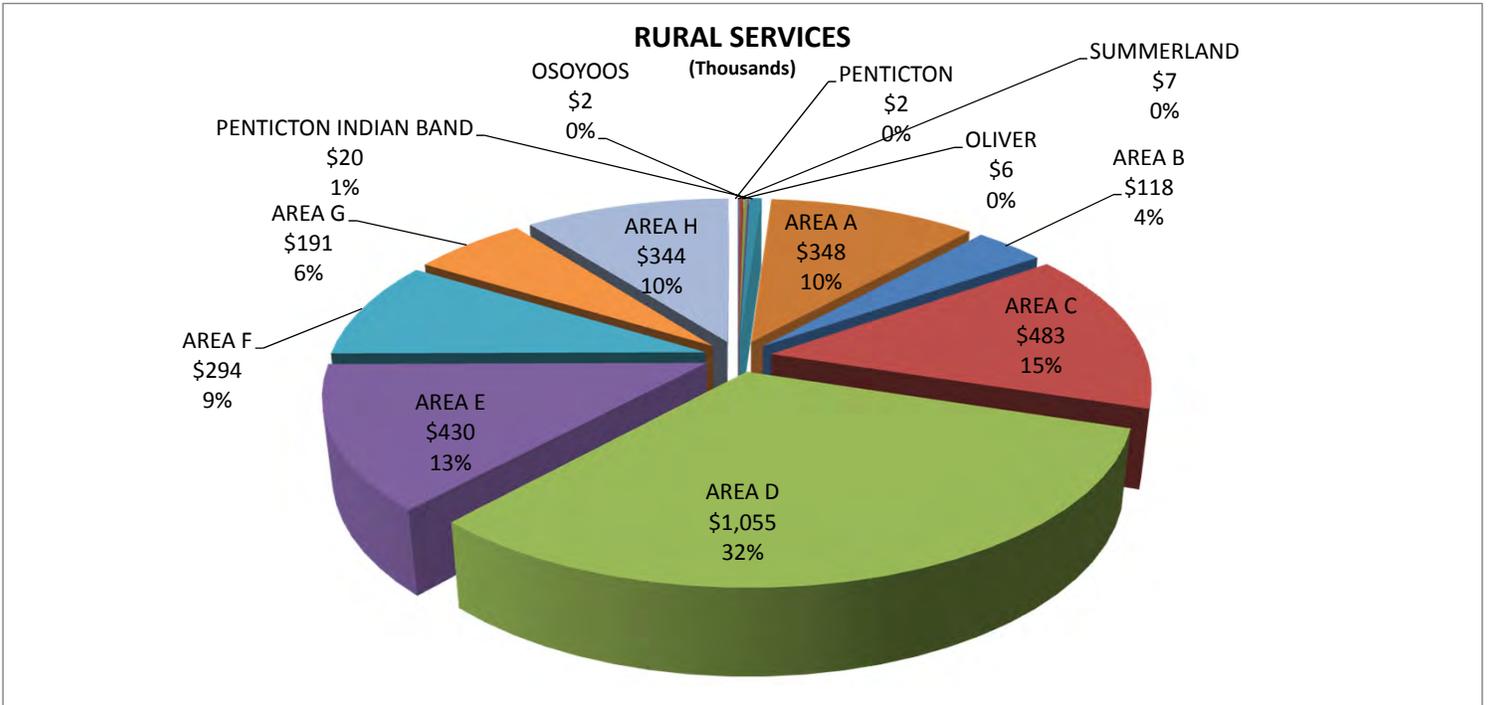
Service: STERILE INSECT RELEASE PROGRAM  
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	5,000	5,000	5,000	5,000	5,000
Prior Surplus	0	0	0	0	0
Taxes	888,339	888,509	888,682	888,858	889,037
<b>Total Revenues:</b>	<b>893,339</b>	<b>893,509</b>	<b>893,682</b>	<b>893,858</b>	<b>894,037</b>
<b>Expenditures</b>					
Administration	9,713	9,883	10,056	10,232	10,411
Transfers - Other Agencies	883,626	883,626	883,626	883,626	883,626
<b>Total Expenditures:</b>	<b>893,339</b>	<b>893,509</b>	<b>893,682</b>	<b>893,858</b>	<b>894,037</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# RURAL SERVICES

• Summary Information		55 - 56
• Animal Control – Areas A,B,C,D,E,F,G	9200	57 - 58
• Building Inspection	2500	59 - 61
• Bylaw Enforcement	5100	62 - 63
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	64 - 65
• Destruction of Pests – Penticton	5600	66 - 67
• Destruction of Pests – Summerland	5800	68 - 69
• Economic Development - Areas B,G,& H	9360	70 - 71
• Electoral Area Administration	0300	72 - 73
• Electoral Area Planning	5000	74 - 76
• Information Services (IS)	0600	77 - 78
• Mosquito Control	5700	79 - 80
• Okanagan Regional Library	9900	81 - 82
• Subdivision Servicing	4200	83 - 84
• Transit -South Okanagan	8600	85 - 86



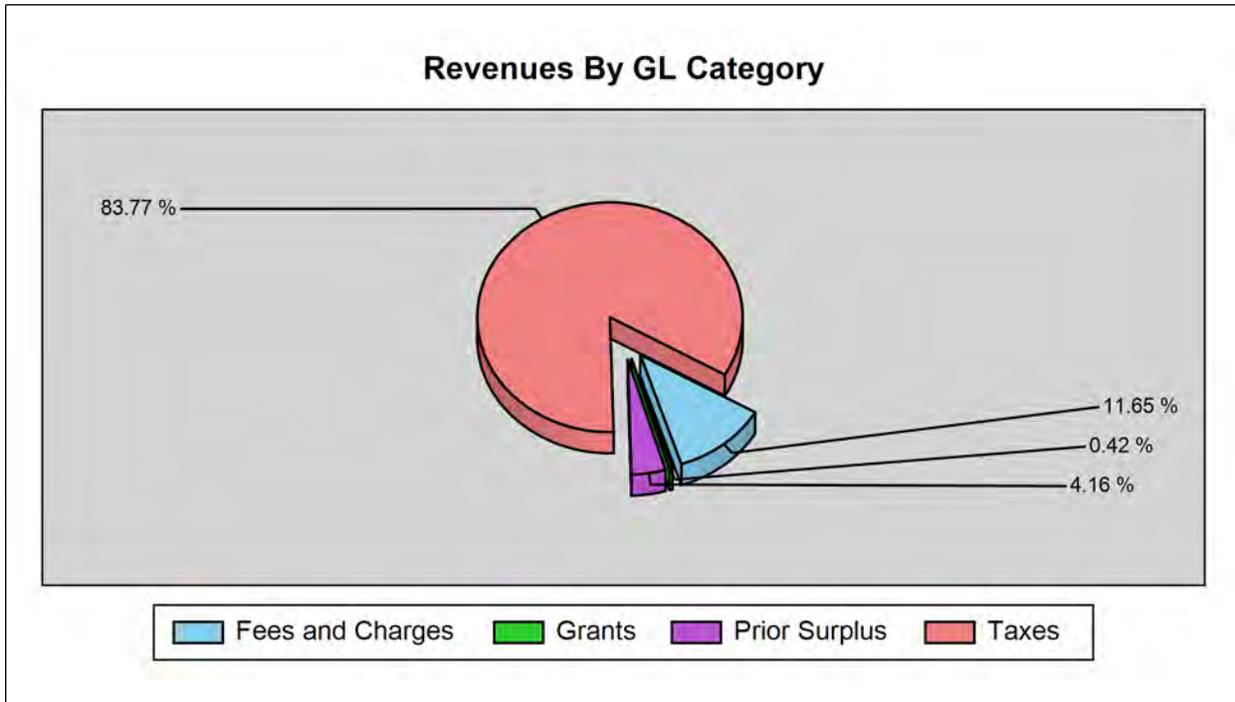
<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>RURAL SERVICES</b>	\$3,302,899	\$3,299,014	\$3,885	
ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$100,670	\$104,684	-\$4,014	
BUILDING INSPECTION	\$223,884	\$223,959	-\$75	
DESTRUCTION OF PESTS	\$4,228	\$4,525	-\$297	
ELECTORAL AREA ADMINISTRATION	\$1,066,571	\$1,048,783	\$17,788	increased S&W allocation
ECON. DEV. - B, G, H	\$15,550	\$15,410	\$140	
HERITAGE CONSERVATION A, C, D, G, H	\$0	\$21,424	-\$21,424	SEE NEW SERVICE UNDER REGIONAL SERVICES
MOSQUITO CONTROL	\$103,830	\$97,578	\$6,252	
OKANAGAN REGIONAL LIBRARY	\$807,912	\$800,390	\$7,522	
ELECTORAL AREA PLANNING	\$917,492	\$896,855	\$20,637	decrease in transfer from operating reserve \$30K
SUBDIVISION SERVICING	\$62,762	\$85,406	-\$22,644	increased fees revenues \$10K and decreased S&W allocation

<b>NON TAX SUPPORTED SERVICES - REALLOCATIONS</b>				
BYLAW ENFORCEMENT	\$173,322	\$183,669	-\$10,347	increased prior year surplus \$10K
INFORMATION SERVICES	\$534,852	\$529,466	\$5,386	

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ANIMAL CONTROL - A,B,C,D,E,F,G  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	12,500	14,000	1,500
Grants	500	500	0
Prior Surplus	6,000	5,000	(1,000)
Taxes	104,684	100,670	(4,014)
<b>Total Revenues:</b>	<b>123,684</b>	<b>120,170</b>	<b>(3,514)</b>
<b>Expenditures</b>			
Administration	26,634	19,095	(7,539)
Advertising	500	1,500	1,000
Contracts and Agreements	70,000	70,000	0
Grant in Aid	9,000	9,000	0
Legal	2,550	2,575	25
Operations	15,000	18,000	3,000
<b>Total Expenditures:</b>	<b>123,684</b>	<b>120,170</b>	<b>(3,514)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

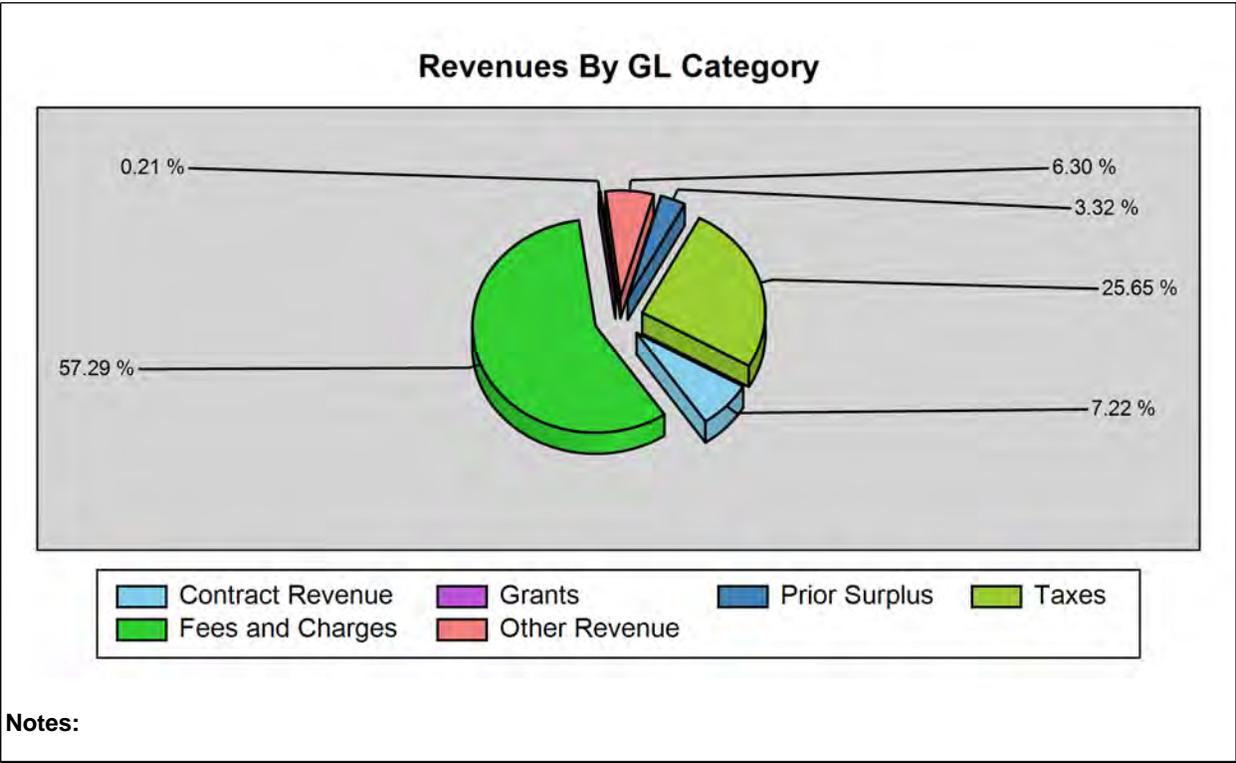
Service: ANIMAL CONTROL - A,B,C,D,E,F,G  
 Dept Number: 9200  
 Service Participants: All Electoral Areas except "H"



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	14,000	14,000	14,000	14,000	14,000
Grants	500	500	500	500	500
Prior Surplus	5,000	1,000	1,000	1,000	0
Taxes	100,670	104,030	104,394	104,765	106,167
<b>Total Revenues:</b>	<b>120,170</b>	<b>119,530</b>	<b>119,894</b>	<b>120,265</b>	<b>120,667</b>
<b>Expenditures</b>					
Administration	19,095	19,429	19,769	20,115	20,467
Advertising	1,500	500	500	500	500
Contracts and Agreements	70,000	70,000	70,000	70,000	70,000
Grant in Aid	9,000	9,000	9,000	9,000	9,000
Legal	2,575	2,601	2,625	2,650	2,700
Operations	18,000	18,000	18,000	18,000	18,000
<b>Total Expenditures:</b>	<b>120,170</b>	<b>119,530</b>	<b>119,894</b>	<b>120,265</b>	<b>120,667</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Service: BUILDING INSPECTION  
Dept Number: 2500  
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	62,000	63,000	1,000
Fees and Charges	492,100	500,000	7,900
Grants	1,800	1,800	0
Other Revenue	40,500	55,000	14,500
Prior Surplus	45,000	29,000	(16,000)
Recoveries	5,000	0	(5,000)
Taxes	223,959	223,884	(75)
<b>Total Revenues:</b>	<b>870,359</b>	<b>872,684</b>	<b>2,325</b>
<b>Expenditures</b>			
Administration	74,216	82,700	8,484
Advertising	2,000	2,000	0
Capital and Equipment	1,500	3,500	2,000
Consultants	10,000	10,000	0
Insurance	40,647	40,462	(185)
Legal	15,000	15,000	0
Operations	2,500	6,000	3,500
Other Expense	6,000	5,000	(1,000)
Supplies	4,000	5,000	1,000
Transfers	15,000	15,000	0
Travel	43,433	42,974	(459)
Utilities	10,000	15,000	5,000
Wages and benefits	646,063	630,048	(16,015)
<b>Total Expenditures:</b>	<b>870,359</b>	<b>872,684</b>	<b>2,325</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos

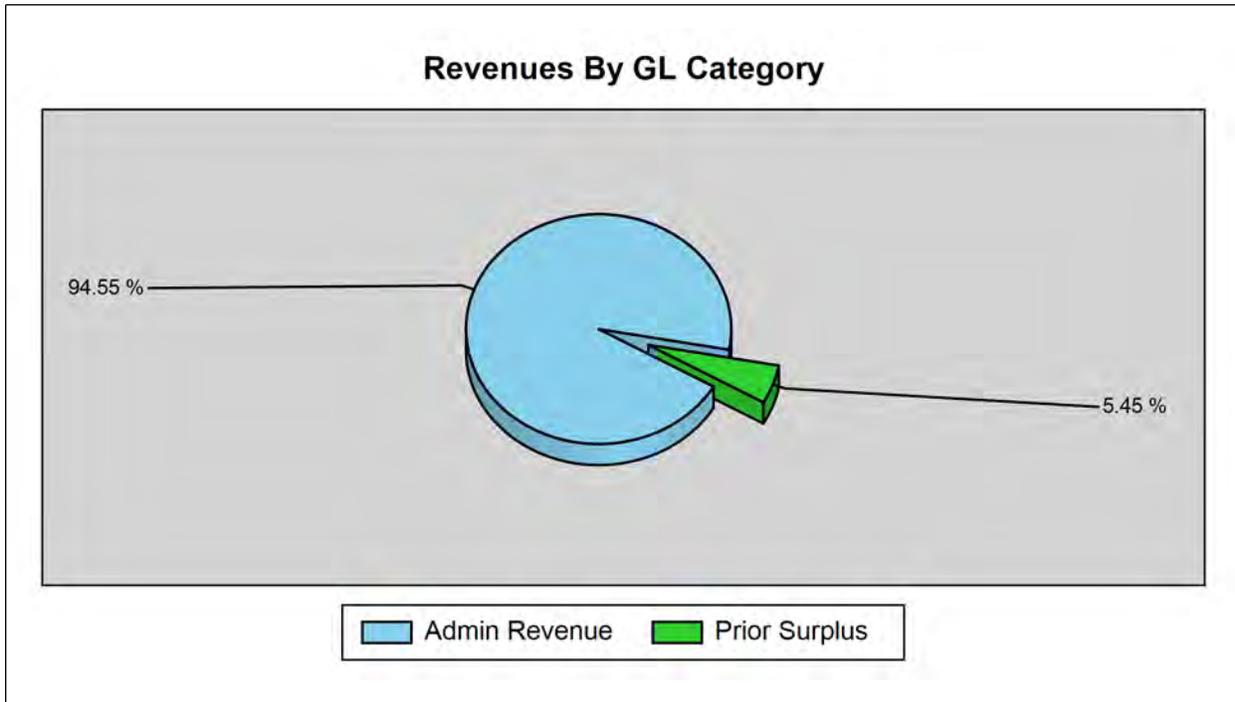


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	63,000	63,000	63,000	63,000	63,000
Fees and Charges	500,000	500,000	500,000	500,000	500,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	55,000	55,000	55,000	55,000	55,000
Prior Surplus	29,000	10,000	10,000	10,000	10,000
Recoveries	0	0	0	0	0
Taxes	223,884	241,853	256,788	271,108	285,263
<b>Total Revenues:</b>	<b>872,684</b>	<b>871,653</b>	<b>886,588</b>	<b>900,908</b>	<b>915,063</b>
<b>Expenditures</b>					
Administration	82,700	84,147	85,619	87,117	88,642
Advertising	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	3,500	3,500	3,500	3,500	3,500
Consultants	10,000	0	0	0	0
Insurance	40,462	41,170	41,890	42,623	43,369
Legal	15,000	15,000	15,000	15,000	15,000
Operations	6,000	2,500	2,500	2,500	2,500
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	5,000	5,000	5,000	5,000	5,000
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	42,974	42,446	42,570	43,346	43,974
Utilities	15,000	15,000	15,000	15,000	15,000
Wages and benefits	630,048	640,890	653,509	664,822	676,078
<b>Total Expenditures:</b>	<b>872,684</b>	<b>871,653</b>	<b>886,588</b>	<b>900,908</b>	<b>915,063</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Admin Revenue	183,669	173,322	(10,347)
Prior Surplus	0	10,000	10,000
<b>Total Revenues:</b>	<b>183,669</b>	<b>183,322</b>	<b>(347)</b>
<b>Expenditures</b>			
Administration	25,263	27,155	1,892
Contracts and Agreements	25,500	26,010	510
Legal	5,100	5,189	89
Supplies	1,020	1,038	18
Wages and benefits	126,786	123,930	(2,856)
<b>Total Expenditures:</b>	<b>183,669</b>	<b>183,322</b>	<b>(347)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BYLAW ENFORCEMENT  
 Dept Number: 5100  
 Service Participants: REALLOCATION DEPARTMENT

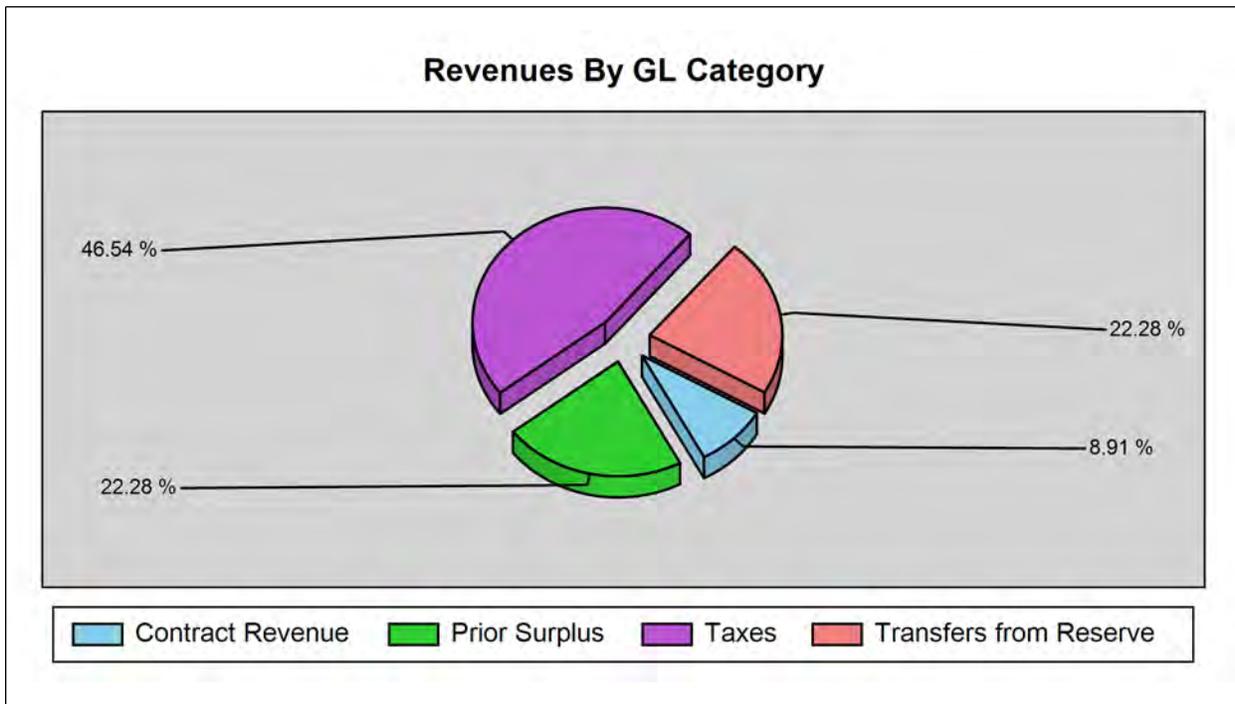


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Admin Revenue	173,322	186,519	190,092	193,427	196,508
Prior Surplus	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>183,322</b>	<b>186,519</b>	<b>190,092</b>	<b>193,427</b>	<b>196,508</b>
<b>Expenditures</b>					
Administration	27,155	27,630	28,114	28,606	29,106
Contracts and Agreements	26,010	26,465	26,928	27,399	27,878
Legal	5,189	5,280	5,372	5,466	5,562
Supplies	1,038	1,056	1,074	1,093	1,112
Wages and benefits	123,930	126,088	128,604	130,863	132,850
<b>Total Expenditures:</b>	<b>183,322</b>	<b>186,519</b>	<b>190,092</b>	<b>193,427</b>	<b>196,508</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500  
 Service Participants: All Areas expect "H" and by contract with Town of Oliver and Town of Keremeos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	400	400	0
Prior Surplus	(1,000)	1,000	2,000
Taxes	1,906	2,089	183
Transfers from Reserve	3,000	1,000	(2,000)
<b>Total Revenues:</b>	<b>4,306</b>	<b>4,489</b>	<b>183</b>
<b>Expenditures</b>			
Administration	525	550	25
Advertising	500	550	50
Contracts and Agreements	1,500	1,500	0
Insurance	181	189	8
Operations	100	100	0
Supplies	500	550	50
Travel	500	550	50
Wages and benefits	500	500	0
<b>Total Expenditures:</b>	<b>4,306</b>	<b>4,489</b>	<b>183</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G  
 Dept Number: 5500  
 Service Participants: All Areas expect "H" and by contract with Town of Oliver and  
 Town of Keremeos

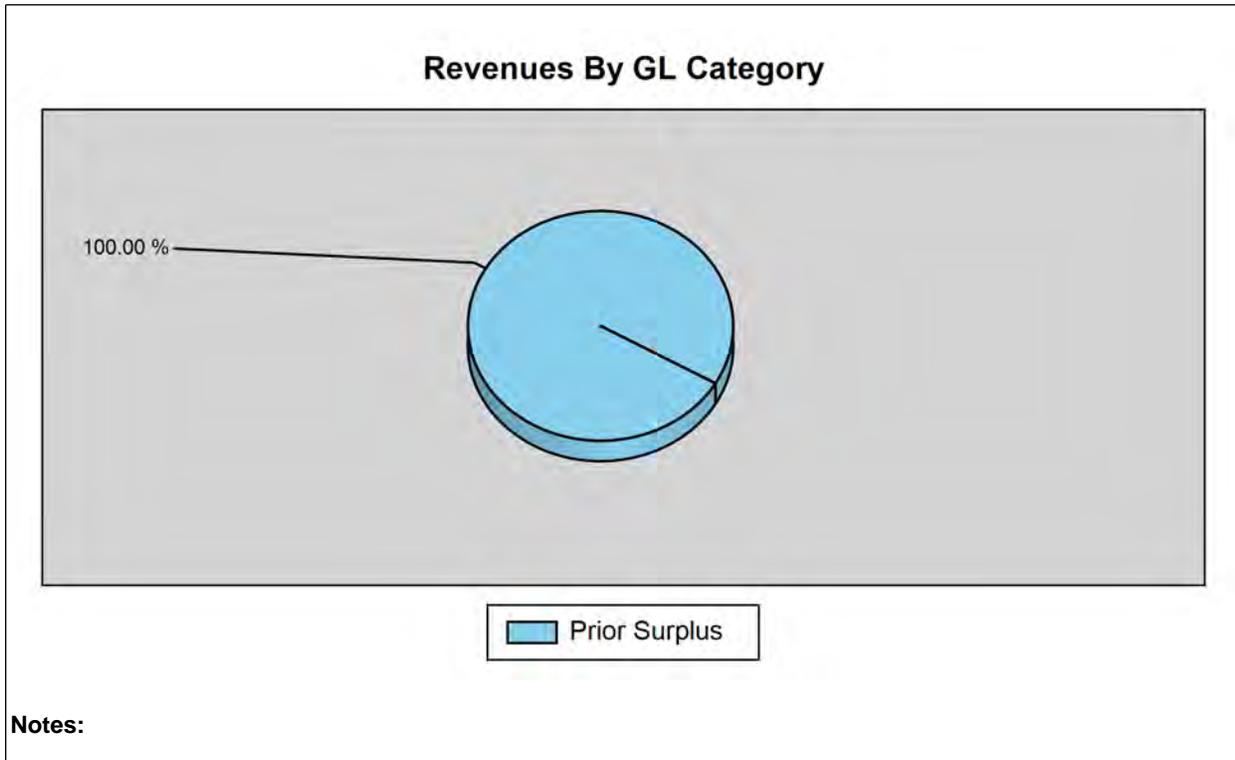


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	400	400	400	400	400
Prior Surplus	1,000	0	0	0	0
Taxes	2,089	3,102	4,115	4,128	4,141
Transfers from Reserve	1,000	1,000	0	0	0
<b>Total Revenues:</b>	<b>4,489</b>	<b>4,502</b>	<b>4,515</b>	<b>4,528</b>	<b>4,541</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	550	550	550	550	550
Contracts and Agreements	1,500	1,500	1,500	1,500	1,500
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	550	550	550	550	550
Travel	550	550	550	550	550
Wages and benefits	500	500	500	500	500
<b>Total Expenditures:</b>	<b>4,489</b>	<b>4,502</b>	<b>4,515</b>	<b>4,528</b>	<b>4,541</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,656	3,689	33
<b>Total Revenues:</b>	<b>3,656</b>	<b>3,689</b>	<b>33</b>
<b>Expenditures</b>			
Administration	525	550	25
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	181	189	8
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	400	400	0
<b>Total Expenditures:</b>	<b>3,656</b>	<b>3,689</b>	<b>33</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -PENTICTON  
 Dept Number: 5600  
 Service Participants: City of Penticton Contract

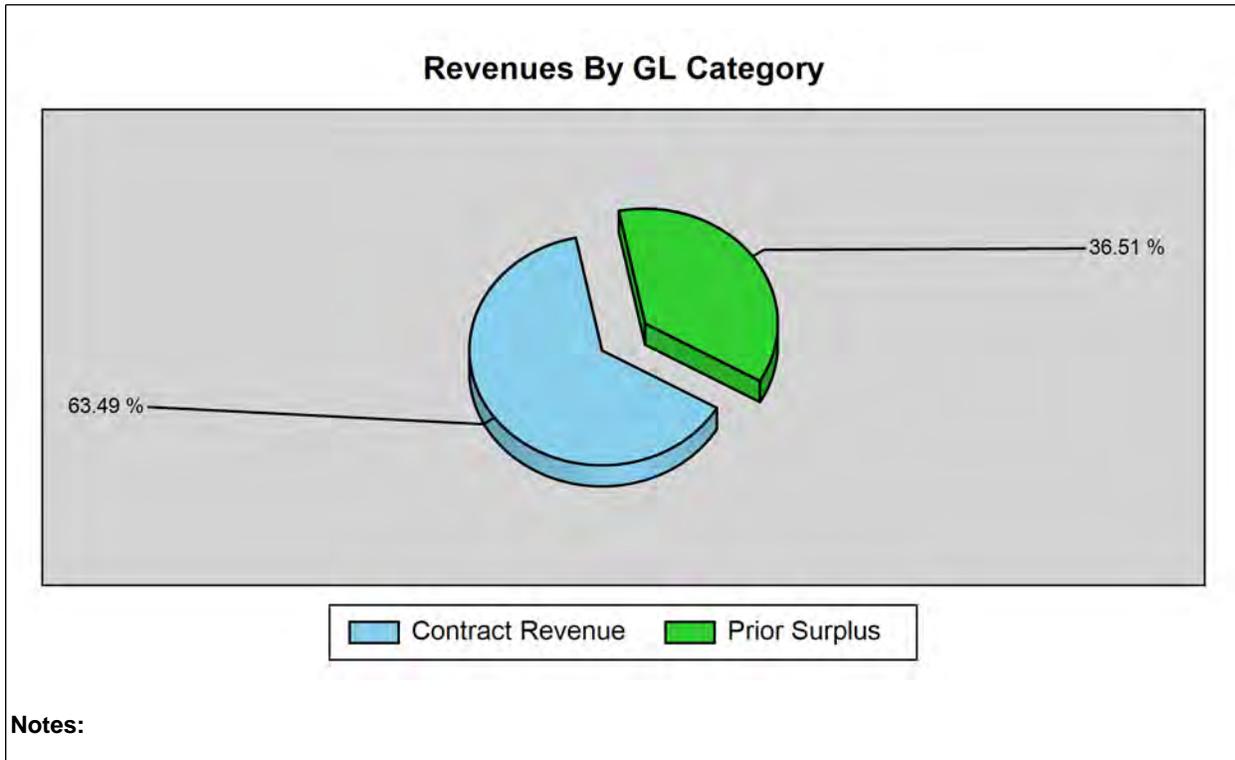


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	0	0	1,715	3,728	3,741
Prior Surplus	3,689	3,702	2,000	0	0
<b>Total Revenues:</b>	<b>3,689</b>	<b>3,702</b>	<b>3,715</b>	<b>3,728</b>	<b>3,741</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	200	200	200	200	200
Contracts and Agreements	1,050	1,050	1,050	1,050	1,050
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	400	400	400	400	400
<b>Total Expenditures:</b>	<b>3,689</b>	<b>3,702</b>	<b>3,715</b>	<b>3,728</b>	<b>3,741</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	2,219	1,739	(480)
Prior Surplus	1,000	1,000	0
<b>Total Revenues:</b>	<b>3,219</b>	<b>2,739</b>	<b>(480)</b>
<b>Expenditures</b>			
Administration	1,038	550	(488)
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	181	189	8
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	250	250	0
<b>Total Expenditures:</b>	<b>3,219</b>	<b>2,739</b>	<b>(480)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: DESTRUCTION OF PESTS -SUMMERLAND  
 Dept Number: 5800  
 Service Participants: District of Summerland Contract

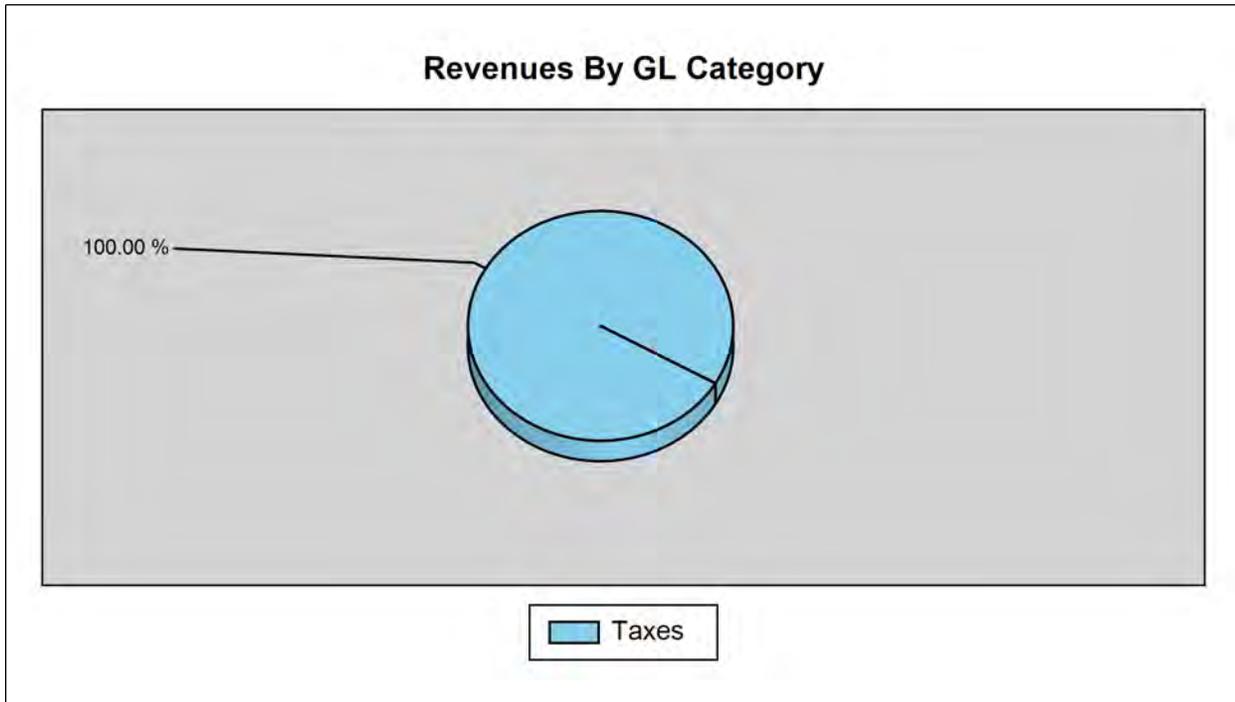


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	1,739	1,752	1,765	2,778	2,791
Prior Surplus	1,000	1,000	1,000	0	0
<b>Total Revenues:</b>	<b>2,739</b>	<b>2,752</b>	<b>2,765</b>	<b>2,778</b>	<b>2,791</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Advertising	200	200	200	200	200
Contracts and Agreements	250	250	250	250	250
Insurance	189	192	195	198	201
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	250	250	250	250	250
<b>Total Expenditures:</b>	<b>2,739</b>	<b>2,752</b>	<b>2,765</b>	<b>2,778</b>	<b>2,791</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	115	0	(115)
Taxes	15,410	15,550	140
<b>Total Revenues:</b>	<b>15,525</b>	<b>15,550</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	15,000	15,000	0
<b>Total Expenditures:</b>	<b>15,525</b>	<b>15,550</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT B, G, H  
 Dept Number: 9360  
 Service Participants: Electoral Areas B, G and H

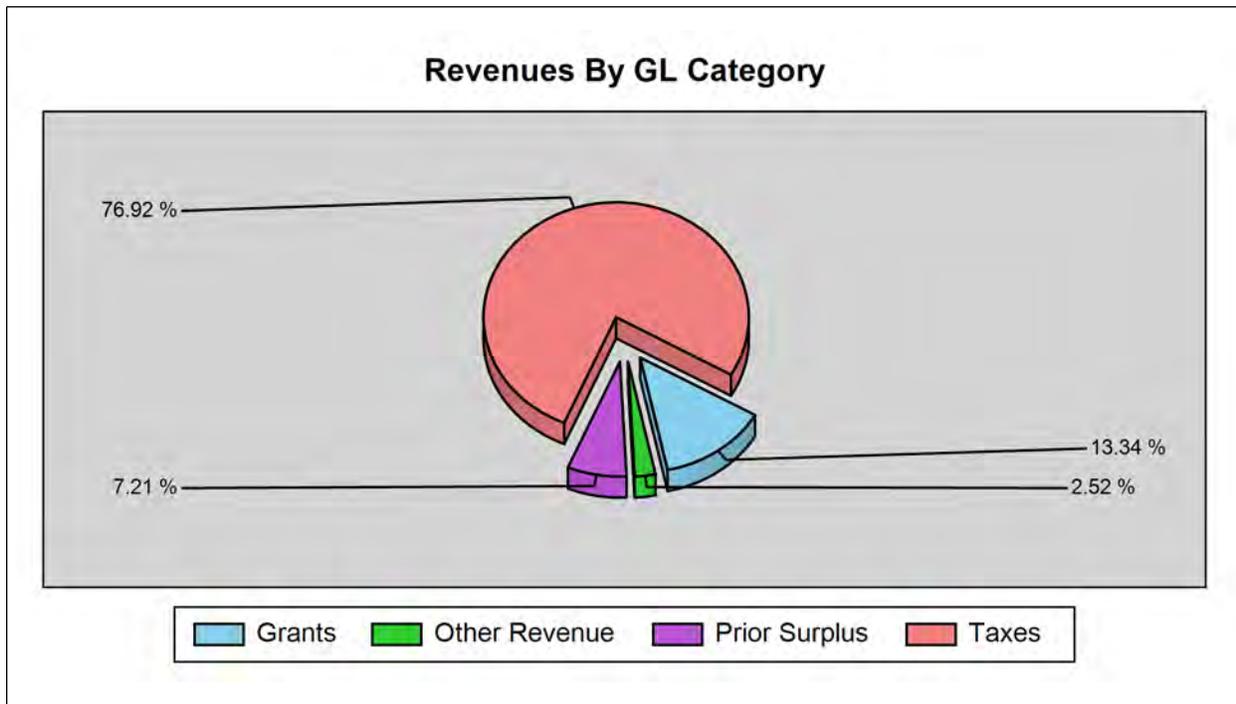


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	15,550	15,560	15,570	15,580	15,590
<b>Total Revenues:</b>	<b>15,550</b>	<b>15,560</b>	<b>15,570</b>	<b>15,580</b>	<b>15,590</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>15,550</b>	<b>15,560</b>	<b>15,570</b>	<b>15,580</b>	<b>15,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	355,000	185,000	(170,000)
Other Revenue	35,000	35,000	0
Prior Surplus	75,000	100,000	25,000
Taxes	1,048,783	1,066,571	17,788
<b>Total Revenues:</b>	<b>1,513,783</b>	<b>1,386,571</b>	<b>(127,212)</b>
<b>Expenditures</b>			
Administration	173,067	169,885	(3,182)
Capital and Equipment	2,500	2,500	0
Contingency	500	500	0
Grant Expense	200,000	30,000	(170,000)
Legal	2,500	2,500	0
Other Expense	16,000	1,000	(15,000)
Transfers	25,000	25,000	0
Utilities	10,000	10,000	0
Wages and benefits	1,084,216	1,145,186	60,970
<b>Total Expenditures:</b>	<b>1,513,783</b>	<b>1,386,571</b>	<b>(127,212)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

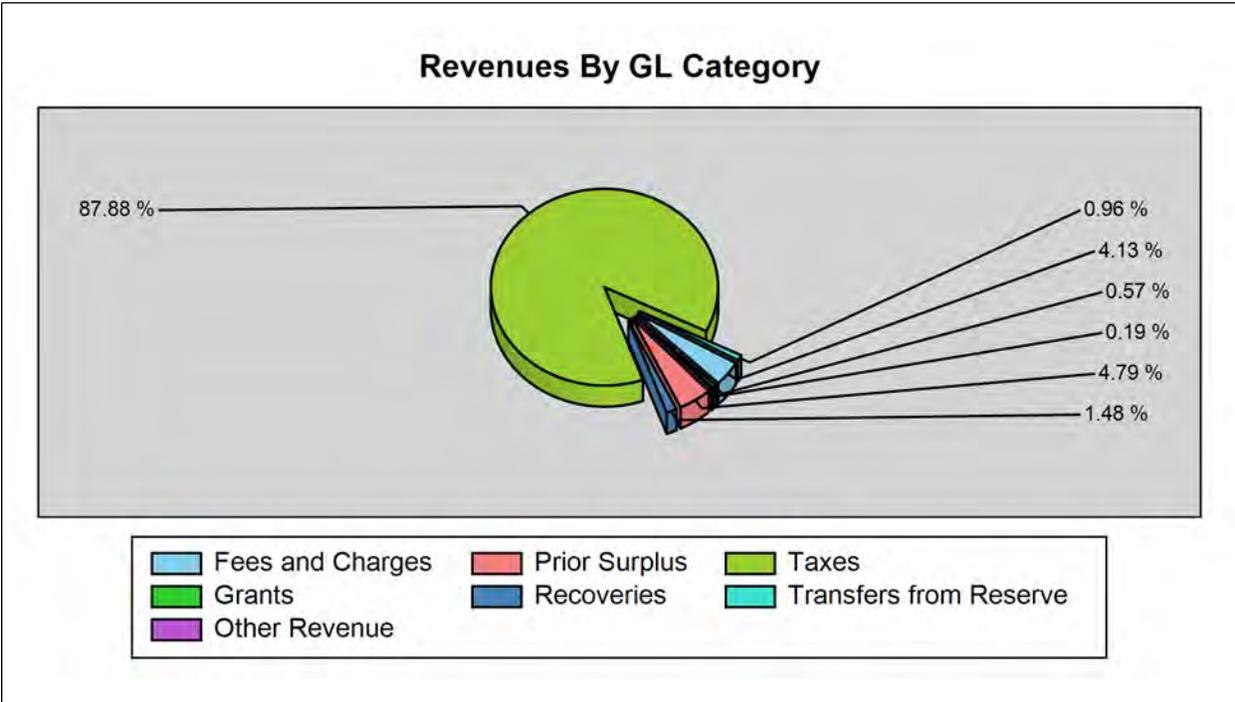
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA ADMINISTRATION  
 Dept Number: 0300  
 Service Participants: All Electoral Areas



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	185,000	155,000	155,000	155,000	155,000
Other Revenue	35,000	35,000	35,000	35,000	35,000
Prior Surplus	100,000	30,000	25,000	20,000	0
Taxes	1,066,571	1,160,277	1,191,288	1,219,874	1,113,910
Transfers from Reserve	0	80,000	0	0	0
<b>Total Revenues:</b>	<b>1,386,571</b>	<b>1,460,277</b>	<b>1,406,288</b>	<b>1,429,874</b>	<b>1,303,910</b>
<b>Expenditures</b>					
Administration	169,885	172,858	175,883	178,960	182,091
Capital and Equipment	2,500	2,500	2,500	2,500	2,500
Contingency	500	500	500	500	5,000
Grant Expense	30,000	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,500
Other Expense	1,000	1,000	1,000	1,000	1,000
Projects	0	80,000	0	0	0
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	1,145,186	1,165,919	1,188,905	1,209,414	1,075,819
<b>Total Expenditures:</b>	<b>1,386,571</b>	<b>1,460,277</b>	<b>1,406,288</b>	<b>1,429,874</b>	<b>1,303,910</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	43,060	43,090	30
Grants	6,000	6,000	0
Other Revenue	2,000	2,000	0
Prior Surplus	10,000	50,000	40,000
Recoveries	15,500	15,500	0
Taxes	896,855	917,492	20,637
Transfers from Reserve	40,000	10,000	(30,000)
<b>Total Revenues:</b>	<b>1,013,415</b>	<b>1,044,082</b>	<b>30,667</b>
<b>Expenditures</b>			
Administration	288,722	290,749	2,027
Advertising	12,000	12,000	0
Capital and Equipment	1,000	1,000	0
Consultants	79,173	105,924	26,751
Contingency	1,000	1,000	0
Insurance	7,404	7,404	0
Legal	56,105	56,665	560
Other Expense	0	3,000	3,000
Projects	10,000	10,303	303
Supplies	10,000	8,000	(2,000)
Transfers	1,000	1,000	0
Travel	3,822	3,860	38
Wages and benefits	543,189	543,177	(12)
<b>Total Expenditures:</b>	<b>1,013,415</b>	<b>1,044,082</b>	<b>30,667</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ELECTORAL AREA PLANNING  
 Dept Number: 5000  
 Service Participants: All Electoral Areas and PIB

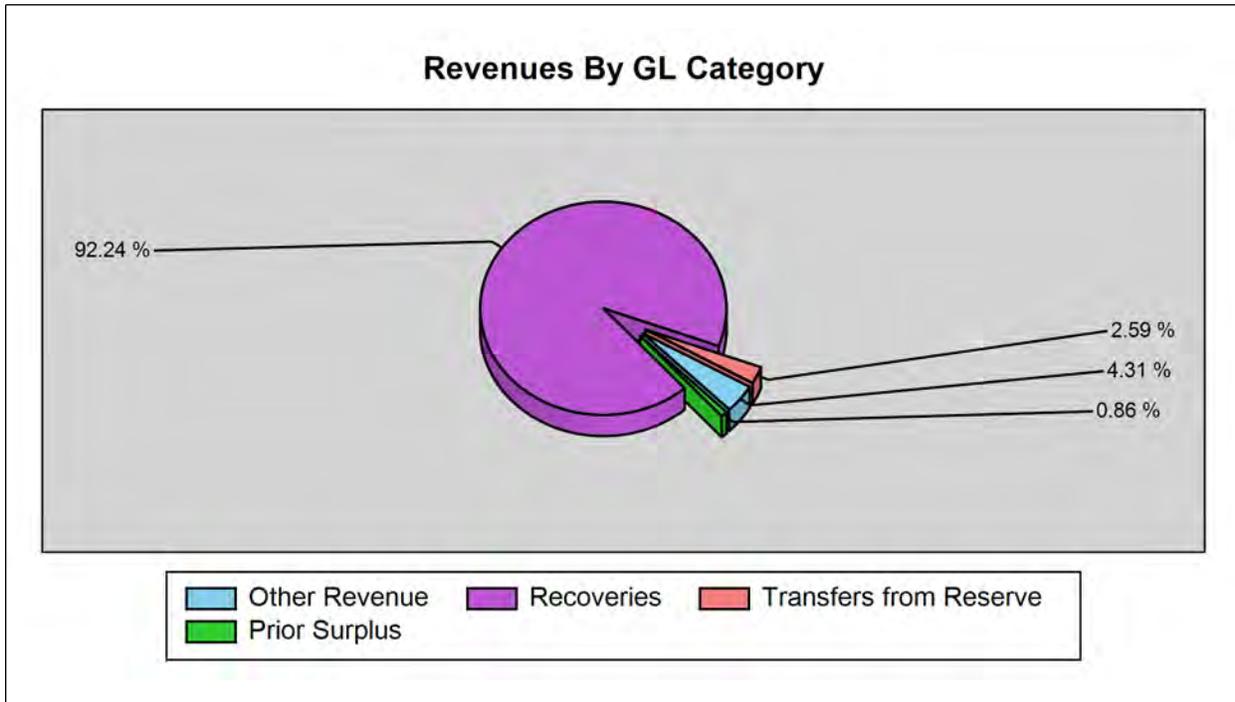


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	43,090	43,121	43,200	43,200	43,200
Grants	6,000	6,000	6,000	6,000	6,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	50,000	20,000	10,000	0	0
Recoveries	15,500	15,500	15,500	15,500	15,500
Taxes	917,492	946,630	973,427	998,677	1,014,995
Transfers from Reserve	10,000	0	0	0	0
<b>Total Revenues:</b>	<b>1,044,082</b>	<b>1,033,251</b>	<b>1,050,127</b>	<b>1,065,377</b>	<b>1,081,695</b>
<b>Expenditures</b>					
Administration	290,749	295,837	301,015	306,283	311,643
Advertising	12,000	12,000	12,000	12,000	12,000
Capital and Equipment	1,000	2,185	2,200	2,200	2,300
Consultants	105,924	76,684	77,000	77,000	77,000
Contingency	1,000	1,000	1,000	1,000	1,000
Insurance	7,404	7,534	7,666	7,800	7,937
Legal	56,665	57,233	57,350	57,350	58,200
Other Expense	3,000	3,000	3,000	3,000	3,000
Projects	10,303	10,406	10,500	10,500	11,000
Supplies	8,000	10,000	10,000	10,000	11,000
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	3,860	3,899	3,950	3,950	4,000
Wages and benefits	543,177	552,473	563,446	573,294	581,615
<b>Total Expenditures:</b>	<b>1,044,082</b>	<b>1,033,251</b>	<b>1,050,127</b>	<b>1,065,377</b>	<b>1,081,695</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Other Revenue	25,000	25,000	0
Prior Surplus	10,000	5,000	(5,000)
Recoveries	529,466	534,852	5,386
Transfers from Reserve	20,000	15,000	(5,000)
<b>Total Revenues:</b>	<b>584,466</b>	<b>579,852</b>	<b>(4,614)</b>
<b>Expenditures</b>			
Administration	28,000	31,000	3,000
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	65,000	65,000	0
Maintenance and Repairs	3,000	3,000	0
Supplies	2,000	2,000	0
Transfers	10,000	5,000	(5,000)
Wages and benefits	471,466	468,852	(2,614)
<b>Total Expenditures:</b>	<b>584,466</b>	<b>579,852</b>	<b>(4,614)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: INFORMATION SERVICES  
 Dept Number: 0600  
 Service Participants: REALLOCATION DEPARTMENT



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Recoveries	534,852	555,880	574,709	591,602	602,583
Transfers from Reserve	15,000	10,000	5,000	0	0
<b>Total Revenues:</b>	<b>579,852</b>	<b>595,880</b>	<b>609,709</b>	<b>621,602</b>	<b>632,583</b>
<b>Expenditures</b>					
Administration	31,000	34,000	37,000	40,000	43,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,088
Contracts and Agreements	65,000	68,000	68,000	68,000	69,191
Maintenance and Repairs	3,000	4,000	4,500	5,000	5,088
Supplies	2,000	2,000	2,000	2,000	2,035
Transfers	5,000	5,000	5,000	5,000	5,000
Wages and benefits	468,852	477,880	488,209	496,602	503,181
<b>Total Expenditures:</b>	<b>579,852</b>	<b>595,880</b>	<b>609,709</b>	<b>621,602</b>	<b>632,583</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

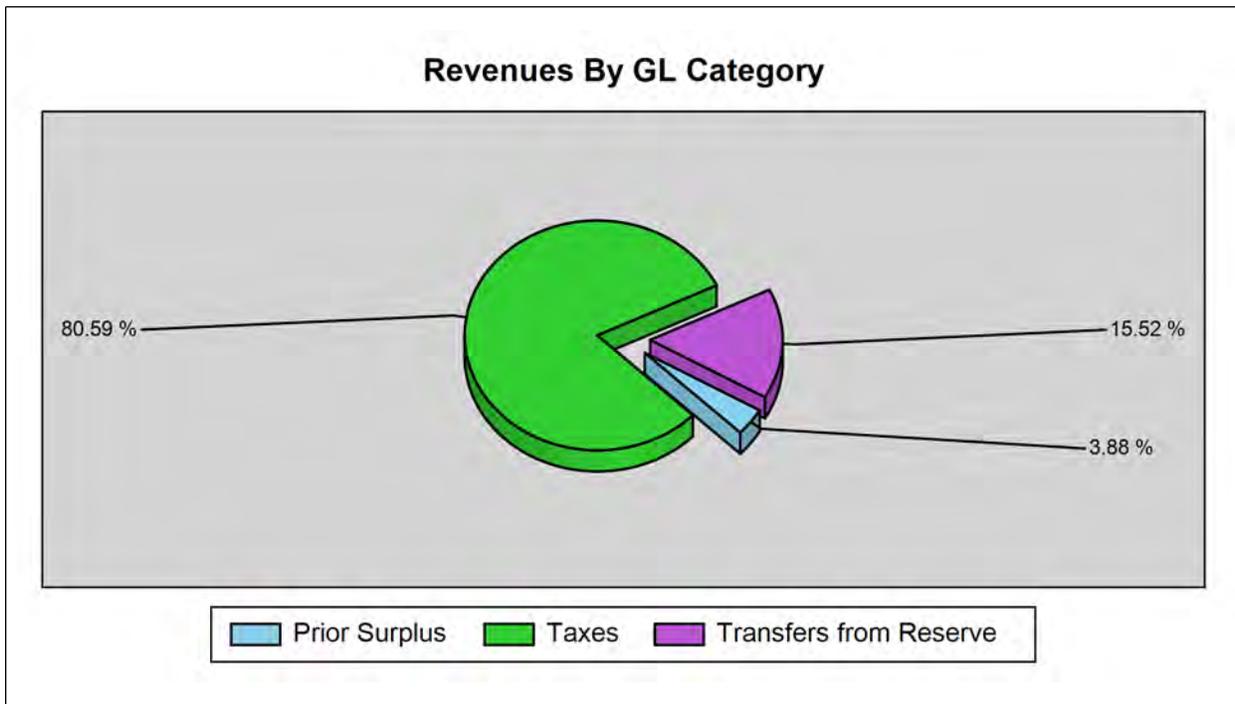
2017 - 2021



Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	5,000	5,000	0
Taxes	97,578	103,830	6,252
Transfers from Reserve	25,000	20,000	(5,000)
<b>Total Revenues:</b>	<b>127,578</b>	<b>128,830</b>	<b>1,252</b>
<b>Expenditures</b>			
Administration	7,708	7,835	127
Advertising	1,100	1,200	100
Capital and Equipment	1,200	1,300	100
Consultants	2,000	2,000	0
Insurance	1,683	1,757	74
Operations	21,000	21,000	0
Supplies	29,000	30,000	1,000
Transfers	5,000	5,000	0
Travel	7,500	7,500	0
Wages and benefits	51,387	51,238	(149)
<b>Total Expenditures:</b>	<b>127,578</b>	<b>128,830</b>	<b>1,252</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	0	0	0	0
Taxes	103,830	129,902	131,394	132,292	133,413
Transfers from Reserve	20,000	0	0	0	0
<b>Total Revenues:</b>	<b>128,830</b>	<b>129,902</b>	<b>131,394</b>	<b>132,292</b>	<b>133,413</b>
<b>Expenditures</b>					
Administration	7,835	7,972	8,111	8,253	8,398
Advertising	1,200	1,200	1,300	1,300	1,300
Capital and Equipment	1,300	1,300	1,300	1,300	1,300
Consultants	2,000	2,000	2,000	2,000	2,000
Insurance	1,757	1,788	1,819	1,851	1,883
Operations	21,000	21,000	21,000	21,000	21,000
Supplies	30,000	30,000	30,000	30,000	30,000
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	7,500	7,500	7,500	7,500	7,500
Wages and benefits	51,238	52,142	53,364	54,088	55,032
<b>Total Expenditures:</b>	<b>128,830</b>	<b>129,902</b>	<b>131,394</b>	<b>132,292</b>	<b>133,413</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

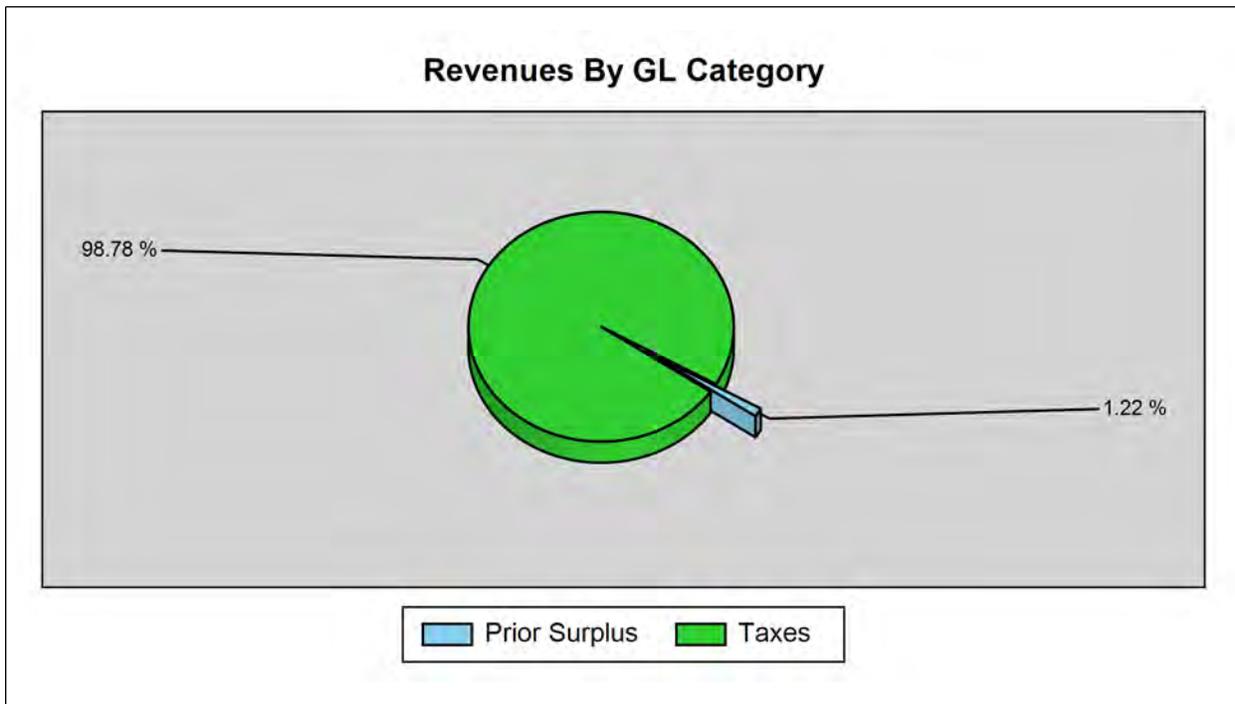
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	15,000	10,000	(5,000)
Taxes	800,390	807,912	7,522
<b>Total Revenues:</b>	<b>815,390</b>	<b>817,912</b>	<b>2,522</b>
<b>Expenditures</b>			
Administration	8,550	9,833	1,283
Contingency	5,000	0	(5,000)
Transfers - Other Agencies	801,840	808,079	6,239
<b>Total Expenditures:</b>	<b>815,390</b>	<b>817,912</b>	<b>2,522</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: Specified Service Areas in All Electoral Areas except Area "H"

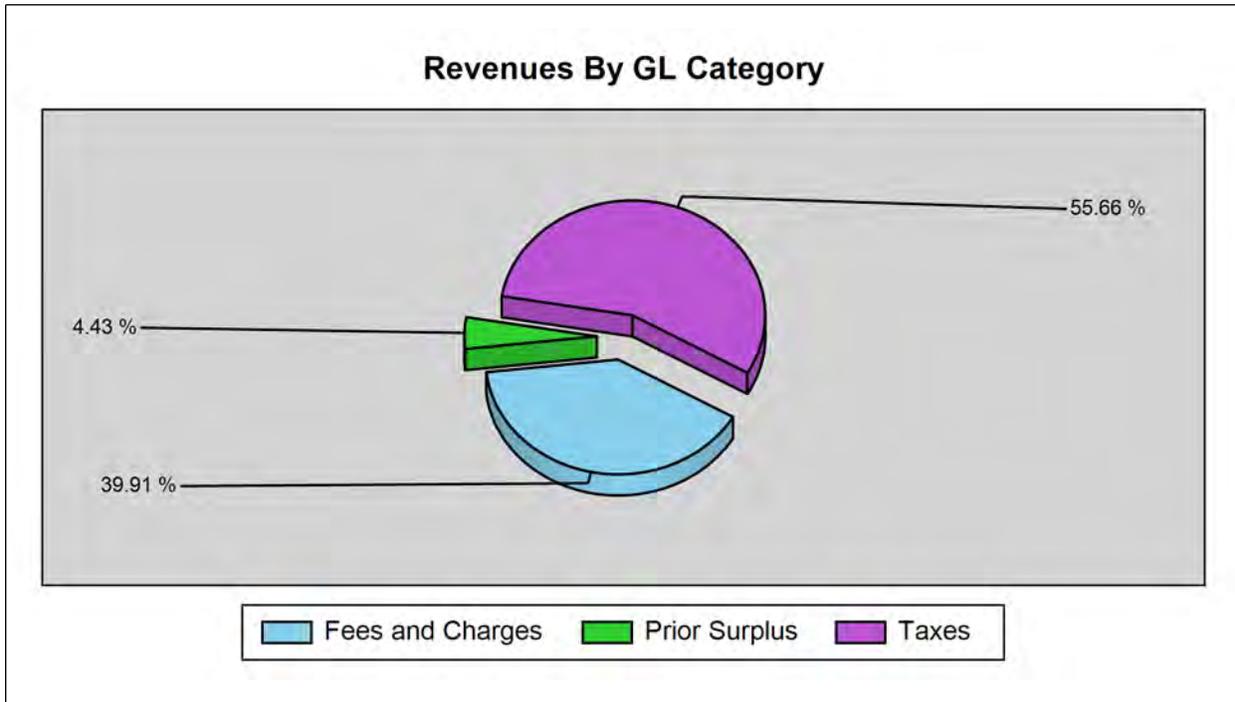


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	10,000	5,000	0	0	0
Taxes	807,912	827,225	846,789	861,608	876,686
<b>Total Revenues:</b>	<b>817,912</b>	<b>832,225</b>	<b>846,789</b>	<b>861,608</b>	<b>876,686</b>
<b>Expenditures</b>					
Administration	9,833	10,005	10,180	10,358	10,539
Transfers - Other Agencies	808,079	822,220	836,609	851,250	866,147
<b>Total Expenditures:</b>	<b>817,912</b>	<b>832,225</b>	<b>846,789</b>	<b>861,608</b>	<b>876,686</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	35,000	45,000	10,000
Prior Surplus	(5,000)	5,000	10,000
Taxes	85,406	62,762	(22,644)
<b>Total Revenues:</b>	<b>115,406</b>	<b>112,762</b>	<b>(2,644)</b>
<b>Expenditures</b>			
Administration	9,248	9,486	238
Consultants	10,000	20,000	10,000
Legal	4,000	10,000	6,000
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	91,158	72,276	(18,882)
<b>Total Expenditures:</b>	<b>115,406</b>	<b>112,762</b>	<b>(2,644)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SUBDIVISION SERVICING  
 Dept Number: 4200  
 Service Participants: All Electoral Areas



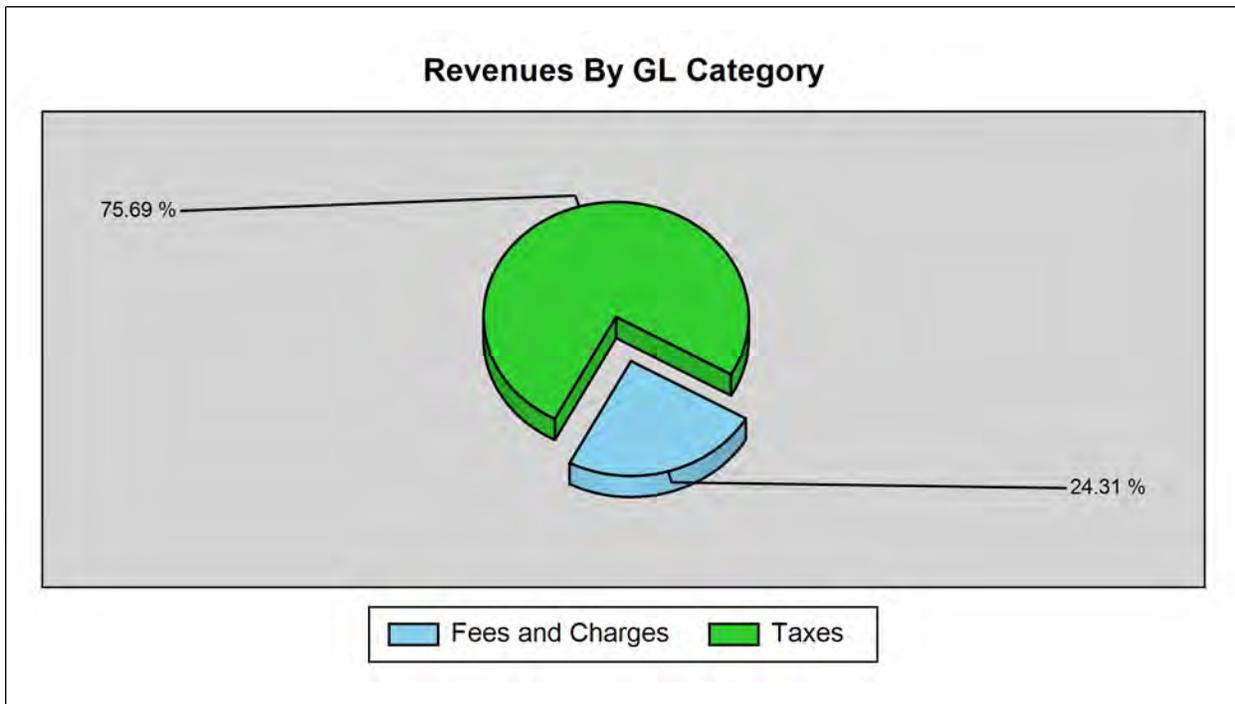
<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	45,000	45,000	45,000	45,000	45,000
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	62,762	49,188	50,828	52,314	52,790
<b>Total Revenues:</b>	<b>112,762</b>	<b>99,188</b>	<b>100,828</b>	<b>102,314</b>	<b>102,790</b>
<b>Expenditures</b>					
Administration	9,486	9,652	9,821	9,993	10,168
Consultants	20,000	5,000	5,000	5,000	5,000
Legal	10,000	10,000	10,000	10,000	10,000
Supplies	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	72,276	73,536	75,007	76,321	76,622
<b>Total Expenditures:</b>	<b>112,762</b>	<b>99,188</b>	<b>100,828</b>	<b>102,314</b>	<b>102,790</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT - SOUTH OKANAGAN  
 Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
 Town of Oliver, Town of Osoyoos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	0	15,000	15,000
Taxes	0	46,691	46,691
<b>Total Revenues:</b>	<b>0</b>	<b>61,691</b>	<b>61,691</b>
<b>Expenditures</b>			
Operations	0	57,191	57,191
Transfers	0	4,500	4,500
<b>Total Expenditures:</b>	<b>0</b>	<b>61,691</b>	<b>61,691</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT - SOUTH OKANAGAN

Dept Number: 8600

Service Participants: Electoral Areas A and C , Area D Specified Service Area,  
Town of Oliver, Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Taxes	46,691	0	0	0	0
<b>Total Revenues:</b>	<b>61,691</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
<b>Expenditures</b>					
Operations	57,191	70,500	70,500	70,500	70,500
Transfers	4,500	4,500	4,500	4,500	4,500
<b>Total Expenditures:</b>	<b>61,691</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>Net Total</b>	<b>0</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>

# SHARED SERVICES

<b>AREA “A” and OSOYOOS</b>		
• Summary Information		89
• Arena (Sun Bowl)	7050	90 - 91
• Museum Property Debt	7865	92 - 93
<b>AREAS “B” &amp; “G” &amp; KEREMEOS</b>		
• Summary Information		94
• B G Keremeos Library Contribution	9920	95
• Fire Protection – B-G Keremeos	1100	96 - 98
• Pool – Keremeos, Areas B & G	7310	99 - 100
• Recreation Facility Similkameen	7200	101 - 103
• Recycling/ Garbage Pick Up Areas – Keremeos	3590	104 - 105
• Refuse - Keremeos & District Landfill B-G	3400	106 - 108
• Similkameen Valley Visitor Information Centre	9250	109

<b>SHARED SERVICES (CONTINUED)</b>		
<b>AREAS “C” and OLIVER</b>		
• Summary Information		110
• Economic Development Oliver	9350	111 - 112
• Heritage Grant	7820	113 - 114
• Oliver Parks and Rec - Arena	7100	115 - 116
• Oliver Parks and Rec – Parks	7700	117 - 118
• Oliver Parks and Rec – Pool	7300	119 - 120
• Oliver Parks and Rec - Programs	7810	121 - 122
• Oliver Parks and Rec – Recreation Hall	7400	123 - 124
• Refuse Disposal Oliver	3000	125 - 127
• Venables Auditorium	7410	128 - 129
• Venables Theatre Service	7420	130 - 131
<b>AREAS “D” and “E” and “F”</b>		
• Summary Information		132
• Noise Bylaws D F	2700	133 - 134
• Recycling Areas DEF	3550	135 - 136
• Refuse Disposal D3/Penticton (Campbell Mountain Landfill)	3500	137 - 139
• Septage Disposal Service	3820	140 - 141
• Victim Services Contribution DEF	0425	142

TAX REQUISITION CHANGE	2017	2016	CHANGE	EXPLANATION
SHARED A - OSOYOOS	\$556,824	\$554,714	\$2,110	
ARENA - OSOYOOS/A	\$480,311	\$478,200	\$2,111	based on estimate - awaiting 2017 request
MUSEUM PROPERTY DEBT - AREA A	\$76,513	\$76,514	-\$1	

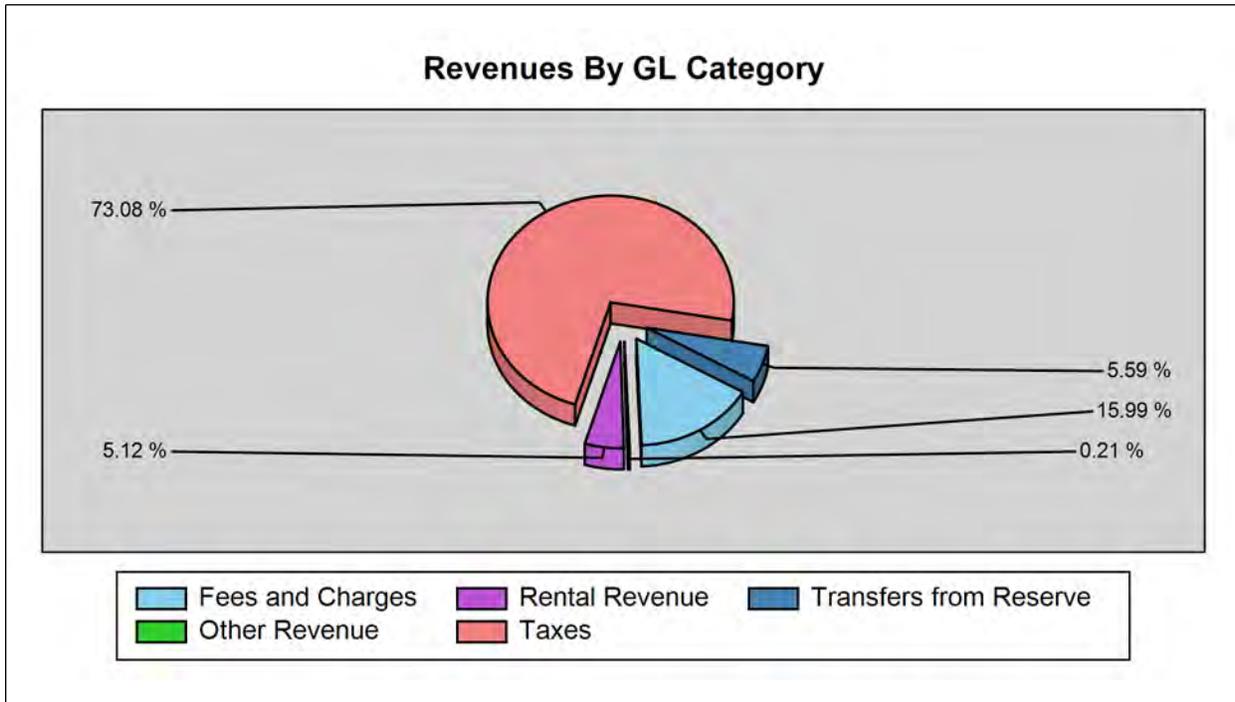
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	103,100	105,114	2,014
Other Revenue	1,400	1,400	0
Prior Surplus	20,000	0	(20,000)
Rental Revenue	33,000	33,660	660
Taxes	478,200	480,311	2,111
Transfers from Reserve	25,940	36,716	10,776
<b>Total Revenues:</b>	<b>661,640</b>	<b>657,201</b>	<b>(4,439)</b>
<b>Expenditures</b>			
Administration	13,030	13,061	31
Capital and Equipment	95,000	80,000	(15,000)
Maintenance and Repairs	51,320	52,346	1,026
Other Expense	6,850	6,987	137
Supplies	12,270	12,474	204
Transfers	25,000	25,000	0
Utilities	99,000	100,980	1,980
Wages and benefits	359,170	366,353	7,183
<b>Total Expenditures:</b>	<b>661,640</b>	<b>657,201</b>	<b>(4,439)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos

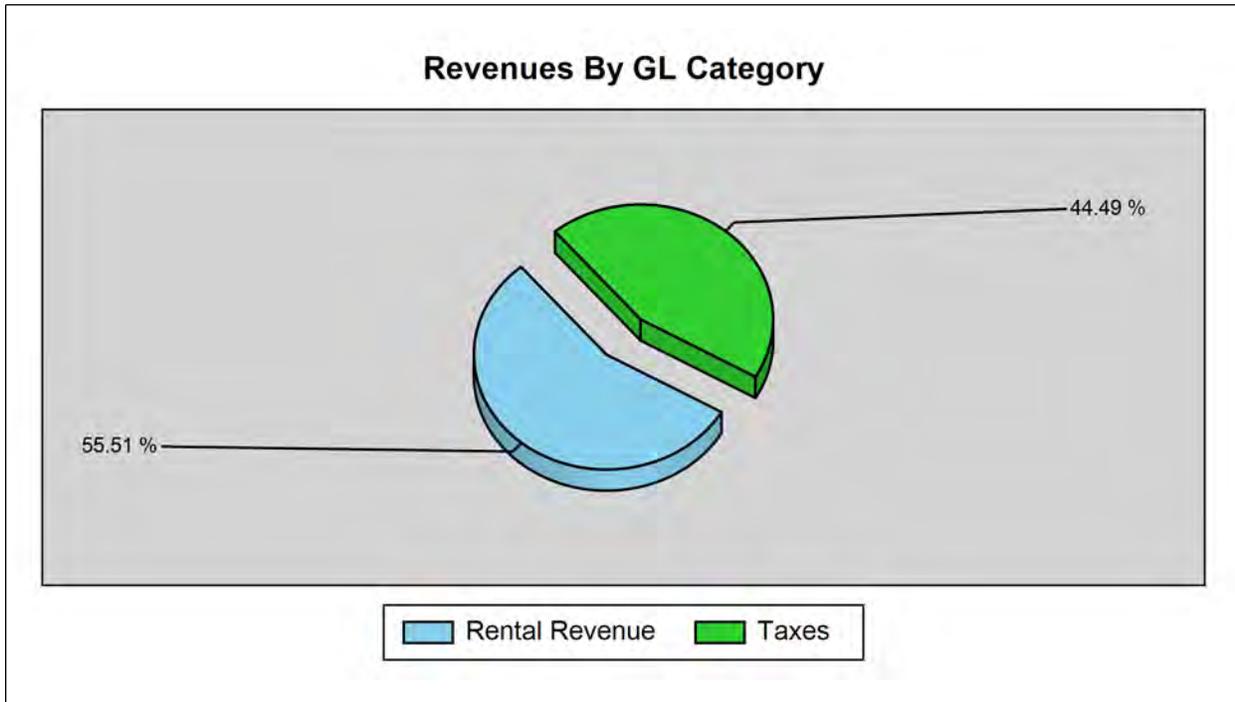


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	105,114	107,169	109,265	111,402	113,352
Grants	0	0	0	0	0
Other Revenue	1,400	1,400	1,400	1,400	1,425
Prior Surplus	0	0	0	0	0
Rental Revenue	33,660	34,333	35,020	35,720	36,345
Taxes	480,311	489,918	499,716	499,914	508,663
Transfers from Reserve	36,716	25,843	28,237	32,396	32,963
<b>Total Revenues:</b>	<b>657,201</b>	<b>658,663</b>	<b>673,638</b>	<b>680,832</b>	<b>692,748</b>
<b>Expenditures</b>					
Administration	13,061	13,080	13,099	13,118	13,348
Capital and Equipment	80,000	51,000	55,000	51,000	51,893
Financing	0	0	0	0	0
Maintenance and Repairs	52,346	73,094	74,162	75,251	76,568
Other Expense	6,987	7,126	7,269	7,415	7,545
Supplies	12,474	12,682	12,894	13,110	13,339
Transfers	25,000	25,000	25,000	25,000	25,438
Utilities	100,980	103,000	105,060	107,161	109,036
Wages and benefits	366,353	373,681	381,154	388,777	395,581
<b>Total Expenditures:</b>	<b>657,201</b>	<b>658,663</b>	<b>673,638</b>	<b>680,832</b>	<b>692,748</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Rental Revenue	95,451	95,451	0
Taxes	76,514	76,513	(1)
<b>Total Revenues:</b>	<b>171,965</b>	<b>171,964</b>	<b>(1)</b>
<b>Expenditures</b>			
Administration	525	550	25
Capital and Equipment	50,000	50,000	0
Financing	76,514	76,514	0
Insurance	3,963	3,332	(631)
Transfers	40,963	41,568	605
<b>Total Expenditures:</b>	<b>171,965</b>	<b>171,964</b>	<b>(1)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM PROPERTY DEBT AREA A  
 Dept Number: 7865  
 Service Participants: Electoral Area A and Town of Osoyoos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Rental Revenue	95,451	97,121	98,821	100,550	102,310
Taxes	76,513	76,513	76,513	76,513	76,513
<b>Total Revenues:</b>	<b>171,964</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Capital and Equipment	50,000	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,332	3,390	3,449	3,509	3,570
Transfers	41,568	43,170	44,801	46,460	48,149
<b>Total Expenditures:</b>	<b>171,964</b>	<b>173,634</b>	<b>175,334</b>	<b>177,063</b>	<b>178,823</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>SHARED B -G- KEREMEOS</b>	\$889,702	\$800,978	\$88,724	
FIRE PROTECTION - B-G KEREMEOS	\$416,783	\$368,863	\$47,920	Increased Honorariums \$9K; Benefits \$5K and \$12.5K debt servicing costs for truck pre-purchase
POOL - KEREMEOS/AREAS B & G	\$47,851	\$48,754	-\$903	
RECREATION FACILITY - KEREMEOS	\$100,273	\$95,344	\$4,929	
REFUSE STATEMENT B-G KEREMEOS	\$266,995	\$255,017	\$11,978	increased consultants - closure plan
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	
BGKERMEEOS LIBRARY CONTRIBUTION	\$24,800		\$24,800	NEW SERVICE

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBGE KEREMEOS	\$82,200	\$78,544	\$3,656	\$5 per household increase

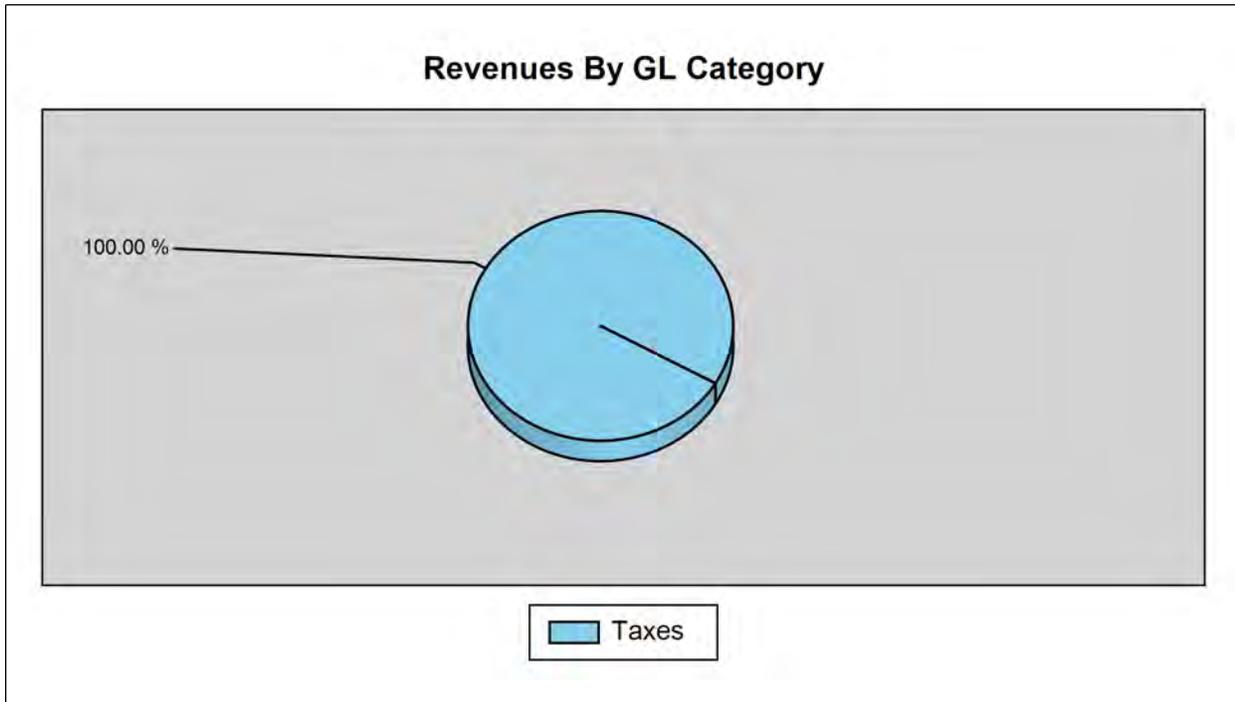
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: BGKEREMEOS LIBRARY CONTRIBUTION

Dept Number: 9920

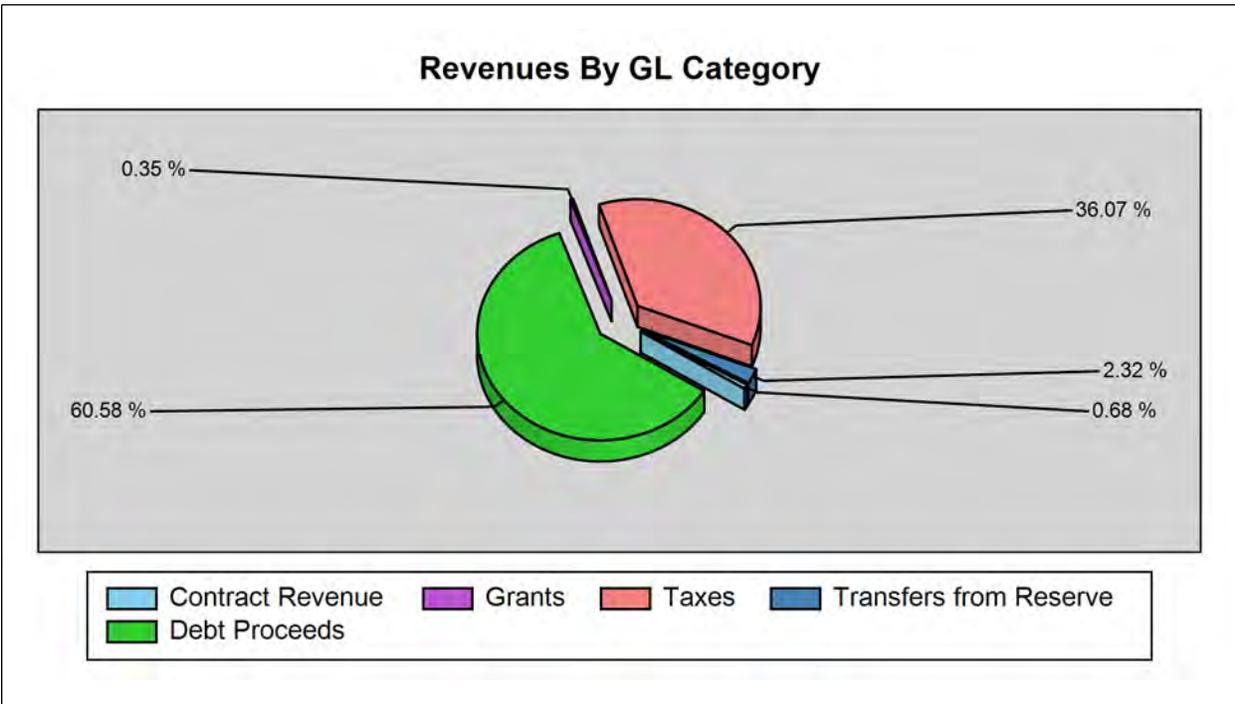
Service Participants: AREAS B AND G AND THE VILLAGE OF KEREMEOS



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	24,800	24,800
<b>Total Revenues:</b>	<b>0</b>	<b>24,800</b>	<b>24,800</b>
<b>Expenditures</b>			
Transfers - Other Agencies	0	24,800	24,800
<b>Total Expenditures:</b>	<b>0</b>	<b>24,800</b>	<b>24,800</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	24,800	24,800	24,800	24,800	24,800
<b>Total Revenues:</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>
<b>Expenditures</b>					
Transfers - Other Agencies	24,800	24,800	24,800	24,800	24,800
<b>Total Expenditures:</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>	<b>24,800</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service: FIRE B-G KEREMEOS  
Dept Number: 1100  
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	7,680	7,834	154
Debt Proceeds	200,000	700,000	500,000
Grants	7,000	4,000	(3,000)
Taxes	368,863	416,783	47,920
Transfers from Reserve	95,750	26,797	(68,953)
<b>Total Revenues:</b>	<b>679,293</b>	<b>1,155,414</b>	<b>476,121</b>
<b>Expenditures</b>			
Administration	16,392	15,773	(619)
Capital and Equipment	322,820	758,897	436,077
Financing	29,357	36,784	7,427
Insurance	15,052	14,373	(679)
Legal	2,000	2,000	0
Maintenance and Repairs	41,500	55,806	14,306
Other Expense	16,887	17,867	980
Transfers	80,000	81,000	1,000
Travel	6,325	6,450	125
Utilities	13,740	13,964	224
Wages and benefits	135,220	152,500	17,280
<b>Total Expenditures:</b>	<b>679,293</b>	<b>1,155,414</b>	<b>476,121</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	7,834	7,990	8,150	8,313	8,479
Debt Proceeds	700,000	1,350,000	0	0	0
Grants	4,000	4,000	4,000	4,000	4,000
Taxes	416,783	456,604	558,936	570,003	578,553
Transfers from Reserve	26,797	47,226	47,771	48,726	49,701
<b>Total Revenues:</b>	<b>1,155,414</b>	<b>1,865,820</b>	<b>618,857</b>	<b>631,042</b>	<b>640,733</b>
<b>Expenditures</b>					
Administration	15,773	16,049	16,329	16,615	16,906
Capital and Equipment	758,897	1,424,309	75,396	76,903	78,442
Financing	36,784	85,984	177,601	177,601	177,601
Insurance	14,373	14,624	14,879	15,139	15,405
Legal	2,000	2,000	2,000	2,000	2,040
Maintenance and Repairs	55,806	48,206	48,870	49,847	50,845
Other Expense	17,867	7,386	7,534	7,684	7,837
Transfers	81,000	95,000	100,000	105,000	108,380
Travel	6,450	6,580	6,712	6,846	6,983
Utilities	13,964	14,210	14,495	14,785	15,080
Wages and benefits	152,500	151,472	155,041	158,622	161,214
<b>Total Expenditures:</b>	<b>1,155,414</b>	<b>1,865,820</b>	<b>618,857</b>	<b>631,042</b>	<b>640,733</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

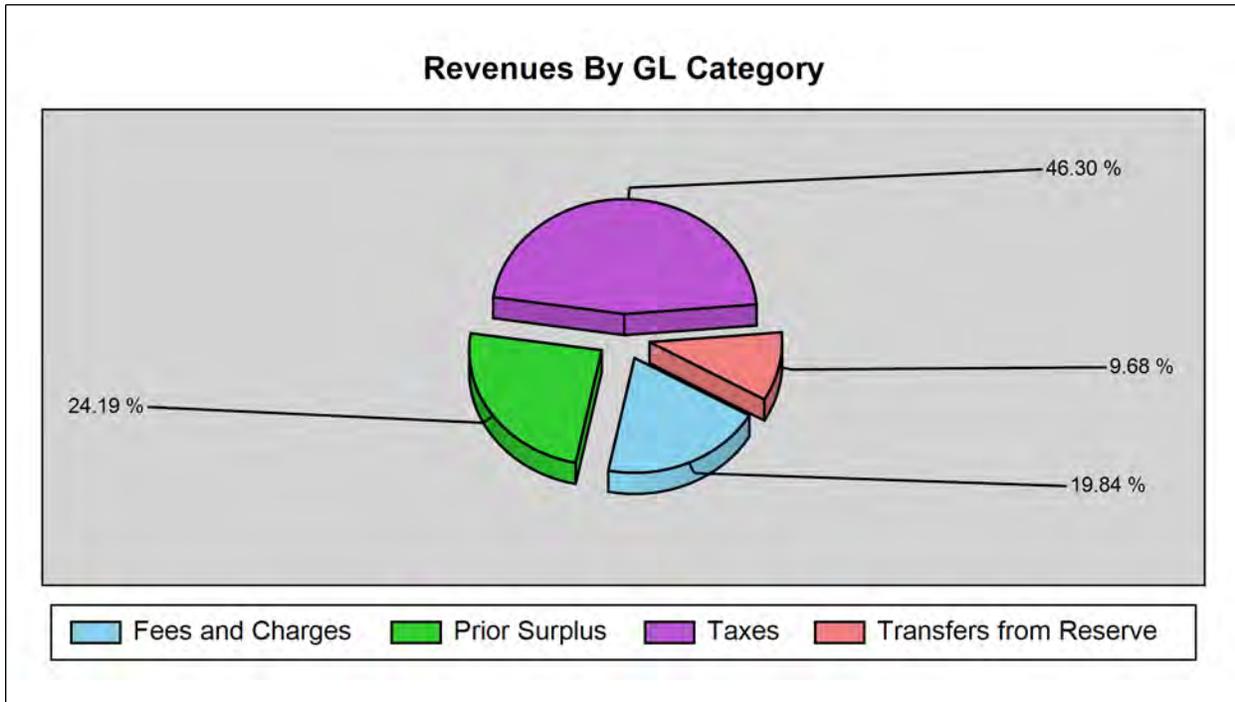
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	18,056	20,500	2,444
Prior Surplus	25,000	25,000	0
Taxes	48,754	47,851	(903)
Transfers from Reserve	10,000	10,000	0
<b>Total Revenues:</b>	<b>101,810</b>	<b>103,351</b>	<b>1,541</b>
<b>Expenditures</b>			
Administration	3,414	3,672	258
Capital and Equipment	10,000	10,000	0
Insurance	1,516	1,492	(24)
Maintenance and Repairs	1,061	1,074	13
Operations	15,065	15,250	185
Transfers	5,000	5,000	0
Utilities	8,125	8,225	100
Wages and benefits	57,629	58,638	1,009
<b>Total Expenditures:</b>	<b>101,810</b>	<b>103,351</b>	<b>1,541</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

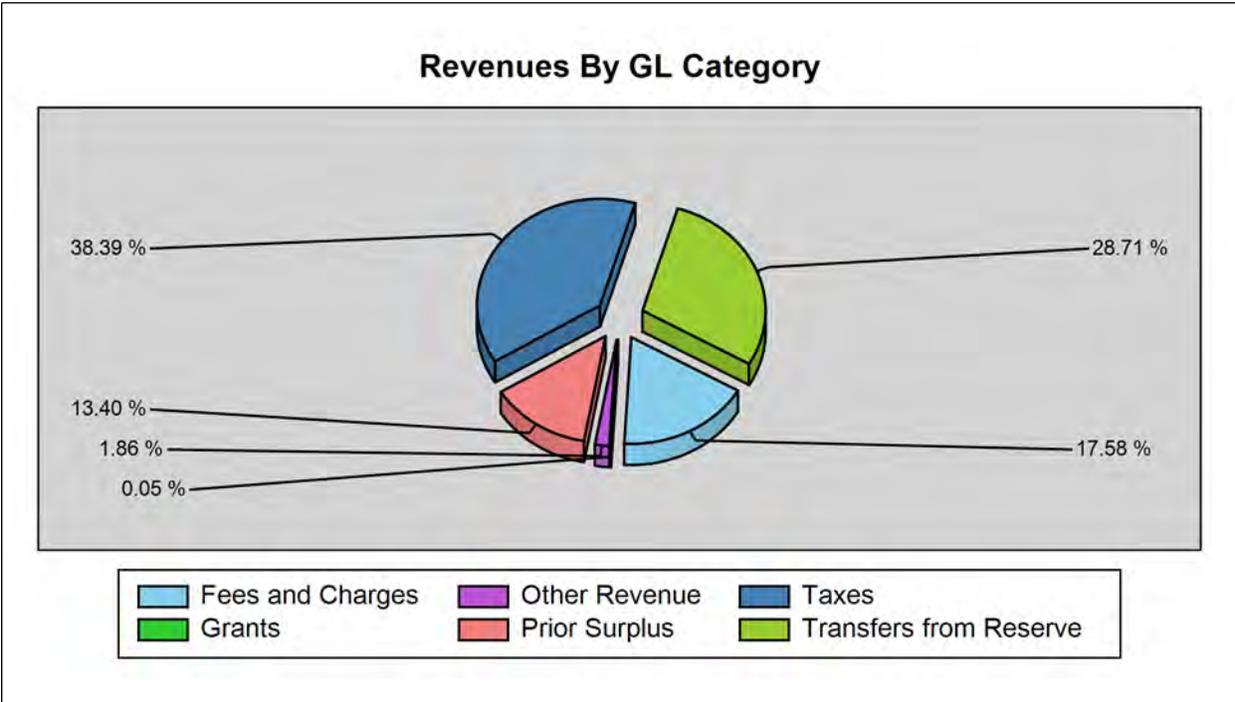
Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	20,500	20,500	20,500	20,500	20,500
Prior Surplus	25,000	15,000	10,000	5,000	5,100
Taxes	47,851	69,270	76,178	83,347	84,716
Transfers from Reserve	10,000	10,000	10,000	10,000	10,200
<b>Total Revenues:</b>	<b>103,351</b>	<b>114,770</b>	<b>116,678</b>	<b>118,847</b>	<b>120,516</b>
<b>Expenditures</b>					
Administration	3,672	3,736	3,801	3,868	3,936
Capital and Equipment	10,000	10,000	10,200	10,404	10,612
Insurance	1,492	1,518	1,545	1,572	1,599
Maintenance and Repairs	1,074	1,087	1,109	1,131	1,154
Operations	15,250	15,438	15,747	16,062	16,383
Transfers	5,000	15,000	15,000	15,300	15,606
Utilities	8,225	8,326	8,493	8,663	8,836
Wages and benefits	58,638	59,665	60,783	61,847	62,390
<b>Total Expenditures:</b>	<b>103,351</b>	<b>114,770</b>	<b>116,678</b>	<b>118,847</b>	<b>120,516</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G  
 Dept Number: 7200  
 Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	49,095	45,921	(3,174)
Grants	123	125	2
Other Revenue	1,352	4,869	3,517
Prior Surplus	37,000	35,000	(2,000)
Taxes	95,344	100,273	4,929
Transfers from Reserve	55,000	75,000	20,000
<b>Total Revenues:</b>	<b>237,914</b>	<b>261,188</b>	<b>23,274</b>
<b>Expenditures</b>			
Administration	7,676	7,292	(384)
Advertising	2,546	2,577	31
Capital and Equipment	26,434	26,452	18
Insurance	16,945	14,319	(2,626)
Maintenance and Repairs	20,516	22,543	2,027
Operations	18,431	18,658	227
Supplies	2,500	4,230	1,730
Transfers	11,941	32,088	20,147
Utilities	35,544	35,981	437
Wages and benefits	95,381	97,048	1,667
<b>Total Expenditures:</b>	<b>237,914</b>	<b>261,188</b>	<b>23,274</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION FACILITY KEREMEOS/AREAS B & G  
 Dept Number: 7200  
 Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	45,921	45,716	46,051	46,392	46,740
Grants	125	23	125	128	131
Other Revenue	4,869	4,852	4,879	4,907	4,935
Prior Surplus	35,000	35,000	35,000	35,700	36,414
Taxes	100,273	181,487	185,186	189,230	192,341
Transfers from Reserve	75,000	35,000	35,500	36,010	36,730
<b>Total Revenues:</b>	<b>261,188</b>	<b>302,078</b>	<b>306,741</b>	<b>312,367</b>	<b>317,291</b>
<b>Expenditures</b>					
Administration	7,292	7,420	7,550	7,682	7,816
Advertising	2,577	2,546	2,597	2,649	2,702
Capital and Equipment	26,452	26,434	26,963	27,502	28,052
Insurance	14,319	14,569	14,824	15,083	15,347
Maintenance and Repairs	22,543	22,269	22,714	23,168	23,632
Operations	18,658	18,431	18,800	19,176	19,560
Supplies	4,230	4,179	4,263	4,348	4,435
Transfers	32,088	71,941	72,180	73,424	74,892
Utilities	35,981	35,544	36,255	36,980	37,720
Wages and benefits	97,048	98,745	100,595	102,355	103,135
<b>Total Expenditures:</b>	<b>261,188</b>	<b>302,078</b>	<b>306,741</b>	<b>312,367</b>	<b>317,291</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

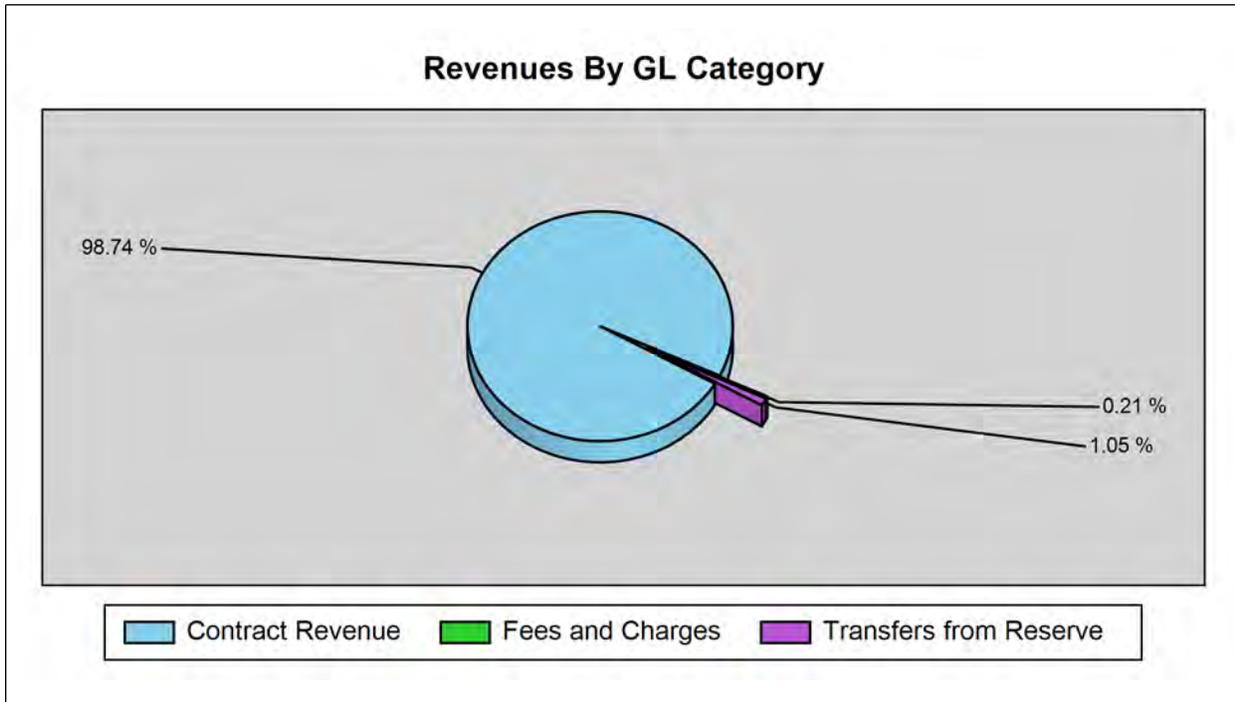
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	105,352	109,086	3,734
Fees and Charges	230	230	0
Transfers from Reserve	0	1,160	1,160
<b>Total Revenues:</b>	<b>105,582</b>	<b>110,476</b>	<b>4,894</b>
<b>Expenditures</b>			
Administration	8,038	8,237	199
Advertising	1,945	1,969	24
Contracts and Agreements	62,821	64,705	1,884
Insurance	681	711	30
Legal	140	142	2
Operations	22,710	27,400	4,690
Supplies	190	192	2
Transfers	4,286	2,272	(2,014)
Travel	1,345	1,362	17
Wages and benefits	3,426	3,486	60
<b>Total Expenditures:</b>	<b>105,582</b>	<b>110,476</b>	<b>4,894</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

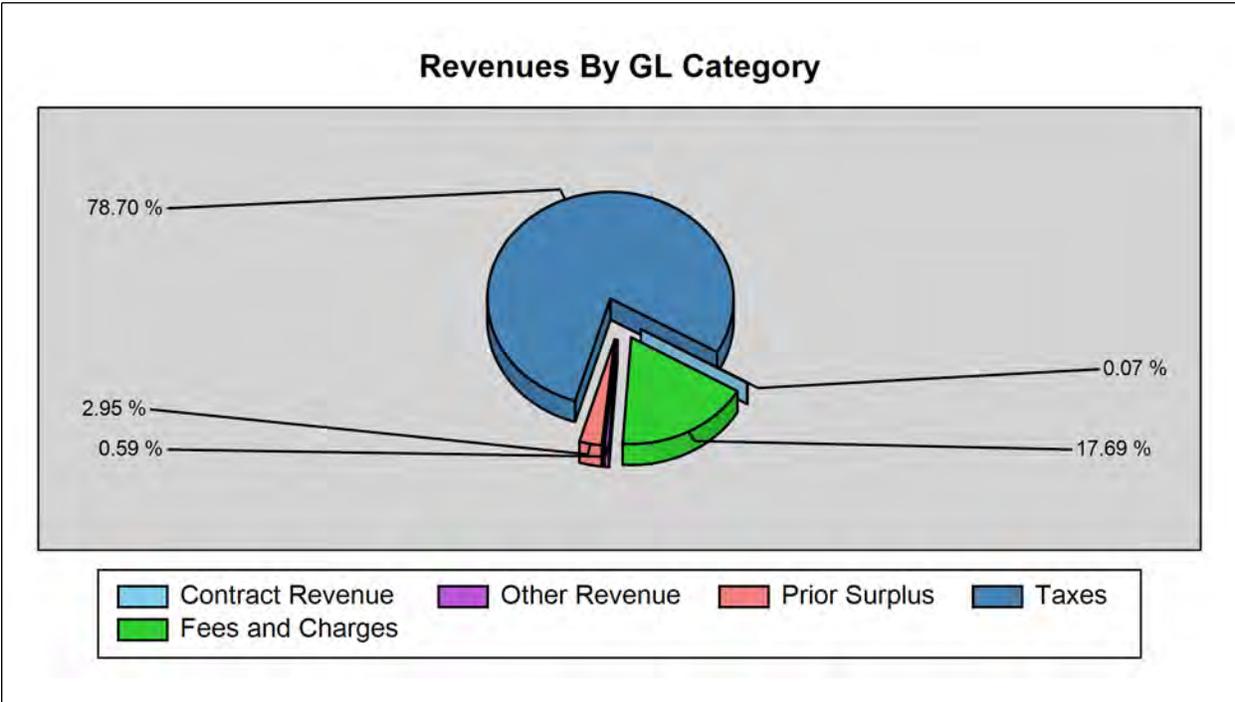
Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	109,086	109,086	109,086	112,511	112,511
Fees and Charges	230	230	230	230	230
Transfers from Reserve	1,160	2,038	4,169	2,930	3,058
<b>Total Revenues:</b>	<b>110,476</b>	<b>111,354</b>	<b>113,485</b>	<b>115,671</b>	<b>115,799</b>
<b>Expenditures</b>					
Administration	8,237	8,294	8,352	8,410	8,470
Advertising	1,969	2,000	2,000	2,000	2,000
Contracts and Agreements	64,705	66,647	68,646	70,705	70,705
Insurance	711	723	736	749	762
Legal	142	150	150	150	150
Operations	27,400	27,400	27,400	27,400	27,400
Supplies	192	200	200	200	200
Transfers	2,272	1,000	1,000	1,000	1,000
Travel	1,362	1,400	1,400	1,400	1,400
Wages and benefits	3,486	3,540	3,601	3,657	3,712
<b>Total Expenditures:</b>	<b>110,476</b>	<b>111,354</b>	<b>113,485</b>	<b>115,671</b>	<b>115,799</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	250	250	0
Fees and Charges	40,000	60,000	20,000
Other Revenue	2,000	2,000	0
Prior Surplus	(10,000)	10,000	20,000
Taxes	255,017	266,995	11,978
<b>Total Revenues:</b>	<b>287,267</b>	<b>339,245</b>	<b>51,978</b>
<b>Expenditures</b>			
Administration	8,121	9,011	890
Advertising	1,000	1,000	0
Capital and Equipment	10,000	5,000	(5,000)
Consultants	15,000	35,500	20,500
Contracts and Agreements	105,500	111,000	5,500
Insurance	3,244	4,971	1,727
Operations	50,900	56,040	5,140
Transfers	20,000	40,062	20,062
Travel	500	500	0
Utilities	3,600	3,700	100
Wages and benefits	69,402	72,461	3,059
<b>Total Expenditures:</b>	<b>287,267</b>	<b>339,245</b>	<b>51,978</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos

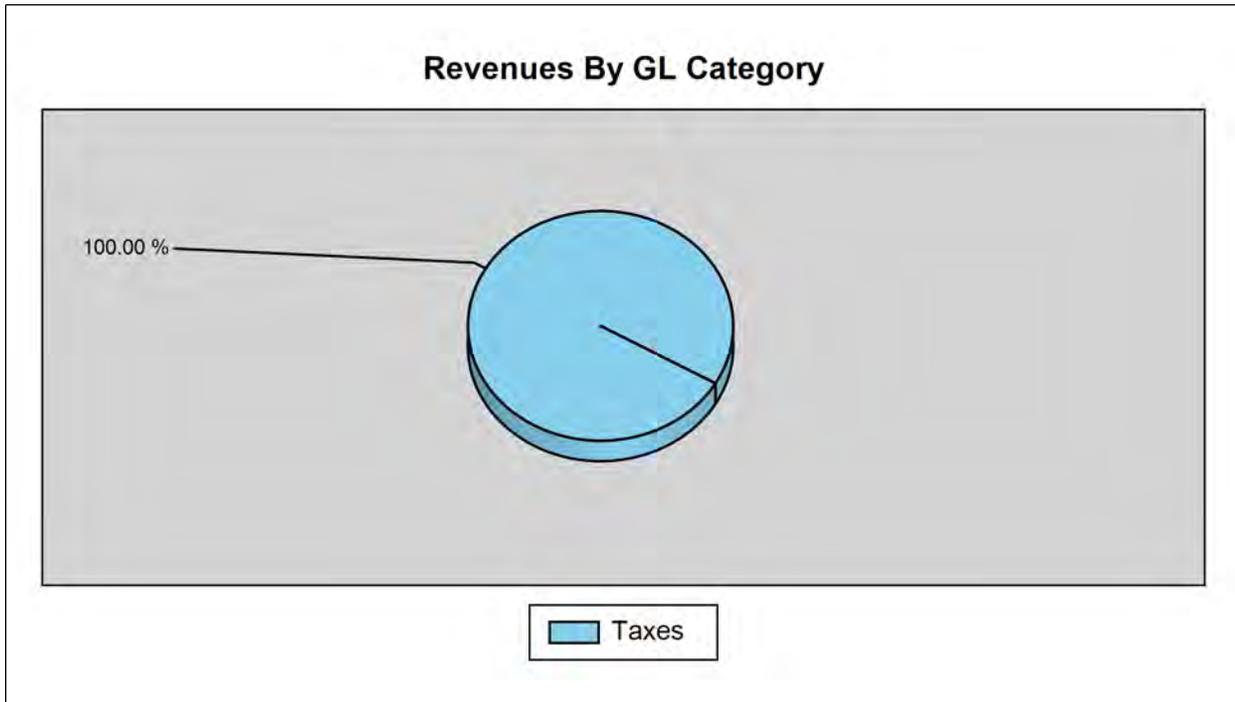


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	250	250	250	250	250
Fees and Charges	60,000	60,000	65,000	65,000	70,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	10,000	0	0	0	0
Taxes	266,995	296,707	301,670	235,399	238,347
Transfers from Reserve	0	35,000	25,000	0	0
<b>Total Revenues:</b>	<b>339,245</b>	<b>393,957</b>	<b>393,920</b>	<b>302,649</b>	<b>310,597</b>
<b>Expenditures</b>					
Administration	9,011	9,169	9,329	9,492	9,658
Advertising	1,000	1,000	1,000	1,000	1,000
Capital and Equipment	5,000	105,000	105,000	5,000	5,000
Consultants	35,500	16,000	6,500	7,000	7,500
Contracts and Agreements	111,000	115,500	121,000	125,500	130,000
Insurance	4,971	5,058	5,146	5,236	3,581
Operations	56,040	58,182	60,427	62,574	65,800
Transfers	40,062	6,000	6,000	6,000	6,000
Travel	500	500	500	500	500
Utilities	3,700	3,900	3,900	4,000	4,000
Wages and benefits	72,461	73,648	75,118	76,347	77,558
<b>Total Expenditures:</b>	<b>339,245</b>	<b>393,957</b>	<b>393,920</b>	<b>302,649</b>	<b>310,597</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE  
 Dept Number: 9250  
 Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	33,000	33,000	0
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	33,000	33,000	0
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

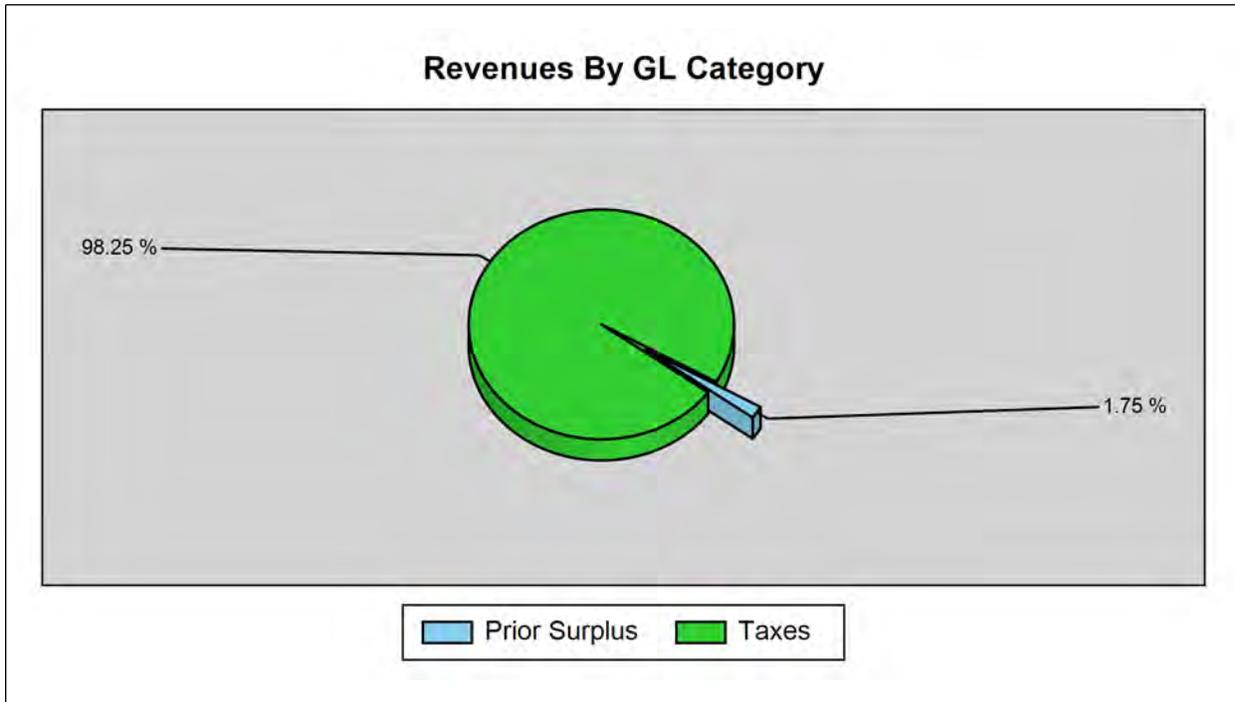
5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	33,000	33,000	33,000	33,000	33,000
<b>Total Revenues:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Expenditures</b>					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
<b>Total Expenditures:</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>	<b>33,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE	EXPLANATION
<b>SHARED C - OLIVER</b>	\$1,790,438	\$1,757,303	\$33,135	
ECONOMIC DEVELOPMENT - OLIVER	\$28,050	\$27,025	\$1,025	
FRANK VENABLES AUDITORIUM-OLIVER/AREA C	\$197,903	\$196,878	\$1,025	
HERITAGE GRANT - AREA C	\$141,142	\$139,325	\$1,817	
ARENA - OLIVER/C	\$350,860	\$305,576	\$45,284	
PARKS - OLIVER/C	\$335,190	\$285,404	\$49,786	
POOL - OLIVER/C	\$205,461	\$203,138	\$2,323	
PROGRAMS - OLIVER/AREA C	\$146,078	\$123,559	\$22,519	
RECREATION HALL - OLIVER/C	\$163,200	\$266,559	-\$103,359	
<b>SUBTOTAL OPR</b>	<b>\$1,200,789</b>	<b>\$1,184,236</b>	<b>\$16,553</b>	
REFUSE DISPOSAL-OLIVER	\$117,504	\$107,314	\$10,190	increased consultants - life cycle assessment
WATER SYSTEM - LOOSE BAY	\$5,896	\$0	\$5,896	NEW SERVICE
VICITIM SERVICES AREA C	\$5,000	\$0	\$5,000	NEW SERVICE
VENABLES THEATRE SERVICE	\$105,050	\$102,525	\$2,525	estimate awaiting 2017 request

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	1,500	500	(1,000)
Taxes	27,025	28,050	1,025
<b>Total Revenues:</b>	<b>28,525</b>	<b>28,550</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	28,000	28,000	0
<b>Total Expenditures:</b>	<b>28,525</b>	<b>28,550</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

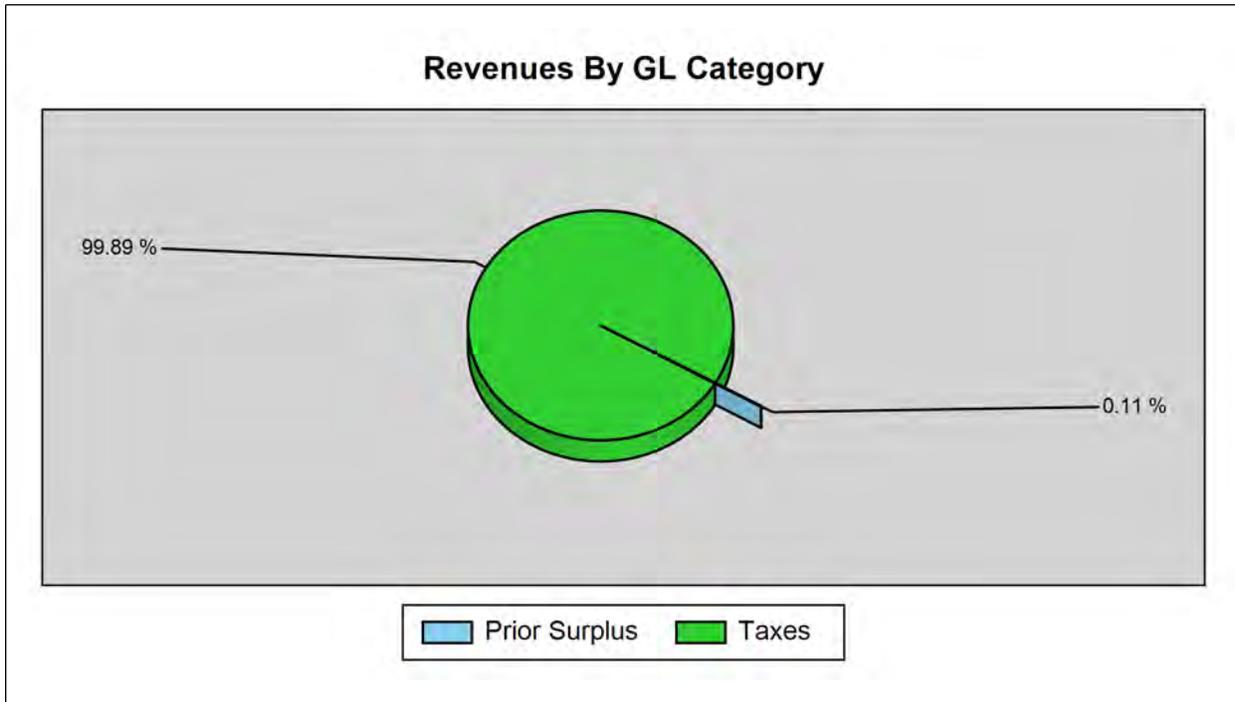
# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C  
 Dept Number: 9350  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	500	500	200	0	0
Taxes	28,050	28,060	28,370	28,580	28,590
<b>Total Revenues:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,590</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	28,000	28,000	28,000	28,000	28,000
<b>Total Expenditures:</b>	<b>28,550</b>	<b>28,560</b>	<b>28,570</b>	<b>28,580</b>	<b>28,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	150	(1,850)
Taxes	139,325	141,142	1,817
<b>Total Revenues:</b>	<b>141,325</b>	<b>141,292</b>	<b>(33)</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	140,800	140,742	(58)
<b>Total Expenditures:</b>	<b>141,325</b>	<b>141,292</b>	<b>(33)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: HERITAGE GRANT AREA C  
 Dept Number: 7820  
 Service Participants: Electoral Area C and Town of Oliver

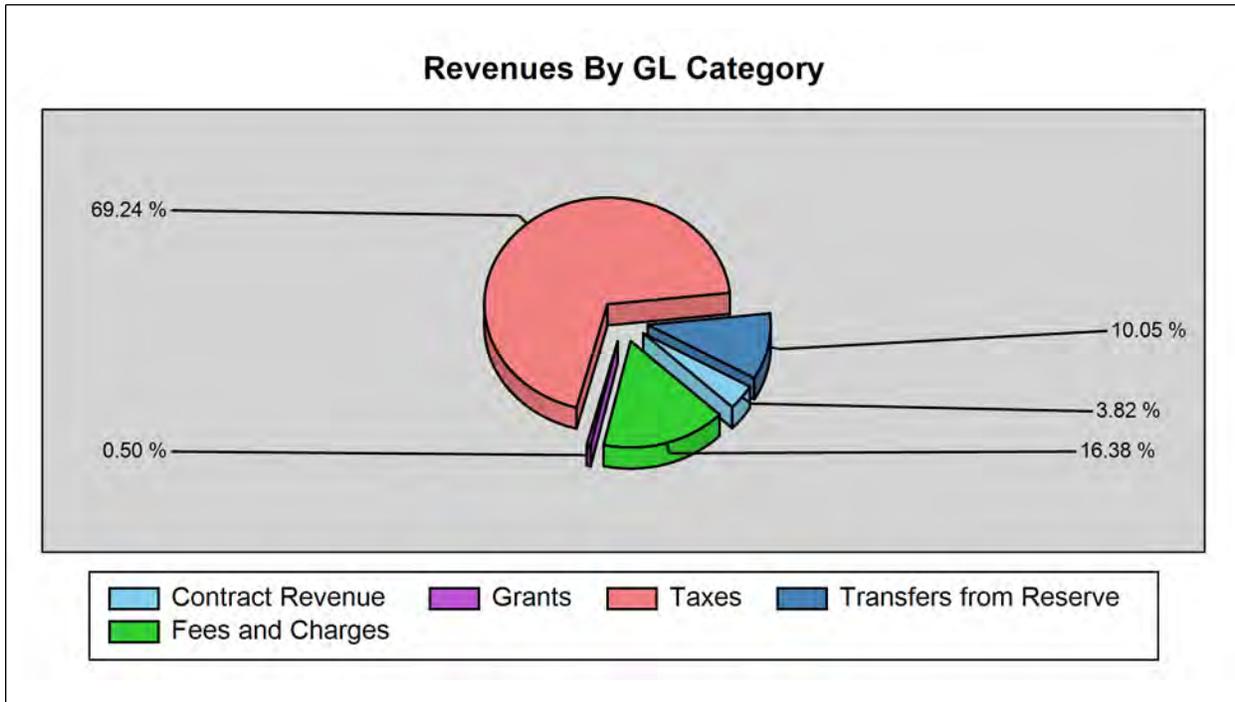


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	150	0	0	0	0
Taxes	141,142	141,302	141,312	141,322	141,332
<b>Total Revenues:</b>	<b>141,292</b>	<b>141,302</b>	<b>141,312</b>	<b>141,322</b>	<b>141,332</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	140,742	140,742	140,742	140,742	140,742
<b>Total Expenditures:</b>	<b>141,292</b>	<b>141,302</b>	<b>141,312</b>	<b>141,322</b>	<b>141,332</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,294	19,374	1,080
Fees and Charges	83,000	83,000	0
Grants	2,546	2,546	0
Taxes	305,576	350,860	45,284
Transfers from Reserve	0	50,930	50,930
<b>Total Revenues:</b>	<b>409,416</b>	<b>506,710</b>	<b>97,294</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	11,495	50,930	39,435
Insurance	12,536	12,771	235
Operations	374,081	380,736	6,655
Transfers	10,000	60,930	50,930
<b>Total Expenditures:</b>	<b>409,416</b>	<b>506,710</b>	<b>97,294</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION ARENA  
 Dept Number: 7100  
 Service Participants: Electoral Area C and Town of Oliver

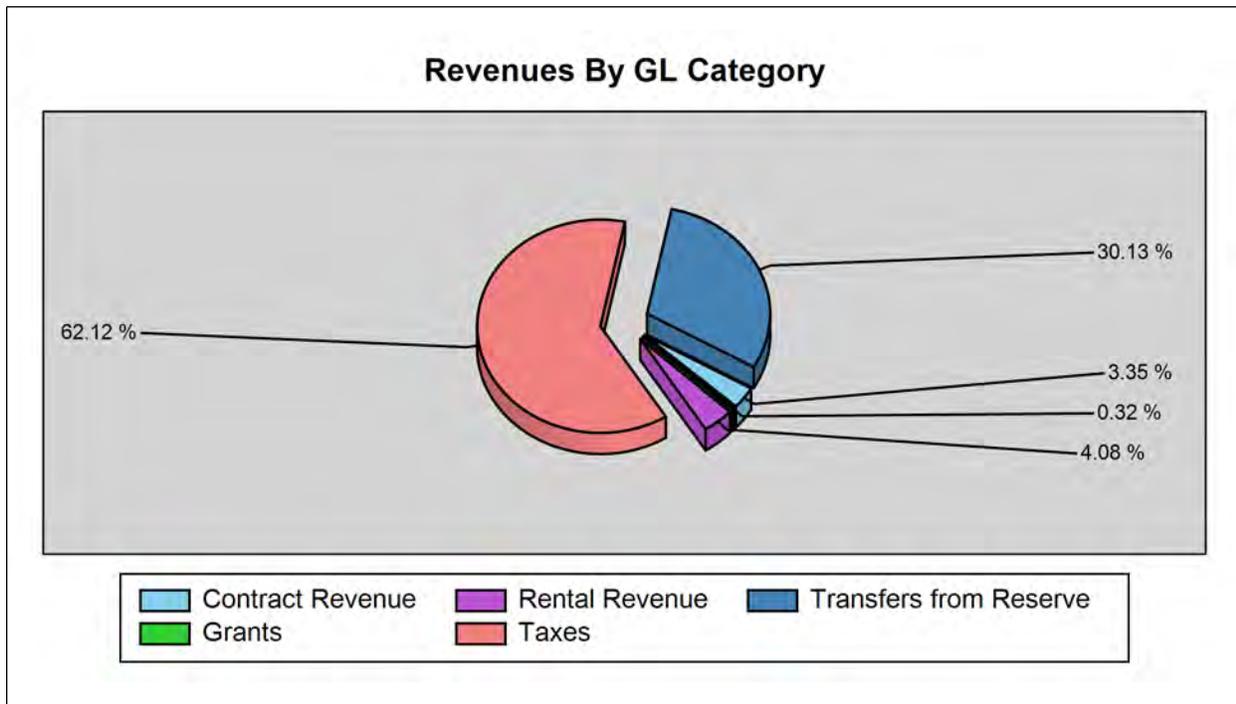


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	19,374	19,262	19,647	20,040	20,441
Fees and Charges	83,000	100,526	102,537	104,588	106,680
Grants	2,546	2,664	2,717	2,771	2,826
Taxes	350,860	357,206	431,225	411,671	409,016
Transfers from Reserve	50,930	417,000	22,000	50,600	51,612
<b>Total Revenues:</b>	<b>506,710</b>	<b>896,658</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	50,930	417,000	88,893	90,671	90,671
Insurance	12,771	12,994	13,221	13,452	13,687
Operations	380,736	435,188	443,892	452,770	452,770
Transfers	60,930	30,093	30,695	31,309	31,935
<b>Total Expenditures:</b>	<b>506,710</b>	<b>896,658</b>	<b>578,126</b>	<b>589,670</b>	<b>590,575</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	15,260	18,095	2,835
Grants	1,700	1,700	0
Rental Revenue	22,001	22,001	0
Taxes	285,404	335,190	49,786
Transfers from Reserve	70,000	162,570	92,570
<b>Total Revenues:</b>	<b>394,365</b>	<b>539,556</b>	<b>145,191</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	74,755	162,570	87,815
Insurance	6,259	6,376	117
Operations	312,047	326,697	14,650
Transfers	0	42,570	42,570
<b>Total Expenditures:</b>	<b>394,365</b>	<b>539,556</b>	<b>145,191</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PARKS  
 Dept Number: 7700  
 Service Participants: Electoral Area C and Town of Oliver

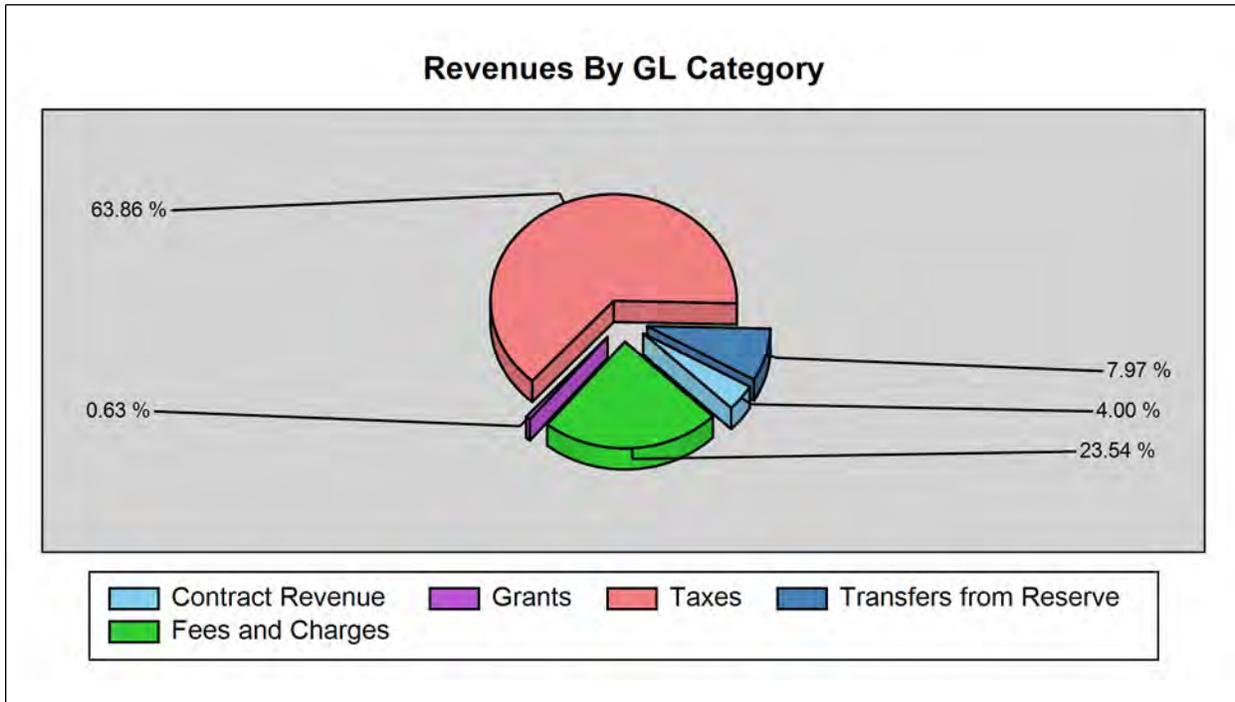


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	18,095	14,024	14,304	14,590	14,882
Grants	1,700	1,804	1,840	1,877	1,915
Rental Revenue	22,001	23,347	23,814	24,290	24,776
Taxes	335,190	236,820	241,562	246,399	251,340
Transfers from Reserve	162,570	41,050	41,871	42,708	43,562
<b>Total Revenues:</b>	<b>539,556</b>	<b>317,045</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	162,570	41,050	41,871	42,708	43,562
Insurance	6,376	6,494	6,615	6,738	6,872
Operations	326,697	268,118	273,480	278,950	284,529
Transfers	42,570	0	0	0	0
<b>Total Expenditures:</b>	<b>539,556</b>	<b>317,045</b>	<b>323,391</b>	<b>329,864</b>	<b>336,475</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	12,647	12,879	232
Fees and Charges	75,750	75,750	0
Grants	2,016	2,016	0
Taxes	203,138	205,461	2,323
Transfers from Reserve	20,000	25,630	5,630
<b>Total Revenues:</b>	<b>313,551</b>	<b>321,736</b>	<b>8,185</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	26,045	25,630	(415)
Insurance	7,065	7,194	129
Operations	279,137	286,939	7,802
Transfers	0	630	630
<b>Total Expenditures:</b>	<b>313,551</b>	<b>321,736</b>	<b>8,185</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION POOL  
 Dept Number: 7300  
 Service Participants: Electoral Area C and Town of Oliver

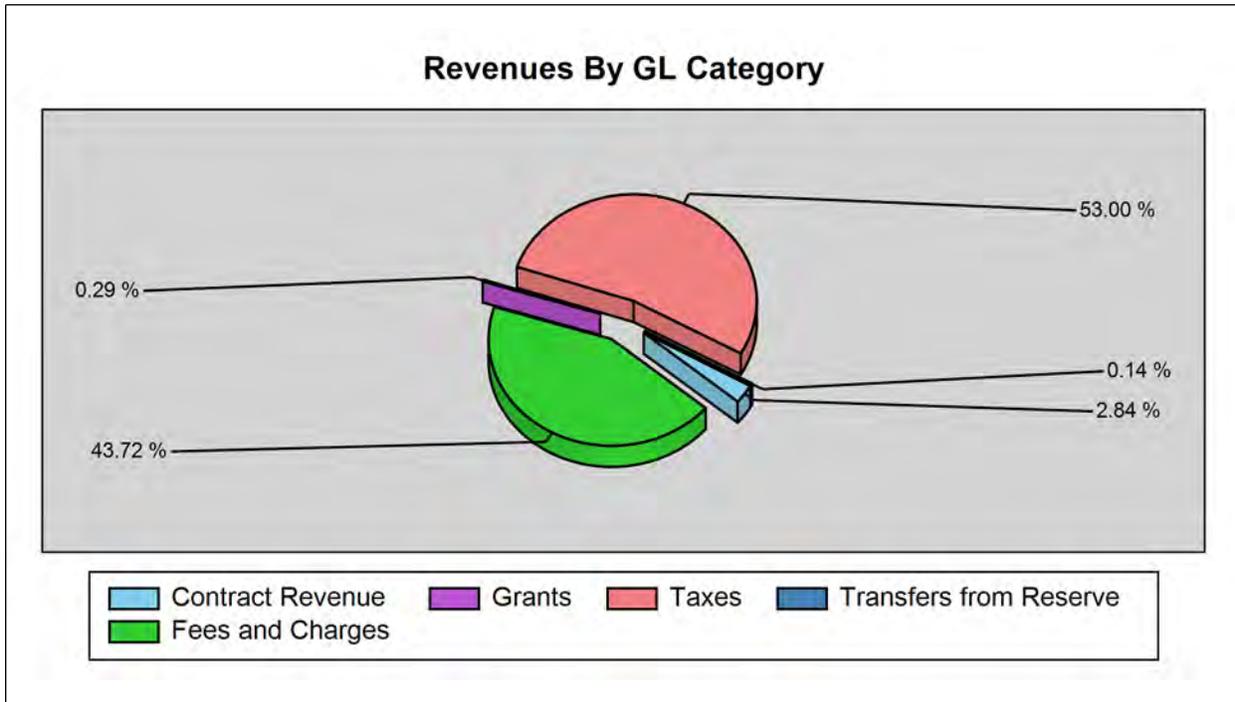


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	12,879	14,620	14,912	15,210	15,514
Fees and Charges	75,750	77,987	79,547	81,138	82,761
Grants	2,016	2,172	2,215	2,259	2,304
Taxes	205,461	230,956	266,578	253,712	258,801
Transfers from Reserve	25,630	50,000	20,000	38,600	39,372
<b>Total Revenues:</b>	<b>321,736</b>	<b>375,735</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	25,630	30,450	31,059	31,680	32,314
Insurance	7,194	7,317	7,451	7,588	7,739
Operations	286,939	306,135	312,258	318,503	324,873
Transfers	630	30,450	31,059	31,680	32,314
<b>Total Expenditures:</b>	<b>321,736</b>	<b>375,735</b>	<b>383,252</b>	<b>390,919</b>	<b>398,752</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	4,537	7,834	3,297
Fees and Charges	133,000	120,500	(12,500)
Grants	796	796	0
Taxes	123,559	146,078	22,519
Transfers from Reserve	20,000	390	(19,610)
<b>Total Revenues:</b>	<b>281,892</b>	<b>275,598</b>	<b>(6,294)</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	1,885	390	(1,495)
Insurance	2,364	2,795	431
Operations	276,339	271,070	(5,269)
<b>Total Expenditures:</b>	<b>281,892</b>	<b>275,598</b>	<b>(6,294)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION PROGRAMS  
 Dept Number: 7810  
 Service Participants: Electora Area C and Town of Oliver

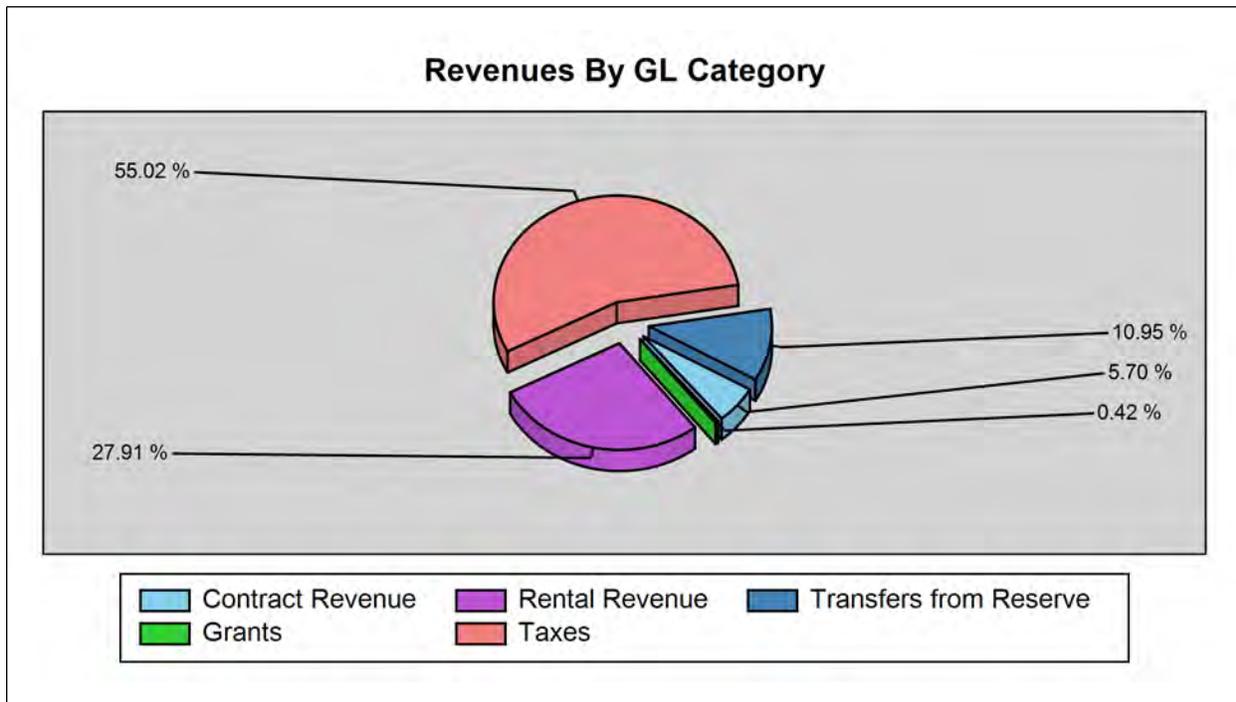


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	7,834	6,545	6,545	6,545	6,545
Fees and Charges	120,500	106,500	106,500	106,500	106,500
Grants	796	820	820	820	820
Taxes	146,078	102,830	107,178	111,613	111,725
Transfers from Reserve	390	325	325	325	325
<b>Total Revenues:</b>	<b>275,598</b>	<b>217,020</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	390	18,850	19,227	19,612	19,612
Insurance	2,795	2,844	2,894	2,945	3,013
Operations	271,070	193,943	197,822	201,778	201,778
<b>Total Expenditures:</b>	<b>275,598</b>	<b>217,020</b>	<b>221,368</b>	<b>225,803</b>	<b>225,915</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	12,561	16,900	4,339
Grants	1,250	1,250	0
Rental Revenue	82,800	82,800	0
Taxes	266,559	163,200	(103,359)
Transfers from Reserve	40,000	32,480	(7,520)
<b>Total Revenues:</b>	<b>403,170</b>	<b>296,630</b>	<b>(106,540)</b>
<b>Expenditures</b>			
Administration	1,304	1,343	39
Capital and Equipment	162,320	32,480	(129,840)
Insurance	8,520	8,669	149
Operations	221,026	221,658	632
Transfers	10,000	32,480	22,480
<b>Total Expenditures:</b>	<b>403,170</b>	<b>296,630</b>	<b>(106,540)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

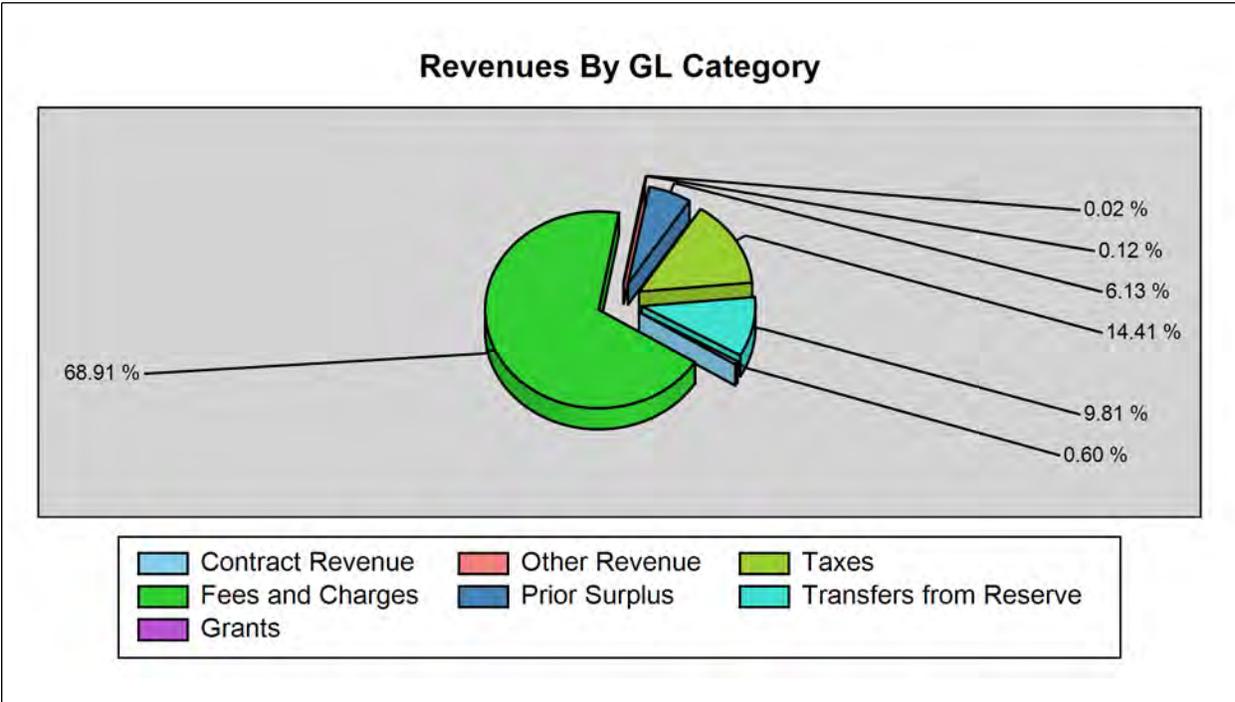
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLIVER PARKS AND RECREATION RECREATION HALL  
 Dept Number: 7400  
 Service Participants: Electoral Area C and Town of Oliver



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	16,900	8,828	9,005	9,185	9,369
Grants	1,250	1,408	1,436	1,465	1,494
Rental Revenue	82,800	95,725	97,640	99,593	101,585
Taxes	163,200	194,748	195,880	199,790	203,801
Transfers from Reserve	32,480	69,200	70,584	71,996	73,436
<b>Total Revenues:</b>	<b>296,630</b>	<b>369,909</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>
<b>Expenditures</b>					
Administration	1,343	1,383	1,425	1,468	1,512
Capital and Equipment	32,480	69,200	70,584	71,996	73,436
Insurance	8,669	8,821	8,975	9,132	9,315
Operations	221,658	250,858	255,875	260,993	266,213
Transfers	32,480	39,647	37,686	38,440	39,209
<b>Total Expenditures:</b>	<b>296,630</b>	<b>369,909</b>	<b>374,545</b>	<b>382,029</b>	<b>389,685</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL OLIVER  
 Dept Number: 3000  
 Service Participants: Electoral Area C and Town of Oliver



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	4,900	4,900	0
Fees and Charges	542,000	562,000	20,000
Grants	200	200	0
Other Revenue	1,000	1,000	0
Prior Surplus	20,000	50,000	30,000
Taxes	107,314	117,504	10,190
Transfers from Reserve	137,800	80,000	(57,800)
<b>Total Revenues:</b>	<b>813,214</b>	<b>815,604</b>	<b>2,390</b>
<b>Expenditures</b>			
Administration	22,691	25,585	2,894
Advertising	5,000	4,000	(1,000)
Capital and Equipment	107,800	50,000	(57,800)
Consultants	33,000	60,000	27,000
Contracts and Agreements	454,000	461,000	7,000
Insurance	4,940	5,100	160
Legal	1,200	1,200	0
Operations	59,200	60,500	1,300
Supplies	150	150	0
Transfers	5,970	30,970	25,000
Travel	3,300	3,400	100
Utilities	6,600	6,800	200
Wages and benefits	109,363	106,899	(2,464)
<b>Total Expenditures:</b>	<b>813,214</b>	<b>815,604</b>	<b>2,390</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver

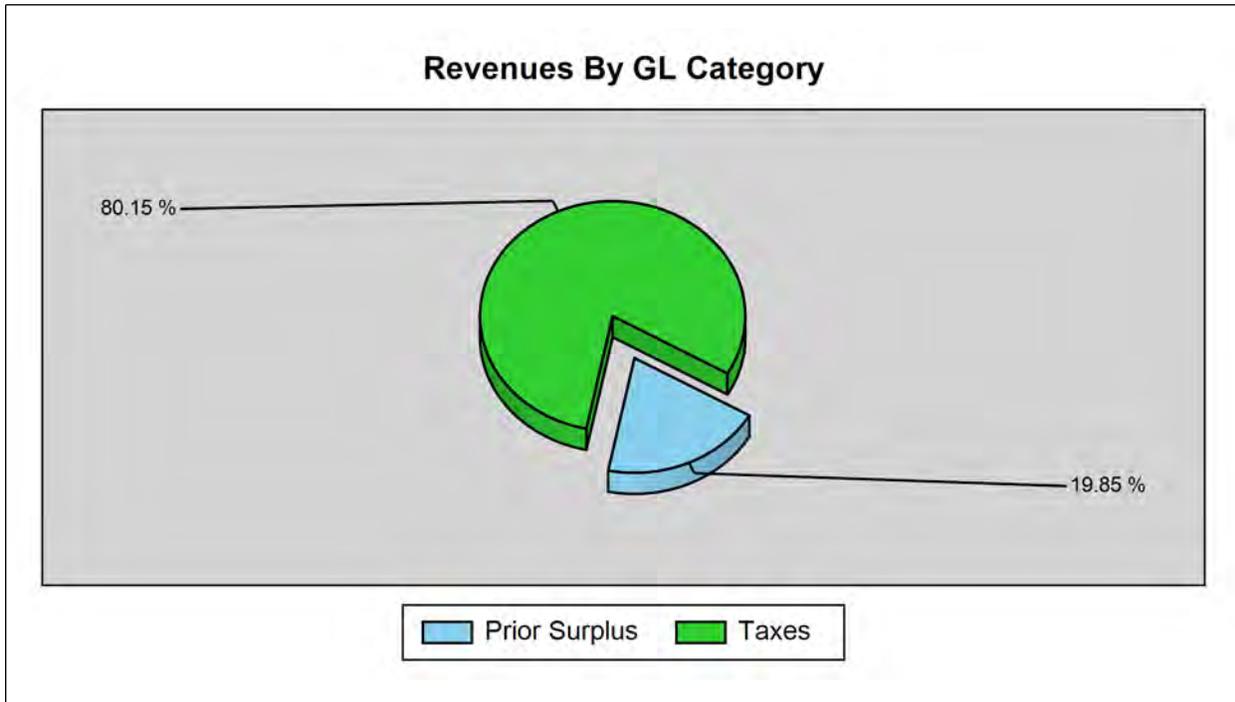


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	4,900	4,900	4,900	4,900	2,900
Fees and Charges	562,000	562,000	587,000	587,000	587,000
Grants	200	200	200	200	200
Other Revenue	1,000	1,000	1,000	1,000	1,000
Prior Surplus	50,000	35,000	35,000	35,000	0
Taxes	117,504	223,838	229,540	165,052	260,504
Transfers from Reserve	80,000	80,000	30,000	30,000	0
<b>Total Revenues:</b>	<b>815,604</b>	<b>906,938</b>	<b>887,640</b>	<b>823,152</b>	<b>851,604</b>
<b>Expenditures</b>					
Administration	25,585	26,033	26,489	26,952	27,423
Advertising	4,000	4,000	4,100	4,200	4,300
Capital and Equipment	50,000	120,000	110,000	30,000	30,000
Consultants	60,000	40,000	15,000	15,000	25,000
Contracts and Agreements	461,000	473,000	485,000	497,000	511,000
Insurance	5,100	5,190	5,281	5,374	5,469
Legal	1,200	1,200	1,200	1,200	1,200
Operations	60,500	62,050	62,600	63,150	64,700
Supplies	150	150	150	150	150
Transfers	30,970	55,970	55,970	55,970	55,970
Travel	3,400	3,500	3,600	3,700	3,800
Utilities	6,800	7,000	7,200	7,400	7,600
Wages and benefits	106,899	108,845	111,050	113,056	114,992
<b>Total Expenditures:</b>	<b>815,604</b>	<b>906,938</b>	<b>887,640</b>	<b>823,152</b>	<b>851,604</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES AUDITORIUM  
 Dept Number: 7410  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	50,000	49,000	(1,000)
Taxes	196,878	197,903	1,025
<b>Total Revenues:</b>	<b>246,878</b>	<b>246,903</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Financing	246,353	246,353	0
<b>Total Expenditures:</b>	<b>246,878</b>	<b>246,903</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES AUDITORIUM  
 Dept Number: 7410  
 Service Participants: Electoral Area C and Town of Oliver

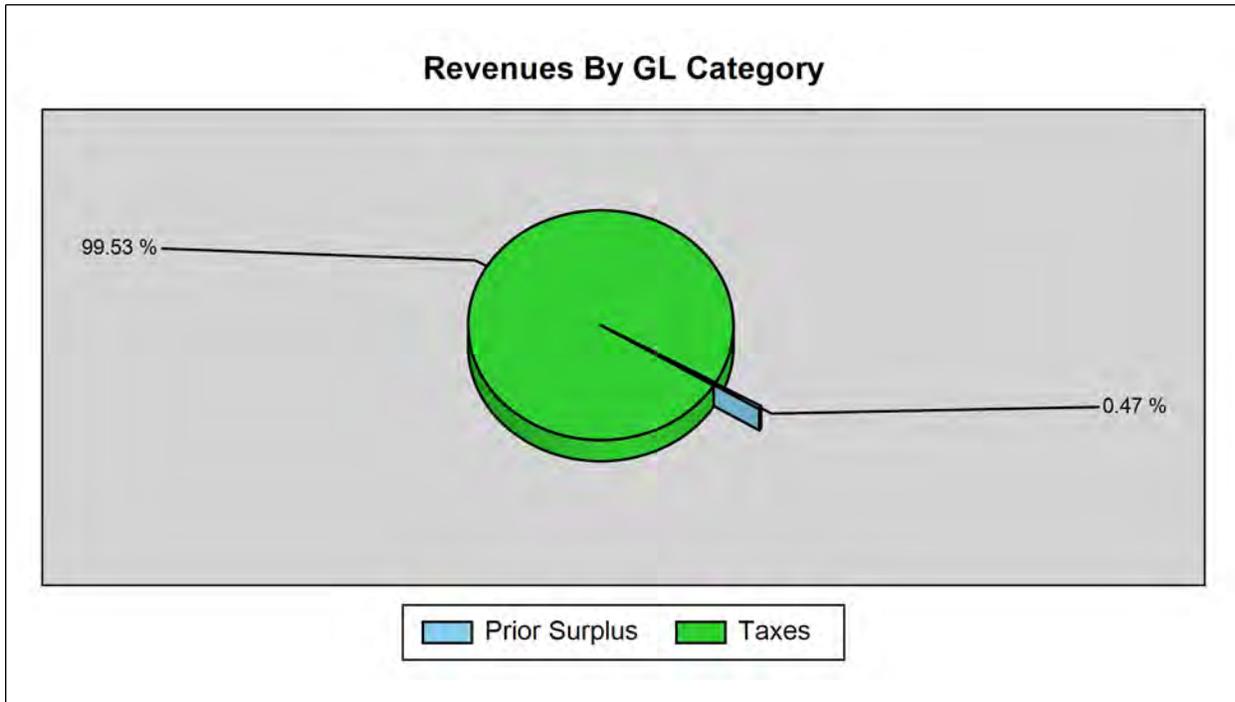


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	49,000	48,000	47,000	46,000	45,000
Taxes	197,903	198,913	199,923	200,933	201,943
<b>Total Revenues:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,943</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Financing	246,353	246,353	246,353	246,353	246,353
<b>Total Expenditures:</b>	<b>246,903</b>	<b>246,913</b>	<b>246,923</b>	<b>246,933</b>	<b>246,943</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES THEATRE SERVICE  
 Dept Number: 7420  
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	3,000	500	(2,500)
Taxes	102,525	105,050	2,525
<b>Total Revenues:</b>	<b>105,525</b>	<b>105,550</b>	<b>25</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	105,000	105,000	0
<b>Total Expenditures:</b>	<b>105,525</b>	<b>105,550</b>	<b>25</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



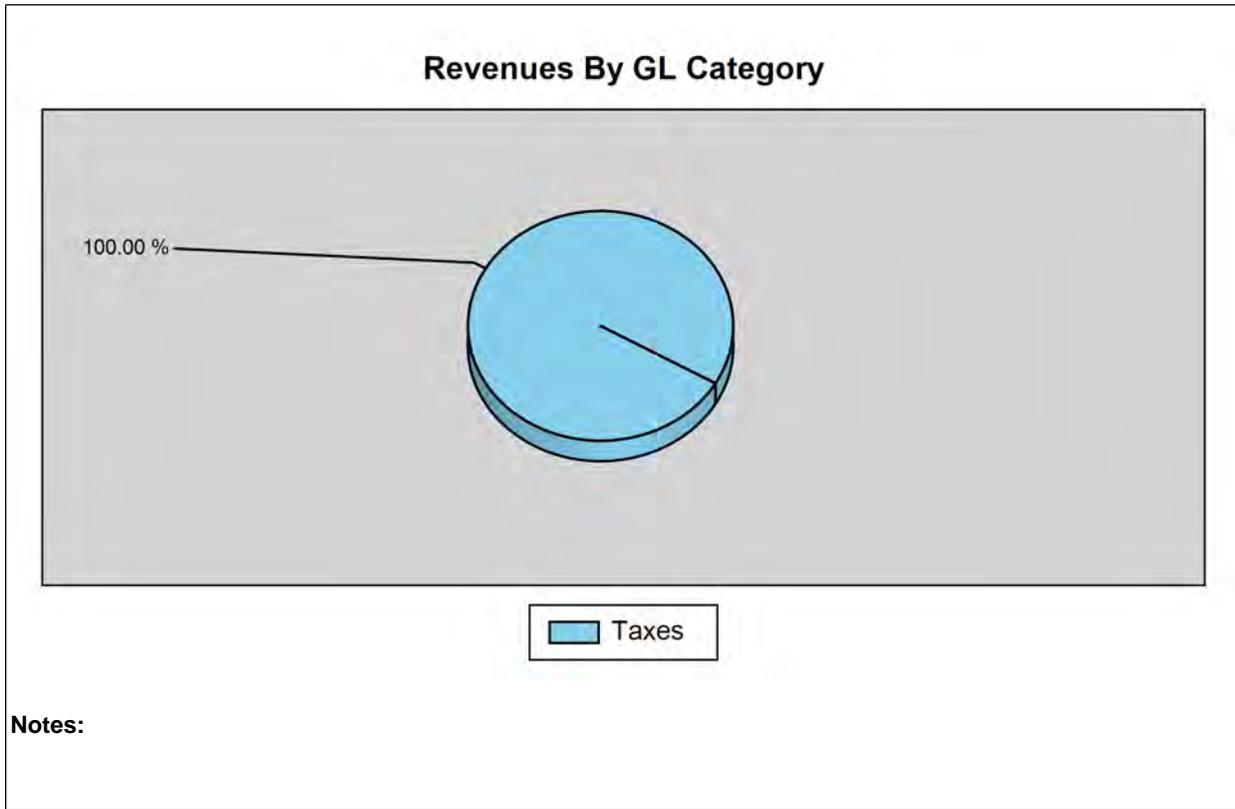
<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	500	0	0	0	0
Taxes	105,050	105,560	105,570	105,580	105,590
<b>Total Revenues:</b>	<b>105,550</b>	<b>105,560</b>	<b>105,570</b>	<b>105,580</b>	<b>105,590</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	105,000	105,000	105,000	105,000	105,000
<b>Total Expenditures:</b>	<b>105,550</b>	<b>105,560</b>	<b>105,570</b>	<b>105,580</b>	<b>105,590</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>SHARED D - E - F</b>	\$21,053	\$18,622	\$12,431	
NOISE BYLAWS AREAS D & F	\$8,382	\$5,877	\$2,505	
SEPTAGE DISPOSAL SERVICE	\$12,671	\$12,745	-\$74	
VICTIM SERVICES DEF	\$10,000	\$0	\$10,000	NEW SERVICE
<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
CAMPBELL MOUNTAIN LANDFILL	\$3,010,000	\$3,001,531	\$8,469	
RECYCLING GARBAGE D/E/F	\$427,645	\$385,990	\$41,655	\$10 per household increase

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
 Dept Number: 2700  
 Service Participants: Electoral Area D and F



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	5,877	8,382	2,505
<b>Total Revenues:</b>	<b>5,877</b>	<b>8,382</b>	<b>2,505</b>
<b>Expenditures</b>			
Operations	5,877	8,382	2,505
<b>Total Expenditures:</b>	<b>5,877</b>	<b>8,382</b>	<b>2,505</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NOISE BYLAWS AREAS D & F  
Dept Number: 2700  
Service Participants: Electoral Area D and F

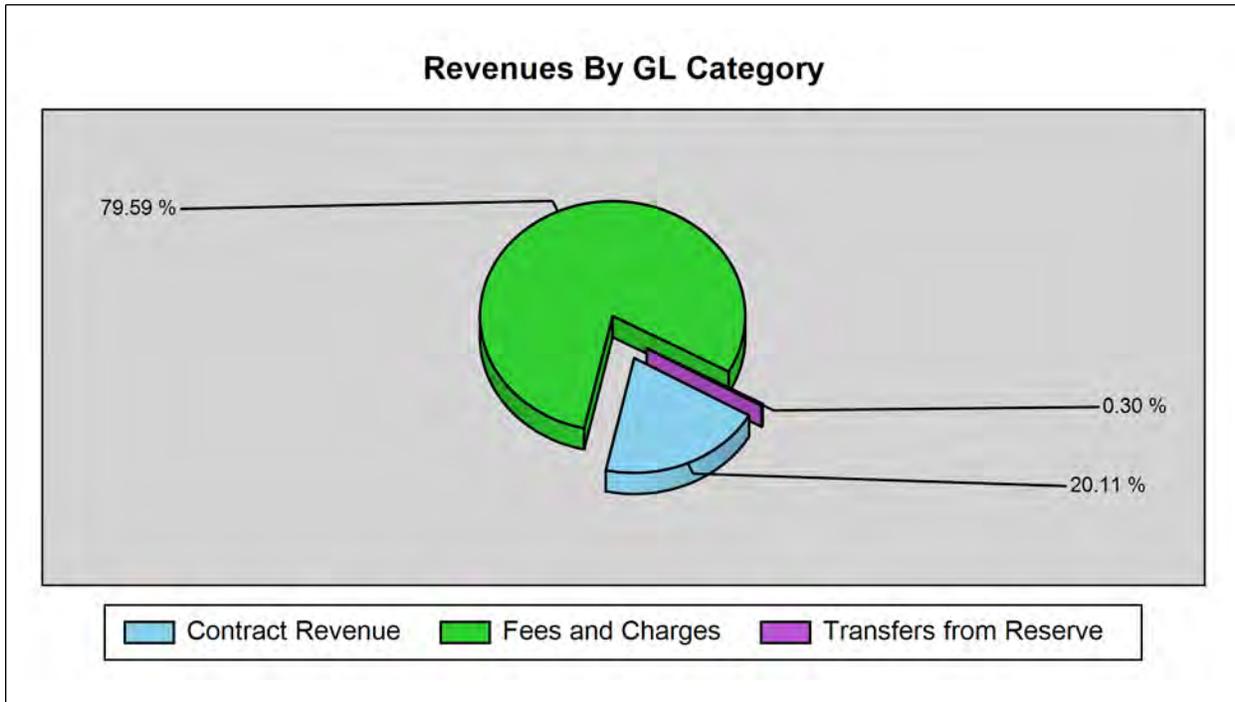


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	8,382	8,529	8,678	8,830	8,985
<b>Total Revenues:</b>	<b>8,382</b>	<b>8,529</b>	<b>8,678</b>	<b>8,830</b>	<b>8,985</b>
<b>Expenditures</b>					
Operations	8,382	8,529	8,678	8,830	8,985
<b>Total Expenditures:</b>	<b>8,382</b>	<b>8,529</b>	<b>8,678</b>	<b>8,830</b>	<b>8,985</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	103,620	108,290	4,670
Fees and Charges	386,889	428,545	41,656
Transfers from Reserve	5,094	1,635	(3,459)
<b>Total Revenues:</b>	<b>495,603</b>	<b>538,470</b>	<b>42,867</b>
<b>Expenditures</b>			
Administration	23,174	24,666	1,492
Advertising	7,750	7,845	95
Contracts and Agreements	329,265	336,137	6,872
Insurance	2,223	2,321	98
Legal	560	567	7
Operations	93,569	127,252	33,683
Supplies	755	764	9
Transfers	3,900	3,948	48
Travel	5,360	5,426	66
Wages and benefits	29,047	29,544	497
<b>Total Expenditures:</b>	<b>495,603</b>	<b>538,470</b>	<b>42,867</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

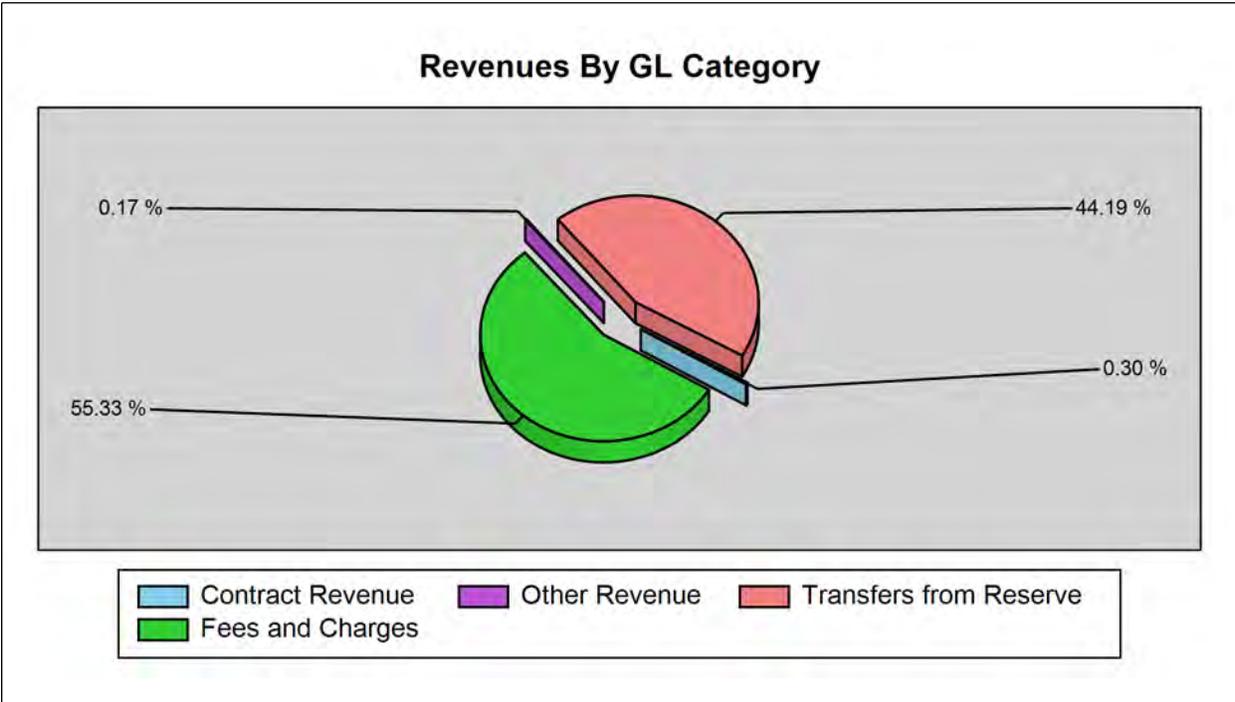
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREAS D/E/F  
 Dept Number: 3550  
 Service Participants: Electoral Area D and F



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	108,290	108,290	108,290	108,290	108,290
Fees and Charges	428,545	428,545	428,545	440,128	440,135
Transfers from Reserve	1,635	9,688	17,900	14,642	15,644
<b>Total Revenues:</b>	<b>538,470</b>	<b>546,523</b>	<b>554,735</b>	<b>563,060</b>	<b>564,069</b>
<b>Expenditures</b>					
Administration	24,666	25,097	25,536	25,982	26,436
Advertising	7,845	7,845	7,845	7,845	7,845
Contracts and Agreements	336,137	343,152	350,324	357,595	357,595
Insurance	2,321	2,362	2,403	2,445	2,488
Legal	567	570	570	570	570
Operations	127,252	127,252	127,252	127,252	127,252
Supplies	764	770	770	770	770
Transfers	3,948	3,948	3,948	4,000	4,000
Travel	5,426	5,500	5,500	5,500	5,500
Wages and benefits	29,544	30,027	30,587	31,101	31,613
<b>Total Expenditures:</b>	<b>538,470</b>	<b>546,523</b>	<b>554,735</b>	<b>563,060</b>	<b>564,069</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,241,531	3,270,000	28,469
Other Revenue	10,000	10,000	0
Transfers from Reserve	990,378	2,611,653	1,621,275
<b>Total Revenues:</b>	<b>4,259,909</b>	<b>5,909,653</b>	<b>1,649,744</b>
<b>Expenditures</b>			
Administration	83,738	86,829	3,091
Advertising	20,850	20,850	0
Capital and Equipment	970,000	2,300,000	1,330,000
Consultants	250,000	460,000	210,000
Contracts and Agreements	1,680,000	1,717,000	37,000
Insurance	30,118	30,416	298
Legal	5,000	2,000	(3,000)
Operations	267,345	293,845	26,500
Supplies	200	200	0
Transfers	400,299	400,298	(1)
Travel	17,183	16,983	(200)
Utilities	26,000	40,000	14,000
Wages and benefits	509,176	541,232	32,056
<b>Total Expenditures:</b>	<b>4,259,909</b>	<b>5,909,653</b>	<b>1,649,744</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)  
 Dept Number: 3500  
 Service Participants: Specified Service Area W715 LSA #35

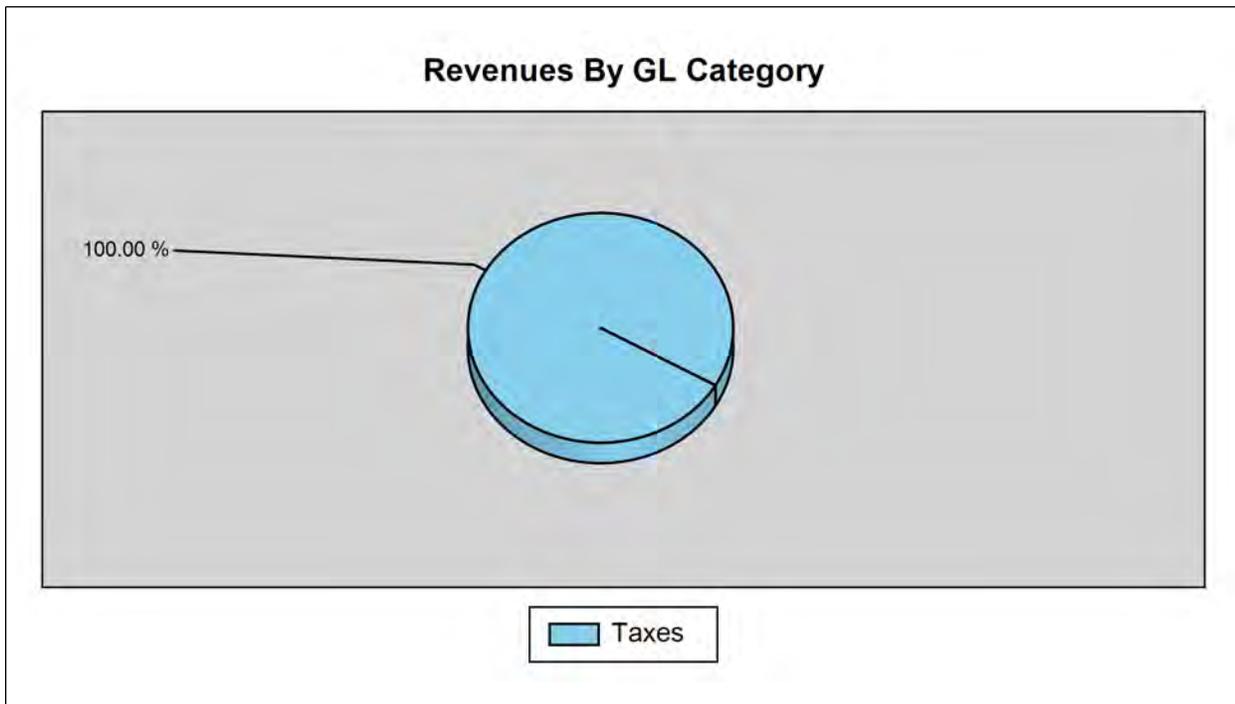


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	18,000	18,000	18,000	18,000	18,000
Fees and Charges	3,270,000	3,292,000	3,327,566	3,424,576	3,463,058
Other Revenue	10,000	10,000	10,000	10,000	0
Transfers from Reserve	2,611,653	3,020,000	970,000	945,000	970,000
<b>Total Revenues:</b>	<b>5,909,653</b>	<b>6,340,000</b>	<b>4,325,566</b>	<b>4,397,576</b>	<b>4,451,058</b>
<b>Expenditures</b>					
Administration	86,829	88,348	89,895	91,468	93,069
Advertising	20,850	20,850	20,850	22,500	22,500
Capital and Equipment	2,300,000	2,670,000	920,000	945,000	970,000
Consultants	460,000	410,000	110,000	105,000	85,000
Contracts and Agreements	1,717,000	1,740,000	1,762,000	1,784,000	1,805,000
Insurance	30,416	30,948	31,490	32,040	32,600
Legal	2,000	600	600	600	600
Operations	293,845	304,345	316,845	330,345	342,845
Supplies	200	200	200	200	200
Transfers	400,298	464,078	450,298	450,298	450,298
Travel	16,983	17,018	17,054	17,090	17,127
Utilities	40,000	43,000	45,000	48,000	52,000
Wages and benefits	541,232	550,613	561,334	571,035	579,819
<b>Total Expenditures:</b>	<b>5,909,653</b>	<b>6,340,000</b>	<b>4,325,566</b>	<b>4,397,576</b>	<b>4,451,058</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE  
 Dept Number: 3820  
 Service Participants: Electoral Areas D and E and Specified Service Area F 3-715  
 SRVA # 46



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	40,000	0	(40,000)
Taxes	12,745	12,671	(74)
<b>Total Revenues:</b>	<b>52,745</b>	<b>12,671</b>	<b>(40,074)</b>
<b>Expenditures</b>			
Administration	745	671	(74)
Contracts and Agreements	12,000	12,000	0
Transfers	40,000	0	(40,000)
<b>Total Expenditures:</b>	<b>52,745</b>	<b>12,671</b>	<b>(40,074)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA #46

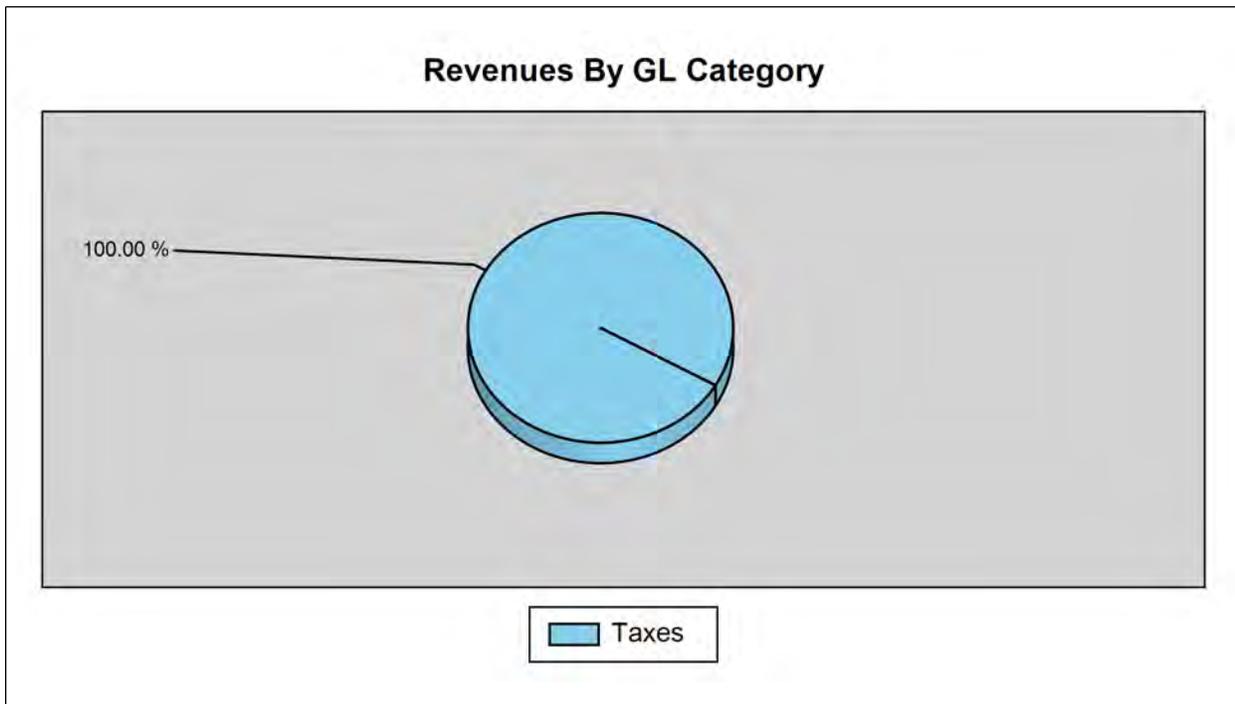


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	12,671	12,683	12,695	12,707	12,719
<b>Total Revenues:</b>	<b>12,671</b>	<b>12,683</b>	<b>12,695</b>	<b>12,707</b>	<b>12,719</b>
<b>Expenditures</b>					
Administration	671	683	695	707	719
Contracts and Agreements	12,000	12,000	12,000	12,000	12,000
<b>Total Expenditures:</b>	<b>12,671</b>	<b>12,683</b>	<b>12,695</b>	<b>12,707</b>	<b>12,719</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREAS DEF  
 Dept Number: 425  
 Service Participants: ELECTORAL AREAS D, E AND F



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	10,000	10,000
<b>Total Revenues:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	10,000	10,000
<b>Total Expenditures:</b>	<b>0</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “A”

• Area A Requisition		144
• Summary Information		145
• Cemetery	8800	146 - 147
• Community Parks Area A	7870	148 - 149
• Economic Development	9300	150 - 151
• Grant in Aid Area A	7990	152 - 153
• Museum Area A	7860	154 - 155
• Recreation Commission	7510	156 - 157
• Rural Projects Area A	0310	158 - 159
• Victim Services Contribution Area A	0415	160
Specified Areas		
• Fire – Anarchist Mountain	1800	161 - 162
• Osoyoos Sewer Project Area A	3810	163 - 164
• Recycling/Garbage Pickup Area A	3520	165 - 166
• Refuse Disposal Area A	3200	167 - 168

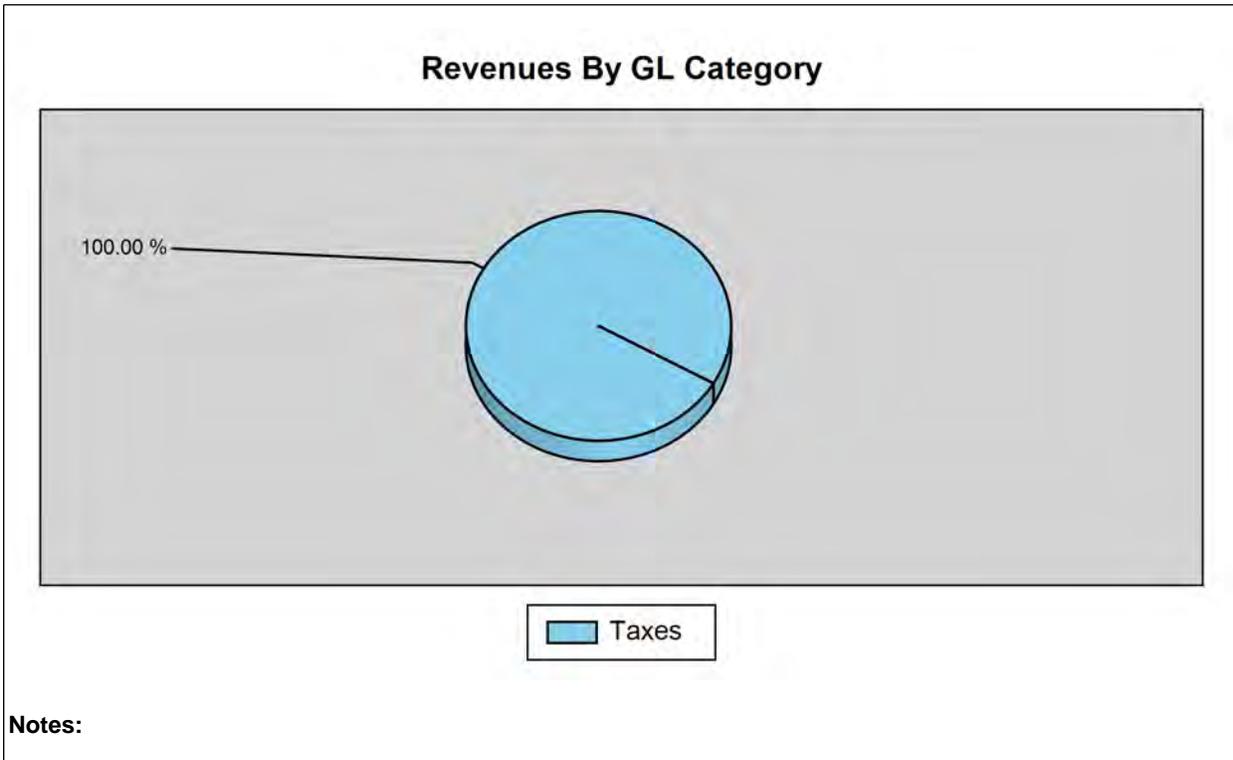
**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN**

**2017 Budget Comparative Requisition**

<b>ELECTORAL AREA A (OSOYOOS RURAL)</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 19,464	\$ 16,077	\$ 3,386
ANIMAL CONTROL	11,788	12,258	(470)
BUILDING INSPECTION	31,334	31,344	(10)
DESTRUCTION OF PESTS	245	223	21
ELECTORAL AREA ADMINISTRATION	107,185	105,398	1,788
ELECTORAL AREA PLANNING	90,254	88,224	2,030
EMERGENCY PLANNING	4,666	4,575	92
GENERAL GOVERNMENT	32,516	34,422	(1,906)
HERITAGE (Subregional)	503	-	503
ILLEGAL DUMPING	265	276	(11)
MOSQUITO CONTROL - Impr. Only	6,372	9,026	(2,654)
NOXIOUS WEEDS	1,111	915	196
NUISANCE CONTROL	693	693	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	970	-	970
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,028	2,390	(362)
REGIONAL TRAILS	6,892	6,912	(20)
SOLID WASTE MANAGEMENT PLAN	4,006	3,851	155
SUBDIVISION SERVICING	6,307	8,583	(2,276)
TRANSIT - SOUTH OKANAGAN	5,262	-	5,262
<b>Subtotal</b>	<b>\$ 331,863</b>	<b>\$ 325,168</b>	<b>\$ 6,695</b>
<b><u>Town &amp; Regional Director determine budget</u></b>			
ARENA	\$ 117,220	\$ 116,705	\$ 515
<b><u>Regional Director determines budget</u></b>			
CEMETERY	\$ 1,000	\$ 1,000	\$ -
COMMUNITY PARKS	23,701	23,468	233
ECONOMIC DEVELOPMENT	12,485	12,485	-
GRANT IN AID	3,500	8,500	(5,000)
HERITAGE CONSERVATION	-	2,864	(2,864)
MUSEUM LAND AND BUILDING (DEBT SERVICING)	18,354	18,355	(0)
MUSEUM SERVICE	15,224	15,200	24
RECREATION SERVICES - TOWN OF OSOYOOS	70,309	69,525	784
RURAL PROJECTS	11,358	11,661	(303)
VICTIM SERVICES AREA A	5,000	-	5,000
<b>Subtotal</b>	<b>\$ 160,931</b>	<b>\$ 163,057</b>	<b>\$ (2,126)</b>
<b>SUBTOTAL</b>	<b>\$ 610,015</b>	<b>\$ 604,931</b>	<b>\$ 5,084</b>
<b><u>Services</u></b>			
OKANAGAN REGIONAL LIBRARY	\$ 94,606	\$ 93,726	\$ 880
OBWB - Defined Area A/D (1/2 of Req)	15,392	15,608	(215)
REFUSE DISPOSAL	3,000	3,000	-
STERILE INSECT RELEASE	53,047	52,914	133
<b>Subtotal</b>	<b>\$ 166,046</b>	<b>\$ 165,248</b>	<b>\$ 798</b>
<b>TOTAL</b>	<b>\$ 776,061</b>	<b>\$ 770,178</b>	<b>\$ 5,882</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 1.53</b>	<b>\$ 1.52</b>	<b>\$ 0.01</b>
<b>Average Taxes per Res Property</b>	<b>\$ 523.26</b>	<b>\$ 519.06</b>	<b>\$ 4.20</b>
<b><u>Service Areas</u></b>			
ANARCHIST MTN. FIRE	195,197	198,743	(3,546)
NORTHWEST SEWER	15,600	15,600	-

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE**</b>	<b>EXPLANATION</b>
<b>AREA A</b>	\$986,858	\$984,521	\$5,882	(excluding Fire and Sewer)**
REGIONAL SERVICES	\$146,817	\$138,633	\$8,184	See Regional Services Summary
RURAL SERVICES	\$348,092	\$351,647	-\$3,555	See Rural Services Summary
SHARED SERVICES	\$135,575	\$135,060	\$515	See Shared Services Summary Changes
AREA A COMMUNITY PARKS CEMETERY - ELECTORAL AREA A	\$23,701	\$23,468	\$233	
ECONOMIC DEVELOPMENT - AREA A	\$12,485	\$12,485	\$0	
GRANT-IN-AID AREA A	\$3,500	\$8,500	-\$5,000	
MUSEUM - AREA A	\$15,224	\$15,200	\$24	
RECREATION COMMISSION - AREA A	\$70,309	\$69,525	\$784	
ELECTORAL AREA A - RURAL PROJECTS	\$11,358	\$11,661	-\$303	
REFUSE DISPOSAL - A	\$3,000	\$3,000	\$0	
VICTIM SERVICES AREA A	\$5,000	\$0	\$5,000	NEW SERVICE
FIRE PROTECTION - ANARCHIST MOUNTAIN	\$195,197	\$198,743	-\$3,546	
OSOYOOS SEWER PROJECT - AREA A	\$15,600	\$15,600	\$0	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYLCING/GARBAGE	\$117,000	\$110,123	\$6,877	\$5 per household increase



<b>Budget Comparison</b>	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: CEMETERY AREA A  
 Dept Number: 8800  
 Service Participants: Electoral Area A

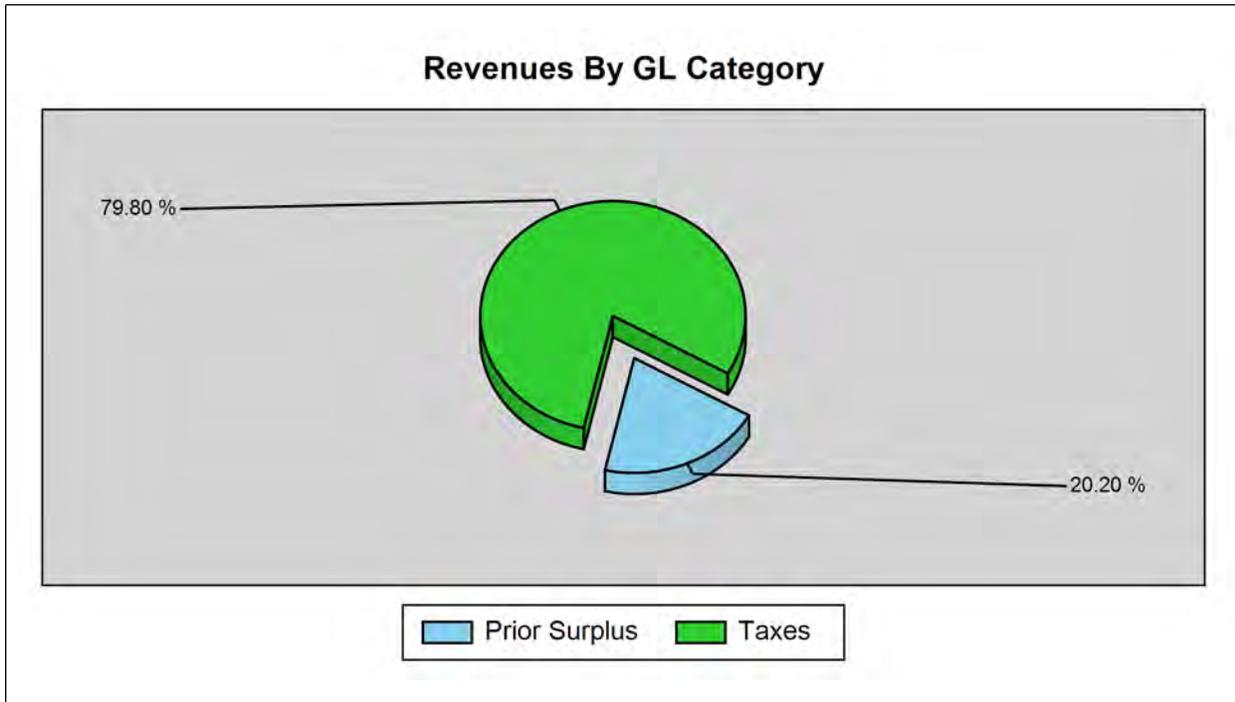


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	46,000	0	(46,000)
Prior Surplus	0	6,000	6,000
Taxes	23,468	23,701	233
<b>Total Revenues:</b>	<b>69,468</b>	<b>29,701</b>	<b>(39,767)</b>
<b>Expenditures</b>			
Administration	896	939	43
Capital and Equipment	3,000	2,600	(400)
Contingency	1,000	1,000	0
Contracts and Agreements	5,600	5,000	(600)
Grant Expense	46,000	0	(46,000)
Operations	1,000	0	(1,000)
Supplies	0	2,500	2,500
Travel	0	4,000	4,000
Wages and benefits	11,972	13,662	1,690
<b>Total Expenditures:</b>	<b>69,468</b>	<b>29,701</b>	<b>(39,767)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

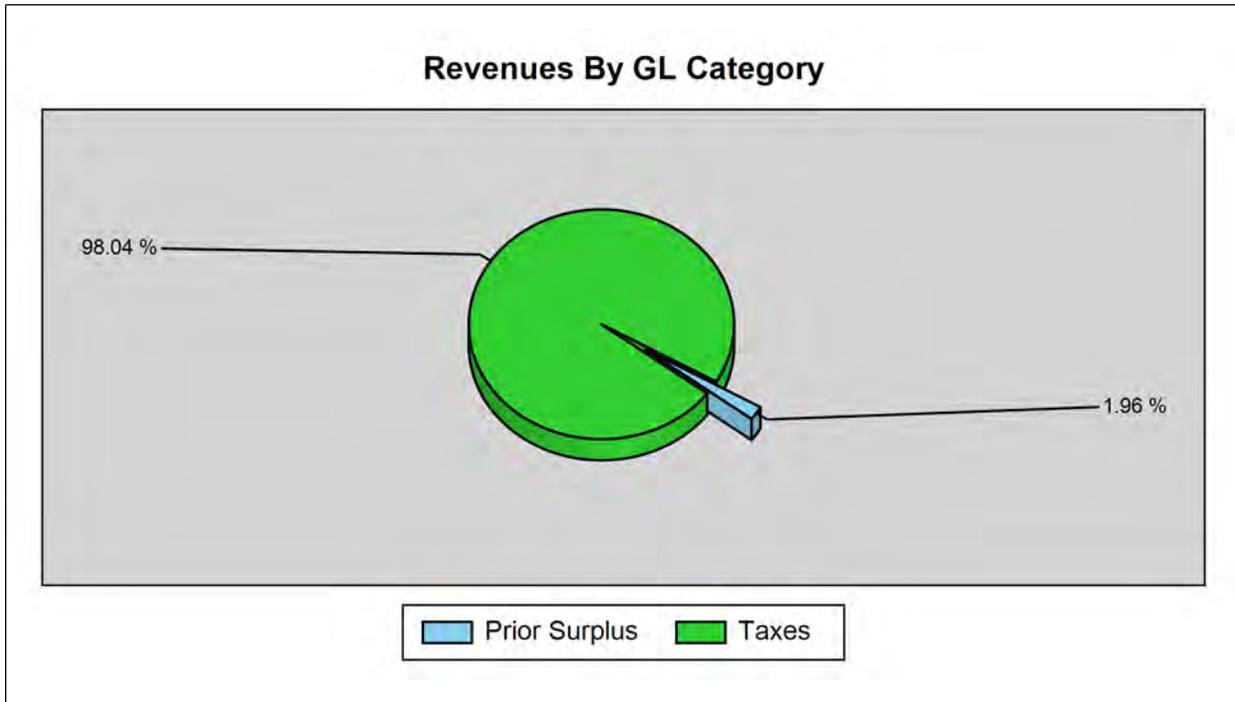
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA A  
 Dept Number: 7870  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	6,000	0	0	0	0
Taxes	23,701	31,272	31,875	32,459	33,042
<b>Total Revenues:</b>	<b>29,701</b>	<b>31,272</b>	<b>31,875</b>	<b>32,459</b>	<b>33,042</b>
<b>Expenditures</b>					
Administration	939	955	972	989	1,006
Capital and Equipment	2,600	2,640	2,680	2,720	2,760
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	5,000	5,200	5,400	5,600	5,800
Operations	0	1,000	1,000	1,000	1,000
Supplies	2,500	2,540	2,580	2,620	2,660
Travel	4,000	4,060	4,120	4,180	4,240
Wages and benefits	13,662	13,877	14,123	14,350	14,576
<b>Total Expenditures:</b>	<b>29,701</b>	<b>31,272</b>	<b>31,875</b>	<b>32,459</b>	<b>33,042</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	0	250	250
Taxes	12,485	12,485	0
<b>Total Revenues:</b>	<b>12,485</b>	<b>12,735</b>	<b>250</b>
<b>Expenditures</b>			
Grant in Aid	12,485	12,735	250
<b>Total Expenditures:</b>	<b>12,485</b>	<b>12,735</b>	<b>250</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

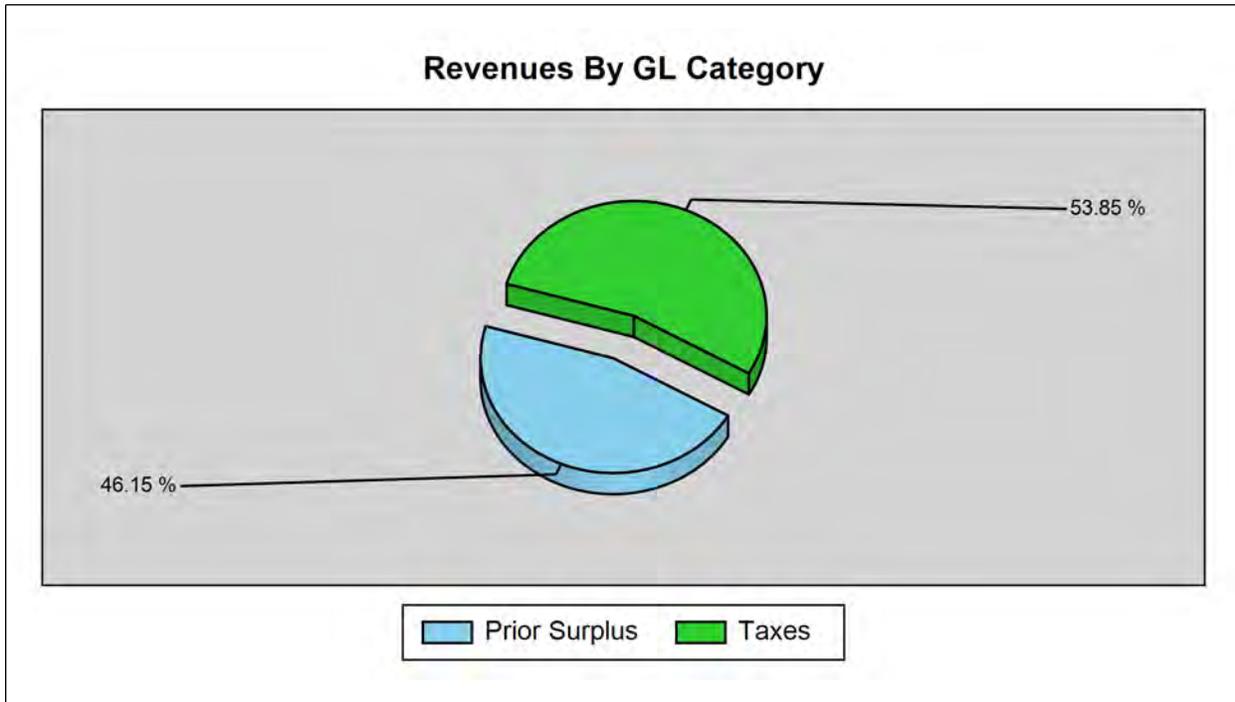
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: ECONOMIC DEVELOPMENT AREA A  
 Dept Number: 9300  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	250	250	250	0	0
Taxes	12,485	12,485	12,485	12,735	12,735
<b>Total Revenues:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Expenditures</b>					
Grant in Aid	12,735	12,735	12,735	12,735	12,735
<b>Total Expenditures:</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>	<b>12,735</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	1,000	3,000	2,000
Taxes	8,500	3,500	(5,000)
<b>Total Revenues:</b>	<b>9,500</b>	<b>6,500</b>	<b>(3,000)</b>
<b>Expenditures</b>			
Grant in Aid	9,500	6,500	(3,000)
<b>Total Expenditures:</b>	<b>9,500</b>	<b>6,500</b>	<b>(3,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

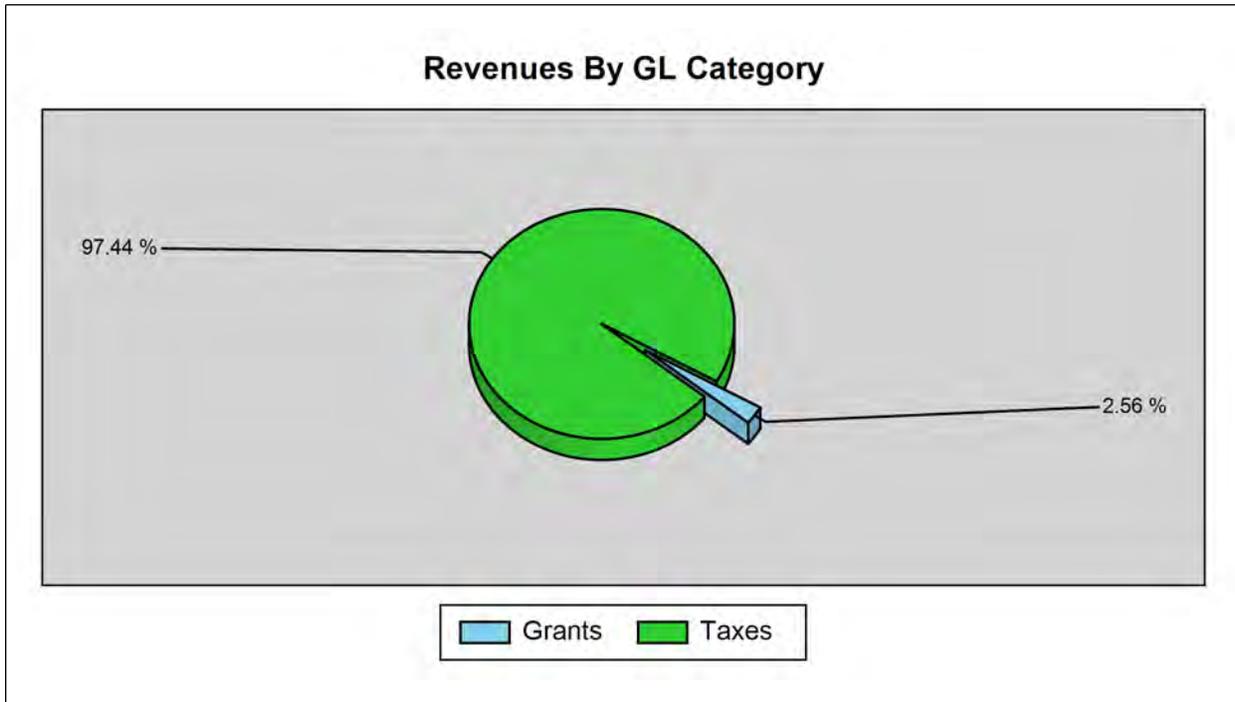
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA A  
 Dept Number: 7990  
 Service Participants: Electoral Area A



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	3,000	2,000	1,000	500	0
Taxes	3,500	4,500	5,500	6,000	6,500
<b>Total Revenues:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Expenditures</b>					
Grant in Aid	6,500	6,500	6,500	6,500	6,500
<b>Total Expenditures:</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>	<b>6,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	400	400	0
Taxes	15,200	15,224	24
<b>Total Revenues:</b>	<b>15,600</b>	<b>15,624</b>	<b>24</b>
<b>Expenditures</b>			
Administration	600	624	24
Contracts and Agreements	15,000	15,000	0
<b>Total Expenditures:</b>	<b>15,600</b>	<b>15,624</b>	<b>24</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MUSEUM AREA A  
 Dept Number: 7860  
 Service Participants: Electoral Area A

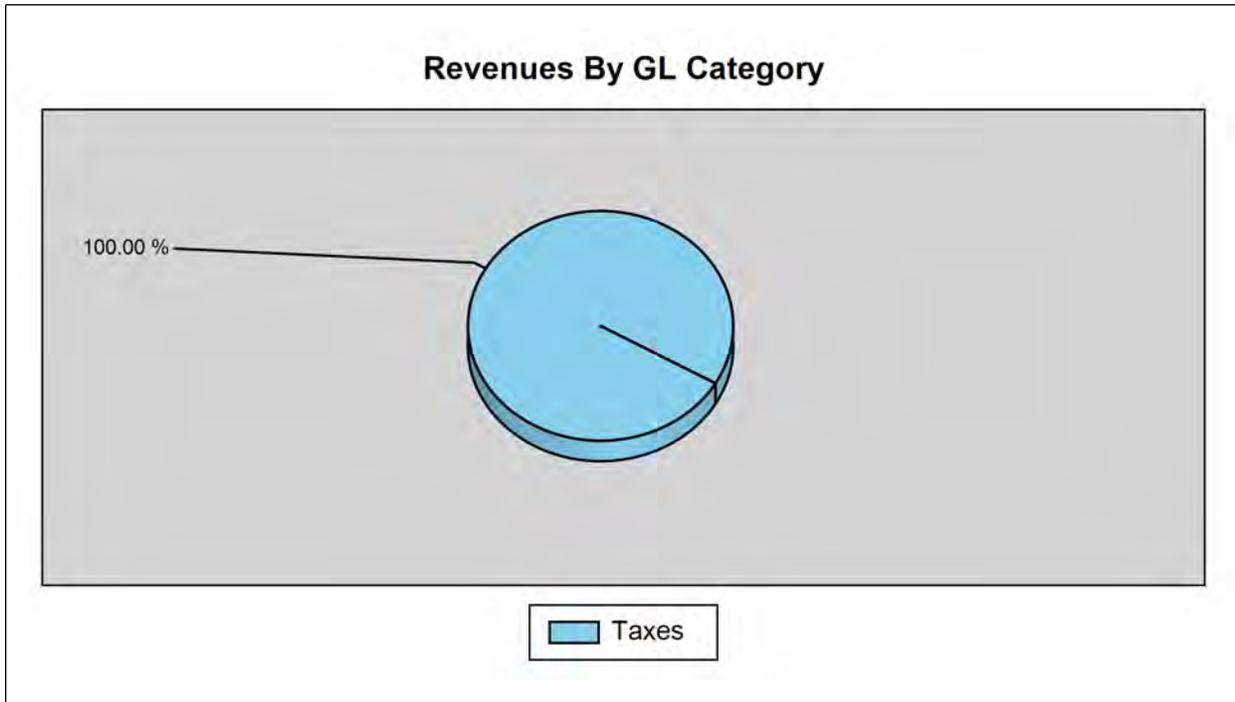


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	400	400	400	400	400
Taxes	15,224	15,235	15,246	15,257	15,268
<b>Total Revenues:</b>	<b>15,624</b>	<b>15,635</b>	<b>15,646</b>	<b>15,657</b>	<b>15,668</b>
<b>Expenditures</b>					
Administration	624	635	646	657	668
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>15,624</b>	<b>15,635</b>	<b>15,646</b>	<b>15,657</b>	<b>15,668</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A



<b>Budget Comparison</b>	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	69,525	70,309	784
<b>Total Revenues:</b>	<b>69,525</b>	<b>70,309</b>	<b>784</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	69,000	69,759	759
<b>Total Expenditures:</b>	<b>69,525</b>	<b>70,309</b>	<b>784</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION AREA A  
 Dept Number: 7510  
 Service Participants: Electoral Area A

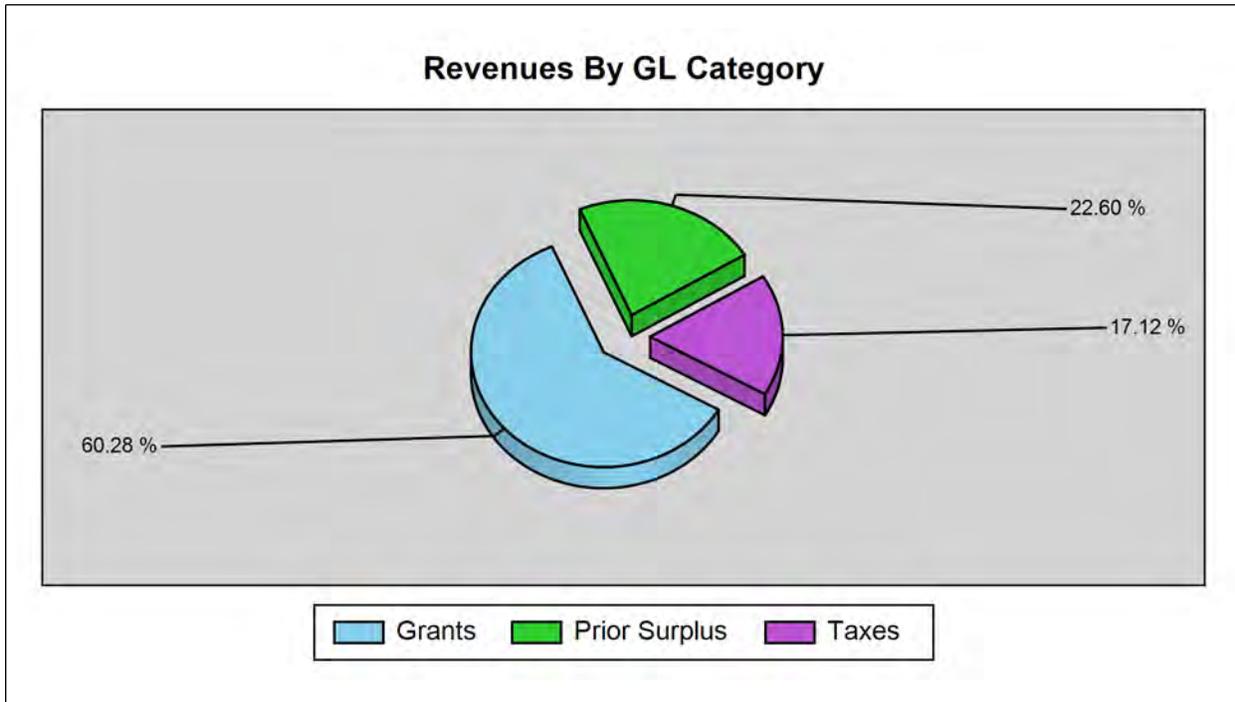


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	70,309	71,087	71,873	72,667	72,677
<b>Total Revenues:</b>	<b>70,309</b>	<b>71,087</b>	<b>71,873</b>	<b>72,667</b>	<b>72,677</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	69,759	70,527	71,303	72,087	72,087
<b>Total Expenditures:</b>	<b>70,309</b>	<b>71,087</b>	<b>71,873</b>	<b>72,667</b>	<b>72,677</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	40,000	40,000	0
Prior Surplus	20,000	15,000	(5,000)
Taxes	11,661	11,358	(303)
<b>Total Revenues:</b>	<b>71,661</b>	<b>66,358</b>	<b>(5,303)</b>
<b>Expenditures</b>			
Administration	1,141	1,312	171
Contingency	15,000	10,000	(5,000)
Grant Expense	40,000	40,000	0
Projects	5,520	5,623	103
Travel	6,000	6,000	0
Wages and benefits	4,000	3,423	(577)
<b>Total Expenditures:</b>	<b>71,661</b>	<b>66,358</b>	<b>(5,303)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA A  
 Dept Number: 0310  
 Service Participants: Electoral Area A

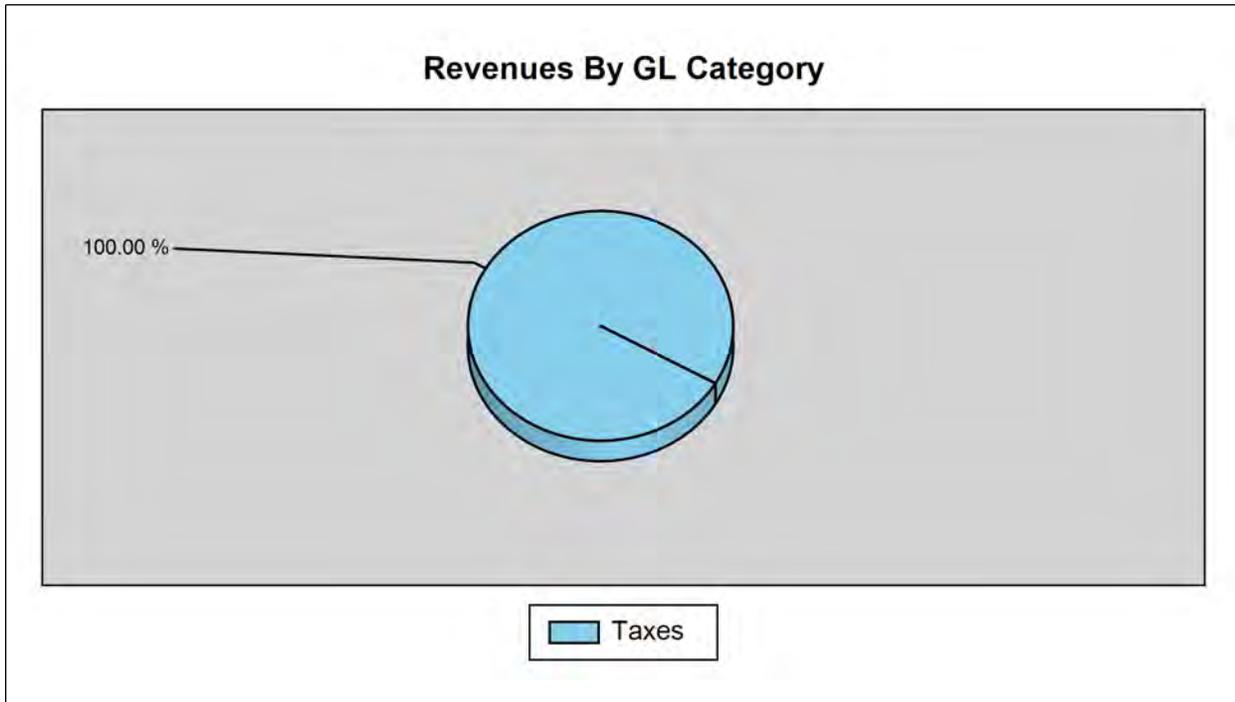


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	40,000	0	0	0	0
Prior Surplus	15,000	10,000	5,000	0	0
Taxes	11,358	16,545	21,744	26,897	27,084
<b>Total Revenues:</b>	<b>66,358</b>	<b>26,545</b>	<b>26,744</b>	<b>26,897</b>	<b>27,084</b>
<b>Expenditures</b>					
Administration	1,312	1,335	1,358	1,382	1,406
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	40,000	0	0	0	0
Projects	5,623	5,727	5,834	5,900	6,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	3,423	3,483	3,552	3,615	3,678
<b>Total Expenditures:</b>	<b>66,358</b>	<b>26,545</b>	<b>26,744</b>	<b>26,897</b>	<b>27,084</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA A  
 Dept Number: 415  
 Service Participants: ELECTORALAREA A



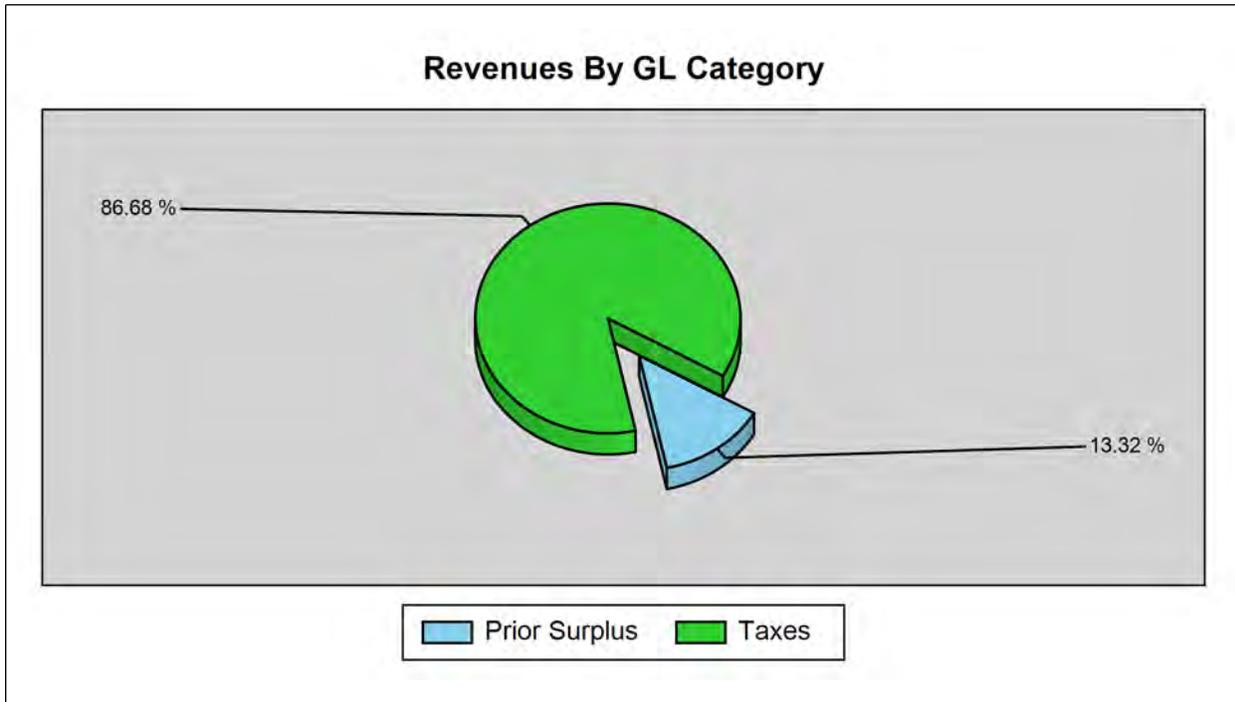
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	5,000	5,000
<b>Total Revenues:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	5,000	5,000
<b>Total Expenditures:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	50,000	30,000	(20,000)
Taxes	198,743	195,197	(3,546)
<b>Total Revenues:</b>	<b>248,743</b>	<b>225,197</b>	<b>(23,546)</b>
<b>Expenditures</b>			
Administration	8,272	9,222	950
Capital and Equipment	21,200	24,000	2,800
Financing	23,438	16,156	(7,282)
Insurance	11,895	10,596	(1,299)
Legal	0	1,500	1,500
Maintenance and Repairs	15,700	21,700	6,000
Operations	8,300	1,300	(7,000)
Other Expense	2,695	2,695	0
Supplies	5,000	3,500	(1,500)
Transfers	61,900	36,900	(25,000)
Travel	7,808	5,000	(2,808)
Utilities	7,535	7,628	93
Wages and benefits	75,000	85,000	10,000
<b>Total Expenditures:</b>	<b>248,743</b>	<b>225,197</b>	<b>(23,546)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE ANARCHIST MOUNTAIN  
 Dept Number: 1800  
 Service Participants: Defined Service Area V714

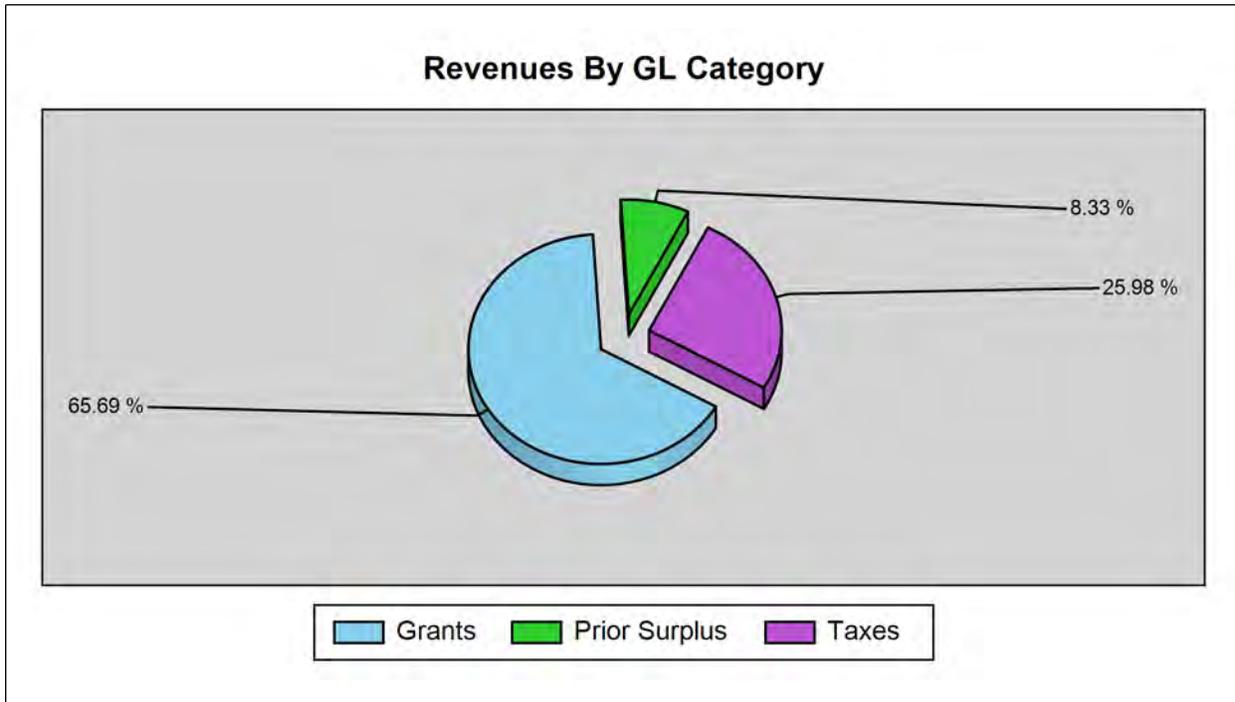


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	30,000	0	0	0	0
Taxes	195,197	226,890	228,613	230,658	234,788
<b>Total Revenues:</b>	<b>225,197</b>	<b>226,890</b>	<b>228,613</b>	<b>230,658</b>	<b>234,788</b>
<b>Expenditures</b>					
Administration	9,222	9,384	9,549	9,716	9,859
Capital and Equipment	24,000	22,100	22,240	22,381	22,829
Financing	16,156	16,156	16,156	16,156	16,156
Insurance	10,596	10,781	10,969	11,160	11,354
Legal	1,500	1,600	1,700	1,800	1,900
Maintenance and Repairs	21,700	22,059	22,674	23,602	24,074
Operations	1,300	1,300	1,300	1,300	1,326
Other Expense	2,695	0	0	0	0
Supplies	3,500	3,600	3,700	3,800	3,876
Transfers	36,900	36,900	36,900	36,900	37,500
Travel	5,000	5,160	5,320	5,480	5,590
Utilities	7,628	7,750	7,905	8,063	8,224
Wages and benefits	85,000	90,100	90,200	90,300	92,100
<b>Total Expenditures:</b>	<b>225,197</b>	<b>226,890</b>	<b>228,613</b>	<b>230,658</b>	<b>234,788</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	39,438	39,438	0
Prior Surplus	5,000	5,000	0
Taxes	15,600	15,600	0
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,038</b>	<b>0</b>
<b>Expenditures</b>			
Administration	1,005	1,025	20
Financing	44,316	44,316	0
Transfers	14,717	14,697	(20)
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,038</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OSOYOOS SEWER PROJECT AREA A  
 Dept Number: 3810  
 Service Participants: Specified Service Area P714 SRVA #47



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	15,600	15,601	15,600	15,601	15,601
<b>Total Revenues:</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>
<b>Expenditures</b>					
Administration	1,025	1,043	1,061	1,080	1,099
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	14,697	14,680	14,661	14,643	14,624
<b>Total Expenditures:</b>	<b>60,038</b>	<b>60,039</b>	<b>60,038</b>	<b>60,039</b>	<b>60,039</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

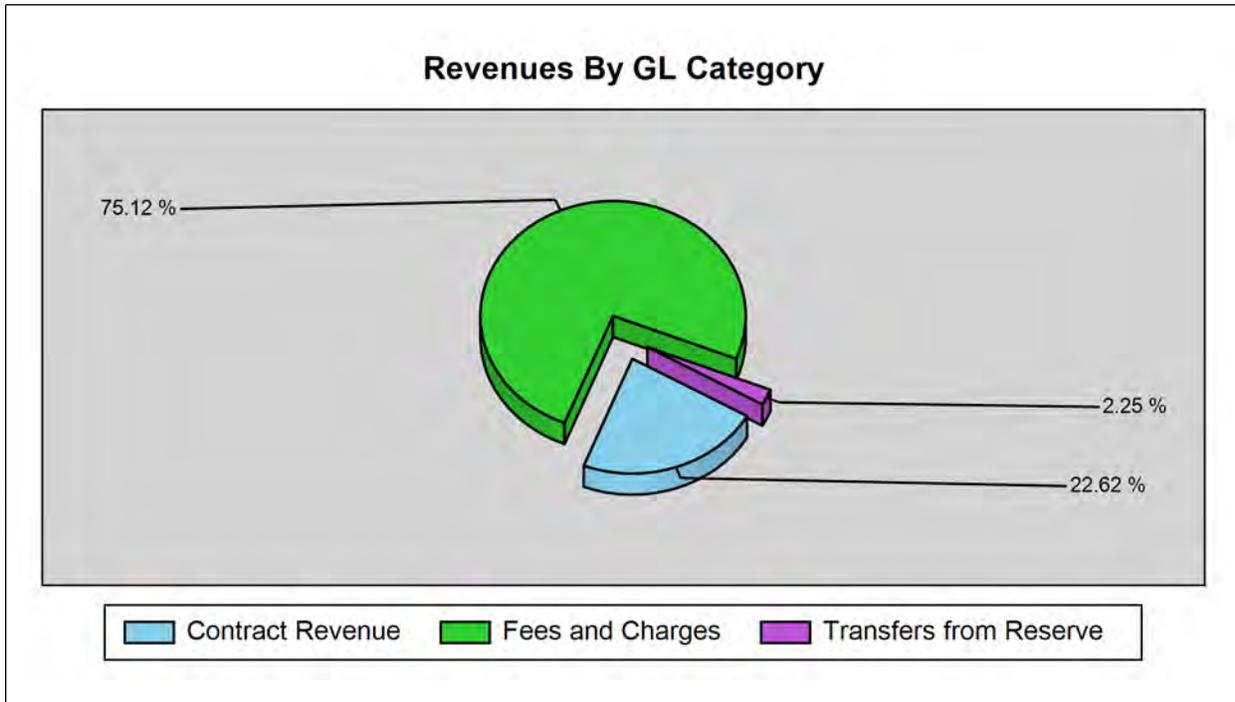
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	34,579	35,325	746
Fees and Charges	110,423	117,300	6,877
Transfers from Reserve	2,320	3,518	1,198
<b>Total Revenues:</b>	<b>147,322</b>	<b>156,143</b>	<b>8,821</b>
<b>Expenditures</b>			
Administration	7,722	8,220	498
Advertising	2,530	2,561	31
Contracts and Agreements	87,454	90,078	2,624
Insurance	834	871	37
Legal	180	185	5
Operations	34,124	39,512	5,388
Supplies	245	230	(15)
Transfers	1,270	1,286	16
Travel	1,750	1,800	50
Wages and benefits	11,213	11,400	187
<b>Total Expenditures:</b>	<b>147,322</b>	<b>156,143</b>	<b>8,821</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47

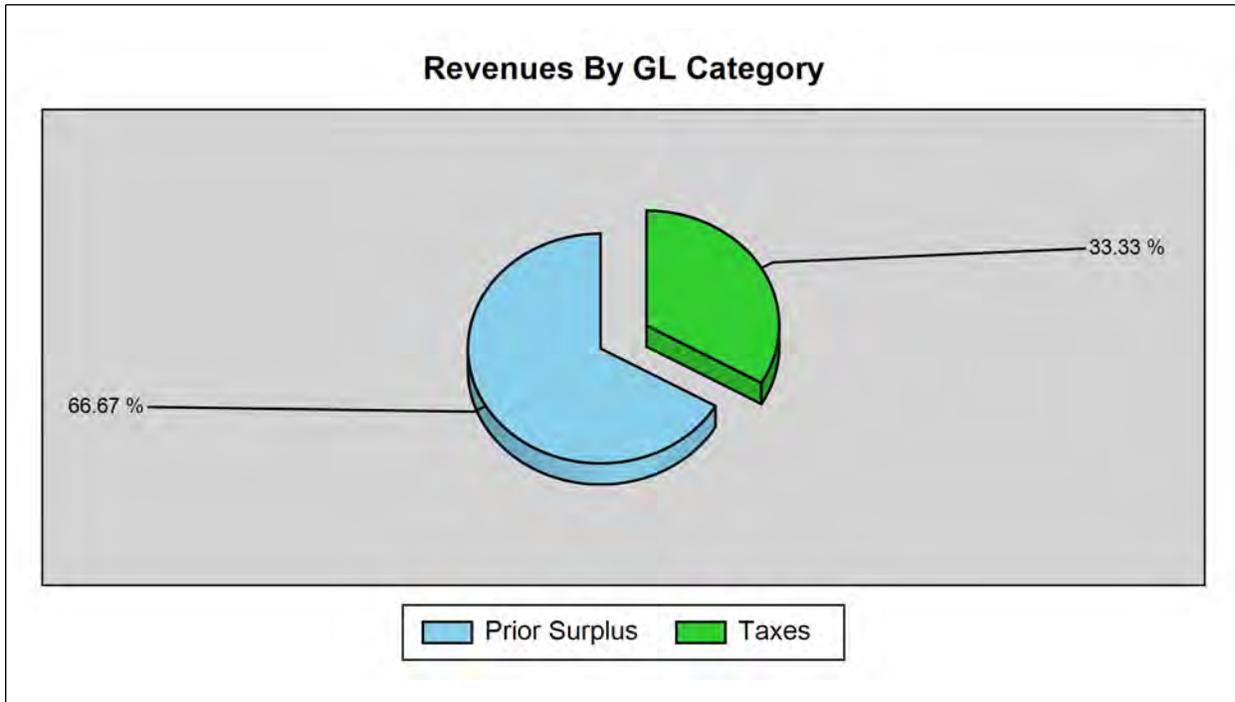


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	35,325	35,325	35,325	35,325	35,325
Fees and Charges	117,300	122,270	122,270	122,270	122,270
Transfers from Reserve	3,518	1,635	4,799	8,028	8,212
<b>Total Revenues:</b>	<b>156,143</b>	<b>159,230</b>	<b>162,394</b>	<b>165,623</b>	<b>165,807</b>
<b>Expenditures</b>					
Administration	8,220	8,363	8,509	8,657	8,626
Advertising	2,561	2,600	2,600	2,600	2,600
Contracts and Agreements	90,078	92,780	95,564	98,431	98,431
Insurance	871	886	902	918	934
Legal	185	185	185	185	185
Operations	39,512	39,512	39,512	39,512	39,512
Supplies	230	230	230	230	230
Transfers	1,286	1,286	1,286	1,286	1,286
Travel	1,800	1,800	1,800	1,800	1,800
Wages and benefits	11,400	11,588	11,806	12,004	12,203
<b>Total Expenditures:</b>	<b>156,143</b>	<b>159,230</b>	<b>162,394</b>	<b>165,623</b>	<b>165,807</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	6,000	6,000	0
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>
<b>Expenditures</b>			
Administration	525	500	(25)
Contingency	2,000	2,000	0
Operations	4,000	4,000	0
Transfers	2,475	2,500	25
<b>Total Expenditures:</b>	<b>9,000</b>	<b>9,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA A  
 Dept Number: 3200  
 Service Participants: Specified Service Area E714



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	3,000	2,999	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
<b>Expenditures</b>					
Administration	500	509	518	527	536
Contingency	2,000	2,000	2,000	2,000	2,000
Operations	4,000	4,000	4,000	4,000	4,000
Transfers	2,500	2,490	2,482	2,473	2,464
<b>Total Expenditures:</b>	<b>9,000</b>	<b>8,999</b>	<b>9,000</b>	<b>9,000</b>	<b>9,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “B”

• Area B Requisition		170
• Summary Information		171
• Area B Community Parks	7580	172 - 173
• Grant in Aid Area B	7930	174 - 175
• Rural Projects Area B	0320	176 - 177
Specified Areas		
• Recycling/Garbage Pickup Area B	3530	178 - 179

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>ELECTORAL AREA B (CAWSTON)</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 8,444	\$ 6,975	\$ 1,469
ANIMAL CONTROL	3,316	3,448	(132)
DESTRUCTION OF PESTS	69	63	6
ELECTORAL AREA ADMINISTRATION	30,151	29,648	503
ELECTORAL AREA PLANNING	25,389	24,817	571
EMERGENCY PLANNING	1,313	1,287	26
GENERAL GOVERNMENT	9,147	9,683	(536)
HERITAGE (Subregional)	142	-	142
ILLEGAL DUMPING	75	78	(3)
NUISANCE CONTROL	195	195	-
NOXIOUS WEEDS	313	257	55
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	273	-	273
REGIONAL TRAILS	1,939	1,944	(6)
SOLID WASTE MANAGEMENT PLAN	1,127	1,083	44
STERILE INSECT RELEASE	1,559	1,537	23
SUBDIVISION SERVICING	1,774	2,414	(640)
<b>Subtotal</b>	<b>\$ 85,224</b>	<b>\$ 83,430</b>	<b>\$ 1,794</b>
<b><u>Village &amp; Regional Director determine budget</u></b>			
ECONOMIC DEVELOPMENT	\$ 1,934	\$ 1,917	\$ 17
BGKEREMEOS LIBRARY CONTRIBUION	5,452	-	5,452
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	25,321	24,076	1,245
REFUSE DISPOSAL - IMPR ONLY	67,421	64,397	3,025
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
SWIMMING POOL - IMPR ONLY	12,083	12,311	(228)
<b>Subtotal</b>	<b>\$ 122,212</b>	<b>\$ 112,702</b>	<b>\$ 9,510</b>
<b><u>Regional Director determines budget</u></b>			
COMMUNITY PARKS	\$ 20,842	\$ 18,019	\$ 2,823
GRANT IN AID	5,123	6,111	(988)
RURAL PROJECTS	14,228	14,307	(79)
<b>Subtotal</b>	<b>\$ 40,193</b>	<b>\$ 38,437</b>	<b>\$ 1,756</b>
<b>SUBTOTAL</b>	<b>\$ 247,629</b>	<b>\$ 234,569</b>	<b>\$ 13,060</b>
<b><u>Service Areas</u></b>			
FIRE PROTECTION	\$ 121,392	\$ 107,435	\$ 13,957
MOSQUITO CONTROL Impr. Only	30,488	28,444	2,044
OKANAGAN REGIONAL LIBRARY	26,613	26,365	248
STERILE INSECT RELEASE	130,371	130,371	-
<b>Subtotal</b>	<b>\$ 308,864</b>	<b>\$ 292,615</b>	<b>\$ 16,249</b>
<b>TOTAL</b>	<b>\$ 556,493</b>	<b>\$ 527,184</b>	<b>\$ 29,309</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 3.17</b>	<b>\$ 2.95</b>	<b>\$ 0.22</b>
<b>Average Taxes per Res Property</b>	<b>\$ 633.12</b>	<b>\$ 589.57</b>	<b>\$ 43.55</b>

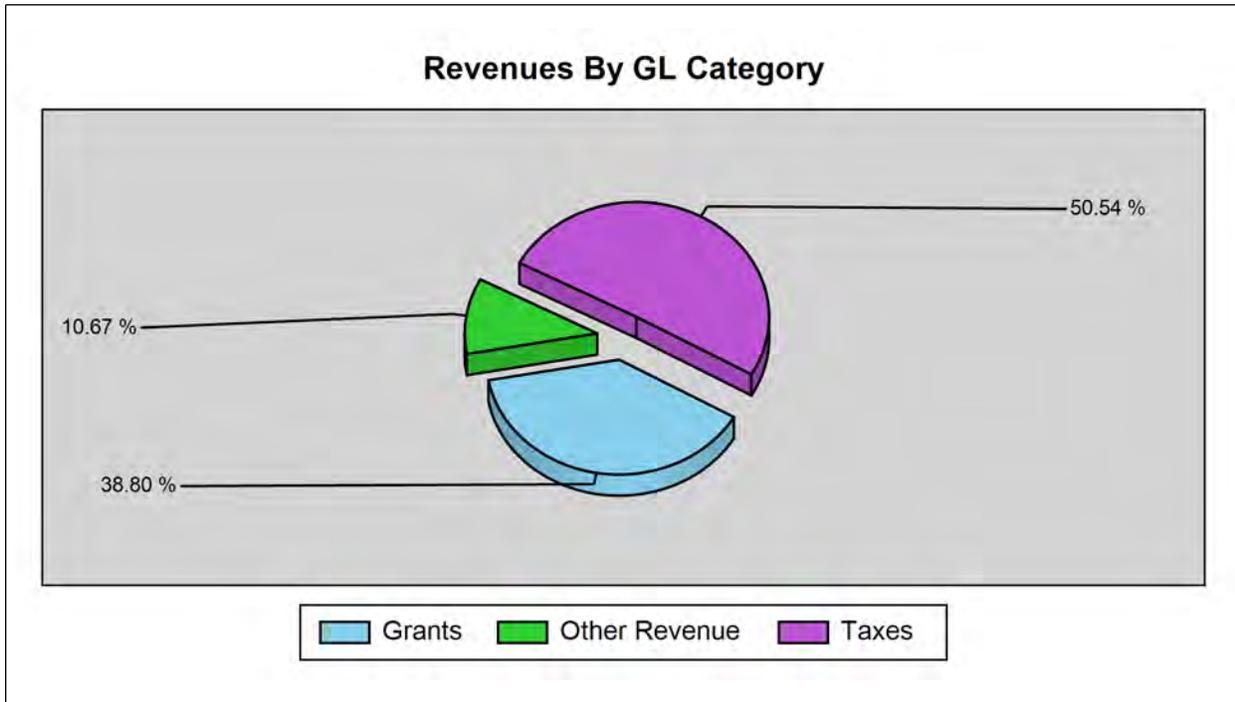
<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE</b>	<b>EXPLANATION</b>
<b>AREA B</b>	\$556,493	\$525,267	\$31,226	
REGIONAL SERVICES	\$154,896	\$153,410	\$1,486	See Regional Services Summary
RURAL SERVICES	\$117,800	\$115,200	\$2,600	See Rural Services Summary
SHARED SERVICES	\$243,604	\$218,219	\$25,384	See Shared Services Summary
AREA B COMMUNITY PARKS	\$20,842	\$18,019	\$2,823	
GRANT-IN AID AREA B	\$5,123	\$6,111	-\$988	
ELECTORAL AREA B - RURAL PROJECTS	\$14,228	\$14,307	-\$79	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBAGE AREA B	\$61,100	\$53,474	\$7,626	\$15 per household increase

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	16,000	16,000	0
Other Revenue	0	4,400	4,400
Taxes	18,019	20,842	2,823
<b>Total Revenues:</b>	<b>34,019</b>	<b>41,242</b>	<b>7,223</b>
<b>Expenditures</b>			
Administration	555	638	83
Capital and Equipment	700	1,500	800
Contracts and Agreements	12,000	16,200	4,200
Grant Expense	16,000	16,000	0
Insurance	168	175	7
Supplies	1,900	2,300	400
Transfers	0	500	500
Travel	0	1,000	1,000
Wages and benefits	2,696	2,929	233
<b>Total Expenditures:</b>	<b>34,019</b>	<b>41,242</b>	<b>7,223</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: COMMUNITY PARKS AREA B  
 Dept Number: 7580  
 Service Participants: Electoral Area B

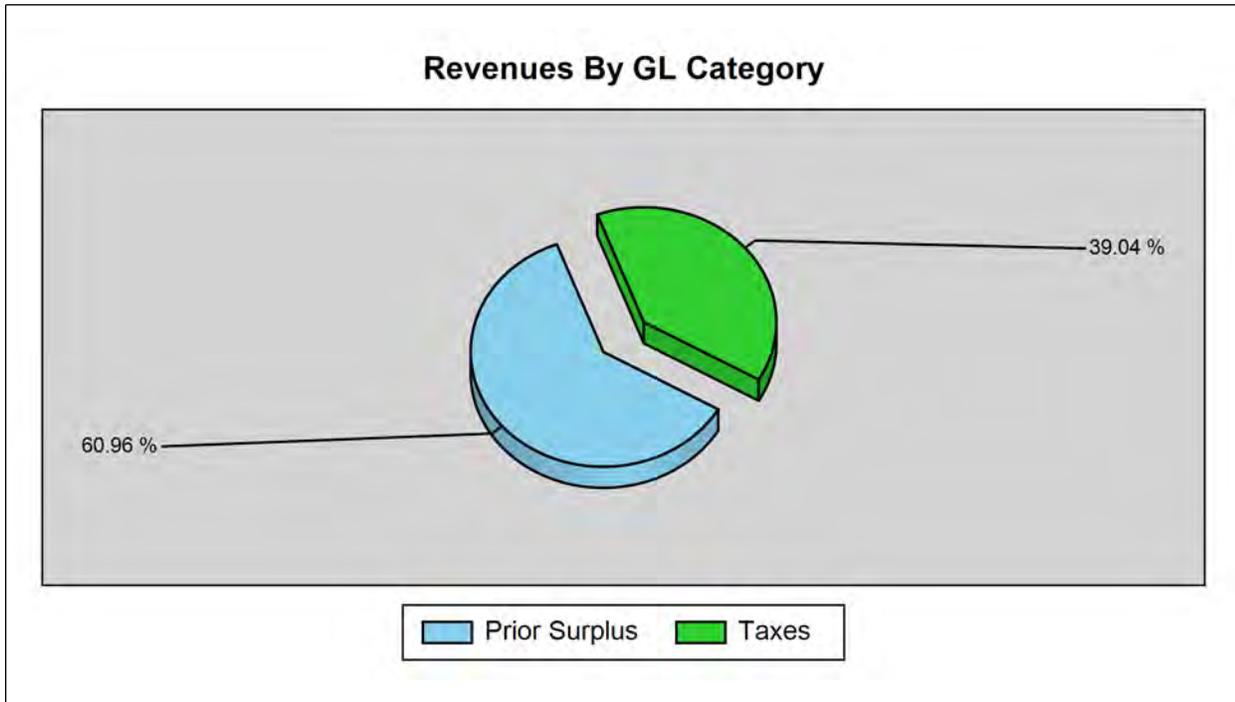


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	16,000	0	0	0	0
Other Revenue	4,400	0	0	0	0
Taxes	20,842	37,370	37,907	38,447	38,989
<b>Total Revenues:</b>	<b>41,242</b>	<b>37,370</b>	<b>37,907</b>	<b>38,447</b>	<b>38,989</b>
<b>Expenditures</b>					
Administration	638	649	660	672	684
Capital and Equipment	1,500	13,258	13,418	13,580	13,745
Contracts and Agreements	16,200	16,456	16,712	16,969	17,228
Grant Expense	16,000	0	0	0	0
Insurance	175	178	181	184	183
Supplies	2,300	2,350	2,400	2,450	2,500
Transfers	500	500	500	500	500
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	2,929	2,979	3,036	3,092	3,149
<b>Total Expenditures:</b>	<b>41,242</b>	<b>37,370</b>	<b>37,907</b>	<b>38,447</b>	<b>38,989</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	9,000	8,000	(1,000)
Taxes	6,111	5,123	(988)
<b>Total Revenues:</b>	<b>15,111</b>	<b>13,123</b>	<b>(1,988)</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	13,000	11,000	(2,000)
Insurance	111	123	12
<b>Total Expenditures:</b>	<b>15,111</b>	<b>13,123</b>	<b>(1,988)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA B  
 Dept Number: 7930  
 Service Participants: Electoral Area B

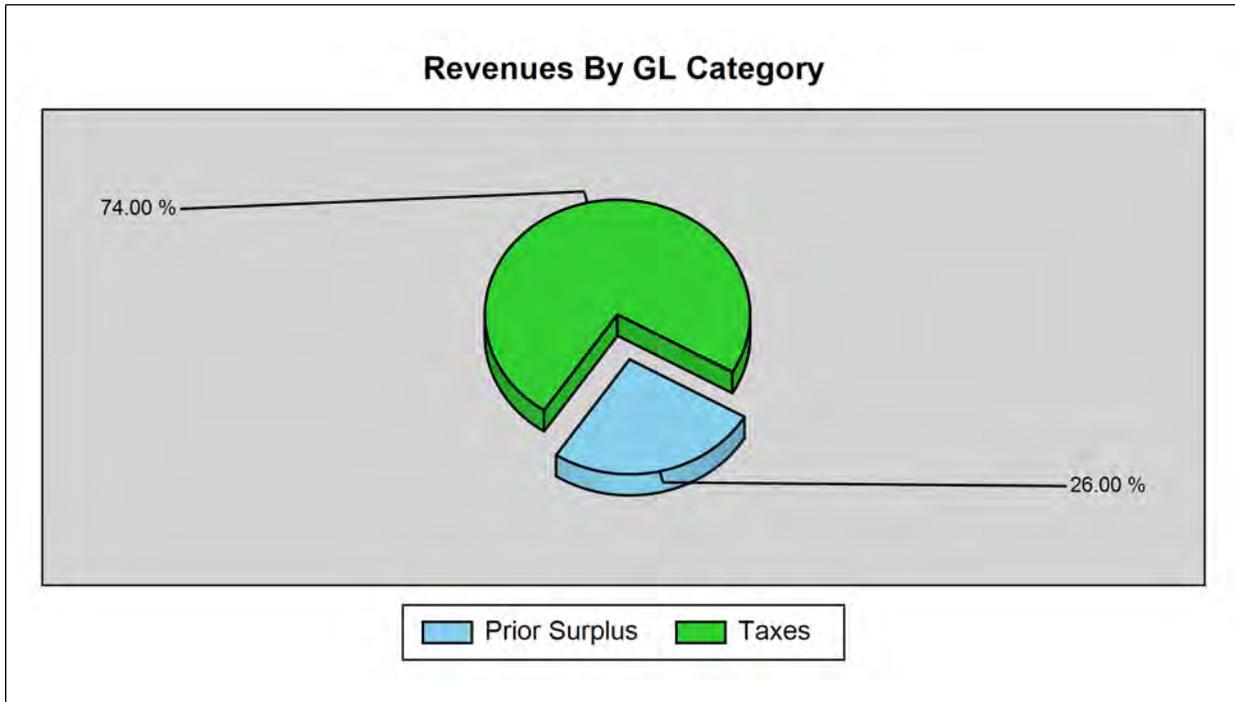


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	8,000	7,000	6,000	5,000	4,000
Taxes	5,123	5,125	5,127	5,129	5,131
<b>Total Revenues:</b>	<b>13,123</b>	<b>12,125</b>	<b>11,127</b>	<b>10,129</b>	<b>9,131</b>
<b>Expenditures</b>					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	11,000	10,000	9,000	8,000	7,000
Insurance	123	125	127	129	131
<b>Total Expenditures:</b>	<b>13,123</b>	<b>12,125</b>	<b>11,127</b>	<b>10,129</b>	<b>9,131</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	25,000	5,000	(20,000)
Taxes	14,307	14,228	(79)
<b>Total Revenues:</b>	<b>39,307</b>	<b>19,228</b>	<b>(20,079)</b>
<b>Expenditures</b>			
Administration	1,888	1,794	(94)
Advertising	500	500	0
Contingency	17,318	5,000	(12,318)
Travel	6,000	6,000	0
Wages and benefits	13,601	5,934	(7,667)
<b>Total Expenditures:</b>	<b>39,307</b>	<b>19,228</b>	<b>(20,079)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA B  
 Dept Number: 0320  
 Service Participants: Electoral Area B

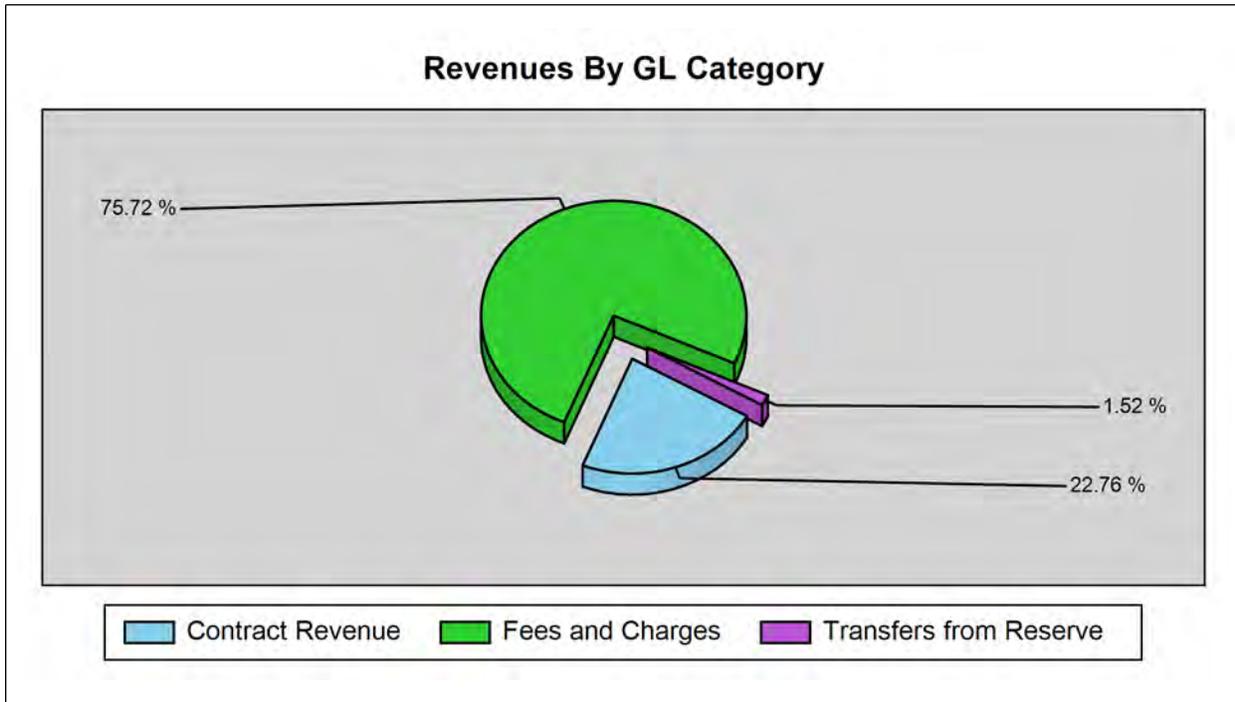


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	5,000	0	0	0
Taxes	14,228	14,363	19,515	19,656	19,752
<b>Total Revenues:</b>	<b>19,228</b>	<b>19,363</b>	<b>19,515</b>	<b>19,656</b>	<b>19,752</b>
<b>Expenditures</b>					
Administration	1,794	1,825	1,857	1,889	1,922
Advertising	500	500	500	500	500
Contingency	5,000	5,000	5,000	5,000	5,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,934	6,038	6,158	6,267	6,330
<b>Total Expenditures:</b>	<b>19,228</b>	<b>19,363</b>	<b>19,515</b>	<b>19,656</b>	<b>19,752</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	18,408	18,408	0
Fees and Charges	53,624	61,250	7,626
Transfers from Reserve	4,547	1,233	(3,314)
<b>Total Revenues:</b>	<b>76,579</b>	<b>80,891</b>	<b>4,312</b>
<b>Expenditures</b>			
Administration	4,158	4,427	269
Advertising	1,270	1,286	16
Contracts and Agreements	47,572	48,998	1,426
Insurance	417	436	19
Legal	100	101	1
Operations	15,594	18,056	2,462
Supplies	130	132	2
Transfers	630	638	8
Travel	880	890	10
Wages and benefits	5,828	5,927	99
<b>Total Expenditures:</b>	<b>76,579</b>	<b>80,891</b>	<b>4,312</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA B  
 Dept Number: 3530  
 Service Participants: Electoral Area B



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	18,408	18,408	18,408	18,408	18,500
Fees and Charges	61,250	61,865	66,541	66,525	67,050
Transfers from Reserve	1,233	2,304	34	1,109	2,242
<b>Total Revenues:</b>	<b>80,891</b>	<b>82,577</b>	<b>84,983</b>	<b>86,042</b>	<b>87,792</b>
<b>Expenditures</b>					
Administration	4,427	4,505	4,584	4,664	4,745
Advertising	1,286	1,290	1,290	1,290	1,290
Contracts and Agreements	48,998	50,469	51,983	53,543	55,100
Insurance	436	444	452	460	468
Legal	101	110	110	110	110
Operations	18,056	18,056	18,056	18,056	18,056
Supplies	132	140	140	140	140
Transfers	638	640	1,333	640	640
Travel	890	890	890	890	890
Wages and benefits	5,927	6,033	6,145	6,249	6,353
<b>Total Expenditures:</b>	<b>80,891</b>	<b>82,577</b>	<b>84,983</b>	<b>86,042</b>	<b>87,792</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

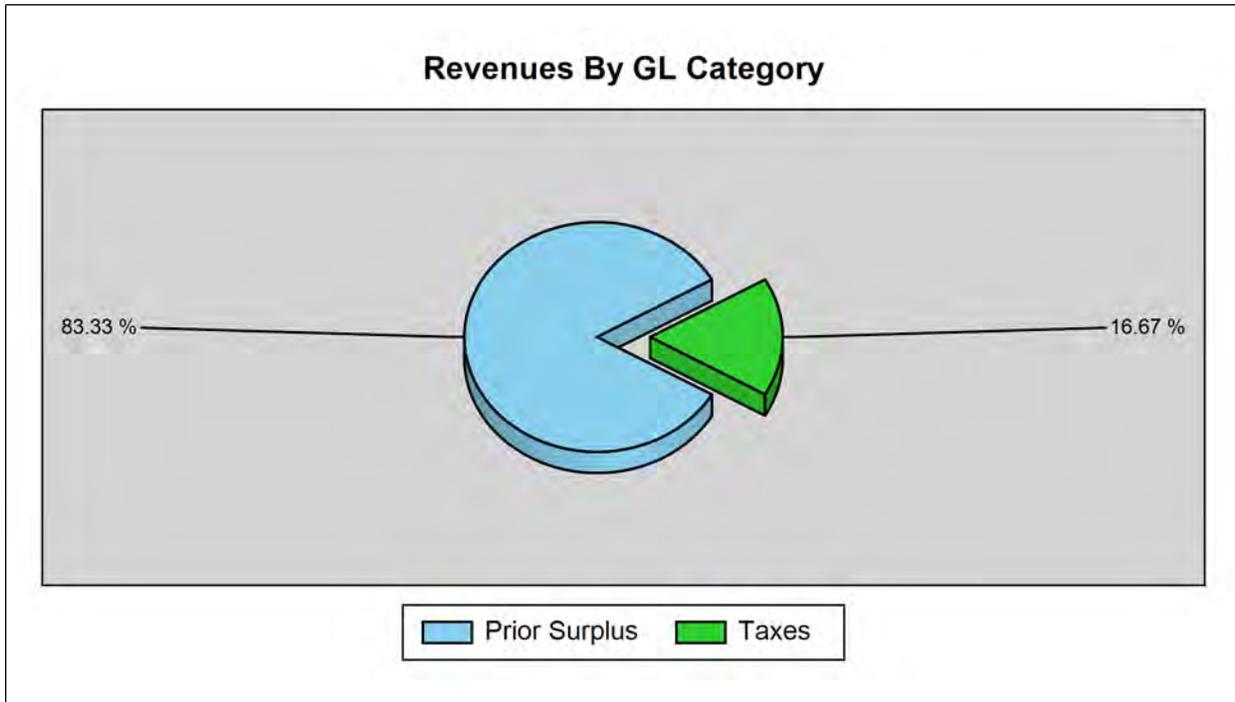
# ELECTORAL AREA “C”

• Area C Requisition		181
• Summary Information		182
• Grant in Aid Area C	7940	183 - 184
• Noise Bylaws Area C	2720	185
• Rural Projects Area C	0330	186 - 187
• Untidy/Unsightly Area C	2620	188
• Victim Services Contribution Area C	0420	189
• Water – Loose Bay	3905	190 - 191
Specified Areas		
• Fire – Willowbrook	1500	192 - 193
• Gallagher Lake Sewer	3815	194 - 195
• Gallagher Lake Water	3975	196 - 197
• Recycling/Garbage Pickup Area C	3540	198 - 199
• Willowbrook Water	3930	200 - 201

<b>REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN</b>				
<b>2017 Budget Comparative Requisition</b>				
<b>ELECTORAL AREA C (OLIVER RURAL)</b>		<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b>Participating Directors determine budget by weighted vote</b>				
911 EMERGENCY CALL SYSTEM - Impr. Only		\$ 37,671	\$ 31,117	\$ 6,554
ANIMAL CONTROL		15,825	16,456	(631)
BUILDING INSPECTION		39,671	39,684	(13)
DESTRUCTION OF PESTS		328	300	29
SOLID WASTE MANAGEMENT PLAN		5,377	5,169	208
ELECTORAL AREA ADMINISTRATION		143,885	141,486	2,400
ELECTORAL AREA PLANNING		121,157	118,432	2,725
EMERGENCY PLANNING		6,264	6,141	123
GENERAL GOVERNMENT		43,650	46,208	(2,559)
HERITAGE (Subregional)		676	-	676
ILLEGAL DUMPING		356	371	(15)
MOSQUITO CONTROL - Impr Only		27,051	28,317	(1,266)
NOXIOUS WEEDS		1,492	1,228	263
NUISANCE CONTROL		930	930	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)		1,302	-	1,302
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		2,722	3,208	(485)
REGIONAL TRAILS		9,252	9,279	(27)
SUBDIVISION SERVICING		8,467	11,522	(3,055)
TRANSIT - SOUTH OKANAGAN		7,064	-	7,064
<b>Subtotal</b>		<b>473,142</b>	<b>459,848</b>	<b>13,294</b>
<b>Town &amp; Regional Director determine budget</b>				
ARENA		\$ 153,326	\$ 133,537	\$ 19,789
PARKS		146,478	124,722	21,756
POOL		89,786	88,771	1,015
RECREATION HALL		71,318	116,486	(45,168)
RECREATION PROGRAMS		63,836	53,995	9,841
<b>Parks &amp; Recreation Subtotal</b>		<b>\$ 524,745</b>	<b>\$ 517,511</b>	<b>\$ 7,234</b>
REFUSE DISPOSAL		51,349	46,896	4,453
HERITAGE GRANT		61,679	60,885	794
ECONOMIC DEVELOPMENT		12,258	11,810	448
VENABLES THEATRE SERVICE		45,907	44,803	1,103
FRANK VENABLES AUDITORIUM		86,484	86,036	448
<b>Subtotal</b>		<b>\$ 782,421</b>	<b>\$ 767,941</b>	<b>\$ 14,480</b>
<b>Regional Director determines budget</b>				
GRANT IN AID		\$ 5,000	\$ 5,000	\$ -
HERITAGE CONSERVATION		-	3,844	-
NOISE BYLAW AREA C		6,335	4,040	2,295
RURAL PROJECTS		12,550	13,135	(585)
UNTIDY/UNSIGHTLY PREMISES C		2,383	3,673	(1,290)
VICTIM SERVICES AREA C		5,000	-	5,000
WATER SYSTEM - LOOSE BAY		5,896	-	5,896
<b>Subtotal</b>		<b>\$ 37,164</b>	<b>\$ 29,692</b>	<b>\$ 11,316</b>
<b>Requisitions from Other Multi-Regional Boards</b>				
OKANAGAN BASIN WATER BOARD		\$ 31,205	\$ 31,642	\$ (437)
OKANAGAN REGIONAL LIBRARY		126,999	125,817	1,182
STERILE INSECT RELEASE		97,920	97,797	123
<b>Subtotal</b>		<b>\$ 256,125</b>	<b>\$ 255,256</b>	<b>\$ 868</b>
<b>SUBTOTAL</b>		<b>\$ 1,548,851</b>	<b>\$ 1,512,738</b>	<b>\$ 39,958</b>
<b>Service Areas</b>				
FIRE PROT-WILLOWBROOK-K(714)		\$ 69,319	\$ 54,677	\$ 14,642
<b>TOTAL</b>		<b>\$ 1,618,170</b>	<b>\$ 1,567,415</b>	<b>\$ 54,600</b>
<b>Average Res Tax Rate/\$1000</b>		<b>\$ 2.39</b>	<b>\$ 2.31</b>	<b>\$ 0.08</b>
<b>Average Taxes per Res Property</b>		<b>\$ 609.08</b>	<b>\$ 588.85</b>	<b>\$ 20.22</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE**</b>	<b>EXPLANATION</b>
<b>AREA C</b>	\$1,618,170	\$1,567,415	\$36,113	(excluding Fire)
REGIONAL SERVICES	\$245,882	\$233,091	\$12,791	See Regional Services Summary Changes
RURAL SERVICES	\$483,384	\$485,857	-\$2,473	See Rural Services Summary
SHARED SERVICES	\$782,421	\$767,941	\$14,480	See Shared Services Summary Changes
GRANT-IN AID - AREA C	\$5,000	\$5,000	\$0	
NOISE BYLAWS AREA C	\$6,335	\$4,040	\$2,295	
ELECTORAL AREA C - RURAL PROJECTS	\$12,550	\$13,135	-\$585	
WATER SYSTEM LOOSE BAY	\$5,896	\$0	\$5,896	NEW SERVICE
UNSIGHTLY/UNTIDY PREMISES - AREA C	\$2,383	\$3,673	-\$1,290	
VICTIM SERVICES AREA C	\$5,000	\$0	\$5,000	NEW SERVICE
FIRE PROTECTION - WILLOWBROOK	\$69,319	\$54,677	\$14,642	continued implementaiton of paid honorariums scale

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
GALLAGHER LAKE SEWER	\$29,384	\$30,969	-\$1,585	\$20 per household decrease
GALLAGHER LAKE WATER	\$48,525	\$44,520	\$4,005	\$83 per household increase
WILLOWBROOK WATER	\$29,322	\$24,000	\$5,322	\$75 per household increase
RECYCLING/GARBAGE AREA C	\$201,985	\$187,320	\$14,665	\$10 per household increase



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	20,000	25,000	5,000
Taxes	5,000	5,000	0
Transfers from Reserve	5,000	0	(5,000)
<b>Total Revenues:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	30,000	30,000	0
<b>Total Expenditures:</b>	<b>30,000</b>	<b>30,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

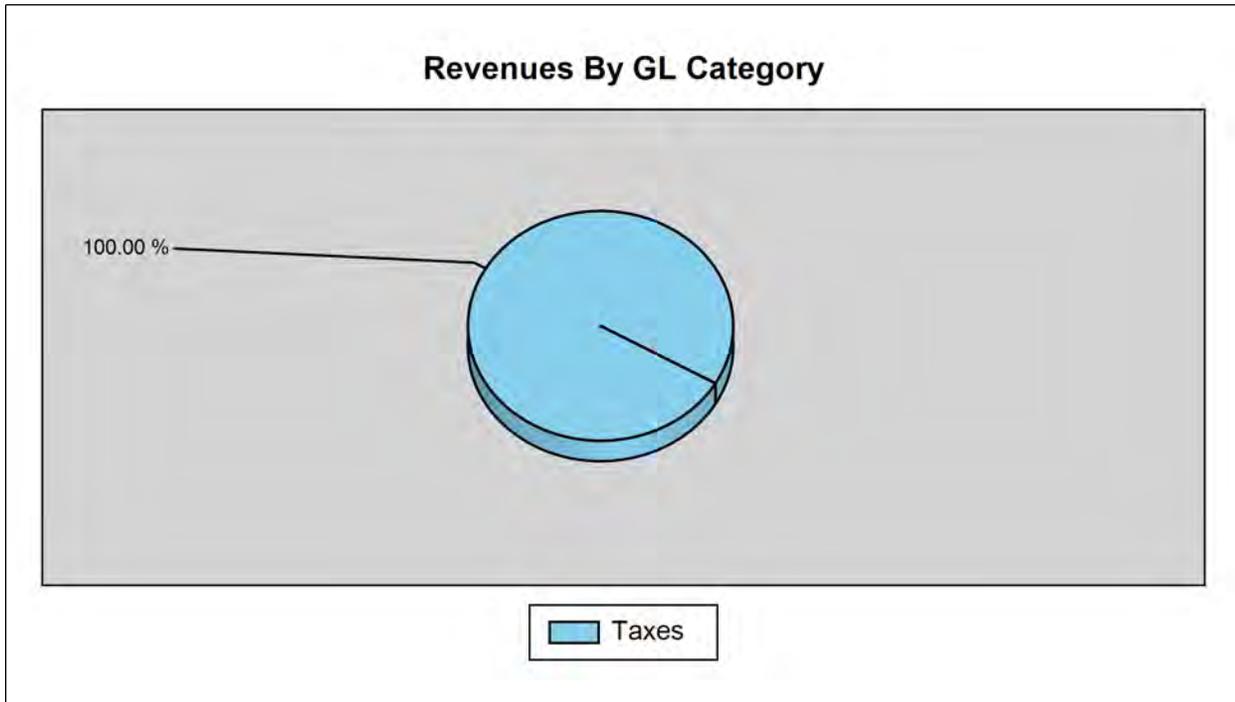
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: GRANT IN AID AREA C  
 Dept Number: 7940  
 Service Participants: Electoral Area C



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	25,000	20,000	15,000	10,000	5,000
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	30,000	25,000	20,000	15,000	10,000
<b>Total Expenditures:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>15,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



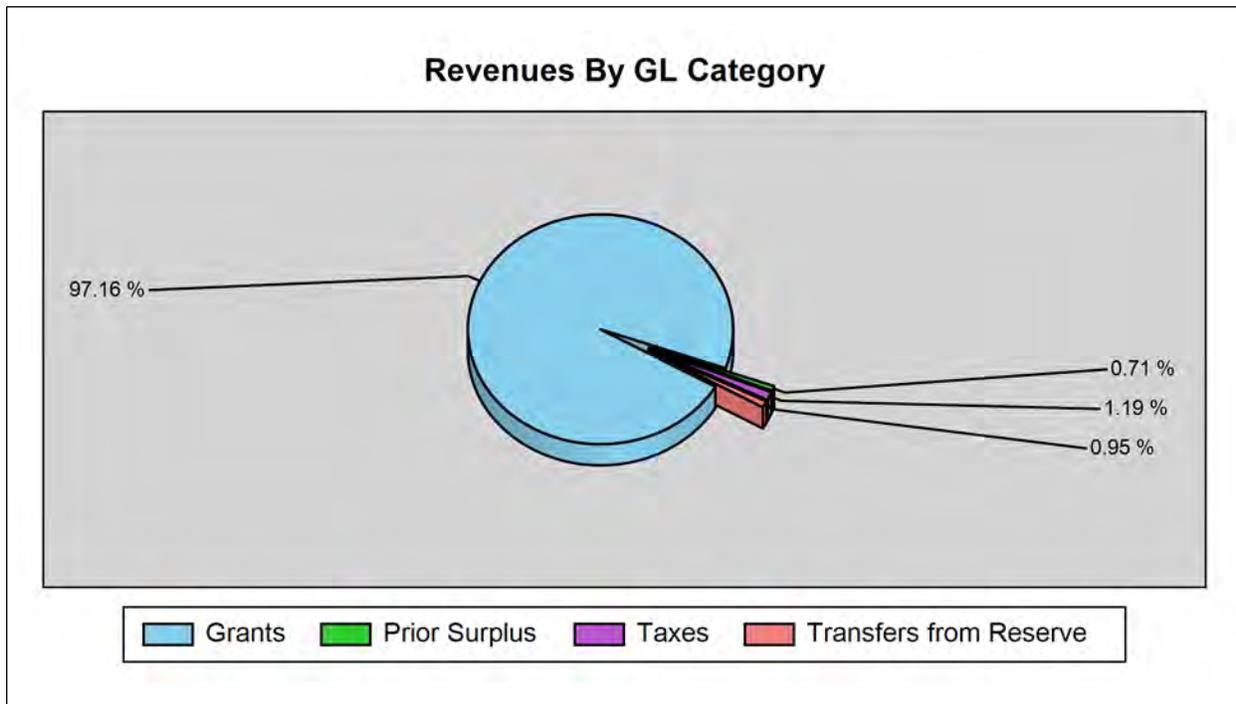
<b>Budget Comparison</b>	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,040	6,335	2,295
<b>Total Revenues:</b>	<b>4,040</b>	<b>6,335</b>	<b>2,295</b>
<b>Expenditures</b>			
Operations	4,040	6,335	2,295
<b>Total Expenditures:</b>	<b>4,040</b>	<b>6,335</b>	<b>2,295</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	6,335	6,446	6,559	6,674	6,791
<b>Total Revenues:</b>	<b>6,335</b>	<b>6,446</b>	<b>6,559</b>	<b>6,674</b>	<b>6,791</b>
<b>Expenditures</b>					
Operations	6,335	6,446	6,559	6,674	6,791
<b>Total Expenditures:</b>	<b>6,335</b>	<b>6,446</b>	<b>6,559</b>	<b>6,674</b>	<b>6,791</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	1,030,043	1,027,118	(2,925)
Prior Surplus	10,000	7,500	(2,500)
Taxes	13,135	12,550	(585)
Transfers from Reserve	15,000	10,000	(5,000)
<b>Total Revenues:</b>	<b>1,068,178</b>	<b>1,057,168</b>	<b>(11,010)</b>
<b>Expenditures</b>			
Administration	3,765	3,577	(188)
Advertising	1,000	1,000	0
Contingency	10,000	10,000	0
Grant Expense	1,025,735	1,022,735	(3,000)
Projects	8,069	8,203	134
Travel	6,000	6,000	0
Wages and benefits	13,609	5,653	(7,956)
<b>Total Expenditures:</b>	<b>1,068,178</b>	<b>1,057,168</b>	<b>(11,010)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA C  
 Dept Number: 0330  
 Service Participants: Electoral Area C

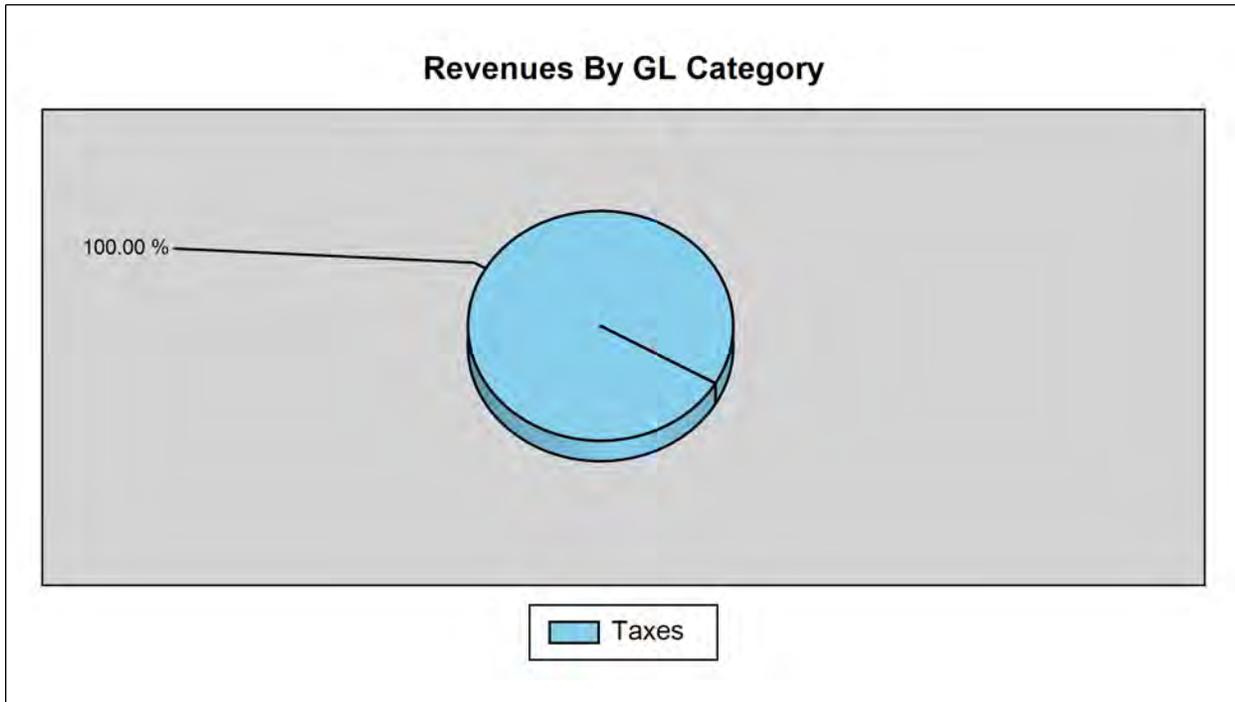


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	1,027,118	4,460	4,538	4,617	4,698
Prior Surplus	7,500	5,000	5,000	5,000	0
Taxes	12,550	20,272	20,512	20,743	25,930
Transfers from Reserve	10,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>1,057,168</b>	<b>34,732</b>	<b>35,050</b>	<b>35,360</b>	<b>35,628</b>
<b>Expenditures</b>					
Administration	3,577	3,640	3,704	3,769	3,835
Advertising	1,000	1,000	1,000	1,000	1,000
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	1,022,735	0	0	0	0
Projects	8,203	8,340	8,479	8,620	8,764
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	5,653	5,752	5,867	5,971	6,029
<b>Total Expenditures:</b>	<b>1,057,168</b>	<b>34,732</b>	<b>35,050</b>	<b>35,360</b>	<b>35,628</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA C  
 Dept Number: 2620  
 Service Participants: Electoral Area C



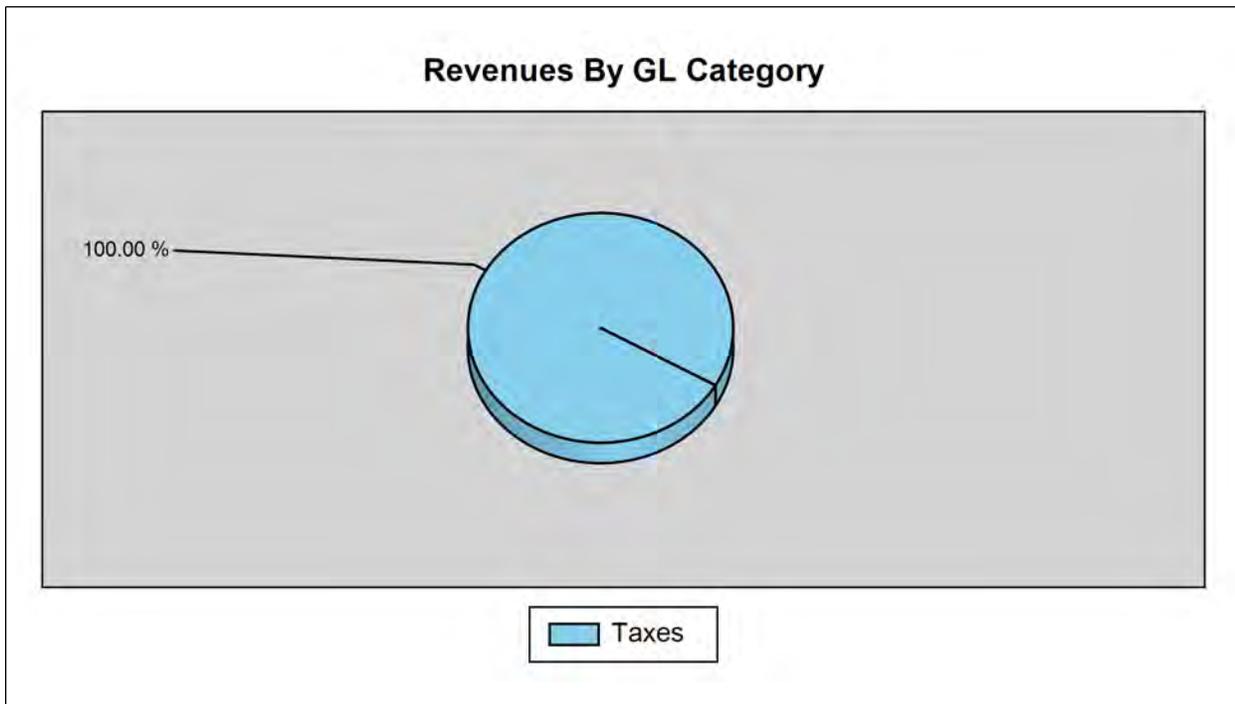
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	2,383	(1,290)
<b>Total Revenues:</b>	<b>3,673</b>	<b>2,383</b>	<b>(1,290)</b>
<b>Expenditures</b>			
Operations	3,673	2,383	(1,290)
<b>Total Expenditures:</b>	<b>3,673</b>	<b>2,383</b>	<b>(1,290)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	2,383	2,425	2,467	2,510	2,554
<b>Total Revenues:</b>	<b>2,383</b>	<b>2,425</b>	<b>2,467</b>	<b>2,510</b>	<b>2,554</b>
<b>Expenditures</b>					
Operations	2,383	2,425	2,467	2,510	2,554
<b>Total Expenditures:</b>	<b>2,383</b>	<b>2,425</b>	<b>2,467</b>	<b>2,510</b>	<b>2,554</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: VICTIM SERVICES AREA C  
 Dept Number: 420  
 Service Participants: ELECTORAL AREA C



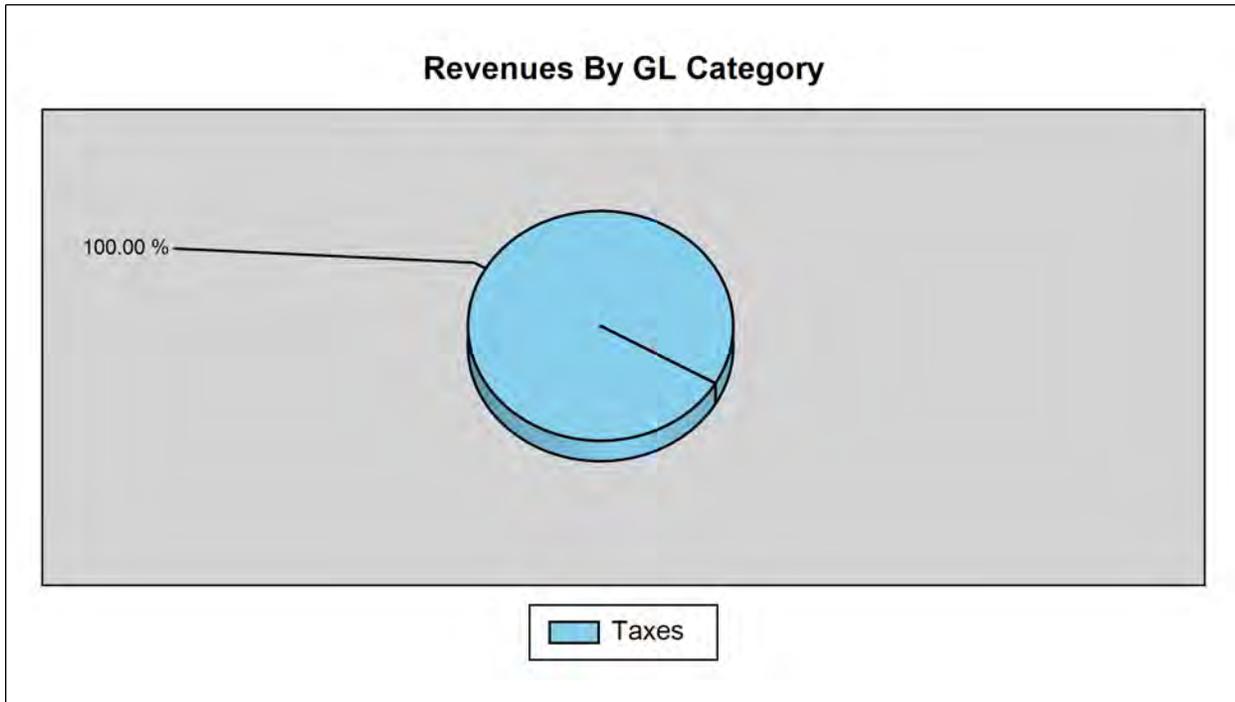
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	5,000	5,000
<b>Total Revenues:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>			
Contracts and Agreements	0	5,000	5,000
<b>Total Expenditures:</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,000	5,000	5,000	5,000	5,000
<b>Total Revenues:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Expenditures</b>					
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditures:</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	0	5,896	5,896
<b>Total Revenues:</b>	<b>0</b>	<b>5,896</b>	<b>5,896</b>
<b>Expenditures</b>			
Operations	0	2,750	2,750
Wages and benefits	0	3,146	3,146
<b>Total Expenditures:</b>	<b>0</b>	<b>5,896</b>	<b>5,896</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WATER SYSTEM - LOOSE BAY  
 Dept Number: 3905  
 Service Participants: Electoral Area C

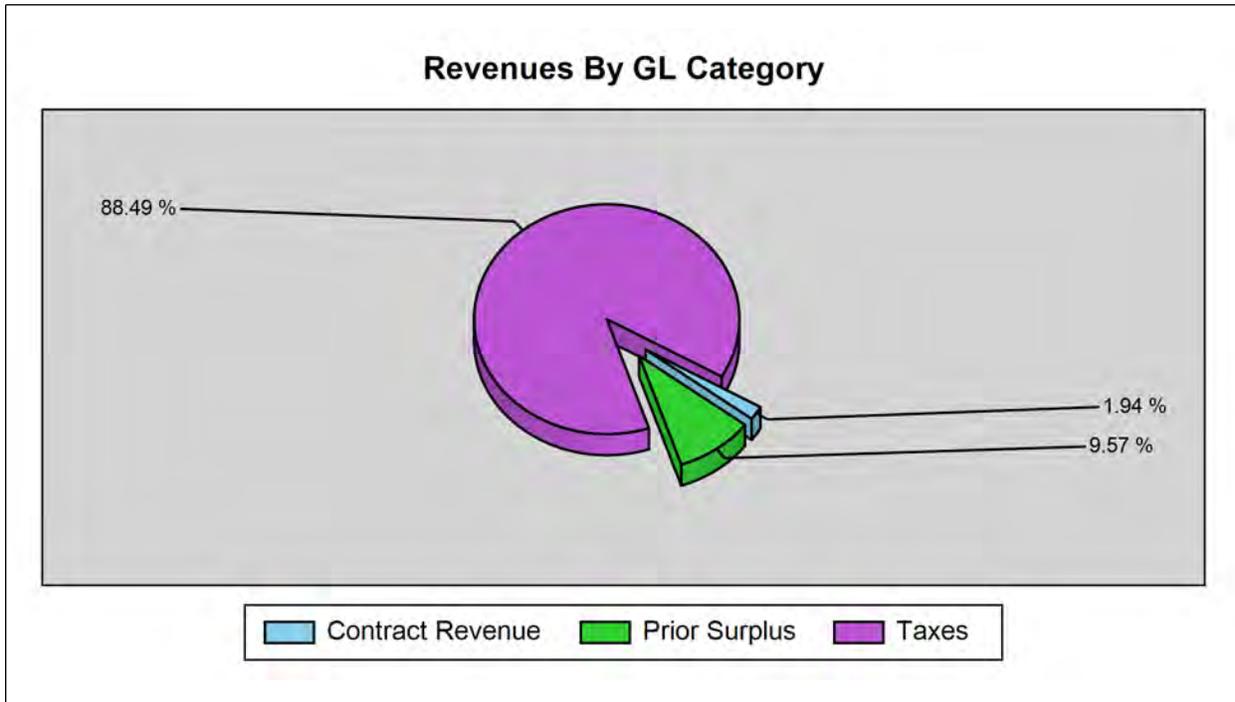


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	5,896	6,200	6,264	6,321	6,380
<b>Total Revenues:</b>	<b>5,896</b>	<b>6,200</b>	<b>6,264</b>	<b>6,321</b>	<b>6,380</b>
<b>Expenditures</b>					
Operations	2,750	3,000	3,000	3,000	3,000
Wages and benefits	3,146	3,200	3,264	3,321	3,380
<b>Total Expenditures:</b>	<b>5,896</b>	<b>6,200</b>	<b>6,264</b>	<b>6,321</b>	<b>6,380</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	1,500	1,518	18
Prior Surplus	7,500	7,500	0
Taxes	54,677	69,319	14,642
<b>Total Revenues:</b>	<b>63,677</b>	<b>78,337</b>	<b>14,660</b>
<b>Expenditures</b>			
Administration	5,037	5,511	474
Capital and Equipment	2,355	5,450	3,095
Insurance	6,720	7,641	921
Maintenance and Repairs	10,110	10,260	150
Operations	270	273	3
Other Expense	1,163	1,163	0
Supplies	2,900	2,948	48
Utilities	4,740	4,799	59
Wages and benefits	30,382	40,292	9,910
<b>Total Expenditures:</b>	<b>63,677</b>	<b>78,337</b>	<b>14,660</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WILLOWBROOK  
 Dept Number: 1500  
 Service Participants: Specified Service Area K714

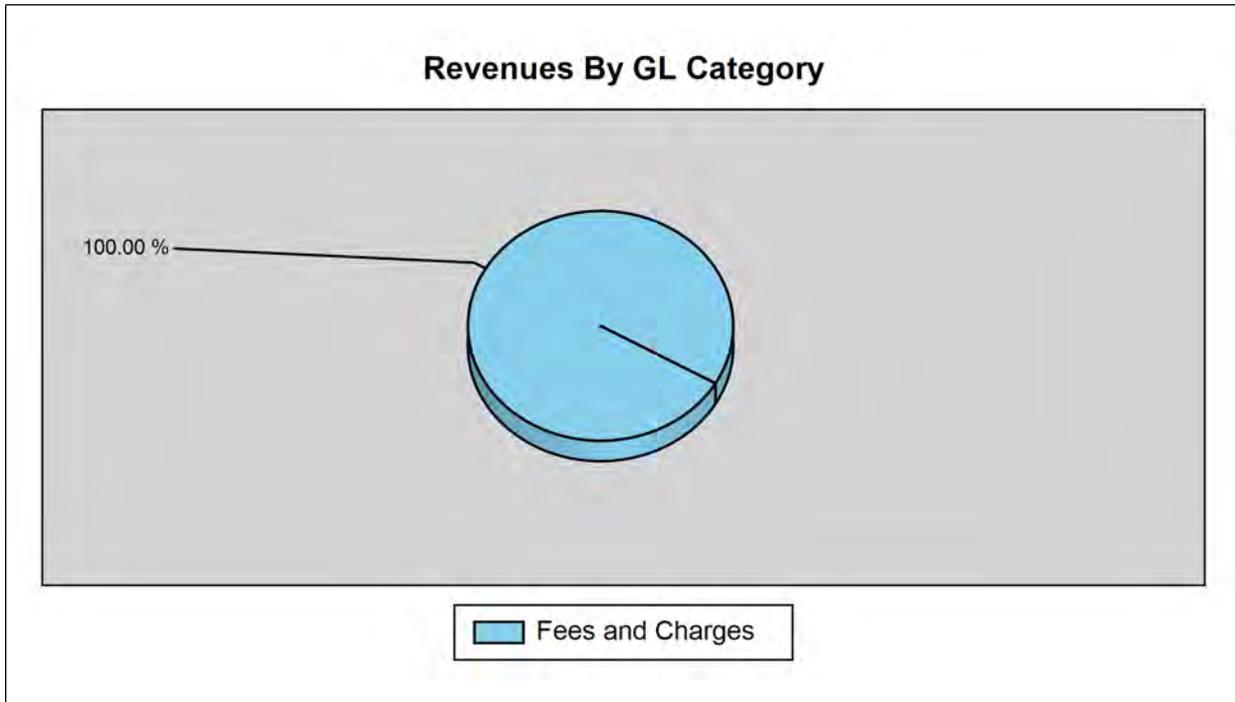


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	1,518	1,542	1,573	1,604	1,628
Prior Surplus	7,500	0	0	0	0
Taxes	69,319	86,661	87,658	89,377	90,749
<b>Total Revenues:</b>	<b>78,337</b>	<b>88,203</b>	<b>89,231</b>	<b>90,981</b>	<b>92,377</b>
<b>Expenditures</b>					
Administration	5,511	5,608	5,706	5,805	5,906
Capital and Equipment	5,450	5,537	5,648	5,761	5,847
Insurance	7,641	7,774	7,911	8,049	8,189
Maintenance and Repairs	10,260	10,445	10,654	10,867	11,030
Operations	273	277	283	289	293
Other Expense	1,163	0	0	0	0
Supplies	2,948	2,995	3,055	3,116	3,162
Utilities	4,799	4,876	4,974	5,074	5,150
Wages and benefits	40,292	50,691	51,000	52,020	52,800
<b>Total Expenditures:</b>	<b>78,337</b>	<b>88,203</b>	<b>89,231</b>	<b>90,981</b>	<b>92,377</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE SEWER  
 Dept Number: 3815  
 Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	30,969	29,384	(1,585)
<b>Total Revenues:</b>	<b>30,969</b>	<b>29,384</b>	<b>(1,585)</b>
<b>Expenditures</b>			
Administration	420	496	76
Contracts and Agreements	16,840	17,682	842
Insurance	541	565	24
Operations	450	450	0
Supplies	100	100	0
Transfers	250	2,000	1,750
Travel	1,250	1,250	0
Wages and benefits	11,118	6,841	(4,277)
<b>Total Expenditures:</b>	<b>30,969</b>	<b>29,384</b>	<b>(1,585)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	29,384	30,362	31,393	32,464	33,569
<b>Total Revenues:</b>	<b>29,384</b>	<b>30,362</b>	<b>31,393</b>	<b>32,464</b>	<b>33,569</b>
<b>Expenditures</b>					
Administration	496	505	514	523	532
Contracts and Agreements	17,682	18,566	19,494	20,469	21,492
Insurance	565	575	585	595	605
Operations	450	450	450	450	450
Supplies	100	100	100	100	100
Transfers	2,000	2,000	2,000	2,000	2,000
Travel	1,250	1,250	1,250	1,250	1,250
Wages and benefits	6,841	6,916	7,000	7,077	7,140
<b>Total Expenditures:</b>	<b>29,384</b>	<b>30,362</b>	<b>31,393</b>	<b>32,464</b>	<b>33,569</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

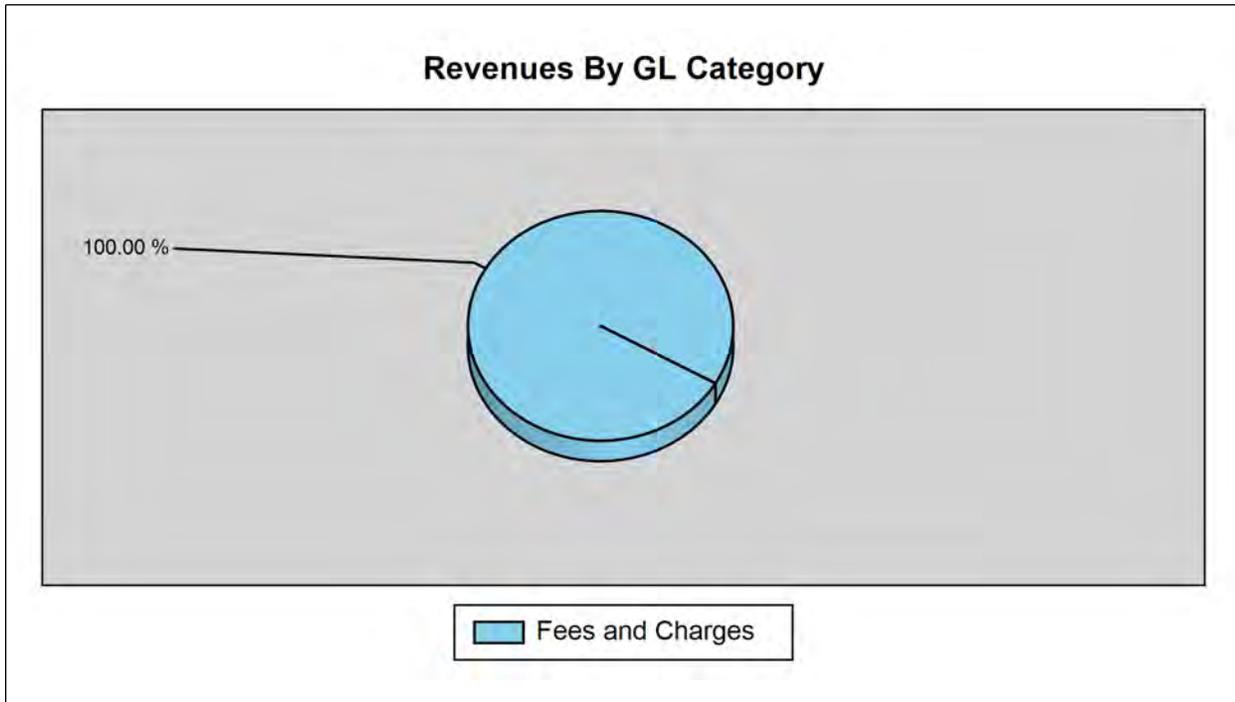
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	44,520	48,525	4,005
Prior Surplus	(2,500)	0	2,500
<b>Total Revenues:</b>	<b>42,020</b>	<b>48,525</b>	<b>6,505</b>
<b>Expenditures</b>			
Administration	420	462	42
Contracts and Agreements	24,880	28,550	3,670
Insurance	500	565	65
Operations	1,250	1,550	300
Supplies	250	250	0
Travel	2,000	1,000	(1,000)
Wages and benefits	12,720	16,148	3,428
<b>Total Expenditures:</b>	<b>42,020</b>	<b>48,525</b>	<b>6,505</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	48,525	51,234	53,047	54,912	56,845
Prior Surplus	0	0	0	0	0
<b>Total Revenues:</b>	<b>48,525</b>	<b>51,234</b>	<b>53,047</b>	<b>54,912</b>	<b>56,845</b>
<b>Expenditures</b>					
Administration	462	470	478	486	495
Contracts and Agreements	28,550	29,978	31,477	33,051	34,704
Insurance	565	575	585	595	605
Operations	1,550	1,575	1,600	1,625	1,650
Supplies	250	250	250	250	250
Transfers	0	1,000	1,000	1,000	1,000
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	16,148	16,386	16,657	16,905	17,141
<b>Total Expenditures:</b>	<b>48,525</b>	<b>51,234</b>	<b>53,047</b>	<b>54,912</b>	<b>56,845</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

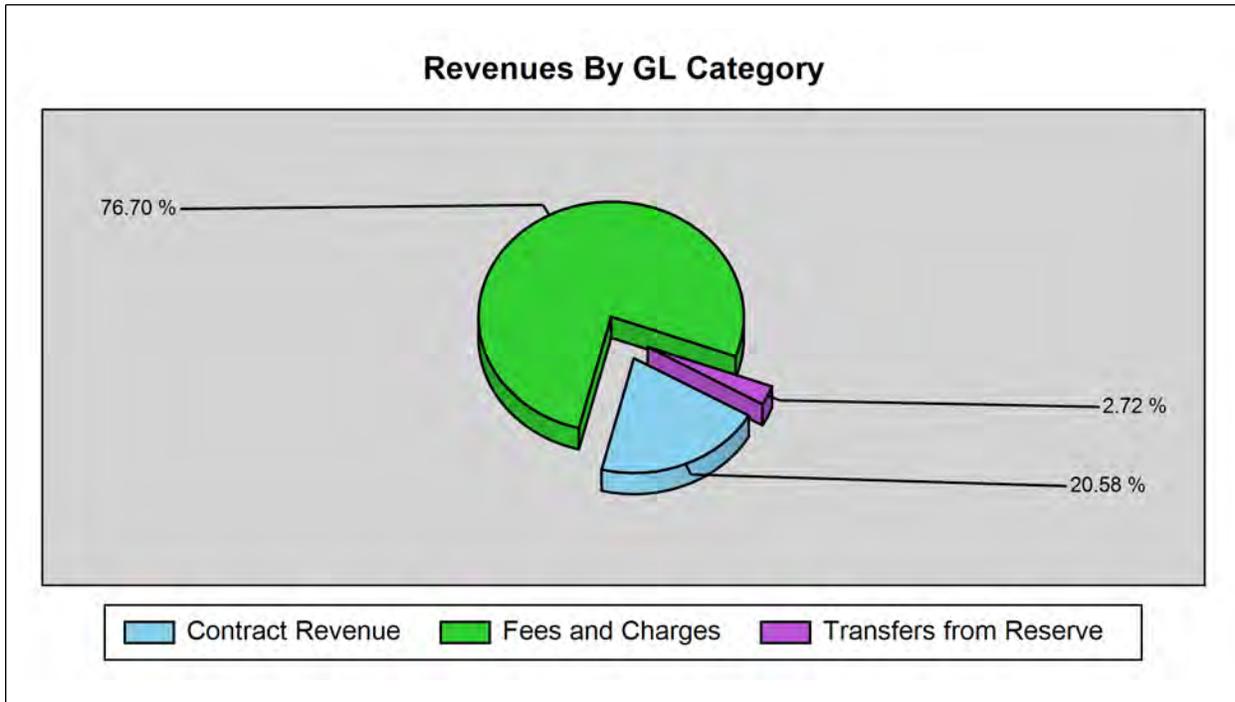
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	54,322	54,322	0
Fees and Charges	187,320	202,465	15,145
Prior Surplus	15,000	0	(15,000)
Transfers from Reserve	8,790	7,177	(1,613)
<b>Total Revenues:</b>	<b>265,432</b>	<b>263,964</b>	<b>(1,468)</b>
<b>Expenditures</b>			
Administration	12,109	12,888	779
Advertising	4,300	4,353	53
Contracts and Agreements	158,111	161,332	3,221
Insurance	1,251	1,306	55
Legal	310	314	4
Operations	52,592	60,896	8,304
Supplies	420	425	5
Transfers	17,165	2,192	(14,973)
Travel	2,975	3,012	37
Wages and benefits	16,199	17,246	1,047
<b>Total Expenditures:</b>	<b>265,432</b>	<b>263,964</b>	<b>(1,468)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53

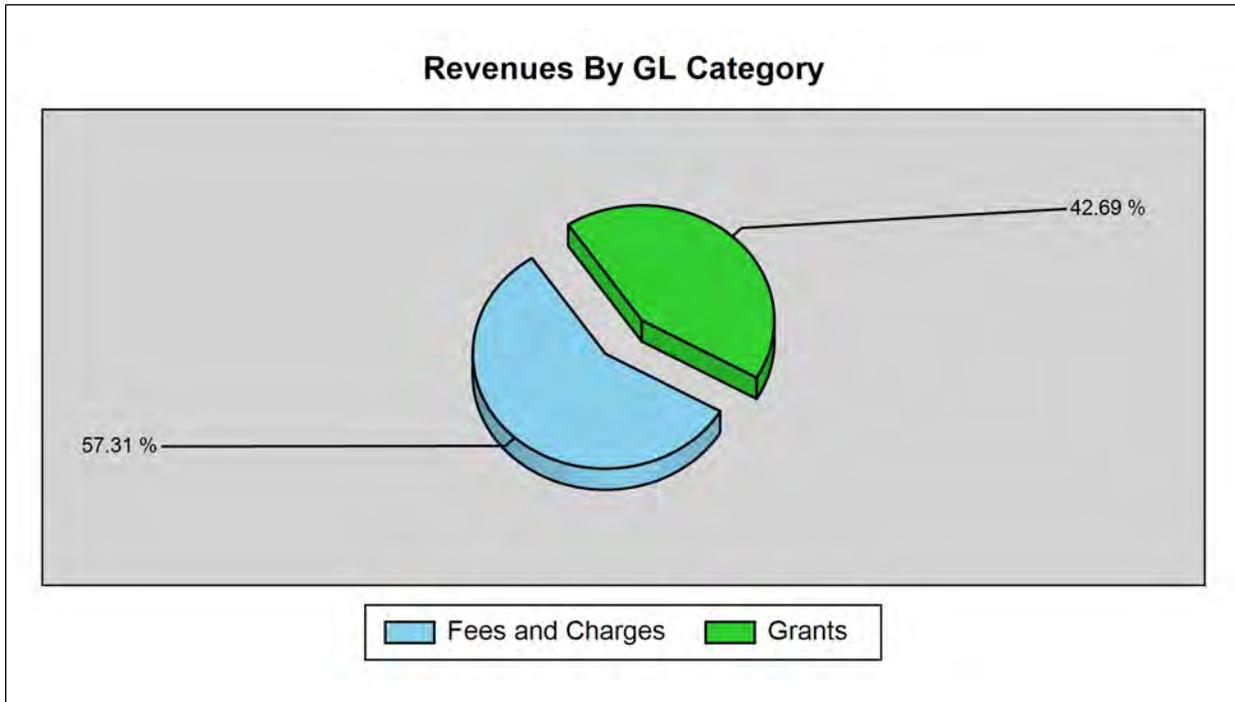


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	54,322	54,322	54,322	54,322	54,322
Fees and Charges	202,465	208,079	215,000	215,000	215,000
Transfers from Reserve	7,177	5,305	2,258	6,165	10,148
<b>Total Revenues:</b>	<b>263,964</b>	<b>267,706</b>	<b>271,580</b>	<b>275,487</b>	<b>279,470</b>
<b>Expenditures</b>					
Administration	12,888	13,113	13,342	13,576	13,813
Advertising	4,353	4,400	4,400	4,400	4,400
Contracts and Agreements	161,332	164,497	167,788	171,143	174,566
Insurance	1,306	1,329	1,352	1,376	1,400
Legal	314	314	314	314	314
Operations	60,896	60,896	60,896	60,896	60,896
Supplies	425	425	425	425	425
Transfers	2,192	2,192	2,192	2,192	2,192
Travel	3,012	3,012	3,012	3,012	3,012
Wages and benefits	17,246	17,528	17,859	18,153	18,452
<b>Total Expenditures:</b>	<b>263,964</b>	<b>267,706</b>	<b>271,580</b>	<b>275,487</b>	<b>279,470</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	24,000	29,422	5,422
Grants	0	21,912	21,912
<b>Total Revenues:</b>	<b>24,000</b>	<b>51,334</b>	<b>27,334</b>
<b>Expenditures</b>			
Administration	0	1,500	1,500
Operations	24,000	39,400	15,400
Travel	0	250	250
Uncategorized Expenses	0	250	250
Wages and benefits	0	9,934	9,934
<b>Total Expenditures:</b>	<b>24,000</b>	<b>51,334</b>	<b>27,334</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WILLOWBROOK WATER  
 Dept Number: 3930  
 Service Participants: Specified Service ARea



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	29,422	25,137	25,367	25,823	26,036
Grants	21,912	0	0	0	0
<b>Total Revenues:</b>	<b>51,334</b>	<b>25,137</b>	<b>25,367</b>	<b>25,823</b>	<b>26,036</b>
<b>Expenditures</b>					
Administration	1,500	1,527	1,554	1,581	1,608
Operations	39,400	13,000	13,000	13,000	13,000
Travel	250	250	250	250	250
Wages and benefits	9,934	10,110	10,313	10,492	10,678
Uncategorized Expenses	250	250	250	500	500
<b>Total Expenditures:</b>	<b>51,334</b>	<b>25,137</b>	<b>25,367</b>	<b>25,823</b>	<b>26,036</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “D”

• Area D Requisition		<a href="#">203</a>
• Summary Information		<a href="#">204</a>
• Economic Development Area D	9380	<a href="#">205 - 206</a>
• Grant in Aid Area D	7950	<a href="#">207 - 208</a>
• Rural Projects Area D	0340	<a href="#">209 - 210</a>
• Untidy/Unsightly Area D	2600	<a href="#">211 - 212</a>
Specified Areas		
• Apex Circle Capital	3901	<a href="#">213 - 214</a>
• Apex Waste Transfer Station	4310	<a href="#">215 - 216</a>
• Fire – Kaleden	1600	<a href="#">217 - 218</a>
• Fire – OK Falls	1200	<a href="#">219 - 220</a>
• Recreation Commission - Kaleden	7530	<a href="#">221 - 223</a>
• Recreation Commission – OK Falls	7520	<a href="#">224 - 226</a>
• Recycling/Garbage OK Falls	3570	<a href="#">227 - 228</a>
• Sewage Disposal OK Falls	3800	<a href="#">229 - 231</a>
• Street Lighting Heritage Hills	9670	<a href="#">232 - 233</a>
• Transit Area D	8500	<a href="#">234 - 235</a>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA D (KALEDEN/OK FALLS)	2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 65,513	\$ 54,115	\$ 11,398
ANIMAL CONTROL	37,235	38,719	(1,485)
EMERGENCY PLANNING	14,739	14,450	289
BUILDING INSPECTION	67,299	67,322	(23)
DESTRUCTION OF PESTS	773	705	68
ELECTORAL AREA ADMINISTRATION	338,554	332,908	5,646
ELECTORAL AREA PLANNING	285,076	278,664	6,412
GENERAL GOVERNMENT	102,705	108,726	(6,021)
HERITAGE (Subregional)	1,590	-	1,590
ILLEGAL DUMPING	838	873	(35)
MOSQUITO CONTROL - Impr Only	7,289	6,469	819
NOXIOUS WEEDS	3,510	2,890	620
NUISANCE CONTROL	2,188	2,188	-
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	6,406	7,547	(1,142)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	3,064	-	3,064
REGIONAL TRAILS	21,770	21,833	(63)
SOLID WASTE MANAGEMENT PLAN	12,653	12,163	490
SUBDIVISION SERVICING	19,922	27,110	(7,188)
<b>Subtotal</b>	<b>\$ 991,123</b>	<b>\$ 976,683</b>	<b>\$ 14,440</b>
<b>Regional Director determines budget</b>			
ECONOMIC DEVELOPMENT	\$ 131,796	\$ 126,821	\$ 4,975
GRANT IN AID	18,000	18,000	-
HERITAGE CONSERVATION	-	9,046	(9,046)
NOISE BYLAWS	6,506	4,562	1,944
RURAL PROJECTS	87,419	101,981	(14,562)
UNSIGHTLY/UNTIDY PREMISES	4,505	3,573	932
VICTIM SERVICES DEF	5,907	-	5,907
<b>Subtotal</b>	<b>\$ 254,133</b>	<b>\$ 263,982</b>	<b>\$ (9,849)</b>
<b>SUBTOTAL</b>	<b>\$ 1,245,257</b>	<b>\$ 1,240,666</b>	<b>\$ 4,591</b>
<b>Service Areas - Ok Falls</b>			
FIRE PROT-OK FALLS-J(714) & J(715)	\$ 356,905	\$ 299,013	\$ 57,892
RECREATION-OK FALLS-F(714) & F(715)	568,620	483,313	85,307
<b>Subtotal</b>	<b>\$ 925,525</b>	<b>\$ 782,326</b>	<b>\$ 143,199</b>
<b>Service Areas - Kaleden</b>			
FIRE PROT-KALEDEN-H(714) H(715)	\$ 243,042	\$ 240,179	\$ 2,863
REC COMM KALEDEN-N(714)(715)	134,751	126,959	7,792
<b>Subtotal</b>	<b>\$ 377,793</b>	<b>\$ 367,138</b>	<b>\$ 10,655</b>
<b>Service Areas - Other</b>			
APEX CIRCLE DEBT SERVICING -parcel	\$ 5,128	\$ 5,128	\$ -
APEX WASTE TRANSFER STATION	35,822	36,155	(333)
AREA D TRANSIT	85,419	81,823	3,596
HERITAGE HILLS ELEC. SYS-M(715)	5,651	6,882	(1,231)
OBWB - Defined Area A/D (1/2 of Req)	15,392	15,608	(215)
OBWB - Defined Area D	16,616	16,848	(233)
OKANAGAN REGIONAL LIBRARY	298,822	296,040	2,782
SEPTAGE DISPOSAL SERVICE	7,865	7,911	(46)
STERILE INSECT RELEASE	37,302	36,875	427
TRANSIT - SOUTH OKANAGAN	8,964	-	8,964
<b>Subtotal</b>	<b>\$ 516,981</b>	<b>\$ 503,270</b>	<b>\$ 13,711</b>
<b>TOTAL</b>	<b>\$ 3,065,556</b>	<b>\$ 2,893,399</b>	<b>\$ 172,157</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.03</b>	<b>\$ 1.91</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>	<b>\$ 696.20</b>	<b>\$ 657.00</b>	<b>\$ 39.20</b>

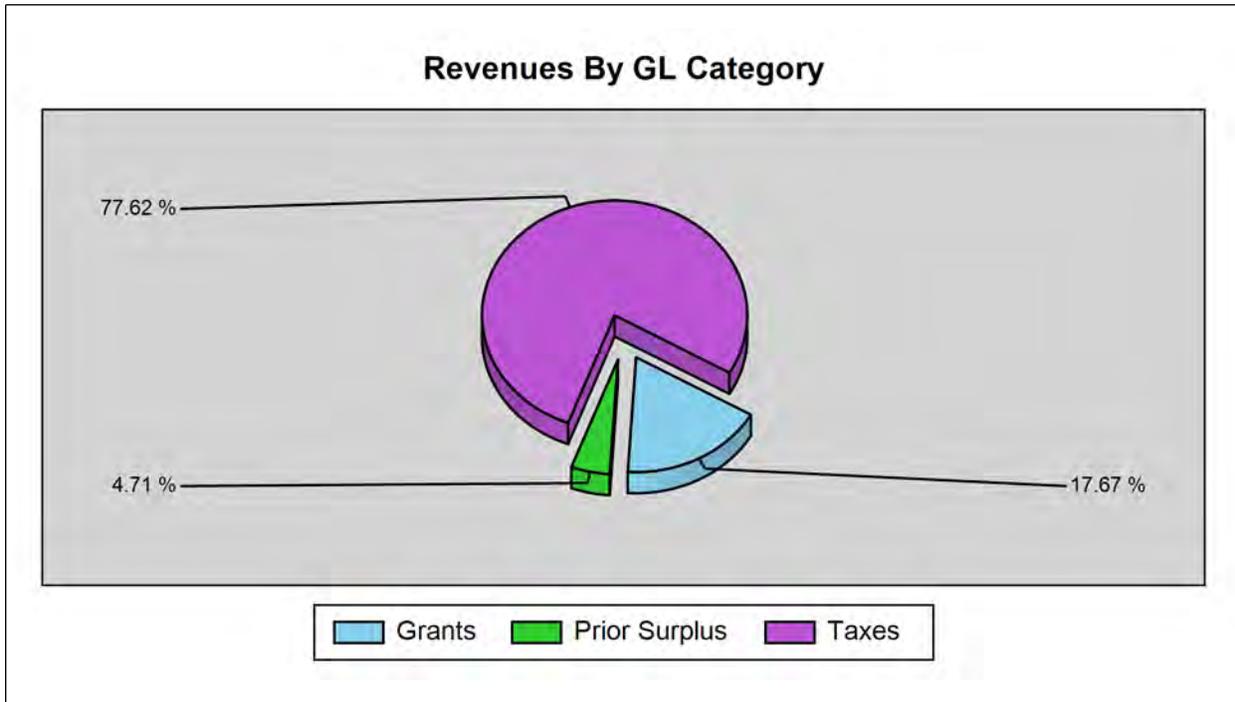
TAX REQUISITION CHANGE	2017	2016	CHANGE**	AVG HOUSE CHANGE
<b>AREA D</b>	\$3,065,556	\$2,893,399	\$16,271	(Services covering all areas -excludes all below shaded line)
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$313,249	\$294,116	\$19,133	See Regional Services Summary Changes
RURAL SERVICES	\$1,054,970	\$1,056,983	-\$2,013	See Rural Services Summary
SHARED SERVICES	\$20,278	\$12,473	\$7,806	See Shared Services Summary Changes
ECONOMIC DEVELOPMENT - AREA D	\$131,796	\$126,821	\$4,975	decrease in prior year surplus
GRANT-IN AID - AREA D	\$18,000	\$18,000	\$0	
ELECTORAL AREA D - RURAL PROJECTS	\$87,419	\$101,981	-\$14,562	decrease in salary allocation
UNSIGHTLY/UNTIDY PREMISES - AREA D	\$4,505	\$3,573	\$932	
WATER SYSTEM - APEX CIRCLE CAPITAL	\$5,128	\$5,128	\$0	
APEX MTN SOLID WASTE TRANSFER STN	\$35,822	\$36,155	-\$333	
FIRE PROTECTION - OK FALLS	\$356,905	\$299,013	\$57,892	decrease in prior surplus \$30K now transferring to reserve
FIRE PROTECTION - KALEDEN	\$243,042	\$240,179	\$2,863	
RECREATION COMM. - OK FALLS	\$568,620	\$483,313	\$85,307	Increased salary allocation \$20K; increased debt servicing costs \$15K; Capital \$65K with no reserve offset
RECREATION COMM. - KALEDEN	\$134,751	\$126,959	\$7,792	
STREET LIGHTING-HERITAGE HILLS	\$5,651	\$6,882	-\$1,231	
TRANSIT - AREAD D	\$85,419	\$81,823	\$3,596	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE OK FALLS	\$218,010	\$181,060	\$36,950	\$20 per household increase
SEWAGE DISPOSAL OK FALLS	\$967,727	\$820,514	\$147,213	\$112 per household increase - continuation of 3 years of increases to sustainable levels for debt servicing

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	30,000	15,000
Prior Surplus	15,000	8,000	(7,000)
Taxes	126,821	131,796	4,975
Transfers from Reserve	10,000	0	(10,000)
<b>Total Revenues:</b>	<b>166,821</b>	<b>169,796</b>	<b>2,975</b>
<b>Expenditures</b>			
Administration	10,300	10,083	(217)
Advertising	3,000	4,000	1,000
Capital and Equipment	10,000	20,000	10,000
Consultants	10,000	10,000	0
Maintenance and Repairs	1,000	3,500	2,500
Operations	16,800	16,800	0
Projects	20,000	10,000	(10,000)
Supplies	1,000	1,200	200
Travel	1,500	1,500	0
Utilities	3,600	3,600	0
Wages and benefits	89,621	89,113	(508)
<b>Total Expenditures:</b>	<b>166,821</b>	<b>169,796</b>	<b>2,975</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: ECONOMIC DEVELOPMENT AREA D  
 Dept Number: 9380  
 Service Participants: Electoral Area D

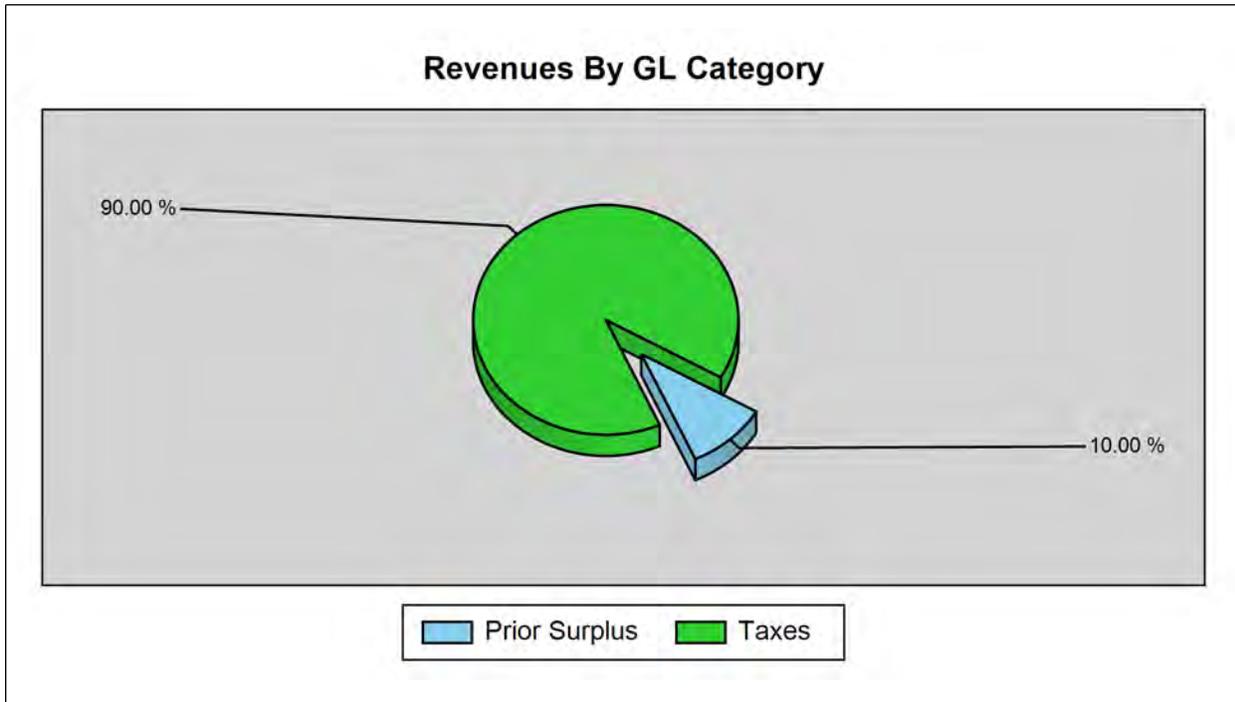


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	30,000	20,000	20,000	20,000	0
Prior Surplus	8,000	2,000	1,000	0	0
Taxes	131,796	141,637	136,561	141,155	161,385
<b>Total Revenues:</b>	<b>169,796</b>	<b>163,637</b>	<b>157,561</b>	<b>161,155</b>	<b>161,385</b>
<b>Expenditures</b>					
Administration	10,083	10,259	10,439	10,621	10,807
Advertising	4,000	4,500	5,100	5,091	5,100
Capital and Equipment	20,000	10,000	0	0	0
Consultants	10,000	10,000	10,000	10,000	10,000
Maintenance and Repairs	3,500	1,500	1,800	2,000	2,000
Operations	16,800	17,069	17,100	17,442	17,442
Projects	10,000	12,000	13,000	14,000	14,000
Supplies	1,200	1,200	1,200	1,200	1,200
Travel	1,500	2,000	2,000	2,000	2,000
Utilities	3,600	3,658	3,700	3,774	3,800
Wages and benefits	89,113	91,451	93,222	95,027	95,036
<b>Total Expenditures:</b>	<b>169,796</b>	<b>163,637</b>	<b>157,561</b>	<b>161,155</b>	<b>161,385</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	2,000	2,000	0
Taxes	18,000	18,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: GRANT IN AID AREA D  
 Dept Number: 7950  
 Service Participants: Electoral Area D

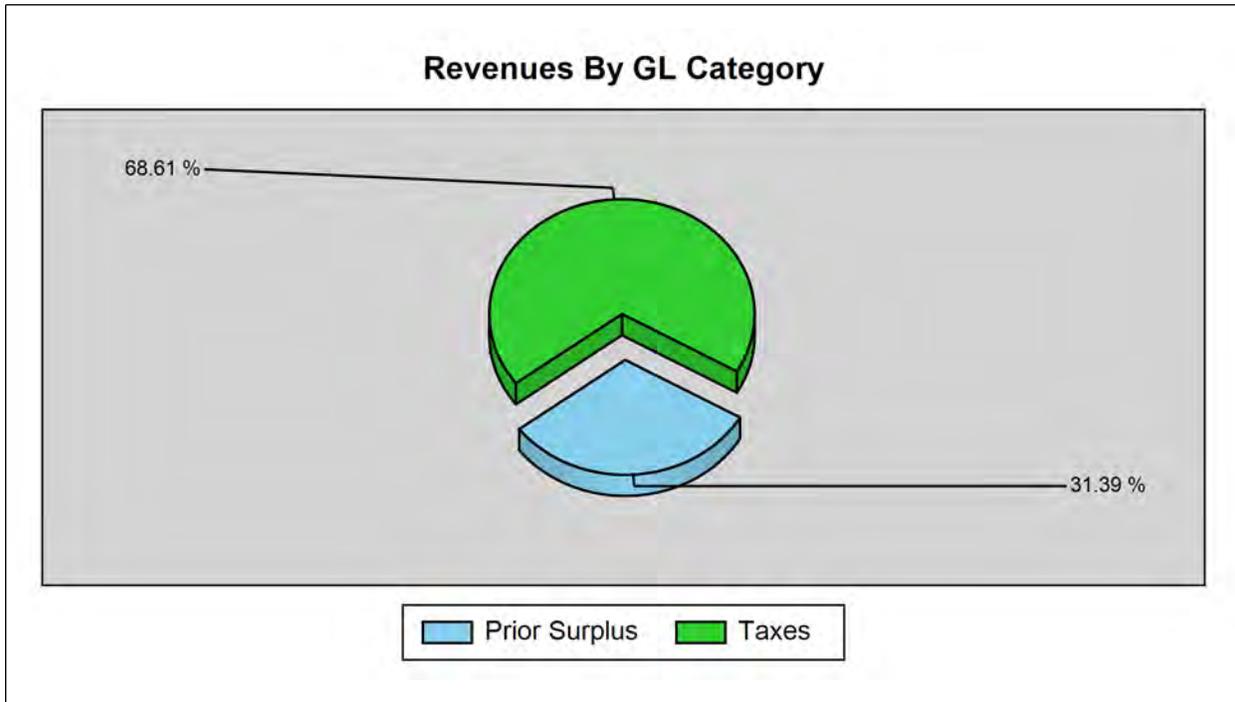


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	18,000	18,000	18,000	18,000	18,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	241,071	0	(241,071)
Prior Surplus	30,000	40,000	10,000
Taxes	101,981	87,419	(14,562)
<b>Total Revenues:</b>	<b>373,052</b>	<b>127,419</b>	<b>(245,633)</b>
<b>Expenditures</b>			
Administration	8,261	7,848	(413)
Contingency	30,000	30,000	0
Grant Expense	215,737	0	(215,737)
Projects	34,976	9,804	(25,172)
Travel	6,000	6,000	0
Wages and benefits	78,078	73,767	(4,311)
<b>Total Expenditures:</b>	<b>373,052</b>	<b>127,419</b>	<b>(245,633)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA D  
 Dept Number: 0340  
 Service Participants: Electoral Area D

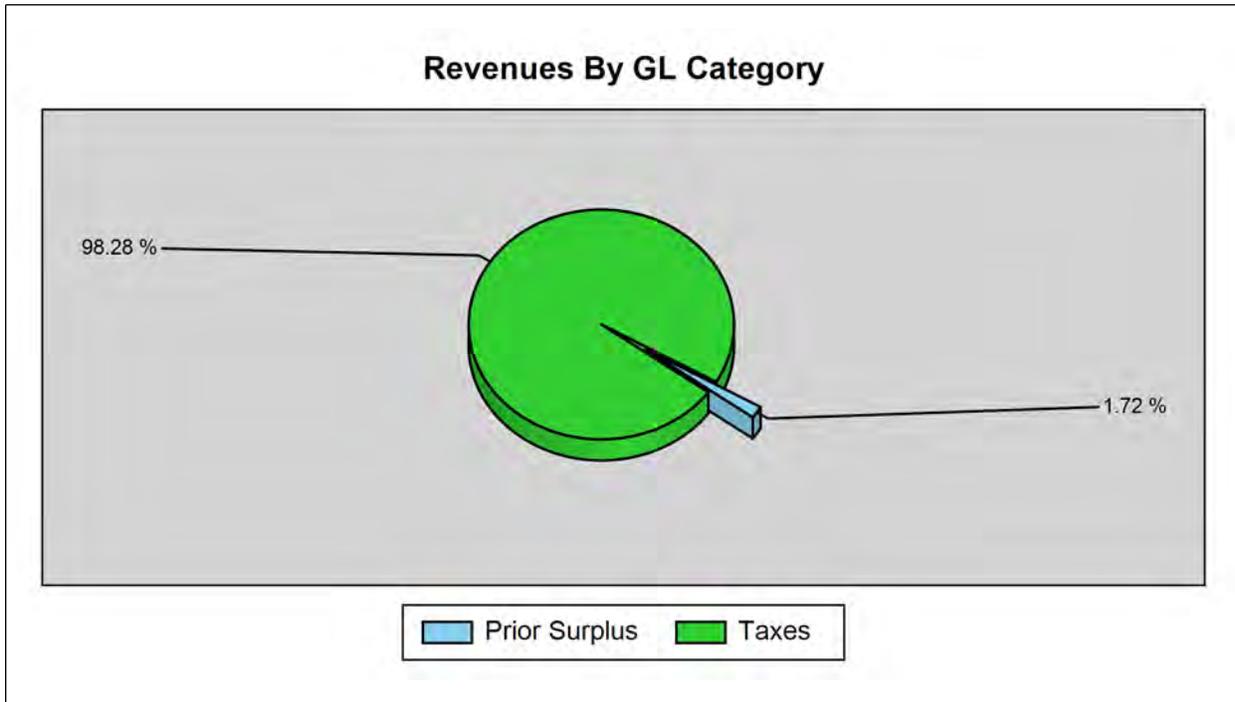


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	40,000	30,000	20,000	10,000	0
Taxes	87,419	99,013	110,830	122,488	134,092
<b>Total Revenues:</b>	<b>127,419</b>	<b>129,013</b>	<b>130,830</b>	<b>132,488</b>	<b>134,092</b>
<b>Expenditures</b>					
Administration	7,848	7,985	8,125	8,267	8,412
Contingency	30,000	30,000	30,000	30,000	30,000
Projects	9,804	9,969	10,136	10,306	10,479
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	73,767	75,059	76,569	77,915	79,201
<b>Total Expenditures:</b>	<b>127,419</b>	<b>129,013</b>	<b>130,830</b>	<b>132,488</b>	<b>134,092</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	100	79	(21)
Taxes	3,573	4,505	932
<b>Total Revenues:</b>	<b>3,673</b>	<b>4,584</b>	<b>911</b>
<b>Expenditures</b>			
Operations	3,673	4,584	911
<b>Total Expenditures:</b>	<b>3,673</b>	<b>4,584</b>	<b>911</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: UNSIGHTLY/UNTIDY PREMISES AREA D  
 Dept Number: 2600  
 Service Participants: Electoral Area D

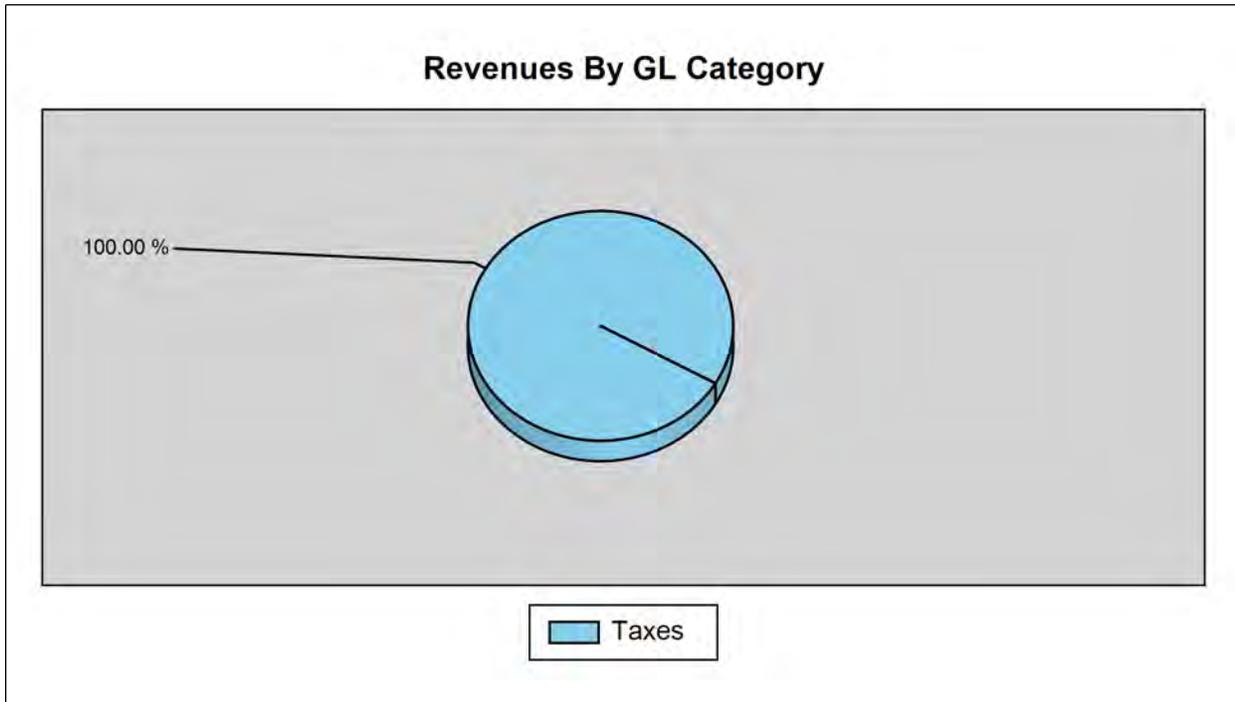


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	79	0	0	0	0
Taxes	4,505	4,664	4,746	4,829	4,914
<b>Total Revenues:</b>	<b>4,584</b>	<b>4,664</b>	<b>4,746</b>	<b>4,829</b>	<b>4,914</b>
<b>Expenditures</b>					
Operations	4,584	4,664	4,746	4,829	4,914
<b>Total Expenditures:</b>	<b>4,584</b>	<b>4,664</b>	<b>4,746</b>	<b>4,829</b>	<b>4,914</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	5,128	5,128	0
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Expenditures</b>			
Contingency	500	500	0
Financing	4,628	4,628	0
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: APEX CIRCLE CAPITAL  
 Dept Number: 3901  
 Service Participants: Specified Service Area V716

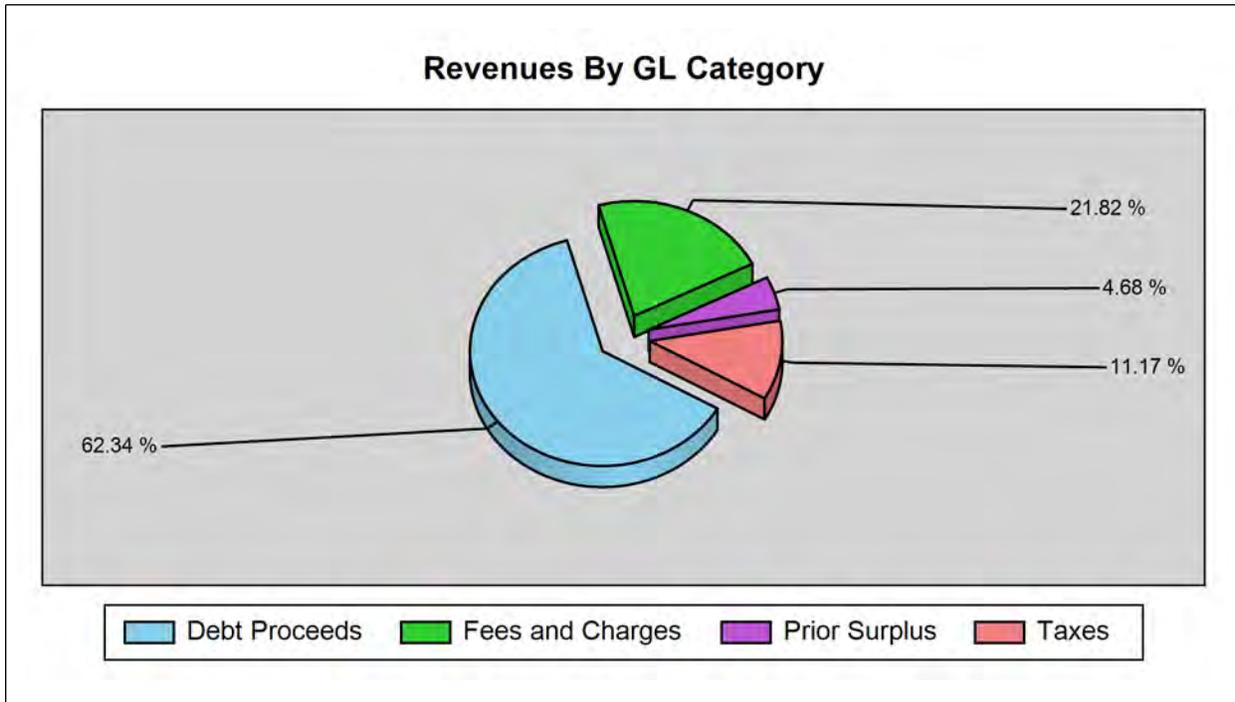


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	5,128	5,128	5,128	5,128	5,128
<b>Total Revenues:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Expenditures</b>					
Contingency	500	500	500	500	500
Financing	4,628	4,628	4,628	4,628	4,628
<b>Total Expenditures:</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>	<b>5,128</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	265,000	200,000	(65,000)
Fees and Charges	0	70,013	70,013
Prior Surplus	0	15,000	15,000
Taxes	36,155	35,822	(333)
<b>Total Revenues:</b>	<b>301,155</b>	<b>320,835</b>	<b>19,680</b>
<b>Expenditures</b>			
Administration	544	680	136
Advertising	3,000	200	(2,800)
Capital and Equipment	215,000	240,000	25,000
Consultants	50,000	15,000	(35,000)
Contracts and Agreements	13,500	6,050	(7,450)
Financing	5,000	35,822	30,822
Insurance	541	565	24
Legal	1,000	1,000	0
Operations	7,500	3,300	(4,200)
Travel	800	800	0
Wages and benefits	4,270	17,418	13,148
<b>Total Expenditures:</b>	<b>301,155</b>	<b>320,835</b>	<b>19,680</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION  
 Dept Number: 4310  
 Service Participants: Specified Service Area D716 SRVA #51



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Debt Proceeds	200,000	0	0	0	0
Fees and Charges	70,013	73,135	73,505	73,841	74,139
Prior Surplus	15,000	0	0	0	0
Taxes	35,822	35,822	35,822	35,822	35,822
<b>Total Revenues:</b>	<b>320,835</b>	<b>108,957</b>	<b>109,327</b>	<b>109,663</b>	<b>109,961</b>
<b>Expenditures</b>					
Administration	680	692	704	716	729
Advertising	200	1,250	1,250	1,250	1,250
Capital and Equipment	240,000	0	0	0	0
Consultants	15,000	0	0	0	0
Contracts and Agreements	6,050	32,000	32,000	32,000	32,000
Financing	35,822	35,822	35,822	35,822	35,822
Insurance	565	575	585	595	590
Legal	1,000	100	100	100	100
Operations	3,300	20,000	20,000	20,000	20,000
Travel	800	800	800	800	800
Wages and benefits	17,418	17,718	18,066	18,380	18,670
<b>Total Expenditures:</b>	<b>320,835</b>	<b>108,957</b>	<b>109,327</b>	<b>109,663</b>	<b>109,961</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

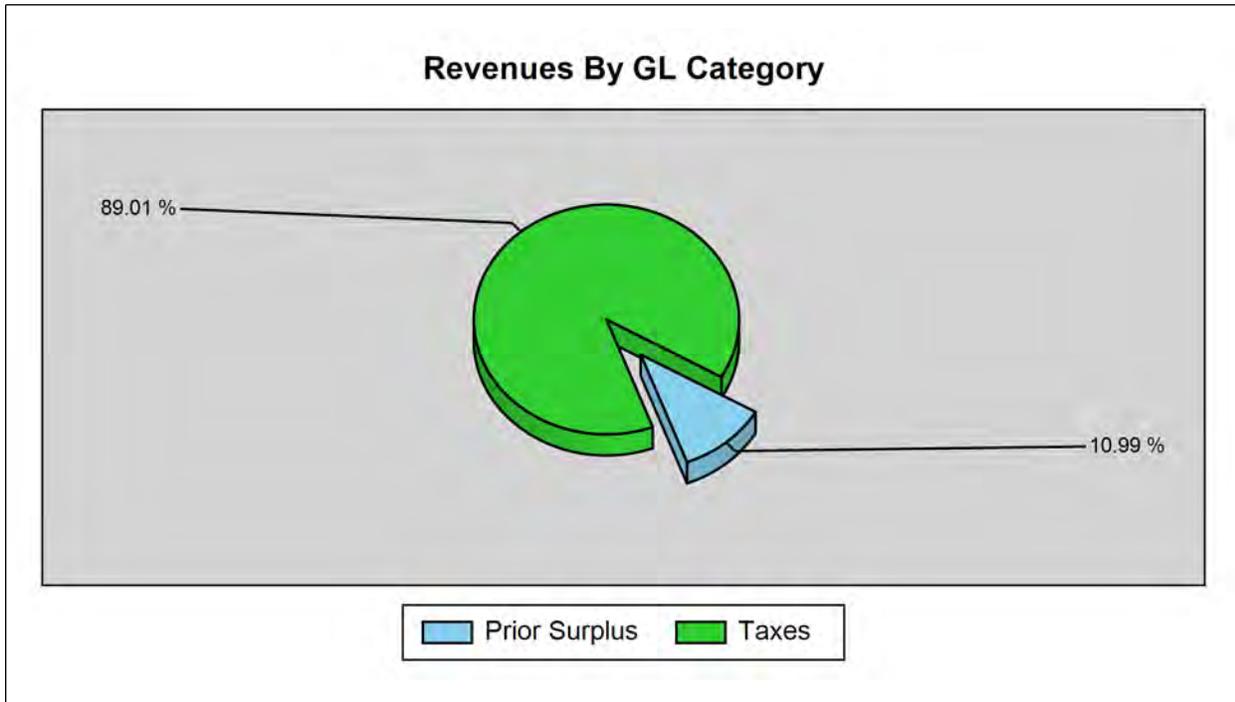
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	5,000	30,000	25,000
Taxes	240,179	243,042	2,863
<b>Total Revenues:</b>	<b>245,179</b>	<b>273,042</b>	<b>27,863</b>
<b>Expenditures</b>			
Administration	12,916	12,489	(427)
Capital and Equipment	54,100	16,800	(37,300)
Insurance	12,554	10,833	(1,721)
Maintenance and Repairs	25,800	19,300	(6,500)
Operations	1,900	2,000	100
Supplies	8,200	5,000	(3,200)
Transfers	23,800	85,000	61,200
Travel	3,500	2,500	(1,000)
Utilities	9,800	9,200	(600)
Wages and benefits	92,609	109,920	17,311
<b>Total Expenditures:</b>	<b>245,179</b>	<b>273,042</b>	<b>27,863</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	30,000	25,000	20,000	15,000	15,300
Taxes	243,042	206,625	216,003	225,466	229,903
Transfers from Reserve	0	0	0	0	0
<b>Total Revenues:</b>	<b>273,042</b>	<b>231,625</b>	<b>236,003</b>	<b>240,466</b>	<b>245,203</b>
<b>Expenditures</b>					
Administration	12,489	12,708	12,930	13,156	13,376
Capital and Equipment	16,800	18,009	18,369	18,736	19,111
Insurance	10,833	11,022	11,214	11,410	11,610
Maintenance and Repairs	19,300	19,530	19,920	20,319	20,725
Operations	2,000	2,155	2,199	2,243	2,288
Supplies	5,000	6,137	6,260	6,386	6,514
Transfers	85,000	62,000	63,240	64,505	65,795
Travel	2,500	4,000	4,080	4,162	4,245
Utilities	9,200	10,416	10,624	10,836	11,052
Wages and benefits	109,920	85,648	87,167	88,713	90,487
<b>Total Expenditures:</b>	<b>273,042</b>	<b>231,625</b>	<b>236,003</b>	<b>240,466</b>	<b>245,203</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

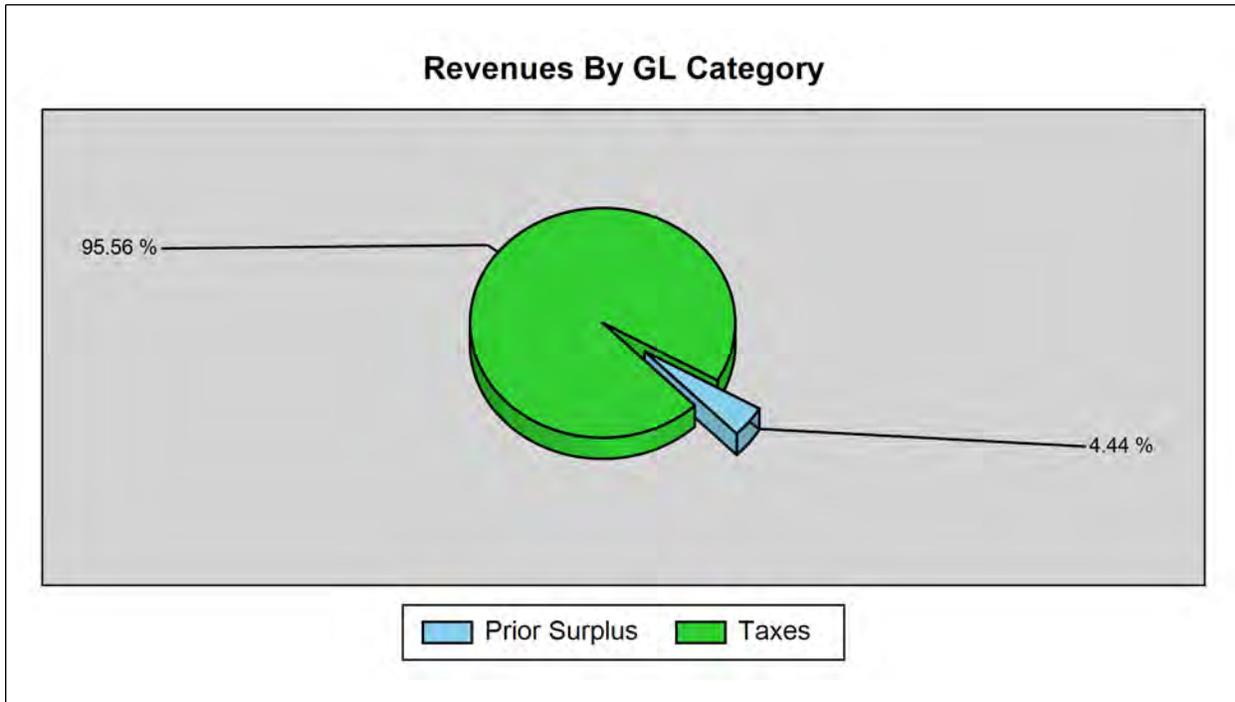
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	45,000	16,564	(28,436)
Taxes	299,013	356,905	57,892
<b>Total Revenues:</b>	<b>344,013</b>	<b>373,469</b>	<b>29,456</b>
<b>Expenditures</b>			
Administration	18,056	17,390	(666)
Capital and Equipment	43,715	44,371	656
Insurance	14,010	12,630	(1,380)
Maintenance and Repairs	30,957	30,995	38
Operations	10,000	15,200	5,200
Other Expense	20,343	34,859	14,516
Supplies	4,478	4,612	134
Transfers	55,000	60,000	5,000
Utilities	17,492	17,687	195
Wages and benefits	129,962	135,725	5,763
<b>Total Expenditures:</b>	<b>344,013</b>	<b>373,469</b>	<b>29,456</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

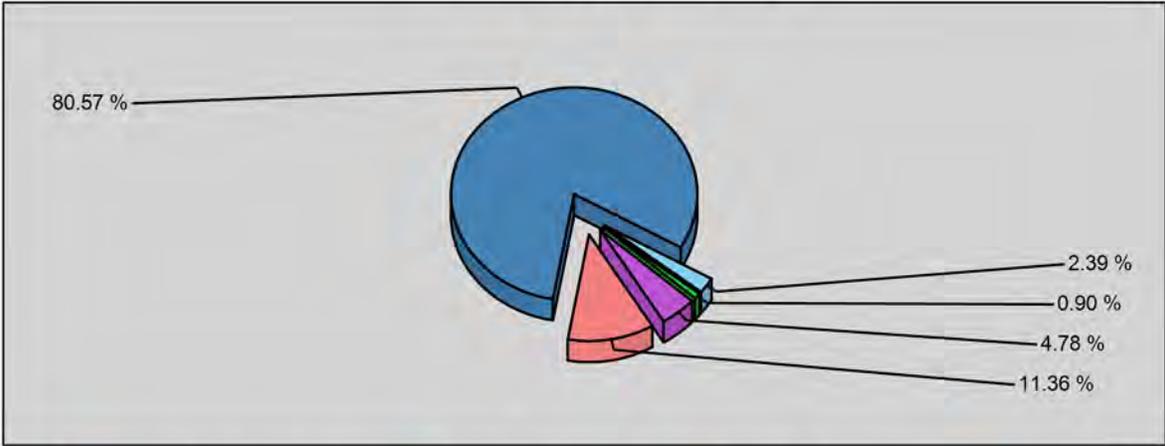
Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	16,564	30,000	30,000	30,000	30,600
Taxes	356,905	285,761	290,707	295,744	301,642
<b>Total Revenues:</b>	<b>373,469</b>	<b>315,761</b>	<b>320,707</b>	<b>325,744</b>	<b>332,242</b>
<b>Expenditures</b>					
Administration	17,390	17,694	18,003	18,319	18,700
Capital and Equipment	44,371	37,278	38,024	38,784	39,561
Insurance	12,630	12,850	13,075	13,304	13,536
Maintenance and Repairs	30,995	24,048	24,530	25,020	25,520
Operations	15,200	9,347	9,534	9,725	9,920
Other Expense	34,859	3,955	4,034	4,114	4,197
Supplies	4,612	4,686	4,780	4,876	4,974
Transfers	60,000	50,000	50,000	50,000	51,000
Utilities	17,687	17,833	18,190	18,554	18,925
Wages and benefits	135,725	138,070	140,537	143,048	145,909
<b>Total Expenditures:</b>	<b>373,469</b>	<b>315,761</b>	<b>320,707</b>	<b>325,744</b>	<b>332,242</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Prior Surplus	Rental Revenue	Taxes
Grants			

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Specified Service Areas J714 and J715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	0	4,000	4,000
Grants	0	1,500	1,500
Prior Surplus	0	8,000	8,000
Rental Revenue	0	19,000	19,000
Taxes	0	134,751	134,751
<b>Total Revenues:</b>	<b>0</b>	<b>167,251</b>	<b>167,251</b>
<b>Expenditures</b>			
Administration	0	5,081	5,081
Advertising	0	4,500	4,500
Capital and Equipment	0	24,300	24,300
Contracts and Agreements	0	15,600	15,600
Insurance	0	11,287	11,287
Maintenance and Repairs	0	14,000	14,000
Operations	0	3,000	3,000
Other Expense	0	9,000	9,000
Supplies	0	11,050	11,050
Transfers	0	3,336	3,336
Travel	0	10,000	10,000
Uncategorized Expenses	0	3,000	3,000
Utilities	0	9,500	9,500
Wages and benefits	0	43,597	43,597
<b>Total Expenditures:</b>	<b>0</b>	<b>167,251</b>	<b>167,251</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

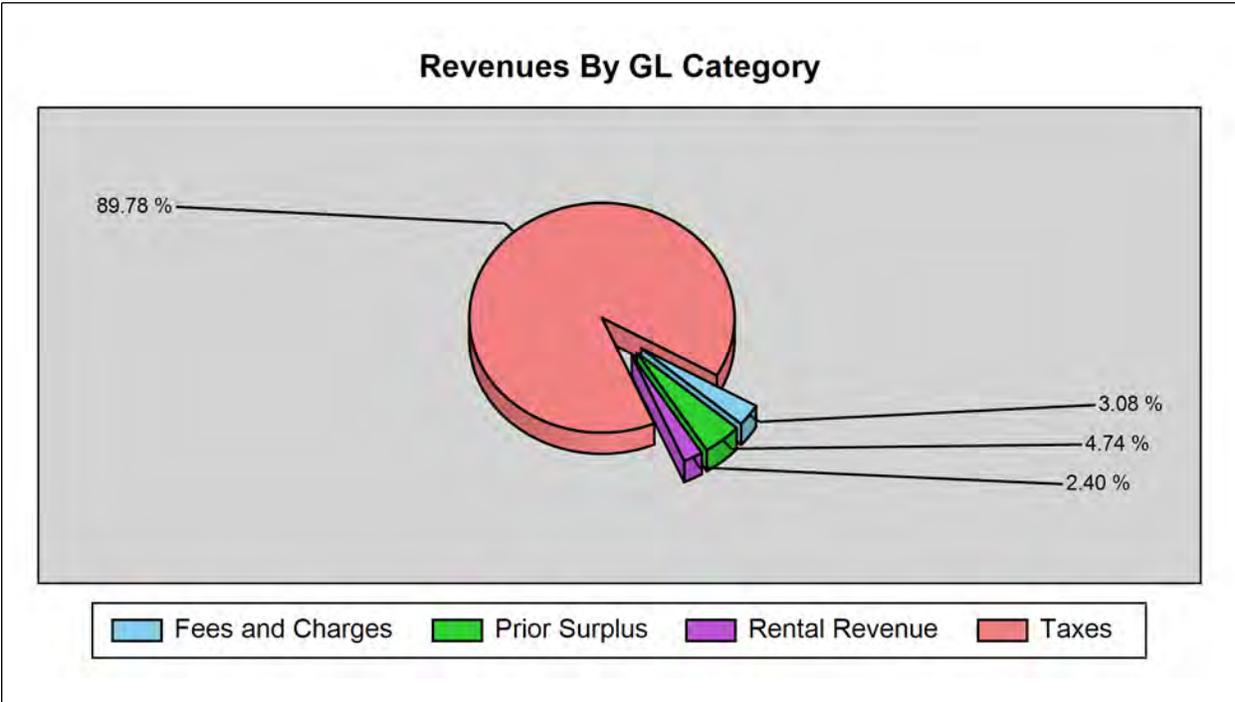
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION KALEDEN  
 Dept Number: 7530  
 Service Participants: Specified Service Areas J714 and J715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,000	4,000	4,080	4,080
Grants	1,500	1,523	1,546	1,569	1,593
Prior Surplus	8,000	0	0	0	0
Rental Revenue	19,000	19,000	19,000	19,090	19,090
Taxes	134,751	148,947	140,108	141,096	142,205
<b>Total Revenues:</b>	<b>167,251</b>	<b>173,470</b>	<b>164,654</b>	<b>165,835</b>	<b>166,968</b>
<b>Expenditures</b>					
Administration	5,081	5,170	5,261	5,353	5,447
Advertising	4,500	4,500	4,500	4,500	4,500
Capital and Equipment	24,300	4,300	4,300	4,300	4,300
Contracts and Agreements	15,600	15,600	15,600	15,600	15,600
Insurance	11,287	11,472	11,660	11,852	12,047
Maintenance and Repairs	14,000	14,030	14,060	14,091	14,122
Operations	3,000	3,000	3,000	3,060	3,060
Other Expense	9,000	1,016	1,036	1,057	1,082
Projects	0	0	0	0	0
Supplies	11,050	13,050	13,050	13,065	13,065
Transfers	3,336	2,500	2,500	2,500	2,500
Travel	10,000	10,000	10,000	10,000	10,000
Utilities	9,500	9,500	9,500	9,500	9,500
Wages and benefits	43,597	44,332	45,187	45,957	46,745
Uncategorized Expenses	3,000	35,000	25,000	25,000	25,000
<b>Total Expenditures:</b>	<b>167,251</b>	<b>173,470</b>	<b>164,654</b>	<b>165,835</b>	<b>166,968</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	200,000	0	(200,000)
Fees and Charges	23,000	19,500	(3,500)
Grants	20,000	0	(20,000)
Prior Surplus	(2,809)	30,000	32,809
Rental Revenue	21,900	15,200	(6,700)
Taxes	483,313	568,620	85,307
Transfers from Reserve	225,000	0	(225,000)
<b>Total Revenues:</b>	<b>970,404</b>	<b>633,320</b>	<b>(337,084)</b>
<b>Expenditures</b>			
Administration	14,199	14,245	46
Advertising	5,300	5,300	0
Capital and Equipment	439,000	78,100	(360,900)
Contingency	2,266	2,500	234
Contracts and Agreements	0	6,000	6,000
Financing	127,112	140,263	13,151
Grant Expense	20,000	3,000	(17,000)
Insurance	9,281	9,646	365
Maintenance and Repairs	47,841	15,000	(32,841)
Supplies	32,099	40,000	7,901
Transfers	3,296	5,000	1,704
Travel	2,985	18,022	15,037
Utilities	14,726	27,000	12,274
Wages and benefits	252,299	269,244	16,945
<b>Total Expenditures:</b>	<b>970,404</b>	<b>633,320</b>	<b>(337,084)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION OK FALLS  
 Dept Number: 7520  
 Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	19,500	19,500	20,000	20,000	20,500
Prior Surplus	30,000	15,000	15,000	15,300	15,300
Rental Revenue	15,200	22,200	22,500	22,800	23,000
Taxes	568,620	636,234	642,836	631,418	586,810
<b>Total Revenues:</b>	<b>633,320</b>	<b>692,934</b>	<b>700,336</b>	<b>689,518</b>	<b>645,610</b>
<b>Expenditures</b>					
Administration	14,245	14,465	14,718	14,975	15,227
Advertising	5,300	5,300	5,300	5,300	5,300
Capital and Equipment	78,100	144,100	145,100	127,600	77,600
Contingency	2,500	2,500	2,500	2,500	2,500
Contracts and Agreements	6,000	4,700	4,700	4,700	4,700
Financing	140,263	140,263	140,263	140,263	140,263
Grant Expense	3,000	0	0	0	0
Insurance	9,646	8,697	8,828	8,960	9,095
Maintenance and Repairs	15,000	11,511	11,555	11,800	11,850
Supplies	40,000	42,444	42,893	43,848	44,310
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	18,022	18,292	18,566	18,845	19,127
Utilities	27,000	21,861	22,076	22,295	22,517
Wages and benefits	269,244	273,801	278,837	283,432	288,121
<b>Total Expenditures:</b>	<b>633,320</b>	<b>692,934</b>	<b>700,336</b>	<b>689,518</b>	<b>645,610</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

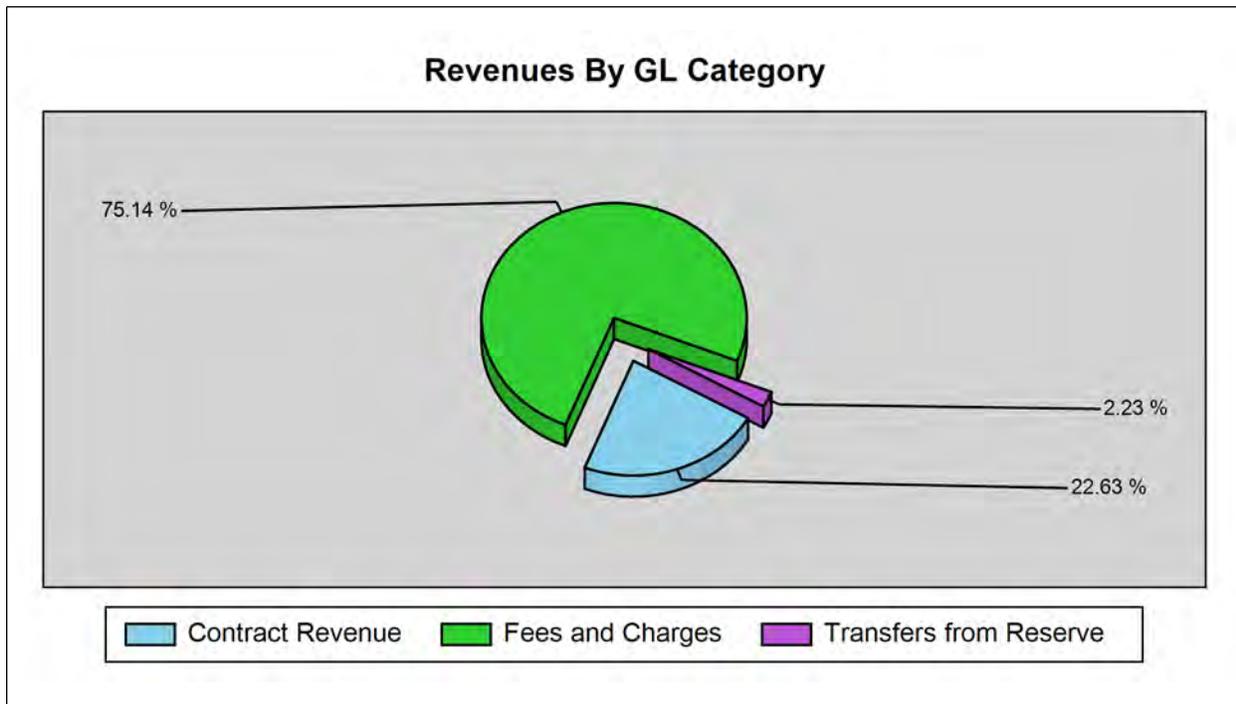
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	65,351	65,822	471
Fees and Charges	181,060	218,560	37,500
Prior Surplus	(4,000)	0	4,000
Transfers from Reserve	13,893	6,501	(7,392)
<b>Total Revenues:</b>	<b>256,304</b>	<b>290,883</b>	<b>34,579</b>
<b>Expenditures</b>			
Administration	14,177	15,088	911
Advertising	4,800	4,859	59
Contracts and Agreements	157,229	160,372	3,143
Insurance	1,391	1,452	61
Legal	345	349	4
Operations	55,361	85,400	30,039
Supplies	465	471	6
Transfers	2,415	2,445	30
Travel	3,320	3,361	41
Wages and benefits	16,801	17,086	285
<b>Total Expenditures:</b>	<b>256,304</b>	<b>290,883</b>	<b>34,579</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

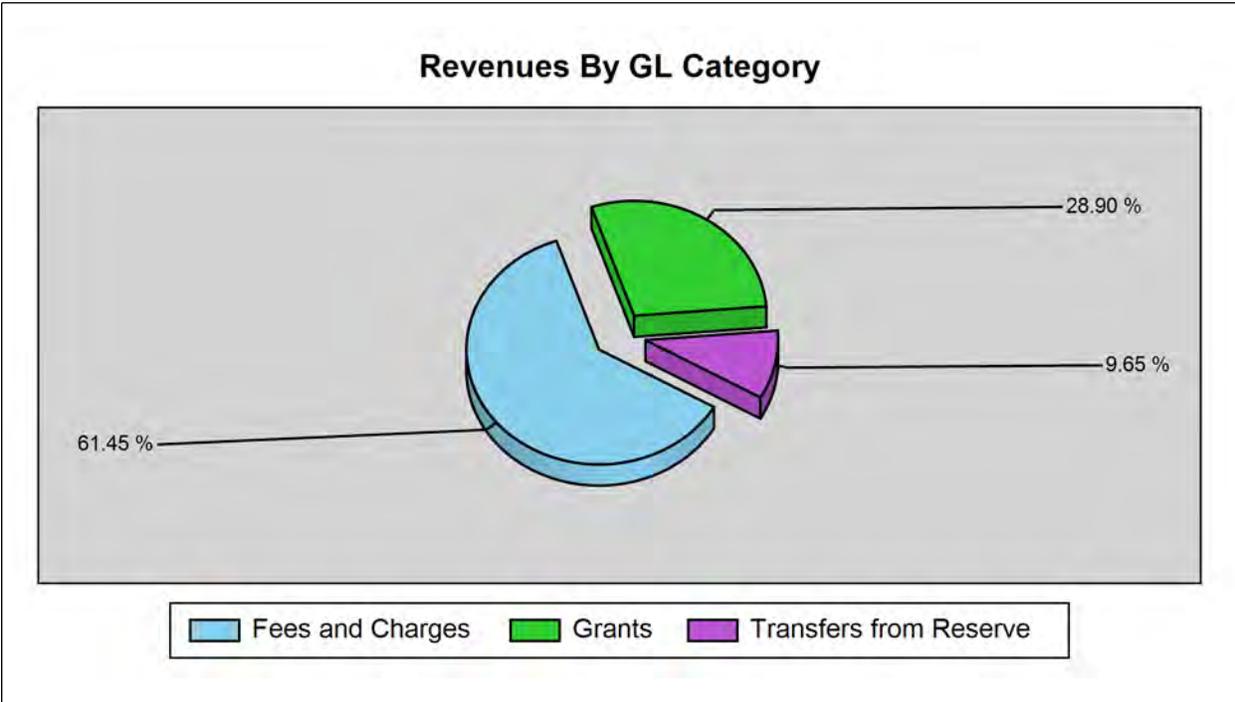
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	65,822	65,822	65,822	65,822	65,822
Fees and Charges	218,560	218,560	226,945	226,945	226,945
Transfers from Reserve	6,501	10,443	5,947	9,872	11,911
<b>Total Revenues:</b>	<b>290,883</b>	<b>294,825</b>	<b>298,714</b>	<b>302,639</b>	<b>304,678</b>
<b>Expenditures</b>					
Administration	15,088	15,352	15,621	15,895	16,173
Advertising	4,859	4,900	4,900	4,900	4,900
Contracts and Agreements	160,372	163,580	166,851	170,188	171,627
Insurance	1,452	1,477	1,503	1,529	1,556
Legal	349	350	350	350	350
Operations	85,400	85,400	85,400	85,400	85,400
Supplies	471	480	480	480	480
Transfers	2,445	2,500	2,500	2,500	2,500
Travel	3,361	3,400	3,400	3,400	3,400
Wages and benefits	17,086	17,386	17,709	17,997	18,292
<b>Total Expenditures:</b>	<b>290,883</b>	<b>294,825</b>	<b>298,714</b>	<b>302,639</b>	<b>304,678</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	820,514	973,277	152,763
Grants	429,933	457,721	27,788
Prior Surplus	100,000	0	(100,000)
Transfers from Reserve	41,670	152,838	111,168
<b>Total Revenues:</b>	<b>1,392,117</b>	<b>1,583,836</b>	<b>191,719</b>
<b>Expenditures</b>			
Administration	37,257	40,185	2,928
Capital and Equipment	55,000	120,625	65,625
Consultants	7,000	55,000	48,000
Financing	319,592	319,592	0
Grant Expense	349,707	349,707	0
Insurance	37,560	38,337	777
Legal	1,500	1,500	0
Operations	218,581	260,081	41,500
Supplies	500	500	0
Transfers	5,000	5,000	0
Travel	3,819	3,698	(121)
Utilities	60,000	65,000	5,000
Wages and benefits	296,601	324,611	28,010
<b>Total Expenditures:</b>	<b>1,392,117</b>	<b>1,583,836</b>	<b>191,719</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SEWAGE DISPOSAL OK FALLS  
 Dept Number: 3800  
 Service Participants: Specified Service Area A714

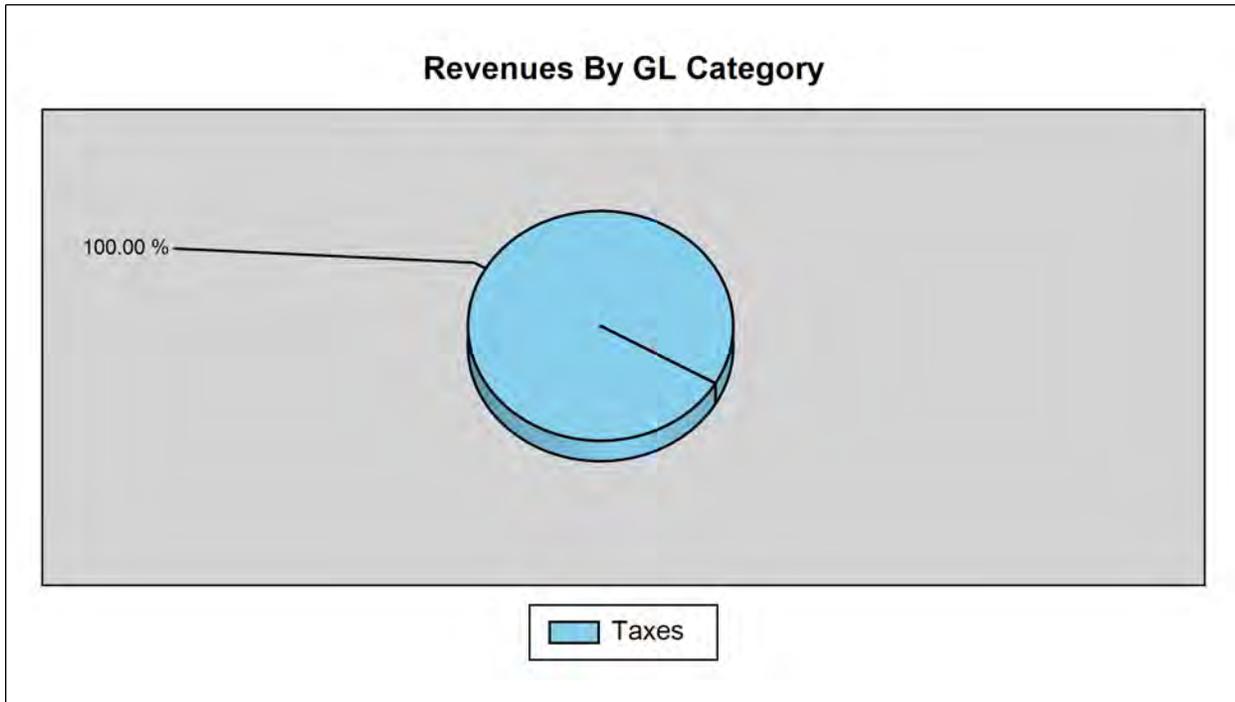


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	973,277	1,019,944	1,018,557	1,040,537	1,011,906
Grants	457,721	80,226	80,226	80,226	80,226
Prior Surplus	0	0	0	0	0
Transfers from Reserve	152,838	0	28,000	30,000	0
<b>Total Revenues:</b>	<b>1,583,836</b>	<b>1,100,170</b>	<b>1,126,783</b>	<b>1,150,763</b>	<b>1,092,132</b>
<b>Expenditures</b>					
Administration	40,185	40,888	41,603	42,331	43,072
Capital and Equipment	120,625	25,000	28,000	30,000	30,000
Consultants	55,000	5,000	5,000	5,000	5,000
Financing	319,592	319,592	319,592	319,592	319,592
Grant Expense	349,707	0	0	0	0
Insurance	38,337	39,008	39,690	40,384	41,091
Legal	1,500	1,500	1,500	1,500	1,500
Operations	260,081	260,081	271,100	281,100	295,600
Supplies	500	500	500	500	500
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	3,698	3,719	3,741	3,763	3,785
Utilities	65,000	70,000	75,000	80,000	0
Wages and benefits	324,611	329,882	336,057	341,593	346,992
<b>Total Expenditures:</b>	<b>1,583,836</b>	<b>1,100,170</b>	<b>1,126,783</b>	<b>1,150,763</b>	<b>1,092,132</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	(875)	0	875
Taxes	6,882	5,651	(1,231)
<b>Total Revenues:</b>	<b>6,007</b>	<b>5,651</b>	<b>(356)</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	4,896	5,200	304
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>6,007</b>	<b>5,651</b>	<b>(356)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

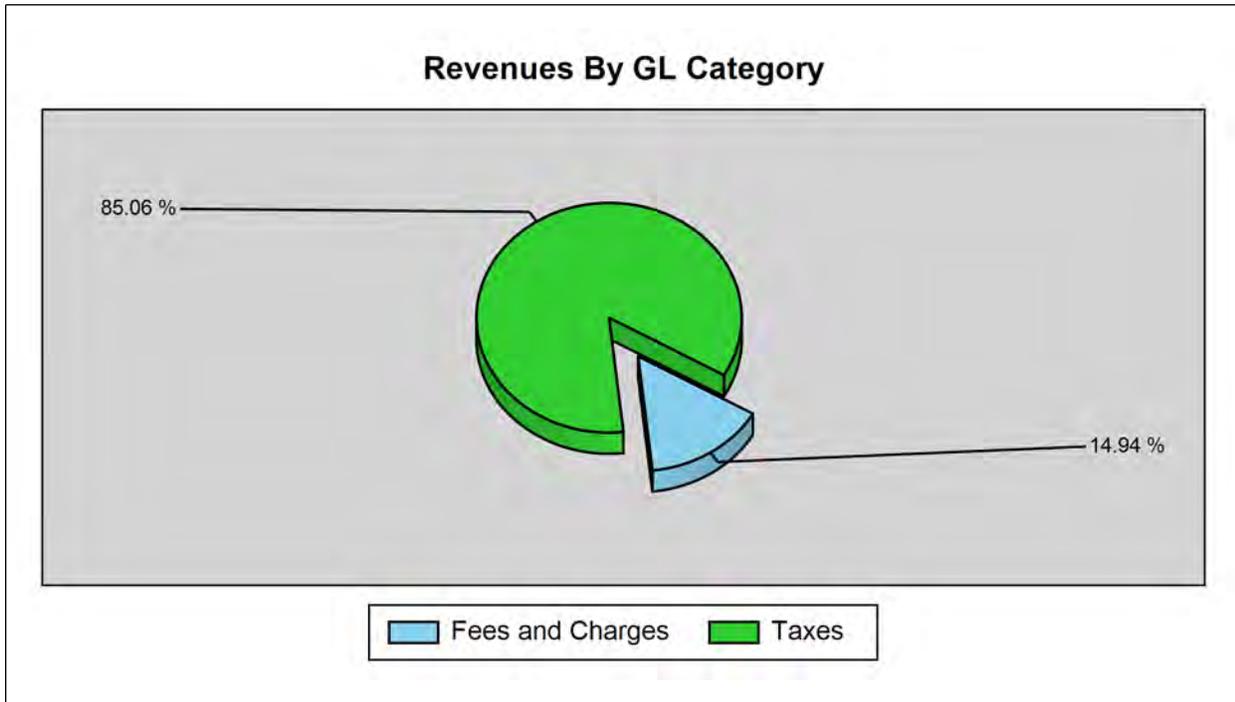
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING HERITAGE HILLS  
 Dept Number: 9670  
 Service Participants: Specified Service Area M715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	5,651	5,750	5,851	5,953	6,057
<b>Total Revenues:</b>	<b>5,651</b>	<b>5,750</b>	<b>5,851</b>	<b>5,953</b>	<b>6,057</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	5,200	5,291	5,384	5,478	5,574
<b>Total Expenditures:</b>	<b>5,651</b>	<b>5,750</b>	<b>5,851</b>	<b>5,953</b>	<b>6,057</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	15,000	15,000	0
Taxes	81,823	85,418	3,595
<b>Total Revenues:</b>	<b>96,823</b>	<b>100,418</b>	<b>3,595</b>
<b>Expenditures</b>			
Administration	3,704	3,873	169
Operations	91,600	92,000	400
Transfers	0	3,000	3,000
Wages and benefits	1,519	1,545	26
<b>Total Expenditures:</b>	<b>96,823</b>	<b>100,418</b>	<b>3,595</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	15,000	15,000	15,000	15,000	15,000
Taxes	85,418	85,513	85,614	85,712	85,812
<b>Total Revenues:</b>	<b>100,418</b>	<b>100,513</b>	<b>100,614</b>	<b>100,712</b>	<b>100,812</b>
<b>Expenditures</b>					
Administration	3,873	3,941	4,010	4,080	4,151
Operations	92,000	92,000	92,000	92,000	92,000
Transfers	3,000	3,000	3,000	3,000	3,000
Wages and benefits	1,545	1,572	1,604	1,632	1,661
<b>Total Expenditures:</b>	<b>100,418</b>	<b>100,513</b>	<b>100,614</b>	<b>100,712</b>	<b>100,812</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “E”

• Area E Requisition		<a href="#">237</a>
• Summary Information		<a href="#">238</a>
• Cemetery Area E Naramata	8950	<a href="#">239 - 240</a>
• Grant in Aid Area E	7960	<a href="#">241 - 242</a>
• Naramata Museum	7830	<a href="#">243 - 244</a>
• Naramata Transit	8300	<a href="#">245 - 246</a>
• Noise Bylaws Area E	2710	<a href="#">247</a>
• Parks and Recreation Naramata	7540	<a href="#">248 -250</a>
• Rural Projects Area E	0360	<a href="#">251 - 252</a>
• Tourism & Community Service Contribution	9260	<a href="#">253</a>
• Untidy/Unsightly Area E	2610	<a href="#">254 - 255</a>
<b>Specified Areas</b>		
• Fire – Naramata	1700	<a href="#">256 - 258</a>
• Naramata Water	3940	<a href="#">259 - 261</a>
• Street Lighting Naramata	9680	<a href="#">262 - 263</a>

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA E <u>(NARAMATA)</u>	<u>2017</u>	<u>2016</u>	<u>NET CHANGE</u>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 23,456	\$ 19,375	\$ 4,081
ANIMAL CONTROL	15,063	15,664	(601)
BUILDING INSPECTION	33,838	33,849	(11)
DESTRUCTION OF PESTS	313	285	27
EMERGENCY PLANNING	5,963	5,846	117
ELECTORAL AREA ADMINISTRATION	136,959	134,675	2,284
ELECTORAL AREA PLANNING	115,325	112,731	2,594
GENERAL GOVERNMENT	41,548	43,984	(2,436)
HERITAGE (Subregional)	643	-	643
ILLEGAL DUMPING	339	353	(14)
NOXIOUS WEEDS	1,420	1,169	251
NUISANCE CONTROL	885	885	-
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,591	3,053	(462)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,239	-	1,239
REGIONAL TRAILS	8,807	8,832	(26)
SOLID WASTE MANAGEMENT PLAN	5,119	4,920	198
SUBDIVISION SERVICING	8,059	10,967	(2,908)
<b>Subtotal</b>	<b>\$ 401,567</b>	<b>\$ 396,588</b>	<b>\$ 4,978</b>
<b><u>Regional Director determines budget</u></b>			
GRANT IN AID	\$ 9,000	\$ 9,000	\$ -
NARAMATA MUSEUM	8,236	8,143	93
NARAMATA PARKS & REC	175,715	152,886	22,829
NARAMATA TRANSIT	73,833	69,828	4,005
NOISE CONTROL	6,275	4,040	2,235
RURAL PROJECTS	25,914	26,912	(998)
TOURISM & COMMUNITY SERVICE CONTRIBUTION	10,000	10,000	-
UNTIDY AND UNSIGHTLY CONTROL	2,493	3,585	(1,092)
VICTIM SERVICES DEF	2,390	-	2,390
<b>Subtotal</b>	<b>\$ 313,856</b>	<b>\$ 284,394</b>	<b>\$ 29,462</b>
<b><u>Requisitions from Other Multi-Regional Boards</u></b>			
OKANAGAN BASIN WATER BOARD	\$ 29,703	\$ 30,119	\$ (416)
OKANAGAN REGIONAL LIBRARY	120,886	119,760	1,126
	<b>\$ 150,589</b>	<b>\$ 149,879</b>	<b>\$ 710</b>
<b>SUBTOTAL</b>	<b>\$ 866,012</b>	<b>\$ 830,861</b>	<b>\$ 35,150</b>
<b><u>Service Areas</u></b>			
CEMETERY-P(715)	\$ 25,845	\$ 28,289	\$ (2,444)
NARAMATA FIRE DEPARTMENT	372,197	298,344	73,853
NARAMATA WATER (Parcel)	120,750	115,000	5,750
SEPTAGE DISPOSAL SERVICE	3,182	3,200	(19)
STERILE INSECT RELEASE	41,678	41,439	239
<b>Subtotal</b>	<b>\$ 563,652</b>	<b>\$ 486,272</b>	<b>\$ 77,380</b>
<b>TOTAL</b>	<b>\$ 1,429,663</b>	<b>\$ 1,317,133</b>	<b>\$ 112,530</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.30</b>	<b>\$ 2.12</b>	<b>\$ 0.18</b>
<b>Average Taxes per Res Property</b>	<b>\$ 993.26</b>	<b>\$ 913.67</b>	<b>\$ 79.59</b>

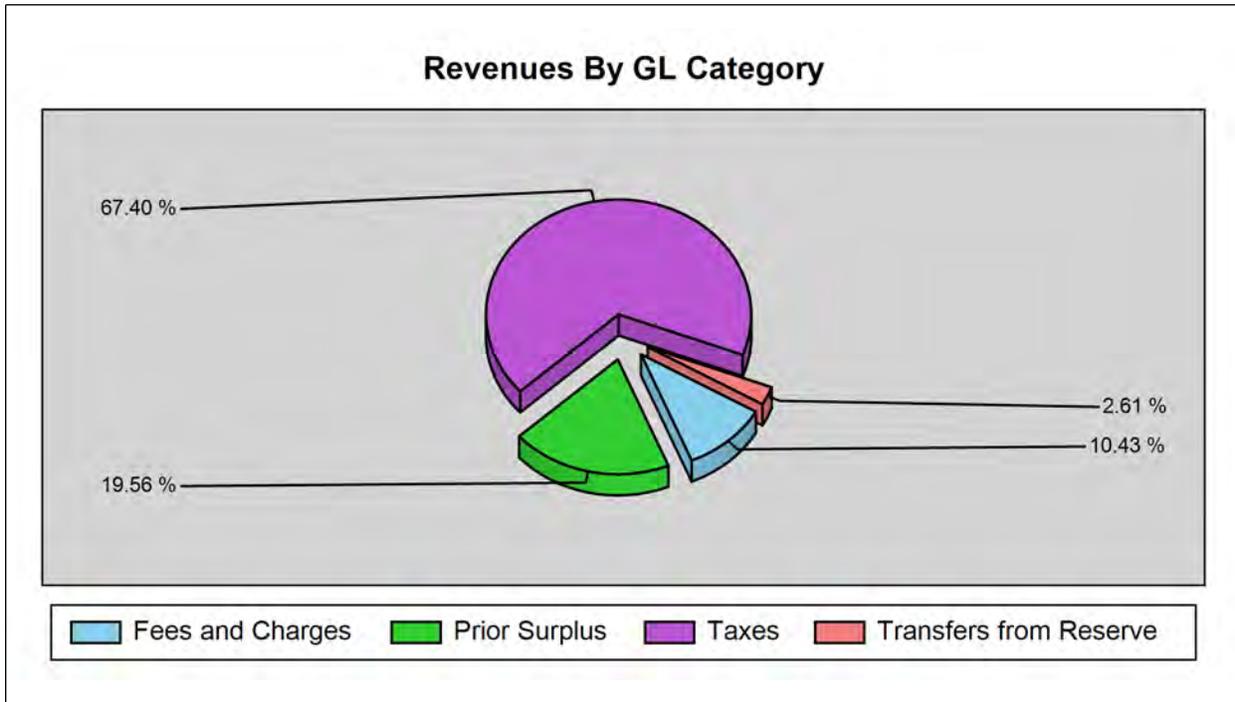
TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA E</b>	\$1,429,663	\$1,317,133	\$32,927	(Excluding Fire and Water)**
REGIONAL SERVICES	\$163,392	\$159,976	\$3,416	See Regional Services Summary Changes
RURAL SERVICES	\$430,442	\$427,930	\$2,512	See Rural Services Summary
SHARED SERVICES	\$5,571	\$3,200	\$2,371	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA E (NARAMATA)	\$25,845	\$28,289	-\$2,444	
GRANT-IN AID - AREA E	\$9,000	\$9,000	\$0	
NARAMATA MUSEUM	\$8,236	\$8,143	\$93	
NOISE BYLAWS AREA E	\$6,275	\$4,040	\$2,235	
PARKS & RECREATION - NARAMATA	\$175,715	\$152,886	\$22,829	Debt servicing \$20K -ST interest only;
ELECTORAL AREA E - RURAL PROJECTS	\$25,914	\$26,912	-\$998	
NARAMATA TRANSIT	\$73,833	\$69,828	\$4,005	
AREA E TOURISM & COMMUNITY SERVICE	\$10,000	\$10,000	\$0	
UNSIGHTLY/UNTIDY PREMISES - AREA E	\$2,493	\$3,585	-\$1,092	
FIRE PROTECTION - NARAMATA	\$372,197	\$298,344	\$73,853	\$25K honorariums;\$7K Education; \$26K Debt Servicing; 16K increased transfer to reserve
WATER SYSTEM - NARAMATA	\$120,750	\$115,000	\$5,750	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
WATER SYSTEM - NARAMATA	\$1,276,360	\$1,237,454	\$38,906	\$31 per household increase
STREET LIGHTING	\$3,452	\$4,000	-\$548	

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,000	4,000	0
Prior Surplus	7,500	7,500	0
Taxes	28,289	25,845	(2,444)
Transfers from Reserve	1,000	1,000	0
<b>Total Revenues:</b>	<b>40,789</b>	<b>38,345</b>	<b>(2,444)</b>
<b>Expenditures</b>			
Administration	5,753	5,817	64
Capital and Equipment	3,000	3,000	0
Maintenance and Repairs	2,545	2,539	(6)
Operations	2,500	2,500	0
Travel	1,500	1,500	0
Wages and benefits	25,491	22,989	(2,502)
<b>Total Expenditures:</b>	<b>40,789</b>	<b>38,345</b>	<b>(2,444)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: CEMETERY AREA E (NARAMATA)  
 Dept Number: 8950  
 Service Participants: Electoral Area E

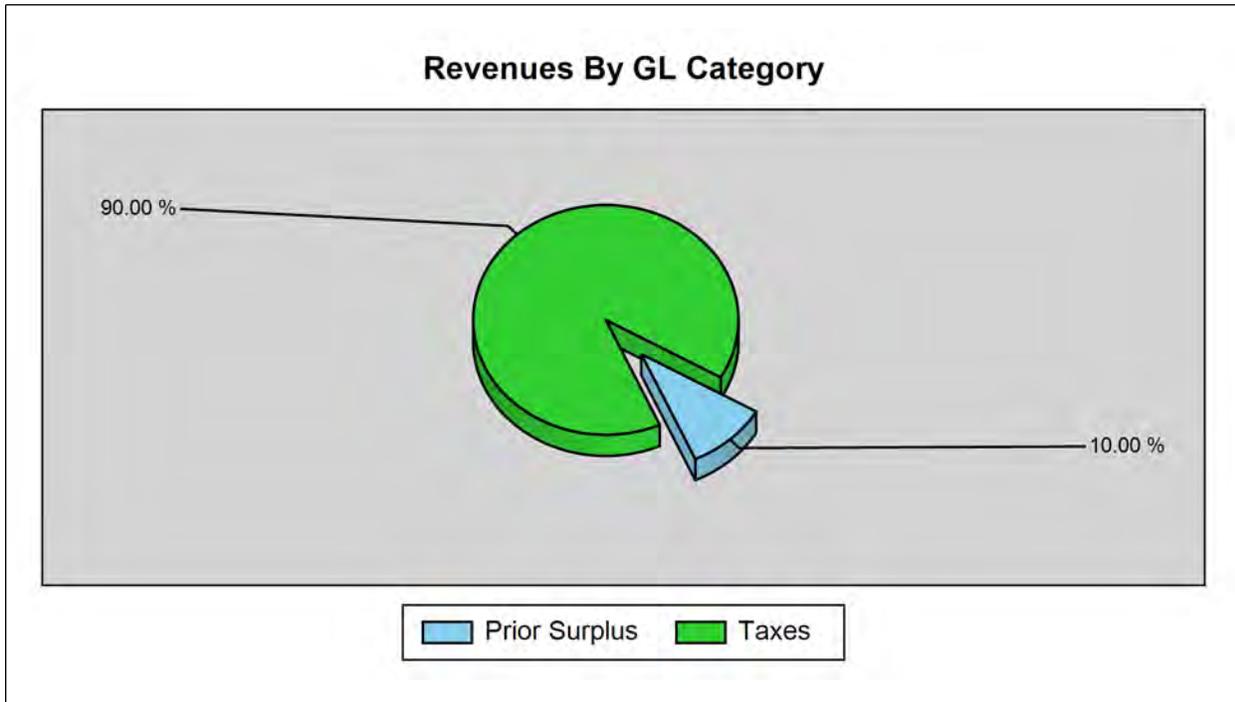


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	4,000	4,500	4,500	4,500	4,500
Prior Surplus	7,500	7,500	7,500	7,500	7,500
Taxes	25,845	25,874	26,361	26,857	27,363
Transfers from Reserve	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>38,345</b>	<b>38,874</b>	<b>39,361</b>	<b>39,857</b>	<b>40,363</b>
<b>Expenditures</b>					
Administration	5,817	5,919	6,023	6,128	6,236
Capital and Equipment	3,000	3,000	3,000	3,000	3,000
Maintenance and Repairs	2,539	2,540	2,541	2,542	2,543
Operations	2,500	2,500	2,500	2,500	2,500
Travel	1,500	1,550	1,500	1,500	1,500
Wages and benefits	22,989	23,365	23,797	24,187	24,584
<b>Total Expenditures:</b>	<b>38,345</b>	<b>38,874</b>	<b>39,361</b>	<b>39,857</b>	<b>40,363</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	1,000	1,000	0
Taxes	9,000	9,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

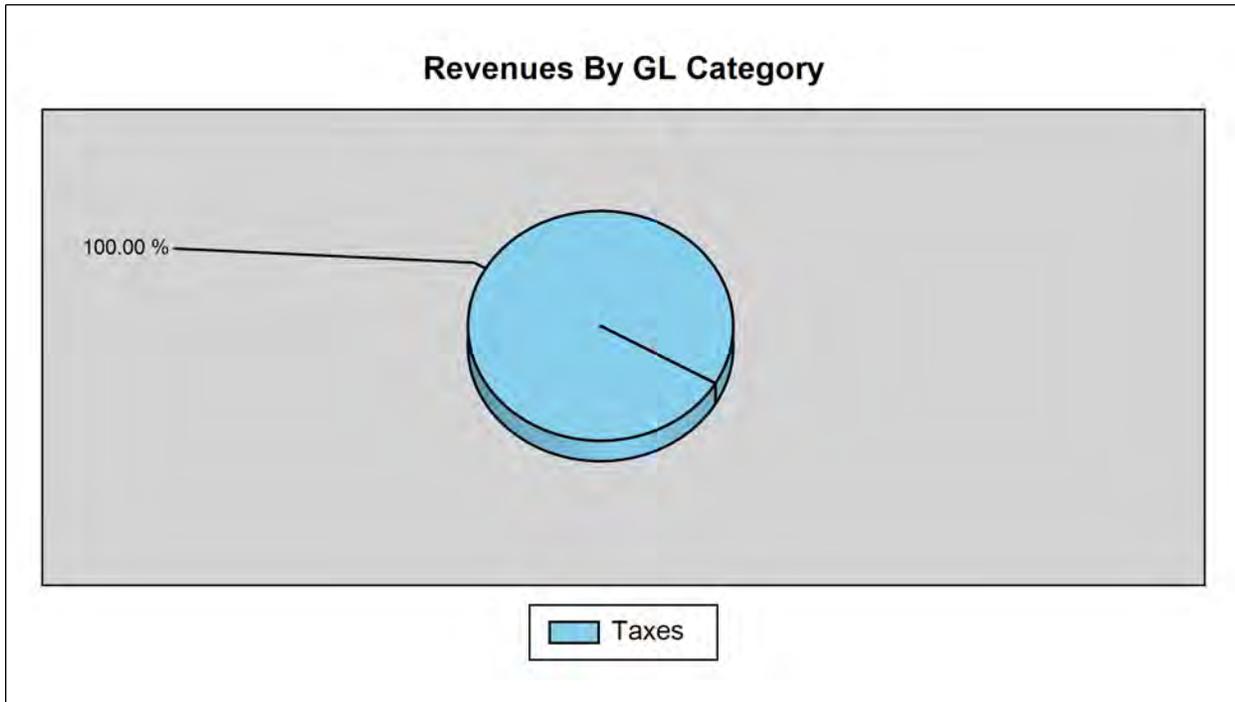
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA E  
 Dept Number: 7960  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	1,000	1,000	1,000	1,000	1,000
Taxes	9,000	9,000	9,000	9,000	9,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	8,142	8,236	94
<b>Total Revenues:</b>	<b>8,142</b>	<b>8,236</b>	<b>94</b>
<b>Expenditures</b>			
Administration	240	326	86
Contracts and Agreements	5,000	5,000	0
Insurance	1,500	1,500	0
Transfers	1,000	1,000	0
Wages and benefits	402	410	8
<b>Total Expenditures:</b>	<b>8,142</b>	<b>8,236</b>	<b>94</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA MUSEUM  
 Dept Number: 7830  
 Service Participants: Electoral Area E

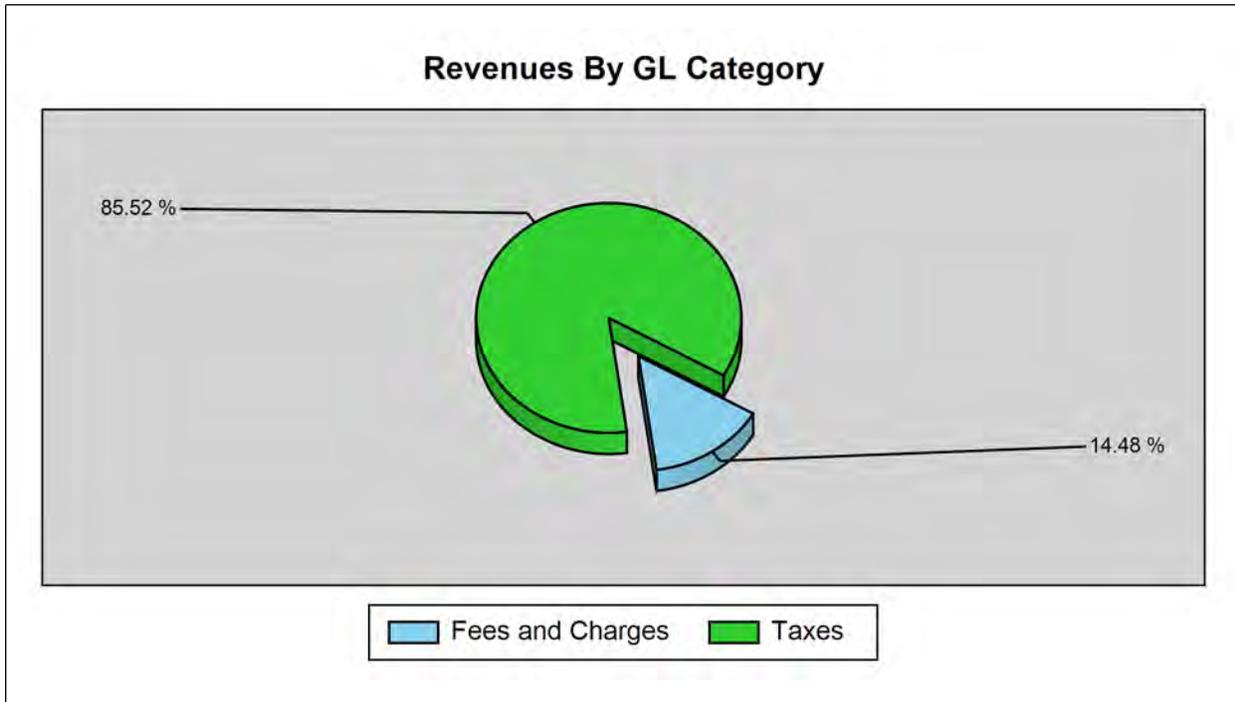


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	8,236	8,249	8,264	8,277	8,291
<b>Total Revenues:</b>	<b>8,236</b>	<b>8,249</b>	<b>8,264</b>	<b>8,277</b>	<b>8,291</b>
<b>Expenditures</b>					
Administration	326	332	338	344	350
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Insurance	1,500	1,500	1,500	1,500	1,500
Transfers	1,000	1,000	1,000	1,000	1,000
Wages and benefits	410	417	426	433	441
<b>Total Expenditures:</b>	<b>8,236</b>	<b>8,249</b>	<b>8,264</b>	<b>8,277</b>	<b>8,291</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	12,500	12,500	0
Prior Surplus	1,000	0	(1,000)
Taxes	69,828	73,833	4,005
<b>Total Revenues:</b>	<b>83,328</b>	<b>86,333</b>	<b>3,005</b>
<b>Expenditures</b>			
Administration	3,328	3,333	5
Operations	80,000	80,000	0
Transfers	0	3,000	3,000
<b>Total Expenditures:</b>	<b>83,328</b>	<b>86,333</b>	<b>3,005</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

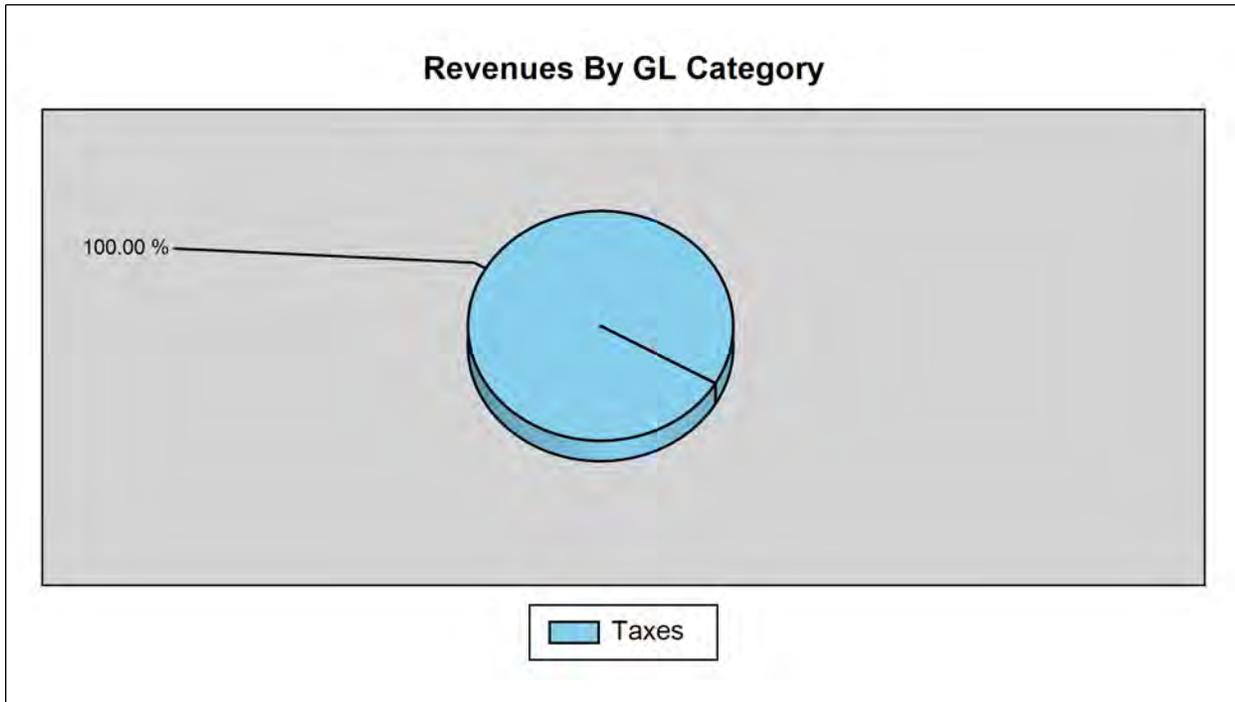
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA TRANSIT  
 Dept Number: 8300  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	12,500	12,500	12,500	12,500	12,500
Taxes	73,833	73,891	73,950	74,010	74,071
<b>Total Revenues:</b>	<b>86,333</b>	<b>86,391</b>	<b>86,450</b>	<b>86,510</b>	<b>86,571</b>
<b>Expenditures</b>					
Administration	3,333	3,391	3,450	3,510	3,571
Operations	80,000	80,000	80,000	80,000	80,000
Transfers	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>86,333</b>	<b>86,391</b>	<b>86,450</b>	<b>86,510</b>	<b>86,571</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

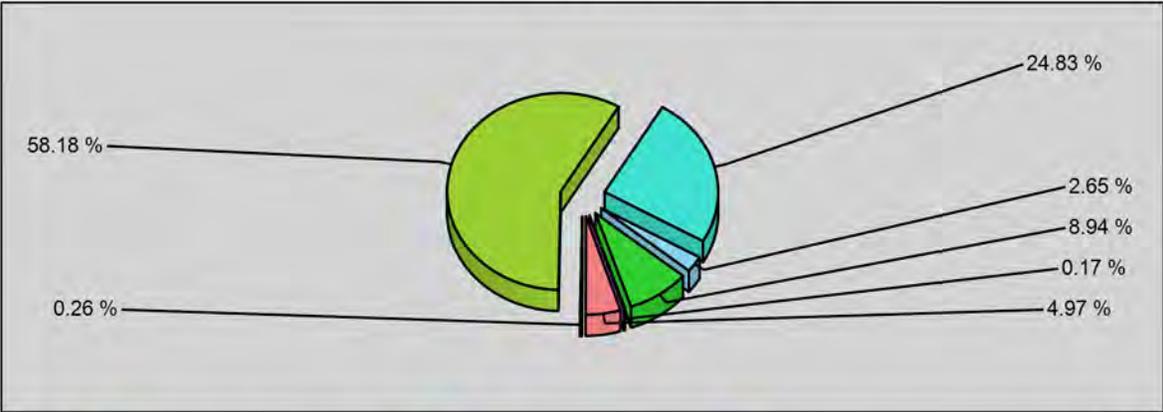


<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	4,040	6,275	2,235
<b>Total Revenues:</b>	<b>4,040</b>	<b>6,275</b>	<b>2,235</b>
<b>Expenditures</b>			
Operations	4,040	6,275	2,235
<b>Total Expenditures:</b>	<b>4,040</b>	<b>6,275</b>	<b>2,235</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	6,275	6,385	6,497	6,611	6,727
<b>Total Revenues:</b>	<b>6,275</b>	<b>6,385</b>	<b>6,497</b>	<b>6,611</b>	<b>6,727</b>
<b>Expenditures</b>					
Operations	6,275	6,385	6,497	6,611	6,727
<b>Total Expenditures:</b>	<b>6,275</b>	<b>6,385</b>	<b>6,497</b>	<b>6,611</b>	<b>6,727</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



Revenues By GL Category



Fees and Charges	Prior Surplus	Taxes
Grants	Rental Revenue	Transfers from Reserve
Other Revenue		

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	8,000	8,000	0
Grants	27,000	27,000	0
Other Revenue	1,100	500	(600)
Prior Surplus	7,300	15,000	7,700
Rental Revenue	800	800	0
Taxes	152,886	175,715	22,829
Transfers from Reserve	84,834	75,000	(9,834)
<b>Total Revenues:</b>	<b>281,920</b>	<b>302,015</b>	<b>20,095</b>
<b>Expenditures</b>			
Administration	6,301	7,166	865
Advertising	1,000	1,000	0
Capital and Equipment	81,234	122,750	41,516
Contracts and Agreements	31,000	63,400	32,400
Financing	0	20,000	20,000
Grant Expense	25,000	0	(25,000)
Grant in Aid	8,500	11,100	2,600
Insurance	6,228	4,661	(1,567)
Maintenance and Repairs	36,200	0	(36,200)
Operations	10,000	7,000	(3,000)
Other Expense	14,150	12,650	(1,500)
Projects	20,000	0	(20,000)
Supplies	900	8,000	7,100
Transfers	0	6,000	6,000
Utilities	1,600	2,000	400
Wages and benefits	39,807	36,288	(3,519)
<b>Total Expenditures:</b>	<b>281,920</b>	<b>302,015</b>	<b>20,095</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION NARAMATA  
 Dept Number: 7540  
 Service Participants: Electoral Area E

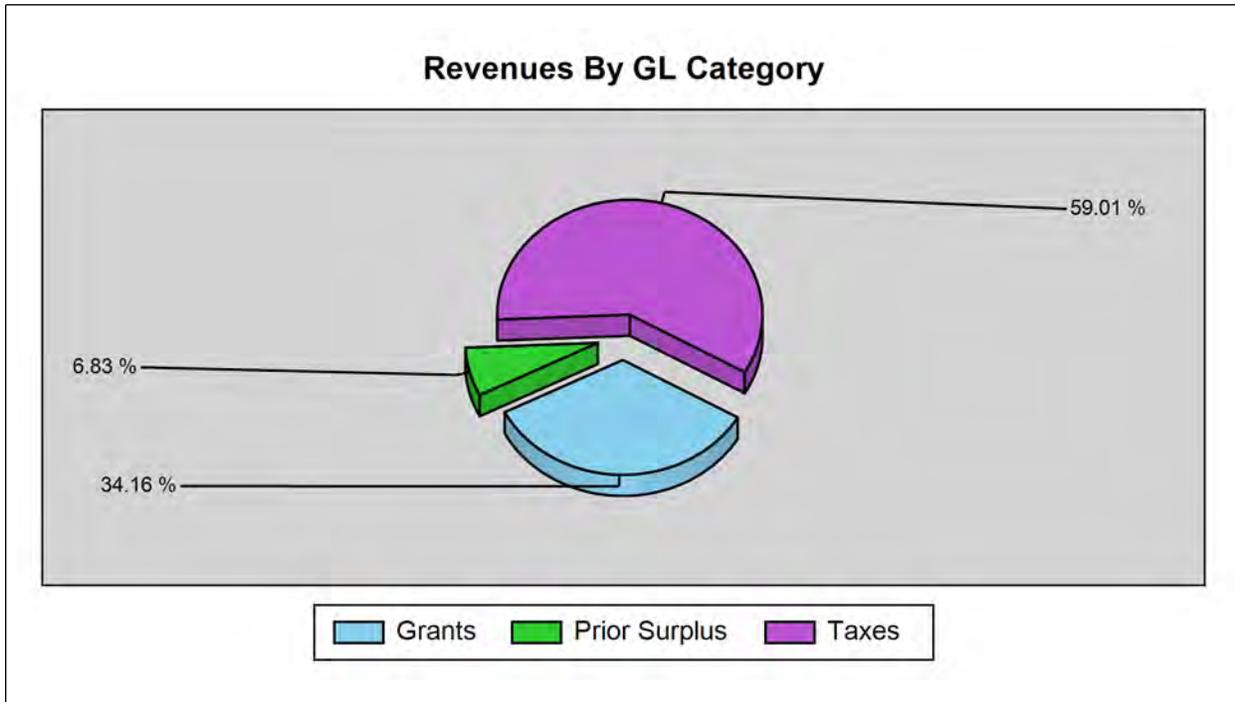


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	8,000	8,000	8,000	8,000	8,000
Grants	27,000	2,000	2,000	2,000	2,000
Other Revenue	500	1,100	1,100	1,100	1,100
Prior Surplus	15,000	0	0	0	0
Rental Revenue	800	810	820	830	840
Taxes	175,715	285,618	359,938	280,067	293,948
Transfers from Reserve	75,000	25,000	5,000	7,500	5,000
<b>Total Revenues:</b>	<b>302,015</b>	<b>322,528</b>	<b>376,858</b>	<b>299,497</b>	<b>310,888</b>
<b>Expenditures</b>					
Administration	7,166	7,292	7,420	7,550	7,684
Advertising	1,000	1,100	1,100	1,150	1,200
Capital and Equipment	122,750	82,750	132,750	52,750	62,750
Contracts and Agreements	63,400	59,400	59,900	61,400	61,900
Financing	20,000	86,665	86,665	86,665	86,665
Grant Expense	0	0	0	0	0
Grant in Aid	11,100	12,000	12,000	12,000	12,000
Insurance	4,661	4,743	4,826	4,911	4,997
Operations	7,000	7,000	7,000	7,000	7,000
Other Expense	12,650	12,799	12,904	13,006	13,108
Supplies	8,000	8,054	8,109	8,165	8,221
Transfers	6,000	2,000	5,000	5,000	5,000
Utilities	2,000	2,030	2,060	2,091	2,122
Wages and benefits	36,288	36,695	37,124	37,809	38,241
<b>Total Expenditures:</b>	<b>302,015</b>	<b>322,528</b>	<b>376,858</b>	<b>299,497</b>	<b>310,888</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	15,000	15,000	0
Prior Surplus	0	3,000	3,000
Taxes	26,912	25,914	(998)
<b>Total Revenues:</b>	<b>41,912</b>	<b>43,914</b>	<b>2,002</b>
<b>Expenditures</b>			
Administration	1,388	1,319	(69)
Contingency	15,000	15,000	0
Grant Expense	15,000	15,000	0
Insurance	0	2,000	2,000
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	4,124	4,195	71
<b>Total Expenditures:</b>	<b>41,912</b>	<b>43,914</b>	<b>2,002</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA E  
 Dept Number: 0360  
 Service Participants: Electoral Area E

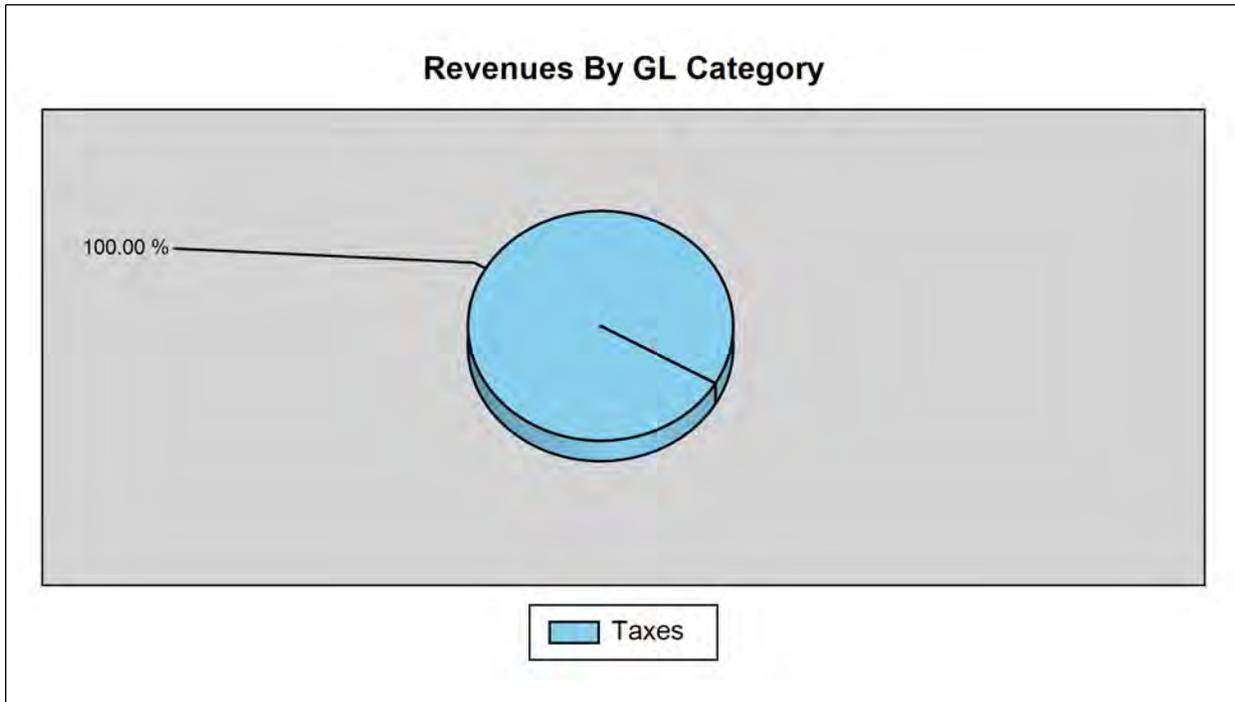


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Grants	15,000	0	0	0	0
Prior Surplus	3,000	2,000	1,000	0	0
Taxes	25,914	32,011	33,119	34,220	34,322
<b>Total Revenues:</b>	<b>43,914</b>	<b>34,011</b>	<b>34,119</b>	<b>34,220</b>	<b>34,322</b>
<b>Expenditures</b>					
Administration	1,319	1,342	1,365	1,389	1,413
Contingency	15,000	20,000	20,000	20,000	20,000
Grant Expense	15,000	0	0	0	0
Insurance	2,000	2,000	2,000	2,000	2,000
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	4,195	4,269	4,354	4,431	4,509
<b>Total Expenditures:</b>	<b>43,914</b>	<b>34,011</b>	<b>34,119</b>	<b>34,220</b>	<b>34,322</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TOURISM & COMMUNITY SERVICE CONTRIBUTION AREA E  
 Dept Number: 9260  
 Service Participants: Electoral Area E



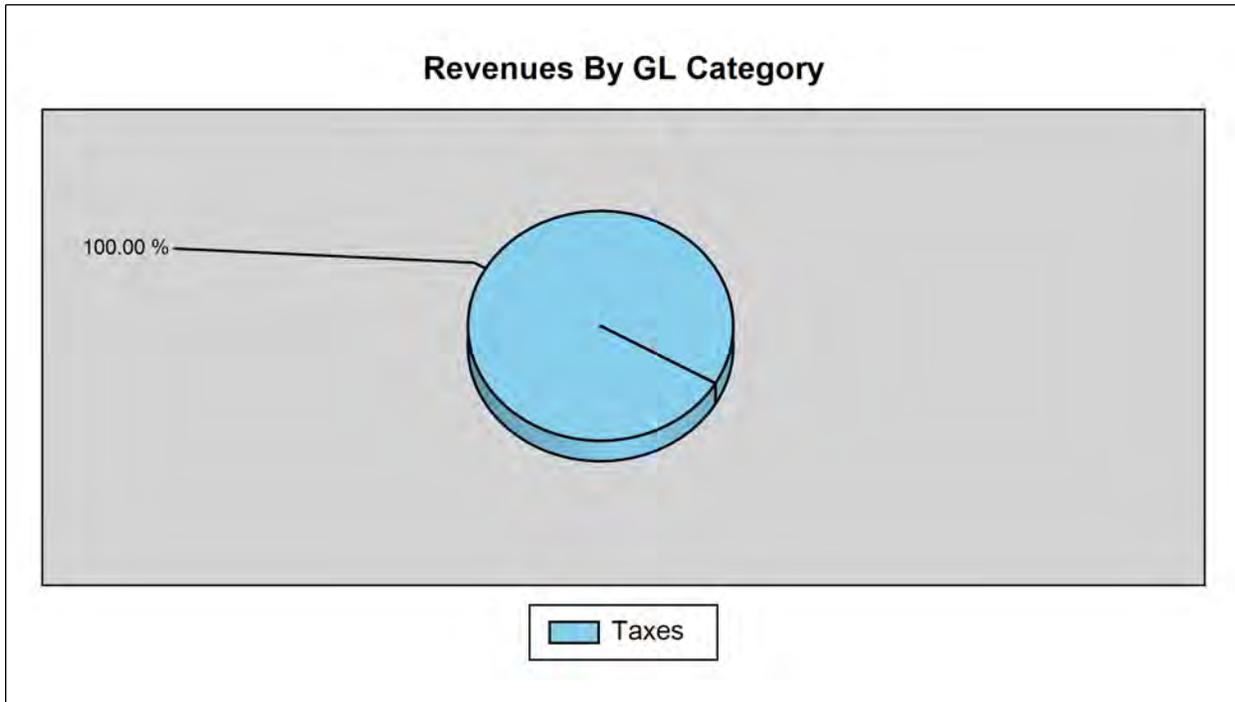
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Contracts and Agreements	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	88	0	(88)
Taxes	3,585	2,493	(1,092)
<b>Total Revenues:</b>	<b>3,673</b>	<b>2,493</b>	<b>(1,180)</b>
<b>Expenditures</b>			
Operations	3,673	2,493	(1,180)
<b>Total Expenditures:</b>	<b>3,673</b>	<b>2,493</b>	<b>(1,180)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

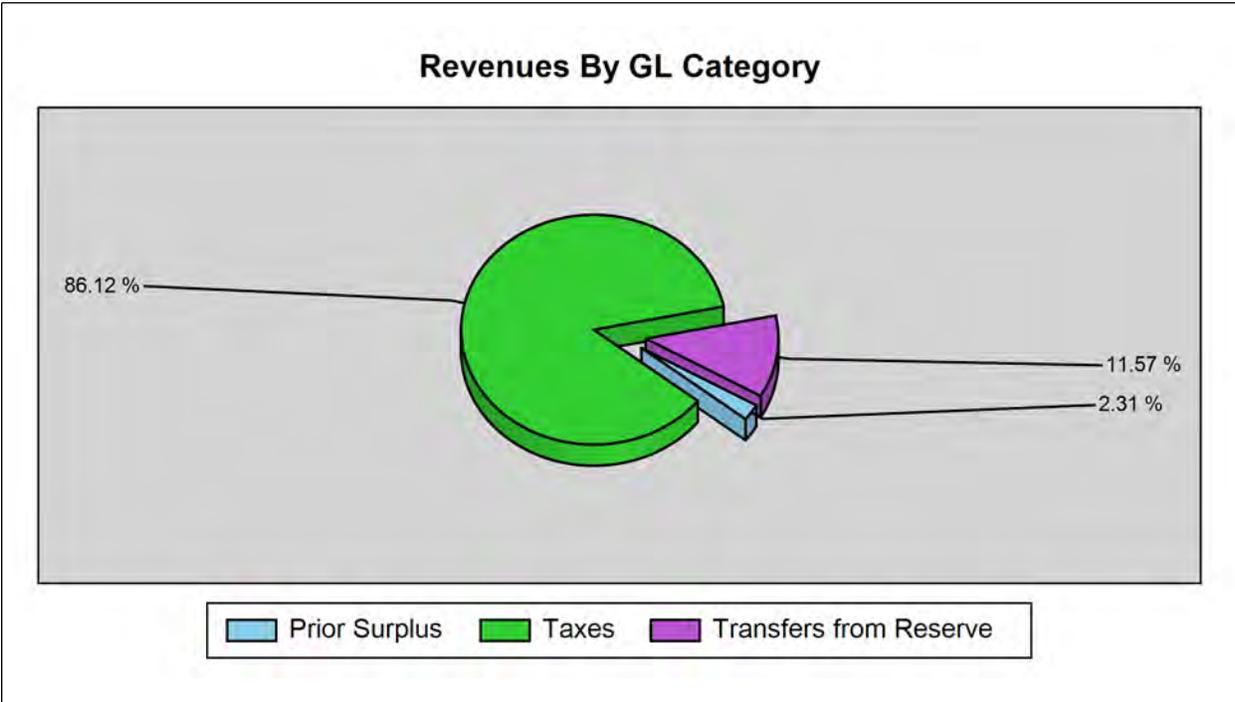
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA E  
 Dept Number: 2610  
 Service Participants: Electoral Area E



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	2,493	2,537	2,581	2,626	2,672
<b>Total Revenues:</b>	<b>2,493</b>	<b>2,537</b>	<b>2,581</b>	<b>2,626</b>	<b>2,672</b>
<b>Expenditures</b>					
Operations	2,493	2,537	2,581	2,626	2,672
<b>Total Expenditures:</b>	<b>2,493</b>	<b>2,537</b>	<b>2,581</b>	<b>2,626</b>	<b>2,672</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	400,000	0	(400,000)
Prior Surplus	(6,000)	10,000	16,000
Taxes	298,344	372,197	73,853
Transfers from Reserve	0	50,000	50,000
<b>Total Revenues:</b>	<b>692,344</b>	<b>432,197</b>	<b>(260,147)</b>
<b>Expenditures</b>			
Administration	16,322	15,810	(512)
Capital and Equipment	439,000	96,610	(342,390)
Financing	10,000	36,370	26,370
Insurance	14,754	13,880	(874)
Maintenance and Repairs	27,254	31,626	4,372
Operations	7,926	8,640	714
Other Expense	13,094	13,354	260
Supplies	14,681	18,193	3,512
Transfers	0	16,000	16,000
Travel	3,000	3,270	270
Utilities	12,333	13,444	1,111
Wages and benefits	133,980	165,000	31,020
<b>Total Expenditures:</b>	<b>692,344</b>	<b>432,197</b>	<b>(260,147)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

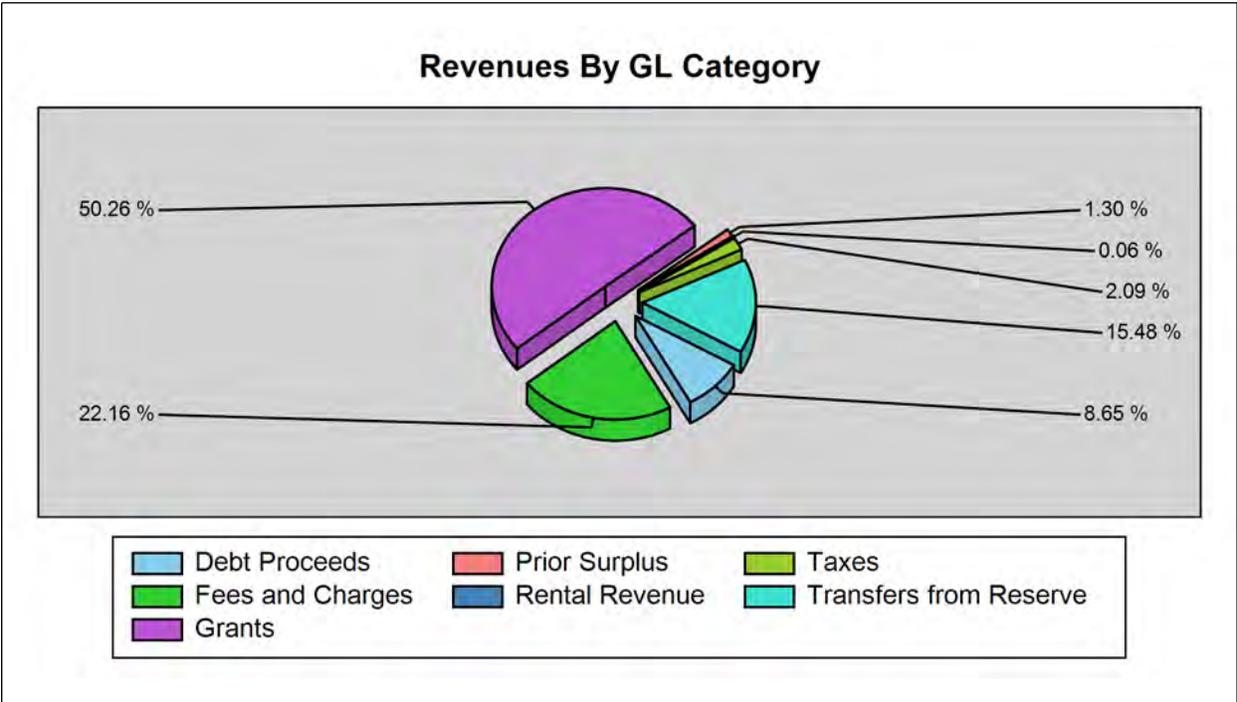
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE NARAMATA  
 Dept Number: 1700  
 Service Participants: Specified Service Area R715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	10,000	10,000	10,000	10,600	10,600
Taxes	372,197	393,129	423,530	453,439	484,060
Transfers from Reserve	50,000	50,000	50,000	50,000	50,000
<b>Total Revenues:</b>	<b>432,197</b>	<b>453,129</b>	<b>483,530</b>	<b>514,039</b>	<b>544,660</b>
<b>Expenditures</b>					
Administration	15,810	16,087	16,369	16,655	16,889
Capital and Equipment	96,610	100,805	105,377	109,234	114,274
Financing	36,370	36,370	36,370	36,370	36,370
Insurance	13,880	18,644	20,322	21,540	22,123
Maintenance and Repairs	31,626	34,473	37,576	40,364	44,191
Operations	8,640	9,417	10,265	10,881	11,860
Other Expense	13,354	3,436	3,745	3,970	4,030
Supplies	18,193	19,830	21,613	23,339	23,689
Transfers	16,000	16,000	16,000	16,960	16,960
Travel	3,270	3,564	3,885	4,118	4,180
Utilities	13,444	14,653	15,972	16,930	17,184
Wages and benefits	165,000	179,850	196,036	213,678	232,910
<b>Total Expenditures:</b>	<b>432,197</b>	<b>453,129</b>	<b>483,530</b>	<b>514,039</b>	<b>544,660</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Debt Proceeds	1,000,000	500,000	(500,000)
Fees and Charges	1,269,003	1,281,048	12,045
Grants	300,000	2,905,000	2,605,000
Prior Surplus	103,900	75,000	(28,900)
Rental Revenue	3,600	3,600	0
Taxes	115,000	120,750	5,750
Transfers from Reserve	400,000	895,000	495,000
<b>Total Revenues:</b>	<b>3,191,503</b>	<b>5,780,398</b>	<b>2,588,895</b>
<b>Expenditures</b>			
Administration	58,722	60,738	2,016
Advertising	2,300	2,400	100
Capital and Equipment	1,600,000	3,775,000	2,175,000
Consultants	280,000	690,000	410,000
Contingency	1,000	1,000	0
Contracts and Agreements	7,535	7,535	0
Financing	163,568	163,568	0
Insurance	14,121	13,916	(205)
Legal	5,000	5,000	0
Maintenance and Repairs	108,900	90,000	(18,900)
Operations	153,460	181,075	27,615
Supplies	500	500	0
Transfers	181,941	186,941	5,000
Travel	20,000	20,000	0
Utilities	160,000	163,625	3,625
Wages and benefits	434,456	419,100	(15,356)
<b>Total Expenditures:</b>	<b>3,191,503</b>	<b>5,780,398</b>	<b>2,588,895</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

## 2017 - 2021

Service: NARAMATA WATER  
 Dept Number: 3940  
 Service Participants: Specified Service Area S715



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Debt Proceeds	500,000	0	0	0	0
Fees and Charges	1,281,048	1,586,225	1,532,874	1,603,486	1,597,905
Grants	2,905,000	0	0	0	0
Prior Surplus	75,000	0	0	0	0
Rental Revenue	3,600	3,600	3,600	3,600	3,600
Taxes	120,750	126,788	133,127	139,783	146,772
Transfers from Reserve	895,000	200,000	100,000	100,000	100,000
<b>Total Revenues:</b>	<b>5,780,398</b>	<b>1,916,613</b>	<b>1,769,601</b>	<b>1,846,869</b>	<b>1,848,277</b>
<b>Expenditures</b>					
Administration	60,738	61,801	62,882	63,983	65,102
Advertising	2,400	2,500	2,600	2,700	2,800
Capital and Equipment	3,775,000	100,000	0	300,000	300,000
Consultants	690,000	140,000	75,000	160,000	50,000
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	7,535	7,535	7,535	7,535	0
Financing	163,568	230,429	230,429	230,429	230,429
Insurance	13,916	14,160	14,408	14,660	14,917
Legal	5,000	5,000	5,000	5,000	5,000
Maintenance and Repairs	90,000	90,000	90,000	90,000	90,000
Operations	181,075	163,700	168,825	173,950	181,700
Supplies	500	500	500	500	500
Transfers	186,941	486,941	486,941	161,941	261,941
Travel	20,000	20,000	20,000	20,000	20,000
Utilities	163,625	167,296	171,014	174,779	178,000
Wages and benefits	419,100	425,751	433,467	440,392	446,888
<b>Total Expenditures:</b>	<b>5,780,398</b>	<b>1,916,613</b>	<b>1,769,601</b>	<b>1,846,869</b>	<b>1,848,277</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

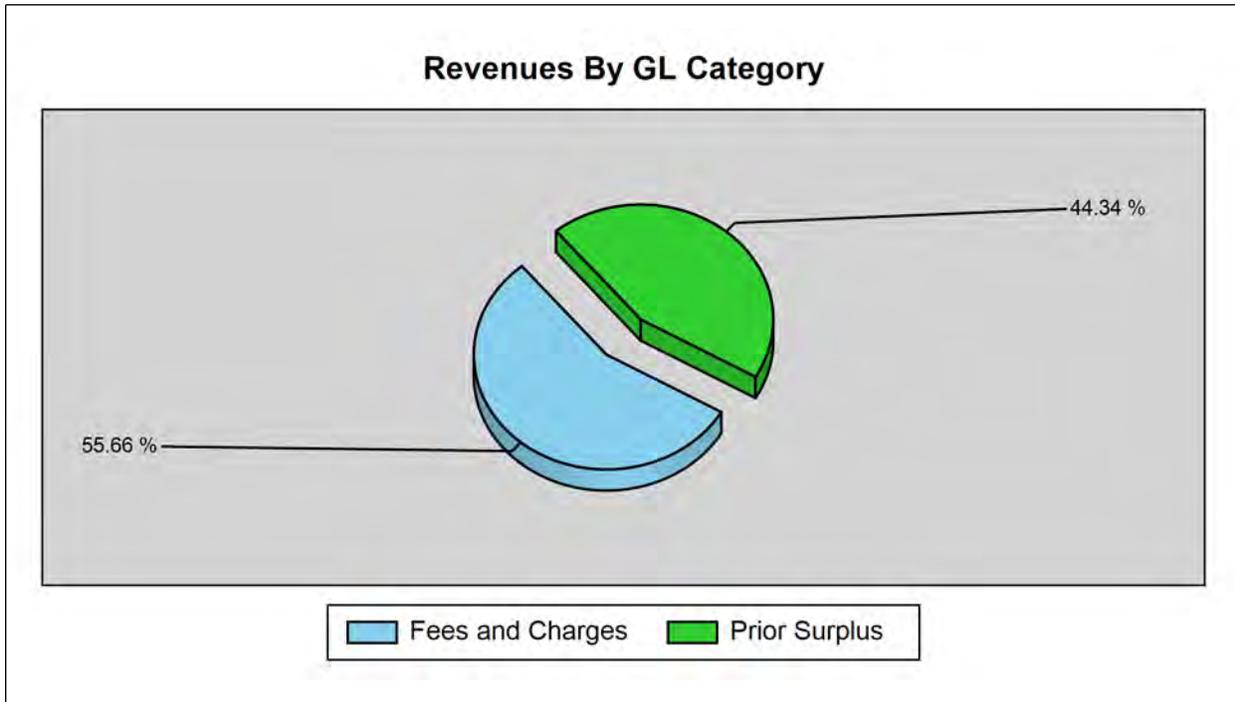
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	4,000	3,452	(548)
Prior Surplus	6,000	2,750	(3,250)
<b>Total Revenues:</b>	<b>10,000</b>	<b>6,202</b>	<b>(3,798)</b>
<b>Expenditures</b>			
Administration	1,066	1,013	(53)
Transfers	3,198	0	(3,198)
Utilities	5,100	5,189	89
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>10,000</b>	<b>6,202</b>	<b>(3,798)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	3,452	3,811	4,171	4,533	5,648
Prior Surplus	2,750	2,500	2,250	2,000	1,000
<b>Total Revenues:</b>	<b>6,202</b>	<b>6,311</b>	<b>6,421</b>	<b>6,533</b>	<b>6,648</b>
<b>Expenditures</b>					
Administration	1,013	1,031	1,049	1,067	1,086
Utilities	5,189	5,280	5,372	5,466	5,562
<b>Total Expenditures:</b>	<b>6,202</b>	<b>6,311</b>	<b>6,421</b>	<b>6,533</b>	<b>6,648</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “F”

• Area F Requisition		265
• Summary Information		266
• Grant in Aid Area F	8000	267 - 268
• Parks Commission Area F	7570	269 - 270
• Rural Projects Area F	0370	271 - 272
• Untidy/Unsightly Area F	2630	273
Specified Areas		
• Faulder Water	3920	274 - 275
• Fire – Area F	1000	276 - 277
• Recreation West Bench	7560	278
• Sage Mesa Water	3910	279 - 280
• Street Lighting West Bench/Husula	9660	281 - 282
• West Bench Water	3970	283 - 285

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)	2017	2016	NET CHANGE
<b>Participating Directors determine budget by weighted vote</b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 17,220	\$ 14,224	\$ 2,996
ANIMAL CONTROL	10,735	11,163	(428)
BUILDING INSPECTION	11,259	11,263	(4)
DESTRUCTION OF PESTS	223	203	20
ELECTORAL AREA ADMINISTRATION	97,611	95,983	1,628
ELECTORAL AREA PLANNING	82,192	80,344	1,849
EMERGENCY PLANNING	4,250	4,166	83
GENERAL GOVERNMENT	29,612	31,348	(1,736)
HERITAGE (Subregional)	458	-	458
ILLEGAL DUMPING	242	252	(10)
MOSQUITO CONTROL - Impr Only	183	566	(383)
NOXIOUS WEEDS	1,012	833	179
NUISANCE CONTROL	631	631	-
SUBDIVISION SERVICING	5,744	7,816	(2,072)
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	883	-	883
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	1,847	2,176	(329)
REGIONAL TRAILS	6,277	6,295	(18)
SOLID WASTE MANAGEMENT PLAN	3,648	3,507	141
<b>Subtotal</b>	<b>\$ 274,027</b>	<b>\$ 270,770</b>	<b>\$ 3,257</b>
<b>Regional Director determines budget</b>			
GRANT-IN-AID	\$ 2,500	\$ 2,500	\$ -
NOISE BYLAW	1,876	1,315	561
PARKS COMMISSION	93,427	75,905	17,522
RURAL PROJECTS	11,087	11,576	(489)
UNTIDY AND UNSIGHTLY CONTROL	2,363	3,673	(1,310)
VICTIM SERVICES DEF	1,703	-	1,703
<b>Subtotal</b>	<b>\$ 112,956</b>	<b>\$ 94,969</b>	<b>\$ 17,987</b>
<b>Requisitions from Other Multi-Regional Boards</b>			
OKANAGAN BASIN WATER BOARD	\$ 21,169	\$ 21,466	\$ (296)
<b>SUBTOTAL</b>	<b>\$ 408,153</b>	<b>\$ 387,205</b>	<b>\$ 20,947</b>
<b>Service Areas</b>			
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	\$ 5,701	\$ 6,011	\$ (310)
FAULDER WATER SYSTEM-A(777)	144,315	136,390	7,925
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	294,224	265,143	29,081
OKANAGAN REGIONAL LIBRARY	86,156	85,354	802
REC CENTRE COST SHARING-M(715)	20,000	20,000	-
STERILE INSECT RELEASE	10,488	10,341	147
SEPTAGE DISPOSAL SERVICE	1,624	1,634	(9)
WEST BENCH WATER CAPITAL (PARCEL)	115,600	115,600	-
<b>Subtotal</b>	<b>\$ 678,108</b>	<b>\$ 640,472</b>	<b>\$ 37,636</b>
<b>TOTAL</b>	<b>\$ 1,086,261</b>	<b>\$ 1,027,678</b>	<b>\$ 58,583</b>
<b>Average Res Tax Rate/\$1000</b>	<b>\$ 2.23</b>	<b>\$ 2.10</b>	<b>\$ 0.13</b>
<b>Average Taxes per Res Property</b>	<b>\$ 1,034.82</b>	<b>\$ 972.34</b>	<b>\$ 62.48</b>

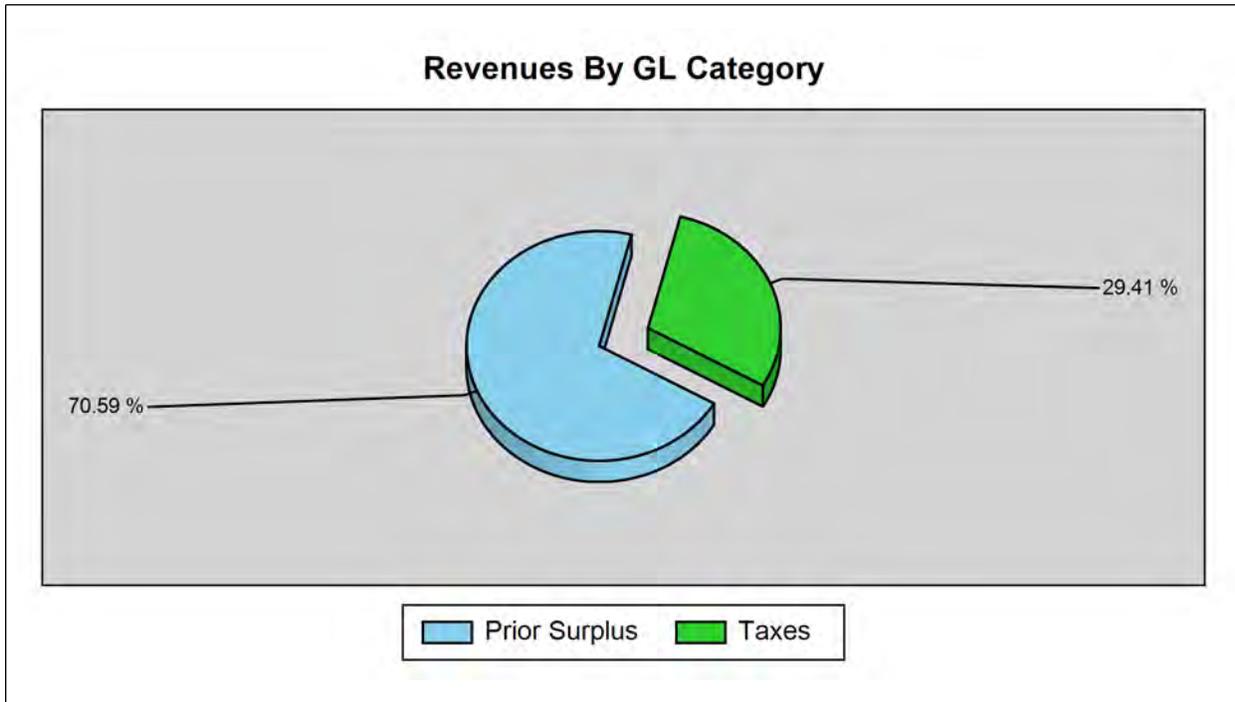
TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA F</b>	\$1,086,261	\$1,027,678	\$21,887	(Excluding Fire and Water)**
REGIONAL SERVICES	\$97,737	\$95,238	\$2,499	See Regional Services Summary Changes
RURAL SERVICES	\$294,104	\$292,693	\$1,411	See Rural Services Summary
SHARED SERVICES	\$5,203	\$2,949	\$2,254	See Shared Services Summary Changes
AREA F PARKS COMMISSION	\$93,427	\$75,905	\$17,522	Capital works with no reserve offset
GRANT IN AID - AREA F	\$2,500	\$2,500	\$0	
ELECTORAL AREA F - RURAL PROJECTS	\$11,087	\$11,576	-\$489	
UNSIGHTLY/UNTIDY PREMISES - AREA F	\$2,363	\$3,673	-\$1,310	
FIRE PROTECTION - D-F	\$294,224	\$265,143	\$29,081	increased S&W costs - firefighters contract settled
RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
ST. LIGHTING-WEST BENCH/HUSULA	\$5,701	\$6,011	-\$310	
WATER SYSTEM - FAULDER	\$144,315	\$136,390	\$7,925	decreased transfers from operating reserve
WATER SYSTEM - WEST BENCH	\$115,600	\$115,600	\$0	

<b>NON TAX SUPPORTED SERVICES - USER FEES / OTHER</b>				<b>EXPLANATION</b>
WATER SYSTEM SAGE MESA	\$233,925	\$176,357	\$57,568	Overflow lower reservoir work
WEST BENCH WATER	\$368,070	\$408,659	-\$40,589	Fee structure TBD for metering

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
 Dept Number: 8000  
 Service Participants: Electoral Area F



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	6,000	6,000	0
Taxes	2,500	2,500	0
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	8,500	8,500	0
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA F  
Dept Number: 8000  
Service Participants: Electoral Area F

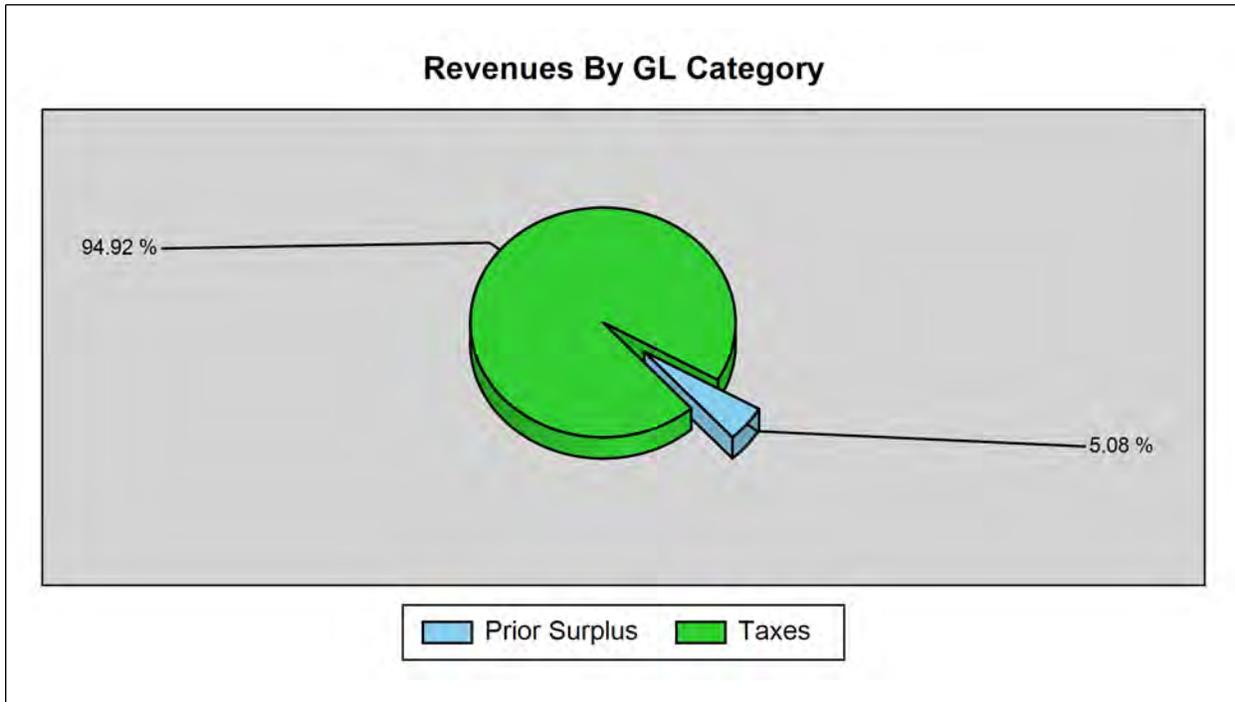


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	2,500	2,500	2,500	2,500	2,500
<b>Total Revenues:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Expenditures</b>					
Grant in Aid	8,500	8,500	8,500	8,500	8,500
<b>Total Expenditures:</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>	<b>8,500</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	30,000	0	(30,000)
Prior Surplus	10,000	5,000	(5,000)
Taxes	75,905	93,427	17,522
<b>Total Revenues:</b>	<b>115,905</b>	<b>98,427</b>	<b>(17,478)</b>
<b>Expenditures</b>			
Administration	3,094	2,630	(464)
Capital and Equipment	73,800	48,000	(25,800)
Contracts and Agreements	5,700	5,700	0
Insurance	963	888	(75)
Maintenance and Repairs	1,195	1,195	0
Operations	500	550	50
Supplies	3,200	3,200	0
Transfers	0	5,000	5,000
Utilities	5,000	5,000	0
Wages and benefits	22,453	26,264	3,811
<b>Total Expenditures:</b>	<b>115,905</b>	<b>98,427</b>	<b>(17,478)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: PARKS COMMISSION AREA F  
 Dept Number: 7570  
 Service Participants: Electoral Area F

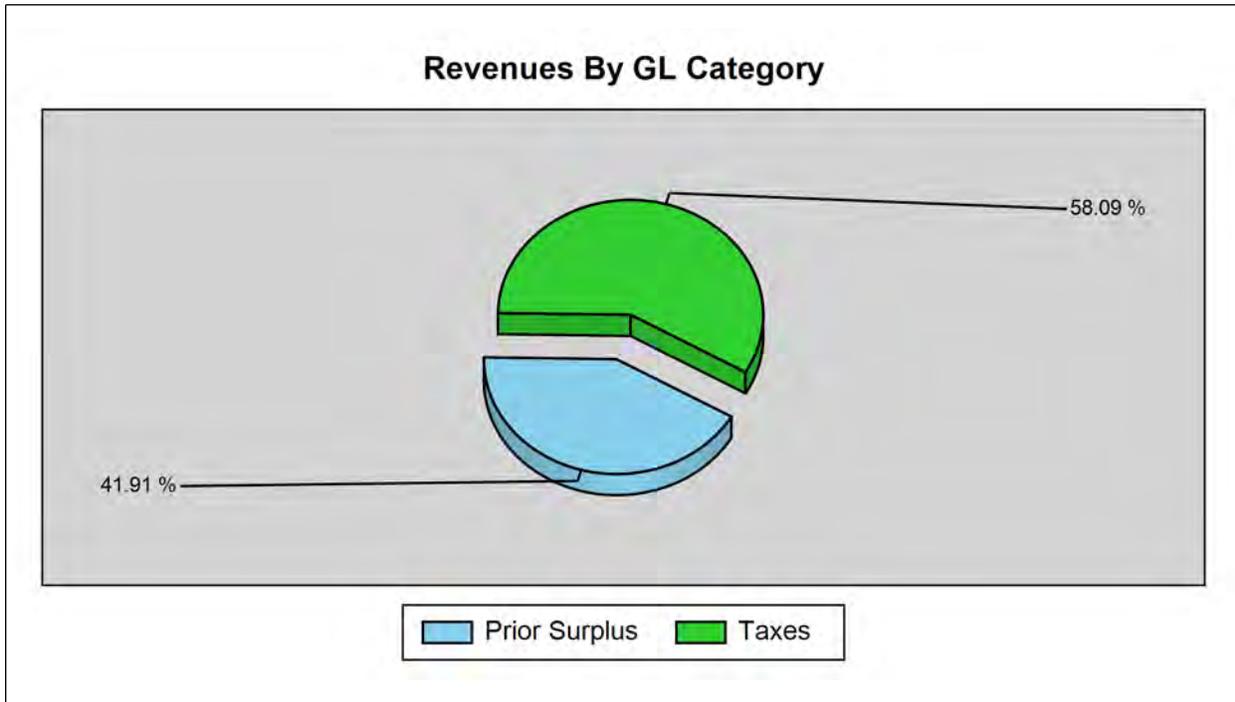


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	93,427	104,379	67,001	67,776	68,658
<b>Total Revenues:</b>	<b>98,427</b>	<b>109,379</b>	<b>72,001</b>	<b>72,776</b>	<b>73,658</b>
<b>Expenditures</b>					
Administration	2,630	2,676	2,723	2,771	2,819
Capital and Equipment	48,000	58,000	20,000	20,000	20,000
Contracts and Agreements	5,700	5,700	5,700	5,700	5,700
Insurance	888	904	920	936	1,049
Maintenance and Repairs	1,195	1,195	1,195	1,195	1,195
Operations	550	600	650	700	750
Supplies	3,200	3,600	3,600	3,800	4,000
Transfers	5,000	5,000	5,000	5,000	5,000
Utilities	5,000	5,000	5,000	5,000	5,000
Wages and benefits	26,264	26,704	27,213	27,674	28,145
<b>Total Expenditures:</b>	<b>98,427</b>	<b>109,379</b>	<b>72,001</b>	<b>72,776</b>	<b>73,658</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Grants	69,000	0	(69,000)
Prior Surplus	7,500	8,000	500
Taxes	11,576	11,087	(489)
<b>Total Revenues:</b>	<b>88,076</b>	<b>19,087</b>	<b>(68,989)</b>
<b>Expenditures</b>			
Administration	1,416	1,345	(71)
Advertising	500	500	0
Contingency	10,000	10,000	0
Projects	69,400	400	(69,000)
Travel	2,000	2,000	0
Wages and benefits	4,760	4,842	82
<b>Total Expenditures:</b>	<b>88,076</b>	<b>19,087</b>	<b>(68,989)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA F  
 Dept Number: 0370  
 Service Participants: Electoral Area F

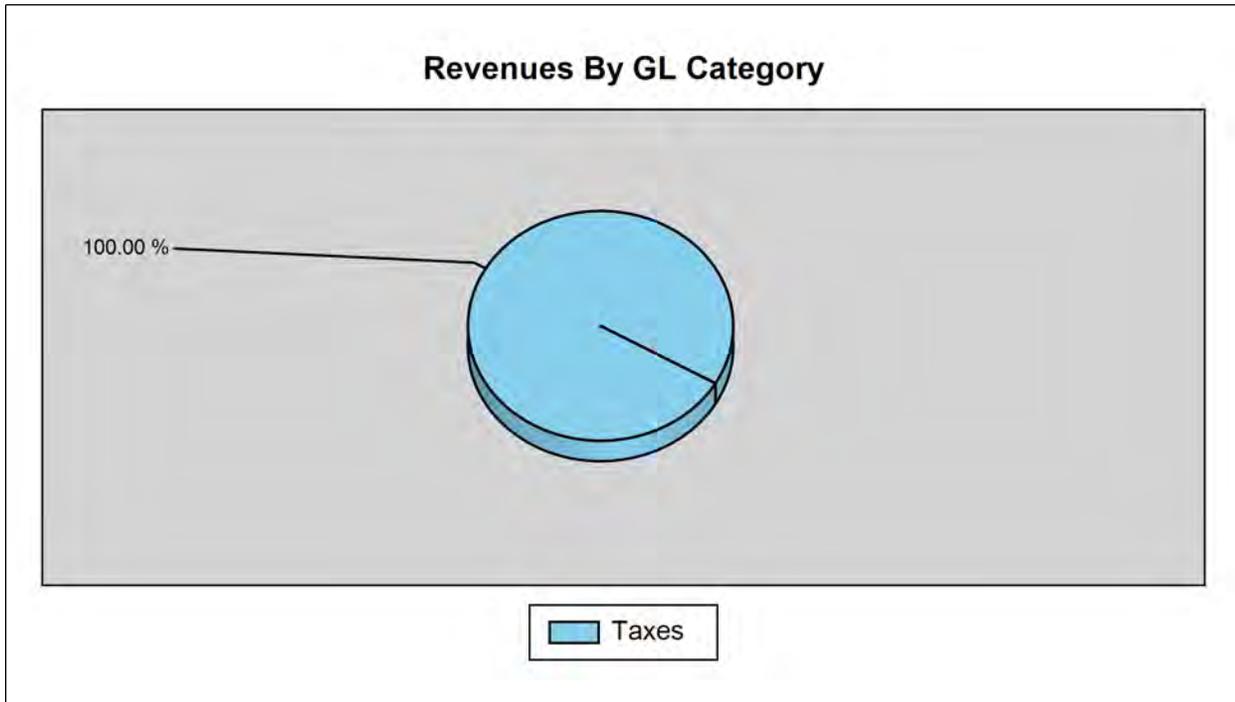


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	8,000	5,000	2,500	0	0
Taxes	11,087	14,197	16,819	19,432	19,547
<b>Total Revenues:</b>	<b>19,087</b>	<b>19,197</b>	<b>19,319</b>	<b>19,432</b>	<b>19,547</b>
<b>Expenditures</b>					
Administration	1,345	1,369	1,393	1,417	1,442
Advertising	500	500	500	500	500
Contingency	10,000	10,000	10,000	10,000	10,000
Projects	400	400	400	400	400
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	4,842	4,928	5,026	5,115	5,205
<b>Total Expenditures:</b>	<b>19,087</b>	<b>19,197</b>	<b>19,319</b>	<b>19,432</b>	<b>19,547</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA F  
 Dept Number: 2630  
 Service Participants: Electoral Area F



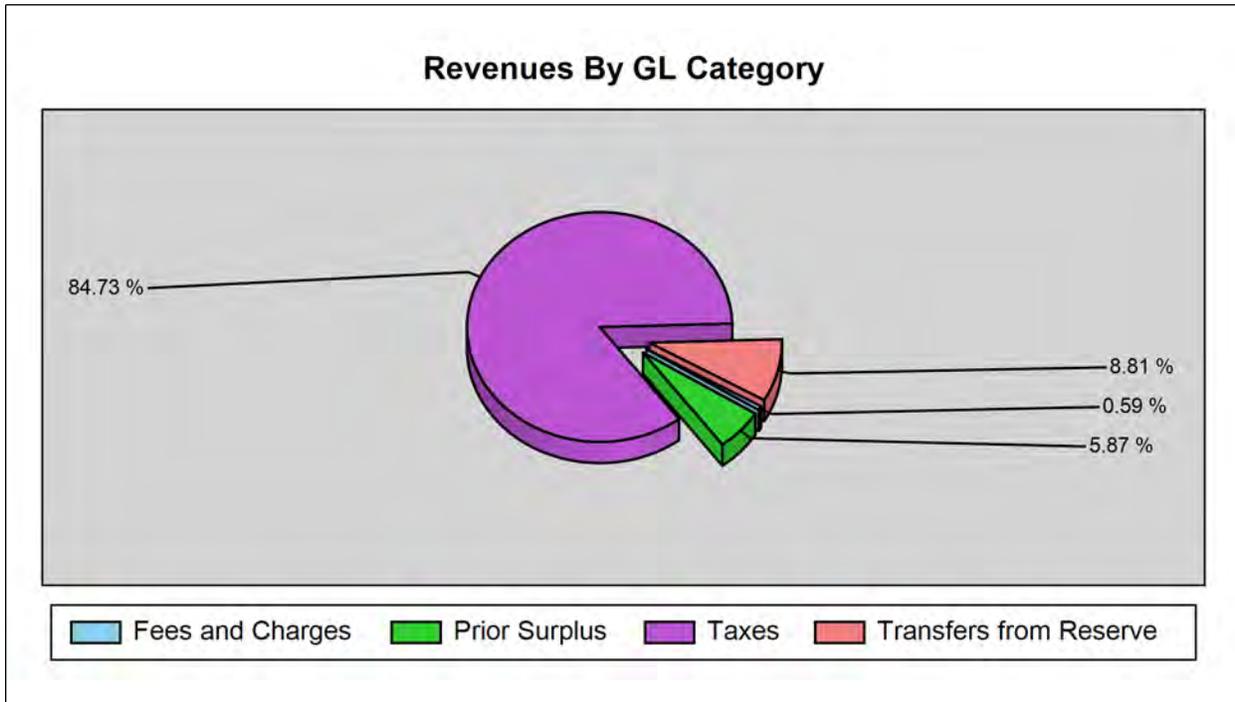
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	2,363	(1,310)
<b>Total Revenues:</b>	<b>3,673</b>	<b>2,363</b>	<b>(1,310)</b>
<b>Expenditures</b>			
Operations	3,673	2,363	(1,310)
<b>Total Expenditures:</b>	<b>3,673</b>	<b>2,363</b>	<b>(1,310)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	2,363	2,404	2,446	2,489	2,533
<b>Total Revenues:</b>	<b>2,363</b>	<b>2,404</b>	<b>2,446</b>	<b>2,489</b>	<b>2,533</b>
<b>Expenditures</b>					
Operations	2,363	2,404	2,446	2,489	2,533
<b>Total Expenditures:</b>	<b>2,363</b>	<b>2,404</b>	<b>2,446</b>	<b>2,489</b>	<b>2,533</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FAULDER WATER  
 Dept Number: 3920  
 Service Participants: Specified Service Area A777 LSA #11



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	1,000	1,000	0
Prior Surplus	25,000	10,000	(15,000)
Taxes	136,390	144,315	7,925
Transfers from Reserve	35,000	15,000	(20,000)
<b>Total Revenues:</b>	<b>197,390</b>	<b>170,315</b>	<b>(27,075)</b>
<b>Expenditures</b>			
Administration	8,966	8,320	(646)
Capital and Equipment	5,000	5,000	0
Consultants	40,000	5,000	(35,000)
Financing	0	7,486	7,486
Insurance	1,339	2,281	942
Operations	17,690	35,500	17,810
Transfers	28,963	16,958	(12,005)
Travel	4,000	4,000	0
Utilities	14,000	14,500	500
Wages and benefits	77,432	71,270	(6,162)
<b>Total Expenditures:</b>	<b>197,390</b>	<b>170,315</b>	<b>(27,075)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11

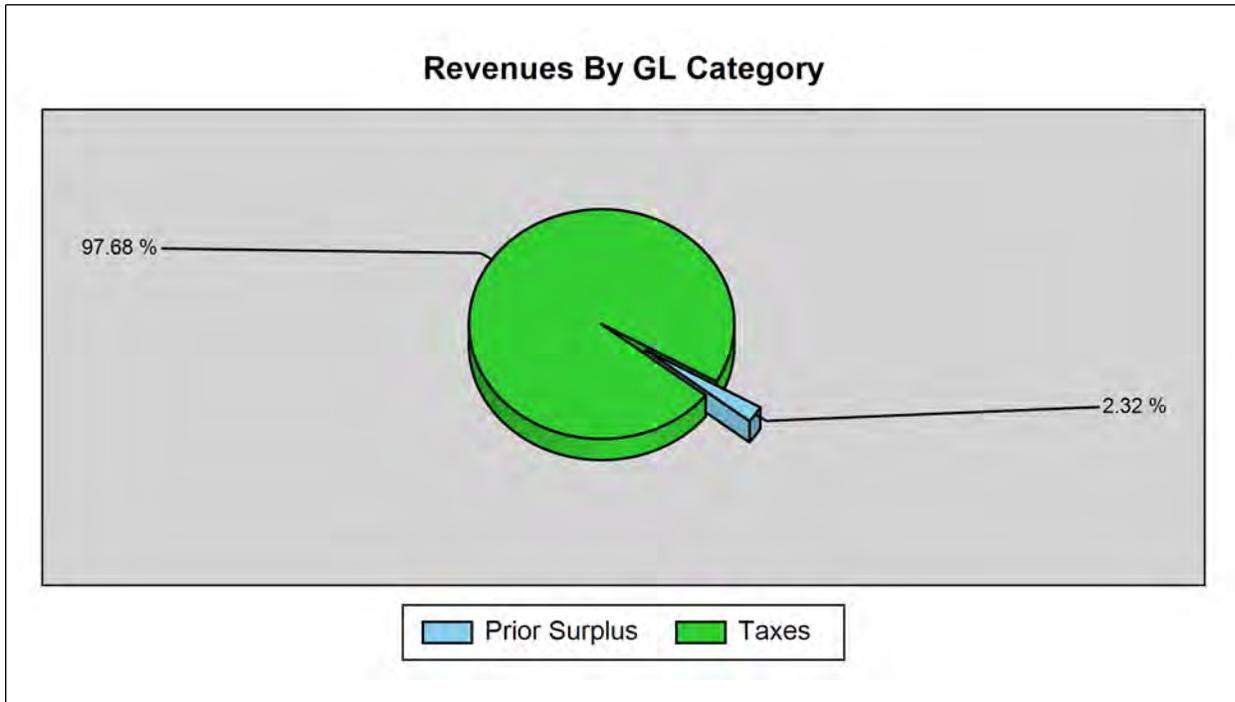


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	1,000	1,000	1,000	1,000	1,000
Prior Surplus	10,000	10,000	10,000	10,000	10,000
Taxes	144,315	154,156	156,187	157,594	159,464
Transfers from Reserve	15,000	10,000	15,000	10,000	15,000
<b>Total Revenues:</b>	<b>170,315</b>	<b>175,156</b>	<b>182,187</b>	<b>178,594</b>	<b>185,464</b>
<b>Expenditures</b>					
Administration	8,320	8,465	8,613	8,763	8,916
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	5,000	10,000	10,000	5,000	5,000
Financing	7,486	7,486	7,486	7,486	7,486
Insurance	2,281	2,321	2,361	2,402	2,444
Operations	35,500	33,500	38,500	38,500	43,500
Transfers	16,958	16,952	16,944	16,944	16,944
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	14,500	15,000	15,500	15,500	16,000
Wages and benefits	71,270	72,432	73,783	74,999	76,174
<b>Total Expenditures:</b>	<b>170,315</b>	<b>175,156</b>	<b>182,187</b>	<b>178,594</b>	<b>185,464</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WEST BENCH (D-F)  
 Dept Number: 1000  
 Service Participants: Specified Service Area A715 LSA#2



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	7,000	7,000
Taxes	265,143	294,224	29,081
<b>Total Revenues:</b>	<b>265,143</b>	<b>301,224</b>	<b>36,081</b>
<b>Expenditures</b>			
Administration	4,517	4,309	(208)
Contracts and Agreements	260,000	296,261	36,261
Insurance	626	654	28
<b>Total Expenditures:</b>	<b>265,143</b>	<b>301,224</b>	<b>36,081</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2

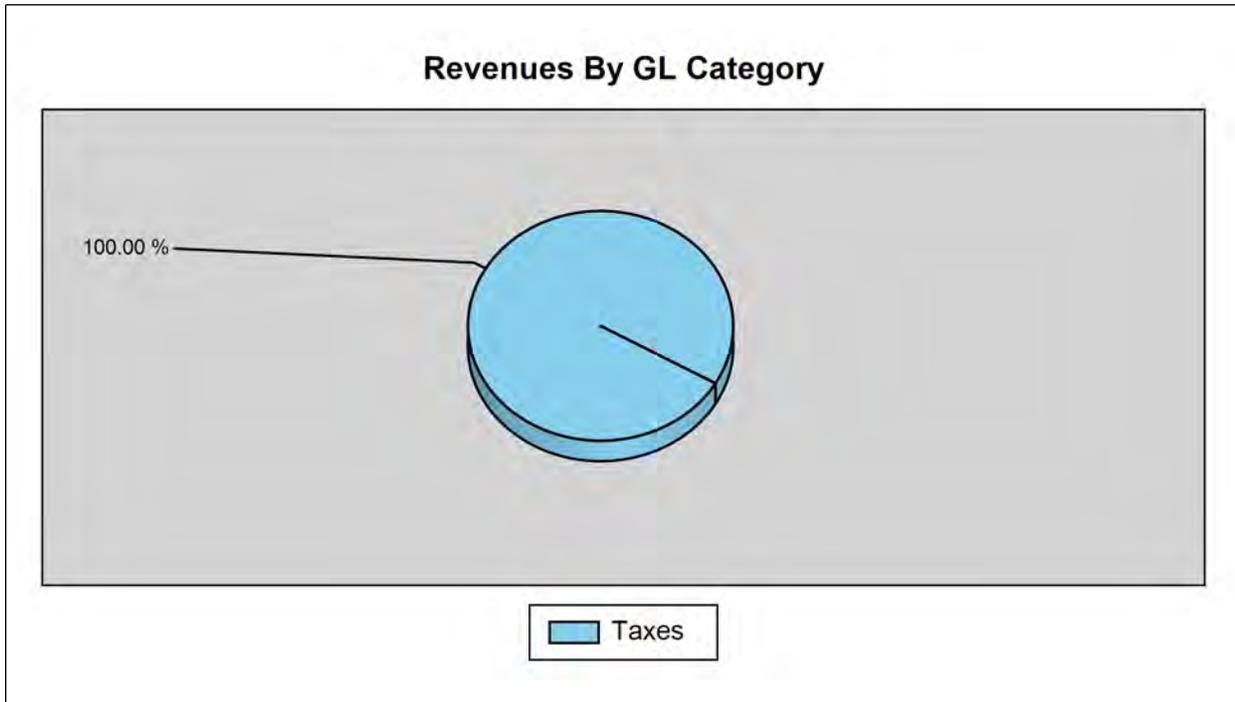


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	7,000	0	0	0	0
Taxes	294,224	306,495	311,859	317,317	322,850
<b>Total Revenues:</b>	<b>301,224</b>	<b>306,495</b>	<b>311,859</b>	<b>317,317</b>	<b>322,850</b>
<b>Expenditures</b>					
Administration	4,309	4,384	4,461	4,539	4,618
Contracts and Agreements	296,261	301,446	306,721	312,089	317,551
Insurance	654	665	677	689	681
<b>Total Expenditures:</b>	<b>301,224</b>	<b>306,495</b>	<b>311,859</b>	<b>317,317</b>	<b>322,850</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

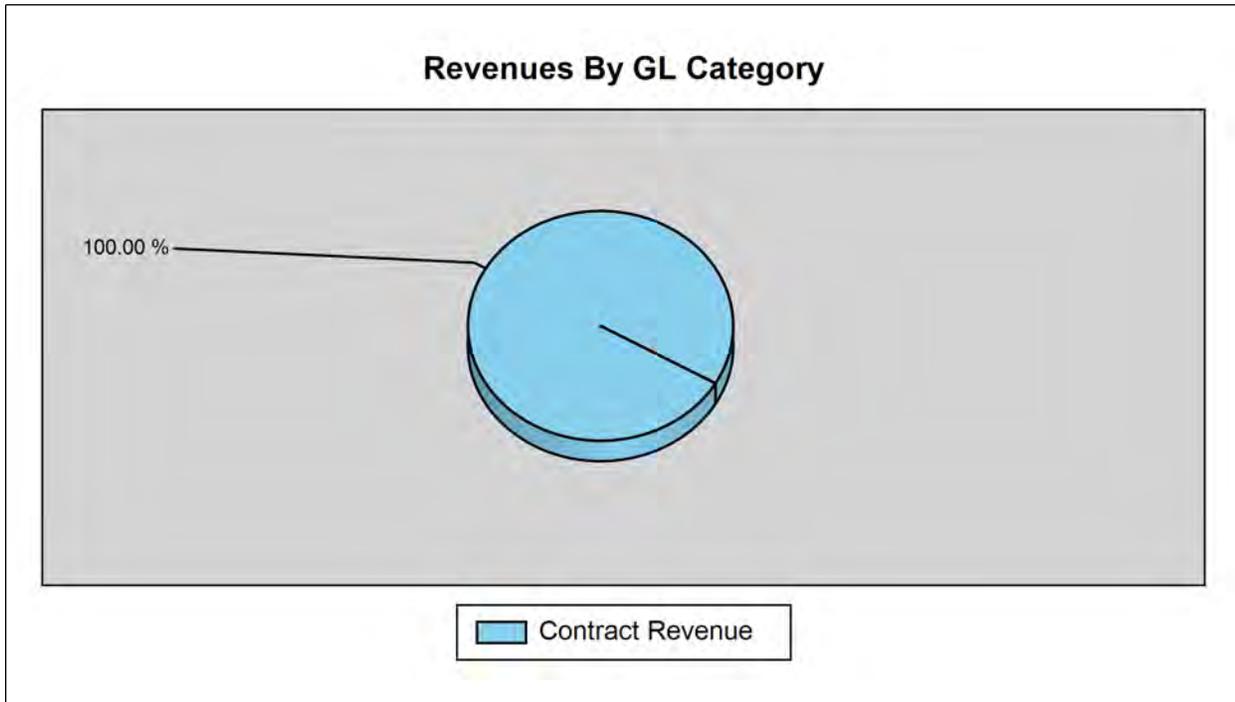
2017 - 2021

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)  
 Dept Number: 7560  
 Service Participants: Specified Service Area V715



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	20,000	20,000	0
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	20,000	20,000	0
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	20,000	20,000	20,000	20,000	20,000
<b>Total Revenues:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,000
<b>Total Expenditures:</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Contract Revenue	176,357	233,925	57,568
<b>Total Revenues:</b>	<b>176,357</b>	<b>233,925</b>	<b>57,568</b>
<b>Expenditures</b>			
Administration	2,061	2,174	113
Consultants	70,000	120,000	50,000
Operations	30,000	31,000	1,000
Supplies	2,200	2,200	0
Travel	0	1,500	1,500
Uncategorized Expenses	0	200	200
Wages and benefits	72,096	76,851	4,755
<b>Total Expenditures:</b>	<b>176,357</b>	<b>233,925</b>	<b>57,568</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province

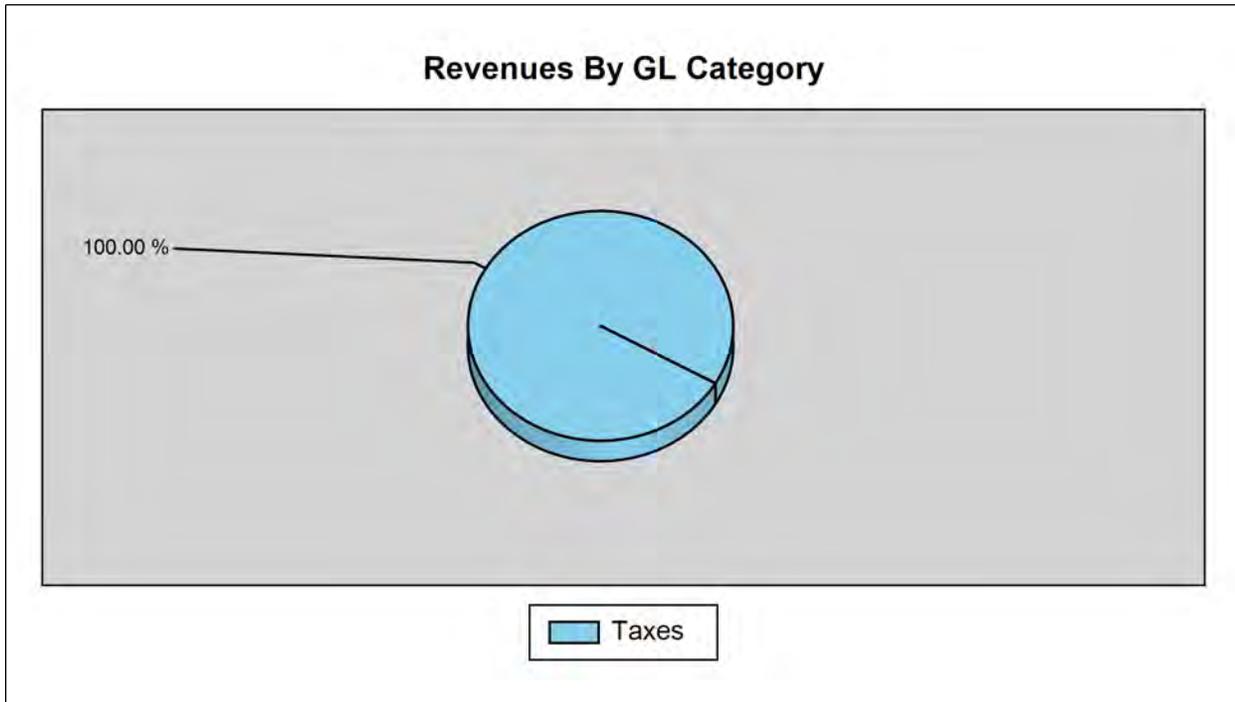


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	233,925	136,250	138,785	141,169	143,439
<b>Total Revenues:</b>	<b>233,925</b>	<b>136,250</b>	<b>138,785</b>	<b>141,169</b>	<b>143,439</b>
<b>Expenditures</b>					
Administration	2,174	2,212	2,251	2,290	2,330
Consultants	120,000	20,000	20,000	20,000	20,000
Operations	31,000	32,000	33,000	34,000	35,000
Supplies	2,200	2,200	2,200	2,200	2,200
Travel	1,500	1,500	1,500	1,500	1,500
Wages and benefits	76,851	78,138	79,634	80,979	82,209
Uncategorized Expenses	200	200	200	200	200
<b>Total Expenditures:</b>	<b>233,925</b>	<b>136,250</b>	<b>138,785</b>	<b>141,169</b>	<b>143,439</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(600)	0	600
Taxes	6,011	5,701	(310)
<b>Total Revenues:</b>	<b>5,411</b>	<b>5,701</b>	<b>290</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	4,300	5,250	950
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>5,411</b>	<b>5,701</b>	<b>290</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

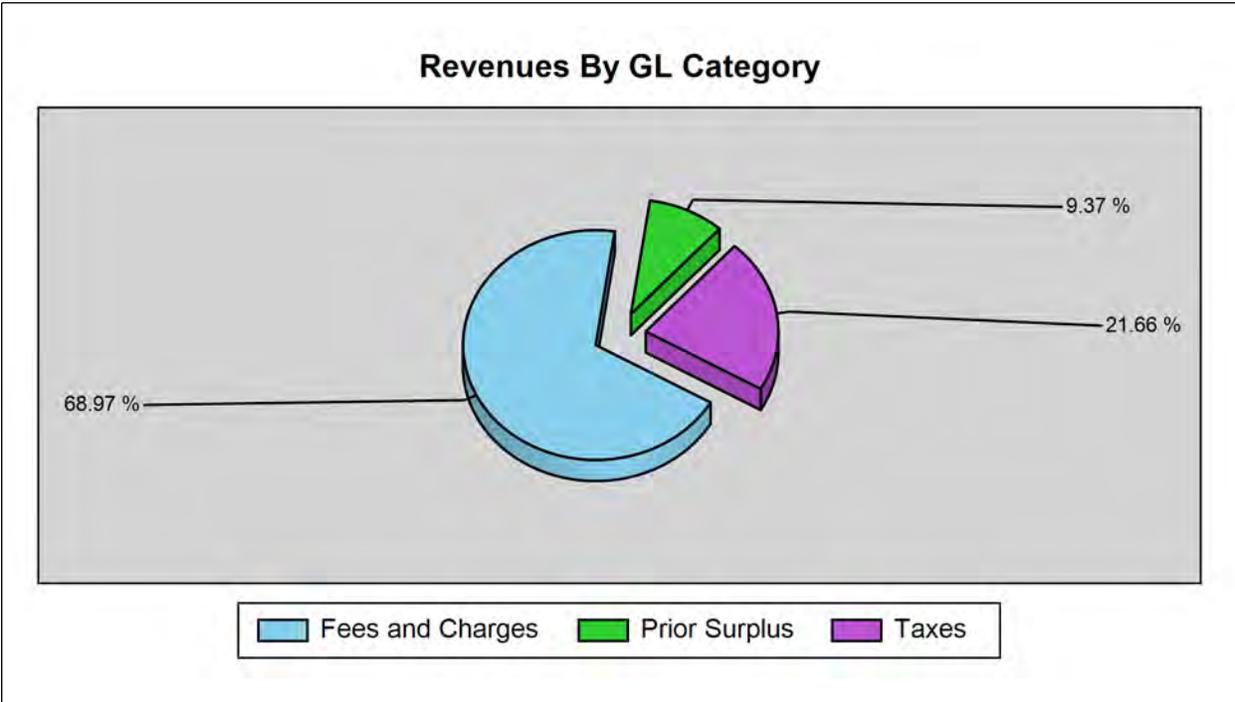
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING WEST BENCH/HUSULA  
 Dept Number: 9660  
 Service Participants: Specified Area F6 A(715)



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	5,701	5,801	5,902	6,005	6,110
<b>Total Revenues:</b>	<b>5,701</b>	<b>5,801</b>	<b>5,902</b>	<b>6,005</b>	<b>6,110</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	5,250	5,342	5,435	5,530	5,627
<b>Total Expenditures:</b>	<b>5,701</b>	<b>5,801</b>	<b>5,902</b>	<b>6,005</b>	<b>6,110</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Fees and Charges	439,168	368,070	(71,098)
Prior Surplus	150,000	50,000	(100,000)
Taxes	115,600	115,600	0
<b>Total Revenues:</b>	<b>704,768</b>	<b>533,670</b>	<b>(171,098)</b>
<b>Expenditures</b>			
Administration	20,291	20,711	420
Advertising	12,000	5,000	(7,000)
Capital and Equipment	30,000	5,000	(25,000)
Consultants	40,000	20,000	(20,000)
Contingency	2,000	5,000	3,000
Financing	141,066	141,066	0
Insurance	7,588	7,130	(458)
Legal	6,000	6,000	0
Operations	179,000	157,000	(22,000)
Other Expense	5,000	0	(5,000)
Supplies	2,500	2,500	0
Transfers	126,843	46,843	(80,000)
Travel	0	1,500	1,500
Utilities	28,000	29,000	1,000
Wages and benefits	104,480	86,920	(17,560)
<b>Total Expenditures:</b>	<b>704,768</b>	<b>533,670</b>	<b>(171,098)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: WEST BENCH WATER  
 Dept Number: 3970  
 Service Participants: Specified Area 4-715 SRVA #48



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	368,070	360,961	365,182	373,259	381,136
Prior Surplus	50,000	50,000	50,000	50,000	50,000
Taxes	115,600	115,600	115,600	115,600	115,600
<b>Total Revenues:</b>	<b>533,670</b>	<b>526,561</b>	<b>530,782</b>	<b>538,859</b>	<b>546,736</b>
<b>Expenditures</b>					
Administration	20,711	21,073	21,441	21,817	22,199
Advertising	5,000	5,000	5,000	5,000	5,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	20,000	5,000	5,000	5,000	5,000
Contingency	5,000	5,000	5,000	5,000	5,000
Financing	141,066	141,066	141,066	141,066	141,066
Insurance	7,130	7,254	7,381	7,510	7,641
Legal	6,000	6,000	2,000	2,000	2,000
Operations	157,000	162,000	167,100	172,200	177,300
Other Expense	0	0	0	0	0
Supplies	2,500	2,500	2,500	2,500	2,500
Transfers	46,843	46,843	46,843	46,843	46,843
Travel	1,500	1,500	1,500	1,500	1,500
Utilities	29,000	30,000	31,000	32,000	33,000
Wages and benefits	86,920	88,325	89,951	91,423	92,687
<b>Total Expenditures:</b>	<b>533,670</b>	<b>526,561</b>	<b>530,782</b>	<b>538,859</b>	<b>546,736</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “G”

• Area G Requisition		287
• Summary Information		288
• Cemetery Area G	9000	289 - 290
• Grant in Aid Area G	7970	291 - 292
• Heritage Area G	7840	293
• Rural Projects Area G	0380	294 - 295
• Transit Area G	8350	296 - 297
• Untidy/Unsightly Area G	2640	298
Specified Areas		
• Olalla Water	3960	299 - 300
• Recycling/Garbage Area G	3580	301 - 302
• Schneider Electrical	9450	303 - 304
• Street Lighting Electoral Area G	9500	305 - 306

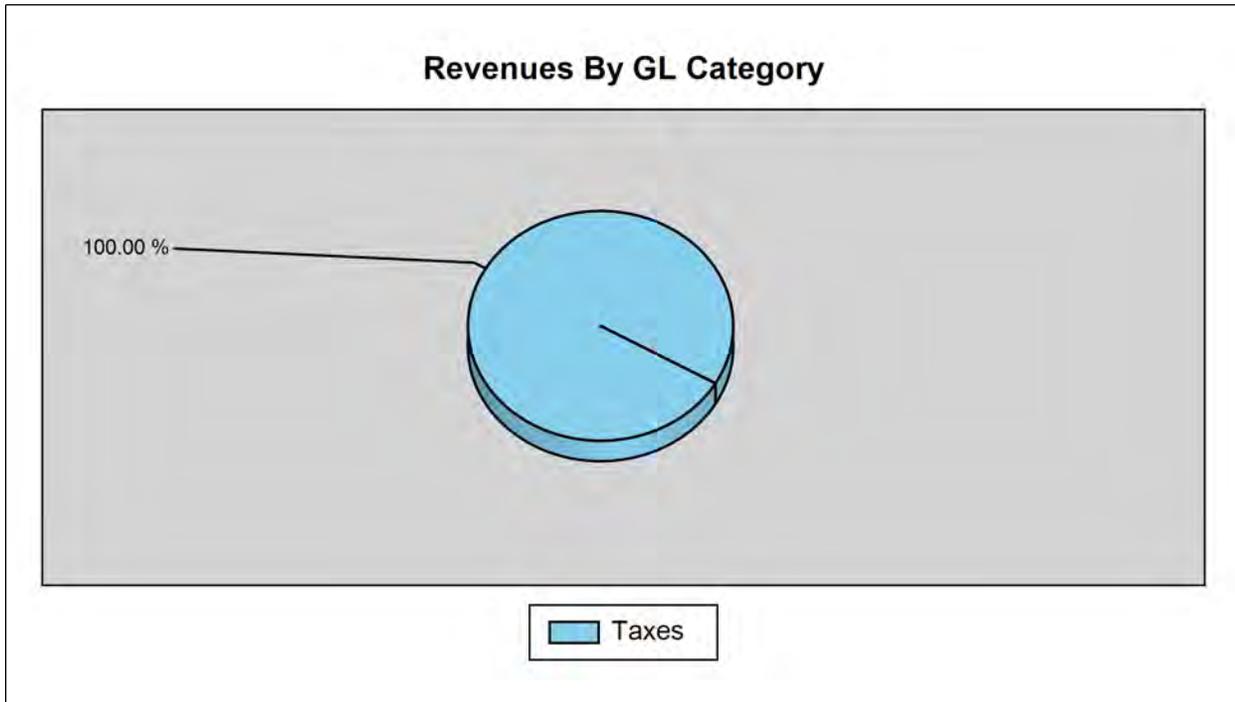
## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

<b>ELECTORAL AREA G (HEDLEY/KEREMEOS)</b>	<b>2017</b>	<b>2016</b>	<b>NET CHANGE</b>
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 14,879	\$ 12,290	\$ 2,589
ANIMAL CONTROL	6,708	6,975	(267)
DESTRUCTION OF PESTS	139	127	12
ELECTORAL AREA ADMINISTRATION	60,988	59,970	1,017
ELECTORAL AREA PLANNING	51,354	50,199	1,155
EMERGENCY PLANNING	2,655	2,603	52
GENERAL GOVERNMENT	18,501	19,586	(1,085)
HERITAGE (Subregional)	286	-	286
ILLEGAL DUMPING	151	157	(6)
MOSQUITO CONTROL - Impr Only	10,106	9,270	836
NOXIOUS WEEDS	632	521	112
NUISANCE CONTROL	394	394	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	552	-	552
REGIONAL TRAILS	3,922	3,933	(11)
SOLID WASTE MANAGEMENT PLAN	2,279	2,191	88
SUBDIVISION SERVICING	3,589	4,884	(1,295)
<b>Subtotal</b>	<b>\$ 177,135</b>	<b>\$ 173,100</b>	<b>\$ 4,035</b>
<b><u>Village &amp; Regional Director determine budget</u></b>			
CEMETERY	\$ 2,000	\$ 2,000	\$ -
ECONOMIC DEVELOPMENT - G	3,913	3,878	35
BGKEREMEOS LIBRARY CONTRIBUTION	11,028		11,028
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	44,617	42,424	2,193
REFUSE DISPOSAL - IMPR ONLY	118,801	113,471	5,330
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
SWIMMING POOL - IMPR ONLY	21,292	21,693	(402)
TRANSIT	3,113	3,054	59
<b>Subtotal</b>	<b>\$ 214,764</b>	<b>\$ 196,521</b>	<b>\$ 18,243</b>
<b><u>Regional Director determines budget</u></b>			
ELECTRICAL SYSTEM OLALLA	\$ 1,351	\$ 1,609	-\$ 258
GRANT IN AIDS	9,250	8,000	1,250
HERITAGE CONSERVATION	-	1,629	(1,629)
HERITAGE GRANT	4,000	4,000	-
RURAL PROJECTS	22,996	28,802	(5,806)
UNTIDY AND UNSIGHLY CONTROL	3,366	3,673	(307)
<b>Subtotal</b>	<b>\$ 40,963</b>	<b>\$ 47,713</b>	<b>\$ (6,750)</b>
<b>SUBTOTAL</b>	<b>\$ 432,862</b>	<b>\$ 417,334</b>	<b>\$ 15,528</b>
<b><u>Service Areas</u></b>			
ELECT SYS-SCHNEIDER SUB-A(716)	\$ 1,000	\$ 1,000	\$ -
FIRE PROTECTION-J(716)	121,392	107,435	13,957
OBWB - Defined Area	110	111	(2)
OLALLA WATER U(716)	-	-	-
OKANAGAN REGIONAL LIBRARY	53,830	53,329	501
STERILE INSECT RELEASE	81,718	81,681	37
<b>Subtotal</b>	<b>\$ 258,049</b>	<b>\$ 243,556</b>	<b>\$ 14,493</b>
<b>TOTAL</b>	<b>\$ 690,911</b>	<b>\$ 660,890</b>	<b>\$ 30,021</b>
<b>Average ResTax Rate/\$1000</b>	<b>\$ 2.25</b>	<b>\$ 2.14</b>	<b>\$ 0.11</b>
<b>Average Taxes per Res Property</b>	<b>\$ 396.93</b>	<b>\$ 377.45</b>	<b>\$ 19.48</b>

<b>TAX REQUISITION CHANGE</b>	<b>2017</b>	<b>2016</b>	<b>CHANGE**</b>	<b>AVG HOUSE CHANGE</b>
<b>AREA G</b>	\$690,911	\$660,890	\$30,279	(Excluding Street Lighting and Water)**
				<b>EXPLANATION</b>
REGIONAL SERVICES	\$126,080	\$123,468	\$2,612	See Regional Services Summary Changes
RURAL SERVICES	\$190,626	\$190,261	\$365	See Rural Services Summary
SHARED SERVICES	\$327,129	\$295,023	\$32,106	See Shared Services Summary Changes
AREA G COMMUNITY PARKS	\$0	\$0	\$0	
CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0	
GRANT-IN AID - AREA G	\$9,250	\$8,000	\$1,250	decrease prior year surplus
HERITAGE - AREA G	\$4,000	\$4,000	\$0	
ELECTORAL AREA G - RURAL PROJECTS	\$22,996	\$28,802	-\$5,806	
TRANSIT - ELECTORAL AREA G	\$3,113	\$3,054	\$59	
UNSIGHTLY/UNTIDY PREMISES - AREA G	\$3,366	\$3,673	-\$307	
WATER SYSTEM - OLALLA	\$0	\$0	\$0	
ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0	
AREA G STEET LIGHTING	\$1,351	\$1,609	-\$258	

<b>NON TAX SUPPORTED SERVICES - USER FEES</b>				<b>EXPLANATION</b>
RECYCLING/GARBAGE	\$176,480	\$163,048	\$13,432	\$10 per household increase
WATER SYSTEM - OLALLA	\$89,702	\$88,298	\$1,404	No increase



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	2,000	2,000	0
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	2,000	2,000	0
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

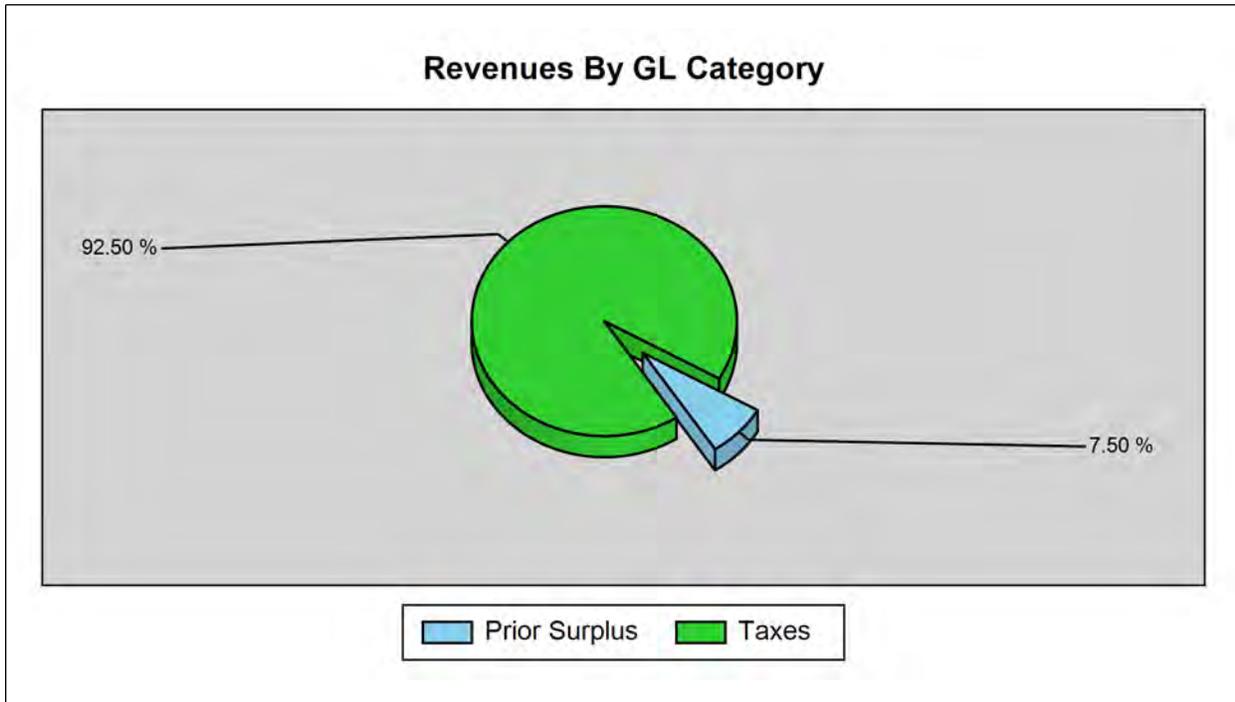
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: CEMETERY AREA G  
 Dept Number: 9000  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	2,000	2,000	2,000	2,000	2,000
<b>Total Revenues:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
<b>Total Expenditures:</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Prior Surplus	2,000	750	(1,250)
Taxes	8,000	9,250	1,250
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Expenditures</b>			
Grant in Aid	10,000	10,000	0
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

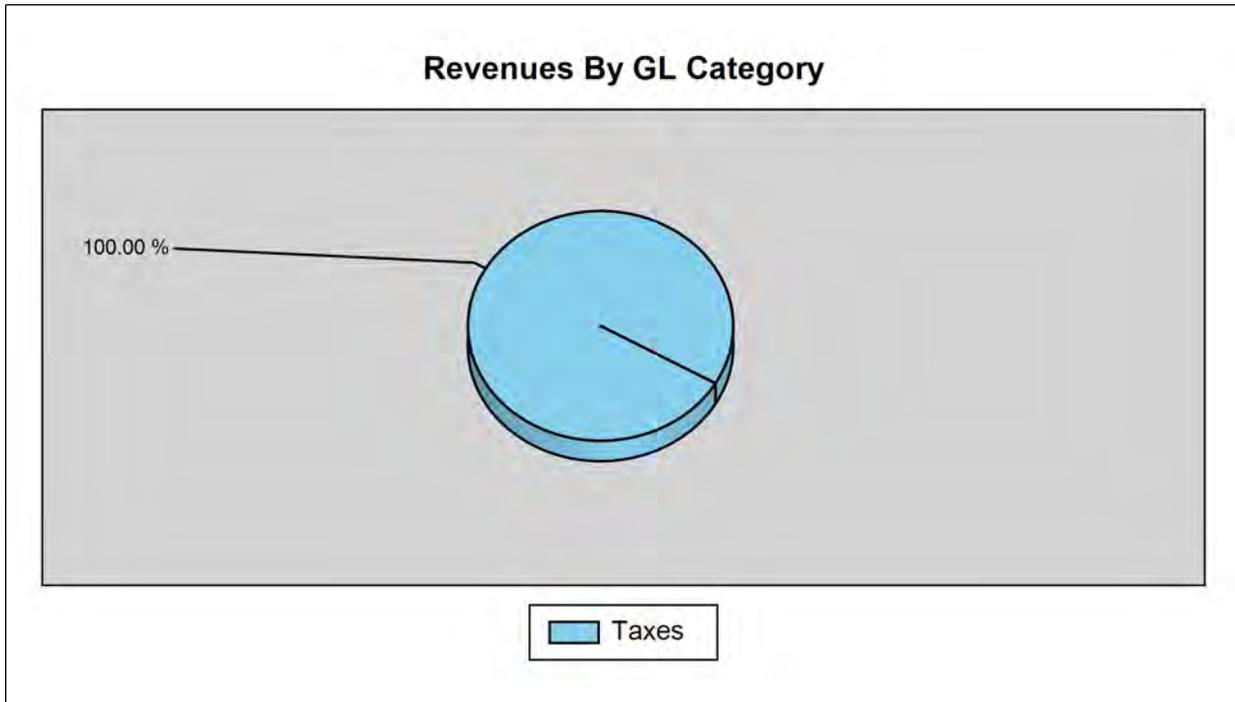
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: GRANT IN AID AREA G  
 Dept Number: 7970  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	750	2,000	2,000	2,000	2,000
Taxes	9,250	8,000	8,000	8,000	8,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



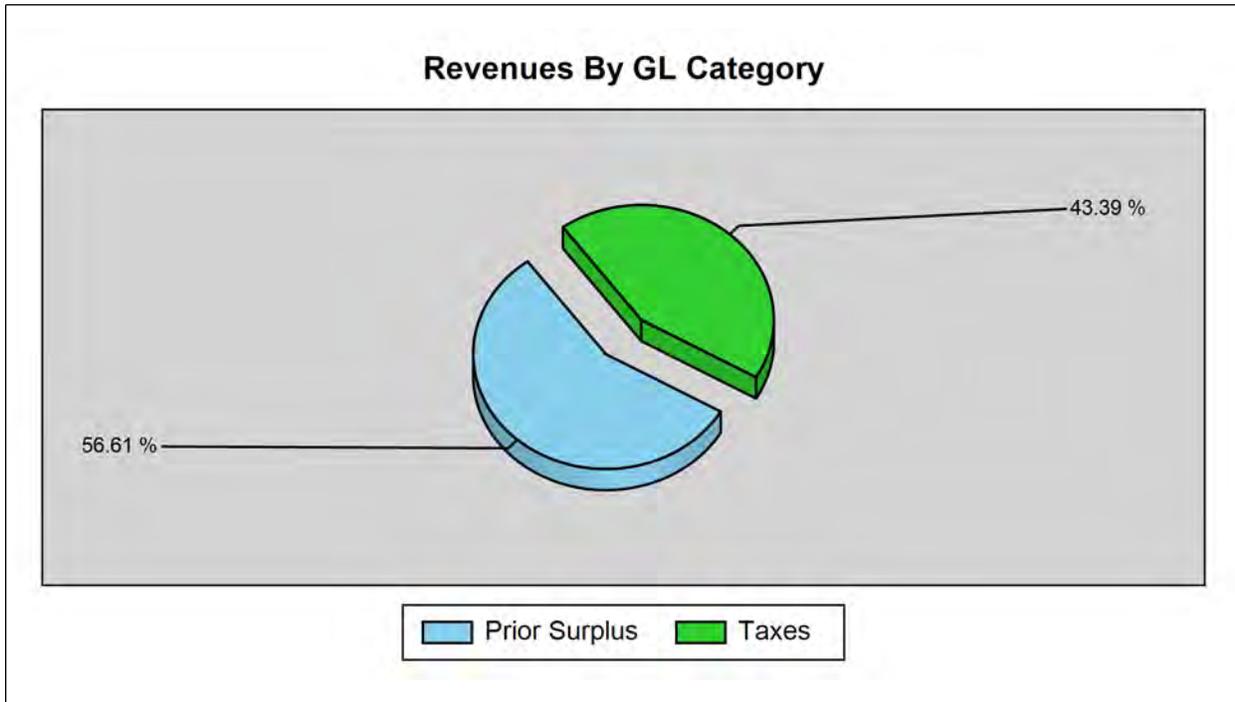
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	4,000	4,000	0
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	4,000	4,000	0
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	4,000	4,000	4,000	4,000	4,000
<b>Total Revenues:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Expenditures</b>					
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
<b>Total Expenditures:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	35,000	30,000	(5,000)
Taxes	28,802	22,996	(5,806)
<b>Total Revenues:</b>	<b>63,802</b>	<b>52,996</b>	<b>(10,806)</b>
<b>Expenditures</b>			
Administration	2,238	2,552	314
Advertising	500	500	0
Contingency	29,909	25,000	(4,909)
Travel	6,000	6,000	0
Wages and benefits	25,155	18,944	(6,211)
<b>Total Expenditures:</b>	<b>63,802</b>	<b>52,996</b>	<b>(10,806)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

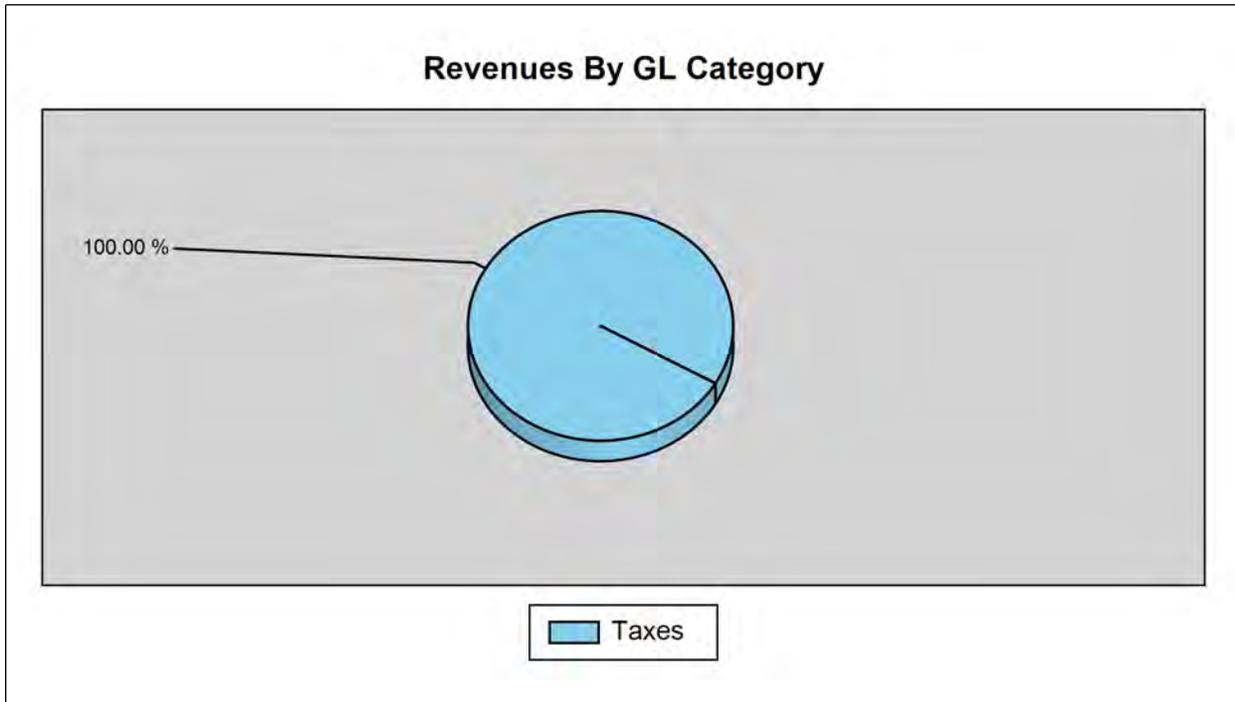
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA G  
 Dept Number: 0380  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	30,000	20,000	15,000	10,000	5,000
Taxes	22,996	33,373	38,805	44,198	49,528
<b>Total Revenues:</b>	<b>52,996</b>	<b>53,373</b>	<b>53,805</b>	<b>54,198</b>	<b>54,528</b>
<b>Expenditures</b>					
Administration	2,552	2,597	2,642	2,688	2,735
Advertising	500	500	500	500	500
Contingency	25,000	25,000	25,000	25,000	25,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	18,944	19,276	19,663	20,010	20,293
<b>Total Expenditures:</b>	<b>52,996</b>	<b>53,373</b>	<b>53,805</b>	<b>54,198</b>	<b>54,528</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,054	3,113	59
<b>Total Revenues:</b>	<b>3,054</b>	<b>3,113</b>	<b>59</b>
<b>Expenditures</b>			
Administration	114	122	8
Contracts and Agreements	2,940	2,991	51
<b>Total Expenditures:</b>	<b>3,054</b>	<b>3,113</b>	<b>59</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA G  
 Dept Number: 8350  
 Service Participants: Electoral Area G

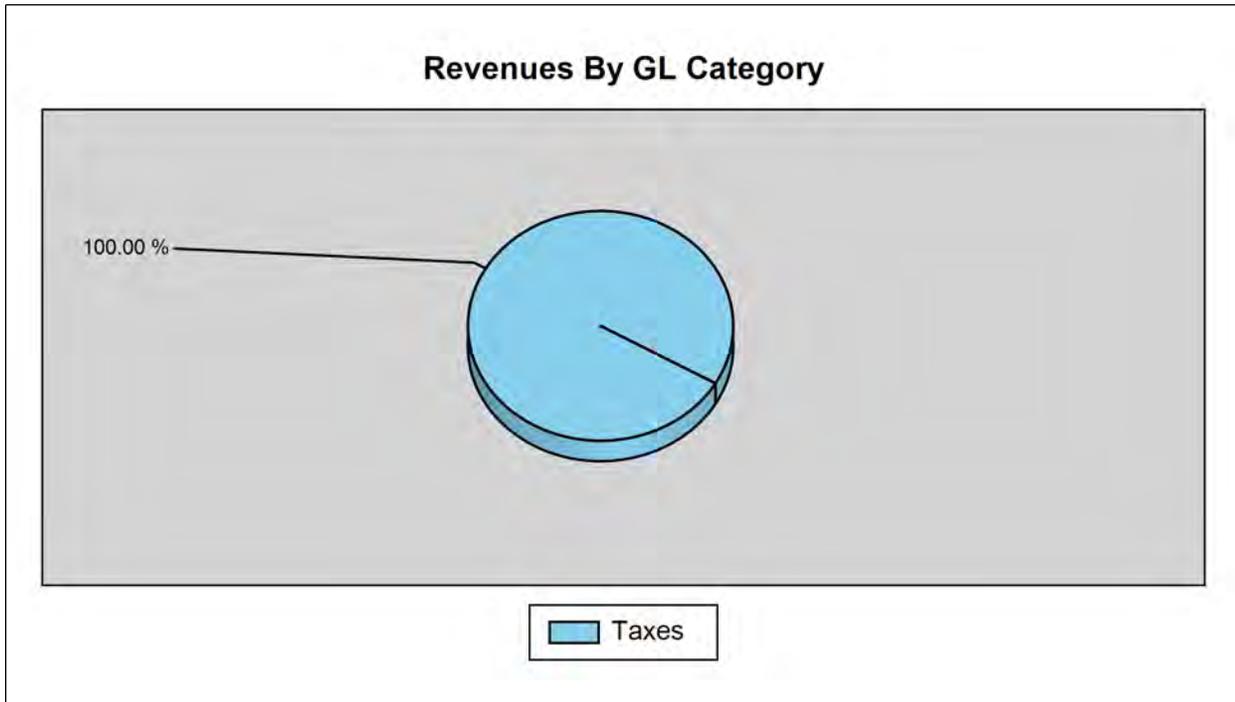


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	3,113	3,167	3,222	3,278	3,327
<b>Total Revenues:</b>	<b>3,113</b>	<b>3,167</b>	<b>3,222</b>	<b>3,278</b>	<b>3,327</b>
<b>Expenditures</b>					
Administration	122	124	126	128	130
Contracts and Agreements	2,991	3,043	3,096	3,150	3,197
<b>Total Expenditures:</b>	<b>3,113</b>	<b>3,167</b>	<b>3,222</b>	<b>3,278</b>	<b>3,327</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA G  
 Dept Number: 2640  
 Service Participants: Electoral Area G



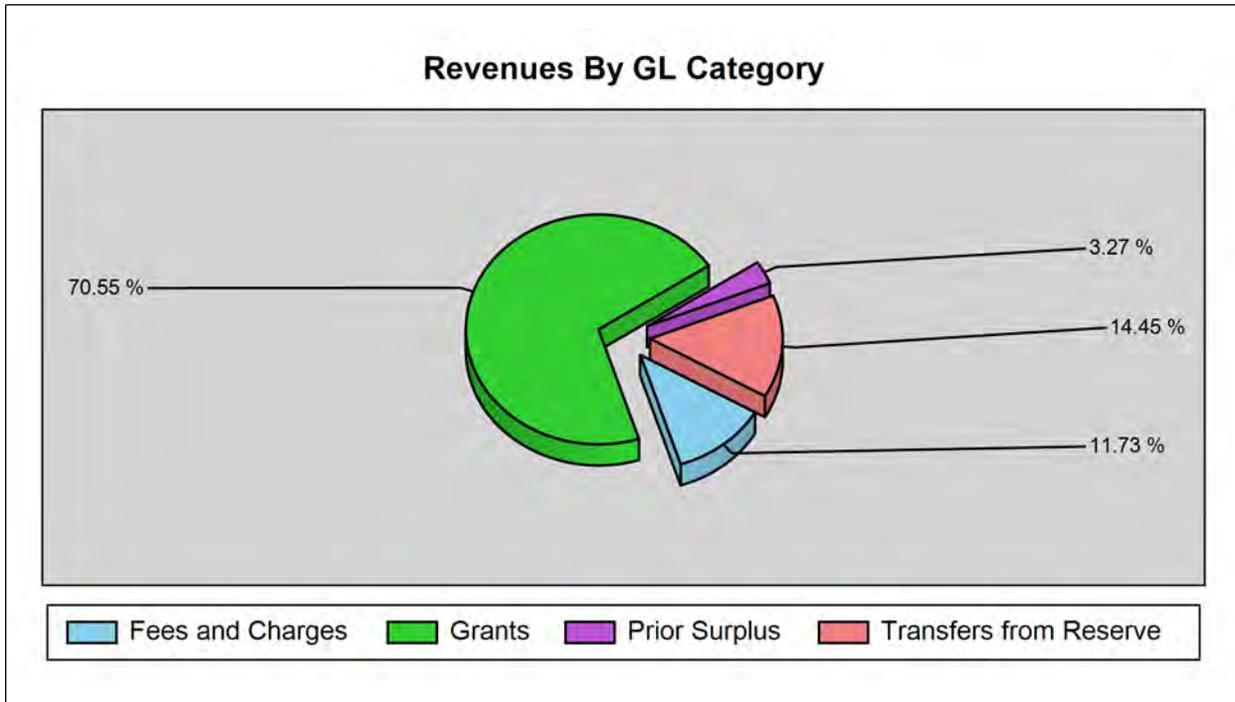
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	3,366	(307)
<b>Total Revenues:</b>	<b>3,673</b>	<b>3,366</b>	<b>(307)</b>
<b>Expenditures</b>			
Operations	3,673	3,366	(307)
<b>Total Expenditures:</b>	<b>3,673</b>	<b>3,366</b>	<b>(307)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	3,366	3,425	3,485	3,546	3,608
<b>Total Revenues:</b>	<b>3,366</b>	<b>3,425</b>	<b>3,485</b>	<b>3,546</b>	<b>3,608</b>
<b>Expenditures</b>					
Operations	3,366	3,425	3,485	3,546	3,608
<b>Total Expenditures:</b>	<b>3,366</b>	<b>3,425</b>	<b>3,485</b>	<b>3,546</b>	<b>3,608</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Fees and Charges	88,298	89,702	1,404
Grants	356,050	539,293	183,243
Prior Surplus	40,000	25,000	(15,000)
Transfers from Reserve	40,000	110,458	70,458
<b>Total Revenues:</b>	<b>524,348</b>	<b>764,453</b>	<b>240,105</b>
<b>Expenditures</b>			
Administration	10,198	9,983	(215)
Capital and Equipment	361,050	634,750	273,700
Consultants	37,000	32,000	(5,000)
Contingency	2,000	2,000	0
Insurance	1,154	1,140	(14)
Operations	11,025	11,200	175
Transfers	25,000	10,000	(15,000)
Travel	3,000	3,000	0
Utilities	12,000	13,000	1,000
Wages and benefits	61,921	47,380	(14,541)
<b>Total Expenditures:</b>	<b>524,348</b>	<b>764,453</b>	<b>240,105</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: OLALLA WATER  
 Dept Number: 3960  
 Service Participants: Specified Service Area U716

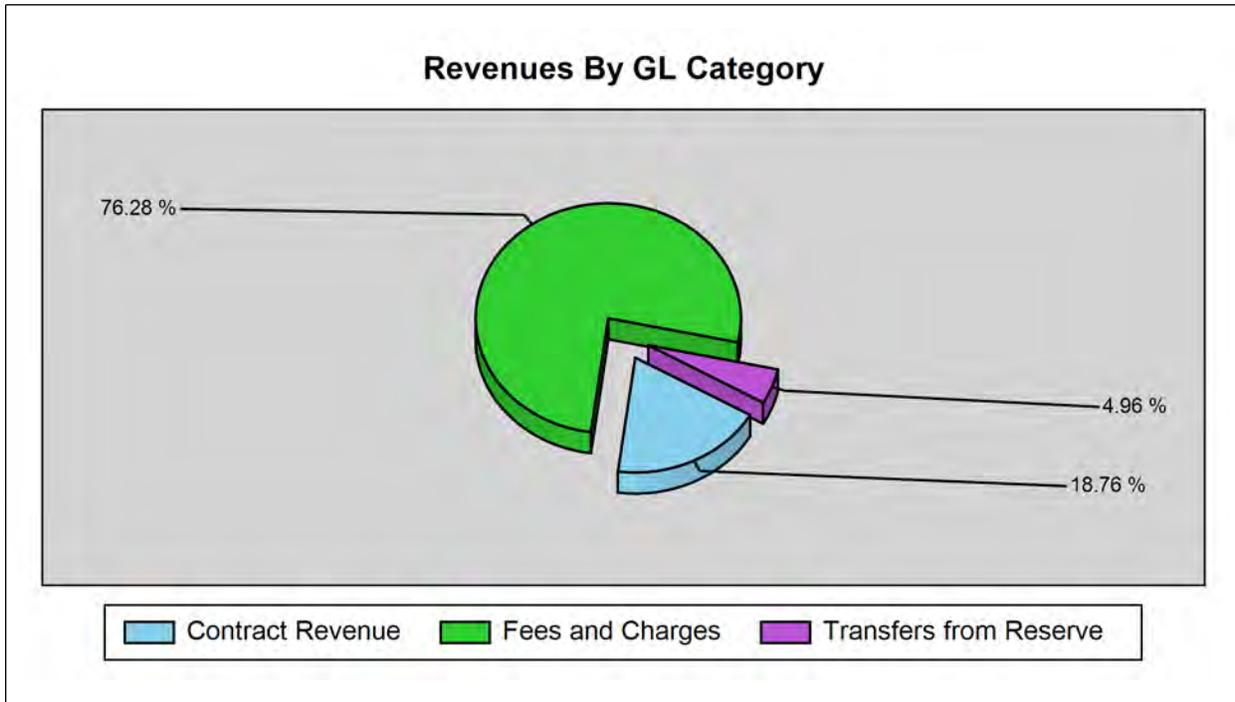


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Fees and Charges	89,702	96,847	119,113	90,168	111,229
Grants	539,293	50,000	0	0	0
Prior Surplus	25,000	20,000	20,000	20,000	0
Transfers from Reserve	110,458	0	0	0	0
<b>Total Revenues:</b>	<b>764,453</b>	<b>166,847</b>	<b>139,113</b>	<b>110,168</b>	<b>111,229</b>
<b>Expenditures</b>					
Administration	9,983	10,158	10,336	10,517	10,701
Capital and Equipment	634,750	55,000	5,000	5,000	5,000
Consultants	32,000	12,000	32,000	2,000	2,000
Contingency	2,000	2,000	2,000	2,000	2,000
Insurance	1,140	1,160	1,180	1,200	1,221
Operations	11,200	11,375	11,550	11,650	11,750
Transfers	10,000	10,000	10,000	10,000	10,000
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	13,000	14,000	15,000	15,000	15,000
Wages and benefits	47,380	48,154	49,047	49,801	50,557
<b>Total Expenditures:</b>	<b>764,453</b>	<b>166,847</b>	<b>139,113</b>	<b>110,168</b>	<b>111,229</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Contract Revenue	43,293	43,489	196
Fees and Charges	163,418	176,850	13,432
Transfers from Reserve	5,150	11,492	6,342
<b>Total Revenues:</b>	<b>211,861</b>	<b>231,831</b>	<b>19,970</b>
<b>Expenditures</b>			
Administration	9,285	9,882	597
Advertising	3,210	3,249	39
Contracts and Agreements	147,739	150,686	2,947
Insurance	972	1,015	43
Legal	230	233	3
Operations	36,675	52,800	16,125
Supplies	310	314	4
Transfers	1,615	1,635	20
Travel	2,220	2,247	27
Wages and benefits	9,605	9,770	165
<b>Total Expenditures:</b>	<b>211,861</b>	<b>231,831</b>	<b>19,970</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

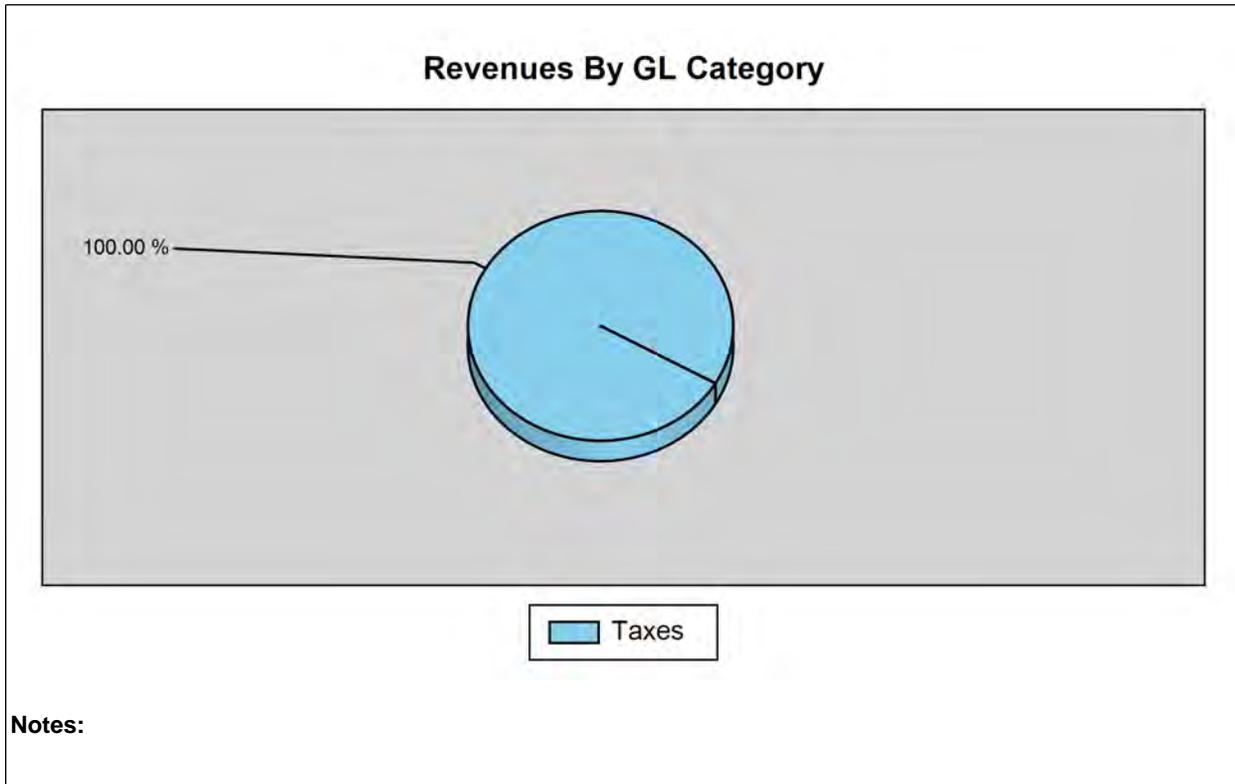
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECYCLING/GARBAGE AREA G  
 Dept Number: 3580  
 Service Participants: Specified Service Area U716



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Contract Revenue	43,489	43,489	43,489	43,489	43,489
Fees and Charges	176,850	176,849	187,878	187,878	187,878
Transfers from Reserve	11,492	14,920	7,330	10,898	14,463
<b>Total Revenues:</b>	<b>231,831</b>	<b>235,258</b>	<b>238,697</b>	<b>242,265</b>	<b>245,830</b>
<b>Expenditures</b>					
Administration	9,882	10,055	10,231	10,410	10,592
Advertising	3,249	3,300	3,300	3,300	3,300
Contracts and Agreements	150,686	153,699	156,763	159,908	163,105
Insurance	1,015	1,033	1,051	1,069	1,088
Legal	233	235	235	235	235
Operations	52,800	52,800	52,800	52,800	52,800
Supplies	314	320	320	320	320
Transfers	1,635	1,640	1,640	1,700	1,700
Travel	2,247	2,250	2,250	2,250	2,250
Wages and benefits	9,770	9,926	10,107	10,273	10,440
<b>Total Expenditures:</b>	<b>231,831</b>	<b>235,258</b>	<b>238,697</b>	<b>242,265</b>	<b>245,830</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	1,000	1,000	0
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Expenditures</b>			
Utilities	1,000	1,000	0
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: SCHNEIDER ELECTRICAL  
 Dept Number: 9450  
 Service Participants: Specified Service Area A716 LSA #9

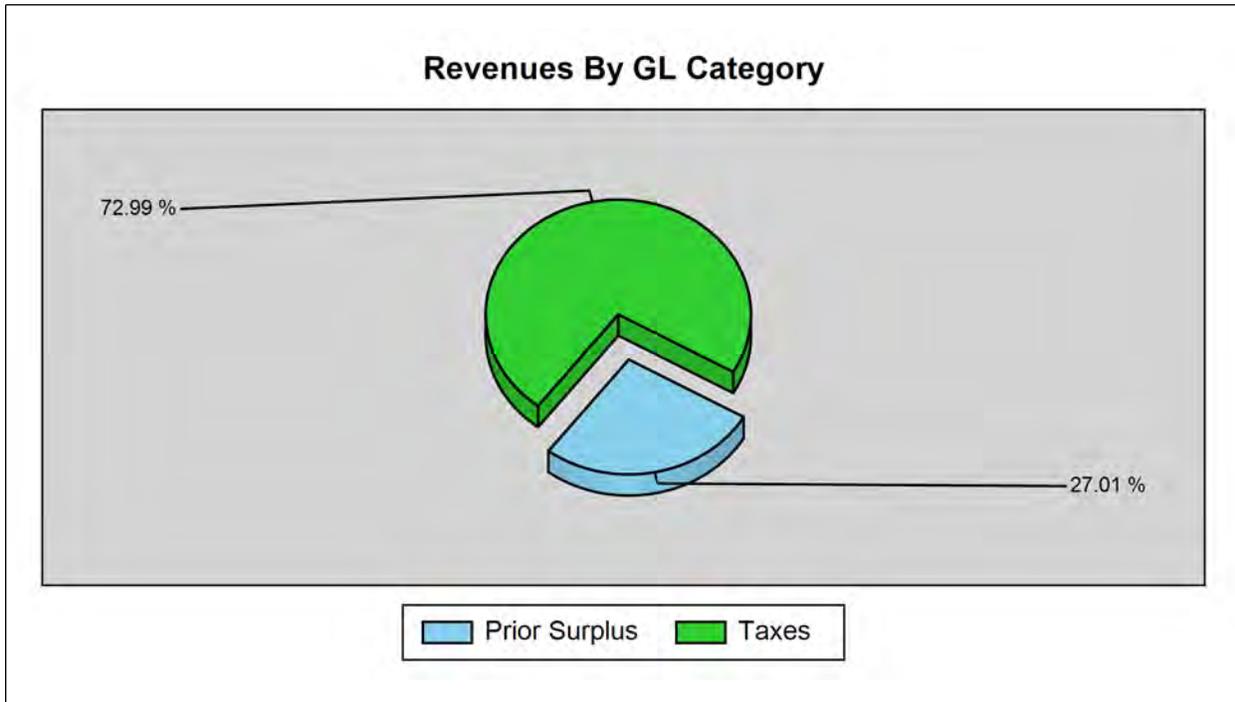


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	1,000	1,000	1,000	1,000	1,000
<b>Total Revenues:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Expenditures</b>					
Utilities	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditures:</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	500	500	0
Taxes	1,609	1,351	(258)
<b>Total Revenues:</b>	<b>2,109</b>	<b>1,851</b>	<b>(258)</b>
<b>Expenditures</b>			
Administration	475	451	(24)
Utilities	998	1,400	402
Wages and benefits	636	0	(636)
<b>Total Expenditures:</b>	<b>2,109</b>	<b>1,851</b>	<b>(258)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: STREET LIGHTING AREA G  
 Dept Number: 9500  
 Service Participants: Electoral Area G



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	500	500	500	500	0
Taxes	1,351	1,384	1,417	1,450	1,984
<b>Total Revenues:</b>	<b>1,851</b>	<b>1,884</b>	<b>1,917</b>	<b>1,950</b>	<b>1,984</b>
<b>Expenditures</b>					
Administration	451	459	467	475	483
Utilities	1,400	1,425	1,450	1,475	1,501
<b>Total Expenditures:</b>	<b>1,851</b>	<b>1,884</b>	<b>1,917</b>	<b>1,950</b>	<b>1,984</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# ELECTORAL AREA “H”

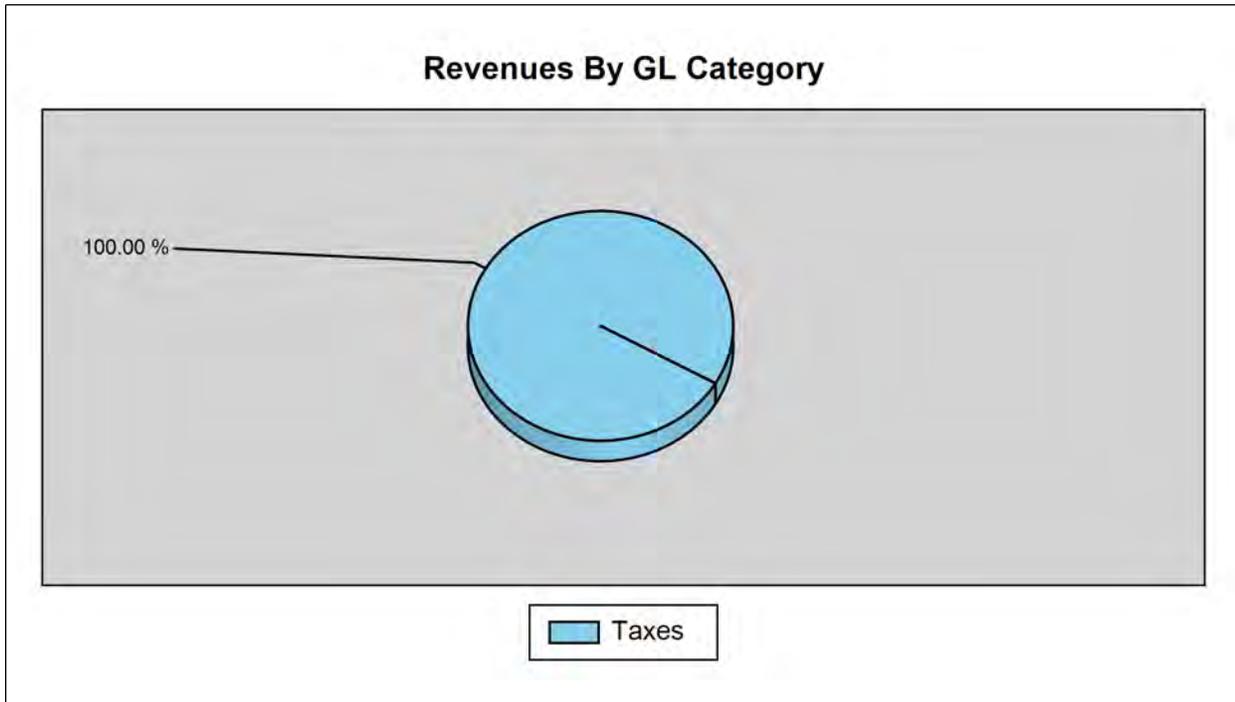
• Area H Requisition		308
• Summary Information		309
• Cemetery Area H	9100	310 - 311
• Grant in Aid Area H	7980	312 - 313
• Noise Bylaws Area H	2730	314
• Recreation Area H	7000	315 - 316
• Refuse Disposal Area H	3100	317 - 318
• Rural Projects Area H	0390	319 - 320
• Transit Area H	8400	321 - 322
• Untidy/Unsightly Area H	2650	323
Specified Areas		
• Fire – Coalmont/Tulameen	1400	324 - 325
• Fire – H1	1300	326 - 327
• Missezula Lake Electrical	9440	328 - 329
• Recreation Commission Tulameen	7490	330 - 331
• Shinnish Creek	4000	332 - 333

## REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

### 2017 Budget Comparative Requisition

ELECTORAL AREA H (PRINCETON RURAL)	2017	2016	NET CHANGE
<b><u>Participating Directors determine budget by weighted vote</u></b>			
911 EMERGENCY CALL SYSTEM - Impr. Only	\$ 30,537	\$ 25,224	\$ 5,313
BUILDING INSPECTION	40,472	40,486	(14)
ELECTORAL AREA ADMINISTRATION	151,237	148,715	2,522
ELECTORAL AREA PLANNING	127,347	124,483	2,864
EMERGENCY PLANNING	6,584	6,455	129
GENERAL GOVERNMENT	45,880	48,569	(2,689)
HERITAGE (Subregional)	710	-	710
ILLEGAL DUMPING	374	390	(16)
NOXIOUS WEEDS	1,568	1,291	277
NUISANCE CONTROL	978	978	-
REGIONAL ECONOMIC DEVELOPMENT (OK FILM COMM)	1,369	-	1,369
REGIONAL TRAILS	9,725	9,753	(28)
SOLID WASTE MANAGEMENT PLAN	5,652	5,433	219
SUBDIVISION SERVICING	8,899	12,110	(3,211)
<b>Subtotal</b>	<b>\$ 431,333</b>	<b>\$ 423,888</b>	<b>\$ 7,445</b>
<b><u>Town &amp; Regional Director determine budget</u></b>			
HERITAGE CONSERVATION	\$ -	\$ 4,041	\$ (4,041)
RECREATION	272,550	280,525	(7,975)
REFUSE DISPOSAL	196,824	151,586	45,238
TRANSIT	1,271	1,248	23
<b>Subtotal</b>	<b>\$ 470,645</b>	<b>\$ 437,400</b>	<b>\$ 33,245</b>
<b><u>Regional Director determines budget</u></b>			
CEMETERY	\$ 3,000	\$ 3,000	\$ -
ECONOMIC DEVELOPMENT - H	9,703	9,615	88
GRANT IN AID	15,000	15,000	-
MOSQUITO CONTROL - Impr. Only	6,444	4,459	1,985
NOISE BYLAW - AREA H	6,375	4,040	2,335
RURAL PROJECTS	23,164	24,835	(1,671)
UNTIDY UNSIGHTLY	5,174	3,673	1,501
<b>Subtotal</b>	<b>\$ 68,860</b>	<b>\$ 64,622</b>	<b>\$ 4,238</b>
<b>SUBTOTAL</b>	<b>\$ 970,838</b>	<b>\$ 925,910</b>	<b>\$ 44,928</b>
<b><u>Service Areas</u></b>			
ELEC SYS-MISSEZULA LAKE	\$ 8,348	\$ 8,377	\$ (29)
FIRE PROTECTION AREA H	101,383	101,218	165
FIRE PROT-TULAMEEN/COALMONT-C(717)	112,471	105,736	6,735
OBWB - Defined Area	174	177	(2)
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-
TULAMEEN RECREATION COMMISSION	23,753	23,966	(213)
<b>Subtotal</b>	<b>\$ 256,129</b>	<b>\$ 249,474</b>	<b>\$ 6,656</b>
<b>TOTAL</b>	<b>\$ 1,226,967</b>	<b>\$ 1,175,383</b>	<b>\$ 51,584</b>
<b>Average Tax Rate/\$1000</b>	<b>\$ 1.82</b>	<b>\$ 1.74</b>	<b>\$ 0.08</b>
<b>Average Taxes per Property</b>	<b>\$ 448.11</b>	<b>\$ 429.27</b>	<b>\$ 18.84</b>

TAX REQUISITION CHANGE	2017	2016	CHANGE**	EXPLANATION
<b>AREA H</b>	\$1,226,967	\$1,175,383	\$44,926	(Excluding Fire, Rec, Shinnish and Electrical)
REGIONAL SERVICES	\$103,551	\$98,270	\$5,281	See Regional Services Summary Changes
RURAL SERVICES	\$344,103	\$343,909	\$194	See Rural Services Summary
SHARED SERVICES			\$0	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	
GRANT-IN AID - AREA H	\$15,000	\$15,000	\$0	
NOISE BYLAWS AREA H	\$6,375	\$4,040	\$2,335	
RECREATION - AREA H	\$272,550	\$280,525	-\$7,975	estimate based on 2016 actuals - awaiting 2017 request
REFUSE DISPOSAL - H	\$196,824	\$151,586	\$45,238	estimate based on 2016 actuals - awaiting 2017 request and flow through of 2016 deficit
ELECTORAL AREA H - RURAL PROJECTS	\$23,164	\$24,835	-\$1,671	
TRANSIT - ELECTORAL AREA H	\$1,271	\$1,248	\$23	
UNSIGHTLY/UNTIDY PREMISES - AREA H	\$5,174	\$3,673	\$1,501	
ELEC SYSTEM - MISSEZULA LAKE	\$8,348	\$8,377	-\$29	
FIRE PROTECTION - COALMONT/TULAMEEN	\$112,471	\$105,736	\$6,735	Continued payscale implementation and benefits
FIRE PROTECTION - H1	\$101,383	\$101,218	\$165	
REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
TULAMEEN RECREATION COMMISSION	\$23,753	\$23,966	-\$213	



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	3,000	3,000	0
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Expenditures</b>			
Contracts and Agreements	3,000	3,000	0
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>0</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: CEMETERY AREA H  
 Dept Number: 9100  
 Service Participants: Electoral Area H

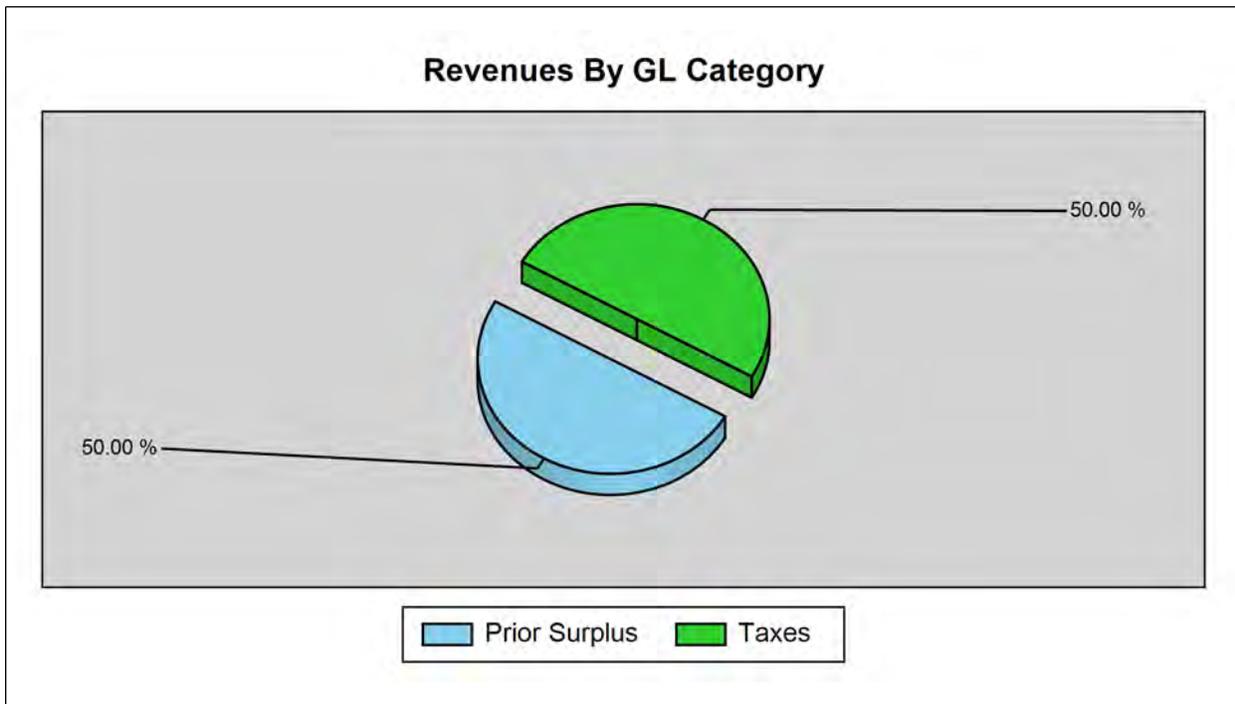


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	3,000	3,000	3,000	3,000	3,000
<b>Total Revenues:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Expenditures</b>					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditures:</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	20,000	15,000	(5,000)
Taxes	15,000	15,000	0
<b>Total Revenues:</b>	<b>35,000</b>	<b>30,000</b>	<b>(5,000)</b>
<b>Expenditures</b>			
Grant Expense	5,000	5,000	0
Grant in Aid	30,000	25,000	(5,000)
<b>Total Expenditures:</b>	<b>35,000</b>	<b>30,000</b>	<b>(5,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

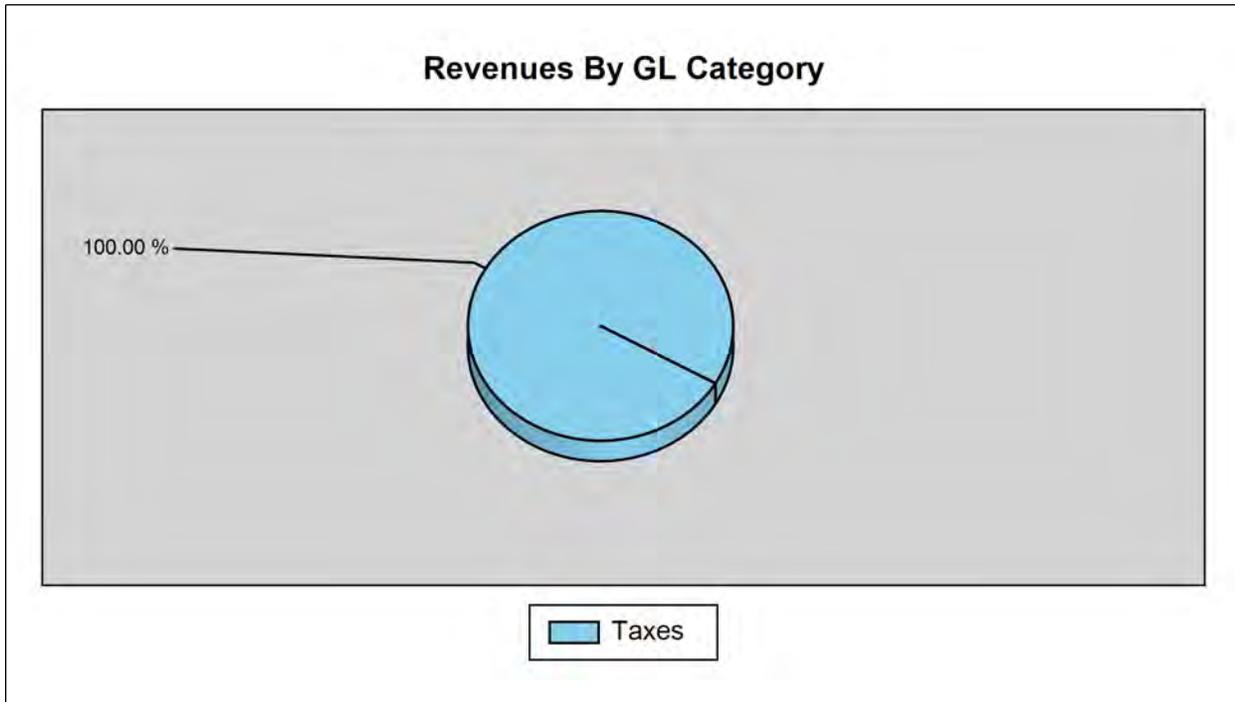
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: GRANT IN AID AREA H  
 Dept Number: 7980  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	15,000	10,000	5,000	5,000	5,000
Taxes	15,000	15,000	15,000	15,000	15,000
<b>Total Revenues:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Expenditures</b>					
Grant Expense	5,000	5,000	5,000	5,000	5,000
Grant in Aid	25,000	20,000	15,000	15,000	15,000
<b>Total Expenditures:</b>	<b>30,000</b>	<b>25,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



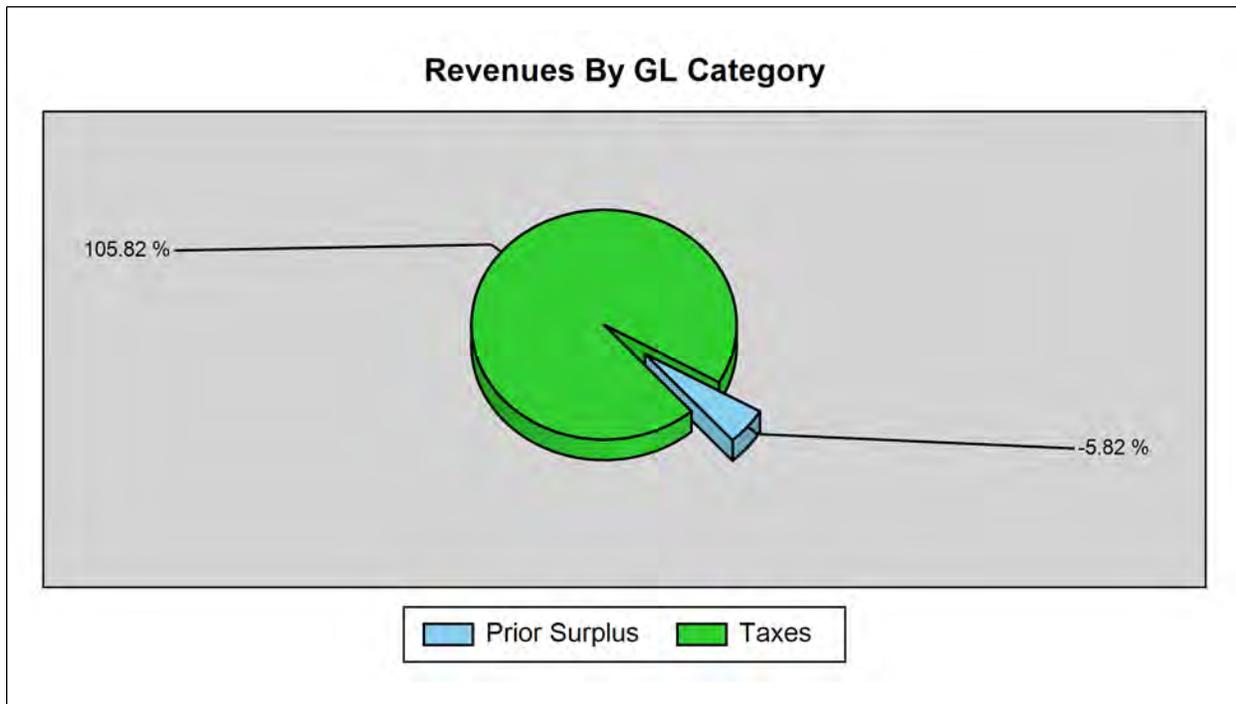
<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	4,040	6,375	2,335
<b>Total Revenues:</b>	<b>4,040</b>	<b>6,375</b>	<b>2,335</b>
<b>Expenditures</b>			
Operations	4,040	6,375	2,335
<b>Total Expenditures:</b>	<b>4,040</b>	<b>6,375</b>	<b>2,335</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	6,375	6,487	6,601	6,717	6,835
<b>Total Revenues:</b>	<b>6,375</b>	<b>6,487</b>	<b>6,601</b>	<b>6,717</b>	<b>6,835</b>
<b>Expenditures</b>					
Operations	6,375	6,487	6,601	6,717	6,835
<b>Total Expenditures:</b>	<b>6,375</b>	<b>6,487</b>	<b>6,601</b>	<b>6,717</b>	<b>6,835</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	100,000	0	(100,000)
Prior Surplus	(100,000)	(15,000)	85,000
Taxes	280,525	272,550	(7,975)
<b>Total Revenues:</b>	<b>280,525</b>	<b>257,550</b>	<b>(22,975)</b>
<b>Expenditures</b>			
Administration	525	550	25
Contracts and Agreements	280,000	257,000	(23,000)
<b>Total Expenditures:</b>	<b>280,525</b>	<b>257,550</b>	<b>(22,975)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION SERVICES- AREA H  
 Dept Number: 7000  
 Service Participants: Electoral Area H

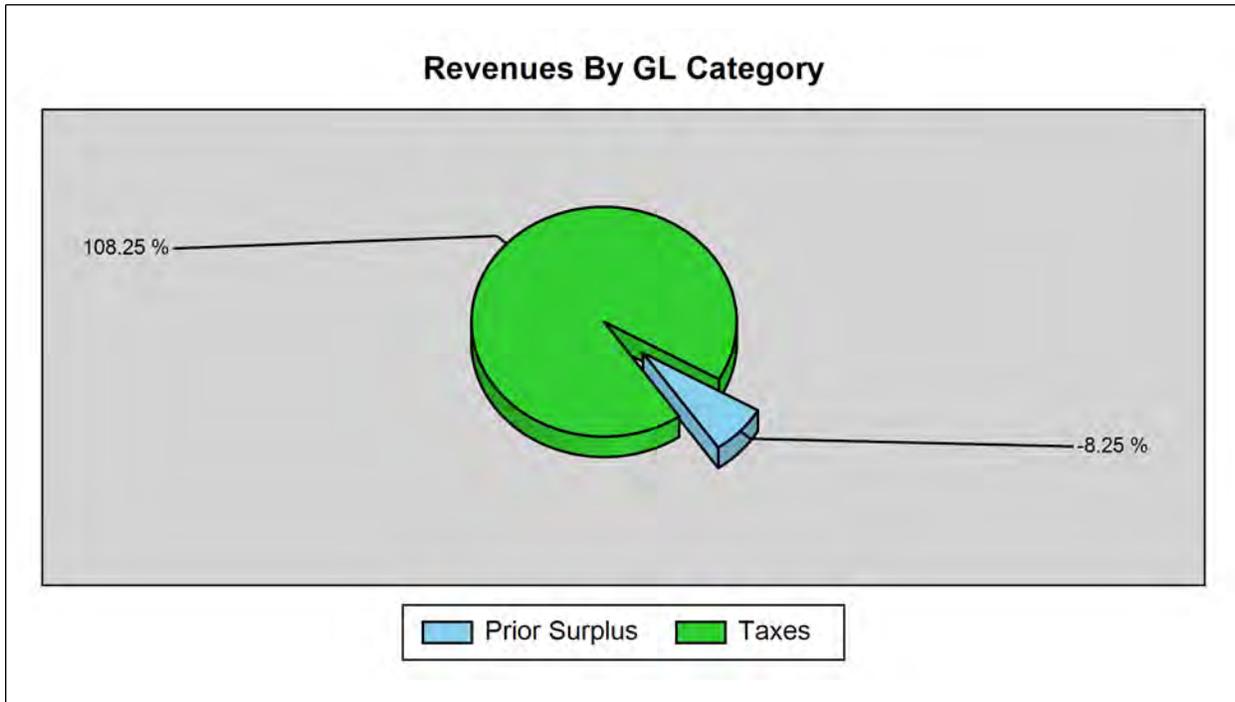


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	(15,000)	0	0	0	0
Taxes	272,550	262,058	266,644	271,310	276,058
<b>Total Revenues:</b>	<b>257,550</b>	<b>262,058</b>	<b>266,644</b>	<b>271,310</b>	<b>276,058</b>
<b>Expenditures</b>					
Administration	550	560	570	580	590
Contracts and Agreements	257,000	261,498	266,074	270,730	275,468
<b>Total Expenditures:</b>	<b>257,550</b>	<b>262,058</b>	<b>266,644</b>	<b>271,310</b>	<b>276,058</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	0	(15,000)	(15,000)
Taxes	151,586	196,824	45,238
<b>Total Revenues:</b>	<b>151,586</b>	<b>181,824</b>	<b>30,238</b>
<b>Expenditures</b>			
Administration	1,586	1,824	238
Contracts and Agreements	150,000	180,000	30,000
<b>Total Expenditures:</b>	<b>151,586</b>	<b>181,824</b>	<b>30,238</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: REFUSE DISPOSAL AREA H  
 Dept Number: 3100  
 Service Participants: Electoral Area H

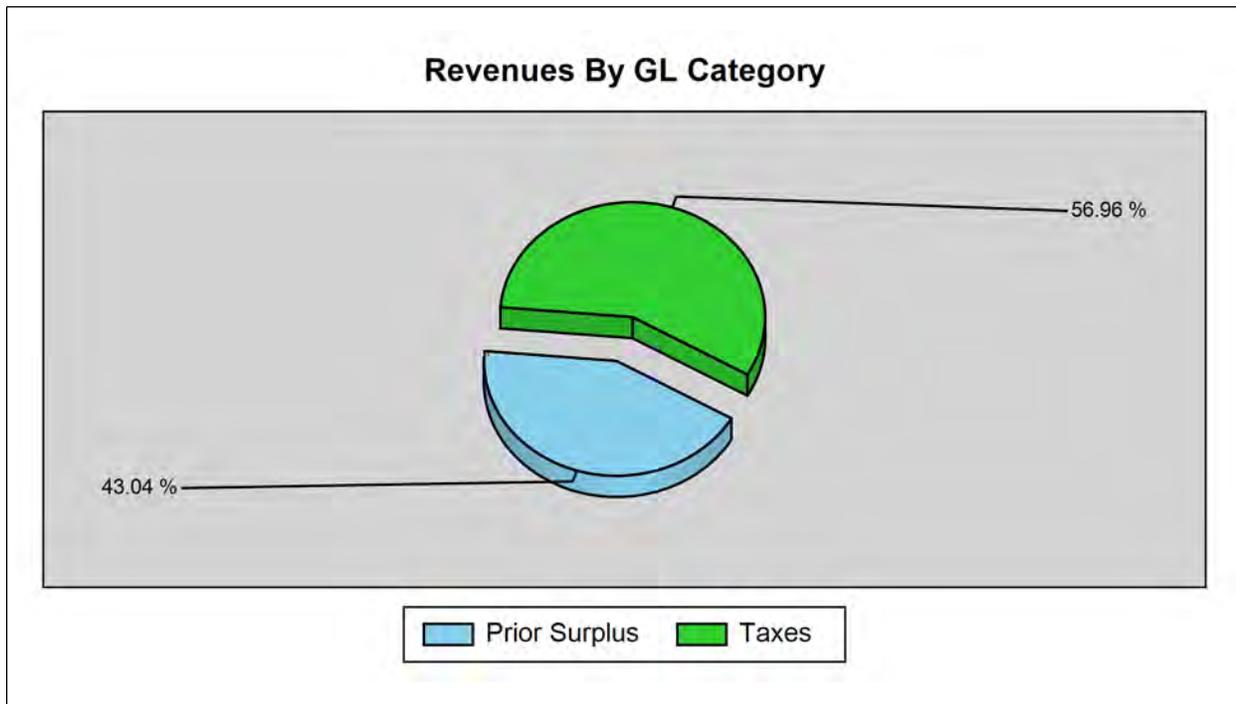


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	(15,000)	(15,000)	0	0	0
Taxes	196,824	196,856	181,888	181,921	181,955
<b>Total Revenues:</b>	<b>181,824</b>	<b>181,856</b>	<b>181,888</b>	<b>181,921</b>	<b>181,955</b>
<b>Expenditures</b>					
Administration	1,824	1,856	1,888	1,921	1,955
Contracts and Agreements	180,000	180,000	180,000	180,000	180,000
<b>Total Expenditures:</b>	<b>181,824</b>	<b>181,856</b>	<b>181,888</b>	<b>181,921</b>	<b>181,955</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Grants	45,000	0	(45,000)
Prior Surplus	30,000	17,500	(12,500)
Taxes	24,835	23,164	(1,671)
<b>Total Revenues:</b>	<b>99,835</b>	<b>40,664</b>	<b>(59,171)</b>
<b>Expenditures</b>			
Administration	2,503	2,193	(310)
Advertising	500	500	0
Contingency	30,000	20,000	(10,000)
Grant Expense	45,000	0	(45,000)
Travel	6,000	6,000	0
Wages and benefits	15,832	11,971	(3,861)
<b>Total Expenditures:</b>	<b>99,835</b>	<b>40,664</b>	<b>(59,171)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

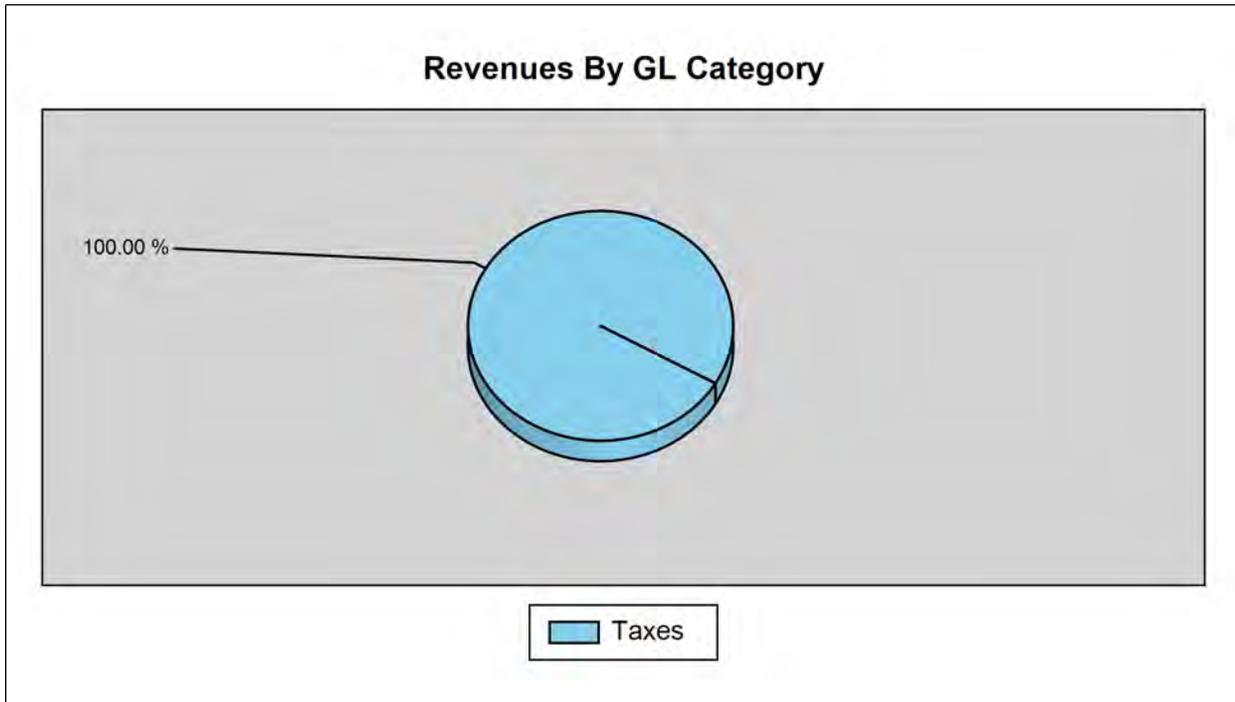
# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RURAL PROJECTS AREA H  
 Dept Number: 0390  
 Service Participants: Electoral Area H



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Prior Surplus	17,500	10,000	5,000	0	0
Taxes	23,164	30,911	36,194	41,454	41,599
<b>Total Revenues:</b>	<b>40,664</b>	<b>40,911</b>	<b>41,194</b>	<b>41,454</b>	<b>41,599</b>
<b>Expenditures</b>					
Administration	2,193	2,231	2,270	2,310	2,350
Advertising	500	500	500	500	500
Contingency	20,000	20,000	20,000	20,000	20,000
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	11,971	12,180	12,424	12,644	12,749
<b>Total Expenditures:</b>	<b>40,664</b>	<b>40,911</b>	<b>41,194</b>	<b>41,454</b>	<b>41,599</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	1,248	1,271	23
<b>Total Revenues:</b>	<b>1,248</b>	<b>1,271</b>	<b>23</b>
<b>Expenditures</b>			
Administration	48	50	2
Contracts and Agreements	1,200	1,221	21
<b>Total Expenditures:</b>	<b>1,248</b>	<b>1,271</b>	<b>23</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: TRANSIT AREA H  
 Dept Number: 8400  
 Service Participants: Electoral Area H

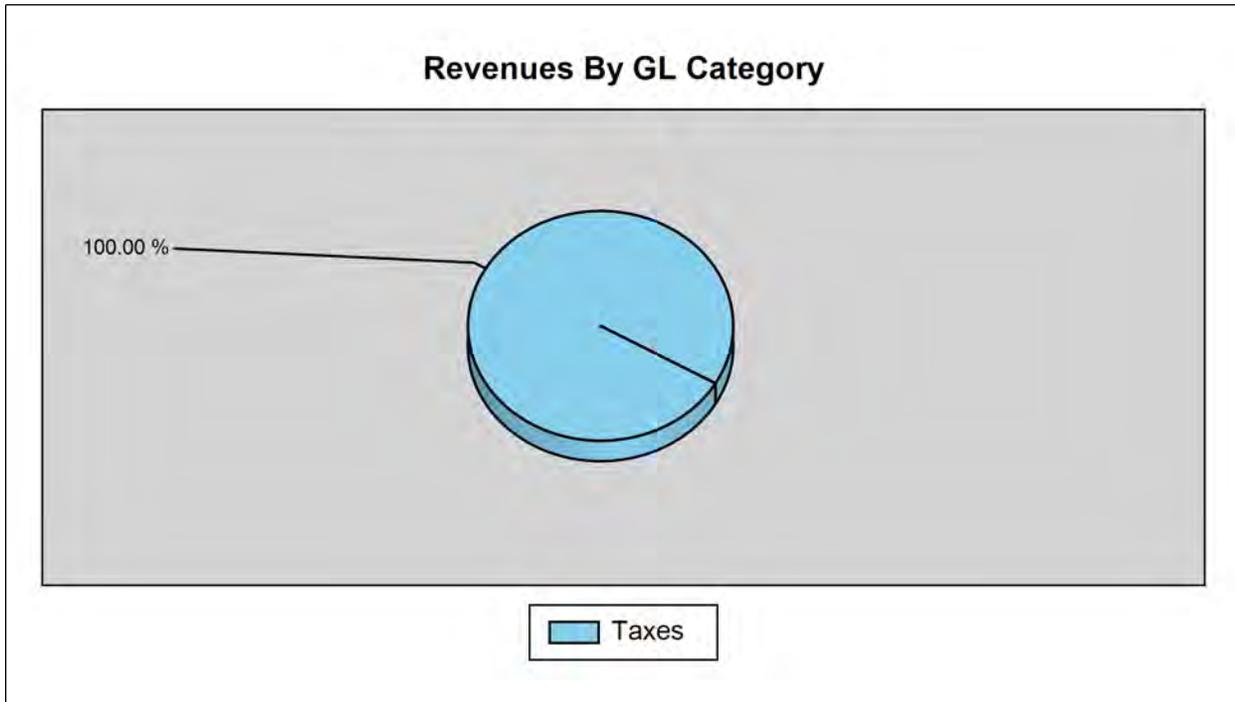


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	1,271	1,293	1,316	1,339	1,359
<b>Total Revenues:</b>	<b>1,271</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>
<b>Expenditures</b>					
Administration	50	51	52	53	54
Contracts and Agreements	1,221	1,242	1,264	1,286	1,305
<b>Total Expenditures:</b>	<b>1,271</b>	<b>1,293</b>	<b>1,316</b>	<b>1,339</b>	<b>1,359</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: UNSIGHTLY/UNTIDY PREMISES AREA H  
 Dept Number: 2650  
 Service Participants: Electoral Area H



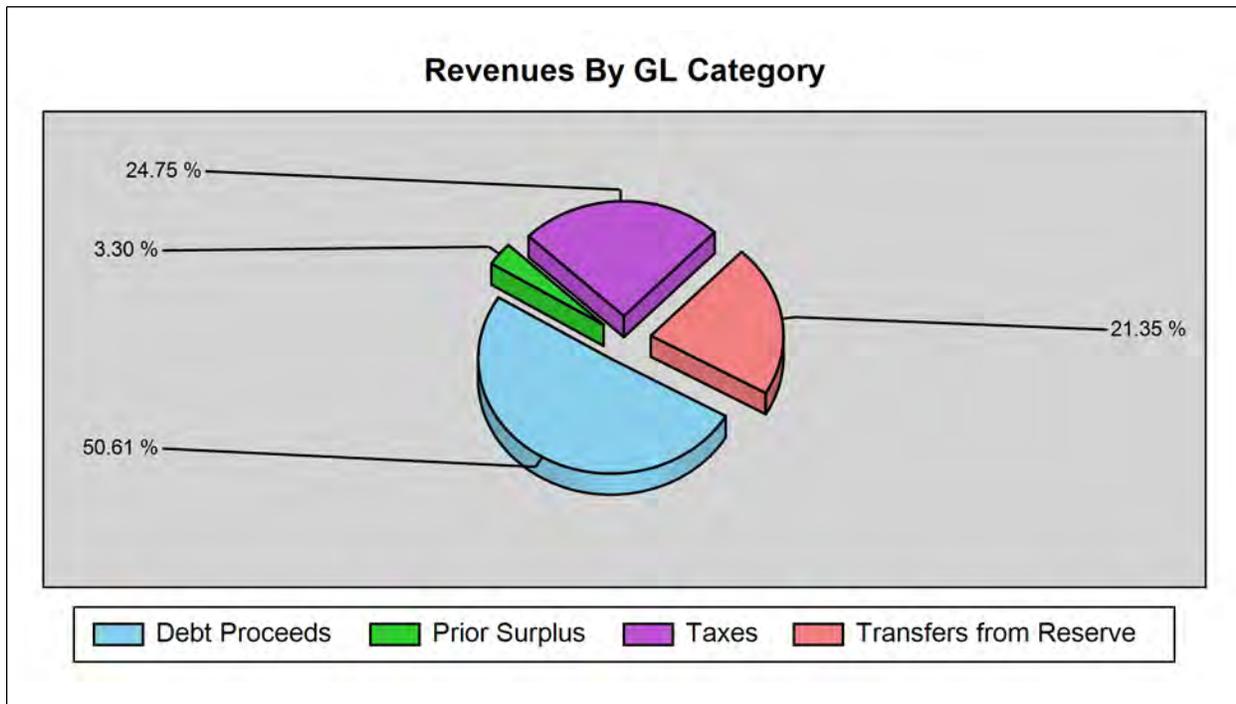
Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	3,673	5,174	1,501
<b>Total Revenues:</b>	<b>3,673</b>	<b>5,174</b>	<b>1,501</b>
<b>Expenditures</b>			
Operations	3,673	5,174	1,501
<b>Total Expenditures:</b>	<b>3,673</b>	<b>5,174</b>	<b>1,501</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

5 Year Forecast	2017	2018	2019	2020	2021
<b>Revenues</b>					
Taxes	5,174	5,265	5,357	5,451	5,546
<b>Total Revenues:</b>	<b>5,174</b>	<b>5,265</b>	<b>5,357</b>	<b>5,451</b>	<b>5,546</b>
<b>Expenditures</b>					
Operations	5,174	5,265	5,357	5,451	5,546
<b>Total Expenditures:</b>	<b>5,174</b>	<b>5,265</b>	<b>5,357</b>	<b>5,451</b>	<b>5,546</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Debt Proceeds	230,000	230,000	0
Prior Surplus	27,500	15,000	(12,500)
Taxes	105,736	112,471	6,735
Transfers from Reserve	50,000	97,017	47,017
<b>Total Revenues:</b>	<b>413,236</b>	<b>454,488</b>	<b>41,252</b>
<b>Expenditures</b>			
Administration	6,772	6,901	129
Capital and Equipment	295,000	333,029	38,029
Financing	0	5,000	5,000
Insurance	8,595	9,121	526
Maintenance and Repairs	13,500	13,666	166
Operations	3,500	3,512	12
Supplies	3,700	3,745	45
Transfers	24,000	9,500	(14,500)
Travel	2,000	2,025	25
Utilities	9,200	9,446	246
Wages and benefits	46,969	58,543	11,574
<b>Total Expenditures:</b>	<b>413,236</b>	<b>454,488</b>	<b>41,252</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

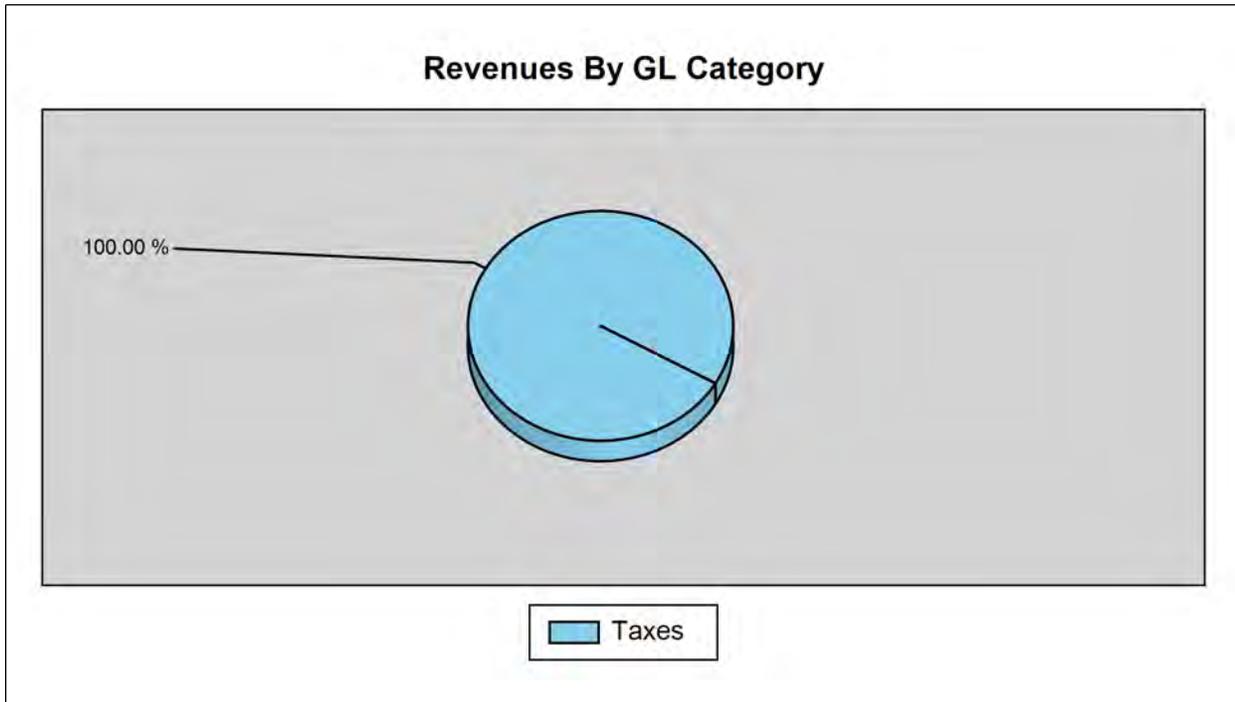
2017 - 2021

Service: FIRE COALMONT/TULAMEEN  
 Dept Number: 1400  
 Service Participants: Specified Service Area C717



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Debt Proceeds	230,000	0	0	0	0
Prior Surplus	15,000	0	0	0	0
Taxes	112,471	140,570	146,451	148,556	151,029
Transfers from Reserve	97,017	5,000	0	0	0
<b>Total Revenues:</b>	<b>454,488</b>	<b>145,570</b>	<b>146,451</b>	<b>148,556</b>	<b>151,029</b>
<b>Expenditures</b>					
Administration	6,901	7,022	7,144	7,269	7,386
Capital and Equipment	333,029	11,028	11,050	11,071	11,292
Financing	5,000	21,120	21,120	21,120	21,120
Insurance	9,121	9,280	9,442	9,607	9,775
Maintenance and Repairs	13,666	13,883	14,115	14,398	14,685
Operations	3,512	3,568	3,625	3,698	3,772
Supplies	3,745	3,804	3,875	3,953	4,032
Transfers	9,500	3,040	3,080	3,120	3,162
Travel	2,025	2,057	2,100	2,142	2,185
Utilities	9,446	9,597	9,700	9,894	10,091
Wages and benefits	58,543	61,171	61,200	62,284	63,529
<b>Total Expenditures:</b>	<b>454,488</b>	<b>145,570</b>	<b>146,451</b>	<b>148,556</b>	<b>151,029</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	101,218	101,383	165
<b>Total Revenues:</b>	<b>101,218</b>	<b>101,383</b>	<b>165</b>
<b>Expenditures</b>			
Administration	1,050	1,208	158
Contracts and Agreements	100,000	100,000	0
Insurance	168	175	7
<b>Total Expenditures:</b>	<b>101,218</b>	<b>101,383</b>	<b>165</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: FIRE H1  
 Dept Number: 1300  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	101,383	101,407	101,432	101,457	101,482
<b>Total Revenues:</b>	<b>101,383</b>	<b>101,407</b>	<b>101,432</b>	<b>101,457</b>	<b>101,482</b>
<b>Expenditures</b>					
Administration	1,208	1,229	1,251	1,273	1,295
Contracts and Agreements	100,000	100,000	100,000	100,000	100,000
Insurance	175	178	181	184	187
<b>Total Expenditures:</b>	<b>101,383</b>	<b>101,407</b>	<b>101,432</b>	<b>101,457</b>	<b>101,482</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

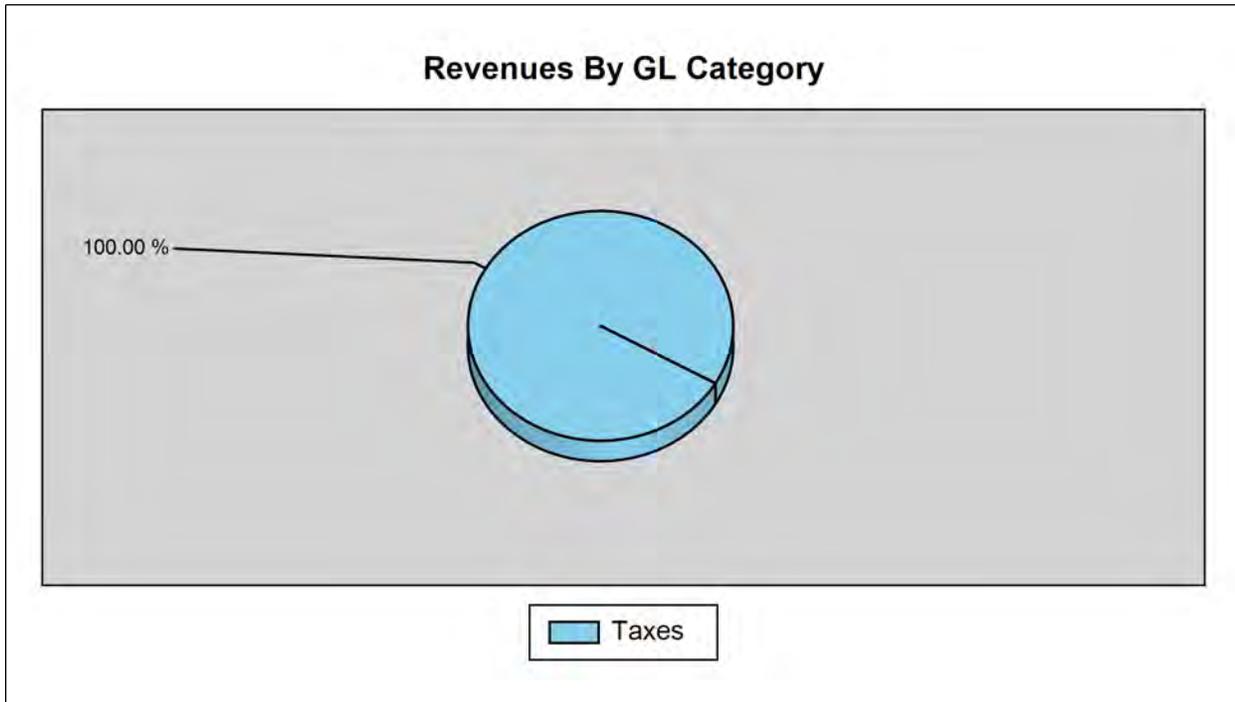
**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20



<b>Budget Comparison</b>	<b>2016 Amount</b>	<b>2017 Amount</b>	<b>Budget Change</b>
<b>Revenues</b>			
Taxes	8,377	8,348	(29)
<b>Total Revenues:</b>	<b>8,377</b>	<b>8,348</b>	<b>(29)</b>
<b>Expenditures</b>			
Administration	577	548	(29)
Financing	7,800	7,800	0
<b>Total Expenditures:</b>	<b>8,377</b>	<b>8,348</b>	<b>(29)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20

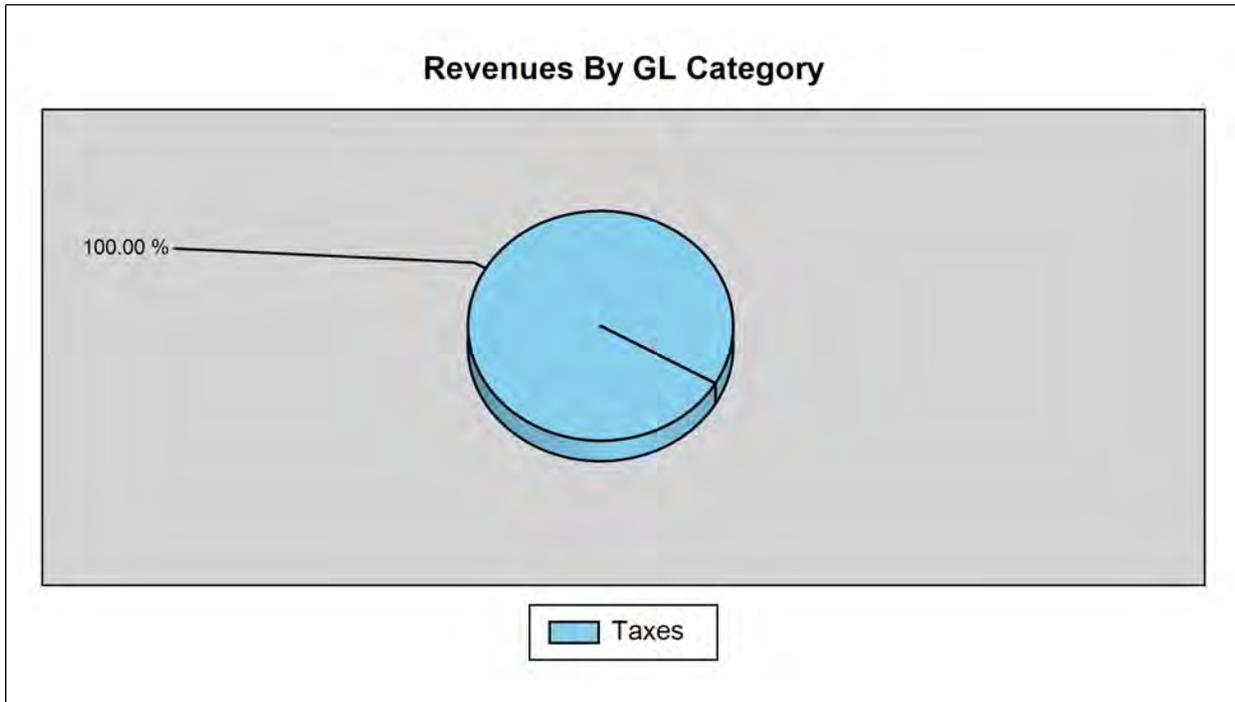


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	8,348	8,358	8,368	8,378	8,388
<b>Total Revenues:</b>	<b>8,348</b>	<b>8,358</b>	<b>8,368</b>	<b>8,378</b>	<b>8,388</b>
<b>Expenditures</b>					
Administration	548	558	568	578	588
Financing	7,800	7,800	7,800	7,800	7,800
<b>Total Expenditures:</b>	<b>8,348</b>	<b>8,358</b>	<b>8,368</b>	<b>8,378</b>	<b>8,388</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: RECREATION COMMISSION TULAMEEN  
 Dept Number: 7490  
 Service Participants: Specified Service Area F717 - LSA 34



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Prior Surplus	(150)	0	150
Taxes	23,966	23,753	(213)
Transfers from Reserve	1,500	0	(1,500)
<b>Total Revenues:</b>	<b>25,316</b>	<b>23,753</b>	<b>(1,563)</b>
<b>Expenditures</b>			
Administration	638	734	96
Contracts and Agreements	22,000	22,000	0
Insurance	1,178	1,019	(159)
Projects	1,500	0	(1,500)
<b>Total Expenditures:</b>	<b>25,316</b>	<b>23,753</b>	<b>(1,563)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FIVE YEAR FINANCIAL PLAN**

**2017 - 2021**

Service: RECREATION COMMISSION TULAMEEN  
 Dept Number: 7490  
 Service Participants: Specified Service Area F717 - LSA 34

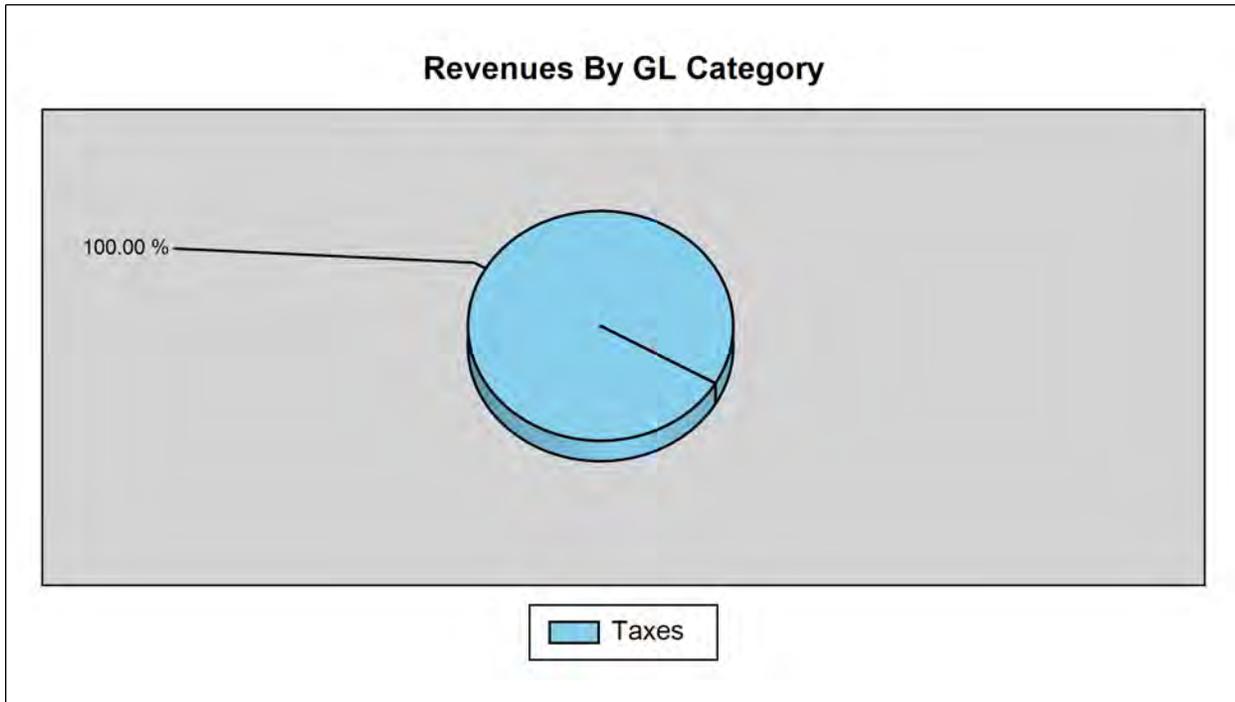


<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	23,753	24,114	24,480	24,851	25,229
<b>Total Revenues:</b>	<b>23,753</b>	<b>24,114</b>	<b>24,480</b>	<b>24,851</b>	<b>25,229</b>
<b>Expenditures</b>					
Administration	734	747	760	773	787
Contracts and Agreements	22,000	22,330	22,665	23,005	23,350
Insurance	1,019	1,037	1,055	1,073	1,092
<b>Total Expenditures:</b>	<b>23,753</b>	<b>24,114</b>	<b>24,480</b>	<b>24,851</b>	<b>25,229</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



Budget Comparison	2016 Amount	2017 Amount	Budget Change
<b>Revenues</b>			
Taxes	10,000	10,000	0
Transfers from Reserve	30,000	0	(30,000)
<b>Total Revenues:</b>	<b>40,000</b>	<b>10,000</b>	<b>(30,000)</b>
<b>Expenditures</b>			
Administration	420	400	(20)
Maintenance and Repairs	2,000	2,000	0
Projects	30,000	0	(30,000)
Transfers	7,580	7,600	20
<b>Total Expenditures:</b>	<b>40,000</b>	<b>10,000</b>	<b>(30,000)</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

# FIVE YEAR FINANCIAL PLAN

2017 - 2021

Service: SHINISH CREEK DIVERSION  
 Dept Number: 4000  
 Service Participants: Specified Service Area A717



<b>5 Year Forecast</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
<b>Revenues</b>					
Taxes	10,000	10,000	10,000	10,000	10,000
<b>Total Revenues:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Expenditures</b>					
Administration	400	407	414	421	428
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Transfers	7,600	7,593	7,586	7,579	7,572
<b>Total Expenditures:</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

# CAPITAL

• 2017 -2021 Capital Plan		<a href="#">335 - 336</a>
---------------------------	--	---------------------------

2017- 2021 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
DEPARTMENT		2016	2017	2018	2019	2020	2021	Project Descriptions
400	911	210,000	-	-	-	-	-	
4310	APEX MTN SOLID WASTE TRANSFER STN	215,000	240,000	-	-	-	-	carryover -Transfer station
7870	AREA A COMMUNITY PARKS	49,000	2,600	2,640	2,680	2,720	2,760	Park Improvements
310	Area A Rural Projects	40,000	40,000					Sasquatch Pond project
7580	AREA B COMM PARKS	16,700	17,500	13,258	13,418	13,580	13,745	Gas Tax \$16K
330	Area C Rural Projects	1,173,411	1,022,825		-	-		Gas Tax \$47.5K:Gas Tax \$975K
340	Area D Rural Projects	210,000	-	-	-	-		carryover -KVR Trail upgrades Alder to PIB resurfacing
	Area E Rural Projects		15,000					Gas Tax \$15K Electric gar charging Station
7570	AREA F PARKS COMM	43,800	46,000	56,000	18,000	18,000	18,000	Playground Surfacing, Tennis courts surfacing, Net, & Basketball.
390	Area H Rural Projects	45,000	-	-	-	-		
7100	ARENA - OLIVER C	11,495	50,930	417,000	88,893	90,671	90,671	
7050	ARENA - OSOYOOS A	55,000	80,000	51,000	55,000	51,000	51,893	TO BE UPDATED
8950	CEMETERY - NARAMATA E	3,000	3,000	3,000	3,000	3,000	3,000	Equipment
	ECONOMIC DEVELOPMENT AREA D		20,000	10,000	-	-	-	ok Falls Revitalization
300	Electoral Area Administration	202,500	30,000			-		Watershed Plan \$30K Gas Tax
410	EMERGENCY PLANNING	9,000	9,000	9,000	9,180	9,364	9,504	Equipment
1100	FIRE Protection - B-G KEREMEOS	1,522,820	758,897	1,424,309	75,396	76,903	67,642	Land \$250K; Truck \$450K; Firefighting equip \$13K: Turn out Gear \$19.1K
1800	FIRE Protection - ANARCHIST	21,200	27,000	22,100	22,240	22,381	22,469	Equipment: Firefighting equip \$15K
1400	FIRE Protection - COALMONT/TULAMEEN	295,000	333,029	11,028	11,050	11,071	11,292	Firefighting equip \$5K:Hoses \$1K
1600	FIRE Protection - KALEDEN	54,100	16,800	18,009	18,369	18,736	19,111	Firefighting equip \$16.8K
1700	FIRE Protection - NARAMATA	439,000	93,610	97,535	101,813	105,349	110,331	Misc capital \$50K; Firefighting equip\$12K:Hoses \$19.6K: Pa
1200	FIRE Protection - OK FALLS	43,715	43,054	35,940	36,660	37,392	38,141	computers \$3K;Firefighting equip \$21K:Hoses \$8.5K;Protective clothing \$10.3K
1500	FIRE Protection - WILLOWBROOK	2,355	5,450	5,537	5,648	5,761	5,847	Fire fighting equipment
100	GENERAL GOVERNMENT	390,300	191,940	194,864	198,099	201,390	204,739	Vadim Upgrades \$15K
600	IS	5,000	5,000	5,000	5,000	5,000	5,088	workstations/ misc. equipment
5700	MOSQUITO CONTROL	1,200						
7865	MUSEUM PROPERTY DEBT	50,000	50,000	50,000	50,000	50,000	50,000	Museum Property design
7700	PARKS - OLIVER C	74,755	162,570	41,050	41,871	42,708	43,562	
7540	PARKS & REC - NARAMATA	74,234	147,000	82,000	132,000	52,000	62,000	Manitou Park Path \$35k; Small Water graft Storage Manitou \$20K; Tennis court lights \$35K (Gas Tax); Arawana Outhouse \$10K; \$22K Manitou Park Improvements
7310	POOL - KEREMEOS B-G	10,000	10,000	10,000	10,200	10,404	10,612	Equipment
7300	POOL - OLIVER C	26,045	25,630	30,450	31,059	31,680	32,314	
7810	PROGRAMS - OLIVER C	1,885						Shared capital
7200	RECREATION FACILITY - KEREMEOS	25,000	25,000	25,000	25,500	26,010	26,530	Miscellaneous

2017- 2021 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
DEPARTMENT		2016	2017	2018	2019	2020	2021	Project Descriptions
7530	RECREATION COMM - KALEDEN	31,320	24,300	4,300	4,300	4,300	4,300	Land Acquisition fees/QEP \$20K; Park Improvements \$4.3K
7520	RECREATION COMM - OK FALLS	59,000	78,100	144,100	145,100	127,600	77,600	Heritage Hills Park Drawings \$30K; Dock repairs \$6.5K; Lamb Property Path \$32K; Park Improvements \$9.6K
7400	RECREATION HALL - OLIVER g	162,230	32,480	69,200	70,584	71,996	73,436	
3000	REFUSE DISPOSAL-OLIVER	100,000	50,000	120,000	110,000	30,000	30,000	Fencing/water source
3500	REFUSE DISPOSAL-PENTICTON/D3	940,000	2,300,000	2,670,000	920,000	945,000	970,000	Leachate drainage system
3400	REFUSE STATEMENT B-G KEREMEOS	10,000	5,000	105,000	105,000	5,000	5,000	
7720	REGIONAL TRAILS	131,000	181,200	33,000	34,000	17,900	18,000	Vehicle/Equipment \$32K
3800	SEWAGE DISPOSAL - OK FALLS	425,000	470,332	25,000	28,000	30,000	30,000	Lift station; chem Scan; Wetlands (Gas Tax \$349K)
3920	WATER SYSTEM - FAULDER	5,000	5,000	5,000	5,000	5,000	5,000	
3921	WATER SYSTEM - FAULDER CAPITAL	400,000	-	-	-	-	-	
3940	WATER SYSTEM - NARAMATA	1,600,000	3,775,000	100,000	-	300,000	300,000	Pipe Replacement \$3.3K; Generator completion \$450
3960	WATER SYSTEM - OLALLA	205,000	634,750	55,000	5,000	5,000	5,000	Water main Upgrades
3971	WATER SYSTEM - WEST BENCH CAPITAL	370,000	-	-	-	-	-	
3970	WATER SYSTEM WEST BENCH	20,000	5,000	5,000	5,000	5,000	5,000	
<b>Total</b>		<b>2,431,916</b>	<b>11,032,997</b>	<b>5,950,320</b>	<b>2,387,060</b>	<b>2,431,916</b>	<b>2,422,587</b>	
<b>Regional</b>		228,654	382,140	236,864	241,279	228,654	232,243	
<b>Rural</b>								
<b>Sewer</b>		30,000	470,332	25,000	28,000	30,000	30,000	
<b>Water</b>		315,000	4,419,750	165,000	15,000	315,000	315,000	
<b>Fire</b>		277,593	1,277,840	1,614,458	271,176	277,593	274,833	
<b>Recreation</b>		542,669	702,110	945,998	638,605	542,669	507,423	
<b>Other Rural</b>		1,038,000	3,780,825	2,963,000	1,193,000	1,038,000	1,063,088	
<b>Total RDOS capital</b>		<b>2,431,916</b>	<b>11,032,997</b>	<b>5,950,320</b>	<b>2,387,060</b>	<b>2,431,916</b>	<b>2,422,587</b>	
	Reserves and/or grants	1,113,414	8,501,484	3,491,650	1,306,236	1,555,761	1,583,563	
	Debt	-	-	-	-	-	-	
	Mix Grant-Tax/User fee	18,580	404,500	-	75,396	76,903	67,642	
	Tax/User fee	138,934	466,504	607,884	674,744	548,195	503,596	
	Mix Reserve-Tax/User fee	401,494	528,120	426,477	330,684	251,057	267,786	
	Mix Debt-Reserve-Grant-Tax-User fee	-	1,132,389	1,424,309	-	-	-	
	<b>RDOS capital Funding</b>	<b>2,431,916</b>	<b>11,032,997</b>	<b>5,950,320</b>	<b>2,387,060</b>	<b>2,431,916</b>	<b>2,422,587</b>	

# 2017 Change and Grant Requests

• Change Request Summary	339 - 342
• Building Inspection – Kennedy Lake	343
• Building Inspection – Casual relief	344
• Bylaw Enforcement – Clerk to Full time	345
• EA Planning – Summer Student	346
• OK Falls Landfill – Saturday Openings	347
• Public Works - Temporary .5FTE Clerk to Permanent	348
• Public Works – Additional .25FTE to Special Coordinator position	349
• Public Works – 1 FTE Engineering Technologist	350
• Public Works – 1 FTE Water Operator	351
• Finance – Additional .25FTE to Cashier Position	352
• GIS - Additional .33FTE to GIS Assistant Position	353
• Community Services 1 FTE Project Management Staffing	354
• Community Services .25FTE Area F Parks recreation services staff	355

<ul style="list-style-type: none"> <li>• Untidy/Unsightly Reserve</li> </ul>	356
<ul style="list-style-type: none"> <li>• Boardroom Microphones/webcasting options</li> </ul>	357
<ul style="list-style-type: none"> <li>• Vehicle Replacements</li> </ul>	358 - 366
<ul style="list-style-type: none"> <li>• Grant Request Summary</li> </ul>	367
<ul style="list-style-type: none"> <li>• Community Foundations</li> </ul>	368 - 372
<ul style="list-style-type: none"> <li>• Okanagan Similkameen Healthy Living Coalition</li> </ul>	373 - 415
<ul style="list-style-type: none"> <li>• Meadowlark Festival</li> </ul>	416 - 431
<ul style="list-style-type: none"> <li>• Agur Lake Camp</li> </ul>	432 - 444

## 2017 CHANGE REQUEST SUMMARY

Department	Request	FTE Implication	2017	Tax and/or		Paid for by:
				User fee funded?	Other funding	
<b>Related</b>						
Building Inspection -	Kennedy Lake Permits and Inspections					
	Part time May to Sept - estimated cost \$20,000 offset from permit revenues	.2 FTE Temporary	0	No	Permit Revenues	
Building Inspection	Casual relief to assist over high volume months an vacation coverage	Casual Ongoing	7,000	Tax	Building Inspection	
	Increase DS/Enforcement Clerk from 2 days per week to full time	.6FTE ongoing	30,500	Tax	EA Planning and Bylaw	
EA Planning	Summer student to assist over high volume months an vacation coverage	Casual Ongoing	2,400	Tax	EA Planning	
	Saturday openings at the OK Falls Landfill	Ongoing	16,900	User fee	Landfill users	

## 2017 CHANGE REQUEST SUMMARY

Department	Request	FTE Implication	2017	Tax and/or User fee funded?	Other funding	Paid for by:
PUBLIC WORKS	Conversion of the temporary .5FTE in 2016 to a permanent position to provide ongoing administrative support in the Public Works services	.5FTE ongoing	30,000	Taxes and User fees - NOTE - this was a temporary position in 2016 so already in budget numbers no incremental increase for 2017		Subdivision, Water Systems, Sewer and Landfills
PUBLIC WORKS	Permanent additional .25FTE to Special Projects Coordinator position to address emerging issues, leak detection program and communication duties within Solid Waste Mgmt Program	.25FTE ongoing	19,000	Taxes and User Fees		SWMP and Water Systems, CMLF
PUBLIC WORKS	1FTE for second Engineering Technologist to assist with underground infrastructure projects and support Subdivision applications	1FTE ongoing	81,894	Taxes and User Fees		SWMP and Water Systems, CMLF
PUBLIC WORKS	FT Water operator to accommodate additional water systems (Willowbrook, Loose Bay, Sun Valley, and Missezula Lake)	1FTE ongoing	81,950	Taxes and User Fees		Subdivision, OK Falls Sewer, Water Systems, Landfills and SWMP

## 2017 CHANGE REQUEST SUMMARY

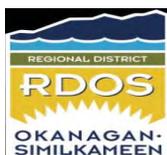
Department	Request	FTE Implication	2017	Tax and/or User fee funded?	Other funding	Paid for by:
FINANCE	Additional .25FTE and Pay grade change to cashier position to FT to accommodate increased water system work and fire benefits work	.25FTE Ongoing	18,325	User fee		Water systems and Fire Departments
GIS	Increase GIS Assistant from .33 to FTE to support existing infrastructure and create/add new applications	.67FTE Ongoing	36,617	Tax		
				<small>Tax - Note: to date has been accommodate in budget from project financing from other depts/projects</small>		
Community Services	1FTE Community Service Project Management Staffing to support needs of Electoral areas of trails, parks facilities, rural projects, and Protective service programs	1FTE ongoing	70,000	Tax		EA Admin, Regional Trails, Naramata Fire, Area F Parks, Area H Rural Projects, Naramata, OK Falls and Kaleden Parks and Rec
Community Services	Additional .25FTE recreation staff to provide new recreation services for Area F Parks	.25FTE ongoing	20,000	Tax		Area F Parks
	<b>Subtotal position related incremental increase over 2016</b>		<b>342,969</b>			

## 2017 CHANGE REQUEST SUMMARY

Department	Request	FTE Implication	2017	Tax and/or User fee funded?	Other funding	Paid for by:
<b>Equipment Related</b>						
	Untidy/Unsilghtly reserve established for site clean ups		<b>5,000</b>	Tax - eventually recoverable		Untidy/Unsilghtly
	Microphone to webcasting options for Board room		<b>7,000 to 51,951</b>	Tax - cost is option dependant		General Government

### Project /Equipment Related - other Funding

Department	Request	2017 Impact	Tax and/or User fee funded?	Other funding	Paid for by:
Public works and Parks , Recreation	Vehicle Replacements 2 pickup trucks - Pickup RD15 in Public Works and RD Green in Parks/Trails/Facilities	0	No	Vehicle Replacement Reserve, Regional Parks Reserve	Water, Sewer, landfill for Public Works and Trails and Parks for Parks/Trails/Facilities vehicle
<b>Total from Other funding</b>					<b>\$70,000</b>



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

**Department:** Development Services      **Program:** Kennedy Lake Inspections

Staff Input: 

--

Mgr. Recommends: 

--

**Description/Purpose/Need:**

In 2015 Building Inspection staff commenced the task of bringing many existing structures and cabins at Kennedy Lake up to basic safety standards. 134 permits were issued in 2015 - about 35 of which were closed by year end. In 2016 an additional 63 permits were issued. In total 208 building permits have been issued at Kennedy Lake and at present there are 148 active permits - all of which will require one or more inspections. As in 2015 and 2016, a part time building inspector (average 2.5 days per week) will be needed between May and September 2017 to assist with the extra workload. It is anticipated that this need will also exist in 2018. Note that building permit fees from Kennedy Lake in 2016 was about \$31,000 - the costs for additional staff is paid for permit fees from this area.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
1-2-2500-1000	20,000					
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense a/cs						
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Without an additional inspector, we will be unable to address the workload from Kennedy Lake and our regular building permit customers who are building projects throughout our region. We have also encouraged Kennedy Lake residents to make application for their structures and so need to have the resources to carry out the needed work.



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Development Services**      Program: **Building Inspection - Summer relief staff**

Staff Input:

Mgr. Recommends:

**Description/Purpose/Need:**

Building Inspection continues to be very busy. In 2015 and 2016, permit fees for the period of May to September have been the highest in over 10 years and the annual total fees are greater than the past 15 years. With the high volume of permits in the summer months, staff vacations at this time present a challenge to provision of adequate staff resources to serve customers - issuance of permits are delayed as are entering new permits into the system and adds to staff stress. It is proposed to add up to 6 weeks of vacation relief to provide adequate staffing for the building inspection counter and permitting system during peak times.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
1-1-2500-1000	7,000					\$ -
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense a/cs						
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Continuing delays to building permit process and stress on staff.



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Development Services**      Program:      **Bylaw Enforcement DS Clerk FT**

Staff Input:

Mgr. Recommends:

**Description/Purpose/Need:**

Increase hours of Development Services / Enforcement Clerk from the current 0.4 of a position (14 hours per week) to a full time position (35 hours per week). The Clerk assists in file management, letter writing, follow-up, customer/complainant contact, closing files, tracking tickets, ticket collections and many other steps in the enforcement process. Success in bylaw enforcement is based on persistence and paperwork. Each file needs staff attention to keep the issue before the violator - most will comply, some easily and others after much effort. With the high volume of files, additional staff resources will provide for more consistent letter writing/communication and violator monitoring. In particular it is proposed to allocate an additional 0.5 day per week (3.5 hours) to address Untidy / Unsightly property files and the remaining 2.5 days(17.5 hours) per week on Land Use / Zoning enforcement files. Untidy/unsightly costs will be spread among Area C to H service areas based on share of population from 2011 census.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Untidy/Unsightly Area C	1,230					\$ -
Untidy/Unsightly Area D	2,025					\$ -
Untidy/Unsightly Area E	650					\$ -
Untidy/Unsightly Area F	745					\$ -
Untidy/Unsightly Area G	815					\$ -
Untidy/unsightly Area H	630					
EA Planning	30,500					
<b>Total Revenue:</b>	<b>\$ -</b>					
Expense a/cs						
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	<b>\$ -</b>					
<b>Balance:</b>	<b>\$ -</b>					

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Current level of service remains unchanged.



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Development Services**      Program: **Planning Summer Student**

Staff Input:

Mgr. Recommends:

**Description/Purpose/Need:**

The RD has not hired planning students for some years. At this time there is a value to having additional staff resources during summer months to assist with the volume of counter inquiries, development applications and cover for staff vacations. This also provides work experience and funds for planning students and a potential of having the same student over a number of years. There is a small amount of unallocated staff funds in the electoral area planning budget, so the budget request for the summer student is minor

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
1-1-5000-1000	2,400					\$ -
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense a/cs						
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

No summer student position.





**Regional District of Okanagan Similkameen  
Program Change Request Form (2016-2020)**

Department: **Public Works**

Program:

**PW - Admin Support**

Staff Input:

Mgr. Recommends:

**Description/Purpose/Need:**

As noted in the 2016 request, the one year position was designed to allow time to further analyze the needs within the Subdivision Servicing Department and public works operations to determine if ongoing administrative support will be needed in the future and to improve efficiencies in other areas of the Public Works Department. The addition of this permanent 0.5 position has proven invaluable as it has improved operational efficiencies within the Department. Not only has subdivision administration realized a smoother flow but water and solid waste has been positively affected with this additional support for the many various applications that come in. Those being new service requests, waste disposal applications etc.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Naramata Water (10%)	3,000					\$ -
West Bench Water (10%)	3,000					
Sage Mesa Water (5%)	1,500					
Faulder water (5%)	1,500					
Olalla Water (5%)	1,500					
OK Falls Sewer (15%)	4,500					\$ -
Subdivision Servicing (25%)	7,500					\$ -
Campbell Mountain Landfill (15%)	4,500					\$ -
OK Falls Landfill (10%)	3,000					\$ -
<b>Total Revenue</b>	30,000					
Naramata Water (10%)	3,000					\$ -
West Bench Water (10%)	3,000					
Sage Mesa Water (5%)	1,500					
Faulder water (5%)	1,500					
Olalla Water (5%)	1,500					
OK Falls Sewer (15%)	4,500					\$ -
Subdivision Servicing (25%)	7,500					\$ -
Campbell Mountain Landfill (15%)	4,500					\$ -
OK Falls Landfill (10%)	3,000					\$ -
<b>Total Expense</b>	30,000					

**Effect if F** (Manager to include comments on recommendation if required)

With the inclusion of Willowbrook Water System, Sun Valley Water System and the potential for Missezula Lake Water System into the RDOS this has only added to the increased administration. Also, the solid waste department has seen an influx of requests and the perception of sub-par customer service may arise. The continuous requirement to effectively administer the subdivision applications and accompanying drawings has proven to require increased attention for inclusion into the EDMS and maintaining positive customer response and service.



**Regional District of Okanagan Similkameen  
Program Change Request Form (2016-2020)**

Department: **Public Works**

Program: **PW - Special Projects Coordinator**

Staff Input: 

--

  
 Mgr. Recommends: 

--

**Description/Purpose/Need:**

The role of the Special Projects Coordinator has proven to be a valuable asset in dealing with existing and emerging issues in the rural and municipal areas. As a posted 0.5 Permanent Part-time employee, the hours being realized from the various projects exceeds the 0.5 allotted hours. In addition to the existing projects expected from this position annually, new key responsibilities in this position have been identified that will entail increased hours to this position. The RDOS have a successful leak detection program at West Bench and more effort should be realized in Naramata for addressing leakage and accompanying notification/follow-up to the metered businesses and residents. In addition, the solid waste management program is at the point that many key programs will be implemented that will require proper communication and follow-up. It is with this that a request for an additional .25 be added to the permanent part-time position.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Naramata Water	4,500					\$ -
West Bench Water	4,500					
Sage Mesa Water	1,500					
Solid Waste Management	6,000					
Campbell Mountain Landfill	3,000					\$ -
						\$ -
<b>Total Revenue</b>	<b>19,500</b>					
Naramata Water	4,500					\$ -
West Bench Water	4,500					
Sage Mesa Water	1,500					
Solid Waste Management	6,000					
Campbell Mountain Landfill	3,000					\$ -
						\$ -
<b>Total Expense</b>	<b>19,500</b>					

**Effect if Proposal is not Approved:** (Manager to include comments on recommendation if required)



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Public Works**

Program:

**Engineering**

Staff Input: 

--

  
 Mgr. Recommends: 

--

**Description/Purpose/Need:** Second Engineering Technologist Position

With the increase in aging underground infrastructure and increasing government regulations, the Engineering section of Public Works is not keeping up. At any given time, we have 10-20 active projects. Unplanned projects or issues that arise during the year have significantly reduced our ability to complete the ever growing requirement of infrastructure projects. Additionally, Subdivision has been incredibly busy this year and generally focused on a few large developments. Many smaller applications are very straightforward and could be turned around quicker if additional staff was available. With bringing in a second Engineering Technologist, the time could be spent between project management and subdivision.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Subdivision	32,782	33,355	33,939	34,533	35,137	\$ -
OK Falls Sewer	4,098	4,169	4,242	4,317	4,392	\$ -
Naramata Water	9,834	10,007	10,182	10,360	10,541	\$ -
Faulder Water	4,098	4,169	4,242	4,317	4,392	\$ -
Olalla water	4,098	4,169	4,242	4,317	4,392	\$ -
West Bench water	5,737	5,837	5,939	6,043	6,149	
Sage Mesa Water	3,278	3,336	3,394	3,453	3,514	
Campbell Mountain/Ok Falls Landfills	8,195	8,339	8,485	8,633	8,784	
Oliver Landfill	4,098	4,169	4,242	4,317	4,392	
Solid Waste Management	5,737	5,837	5,939	6,043	6,149	
<b>Total Revenue:</b>	<b>\$ 81,954</b>	<b>\$ 83,388</b>	<b>\$ 84,847</b>	<b>\$ 86,332</b>	<b>\$ 87,843</b>	<b>\$ -</b>
Expense a/cs						
Subdivision	32,782	33,355	33,939	34,533	35,137	\$ -
OK Falls Sewer	4,098	4,169	4,242	4,317	4,392	\$ -
Naramata Water	9,834	10,007	10,182	10,360	10,541	\$ -
Faulder Water	4,098	4,169	4,242	4,317	4,392	\$ -
Olalla water	4,098	4,169	4,242	4,317	4,392	\$ -
West Bench water	5,737	5,837	5,939	6,043	6,149	
Sage Mesa Water	3,278	3,336	3,394	3,453	3,514	
Campbell Mountain/Ok Falls Landfills	8,195	8,339	8,485	8,633	8,784	
Oliver Landfill	4,098	4,169	4,242	4,317	4,392	
Solid Waste Management	5,737	5,837	5,939	6,043	6,149	
<b>Total Expense:</b>	<b>\$ 81,954</b>	<b>\$ 83,388</b>	<b>\$ 84,847</b>	<b>\$ 86,332</b>	<b>\$ 87,843</b>	<b>\$ -</b>
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>				

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Without additional staff in Engineering, the current staff will continue to be overworked. This can only happen for so long without mistakes being made. We have limited capacity to continue with all the projects as planned if an urgent issue arises throughout the year. For 2017 we have already deferred several important projects until future years. We may continue to defer projects throughout the year as needed to ensure the higher priority projects get completed.



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department:

Program:

Staff Input:  
Mgr. Recommends:


**Description/Purpose/Need:**

The Public Works Department has been tasked with operating two new water systems in 2016 through acquisition (Willowbrook & Loose Bay) and will also be acquiring another water system on Jan.1/17 (Sun Valley). One more system is scheduled for transfer on July 1, 2017, Missezula Lake. With the existing 2016 budgets identified to cover the original water systems, the addition of 4 more water systems will require increased maintenance hours to effectively cover our Interior Health permit obligations. This position will be utilized out of existing user fees from these water systems.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Sun Valley Water	16,750					
Willowbrook Water	12,300					
Naramata Water	2,500					
West Bench Water	2,500					
Olalla Water	2,500					
Faulder Water	2,500					
Sage Mesa Water	2,500					
Missezula Lake Water	17,640					
Loose Bay	10,000					
<b>Total Revenue:</b>	<b>\$ 69,190</b>					
Expense a/cs						
Sun Valley Water	16,750					
Willowbrook Water	12,300					
Naramata Water	2,500					
West Bench Water	2,500					
Olalla Water	2,500					
Faulder Water	2,500					
Sage Mesa Water	2,500					
Missezula Lake Water	17,640					
Loose Bay	10,000					
<b>Total Expense</b>	<b>\$ 69,190</b>					

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Permit obligations will be compromised. Inefficient customer service will result in addressing issues in a prompt manner. Overtime costs will be realized to maintain the systems at an acceptable level.



**Regional District of Okanagan Similkameen  
Program Change Request Form (2017-2021)**

Department: **Finance**

Program:

**Finance**

Staff Input:   
Mgr. Recommends:

**Description/Purpose/Need:**

<p><b>Description</b> Increase Cashier from .75 to 1 FTE and change pay grade from PG2 to PG3</p> <p><b>Purpose</b> To provide adequate staffing in the Finance department</p> <p><b>Need</b> With the addition of new water services (SunValley, Willowbrook) in 2016 and additional intakes expected for 2017 for Misseula lake as well as the change to quarterly billing for West Bench Water, there is additional workload required for our UB Clerk. In conjunction with that comes increased workload at the cashier level</p> <p>In addition, with the proposed Fire Fighter Benefits for 2017 and the change to quarterly payroll for our 7 fire departments, there will be additional work load for our Payroll Clerk.</p> <p>The addition of .25 to the existing cashier position, along with a redefinition of the position and duties shuffle within the department will allow us to accommodate the additional work load associated with the new services and programs. Increasing the position to FT will also alleviate customer service issues as our new office design requires a full time presence at the front counter</p>
---

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
						\$ -
Water Systems and	18,325	18,692	19,065	19,447	19,836	\$ -
Fire Departments						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	<b>\$ 18,325</b>	<b>\$ 18,692</b>	<b>\$ 19,065</b>	<b>\$ 19,447</b>	<b>\$ 19,836</b>	<b>\$ -</b>
Expense a/cs						\$ -
Salaries & Wages	18,325	18,692	19,065	19,447	19,836	\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	<b>\$ 18,325</b>	<b>\$ 18,692</b>	<b>\$ 19,065</b>	<b>\$ 19,447</b>	<b>\$ 19,836</b>	<b>\$ -</b>
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>				

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

<p>It would be difficult to meet billing needs of new and existing services and payroll needs</p> <p>The implementation of the firefighter benefits would need to be delayed until additional resources are available</p> <p>Customer service levels will be impacted with longer delays in response to customer inquiries</p>
--



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Information Services**      Program: **IT/GIS**

Staff Input: 

Yes
-----

  
 Mgr. Recommends: 

Yes
-----

**Description/Purpose/Need:**

**IT/GIS Assistant Position**

**Description**  
 Increase GIS Assistant from 1/3 time to full-time position.

**Purpose**  
 To provide adequate staffing in the IS Department for GIS and IT support.

**Need**  
 There is an abundance of work in the IS Department to support our existing infrastructure and to create/add new applications. The IS Department currently has funding for 1/3 FTE GIS Assistant and has used additional funding from other projects to back-fill the other 2/3 FTE for the last 2.5 years. The extension to a full FTE would not require any additional funding from the 2016 budget and would just involve a reallocation of funds.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
						\$ -
Recoveries	36,617	37,349	38,096	38,858	39,635	\$ -
						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	<b>\$ 36,617</b>	<b>\$ 37,349</b>	<b>\$ 38,096</b>	<b>\$ 38,858</b>	<b>\$ 39,635</b>	<b>\$ -</b>
Expense a/cs						\$ -
Salaries & Wages	36,617	37,349	38,096	38,858	39,635	\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	<b>\$ 36,617</b>	<b>\$ 37,349</b>	<b>\$ 38,096</b>	<b>\$ 38,858</b>	<b>\$ 39,635</b>	<b>\$ -</b>
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>				

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

It would be difficult to create/add new IT/GIS related applications and functionality.

The ability to improve services to member municipalities would be affected.



**Regional District of Okanagan Similkameen  
Program Change and Supplemental Request Form (2017-2021)**

Department: **Community Services** Program: **Trails/Parks, Rural Projects, Fire Service, Facilities**

Staff Input:  Yes  
Mgr. Recommends:  Yes

**Description/Purpose/Need:**

To provide additional technical resources in order to better support to the needs of the Electoral Areas in the areas of trails, parks, facilities, Rural Projects, Regional Trails, Protective Services and Programs

The proposed position will carry out projects that are technically, environmentally and socially complex. The position will assist the Community Services, Public Works and Protective Services teams with project planning and site support, RFP and tendering, grant applications, tracking and reporting, contractor coordination, volunteer support, risk and liability mitigation and Government applications and permits.

Key Project involvement for 2017/18:

Corporate Work Safety Requirements - Safe Work Procedures (parks, recreation, trails and facilities)  
Naramata Manitou Park Improvements (Pathway, Boat Storage, New Park Improvements, Sports court lighting)  
Okanagan Falls New Park development and waterfront upgrades  
Kaleden and Naramata Land Acquisition and Crown Accretion processes  
Area F Selby Park Improvements (Bike park and Playground)  
Area H parks service area (s)  
Rural Project Requests (grant applications, Provincial permitting, project research/costing)  
Naramata Fire Department - Construction of a Satellite Fire Hall  
Naramata Wharf Park Roadway Re-Development plan  
Okanagan Falls McLean Creek Road Pedestrian Pathway  
Emerging Park Project coordination (Parks, Recreation and Facilities)  
West Bench pedestrian pathway lighting

**Effect on O&M Budget:**

Revenue a/cs	2012	2013	2014	2015	2016	Total
Electoral Administration 0300-1000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Trails 7720-1000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 50,000
Area F Parks 7570-1000	\$ 12,000	\$ 8,000	\$ 10,000			\$ 30,000
Naramata Fire Service 1700-1000	\$ 15,000					\$ 15,000
Naramata Parks and Recreation 7540-1000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
OK Falls Parks and Recreation 7520-1000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 25,000
Kaleden Parks and Recreation 7530-1000	\$ 3,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	\$ 23,000
Area D Rural Projects 0340-1000	\$ 10,000					\$ 10,000
Area E Rural Projects 0360-1000	\$ 6,000					
Area H Rural Projects 0390-1000	\$ 10,000					
<b>Total Revenue:</b>	<b>\$ 86,000</b>	<b>\$ 43,000</b>	<b>\$ 45,000</b>	<b>\$ 35,000</b>	<b>\$ 35,000</b>	<b>\$ 228,000</b>
<b>Expense</b>						
1 FTE	70,000	71,500	73,000	74,750	76,500	\$ 365,750
<b>Total Expense:</b>	<b>\$ 70,000</b>	<b>\$ 71,500</b>	<b>\$ 73,000</b>	<b>\$ 74,750</b>	<b>\$ 76,500</b>	<b>\$ 365,750</b>
<b>Balance:</b>	<b>\$ 14,500</b>	<b>\$ (30,000)</b>	<b>\$ (28,000)</b>	<b>\$ (39,750)</b>	<b>\$ (41,500)</b>	<b>\$ (137,750)</b>

**Effect if Proposal is not Approved:**

The Community Services Department (CSD) will continue to provide service to the above noted functions within the capacity available. Throughout the year, many small and large scale projects are requested that would not be able to proceed without additional staff resources.

CSD staff has been very successful at receiving a variety of grants for its various functions. Grants are becoming increasingly competitive and difficult to be receive. Additional staff support can facilitate additional and higher quality grant applications.



**Regional District of Okanagan Similkameen  
Program Change and Supplemental Request Form (2017-2021)**

Department: **Community Services** Program: **Recreation, Wellness and Culture**

Staff Input:  Yes  
Mgr. Recommends:  Yes

**Description/Purpose/Need:**

To provide recreation programming, event coordination and community support

The additional position would compliment the existing Recreation staff of the RDOS to expand the existing and create new recreation services within the community of the West Bench (Area F).

Key Project involvement for 2017/18:

Establish a working relationship with key stakeholders in the community to provide a foundation of recreation and wellness programs in the area.  
Work with existing RDOS Community Services staff to establish a single event, facility and program booking and marketing program.  
Work with Municipalities to partner on recreation and wellness initiatives.  
Work with School District 67 to explore "facility use agreement" opportunities to utilize existing public facilities.

**Effect on O&M Budget:**

Revenue a/cs	2012	2013	2014	2015	2016	Total
-7570-1000 Area F Parks and Recreation	\$ 20,000	\$ 20,000				\$ 40,000
<b>Total Revenue:</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>
<b>Expense</b>						
.25 FTE	20,000	20,000				\$ 40,000
<b>Total Expense:</b>	<b>\$ 20,000</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 40,000</b>
<b>Balance:</b>	<b>\$ -</b>	<b>\$ 20,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Effect if Proposal is not Approved:**



## Regional District of Okanagan Similkameen Program Change Request Form (2017-2021)

Department: **Bylaw Enforcement**

Program: **Untidy/Unsightly Reserve Account**

Staff Input:

Mgr. Recommends:

**Description/Purpose/Need:**

At the present, there is no funding available to undertake clean-up by contractors of untidy properties. It is proposed to establish a \$5000 a year reserve funded by participating service areas - the costs based on share of electoral area population from 2011 census. As the costs of clean-up are recoverable after a few years the fund will be self-financed and annual cost of the reserve can be eliminated. As there are untidy/unsightly properties throughout participating electoral areas, a pooled fund will even out the tax requisitions and avoid spikes in the cost of the service in individual areas due to costs of property clean-up.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Untidy/Unsightly Area C	1,010					\$ -
Untidy/Unsightly Area D	1,660					\$ -
Untidy/Unsightly Area E	525					\$ -
Untidy/Unsightly Area F	610					
Untidy/Unsightly Area G	670					
Untidy/Unsightly Area H	630					\$ -
						\$ -
<b>Total Revenue:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense a/cs						
						\$ -
						\$ -
						\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Balance:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

No fund established to pay for site clean-up costs. Each individual Service would run a deficit to be paid for the following year - creating a spike in the tax requisition. Reserve creates a pooled fund by 6 participating EA. Costs recovered from property owners would return to the reserve - in time taxation may not be needed.



**Regional District of Okanagan Similkameen  
Program Change Request Form (2017-2021)**

Department: **Information Services** Program: **IT**

Staff Input:  Yes  
 Mgr. Recommends:  Yes

**Description/Purpose/Need:**

**Boardroom Microphones and Webcasting**

**Description**  
 Set up sound system and/or video cameras in Boardroom.

**Purpose**  
 To improve sound quality during Board meetings and/or stream Board meetings on website. Three options are listed below.

**Option 1.**  
 Sound system with microphones for the presenters table only. Includes 2 microphones and 8 ceiling speakers distributed through Boardroom and gallery area. Includes amplifier, rack and installation.

**Option 2.**  
 Sound system with microphones for all Directors, the CAO and presenters table. Includes 20 delegate microphones, one Chairman microphone (allows Chair to override Director microphones) and 8 ceiling speakers distributed through Boardroom and gallery area, amplifier, rack and installation.

**Option 3.**  
 Same sound system as Option 2 but would include 2 pan/tilt/zoom video cameras as well as the hardware infrastructure and yearly web service to stream Board meetings to our website. Also allows for a clerical person to control cameras and index video as well as an online service for publishing web casts.

**Effect on O&M Budget:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
						\$ -
						\$ -
<b>Total Revenue:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expense a/cs						
<b>Option 1</b>						\$ -
1-2-0100-5600	7,000	0	0	0	0	\$ -
<b>Option 2</b>						
1-2-0100-5600	24,000	0	0	0	0	
<b>Option 3</b>						
1-2-0100-5600	45,000					\$ -
1-2-0100-2210	3,900	7,800	7,956	8,115	8,277	\$ -
1-2-0100-1000	3,051	6,225	6,349	6,476	6,606	\$ -
<b>Total Expense Option 3:</b>	\$ 51,951	\$ 14,025	\$ 14,305	\$ 14,591	\$ 14,883	\$ -
<b>Balance:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Effect if Proposal is not Approved:**

(Manager to include comments on recommendation if required)

Continue to hold Board meetings without sound system and web casting.



## Regional District of Okanagan Similkameen Capital Request Form (2017-2021)

Department: **Community Services**

Program:

**Parks, Trails and Facilities**

<b>Asset Type</b>	Truck	See Guidelines for details
<b>Estimated Useful Life</b>	0	See Guidelines for details
<b>Replacement?</b>	Yes	Yes Or No
<b>Details Existing Asset</b>	RD Green	

**Description:**

- Fleet vehicles and equipment used to maintain the parks and trails throughout the region are funded via a reallocation reserve within the Regional Trails Program.
- A cost per Km. rate is charged back to each service based on actual use and includes the cost of maintenance repairs and contributing to a Vehicle and Equipment Replacement Reserve.
- 3 trucks are used to move personnel and equipment throughout the region that are over the vehicle replacement threshold. A 4th will cross over next year.
- Due to the condition of 2 of the vehicles they are used in limited capacity and distance.
- Due to this limitation employees will use personal vehicles during the busy season.
- The new 1 ton truck purchased in 2015 to move the heavier equipment and supplies is also daily due to the limited capacity of the aging fleet.
- Staff recommend that one of the over threshold vehicles be replaced every two years.
- As of 2021 vehicle replacements may be funded entirely from the reallocation reserve.

**Capital Project Funding and Cost Information:**

Revenue a/cs	2017	2018	2019	2020	2021	Total
Recoveries:						\$ -
Trails	10,000	10,000	10,000	10,000	10,000	
Okanagan Falls Parks	9,000	9,000	9,000	9,000	9,000	
Kaleden Parks	4,500	4,500	4,500	4,500	4,500	
West Bench Parks	1,500	1,500	1,500	1,500	1,500	
Naramata Parks	500	500	500	500	500	
Naramata Cemetary	1,000	1,000	1,000	1,000	1,000	
Area B - Cawston Parks	600	600	600	600	600	
Area A Parks	4,500	4,500	4,500	4,500	4,500	
Public Works Facilites	2,500	2,500	2,500	2,500	2,500	
Reallocation Reserve					35,000	
<b>Total Revenue:</b>	<b>\$ 34,100</b>	<b>\$ 34,100</b>	<b>\$ 34,100</b>	<b>\$ 34,100</b>	<b>\$ 69,100</b>	
<b>Expense a/cs</b>						
						\$ -
MFA Lease	5,000	5,000	5,000	5,000	5,000	ends 2023
MFA Lease			5,000	5,000	5,000	ends 2025
Reallocation Reserve					35,000	
						\$ -
<b>Total Expense:</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	<b>\$ 10,000</b>	<b>\$ 10,000</b>	<b>\$ 45,000</b>	
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>				

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RDGRN

VIN: 1B7HF13Z7VJ520442

Vehicle

Make/Model: DODGE RAM 1500

In-service date: Sep-96

Kilometers or Hours 261210

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS	
Age	One point for every year of service from manufacture date		20	
Mileage	One point for every 20,000 kms.		13	
Type of Service	1 to 5 points based on type of service			
	Constant Heavy Use (eg. Utilities)	5 Points		
	Occasional Heavy Use (eg Parks)	4 Points	4	
	Medium Use (eg. Inspections)	3 Points		
	Light Use (eg. Landfills)	2 Points		
	Administrative Use (eg. Pool Vehicles)	1 Points		
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)			
	Pending major repairs	10 Points	4	
	In shop once per month	8 Points		
	In shop every 2 months	6 Points		
	In shop every 4 months	4 Points		
	In shop every 6 months	2 Points		
	In shop once per year	1 Point		
Condition	General Exterior Appearance Integrity of Interior Rust, Dents etc.	Good		1 Point
		Fair	3 Points	
		Poor	5 Points	
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty			
<b>TOTAL POINTS</b>			<b>46</b>	

Points Ratings  
 Under 20  
 20 to 25  
 26 to 30  
 31 to 35  
**Over 35**

Condition 1 Excellent  
 Condition 2 Good  
 Condition 3 Fair  
 Condition 4 Poor-consider replacement  
**Condition 5 Replace**

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RD05

VIN: 1GCEK14T0YZ220384

Vehicle

Make/Model: CHEVEROLET SILVERADO 1500

In-service date: Dec-99

Kilometers or Hours 283954

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS	
Age	One point for every year of service from manufacture date		17	
Mileage	One point for every 20,000 kms.		14	
Type of Service	1 to 5 points based on type of service			
	Constant Heavy Use (eg. Utilities)	5 Points		
	Occasional Heavy Use (eg Parks)	4 Points	4	
	Medium Use (eg. Inspections)	3 Points		
	Light Use (eg. Landfills)	2 Points		
	Administrative Use (eg. Pool Vehicles)	1 Points		
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)			
	Pending major repairs	10 Points	4	
	In shop once per month	8 Points		
	In shop every 2 months	6 Points		
	In shop every 4 months	4 Points		
	In shop every 6 months	2 Points		
	In shop once per year	1 Point		
Condition	General Exterior Appearance	Good		1 Point
	Integrity of Interior	Fair	3 Points	
	Rust, Dents etc.	Poor	5 Points	
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty			
<b>TOTAL POINTS</b>			<b>42</b>	

Points Ratings  
 Under 20  
 20 to 25  
 26 to 30  
 31 to 35  
**Over 35**

Condition 1 Excellent  
 Condition 2 Good  
 Condition 3 Fair  
 Condition 4 Poor-consider replacement  
**Condition 5 Replace**

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RD23

VIN: 1GTDT138958117052

Vehicle

Make/Model: GMC CANYON

In-service date: 2005

Kilometers or Hours 286931

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS	
Age	One point for every year of service from manufacture date		11	
Mileage	One point for every 20,000 kms.		14	
Type of Service	1 to 5 points based on type of service			
	Constant Heavy Use (eg. Utilities)	5 Points		
	Occasional Heavy Use (eg Parks)	4 Points	4	
	Medium Use (eg. Inspections)	3 Points		
	Light Use (eg. Landfills)	2 Points		
	Administrative Use (eg. Pool Vehicles)	1 Points		
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)			
	Pending major repairs	10 Points	4	
	In shop once per month	8 Points		
	In shop every 2 months	6 Points		
	In shop every 4 months	4 Points		
	In shop every 6 months	2 Points		
	In shop once per year	1 Point		
Condition	General Exterior Appearance Integrity of Interior Rust, Dents etc.	Good		1 Point
		Fair	3 Points	
		Poor	5 Points	
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty			
<b>TOTAL POINTS</b>			<b>36</b>	

Points Ratings  
 Under 20  
 20 to 25  
 26 to 30  
 31 to 35  
**Over 35**

Condition 1 Excellent  
 Condition 2 Good  
 Condition 3 Fair  
 Condition 4 Poor-consider replacement  
**Condition 5 Replace**

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RD20

VIN: 1FTRX14W78FB64054

Vehicle

Make/Model: FORD F-150 XL

In-service date: Mar-08

Kilometers or Hours 266335

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS	
Age	One point for every year of service from manufacture date		8	
Mileage	One point for every 20,000 kms.		13	
Type of Service	1 to 5 points based on type of service			
	Constant Heavy Use (eg. Utilities)	5 Points		
	Occasional Heavy Use (eg Parks)	4 Points	4	
	Medium Use (eg. Inspections)	3 Points		
	Light Use (eg. Landfills)	2 Points		
	Administrative Use (eg. Pool Vehicles)	1 Points		
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)			
	Pending major repairs	10 Points	4	
	In shop once per month	8 Points		
	In shop every 2 months	6 Points		
	In shop every 4 months	4 Points		
	In shop every 6 months	2 Points		
	In shop once per year	1 Point		
Condition	General Exterior Appearance Integrity of Interior Rust, Dents etc.	Good		1 Point
		Fair	3 Points	
		Poor	5 Points	
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty			
<b>TOTAL POINTS</b>			<b>32</b>	

Points Ratings  
 Under 20  
 20 to 25  
 26 to 30  
**31 to 35**  
 Over 35

Condition 1 Excellent  
 Condition 2 Good  
 Condition 3 Fair  
**Condition 4 Poor-consider replacement**  
 Condition 5 Replace

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RD22

VIN: 1GTDT136058250023

Vehicle

Make/Model: GMC CANYON

In-service date: Mar-05

Kilometers or Hours 187554

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS
Age	One point for every year of service from manufacture date		11
Mileage	One point for every 20,000 kms.		9
Type of Service	1 to 5 points based on type of service		
	Constant Heavy Use (eg. Utilities)	5 Points	
	Occasional Heavy Use (eg Parks)	4 Points	4
	Medium Use (eg. Inspections)	3 Points	
	Light Use (eg. Landfills)	2 Points	
	Administrative Use (eg. Pool Vehicles)	1 Points	
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)		
	Pending major repairs	10 Points	4
	In shop once per month	8 Points	
	In shop every 2 months	6 Points	
	In shop every 4 months	4 Points	
	In shop every 6 months	2 Points	
	In shop once per year	1 Point	
Condition	General Exterior Appearance	Good	
	Integrity of Interior	Fair	3 Points
	Rust, Dents etc.	Poor	5 Points
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty		
<b>TOTAL POINTS</b>			<b>29</b>

Points Ratings  
 Under 20  
 20 to 25  
**26 to 30**  
 31 to 35  
 Over 35

Condition 1 Excellent  
 Condition 2 Good  
**Condition 3 Fair**  
 Condition 4 Poor-consider replacement  
 Condition 5 Replace

# RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET

Inspection date: 03-Oct-16

Unit number: RD29

VIN: 1GT522CG2FZ128037

Vehicle

Make/Model: GMC SIERRA 3500HD

In-service date: May-14

Kilometers or Hours 15474

Dept. Assigned to PARKS & TRAILS

FACTOR	DESCRIPTION		POINTS	
Age	One point for every year of service from manufacture date		2	
Mileage	One point for every 20,000 kms.			
Type of Service	1 to 5 points based on type of service			
	Constant Heavy Use (eg. Utilities)	5 Points		
	Occasional Heavy Use (eg Parks)	4 Points	4	
	Medium Use (eg. Inspections)	3 Points		
	Light Use (eg. Landfills)	2 Points		
	Administrative Use (eg. Pool Vehicles)	1 Points		
Reliability	Frequency of Repairs (in addition to regular preventative maintenance.)			
	Pending major repairs	10 Points	1	
	In shop once per month	8 Points		
	In shop every 2 months	6 Points		
	In shop every 4 months	4 Points		
	In shop every 6 months	2 Points		
	In shop once per year	1 Point		
Condition	General Exterior Appearance	Good		1 Point
	Integrity of Interior	Fair	3 Points	
	Rust, Dents etc.	Poor	5 Points	
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty		-5	
<b>TOTAL POINTS</b>			<b>3</b>	

Points Ratings **Under 20**

20 to 25

26 to 30

31 to 35

Over 35

**Condition 1** **Excellent**

Condition 2 Good

Condition 3 Fair

Condition 4 Poor-consider replacement

Condition 5 Replace



## Regional District of Okanagan Similkameen Capital Request Form (2016-2020)

Department: Public Works

Asset Type		See Guidelines
Estimated Useful Life		See Guidelines
Replacement?	Yes	Yes Or No
If Yes - Details of Disposal of Existing Asset	Vehicle RD15	

**Description:**

Purchase of vehicle to replace RD15. RD15 has 340,787km on it and a large amount of maintenance costs are beginning to effect the budget of this vehicle. The vehicle being purchased would be for the duties required for the Special Projects - Mosquito Crew, who have outgrown his present vehicle. This present vehicle would be passed down within the public works fleet.

**Capital Project Funding and Cost Information:**

Revenue a/cs	2016	2017	2018	2019	2020	Total
Vehicle Asset Reserve	35,000					\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	<b>\$ 35,000</b>	<b>\$ -</b>				
Expense a/cs	2016	2017	2018	2019	2020	Total
Vehicle Asset Reserve	35,000					\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	<b>\$ 35,000</b>	<b>\$ -</b>				
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Effect on O&M Budget:**

Revenue a/cs	2016	2017	2018	2019	2020	Total
						\$ -
						\$ -
						\$ -
<b>Total Revenue:</b>	<b>\$ -</b>	<b>\$ -</b>				
Expense a/cs	2016	2017	2018	2019	2020	Total
Gas/maintenance	1,500	1,500	1,500	1,500	1,500	\$ -
						\$ -
						\$ -
<b>Total Expense:</b>	<b>\$ 1,500</b>	<b>\$ -</b>				
<b>Balance:</b>	<b>\$ -</b>	<b>\$ -</b>				

**RDOS VEHICLE REPLACEMENT GUIDELINE SCORING SHEET**

Inspection date: OCT 6, 2016

Unit number: KD 15

VIN: 1FTZR45E98PA82984

Vehicle Make/Model: 2008 FORD RANGER In-service date: 2008

Kilometers or Hours: 340,787

Dept. Assigned to: P.W.

FACTOR	DESCRIPTION	POINTS
Age	One point for every year of service from manufacture date	8
Mileage	One point for every 20,000 kms.	17
Type of Service	1 to 5 points based on type of service	
	Constant Heavy Use (eg. Utilities)	5 Points
	Occasional Heavy Use (eg. Parks)	4 Points
	Medium Use (eg. Inspections)	3 Points
	Light Use (eg. Landfills)	2 Points
	Administrative Use (eg. Pool Vehicles)	1 Point
Reliability	Frequency of Repairs (in addition to regular preventative)	
	Pending major repairs	10 Points
	In shop once per month	8 Points
	In shop every 2 months	6 Points
	In shop every 4 months	4 Points
	In shop every 6 months	2 Points
	In shop once per year	1 Point
Condition	General Exterior Appearance	Good 1 Point
	Integrity of Interior	Fair 3 Points
	Rust, Dents etc.	Poor 5 Points
Deduction	Deduct 5 Points if vehicle is still under manufacturer's warranty	0
TOTAL POINTS		39

*AN AVERAGE  
SOME YEARS  
12x SOME YEARS  
3*

6

3

Points Ratings	Under 20	Condition 1	Excellent
	20 to 25	Condition 2	Good
	26 to 30	Condition 3	Fair
	31 to 35	Condition 4	Poor (consider replacement)
	Over 35	Condition 5	Replace

**Comments:**

*Driver's seat needs replacing, high fuel consumption for the duty. Seat would be fine for short term driving but not for extended use like mesquite center.*

*\* Has new canopy Good for landfill?*

## 2017 GRANT REQUEST SUMMARY

2016	Request	2017
\$10,000	Community Foundation	\$15,000
\$12,000	Okanagan Similkameen Healthy Living Coalition	\$30,000
\$2,500	Meadowlark Festival (Okanagan Similkameen Conservation Alliance)	\$7,500
	Agur Lake Camp	\$8,017
	City of Penticton Fire - Boat	\$80,000
\$0	Per Policy -Discretionary Fund for discussion	
\$5,000	SIBAC (Southern Interior Beetle Action Coalition)	
\$20,000	BC Winter Games	
\$5,000	AlleyCATS Alliance Society	
<b>\$54,500</b>	<b>Subtotal</b>	<b>\$140,517</b>
	Estimated Tax Implication per household	\$2



## REGIONAL GRANT IN AID APPLICATION FORM

NAME OF ORGANIZATION Community Foundation of the South Okanagan Similkameen		AMOUNT REQUESTED \$15,000
MAILING ADDRESS 390 Main St. 2nd Floor Penticton, BC		
POSTAL CODE V2A 5C3	CONTACT PERSON (NAME AND TITLE) Aaron McRann, Executive Director	
TELEPHONE NUMBER 250-493-9311	EMAIL ADDRESS info@cfso.net	

### INFORMATION REGARDING THE APPLICANT ORGANIZATION:

IS YOUR ORGANIZATION A REGISTERED NOT FOR PROFIT SOCIETY IN BC? YES  NO

IF YES PROVIDE REGISTERED SOCIETY NUMBER S-28470

HAS YOUR ORGANIZATION RECEIVED FUNDING FROM THE RDOS BEFORE? YES  NO

IF "YES" ; WHEN 2014, 2015, 2016 AND AMOUNT RECEIVED: \$15,000, \$15,00, \$10,000

### DETAILS OF GRANT REQUEST

Please provide the following information in a brief narrative in the **following order**. (maximum 2 pages)

#### 1. Project/Program Abstract

- Brief summary of the proposed project/program including:
- Total estimated costs;
- The amount requested from the Regional District and how the funds will be used;
- Other principal sources of support.

#### 2. Project/Program Description

- Specify project/program outcomes that you plan to achieve.
- Who and how many will be served and why are you serving them? Why would they use your particular services? What geographic area does this project/program target? **Please indicate clearly how your project/program is considered regional in nature (Benefits of project/program are significant in at least three Electoral Areas and/or member municipalities**
- How will you reach the population you plan to serve?
- What strategies will be used to achieve the proposed outcomes?
- How will you know if you have achieved the outcomes proposed?

### 3. Funding Considerations

Describe plans for obtaining other funding needed to carry out the project/program, including amounts requested of other funders and any volunteer labour and/or in-kind donations.

If the project/program is expected to continue beyond the grant period describe plans for ensuring continued funding after the grant period.

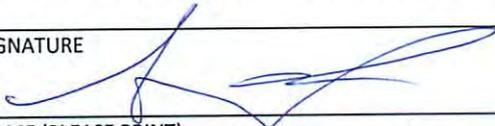
### CHECKLIST - DOCUMENTS TO SUBMIT WITH YOUR APPLICATION

Copy of Event or Initiative Budget – A detailed budget (see attached template) including costs, revenues and fees charged. Where possible please provide copies of cost estimates obtained

Copy of Organization's last Financial Statement

Details of your Organization's structure (include Directors names)

Please ensure you have answered all sections of this form and provided all the requested documents.

SIGNATURE 	DATE Nov 1 / 16.
NAME (PLEASE PRINT) Aaron McBrown	TITLE EXECUTIVE DIRECTOR.

### SUBMIT TO:

Regional District of Okanagan-Similkameen  
101 Martin Street  
Penticton, BC V2A 5J9  
Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)  
Attention: Finance Manager

**RDOS REGIONAL GRANT IN AID BUDGET TEMPLATE**

<b>Organization Name:</b>	Community Foundation of the South Okanagan Similkameen
<b>For period</b>	From <u>2017 - 2018</u> to _____.
<b>REVENUE</b>	
<b>Grants (provide Names of grantors)</b>	
<b>from Government</b>	
<b>from Foundations</b>	
<b>from Corporations</b>	\$5,000
<b>Earned Income (ie interest)</b>	
<b>Individual contributions.</b>	\$3,000
<b>Fundraising events and product sales.</b>	\$12,000
<b>Membership income</b>	
<b>Additional revenue (please specify)</b>	
Anonymous Donor	\$33,000
RDOS Grant	\$15,000
<b>TOTAL INCOME</b>	\$68,000
<b>EXPENSES</b>	
<b>Salaries and wages</b>	\$35,000
<b>Consultant and professional fees (e.g. accounting, legal, etc.)</b>	
<b>Travel</b>	\$1,500
<b>Equipment</b>	\$1,000
<b>Supplies</b>	\$500
<b>Advertising and printing</b>	\$3,500
<b>Rent</b>	
<b>Utilities (ie electric, gas, telephone, cable)</b>	
<b>Other expenses (please specify)</b>	
Conference fees, Training	\$1,500
Administrative Support	\$15,000
<b>TOTAL EXPENSES</b>	\$68,000
<b>IN KIND SUPPORT (PLEASE PROVIDE DETAILS)</b>	

To Manager of Finance  
Sandy Croteau  
Regional District of the South Okanagan Similkameen

Re: Application for a regional grant

### **1. Project/ Program Abstract**

The Community Foundation of the South Okanagan Similkameen has been in existence since 1991 first serving only Penticton. Several years later the need to service the entire region grew and the Foundation quickly changed its name to better reflect its area of service.

The CFSOS manages more than \$10 million in assets, including 113 endowment funds. Over \$377,000 is granted annually, enriching the quality of life by supporting a range of charitable agencies whose programs encompass a wide variety of services that meet evolving needs and opportunities.

One of the Community Foundation's key strengths is that it supports a broad range of charitable needs so any charitable organization is eligible for funding. Although the Foundation must grant to a registered charity it can also flow money through qualified donees which include school districts, regional districts and municipalities.

Before embarking on our regional development strategy, about 80% of the endowment fund was designated to the Penticton area meaning the vast majority of grants are paid to Penticton charities. However, some of our Penticton donors gave the Foundation the flexibility to grant throughout the region. These funds, combined with other regional endowment funds, meant the remaining 20% go to the other communities in our region.

### **2. Project/ Program Description**

The Smart & Caring Communities initiative is a regional development strategy aimed at ensuring every community in Canada will be served by a Community Foundation by 2017, Canada's 150<sup>th</sup> birthday. CFSOS undertook this initiative in response to a challenge from Canada's Governor General, His Excellency the Right Honourable David Johnston.

The Community Foundation believes there is a need to build self-sustaining funds for each of the communities in the RDOS. In early 2013, the Foundation hired a Regional Development Coordinator (RDC) to develop relationships in the communities in the region outside Penticton so that the CFSOS can provide better support to each community.

Since hiring the Regional Development Coordinator, the Foundation is now granting 60% to the Penticton area and about 40% is now being granted to the communities outside of Penticton. In addition, every community in the RDOS is now served by the CFSOS.

The regional development position was made possible because of grant from an anonymous donor with the condition that the Foundation find matching funding for the next three years.

### **3. Funding Considerations**

The Foundation is currently seeking funding in the amount of \$15,000 to be matched one-for-one with the anonymous donor's gift. The Foundation will also be seeking funding from other municipalities and private donors. The funding used will be strictly used to continue our regional development strategy.

With the proposed funding the Foundation can continue its regional outreach program designed to build community funds for every community in the region. The position will now be served by two individuals who will split the region and focus on the communities that are closest to where they live. We feel this will be an efficient use of the funding as expenses won't be used for travel and they can utilize the connections they have in their communities.

By investing in building community funds, the dependence of local charities needing municipal and regional funding will lessen. Recognizing that each community is different, the Foundation created committees that lead and promote its community's fund. The committees also act as advisors to the Foundation and review their local community's grant applications and help to seek out potential donors for their local fund.

### **Organizational Information**

Community Foundation of the South Okanagan | Similkameen  
390 Main Street, 2nd Floor  
Penticton, BC V2A 5C3

Executive Director: Aaron McRann  
Telephone: 250-493-9311

President: Marielle Brule  
Telephone: 250-493-0600

Secretary or Treasurer: J.P Kaumeyer  
Telephone: 403-629-5453

Registered Society Number and/or Registered Charity Number: 140150509 RR0001

The Okanagan Similkameen Healthy Living Coalition (OSHLC) provides support to communities within the Regional District Okanagan Similkameen through knowledge transfer, networking and assistance with funding applications. We challenge our residents who are living in rural, more elderly and economically challenged areas who are often accustomed to working in isolation to work with their counterparts to benefit themselves and the entire region.

We foster leadership, share resources and template-able projects to reduce the workload and costs of small societies and local governments. We create opportunities for our local leaders to share their knowledge and expertise. Recently Oliver's Recreation Manager shared her successful grant application for Age-Friendly exercise equipment, saving another two communities time and money and leading to other successful applications. She had been supplied her template **by Penticton's Recreation Manager and "paid it forward" to others.**

We have been seeking funds to grow our reach over much of 2016. Funding applications have been submitted to Vancouver Foundation, Plan H, Community Food Action Initiative, and Community Foundation. Currently we are co-applicants **to a "Grow Local" initiative which will roll out into various RDOS communities over the next two years if successful.**

Our belief is that a regional approach on many issues will yield greater results, since many of the big-picture issues require a broad reach and cannot be "rolled out" in a small area. We have written letters of support for a Similkameen Valley Mental Health project led by UBC researchers, as well as a Mental Health project conducted through Okanagan Nation Alliance.

Current priorities in our communities have been identified as Food Security, Mental Health, Affordable Housing, Age Friendly Communities and Active Transportation. These impact the Social Determinants of Health in a positive way. Our challenge going forward is to develop measurement tools to demonstrate improved health indicators and evaluate progress.

In 2015/16, the Coalitions activities consisted primarily of advocacy, communication and education:

- Lobbied BC Healthy Communities to change unfair eligibility requirements to Plan H funding- Electoral Areas were not treated the same way as Municipalities
  - Now every Electoral Area may apply in any funding cycle- levelling the playing field
- **Hosted the "Fall Energizer" forum September 2015 which gave community leaders an opportunity to learn best practices and share their knowledge and network**

- Participants left with new tools to inform their daily practice, and made connections with other leaders grappling with similar problems
- Supported and assisted Oliver Healthy Living **Coalition's funding application** for the Community Food Action Initiative
  - Town of Oliver and CFAI have committed to a three-year Food Action Planning Initiative worth \$90,000
- Supported Summerland Healthy Community Initiative in its early formation, helping its leaders to consider their work in the context of global, national, provincial and regional context
  - Summerland Healthy Community Initiative members are well positioned to move to actions after they complete their community engagement work in early 2017
- Worked with Penticton Okanagan College students to explore Food Security issues
  - **Students identified their campus as being in a "food desert" and have made recommendations which Professor Wheeler will incorporate into a report on their work**
- Met with Princeton Councilor to discuss ways in which the Coalition may be able to assist the community as it works on building its health
  - Further work needed in Princeton as Medical Center and Doctor shortages situation stabilizes. Future steps could include knowledge transfer around the successes of the Summerland model and meeting with residents
- Worked with Osoyoos Recreation Manager sharing information about Community Land Trusts an innovative tool for use in Housing development- which he passed on to a colleague in Planning
  - Future steps in Osoyoos may include reaching out to the high school
- Assisted Lower Similkameen Indian Band in a funding application with Food Security and teaching youth to grow food as its focus
  - Future steps may include brokering a conversation between Keremeos Town Councilor, Lower Similkameen Indian Band Councilor, Keremeos Garden Club and an IH Dietician around a potential food growing project
- Worked with Penticton Indian Band's **Health Manager** discussing the Food Security work that Penticton Indian Band has undertaken over the last ten years
  - **Future steps may include sharing Penticton Indian Band's 'best practices' and 'lessons learned' with the broader public of the Regional District as the PIB's pioneering efforts have included a lot of attention to an integrated, systems approach to be effective at battling some big picture health issues like diabetes and obesity**



## REGIONAL GRANT IN AID APPLICATION FORM

NAME OF ORGANIZATION	AMOUNT REQUESTED
MAILING ADDRESS	
POSTAL CODE	CONTACT PERSON (NAME AND TITLE)
TELEPHONE NUMBER	EMAIL ADDRESS

### INFORMATION REGARDING THE APPLICANT ORGANIZATION:

IS YOUR ORGANIZATION A REGISTERED NOT FOR PROFIT SOCIETY IN BC? YES \_\_\_\_\_ NO \_\_\_\_\_  
 IF YES PROVIDE REGISTERED SOCIETY NUMBER \_\_\_\_\_  
 HAS YOUR ORGANIZATION RECEIVED FUNDING FROM THE RDOS BEFORE? YES \_\_\_\_\_ NO \_\_\_\_\_  
 IF "YES" ; WHEN \_\_\_\_\_ AND AMOUNT RECEIVED: \_\_\_\_\_

### DETAILS OF GRANT REQUEST

Please provide the following information in a brief narrative in the **following order**. (maximum 2 pages)

#### 1. Project/Program Abstract

- Brief summary of the proposed project/program including:
- Total estimated costs;
- The amount requested from the Regional District and how the funds will be used;
- Other principal sources of support.

#### 2. Project/Program Description

- Specify project/program outcomes that you plan to achieve.
- Who and how many will be served and why are you serving them? Why would they use your particular services? What geographic area does this project/program target? **Please indicate clearly how your project/program is considered regional in nature (Benefits of project/program are significant in at least three Electoral Areas and/or member municipalities**
- How will you reach the population you plan to serve?
- What strategies will be used to achieve the proposed outcomes?
- How will you know if you have achieved the outcomes proposed?

### 3. Funding Considerations

Describe plans for obtaining other funding needed to carry out the project/program, including amounts requested of other funders and any volunteer labour and/or in-kind donations.

If the project/program is expected to continue beyond the grant period describe plans for ensuring continued funding after the grant period.

#### CHECKLIST - DOCUMENTS TO SUBMIT WITH YOUR APPLICATION

\_\_\_\_\_ Copy of Event or Initiative Budget – A detailed budget (see attached template) including costs, revenues and fees charged. Where possible please provide copies of cost estimates obtained

\_\_\_\_\_ Copy of Organization’s last Financial Statement

\_\_\_\_\_ Details of your Organization’s structure (include Directors names)

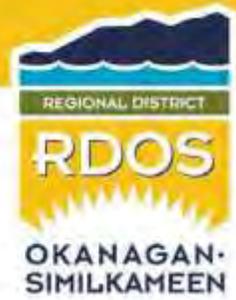
**Please ensure you have answered all sections of this form and provided all the requested documents.**

SIGNATURE 	DATE
NAME (PLEASE PRINT)	TITLE

#### SUBMIT TO:

Regional District of Okanagan-Similkameen  
101 Martin Street  
Penticton, BC V2A 5J9  
Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)  
Attention: Finance Manager

<b>RDOS REGIONAL GRANT IN AID BUDGET TEMPLATE</b>	
<b>Organization Name:</b>	
<b>For period</b>	<b>From _____ to _____.</b>
<b>REVENUE</b>	
<b>Grants (provide Names of grantors)</b>	
<b>from Government</b>	
<b>from Foundations</b>	
<b>from Corporations</b>	
<b>Earned Income (ie interest)</b>	
<b>Individual contributions.</b>	
<b>Fundraising events and product sales.</b>	
<b>Membership income</b>	
<b>Additional revenue (please specify)</b>	
<b>TOTAL INCOME</b>	
<b>EXPENSES</b>	
<b>Salaries and wages</b>	
<b>Consultant and professional fees (e.g. accounting, legal, etc.)</b>	
<b>Travel</b>	
<b>Equipment</b>	
<b>Supplies</b>	
<b>Advertising and printing</b>	
<b>Rent</b>	
<b>Utilities (ie electric, gas, telephone, cable)</b>	
<b>Other expenses (please specify)</b>	
<b>TOTAL EXPENSES</b>	
<b>IN KIND SUPPORT (PLEASE PROVIDE DETAILS)</b>	



## REGIONAL GRANT IN AID REPORTING REQUIREMENTS

Grant recipients must provide the following information **within 12 months of receipt of funding**:

Grant Recipient Name: Okanagan Similkameen Healthy Living Coalition

Grant Amount Received: 12,000

Year Grant Received: 2016

### Documents to be included

- A brief written report detailing how the grant funds were spent
- Actual expenditures report (see attached)
- Copies of invoices related to the use of grant funds

**I, the undersigned, verify that all information included in this report is complete and accurate.**

SIGNATURE 	DATE October 28, 2016
NAME (PLEASE PRINT) Angelique Wood	TITLE Coordinator

Please see attached financials 2015-2016

<b>RDOS REGIONAL GRANT IN AID <u>ACTUAL EXPENDITURE REPORT</u></b>		
<b>Organization Name: Okanagan Similkameen Healthy Living Coalition</b>		
	<b>Year Grant Received</b>	<b>2016</b>
	<b>Amount of Grant Received</b>	<b>12000</b>
<b>REVENUE</b>		
<b>Grants (provide Names of grantors)</b>		
from Government		
from Foundations		
from Corporations		
Earned Income (ie interest)		
Individual contributions.		
Fundraising events and product sales.		
Membership income		<b>32</b>
Additional revenue (please specify)		
<b>TOTAL INCOME</b>		<b>12032</b>
<b>EXPENSES</b>		
Salaries and wages		<b>21013</b>
Consultant and professional fees (e.g. accounting, legal, etc.)		
Travel		
Equipment	Coordinator	in-kind
Supplies	Coordinator	in-kind
Advertising and printing		
Rent		
Utilities (ie electric, gas, telephone, cable)	Coordinator	in-kind
Other expenses (please specify)		
Insurance		<b>1135</b>
Office and administration		<b>513</b>
Professional fees		<b>40</b>
Web design, hosting and administration		<b>229</b>

<b>TOTAL EXPENSES</b>	<b>22930</b>
<b>IN KIND SUPPORT (PLEASE PROVIDE DETAILS)</b>	
<b>RDOS Board Room for 2 meetings</b>	<b>100</b>
<b>IH administrative support approx. 4hr/mo</b>	<b>1680</b>
<b>IH meeting space with teleconference access</b>	<b>600</b>
<b>IH secure data storage</b>	<b>Invaluable!</b>
<b>IH Community Health Facilitator</b>	<b>5400</b>
<b>IH webinar access</b>	<b>500</b>
<b>OSHL Board &amp; Chair</b>	<b>9000</b>
<b>TOTAL (please see following tables)</b>	<b>17280</b>

IN-KIND DONATIONS:		
IH Community Health Facilitator in-kind 15 hours monthly average 180x\$30	\$5,400	Reference: Lex Baas, Manager, Health Promotion, Population Health IH 250-505-7239
Administrative support IH in-kind 4 hours monthly average 48x\$35	\$1,680	Reference: Susan Brown, Health Service Administrator ~ South Okanagan – Community Hospitals and Communities Integrated Services (HCIS) 250-770-3559
OSHL Board contribution in-kind 18 hours meetings yearly 10 Board members average 180x\$50	\$9,000	Reference: Susan Brown, OSHLC President 250-770-3559
IH meeting room Monthly meeting 2 hours, \$25/hr 24x\$25	\$600	Reference: Susan Brown Nancy Laramie, IH Administrative Assistant 250-770-3456
IH meeting room and technology 10 webinars yearly, average 2 hours 20x\$25	\$500	Reference: Nancy Laramie, IH Administrative Assistant 250-770-3456
RDOS meeting room and technology 2 meetings, 2 hours, \$25/hr	\$100	Reference: Bill Newell, CAO RDOS 250-490-4104

TOTAL	\$17280	
-------	---------	--

Cost breakdown by category						
	EXPENSES				INCOME	
2015/16	Meetings/events		5,700.00	2015/16	In-kind donation by partners	17280.00
2015/16	Administrative/coordination		7,800.00	2015/16	Pro bono work by coordinator	462.50
2015/16	Media/Communication		3,662.50			
2015/16	Mileage	5566.4 km	2,894.53			
2015/16	Office Supply, phone, internet, heat & light approx 5%		860.00			
			20,917.03			
<i>2015/16 office supply, phone, internet, heat and light paid by Coordinator</i>						

**Okanagan Similkameen Healthy Living Society**  
**Financial Statements**  
For the year ended April 30, 2016

(Unaudited - Prepared by Director and Approved by the Board)

---

	<b>Contents</b>
<b>Financial Statements</b>	
Balance Sheet	2
Statement of Operations and Deficit	3

**Okanagan Similkameen Healthy Living Society**  
**Balance Sheet**  
(Unaudited - Prepared by Director and Approved by the Board)

April 30	2016	2015
<b>Assets</b>		
Current		
Cash	\$ 4,951	\$ 29,065
Capital assets	739	-
	<u>\$ 5,690</u>	<u>\$ 29,065</u>
<b>Liabilities and Members' Equity</b>		
Current Liabilities		
Accounts payable and accrued liabilities	\$ 613	\$ -
Members' Equity		
Excess of assets over liabilities	5,077	29,065
	<u>\$ 5,690</u>	<u>\$ 29,065</u>

**Okanagan Similkameen Healthy Living Society**  
**Statement of Operations and Deficit**  
(Unaudited - Prepared by Director and Approved by the Board)

For the year ended April 30	2016	2015
<b>Revenue</b>		
Grants - Government	\$ -	\$ 15,000
Memberships	32	220
Sponsorships	-	2,000
	<u>32</u>	<u>17,220</u>
<b>Expenses</b>		
Administrative services	21,013	9,247
Advertising	-	65
Contract and consulting	-	770
Event costs - other	1,090	-
Grants - Community Scans	-	2,000
Insurance	1,135	1,135
Office and administration	513	217
Professional fees	40	-
Web design, hosting and administration	229	1,086
	<u>24,020</u>	<u>14,520</u>
Excess of revenue for the year	(23,988)	2,700
Excess of assets over liabilities, beginning of year	<u>29,065</u>	<u>26,365</u>
Excess of assets over liabilities, end of year	<u>\$ 5,077</u>	<u>\$ 29,065</u>



## OSHLC Report: April- June

### April:

### Hours

---

• Introductions to community leaders with Betty Brown, background info Brown	8
• Gathering administrative data and resources	2
• Background reading	
• Beginning blog	2
• IT and web admin	<u>7</u>
	19

### May:

---

• Introductions to community leaders continued outreach	17.5
• Phone calls and admin	8
• Gathering administrative data and resources- detective work to track boxes	3
• Developed work plan, administrative (updating contacts etc)	9
• Outreach to UBCO partners Navjot Gill/Susana Caxaj and Nelly Oelke	.5
• OSHLC Board meeting	<u>1</u>
	39

### June:

---

• Changers workshop Working together, Accelerating Improvement: Health, Social and Community Care workers	8
• Outreach meetings	10
• Web maintenance, changes to administrative access, Mail Chimp	15.5
• Blog maintenance	5.5
• Phone calls and admin to develop fall forum	<u>1</u>
	40

### July:

---

• Admin: develop promo material for fall forum	6
--	---

---

Total hours to date      104

Plan H Social Connectedness links to 8pg pdf and webinar recording:

[http://planh.ca/sites/default/files/hfbc-social-connectedness-actionguide-v02\\_06.28.15\\_web\\_logos.pdf](http://planh.ca/sites/default/files/hfbc-social-connectedness-actionguide-v02_06.28.15_web_logos.pdf)

<https://momentum.adobeconnect.com/system/get-player?urlPath=/p6esyggwf6/>



**July 2015 Coordinator's report:**

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during July 2015.

**GOAL:** Increase online presence of the OSHLC through twitter, web development and MailChimp newsletter

**ACTIONS:**

- Worked 35 hours on social media and the website. Spent time revamping the website, working with our webhost to develop credentials for all community pages and working with webhost to develop a blog style post, establishing a MailChimp account, uploading our mailing lists to it, creating a twitter account, writing blog accounts.

**GOAL:** Work on relationship building with First Nations partners

**ACTIONS:**

- Attended Lower Similkameen Indian Band Health Center opening, followed up with Eliza Terebasket, Councillor and Health and Social Team Lead
- Met with Lynn Kruger, Penticton Indian Band Health Manager; toured Health Center
- Pro-bono: Attended Penticton Indian Band Elder Maggie Kruger's funeral (all day)

**GOAL:** Create learning opportunities for our community constellations

**ACTIONS:**

- Prepared draft outline of September Fall Energizer workshop
- Attended Summerland meeting of Healthy Living Initiative

Administrative	10.5 hours	
Social Media/ Website	35 hours	
Meetings/ Events	11.5 hours	
Pro bono	8 hours	
Mileage	611km	525.56
Total costs		1950.56



**August 2015 Coordinator's report:**

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during August 2015.

**GOAL:** Increase online presence of the OSHLC through twitter, web development and MailChimp newsletter

**ACTIONS:**

- Worked 29 hours on Social Media, mounting webinars to OSHLC website, blogging, preparing MailChimp newsletter, attending a Twitter clinic online and continuing to update our contact lists as appropriate

**GOAL:** Work on relationship building with First Nations partners

**ACTIONS:**

- Worked on securing Penticton Indian Band's Outma school for Fall Energizer event
- Worked on obtaining permission to blog about Lower Similkameen Indian Band event

**GOAL:** Create learning opportunities for our community constellations

**ACTIONS:**

- Coordinated attendees, staffing for September Fall Energizer workshop
- Attended Summerland meeting of Healthy Living Initiative
- Worked with Shatford Centre Executive Director Jane Shaak to delineate fall event requirements and costs

Administrative/ Coordination	27.5 hours	
Social Media/ Website	29 hours	
Meetings/ Events	7 hours	
Mileage	293km	\$158.52
Pro bono	3.5 hours	
Total costs		\$1658.52

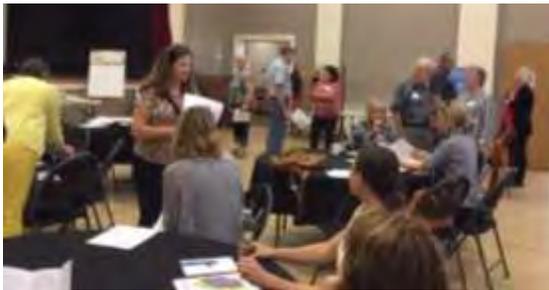
**September 2015 Coordinator’s report:**

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during September 2015.

**GOAL:** Create learning opportunities for our community constellations

**ACTIONS:**

- Facilitated September Fall Energizer workshop with opportunities for constellation members to share best practices and lessons learned on projects ranging from Ageing in Place, Age-Friendly fitness circuits, Tobacco Reduction, and efforts to work on Healthy Built Environments



**GOAL:** Increase awareness of the OSHLC and shape the profile of the organization

**ACTIONS:**

- Built and delivered a mail campaign follow up for attendees of the Fall Energizer to connect with their Elected Officials

Administrative/ Coordination	23.5 hours	
Social Media/ Website		
Meetings/ Events	12 hours	
Mileage	158km	\$82.16
Total costs		\$969.66



## October 2015 Coordinator's report:

---

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during September and October 2015.

**GOAL:** Increase community interest, membership and awareness of the OSHLC

**ACTIONS:**

- Organize Fall Energizer in September 2015 for local government staff and community activists to knowledge-share and build awareness of activities to date
- Wrap up of direct-mail campaign following Fall Energizer: postcards FROM participants TO Local Government Elected Officials and Staff
- Continue to enhance OSHLC website
- Outreach meetings and phone calls with Penticton Indian Band and Okanagan Nation Alliance to further develop First Nations connections
- Attended and assisted Oliver Food Security meeting held with stakeholders on October 30, 2015 at the Oliver Recreation Center
- Prepare proposal of Spring Food Security Symposium for consideration by PIB
- Plan Spring Food Security Symposium with Lynn Kruger, Manager of Health Services at Penticton Indian Band

**GOAL:** Seek funding sources for continued viability

**ACTIONS:**

- Prepare power-point presentation for Elected Officials at Regional District for November 25 meeting. (Half of Board will be newly elected since original Letter of Understanding and 2012 Board Resolution)
- Share information of IH Food Security 3-year funding for Local Governments to undertake Food Action Plans back to OSHLC membership

Please see attached files for:

- 1) Letter of Understanding with Regional District
- 2) IH CFAI Funding for Local Governments around Food Security

Administrative	3.5 hours	87.5
Meetings/Events	17 hours	425
Social Media/Website	1 hour	25
	21.5	537.50



**November 2015 Coordinator’s report:**

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during November 2015.

**GOAL:** Increase financial stability of the OSHLC by exploring various funding streams appropriate to our work

**ACTIONS:**

- Worked 36.5 hours on various grant applications:
- Researching CFAI (Community Food Action Initiatives) funding opportunities, developing regional interest in a RDOS supported application, creating reference documents and writing letter of intent. Because Town of Oliver has backed an Oliver specific application the RDOS/OSHLC was advised not to bother with an application as two applications from the same area would not be considered for the 3-yr funding opportunity. Was for \$15,000 for three years to be matched by applicant agency and required a working relationship with the local Health Authority.
- Writing Regional Grant in Aid funding application to RDOS

**GOAL:** Promote Food Security measures and food systems changes

**ACTIONS:**

- Researched Food Security strategies from around the province, printed and shared
- Talked with Toni Boot, RDOS Director interested in Food Security, met with Kristi Estergaard, IH Dietician working on Population Health, assisted Carol Sheridan of Oliver Healthy Living Coalition in her CFAI funding application
- Attended Oliver Council meeting to show support of Oliver CFAI funding application

Administrative/ Coordination	36.5 hours	
Social Media/ Website/ Communication	31 hours	
Meetings/ Events	23.5 hours	
Mileage	1161.4 km	\$603.93
Total costs		\$3,436.40



**December 2015 Coordinator’s report:**

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during December 2015.

**GOAL: Retain Charitable Status CRA Audit**

- OSHLC is under investigation by CRA to determine eligibility to retain charitable status. Gerry Karr and Murray Swales met with Dalyce Levesque in the summer. See attached pdf letter from CRA.

**GOAL: Increase profile of OSHLC at Municipal level**

**ACTIONS:**

- Researched Municipal Council meeting schedules and created a calendar of possible presentation dates
- Met with Julie Steffler to prepare Council presentation for IH/OSHLC

**GOAL: Clear technology hurdles**

**ACTIONS:**

- Borrowed a laptop from RDOS on three month loan
- Took laptop to Computer Doctor in Penticton- not known if hard drive can be saved and he will not be able to work on it until 2016
- RDOS laptop got virus and I had to take it to Computer Doctor to clean- will be at least a week

Administrative/ Coordination	17.5 hours	
Social Media/ Website/ Communication	1.5 hours	
Meetings/ Events	7.5 hours	
Mileage	316km	\$164.32
Total costs		\$826.82

See attached:

- 1)CRA Letter



### January 2016 Coordinator's report:

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during January 2016.

**GOAL:** Increase the financial stability of the OSHLC and its member organizations

#### **ACTIONS:**

- Attended the South Okanagan Similkameen grant writing workshop run by Aaron McRann at Shatford Centre January 15
- Registered OSHLC on the CFSO Community Knowledge Center web portal to become eligible to apply for funding
- Attended Plan H webinar with representatives from RDOS, Penticton, and IH to determine interest and eligibility for a "Grow grant" for further organizational development to the Coalition
- Offered to assist Carol Sheridan of Oliver to apply for Plan H funding "seed" stream
- Offered to assist Oliver Food Bank with funding application to CFSO

**GOAL:** Community Engagement/Empowerment and Advocacy

#### **ACTIONS:**

- Worked with Betty Brown and Julie Steffler of IH to lobby BC Healthy Communities to change the criteria for Regional Districts which only allowed a single Electoral Area to apply for funding per cycle. Now every Electoral Area may apply for each cycle.
- Attended Oliver Food Security Stakeholder's meeting run by Carol Sheridan to discuss next steps for the group. Carol updated us on next steps whether CFAI funding is granted or not
- Worked with Sandra Turnbull of Summerland Healthy Communities initiative to come up with a "game plan" for their group's philosopher's café in February
- Spoke with Mary Stockwell of UBC who is working with BC Food Network to plan a Food Security event at Enowkin this summer- we are investigating the possibility of partnering. Thanks Kristi Estergaard for brokering that connection.
- Met with Kim Maynard to discuss healthy living activities possible in Princeton

**GOAL:** Administrative

#### **ACTIONS:**

- Purchased new laptop for Coalition: anti-virus and malware protection on a monthly subscription and installed my existing Office 365 subscription. Copies of codes and receipts will be kept with Nancy Laramie as well as with the laptop
- Contacted CRA auditor to negotiate new timelines for completed submission, we are to speak again first week of February 2016
- Harvesting Foundational documents for Corporate memory and use in CRA report. This massive amount of Strategic Planning work has been kept and forwarded to me by Betty Brown.
- Prepared PowerPoint presentations to Councils with Julie Steffler and coordinated with staff.



## February 2016 Coordinator's report:

In order to grow the sustainability and resilience of the Okanagan Similkameen Healthy Living Coalition, the following activities have been identified as important moving forward and undertaken during February 2016.

**GOAL:** Increase community interest, membership and awareness of the OSHLC

### **ACTIONS:**

- Council Presentations in tandem with Julie Steffler of IH: Penticton, Oliver, Osoyoos, Keremeos, Princeton- Princeton newspaper coverage
- Drop-in visit to Lower Similkameen Indian Band Health Center and Band office while travelling between Osoyoos and Keremeos to introduce Julie Steffler- talked about Food Security initiative with Lynn Terbasket- resulted in Councillor Illerbrun's inquiry a day later
- Facilitated Summerland Healthy Community Initiative in Philosopher's Café 17<sup>th</sup> Feb
- Attended a climate change adaptation workshop (agriculture focus) **IN KIND**
- **Plan to set up a booth Okanagan Similkameen Healthy Living Fair March 12, 2016**
- **THANK YOU HEALTHY LIVING FAIR FOR THE DONATED BOOTH**

**GOAL:** Seek funding sources for continued viability

### **ACTIONS:**

- Drafted Plan H funding application for \$15,000 funding and coaching
- Met with Ken Gauthier (Urban Systems, Urban Matters, and Purppl) to discuss enterprising business models
- CFSO funding application for \$5,000 Food Security Symposium
- Coordinated Oliver Plan H submission for \$5,000
- Assisted Lower Similkameen Indian Band in Plan H \$5,000 application for Food Security initiative

Please see attached files for:

- 3) Plan H Word document

Administrative/ Coordination	45	1125.00
Meetings/Events	40.5	1012.50
Social Media	1	25.00
Pro bono	7	175.00
Mileage	1473.6km	766.28

Appendix:

**April – June 2016 Coordinator’s report references:**

Plan H Social Connectedness links to 8pg pdf and webinar recording:

[http://planh.ca/sites/default/files/hfbc-social-connectedness-actionguide-v02\\_06.28.15\\_web\\_logos.pdf](http://planh.ca/sites/default/files/hfbc-social-connectedness-actionguide-v02_06.28.15_web_logos.pdf)

<https://momentum.adobeconnect.com/system/get-player?urlPath=/p6esyggwfh6/>

---

**October 2015 Coordinator’s report references:**

- 1) Letter of Understanding with Regional District
- 2) CFAI Funding for Local Governments around Food Security

---

**December 2015 Coordinator’s report references:**

- 3) CRA letter

---

**February 2016 Coordinator’s report references:**

- 4) Plan H Word document

## **LETTER OF UNDERSTANDING**

Between The Okanagan Similkameen Healthy Living Society (OSHLS) and Interior Health Authority, City of Penticton, Regional District of Okanagan Similkameen, Penticton Indian Band and School District 67

(The above named being collectively referred to as “The Parties)

### **1 PURPOSE**

1.1 The Parties seek to form an organized collaborative for Healthy Livingi through which they will apply their collective resources to the common goal of reducing the prevalence of lifestyle-related chronic diseases in our population.

1.2 The Parties’ primary purpose is to collaborate to provide services that will attract, engage and support the people of our community in successful and sustained achievement of healthy lifestyles with a focus on children, youth and high riskii populations.

1.3 When an organizational structure has become established, as expertise and capacity are added, it will expand its purpose to include:

1.3.1 Advocacy for policies and strategies that make healthy choices more affordable, accessible and attractive;

1.3.2 Recommendations for improvements to the built environment that will support healthy living.

1.4 The collaborative will be a 5-year pilot project with the intention that it will become a model for the development of similar programs in other communities throughout Interior Health and the Province. The 5 year pilot project can be reviewed and renewed at the end of term.

1.5 The collaborative will seek engagement with UBC Okanagan and Okanagan College to pursue research opportunities on health behavior change presented by the collaborative’ s work

1.6 The Parties agree that it is both necessary and appropriate to transfer research knowledge from the clinic to the community, with an emphasis on the population segment that has not accessed the health care system for the management of lifestyle-related chronic disease.

### **2 PRINCIPLES**

2.1 Each Party has a unique mandate but shares a common goal with the others of promoting and supporting wellness among its constituency and the wider community.

Page 2

2.2 Collaboration in a defined organized structure will enable the Parties to develop a global and integrated healthy living strategy for the region. Such a strategy will permit efficiencies, improved effectiveness, and the development of unique new synergistic programs and services that would not otherwise be attainable to achieve measurable lifestyle and health outcomes.

2.3 The design and delivery of programs and services will be sensitive to the specific needs and cultural safety of the groups and population segments for which they are designed.

2.4 The collaborative recognizes and will honor the Letter of Understanding developed between Interior Health Authority and the Okanagan Nation Alliance.

2.5 By agreeing to this LOU the Parties commit to establishing goals, activities, roles, responsibilities, information management, quality management, timelines and priorities for collaborative action and to the development of a budget that identifies the cost of its work and anticipated revenue sources.

2.6 Being signatory to this LOU does not infer a financial commitment to any of the Parties; any financial commitment would be the subject of agreement to be reached between the new organizational structure and its member Parties.

2.7 It is expected that this new organization, by virtue of its collective and unique potential to positively impact health behaviors at the community level, coupled with its depth of expertise and proven resources, will be able to generate adequate external funding to support its work.

2.8 The program will include well-planned formative and summative evaluation processes.

2.9 The new organization will hire a qualified project manager to assist in the implementation, planning and implementation of this project.

### **3 ASSUMPTIONS**

3.1 Once Parties have agreed to organize themselves into a defined entity, they will take steps to define an organizational structure that describes governance, roles, relationships, decision making, conflict management and accountability.

3.2 The organization will have access to Foundation Grants and other sources of funding that require charitable status with the Canada Revenue Agency; the OSHLS has applied for this status.

3.3 The initial partners will encourage other regional agencies and groups that provide services to support healthy lifestyles and/or whose constituents have healthy lifestyle needs to join the coalition.

3.4 Although the collaborative will initially focus on engaging and supporting individuals in our communities in personal lifestyle change, it will expand its work to include policy and built environment issues that impact the adoption of healthy lifestyles.

#### **4 GEOGRAPHIC AREA**

Page 3

4.1 The organized group will encompass the entire population and all municipalities within the Okanagan Similkameen Regional District

#### **5 SERVICE PROVISION**

5.1 The members will determine a detailed service plan to achieve the organized purpose of the group.

6

---

<sup>i</sup> Healthy Living is a term used by the BC Health Authorities and the BC Ministry of Health, Population Health and Wellness to identify three lifestyle behaviors: a smoke-free lifestyle, healthy eating and physical activity as representing the major lifestyle components for preventing chronic disease in British Columbia at this time. We have adopted this terminology to describe the scope of our program.

<sup>ii</sup> High risk populations refers to identifiable groups within the larger population that are known to have an observed higher incidence and prevalence of lifestyle-related chronic diseases. In our region this would include aboriginal and indocanadian peoples.



# Interior Health

Dec 1, 2015

**RE: Requests for Letters of Intent for Community Food Action Initiatives (CFAI) multi-year funding for April 1, 2016 – March 31, 2019**

---

Dear Applicant,

We are pleased to inform you that Interior Health has funding available to support communities within the Interior Health region to improve community food security. The goal of this funding is to support community food security planning and plan implementation by local governments and their communities, or bands and Aboriginal organizations and their communities.

**There is a two-stage process for Funding Requests (Please see appropriate guide attached for either local governments, or bands and Aboriginal organizations, for application details)**

**Stage 1:** submit a 2-page Letter of Intent (LoI)

**Stage 2:** after an internal review process to review LoI, the full application will be forwarded to select applicants

Objectives of the funding are:

1. Development of a food security plan for implementation; or
2. Implementation of an existing food security plan; and
3. The process is guided by a multi-stakeholder group from the community.

#### **Funding Available**

Interior Health will fund up to three local governments and one band or Aboriginal organization. Each will receive up to \$15,000 per year for a maximum of three years\*. The expectation is that food security plans will be incorporated into broader community planning processes to achieve results that are meaningful and sustainable.

Please submit your Letter of Intent electronically by 4 pm, Friday, Dec. 11, 2015 via email to [rose.soneff@interiorhealth.ca](mailto:rose.soneff@interiorhealth.ca). If you have any questions about the guidelines, please contact Rose Soneff, Public Health Director, by email or by phone (250-851-7417).

We look forward to continuing our work with communities and organizations throughout the Interior Health region in pursuit of increasing community food security. Thank you for your continued interest and efforts in this important field of work.

Kind regards,

Heather Deegan, MSc, RD  
Manager, Population Health Services

\*Please note that on-going financial support for multi-year funded food security initiatives is dependent upon the delivery of provincial funds to the Interior Health Authority and projects meeting agreed upon deliverables.

**Box:** (250) 868-7887  
**Email:** [heather.deegan@interiorhealth.ca](mailto:heather.deegan@interiorhealth.ca)  
**Web:** [www.interiorhealth.ca](http://www.interiorhealth.ca)

**INTERIOR HEALTH**  
Manager, Population Health Services  
1340 Ellis Street  
Kelowna, BC V1Y 9N1



October 14, 2015

Okanagan Similkameen Healthy Living Society  
C/O 163 Harkin Creek Rd  
Okanagan Falls, BC V0H 1R1

Dear Mr. Swales,

**Re: Review of Okanagan Similkameen Healthy Living Society  
Business Number 85608 6095 RR0001  
Fiscal Periods Ending April 30, 2013 and April 30, 2014**

Thank you for your cooperation during this process. As discussed at our meeting on September 21, 2015, we require more information regarding the organization's programs. Please provide responses to the following queries and copies of the following list of documents:

- 1) On your most recent T3010 Registered Charity Information Return, you stated that your ongoing programs were:

"Promotion of healthy communities in the Okanagan Similkameen Regional District through partnership with local governments, first nations communities, school districts, UBC Okanagan, Okanagan College, Interior Health Authority and independent local community groups and organizations. Our mandate aligns with the Healthy Families BC - Communities 5 pillar framework: active living; healthy nutrition; tobacco reduction; support for vulnerable populations; and healthy built environments."

Please describe exactly what the Organization does to "Promote Healthy communities in the Okanagan Similkameen Regional District". This explanation should include specifically what the Organization does, how it does it and who its members and/or beneficiaries are. Provide documentation that supports this explanation. Documentation can include, but is not limited to: agency or partnership agreements, communication such as faxes and emails between directors and employees, financial transactions, financial reports, and source documents such as revenue invoices and expense receipts.

- 2) Please provide the following list of items:

- a. Minutes of the Board of Directors Meetings for the 2013, 2014 and 2015 fiscal periods.
- b. Copies of all communication between the Board of Directors and the Executive director that demonstrates how the Board of Directors is in control of the

Organization's programs for the 2013, 2014 and 2015 fiscal periods. This should include email communication as you indicated that was a significant source of direction between the Board and your Executive Director.

- e. A list of members, constellations or other groups.
- d. A copy of the most current constitution and bylaws.
- e. Planning minutes of the events held in May 2013 and September 2015.
- f. Angelique Wood's employment contracts.
- g. Job descriptions of all Board Members and Employees.
- h. A list of volunteers and their duties.
- i. Any agreements, Letters of Understanding, or contracts between the Organization and any other entity.
- j. Blank Official Donation Receipt.

3) In 2014, the Organization provided grant money to communities to perform a "Health Scan". Please provide the following information:

- a. Provide the source of this grant money and list any events the funds came with.
- b. The application and agreements between the Organization and the communities that received these funds.
- c. Explain what the funds were for and how the Organization verified that the funds were used for these activities.

We ask that you please provide the following list of requested information and documents by October 30, 2015. You may fax it to my attention at 250-363-3000 or call me to make other arrangements.

Should you have any questions you may contact me at (250) 363-0467 or, alternatively, my Team Leader, Ross Thackray, at (250) 363-3141.

Sincerely,



Delyce Levesque, CPA, CGA  
Audit Division - Charities Directorate  
Telephone: 250-363-0467  
Facsimile: 250-363-3000  
Address: c/o 4755 King George Blvd  
Dartmouth, NS B3Y 5G1  
Internet: [www.cra.gc.ca](http://www.cra.gc.ca)

# PlanH Healthy Communities Capacity Building Fund- Support for Local Governments Stream Two- Growing Impact: BC's Next Level of Healthy Communities Leadership

---

*Filled Monday, February 15, 2016*

## Application Overview

Instructions Use this form to apply for support from Stream Two - Growing Impact: BC's Next Level of Healthy Communities Leadership Review the step-by-step Application Guide for Stream Two - Growing Impact: BC's Next Level of Healthy Communities Leadership (under Quick Links on the website) before completing the application Please fill out all of the application questions and stay within the word count limits (where applicable) Click the "Save" button at the bottom of the page to prevent the loss of any information You can save your response and continue at a later time by clicking the "Save and Continue Later" button at the bottom of the page Once you click the "Submit" button on the final page you cannot adjust your responses. Please read and review your responses before submitting You can download a copy for your records by clicking one of the "Review Responses" buttons located at the bottom of your page For any questions please email [grants@planh.ca](mailto:grants@planh.ca) or phone 250-356-0883 APPLICATION DEADLINE Applications accepted up to noon (PST) on Monday, February, 29th, 2016 DECISION NOTIFICATIONS Successful applicants will receive notification by March 31st, 2016

## Section 1: Applicant Information and Eligibility

### Section One: Applicant Information and Eligibility

#### 1.1 Confirmation of Eligibility

- I confirm that our multi-sectoral leadership team participated in the PlanH webinar, Growing Impact, on January 27th or 28th , 2016
- I confirm that I represent a local government

- I have read the step-by-step application guideline
- I believe that this project is eligible for support under Stream Two - Growing Impact: BC's Next Level of Healthy Communities Leadership

## 1.2 Local Government Details

### Name of Local Government Applicant

Regional District Okanagan Similkameen

### Business Mailing Address (Street/PO Box, City, Postal Code)

101 Martin Street, Penticton, BC V2A 5J9

### Business Email

nlynn@rdos.bc.ca

### Business Phone

250-490-4119

### Primary Contact Person

Bill Newell

### Primary Contact Position

Chief Administrative Officer

### Primary Contact Email

bnewell@rdos.bc.ca

### Primary Contact Phone

250-490-4104

### Secondary Contact Person

Angelique Wood

## Secondary Contact Position

Coordinator

## Secondary Contact Email

info@oshlc.ca

## Secondary Contact Phone

250-499-0503

## Indicate the type of local government applying:

Regional District

## Indicate in which health authority region your community is located:

Interior Health

### 1.3 Local government – Health Authority partnership details. Tell us about the working relationship you have with your local health authority.

(500 words max)

5 founding partners included the City of Penticton, the Regional District Okanagan Similkameen, School Board 67, Penticton Indian Band and Interior Health. The Okanagan Healthy Living Coalition was the vision of Dr. Gerry Karr, retired nephrologist who wanted to see more work done "upstream" to impact health. The Coalition grew out of the already successful Healthy Living Fair which continues as yearly event in Penticton.

(No response)

All parties signed a Letter Of Understanding outlining a commitment to a 5 year pilot project which would support increasing health outcomes for our shared populations with attention to children and vulnerable populations, working toward a reduction of chronic illness.

(No response)

Council resolutions, Susan Brown role, Patricia Park, Betty Brown and Julie Steffler (Julie will elaborate)

(No response)

Bill Newell, CAO of Regional District is a founding member, continues to support the Coalition actions by attending Board meetings and devoting staff time to Coalition events and needs.

(No response)

We continue to see Municipal Staff and Elected official representation at each monthly meeting from the District of Summerland, City of Penticton, Town of Osoyoos, Town of Princeton and Village of Keremeos.

(No response)

Our Board also includes representation from Penticton Indian Band, with whom we are planning a Food Security Symposium for the summer of 2016.

(No response)

Early work in each community (2013-2014) included Health Scans developed by IH being filled out by constellations of local leaders concerned with supporting healthy community development. The scans looked at community assets through the lens of 5 pillars which was keeping in line with Healthy Families BC priorities at that time.

(No response)

Scans were completed by Penticton, Oliver, OK Falls, Osoyoos, Keremeos, Hedley and Princeton. The District of Summerland is currently working on completing the scan as a guiding document for their healthy community actions in 2016.

(No response)

(No response)

**Please also provide Health Authority contact information including the key contact for follow-up questions about your application**

Variable	Response
Please also provide Health Authority contact information including the key contact for follow-up questions about your application   Name of Regional Health Authority	Interior Health
Please also provide Health Authority contact information including the key contact for follow-up questions about your application   Business Mailing Address: Street, PO Box, City, Postal Code	740 Carmi Avenue, Penticton BC V2A 8P9
Please also provide Health Authority contact information including the key contact for follow-up questions about your application   Business Email	nancy.laramie@interiorhealth.ca
Please also provide Health Authority contact information including the key contact for follow-up questions about your application   Business Phone	250-770-3456

Please also provide Health Authority contact information including the key contact for follow-up questions about your application | Primary Contact Person

Please also provide Health Authority contact information including the key contact for follow-up questions about your application | Primary Contact Position

Please also provide Health Authority contact information including the key contact for follow-up questions about your application | Primary Contact Email

Please also provide Health Authority contact information including the key contact for follow-up questions about your application | Primary Contact Phone

Susan Brown

Hospitals and Community Integrated Services, Administrator, South Okanagan

susan.m.brown@interiorhealth.ca

250-770-3559

## Tell us about your multi-sectoral leadership team.

(500 words max)

Alignment of healthy communities in each over arching philosophy of School Board, IH, Penticton Indian Band, Regional District Okanagan Similkameen and 6 municipalities has led to the development of a formalized Coalition to tackle some of the broader issues facing each agency.

(No response)

Our leadership team is comprised of senior managers, elected officials, faculty, recreation staff and grassroots community leaders from the School Board, Regional District, Penticton Indian Band, IH and UBC.

(No response)

Monthly Board meetings offer a time for representatives to come together and learn of the initiatives which are taking place throughout the Regional District Okanagan Similkameen, and an opportunity for quick decision making by senior managers who are able to devote staff time and resources to one another's projects.

(No response)

The ability of decision makers to allocate time effectively and in a timely manner speeds up the efficacy of our organization as we spend less time making applications and petitions and more time working out how we're going to get things done.

(No response)

Please also provide all contact information requested for up to seven members of your multi-sectoral leadership team

(Use the scroll bar at the bottom of the table to view all five columns)

Full Name	Affiliation	Organization Name	Email	Phone Number
Bill Newell	Regional District Staff	(No response)	(No response)	(No response)
Susan Brown	Health Authority	(No response)	(No response)	(No response)
Angelique Wood	Non-Profit Organization	(No response)	(No response)	(No response)
Judy Sentes	Municipal Elected	(No response)	(No response)	(No response)
Mark Woods	Regional District Staff	(No response)	(No response)	(No response)
Julie Steffler	Health Authority	(No response)	(No response)	(No response)
Blain Ford	Municipal Staff	(No response)	(No response)	(No response)

Section 2: Proposal for Advanced Healthy Community Leadership

Section Two: Proposal for Advanced Healthy Community Leadership

2.1 What is the working title of your project or proposed activities?

Please give us the name of your proposed activities, even if it is just a working title at this point.

Organizational Development: Using Collective Impact and Food Security to transition the organization

2.2 What is your primary healthy community priority?

(Please pick one)

healthy eating and food security

## What is your secondary healthy community priority?

(Please pick one)

positive mental health and well-being

## Tell us more about the healthy community issue(s) that you are hoping to have impact on.

(500 words max)

To date the most wide-spread interest throughout the Regional District communities is in food security. It is arguable that food transcends the boundaries of our urban and rural communities, and can act as a vehicle to connect people across different ethnicities.

(No response)

Food costs are spiraling and incomes are not keeping pace with these costs. Although the Okanagan Similkameen has the potential to be a “bread basket” with good growing conditions and the potential to extend our seasons with investment in built infrastructure, the current reality is that there are many people using food banks (Oliver’s small extended population of about 7,000 people is currently sending about 200 users a week to the food bank) and going hungry.

(No response)

Healthy Community Scans have been initiated by Betty Brown of IH which helped to identify the needs and the assets of the various communities. Evaluation forms from our “Fall Energizer” included requests from the grass roots membership to issue areas they wanted to learn more about. OSHLC constellations in the communities of Hedley, Princeton, Summerland and Oliver have all been talking about food activism in some manner and identified food security as a concern locally.

(No response)

Data shows that the issue of food security is front and center for many of our communities. A number of actions in more than one community prove the interest of exploring food security in a more meaningful way.

## 2.3 What has led you to want to take your thinking and acting "to the next level"?

(500 words max)

The challenges of a Regional District with 8 Electoral Areas and 6 Municipalities is that each smaller local government and large rural area surrounding area has limited capacity to address “root causes” in approaching impacting health “upstream”. Issues that are close at hand are usually respecting solid waste, water and sewer infrastructure, so social infrastructure and care falls to the concern of the clubs and service groups who may not have the skills, time, or interest in development work.

(No response)

Volunteers require leadership training and capacity building in order to affect change, but they also need support- many are elderly and suffering the burnout of “triage” work and they don’t have the capacity to increase membership with youthful populations are dwindling. We know we need to keep our population healthy and able to contribute to our communities- because that’s what keeps them vital and attractive which can lead to greater in-migration.

(No response)

Development of food policy is supported by some elected officials but there is currently no “vehicle” to enable staff work on such initiatives since Regional Districts, unlike Municipalities, cannot work on a service unless there is a bylaw and taxation for that service. In many rural areas, there is currently NO PROVISION for any work on food security and it would likely be very difficult to prompt residents to lobby for taxation to provide this work.

(No response)

The OSHLC as an inter-sectoral agency was formed as a 5-year pilot project and has been reliant on Regional District Grant in Aid funding for its operational budget. This funding source will not last and for the Coalition to continue to do important "upstream" work we need to develop an entrepreneurial model for sustainability.

(No response)

We believe that using Food Security as a focus, the Coalition can develop community interest and engagement while creating measurement tools which will enable us to shift our organization to an enterprising model.

(No response)

Our goal in applying for this funding is to develop evaluation tools which can be used by the organization as well as by our constellation groups in our member communities, to stretch our organization from a government funded entity to an entrepreneurial organization, and to use food security as our project focus to work on a "big picture" item that impacts all of our communities but which is so large most of our member organizations can only work at it in small project-based ways.

(No response)

(No response)

## 2.4 Tell us about how you are proposing to take an upstream approach to the challenges you wish to address.

(500 words max)

The Okanagan Similkameen Healthy Living Coalition is an example of an upstream approach which needs stabilizing and funding to explore in a deeper way the collective impact in making systems changes.

(No response)

Using Food Security as the issue to "move the needle" we want to:

-entrench land use policies at the Regional District level which reflect agriculture-first policies

-influence and support Municipal policies which put food security first

(example: under-utilized ALR lands have enormous local food potential if policies direct owners that land may not lay fallow)

(No response)

-develop a pilot within IH rural residential or clinical facilities to change procurement policies to reflect a percentage of locally grown produce

(example: shifting from Vernon-made food delivered to Keremeos to locally purchased Cawston-grown produce)

(No response)

-Oliver Corrections facility greenhouse and inmate integration

(example: inmates will be growing produce and using much of it in the facility, but the extra produce could be coordinated to be used in the community at large, giving positive attention to the work of the inmates and impacting their social standing and personal well being)

(No response)

-Oliver Healthy Living Coalition Food Security Initiative

(example: the Okanagan Similkameen Healthy Living Coalition will assist and support the Oliver Healthy Living Coalition in its efforts to develop a food security action plan and will help in the knowledge translation of these learnings in this pilot to other communities in the Regional District)

(No response)

-Penticton Indian Band best practices - Food Security Symposium in summer 2016

(example: Penticton Indian Band has used a systems approach to developing a Community Garden, with paid gardeners who instruct volunteers, harvest produce, and make it available to anyone who needs it. In addition, the Health Center accepts extra produce and prepares it for band members throughout the season in order to teach healthy and nutritious cooking, give people an opportunity to have a "night out" and feel social inclusion, as well as teaching about menus which are more appropriate for controlling diabetes. Our Food Security Symposium will elaborate on these and other best practices to inspire the wider community of the Regional District in planning and execution of related projects.)

(No response)

(No response)

## 2.5 Tell us about the system you are trying to influence or change

(500 words max)

The OSHLC aims to shift the local food system, the health system, and the local government system into a more cooperative, regional and intercultural system.

(No response)

Similkameen Valley has the highest concentration of organic farmers in Canada yet accessing their product can be difficult as their markets are outside of BC. Finding ways to benefit the local consumer who wants access while enhancing the farmer's supply chain will reduce greenhouse gas emissions and increase the access to nutritious food of our residents.

(No response)

Collaboration in a defined organized structure will enable the Parties to develop a global and integrated healthy living strategy for the region. Such a strategy will permit efficiencies, improved effectiveness, and the development of unique new synergistic programs and services that would not otherwise be attainable to achieve measurable lifestyle and health outcomes.

(No response)

The larger projects that the Coalition can position itself to undertake are broader than most organizational mandates, yet are crucial to healthy communities and individuals.

## 2.6 Tell us about how you are proposing to take an innovative approach.

(500 words max)

Enterprising Non profit;

Collective impact

and upstream approach to food security as the vehicle for this shift

(No response)

need an innovative approach to measuring community engagement and evaluation to effectively demonstrate benefits, outcomes, changes to the larger community.

## 2.7 Tell us about some of the outcomes that you are hoping to work towards.

(500 words max)

effective evaluation plan

regional district food security plan (Oliver as a pilot with CFAI funding and stream one PlanH funding)

(No response)

sustainable enterprising model

see IH shift procurement policies

(No response)

IH local community liason model expanded

(No response)

health of our communities improved as measured by the evaluation plan

(No response)

## 2.8 Tell us how you plan to measure progress towards your anticipated outcomes and make use of any learning along the way.

(500 words max)

10 year plan:

Develop evaluation tools and plans which can be used throughout the region in addition to our organization

Stabilized business model -develop a business plan for an enterprising non-profit

Collective impact to measure the effectiveness of our model

Policy shifts at municipal and regional level of government

Health Authority policy shifts

Decreased rates of chronic disease

Increase in mental well-being

% shift in arable land being used for edibles

(No response)

(No response)

(No response)

## 2.9 Tell us how you would propose taking your thinking and acting to the next level.

(500 words max)

Elaborate- from their funding app guide

(No response)

Accelerating learning and measuring outcomes: eg developing a theory of change, identifying desired impact, setting targets and engaging in developmental evaluation

(No response)

Collaborating more effectively across sectors: eg creating a new collaborative processes and infrastructure such as a collective impact table, working effectively with difference and engaging in transformational leadership

(No response)

Innovating upstream for greater impact: eg generating fresh perspectives and new ideas to address specific health and well being challenges, applying leading edge practices, experimenting through rapid prototyping and using innovative social technologies such as change labs.

## 2.10 Tell us now you propose using any grant money received as part of your Growing Impact work.

(250 words max)

\$5,000 each for evaluation tools, enterprising non-profit development, and food security pilot work

(No response)

We hope that Plan H and BC Healthy communities will be able to share and help develop evaluation tools from the Tamarack institute and Innoweave to assist our organization determine its effectiveness around our deliver of projects with respect to food security.

(No response)

Enterprising non-profit development will use the services of Ken Gauthier of Purppl, an enterprising non-profit and social innovation start-up incubator out of Kelowna.

(No response)

In addition, Directors from two local models of similar coalitions or alliances will be interviewed.

(No response)

Anna Warwick-Sears of Okanagan Basin Water Board and Bryn White, Manager of South Okanagan Similkameen Conservation Program will discuss the ways in which they reach consensus with varied stakeholders.

(No response)

Food Security Symposium in Summer 2016 will showcase the work of the Penticton Indian Band to a much larger, mostly non-Indigenous audience and will give an opportunity to develop a greater knowledge base and respect for Indigenous Food security and sovereignty.

(No response)

## Section 3: Capacity and Commitment

### Section Three: Capacity and Commitment

#### 3.1 Describe the capacity and commitment that you have to host a two-day Growing Impact workshop in May or June 2016.

(250 words max)

Our group has expressed an interest in a one-day workshop for our smaller leadership team and a second day workshop which would include the larger community of grassroots leaders working on the systems changes that we identify.

(No response)

Team members have come together throughout the development of the OSHLC to design and plan the organization, so the commitment has already been demonstrated over a 4-year time frame.

(No response)

This has included a full day Inaugural Forum (2013) which included more than 60 participants from throughout the Regional District Okanagan Similkameen and the Penticton, Osoyoos, and Lower Similkameen Indian Bands from the area, a two-day scenario planning retreat run by UBC professor Keith Culver (2014), and a one day workshop in 2015 in addition to the numerous activities and smaller leadership team meetings since our inception. Our 2016 Food Security Symposium will be held in Outma school on Penticton Indian Band Lands and can hold up to 500 attendees if needed.

(No response)

There are a number of venues available to the OSHLC that can easily host up to 200 attendees. The first day of the workshop, with the leadership team, may be hosted at the Carmi medical center with about a 30 person capacity.

(No response)

Please also indicate that you are fully aware of the logistical and financial responsibility of the host site by completing the following checklist:

- Yes, we will cover the costs of hosting a two-day workshop in the community (venue, catering, materials, etc.)
- Yes, we will work on local promotion, invitations, and registration
- Yes, we will work on harvesting and documentation at the workshop
- Yes, we will work on the evaluation and debrief of the workshop

- Yes, we will share any outputs with participants as well as beyond the community

### 3.2 Describe the capacity and commitment that you have to enter into a formal coaching relationship for an initial six months of personalized and project-specific coaching to support learning, planning, prototyping, and evaluation.

(250 words max)

The organizational development of the Coalition respecting a new business model will necessarily be focussed on the Coordinator role working with the Health Authority and reporting back to the Board.

(No response)

Our leadership team has committed to the three 90 minute coaching calls and the on-site two day workshop. All of our organizations regularly send staff to obtain Continuing Education credits, so there is already a framework in place for taking time away from other commitments.

### 3.3 Describe the capacity and commitment you have to participate in a provincial community of learning and practice.

(250 words max)

Our leadership team has access to meeting rooms within both the Health Authority and the RDOS which allow us to meet in one another's space and give all participants a chance to get exposure to one another's "systems". Three two hour online sessions will be in line with the kind of commitments the leadership team has already put into the OSHLC to date.

(No response)

The Community of Learning and Practice work is of interest to the leaders in local government who appreciate the opportunity to learn from their colleagues about innovations which are happening in other parts of the province which could be adapted and practiced in our communities.

(No response)

A great example is when one group develops partnership and user agreements around trail development which is brokering new respectful relationships between different users, those template agreements can be shared and immediately have a strong positive impact on residents of a different area.

(No response)

The work of the Shuswap Trail Alliance is of great interest to the Regional District Okanagan Similkameen. The OSHLC can be a vehicle to gather that information, share it back with RDOS management, disseminate it to our local leaders, and communicate it out to a broader public.

(No response)

## Section 4: Review and Submit

### Section Four: Review and Submit your Application

#### Checklist

Please review your application and complete the checklist:

- Yes, I represent a local government.
- Yes, we have a partnership with our local health authority
- Yes, we have a multi-sectoral leadership team
- Yes, our multi-sectoral team participated in the PlanH webinar Growing Impact on January 27th or 28th, 2016
- Yes, I have read the step-by-step application guidelines
- Yes, I believe that this project is eligible for support under Stream Two – Growing Impact
- Yes, I have completed all sections of the application

**APPLICATION DEADLINE: Applications will be accepted until noon (PST) on Monday, February 29th, 2016**  
**DECISION NOTIFICATION: Successful applicants will receive notification by March 31st, 2016**  
Please be advised that a signed funding agreement between BC Healthy Communities Society and each successful applicant organization will be required before release of funds.

After clicking Submit you will no longer be able to edit your responses. Please make sure you have reviewed your application before submitting. You will receive confirmation of your submission; should you not receive confirmation of your submission please contact [grants@planh.ca](mailto:grants@planh.ca) or 250-356-0883. If you have questions or require assistance please contact us at [grants@planh.ca](mailto:grants@planh.ca) or 250-356-0883. You may be contacted by BC Healthy Communities to discuss further details about your proposal.

# Meadowlark

## Nature Festival

EXPERIENCE \* DISCOVER \* EXPLORE



November 1, 2016

Sandy Croteau, CGA  
Finance Manager  
Regional District of Okanagan-Similkameen  
101 Martin Street  
Penticton BC V2A 5J9

Dear Ms Croteau:

Re: Regional Grant in Aid Application for Okanagan Similkameen Conservation Alliance  
"Natural History of the South Okanagan Similkameen" Project

Please find attached the Regional Grant in Aid application for the Okanagan Similkameen Conservation Alliance (OSCA), along with a copy of our most recent Financial Statements and list of Board of Directors. The application requests financial support for a special Natural History Project to be unveiled at the 20<sup>th</sup> Anniversary Meadowlark Nature Festival taking place May 18 to 22, 2017.

We hope that we can work with the RDOS once again to present this wonderful community event. It's only through the help of supporters like the RDOS that we can continue to make the South Okanagan Similkameen the thriving region that it is.

We look forward to hearing from you. If you have any questions or require any further information please feel free to call.

All the best,

Jayme Friedt  
Festival Coordinator

RECEIVED  
Regional District

NOV - 1 2016

101 Martin Street  
Penticton BC V2A 5J9



## REGIONAL GRANT IN AID APPLICATION FORM

NAME OF ORGANIZATION <b>Okanagan Similkameen Conservation Alliance (OSCA)</b>		AMOUNT REQUESTED <b>\$7,500</b>
MAILING ADDRESS <b>113-437 Martin Street, Box 349, Penticton BC</b>		
POSTAL CODE <b>V2A 5L1</b>	CONTACT PERSON (NAME AND TITLE) <b>Jayme Friedt, Festival Coordinator</b>	
TELEPHONE NUMBER <b>250-492-5275</b>	EMAIL ADDRESS <b>info@meadowlarkfestival.ca</b>	

### INFORMATION REGARDING THE APPLICANT ORGANIZATION:

IS YOUR ORGANIZATION A REGISTERED NOT FOR PROFIT SOCIETY IN BC? YES Yes NO           

IF YES PROVIDE REGISTERED SOCIETY NUMBER S 38131

HAS YOUR ORGANIZATION RECEIVED FUNDING FROM THE RDOS BEFORE? YES Yes NO           

IF "YES" ; WHEN see attached AND AMOUNT RECEIVED:           

### DETAILS OF GRANT REQUEST

Please provide the following information in a brief narrative in the **following order**. (maximum 2 pages)

#### 1. Project/Program Abstract

- Brief summary of the proposed project/program including:
- Total estimated costs;
- The amount requested from the Regional District and how the funds will be used;
- Other principal sources of support.

#### 2. Project/Program Description

- Specify project/program outcomes that you plan to achieve.
- Who and how many will be served and why are you serving them? Why would they use your particular services? What geographic area does this project/program target? **Please indicate clearly how your project/program is considered regional in nature (Benefits of project/program are significant in at least three Electoral Areas and/or member municipalities**
- How will you reach the population you plan to serve?
- What strategies will be used to achieve the proposed outcomes?
- How will you know if you have achieved the outcomes proposed?

**3. Funding Considerations**

Describe plans for obtaining other funding needed to carry out the project/program, including amounts requested of other funders and any volunteer labour and/or in-kind donations.

If the project/program is expected to continue beyond the grant period describe plans for ensuring continued funding after the grant period.

**CHECKLIST - DOCUMENTS TO SUBMIT WITH YOUR APPLICATION**

- Copy of Event or Initiative Budget – A detailed budget (see attached template) including costs, revenues and fees charged. Where possible please provide copies of cost estimates obtained
- Copy of Organization’s last Financial Statement
- Details of your Organization’s structure (include Directors names)

**Please ensure you have answered all sections of this form and provided all the requested documents.**

SIGNATURE 	DATE November 1, 2016
NAME (PLEASE PRINT) Jayme Friedt	TITLE Meadowlark Festival Coordinator

**SUBMIT TO:**

Regional District of Okanagan-Similkameen  
101 Martin Street  
Penticton, BC V2A 5J9  
Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)  
Attention: Finance Manager

<b>RDOS REGIONAL GRANT IN AID BUDGET TEMPLATE</b>	
<b>Organization Name:</b>	OSCA Meadowlark Nature Festival
<b>For period</b>	From <u>May 18 to 22 2017</u> to _____.
<b>REVENUE</b>	
<b>Grants (provide Names of grantors)</b>	
<b>from Government</b>	RDOS, \$7500
<b>from Foundations</b>	TD Friends of the Environment Fnd \$5000; Community Foundation \$2500
<b>from Corporations</b>	Shaw \$5000
<b>Earned Income (ie interest)</b>	
<b>Individual contributions.</b>	
<b>Fundraising events and product sales.</b>	
<b>Membership income</b>	
<b>Additional revenue (please specify)</b>	
<b>TOTAL INCOME</b>	\$20,000
<b>EXPENSES</b>	
<b>Salaries and wages</b>	
<b>Consultant and professional fees (e.g. accounting, legal, etc.)</b>	
<b>Travel</b>	
<b>Equipment</b>	\$4,000
<b>Supplies</b>	\$5,000
<b>Advertising and printing</b>	\$4,000
<b>Rent</b>	\$1,000
<b>Utilities (ie electric, gas, telephone, cable)</b>	
<b>Other expenses (please specify)</b>	
Touring Costs	\$1,000
Researcher/Interpreter fees	\$5,000
<b>TOTAL EXPENSES</b>	\$20,000
<b>IN KIND SUPPORT (PLEASE PROVIDE DETAILS)</b>	

## RDOS Regional Grant in Aid Application... continued from form

**Has your organization received funding from the RDOS before? Yes**

In 2011, 2012, 2013, and 2014 OSCA received \$2000 and in 2015 and 2016 OSCA received \$2500.

### DETAILS OF GRANT REQUEST

#### 1. Project/Program Abstract

Each year the Okanagan Similkameen Conservation Alliance (OSCA) presents its largest environmental education and outreach event, the Meadowlark Nature Festival. Offering over 80 diverse events, the Festival aims to connect people with nature so that they will embrace stewardship and sustainability of the unique habitats and species of this region.

Meadowlark events are led by experts in their fields including biologists, historians, geologists, naturalists, aboriginal knowledge keepers, astronomers, herpetologists and artists and are designed to be interactive, educational and engaging outdoor experiences. The Festival is geared to appeal to a wide cross-section of people and interests and includes canoe trips, guided walks, film screenings, Aboriginal cultural events, bird watching tours, back-country horseback riding, geological lectures, astronomy events, art exhibitions, photography, writing and painting workshops, children's programming, conservation and environmental seminars and more.

Events are presented in areas of environmental significance, some not normally accessible to the public, covering such topics as protection of our waters, species at risk, fragile habitats, and other sustainability issues important to this region. Over the years, Meadowlark has exposed thousands of local and visiting participants to our surrounding area and promoted this region as an exciting eco-tourism destination.

In celebration of Canada's 150 birthday as well as the 20<sup>th</sup> Anniversary of the Meadowlark Festival in 2017, OSCA is coordinating a special and powerful multi-media presentation of the "Natural History of the South Okanagan Similkameen" (working title only), showing the changes to the South Okanagan Similkameen landscape over the past century. The project will include interpreters from various disciplines including biologists, botanists, geologists, historians, naturalists, entomologists and herpetologists among others. Archival photographs will also be included acquired from various regional collections including the Penticton Museum and Archives, Summerland Museum and Heritage Society, Oliver & District Heritage Society Museum and Archives, Osoyoos and District Museum and Archives, Osoyoos Desert Centre, Princeton & District Museum & Archives, En'owkin Centre, Penticton Indian Band, Osoyoos Indian Band, Okanagan Nation Alliance and some private holdings. The photos will be sourced and curated. It is expected we will commission at least one and possibly two experts, including a respected Penticton Indian Band elder, to provide commentary and narration on the photos. The project will debut at the 20<sup>th</sup> Anniversary edition of the Meadowlark Nature Festival in May of 2017. The event will be videotaped and offered as an educational program for area students. The display will also be toured to free-access venues throughout the South Okanagan Similkameen.

**Budget:** \$20,000

**Amount requested from the RDOS:** \$7,500

**How the funds will be used:**

Funding for the Natural History of the South Okanagan Similkameen project will be used to pay for the researchers, interpreters, photography, videography, and reference material to create the project. The project will be unveiled at the 20<sup>th</sup> Anniversary Meadowlark Festival Founders Celebration in which we will pay tribute to the founding members of OSCA as well as the many tour leaders in the early days of the Meadowlark Festival. Funding will also be used to contribute to the venue rental, a/v equipment rental, signage, advertising and other promotional materials for this event.

**Other principal sources of support:**

Other principal sources of support will come from corporate and foundation grants.

**2. Project/Program Description**

The objective of the Natural History project is to expose participants and students to the changing landscape and habitats of our regions and the conservation, stewardship and preservation concerns and initiatives taking place to protect our natural spaces. The outcome we plan to achieve is to promote community engagement, encouraging people's involvement and bringing them together to steward and celebrate our natural environment. It is intended that the project will become a Meadowlark event for many years to follow, each year with new photographs, insights and interpretations added to the project. Following the unveiling, the project will be on display in a public, free-access venue where hundreds of people of all ages will have a chance to view and experience the natural history of our region as well as explore and discuss issues that are important to our region and to learn ways in which they can contribute to the long-term health and sustainability of our ecosystems and natural environments.

The project will include information about and target the entire South Okanagan Similkameen region including Osoyoos, Oliver, Cawston, Keremeos, Princeton, Okanagan Falls, Penticton, Naramata, and Summerland. Following the Meadowlark Festival the project will tour various free-access venues throughout the South Okanagan Similkameen valleys.

A comprehensive marketing and promotional strategy will be implemented which includes both sponsored and paid advertising. Media coverage will be secured through print, radio and television and information on the project will be included in the 30,000 copies of the Meadowlark program guide which are distributed throughout the Okanagan and Similkameen valleys. The Festival also has a user-friendly website with SEO optimization and each year we implement an extensive social media campaign.

Following every Festival, the Meadowlark conducts surveys of our participants, tour leaders and volunteers to gauge the extent of our outreach and garner feedback on the outcomes we have

achieved. The surveys have been extremely helpful in providing information on what types of programs appeal to our participants and the value our programs have brought to them.

### **3. Funding Considerations**

OSCA implements a comprehensive fundraising strategy each year which includes corporate and individual sponsorship and donation requests, corporate, government and foundation grant applications, raffle ticket sales and special fundraising events.

#### **Amount requested of other funders:**

TD Friends of the Environment Foundation - \$5000

Community Foundation of the South Okanagan Similkameen - \$2500

Shaw - \$5,000

#### **Sustainability of the Festival after grant period:**

Once created this project will continue to be on display at every Meadowlark Nature Festival in years to follow. OSCA and Meadowlark will continue to be fiscally responsible and viable through their ongoing partnerships, ticket sales, sponsorships and grant awards. Each year an operating budget is reevaluated and revised in order to maintain a financial strong organization.



## Natural History Project Budget

### Revenues

RDOS	\$	7,500
TDFEF	\$	5,000
SHAW	\$	5,000
Community Foundation of South Okanagan Similkameen	\$	2,500

<b>Sub-total</b>	<b>\$</b>	<b>20,000</b>
------------------	-----------	---------------

<b>Total Revenues</b>	<b>\$</b>	<b>20,000</b>
-----------------------	-----------	---------------

### Expenses

Researcher/Interpreter fees	\$	5,000
Photography and display materials	\$	5,000
Advertising	\$	2,000
Touring Costs	\$	1,000
Video/Production A/V equipment	\$	4,000
Printed reference material	\$	2,000
Venue Rental	\$	1,000

<b>Total Expenses</b>	<b>\$</b>	<b>20,000</b>
-----------------------	-----------	---------------

<b>Revenue less Expenses</b>	<b>\$</b>	<b>-</b>
------------------------------	-----------	----------



### Board of Directors

Janet Willson, Chair  
Owner, In.sight Communications  
[janet@insightcomm.ca](mailto:janet@insightcomm.ca)  
bus 250-494-1397

Sally Kilburg, Past-Chair  
Realtor, Sutton Power 1 Realty  
[okanagansal@yahoo.ca](mailto:okanagansal@yahoo.ca)  
cell 250-460-0509

Pat Evans, Treasurer  
Mortgage Specialist, TD Canada Trust  
[pat.evans@shaw.ca](mailto:pat.evans@shaw.ca)  
cell 250-486-3693

Bob Nicholson, Secretary  
Retired CBC Journalist/Producer  
[bnichol9@shaw.ca](mailto:bnichol9@shaw.ca)  
cell 250-488-5522

Sharon Mansiere, Director  
Biology Professor, Okanagan College  
[smansiere@okanagan.bc.ca](mailto:smansiere@okanagan.bc.ca)  
res 250-494-4280

Ellen Simmons, Director  
Ecology/Biology Instructor,  
En'owkin Center  
[ellensimmons25@gmail.com](mailto:ellensimmons25@gmail.com)  
cell 250-488-1420

Tanya Luszcz, Director  
Program Manager,  
Partners in Flight BC/Yukon Great Basin  
[tanya.luszcz@gov.bc.ca](mailto:tanya.luszcz@gov.bc.ca)  
cell 250-488-5745

Judy Brock, Director  
OSCA Founder, Retired Teacher  
[brockemail@shaw.ca](mailto:brockemail@shaw.ca)  
cell 250-486-5049

### Part-time Contract Staff

Jayme Friedt, Festival Coordinator  
[meadowlarkfestival@osca.org](mailto:meadowlarkfestival@osca.org)  
cell 250-488-9894

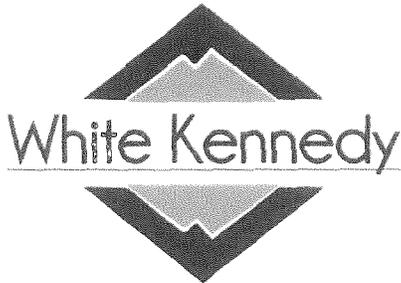
Margaret Holm, OSCA Outreach Coordinator  
[margareholm@shaw.ca](mailto:margareholm@shaw.ca)  
cell 250-462-8575

**OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE**  
**Index to Financial Statements**  
**Year Ended December 31, 2015**  
*(Unaudited - See Notice To Reader)*

---

	Page
NOTICE TO READER	1
FINANCIAL STATEMENTS	
Statement of Financial Position	2
Statement of Revenues and Expenditures	3
Statement of Changes in Net Assets	4
Notes to Financial Statements	5
Meadowlark Festival <i>(Schedule 1)</i>	6





Your Partners in Prosperity™

www.WhiteKennedy.com

Chartered Professional Accountants and Business Advisors

Ian S. Kennedy, CPA, CA  
Michael P. Doherty, CPA, CA  
H. Jon Milligan, CPA, CA

Chris D. Browne, CPA, CA  
Jeff Duguid, CPA, CA  
Marielle J. Brûlé, CPA, CA

Peter MacIntosh, CPA, CA  
Darrell Swetlishoff, CPA, CA  
Aaron Dodsworth, CPA, CA  
Jodi Hansen, CPA, CA

---

### NOTICE TO READER

---

On the basis of information provided by management, we have compiled the statement of financial position of Okanagan Similkameen Conservation Alliance as at December 31, 2015 and the statements of revenues and expenditures and changes in net assets for the year then ended.

We have not performed an audit or a review engagement in respect of these financial statements and, accordingly, we express no assurance thereon.

Readers are cautioned that these statements may not be appropriate for their purposes.

*White Kennedy LLP*

Penticton, British Columbia  
February 24, 2016

CHARTERED PROFESSIONAL ACCOUNTANTS

**OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE**

**Statement of Financial Position**

**December 31, 2015**

*(Unaudited - See Notice To Reader)*

	2015	2014
<b>ASSETS</b>		
<b>CURRENT</b>		
Cash	\$ 17,914	\$ 9,674
Accounts receivable	3,000	4,862
	<u>20,914</u>	<u>14,536</u>
<b>PROPERTY AND EQUIPMENT</b>		
	<u>-</u>	<u>102</u>
	<u>\$ 20,914</u>	<u>\$ 14,638</u>
<b>LIABILITIES AND NET ASSETS</b>		
<b>CURRENT</b>		
Accounts payable and accrued liabilities	\$ 3,173	\$ 3,470
Deferred income	16,202	3,952
	<u>19,375</u>	<u>7,422</u>
<b>NET ASSETS</b>		
Unrestricted fund	1,539	7,114
Capital fund	-	102
	<u>1,539</u>	<u>7,216</u>
	<u>\$ 20,914</u>	<u>\$ 14,638</u>

**ON BEHALF OF THE BOARD**

 Director

See accompanying notes to financial statements 2



**OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE**

**Statement of Revenues and Expenditures**

**For the Year Ended December 31, 2015**

*(Unaudited - See Notice To Reader)*

	2015	2014
<b>REVENUES</b>		
Meadowlark Festival <i>(Schedule 1)</i>	\$ 75,980	\$ 56,199
Birdstudies revenue	10,233	10,119
Ecostudies revenue	8,816	3,560
OSCA grant revenue	7,614	4,663
ORV revenue	636	5,265
OSCA membership	620	840
OSCA donation	606	1,150
BC Agricultural Research	-	3,240
OSCA fundraising	-	1,216
	<u>104,505</u>	<u>86,252</u>
<b>EXPENSES</b>		
Meadowlark Festival <i>(Schedule 1)</i>	67,027	52,049
Birdstudies expense	8,850	9,600
Ecostudies expense	8,285	3,885
SOREB Ref. Project	7,541	952
ORV expenses	4,336	1,056
Rental	4,200	4,050
Bookkeeping	2,700	2,550
Professional fees	2,650	2,763
G.S.T. expense	1,586	-
Telephone	858	608
Insurance	827	848
Interest and bank charges	616	508
Office and sundry	482	323
Repairs and maintenance	122	122
Amortization	102	75
BC Agricultural research expense	-	2,919
	<u>110,182</u>	<u>82,308</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES</b>	<u>\$ (5,677)</u>	<u>\$ 3,944</u>

See accompanying notes to financial statements 3



**OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE**

**Statement of Changes in Net Assets**

**Year Ended December 31, 2015**

*(Unaudited - See Notice To Reader)*

	Unrestricted Fund	Capital Fund	2015	2014
<b>NET ASSETS - BEGINNING OF YEAR</b>	\$ 7,114	\$ 102	\$ 7,216	\$ 3,273
Deficiency of revenues over expenses	(5,677)	-	(5,677)	3,944
Amortization	102	(102)	-	-
<b>NET ASSETS - END OF YEAR</b>	<b>\$ 1,539</b>	<b>\$ -</b>	<b>\$ 1,539</b>	<b>\$ 7,217</b>

See accompanying notes to financial statements 4



# OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE

## Notes to Financial Statements

Year Ended December 31, 2015

*(Unaudited - See Notice To Reader)*

---

### 1. PURPOSE OF THE ORGANIZATION

Okanagan Similkameen Conservation Alliance (the "organization") is a not-for-profit organization incorporated provincially under the Society Act of British Columbia. As a registered charity the organization is exempt from the payment of income tax under Section 149(1) of the Income Tax Act.

The organization operates to provide educational initiatives that promote environmental awareness throughout the region.

---



**OKANAGAN SIMILKAMEEN CONSERVATION ALLIANCE**

**Meadowlark Festival**

*(Schedule 1)*

**Year Ended December 31, 2015**

*(Unaudited - See Notice To Reader)*

	2015	2014
<b>REVENUE</b>	<b>\$ 75,980</b>	<b>\$ 56,199</b>
<b>EXPENSES</b>		
Events coordinator	24,698	23,565
Events	13,001	14,097
Banquet and silent auction	12,110	1,356
Programs, flyers	5,278	2,537
Insurance	2,798	2,546
IT, web contract	2,131	769
Advertising	2,002	947
Administration	2,000	1,800
Merchandise	1,127	1,346
Printing, copy & signage	684	777
Rent and venue rental	506	1,138
Telephone	471	511
Office	107	238
Visa and bank charges	72	78
Artwork	42	344
	<b>67,027</b>	<b>52,049</b>
<b>EXCESS OF REVENUE OVER EXPENSES</b>	<b>\$ 8,953</b>	<b>\$ 4,150</b>

See accompanying notes to financial statements 6





**RECEIVED**  
Regional District

NOV - 1 2016

101 Martin Street  
Penticton BC V2A 5J9

## ELECTORAL AREA COMMUNITY GRANT IN AID APPLICATION FORM

\*\*PLEASE READ THE ELECTORAL AREA COMMUNITY GRANTS GUIDELINES PRIOR TO SUBMITTING APPLICATION\*\*

NAME OF ORGANIZATION <b>Agur Lake Camp Society</b>	AMOUNT REQUESTED <b>\$8017</b>
MAILING ADDRESS <b>Box 1723, Summerland BC</b>	
POSTAL CODE <b>V0H 1Z0</b>	CONTACT PERSON (NAME AND TITLE) <b>Beth Bonten, President</b>
TELEPHONE NUMBER <b>250 809 7130</b>	EMAIL ADDRESS <b>info@agurlakecamp.ca</b>

**INFORMATION REGARDING THE APPLICANT ORGANIZATION:**

IS YOUR ORGANIZATION A REGISTERED NOT FOR PROFIT SOCIETY IN BC? YES  NO   
 IF "YES" PROVIDE REGISTERED SOCIETY NUMBER S-47604  
 IF "NO" PROVIDE PROOF OF BANK ACCOUNT IN ORGANIZATION'S NAME (as an attachment to application)  
 HAS YOUR ORGANIZATION RECEIVED FUNDING FROM THE RDOS BEFORE? YES  NO   
 IF "YES"; WHEN 2008, 2011, 2013 AND AMOUNT RECEIVED: \$ 37,440

**DETAILS OF GRANT REQUEST**

Please provide the following information in a brief narrative in the **following order**. (maximum 2 pages)

**1. Project/Program Abstract**

- Brief summary of the proposed project/program including:
- Total estimated costs;
- The amount requested from the Regional District and how the funds will be used;
- Other principal sources of support.

**2. Project/Program Description**

- Specify project/program outcomes that you plan to achieve.
- Who and how many will be served and why are you serving them? Why would they use your particular services? What geographic area does this project/program target?
- How will you reach the population you plan to serve?
- What strategies will be used to achieve the proposed outcomes?
- How will you know if you have achieved the outcomes proposed?

### 3. Funding Considerations

Describe plans for obtaining other funding needed to carry out the project/program, including amounts requested of other funders and any volunteer labour and/or in-kind donations.

If the project/program is expected to continue beyond the grant period describe plans for ensuring continued funding after the grant period.

PLEASE CHECK ALL ELECTORAL AREAS THAT WILL BENEFIT FROM YOUR PROJECT/PROGRAM					
ELECTORAL AREA "A"		ELECTORAL AREA "B"		ELECTORAL AREA "C"	
ELECTORAL AREA "E"		ELECTORAL AREA "F"		ELECTORAL AREA "G"	

### CHECKLIST - DOCUMENTS TO SUBMIT WITH YOUR APPLICATION

Copy of Event or Initiative Budget – A detailed budget (see attached template) including costs, revenues and fees charged. Where possible please provide copies of cost estimates obtained

Details of your Organization’s structure (include Directors names and Phone numbers)

For Community Organizations without a Registered Society number, proof of bank account in Organizations name

Please ensure you have answered all sections of this form and provided all the requested documents.

SIGNATURE <i>Beth Bonten</i>	DATE <i>Oct. 31, 2016</i>
NAME (PLEASE PRINT) <b>Beth Bonten</b>	TITLE <b>President</b>

### SUBMIT TO:

Regional District of Okanagan Similkameen  
 101 Martin Street  
 Penticton, BC V2A 5J9  
 Email: [info@rdos.bc.ca](mailto:info@rdos.bc.ca)  
 Attention: Finance Manager

### FOR OFFICE USE ONLY

AMOUNT OF GRANT REQUESTED	\$
AMOUNT OF GRANT APPROVED (enter 0 if grant is denied)	\$
ELECTORAL AREA DIRECTOR SIGNATURE	

### **Project Abstract**

Agur Lake Camp Society (ALCS), BC's only barrier-free camp, located in Area F of the RDOS, is requesting \$8017 from the RDOS Regional Grant in Aid to increase usability, enhance the natural forest biology and promote fire safety in the forest surrounding the camp. The funds will be used to commission a stand and fuel management prescription and purchase the equipment needed to brush cut and clean 50 acres of land: a tractor, trailer dump cart, log splitter, a chain saw and replacement blade.

ALCS receives generous volunteer and financial support from the local community, we project that by the end of 2016, volunteerism will surpass 5500 hours and donations from individuals, service clubs, local businesses and fundraising events will make up 55% of our revenue. The provincial government is our largest source of grant income through BC Gaming Grants and we receive federal support through the Canada Summer Jobs program. In addition, the camp generates income through a fee-for-service model.

Clearing smaller trees from the land will be an additional source of income for ALCS. We have successfully sold firewood as a fundraiser in 2016 and with the additional help of the requested equipment and focus on clearing the forest, the firewood could be an additional \$1200-1500/year of income.

### **Project Description**

There are several benefits for purchasing the clearing equipment: creating a more park-like setting; maximizing the use of the land for walking and exploring; enhancing its social value; spacing trees to enhance the natural forest biology; promoting stronger forest growth; and increasing fire safety. The end result will benefit up to 16,000 residents of the Okanagan-Similkameen with disabilities and their families and/or caregivers who can use the trails at Agur Lake Camp; and it benefits the immediate community and the environment as it strengthens the forest and decreases fire hazards.

Current rates for professional clearing services in the area range from \$1,500 to \$2,000 per acre, totaling \$75,000 – \$100,000 for the 54 acres entrusted to ALCS. Taking on the work through volunteer labour is the only way to make the project accessible to our camp. It is a large project that we estimate will take 6-8 years to complete given that work is limited to the spring and fall. For this reason, we have chosen to purchase equipment rather than rent it.

Presently, ALCS has cleared 3.5 acres of easily accessible land on the 54 acre property. We have developed a strategic project plan, focussing on trail development and the most fire hazard areas as outlined in our fire safety audit. We have plans for an estimated 3-4 km of accessible trails for exploring the surrounding forest. Further development of the walking trails will enhance our mandate of providing a place for rest and relaxation and it will enhance camp activities, encourage campers to extend their stay, and generate additional revenue.

In 2013, on the advice of the RDOS, ALCS commissioned a safety audit from John Sharhon of Safety by Design, Kelowna. His recommendations focussed on making the land more park-like: spacing trees, clearing brush and ground cover, and trimming trees up to a height of 3 metres. This will strengthen the forest canopy, promote healthy growth and reduce chances of crown fires. He also recommended the equipment needed to complete the project. Our proposal includes the guidance of a consultant to write a Stand and Fuel Management Prescription and ensure the sustainability of the forest and land entrusted to our society.

We have the commitment of volunteer support; ALCS has a dedicated group of volunteers that work weekly at the camp and we will organize seasonal work parties when it is most practical to be clearing. To date, the Summerland Kinsmen, Summerland Steam Junior Hockey Club, Penticton Adventurers Club, FortisBC and TELUS Cares have all participated in work groups at the camp.

### **Agur Lake Camp Society**

The camp is located 20 kilometres west of Summerland on the shores of Agur Lake, part of Area F of the Regional District of the Okanagan Similkameen. It covers 54 acres of pristine wilderness and lakeshore. We presently have 3 modern accessible cabins equipped for the needs of all disabilities, accessible tenting and RV spots, 2500 metres of barrier-free trails, an accessible dock for fishing, a communal fire pit, an outdoor pavilion with barbeque, and a fully-accessible outdoor biffy for day use.

Agur Lake Camp is a visionary project of the South Okanagan, it is the only camp in BC that offers 100% barrier-free access to the wilderness. It is a unique place for rest, rejuvenation and family time for society's most vulnerable whose access to nature is limited. Science has proven that interaction with nature is good for our personal well-being yet the very random nature of the wilderness is a barrier for anyone with limited mobility. Agur Lake Camp is a place to make the wilderness accessible to children and adults with special needs; along with their families and/or caregivers.

Our facility is seeing positive growth, doubling the number of users since opening in 2013 and expanding day use bookings. The Rick Hansen Foundation reports that in 2015, 1 in 7 Canadians have a disability, cognitive or physical, and with our aging population, that number will rise to 1 in 5 by 2030; representing 16,150 residents of the Okanagan-Similkameen and 920,000 people across BC that can benefit by using the facilities at Agur Lake Camp with their families and/or caregivers. We have found our strength in partnering with other special needs and disability service providers in the province (i.e. Community Living, group homes, support groups, community groups, day programs, etc.) and see our future growth through marketing to these existing networks.

Encl:

Estimate: Summerland Rental Centre  
Southern Interior Forest Craft

Fire Safety Audit: Safety By Design  
BUDGET DOCUMENT DEC 1 / 2 WORKSHOP

Agur Lake Camp Society: RDOS Regional Grant in Aid Request 2017

**Project Budget**

Prices include all taxes

Item	RDOS	ALCS
Husqvarna Tractor	2,464	
Trailor Dump Cart - 12.5 cu ft	392	
Stihl Chain Saw and extra bar	1,086	
Husqvarna Log Splitter	2,575	
Consulting Fees	1,500	
Labour (800 hour @ \$10/hr) <sup>1</sup> - In Kind		8,000
Project Supervision (200 hours @ \$10/hr) - In Kind		2,000
Fuel		750
Repairs		500
<b>Total Project Budget</b>		<b>19,267</b>
<b>Total Grant Request</b>	<b><u>8,017</u></b>	

<sup>1</sup>Cost of labour calculated from BC Gaming Grant Guidelines

Agur Lake Camp Society: RDOS Regional Grant in Aid Request 2017

Organization Name: **Agur Lake Camp Society**  
 For period **Jan - Dec 2017**

**REVENUE**

Grants

Government	BC Gaming Grant	36,000
	Canada Summer Job	8,000

Foundations

Community Foundation of the South Okanagan	5,000
--	-------

Earned Income (ie interest)	800
-----------------------------	-----

Individual contributions	45,000
--------------------------	--------

Fundraising events and product sales	16,500
--------------------------------------	--------

Membership income	500
-------------------	-----

Additional revenue (please specify)

<b>TOTAL INCOME</b>	<b>111,800</b>
---------------------	----------------

**EXPENSES**

Salaries and wages	45,000
--------------------	--------

Consultant and professional fees (e.g. accounting, legal)	6,825
---	-------

Advertising	3,000
-------------	-------

**Campground Operations**

Utilities (ie electric, gas, telephone, cable)	9,300
--	-------

Repairs and Maintenance	20,000
-------------------------	--------

Insurance	9,900
-----------	-------

Camp Supplies	3,700
---------------	-------

**Office Operations**

Rent	7,200
------	-------

Utilities (phone and internet)	3,360
--------------------------------	-------

Admin expenses	1,000
----------------	-------

Misc	1,500
------	-------

<b>TOTAL EXPENSES</b>	<b>110,785</b>
-----------------------	----------------

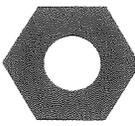
**IN KIND SUPPORT (PLEASE PROVIDE DETAILS)**

Annual Volunteer Hours

Labour (4900hrs *\$10/hr) <sup>1</sup>	49,000
--	--------

Board of Directors (Administration 600 hrs)	
---	--

<sup>1</sup>calculated according to BC Gaming Grant Guidelines



**SUMMERLAND  
RENTAL CENTRE  
250.494.6916**

**RENTAL AGREEMENT**

10008 Victoria Road South  
Summerland B.C. V0H 1Z2  
Tel: 250-494-6916 Fax: 250-494-7228  
GST Reg# R101813251

INVOICE NO. 241626

DATE 28/10/2016

P.O. NUMBER

**RENTED TO:**

Camp Agur Society  
Box 1723  
Summerland BC V0H 1Z0

**SHIP TO:**

Page 1 of 1

Time Out 28/10/2016 7:30:00 AM

Time In 28/10/2016 5:00:00 PM

Part Number	Description	Shipped	List	Price	Total Tax
quote only					
YTH22K42	TRACTOR HUSQ. 22HP KOHLER 42" CUT S/N 071316a005086	1.00	2,399.95	2,200.00	2,200.00 PG
584401901	CART 12.5CU FT POLY DUMP S/N 010114B02433	1.00	349.95	349.95	349.95 PG
				Sub Total:	\$2,549.95
				PST:	\$178.5000
				GST:	\$127.50
Charge Sale				PST PROPANE:	\$0.00
				TIRE:	\$0.00
				BATTERY:	\$0.00
				TOTAL:	\$2,855.95
				PAID:	\$0.00
				BALANCE:	\$2,855.95

**Rental Agreement**

**Rentals are Cash or Credit Card in Advance  
Unless Alternate Arrangements are Made.**

Rental will be charged from the time leased equipment leaves the Summerland Rental Centre Premises until it is returned to same. Sundays are charged as rental days, unless alternate arrangements are made. In the event leased equipment develops any indication of defect or improper working condition, **IMMEDIATELY NOTIFY** the Summerland Rental Centre. No adjustments of any kind will be made unless the above conditions are complied with. An extra charge will be levied if equipment is not returned cleaned.

I HAVE READ THE TERMS AND CONDITIONS OF THIS AGREEMENT PRINTED ON THE FRONT AND BACK OF THIS FORM AND AGREE TO ABIDE BY THEM.

TERMS: NET 30 DAYS, INTEREST CHARGES AT 1 1/2% PER MONTH ON OVERDUE ACCOUNTS.

SEE REVERSE SIDE OF FORM  
FOR ADDITIONAL TERMS AND  
CONDITIONS OF RENTAL  
AGREEMENT.



**RENTAL AGREEMENT**

10008 Victoria Road South  
 Summerland B.C. V0H 1Z2  
 Tel: 250-494-6916 Fax: 250-494-7228  
 GST Reg# R101813251

INVOICE NO. 241488

DATE 26/10/2016

P.O. NUMBER

**RENTED TO:**  
 Camp Agur Society  
 Box 1723  
 Summerland BC V0H 1Z0

**SHIP TO:**

Page 1 of 1

Time Out 26/10/2016 7:30:00 AM

Time In 26/10/2016 5:00:00 PM

Part Number	Description	Shipped	List	Price	Total Tax
STIHL MS 362 WILL COME WITH A 30 " BAR					
MS362CM	SAW CHAIN MS 362 24" BAR ARCTIC	1.00	969.95	969.95	969.95 PG
	S/N 506628869				
LOG SPLITTER	HUSQVARNA 27 TON	1.00	2,299.00	2,299.00	2,299.00 PG
30030007821	BAR 20" STIHL 3/8" .050"	1.00	67.95	67.95	67.95 PG
				Sub Total:	\$3,336.90
				PST:	\$233.5800
				GST:	\$166.85
Work Order				PST PROPANE:	\$0.00
				TIRE:	\$0.00
				BATTERY:	\$0.00
				TOTAL:	\$3,737.33
				PAID:	\$0.00
				BALANCE:	\$3,737.33

**Rental Agreement**

**Rentals are Cash or Credit Card in Advance  
 Unless Alternate Arrangements are Made.**

Rental will be charged from the time leased equipment leaves the Summerland Rental Centre Premises until it is returned to same. Sundays are charged as rental days, unless alternate arrangements are made. In the event leased equipment develops any indication of defect or improper working condition, IMMEDIATELY NOTIFY the Summerland Rental Centre. No adjustments of any kind will be made unless the above conditions are complied with. An extra charge will be levied if equipment is not returned cleaned.

I HAVE READ THE TERMS AND CONDITIONS OF THIS AGREEMENT PRINTED ON THE FRONT AND BACK OF THIS FORM AND AGREE TO ABIDE BY THEM.

TERMS: NET 30 DAYS, INTEREST CHARGES AT 1 1/2% PER MONTH ON OVERDUE ACCOUNTS.

SEE REVERSE SIDE OF FORM  
 FOR ADDITIONAL TERMS AND  
 CONDITIONS OF RENTAL  
 AGREEMENT.

**Subject:** Stand and Fuel Management Prescription for Agur Lake Properties  
**From:** "Stephen Jones" <[forestcraft@shaw.ca](mailto:forestcraft@shaw.ca)>  
**Sent:** 2016-10-27 1:33:03 PM  
**To:** [info@agurlakecamp.ca](mailto:info@agurlakecamp.ca)

Hi Tyrion,

Further to our discussion this afternoon regarding the Agur Lake Camp property, I would advise your group to complete a Stand and Fuel Management Plan. Such a plan should be prepared by a Registered Professional Forester (RPF) who has direct experience with fire management and stand tending as well as forest health agents in the vicinity of the property. Given the area of the property is of modest size (21.6 ha) a competent prescription that identifies treatment units on a scaled map should take no more than 3 days and should be of sufficient quality to guide treatments for up to 3 years. Longer than that a new prescription should be prepared or the old one updated.

As discussed, using a generalized blanket prescription is likely to fail for lack of detail and because forest cover is generally heterogeneous, a "one-size-fits-all" approach is unlikely to provide value to the owners. A detailed plan that identifies treatment areas and appropriate treatment specifications will provide value in terms of reliable, accurate and measurable results and will provide continuity for supervisors, workers and management. Moreover, a professional is accountable for the results of the prescription so it would be wise to engage a professional for this reason alone.

Cost of a suitably prepared prescription would be approximately \$1500 and include a thorough walk-through of the property and a Stand and Fuel Management Plan that is signed and sealed by an RPF.

Sincerely

Stephen Jones, RPF 2382  
Southern Interior ForestCraft Ltd.



**INSPECTIONS  
DESIGN REVIEW  
INTERFACE**

---

**John D. Sharhon**  
Ph: (250) 718-5911  
Email: jsharhon@telus.net  
1240 Collison Rd. Kelowna, BC V1X 1K6

May 29, 2013

**Subject: Agur Lake Camp**  
c/o Dave & Linda Morgenstern

Dear Dave & Linda,

Thank you for permitting me to be a small part of this undertaking.

On May 2, 2013, I visited the Agur Lake Camp along with you for the purpose of conducting a fire safety audit for the buildings and surrounding areas. The following are my observations/recommendations.

- All Cabins will require a minimum of two portable fire extinguishers (5 lb ABC type with metal heads), to be installed at front and main side entries areas.
- Smoke alarms to be installed in each bedroom and to be tested prior to any new visitor stay.
- Battery powered lanterns/lighting should be provided in each cabin, as an emergency light source.
- A fire safety plan is to be posted at the main entry and is to include location of fire extinguishers and highlighted egress routes. It is to include the designated safe meeting place away from the cabins.(caretaker's trailer?)
- If allowed, a safe designated smoking area should be allocated. There should be no smoking permitted on trails or in any forested area.

Orientation of clients to include an evacuation map showing alternate vehicle routes in case of emergency.

**Agur Lake Camp Fire Safety audit cont.**

Forested areas require fuel modification which should include removing ladder fuels up to a minimum height of 3 meters. Unhealthy trees should be removed to promote growth in healthy trees and to reduce fuel density. Area north of cabins is extremely dense and should have tree spacing increased as a priority. Minimum spacing for healthy trees should be 2.5 meters between crowns as per Fire Smart recommendations. This will open up the forest canopy, promote healthy growth and reduce chances of crown fires in the event of fire. All products of fuel reduction should be harvested and removed.

If I can be of further assistance, please call me. I wish the camp all the success it is destined to achieve.

Sincerely,

John Sharhon  
Fire/Life Safety Specialist  
LAFC  
FPO ret.  
(see [www.firesafetybydesign.com](http://www.firesafetybydesign.com) for qualifications and experience)



9913 Main Street Summerland BC  
Mailing Address: Box 1723 Summerland BC V0H-1Z0  
Phone: 250-809-7130 Fax: 250-276-4158  
Website: [www.agurlakecamp.ca](http://www.agurlakecamp.ca)  
Email: [info@agurlakecamp.ca](mailto:info@agurlakecamp.ca)

---

## Board of Directors 2016

Beth Bonten, President  
250-490-6405  
[bonten00@telus.net](mailto:bonten00@telus.net)

Jim Hewitt  
250-490-0238  
[jjdhewitt@shaw.ca](mailto:jjdhewitt@shaw.ca)

Carol Blackmore, Secretary  
250-499-5009  
[cblackmore4@telus.net](mailto:cblackmore4@telus.net)

James Macauly  
250-768-3231  
[djrolo@telus.net](mailto:djrolo@telus.net)

Ken Carlson  
250-493-8378  
[kenmarjcarlson@gmail.com](mailto:kenmarjcarlson@gmail.com)

Pam Collingwood  
250-497-7110  
[psunnybrook@shaw.ca](mailto:psunnybrook@shaw.ca)

Rich Crawford  
250-770-0991  
[rccola26@shaw.ca](mailto:rccola26@shaw.ca)

Skip (James) Mavety, Treasurer  
250-497-7014  
[smavety@telus.net](mailto:smavety@telus.net)

Iras Folden  
250-499-2111  
[rif@telus.net](mailto:rif@telus.net)

Mark Shepherd, Vice President  
250-490-4674  
[mrsheppy17@gmail.com](mailto:mrsheppy17@gmail.com)

Gordon Hayman  
250-486-2075 (c)  
[info@gphmechanical.com](mailto:info@gphmechanical.com)

Office Administrator  
Tyrion Miskell  
250-809-7130  
[info@agurlakecamp.ca](mailto:info@agurlakecamp.ca)

Volunteer Property Manager  
Maarten Bonten  
250-490-6405  
[bonten00@telus.net](mailto:bonten00@telus.net)

343851

LEGAL DESCRIPTION SCHEDULE

That part of District Lot 3777, except Block A, Osoyoos Division Yale District, shown in red, containing 11.58 hectares, more or less,

