

Regional District of Okanagan-Similkameen

SCHEDULE OF MEETINGS

THURSDAY, JANUARY 7, 2016

RDOS BOARDROOM

9:00 am	-	9:30 am	Planning and Development Services
9:30 am	-	10:00 am	Protective Services
10:00 am	-	10:30 am	Environment and Infrastructure Committee
10:30 am	-	11:30 pm	Corporate Services Committee
11:30 am	-	12:00 pm	LUNCH
12:00 pm		1:30 pm	RDOS Regular Board Meeting

"Mark Pendergraft"

Mark Pendergraft
RDOS Board Chair

Advance Notice of Meetings:

January 21	RDOS/OSRHD Board/Committee Meetings
February 11	RDOS Board/Committee Meetings
February 25	RDOS/OSRHD Board/Committee Meetings
March 10	RDOS Board/Committee Meetings
March 24	RDOS/OSRHD Board/Committee Meetings
April 7	RDOS Board/Committee Meetings



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Planning and Development Committee

Thursday, January 7, 2016

9:00 am

REGULAR AGENDA

A. APPROVAL OF AGENDA

B. HOOKED LOTS – For Information only

C. ADJOURNMENT

ADMINISTRATIVE REPORT

TO: Planning & Development Committee
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Hooked Lots – For Information only



Purpose:

To discuss the development of a policy on existing hooked lots and the impact of that configuration as a basis for subdivision.

Reference:

Email from Director Brydon 18 December 2015

Background:

Following from the discussion of the Regional Growth Strategy (RGS), Director Brydon raised a concern about recent applications in Area F for subdivision in non-growth areas due to hooked lots. That is, landowners justify requests to subdivide because they have a road or KVR line bisecting their parcel. His concern is that these subdivisions are generally contrary to the RGS.

There are many hooked lots in Area F but there is no formal policy on how to deal with them.

The following language could be discussed:

1. Hooked lots are seen as undesirable and thus may be used as a rationale for subdivision in areas in which subdivision is otherwise discouraged, OR
2. Hooked lots are seen as undesirable but DO NOT constitute by themselves a rationale for subdivision in areas in which subdivision is otherwise discouraged.

It would be helpful to me to have this articulated one way or the other for all rural areas in the RDOS.

Analysis:

In the Area H zoning bylaw, and in Area A (due to Regal Ridge), there is the following provision:

5.5 Hooked Parcels.

.1 A hooked parcel may be created where

- a) each portion satisfies the minimum parcel area requirements of the applicable zone.

It would be possible to bring this provision into all RD Bylaws as part of the upcoming Zoning Bylaw Update project in 2016.

ADMINISTRATIVE REPORT

TO: Planning & Development Committee
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Hooked Parcels – For Information Only



Purpose:

The purpose of this report is to provide an overview of hooked parcels and to seek direction from the Regional District Board on the possible development of a policy regarding the subdivision of existing hooked parcels.

Background:

The Regional District's Electoral Area Zoning Bylaws generally define a "hooked parcel" as meaning a parcel of which one portion is physically separated from the other portion by a highway or another parcel (shown at Attachment No. 1 is an example of parcels that have been hooked across a road).

Importantly, hooked parcels are a legal form of subdivision layout under the *Land Title Act*, and are quite common within the Regional District. However, and in relation to new subdivision proposals, Administration considers hooked parcels to be *generally* undesirable and has been recommending the introduction of language into the Electoral Area Zoning Bylaws (at the time of their review) that seeks to discourage their use. At present, the Electoral Area "A" & "H" Zoning Bylaws require all hooked parts of a parcel to meet the minimum parcel size requirement of the zone.

This is because hooked parcels have, on occasion, been used to create developments that may not be consistent with the intent of a zoning approved by the Board. By way of example, in a rural-residential zone (i.e. Small Holdings) hooked lots have been used to cluster housing sites at a location with desirable attributes, such as views or water access, but at a density that is more reflective of a low density residential zoning.

In other instances, hooked parcels have been used to facilitate development of a site to a density that may not otherwise have been feasible due to topographical constraints. The examples shown in Attachments Nos 1 & 2 are of parcels that were to have been developed at a minimum parcel size of 2,020 m² (½ acre), but due to desirable views and challenging topography, have useable areas of only 800 m² to 900 m², with the remainder of the required parcel size being achieved through the use of multiple hooked portions.

A further concern is that the creation of new hooked parcels is likely to result in future subdivision pressure from property owners who no longer wish to maintain physically discontinuous parts of their property.

Recently, the Board has been asked to consider a number of rezoning proposals seeking to undertake subdivision of a hooked parcel along a road alignment. These proposals have generally involved large parcels in the Agriculture and Rural Holdings Zones and which are situated outside of established Growth Areas under the Regional Growth Strategy (RGS) Bylaw.

A concern has been raised that such rezonings and subdivisions are not consistent with the RGS, and that the Board has no formal policies addressing hooked parcels and their possible subdivision.

Analysis:

In considering this issue, Administration notes that the RGS Bylaw does not rule out all future subdivisions in areas outside of established Primary and Rural Growth Areas. Rather, it states that:

In those existing communities not shown on the Growth Management Map, it is understood that some infill development that does not significantly increase the number of units or the established density and that respects the character of the communities will occur as these communities evolve over time.

In addition, many of the Electoral Area OCP Bylaws contain growth management policies which speak to discouraging the subdivision of agricultural and environmentally sensitive lands, retaining Resource Area and Large Holdings lands in a natural state, the compatibility of new zonings with the character of an existing area and encouraging infill development.

All rezoning proposals submitted in support of subdivision — including those comprising hooked parcels — are assessed against these criteria.

That said, when assessing such rezoning proposals Administration considers that roads bisecting a property form a “natural” boundary line for subdivision purposes as well as a physical barrier between two (or more parts) of a property and has historically been more supportive of these rezoning/subdivisions than similar proposals involving contiguous parcels.

The qualifier to this support, however, has been that the resultant lots will generally be similar in size with nearby parcels. Shown at Attachment No. 3 is an example of a proposal that did not meet these criteria.

In general, the Board has also been supportive of these rezonings/subdivisions in the past, however, if it is now felt that a clearer policy position on these types of proposals is required, consideration could be given to either of the following propositions:

1. a hooked parcel does represent a mitigating factor (when consistent with the RGS and OCP Bylaws) to be considered when rezoning to facilitate subdivision, OR
2. a hooked parcel does not represent a mitigating factor to be considered when rezoning to facilitate subdivision.

While Administration favours Option 1 (as the status quo option), should the Board support a policy position that does not support subdividing hooked parcels along a road alignment (i.e. Option 2), Administration considers that this should be applied equally across all of the Electoral Area OCP Bylaws in the form of a new Growth Management policy statement.

Respectfully submitted:



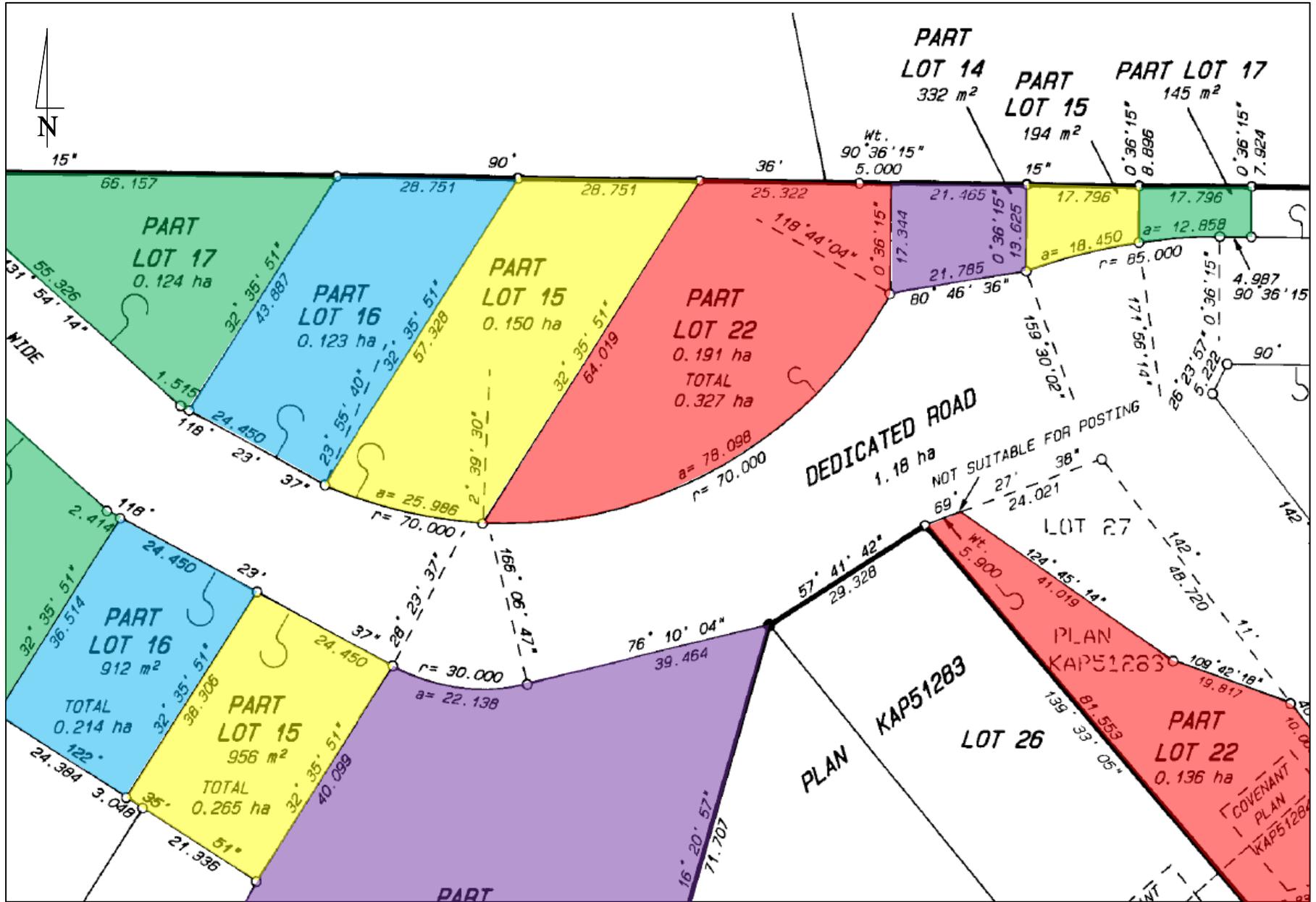
C. Garrish, Planning Supervisor

Endorsed by:



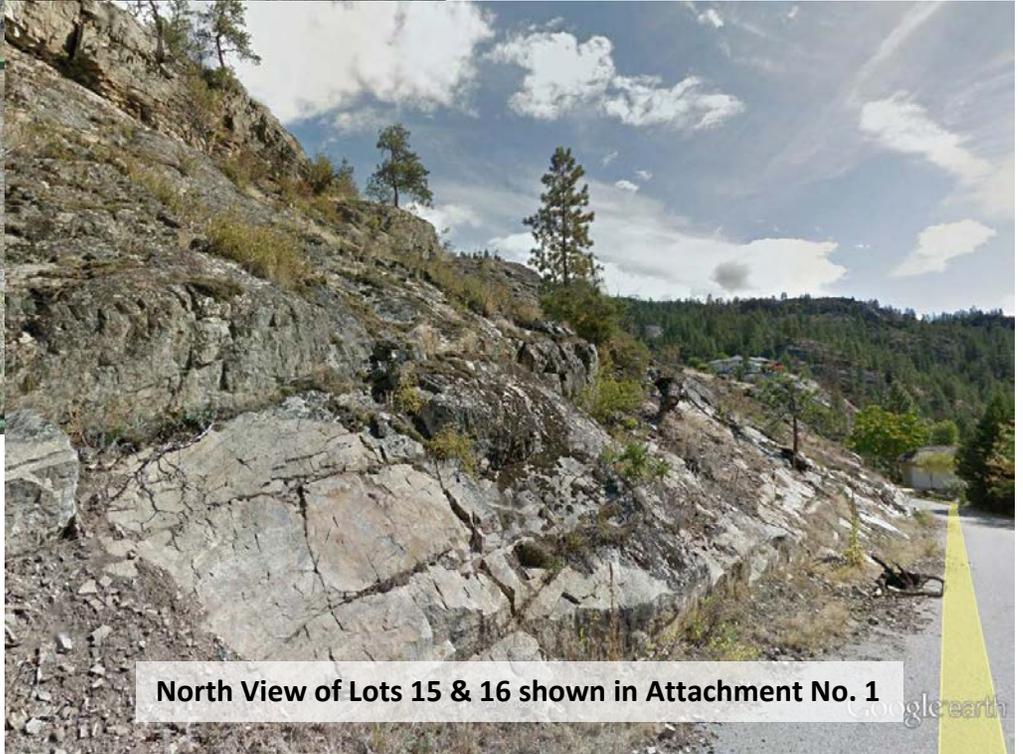
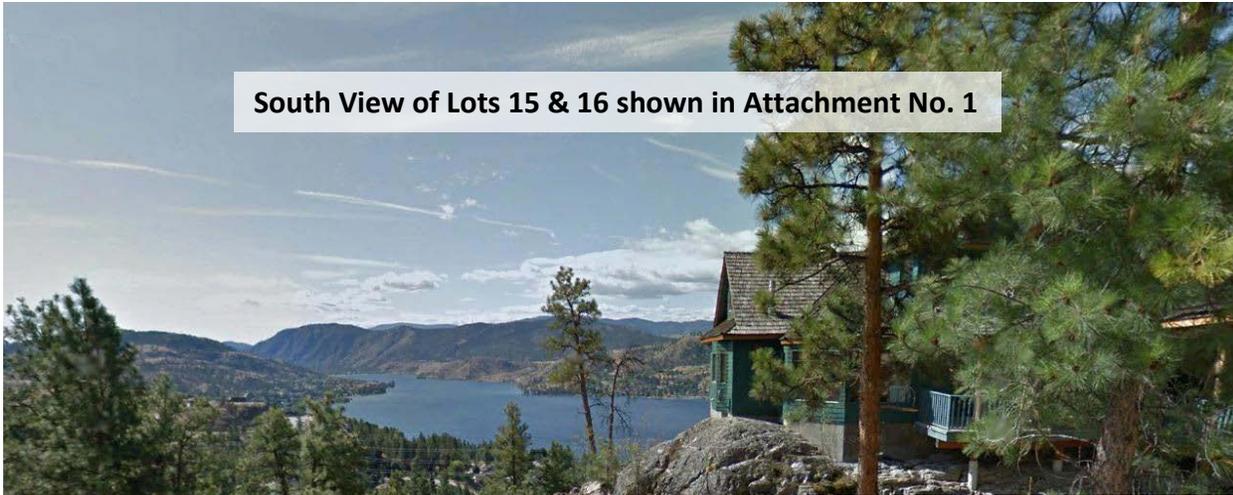
D. Butler, Development Services Manager

Attachment No. 1 – Example of Hooked Parcels on a Survey Plan



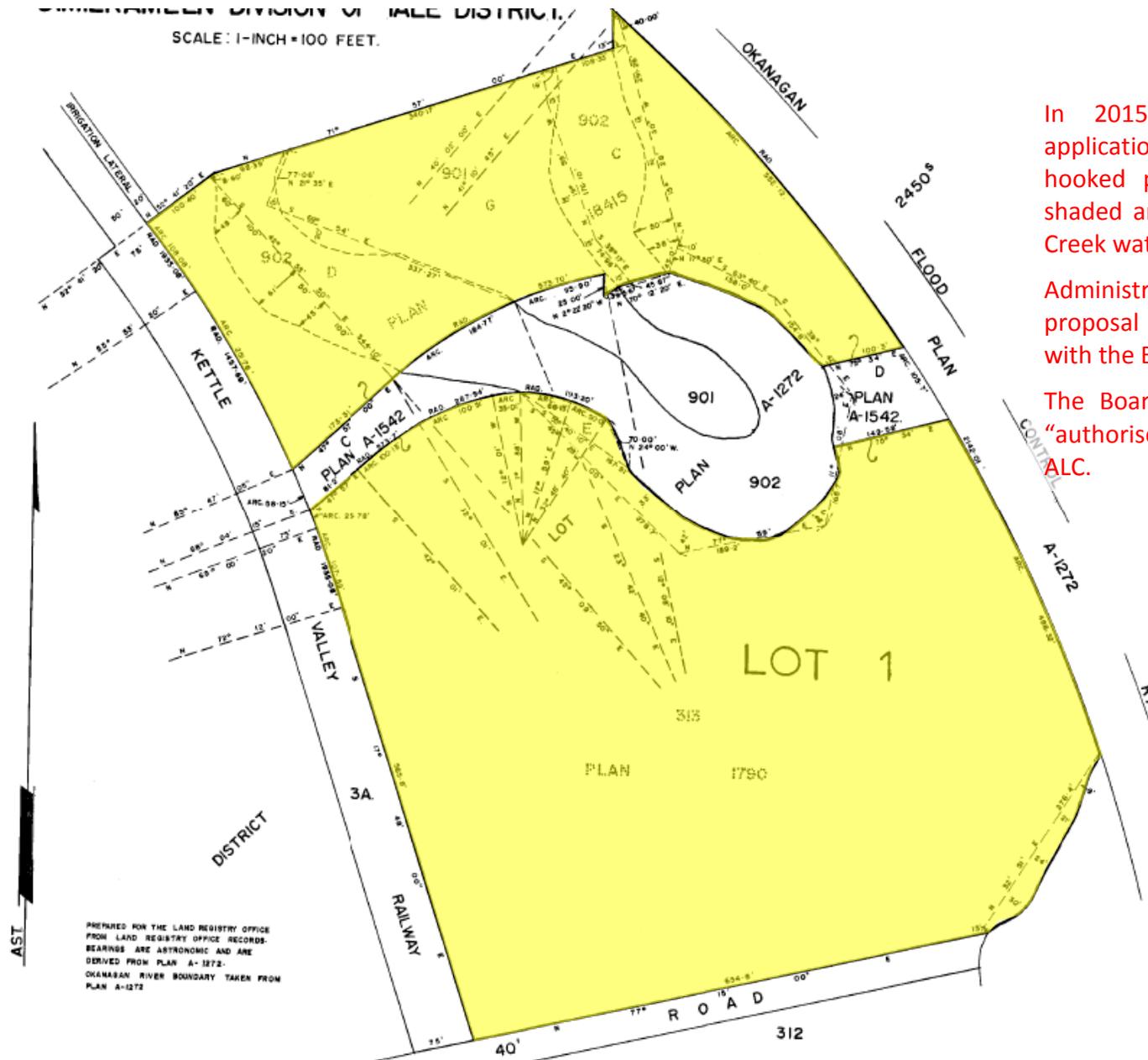
Attachment No. 2 – Site Photos of Hooked Parcels (Google Streetview)

South View of Lots 15 & 16 shown in Attachment No. 1



North View of Lots 15 & 16 shown in Attachment No. 1

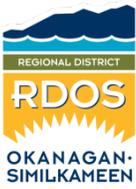
Attachment No. 3 – Example of Hooked Parcels Bisected by a Watercourse



In 2015, the Board considered an application to the ALC to subdivide the hooked parcel at 308 Road 15 (yellow shaded area at left) along the Testalinden Creek watercourse.

Administration recommended against this proposal on the basis of its inconsistency with the Electoral Area "C" OCP Bylaw.

The Board subsequently resolved to not "authorise" the proposal to proceed to the ALC.



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Protective Services Committee

Thursday, January 7, 2016

9:30 am

REGULAR AGENDA

A. APPROVAL OF AGENDA

B. INTERIM PROVINCIAL URBAN DEER OPERATIONAL COST- SHARE PROGRAM

C. ADJOURNMENT

Interim Provincial Urban Deer Operational Cost- Share Program: A Program and Application Guide

The Fish and Wildlife Branch,
Ministry of Forests, Lands and Natural Resource Operations

1. Introduction

Since the provincial government's announcement in September of 2015 that it would make \$100,000/yr. available to help fund urban deer management projects, the Fish and Wildlife Branch has been working with the UBCM to shape a new program. The Fish and Wildlife Branch now is putting out a call for proposals to select local governments (i.e. municipalities and regional districts) with a history of urban deer problems and/or management activities and that may be engaged in urban deer management projects in the 2015/16 fall/winter.

In order to be eligible for funding, the proposals must fall into 'operational' or 'research' categories. They must also meet all of the criteria that are identified and must comply with the funding formulas and/or caps that are in place for either of the two categories.

For further information please contact Jeff Morgan by email at jeff.morgan@gov.bc.ca.

2. Purpose

The purpose of this program is provide local governments with funds to assist them in addressing urban deer management challenges through operational or research activities. This provides an opportunity for local governments to partner with the provincial government in the delivery of management solutions and the advancement of research and information transfer.

3. Objectives

- To recognize community-based planning objectives and assist local governments to achieve their objectives,
- To effectively partner with local government in the delivery of urban deer management actions,
- To provide learning opportunities through scientifically rigorous management actions and research trials,
- To foster a standardized and structured approach to management actions, reporting and monitoring in order to learn from past practices and continuously improve 'best practices',
- To encourage effective communications and information transfer between the provincial and local governments,
- To develop effective education materials, and
- To acquire specialized deer capture equipment that can be loaned to local governments.

4. Eligible Applicant Criteria

Any local government with a history of urban deer problems and/or management activities and that meets the following criteria is eligible for funding under this program. Funding is intended to address 'shovel ready' projects that are supported by community-based planning processes, have the support of boards or councils, and that are permitted under the Wildlife Act.

The *Provincial Urban Deer Operational Cost Share Program* will fund projects that meet all of the following criteria:

- are pursuing objectives that have been developed through a community-based planning process,
- have a resolution of support from the local government's council or board,
- are compliant with all applicable laws and by-laws,
- will undertake works in accordance with an approved permit issued under the *Wildlife Act*,
- are technically sound and scientifically rigorous,
- commit to monitoring and reporting, and
- provide matching, local government funds.

5. Eligible Projects, Funding Formulas and Caps (FY 2015/16)

The *Provincial Urban Deer Operational Cost Share Program* will provide financial support to local governments that undertake eligible activities in the 2015/16 fiscal year (fall and winter) and within their jurisdiction. Eligible activities will fall into two categories which are 'operational activities' and 'research trials'.

5.1. Operational Activities

'Operational activities' directly manage individual deer or deer populations and are known to be effective in achieving objectives in B.C.. Presently, culling (capture and bolt gun) is the only activity that is considered to be 'operational'. Culling operations in the interior of BC will be supported at a rate of \$200.00 for each deer that is culled. In coastal BC, culls will be supported at a rate of \$300.00 for each deer that is culled. This support is intended to match the local government's operational costs per deer on a 50/50 basis. The value of the grant is up to \$20,000* per local government, per year and it must be matched by the local government.

5.2 Research Activities

'Research activities' are defined as trial-based activities that directly or indirectly manage individual deer or deer populations. These activities are those that have not yet been demonstrated to be effective in achieving objectives in B.C.. Trials involving translocation and immuno-contraception are examples that could fall into this category. Funding support for research activities will not be based on formulae. Rather, they will be based on the value of the research and funding partner commitments (leveraging). The value of the grant is up to a maximum of \$20,000* per local government, per year and is to be matched by the local government.

* Funding caps may be adjusted downwards depending on program uptake.

6. The Application

The application will include:

- A project plan that includes:
 - goals and objectives,
 - works to be undertaken,
 - techniques that will be used,
 - timelines,
 - risk (animal welfare, human safety, environmental) management actions,
 - a description of the monitoring and reporting system, and
 - a budget with a clear description of all funding partners and their contributions,
- Documentation that demonstrates that the project will use techniques and is pursuing objectives that were developed through a community-based planning process (the plan itself may be provided or a link to it),
- Documentation that demonstrates that the project has a resolution of support from the local government's council or board,
- Confirms that the project is compliant with all applicable laws and by-laws, and
- Documentation that demonstrates that the project has been permitted under the Wildlife Act (the permit itself or a permit number).

Approvals 'in principle' may be arranged if elements of the proposal are in progress but not available at the time of application.

7. Project Evaluation and Selection Process

All applicants and projects must be must be eligible (see Sections 4 and 5).

All 'operational' proposals will be evaluated on the following general criteria:

- Probability of achieving the stated goals and objectives,
- The value of the stated objectives,
 - Impact,
 - Duration,
- Ability of the project to manage associated risks*,
 - Animal welfare,
 - Human safety,
 - Environmental,
- Contributions from other funding partners, and
- Linkage to multi-jurisdictional initiatives.

All research proposals will be evaluated on the following general criteria:

- The management value of the stated research question,
- Probability of generating meaningful results,
 - Research design,
 - Management (e.g. committee) structure,
- Probability of achieving additional operational results/objectives,
 - Impact,
 - Duration,
- Ability of the project to manage associated risks*,
 - Animal welfare,
 - Human safety,
 - Environmental, and
- Contributions from other funding partners.

*If an established risk threshold cannot be achieved, the project will not be approved.

8. Payments, Records and Accounts for Approved Projects

In 2015/16 the Fish and Wildlife Branch will make up to \$100,000 (in total), available to local governments through cost-share arrangements. The Branch will receive all project proposals and will be responsible for the final funding prioritizations and allocations.

Funding allotments, general conditions and timelines will be communicated through 'agreements in principle'. By agreeing to the document (via-email), the successful applicant will confirm that it can meet the expressed expectations and will accept the funding.

The Fish and Wildlife Branch and local government (or lead local government-in the case of a multi-jurisdictional project) will then develop and enter into a contract. Once the works specified in the contract's 'Schedule A' have been completed, and a project completion report has been finalized, the local government will submit the report and an invoice the Fish and Wildlife Branch.

A statement from the Chief Financial Officer verifying the total cost of the project is required to be attached to the final report. Where applicable, this statement should also identify other contributions such as in-kind, matching funding, and other revenue sources required in order to complete the project.

Chief Financial Officers must maintain acceptable accounting records that clearly disclose the nature and amounts of the different items of cost pertaining to the program activities. The Program Officer may require applicants to provide details of the types and amounts of all fees for contractors, consultants and in-house staff.

In the case of research, local governments must advise, in writing, the Program Officer of any variation from the 'approved project' (e.g. changes to deliverables). The Program Officer's approval is required for such changes.

9. Application Process

9.1 Where to Apply

Apply via e-mail to:

Jeff Morgan

Manager of Fish and Wildlife Policy

Fish and Wildlife Branch

jeff.morgan@gov.bc.ca

9.2 When to Apply

Applications should be received no later than **January 8, 2015**. Depending on program uptake, late applications may be accepted. Approvals 'in principle' may be arranged if elements of the proposal are in progress but not available at the time of application.

10. Timelines:

- December 18, 2015; call for Interim Provincial Urban Deer Operation Cost-Share Program proposals go out (for 2015/16 fiscal),
 - Interim funding criteria, eligibility and formulas communicated.
- January 8, 2015; local governments are required to submit their project proposals by 7 p.m. PST (see Section 9 for details),
- January 15, 2016; the Fish and Wildlife Branch will notify local governments of their available funding allotments (through 'agreements in principle'),
- January 30, 2016; the Fish and Wildlife Branch will develop contracts with local governments,
- March 15, 2016; local governments will submit invoices and project completion reports the Fish and Wildlife Branch,
- March 31, 2016: Fish and Wildlife Branch to make payments when services and project completion reports are "received".

Appendix One: Invited Applicants

Fish and Wildlife Branch is inviting the following local governments to apply for cost-share funding under this program. These local governments have undertaken urban deer management activities or may have experienced significant urban deer issues in recent years. Any additional local governments that fall under the umbrella of the Capital Regional District or the Regional District of Okanagan Similkameen are also invited to apply.

Regional District of Okanagan Similkameen

Capital Regional District

The District of Oak Bay

City of Nanaimo

Town of Comox

City of Coquitlam

City of Penticton

City of Kelowna

City of Vernon

Town of Princeton

City of Grand Forks

City of Cranbrook

District of Invermere

City of Kimberly

City of Fernie

District of Elkford

Village of Radium Hot Springs

District of Hudson's Hope



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Environment and Infrastructure Committee

Thursday, January 7, 2016

10:00 am

REGULAR AGENDA

A. APPROVAL OF AGENDA

B. APEX WASTE TRANSFER STATION LEASE

1. Sublease Apex Trash Compactor

RECOMMENDATION 1

THAT the Regional District of Okanagan-Similkameen enter into a sub-lease with Apex Mountain Resort for property to develop a Waste Transfer Station for Apex Mountain.

C. FORTIS RATE APPLICATION – FOR INFORMATION ONLY

1. Fortis 2016 – Rate Order
-

D. ADJOURNMENT

ADMINISTRATIVE REPORT

TO: Environment and Infrastructure Committee
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Apex Waste Transfer Station Lease



Administrative Recommendation:

THAT the Regional District of Okanagan-Similkameen enter into a sub-lease with Apex Mountain Resort for property to develop a Waste Transfer Station for Apex Mountain.

Purpose:

To obtain property for the development of a Regional District Waste Transfer Facility to accept waste and recycling from residential and commercial sources.

Reference:

[Solid Waste Management Plan](#)

Apex Mountain Solid Waste Transfer Station Local Service Establishment Bylaw No. 2593, 2012

Business Plan Objective:

Objective 3.3.11 Implementing the 2015 phase of the Solid Waste Management Plan

Background:

In 2009, employees at Apex Mountain Resort approached the RDOS to offer a potential area for the development of a waste transfer station near the Apex commercial center. The site brought forward by employees of Apex Mountain Resort is in the area of an existing waste compactor and is used for overflow parking.

Significant public consultation with local property owners was undertaken for the creation of a Waste and Recycling Transfer Station at Apex Mountain Resort. The consultation showed local support for creating the facility at the location with concerns raised including odour, lighting and traffic flow. The RDOS included this project in the 2012 Solid Waste Management Plan and created a local service establishment bylaw to fund the project.

In 2013 the owners of the Apex Mountain Resort stated they would no longer support the development of a waste transfer station at the proposed location. The lease agreement, signed by Apex, was not executed by the RDOS. After some discussion a site near the Old Gunbarrel was presented by Apex Mountain Resort. This site was found to be unsafe and inadequate to site a waste

transfer station. Other sites near that location were rejected by the owners of Apex Mountain Resort.

After a meeting with Area 'D' Director Siddon, RDOS Staff, Apex Staff and the Apex Owners group, the Apex Owners group have now allowed a sub-lease to proceed at the original location near the Apex commercial center to allow the Regional District to design, build and operate a waste transfer station.

Analysis:

The financial commitment of the sub-lease is \$10 total payable to Apex Mountain Resort. Filing fees with the Province of BC, which has vetted the draft sub-lease, is \$250.

Other related costs, including applications for re-zoning through the Regional District, will also apply. All costs have been budgeted in Department 4310 Apex Mtn Solid Waste Transfer Station including design work, public consultation and construction in 2016.

Communication Strategy:

Staff will develop a communication strategy to inform residents of the lease agreement and seek input on the design of the waste transfer station later in 2016.

Respectfully submitted:

"insert digital signature; or name in italics"

R. Huston, Public Works Manager

THIS SUBLEASE dated for reference January 1, 2016.

BETWEEN:

APEX MOUNTAIN RESORT (1997) LTD. (Incorporation No. BC0546191, a corporation duly incorporated under the laws of the province of British Columbia and having its registered mailing address at PO Box 1060, Penticton, B.C. V2A 6J9

(the "Sublandlord")

OF THE FIRST PART

AND:

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN, of 101 Martin Street, Penticton, B.C. V2A 5J9

(the "Subtenant")

OF THE SECOND PART

WHEREAS:

- A. By a lease dated for reference the 3rd day of October, 2001 and amended by agreements dated for reference August 20, 2012 and June 19, 2013 (collectively, the "Head Lease") Her Majesty the Queen in the Right of the Province of British Columbia (the "Head Landlord") leased to the Sublandlord, upon and subject to the terms of the Head Lease, a parcel or tract of land designated that part of District Lot 395S, Similkameen Division Yale District, as shown on that Part of Plan KAP86255, except Block K of District Lot 395S and, containing 1.29 ha, more or less, which lands are more particularly described in the Head Lease and shown on a plan attached as Schedule "A" to the Head Lease (the "Land"); and
- B. The Sublandlord and the Subtenant have agreed to enter into this Sublease for a portion of the Land (the "Sublet Lands") containing approximately 3,500 square metres, more or less as shown as Block AB on the plan attached as Schedule "B" hereto registered in the Crown Land Registry under filing number EPC001450, on the terms hereinafter set forth.

NOW THEREFORE in consideration of the premises and other good and valuable consideration, the receipt and sufficiency of which is acknowledged by each of the parties, the parties agree as follows:

(1) **Capitalized Terms**

Capitalized terms used in this Sublease will have the meanings ascribed in the Head Lease unless otherwise defined herein.

(2) **Grant of Sublease**

Subject to the consent of the Head Landlord, the Sublandlord subleases the Sublet Lands to the Subtenant and the Subtenant subleases the Sublet Lands from the Sublandlord, for a term (the "Sublease Term") commencing on January 1, 2014 (the "Commencement Date") and terminating on December 31, 2028, or upon the earlier cancellation of the Head Lease or Master Development Agreement, Crown Land File 3400293 commenced July 1, 1990, upon and subject to the terms of this Sublease.

(3) **Basic Rent**

The Subtenant covenants to pay as basic rent ("Sublease Basic Rent") for the whole period of the Sublease Term the lump sum of Ten Dollars (\$10.00) payable on the Commencement Date.

(4) **Additional Rent**

There will be no additional rent payable to the Landlord, other than the Sublease Basic Rent.

(5) **Subtenant's Work**

- (a) Subject to the Head Landlord's written consent to this Sublease and approval by the Sublandlord and the Head Landlord of the plans and specifications for the Subtenant's Work and to the execution of this Sublease by both the Subtenant and the Sublandlord, commencing October 1, 2013 the Subtenant will be permitted access to the Sublet Lands for the purpose of allowing the Subtenant to perform the Subtenant's Work;
For the purposes of this Agreement, "Subtenant's Work" means the design, construction and maintenance of a public waste transfer station for Apex Mountain residents and commercial enterprises.
- (b) Prior to the commencement of the Subtenant's Work, plans including all electrical, mechanical, and engineering plans for the Subtenant's Work must first be submitted with appropriate working drawings for the prior written approval of the Sublandlord. The preparation of these plans and drawings and performance of the Subtenant's Work will be entirely at the expense of the Subtenant and must be performed in accordance with the requirements of the Head Lease, to the standards prescribed by the Head Lease. The Subtenant's Work will be performed in a good and workmanlike manner in compliance with all applicable laws, bylaws, and regulations, and the Subtenant will obtain and comply with all building, electrical, or other permits that may be required in respect of the Subtenant's Work and will pay all fees and procure all applicable inspections.
- (c) During the period from June 1, 2013 until the Commencement Date, the Subtenant will not be responsible for Sublease Basic Rent, but will

otherwise perform and observe all other terms and conditions of this Sublease; and

- (d) Upon expiration of the Sublease Term, the Subtenant will restore the Sublet Lands to the condition in which they were found as of the date of this Sublease, if the Sublandlord so requires.

(6) Sublandlord's Work

In the event the Subtenant does not purchase the waste compactor of the Sublandlord located on the Land for whatever reason at any time during the Sublease Term or the Sublandlord sells the waste compactor to a third party, subject to paragraph 12 herein, the Subtenant may require the Landlord to remove the same therefrom and ensure any remaining foundations associated with the waste compactor are adjusted or removed in such a way to allow for the safe use of the Land and the Sublet Lands by pedestrians and vehicles within Ninety (90) days after written notice;

(7) Delay

The Sublandlord will not be deemed to be in default in the performance of any of its obligations herein during any period when the Sublandlord is prevented from performance by reason of being unable, using reasonable efforts (without expenditure of any funds other than reimbursement of the Head Landlord's legal costs) to obtain the consent of the Head Landlord, and neither the Sublandlord nor the Subtenant will be deemed to be in default of their respective obligations during any period when such party is prevented from performance by reason of the default of the other party, or by reason of being unable to obtain the materials, goods, equipment, service, or labour required by reason of any statute, law, bylaw, ordinance, or regulation, or by reason of any strikes, lockouts, slowdowns, or other combined action of workmen or shortages of material or any other cause beyond its control, and the time for the performance of any such obligation will be extended accordingly. The inability to perform an obligation due to lack of financial resources will not be deemed to be beyond a party's control.

(8) Subtenant's Covenants

The Subtenant acknowledges having received and read a copy of the Head Lease and covenants and agrees with the Sublandlord:

- (a) to be bound by the terms of the Headlease in each case as they relate to the Sublet Lands;
- (b) to pay Sublease Basic Rent and perform all of the obligations of the Subtenant under this Sublease;
- (c) not to do or omit to do any act in or around the Sublet Lands which would cause a breach of the Sublandlord's obligations as Lessee under the Head Lease;

- (d) to indemnify and save harmless the Sublandlord against and from any and all expenses, costs, damages, suits, actions, or liabilities arising or growing out of the failure of the Subtenant to perform any of its obligations hereunder, save and except to the extent caused by any act, omission, negligence or default by the Sublandlord;
- (e) to keep the Sublet Lands clean and reasonably free of uncontained materials and to ensure that all lighting, noise, odors, temporary placement of equipment on the Sublet Lands does not unduly impact adjacent properties;
- (f) to ensure public access to all walking trails immediately adjoining the Sublet Lands are reasonably maintained;
- (g) to develop a traffic flow plan to allow for the safe ingress and egress from the Sublet Lands;
- (h) to ensure that all signage, barriers and works relating to the Sublet Lands allow safe ingress and egress therefrom;
- (i) to attend to snow removal from the Sublet Lands to allow reasonable vehicle and pedestrian access thereto; and
- (j) the Subtenant is aware, has read and agrees to be bound by the terms of the Master Development Agreement.

(9) Subtenant's Breach

If the Subtenant fails to perform any of its obligations herein, the Sublandlord will have all of the remedies against the Subtenant which the Head Landlord has under the Head Lease for a breach thereof, whether expressly set out in the Head Lease or arising in law or equity.

(10) Sublandlord's Covenants

Subject to the Head Landlord first consenting to this Sublease and the due performance by the Subtenant of its obligations herein, the Sublandlord covenants and agrees with the Subtenant:

- (a) for quiet enjoyment of the Sublet Lands;
- (b) to enforce against the Head Landlord for the benefit of the Subtenant the obligations of the Head Landlord under the Head Lease which materially affect the Sublet Lands;
- (c) to perform all of the obligations of the Sublandlord under this Sublease;

- (d) to perform all of the obligations of the Sublandlord under the Head Lease which materially affect the Sublet Lands, including without limitation the payment of rent pursuant to the Head Lease; and
- (e) to ensure the Sublet Lands at all time during the Sublease Term have access to three phased power and other utilities currently available to the Sublet Lands.

(11) Use

The Sublet Lands will be used by the Subtenant solely for the purpose of garbage and recycling services, waste transfer station and placement and operation of necessary equipment, structures and bins thereon relating to the said use.

(12) Insurance

The Subtenant, at its cost, will obtain and keep in force throughout the Sublease Term, comprehensive general liability insurance against claims for personal injury, death or property damage occurring upon or in or about the Land, in an amount of Five Million Dollars (\$5,000,000.00). The Sublandlord and the Head Landlord will be shown as named insureds on all liability policies, with a cross liability and severability of interest endorsement. The Subtenant releases the Sublandlord from any claim the Subtenant may have which is or would be insured against by the insurance policies which the Subtenant is required to maintain by this Sublease.

(13) Subtenant's Assigning, Subletting, etc.

The Subtenant agrees that with respect to any assigning or subletting by it, the provisions of the Head Lease apply with the following amendments thereto:

- (a) each reference to the Lessor, Lessee, the Lease and the Land will become, respectively, the Sublandlord, the Subtenant, the Sublease, and the Sublet Lands;
- (b) any references to a period of days will be extended by Thirty (30) days; and
- (c) the Sublandlord will have the additional right to withhold and/or delay its consent if it has not received the prior written consent of the Head Landlord.

(14) Exercise of Rights

The determination of any state of facts, the promulgation of any rules or regulations, or the taking of any other action or exercise of any other rights under the Head Lease which is permitted to the Head Landlord will, upon written notice to the Subtenant of such action or exercise, be binding upon the Subtenant and the Sublet Lands.

(15) Paramountcy of Head Lease

The Subtenant acknowledges and agrees that it has no greater interest in the Sublet Lands than the Sublandlord under the Head Lease. To the extent that any right or benefit conferred by this Sublease contravenes or is incompatible with the Head Lease, such right or benefit will be amended or modified so as not to contravene or be incompatible with the Head Lease.

(16) Notices

All notices, consents, and approvals permitted or required to be given hereunder will be in writing and will be delivered to the Sublandlord or the Subtenant, as the case may be, as follows:

(a) to the Sublandlord:

P.O. Box 1060
Penticton, B.C., V2A 6J9;

(b) to the Subtenant:

101 Martin Street,
Penticton, B.C., V2A 5J9.

Any notice so made will be deemed to have been given and received on the date of delivery on a business day to an adult person on the Land or the Sublet Lands, as applicable, and if no adult person is present, by posting the notice prominently at the entrance of the Land or Sublet Lands, as applicable.

(17) Common License

The Sublandlord hereby grants to the Subtenant for the Sublet Term the right, liberty and license for the Subtenant, its customers, employees, invitees and members of the general public to use and enjoy the Land for the purposes of ingress and egress to the Sublet Lands in common with the Sublandlord and any other persons to use the same by the Sublandlord, subject to such reasonable restrictions thereon as the Sublandlord may require from time to time.

(18) Right of First Refusal - Compactor

The Sublandlord hereby grants for the term of the Sublease Term to the Subtenant the right of first refusal to purchase the existing waste compactor located on the Land and owned by the Sublandlord on the following terms and conditions:

(a) if the Sublandlord receives and is prepared to accept a bona fide offer to purchase from a third party the said waste compactor the Sublandlord shall provide the Subtenant with a true copy of the agreement (the "Agreement");

- (b) the Subtenant shall have Thirty (30) business days after delivery to the Subtenant of a copy of the Agreement to deliver a written notice (the "Acceptance Notice") to the Sublandlord exercising the Subtenant's right of first refusal in respect of the said waste compactor. If the Subtenant delivers the Acceptance Notice to the Sublandlord within the applicable time period, there shall be a binding agreement to purchase between the Sublandlord and the Subtenant with respect to the said waste compactor on the terms and conditions set out in the Agreement;
- (c) if the Subtenant fails to deliver the Acceptance Notice to the Sublandlord within the applicable time period, the Sublandlord may at any time during the Six (6) month period thereafter sell the said waste compactor to any third party on substantially the same terms and conditions as set out in the Agreement, and failing such sale as aforesaid, the provisions of this right of first refusal shall again apply to the said waste compactor;
- (d) if the Subtenant purchases the said waste compactor as aforesaid, the Subtenant will be responsible for moving the waste compactor to the Sublet Lands and the Subtenant shall ensure the existing foundation of the said waste compactor is sufficiently modified or removed to allow for safe use thereon by vehicles and pedestrians.

(19) Successors and Assigns

Except as otherwise provided herein, all of the rights and obligations of a party enure to the benefit of and are binding upon the successors and assigns of that party.

(20) Further Assurances

Each party agrees to execute such further assurances as may be reasonably required from time to time by any other party to more fully effect the true intent of this Sublease.

(21) Entire Agreement

This Sublease merges and supersedes all prior negotiations, representations, and agreements between the parties relating in any way to the Sublet Lands.

(22) Waiver

No waiver by the Sublandlord of a condition or the performance of an obligation of the Subtenant hereunder binds the Sublandlord unless in writing and executed by it, and no waiver given by the Sublandlord will constitute a waiver of any other condition or performance by the Subtenant of its obligations hereunder in any other case.

(23) Sublease Execution and Head Landlord's Consent Required

This Sublease and all subsequent amendments thereto are only binding on the Sublandlord and the Subtenant respectively, if in writing and executed by authorized signatories for the Sublandlord and the Subtenant and if executed copies thereof have been delivered to each party. It is a condition precedent to this Sublease and all obligations of the Sublandlord and Subtenant hereunder that the Head Landlord consents to this Sublease and the Sublandlord and Subtenant acknowledge and agree that subsequent amendments to the Sublease approved by the Sublandlord must also be approved by the Sublandlord. The parties agree to use their commercially reasonable best efforts to obtain the consent of the Head Landlord to this Sublease, and to provide all such information and assurances (other than third-party guarantees or covenants or additional security) as the Head Landlord may reasonably require in this regard.

(24) Governing Law

This Sublease will be governed in accordance with laws applicable in the province of British Columbia, and the parties irrevocably attorn to the non-exclusive jurisdiction of the courts of British Columbia.

IN WITNESS WHEREOF the parties have duly executed this Sublease as of the date set out above.

APEX MOUNTAIN RESORT (1997) Ltd.

By its Authorized Signatory(ies):

Authorized Signatory

Authorized Signatory

REGIONAL DISTRICT OF OKANAGAN-SIMILAKMEEN

By its Authorized Signatories:

Authorized Signatory

Authorized Signatory

Schedule A—Head Lease, including plan of Land

338557

SCHEDULE "D"

FORM OF LEASE

THIS LEASE executed in triplicate and dated for reference the 3RD day of October, 2001, BETWEEN Her Majesty the Queen in right of the Province of British Columbia, represented by the minister responsible for the Land Act (the "Lessor") of the one part, AND Apex Mountain Resort (1997) Ltd., a company incorporated under the laws of British Columbia and having a registered office at 1698 Dartmouth Road, Penticton, British Columbia V2A 4B8 (the "Lessee") of the other part.

WITNESSES THAT WHEREAS the Lessor and the Lessee are parties to an agreement (the "Development Agreement") dated for reference the 1st day of July, 1990 for the development of the Resort Area (as defined in the Development Agreement); AND WHEREAS pursuant to the Development Agreement, the Lessor has agreed to lease various parcels of land in the Resort Area to the Lessee on the terms and conditions therein set forth.

NOW THEREFORE, in consideration of the rents reserved and the covenants and agreements set forth below, the parties agree as follows.

ARTICLE I - GRANT OF LEASE

1.01 The Lessor demises and leases to the Lessee that parcel of land described as follows:

That parcel or tract of land adjacent to District Lot 395s, Similkameen Division of Yale District, containing 1.2 hectares more or less

and being more particularly shown outlined in red on the plan annexed hereto as Schedule "A" (the "Land").

1.02 This lease and the estate herein granted is subject to the terms and conditions of the Development Agreement, and if there is any inconsistency between a provision of this instrument and a provision of the Development

Agreement, the provision of the Development Agreement shall prevail.

ARTICLE II - TERM

2.01 TO HAVE AND TO HOLD the Land unto the Lessee for the term of years beginning on the reference date of this instrument and ending on the expiration or earlier termination of the Development Agreement or any renewal pursuant to Article XVII of the Development Agreement.

ARTICLE III - RENT

3.01 YIELDING AND PAYING THEREFORE the rent provided in Article VII of the Development Agreement.

ARTICLE IV - LESSEE'S COVENANTS

4.01 The Lessee covenants with the Lessor

- (a) to pay rent at the times and in the manner specified in the Development Agreement, including Fees (as defined in the Development Agreement);
- (b) to observe, comply with and perform all of the terms and conditions of the Development Agreement;
- (c) to pay all taxes, rates, duties and assessments whatsoever charged, levied or assessed on the Land;
- (d) to use the Land solely for the purpose of constructing, operating and maintaining the Recreation Improvement (as defined in the Development Agreement) described or shown in Schedule "A";
- (e) to pay and discharge when due all charges for electricity, gas and other utilities supplied to the Land;

- (f) to observe, abide by and comply with all laws, by-laws, orders, directions, ordinances and regulations of any competent governmental authority in any way affecting the Land or the Recreation Improvement that is now or becomes situated on the Land;
- (g) to keep the Land and the Recreation Improvement situate on it in a safe, clean and sanitary condition and in repair and to repair according to notice;
- (h) on the expiration of or earlier termination of the term, to peaceably quit, surrender, yield up and deliver the Land and the Recreation Improvement on it to the Lessor in a safe, clean and sanitary condition and in repair (reasonable wear and tear excepted) and all right, interest and estate of the Lessee in the Land and the Recreation Improvement on it shall cease and vest in the Lessor subject to the terms of the Development Agreement;
- (i) to permit the Lessor, its servants and agents at all times to enter on and inspect the Land and any Recreation Improvement situate thereon; and
- (j) not to cut, destroy or remove timber or trees standing on the Land except in compliance with the Forest Act, and then only to the extent necessary to develop the Land in compliance with the Development Agreement.

ARTICLE V - ASSIGNMENT

- 5.01 The Lessee shall not assign, sublet or transfer this lease without the written consent of the Lessor in accordance with Article XVI of the Development Agreement.
- 5.02 Any assignment of this lease by operation of any law of bankruptcy or insolvency or any assignment of this lease for the benefit of the Lessee's creditors shall of itself be a forfeiture of this lease and the estate herein granted, but no forfeiture hereunder shall be deemed to affect any rights or damages that may have accrued to the Lessor against the Lessee by reason of any breach of the Lessee's covenants or obligations herein contained.

ARTICLE VI - MISCELLANEOUS

- 6.01 The Lessor is under no obligation to provide access to the Land or to maintain or improve existing or future access roads.
- 6.02 Any interference with the rights of the Lessee under this lease by virtue of the operation of the Mineral Tenure Act, Petroleum and Natural Gas Act, Coal Act, Forest Act, or Water Act or any certificate, lease, permit or licence issued under any of those Acts shall not constitute a breach of the Lessor's implied covenant of quiet enjoyment.
- 6.03 This lease and the estate herein granted is subject to:
- (a) all subsisting grants to, or rights of, any person made or acquired under the Mineral Tenure Act, Petroleum and Natural Gas Act, Coal Act, Forest Act or Water Act whether or not the Lessee has actual notice of them; and
 - (b) the exceptions and reservations of rights, interests, privileges and titles referred to in section 47 of the Land Act.
- 6.04 The terms and provisions of this lease shall extend to, be binding upon and ensure to the benefit of the parties hereto, their successors and permitted assigns.

ARTICLE VII - INTERPRETATION

- 7.01 In this lease, unless the context otherwise requires:
- (a) defined terms shall have the meaning assigned to them in the Development Agreement; and
 - (b) the singular includes the plural and the masculine includes the feminine gender and a corporation.
- 7.02 The captions and headings contained in this lease are for convenience of reference only and are not to be

construed as defining or in any way limiting the scope or intent of the provisions hereof.

7.03 This lease shall be deemed to be a resource use permit under the Park Act.

IN WITNESS WHEREOF the parties hereto have executed their hands and seals as of the day and year first above written.

SIGNED by the British Columbia)
Assets and Lands Corporation or)
his duly authorized)
representative on behalf of HER)
MAJESTY THE QUEEN IN RIGHT OF THE)
PROVINCE OF BRITISH COLUMBIA in the)
presence of:)

J King)
_____)
_____)
_____)

[Handwritten Signature]

The Common Seal of APEX MOUNTAIN)
RESORT (1997)LTD. was hereunto)
affixed in the presence of:)

~~_____)
Authorized Signatory)
_____)~~
Authorized Signatory)



ENDORSEMENT SCHEDULE

1. Amended by way of Modification Agreement dated August 2012, to remove and replace the Legal Description Schedule A; update Article 1 to remove and replace the legal description; acknowledge prior rights of Plan C18088 in favour of Apex Mountain Resort (1997) Ltd., for sewer line purposes.
2. Amended by way of Modification Agreement date June 19, 2013 to remove and replace the Legal Description to read as follows: That part of District Lot 395s, Similkameen Division Yale District as shown on plan KAP86255 except Block K, containing 1.29 hectares, more or less.



**MODIFICATION
AGREEMENT**

Lease No.: 338557

File No.: 3410002

Disposition No.: 817315

THIS AGREEMENT is dated for reference August 20, 2012.

BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA, represented by the minister responsible for the *Land Act*, Parliament Buildings, Victoria, British Columbia

(the "Province")

AND:

APEX MOUNTAIN RESORT (1997) LTD.
PO Box 1060 Stn Main
Penticton, BC V2A 6J9

(the "Client")

WITNESS THAT WHEREAS:

The Province and the Client entered into a Lease agreement date October 3rd, 2001 (herein called the "Tenure") over those lands more particularly known and described as:

That parcel or tract of land adjacent to District Lot 395s, Similkameen Division Yale District containing 1.2 hectares more or less

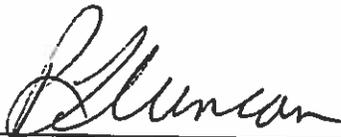
The parties have agreed to amend the Tenure.

NOW THEREFORE in consideration of the premises, and of the covenants and agreements herein contained, the parties hereto mutually covenant and agree as follows:

- 1 To remove the existing Legal Description Schedule from the Tenure and replace it with the Legal Description Schedule attached hereto as Schedule "A".
- 2 To update ARTICLE I to remove the legal description and replace it with the new description as follows: "Part of District Lot ~~295s~~^{395s}, Similkameen Division of Yale District, containing 1.29 hectares".
- 3 To acknowledge the prior rights of Plan C18088 in favour of Apex Mountain Resort (1997) Ltd., for sewer line purposes.
- 4 In all other respects the Tenure shall remain in full force and effect and is hereby ratified and confirmed.
- 5 Time shall continue to be of the essence in this agreement and the Tenure.
- 6 This agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and permitted assigns.

IN WITNESS WHEREOF the parties hereto have executed and delivered this agreement as of the day and year first above written.

SIGNED on behalf of HER MAJESTY
THE QUEEN IN RIGHT OF THE
PROVINCE OF BRITISH COLUMBIA
by the minister responsible for the *Land Act*
or the minister's authorized representative



Minister responsible for the *Land Act*
or the minister's authorized representative

SIGNED on behalf of APEX MOUNTAIN RESORT (1997) LTD.
by a duly authorized signatory


Authorized Signatory

Schedule "A"

PART OF DL 395s SIMILKAMEEN DIVISION YALE DISTRICT

PURSUANT TO SECTION 113 OF THE LAND TITLE ACT
BCGS 82E.031

0 10 50
SCALE 1 : 750 DISTANCES ARE IN METRES

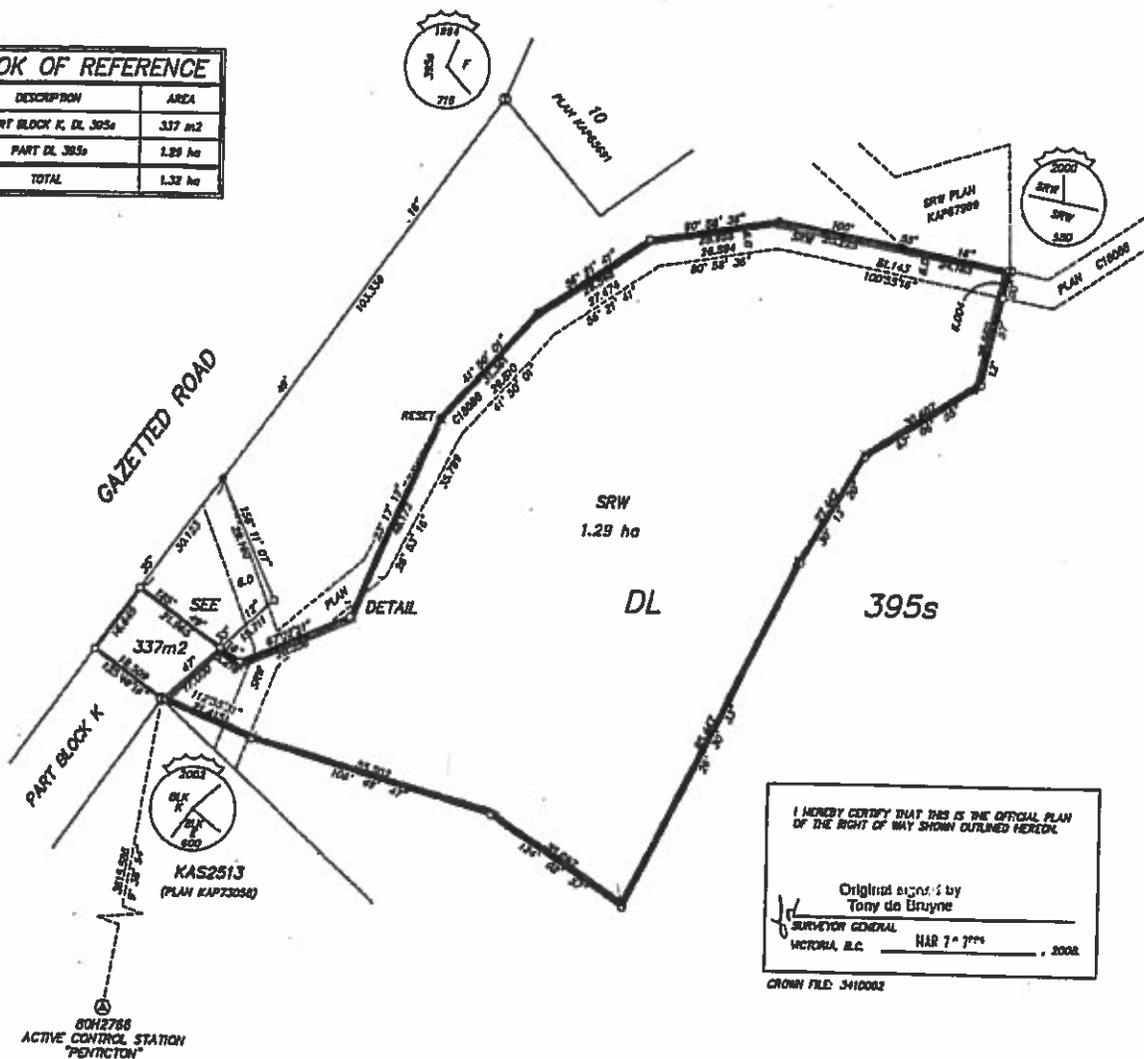
PLAN KAP

86255

DEPOSITED IN THE LAND TITLE OFFICE AT
KAMLOOPS, B.C.
THIS DAY OF _____ 2008
MAR 26 2008
C. JOHNSON
REGISTRAR



BOOK OF REFERENCE	
DESCRIPTION	AREA
PART BLOCK K, DL 395s	337 m ²
PART DL 395s	1.29 ha
TOTAL	1.32 ha



I HEREBY CERTIFY THAT THIS IS THE ORIGINAL PLAN
OF THE RIGHT OF WAY SHOWN OUTLINED HEREON.

Original signed by
Tony de Bruyne

SURVEYOR GENERAL
VICTORIA, B.C. MAR 7th 2008

CROWN FILE: 3410002

BUTLER BISHOP & ASSOCIATES
PROFESSIONAL LAND SURVEYORS
4, 1800B 94th AVENUE
SURREY, B.C. V4N 3S4
T: 604-513-8111 F: 604-513-2202
FILE: B 3309
DWG: 1.3308-SRW REV 1

THIS PLAN LIES WITHIN THE REGIONAL DISTRICT OF OKANAGAN SIMILKAMEEN

Lease No.: 338557

File No.: 3410002

Disposition No.: 817315

THIS AGREEMENT is dated for reference June 19, 2013.

BETWEEN:

HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA, represented by the minister responsible for the *Land Act*, Parliament Buildings, Victoria, British Columbia

(the "Province")

AND:

APEX MOUNTAIN RESORT (1997) LTD.
PO Box 1060 Stn Main
Penticton, BC V2A 6J9

(the "Client")

WITNESS THAT WHEREAS:

The Province and Apex Mountain Resort (1997) Ltd. entered into a Lease agreement date October 3rd, 2001 as modified on August 20, 2012 (herein called the "Tenure") over those lands more particularly known and described as:

That part of District Lot 395s, Similkameen Division Yale District as shown that part of Plan KAP86255 except Block K of District Lot 395s and containing 1.29 hectares, more or less

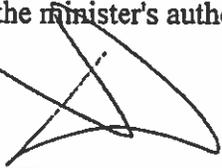
The parties have agreed to amend the Tenure.

NOW THEREFORE in consideration of the premises, and of the covenants and agreements herein contained, the parties hereto mutually covenant and agree as follows:

- 1 To remove the existing Legal Description Schedule from the Tenure and replace it with the Legal Description Schedule attached hereto as Schedule "A".
- 2 To update ARTICLE I to remove the legal description and replace it with the new description as follows: "That part of District Lot 395s, Similkameen Division of Yale District, as shown on plan KAP86255 except Block K, containing 1.29 hectares, more or less".
- 3 In all other respects the Tenure shall remain in full force and effect and is hereby ratified and confirmed.
- 4 Time shall continue to be of the essence in this agreement and the Tenure.
- 5 This agreement shall enure to the benefit of and be binding upon the parties hereto and their respective successors and permitted assigns.

IN WITNESS WHEREOF the parties hereto have executed and delivered this agreement as of the day and year first above written.

SIGNED on behalf of **HER MAJESTY THE QUEEN IN RIGHT OF THE PROVINCE OF BRITISH COLUMBIA** by the minister responsible for the *Land Act* or the minister's authorized representative



Minister responsible for the *Land Act*
or the minister's authorized representative

SIGNED on behalf of **APEX MOUNTAIN RESORT (1997) LTD.** by a duly authorized signatory



Authorized Signatory

Schedule "A"

RIGHT OF DL 395s SIMILKAMEEN DIVISION YALE DISTRICT

PLANT TO SECTION 113 OF THE LAND TITLE ACT
7 82E.031

10 50
E 1 : 750 DISTANCES ARE IN METRES

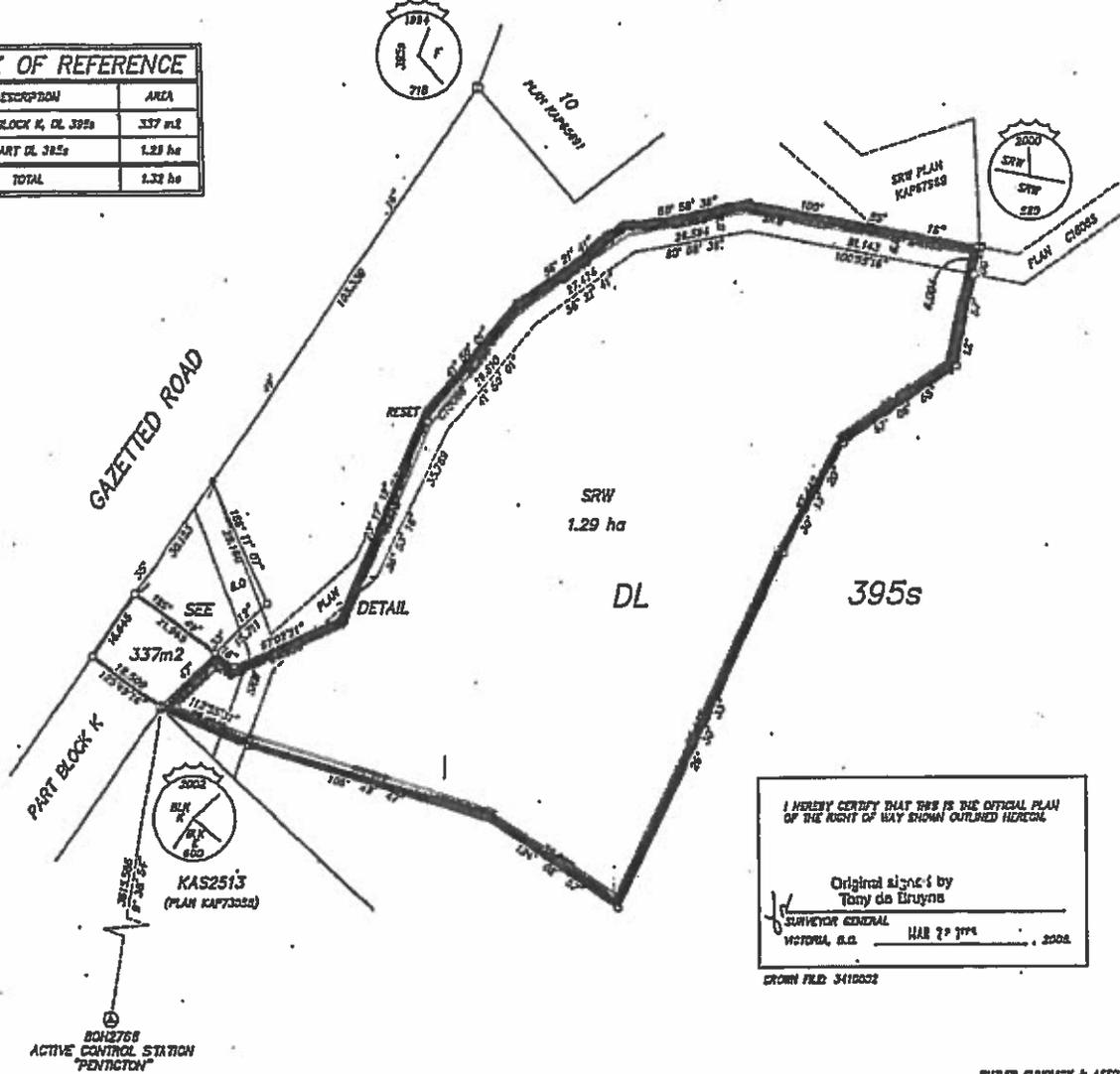
PLAN KAP

86255

DEPOSITED IN THE LAND TITLE OFFICE AT
KAMLOOP, B.C.
DATE DAY OF 2008
MAR 26 2008
C. INHNSI
REGISTRAR



BOOK OF REFERENCE	
DESCRIPTION	AREA
PART BLOCK K, DL 395s	337 m ²
PART DL 395s	1.23 ha
TOTAL	1.23 ha



I HEREBY CERTIFY THAT THIS IS THE OFFICIAL PLAN
OF THE RIGHT OF WAY SHOWN OUTLINED HEREON

Original signed by
Tony de Bruyn
SURVEYOR GENERAL
VICTORIA, B.C. MAR 26 2008

CROWN FILE: 3410052

BURLEN SANDHOK & ASSOCIATES
PROFESSIONAL LAND SURVEYORS
4, 1029 84th AVENUE
SUDBURY, B.C. V0N 3S4
T: 804-313-8511 F: 804-313-2252
FILE # 8 3300
DWS & 3300-SRW REV 1

THIS PLAN LIES WITHIN THE REGIONAL DISTRICT OF OKANAGAN SIMILKAMEEN

Document Type Name: Lease

Document No.: 338557

File No.: 3410002

Disposition No.: 817315

ENDORSEMENT SCHEDULE

Amended by way of Modification Agreement to remove and replace the Legal Description Schedule A; update Article 1 to remove and replace legal description; acknowledge prior rights of Plan C18088 in favour of Apex Mountain Resort (1997) Ltd., for sewer line purposes.

Schedule B—Plan of Sublet Lands

SURVEY PLAN OF BLOCK AB, DL 395s, SDYD

PLAN EPC1450

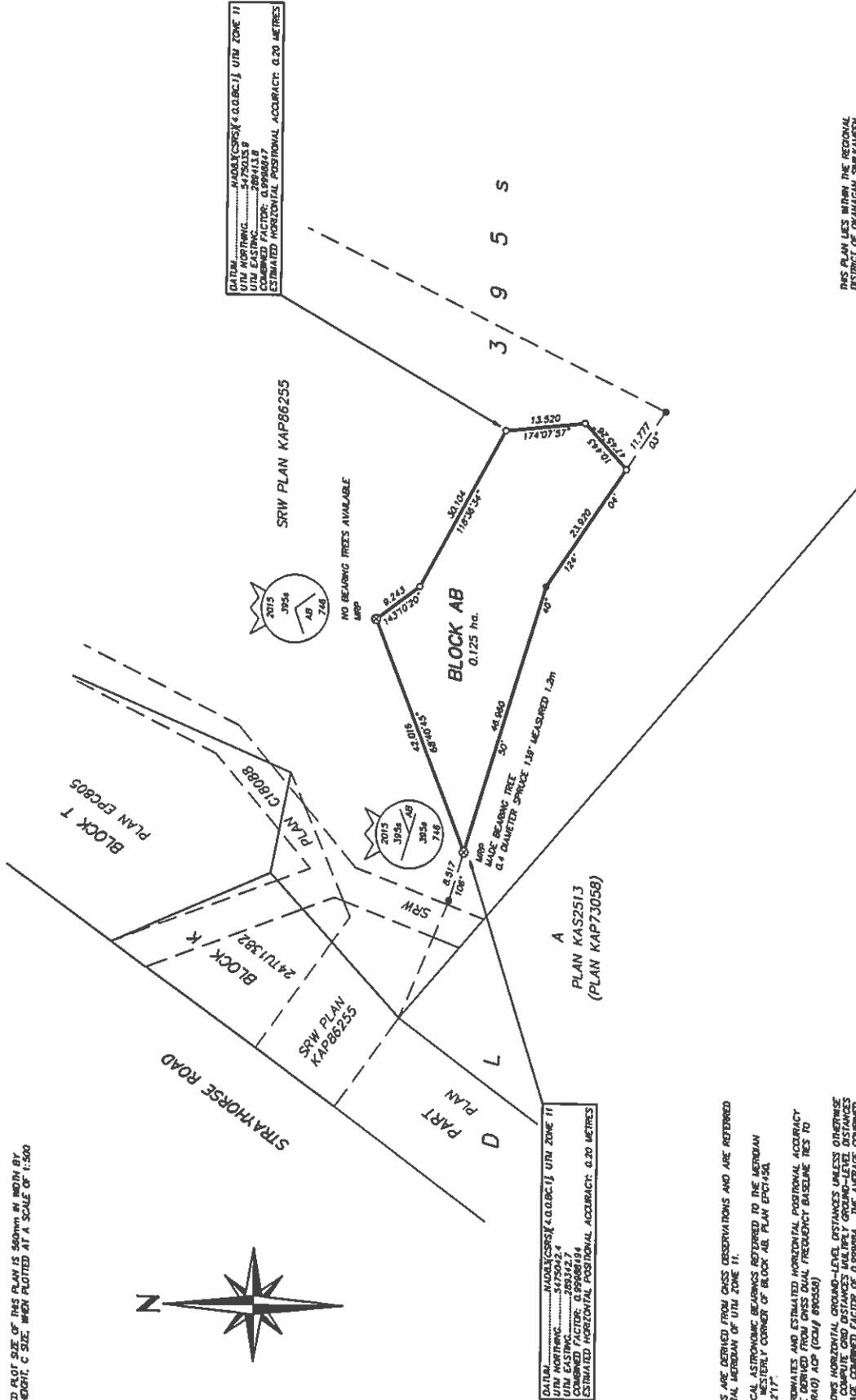
BCCS 82E.031

SCALE : 1:500



(ALL DIMENSIONS ARE IN METRES)

THE INTENDED PLOT SIZE OF THIS PLAN IS 860mm IN WIDTH BY 435mm IN HEIGHT. C SIZE, WHEN PLOTTED AT A SCALE OF 1:500



3 9 5 S

DATE: 2015
 UTM NORTHING: 5475042.4
 UTM EASTING: 268342.7
 DATUM: MADAGASCAR (G.O.B.C.) UTM ZONE 11
 ESTIMATED HORIZONTAL POSITIONAL ACCURACY: 0.20 METRES

DATE: 2015
 UTM NORTHING: 5475042.4
 UTM EASTING: 268342.7
 DATUM: MADAGASCAR (G.O.B.C.) UTM ZONE 11
 ESTIMATED HORIZONTAL POSITIONAL ACCURACY: 0.20 METRES

LEGEND

ORD BEARINGS ARE DERIVED FROM GNSS OBSERVATIONS AND ARE REFERRED TO THE CENTRAL MERIDIAN OF UTM ZONE 11.
 TO OBTAIN LOCAL ASTROMONIC BEARINGS REFERRED TO THE MERIDIAN THROUGH THE WESTERLY CORNER OF BLOCK AB, PLAN EPC1450, SUBTRACT 27217°.

THE UTM COORDINATES AND ESTIMATED HORIZONTAL POSITIONAL ACCURACY OBTAINED ARE DERIVED FROM GNSS DUAL FREQUENCY BASELINE TIES TO PENICTON (BR40) ACP (ICM/ 890558)

THIS PLAN SHOWS HORIZONTAL GROUND-LEVEL DISTANCES UNLESS OTHERWISE SPECIFIED. TO COMPARE ORD DISTANCES MULTIPLY GROUND-LEVEL DISTANCES BY THE AVERAGE CORRECTION FACTOR OF 0.999884. THE AVERAGE CORRECTION FACTOR HAS BEEN DETERMINED BASED ON AN ELLIPSOIDAL ELEVATION OF 1660 METRES.

BEARINGS TO BEARING TREES ARE ORD.

⊙ DENOTES STANDARD CAPRED POST SET.

⊙ DENOTES STANDARD IRON POST FOUND.

○ DENOTES STANDARD IRON POST SET.

⊙ DENOTES METAL REFERENCE POST.

THIS PLAN LIES WITHIN THE REGIONAL DISTRICT OF OMANAGAN SAMBAKAMEN.
 THE FIELD SURVEY REPRESENTED BY THIS PLAN WAS COMPLETED ON THE 14th DAY OF OCTOBER, 2015.
 DEREK BLASZAK, BCLS, C.L.S. REG. 748
 LISA FEE, REG. 3410022

ALLTERRA
 LAND SURVEYING LTD.
 2000 10th Street W.
 PENICTON, B.C. V2A 1J9
 TEL: 250-492-3903
 WWW.ALLTERRASURVEY.CA

OUR FILE NO. 200103-1
 OUR DRAWING NO. 200103-1-SK-AB-DWG

ADMINISTRATIVE REPORT

TO: Environment and Infrastructure Committee
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Fortis Rate Application – For Information Only



Purpose:

The Board, and the Joint Council, have previously expressed concern about the Fortis Tiered Rate System and the impact it has on low-income citizens, especially those who have no alternative energy source. The Regional district, with the support of the Joint Council, has advocated to the British Columbia Utilities Commission (BCUC) that this rate structure should be investigated and revised. The Board was interested in when the next Fortis rate application would be made to the BCUC in order to determine if an intervention would be in order.

Reference:

BCUC Order G-139-15 / Timeline for FortisBC Inc. Application for Approval of 2016 Rates
BCUC Order G-202-15 / Order

Background:

Beginning in 2014, the Board of Directors, independently and in conjunction with the Joint Council (a partnership between the Regional District, the Penticton Indian Band, the Lower Similkameen Indian Band and the Osoyoos Indian Band) has forwarded letters to Fortis BC, BCUC, and the Premier stating a concern over the rate increases and the two-tier rate structure that seems to mostly catch low-income rural citizens. The BCUC's reaction and the lack of response from Fortis regarding requests for consultation and referral have been discouraging.

At the Feb 19, 2015 Board of Directors meeting, the following was resolved:

WHEREAS FortisBC rate increases are causing significant hardship to people in areas where there is no access to natural gas as they are seeing huge increases in power bills.

AND WHEREAS The two tier billing system of tier one up to 1,600 kilowatt hours (9.093 cents) and tier two over 1,600 kilowatt hours (13.543 cents) is unrealistic for consumers;

AND WHEREAS due to the challenge customers face with rising energy costs, heating and electricity have become a luxury for some British Columbia residents, especially in the Okanagan-Similkameen;

THEREFORE BE IT RESOLVED that the Regional District of Okanagan-Similkameen ask that the Southern Interior Local Government Association and the Union of BC Municipalities request that the Provincial Government and BCUC eliminate the two tier rate structure until a remedy can be found for users of electric heat who have no affordable alternative to their current inefficient home heating systemRegional District South Okanagan-Similkameen Directors are requesting questions about Fortis B.C.'s two-tiered electrical rate system and the Commission's accountability be addressed.

The two-tiered rate structure, introduced in 2012, increased the cost of electricity after the first 1,600 kilowatts used in a billing period and as a result, many residents who must use electricity are unable to pay their utilities and meet their basic needs.

Analysis:

Following the presentation to the Minister responsible for BCUC at UBCM in September, the Minister provided a letter that he had sent to BCUC in July asking for an explanation of the rates. Based on the previous responses from BCUC and the Premier, there is little doubt that the distance between the Province and BCUC will be maintained and that BCUC is the forum where a challenge to the rate structure would have to occur.

While there's no harm in making a one-off submission to BCUC expressing our concerns on behalf of our citizens, the recognize process developed by BCUC is a rate application by an energy company and a formal hearing where all interested Parties have a right to intervene prior to the Board making a decision on the application.

A rate application was submitted to the BCUC by Fortis back in 2014 and the Board issued Order G-139-14, along with its "Reasons for Decision" approving FortisBC's Multi-Year Performance Based Ratemaking Plan for 2014-2019. That Order required Fortis to conduct an annual review to set rates for each year of the term. The application for 2016 was submitted back in July of 2015 and the hearing was held in September. The PBR decision was issued following a workshop on November 4th (attached).

Intervention:

While the Regional District was not registered as an intervenor in either the original rate finding or the 2016 rate review, the City of Penticton advises that they had joined with 4 other municipalities through the BC Municipal Electric Utilities Group and had intervenor status.



SIXTH FLOOR, 900 HOWE STREET, BOX 250
VANCOUVER, BC CANADA V6Z 2N3
TELEPHONE: (604) 660-4700
BC TOLL FREE: 1-800-663-1385
FACSIMILE: (604) 660-1102

Log No. 50882

ERICA HAMILTON
COMMISSION SECRETARY
Commission.Secretary@bcuc.com
website: <http://www.bcuc.com>

VIA EMAIL

electricity.regulatory.affairs@fortisbc.com

December 14, 2015

Ms. Diane Roy
Director, Regulatory Affairs
FortisBC Inc.
16705 Fraser Highway
Surrey, BC V4N 0E8

Dear Ms. Roy:

Re: FortisBC Inc.
Project No. 3698847 / Order G-139-15
Annual Review of 2016 Rates

Further to your September 11, 2015 filing of the above-noted application, enclosed please find Commission Order G-202-15.

Yours truly,

Erica Hamilton

Is
cc: Registered interveners



**BRITISH COLUMBIA
UTILITIES COMMISSION**

**ORDER
NUMBER G-202-15**

SIXTH FLOOR, 900 HOWE STREET, BOX 250
VANCOUVER, BC V6Z 2N3 CANADA
web site: <http://www.bcuc.com>

TELEPHONE: (604) 660-4700
BC TOLL FREE: 1-800-663-1385
FACSIMILE: (604) 660-1102

IN THE MATTER OF
the *Utilities Commission Act*, RSBC 1996, Chapter 473

and

FortisBC Inc.
Application for Approval of 2016 Rates
Pursuant to the Multi-Year Performance Based Ratemaking Plan
Approved for 2014 through 2019 by Order G-139-14

BEFORE: D. M. Morton, Commissioner/Panel Chair
D. A. Cote, Commissioner December 14, 2015
H. G. Harowitz, Commissioner

O R D E R

WHEREAS:

- A. On September 15, 2014, the British Columbia Utilities Commission (Commission) issued Order G-139-14 along with its Reasons for Decision (PBR Decision) approving FortisBC Inc.'s (FBC) Multi-Year Performance Based Ratemaking (PBR) Plan for 2014 through 2019;
- B. The PBR Decision directed FBC to conduct an Annual Review process to set rates for each year under the PBR Plan;
- C. On September 11, 2015, FBC submitted an application for its Annual Review of 2016 Rates (Application) seeking approval for an interim rate increase of 1.98 percent, effective January 1, 2016, pending the outcome of the FortisBC Energy Inc.'s Application for a Common Equity Component and Return on Equity for 2016 proceeding;
- D. The Commission issued Order G-139-15 on August 20, 2015, establishing the regulatory timetable for the review of the Application;
- E. On October 21, 2015, FBC submitted an evidentiary update to the Application amending the requested interim rate increase to 3.12 percent;
- F. In accordance with the regulatory timetable, a workshop was held in Vancouver, BC on October 26, 2015 and FBC filed its undertakings on November 4, 2015;

- G. The Commission has reviewed the Application and evidence filed in the proceeding and finds it necessary to make determinations with Reasons for Decision to follow in a timely manner upon issuance of this order.

NOW THEREFORE pursuant to sections 59 to 61 of the *Utilities Commission Act*, with Reasons for Decision to follow, the British Columbia Utilities Commission orders as follows:

1. FortisBC Inc.'s (FBC) permanent rate increase of 3.12 per cent for all customers effective January 1, 2016 is approved, subject to other adjustments as directed in this order.
2. Approval is granted for FBC to establish a deferral account to capture the difference between the rate impact of Directive No. 1 above and any future rate impact resulting from setting the Benchmark rate in the FortisBC Energy Inc. (FEI) Application for a Common Equity Component and Return on Equity for 2016 proceeding.
3. Approval is granted for FBC to create non-rate base deferral accounts for the following regulatory proceedings as described in Section 7.5 of the Application and as revised in FBC's Evidentiary Update:
 - Capacity and Energy Purchase and Sale Agreement (CEPSA) application and regulatory proceeding, financed at FBC's short term interest rate; and
 - 2017 Rate Design Application, financed at FBC's weighted average cost of debt.
4. Approval is granted to amortize, in 2016, \$5.0 million of the 2015 closing balance of the 2014 Interim Rate Variance deferral account, with the remainder to be amortized in 2017, as set out in Section 12.4.2.1 of the Application.
5. Depreciation rates in the amounts set out in Table 12-2 in Section 12 of the Application are approved.
6. Net salvage rates in the amounts set out in Table 12-3 in Section 12 of the Application are approved.
7. Z-factor treatment is approved for the repair costs related to the Rock Creek and the Testalinden wildfire events of \$1.728 million and \$1.064 million, respectively. Z factor treatment is denied for the repair costs of \$0.251 million related the Wilson Mountain fire.
8. Z-factor treatment for the forecast incremental costs of \$0.445 million in 2016 related to its compliance with the changes to BC's Mandatory Reliability Standards program as adopted by the Commission in Order R-38-15 is approved.
9. FBC's request to recover from all customers the Advanced Metering Radio-off shortfall amounts, estimated at \$0.168 million and \$0.392 million for 2015 and 2016 respectively, is denied. Instead, FortisBC is directed to record the shortfall amounts in a deferral account the disposition of which will be determined in the future.

**BRITISH COLUMBIA
UTILITIES COMMISSION**

**ORDER
NUMBER** G-202-15

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10. FBC is directed to file its 2015 actual All Injury Frequency Rate Service Quality Indicator (SQI) results as soon as the results are available. The Commission will make further determinations on this matter in due time.
11. FBC is directed to work with FEI to provide information on their capabilities for the individual tracking of service quality of FEI employees who perform work for FBC and an outline of additional costs if individual tracking was put in place in the future.

DATED at the City of Vancouver, in the Province of British Columbia, this 14th day of December, 2015.

BY ORDER

Original signed by:

D. M. Morton
Commissioner



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Corporate Services Committee

Thursday, January 7, 2016

10:30 am

REGULAR AGENDA

A. APPROVAL OF AGENDA

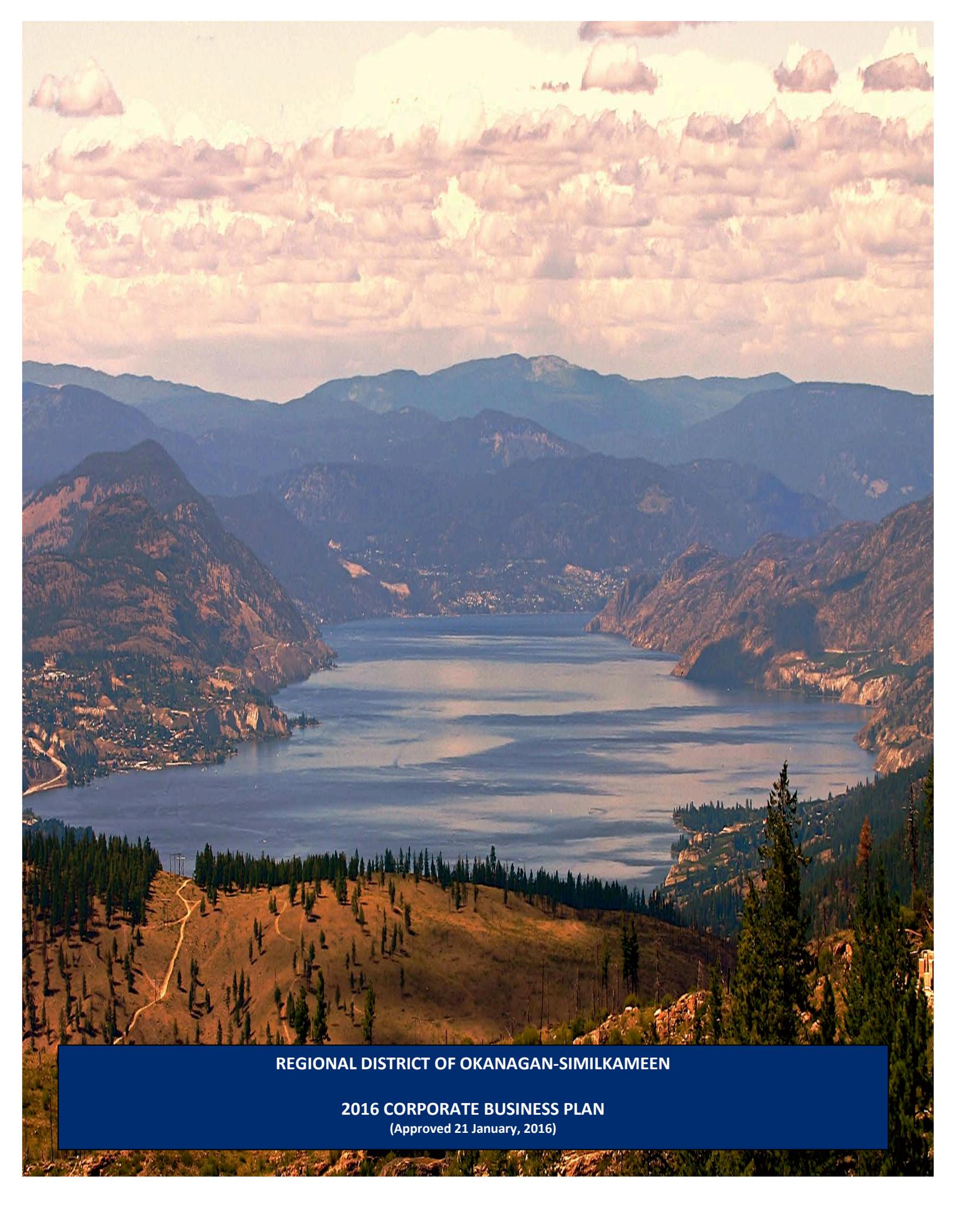
B. 2016 CORPORATE BUSINESS PLAN

C. 2016 PERFORMANCE PLANNING WORKSHEET

D. BOARD/CHAIR EVALUATION QUESTION SET

E. SOUTHERN INTERIOR BEETLE ACTION COALITION (SIBAC)

F. ADJOURNMENT



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

2016 CORPORATE BUSINESS PLAN
(Approved 21 January, 2016)

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ECONOMIC OVERVIEW

2016 CORPORATE OBJECTIVES



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INTRODUCTION

Local governments are facing significant challenges that impact their ability to satisfactorily fulfill their purpose and serve those citizens within their geographic boundaries, as stipulated in the enabling legislation under which they were created.

These challenges occur as a result of several factors resulting from both internal and external conditions. Demographic changes, revenue funding structures, provincial unfunded mandates, economic development, technological changes, aging and inadequate infrastructure systems, healthcare and cost containment, and perhaps foremost, a volatile international economy.

The Board of Directors and the Senior Management Team of the Regional District of Okanagan Similkameen meet each autumn and, amongst other processes, consider the local internal and external environments that they needed to work in as a basis for planning.

The restrained global and local economy is a constant in our decision-making process. The economy is not stable and it's not growing. This has an impact on pensioners that form a significant component of our population base.

Governments have an over-riding responsibility to make decisions now that will have no adverse impact on our future. This whole issue of sustainability is of growing importance and the Board of the Regional District has taken this concept into account in all of their decisions. Our fragile water resource in the Okanagan and Similkameen Valley's is one small part of sustainability that we need to address sooner rather than later.

At the same time, we see some opportunities that we need to take advantage of. We need to be more proactive in encouraging economic development in the Region. We don't have to be the delivery mechanism, but we need to steer the ship and jobs are a foundation for success. Our stakeholder engagement can improve and any activity that we undertake that goes to improving quality of life will be important for us.

STRATEGIC OVERVIEW

Vision

The current vision was crafted by the Board of Directors over a number of years with the intent of providing very clear direction as to where the Board envisions the Regional District may advance to in the future. This vision will be used to guide activities associated with:

- Governance and Oversight
- Development of land, facilities and services;

Vision

We envision the Regional District of Okanagan-Similkameen as a steward of our environment, sustaining a diverse and livable region that offers a high quality of life through good governance.



- Enhancement of the Regional District’s vital role of promoting the three pillars of community sustainability; environmental, economic and social will add to the quality of life of its citizens.

The vision acknowledges that we wish to provide a high quality of life for our citizens, but to do so in a sustainable manner where none our decisions today impact adversely on future generations. Our future actions will move us incrementally towards this vision.

Mission

Along with the vision, the mission statement helps us establish the priorities of the RDOS. The key concepts within the mission will guide the way RDOS does business. We will continue to strive to:

- Exceed customer and community expectations;
- Manage the regional district in the best interests of the community;

Core Values

The core values are the foundation of our vision and mission and integral to the way we do business. These values reflect our beliefs, define who we are and what we stand for.

Mission

To initiate and implement policies which preserve and enhance the quality of life and serve the broader public interest in an effective, equitable, environmental and fiscally responsible manner.

Honesty, Integrity, Ethical and Respectful Behaviour

We are honest, ethical, and fair in all of our activities, using consistent and sound judgment to build trust in our working relationships.

Accountability

We take responsibility for our actions by embracing common goals through teamwork and collaborative decision-making while putting the interest of the community first. We dedicate ourselves to maintaining professionalism in our work using our guidelines and standards that enable us all to be answerable for our choices and achieve results stated in our organizations goals and objectives.

Leadership/ Transparency

We value “leadership with integrity” and are committed to open, accessible and transparent local government.

Consistent Focus on the Customer Experience

We provide courteous, responsive, high-quality service by fostering a respectful, positive and welcoming environment for our customers. We provide consistency through sound business practices and professional standards.

Environmental Responsibility

We believe that a healthy environment promotes healthy living in our communities. We have a responsibility to maintain, enhance and protect the environment through the consideration of environmental impacts in our decision-making process.



Corporate Assumptions

The following assumptions were generated at the 2015 Management and Board Strategic Plan Workshops and used as the foundation for our 2016 Goals:

i. External

- That we value citizen input and citizen engagement.
- That technology will increasingly play a role in Regional District business.
- That by measuring staff and customer perception of service we can develop a plan to improve service.
- That citizens are reluctant to pay higher taxes or fees for existing services but may be willing to pay for value.
- That Building Canada II infrastructure grants will continue in 2016.
- That achieving corporate GHG targets will cost money.
- That impacts of community sustainability decisions are important to citizens.
- That senior government expectations of local government and downloading will continue to increase.
- That regulatory requirements are likely to continue to increase.
- That public transit will become more of a priority.
- That there will be new opportunities related to corrections and hospital construction.
- That public scrutiny of local government decisions will increase.
- The Canadian economy will remain stable throughout 2016
- That more of our business will be conducted on-line.
- That climate change will affect cores services, infrastructure and the frequency of environmental emergencies.

ii. Internal

- That fiscal responsibility is one of the primary cost-driver for organizational decisions
- That the Board wants to be an employer of choice
- That effective and fiscally responsible should be balanced
- That new technologies will facilitate our business processes
- That we must build relationships to be successful
- That government effectiveness is enhanced by good communication.

KEY SUCCESS DRIVERS

The Key Success Drivers focus our energies and resources on those activities that help us to advance towards and ultimately achieve our vision. To this end, RDOS has identified four Key Success Drivers, under which we build the 5-year strategic goals that support our vision.



Key Success Driver 1.0: Be a High Performing Organizing

Goals

- 1.1 To be an effective, fiscally responsible organization.
- 1.2 To be a healthy and safe organization.
- 1.3 To cultivate a high-performing organizational culture.

Key Success Driver 2.0: Optimize the Customer Experience

Goals

- 2.1 To increase public awareness of RDOS Services.
- 2.2 To foster dynamic and effective community relationships
- 2.3 To meet public needs through the provision and enhancement of key services

Key Success Driver 3.0: Build a Sustainable Community

Goals

- 3.1 To develop a socially sustainable region
- 3.2 To develop an economically sustainable region
- 3.3 To develop an environmentally sustainable region

Key Success Driver 4.0: Provide Governance & Oversight in a Representative Democracy

Goals

- 4.1 To execute a well-defined strategic planning cycle and process.
- 4.2 To pursue partnerships with all member municipalities, electoral areas, Indian Bands and other levels of government.
- 4.3 To promote Board and Chair effectiveness.
- 4.4 To develop a responsive, transparent, effective organization.

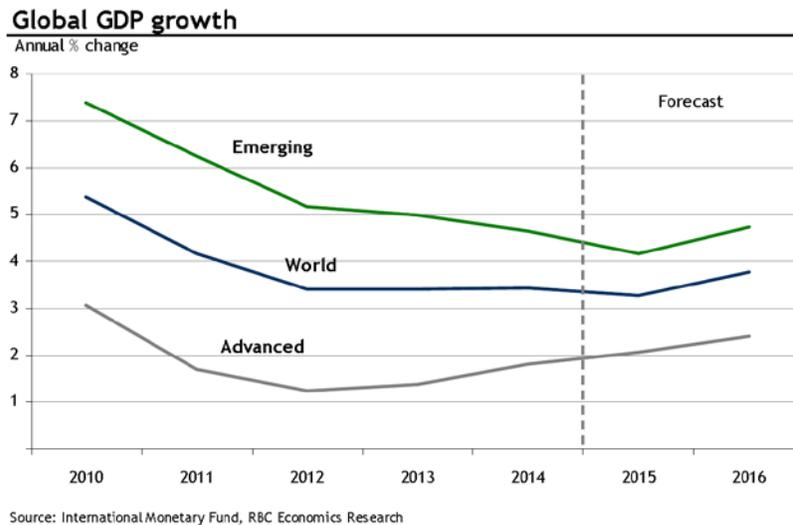


ECONOMIC OVERVIEW

Global View

The global economy continues to struggle, with China's slowdown, the downward bias in commodity prices, and the renewed increase in financial market turbulence risking further weakness. Currently there are not enough growth engines around the world. Only the U.S., the U.K. and India can be considered relative outperformers, countries which appear to be the most resilient and have the potential to generate stronger, and importantly, more sustainable activity. In contrast, most nations and regions are reporting moderate output growth, and a number of large nations, including Brazil, Russia and Venezuela, are still mired in recession.

All told, the global economy is undergoing a period of heightened uncertainty and modest economic growth. The extent of the slowdown in China and the knock-on effect to emerging markets from tighter U.S. monetary policy stand out as key risks for the outlook. Overall, global economic growth in 2015 is expected to come in at between 3.1% and 3.3%, its weakest pace since the financial crisis. Afterwards, a modest rebound is expected to between 3.4% and 3.8% in 2016 and to 3.5-4.0% in 2017, significantly lower than the 2000 to 2008 average of 4.3%.



After a slow start to the year, the U.S. expansion appears to be on a more sustainable growth trajectory, with the latest upward revision to second quarter real GDP highlighting the solid support provided by domestic spending. Consumer and housing-related activity are benefiting from continuing and large job gains, improved household balance sheets, comparatively low mortgage rates, and even lower prices at the pump. Orders and investments in the non-resource sectors are gradually improving again. The softer global environment coupled with persistent U.S. dollar strength has the potential to weigh on U.S. growth. The Fed is poised to raise short-term interest rates, but the timing and extent of prospective rate hikes will depend upon the strength of the U.S. expansion and 'core' inflation, and the potential for any spillover from the volatile financial market and economic conditions around the world. A rise in interest rates would create some uncertainty in the domestic economy and impact exchange rates and financial markets globally. The American economy is expected to grow by 2.5% in 2015, and between 2.6% and 3.0% in 2016.



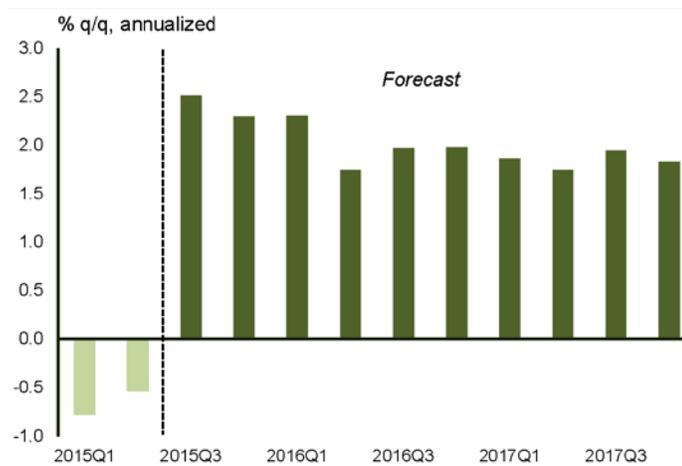
National

Canada fell into a mild technical recession in the first half of the year, as low oil prices dragged down investment, and a swing in inventories overwhelmed an otherwise healthy economy. Inclement weather in eastern Canada was also a factor in Q1.

Growth, however, resumed in late in June and July, and is growth is expected to continue. Exports appear poised for a cyclical recovery, supported by the low level of the loonie, and improving U.S. demand. Growth on the export side would offset the ongoing weakness in investment. Business investment, particularly in the large resource-dominated sectors and regions, will be further constrained this year and next. The contraction in Alberta this year is now steeper, and the 2016 rebound more muted, reflecting the broadening impact of a more hesitant recovery in oil and gas investment. Helping to sustain Canada's growth this year and next are elevated infrastructure commitments from Ottawa and the majority of the Provinces. Investment is expected to begin a recovery modestly in 2017, helping offset the anticipated adjustment in the housing market. These cycles occur against a backdrop of modest but steady consumption growth, which underpins the outlook. Canada's labour market continues to generate jobs and wage growth recently accelerated.

Dragged down by the recession in early 2015, annual growth is expected to be just 1.1% in 2015¹ – the worst performance since 2009. The annual figure masks a rebound in the second half of the year, with growth of near 2.5% annualized. For 2016 and 2017, steady expansion of about 2% a year are expected which will help support modest employment and income gains. Growth is sufficient to offset past output losses by 2017, at which point the Bank of Canada will likely begin raising interest rates, placing additional upward pressure on the loonie.

Canada Forecast Quarterly GDP Growth Rates



Source: Statistics Canada, TD Economics

¹ Growth rates given are the average of those forecast by the major Canadian banks in the September economic updates and by the Bank of Canada in their July economic update.



Mixed external economic outlook

Global Economic Forecasts					
Indicator	2013	2014	2015	2016	2017
Canada real GDP, % chg.	2.0	2.5	1.0	1.8	2.3
U.S. real GDP, % chg.	2.2	2.4	2.4	2.8	2.6
China real GDP, % chg.	7.7	7.4	6.8	6.5	6.3
Japan real GDP, % chg.	1.5	-0.1	1.0	1.7	0.7
Crude WTI, USD	97.98	93.00	48.00	50.00	55.00
3-mo. T-bill rate, %	0.97	0.90	0.60	0.50	0.75
Long-term GOC bond, %	2.72	2.77	2.15	2.40	2.85
U.S.-Canada FX, cents	97.1	90.6	78.0	73.0	72.2

Source: IMF, Central 1 Credit Union, Consensus Forecasts.



C1 Central 1 Economics

Provincial Economic Overview

The economic data so far this year have confirmed the significant toll that the drop in global oil prices is affecting the Canadian economy but is especially taking on Canada's oil-producing provinces. The clearest indication of stress has been the plummeting of energy-related investment, which in turn, has been a catalyst for weakness in related business activity (e.g., manufacturing and professional services), consumer spending (e.g., big-ticket items such as motor vehicles and home resales), and government revenues in these provinces.

Real GDP Growth % Change

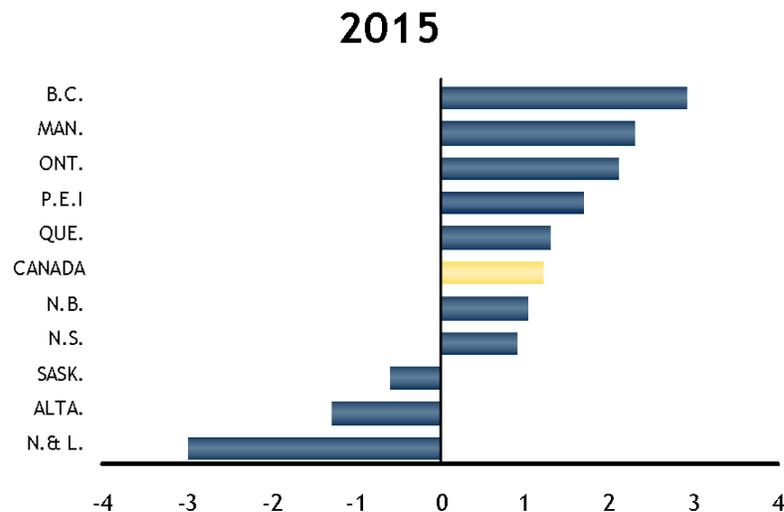
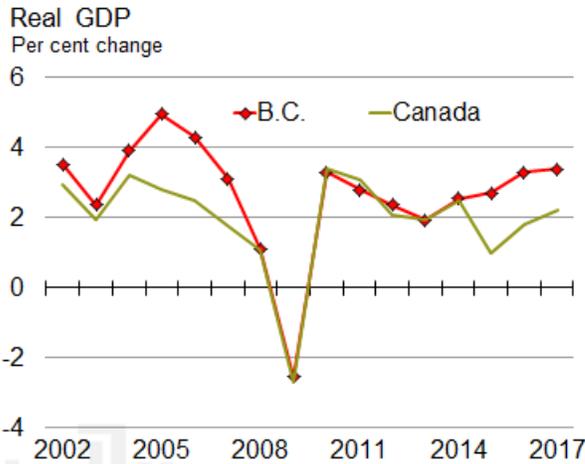


Chart Credit: RBC Provincial Outlook – September 2015



B.C. economy to outpace national growth



Source: Statistics Canada, Central 1 Credit Union. Forecast: 2015-17

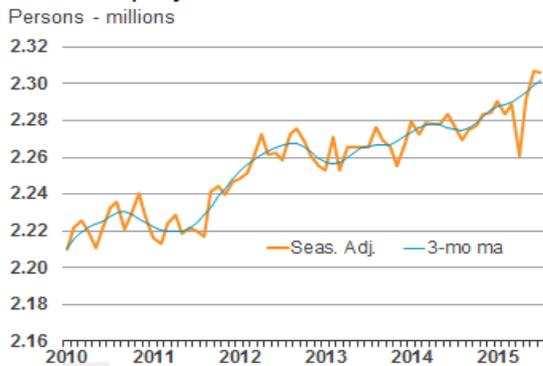
Recap

- Energy prices, interest rates buoy consumer activity, housing
- Export lift from U.S. growth cycle, low Canadian dollar
- Tourism, movie/film to shift higher, manufacturing improves with lag
- Weaker Canadian growth drag on domestic exports

Central 1 Economics

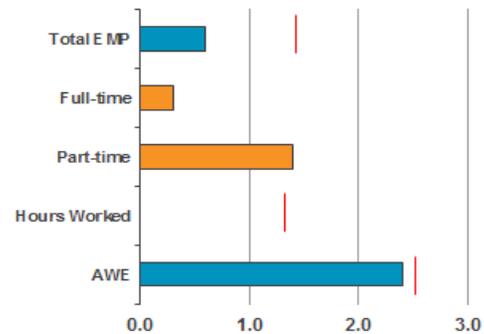
Improvements in B.C. labour market in recent months

B.C. Employment



Source: Statistics Canada, Central 1 Credit Union. Note: Seasonally-adjusted

2014 Performance (%)



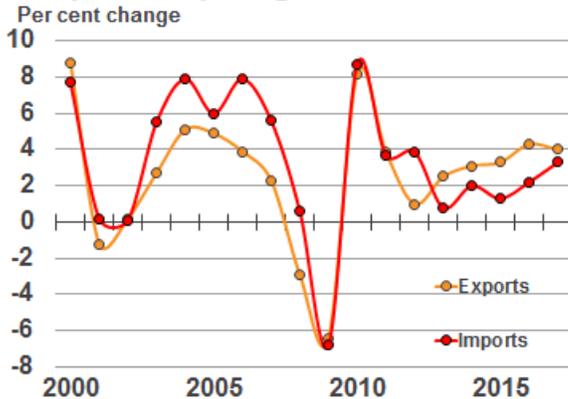
Latest: Jul 2015

Central 1 Economics



Exports to exceed import gains through 2017

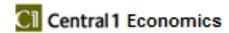
Export / Import growth



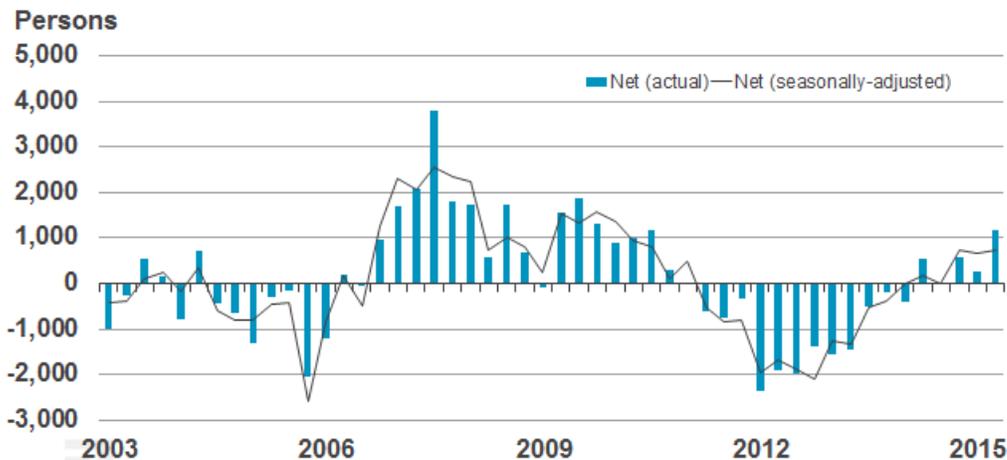
Opportunities

- Forestry cycle to shift higher on U.S. housing market demand
- Broad manufacturing, including machinery and equipment
- Demand for agriculture, and food manufacturing to lead gains
- Tourism Demand

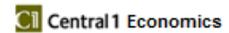
Source: Statistics Canada, C1CU. Latest actual: 2013, 2014e. Forecast: 2015 - 2017.



B.C. posts net population gains from Alberta



Source: Statistics Canada, Central 1 Credit Union. Note: Seasonally adjusted.



Regional

The Regional District of Okanagan Similkameen is a unique and vibrant community of approximately 80,000 residents. It encompasses pristine wilderness and, as a result of its warm, dry climate, is one of the best tree fruit and grape producing eco-systems in Canada. It is characterized by six urban centres and eight electoral areas, including a large rural area with a small population base. The City of Penticton is the primary service centre of the region. The communities of Summerland, Oliver and Osoyoos are our other incorporated communities in the Okanagan Valley and Princeton and Keremeos in the Similkameen Valley. The Okanagan and Similkameen Rivers, along with our lakes, is the lifeline for the region.



Tourism, agriculture and viticulture, logging, forest products manufacturing, secondary manufacturing and information technology are foundations of the economy in the Regional District. Public sector wages and government transfer payments (pensions) remain as significant contributors.

Population growth in the Region remains flat at less than 1%, although there is anticipation that the proposed Corrections Facility in Gallagher Lake and the Penticton Regional Hospital Expansion Project will have a positive impact in the next few years.

The age demographic will continue to increase in the Okanagan/Similkameen, with 25% of our population being over the age of 65 by 2022. This will exceed that of the rest of the Province by a full 5%

Tourism will continue to be a strong economic driver in the Okanagan and Similkameen Valley's in 2016, following a moderate growth in 2015. Housing markets continue to show improvement and we have improved prospects for forestry. Uncertainty in the mining sector and an increased downturn in the Alberta economy pose risks that will have to be monitored.

Any threat to the Alberta economy will have an impact on the labour market in British Columbia as the number of interprovincial employee's make up a significant percentage of workers in the Thompson-Okanagan work in the oil patch. The oil shock will continue to weigh heavily on prospective home buyers in Alberta, but poses a risk to regional demand, as well,. Alberta home buyers form a significant share of regional demand.

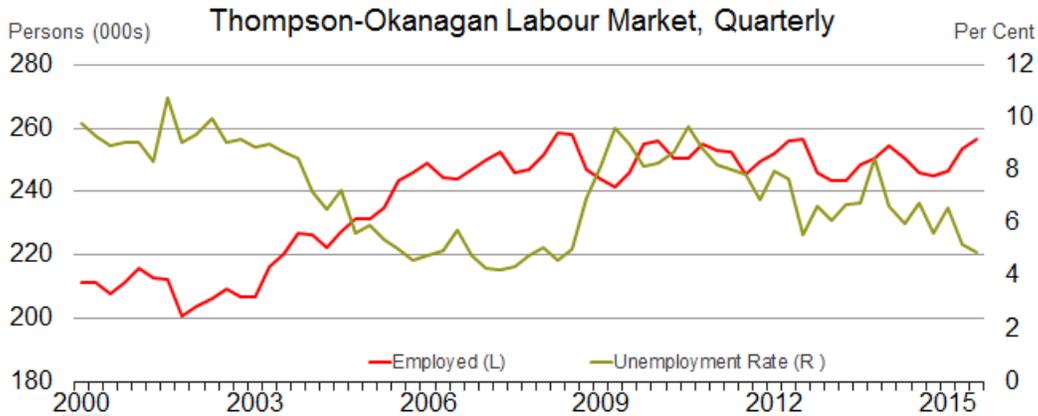
Thompson-Okanagan Summary Outlook

Economic and Housing Forecasts					
Indicator	2013	2014	2015	2016	2017
Employment, % chg.	-2.4	1.0	1.4	1.4	1.6
Unemployment rate, %	7.0	6.3	5.8	5.7	5.8
Resale Home Trans., % chg.	9.0	20.5	9.4	3.3	3.2
Median Price, %	-0.6	3.8	-0.6	1.9	1.8
Population, % chg.	0.4	1.4	0.9	0.9	1.2
Res. Permits, % chg.	3.7	31.8	3.0	-4.9	6.7
Non-Res Permits, % chg.	-3.1	-2.1	16.6	2.6	5.1

Source: Statistics Canada, CMHC, Central 1 Credit Union Sept 2015.



Signs of labour market tightening, but range-bound employment trend since 2006



Source: Statistics Canada, Central 1 Credit Union. Note: Seasonally-adjusted

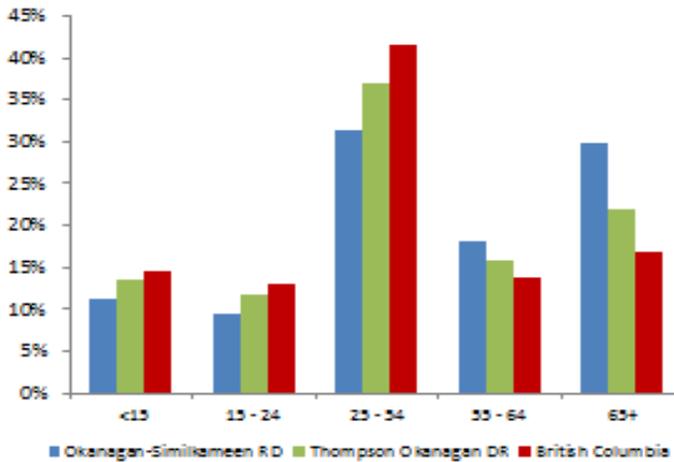
Latest: Q2 2015

Central 1 Economics

Okanagan/Similkameen RD



Population by age group, 2014



The Okanagan-Similkameen Regional District population is older relative to the provincial population. As a result:

- Median age is 52 compared to the provincial 41.9
- Health care and social assistance accounts for 13% of DR jobs.
- Employment income makes up a smaller portion of total income.



LOCAL GOVERNMENT OVERVIEW

Overview

The Constitution Act of 1867² identifies the specific services the Canadian Parliament administers and delegates the specific authorities belonging to the provinces³, one of which is the creation of Local Governments. Consequently, the Regional District of Okanagan Similkameen is a corporation officially established on March 4th, 1966 by Letters Patent issued by the Executive Council pursuant to Section 766 of the Municipal Act of British Columbia. As a creation of the Province, the Regional District relies on Provincial Legislation to provide the authority necessary for it to fulfil its mandate of providing services to the citizens within its corporate boundaries.

Mandate and Authority

Section 2 of the Local Government Act (LGA) provides that regional districts are an independent, responsible and accountable order of government within their jurisdiction. The purposes of a regional district include:

- (a) providing good government for its community,
- (b) providing the services and other things that the board considers are necessary or desirable for all or part of its community,
- (c) providing for stewardship of the public assets of its community, and
- (d) fostering the current and future economic, social and environmental well-being of its community.

Letters Patent

The Regional District is led by a Board of eighteen Directors, eight rural and ten urban. The eight electoral areas, each have one elected director and of the six municipal members, Penticton appoints 4 Directors, Summerland appoints two Directors and Osoyoos, Oliver, Keremeos and Princeton each appoint one. The rural Directors are elected to a three-year term⁴ while the urban members are appointed by their councils annually. The Act also provides that the authority and power to govern the municipality is vested in the Board as a whole⁵.

Establishment Bylaws

Where authority to provide a service was initially established in the Letters Patent, changes to the Municipal Act in 1989 made it possible for Regional Districts to provide services with the adoption of a service establishment bylaw. The service can be for all or part of the Region, but only the people receiving the service contribute to its cost.

² The Constitution Act 1867 to 1982, Section 91, Part VI, Department of Justice Canada, (Ottawa, Ontario: Minister of Supply and Services Canada, 1983).

³ Ibid, Section 92(8) of Part VI

⁴ Municipal Act, Chapter 19, Revised Statutes of British Columbia, 1998

⁵ Ibid, Section 167



Vote Allocation

To fairly represent the population that makes up the Regional District at the Board, the Supplementary Letters Patent have identified that 1 voting unit = 1800 people. 1 director may carry a maximum of 5 votes.

# of Members/ Representing	Weighted Votes
Electoral Area "A"	2
Electoral Area "B"	1
Electoral Area "C"	3
Electoral Area "D"	5
Electoral Area "E"	2
Electoral Area "F"	2
Electoral Area "G"	2
Electoral Area "H"	1
Town of Osoyoos	3
Town of Oliver	3
City of Penticton	5
City of Penticton	5
City of Penticton	5
City of Penticton	4
District of Summerland	4
District of Summerland	3
Village of Keremeos	1
Town of Princeton	2
Total Votes Allocated	53

Jurisdiction	Unweighted Votes	Weighted Votes
Similkameen Valley	5	7
Okanagan Valley	13	46
Municipal Votes	10	35
Rural Votes	8	18

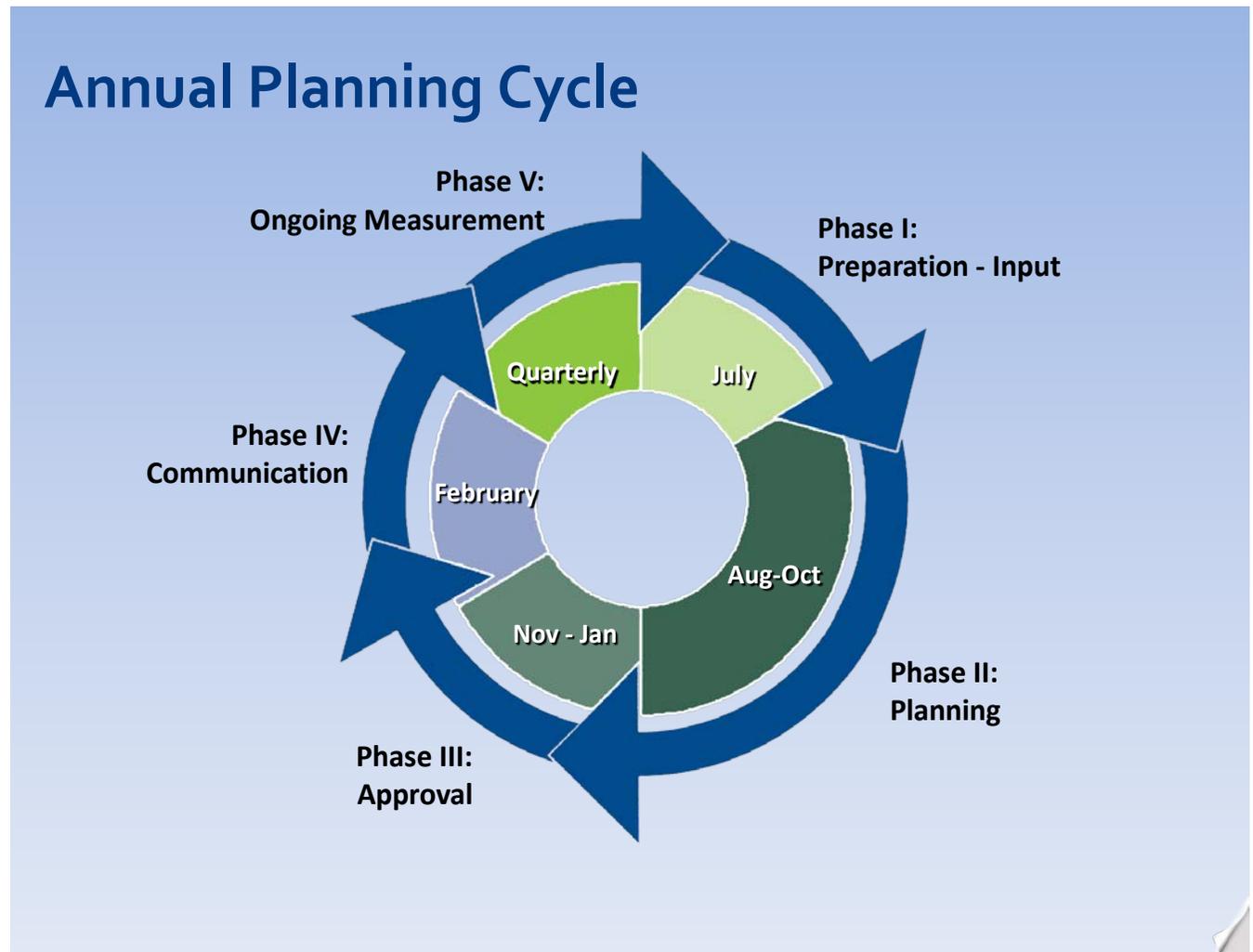
RDOS subscribes to a corporate culture and operating philosophy where measurable results against specific objectives that support the mission and vision are important. In these tight economic times, it becomes a matter of clearly identifying what it is we intend to do so we can focus our resources, both human and financial, on those issues most important to our success.



RDOS ANNUAL PLANNING CYCLE

RDOS relies on a structured business planning framework to set the overall direction for the regional district and to guide its operation. Fundamental elements for guiding the strategic development of the airport are the RDOS's Vision and Mission Statements, Strategic Plan, and the Annual Business Plan. The Annual Business Plan delineates what we plan to work on in that given year and outlines how we intend to proceed to achieve our goals for the 2011 – 2014 term of office.

The RDOS annual business planning cycle is illustrated by the following diagram:



2016 CORPORATE OBJECTIVES

KEY SUCCESS DRIVER 1 – BE A HIGH PERFORMING ORGANIZATION

Goal 1.1 To be an effective, fiscally responsible organization

Objective 1.1.1: By providing the Board with accurate, timely financial information.

Description

The citizens of the Regional District of Okanagan Similkameen expect their elected officials and staff to provide leadership for the efficient and effective fiscal planning and operation of the 145 services provided by the corporation. The services offered by the regional district are diverse, ranging through regional, sub-regional, inter-jurisdictional and local. By law, only those citizens receiving a service pay for it.

Ownership

- Office of Prime Interest (OPI): Manager of Financial Services
- Offices of Collateral Interest (OCI): Senior Management Team; Finance Department

The Activity

The Regional District has a legislative requirement to develop and submit a Five-Year financial plan (the “Plan”) each year. Staff submits the Plan to Budget Committee each November for the subsequent calendar year, with projections rolling forward for the next five-year period. The Board is obligated to adopt a budget by March 31st of each year. The Public has full access to budget meetings and a wide citizen engagement process is offered each year prior to budget adoption. The Board provides oversight on the budget against actuals on a quarterly basis throughout the year.

Measurements

- Department Managers monthly review of financial statements;
- Manager of Financial Services quarterly Variance Report to the Board;
- The budget is achieved at year-end
- We achieve an unqualified, successful, independent Audit
- We maintain a fair balance between urban and rural participants in regional services (Time Tracker).

Goal 1.1: To be an effective, fiscally responsible organization

Objective 1.1.2: By implementing the 2016 Phase of the internal communications program.

Description

The Regional District of Okanagan Similkameen understands that the success of our organization depends on all Board and Staff Members working together to achieve our goals, all with the intent of providing more, and more-timely, information to our citizens. To do this, we need to communicate



effectively internally in order to provide the most current, reliable and intuitive information as possible. The RDOS has established a cultural change program that includes a focus on how we communicate with each other and we've made significant progress, but still have room to grow. Keeping a lean, flat organizational structure and having the Management Team meet weekly to discuss corporate and interdepartmental issues is one method, but we still need to work out of our departmental silos and ensure our front line staff has the information necessary to keep citizens informed.

Ownership

- Office of Prime Interest (OPI): Office of the CAO
- Offices of Collateral Interest (OCI); Senior Management Team

The Activity

The RDOS conducts an annual staff perception survey to test how our organization is performing against the characteristics of high performing organizations. Internal communication is one area of focus of the survey and we have five years of results. Each year we develop an action plan to tackle internal issues and communication has been a priority. We need to continue to be innovative on how we approach internal communication in 2016.

Measurement

This is an activity based measurement, but there may be some statistical measurements captured in any staff perception survey that we conduct in 2016. The end result will be a plan to help us communicate more effectively internally.

Goal 1.1: To be an effective, fiscally responsible organization

Objective 1.1.3: By implementing the 2016 phase of the Electronic Data Management System (EDMS) program

Description

The RDOS is implementing an Electronic Data Management System (EDMS). The EDMS system was brought into place to address a number of issues, including:

- the significant number of e-documents (~600,000) which are stored in various directories, hard drives and desktops
- the e-documents are in contravention of the Records Management Bylaw
- difficulty in retrieving all documents for public release (fulfilling FOI requests)
- inefficient use of staff resources
- staff cannot find the documents they require for updating reports
- multiple versions of documents and poor document control result in staff working on the wrong versions
- the number of printed documents which require physical storage is increasing, resulting in escalating storage costs. Retrieving and disposing of the records in accordance with the established records management bylaw is challenging to maintain.



Benefits of the EDMS system include:

- storage of all records within the established LGMA Records Management Guide specifications
- the ability to classify and manage documents electronically
- easier and accurate retrieval of documents
- reduction of version confusion

Ownership

- Office of Primary Interest (OPI): Office of the CAO
- Office of Secondary Interest (OCI): Manager of Information Systems

The Activity

The organization made steady progress in 2015, but there is still a long way to go to reach maintenance stage. In 2016, the organization will load all water connection data, demolition permits, 911 Telecommunications Upgrade documents and Parks Commission documents.

Measurement

This is an activity based objective and success will be measured on the number of documents moved over to the EMDS by the end of 2016.

Goal 1.1: To be an effective, fiscally responsible organization
Objective 1.1.4: By developing a Business Continuity Plan

Description:

Business continuity planning is the process of creating systems of prevention and recovery to deal with potential threats to a company.

A business continuity plan is a plan to continue operations if a place of business is affected by different levels of disaster which can be localized short term disasters, to days long building wide problems, to a permanent loss of a building. Such a plan typically explains how the business would recover its operations or move operations to another location after damage by events like natural disasters, theft, or flooding. For example, if a fire destroys an office building, the people and business would relocate to a recovery site.

Any event that could negatively impact operations is included in the plan, such as supply chain interruption, loss of or damage to critical infrastructure (major machinery or computing /network resource).

Ownership

- Office of Primary Interest (OPI): O/CAO
- Office of Secondary Interest (OCI): Manager of Information Systems

The Activity

The Office of the CAO will commence by conducting a literature review of available plans and standards for Business Continuity Plans, looking for a best practice. A Plan for discussion by the Board of Directors will be developed.



Measurement

This is an activity will be measured by the adoption of a Business Continuity Plan by the end of 2016.

Goal 1.1: **To be an effective, fiscally responsible organization**

Objective 1.1.5: **By leveraging technology for effectiveness and efficiencies**

Description:

Delivery of superior services to citizens and customers is a basic managerial responsibility. One way to improve is to leverage technology. To assess the implications of technology on efficiency of an organization, especially a local government, is a difficult task. With recurring economic crises, local governments have been forced to rationalize their operations and resources to cope with the ever increasing reluctance of taxpayers to pay more for any service. Technology has been seen as a way out; however, a recognizable benefit depends on how the technological change is integrated in to the organization. We know we're expected to use the least amount of resources possible to achieve the best possible outputs.

Organizational efficiency contributes a lot toward an organization achieving effectiveness through acquiring important resources that are used day to day to accomplish intended plans. Efficiency reduces cost and also enables organizations to carry out their activities smoothly. Technology can be used in almost every aspect of operations and management to improve efficiency from the way we offer a service, to payment mechanisms, for communication and information-sharing, among others.

Ownership

- Office of Primary Interest (OPI): Manager of Information Systems
- Office of Secondary Interest (OCI): O/CAO

The Activity

Keeping up with new technology can improve our business practices and help us become more efficient. This is an ever-evolving field and we'll do some benchmarking and literature review in 2016 to determine a best practice for working smarter.

Measurement

This is an activity-based objective and it will be measured by the production of a report by year-end.



Goal 1.2: To be a healthy and safe organization

Objective 1.2.1: By implementing the 2016 phase of the occupational health and safety action plan

Description

The Regional District of Okanagan Similkameen takes its responsibility for the safety of its employees very seriously. We have always complied with provincial legislation, but in 2009, RDOS aspired to achieve the standard set by the BC Municipal Safety Association and applied under the Certificate of Recognition (CoR) Program. In fact, we applied under two programs; one for their Health and Safety Program and one for their Return to Work Program. In 2010, 2011 and 2012 we were awarded both. In 2013, our Joint Health and Safety Committee determined to continue in-house due to the onerous reporting requirements for the provincial certification. We continue to have trained in-house auditors and conduct an annual safety audit, which forms the basis for our Safety Action Plan.

Ownership

- Office of Prime Interest (OPI): Manager of Human Resources
- Offices of Collateral Interest (OCI): Workplace Health & Safety Committee; Department Managers

The Activity

The Regional District Joint Health and Safety Committee annually audits the Regional District work places and they'll be implementing the actions identified in the Workplan for 2016. The Audit indicated that we needed to work more closely with our external Parks & Recreation Departments and our Fire Departments. That outreach will continue in 2016. It will also involve training and information sharing.

Measurement

The "Total Recorded Incident Ratio" for the Regional District is very low, but we'll continue to use this as a metric on this program. The milestone will be the completion of the 2016 Worksafe Plan, training for our staff and networking with our external departments.

Goal 1.2: To be a healthy and safe organization

Objective 1.2.2: By implementing the 2016 Wellness Plan

Description:

The Regional District of Okanagan Similkameen believes that every employee contributes directly to the growth and success of our organization. In recognition of that belief, a Wellness Committee has been established to foster the development and growth of a healthy workplace by establishing a positive work environment and paying attention to the factors that keep employees happy and healthy at work.

2016 GOALS

- Develop a program that promotes a healthy work environment that attracts, retains, and most importantly engages employees.



- Develop a program that has an impact on employees' intellectual, physical, emotional, social, and spiritual well-being as well as on their occupational and environmental wellness.
- Promote employees' health and the health of the organization by creating a positive workplace culture through a focus on credibility, respect, fairness, pride, and camaraderie.
- Develop ways to recognize, reward, and motivate employees.
- Develop recruitment strategies to encourage employee participation on the Wellness Committee and with Wellness events with equal department representation.

Ownership

- Office of Prime Interest (OPI): Manager of Human Resources
- Offices of Collateral Interest (OCI): Workplace Health & Safety Committee; Department Managers

The Activity

Staff can sign up to join the Wellness Rewards Points Program at point of hire or at any time thereafter through HR. Points are collected in the following categories: wellness, health & safety, physical, and environment. Once staff reach certain milestones they can cash their points in to receive a gift certificate from a local retailer for the pre-assigned amount equated to the number of points being redeemed. It would also be the intent of the Committee to encourage fitness "challenges" with our member municipalities in 2016.

Measurement

This objective can be measured by the number of employees signed up, the number of events sponsored and the number of points awarded.

Goal 1.3: To cultivate a high-performing organizational culture
Objective 1.3.1 By implementing the 2016 Organizational Development Plan

Description

The Regional District of Okanagan Similkameen has a recognized cultural change program. We identified eight characteristics that we want our organization to resemble and we steadfastly measure our progress against those characteristics by an annual staff perception survey. Each year, when we produce the results from our survey we create an employee committee to develop a plan to make some sort of intervention into the organization.

Ownership

- Office of Prime Interest (OPI): Manager of Human Resources
- Offices of Collateral Interest (OCI): High Performance & Innovation Committee

The Activity

The field of Organizational Development is huge and so important to the success of an organization. The Regional District is advanced in its processes and employs a full-time human resource professional. In addition to the support we offer to our own employees, we offer HR support to most of our member municipalities. This is an important service for us and we need to continually review how we're doing, but we also need to expand and improve the capabilities of our service.



Measurement

The High Performance and Innovation Committee promotes the eight characteristics of high-performing organizations and has an annual cycle they follow to entrench this cultural change. The eight characteristics are presented to each Board and Staff member in November, at which time we also conduct our staff perception survey to measure our organization against these characteristics. The survey results produce quantitative and qualitative data upon which we can measure our progress. Measurement tools also include the development of the Organizational Development Plan.

KEY SUCCESS DRIVER 2 – OPTIMIZE THE CUSTOMER EXPERIENCE

Goal 2.1 **To increase public awareness of RDOS services**

Objective 2.1.1: **By bringing awareness to Regional District external operations**

Description

The Regional District of Okanagan Similkameen believes strongly that we need to consult with our citizens to determine if we're meeting their expectations with regard to services, but we also need to keep them informed about the services we offer.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

The Regional District already devotes a significant effort to customer service and improving the customer experience. Our 2015 program will include the development of an inventory of our facilities and properties so that we can properly brand them. We're also going to develop a more recognizable marketing program and increase the number of good-news stories in the local media. Use of our web page and social media sites also needs to be improved and our exposure can be increased by attending various festivals and events throughout the region.

Measurement

We'll report on our progress to the Board with our quarterly activity reports and our quarterly report on the Business Plan.



Goal 2.1 To increase public awareness of RDOS services

Objective 2.1.2: By promoting Local Government Awareness Week

Description:

Local Government Awareness Week is a program of the Union of British Columbia Municipalities, working in partnership with a number of other public sector organizations, with intent to focus attention on the purpose and role of local government.

Representative democracy relies on community participation in local elections and voter turnout has been declining over the last decade. It also relies on community involvement in decision-making and, to assist in an informed manner, it's important that citizens have a good understanding of the issues and how to participate.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

Activities may include hosting open houses in a number of Electoral Areas during local government week in 2016, partnering with some of our member municipalities and talking to our local school districts about delivering educational seminars in schools.

Measurement

We'll provide a project report on our progress to the Board following the event

Goal 2.1 To increase public awareness of RDOS services

Objective 2.1.3: By implementing the Regional District 50th Anniversary Program

Description

The Order-in-Council creating the Regional District of Okanagan Similkameen was passed on March 4th, 1966. It is the intent of the Board to celebrate this auspicious event on our 50th Anniversary in 2016.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Anniversary Committee

The Activity

Activities will include recorded interviews with many previous Board and staff members depicting their memories of their time with the regional district, stretching from our incorporation to present



day. The Regional District will host a celebratory event on March 4th, create a special anniversary brand for 2016 and engage the Heritage Society to produce a written record of our history.

Measurement

Measurement will be based on the successful achievement of our activities.

Goal 2.2 To foster dynamic and effective community relationships

Objective 2.2.1: By implementing the 2016 Phase of the Community Relations Program

Description

With the large geographic area encompassing the Regional District of Okanagan Similkameen, we need an outreach program to interact with our citizens. We know from previous surveys that 60% have limited contact with our staff or our office. We need to close that gap.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

If our citizens don't come to us, we need to develop a strategy to go to them. In 2016, we intend to develop a Stakeholder Relations Plan and also get out and organize an open house on local issues or tour each electoral area. We also want to actively identify interaction opportunities at Home Shows, events and other public gatherings in each area.

Measurement

The measurement of success of this objective will be the development of a Stakeholder Relations Plan and the number of events or tours produced in 2016.

Goal 2.3 To meet public needs through the provision and enhancement of key services

Objective 2.3.1: By identifying services required by RDOS citizens and implementing the 2016 phase.

Description

Regional Districts have a regulatory requirement to obtain voter assent prior to establishing a service for a certain geographic area. Following the direct benefit principle of taxation, we introduce a new service only when those who will benefit from the service, and choose to pay for the service, advise us that a service should be established.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Senior Management Team



The Activity

The Regional District maintains a “Service Inventory”. It will be necessary to review and revise the Inventory in 2016, update non-compliant service establishment bylaws and conduct a benchmarking exercise with other regional districts to determine gaps in service. We would make this information available to the Board of Directors to determine if they wanted to advocate in favour of establishment with their citizens.

Measurement

The measurement will be the Inventory review, updating of non-compliant bylaws and report to the Board.

Goal 2.3 **To meet public needs through the provision and enhancement of key services**

Objective 2.3.2 **By introducing a process of continuous improvement into the organization**

Description:

The Regional District of Okanagan Similkameen is always interested in improving the customer experience. The Board was introduced to a program that can be adapted to help the service sector improve performance and cut costs, called “Lean Management”, in 2015. It’s all about improving service and efficiency, without spending more money, using management practices developed in leading private companies and public sector institutions. Processes are improved, decisions are streamlined and employees are more engaged. Service gets faster and better.

Lean Management creates a more systemic impact by changing how managers manage and workers work. Changes have proven more sustainable when employees in the organization feel fully accountable, have the tools and are trained in Lean Management techniques. Lean Management addresses the systems and management practices critical to continuous improvement.

Lean Government organizations teach their employees to look at themselves from the perspective of their customers and stop doing what customers and taxpayers do not value, including:

- Eliminating unnecessary touch points and wait times from the beginning of the process to the end
- Improving coordination across functional areas
- Standardizing work to reduce variations in process and performance; and,
- Creating a culture of continuous improvement by exposing problems and their causes for all to see and act on.

Ownership

- Office of Prime Interest (OPI): Manager of Human Resources
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

The CAO and Manager of Human Resources attended a 3-day Executive Lean Problem Solving Course in May 2015 and facilitated a “Kaizen” on the Zoning Amendment Process. The intent for 2016 is to train two employees up to a “Green Belt” level, have them facilitate two Kaizen’s and implement a change into the organization. Once trained, this program can perpetuate into future years.

Measurement

The measurement will be completing two Kaizens and implementing the recommendations in 2016.



KEY SUCCESS DRIVER 3 – BUILD A SUSTAINABLE COMMUNITY

There are three recognized pillars of community sustainability; being social, economic and environmental.

Goal 3.1: To develop a socially sustainable region

The Social Sustainability Pillar is based on people and how we improve their quality of life.

Objective 3.1.1: By developing a Regional Heritage Service

Description

The heritage assets of the Regional District of Okanagan Similkameen are important symbols of the history of the regional district and our citizens expect us to identify and protect those assets. The Regional District engaged consultants in 2014 to conduct an inventory of assets and measure their heritage value based on a set of variables. In 2015 a regional heritage plan was adopted as a guiding document and a service establishment process is in progress.

Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Senior Management Team

Activity

In 2016, the RDOS will complete the service establishment bylaw, create an advisory committee, initiate an education and marketing campaign and present these milestones to the Board for approval.

Measurement

The success of this objective in 2016 will be measured by the creation of the regional service and the development of an implementation program.

Goal 3.1: To develop a socially sustainable region

Objective 3.1.2: By implementing the 2016 phase of the Regional Transit Future Plan

Activity:

BC Transit, in collaboration with the Regional District of Okanagan Similkameen, completed a 25 year Transit Future Plan for the region in 2015. The Transit Future Plan envisions what the transit network should look like 25 years from now and describes what services, infrastructure and investments are needed to get there. The plan is designed to support local community goals and objectives, such as strengthening the link between transportation and land use in order to support sustainable growth. It also describes the transit service, fleet and facility changes required to transition existing transit systems to the proposed vision, including identifying improvements that provide an immediate, positive impact, and providing recommendations on priorities and phasing.



Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Rural Projects Coordinator

The Activity

The Board will create a Regional Transit Advisory Committee in early 2016. Governance recommendations for Transit in the Regional District and a recommendation to proceed with the creation of a regional service and the scope of that service are required. Should we decide to proceed; the Service Establishment Bylaw will be prepared for public assent. Other short-term recommendations may be available for implementation in 2016 as well.

Measurement

This objective will be measured by the successful creation of a regional service.

Goal 3.1: To develop a socially sustainable region

Objective 3.1.3: By developing a regional fire service master plan

Description:

The British Columbia Office of the Fire Commissioner recently released the 'Structure Firefighters Competency and Training Playbook'. The "Playbook" establishes a new fire training standard for all Fire Departments in B.C., pursuant to section 3 of the Fire Services Act. An internal review of the new standards, including our seven Regional District fire departments has raised concerns for our ability and capacity to meet the identified standards, while maintaining volunteerism and budgets.

Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Emergency Preparedness Coordinator

The Activity

In 2016, the Regional District will conduct a coordinated review our fire services that will address;

- roles and responsibilities
- gaps in service
- management and administration
- training requirements
- human resource management; and,
- fire and life safety inspection requirements for electoral areas.

The proposed "Master Plan" will assist us in determining actions for each of our fire departments that will address the concerns arising from the "Playbook". The plan will also identify individual strengths and challenges facing each of our fire departments and provide industry standard solutions to meet the requirements imposed by the Office of the Fire Commissioner and future growth issues as they arise.



Measurement

This objective will be measured by the presentation of a Fire Services Master Plan to the Board in 2016.

Goal 3.1: To develop a socially sustainable region

Objective 3.1.4: By implementing the 2016 Phase of the Regional Trails Program

Description

The Regional District of Okanagan Similkameen has developed a robust Trails Master Plan and is continually striving to enhance both the quality and quantity of developed trail.

Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Parks Coordinator

Activity

In addition to continuing our work to obtain tenure on the Vaseux Lake Trail, the Regional District will plan to design and construct:

- The KVR Trail in Electoral Areas “A” and “C”
- The Willow Beach portion of the KVR
- McIntyre/Senqilt
- Banbury to Ponderosa Point
- Similkameen Trail upgrades around Cawston and Keremeos

Measurement

This is an activity based objective and progress will be measured against trail constructed.

Goal 3.1: To develop a socially sustainable region

Objective 3.1.5: By implementing the 2016 Phase of the Parks Development Program

Activity

The Regional District of Okanagan Similkameen has a Regional Parks & Trails Service, but the majority of work done in parks is through local service areas. Greenways and blueways play a significant role in a high quality of life for our citizens and we’re continually upgrading our inventory of park land and the quality of parks on an annual basis.

Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Parks Supervisor



The Activity

In 2016, the Regional District will carry out the following parks development program:

Area A

- Construction of washrooms in the Osoyoos Lake Regional Park

Area D

- Development of the Plan for our new Vintage Views Park in the Heritage Hills subdivision.
- Development of the Plan for our new Lamb Park in Okanagan Falls
- Review and upgrade the historic Kaleden Hotel property
- We will complete the Okanagan Falls Waterfront Plan accessories
- Upgrade the concession booth in Christie Memorial Park
- Upgrade Keogan Park Ballfield

Area F

- Upgrade the Mariposa park & Tennis Courts

Area H

- Explore the acquisition of Otter Lake Park
- Upgrade the parking lot in Cow Pad Regional Park

Measurement

This objective will be measured by the successful completion of the projects.

Goal 3.1: To develop a socially sustainable region

Objective 3.1.6 By supporting the Okanagan Falls Affordable Housing Initiative

Description:

Residents of Okanagan Falls have identified assisted living spaces as an urgent need in their community. The South Skaha Housing Society has been in existence since 2005 with the mission to establish a Senior's Affordable Housing Project to be located in Okanagan Falls, BC. The Society proposes to facilitate the construction of Phase 1 of the planned project; being a 30 unit - 3 story facility on a parcel of land central to the community which is owned (in part) by the local Branch 227 of the Canadian Legion, with a smaller portion owned by the Catholic Parish of "Our Lady of Lourdes."

Electoral Area "D" has a population of over 5,000 citizens, large proportions of which are senior and in many cases have lived in the area for more than 50 years. These residents have established family and friend networks in the area, which they rely on for quality of life. As the residents age, they are unable to cope with the rigors of home ownership. They require assistance with their daily living tasks and are seeking alternative accommodation. There is no supportive or assisted living accommodation in Electoral Area "D" (Okanagan Falls/Kaleden) therefore these long-time residents may be forced to move away from friends, family and church to reside in Penticton or other communities with affordable seniors' facilities, if there are spots available.



Results of an extensive Age Friendly Report conducted in 2014 revealed that the current percentage of Seniors or near Seniors living in Okanagan Falls make up more than half the population (56%). Further, the number of people widowed over 65 years of age has increased substantially in the past 10 years. The need for assisted or supported living was a major theme from the interviews and survey research. The current housing supply is not sufficient to meet the needs of the growing aging population in Okanagan falls, especially since the survey found that 77% plan to stay in the community as they approach old-age.

Ownership

- Office of Prime Interest (OPI): Manager of Community Services
- Offices of Collateral Interest (OCI): Area D Rural Services Manager

The Activity

While funds may be available to design and construct the senior's facility in Okanagan Falls, the 2016 activity must be focused on the acquisition of a parcel of land. This was the single largest constraint in discussions with the Minister Responsible for Housing at UBCM in 2015.

Measurement

This objective will be measured by support for a sustainable committee and the acquisition of a parcel of land for a low-cost senior's housing project in Okanagan Falls.

Goal 3.2: To develop an Economically Sustainable Region

The second pillar of community sustainability is to develop an economically sustainable region. This pillar focusses on economic development in the Region, but also includes being fiscally responsible as an organization and by ensuring that we are good stewards of the assets of the Regional District.

Objective 3.2.1: By developing an asset management plan

Description

The Regional District, as have all public agencies, has complied with the Public Service Accounting Board and produced a Tangible Capital Assets Register. The Province of British Columbia has determined that it would be beneficial for all local governments to develop an Asset Management Plan, with the intent to deliver sustainable services by extending and deepening asset management practices. Asset Management is defined as an integrated process bringing together planning, finance, engineering and operations to effectively manage existing and new infrastructure to maximize benefits, reduce risks and provide satisfactory levels of service to community users in a socially, environmentally and economically sustainable manner.

Asset management is a continuous quality improvement process that is ongoing and scalable. Grants are being made available through UBCM to assist local government with compliance and it is anticipated that an Asset Management Plan will be required sometime in the future for grant eligibility.



Ownership

- Office of Prime Interest (OPI): Manager of Financial Services
- Offices of Collateral Interest (OCI): Manager of Public Works

The Activity

Best practices continue to focus on establishing multi faceted asset management plans that allow for the efficient use of existing assets, provide information on asset gaps, provide maintenance scheduling, lifecycle planning and financial planning for the replacement of assets. Asset Management Planning is the first step in formalizing a corporate wide Asset Management Plan for an organization to meet these various needs. The focus for 2016 will be on establishing what is needed to develop an asset plan that will meet the various needs within the organization.

Measurement

Success on this objective will be measured with a report to the Board prior to the end of 2016.

Goal 3.2: To develop an Economically Sustainable Region

Objective 3.2.2: By updating the Naramata Water System Development Cost Charge Bylaw

Description

Urban development often leads to an increase in the demand for water and other services. Development Cost Charges (DCC's) are monies that the Regional District would collect from land developers to offset that portion of the costs related to the water system that are incurred as a direct result of the new development. New development may require increases to the size of the water treatment plant, storage facilities or trunk mains and the philosophy would be that existing ratepayers shouldn't have to pay if they're not benefiting from the new infrastructure.

The Naramata Water System currently has a Development Cost Charge Bylaw, but it is dated and needs to be revised. Engineering studies have been completed to determine the condition of the existing infrastructure and the bylaw will establish specific rates for new development to contribute for the expansion to the existing infrastructure.

Ownership

- Office of Prime Interest (OPI): Manager of Public Works
- Offices of Collateral Interest (OCI): Subdivision Supervisor

Activity:

In 2016, the Regional District will review the existing DCC Bylaw and identify system upgrades required for subdivisions to be developed in future years to accommodate growth. A draft bylaw will be brought to the Board for consideration and then submitted to the province and the public for discussion.

Measurement:

Success would be the adoption of a revised DCC bylaw by the end of 2016.



Goal 3.2: To develop an Economically Sustainable Region

Objective 3.2.3: By undertaking Phase 3 of the Okanagan Falls Town Centre Revitalization process

Description:

In early 2014, the Regional District of Okanagan-Similkameen (RDOS) initiated a process to develop a design-focused economic revitalization plan and implementation strategy for the Okanagan Falls Town Centre. The ultimate objective of the RDOS is to help reverse the economic fortunes of Okanagan Falls Town Centre through strategic public and private investments and partnerships, positive streetscape improvements and quality urban design that can together provide a distinctiveness of place and make the town centre enticing as a place to live, work, invest, shop and play for both local people and visitors.

The primary geographic focus of this project is the area along Highway 97 in Okanagan Falls between the Okanagan River bridge to the west, the bridge over Shuttleworth Creek to the south, and the immediately surrounding lands, both to the south and north, up to Skaha Lake.

Ownership:

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Area D Rural Services Manager

Activity:

In Phase II of the Okanagan Falls Town Centre Visioning Project, the Regional District of Okanagan Similkameen (RDOS) commissioned “COUNTERPOINT COMMUNICATIONS/URBAN FORUM ASSOCIATES” to conduct a charrette, including an analysis of policies and constraints affecting town centre development, ways of improving the climate for business and investment, upgrades to traffic management, interviews with key stakeholders, potential place magnet opportunities and developing alternative scenarios that will culminate in an innovative plan for the revitalization and future development of Okanagan Falls.

Phase III of the Project must include the entrenchment of policy into enabling documents and further talk to partners regarding Highway 97, a major factor for downtown Okanagan Falls.

Measurement:

The 2016 objective will be measured by the initiation and completion of a formal planning consultative process to adopt policy into the enabling planning documents in Area “D2”.



Goal 3.3: To develop an environmentally sustainable region

The third pillar of community sustainability is to develop an environmentally sustainable community.

Objective 3.3.1: By implementing the 2016 phase of the Corporate Climate Action Plan**Description**

The South Okanagan Similkameen Climate Action Planning Project is a collaborative effort between the Regional District of Okanagan Similkameen and the member municipalities of Keremeos, Oliver, Osoyoos, Penticton, Princeton and Summerland to develop corporate and community climate action plans to meet their voluntary commitments under the Climate Action Charter and legislated obligations under the Local Government (Green Communities) Statutes Amendment Act (Bill 27, 2008).

In 2009, the RDOS consumed approximately **20,000 GJ** of energy and emitted approximately **586 tonnes of CO₂e** (GHG emissions expressed as carbon dioxide equivalents or CO₂e) in the delivery of its services. Energy consumption by buildings and infrastructure accounts for 78% of corporate GHG emissions, and fuel consumption by fleet vehicles accounts for 22%. The RDOS has committed to reducing corporate GHG emissions by 10% from 2009 levels by 2020.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Manager of Public Works

The Activity

Every local government is now conscious of the requirement to conduct their current business without harming future generations. In 2014, the Regional District received the Corporate Climate Action Plan as a guiding document. The plan identifies 12 reduction measures to assist the RDOS in meeting the 2020 target, including a number of regional collaboration opportunities where the RDOS can work with member municipalities to advance corporate climate action in the region. Implementation requirements such as staff roles and responsibilities, and funding opportunities are outlined in an effort to assist the RDOS in achieving the 2020 reduction target.

In 2016 the RDOS will continue to file CARIP and Smartool reports with the province. We will implement the energy efficiency measures outlined in the plan for 2016, specifically focusing on the opportunities presented by the renovation of 101 Martin Street. The Department will continue to look for grants to promote and advance our action plan.

Measurement

Measurement of the progress in implementing the 2016 phase of the corporate climate action plan will be delivered on a quarterly basis when presenting against the Corporate Action Plan.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.2: By adopting the Electoral Area “D-1” official community plan

Description

An Official Community Plan (OCP) is the vision a community has for its future. It contains goals and policies that will shape future land use in a way that reflects the community's vision. These goals and policies form a framework used by the Regional District staff, other agencies and the community to guide their decisions about future land use.

Under the Local Government Act, an OCP must include certain information, such as:

1. Residential development;
2. Commercial, industrial, and industrial land uses;
3. Land subject to hazardous conditions or environmentally sensitive to development;
4. Major road, sewer and water systems;
5. Housing policies related to affordable housing, rental housing, and special needs housing;
6. Public facilities, including schools, parks, and waste treatment and disposal sites; and
7. Greenhouse gas emission policies, targets, and actions.

Beyond this, an OCP may also consider other community priorities such as heritage protection, food security, water quality, economic development or transportation and mobility.

The Regional District of Okanagan-Similkameen (RDOS) has initiated the review and update of the Kaleden/Apex Official Community Plan (OCP) for Electoral Area 'D-1'. The plan process is being conducted in accordance with the *Local Government Act* which specifies purpose, required content, and adoption procedures of the OCPs.

There have been a number of changes to the current plan and to Provincial legislation over the years, all of which need to be reflected in the OCP.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Planning Supervisor

Activity

With the consultative process virtually complete, the 2016 activity will entail adoption of the “D-1” OCP.

Measurement

The measurement will be the production of a draft OCP and final adoption by the end of the year.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.3: By adopting an Area Structure Plan for Gallagher Lake.

Description

Gallagher Lake is a small residential / tourist commercial community located south of Vaseux Lake. It is currently experiencing new development due to recent availability of community water and sanitary sewer from the nearby Osoyoos Indian Band. With new servicing, there are additional development opportunities on existing properties. This is also the closest settlement area to the new South Okanagan Correction Facility. This settlement would benefit from an inclusive planning process.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Manager of Public Works

Activity

2015 saw the initiation of the process and entailed the background research, a SWOT analysis and community consultation. 2016 will move to the formal approval component of the Area Structure Plan and entrenching it into the Area C OCP.

Measurement

The measurement will be the adoption of the Area Structure Plan by the end of the year.

Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.4: By developing a consolidated Okanagan Valley Zoning Bylaw.

Description

The Regional District of Okanagan Similkameen has 6 Zoning Bylaws in the 5 Electoral Areas in the Okanagan Valley. They all hold different rules and regulations, wording and enforcement measures. It not only provides inconsistent direction to our citizens, but it causes confusion for developers and staff. It would be beneficial to reduce regulatory overlap, simplify the interpretation of Zoning regulations, improve the consistency of advice being given to the public and more effectively introduce new regulations across Electoral Areas. Since 2009, the Regional District has been contemplating the construction of a single Zoning Bylaw.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Planning Supervisor

Activity

The RDOS has previously reviewed the existing Zoning Bylaws, identified areas of consistency and dissimilarity prepared the draft zoning bylaw and mapping schedule. A public consultation program,



including workshops in each Electoral Area is complete. The 2016 activity will entail the final review and adoption of the consolidated bylaw.

Measurement

The measurement will be the adoption of the Consolidated Okanagan Valley Zoning Bylaw by the end of the year.

Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.5: By commencing the Electoral Area “F” official community plan review

Description

An Official Community Plan (OCP) is the vision a community has for its future. It contains goals and policies that will shape future land use in a way that reflects the community's vision. These goals and policies form a framework used by the Regional District staff, other agencies and the community to guide their decisions about future land use.

Under the Local Government Act, an OCP must include certain information, such as:

1. Residential development;
2. Commercial, industrial, and industrial land uses;
3. Land subject to hazardous conditions or environmentally sensitive to development;
4. Major road, sewer and water systems;
5. Housing policies related to affordable housing, rental housing, and special needs housing;
6. Public facilities, including schools, parks, and waste treatment and disposal sites; and
7. Greenhouse gas emission policies, targets, and actions.

Beyond this, an OCP may also consider other community priorities such as heritage protection, food security, water quality, economic development or transportation and mobility.

The plan process will be conducted in accordance with the *Local Government Act* which specifies purpose, required content, and adoption procedures of the OCPs.

There have been a number of changes to the current plan, to Provincial legislation and to the development of a Regional Growth Strategy all of which need to be reflected within the OCP.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Planning Supervisor

Activity

The 2016 activity will entail the background research to commence the review and update of the Area F OCP. This is a 2-Year project and 2016 will include the establishment of the OCP Review Committee and background research for the development of the OCP. 2016 will also include the environmental scan which will lead to the development of the issues list for future consideration.

Measurement

This will be an activity-based objective for 2016, culminating in the production of the OCP in 2017.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.6: By conducting the regulatory 5-Year Regional Growth Strategy Review

Description

The Regional District of Okanagan Similkameen adopted a Sub-Regional Growth Strategy for the Okanagan Valley in 2011. It includes Penticton, Summerland, Oliver, Osoyoos and rural areas A, C, D, E and F. Regional Growth Strategies are encouraged for Regional Districts by the Province of British Columbia and enabled provincial legislation to create a long-term plan for an efficient, livable and sustainable region. Provincial legislation requires a review of a Regional Growth Strategy every five years.

They provide a venue for agreement on future goals and priorities at regional level, work out common issues of importance to local governments sharing the same geographic area, provide a statement of sustainability (**economic, environmental, and social well-being**) for the region and set out an Action Plan for implementation.

Ownership

- Office of Prime Interest (OPI): Manager of Development Services
- Offices of Collateral Interest (OCI): Planning Supervisor

Activity

The 2015 activity included the identification of review indicators and the acquisition of data resulting in a report to the Board. The Board has determined that only a “minor amendment” is required and that legislative process will commence in 2016.

Measurement

This objective will be measured by the submission of the RGS Review to the Province.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.7: By undertaking Phase III of the Similkameen Valley Watershed Strategy

Description

Watershed management, in its simplest form, means managing upstream activities and resources wisely so that downstream resources remain healthy. It's about knowing how much water is in the system, where it comes from, who is using it, how it is being contaminated and where it ends up. Integrated watershed management planning is a cooperative effort by watershed residents, governments, First Nations and other stakeholders to create a long term plan to manage land, water and related resources on a watershed basis.

The Regional District received a \$500,000 Gas Tax grant to undertake the process and Phase 1 included a review of existing data on the Similkameen Water System and brought it together into a data base. The project, ongoing since 2013, is being managed by the Similkameen Valley Planning Committee. With three phases contemplated, Phase 1 included a Gap analysis to determine what information was missing, what reports were available and to consolidate all available information into a data base for easy retrieval. Phase II continued with data gathering. A Watershed Management Plan is not a regulatory document, but is intended to guide governments to build regulation to protect the water source in the future.

Ownership

- Office of Prime Interest (OPI): Manager of Public Works
- Offices of Collateral Interest (OCI): Engineering Supervisor

Activity

The Similkameen Valley Watershed Strategy is entering the third phase. The 2016 work will continue work with the Lower Similkameen Indian Band to obtain a historical and cultural perspective on the importance of water in the Similkameen Valley and the initiation of the Phase III Report, which will include the review of agricultural needs and look at water governance options.

Measurement

This objective will be measured by the completion of the Phase 3 Report and presentation to the Board.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.8: By implementing the 2016 phase of the Solid Waste Management Plan

Description

Guiding Principles for Development of Solid Waste Management Plan

- Reduce the amount of waste requiring disposal to the greatest extent possible;
- Be cost effective, considering both short and long term cost implications; establish objectives and targets that are clear and measurable;
- Engage and involve all sectors of the community;
- Reduce environmental impacts of solid waste management to air, water and land;
- Establish programs, policies and objectives that are efficient, flexible and simple;
- Encourage and support options that develop local socio-economic opportunities, such as the development of new businesses, and the creation or expansion of employment through waste management activities;
- Develop and deliver services through effective partnerships with member municipalities, private and non-profit agencies, neighbouring regional districts, other levels of government and First Nations; and
- Plan for and secure future disposal capacity for the region, recognizing the capacity limits of the current disposal system.

The SWMP is a regulatory document approved by province and is a Regional Service.

Ownership

- Office of Prime Interest (OPI): Manager of Public Works
- Offices of Collateral Interest (OCI): Solid Waste Coordinator

Activity

An updated RDOS Solid Waste Management Plan was adopted by the Board in September 2012. Based on the Guiding Principles stipulated above, the Plan calls for the implementation of over 80 projects and directives over a 5 year period. The 2016 activity will include the completion of the organics siting study, continuation of the Campbell Mountain Landfill Gas Capture Plan, a review of seepage mitigation requirements and the initiation of the Operations/Design/Closure Plan. Further, the RDOS will work on the development of a food waste strategy and introduce a Business and Multi-family recycling program.

Measurement

This objective will be measured by completion of the identified plans and compliance with the SWMP Checklist.



Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.9: By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System

Description

The communities of Kaleden and Skaha Estates are currently on septic to provide for their sewerage requirements. During the preparation of the Liquid Waste Management Plan in 2008, various alternatives were discussed for adding a sewage collection and treatment system for these two high density areas. Alternatives were reviewed in 2005 during the design for the upsizing of the Okanagan Falls Waste Water Treatment Plan. The Kaleden Lakeshore and Skaha Estates Sewage Treatment Plant Options enabling tie into Okanagan Falls was investigated in 2007 and again in 2010 during the Okanagan Falls Liquid Waste Management Plan process.

The Regional District has identified this project as their highest priority for a Building Canada II Grant Application and work is underway to develop a detailed design and cost estimate for the project. The communities have yet to determine a service area, but it could include approximately 140 lots in Kaleden and 180 lots in Skaha Estates.

Ownership

- Office of Prime Interest (OPI): Manager of Public Works
- Offices of Collateral Interest (OCI): Manager of Legislative Services

Activity

Our initial application under the Building Canada Fund II Program was denied. The 2016 activity will include completion of the detailed design of the sewer collection system for Kaleden and Skaha Estates, resubmitting our application under the Grant Program and then obtaining public assent to create a Service to attach to the Okanagan Falls Waste Water Treatment System.

Measurement

This objective will be measured by the establishment of a service.

Goal 3.3: To develop an environmentally sustainable region

Objective 3.3.10: By constructing a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant

Description:

The Regional District of Okanagan Similkameen completed the construction of the Okanagan Falls Waste Water Treatment Plant in 2014. The Plant disposes of effluent into the Okanagan River Channel and, while the effluent meets all required environmental standards, it does not treat for endocrine disrupting compounds. The Regional District is interested in exceeding standard by filtering the effluent, once it leaves the Plant, through a wetlands project.

Initially expressing interest in a parcel across the channel for the project, it has since been determined that the Canadian Wildlife Assoc., being the current caregiver for the land, is reluctant to give permission, not knowing what impact the effluent will have on the various species living there.

The Regional District has since placed an “offer to purchase” on a piece of land to the immediate south of the Waste Water Treatment Plant that would be ideal for the project. Prior to completing the



purchase, the Regional District is confirming with the Agricultural Land Commission that it would be an acceptable use for this agricultural area.

Ownership:

- Office of Prime Interest (OPI): Manager of Public Works
- Offices of Collateral Interest (OCI): Manager of Legislative Services

Activity:

This project is funded. The 2016 activity will include completion of the property purchase, detailed design of the wetlands and construction.

Measurement:

This objective will be measured by the completion of the project in 2016.

KEY SUCCESS DRIVER 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY

Goal 4.1 **To execute a well defined strategic planning cycle**

Objective 4.1.1: **By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.**

Description

The Regional District has developed a robust strategic planning cycle and, starting with a list of short-term priorities and evolving to a fully developed 5-year strategic plan and an annual Business Plan.

As well, the Regional District has developed a very robust Enterprise Risk Management Program that supports our Strategic Plan and we want to maintain that and build on it as well.

Ownership

- Office of Prime Interest (OPI): CAO/ Manager of Information Services
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

This is a forward-looking Objective, anticipating that we will rigorously follow our Strategic Planning Process. Regional District staff will commence the SWOT exercise for the update of the 2016-2020 Strategic Plan and the 2017 Business Plan in July of 2016, including a full review of our Enterprise Risk Management Plan. The Board will meet in September/October to give direction on any proposed changes to our Corporate Goals and to discuss 2017 Objectives.

Measurement

Compliance with the Strategic Planning Process adopted by the Board.



Goal 4.2 **To pursue partnerships with all member municipalities, electoral areas, Indian Bands and other levels of government**

Objective 4.2.1: **By organizing regional and sub-regional Community to Community meetings in 2016.**

Description

The Board of Directors for the Regional District of Okanagan Similkameen is formed of eight electoral areas and six incorporated municipalities. They cover an area of 10,400 km² over a diverse landscape. While there is always a consideration, and even a case, for parochial thinking, the Board takes a regional perspective in their approach to governance and has declared that it is more important that they provide good service to all the citizens of the regional district, regardless of their geographic location. That means partnering with other jurisdictions on a regular basis.

Ownership

- Office of Prime Interest (OPI): CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

There have been efforts made over the past several years to identify opportunities for partnering between the Regional District and our incorporated members, and progress has been made. The Regional District has expanded our Enterprise Centers and provides more services to more members than we ever have, such as Human Resources, Geographic Information System support, planning, building inspection, community services, emergency preparedness, etc.

In June 2013, the Regional District signed the First Nation Protocol Agreement with three of the Bands in our geographic area and hopes to have the fourth become a fully functional member early in the New Year. In 2015, the RDOS applied for grants to host a Community to Community Forum in the spring and fall of 2016, to hire a facilitator and organize and administer the program.

Measurement

This is an activity-based program and measurement will be taken against the maintenance of existing partnerships and the development of new opportunities. The milestone will be the 2016 community to community forums.

Goal 4.2 **To pursue partnerships with all member municipalities, electoral areas, Indian Bands and other levels of government**

Objective 4.2.2: **By implementing the terms of the First Nations Protocol Agreement**

Description

The Penticton Indian Band, Lower Similkameen Indian Band and Osoyoos Indian Band are three of seven Indian Bands (Lower Similkameen Indian Band, Upper Similkameen Indian Band, Osoyoos Indian Band, Penticton Indian Band, Westbank First Nation, Okanagan Indian Band and Upper Nicola Band) who together form the Okanagan Nation. The Regional District has a responsibility to



steward the Okanagan Region for the mutual prosperity and well-being of aboriginal and non-aboriginal residents alike.

Following several years of discussion, the Regional District, PIB, LSIB and OIB entered into a Protocol Agreement on June 21, 2013. The Purpose of this Protocol Agreement is to provide a framework for:

- a) formalizing a Government to Government relationship;
- b) recognizing and celebrating diversity, while cooperating with each other to achieve mutual prosperity;
- c) consultation, communication, information sharing, education, and cooperation between the Parties; and
- d) collaborative decision making or negotiations in appropriate areas of common interest.

Ownership

- Office of Prime Interest (OPI): O/CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

There are two groups formed out of the Protocol Agreement; being the Joint Council and the Steering Committee. In 2016, the Regional District will administer the protocol agreement on behalf of the participants. The Joint Council has established an implementation plan and the Regional District will assist with the implementation of the 2016 phase of the plan.

Measurement

The Regional District members on the Joint Council and the Steering Committee will report to the Board quarterly and will produce a year-end report.

Goal 4.3: To promote Board and Chair Effectiveness

Objective 4.3.1: To assist the Board to operate in an effective manner

Description

Communication is an integral part of Board success and by opening up new channels of communication, the Board will be able interact digitally with a larger number of citizens and stakeholders.

In addition, the Board has determined that they would participate in a self-assessment to identify opportunities for members to increase their understanding of their roles and responsibilities and to open a discussion amongst themselves on what an effective Board would look like. Using a self-assessment tool can also help a board become a stronger team, improve their problem solving skills and increase their accountability. The Regional District has a Board of 18 Members from diverse backgrounds and experiences. We have 14 different jurisdictions and odd accountability/voting structures. Managing expectations on how we conduct business is important.

Ownership

- Office of Prime Interest (OPI): Office of the CAO
- Offices of Collateral Interest (OCI): Senior Management Team



The Activity

The 2016 activity will be to update the Board intranet and Board action tracker, but also to assist the Board with a self-assessment process for Board discussion.

Measurement

Complete updates to the Board intranet and Action Tracker; and develop a survey tool and assist with implementation and analysis of a survey of Board Effectiveness in 2016.

Goal 4.3: To promote Board and Chair Effectiveness

Objective 4.3.2: To support a governance review for Electoral Area “D”

Description:

The purpose of the Okanagan Falls Governance Study (the “Study”) is to review the current community governance in Okanagan Falls and the surrounding area and illustrate the features of the current local government structure through description of the service delivery, cost recovery, and decision-making arrangements.

The study will provide the community with current information about its governance and services, and the capabilities of the rural governance system by:

- (a) describing governance of unincorporated areas in the Province of BC,
- (b) describing local service providers in the study area including roles, responsibilities, geographic and legal limits of jurisdiction, powers and cost recovery mechanisms,
- (c) describing all local services provided in the study area including the geographic extent for benefits of costs, the cost recovery methods used, and extent of cooperation and integration
- (d) identifying geographies of concurrent services and communities, and,
- (e) engaging residents and property owners in the identification of common interests and concerns.

A governance study committee (the “Committee”) has been established and is responsible for guiding and managing the research, analysis, and public engagement aspects of the Study. Terms of reference for the Study have been issued by the Ministry

Ownership:

- Office of Primary Interest: O/CAO
- Office of Secondary Interest: Senior Management Team

Activity:

The Governance Committee was formed in 2015 and a consultant has been retained to assist with the work identified in the Terms of Reference. Work will proceed on the Committee ToR in 2016, including a public consultation process to involve citizens from all parts of Area D.

Measurement:

This objective will be measured by completion of a report and submission to the Board by the end of 2016.



Goal 4.4 To develop a responsive, transparent, effective organization

Objective 4.4.1: By ensuring all bylaws and policies are kept in a current and useful form and content

Description

Local Governments in a system of representative democracy are obligated, morally and legally, to be transparent in the conduct of their business. There are certain business activities which require confidentiality, but by and large, business is to be conducted openly. Further, by allowing citizen's to gain a better understanding of what their local government is doing, we can explore different ways to connect, develop laws and policies, services and mechanisms that will allow us to be more inclusive of different perspectives, regions, people and needs.

The Regional District will align its citizen engagement activities to create a quality citizen interaction and service experience that will increase accessibility and availability to all of its citizens; be recognized as trusted and reliable source of information; provide a consistent, citizen-centric user experience; and, eliminate redundancies and increase efficiencies for government.

Ownership

- Office of Prime Interest (OPI): CAO
- Offices of Collateral Interest (OCI): Senior Management Team

The Activity

This objective is activity based and will commence with the development of clear bylaws and policies. In 2016 the O/CAO will review all of the bylaws and policies on our register for relevance and currency, bring those bylaws and policies that need updating to the Board for discussion and maintain the standard operating procedure manual to ensure compliance. It would also be the intent in 2016 to ensure all of our irrigation district bylaws have been transferred to the RDOS format and continue consolidating our bylaws, where consolidation is required.

Measurement

Submission of bylaws and policies for Board review.



2016 FINANCIAL PLAN

The 2016 Financial Plan for the RDOS will be inserted following adoption by the Board in March.

RISKS AND MITIGATIONS

Risk Identification and Mitigation

The Regional District of Okanagan Similkameen 2016 Business Plan includes assessments and assumptions for the next year. The following represents the top risks to the Regional District in achieving its business plan and maintaining its operations.

The purpose of ERM is to ensure that risk identification, assessment and prevention are incorporated into the management oversight and processes of the Regional District and to assist in identifying priorities set forth in RDOS's business plan. The intent being to manage the uncertainties we incur in our current operations and our future plans.

The 2016 Enterprise Risk Management Plan identifies many threats, but only two make our top risk standard based on our pre and post mitigation rating:

- **Man-made or Natural Disaster** – RDOS implements its Emergency Plan and opens the Emergency Operations Centre numerous times each year. We have a significant organization that manages our response, with the support of the Province, and we continually train our people. Nevertheless, we're in a region that is susceptible to natural and man-made threats and this is a moderate risk.
- **Non-regulated alcohol in facility rooms** – The RDOS owns many facilities, including public facilities, arenas and fire halls. The RDOS would be legally liable if an incident occurred because of non-regulated consumption of alcohol in one of its facility rooms. A mitigation activity for this risk is for the RDOS to approve a policy not condoning unlicensed alcohol in facility rooms.



2016 Performance Planning Worksheet

KSD 1 –HIGH PERFORMING ORGANIZATION			
Goal 1.1 To be an effective, fiscally responsible organization			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	1.1.1 By providing the Board with accurate, timely, financial information.		• Managers review department financial statements monthly
			• The Board receives a variance report quarterly (2 nd & 3 rd)
			• Receipt of an unqualified independent audit
			• Successfully meet budget at year-end
	1.1.2 By implementing the 2016 Phase of the internal communications program.		• Sustainable inter-departmental communications committee
			• Implementation of the 2016 phase of the Communications Plan
			•
	1.1.3 By implementing the 2016 phase of the Electronic Data Management System (EDMS) program		• Load all water connection data, demolition permits, community services documents, 911 Telecommunications Upgrade documents and Parks Commission documents.
	1.1.4 By developing a Business Continuity Plan		<ul style="list-style-type: none"> • Literature review • Prepare a draft plan for discussion • Present final document to the Board
	1.1.5 By leveraging technology for effectiveness and efficiencies		<ul style="list-style-type: none"> • Benchmark local governments to determine best practice in the use of technology • Submit a report to the Board for 2017.

KSD 1 –HIGH PERFORMING ORGANIZATION			
Goal 1.2 - To be a healthy and safe organization			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	1.2.1 By implementing the 2016 phase of the occupational health and safety action plan.		<ul style="list-style-type: none"> • networking with Fire Departments and Parks /Recreation Commissions
			<ul style="list-style-type: none"> • Completion of the 2016 Worksafe Plan
			<ul style="list-style-type: none"> • Training for RDOS staff
	1.2.2 By implementing the 2016 Wellness Plan.		<ul style="list-style-type: none"> • Track the number of employees signed up for the Wellness Reward Program
			<ul style="list-style-type: none"> • Track the number of events presented in 2016
			<ul style="list-style-type: none"> • Track partnership opportunities initiated in 2016

Goal 1.3 - To cultivate a high-performing organizational culture			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	1.3.1 By implementing the 2016 Organizational Development Plan		<ul style="list-style-type: none"> • Analyze the results of the 2015 Staff Perception Survey
			<ul style="list-style-type: none"> • Organize an employee committee to review the results and develop an action plan to make an intervention into the organization
			<ul style="list-style-type: none"> • Organize and Implement the 2016 Staff Business Meeting
			<ul style="list-style-type: none"> • Initiate the 2016 Staff perception Survey

KSD 2 – TO OTIMIZE THE CUSTOMER EXPERIENCE			
Goal 2.1 To increase public awareness of RDOS Services			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	2.1.1 By bringing awareness to Regional District external operations		<ul style="list-style-type: none"> • Compile an inventory of RDOS facilities and properties • Present an acquisition plan to the Board for increased signage • Arrange for signage to be purchased and posted
	2.1.2 By promoting Local Government Awareness Week		<ul style="list-style-type: none"> • Host an open house in 2 Electoral Areas during Local Government week • Look at opportunities to partner with Municipalities • Propose LG Education session to schools in the region through 3 School Districts
	2.1.3 By implementing the 50 th Anniversary Program		<ul style="list-style-type: none"> • Roll out You Tube Videos • Host an event on March 4th • Engage with the Heritage Society to produce a written record • Create a photo gallery on the RDOS webpage • Brand corporate documents for the 2016 year

Goal 2.2 To foster dynamic and effective community relationships			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	2.2.1: By implementing the 2016 Phase of the Community Relations Program		• Organize an open house or tour in each electoral area
			• Actively seek interaction opportunities at Home Shows, events, booths, etc.

Goal 2.3 To meet public needs through the provision and enhancement of key services.			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	2.3.1: By identifying services required by RDOS citizens and implementing the 2016 phase.		<ul style="list-style-type: none"> • Review and revise the Service Inventory
			<ul style="list-style-type: none"> • Update non-compliant bylaws
			<ul style="list-style-type: none"> • Conduct a benchmarking exercise with similar regional districts to determine gaps in service
	2.3.2 By introducing a process of continuous improvement into the organization		<ul style="list-style-type: none"> • Conduct an evaluation of the 2015 Zoning Amendment Kaizen to determine value to the organization
			<ul style="list-style-type: none"> • Identify processes that would benefit from the Lean Sensai Process
			<ul style="list-style-type: none"> • Provide Lean Sensai training to selected staff to allow internal facilitation of process mapping opportunities
			<ul style="list-style-type: none"> • Develop the 2016 Staff Business Meeting Agenda to focus on Continuous Improvement/ Process mapping

KSD 3 – TO BUILD A SUSTAINABLE REGION			
Goal 3.1: to develop a socially sustainable region			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	3.1.1 By developing a Regional Heritage Service		<ul style="list-style-type: none"> • Initiate and implement a Regional Heritage Service
			<ul style="list-style-type: none"> • Establish a Regional Heritage Committee
			<ul style="list-style-type: none"> • Develop and implement an education and marketing program to promote heritage in the Region
	3.1.2 By implementing the 2016 Phase of the Regional Transit Future Plan		<ul style="list-style-type: none"> • Develop a governance structure for a regional transit service
			<ul style="list-style-type: none"> • Initiate a Regional Transit Service Establishment process
	3.1.3 By developing a Regional Fire Service Master Plan		<ul style="list-style-type: none"> • Develop a Terms of Reference for a Master Plan
			<ul style="list-style-type: none"> • Advertize a Request for Proposals for the development of the Plan
	3.1.4 By implementing the 2016 Phase of the Regional Trails Program		<ul style="list-style-type: none"> • Design & construction on the KVR trail – Willow Beach; A and C trail; McIntyre/Senqilt; Banbury to Ponderosa Point;
			<ul style="list-style-type: none"> • Similkameen Rail trail upgrades – Cawston; Keremeos
			<ul style="list-style-type: none"> • Secure Provincial tenure for the KVR trail – Vaseux Lake phase

Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	3.1.5 By implementing the 2016 Phase of the Parks Development Program		<ul style="list-style-type: none"> • Construction of Osoyoos Lake Regional Park washroom • Develop a Vintage Views Park plan – Heritage Hills • Develop a Lamb site concept plan – Okanagan Falls • Kaleden Hotel Region Park upgrades • Complete the Okanagan Falls Waterfront plan accesses • Christie Memorial Park upgrades - concession • Keogan Park upgrades – Ballfield • Exploring park acquisition – Otter Lake • Mariposa Park & Tennis Court upgrades • Cow Pad Regional Park upgrades – parking lot
	3.1.6 By supporting the Okanagan Falls Affordable Housing initiative		<ul style="list-style-type: none"> • Establish a working relationship with the South Skaha Housing Society • Facilitate consolidation of a land parcel to house the project • Enter into a lease with current owners to consolidate the land • Work with the Ministry Responsible for Housing to get an approved project.

KSD 3 – TO BUILD A SUSTAINABLE COMMUNITY			
Goal 3.2 To develop an Economically Sustainable Region			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	3.2.1 By Developing an Asset Management Plan		<ul style="list-style-type: none"> • Apply for an Asset Management Plan Grant • Investigate best practices for the development of an Asset Management Plan
	3.2.2 By updating the Naramata Water System Development Cost Charge Bylaw		• Review the existing Naramata Water System DCC Bylaw
			• Identify system upgrades required for growth
			• Develop a draft bylaw for presentation to the Naramata Water Advisory Commission
			• Submit a draft bylaw to the Province for consideration
			• Submit a bylaw to the Board for consideration
	3.2.3 By undertaking Phase 3 of the Okanagan Falls Downtown Revitalization process.		• Submit the

KSD 3 – TO BUILD A SUSTAINABLE REGION			
Goal 3.3 To develop an environmentally sustainable region			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	3.3.1: By implementing the 2016 phase of the Corporate Climate Action Plan		<ul style="list-style-type: none"> • File CARIP and Smartool Reports with the Province
			<ul style="list-style-type: none"> • Implement the energy efficiencies identified in the Corporate Climate Action Plan adopted by the Board in 2014
			<ul style="list-style-type: none"> • Research and apply for grants
			<ul style="list-style-type: none"> • Report to the Board on a quarterly basis
	3.3.2 By adopting the Electoral Area “D-1” official community plan		<ul style="list-style-type: none"> • Present draft plan to the Board
			<ul style="list-style-type: none"> • Present final plan to the Board
	3.3.3 By adopting an Area Structure Plan for Gallagher Lake.		<ul style="list-style-type: none"> • Present the Bylaw to the Board for consideration
	3.3.4: By developing a consolidated Okanagan Valley Zoning Bylaw.		<ul style="list-style-type: none"> • Develop a draft amending bylaw to provide for consistency of application
			<ul style="list-style-type: none"> • Present the draft amending bylaw to the Board
	3.3.5 By commencing the Electoral Area “F” official community plan review		<ul style="list-style-type: none"> • Conduct background research to commence the review and update of the Area F OCP.
			<ul style="list-style-type: none"> • Establish an Area F OCP Review Committee
			<ul style="list-style-type: none"> • Conduct the environmental scan to develop a list of issues to address in the process
	3.3.6 By conducting the regulatory 5-Year Regional Growth Strategy Review		<ul style="list-style-type: none"> • Commence the Legislative review process
			<ul style="list-style-type: none"> • Report to the Board quarterly on progress

Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	3.3.7 By undertaking Phase III of the Similkameen Valley Watershed Strategy		<ul style="list-style-type: none"> • Conduct public consultation on Phase III
			<ul style="list-style-type: none"> • Work with LSIB to develop a historical and cultural perspective of the importance of water in the Similkameen Valley
			<ul style="list-style-type: none"> • Complete the Phase III Report
	3.3.8 By implementing the 2016 phase of the Solid Waste Management Plan		<ul style="list-style-type: none"> • Development of diversion of food waste strategy
			<ul style="list-style-type: none"> • Introduce a Business and Multi-family recycling program
			<ul style="list-style-type: none"> • Complete the Operations/Design/Closure Plan
			<ul style="list-style-type: none"> • Pilot a Bio-cover methane mitigation project to achieve approval for substituted requirements permit.
	3.3.9 By bringing Kaleden and Skaha Estates into the Okanagan Falls Waste Water Treatment System		<ul style="list-style-type: none"> • Complete the detail design of a sewerage collection system for Kaleden and Skaha Estates
			<ul style="list-style-type: none"> • Obtain public assent to establish a Service to attach to the Okanagan Falls Wastewater Treatment Plant
	3.3.10 Purchase and construct a wetlands filtration system for the Okanagan Falls Waste Water Treatment Plant		<ul style="list-style-type: none"> • Purchase land • Design Wetlands • Construct wetlands

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY (15 Points) (4 Goals/ Objectives)			
Goal 4.1 To execute a well-defined strategic planning cycle			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	4.1.1: By maintaining, evaluating and executing the Strategic Planning and Enterprise Risk Management Programs.		<ul style="list-style-type: none"> • Report quarterly on progress against the 2016 Business Plan and Risk Register
			<ul style="list-style-type: none"> • Development of the 2017-2021 Strategic Plan
			<ul style="list-style-type: none"> • Development of the 2017 Corporate Business Plan
			<ul style="list-style-type: none"> • Development of the 2017 Corporate Action Plan
			<ul style="list-style-type: none"> • Review and update the Enterprise Risk Management Register

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY			
Goal 4.2 To pursue partnerships with all member municipalities, electoral areas, Indian Bands and other levels of government			
	Corporate Objectives		Performance Indicators
	4.2.1: By organizing regional and sub-regional Community to Community meetings in 2016.		<ul style="list-style-type: none"> • Organize and host the 2016 workshops.
			<ul style="list-style-type: none"> • Apply for grants to host two C2C meetings in 2017
	4.2.2: By implementing the terms of the First Nations Protocol Agreement		<ul style="list-style-type: none"> • Encourage USIB to sign the protocol and become a regular participant
			<ul style="list-style-type: none"> • Continue to organize regular joint council and steering committee meetings to promote good relations in the Regional District
			<ul style="list-style-type: none"> • Implement the 2016 actions identified in the Joint Council Action Plan
			<ul style="list-style-type: none"> • Coordinate and support the FN Referrals sub-committee
			<ul style="list-style-type: none"> • Re-engage Regional CAO meetings in 2016
			<ul style="list-style-type: none"> • Investigate partnership opportunities to leverage operational efficiencies

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY			
Goal 4.3 To promote Board and Chair Effectiveness			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	4.3.1: To assist the Board to operate in an effective manner		<ul style="list-style-type: none"> • By updating the Board intranet and Board action tracker.
	4.3.2: To support a governance review for Electoral Area “D”		<ul style="list-style-type: none"> • Provide administrative support to the Area D Governance Committee
			<ul style="list-style-type: none"> • Submit a report to the Board prior to year-end

KSD 4 – TO PROVIDE GOVERNANCE & OVERSIGHT IN A REPRESENTATIVE DEMOCRACY			
4.4 To develop a responsive, transparent, effective organization			
Pts.	Corporate Objectives	Sub Pts.	Performance Indicators
	4.4.1: By ensuring all bylaws and policies are kept in a current and useful form and content.		<ul style="list-style-type: none"> • Review RDOS Bylaws and Policies in 2016 for relevancy and currency
			<ul style="list-style-type: none"> • Bring revised bylaws and policies to the Board for discussion
			<ul style="list-style-type: none"> • Ensure all irrigation district bylaws have been transferred to RDOS format
			<ul style="list-style-type: none"> • Maintain the standard operating procedure manual and ensure compliance

THE BOARD OF DIRECTORS EVALUATION SURVEY QUESTION-SET

This survey is administered by the Corporate Services Committee; is distributed for participation by all Board Members; is NOT attributable; and, results are exclusive to the Participants.

GOVERNANCE:

The Board:

1. Is actively involved in the development and approval of the annual Business Plan, including corporate objectives and the Budget.
2. Understands and monitors the most significant risks and opportunities facing the organization.
3. Understands and complies with all legislation and regulations.
4. Has specifically delegated authority to the CAO by a clearly understood resolution or bylaw.
5. Has a well-defined decision-making process.

STEWARDSHIP:

The Board:

6. Formally evaluates the performance of the CAO annually.
7. Sets financial policies and strategy, and monitors the financial health and performance of the RDOS.
8. Monitors actions to ensure that RDOS has a strong customer satisfaction orientation.

ETHICAL LEADERSHIP, CONDUCT, VALUES, SOCIAL RESPONSIBILITY:

The Board:

9. Ensures that Board Members are oriented on code of conduct and conflict of interest.
10. Understands and takes into account the impact of its decisions on all stakeholders.
11. Approves and monitors policies and objectives for RDOS's social, economic and environmental performance.

INTERNAL ORGANIZATION AND MONITORING:

The Board:

12. Reviews the legislative structure and has clear terms of reference for Board Committees
13. Members clearly understand the governance role of the Board and the duties and responsibilities of the CAO.
14. Operates smoothly and respectfully as a team unit.

BOARD MEETINGS/STRUCTURE:

The Board:

15. Meetings are well planned and conducted efficiently.
16. Has open, respectful discussions at Board meetings and airs opposing views effectively.
17. Decisions are wise, timely, useful, and consistent with approved objectives and policies.
18. Receives effective administrative support.
19. Has effective and open communication between Board members.
20. Has effective and open communication between Board and Management.
21. Has a good working relationship with CAO/Management
22. Has the right committee structure and makes effective use of committees.
23. Has an effective orientation program for directors.

BOARD CHAIR:

The Board Chair:

1. Demonstrates an understanding of the RDOS business and the external environment in which the company operates.
2. Fulfills his/her responsibilities and represents the Board well.

Board Activity and Meetings

3. Ensures that each board member has the opportunity to participate in discussions during board meetings.
4. Ensures that board meetings are efficient, effective and focused.

Communication

5. Regularly updates and acts as a liaison with Municipal Appointers.
6. Communicates to board members when pertinent information develops related to the RDOS.
7. Conducts himself in a manner to enhance the RDOS's reputation and relationship with stakeholders.

Governance

8. Ensures the board stays at a governance level.
9. Addresses issues of compliance with the Code of Conduct or Conflict of Interest policies of the RDOS.

Leadership and Relationships

10. Works to build consensus and teamwork within the board.
11. Ensures the CAO is aware of board concerns and direction.



Southern Interior Beetle Action Coalition

PO Box 3006, Kamloops, B.C. V2C 6B7

Board of Directors
Regional District of Okanagan Similkameen
101 Martin Street
Penticton, BC
V2A 5J9

Dear Directors:

As you know, the health of rural BC is critically important to not only those of us who live in it – but to the province as a whole. However, much of rural BC is experiencing significant economic and transitional challenges.

In 2006, a group of local government and First Nations leaders came together to discuss how we could collectively act in the face of one of these challenges – the Mountain Pine Beetle epidemic. The result was the formation of the Southern Interior Beetle Action Coalition (SIBAC) – a partnership between the nine Regional Districts and six Tribal Councils in the southern interior along with the CFDC of Central Interior First Nations.

The SIBAC Board is very proud of our many accomplishments.

For example we believe that our leadership – in partnership with the other two Beetle Action Coalitions in the province – on the Rural BC Project was directly responsible in positively influencing the Provincial Government to make several rural related decisions over the past couple of years including:

- The appointment of Minister Steve Thomson as the Senior Cabinet Minister responsible for Rural Development in the Province;
- The creation of the Provincial Rural Advisory Council; and
- The recently announced Rural Dividend program.

Similarly, we believe that our leadership in creating and hosting the *Keeping It Rural 2015 Conference* provided an excellent opportunity to expose local rural leaders in BC to some of the best rural development initiatives in North America.

While SIBAC has accomplished a lot over the past eight years, we firmly believe that there is still much to do to advance rural development in the southern interior. The SIBAC Board also believes that SIBAC provides a unique and valuable organizational structure and forum for discussion and collaboration between rural local governments and First Nations on rural development issues.

The SIBAC Board recently approved a new three year Strategic Plan to focus its activity from 2016 to 2018. Please find attached a brochure that provides the summary highlights of this new Strategic Plan. The SIBAC Board believes that by focusing on the strategic priorities and projects identified in this plan, we will be able to assist the greatest number of rural and First Nations communities in the southern interior. These strategic projects and initiatives will address some of the most common and systemic rural development challenges that many of our rural communities face; while at the same time providing direct on-the-ground assistance to many of our communities.

SIBAC will be allocating the remainder of its financial resources to implementing this Strategic Plan over the next three years.

With the development of this new Strategic Plan, the SIBAC Board felt it was important and timely to again seek the formal endorsement and support of its member organizations.

Therefore, I am writing to all member organizations of SIBAC with two requests:

- 1.) That your organization confirm in writing your desire to remain a member of SIBAC; and
- 2.) That your organization, once again, considers making a financial contribution to help offset the administrative costs of operating SIBAC. During its initial years of operation, the member organizations of SIBAC contributed financially to the establishment and operation of the organization. This investment was an important tangible confirmation to SIBAC's other funders of our commitment to rural development in the southern interior. Therefore, we are respectfully requesting that each SIBAC member organization again consider providing \$5,000 a year in funding for three years starting with the 2016/2017 fiscal year.

We firmly believe that SIBAC can continue to provide significant benefits to our southern interior rural communities.

If you would like a SIBAC representative to attend an upcoming meeting to discuss SIBAC's achievements and strategic priorities moving forward in greater detail please contact us at Admin@sibacs.com.

On behalf of the SIBAC Board, I would like to thank you again for your support of the organization.

Yours Truly



Rhona Martin
Chair
SIBAC Board of Directors



Projects Summary

Okanagan Similkameen Region

SIBAC Member Organizations in this region include the Regional District of Okanagan Similkameen and the Okanagan Nation Alliance

Okanagan Similkameen Region

Summary of SIBAC Funded Projects in the Region

2008-2014

Project	SIBAC Contribution
<p>Okanagan Falls – A New Direction for Okanagan Falls The purpose of this project is to create a long term, cohesive and viable economic and tourism development plan and a prospectus for Okanagan Falls and the nearby communities of Kaleden, East Skaha, Vaseux Lake, Twin Lakes and Apex. Outcomes: A key project outcome was the creation of an economic development action plan which is helping to grow the local economy in a coordinated and strategic way with clearly categorized objectives, which perhaps wouldn't have otherwise been identified. The Facebook page developed for Area "D" is helpful in communication with local businesses and individuals, and to publicize events and issues of interest to the local community. The committee established a regular and very popular monthly economic development column in our local community newsletter, Skaha Matters. The slight adjustment in the original proposal to establish a Local Business Improvement Committee to invest into software that tracks issues, meetings, trends and concerns has been useful in business retention and expansion.</p>	<p>\$18,000.00</p>
<p>South Okanagan Invasive Plant Society This is a multi-stakeholder project to improve habitat quality and reduction of wildfire risk by inventorying and removing invasive plants, and restoring important rangeland and forested habitats in the Regional District of Okanagan-Similkameen. Outcomes: The project employed two-person work crew for a three month period with the primary task of invasive plant inventory and treatment, which included manual removal, chemical treatment, biological control and competitive seeding. The project also involved data collection and entering into a provincial Invasive Alien Plant Program database.</p>	<p>\$25,718.00</p>
<p>Nicola Similkameen Innovative Forest Society - Salvage Strategy Web Mapping Viewer Tool Funding to the Nicola Similkameen Innovative Forest Society was provided to enhance the utility and functionality of the Web Mapping and Reporting Tool that will add the capability of producing reports that will support user decisions in managing resources impacted by the Mountain Pine Beetle epidemic. Outcomes: The project Provided significant information to stakeholders, government, First Nations and user groups in managing for timber and non-timber resource values impacted by the MPB. NSIFS have even expanded features to the web based mapping and reporting tool to better serve users.</p>	<p>\$12,500.00</p>
<p>Princeton - Bioenergy and Residual Fibre Use - PILOT PROJECT This project through investigation has established a business case for forest bio-energy and other bio-product commercial and semi-commercial facilities in Princeton, BC and where feasible integrated with the existing forest industry. Through the project, linkages and partnerships were developed that will facilitate</p>	<p>\$33,400.00</p>

<p>investment in the existing facilities, using business cases generated by the project, and investigate issues relating to the supply of biomass resources.</p> <p>Outcomes: The result of this project started the conversation of biomass and bioenergy systems. The follow up to this pilot project was the Salvage Strategy Web Mapping Viewer Tool.</p>	
<p>Thompson Rivers University Tourism Project - Princeton</p> <p>The Project will contribute to community capacity building and economic diversification at the regional level by building capacity for tourism product development and producing tangible outcomes through student engagement. In the Town of Princeton the Red Tree Project focused on the tourism potential of the China Ridge Recreation Area. A marketing strategy was developed to promote the area.</p> <p>Outcomes: The China Ridge Trails Society have developed an extensive website that visitors information on the ski trails, snow conditions, bike trails, events, maps, photos and more...</p>	\$6,666.00
<p>Organic Farming Institute of British Columbia – Keremeos</p> <p>SIBAC provided funding to the Organic Farming Institute of British Columbia (OFIBC) to develop and implement an educational program for organic field crop production through an online learning platform and practical learning field excursions to prospective farmers.</p> <p>Outcomes: The Organic Vegetable Production Course that was developed is now available. The online theory is available 24 hours a day, 7 days a week and can be accessed by anyone with good internet connection at this website: http://www.ofibc.org. The online platform and course design that provides for realistic time frames for course completion, the program is attractive to people who need to balance course studies with work, parenting, farming or other commitments. The course can be completed in 40-60 hours and can be worked on when it is convenient for the student. Students have access to the expertise of an OFIBC online instructor.</p>	\$30,000.00
<p>Watershed Water Quality / Sustainability Plan - Regional District of the Okanagan Similkameen</p> <p>The main goal of this project is to develop and implement a Sustainable Resource Management Plan for the Similkameen Valley Watershed. The project will include production of a valley-wide management program.</p> <p>Outcomes: Completion of phase 1, which SIBAC funded, provided the necessary groundwork for the Similkameen Valley Planning Society and the Regional District of Okanagan Similkameen to begin the next phase of developing a non-regulatory Watershed Plan. Phase 1 reviewed the watershed, communication plan, funding sources, water database, and identified technical information gaps to be addressed moving forward with the plan.</p>	\$30,000.00
<p>Small Hydro Generation Feasibility Study, Hedley Improvement District</p> <p>The funding is requested hire a qualified consultant to conduct a feasibility study to determine the potential to generate micro-hydro electricity from the wastewater outflow from the Barrick Gold water remediation plant. – In progress</p>	\$21,500.00
<p>South Okanagan Business Solutions Forum – Summerland Chamber of Commerce</p> <p>Business solutions forums are being proposed in the South Okanagan/Similkameen for fall/winter 2015. These forums are about business helping business to solve common issues. Some potential issues could be: attraction/retention of skilled</p>	2,000.00

labour, affordable housing, succession planning, market expansion (export), transportation, etc. This initiative will culminate in a stronger more competitive regional business environment.	
<i>WED-CEDI Project Funding Support: To support communities and First Nations with the proponent's option of funding to apply for the Western Economic Diversification Community Economic Diversification (CEDI) Program in 2007-2008; SIBAC agreed to fund 50% of the CEDI applicants' 10% contribution requirement up to a maximum of \$10,000 per project. SIBAC was not involved in the project monitoring, evaluation and reporting. As such did not track the project outcomes.</i>	
Regional District of Okanagan Similkameen Economic Development Strategy	\$3,100.00
Total SIBAC Project Contribution	\$172,775.00



Working to Advance Rural Development in the Southern Interior

Southern Interior Beetle Action Coalition
September 2014

Since April 2011, SIBAC has focussed on developing, supporting and funding projects and initiatives that will stimulate and advance rural development in the southern interior. This document highlights some of SIBAC's major initiatives over the past three years.



ENCOURAGING NEW RURAL DEVELOPMENT POLICIES AND ACTIONS

SIBAC understands that there are underlying rural development problems facing many of the smaller communities in the southern interior. SIBAC believes it is imperative that BC's rural development challenges are formally acknowledged and addressed by all levels of government. Therefore, SIBAC has led and supported a variety of initiatives to promote greater understanding of rural development challenges and to develop new tools to address these challenges.

Encouraging New Provincial Government Rural Development Policies

SIBAC has funded and led – in partnership with the other two regional Beetle Action Coalitions – a major initiative called the Rural BC Project. The purpose of the Rural BC Project is to provide recommendations to the provincial government on new policies and actions that will assist with rural development in BC. At the 2013 UBCM convention a resolution was passed that endorsed the recommendations of the Rural BC Project.

SIBAC was pleased when Premier Clark acted upon one of the key recommendations of the Rural BC Project and formally designated a Cabinet Minister - Minister Steve Thomson – with specific responsibility for rural development in BC. The three BACs continue to work collaboratively with Minister Thomson and Donna Barnett - Parliamentary Secretary for Rural Development - to identify further government actions that will assist with rural development in the province.

“We strongly encourage the Province of BC to endorse and support the efforts of the Rural BC Project.” Regional District of Kootenay Boundary

“Chief and Council supports the work of the Rural BC project and we strongly encourage the Province of BC to endorse and support the efforts of the Rural BC Project...” Canim Lake Band

Providing a Rural Perspective to Government Consultation Processes

SIBAC understands that many southern interior communities continue to be heavily reliant on the forest sector. SIBAC therefore has developed and presented several detailed submissions to government including:

- Presentation to the Federal Minister of Finance on MPB impacts
- Submission to the Legislative Special Committee on Timber Supply
- Submission to the Ministry of Forests, Lands & Natural Resource Operations - Area Based Tenure public consultations
- Preparation and submission of a major Value-Added Wood Strategy to the provincial government on recommended actions to expand BC's value-added wood sector.

SIBAC—Working to Advance Rural Development in the Southern Interior



BUILDING RURAL DEVELOPMENT CAPACITY

Some Communities Assisted thru Wood Waste to Rural Heat

Lumby
Lower Kootenay
Indian Band
Revelstoke
Clearwater
Westside Kelowna
Nakusp
Invermere
Logan Lake
Barriere
Nelson

“The business case WW2RH completed has provided us key information we need to make decisions to go forward. As a small rural community that struggles with capacity issues and costs, having WW2RH as a resource has been a critical part of propelling this project forward in a timely manner.”

Mayor K. Acton, Lumby

“The funding support provided to WW2RH has provided our community the benefit of the organization by being able to utilize their knowledge without cost to our community. If we did not have this available to us we would not be moving forward with developing a biomass heating system.”

L. Groulx, CAO
Clearwater

WW2RH provides small, rural communities with the information and knowledge that is required to make informed decisions related to biomass heating projects.

Alan Mason, Director,
Community Economic
Development
City of Revelstoke

SIBAC recognizes that we must also enhance the ability of rural communities to undertake rural development projects - so that they have greater influence over the future of their communities. Rural communities often need access to specialized expertise, new tools or funding to help them implement their rural development projects. Therefore, SIBAC has led and partnered on the development of several major initiatives that provide direct assistance to small rural communities and increase rural development capacity.

Promoting Green Energy Development

While rural BC is the location of most green energy project developments, local municipalities and First Nations do not always receive direct benefits from this development. In some cases green energy projects can provide a valuable new source of revenue for the community. To address this issue, SIBAC partnered and led the development of the Green Energy as a Rural Development Tool Project. This project developed a variety of new information resources and tools that help rural communities evaluate and develop their green energy project concepts.

Assisting Communities with Bioenergy Development

Many rural communities and First Nations have expressed an interest in exploring the feasibility of installing bioenergy based heating systems in their communities. In order to provide rural communities with professional and objective advice and technical assistance, SIBAC partnered to develop and fund the Wood Waste to Rural Heat project (and its predecessor Green Heat Initiative). Through this project over 20 individual communities in the southern interior region have received assistance.

Developing Tools to Mobilize Local Capital in Rural Communities

Increased access to capital is absolutely critical to rural economic revitalization. Therefore, SIBAC has undertaken several initiatives to help develop new tools for mobilizing local capital:

- SIBAC organized two regional conferences that brought in experts from Nova Scotia and Alberta to explain their successful rural local capital mobilization programs.
- Through the Rural BC Project, SIBAC and the other two regional Beetle Action Coalitions have recommended that the provincial government create a BC equivalent to Nova Scotia’s highly successful CEDIF program.
- SIBAC has supported and provided funding to assist with the creation of a new community-based Venture Capital Corporation in Christina Lake.
- SIBAC is the major BC funder and co-sponsor of a project to expand Alberta’s Unleashing Local Capital (ULC) initiative into BC. The ULC initiative has been extremely successful in raising investment capital from rural residents for business development in their own communities.

“SIBAC funding and support has been critical in helping us with our community economic development initiatives and with establishing our community venture capital corporation.”
Sandy Mark, Christina Lake Gateway Society

SIBAC—Working to Advance Rural Development in the Southern Interior



ASSISTING WITH MPB MITIGATION PROJECTS

During SIBAC's public consultations significant concerns were raised about the hydrological and wildfire impacts the Mountain Pine Beetle epidemic would have on watersheds, drinking water and public infrastructure. Early in its mandate, SIBAC responded by funding several projects in this area including:

- Regional Districts of Kootenay Boundary and Okanagan Similkameen to complete watershed plans and mitigation work.
- City of Kimberly to complete a watershed risk assessment.
- Coldwater Indian Band to organize a watershed ecosystem workshop.
- Provide funding to three projects with First Nations organizations to assist with fuel management and wildfire suppression training.



FACILITATING RURAL COMMUNITY ECONOMIC DEVELOPMENT

Partnering and Providing Funding for Economic Development Projects in Communities across the Southern Interior

Through its project activity and funding, SIBAC – as demonstrated by the map on the next page – has helped communities in every sub-region of the southern interior. Since inception, SIBAC has supported over 91 community projects and provided over \$1.8 million in funding which has leveraged an additional \$14.2 million. In supporting projects in individual communities, SIBAC's major objective is to develop information, tools, and templates that can be used by other communities in the southern interior.

SIBAC and the Future

"I believe SIBAC serves a unique and important role as a forum for local government and First Nations leaders to discuss our mutual concerns and aspirations for rural development." Chief Judy Wilson

SIBAC believes it has made a significant contribution to advancing rural development and will continue to do so. For the coming years, SIBAC will be strategically focussing the majority of its efforts and investments in three major areas:

1. Continue to advocate for new rural development policies and actions from the provincial government,
2. Continue to provide a southern interior rural perspective to provincial and federal government consultation processes, and
3. Continue to develop and fund strategic rural development projects that will have an impact across the southern interior.

For more information on SIBAC, its reports or projects please visit the SIBAC website www.sibacs.com or e-mail: admin@sibacs.com.

SIBAC Executive and Board of Directors

Chair: Rhona Martin,
Columbia Shuswap Regional District

Vice Chair: Grace McGregor
Regional District of Kootenay Boundary

Treasurer: Debbie Demare,
Squamish-Lillooet Regional District

Secretary: Geri Collins,
Community Futures of Central Interior First Nations

Members:

Eugene Foisy,
North Okanagan Regional District

Curtis Wullum,
Ktunaxa Nation Council

Rob Gay,
Regional District of East Kootenay

Tawnya Collins,
Nlaka'pamux Nation Tribal Council

Jim Edgson,
Central Okanagan Regional District

Lennard Joe,
Nicola Tribal Association

Chief Garry John,
Lillooet Tribal Council

Travis Kruger,
Okanagan Nation Alliance

Greg Lay,
Regional District of Central Kootenay

Angelique Wood,
Regional District of Okanagan-Similkameen

Chief Judy Wilson,
Shuswap Nation Tribal Council

Sally Watson,
Thompson Nicola Regional District

SIBAC – Supporting Rural Communities & Economic Development Across the Southern Interior

Thompson/Fraser Canyon

- Seton Band Heavy Equipment Training (WED-CEDII)
- Upper St'at'imc Cultural Heritage Tourism (WED-CEDII)
- Lillooet Tribal Council Pellet Plant Business Plan
- Nlaka'pamux Tribal Council Value Added/Bioenergy
- Lytton First Nations (TRU Tourism Project)
- Nicola Similkameen IFPA Salvage Strategy Viewer Tool
- Cayoose Creek Indian Band - Split Rock Wild Plant Nursery
- SLRD Ferguson Creek Hydropower Project

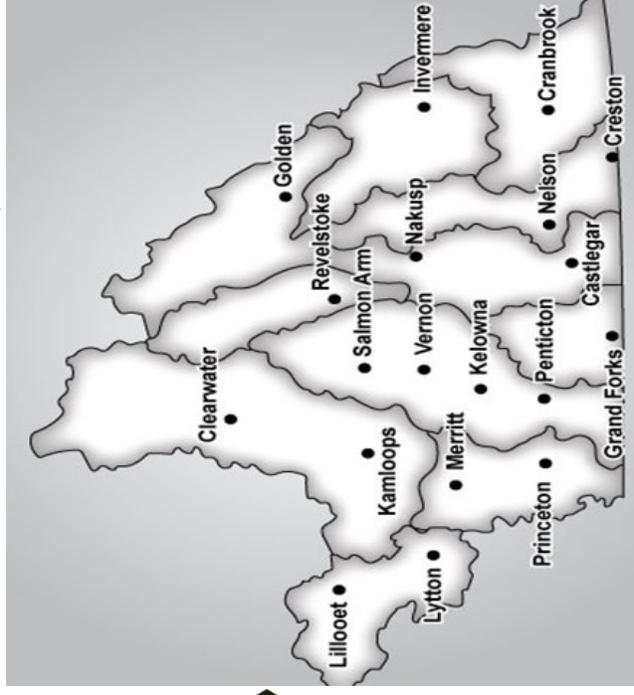
- LTC St'at'imc Silviculture Training Program
- First Nations Emergency Services Wildland Fire Suppression Training
- Cooks Ferry Band Memorial Project
- Gold Country GeoTourism
- Lower Nicola Indian Band - Pellet Manuf. Viability
- Merritt Walk of Stars - Training/Skills Development
- Coldwater Indian Band - Coldwater River Eco Health Workshop

Okanagan/Shuswap

- Princeton Bioenergy & fiber supply
- Princeton (TRU Tourism Project)
- Coldwater Indian Band - Coldwater River Eco Health Workshop
- First Nations Agricultural Association - Grass-Fed Beef Marketing
- Adams Lake Band Commercial Park Feasibility Study
- ONA Business Facilitation
- ONA Nursery Feasibility Study
- OSRD Economic Development
- Okanagan Falls Ec Dev/Tourism Strategy
- South Okanagan Similkameen Invasive Plant Partnership
- Eagle Valley Moving Forward Together Workshop
- OSRD Watershed Water Quality/Sustainability Plan
- City of Armstrong (Green Energy Project)
- Splat'sin First Nation - Non-Timber Forest Resource Forum
- First Nations Agricultural Assoc. Grass-Fed Beef
- Grindrod Recreation Association Community Hall
- Economic Gardening Conference Sponsorship

East Kootenay/Columbia Valley

- Kootenay Aboriginal Business Advocate Society Business Training
- Kootenay Rookies Regional Ec. Alliance Baseline Ec. Assessment
- Invest Kootenay Partnership
- East Kootenay Employment Lands Inventory
- KNC Fuel Management Project
- Nupqu Development Corp. Bioenergy Feasibility Study
- Kimberley Watershed Risk Assessment
- St. Mary's Band Biomass Heating
- Columbia Headwaters Community Forest Business Plan
- Economic Gardening Columbia Valley
- Columbia Tourism Strategy
- Canal Flats Discovery Centre
- Golden Area Regional Economic Development Assessment & Plan



West Kootenay/Boundary

- Lardeau Valley Forest Inventory/Investors Package
- Nakusp (WW2RH & Bridges II)
- Kaslo (Bridges II)
- Kettle River Watershed Management
- Boundary Business Retention & Expansion
- Boundary Chamber of Commerce
- Kettle River Riparian Work
- Beaverdell Heritage Museum Feasibility Study
- Grand Forks Rural BC Summit 2012
- Christina Lake Gateway Tourism Corporation
- Christina Lake Venture Capital
- Kaslo Rural BC Summit 2014

Rural BC Matters!

SIBAC believes that it is critically important to have vibrant and sustainable rural communities in BC. While rural BC faces significant challenges and transitions, SIBAC believes that with appropriate rural development support, rural communities can successfully meet these challenges. But rural communities – particularly smaller rural communities – will require help.

For the past six years, SIBAC has been a strong and vocal advocate for rural communities and rural development. SIBAC has undertaken research, provided strategic policy advice, hosted national conferences and developed and funded projects to promote and advance rural development in BC.

National and international experience has demonstrated the critical role rural development catalyst organizations can play in facilitating rural development and revitalization.

SIBAC's mission is to act as a catalyst organization that advances rural development in BC.

SIBAC's Strategic Priorities & Projects

For 2016 to 2018 SIBAC will focus its efforts on the following strategic priorities, projects and initiatives.

Strategic Priority 1 – Facilitate dialogue on rural issues and promote the development of effective rural policies.

- 1.) Provide input and recommendations into government consultation processes on key rural issues.
- 2.) Complete a policy paper and recommendations on an issue of major importance to rural BC.
- 3.) Organize and host the *Keeping it Rural 2017* Conference.

Strategic Priority 2 – Develop and communicate key rural resources, tools and information that will help rural communities.

- 4.) Create an expansive and interactive website that serves as a useful reference and resource tool for rural and First Nations communities.
- 5.) Design, convene and host two rural workshops on (i) rural population attraction and (ii) tools for providing housing and services to rural seniors.
- 6.) Design and host at least three webinars on priority rural development issues or initiatives.

SIBAC's Strategic Priorities & Projects

Strategic Priority 3 – Develop and lead key rural development projects and initiatives that will provide direct benefit to a large number of rural communities and regions.

- 7.) Continue to lead the implementation of the Unleashing Local Capital initiative in BC, with at least three investment cooperatives established in the interior of BC by December 31, 2018.
- 8.) Continue to lead the management of the Rural Housing and Seniors Services Project.
- 9.) Organize and manage the implementation of a *Rural Development Intern* project. The project would engage university and college students in completing rural research projects for communities during the school term and then place the students in rural communities during a “work term” to implement rural development projects in these communities.

Strategic Priority 4 – Secure longer term funding for a Rural Development Catalyst Organization Function.

- 10.) In 2017 and 2018 SIBAC will be seeking contributions and donations to ensure that a rural development catalyst function can continue long term in the southern interior.

SIBAC's Key Roles

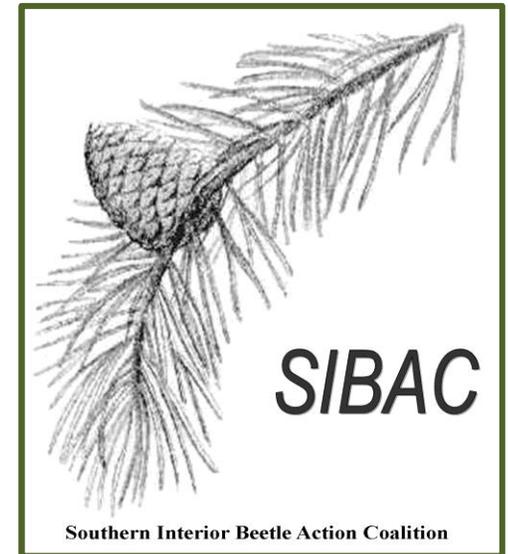
To achieve its mission, SIBAC over the next three years will focus on three critical roles:

- 1.) ***Serve as an effective voice on rural issues.*** SIBAC will continue to encourage and facilitate rural dialogue and promote the development of policies and programs that support rural communities.
- 2.) ***Connect rural communities to resources.*** SIBAC will help rural communities, leaders and organizations identify successful rural development tools and initiatives and facilitate information sharing between rural and First Nations communities.
- 3.) ***Act as an effective catalyst and intermediary organization to advance rural development in BC.*** SIBAC will develop, support and lead key strategic projects and initiatives that create new tools that will assist a large number of rural communities and regions.

Please join us in making rural BC stronger.

For more information on SIBAC and our initiatives please visit our website
www.sibacs.com

or contact us at Admin@sibacs.com



Advancing Rural Development

2016 – 2018

Strategic Plan Summary



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BOARD of DIRECTORS MEETING

Thursday, January 7, 2016

12:00 pm

REGULAR AGENDA

A. APPROVAL OF AGENDA

RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)

That the Agenda for the RDOS Board Meeting of January 7, 2016 be adopted.

1. Consent Agenda – Corporate Issues

a. Corporate Services Committee – December 17, 2015

THAT the Minutes of the December 17, 2015 Corporate Services Committee be received.

b. Community Services Committee – December 17, 2015

THAT the Minutes of the December 17, 2015 Community Services Committee be received.

c. Environment and Infrastructure Committee – December 17, 2015

THAT the Minutes of the December 17, 2015 Environment and Infrastructure Committee be received; AND,

THAT the Regional District of Okanagan-Similkameen implement curbside service for the Carmi service area

d. Planning and Development Committee – December 17, 2015

THAT the Minutes of the December 17, 2015 Planning and Development Committee be received; AND,

THAT the Board of Directors initiate a minor amendment as recommended in the *South Okanagan Regional Growth Strategy Preliminary Review*, dated November 20, 2015

e. RDOS Regular Board Meeting – December 17, 2015

THAT the minutes of the December 17, 2015 RDOS Regular Board meeting be adopted.

RECOMMENDATION 2 (Unweighted Corporate Vote – Simple Majority)

That the Consent Agenda – Corporate Issues be adopted.

B. DEVELOPMENT SERVICES – Building Inspection

1. Building Violation
266 Highway 97, Kaleden. Area “D”

RECOMMENDATION 3 (Unweighted Corporate Vote – Simple Majority)

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 152, District Lot 103s, Plan 719 except Plan H734, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333.

2. Building Violation
10015 - 87th Street

RECOMMENDATION 4 (Unweighted Corporate Vote – Simple Majority)

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 8, District Lot 2450s, Plan 1870, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333; and

THAT injunctive action be commenced

C. DEVELOPMENT SERVICES – Rural Land Use Matters

1. Zoning Bylaw Amendment — Electoral Area “A”
 - a. Bylaw No. 2451.20, 2015

To correct a textual error to the LH Zone that occurred as part of the Agriculture Area Plan (AAP) amendments to the Zoning Bylaw adopted in 2014

RECOMMENDATION 5 (Unweighted Rural Vote – Simple Majority)

THAT Bylaw No. 2451.20, 2015, Electoral Area “A” Zoning Amendment Bylaw be adopted.

2. Temporary Use Permit Application — Electoral Area “D”**a. Temporary Use Permit**

To allow for the operation of a short-term vacation rental use

RECOMMENDATION 6 (Unweighted Rural Vote – Simple Majority)

THAT the Board of Directors approve Temporary Use Permit No. D2015.115-TUP, subject to the applicant providing an assessment from a Registered Onsite Wastewater Practitioner (ROWP) that confirms the ability of the septic system to accommodate five (5) bedrooms.

The following item was deferred from the Board agenda on 17 December 2015, pending provision of further information to the Electoral Area “D” Director.

3. Development Permit (with variances) Application — Electoral Area “D”**a. Development Permit****b. Responses**

To allow for an 18 lot subdivision in the Hillside / Steep Slope Development Permit Area, and to allow for height variances based on main floor building elevations.]

RECOMMENDATION 7 (Unweighted Rural Vote – Simple Majority)

THAT the Board of Directors approve Development Permit No. D2015.119-HDP.

D. PUBLIC WORKS**1. Okanagan Falls Development Cost Charge Bylaw Amendment****a. Bylaw No. 2486.02 2015**

Development Cost Charge Guide for Elected Officials, published by the BC Ministry of Community Development

RECOMMENDATION 8 (Unweighted Corporate Vote – Simple Majority)

THAT Bylaw No. 2486.02, “Okanagan Falls Sanitary Sewer Development Cost Charge Amendment” be adopted.

2. Land Purchase – 1655 Reservoir Road

As per recommendation from the October 15, 2015 Closed Session in accordance with section 90(1) (e) of the Community Charter, the acquisition, disposition or expropriation of land or improvements

RECOMMENDATION 9 (Weighted Corporate Vote –Majority)

THAT the Board of Directors approve the purchase of the property located at 1655 Reservoir Road in Penticton, B.C. for Five Hundred Thousand Dollars (\$500,000.00).

E. COMMUNITY SERVICES – Rural Projects

1. Fairview Heritage Townsite Licence of Occupation - Renewal

RECOMMENDATION 10 (Unweighted Corporate Vote – Simple Majority)

THAT the Board of Directors renew the License of Occupation for heritage and ecological cultural discovery centre purposes over Lots 6-11 of Plan 7235 together with Lots 4 and 5 of Plan 5881 all of Section 12, Township 54, Osoyoos Division Yale District, containing 31.3 hectares, for a period of 30 years; and further,

THAT the Board authorize the Chair and Chief Administrative Officer to execute the License of Occupation.

F. FINANCE

1. RDOS 2016-2020 Five Year Financial Plan Bylaw 2724, 2016

- a. Bylaw No. 2724, 2016
- b. Financial report 2016-2020

RECOMMENDATION 11 (Weighted Corporate Vote –Majority)

THAT Bylaw No. 2724, 2016 Regional District of Okanagan Similkameen 2016-2020 Five Year Financial Plan be read a first time.

2. Faulder Water System – Temporary Borrowing Bylaw 2725

- a. Bylaw No. 2725, 2016

RECOMMENDATION 12 (Weighted Corporate Vote – 2/3 Majority)

THAT Bylaw No. 2725, 2016 Faulder Community Water System Temporary Borrowing Bylaw be read a first, second and third time and adopted.

G. OFFICE OF THE CAO

1. Electoral Area “E” Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015

- a. Bylaw No. 2705, 2015

RECOMMENDATION 13 (Unweighted Corporate Vote – Simple Majority)

THAT Electoral Area “E” Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015 be adopted.

2. Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015

- a. Bylaw No. 2704, 2015

RECOMMENDATION 14 (Unweighted Corporate Vote – Simple Majority)

THAT Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015 be adopted.

H. CAO REPORTS

- 1. Verbal Update**
-

I. OTHER BUSINESS

- 1. Chair’s Report**
-

- 2. Directors Motions**
-

- 3. Board Members Verbal Update**
-

J. ADJOURNMENT



**Minutes are in DRAFT form and are subject
to change pending approval by Regional District Board**

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Corporate Services Committee

Thursday, December 17, 2015

11:40 am

Minutes

MEMBERS PRESENT:

Chair M. Pendergraft, Electoral Area "A"
Vice Chair A. Jakubeit, City of Penticton
Director F. Armitage, Town of Princeton
Director M. Bauer, Village of Keremeos
Director T. Boot, District of Summerland
Director M. Brydon, Electoral Area "F"
Director G. Bush, Electoral Area "B"
Director E. Christensen, Electoral Area "G"
Director B. Coyne, Electoral Area "H"

Director R. Hovanes, Town of Oliver
Director H. Konanz, City of Penticton
Director K. Kozakevich, Electoral Area "E"
Director S. McKortoff, Town of Osoyoos
Director T. Schafer, Electoral Area "C"
Director J. Sentes, City of Penticton
Director T. Siddon, Electoral Area "D"
Director P. Waterman, District of Summerland

MEMBERS ABSENT:

Director A. Martin, City of Penticton

STAFF PRESENT:

B. Newell, Chief Administrative Officer
C. Malden, Manager of Legislative Services
D. Butler, Manager of Development Services

N. Lynn, Administrative Assistant
C. Garrish, Planning Supervisor

A. APPROVAL OF AGENDA

It was MOVED and SECONDED

THAT the agenda for the Corporate Services Committee Meeting of December 17, 2015 be adopted. - **CARRIED**

B. Board Evaluation Policy

a. The Board of Directors Survey Question Set

C. RDOS 50th Anniversary Presentation

D. Regional District Chair/CAO Forum – Issue Identification

CAO advised that a meeting is forthcoming of all CAO/CEO's and requested that any topics for discussion be forwarded to the Manager of Legislative Services

E. ADJOURNMENT

By consensus, the meeting adjourned at 12:45 p.m.

APPROVED:

CERTIFIED CORRECT:

M. Pendergraft
RDOS Board Chair

B. Newell
Corporate Officer



**Minutes are in DRAFT form and are subject
to change pending approval by Regional District Board**

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Community Services Committee

Thursday, December 17, 2015

9:57 am

Minutes

MEMBERS PRESENT:

Chair K. Kozakevich, Electoral Area "E"
Vice Chair R. Hovanes, Town of Oliver
Director F. Armitage, Town of Princeton
Director M. Bauer, Village of Keremeos
Director T. Boot, District of Summerland
Director M. Brydon, Electoral Area "F"
Director G. Bush, Electoral Area "B"
Director E. Christensen, Electoral Area "G"

Director B. Coyne, Electoral Area "H"
Director H. Konanz, City of Penticton
Director S. McKortoff, Town of Osoyoos
Director M. Pendergraft, Electoral Area "A"
Director T. Schafer, Electoral Area "C"
Director J. Sentes, City of Penticton
Director T. Siddon, Electoral Area "D"
Director P. Waterman, District of Summerland

MEMBERS ABSENT:

Director A. Jakubeit, City of Penticton
Director A. Martin, City of Penticton

STAFF PRESENT:

B. Newell, Chief Administrative Officer
C. Malden, Manager of Legislative Services
M. Woods, Manager of Community Services

A. APPROVAL OF AGENDA

It was MOVED and SECONDED

THAT the agenda of the Community Services Committee meeting of December 17, 2015 be adopted. - **CARRIED**

B. KVR Trail

Mark Woods, Manager of Community Services provided a brief presentation on the KVR Trail.

C. ADJOURNMENT

By consensus, the Community Services Committee meeting of December 17, 2015 adjourned at 10:26 a.m.

APPROVED:

CERTIFIED CORRECT:

K. Kozakevich
Community Services Committee Chair

B. Newell
Chief Administrative Officer



**Minutes are in DRAFT form and are subject
to change pending approval by Regional District Board**

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Environment and Infrastructure Committee

Thursday, December 17, 2015

10:30 am

Minutes

MEMBERS PRESENT:

Chair T. Siddon, Electoral Area "D"	Director R. Hovanes, Town of Oliver
Vice Chair K. Kozakevich, Electoral Area "E"	Director A. Jakubeit, City of Penticton
Director F. Armitage, Town of Princeton	Director H. Konanz, City of Penticton
Director M. Bauer, Village of Keremeos	Director S. McKortoff, Town of Osoyoos
Director T. Boot, District of Summerland	Director M. Pendergraft, Electoral Area "A"
Director M. Brydon, Electoral Area "F"	Director T. Schafer, Electoral Area "C"
Director G. Bush, Electoral Area "B"	Director J. Sentes, City of Penticton
Director E. Christensen, Electoral Area "G"	Director P. Waterman, District of Summerland
Director B. Coyne, Electoral Area "H"	

MEMBERS ABSENT:

Director A. Martin, City of Penticton

STAFF PRESENT:

B. Newell, Chief Administrative Officer	R. Huston, Public Works Manager
C. Malden, Manager of Legislative Services	C. Baughen, Solid Waste Management Coordinator

A. APPROVAL OF AGENDA

It was MOVED and SECONDED

THAT the agenda of the Environment and Infrastructure Committee meeting of December 17, 2015 be adopted. - **CARRIED**

B. DELEGATION

Mr. Hugh Hamilton from Summit Environmental Consultants reported on the Similkameen Valley Watershed Plan.

[PowerPoint presentation](#)

C. CARMİ CART SERVICE PILOT

RECOMMENDATION 1

It was MOVED and SECONDED

THAT the Regional District of Okanagan-Similkameen implement curbside service for the Carmi service area. - **CARRIED**

D. ADJOURNMENT

By consensus, the Environment and Infrastructure Committee meeting of December 17, 2015 adjourned at 11:39 a.m.

APPROVED:

CERTIFIED CORRECT:

K. Kozakevich
Environment and Infrastructure Committee Vice Chair

B. Newell
Chief Administrative Officer



Minutes are in DRAFT form and are subject to change pending approval by Regional District Board

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

Planning and Development Committee

Thursday, December 17, 2015

9:01 am

Minutes

MEMBERS PRESENT:

Chair M. Brydon, Electoral Area "F"
Vice Chair G. Bush, Electoral Area "B"
Director F. Armitage, Town of Princeton
Director M. Bauer, Village of Keremeos
Director T. Boot, District of Summerland
Director E. Christensen, Electoral Area "G"
Director B. Coyne, Electoral Area "H"
Director R. Hovanes, Town of Oliver

Director K. Kozakevich, Electoral Area "E"
Director H. Konanz, City of Penticton
Director S. McKortoff, Town of Osoyoos
Director M. Pendergraft, Electoral Area "A"
Director T. Schafer, Electoral Area "C"
Director T. Siddon, Electoral Area "D"
Director P. Waterman, District of Summerland

MEMBERS ABSENT:

Director A. Jakubeit, City of Penticton
Director A. Martin, City of Penticton

Director J. Sentes, City of Penticton

STAFF PRESENT:

B. Newell, Chief Administrative Officer
G. Cramm, Administrative Assistant

E. Riechert, Planner
D. Butler, Manager of Development Services

A. APPROVAL OF AGENDA

It was MOVED and SECONDED

THAT the agenda of the Planning and Development Committee meeting of December 17, 2015 be adopted. - **CARRIED**

B. Regional Growth Strategy – Preliminary Review

- a. RGS Report
- b. RGS Presentation

RECOMMENDATION 1

It was MOVED and SECONDED

THAT the Board of Directors initiate a minor amendment as recommended in the *South Okanagan Regional Growth Strategy Preliminary Review*, dated November 20, 2015. - **CARRIED**

C. ADJOURNMENT

By consensus, the Planning and Development Committee meeting of December 17, 2015 adjourned at 9:55 a.m.

APPROVED:

CERTIFIED CORRECT:

M. Brydon
Planning and Development Committee Chair

B. Newell
Corporate Officer



REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BOARD of DIRECTORS MEETING

Minutes of the Board Meeting of the Regional District of Okanagan-Similkameen (RDOS) Board of Directors held at 1:00 p.m. Thursday, December 17, 2015 in the Boardroom, 101 Martin Street, Penticton, British Columbia.

MEMBERS PRESENT:

Chair M. Pendergraft, Electoral Area "A"
Vice Chair A. Jakubeit, City of Penticton
Director F. Armitage, Town of Princeton
Director M. Bauer, Village of Keremeos
Director T. Boot, District of Summerland
Director M. Brydon, Electoral Area "F"
Director G. Bush, Electoral Area "B"
Director E. Christensen, Electoral Area "G"
Director B. Coyne, Electoral Area "H"

Director R. Hovanes, Town of Oliver
Director H. Konanz, City of Penticton
Director K. Kozakevich, Electoral Area "E"
Director S. McKortoff, Town of Osoyoos
Director T. Schafer, Electoral Area "C"
Director J. Sentes, City of Penticton
Director T. Siddon, Electoral Area "D"
Director P. Waterman, District of Summerland

MEMBERS ABSENT:

Director A. Martin, City of Penticton

STAFF PRESENT:

B. Newell, Chief Administrative Officer
C. Malden, Manager of Legislative Services
D. Butler, Manager of Development Services
R. Huston, Manager of Public Works
M. Woods, Manager of Community Services

C. Garrish, Planning Supervisor
E. Riechert, Planner
L. Walton, Building Inspection Services Supervisor
L. Bloomfield, Engineer

A. APPROVAL OF AGENDA

RECOMMENDATION 1 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

That the Agenda for the RDOS Board Meeting of December 17, 2015 be amended by adding:

Item F2 Naramata Fire Truck acquisition; and,
Item K1d Grist Mill Letter of Support.
Item J7 KVR Recommendation from Nov 19;

and moving:

Item 1d Receipt of Board Inaugural Meeting Minutes to J8
Item 2b DVP (Vintage Views) to C7

CARRIED

1. Consent Agenda – Corporate Issues

- a. Corporate Services Committee - November 19, 2015
THAT the Minutes of the November 19, 2015 Corporate Services Committee be received.

- b. Protective Services Committee – November 19, 2015
THAT the Minutes of the November 19, 2015 Protective Services Committee be received.
- c. RDOS Regular Board Meeting – November 19, 2015
THAT the minutes of the November 19, 2015 RDOS Regular Board meeting be adopted.
- d. RDOS Inaugural Board Meeting – December 3, 2015
(moved to Item J8)

RECOMMENDATION 2 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

That the Consent Agenda – Corporate Issues be adopted as amended by removing Item 1d. - **CARRIED**

2. Consent Agenda – Development Services

- a. Development Variance Permit Application — Electoral Area “A”
W. and P. Thompson, 11629 Highway 97
(i) Permit
THAT the Board of Directors approve Development Variance Permit No. D2015.075–DVP.
- b. Development Permit (with variances) Application — Electoral Area “D”
Vintage Views Developments Ltd.
(moved to Item C7)
- c. Development Variance Permit Application — Electoral Area “H”
Terre Securities Ltd, 5058 Highway 3 + 110 Thistle Rd.
(i) Permit
THAT the Board of Directors approve Development Variance Permit No. H2015.116–DVP; and,

THAT the applicant registers on title private easements, as part of the subdivision referral Sub-H14-00794.065, to protect the rights and use of the groundwater wells for the proposed parcels.

RECOMMENDATION 3 (Unweighted Rural Vote – Simple Majority)

It was MOVED and SECONDED

That the Consent Agenda – Development Services be adopted as amended to remove 2b to regular agenda. - **CARRIED**

B. DEVELOPMENT SERVICES – Building Inspection**1. 10011 – 87th Street, Area “A”**

Building Violation

The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 4 (Unweighted Corporate Vote – Simple Majority)**It was MOVED and SECONDED**

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 9, Plan KAP18700, District Lot 2450s, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333. - **CARRIED**

2. 500 Covert Place, Area “C”

Building Violation

The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 5 (Unweighted Corporate Vote – Simple Majority)**It was MOVED and SECONDED**

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot A, District Lots 117s, 916s, 1043s, 1761 & 1985, Plan 10566, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333; and,

THAT injunctive action be commenced. - **CARRIED**

3. 200 Covert Place, Area “C”
Building Violation – Expired Permit #18197 (convert farm building to winery with restaurant and store)
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 6 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot A, District Lots 117s, 916s, 1043s, 1761 & 1985, Plan 10566, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333; and,

THAT injunctive action be commenced. - **CARRIED**

4. 5571 Dogwood Lane, Area “C”
Building Violation
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 7 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 1, Plan KAP12741, District Lot 2450s, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333. - **CARRIED**

5. 1612 Highway 97, Area “D”
Building Violation
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 8 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot A, Plan KAP21205, District Lot 10, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333. - **CARRIED**

6. 3875 McLean Creek Road, Okanagan Falls, Area “D”
Building Violation – Expired Permit 17611 (Place manufactured home)
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 9 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 2, Plan KAP90243, District Lot 464, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333. - **CARRIED**

7. 3875 McLean Creek Road, Okanagan Falls, Area “D”
Building Violation – Expired Permit 18589 (woodstove)
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 10 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 2, Plan KAP90243, District Lot 464, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333; and,

THAT injunctive action be commenced. - **CARRIED**

8. 3051 Green Mountain Road, Area “D”
Building Violation (Permit #17743)
The Chair confirmed that no one was present to speak to the application.

RECOMMENDATION 11 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as the Mostly Southern 30 Chains of District Lot 2513s, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333. - **CARRIED**

C. DEVELOPMENT SERVICES – Rural Land Use Matters

1. OCP & Zoning Bylaw Amendment Application — Electoral Area “A”
S. Cooper, 8902 160th Avenue
 - a. Bylaw No. 2450.07, 2014
 - b. Bylaw No. 2451.13, 2014
 - c. Responses Received

RECOMMENDATION 12 (Unweighted Rural Vote – Simple Majority)**It was MOVED and SECONDED**

THAT the Board of Directors rescind first, second and third reading of Bylaw No. 2450.07, 2014, Electoral Area “A” Official Community Plan Amendment Bylaw and Bylaw No. 2451.13, 2014, Electoral Area “A” Zoning Amendment Bylaw, and abandon the bylaws. - **CARRIED**

2. Zoning Bylaw Amendment — Electoral Area “C”
J. & L. Philipps, 1140 Green Lake Road, Willowbrook
 - a. Bylaw No. 2453.26, 2015
 - b. Public Hearing Report – (November 23, 2015)
 - c. Responses Received

Director Schafer indicated that Alt. Director Knodel informed him that the public hearing report was an accurate reflection of what occurred at the public hearing.

RECOMMENDATION 13 (Unweighted Corporate Vote – Simple Majority)**It was MOVED and SECONDED**

THAT the Public Hearing report of November 23, 2015 regarding Bylaw No. 2453.26 be received. - **CARRIED**

RECOMMENDATION 14 (Unweighted Rural Vote – 2/3 Majority)**It was MOVED and SECONDED**

THAT Bylaw No. 2453.26, 2015, Electoral Area “C” Zoning Amendment Bylaw be read a third time and adopted. - **CARRIED**

3. Land Use Contract Discharge and Termination; and Heritage Hills and Lakeshore Highlands, Electoral Area “D-2”
 - a. Bylaw No. 2455.19, 2015
 - b. Bylaw No 2455.20, 2015
 - c. Bylaw No. 2603.06, 2015
 - d. Public Hearing Report – December 9, 2015
 - e. Responses Received

Director Siddon stated that Alt. Director Styffe informed him that the public hearing report was an accurate reflection of what occurred at the public hearing.

RECOMMENDATION 15 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT the Public Hearing report of December 9, 2015 regarding Bylaw Nos. 2455.19, 2455.20, and 2603.06 be received as amended to reflect the correct name of the newspaper in which the public hearing was advertised. - **CARRIED**

RECOMMENDATION 16 (Unweighted Corporate Vote – 2/3 Majority)

It was MOVED and SECONDED

THAT Bylaw No. 2603.06, 2015, Electoral Area “D” Official Community Plan Amendment Bylaw be read a third time and adopted; and,

THAT Bylaw No. 2455.20, 2015, Electoral Area “D” Land Use Contract Discharge and Zoning Amendment Bylaw be read a third time and adopted; and,

THAT Bylaw No. 2455.19, 2015, Electoral Area “D” Lakeshore Highlands and Heritage Hills Land Use Contract Termination and Zoning Amendment Bylaw be read a third time. - **CARRIED**

4. Development Variance Permit Application — Electoral Area “A”
 - D. & D. Klassen, 2415 89 Street, Osoyoos
 - a. Permit

RECOMMENDATION 17 (Unweighted Rural Vote – Simple Majority)

It was MOVED and SECONDED

THAT the Board of Directors approve Development Variance Permit No. A2015.092 DVP. - **CARRIED**

5. Zoning Bylaw Amendment — Electoral Area “A”
a. Bylaw No. 2451.20, 2015

RECOMMENDATION 18 (Unweighted Rural Vote – Simple Majority)

It was MOVED and SECONDED

THAT Bylaw No. 2451.20, 2015, Electoral Area “A” Zoning Amendment Bylaw be read a third time. - **CARRIED**

6. Zoning Bylaw Amendment — Electoral Area “H”
W. Visscher & M. Roffel, 1580 Blakeburn Road
a. Bylaw No. 2498.09, 2015
b. Public Hearing Report – November 16, 2015
c. Responses Received

Director Coyne advised that the public hearing report reflects an accurate account of what took place at the public hearing held on November 16, 2015

RECOMMENDATION 19 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT the public hearing report of November 16, 2015 regarding Bylaw No. 2498.09 be received. - **CARRIED**

RECOMMENDATION 20 (Unweighted Rural Vote – 2/3 Majority)

It was MOVED and SECONDED

THAT Bylaw No. 2498.09, 2015, Electoral Area “H” Zoning Amendment Bylaw be read a third time and adopted. - **CARRIED**

7. Items Removed from Consent Agenda – Development Services
Development Permit (with variances) Application — Electoral Area “D”
Vintage Views Developments Ltd.
1. Permit
2. Responses

It was MOVED and SECONDED

THAT the Board of Directors defer consideration of Development Permit No. D2015.119-HDP until next Board meeting. - **CARRIED**

Opposed: Director Brydon

D. ENGINEERING SERVICES**1. Scope Additions for the RDOS Office Renovation****RECOMMENDATION 21 (Weighted Corporate Vote – Majority)****It was MOVED and SECONDED**

THAT the Board of Directors approve proceeding with the carpet replacement for the 101 Martin Street building for \$58,518 from the energy efficiency funding as part of the current renovation project;

AND THAT the Board of Directors approve the total renovation capital budget of \$610,325. - **CARRIED**

Opposed: Directors Jakubeit, Christensen

E. PUBLIC WORKS**1. Petition to enter the Okanagan Falls Sewer Service Area**
a. Bylaw No. 1239.06, 2015**RECOMMENDATION 22 (Unweighted Corporate Vote – 2/3 Majority)****It was MOVED and SECONDED**

THAT the Board authorize assent be given on behalf of the electoral area by the electoral area Director pursuant to Section 801.5 of the Local Government Act; and,

THAT Bylaw No. 1239.06, 2015, “Okanagan Falls Sewer Service Extension Bylaw” be read a first, second, third time and be adopted. - **CARRIED**

2. Petition to enter the Heritage Hills Street Lighting Service
a. Bylaw No. 2719, 2015

Heritage Hills - Phase II and III Street Lighting Local Service Area Bylaw No. 1454, 1993

RECOMMENDATION 23 (Unweighted Corporate Vote – 2/3 Majority)**It was MOVED and SECONDED**

THAT the Board authorize assent be given on behalf of the electoral area by the electoral area Director pursuant to Section 801.5 of the Local Government Act; and,

THAT Bylaw No. 2719, 2015, Heritage Hills – Phase II and III Street Lighting Local Service Area Amendment Bylaw be read a first, second, third time and be adopted.

CARRIED

F. COMMUNITY SERVICES – Protective Services**1. UBCM 2016 FireSmart Grant Program****RECOMMENDATION 24 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors supports the application for the 2016 FireSmart Grant Program for the St Andrews area. - **CARRIED**

addendum

2. Naramata Fire Truck Acquisition**RECOMMENDATION 25 (Weighted Corporate Vote – Majority)****It was MOVED and SECONDED**

THAT the Board of Directors award the purchase of a Fire Truck to Rocky Mountain Phoenix for \$387,593.59 (excluding GST); and further,

THAT the Board authorizes the Chair and Chief Administrative Officer to execute the purchase agreement. - **CARRIED**

G. COMMUNITY SERVICES – Recreation Services**1. Oliver Parks and Recreation Management Agreement - Renewal****RECOMMENDATION 26 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors renew the Oliver Parks and Recreation Management Agreement for a period of 5 years; and further,

THAT the Board authorize the Chair and Chief Administrative Officer to execute the agreement. - **CARRIED**

H. COMMUNITY SERVICES – Rural Projects**1. Fairview Heritage Townsite Licence of Occupation - Renewal****RECOMMENDATION 27 (Unweighted Corporate Vote – Simple Majority)****It was MOVED and SECONDED**

THAT the Board of Directors defer consideration of the renewal of the License of Occupation over Lots 6-11 of Plan 7235 together with Lots 4 and 5 of Plan 5881 all of Section 12, Township 54, Osoyoos Division Yale District - **CARRIED**

I. FINANCE

1. 2015-2019 Five Year Financial Plan Amendment
 - a. Bylaw No. 2686.01, 2015

It was MOVED and SECONDED**RECOMMENDATION 28 (Weighted Corporate Vote – 2/3 Majority)**

THAT Bylaw 2686.01, 2015 Regional District of Okanagan Similkameen 2015-2019 Five Year Financial Plan Amendment Bylaw be read a first, second and third time and be adopted. - **CARRIED**

2. Bylaw 2722, 2015 Revenue Anticipation Borrowing Bylaw
 - a. Bylaw No. 2722, 2015

RECOMMENDATION 29 (Weighted Corporate Vote – 2/3 Majority)**It was MOVED and SECONDED**

THAT Bylaw No. 2722, 2015 Regional District of Okanagan-Similkameen Revenue Anticipation Borrowing Bylaw be read a first, second and third time and be adopted. - **CARRIED**

J. OFFICE OF THE CAO

1. Faulder Community Water System – Loan Authorization Bylaw 2712, 2015
 - a. Bylaw No. 2712, 2015

RECOMMENDATION 30 (Weighted Corporate Vote – Simple Majority)**It was MOVED and SECONDED**

THAT Bylaw No. 2712, 2015 Faulder Community Water System Loan Authorization Bylaw be adopted. - **CARRIED**

2. Proposed Relocation Proposal of Lake City Casino Penticton.
 - a. Proposed Relocation proposal

RECOMMENDATION 31 (Unweighted Corporate Vote – Simple Majority)**It was MOVED and SECONDED**

THAT the Board of Directors provide a “Letter of No Objection” to the City of Penticton associated with the relocation of the casino. - **CARRIED**

3. Alternate Approval Process for Willowbrook Water Service Establishment Bylaw No. 2709, 2015.
 - a. Notice of approval process – Bylaw No. 2709, 2015
 - b. Elector Response Form

RECOMMENDATION 32 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT the deadline for submitting elector response forms in relation to Bylaw No. 2709, 2015 to the Manager of Legislative Services is no later than 4:30 pm on February 8, 2016; and,

THAT the elector response form attached to the report dated December 17, 2015 be the approved form for Bylaw No. 2709, 2015 alternative approval process; and

THAT the total number of eligible electors to which the alternative approval process applies is 162; and,

THAT the number of elector responses required to prevent the bylaw from proceeding without a referendum is 16. - **CARRIED**

4. Advisory Planning Commission Appointment - Electoral Area “F”.

RECOMMENDATION 33 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT the Board of Directors appoint Hillary Ward as a member of the Electoral Area “F” Advisory Planning Commission for a term ending October 31, 2018. - **CARRIED**

5. RDOS Bi-weekly Advertisement

This item is brought forward from the Corporate Services Committee on November 19, 2015: A bi-weekly advertisement in the Penticton Herald and the Similkameen News Leader is being proposed.

Director Jakubeit declared a conflict of interest due to a previous work relationship.

RECOMMENDATION 34 (Weighted Corporate Vote – Majority)

It was MOVED and SECONDED

THAT consideration of a Bi-weekly Advertisement be deferred until a response is received from the two Similkameen papers on Print Bill numbers. - **CARRIED**

Opposed: Directors Brydon, Kozakevich, Bush,
Coyne, Siddon, Pendergraft

6. Committee Appointments

RECOMMENDATION 35 (Unweighted Corporate Vote – Simple Majority)

It was MOVED and SECONDED

THAT Committee Chairs and Vice Chairs and External agency representation for 2016 remain unchanged from 2015. - **CARRIED**

7. Director Schafer's motion

(This item was deferred from the November 19, 2015 RDOS Board Meeting.)

It was MOVED and SECONDED

THAT the Regional District of Okanagan-Similkameen continue to pursue long term tenure over the Electoral Area "C" KVR right of way as a future transportation corridor; and further,

THAT the Regional District of Okanagan-Similkameen also pursue long term tenure on the Okanagan River Channel Trail within Electoral Area "C". - **CARRIED**

8. Items Removed from Consent Agenda – Corporate Issues

RDOS Inaugural Board Meeting – December 3, 2015

It was MOVED and SECONDED

THAT the minutes of the December 3, 2015 RDOS Inaugural Board meeting be adopted as amended to reflect that nomination for Vice Chair includes the nomination and subsequent declining of that nomination of Director Kozakevich by Director Konanz. - **CARRIED**

K. OTHER BUSINESS

1. CAO Reports

a. Verbal Update

b. SILGA Call for Nominations for 2016/2017 SILGA Executive positions

Director Bauer nominated Director Kozakevich.

Chair Pendergraft nominated Director Konanz.

It was MOVED and SECONDED

THAT a letter be sent to SILGA advising that the Regional District of Okanagan-Similkameen nominates Directors Kozakevich and Konanz for the 2016 SILGA Executive. - **CARRIED**

c. SILGA Call for Resolutions

All recommendations for resolutions to be considered by SILGA are to be brought to the RDOS Board by the February 11, 2016 Board Meeting.

d. Grist Mill Letter of Support

It was MOVED and SECONDED

THAT the Regional District of Okanagan-Similkameen provide a letter of support for the application for long term tenure at the Grist Mill to Chris Mathieson. -

CARRIED

2. Chair's Report

3. Board Representation

- a. Municipal Finance Authority (MFA) - *Pendergraft*
 - b. Okanagan Basin Water Board (OBWB) – *McKortoff, Martin, Waterman*
 - c. Okanagan-Kootenay Sterile Insect Release Board (SIR) - *Bush*
 - d. Okanagan Regional Library (ORL) - *Kozakevich*
 - e. Okanagan Film Commission (OFC) - *Jakubeit*
 - f. Southern Interior Beetle Action Coalition (SIBAC) - *Armitage*
 - g. Southern Interior Municipal Employers Association (SIMEA) - *Kozakevich*
 - h. Southern Interior Local Government Association (SILGA) – *Konanz*
 - i. Starling Control - *Bush*
 - j. UBCO Water Chair Advisory Committee – *Bauer*
 - k. Sustainable Rural Practice Communities Committee – *McKortoff*
-

4. Board Members Verbal Update

L. ADJOURNMENT

By consensus, the meeting adjourned at 2:57 p.m.

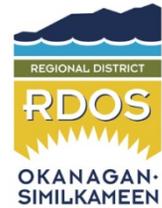
APPROVED:

CERTIFIED CORRECT:

M. Pendergraft
RDOS Board Chair

B. Newell
Corporate Officer

ADMINISTRATIVE REPORT



TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 7, 2016

RE: Building Violation
Folio: D3-01628.000 Lot: 152 Plan: KAP719 DL: 103S
Civic Address: 266 Highway 97

Administrative Recommendation:

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 152, District Lot 103s, Plan 719 except Plan H734, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333.

Reference:

Regional District of Okanagan-Similkameen Building Bylaw No.2333.

History:

The Contravention of Building Regulations Report dated February 18, 2015 from the Building Official indicates that In April, 2013, a sign advertising a winery and tasting room was noted. A site inspection conducted in May verified that the use of the building had changed from a storage building to a wine production and tasting facility. Due in part to the applicant's inability to obtain a Highways Access Permit off Highway 97 and the applicant's reluctance to remove vines to access off of Larch Avenue, any building permit for the winery use was not permissible. The owner advised that the use would be discontinued and the signs removed. To date, despite ongoing correspondence with the owners and discussions with the owners' son, the matter remains outstanding.

The structure was originally built in 1982 as a storage building for farm equipment. In 2011 the roof was replaced, both under Farm Building Exemption permits.

In order to resolve the situation, the owner needs to make an application for farm exemption for current use (lunchroom/storage building), and remove the washroom facility or provide approval from a Registered Waste Water Practitioner.

This Building Bylaw infraction is considered to be Category 2.

A map showing the location of this property and photos of the infraction are attached.

Alternatives:

In July 2009 the Board adopted a Policy (Resolution B354/09) to provide for a consistent and cost effective approach to the enforcement of Building Bylaw violations. This policy provides the Board with three categories of infractions and the recommended action for each.

Category 1 (Minor Deficiencies) – Place notice of deficiencies on folio file.

Category 2 (Major Deficiencies) – Place Section 695 Notice on title.

Category 3 (Health & Safety Deficiencies/Building without Permit) – Place Section 695 Notice on title and seek compliance through injunctive action.

Analysis:

Seeking a court injunction has a legal cost and the Board may wish to choose this option for enforcement of significant health or safety issues. As there are potential construction deficiencies on this property which are not a health and safety concern, a Section 695 Notice on Title is recommended by staff. The Notice on Title advises the current and future owners of the deficiency and protects the RDOS from liability.

Respectfully submitted:

“L. Walton”

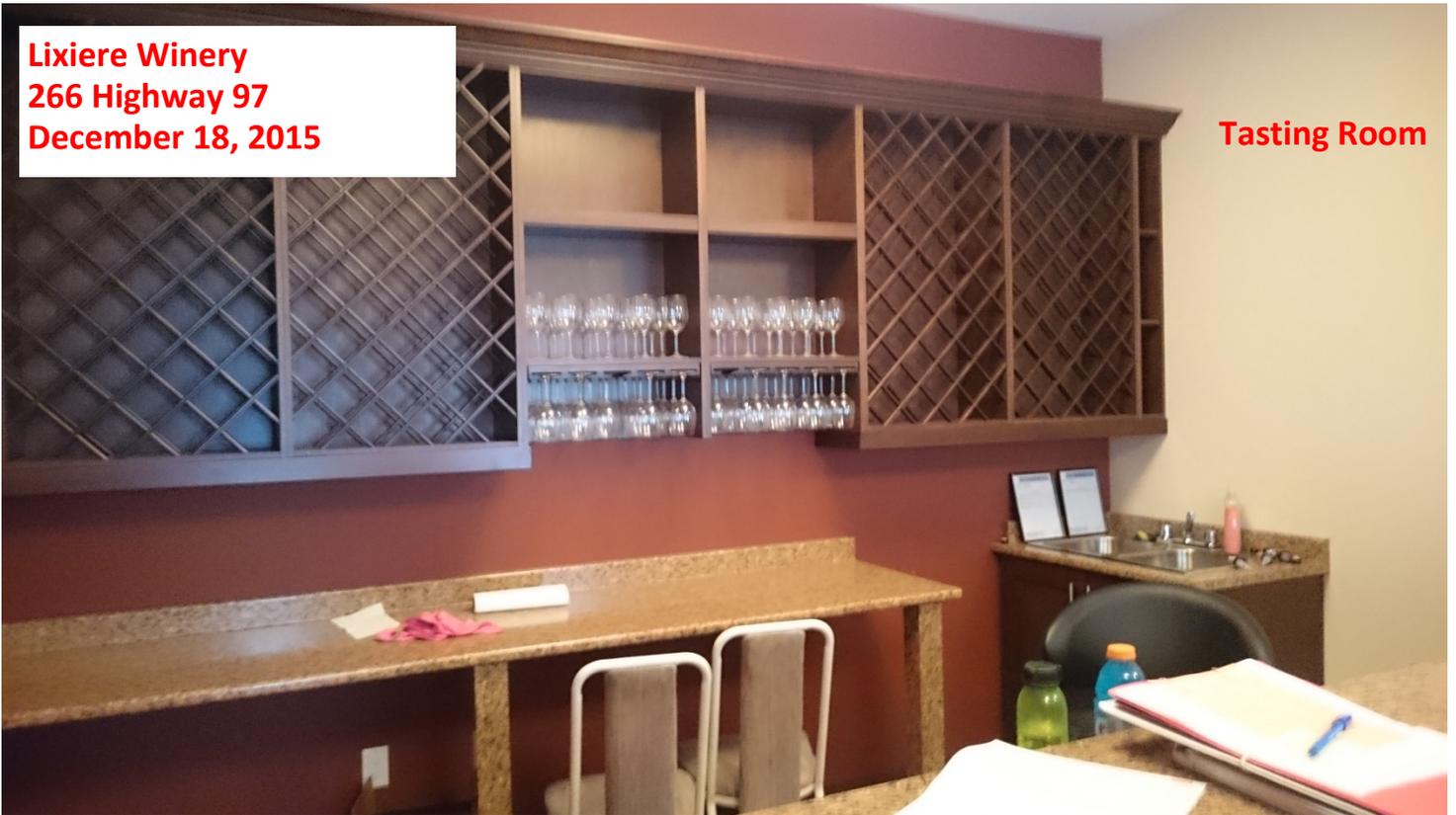
Laura Walton, Building Inspection Services Supervisor



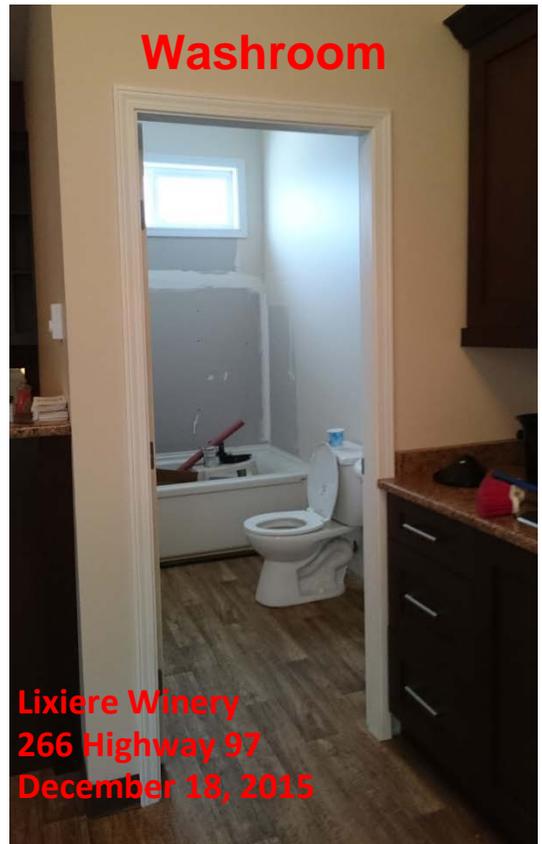


Lixiere Winery
266 Highway 97
December 18, 2015

Tasting Room

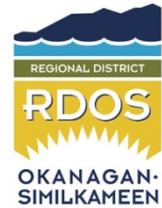


Washroom



Lixiere Winery
266 Highway 97
December 18, 2015

ADMINISTRATIVE REPORT



TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 7, 2016

RE: Building Violation
Folio: A-06058.040 Lot: 8 Plan: 18700 DL: 2450S
Civic Address: 10015 - 87th Street (Permit #17883)

Administrative Recommendation:

THAT a Section 695 Notice on Title, pursuant to Section 695 of the *Local Government Act* and Section 57 of the *Community Charter* (made applicable to Regional Districts by Section 695 of the LGA), be filed against the title of lands described as Lot 8, District Lot 2450s, Plan 1870, SDYD, that certain works have been undertaken on the lands contrary to the Regional District Okanagan-Similkameen Building Bylaw No. 2333; and

THAT injunctive action be commenced.

Reference:

Regional District of Okanagan-Similkameen Building Bylaw No.2333.

History:

Building Permit No. 17883 was issued January 19, 2012 for a swimming pool. The permit expired on January 19, 2014.

Despite correspondence to the owners the permit has not been completed and no inspections were called.

On October 22, 2014 an inspection was undertaken to verify status of the pool permit. It was noted that the pool had been completed however the required fencing and/or self-closing and latching gates had not been installed.

The deficiencies are health & safety related.

In order to close the permit file the fencing and self-closing gate must be installed and inspected.

This Building Bylaw infraction is considered to be Category 3.

A map showing the location of this property and photos of the infraction are attached.

Alternatives:

In July 2009 the Board adopted a Policy (Resolution B354/09) to provide for a consistent and cost effective approach to the enforcement of Building Bylaw violations. This policy provides the Board with three categories of infractions and the recommended action for each.

Category 1 (Minor Deficiencies) – Place notice of deficiencies on folio file.

Category 2 (Major Deficiencies) – Place Section 695 Notice on title.

Category 3 (Health & Safety Deficiencies/Building without Permit) – Place Section 695 Notice on title and seek compliance through injunctive action.

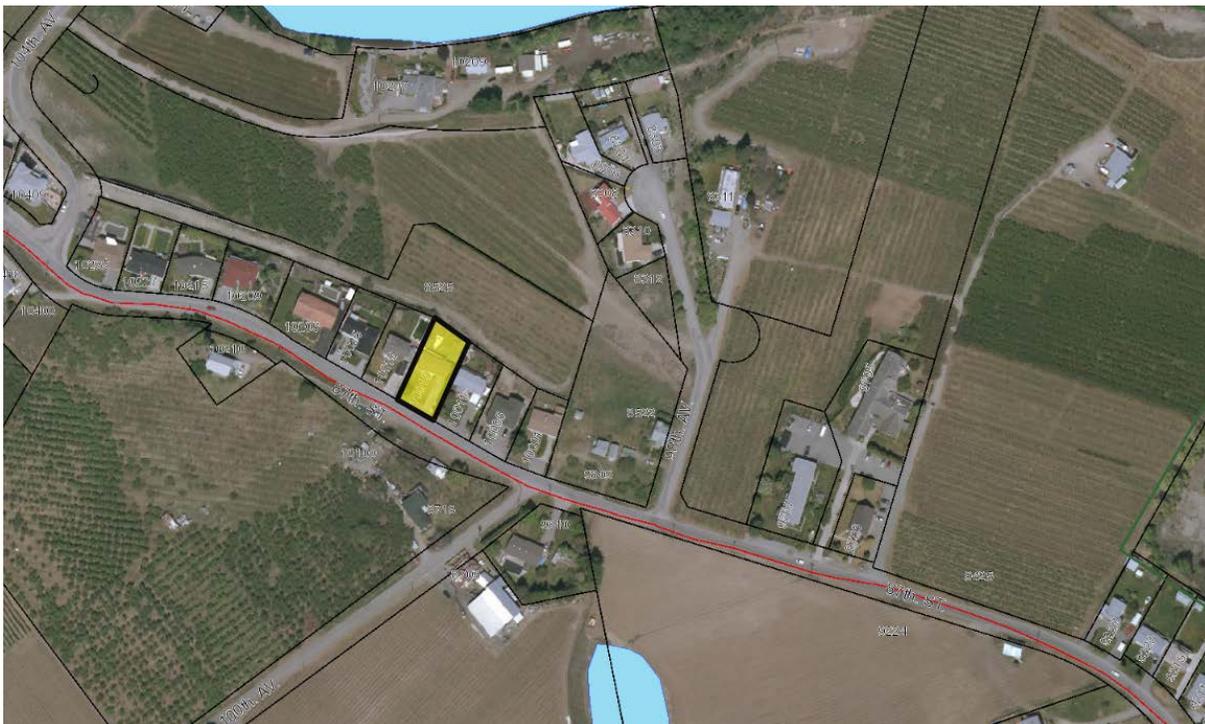
Analysis:

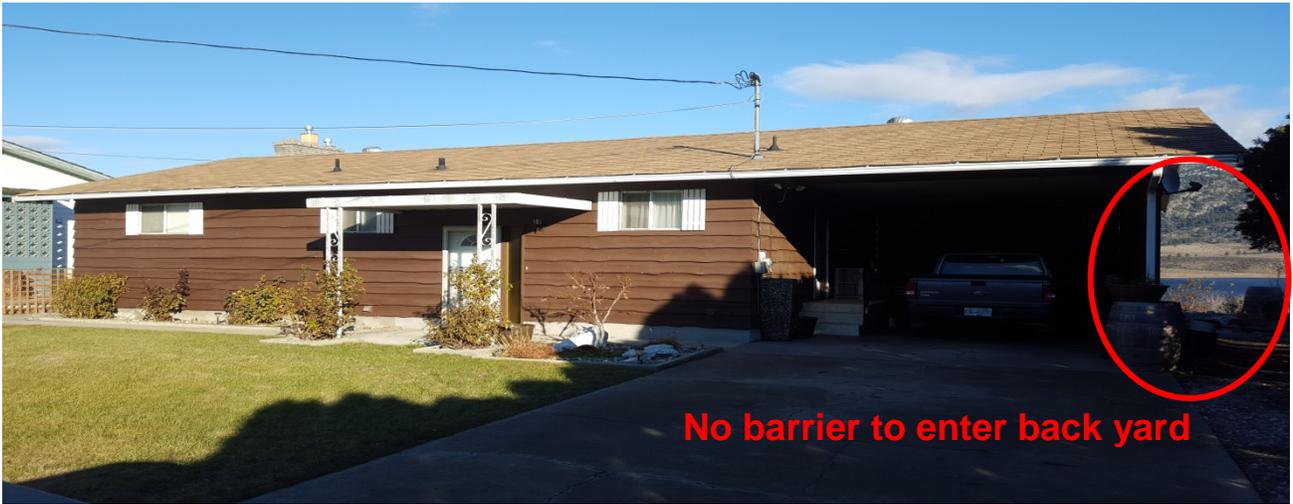
Seeking a court injunction has a legal cost and the Board may wish to choose this option for enforcement of significant health or safety issues. As there are potential construction and health and safety deficiencies on this property, a Section 695 Notice on Title and injunctive action are recommended by staff. The Notice on Title advises the current and future owners of the deficiency and injunctive action will require that the deficiencies be remedied and the property be brought into compliance with RDOS bylaws.

Respectfully submitted:

“L. Walton”

Laura Walton, Building Inspection Services Supervisor





No barrier to enter back yard



Side yard



Back yard

ADMINISTRATIVE REPORT

TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2015
TYPE: Zoning Bylaw Amendment — Electoral Area “A”



Administrative Recommendation:

THAT Bylaw No. 2451.20, 2015, Electoral Area “A” Zoning Amendment Bylaw be adopted.

Purpose: To correct a textual error to the LH Zone that occurred as part of the Agriculture Area Plan (AAP) amendments to the Zoning Bylaw adopted in 2014.

Proposal:

That the Regional District initiate an amendment to the Electoral Area “A” Zoning Bylaw No. 2451, 2008, in order to address a textual error that occurred to the provisions regulating “principal” and “accessory” dwellings within the Large Holdings (LH) Zone at the time that the Agricultural Area Plan (AAP) amendments were adopted on September 18, 2014.

Background:

At its meeting of December 17, 2015, the Regional District Board resolved to approve third reading of Amendment Bylaw No. 2451.20, 2015.

Approval from the Ministry of Transportation and Infrastructure (MoTI) was obtained on December 24th, 2015.

Alternative:

THAT the Board of Directors rescind first, second and third readings of Bylaw No. 2451.20, 2015, Electoral Area “A” Zoning Amendment Bylaw, and abandon the bylaw.

Analysis:

Administration considers the proposed changes to the Zoning Bylaw to be minor in nature and as addressing an inadvertent error that occurred in relation to the adoption of other provisions related to the AAP. In undertaking this correction, property owners in the LH Zone (and with a sufficient area of land) seeking to develop an “accessory dwelling” will be able to do so as they were prior to the adoption of Amendment Bylaw No. 2451.16.

Respectfully submitted:

C. Garrish, Planning Supervisor

Endorsed by:

D. Butler, Development Services Manager

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2451.20, 2015

A Bylaw to amend the Electoral Area “A” Zoning Bylaw No. 2451, 2008

The REGIONAL BOARD of the Regional District of Okanagan-Similkameen in open meeting assembled, ENACTS as follows:

1. This Bylaw may be cited for all purposes as the “Electoral Area “A” Osoyoos Rural Zoning Amendment Bylaw No. 2451.20, 2015.”
2. The Electoral Area “A” Zoning Bylaw No. 2451, 2008, is amended by amending Section 10.4.5 to read as follows:

10.4.5 Maximum Number of Dwellings Permit Per Parcel:

- a) The number of principal dwellings and the number of accessory dwellings permitted per parcel shall be as follows:

PARCEL AREA	MAXIMUM NUMBER OF PRINCIPAL DWELLINGS	MAXIMUM NUMBER OF ACCESSORY DWELLINGS
Less than 3.5 ha	1	0
3.5 ha to 7.9 ha	1	1
8.0 ha to 11.9 ha	1	2
12.0 ha to 15.9 ha	1	3
Greater than 16.0 ha	1	4
Greater than 8.0 ha	2	0

- b) one (1) secondary suite.
- c) Despite Section 10.4.5(a), for parcels situated within the Agricultural Land Reserve, all dwellings in excess of one (1) must be used only for

the accommodation of persons engaged in farming on parcels classified as “farm” under the *Assessment Act*.

READ A FIRST AND SECOND TIME this 19th day of November, 2015.

PUBLIC HEARING waived this 19th day of November, 2015.

READ A THIRD TIME this 17th day of December, 2015.

Approved pursuant to Section 52(3) of the *Transportation Act* this XX day of December, 2015.

ADOPTED this __ day of ____, 2016.

Board Chair

Corporate Officer

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Temporary Use Permit Application — Electoral Area “D”

Administrative Recommendation:

THAT the Board of Directors approve Temporary Use Permit No. D2015.115-TUP, subject to the applicant providing an assessment from a Registered Onsite Wastewater Practitioner (ROWP) that confirms the ability of the septic system to accommodate five (5) bedrooms.

Purpose: To allow for the operation of a short-term vacation rental use.

Owner: Adam and Helena Konanz Applicants: Adam and Helena Konanz Folio: D-01419.101

Civic: 110 Ponderosa Avenue, Kaleden Legal: Lot A, Plan KAP51112, District Lot 105s, SDYD

OCP: Low Density Residential (LR) Zoning: Residential Single Family One (RS1)

Proposal:

This application seeks approval for the operation of a short-term vacation rental use at the subject property which will be comprised of five (5) bedrooms within the existing single detached dwelling.

Site Context:

The subject parcel is approximately 1636 m² in area, is situated at the southwest corner of Ponderosa Avenue in Kaleden, approximately 80 m from Skaha Lake. The property is seen to be comprised of a single detached dwelling. The surrounding pattern of development is characterised by low density residential parcels.

Background:

Available records indicate that a Building Permit was issued for the construction of a three (3) bedroom single detached dwelling unit in 1995. Since that time, two rooms in the basement have been converted to bedrooms, bring the total number of bedrooms in the dwelling to five (5).

Under the Electoral Area “E” Zoning Bylaw No. 2457, 2008, the property is currently zoned Residential Single Family One (RS1) which only allows for “single detached dwellings” as a principal permitted use, with a limited accommodation of commercial uses in the form of “home occupations” and “bed and breakfast operations” as permitted secondary uses.

Under the Electoral Area “E” Official Community Plan (OCP) Bylaw No. 2456, 2008, an objective of the Board in relation to residential areas is generally to maintain the character of an area, however, “the provision of paid accommodation for visitors through the short-term rental of residences provided that community and neighbourhood residential needs and other land use needs can be addressed” is also supported.

Public Process:

At its meeting of December 7, 2015, the Electoral Area “D” Advisory Planning Commission (APC) resolved to recommend to the RDOS Board that the subject development application be approved subject to the following conditions:

a) That the family provides certification that the septic system is designed for FIVE bedrooms.

Under Section 5.1.1 of the Regional District’s Development Procedures Bylaw No. 2500, 2011, the Board may require that a Public Information Meeting be held prior to the consideration of a TUP, “if it considers the proposal to be of a significant scale or nature warranting an additional opportunity for the public to access information and inquire about the proposal beyond that available through the regular application referral and public hearing process.”

In this instance, Administration notes that this property has not previously been the subject of a written complaint related to vacation rental uses and considers the direct notification of adjacent neighbours to be sufficient.

In accordance with Section 2.5 of Schedule ‘5’ of the Development Procedures Bylaw, this proposal has been referred to the external agencies listed at Attachment No. 2. To date, no comments have been received.

Adjacent property owners will have received notification of this application with written comments regarding the proposal being accepted until 12:00 noon on Thursday, December 29, 2015.

Alternatives:

1. THAT the Board of Directors approve Temporary Use Permit No. D2015.115-TUP; OR
2. THAT the Board of Directors deny Temporary Use Permit No. D2015.115-TUP; OR
3. THAT the Board of Directors defers consideration of Temporary Use Permit No. D2015.115-TUP subject to the completion of a Public Information Meeting to be organised by the applicants.

Analysis:

In assessing this proposal, Administration notes that the OCP Bylaw contains a number of criteria against which the Board will consider an application for a TUP related to a vacation rental use in a residential neighbourhood. These include:

- a) capability of accommodating on-site domestic water and sewage disposal;*
- b) mitigating measures such as screening and fencing;*
- c) provision of adequate off-street parking;*
- d) confirmation that the structure proposed for use as a vacation rental meets a minimum standard for health and safety; and*
- e) benefits that such accommodation may provide to the community.*

In considering this proposal, water is seen to be supplied to the subject property by the Kaleden Irrigation District. Further, the existing septic tank was pumped out and inspected by ABC Septic Services Ltd. on June 11, 2015, with no issues with its operation identified at that time.

The property is seen to be screened from its southerly adjacent neighbour by mature trees and hedges. There are no other immediate neighbours, as the property is bounded by road allowances to the north, east, and west.

The site plan provided by the applicants indicates six (6) on-site vehicle parking spaces. The applicants have also confirmed at least four (4) additional spaces are available at the north end of the property.

A health and safety inspection was completed on October 27, 2015, which determined a number of deficiencies related hand and guard rails and smoke and CO² alarms. It is understood that the applicants are currently working to rectify these deficiencies and that these be resolved prior to the issuance of a permit.

Given the OCP Bylaw supports vacation rental uses subject to the aforementioned criteria generally being satisfied, Administration is supportive of this proposal.

Under the Regional District's "Vacation Rental Temporary Use Permit Policy", a term limit not exceeding 18 months shall be applied to Temporary Use Permit being issued for a vacation rental use on land which has not been the subject of such an approved use previously (or which is being proposed by new owners of the land).

The intent of this Policy is to allow for a new vacation rental use to operate for one "season" in order to determine if such a use is inappropriate, incompatible or unviable at a particular location and, if so, to allow for the permit to lapse or not be renewed within a relatively short period.

Respectfully submitted:

Timothy Donegan

Endorsed by:

CG

Endorsed by:

Donna Butler

T. Donegan, Planning Technician

C. Garrish, Planning Supervisor

D. Butler, Development Services Manager

Attachments: No. 1 – Agency Referral Sheet

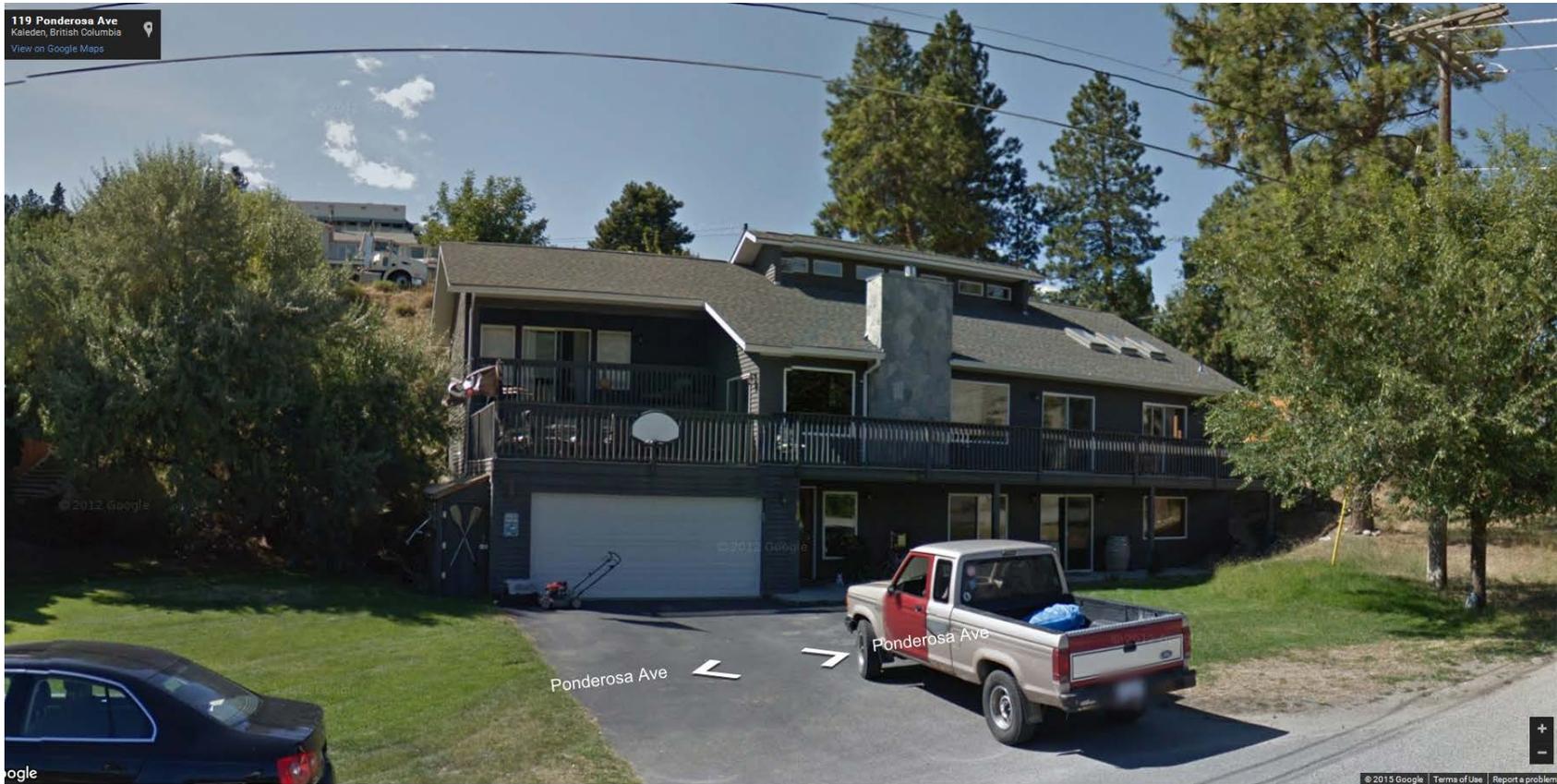
No. 2 – Site Photo (Google Streetview)

Attachment No. 1 – Agency Referral List

Referrals have been sent to the following agencies as highlighted with a ☑, prior to Board consideration of TUP No. D2015.115-TUP:

<input type="checkbox"/>	Agricultural Land Commission (ALC)	<input type="checkbox"/>	City of Penticton
<input checked="" type="checkbox"/>	Interior Health Authority (IHA)	<input type="checkbox"/>	District of Summerland
<input type="checkbox"/>	Ministry of Agriculture	<input type="checkbox"/>	Town of Oliver
<input type="checkbox"/>	Ministry of Community, Sport and Cultural Development	<input type="checkbox"/>	Town of Osoyoos
<input type="checkbox"/>	Ministry of Energy & Mines	<input type="checkbox"/>	Town of Princeton
<input type="checkbox"/>	Ministry of Environment	<input type="checkbox"/>	Village of Keremeos
<input type="checkbox"/>	Ministry of Forests, Lands & Natural Resource Operations	<input checked="" type="checkbox"/>	Okanagan Nation Alliance (ONA)
<input type="checkbox"/>	Archaeology Branch	<input checked="" type="checkbox"/>	Penticton Indian Band (PIB)
<input type="checkbox"/>	Ministry of Transportation and Infrastructure	<input type="checkbox"/>	Osoyoos Indian Band (OIB)
<input type="checkbox"/>	Integrated Land Management Bureau	<input type="checkbox"/>	Upper Similkameen Indian Bands (USIB)
<input type="checkbox"/>	BC Parks	<input type="checkbox"/>	Lower Similkameen Indian Bands (LSIB)
<input type="checkbox"/>	School District #53 (Okanagan Similkameen)	<input type="checkbox"/>	Environment Canada
<input type="checkbox"/>	School District #58 (Nicola Similkameen)	<input type="checkbox"/>	Fisheries and Oceans Canada
<input type="checkbox"/>	School District #67 (Okanagan Skaha)	<input checked="" type="checkbox"/>	Fortis
<input checked="" type="checkbox"/>	Kaleden Irrigation District		

Attachment No. 2 – Site Photo (Google Streetview)





TEMPORARY USE PERMIT

FILE NO.: D2015.115-TUP

TO: Adam and Helena Konanz

GENERAL CONDITIONS

1. This Temporary Use Permit is issued subject to compliance with all of the bylaws of the Regional District of Okanagan-Similkameen applicable thereto, except as specifically varied or supplemented by this Permit.
2. The land described shall be developed strictly in accordance with the terms and conditions of this Permit, and any plans and specifications attached to this Permit which shall form a part thereof.
3. Where there is a conflict between the text of the permit and permit drawings or figures, the drawings or figures shall govern the matter.
4. This Temporary Use Permit is not a Building Permit.

APPLICABILITY

5. This Temporary Use Permit applies to, and only to, those lands, including any and all buildings, structures and other development thereon, within the Regional District as shown on Schedules 'A' and 'B', and described below:

Legal Description: Lot A, Plan KAP51112, DL 105s, SDYD

Civic Address/location: 110 Ponderosa Avenue, Kaleden

Parcel Identifier (PID): 018-527-515 Folio: D-01419.101

TEMPORARY USE

6. In accordance with Section 18.0 of the Electoral Area "D" Official Community Plan Bylaw No. 2456, 2008, the land specified in Section 5 may be used for a vacation rental use as defined in the Electoral Area "D" Zoning Bylaw, being the use of a residential dwelling unit for the accommodation of paying guests occupying the dwelling unit for a period of less than 30 days.

CONDITIONS OF TEMPORARY USE

7. The vacation rental use of the land is subject to the following conditions:
-

- (a) the vacation rental use shall occur only between May 1st and October 30th;
- (b) the following information must be posted within the dwelling unit while the vacation rental use is occurring:
 - i) the location of property lines by way of a map;
 - ii) a copy of the Regional District's Electoral Area "D" Noise Regulation and Prohibition Bylaw;
 - iii) measures to address water conservation;
 - iv) instructions on the use of appliances that could cause fires, and for evacuation of the building in the event of fire;
 - v) instructions on the storage and management of garbage;
 - vi) instructions on septic system care; and
 - vii) instructions on the control of pets (if pets are permitted by the operator) in accordance with the Regional District's Animal Control Bylaw.
- (c) the maximum number of bedrooms that may be occupied by paying guests shall be five (5);
- (d) the number of paying guests that may be accommodated at any time shall not exceed ten (10);
- (e) a minimum of five (5) on-site vehicle parking spaces shall be provided for paying guests, in accordance with Schedule 'B';
- (f) camping and the use of recreational vehicles, accessory buildings and accessory structures on the property for vacation rental occupancy are not permitted; and
- (g) current telephone contact information for a site manager or the property owner, updated from time to time as necessary, shall be provided to the owner of each property situated within 100 metres of the land and to each occupant of such property if the occupier is not the owner.

COVENANT REQUIREMENTS

- 8. Not applicable.

SECURITY REQUIREMENTS

- 9. Not applicable.

EXPIRY OF PERMIT

- 10. This Permit shall expire on the 31st day of December, 2016.

Authorising resolution passed by the Regional Board on ___ day of _____, 2015.

B. Newell, Chief Administrative Officer

Regional District of Okanagan-Similkameen

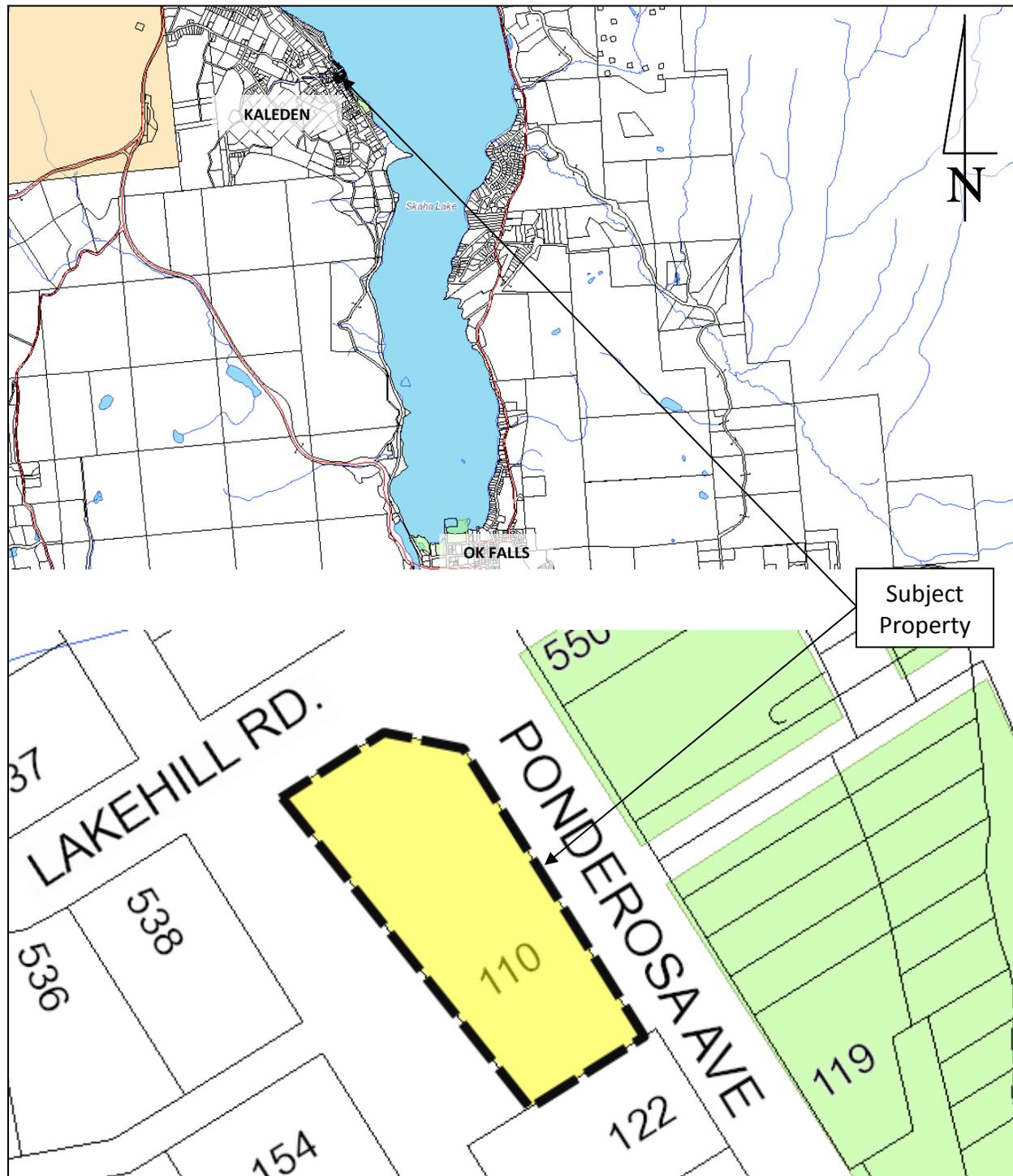
101 Martin St, Penticton, BC V2A 5J9
Tel: (250) 492-0237 Fax (250) 492-0063



Temporary Use Permit

File No. D2015.115-TUP

Schedule 'A'



Regional District of Okanagan-Similkameen

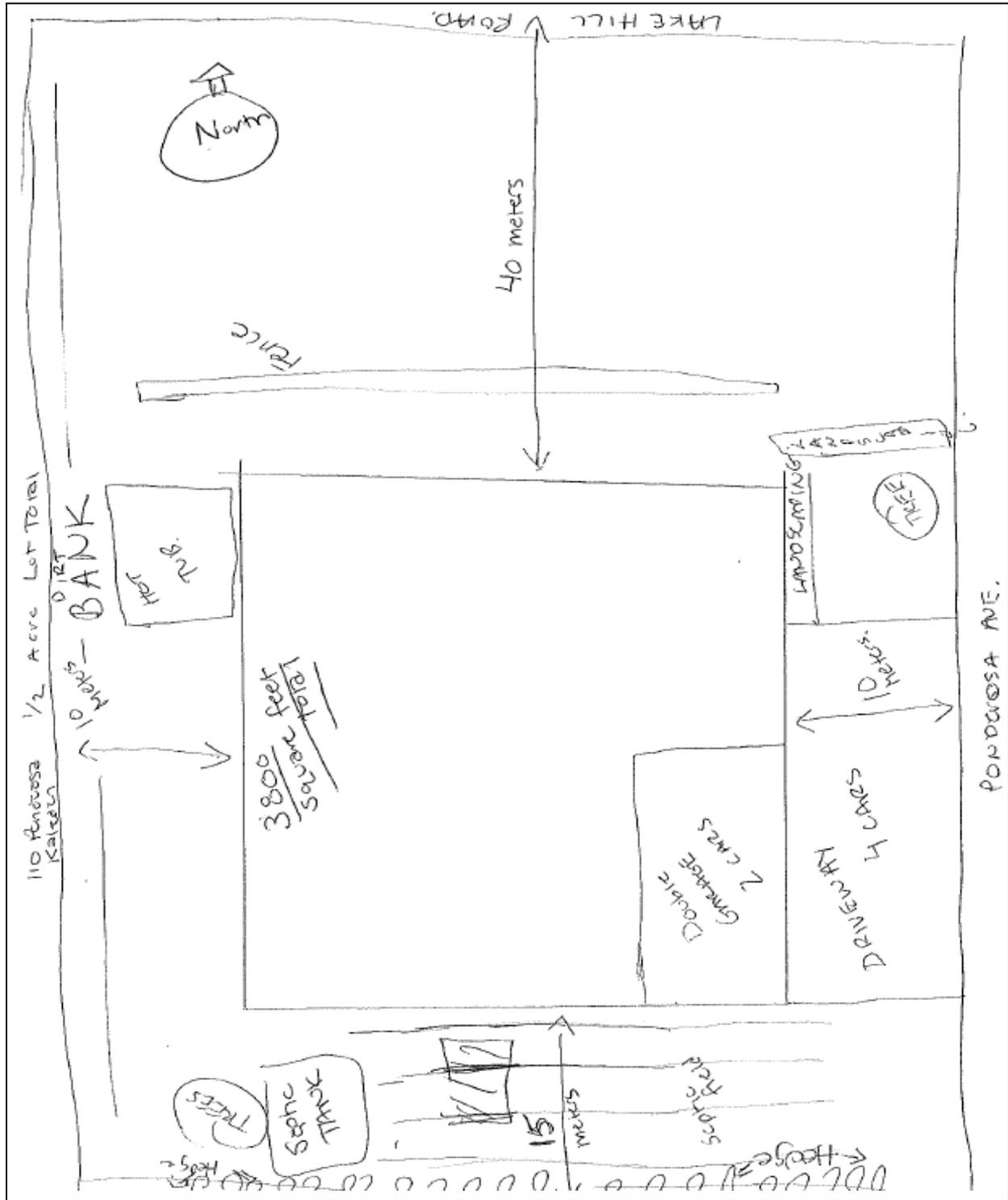
101 Martin St, Penticton, BC V2A 5J9
Tel: (250) 492-0237 Fax (250) 492-0063



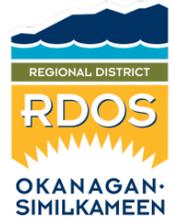
Temporary Use Permit

File No. D2015.115-TUP

Schedule 'B'



ADMINISTRATIVE REPORT



TO: Board of Directors

FROM: B. Newell, Chief Administrative Officer

DATE: January 7, 2016

RE: Development Permit (with variances) Application — Electoral Area “D”

Administrative Recommendation:

THAT the Board of Directors approve Development Permit No. D2015.119-HDP

Purpose: To allow for an 18 lot subdivision in the Hillside / Steep Slope Development Permit Area, and to allow for height variances based on main floor building elevations.

Owners: Vintage Views Developments Ltd **Folio:** D-06799.900

Legal: Lot 1, DL 2710, SDYD, Plan KAP50897, Except Plan KAP51161, and Except Plans KAP5286678 & KAP91255

Zone: Residential Single Family One (RS1)

Requested Variance: To vary height requirements to be based on ‘main floor elevations’ from natural grade.

Proposed Development:

This application is for a Hillside / Steep Slope Development Permit (HDP), with variances in relation to the development of 18 new lot subdivision encompassing Phase 3 (Chadwell Place) of the Vintage Views subdivision in Heritage Hills.

The intent of this Development Permit is to mitigate impact on steep slopes and the purpose of included variance is to establish building grade elevations for each proposed lot that will be used to calculate height for any new construction. The variance is requested due to the amount of disturbed ground on site.

The applicant has indicated that “all steep slopes to be hydro-seeded for erosion control; no building setback variances are being applied for at this time; no retaining walls are being built, with the exception of the 2 tier wall already constructed on Parsons Rd”.

Site Context:

The subject property is approximately 8.2 ha in size and is situated approximately 285 metres east of Skaha Lake and Eastside Rd. The property is located within the Vintage Views subdivision and is approximately 3 km south of the City of Penticton boundary. An 18 lot subdivision is being developed.

The property has seen substantial earthworks during the construction phase of the proposed subdivision. The property has steep slopes throughout that have been re-contoured to enable the road, infrastructure and building sites to be constructed.

Adjacent neighbourhood characteristics include low density residential to the north, east and west. To the south are several larger agricultural parcels.

The subject property is serviced by the Lake Shore Highland water and sanitary system.

Background:

The subject property is the third and final phase of the overall Vintage Views subdivision development. An application with the Ministry of Transportation to subdivide was submitted before the new OCP Bylaw was adopted, therefore, had a 'grace' period to complete the subdivision prior to meeting the requirements of the new OCP Bylaw 2603, 2013. That one year 'grace' now period is over.

Under the Electoral Area "D" East Skaha, Vaseux Official Community Plan Bylaw No. 2603, 2013, the property is designated within the HDP Area, the objective of which is the protection of the natural environment, its ecosystems and biological diversity and for the protection of development from hazardous conditions. Through the process of reviewing and updating the "D-2" OCP, a Hillside/Steepslope development permit area was developed in response to community's concerns for the Heritage Hills area in particular.

Under the Electoral Area "D" East Skaha, Vaseux Zoning Bylaw No. 2455, 2008, the height of any building is calculated from the natural grade. Due to the amount of material being moved around the subject property in preparation of the development, the ability to use natural grade as a measuring point in order to calculate the height of any new building is unavailable. As part of the required HDP, a variance to the height has been included and will meet all the notifying requirements of a Development Variance Permit.

At the December 17, 2015 meeting, the Board deferred this application to the Jan 7, 2016 meeting. Further discussion has occurred with a representative of Heritage Hills Neighbourhood Association and the initial concerns have been assuaged.

Public Process:

Adjacent property owners will have received notification of this application with written comments regarding the proposal being accepted until 12:00 noon on Thursday December 10, 2015.

Alternative:

1. THAT the Board of Directors deny Development Permit No. D2015.119-DP; OR
2. THAT the Board of Directors defers making a decision and directs that the proposal be considered by the Electoral Area "D" Advisory Planning Commission (APC).

Analysis:

As there are two separate components to this application, being the DP and variance request, each will be assessed separately below:

HDP Area:

The historical phases and now the current phase of the Heritage Hills subdivision have had a significant impact on the natural environment particularly in regards to steep slopes. The majority of the work was done prior to the HDP in place and as part of final phase of a development several years in construction.

Consequently there is little opportunity to re-direct the site design and development that has already occurred. The HDP guidelines recommend that landscaping should be incorporated to reduce the visual impact of development and that fill and cut slopes exceeding 10.0 metres should be re-vegetated. The applicant has indicated that all the slopes will be hydro-seeded and that building sites being developed will not require extensive retaining walls. If a building application is received in the future that requires a retaining wall it will be assessed at the time and on its own merits through a separate HDP.

On this basis the proposal is generally seen to be consistent with the Hillside / Steep Slope Development Permit Area guidelines

Requested Variance:

When assessing variance requests, a number of factors are generally taken into account. These include the intent of the zoning; the presence of any potential limiting physical features on the subject property; established streetscape characteristics; and whether the proposed development will have a detrimental impact upon the amenity of the area and/or adjoining uses.

In considering this proposal, the zoning, RS1, permits construction of single family homes and accessory structures. The physical terrain has been altered but is still limiting due to the steepness of slopes and rock outcrops. The streetscape is not yet established for this phase; however, the proposed lots are larger than the strata lots constructed in Phase 2 and would create more open space and setbacks than earlier phases. The streetscape in the general area consists of suburban type development located on fairly steep slopes and bedrock. The older and mature areas have landscaping with trees and shrubs.

Height calculations are normally based on either a finished grade or a natural grade, in this case the applicant has supplied cross sections and elevations for each proposed lot with a 'main floor' elevation corresponding to each lot. The main floor elevation relates to the general level of each building site. The variance for height based on the cross-sections and elevations submitted as part of the application will ensure an equitable base level for any future development.

On this basis, the proposed variance for height is supported.

Respectfully submitted:

E Riechert

E. Riechert, Planner

Endorsed by:

CG

C. Garrish, Planning Supervisor

Endorsed by:

Donna Butler

D. Butler, Development Services Manager



Development Permit

Hillside / Steep Slope (with variances)

FILE NO.: D2015.119-HDP

Owner: Vintage Views Development Ltd

Agent: Ecora Engineering Ltd

GENERAL CONDITIONS

1. This Development Permit is amended subject to compliance with all of the bylaws of the Regional District of Okanagan-Similkameen applicable thereto, except as specifically varied or supplemented by this Permit.
2. The land described shall be developed strictly in accordance with the terms and conditions and provisions of this Permit, and any plans and specifications attached to this Permit that shall form a part thereof.
3. Where there is a conflict between the text of the permit and permit drawings or figures, the drawings or figures shall govern the matter.
4. This Development Permit is not a Building Permit.

APPLICABILITY

5. This Development Permit applies to, and only to, those lands, including any and all buildings, structures and other development thereon, within the Regional District as shown on Schedules 'A' and 'B', and as described below:

Legal Description: Lot 1, District Lot 2710, SDYD, Plan KAP50897 except Plans KAP51161, KAP52868, KAP86678 and KAP91225

Civic Address: Chadwell Place, Okanagan Falls, BC

Parcel Identifier (PID): 018-480-918 Folio: D-06799.900

CONDITIONS OF DEVELOPMENT

6. In accordance with Section 24.6 of the Electoral Area "D" Official Community Plan Bylaw No. 2603, 2013, the land specified in Section 5 may be developed in accordance with the following conditions:
 - a) That all steep slopes will hydro-seeded for erosion protection;

7. The land specified in Section 5 may be developed in accordance with the following variances to the Electoral Area “D-2” East Skaha, Vaseux Zoning Bylaw No. 2455, 2008, in the Regional District of Okanagan-Similkameen:

a) the maximum height for a building or structure in the Residential Single Family One (RS1) Zone, and as prescribed at Section 11.1.7(a), is varied as follows:

- i) from: 10.0 metres, as measured from natural grade
to: 10.0 metres, as measured from the Main Floor Elevation as shown on table below and as shown on Schedule ‘B’.

b) the maximum height for an accessory building or structure in the Residential Single Family One (RS1) Zone, and as prescribed at Section 11.1.7(b), is varied as follows:

- i) from: 5.5 metres, as measured from natural grade
to: 5.5 metres, as measured from the Main Floor Elevation as shown on table below and as shown on Schedule ‘B’.

Proposed Lot	Main Floor Elevation (metres)
7	439.8
8	438.4
9	433.7
10	429.8
11	428.0
12	426.1
14	423.4
15	421.9
16	420.1
17	417.3
19	418.9
20	421.5
21	423.9
22	425.9
23	427.2
24	428.2
25	429.3
26	430.5

8. **COVENANT REQUIREMENTS**

a) Not applicable

9. **SECURITY REQUIREMENTS**

a) Not applicable

10. **EXPIRY OF PERMIT**

The development shall be carried out according to the following schedule:

- (a) In accordance with Section 926 of the *Local Government Act* and subject to the terms of the permit, if the holder of this permit does not substantially start any construction with respect to which the permit was amended within **two (2) years** after the date it was issued, the permit lapses.
- (b) Lapsed permits cannot be renewed; however, an application for a new development permit can be submitted.

Authorising resolution passed by the Regional Board on _____, 2015.

B. Newell, Chief Administrative Officer

Regional District of Okanagan-Similkameen

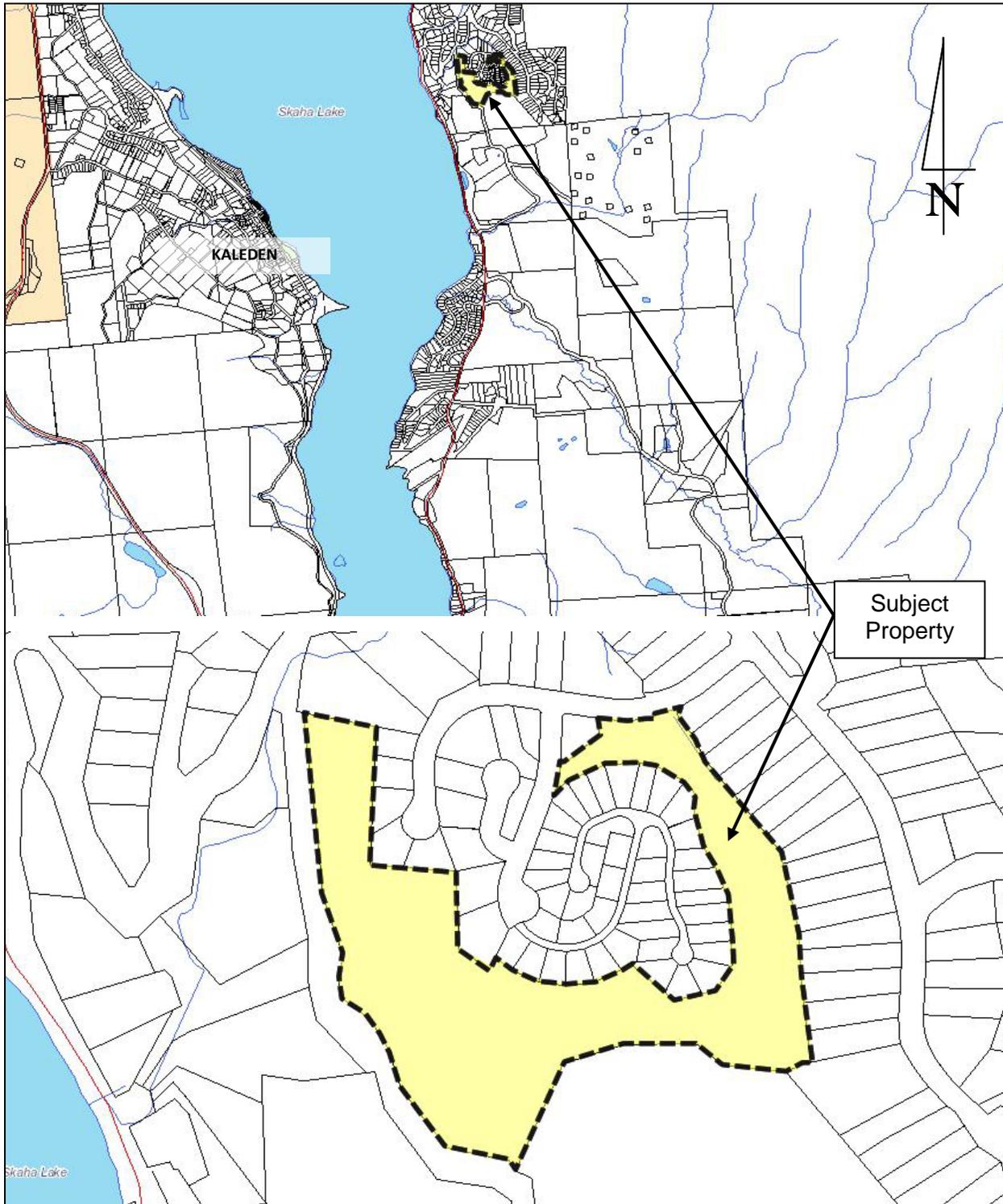
101 Martin St, Penticton, BC V2A 5J9
Tel: (250) 492-0237 Fax (250) 492-0063



Hillside / Steep Slope Development Permit (with variances)

File No. D2015.119-DP

Schedule 'A'



Regional District of Okanagan-Similkameen

101 Martin St, Penticton, BC V2A 5J9
Tel: (250) 492-0237 Fax (250) 492-0063

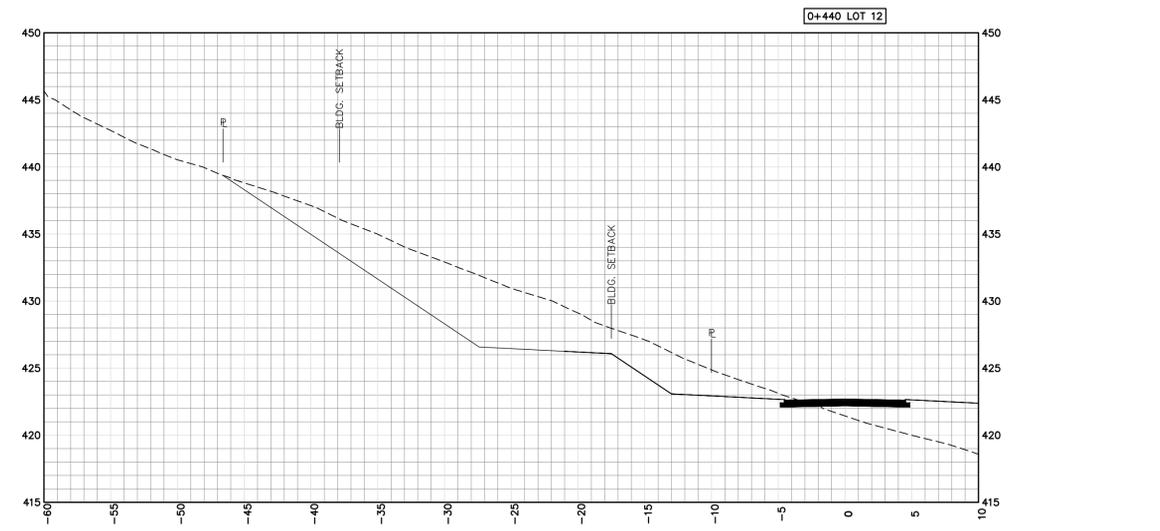
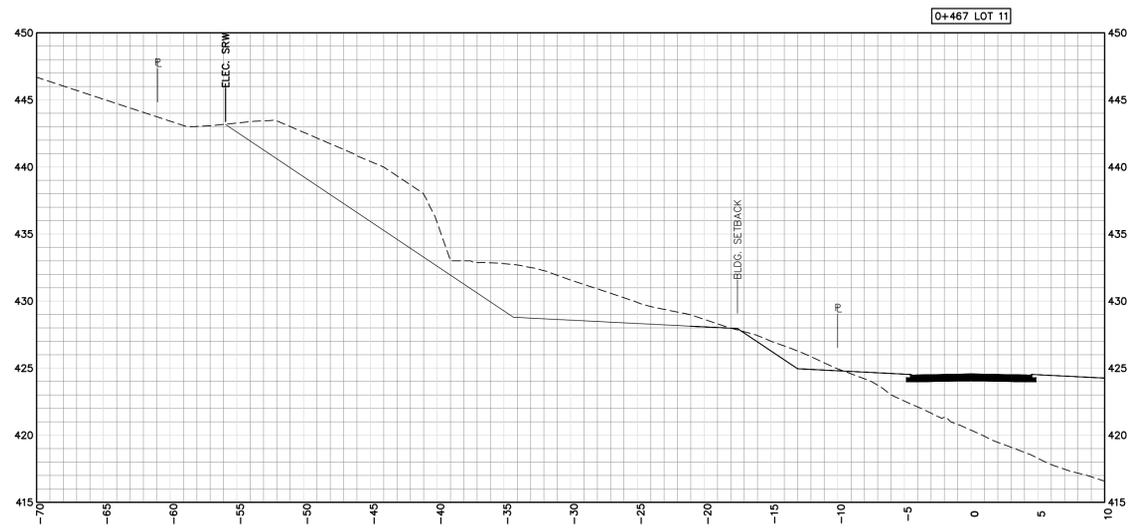
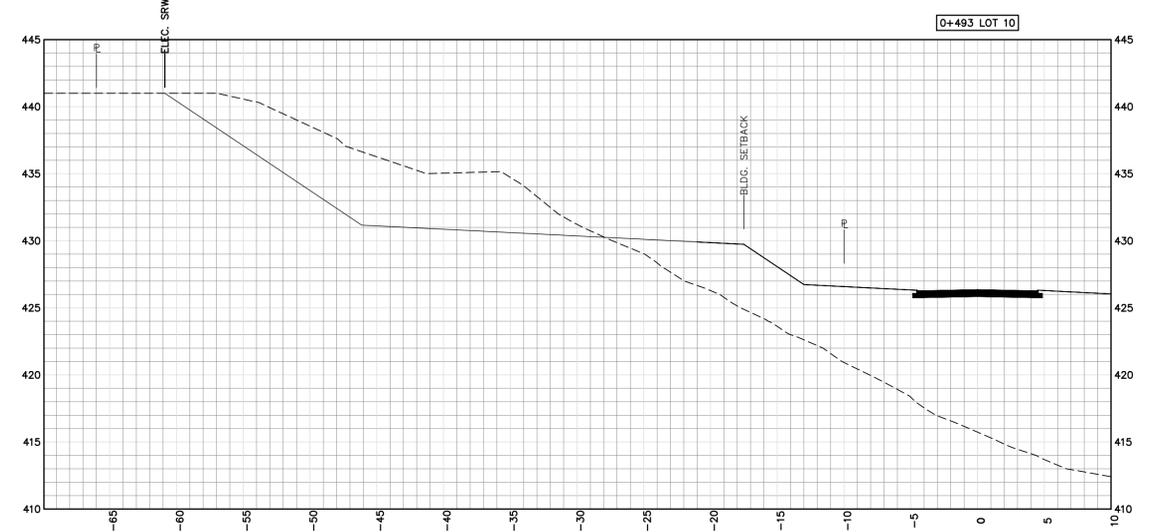
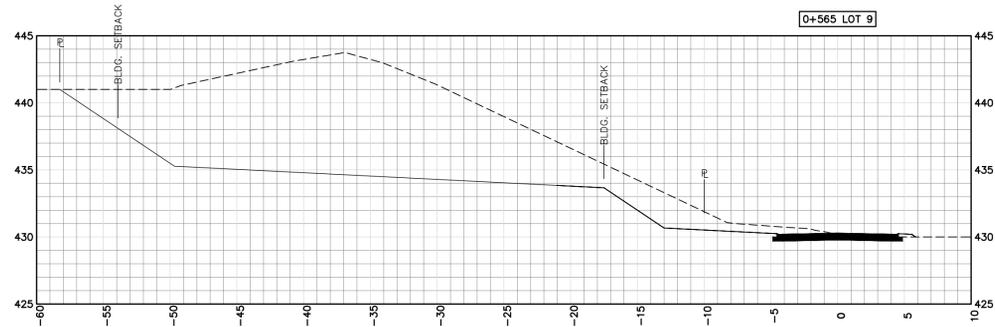
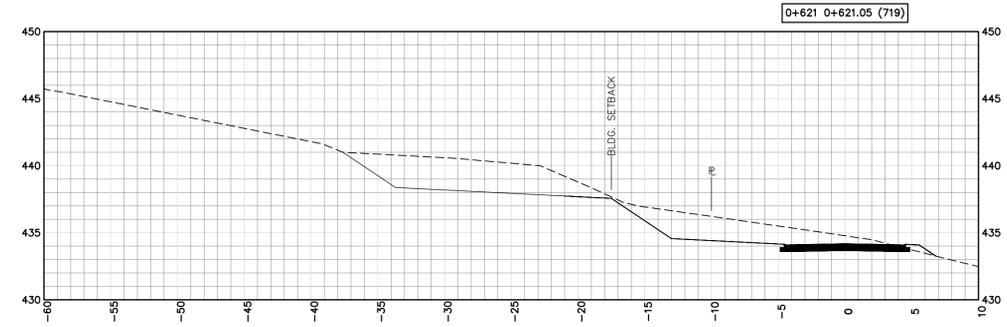
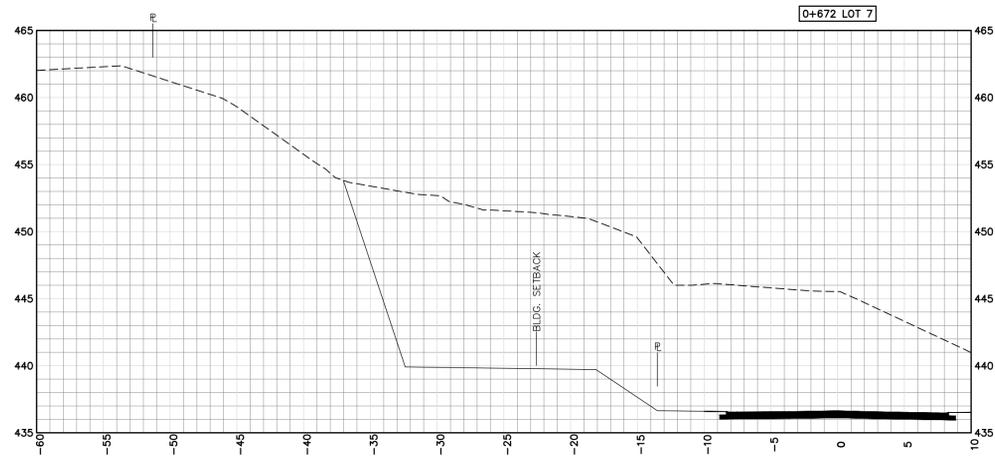


Hillside / Steep Slope Development Permit (with variances)
Schedule 'B'

File No. D2015.119-DP

Ecora Engineering & Resource Group Ltd:
Proposed 24 Lot Subdivision Chadwell Place, OK Falls

Site Plan - Drawing No PE-13-141-01 Rev 1, dated Nov. 9, 2015
Lot Sections – Drawing Nos PE-13-141-02- to 04 Rev 1, dated Nov 9, 2015



LEGEND		PROP		EX	
WATER	—	MANHOLE	●	MANHOLE	○
SANITARY SEWER	—	CATCH BASIN	■	CATCH BASIN	□
STORM SEWER	—	WATER VALVE	⊗	WATER VALVE	⊙
EOA	—	CURB STOP	⊕	CURB STOP	⊖
CURB	—	HYDRANT	⊙	HYDRANT	⊖
		IC	⊙	IC	⊖
		POWER POLE	⊙	POWER POLE	⊖
		LAMP STANDARD	⊙	LAMP STANDARD	⊖
		DRYWELL	⊙	DRYWELL	⊖

NO.	DATE	DRN	REVISION	CHKD
1	11/09/15	TJR	FOR DVP	KJM

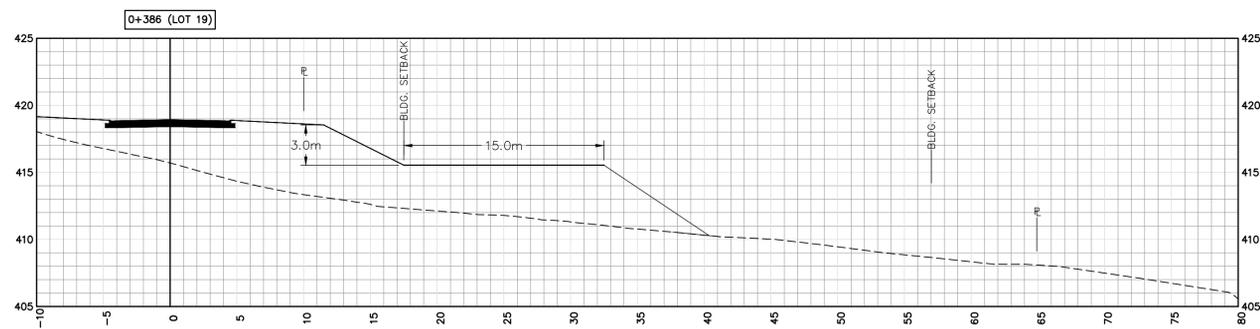
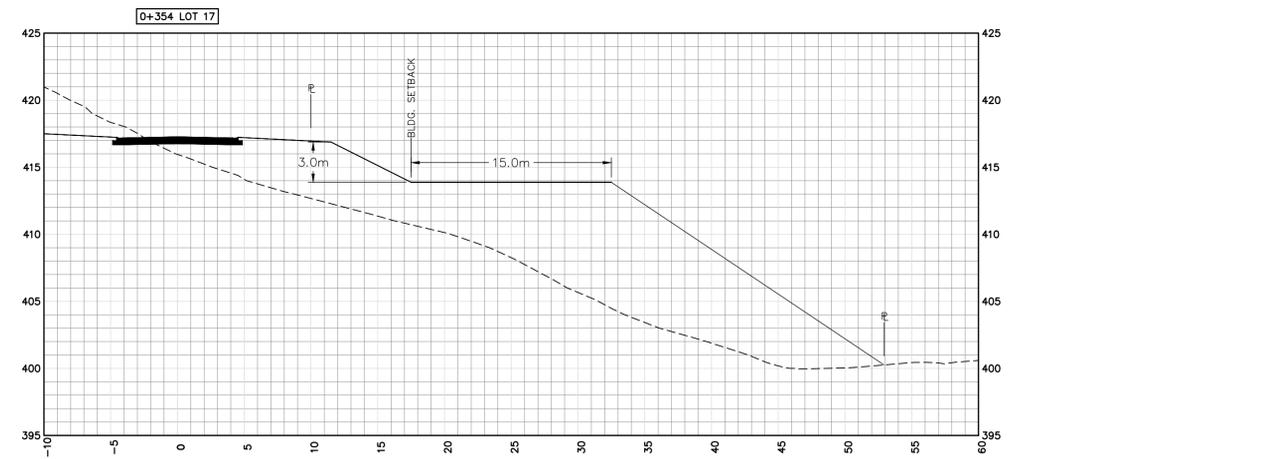
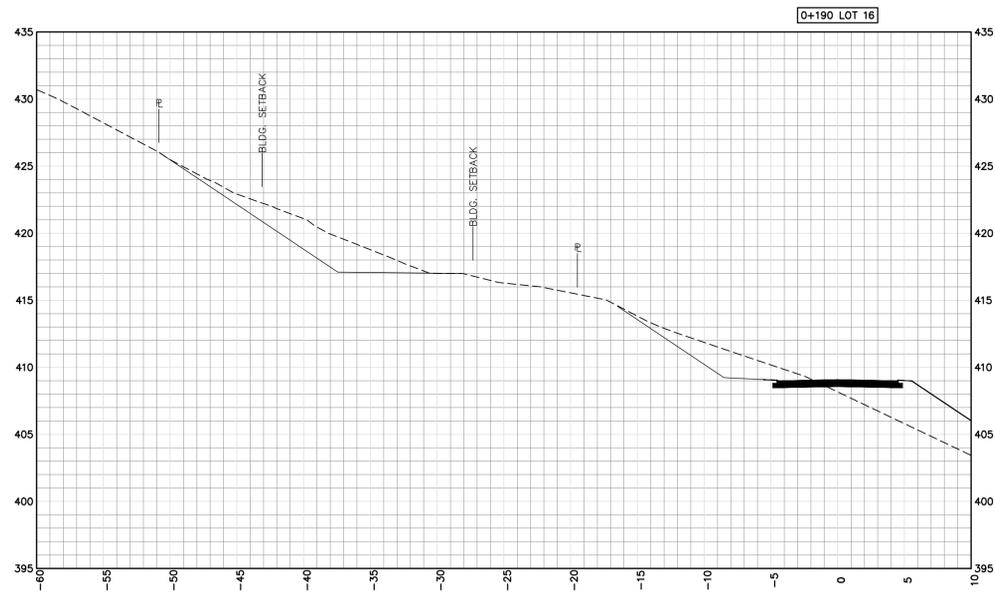
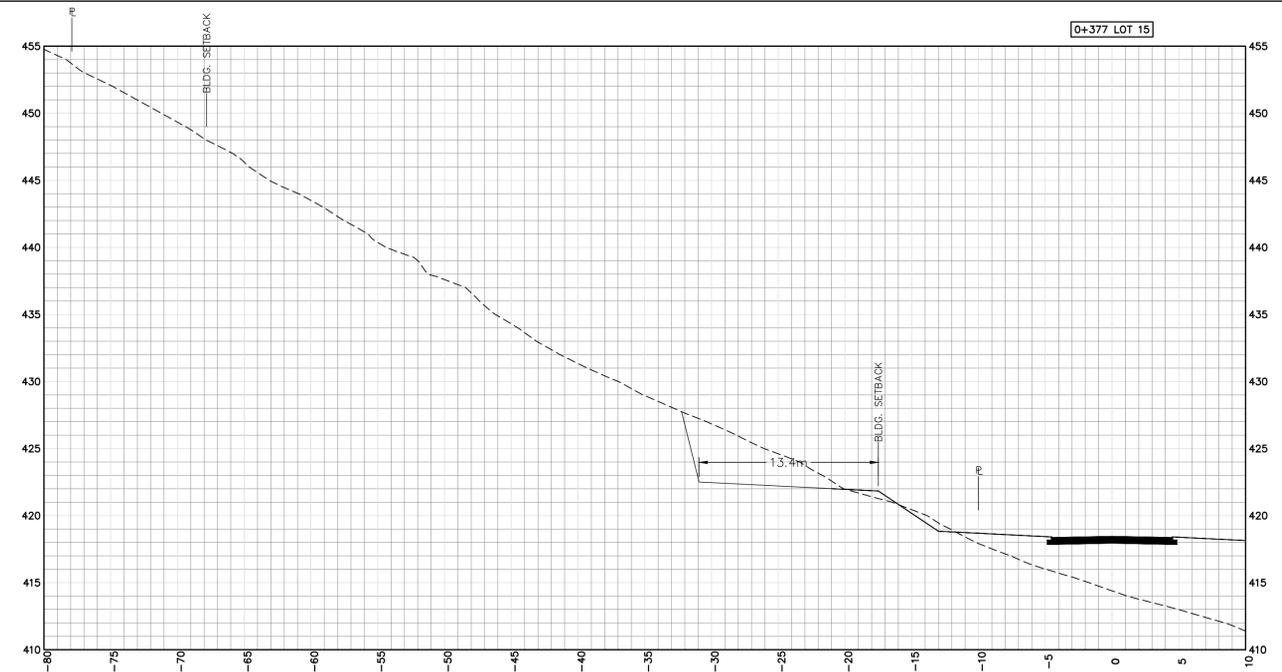
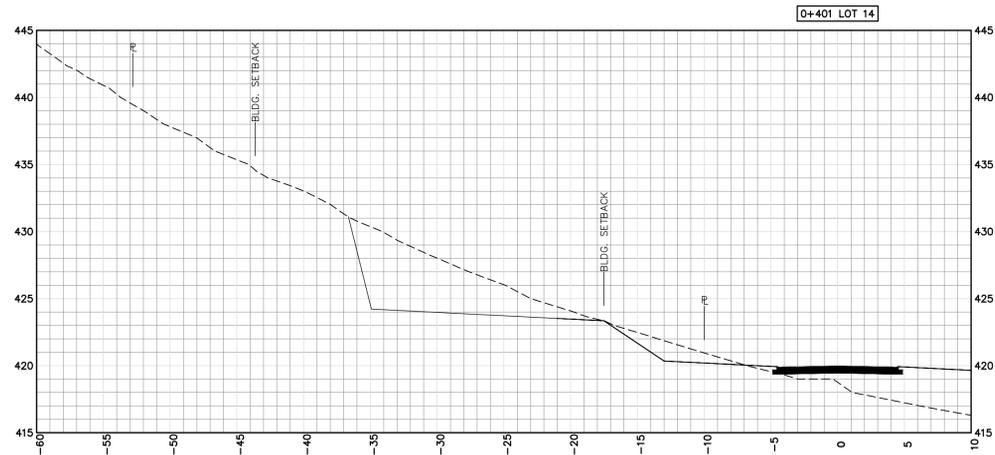


SEAL

DESIGN:	TJR
DRAWN:	TJR
CHECKED:	KJM
DATE:	NOV. 9, 2015
SCALE:	1:250

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN
 PROPOSED 24 LOT SUBDIVISION
 CHADWELL PLACE, OK FALLS
 LOT SECTIONS

Drawing No.	Rev.No
PE-13-141-02	1



LEGEND		PROP		EX	
WATER	---	MANHOLE	●	MANHOLE	○
SANITARY SEWER	---	CATCH BASIN	■	WATER VALVE	○
STORM SEWER	---	WATER VALVE	●	CURB STOP	○
EOA	---	CURB STOP	●	HYDRANT	○
CURB	---	HYDRANT	●	IC	○
		IC	●	P.P.	○
		P.P.	●	LAMP STANDARD	○
		LAMP STANDARD	●	DRYWELL	○
		DRYWELL	●		

NO.	DATE	DRN	REVISION	CHKD
1	11/09/15	TJR	FOR DVP	KJM

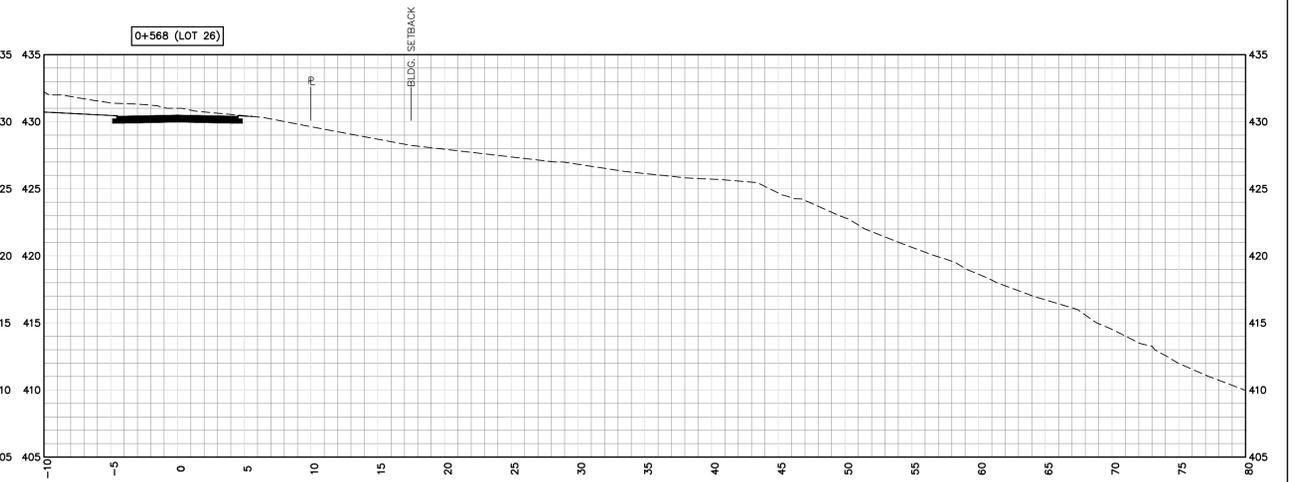
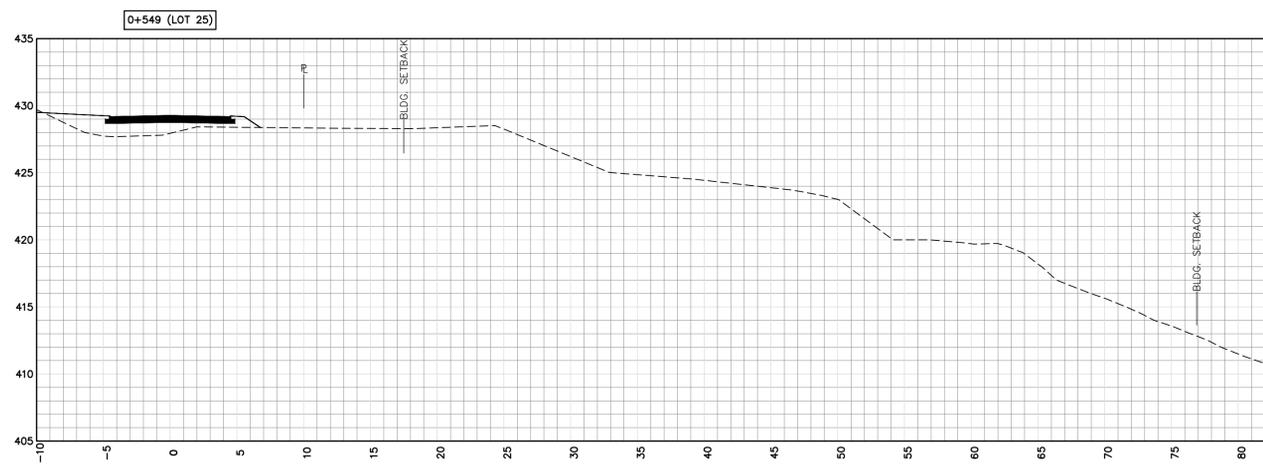
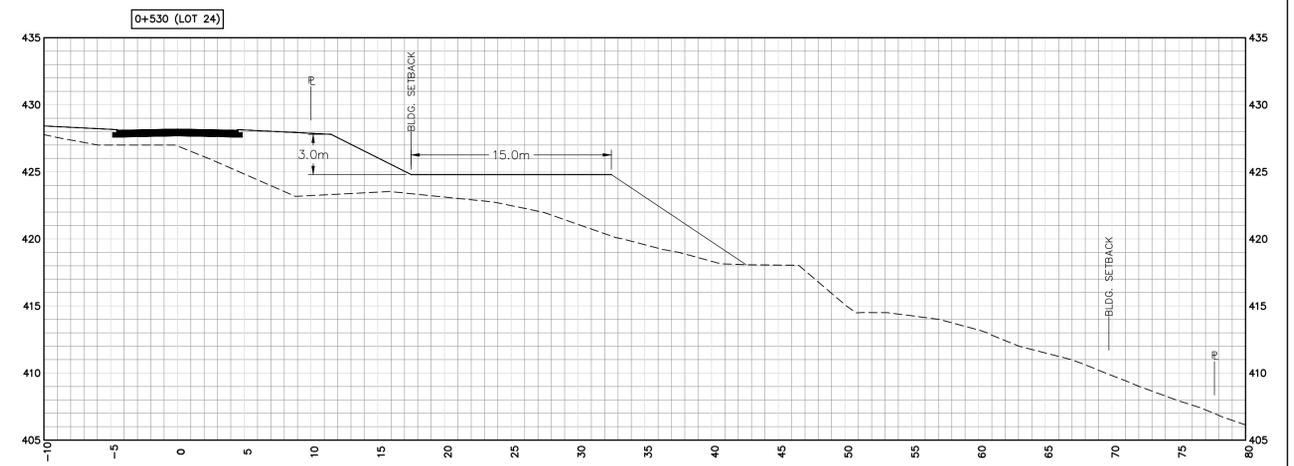
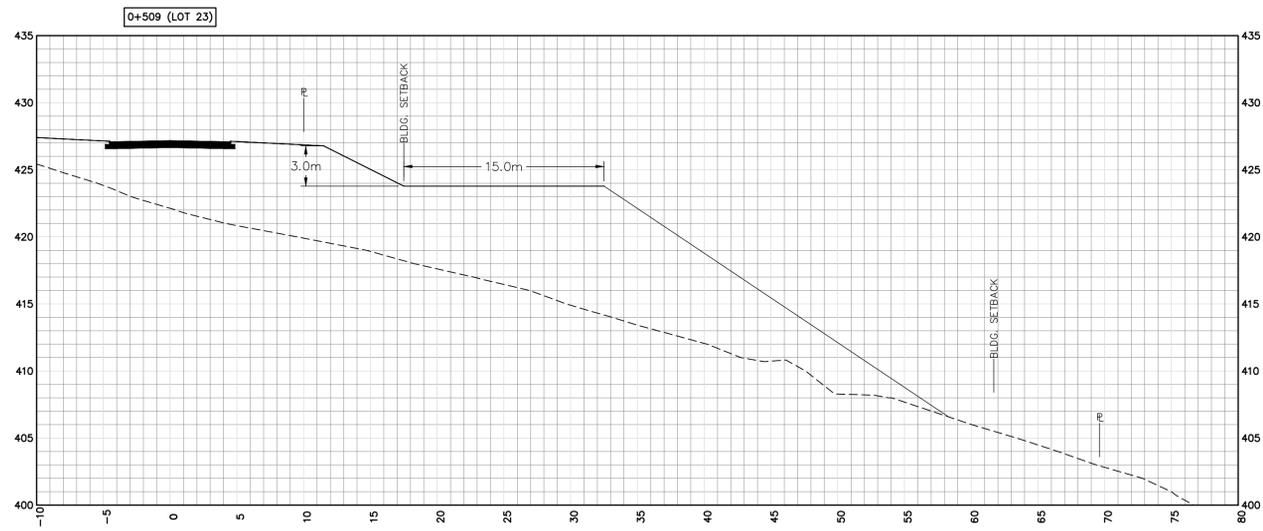
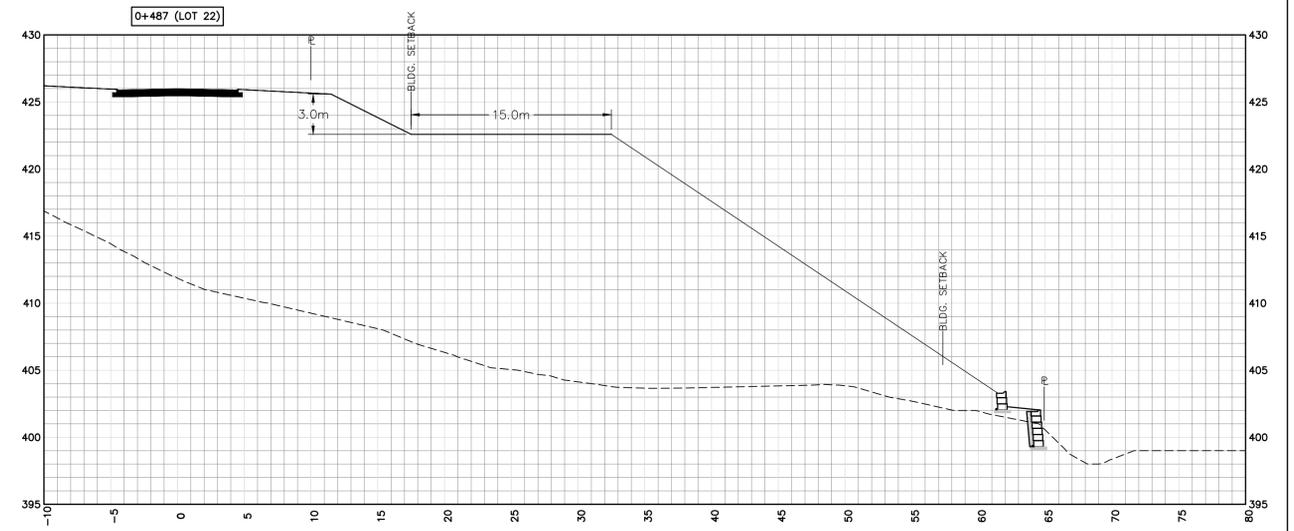
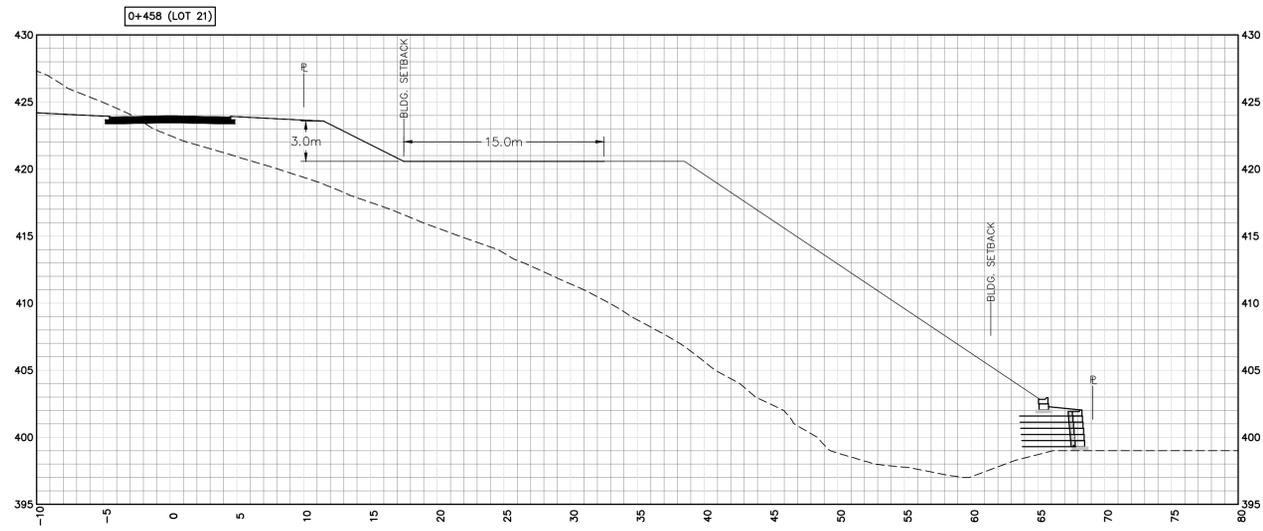


SEAL

DESIGN:	TJR
DRAWN:	TJR
CHECKED:	KJM
DATE:	NOV. 9, 2015
SCALE:	1:250

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN
 PROPOSED 24 LOT SUBDIVISION
 CHADWELL PLACE, OK FALLS
 LOT SECTIONS

Drawing No.	Rev.No
PE-13-141-03	1



LEGEND		PROP		EX	
WATER		MANHOLE		EX	
SANITARY SEWER		CATCH BASIN			
STORM SEWER		WATER VALVE			
EOA		CURB STOP			
CURB		HYDRANT			
		IC			
		POWER POLE			
		LAMP STANDARD			
		DRYWELL			

Ecora
 ECORA ENGINEERING & RESOURCE GROUP LTD.
 543 Ellis Street, PENTICTON, B.C. V2A 4M4
 Phone 250-492-2227

NO.	DATE	DRN	REVISION	CHKD
1	11/09/15	TJR	FOR DVP	KJM

DESIGN: TJR
 DRAWN: TJR
 CHECKED: KJM
 DATE: NOV. 9, 2015
 SCALE: 1:250

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

**PROPOSED 24 LOT SUBDIVISION
 CHADWELL PLACE, OK FALLS
 LOT SECTIONS**

Drawing No. PE-13-141-04	Rev.No 1
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Regional District Okanagan Similkameen
101 Martin Street,
Penticton, B. C. V2A 5J9

Delivered by Hand—December 4, 2015

Attention Board of Directors

Re: RDOS File D2015.119-HDP
Folio No.: D06799.900

RECEIVED
Regional District

DEC - 4 2015

101 Martin Street
Penticton BC V2A 5J9

We ask the Board of Directors not to support the application for variance to section 11.1.17 (a)¹ of Electoral Area D2 Zoning Bylaw No. 2455, 2008. This application is for a blanket variance for all 18 lots in the proposed Phase 3, Vintage Views known as Chadwell Place. This variance request would allow the height of buildings and structures to measure 10 meters from the Main Floor Elevation rather than 10 meters from the natural grade as stated in the by-law. The language “main floor” is vague and open to broad interpretation. We believe this could result in the construction of 4 to 5 story homes with the Main Floor being the top floor. While this would offer the future home owner good views of the lake and surrounding vistas, it is not in keeping with the style of homes in the neighbourhood and will block the views of existing homes in Phase 1 and 2 of Vintage Views.

An example of a home that could be constructed if this variance application is approved is as follows:

Footings of 1 Meter
Crawl Space of 1.5 Meters
Garage or Parking Level of 3 Meters
First Floor with a Media Room with Large Screen and Surround Sound of 4 Meters
Second Floor with a Nanny/Live in Care Giver Suite of 3 Meters
Third Floor with Family Bedrooms of 3 Meters
Main Floor with Great Room/Kitchen and Master Suite of 10 Meters with Sloping Shed Style Roof

Total 25.5 Meters (85 Feet)

This type of home is not outside the realm of possibility with the advent of affordable Elevators and may well be the type of home the Developer is hoping to attract to the subdivision.

We believe that providing a blanket approval for this variance without any home designs to ensure that this type of home is not built, will result in devaluing of existing homes in the neighbourhood and will not respect the interests of adjacent property owners.

¹ In discussion with Planner Evelyn Reichert it was determined that section 11.1.17 (a) (i) or (ii) do not in fact exist although they are listed as the relevant sections in the notice sent to Owners and Tenants in Common

There is no compelling reason to allow this variance. Measuring heights from the natural grade, as stated in the by-law, is the most appropriate way to build homes. We ask that the Board of Directors continue to follow the same by-law that has been applied to existing homes.

We request that the board's decision on this variance application be communicated via email as we will be out of the area at the time the deliberations on this matter will occur. Our email is

Respectfully,

SIGNATURE REDACTED

 DIANA LYNN JACKSON

cc Tom Siddon, Area D Director
Doug Lychak, President, Heritage Hills/Lakeshore Highlands Homeowner Association

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Okanagan Falls Development Cost Charge Bylaw Amendment

Administrative Recommendation:

THAT Bylaw No. 2486.02, “Okanagan Falls Sanitary Sewer Development Cost Charge Amendment” be adopted.

Reference:

Okanagan Falls Sanitary Sewer Development Cost Charge Bylaw No. 2486, 2009
Development Cost Charge Guide for Elected Officials, published by the BC Ministry of Community Development

History:

The Okanagan Falls Sanitary Sewer Development Cost Charge Bylaw No. 2486, 2009 was adopted by the Board October 8th, 2009 and at that time the Okanagan Falls Wastewater Treatment Plant (WWTP) was in the construction phase of the overall project.

A Development Cost Charge (DCC) is money collected from a land developer to offset some of the infrastructure costs required to build capacity to service the needs of a new development. Imposed by bylaw and pursuant to the sections 932 through 937 of the *Local Government Act*, in this instance the DCC is intended to facilitate development by providing additional capacity at the WWTP.

The DCC bylaw was previously amended on June 18, 2015 to reflect a more accurate costing of the new Okanagan Falls Sanitary Treatment Plant.

Alternatives:

THAT Bylaw No. 2486.02, “Okanagan Falls Sanitary Sewer Development Cost Charge Amendment” not be read a First, Second and Third time.

Analysis:

The amendment being brought forward for the DCC bylaw has two purposes: textual house-keeping and additional land category. The text within the body of the bylaw required some additional definitions of land use and a more detailed definition of what type of development triggered the DCC bylaw.

The existing DCC bylaw considered seven categories of land use. Presently, There is proposed recreational vehicle park that is requesting entry into the Okanagan Falls Community Sanitary Service Area. This type of development was not anticipated within the DCC bylaw and posed a challenge to place within the categories of the DCC bylaw.

The new “recreational vehicle park” DCC costing is based on a 50 percent sanitary sewer usage rate of a single family dwelling. Other uses within a “recreational vehicle park” such as laundry and shower facilities, offices, caretaker dwelling and other amenities would be reviewed as separate land use types for any applicable DCCs.

The DCC bylaw will require further review in the future for the anticipation of sanitary connections to the Skaha Estates and Kaleden communities.

At the October 15, 2015 Board meeting, Bylaw 2486.02, 2015 received three readings and the Inspector of Municipalities provided statutory approval on December 4, 2015. The bylaw is therefore now before the Board for adoption.

Respectfully submitted:

**REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN
BYLAW NO. 2486.02 2015**

**A bylaw to amend the Development Cost Charge for the
Okanagan Falls Sanitary Sewer Service Area**

WHEREAS the Board has adopted a Development Cost Charges Bylaw under s. 933 of the Local Government Act;

AND WHEREAS development cost charges may be imposed for the purposes of providing funds to assist the Regional District of Okanagan-Similkameen to pay the capital costs of providing, constructing, altering or expanding sewer facilities to service, directly or indirectly, the development for which the charge is being imposed; and

AND WHEREAS the Board may adopt a bylaw under s. 933 of the Local Government Act, to amend the current Development Cost Charges Bylaw;

NOW THEREFORE the Board of Directors of the Regional District of Okanagan-Similkameen in open meeting assembled, ENACTS as follows:

CITATION

1. This bylaw may be cited for all purposes as the “Okanagan Falls Sanitary Sewer Development Cost Charge Amendment Bylaw No. 2486.02 2015”.

AMENDMENT OF SERVICE

2. “Okanagan Falls Sanitary Sewer Development Cost Charge Bylaw No. 2486, 2009” is amended by:
 - (a) Under Section 2.2: deleting, **““Duplex””**; and
adding **““Duplex Dwelling””**.
 - (b) Under Section 2.2: adding, **““Recreational Vehicle Park”** means any lot or parcel operated and maintained for the sole purpose of providing two or more recreational vehicle and park model sites or lots, connected to services, for the exclusive use and occupancy, for a maximum of six months of the year only, of persons who are the owners or lessees of the sites or lots; may include bare land strata lots, but does

not include a mobile home park, motel, campground or camp licensed under the relevant Provincial regulations.”.

- (c) Under Section 2.2: deleting, **““Single Detached Dwelling”** means a detached building used for residential use and consisting of one *dwelling unit.*”; and
 adding, **““Single Detached Dwelling”** means a detached building used for residential use and consisting of one *dwelling unit.*”

- (d) Under Section 3.1: deleting entire section; and
 adding
 “Those Development Cost Charges set out in Schedule “A” attached hereto and forming part of this bylaw, are hereby imposed on every person who obtains:

- (a) approval of a subdivision; or,
- (b) a building permit authorizing construction, alteration or extension of a building on a residential or agricultural parcel of land that will result in the creation of any additional dwelling unit(s) on that parcel; or
- (c) a building permit authorizing construction, alteration or extension of a building on a commercial, industrial or institutional parcel of land that will result in the creation of any dwelling unit(s) on that parcel; or
- (d) a building permit authorizing the construction, alteration or extension on a parcel of land of any non-residential (commercial, industrial or institutional) building

within the Okanagan Falls Sanitary Sewer Service Area, established by “Okanagan Falls Specified Area Sanitary Sewer Establishment Bylaw No. 1239, 1991”, as amended from time to time.”

- (f) Under Schedule ‘A’: adding,

Recreational Vehicle Park	\$2,450.00	Per site or lot	Subdivision approval or if subdivision is not required, then at building permit or permit under Bylaw No.713 issue.
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READ A FIRST, SECOND AND THIRD TIME this 15th day of October, 2015.

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this 4th day of December, 2015.

ADOPTED this ____ day of _____, 201__.

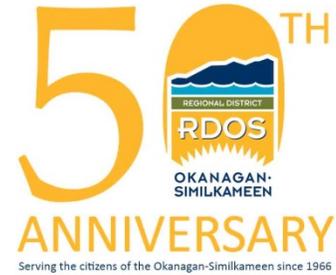
RDOS Board Chair

Corporate Officer

FILED WITH THE INSPECTOR OF MUNICIPALITIES this ____ day of _____, 2015.

ADMINISTRATIVE REPORT

TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Land Purchase – 1655 Reservoir Road



Recommendation:

THAT the Board of Directors approve the purchase of the property located at 1655 Reservoir Road in Penticton, B.C. for Five Hundred Thousand Dollars (\$500,000.00).

Reference:

1. Regular Board Meeting - October 15, 2015 (closed in accordance to section 90(1) (e) of the Community Charter, the acquisition, disposition or expropriation of land or improvements.)
2. *Operational Certificate 15274 – Campbell Mountain Landfill*

Background:

Operational Certificate 15274 for the Campbell Mountain Landfill provides that the Regional District must enforce a 300 m buffer from buried waste to any private structure.

2.8 Setbacks

The distance between the discharged municipal solid waste and the nearest residence, water supply intake, hotel, restaurant, food processing facility, school, church or public park is to be a minimum of 300 metres. The distance between the discharged municipal solid waste and the nearest surface water is to be a minimum of 100m. Greater or lesser separation distances may be authorized by the Director where justified.

The residence at 1655 Reservoir Road falls within 300 m distance of buried garbage and the existing fill plan shows that waste will be buried even closer to the home over the coming decades.

At their regular meeting of 15 October 2015, the Board resolved into Committee of the Whole to discuss the purchase of this parcel and, in closed session, the Committee authorized the purchase of a property adjacent to the Campbell Mountain Landfill. This purchase is now complete and Committee is prepared to rise and report so the purchase can be approved by the Board of Directors.

Budget:

The balance of the Capital Reserve Fund that is applicable for this purchase was \$577,689 at the end of 2014. There is a budgeted transfer to this reserve for 2015 of \$50,000 which will bring the total reserve to \$627,689.

Alternatives:

None

Respectfully submitted:

“Roger Huston”

R. Huston, Public Works Manager

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: December 17, 2015
RE: Fairview Heritage Townsite Licence of Occupation - Renewal

Administrative Recommendation:

THAT the Board of Directors renew the License of Occupation for heritage and ecological cultural discovery centre purposes over Lots 6-11 of Plan 7235 together with Lots 4 and 5 of Plan 5881 all of Section 12, Township 54, Osoyoos Division Yale District, containing 31.3 hectares, for a period of 30 years; and further,

THAT the Board authorize the Chair and Chief Administrative Officer to execute the License of Occupation.

Background:

On April 17, 2003, the Corporate Board resolved to support the Oliver and District Community Economic Development Society and the Fairview Heritage Townsite Society's efforts for establishing the Fairview Townsite Project for a Heritage/Ecological Cultural Discovery Centre to enhance tourism and be consistent with the Okanagan Shuswap Land and Resource Management Plan (LRMP) recommendations for management of sensitive antelope brush ecosystems. Land and Water British Columbia provided the Regional District with a License of Occupation. The Regional District of Okanagan-Similkameen then entered into a Sub License Agreement with the Fairview Heritage Townsite Society solely for the purpose of a heritage and ecological cultural site.

Analysis:

This will be the third renewal of this License of Occupation: the first term was for 2 years and the second was for 10 (current agreement expires on February 2, 2016). A renewal notice has been received from the Ministry of Forest, Lands and Natural Resource Operations and, should the Board decide to proceed, the Ministry will initiate consultation with interested parties. The RDOS has met with representatives from the Fairview Heritage Townsite Society who expressed a desire to continue to manage the site. Should the RDOS secure tenure over the former Fairview Townsite, another Sub License with the Society will be pursued.

Respectfully submitted:

L. Bourque, Rural Projects Coordinator

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: RDOS 2016-2020 Five Year Financial Plan Bylaw 2724, 2016

Administrative Recommendation:

THAT Bylaw No. 2724, 2016 Regional District of Okanagan Similkameen 2016-2020 Five Year Financial Plan be read a first time.

Business Plan Objective

1.1: Providing the Board with accurate, current financial information.

Background:

The Draft 2016–2020 Five Year Financial Plan has been reviewed by Budget Committee.

The proposed date for adoption of the Five Year Financial Plan is March 10, 2016. To comply with legislation, the Board must approve the budget by March 31st.

Analysis:

The overall budget amounts are outlined below.

	2016	2015
Draft Operating Budget before Approved Program Change Requests	27,400,337	27,156,915
Add Approved Program Change Requests per Nov 25, Dec 3 & 10 Budget Workshops		
Regional Grant in Aid	49,500	
Kennedy Lake Building Inspector (May to Sept) Temp – fee funded	0	
Building Inspection clerical support ongoing	5,000	
Subdivision/Water/Sewer clerical support .5FTE Temporary	30,000	
Building Inspection/Bylaw Trackers – Temporary	22,000	
Regional Trails replace student with Seasonal Labourer – ongoing	20,600	
Planning – OK Valley Zoning Workshops	4,000	
General Government – LEAN Sensei training	20,000	
Fire Departments – Fire Master Plan	50,000	
Electoral Area Admin – Asset Management Planning	15,000	
Regional Economic Development/Film Commission	35,000	
Total Draft RDOS Operating Budget	27,651,437	27,156,915

Capital Budget before Approved Program change requests	9,744,065	
Add Approved Program Change Requests per Dec 10 Budget Workshop		
OK Falls Sewer – replacement pickup –reserve funded	35,000	
Total Draft RDOS Capital Budget	9,779,065	9,922,785
Total Combined Draft Operating and Capital Budget (excl. Municipal Debt)	37,430,502	37,079,700
Municipal Debt Payments	11,488,025	11,989,375

The program change requests brought forward for the 2016 budget and not approved are as follows:

Conservation Fund Referendum \$40,000

Conservation Fund Continued Public Consultation/Education \$20,000

The requisition amounts appearing in Schedule “A”, as attached to the bylaw are considered preliminary and are subject to change before final adoption.

A summary of the requisitions is as follows:

Jurisdiction	2016 Requisition	2015 Requisition	Change
PENTICTON	\$1,632,964	\$1,592,679	\$40,285
SUMMERLAND	625,856	614,197	11,659
PRINCETON	65,564	63,141	2,423
OLIVER	1,196,858	1,097,184	99,674
OSOYOOS	757,274	737,507	19,767
KEREMEOS	345,049	317,601	27,448
PENTICTON INDIAN BAND	47,111	46,617	494
ELECTORAL AREA A	997,488	984,303	13,185
ELECTORAL AREA B	524,286	492,880	31,406
ELECTORAL AREA C	1,555,226	1,459,334	95,892
ELECTORAL AREA D	2,824,341	2,701,497	122,844
ELECTORAL AREA E	1,314,838	1,434,757	(119,919)
ELECTORAL AREA F	1,015,191	1,051,851	(36,660)
ELECTORAL AREA G	654,035	633,750	20,285
ELECTORAL AREA H	1,294,770	1,207,900	86,870

Communication Strategy:

The five year financial plan will be presented and reviewed with the municipalities and electoral areas prior to final adoption. The public consultation meetings are planned to occur between January 11 and February 29, 2016.

Respectfully submitted:

“Sandy Croteau”

S. Croteau, Finance Manager

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2724, 2016

A bylaw to adopt the 2016-2020 Five Year Financial Plan

WHEREAS Section 815 of the Local Government Act requires that the Board must, by bylaw, adopt the financial plan for the current year prior to March 31;

AND WHEREAS the Annual Budget for the current year has been duly prepared and based on a five-year financial plan;

NOW THEREFORE, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

1 Citation

- 1.1 This Bylaw shall be cited as the "Regional District of Okanagan-Similkameen 2016-2020 Five Year Financial Plan Bylaw No. 2724, 2016

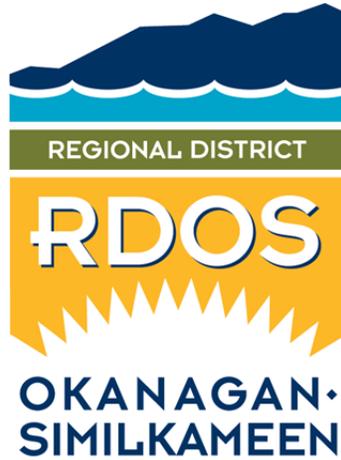
2 Interpretation

- 2.1 The Financial Plan of the Regional District of Okanagan-Similkameen for the years 2016-2020 shall be as per Schedule "A" as attached hereto and forming part of this bylaw.

READ A FIRST TIME this ___day of____, 20__

RDOS Board Chair

Corporate Officer

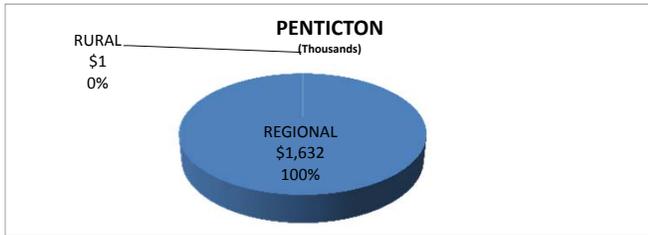


2016 -2020 FIVE YEAR FINANCIAL PLAN

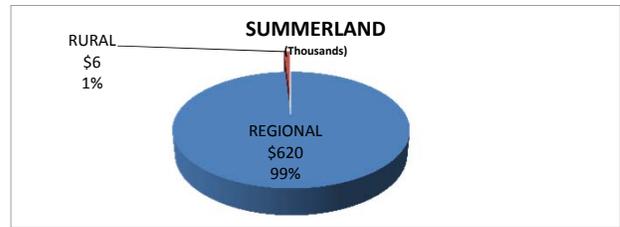
2016 REQUISITIONS

• Summary	3 - 5
• Detail	
• City of Penticton	6
• District of Summerland	7
• Town of Princeton	8
• Town of Oliver	9
• Town of Osoyoos	10
• Village of Keremeos	11
• Penticton Indian Band	12
• Electoral Area A	13
• Electoral Area B	14
• Electoral Area C	15
• Electoral Area D	16
• Electoral Area E	17
• Electoral Area F	18
• Electoral Area G	19
• Electoral Area H	20

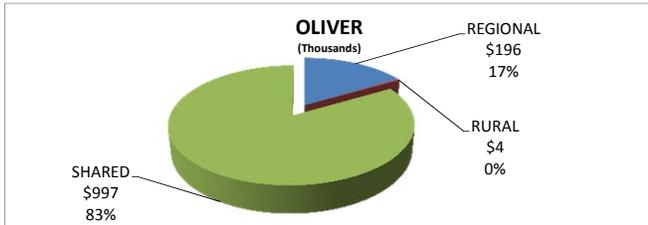
2016 REQUISITION \$1,632,964



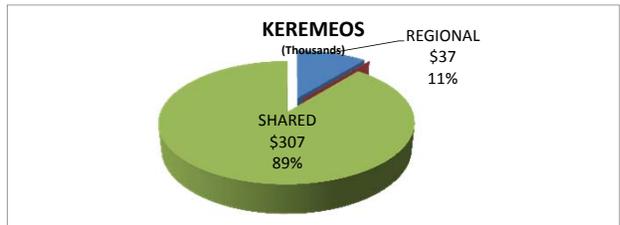
2016 REQUISITION \$625,856



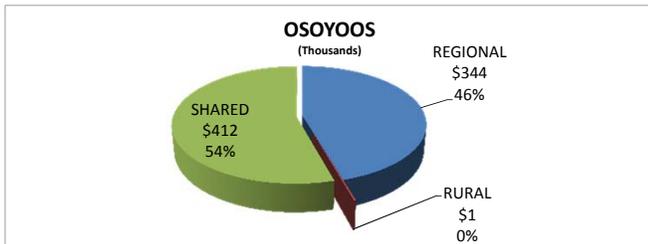
2016 REQUISITION \$1,196,858



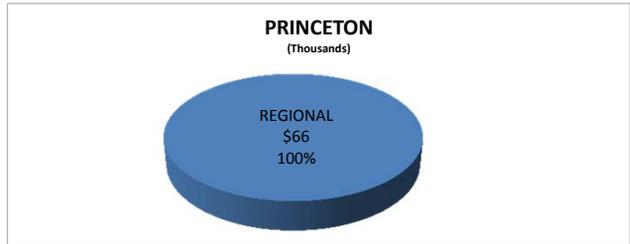
2016 REQUISITION \$345,049



2016 REQUISITION \$757,274



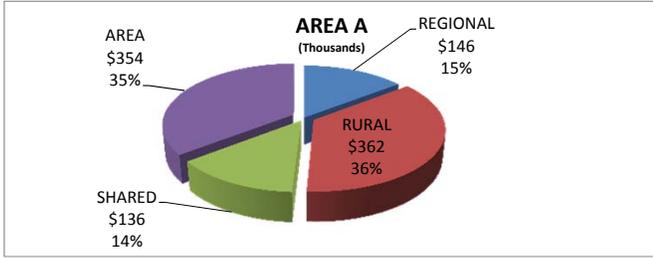
2016 REQUISITION \$65,564



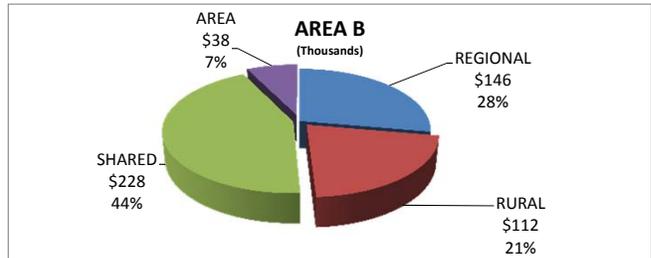
	2016	2015	Change
PENTICTON	\$1,632,964	\$1,592,679	\$40,285
Rate/\$1000	0.24	0.23	0.01
\$323,611 Avg House	\$76.55	\$74.53	\$2.02
OLIVER	\$1,196,858	\$1,097,184	\$99,674
Rate/\$1000	\$1.48	\$1.36	\$0.13
\$265,263 Avg House	\$394	\$360	\$34
OSOYOOS	\$757,274	\$737,507	\$19,767
Rate/\$1000	0.53	0.51	0.01
\$286,309 Avg House	\$151	\$147	\$4

	2016	2015	Change
SUMMERLAND	\$625,856	\$614,197	\$11,659
Rate/\$1000	0.24	0.23	0.01
\$376,514 Avg House	\$89.99	\$87.65	\$2.34
KEREMEOS	\$345,049	\$317,601	\$27,448
Rate/\$1000	1.73	1.59	0.14
\$184,627 Avg House	\$320	\$294	\$26
PRINCETON	\$65,564	\$63,141	\$2,423
Rate/\$1000	0.16	0.15	0.01
\$172,610 Avg House	\$28	\$27	\$1

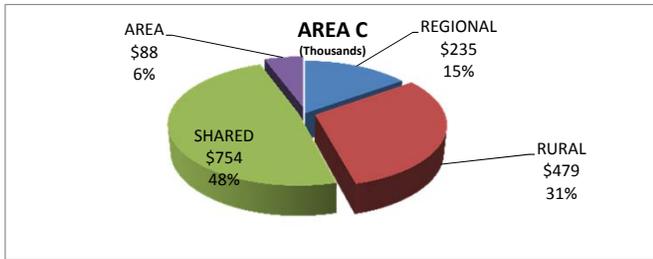
2016 REQUISITION \$997,488



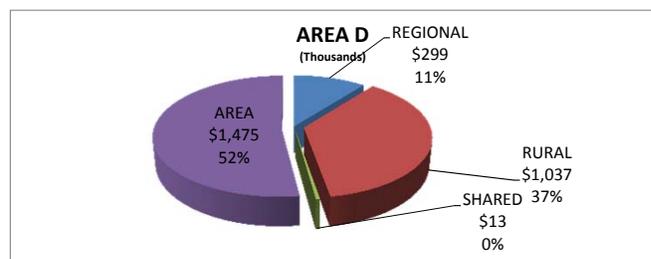
2016 REQUISITION \$524,286



2016 REQUISITION \$1,555,226



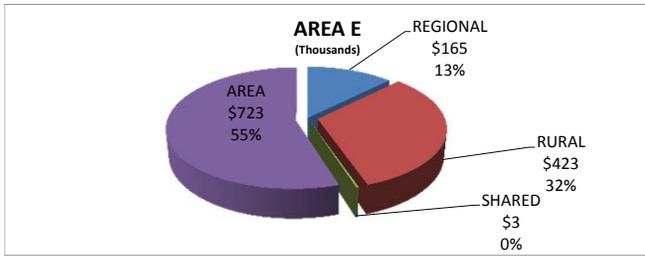
2016 REQUISITION \$2,824,341



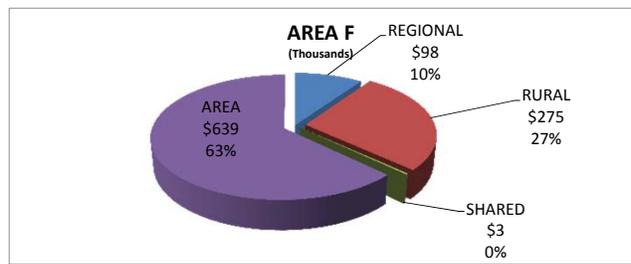
	2016	2015	Change
ELECTORAL AREA A	\$997,488	\$984,303	\$13,185
Rate/\$1000	1.56	1.54	0.02
\$339,063 Avg House	\$528	\$521	\$8
ELECTORAL AREA C	\$1,555,226	\$1,459,334	\$95,892
Rate/\$1000	2.41	2.17	0.24
\$244,013 Avg House	\$589	\$529	\$60

	2016	2015	Change
ELECTORAL AREA B	\$524,286	\$492,880	\$31,406
Rate/\$1000	3.18	2.90	0.28
\$185,613 Avg House	\$590	\$537	\$52
ELECTORAL AREA D	\$2,824,341	\$2,701,497	\$122,844
Rate/\$1000	1.95	1.86	0.09
\$326,261 Avg House	\$636	\$607	\$30

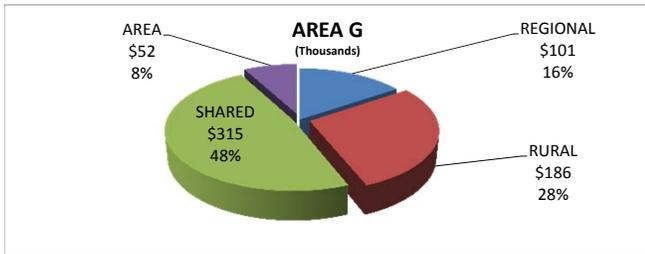
2016 REQUISITION \$1,314,838



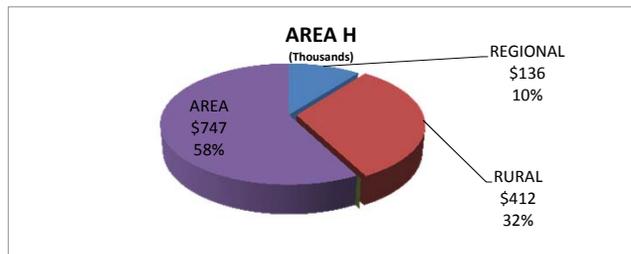
2016 REQUISITION \$1,015,191



2016 REQUISITION \$654,035



2016 REQUISITION \$1,294,770



	2016	2015	Change
ELECTORAL AREA E	\$1,314,838	\$1,434,757	-\$119,919
Rate/\$1000	2.20	2.05	0.15
\$414,220 Avg House	\$910	\$846	\$64
ELECTORAL AREA G	\$654,035	\$633,750	\$20,285
Rate/\$1000	2.29	2.17	0.12
\$167,688 Avg House	\$384	\$364	\$20

	2016	2015	Change
ELECTORAL AREA F	\$1,015,191	\$1,051,851	-\$36,660
Rate/\$1000	2.23	2.14	0.09
\$426,661 Avg House	\$949	\$911	\$38
ELECTORAL AREA H	\$1,294,770	\$1,207,900	\$86,870
Rate/\$1000	1.53	1.42	0.11
\$234,483 Avg House	\$358	\$334	\$25

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

				NET
<u>CITY OF PENTICTON</u>		<u>2016</u>	<u>2015</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 56,791	\$ 55,446	\$ 1,345
911 EMERGENCY CALL SYSTEM		250,120	196,673	53,446
EMERGENCY PLANNING		67,473	66,713	760
GENERAL GOVERNMENT		517,132	598,504	(81,372)
DESTRUCTION OF PESTS		-	3,617	(3,617)
MOSQUITO CONTROL		935	934	1
NOXIOUS WEEDS		13,496	8,319	5,177
ILLEGAL DUMPING		4,004	3,290	714
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		42,241	27,121	15,120
NUISANCE CONTROL		10,217	10,360	(143)
REGIONAL TRAILS		101,943	55,487	46,456
Subtotal		1,064,351	1,026,464	37,887
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM		173,132	172,038	1,094
OKANAGAN BASIN WATER BOARD		356,996	356,978	18
Subtotal		530,128	529,016	1,112
TOTAL		\$ 1,594,479	\$ 1,555,480	\$ 38,999
Average Res Tax Rate/\$1000		\$ 0.24	\$ 0.23	\$ 0.01
Average Taxes per Res Property		\$ 76.55	\$ 74.53	\$ 2.02
MUNICIPAL DEBT REPAYMENT		\$ 8,114,110	\$ 8,422,657	
PARCEL TAX: STERILE INSECT RELEASE		\$ 38,485	\$ 37,199	\$ 1,286

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

				NET
<u>DISTRICT OF SUMMERLAND</u>		<u>2016</u>	<u>2015</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 18,314	\$ 17,881	\$ 434
911 EMERGENCY CALL SYSTEM		79,818	62,762	17,056
EMERGENCY PLANNING		21,759	21,514	245
GENERAL GOVERNMENT		166,767	193,008	(26,241)
MOSQUITO CONTROL		3,685	3,680	5
DESTRUCTION OF PESTS		2,219	3,260	(1,041)
NOXIOUS WEEDS		4,352	2,683	1,669
ILLEGAL DUMPING		1,291	1,061	230
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		13,622	8,746	4,876
NUISANCE CONTROL		3,295	3,341	(46)
REGIONAL TRAILS		32,875	17,894	14,981
Subtotal		347,997	335,829	12,168
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM		56,449	56,092	357
OKANAGAN BASIN WATER BOARD		115,126	115,120	6
Subtotal		171,575	171,212	363
TOTAL		\$ 519,572	\$ 507,041	\$ 12,531
Average Res Tax Rate/\$1000		\$ 0.24	\$ 0.23	\$ 0.01
Average Taxes per Res Property		\$ 89.99	\$ 87.65	\$ 2.34
MUNICIPAL DEBT REPAYMENT		\$ 2,763,513	\$ 2,950,449	
PARCEL TAX:STERILE INSECT RELEASE		\$ 106,284	\$ 107,156	\$ (872)

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

				NET
<u>TOWN OF PRINCETON</u>		<u>2016</u>	<u>2015</u>	<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT		\$ 3,430	\$ 3,349	\$ 81
911 EMERGENCY CALL SYSTEM		18,990	14,932	4,058
EMERGENCY PLANNING		4,076	4,030	46
GENERAL GOVERNMENT		31,236	36,152	(4,915)
NOXIOUS WEEDS		815	502	313
ILLEGAL DUMPING		242	199	43
NUISANCE CONTROL		617	626	(9)
REGIONAL TRAILS		6,158	3,352	2,806
Subtotal		65,564	63,141	2,423
TOTAL		\$ 65,564	\$ 63,141	\$ 2,423
Average Res Tax Rate/\$1000		\$ 0.16	\$ 0.15	\$ 0.01
Average Taxes per Res Property		\$ 27.80	\$ 26.72	\$ 1.08
MUNICIPAL DEBT REPAYMENT		\$ -	\$ -	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

TOWN OF OLIVER	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 6,771	\$ 6,611	\$ 160
911 EMERGENCY CALL SYSTEM	34,913	27,452	7,460
EMERGENCY PLANNING	8,045	7,954	91
GENERAL GOVERNMENT	61,658	71,360	(9,702)
DESTRUCTION OF PESTS	200	200	-
MOSQUITO CONTROL	3,935	3,929	5
NOXIOUS WEEDS	1,609	992	617
ILLEGAL DUMPING	477	392	85
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	5,036	3,234	1,803
NUISANCE CONTROL	1,218	1,235	(17)
REGIONAL TRAILS	12,155	6,616	5,539
Subtotal	136,018	129,976	6,042
<u>Town & Regional Director determine budget</u>			
ARENA	174,036	155,265	18,772
POOL	115,694	110,012	5,682
OLIVER RECREATION HALL	151,815	103,408	48,407
RECREATION PROGRAMS	70,371	59,944	10,427
PARKS	162,548	141,958	20,590
Parks & Recreation Subtotal	674,465	570,587	103,878
REFUSE DISPOSAL	55,223	70,324	(15,101)
HERITAGE GRANT	80,490	72,502	7,988
ECONOMIC DEVELOPMENT	16,246	16,232	14
VENABLES THEATRE SERVICE	58,392	61,510	(3,118)
FRANK VENABLES AUDITORIUM	112,129	112,115	14
Subtotal	996,944	903,269	93,675
<u>Requisitions from Other Multi-Regional Boards</u>			
S.I.R. PROGRAM	16,915	16,808	107
OKANAGAN BASIN WATER BOARD	42,565	42,563	2
	59,480	59,371	109
TOTAL	\$ 1,192,441	\$ 1,092,616	\$ 99,826
Average Res Tax Rate/\$1000	\$ 1.48	\$ 1.36	\$ 0.13
Average Taxes per Res Property	\$ 393.57	\$ 359.99	\$ 33.58
MUNICIPAL DEBT REPAYMENT	\$ 488,045	\$ 448,298	
PARCEL TAX:STERILE INSECT RELEASE	\$ 4,417	\$ 4,568	\$ (151)

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

TOWN OF OSOYOOS	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 12,003	\$ 11,719	\$ 284
911 EMERGENCY CALL SYSTEM	51,697	40,650	11,047
EMERGENCY PLANNING	14,261	14,100	161
GENERAL GOVERNMENT	109,297	126,496	(17,198)
MOSQUITO CONTROL	1,491	1,488	2
NOXIOUS WEEDS	2,852	1,758	1,094
ILLEGAL DUMPING	846	695	151
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	8,928	5,732	3,196
NUISANCE CONTROL	2,159	2,190	(30)
REGIONAL TRAILS	21,546	11,727	9,819
Subtotal	225,080	216,556	8,524
<u>Town & Regional Director determine budget</u>			
MUSEUM - Land & Building Acquisition (Debt Servicing)	58,159	58,159	-
ARENA	353,704	345,075	8,630
	411,864	403,234	8,630
<u>Requisitions from Other Multi-Regional Boards</u>			
S.I.R. PROGRAM	37,446	37,210	237
OKANAGAN BASIN WATER BOARD	75,452	75,448	4
Subtotal	112,899	112,658	241
TOTAL	\$ 749,842	\$ 732,448	\$ 17,395
Average Res Tax Rate/\$1000	\$ 0.53	\$ 0.51	\$ 0.01
Average Taxes per Res Property	\$ 150.69	\$ 146.68	\$ 4.02
MUNICIPAL DEBT REPAYMENT	\$ 102,342	\$ 122,577	
PARCEL TAX:STERILE INSECT RELEASE	\$ 7,431	\$ 5,059	\$ 2,372

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

VILLAGE OF KEREMEOS	2016	2015	NET	
			CHANGE	
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN	\$ 1,668	\$ 1,628	\$ 39	
911 EMERGENCY CALL SYSTEM	8,689	6,833	1,857	
EMERGENCY PLANNING	1,982	1,959	22	
GENERAL GOVERNMENT	15,187	17,577	(2,390)	
DESTRUCTION OF PESTS	200	200	-	
NOXIOUS WEEDS	396	244	152	
ILLEGAL DUMPING	118	97	21	
NUISANCE CONTROL	300	304	(4)	
REGIONAL TRAILS	2,994	1,630	1,364	
Subtotal	31,534	30,472	1,062	
<u>Village & Regional Director determine budget</u>				
KEREMEOS & DIST. RECREATION FACILITY	35,667	36,874	(1,207)	
SWIMMING POOL -IMPR ONLY	18,169	20,225	(2,056)	
FIRE PROTECTION	155,618	135,517	20,101	
REFUSE SITE -IMPR ONLY	84,933	75,340	9,593	
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	13,000	13,000	-	
Subtotal	307,387	280,956	26,431	
<u>Requisitions from Other Multi-Regional Boards</u>				
S.I.R. PROGRAM - Land Tax	4,100	4,074	26	
TOTAL	\$ 343,022	\$ 315,502	\$ 27,519	
Average Res Tax Rate/\$1000	\$ 1.73	\$ 1.59	\$ 0.14	
Average Taxes per Res Property	\$ 319.91	\$ 293.85	\$ 26.06	
MUNICIPAL DEBT REPAYMENT	\$ 20,015	\$ 45,394		
PARCEL TAX:STERILE INSECT RELEASE	\$ 2,027	\$ 2,099	\$ (72)	

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

<u>PENTICTON INDIAN BAND</u>	<u>2016</u>	<u>2015</u>	<u>NET</u>
			<u>CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>			
GENERAL GOVERNMENT	\$7,500	\$ 8,680	(1,180)
911 EMERGENCY CALL SYSTEM - Impr. Only	7,235	5,689	1,546
EMERGENCY PLANNING	1,957	1,935	22
SOLID WASTE MANAGEMENT	1,647	1,608	39
REGIONAL AREA PLANNING	18,002	17,935	66
MOSQUITO CONTROL - Impr. Only	417	416	1
Subtotal	36,757	36,263	494
<u>Requisitions from Other Multi-Regional Boards</u>			
OKANAGAN BASIN WATER BOARD	10,355	10,354	1
<u>Service Areas</u>			
FIRE PROTECTION	-	-	-
TOTAL	\$ 47,111	\$ 46,617	\$ 494
Average Res Tax Rate/\$1000	\$ 0.24	\$ 0.24	\$ 0.00
Average Res Taxes per Property	\$ 57.99	\$ 57.28	\$ 0.71

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA A (OSOYOOS RURAL)	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 3,978	\$ 3,884	\$ 94
911 EMERGENCY CALL SYSTEM - Impr. Only	16,167	12,712	3,455
EMERGENCY PLANNING	4,727	4,673	53
GENERAL GOVERNMENT	36,227	41,927	(5,700)
ELECTORAL AREA ADMINISTRATION	106,851	91,939	14,913
BUILDING INSPECTION	39,182	37,227	1,955
ELECTORAL AREA PLANNING	86,956	86,637	319
DESTRUCTION OF PESTS	231	226	5
NUISANCE CONTROL	716	726	(10)
ANIMAL CONTROL	12,680	13,478	(798)
MOSQUITO CONTROL - Impr. Only	8,564	8,552	12
NOXIOUS WEEDS	945	583	363
SUBDIVISION SERVICING	7,503	6,760	743
ILLEGAL DUMPING	281	230	50
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,959	1,900	1,059
REGIONAL TRAILS	7,141	3,887	3,254
Subtotal	335,108	315,341	19,767
<u>Town & Regional Director determine budget</u>			
ARENA	117,236	114,375	2,860
<u>Regional Director determines budget</u>			
RURAL PROJECTS	11,662	18,168	(6,506)
MUSEUM LAND AND BUILDING (DEBT SERVICING)	18,355	18,355	-
MUSEUM SERVICE	15,200	14,600	600
GRANT IN AID	3,500	3,500	-
ECONOMIC DEVELOPMENT	12,485	12,165	320
RECREATION SERVICES - TOWN OF OSOYOOS	69,525	69,000	525
COMMUNITY PARKS	23,468	27,400	(3,932)
HERITAGE CONSERVATION	2,669	2,666	3
CEMETERY	1,000	1,000	-
Subtotal	157,864	166,853	(8,990)
SUBTOTAL	610,207	596,570	13,637
<u>Services</u>			
REFUSE DISPOSAL	3,000	4,000	(1,000)
OKANAGAN REGIONAL LIBRARY	97,554	97,619	(65)
STERILE INSECT RELEASE	56,733	55,427	1,306
OBWB - Defined Area A/D (1/2 of Req)	15,651	15,650	1
Subtotal	172,938	172,696	242
TOTAL	\$ 783,145	\$ 769,266	\$ 13,879
Average Res Tax Rate/\$1000	\$ 1.56	\$ 1.54	\$ 0.02
Average Taxes per Res Property	\$ 528.41	\$ 520.90	\$ 7.51
<u>Service Areas</u>			
ANARCHIST MTN. FIRE	198,743	193,312	5,431
NORTHWEST SEWER	15,600	21,725	(6,125)

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA B (CAWSTON)	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 1,066	\$ 1,040	\$ 25
911 EMERGENCY CALL SYSTEM - Impr. Only	6,988	5,494	1,493
EMERGENCY PLANNING	1,266	1,252	14
GENERAL GOVERNMENT	9,703	11,230	(1,527)
ELECTORAL AREA ADMINISTRATION	28,620	24,625	3,994
STERILE INSECT RELEASE	1,568	1,558	10
ELECTORAL AREA PLANNING	23,291	23,205	86
DESTRUCTION OF PESTS	62	61	1
NUISANCE CONTROL	192	194	(3)
ANIMAL CONTROL	3,396	3,610	(214)
NOXIOUS WEEDS	253	156	97
SUBDIVISION SERVICING	2,010	1,811	199
ILLEGAL DUMPING	75	62	13
REGIONAL TRAILS	1,913	1,041	872
Subtotal	80,402	75,340	5,062
<u>Village & Regional Director determine budget</u>			
ECONOMIC DEVELOPMENT	1,590	-	1,590
REFUSE DISPOSAL - IMPR ONLY	68,298	60,584	7,714
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	28,681	29,652	(970)
SWIMMING POOL - IMPR ONLY	14,610	16,263	(1,653)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
Subtotal	123,180	116,499	6,680
<u>Regional Director determines budget</u>			
RURAL PROJECTS	14,308	5,904	8,404
GRANT IN AID	6,111	6,109	2
COMMUNITY PARKS	18,020	17,538	482
Subtotal	38,439	29,551	8,888
SUBTOTAL	242,020	221,390	20,630
<u>Service Areas</u>			
FIRE PROTECTION	106,623	92,850	13,772
OKANAGAN REGIONAL LIBRARY	26,129	26,147	(18)
STERILE INSECT RELEASE	122,527	125,543	(3,016)
MOSQUITO CONTROL Impr. Only	26,987	26,949	37
Subtotal	282,266	271,490	10,776
TOTAL	\$ 524,286	\$ 492,880	\$ 31,406
Average Res Tax Rate/\$1000	\$ 3.18	\$ 2.90	\$ 0.28
Average Taxes per Res Property	\$ 589.60	\$ 537.42	\$ 52.17

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA C (OLIVER RURAL)	2016	2015	NET CHANGE
Participating Directors determine budget by weighted vote			
SOLID WASTE MANAGEMENT PLAN	\$ 5,118	\$ 4,997	\$ 121
911 EMERGENCY CALL SYSTEM - Impr. Only	31,373	24,669	6,704
EMERGENCY PLANNING	6,080	6,012	69
GENERAL GOVERNMENT	46,602	53,935	(7,333)
ELECTORAL AREA ADMINISTRATION	137,454	118,271	19,184
BUILDING INSPECTION	47,176	44,823	2,353
ELECTORAL AREA PLANNING	111,861	111,450	411
DESTRUCTION OF PESTS	297	291	6
NUISANCE CONTROL	921	934	(13)
MOSQUITO CONTROL - Impr Only	26,866	26,829	37
ANIMAL CONTROL	16,312	17,339	(1,027)
REGIONAL TRAILS	9,187	5,000	4,186
SUBDIVISION SERVICING	9,652	8,696	956
ILLEGAL DUMPING	361	296	64
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	3,807	2,444	1,363
NOXIOUS WEEDS	1,216	750	467
Subtotal	454,283	426,736	27,548
Town & Regional Director determine budget			
RECREATION PROGRAMS	53,188	45,307	7,881
ARENA	131,540	117,351	14,188
RECREATION HALL	114,744	78,157	36,587
PARKS	122,856	107,294	15,562
OLIVER POOL	87,444	83,149	4,295
Parks & Recreation Subtotal	509,771	431,258	78,513
REFUSE DISPOSAL	41,738	53,152	(11,414)
HERITAGE GRANT	60,835	54,798	6,037
ECONOMIC DEVELOPMENT	12,279	12,268	11
VENABLES THEATRE SERVICE	44,133	46,490	(2,357)
FRANK VENABLES AUDITORIUM	84,749	84,738	11
Subtotal	753,506	682,705	70,801
Regional Director determines budget			
RURAL PROJECTS	13,135	23,258	(10,123)
GRANT IN AID	5,000	10,000	(5,000)
NOISE BYLAW AREA C	4,040	3,836	204
UNTIDY/UNSIGHTLY PREMISES C	3,673	3,389	284
HERITAGE CONSERVATION	3,433	3,429	-
Subtotal	29,281	43,912	(14,635)
Requisitions from Other Multi-Regional Boards			
OKANAGAN REGIONAL LIBRARY	125,494	125,578	(84)
OKANAGAN BASIN WATER BOARD	32,171	32,170	2
STERILE INSECT RELEASE	98,313	98,079	234
Subtotal	255,978	255,827	152
SUBTOTAL	1,493,049	1,409,180	83,869
Service Areas			
FIRE PROT-WILLOWBROOK-K(714)	62,177	50,154	12,023
TOTAL	\$ 1,555,226	\$ 1,459,334	\$ 95,892
Average Res Tax Rate/\$1000	\$ 2.41	\$ 2.17	\$ 0.24
Average Taxes per Res Property	\$ 588.63	\$ 528.95	\$ 59.68

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA D (KALEDEN/OK FALLS)	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 12,159	\$ 11,871	\$ 288
911 EMERGENCY CALL SYSTEM - Impr. Only	54,271	42,674	11,597
EMERGENCY PLANNING	14,446	14,283	163
GENERAL GOVERNMENT	110,715	128,137	(17,421)
ELECTORAL AREA ADMINISTRATION	326,557	280,981	45,576
BUILDING INSPECTION	70,337	66,828	3,509
ELECTORAL AREA PLANNING	265,753	264,777	976
DESTRUCTION OF PESTS	706	691	14
NUISANCE CONTROL	2,187	2,218	(31)
MOSQUITO CONTROL - Impr Only	6,138	6,130	8
ANIMAL CONTROL	38,752	41,192	(2,440)
NOXIOUS WEEDS	2,889	1,781	1,108
SUBDIVISION SERVICING	22,930	20,659	2,271
ILLEGAL DUMPING	857	704	153
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	9,044	5,806	3,237
REGIONAL TRAILS	21,825	11,879	9,946
Subtotal	959,567	900,612	58,956
<u>Regional Director determines budget</u>			
RURAL PROJECTS	101,981	103,179	(1,198)
NOISE BYLAWS	4,596	4,326	271
GRANT IN AID	18,000	18,050	(50)
UNSIGHTLY/UNTIDY PREMISES	3,273	2,989	284
ECONOMIC DEVELOPMENT	126,821	126,482	339
HERITAGE CONSERVATION	8,157	8,148	10
Subtotal	262,829	263,173	(345)
SUBTOTAL	1,222,396	1,163,785	58,611
<u>Service Areas - Ok Falls</u>			
FIRE PROT-OK FALLS-J(714) & J(715)	314,013	293,243	20,770
RECREATION-OK FALLS-F(714) & F(715)	483,312	438,461	44,851
Subtotal	797,325	731,704	65,621
<u>Service Areas - Kaleden</u>			
REC COMM KALEDEN-N(714)(715)	126,956	101,785	25,171
FIRE PROT-KALEDEN-H(714) H(715)	215,179	218,189	(3,010)
Subtotal	342,135	319,974	22,161
<u>Service Areas - Other</u>			
AREA D TRANSIT	74,815	77,600	(2,785)
OKANAGAN REGIONAL LIBRARY	298,143	298,341	(198)
HERITAGE HILLS ELEC. SYS-M(715)	6,007	5,818	189
OBWB - Defined Area A/D (1/2 of Req)	15,651	15,650	1
OBWB - Defined Area D	16,680	16,679	1
STERILE INSECT RELEASE	38,608	37,339	1,269
APEX WATER SYSTEM-W(716)	-	-	-
APEX CIRCLE DEBT SERVICING -parcel	4,628	5,983	(1,355)
APEX WASTE TRANSFER STATION	-	17,000	(17,000)
SEPTAGE DISPOSAL SERVICE	7,955	11,624	(3,670)
Subtotal	462,485	486,034	(23,549)
TOTAL	\$ 2,824,341	\$ 2,701,497	\$ 122,844
Average Res Tax Rate/\$1000	\$ 1.95	\$ 1.86	\$ 0.09
Average Taxes per Res Property	\$ 636.41	\$ 606.55	\$ 29.86

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)		2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 4,935	\$ 4,818	\$ 117
911 EMERGENCY CALL SYSTEM - Impr. Only		19,274	15,156	4,119
EMERGENCY PLANNING		5,863	5,797	66
GENERAL GOVERNMENT		44,937	52,007	(7,071)
ELECTORAL AREA ADMINISTRATION		132,541	114,043	18,498
BUILDING INSPECTION		36,176	34,371	1,805
ELECTORAL AREA PLANNING		107,863	107,467	396
DESTRUCTION OF PESTS		286	281	6
NUISANCE CONTROL		888	900	(12)
ANIMAL CONTROL		15,729	16,719	(990)
NOXIOUS WEEDS		1,173	723	450
SUBDIVISION SERVICING		9,307	8,385	922
ILLEGAL DUMPING		348	286	62
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,671	2,357	1,314
REGIONAL TRAILS		8,858	4,822	4,037
Subtotal		391,848	368,131	23,718
<u>Regional Director determines budget</u>				
RURAL PROJECTS		23,911	17,327	6,584
GRANT IN AID		19,000	15,000	4,000
NOISE CONTROL		4,040	3,836	204
UNTIDY AND UNSIGHTLY CONTROL		3,673	3,389	284
NARAMATA TRANSIT		69,828	66,208	3,620
NARAMATA MUSEUM		8,643	10,500	(1,857)
REC. PROG., PARKS & FAC. MAINTENANCE		152,887	150,701	2,186
Subtotal		281,982	266,961	15,021
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD		31,021	31,020	2
OKANAGAN REGIONAL LIBRARY		121,009	121,089	(80)
		152,030	152,109	(78)
SUBTOTAL		825,861	787,201	38,660
<u>Service Areas</u>				
CEMETERY-P(715)		28,025	27,717	308
STERILE INSECT RELEASE		44,380	43,117	1,262
NARAMATA FIRE DEPARTMENT		298,344	253,104	45,240
NARAMATA WATER (Parcel)		115,000	109,900	5,100
NARAMATA WATER LITIGATION		-	209,000	(209,000)
SEPTAGE DISPOSAL SERVICE		3,229	4,718	(1,490)
Subtotal		488,977	647,557	(158,579)
TOTAL		\$ 1,314,838	\$ 1,434,757	\$ (119,919)
Average Res Tax Rate/\$1000	(excluding Naramta Litigation)	\$ 2.20	\$ 2.05	\$ 0.15
Average Taxes per Res Property	(excluding Naramta Litigation)	\$ 910.24	\$ 845.85	\$ 64.39

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA F <u>(OKANAGAN LAKE WEST/WESTBENCH)</u>	<u>2016</u>	<u>2015</u>	<u>NET CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 3,388	\$ 3,307	\$ 80
911 EMERGENCY CALL SYSTEM - Impr. Only	13,989	11,000	2,989
EMERGENCY PLANNING	4,025	3,979	45
GENERAL GOVERNMENT	30,846	35,700	(4,854)
ELECTORAL AREA ADMINISTRATION	90,982	78,284	12,698
BUILDING INSPECTION	9,353	8,886	467
ELECTORAL AREA PLANNING	74,042	73,770	272
DESTRUCTION OF PESTS	197	193	4
NUISANCE CONTROL	609	618	(9)
MOSQUITO CONTROL - Impr Only	537	536	1
ANIMAL CONTROL	10,797	11,477	(680)
NOXIOUS WEEDS	805	496	309
SUBDIVISION SERVICING	6,389	5,756	633
ILLEGAL DUMPING	239	196	43
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,520	1,618	902
REGIONAL TRAILS	6,081	3,310	2,771
Subtotal	254,797	239,125	15,672
<u>Regional Director determines budget</u>			
RURAL PROJECTS	14,076	9,356	4,720
GRANT-IN-AID	2,500	2,500	-
PARKS COMMISSION	75,903	57,811	18,092
NOISE BYLAW	1,281	1,205	75
UNTIDY AND UNSIGHTLY CONTROL	3,673	3,504	169
Subtotal	97,433	74,376	23,056
<u>Requisitions from Other Multi-Regional Boards</u>			
OKANAGAN BASIN WATER BOARD	21,294	21,293	1
SUBTOTAL	373,524	334,795	38,729
<u>Service Areas</u>			
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	265,143	270,440	(5,297)
OKANAGAN REGIONAL LIBRARY	83,066	83,121	(55)
STERILE INSECT RELEASE	14,495	9,915	4,579
REC CENTRE COST SHARING-M(715)	20,000	20,000	-
WEST BENCH WATER CAPITAL (PARCEL)	115,600	191,402	(75,802)
FAULDER WATER SYSTEM-A(777)	136,390	134,677	1,713
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	5,411	5,218	193
SEPTAGE DISPOSAL SERVICE	1,562	2,283	(721)
Subtotal	641,667	717,056	(75,389)
TOTAL	\$ 1,015,191	\$ 1,051,851	\$ (36,660)
Average Res Tax Rate/\$1000	\$ 2.23	\$ 2.14	\$ 0.09
Average Taxes per Res Property	\$ 949.39	\$ 911.48	\$ 37.92

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA G <u>(HEDLEY/KEREMEOS)</u>	<u>2016</u>	<u>2016</u>	<u>NET CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 2,202	\$ 2,150	\$ 52
MOSQUITO CONTROL - Impr Only	8,795	8,783	12
911 EMERGENCY CALL SYSTEM - Impr. Only	12,424	9,769	2,655
EMERGENCY PLANNING	2,616	2,587	29
GENERAL GOVERNMENT	20,051	23,206	(3,155)
ELECTORAL AREA ADMINISTRATION	59,140	50,886	8,254
ELECTORAL AREA PLANNING	48,128	47,952	177
DESTRUCTION OF PESTS	128	125	3
NUISANCE CONTROL	396	402	(6)
ANIMAL CONTROL	7,018	7,460	(442)
ELECTRICAL SYSTEM	1,609	1,568	41
NOXIOUS WEEDS	523	323	201
SUBDIVISION SERVICING	4,153	3,741	411
ILLEGAL DUMPING	155	128	28
REGIONAL TRAILS	3,953	2,151	1,801
Subtotal	171,291	161,230	10,061
<u>Village & Regional Director determine budget</u>			
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	50,994	52,720	(1,725)
SWIMMING POOL - IMPR ONLY	25,976	28,916	(2,940)
REFUSE DISPOSAL - IMPR ONLY	121,431	107,716	13,715
ECONOMIC DEVELOPMENT - G	3,286	-	3,286
CEMETERY	2,000	2,000	-
TRANSIT	3,054	2,840	214
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
Subtotal	216,742	204,192	12,550
<u>Regional Director determines budget</u>			
RURAL PROJECTS	28,803	20,951	7,852
GRANT IN AIDS	8,000	7,500	500
COMMUNITY PARKS	-	-	-
HERITAGE CONSERVATION	1,477	1,476	2
HERITAGE GRANT	4,000	4,000	-
UNTIDY AND UNSIGHLY CONTROL	3,073	2,789	284
Subtotal	45,353	36,716	8,638
SUBTOTAL	433,386	402,137	31,250
<u>Service Areas</u>			
ELECT SYS-SCHNEIDER SUB-A(716)	1,000	1,000	-
SERVICE AREA G-U(716) Ollalla Water	-	15,774	(15,774)
OKANAGAN REGIONAL LIBRARY	53,994	54,031	(37)
OBWB - Defined Area	118	118	0
STERILE INSECT RELEASE	58,913	67,839	(8,926)
FIRE PROTECTION-J(716)	106,623	92,850	13,772
Subtotal	220,648	231,613	(10,964)
TOTAL	\$ 654,035	\$ 633,750	\$ 20,285
Average ResTax Rate/\$1000	\$ 2.29	\$ 2.17	\$ 0.12
Average Taxes per Res Property	\$ 383.51	\$ 363.66	\$ 19.85

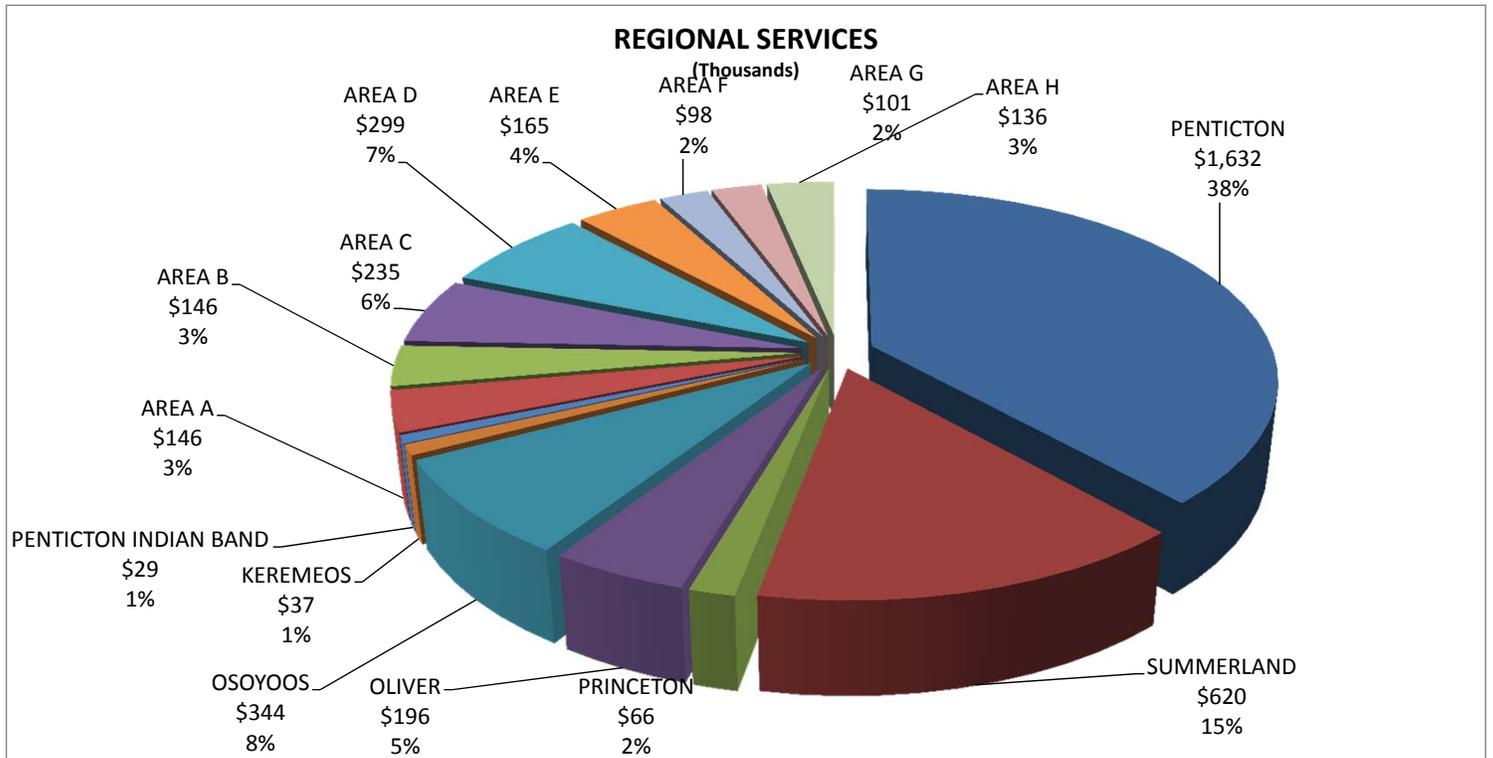
REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

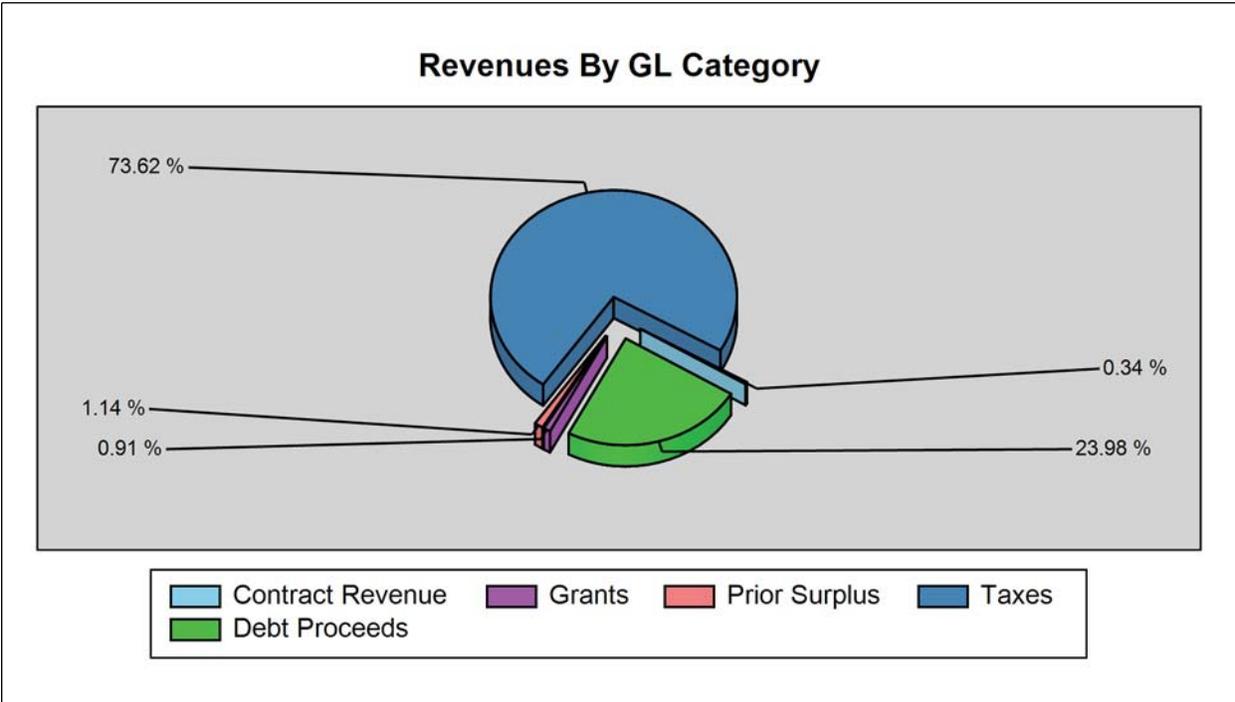
ELECTORAL AREA H (PRINCETON RURAL)	2016	2015	NET CHANGE
Participating Directors determine budget by weighted vote			
SOLID WASTE MANAGEMENT PLAN	\$ 7,135	\$ 6,966	\$ 169
911 EMERGENCY CALL SYSTEM - Impr. Only	38,671	30,408	8,263
EMERGENCY PLANNING	8,478	8,382	96
GENERAL GOVERNMENT	64,974	75,198	(10,224)
ELECTORAL AREA ADMINISTRATION	191,642	164,895	26,747
BUILDING INSPECTION	31,724	30,141	1,583
ELECTORAL AREA PLANNING	155,959	155,386	573
NOXIOUS WEEDS	1,696	1,045	650
SUBDIVISION SERVICING	13,457	12,124	1,333
ILLEGAL DUMPING	503	413	90
NUISANCE CONTROL	1,284	1,302	(18)
REGIONAL TRAILS	12,808	6,972	5,837
Subtotal	528,331	493,232	35,099
Town & Regional Director determine budget			
REFUSE DISPOSAL	151,586	152,379	(793)
ARENA	293,919	226,225	67,694
HERITAGE CONSERVATION	4,787	4,781	6
TRANSIT	1,248	1,200	48
Subtotal	451,540	384,585	66,955
Regional Director determines budget			
RURAL PROJECTS	24,837	32,564	(7,727)
GRANT IN AID	15,000	25,000	(10,000)
ECONOMIC DEVELOPMENT - H	10,649	-	10,649
MOSQUITO CONTROL - Impr. Only	4,231	4,225	6
UNTIDY UNSIGHTLY	3,673	3,389	284
NOISE BYLAW - AREA H	4,040	3,836	204
CEMETERY	3,000	3,000	-
Subtotal	65,430	72,014	(6,584)
SUBTOTAL	1,045,301	949,832	95,469
Service Areas			
FIRE PROTECTION AREA H	101,218	111,568	(10,350)
FIRE PROT-TULAMEEN/COALMONT-C(717)	105,736	94,579	11,157
RURAL PRINCETON RECREATION G(717)	-	-	-
TULAMEEN RECREATION COMMISSION	23,966	33,342	(9,376)
OBWB - Defined Area	173	173	0
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-
ELEC SYS-MISSEZULA LAKE	8,377	8,407	(30)
Subtotal	249,470	258,069	(8,599)
TOTAL	\$ 1,294,770	\$ 1,207,900	\$ 86,870
Average Tax Rate/\$1000	\$ 1.53	\$ 1.42	\$ 0.11
Average Taxes per Property	\$ 358.48	\$ 333.81	\$ 24.67

REGIONAL SERVICES

• Summary Information		22 - 23
• 911 Emergency Call System	0400	24 - 26
• Emergency Planning	0410	27 - 29
• General Government	0100	30 - 32
• Illegal Dumping	4250	33 - 34
• Invasive Species <small>formerly Noxious Weeds</small>	0200	35 - 36
• Municipal Fiscal Services	9990	37 - 38
• Nuisance Control (Starling)	5550	39 - 40
• Okanagan Basin Water Board	6500	41 - 42
• Regional Growth Study	5020	43 - 44
• Regional Trails	7720	45 - 46
• Solid Waste Management Plan	4300	47 - 48
• Sterile Insect Release Program	6000	49 - 50



TAX REQUISITION CHANGE	2016	2015	CHANGE	AVG HOUSE CHANGE
REGIONAL SERVICES	\$4,249,666	\$4,145,253	\$104,413	\$1.88
				EXPLANATION
9-1-1 EMERGENCY CALL SYSTEM	\$644,618	\$506,874	\$137,744	Increased operating costs from 911 project
EMERGENCY PLANNING	\$167,052	\$165,170	\$1,882	
GENERAL GOVERNMENT	\$1,272,833	\$1,473,117	-\$200,284	Removal of requisition for 101 Martin Reno
ILLEGAL DUMPING	\$9,798	\$8,050	\$1,748	
NOXIOUS WEEDS	\$33,022	\$20,355	\$12,667	decreased prior year surplus \$15,000
NUISANCE CONTROL A/B/C/D/E/F/G	\$25,000	\$25,350	-\$350	
O.B.W.B.	\$733,253	\$733,216	\$37	
RGS - SUB REGIONAL	\$91,826	\$58,957	\$32,869	Plan review recommendations implementation \$50K
REGIONAL TRAILS	\$249,436	\$135,767	\$113,669	\$50K matching funds for 1st year of Canada 150 grant KVR Reconstruction; removal of previous reserve funding for capital projects; needed for year 2 of Canada 150
SOLID WASTE MANAGEMENT	\$140,605	\$137,276	\$3,329	
STERILE INSECT RELEASE PROGRAM	\$882,223	\$881,121	\$1,102	



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	3,000	3,000	0
Debt Proceeds	1,300,000	210,000	(1,090,000)
Grants	8,000	8,000	0
Prior Surplus	10,000	10,000	0
Taxes	506,874	644,618	137,744
Total Revenues:	1,827,874	875,618	(952,256)
Expenditures			
Administration	71,650	71,725	75
Capital and Equipment	1,174,300	210,000	(964,300)
Contingency	0	5,000	5,000
Contracts and Agreements	390,403	343,925	(46,478)
Financing	30,000	15,300	(14,700)
Insurance	1,800	1,946	146
Legal	0	500	500
Maintenance and Repairs	41,000	77,500	36,500
Operations	95,300	89,900	(5,400)
Transfers	10,000	30,000	20,000
Utilities	0	16,000	16,000
Wages and benefits	13,421	13,822	401
Total Expenditures:	1,827,874	875,618	(952,256)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: 9-1-1 EMERGENCY CALL SYSTEM

Dept Number: 0400

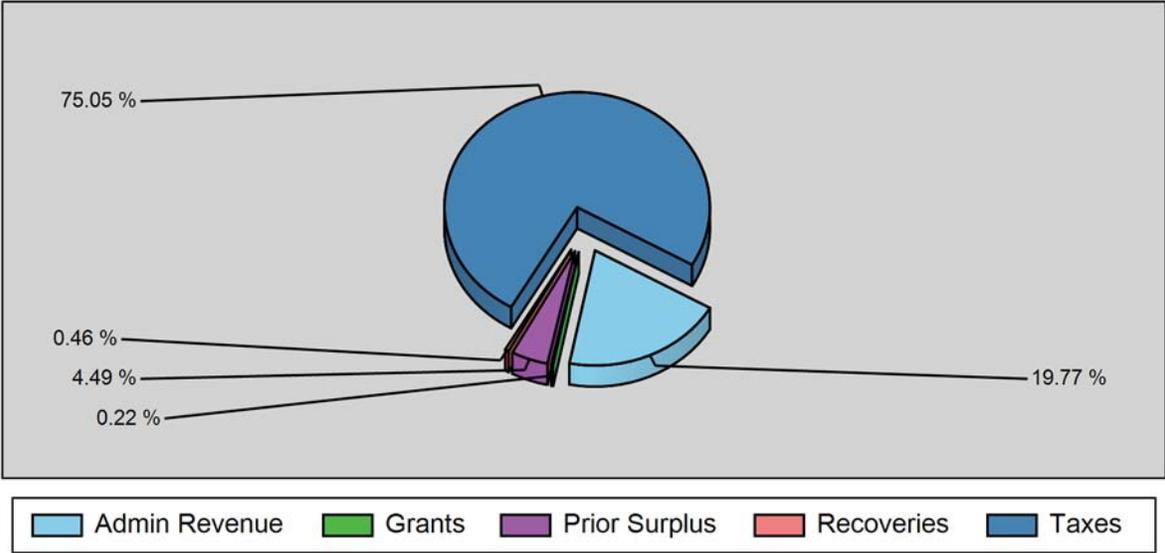
Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	3,000	3,000	3,048	3,109	3,171
Debt Proceeds	210,000	0	0	0	0
Grants	8,000	8,000	8,128	8,291	8,457
Prior Surplus	10,000	10,000	10,000	10,000	10,200
Taxes	644,618	831,908	840,635	851,969	861,731
Total Revenues:	875,618	852,908	861,811	873,369	883,559
Expenditures					
Administration	71,725	72,980	74,257	75,557	76,879
Capital and Equipment	210,000	0	0	0	0
Contingency	5,000	0	0	0	0
Contracts and Agreements	343,925	350,643	354,333	359,020	363,800
Financing	15,300	205,396	205,396	205,396	205,396
Insurance	1,946	1,980	2,015	2,050	2,086
Legal	500	500	500	500	500
Maintenance and Repairs	77,500	77,621	78,753	81,397	82,551
Operations	89,900	91,473	93,074	94,703	96,360
Transfers	30,000	30,500	31,173	31,901	32,646
Utilities	16,000	7,750	8,000	8,250	8,500
Wages and benefits	13,822	14,064	14,310	14,596	14,841
Total Expenditures:	875,618	852,908	861,811	873,369	883,559
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: EMERGENCY PLANNING

Dept Number: 0410

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Admin Revenue	48,000	44,000	(4,000)
Grants	500	500	0
Prior Surplus	0	10,000	10,000
Recoveries	1,030	1,030	0
Taxes	165,170	167,052	1,882
Total Revenues:	214,700	222,582	7,882
Expenditures			
Administration	12,143	12,962	819
Capital and Equipment	9,000	9,000	0
Contracts and Agreements	60,000	60,000	0
Grant in Aid	1,300	1,300	0
Insurance	2,344	2,724	380
Legal	1,000	1,000	0
Operations	3,500	3,500	0
Other Expense	1,030	1,030	0
Recoverable	1,030	1,030	0
Supplies	3,000	3,000	0
Travel	2,500	2,500	0
Utilities	1,200	1,200	0
Wages and benefits	116,653	123,336	6,683
Total Expenditures:	214,700	222,582	7,882
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: EMERGENCY PLANNING

Dept Number: 0410

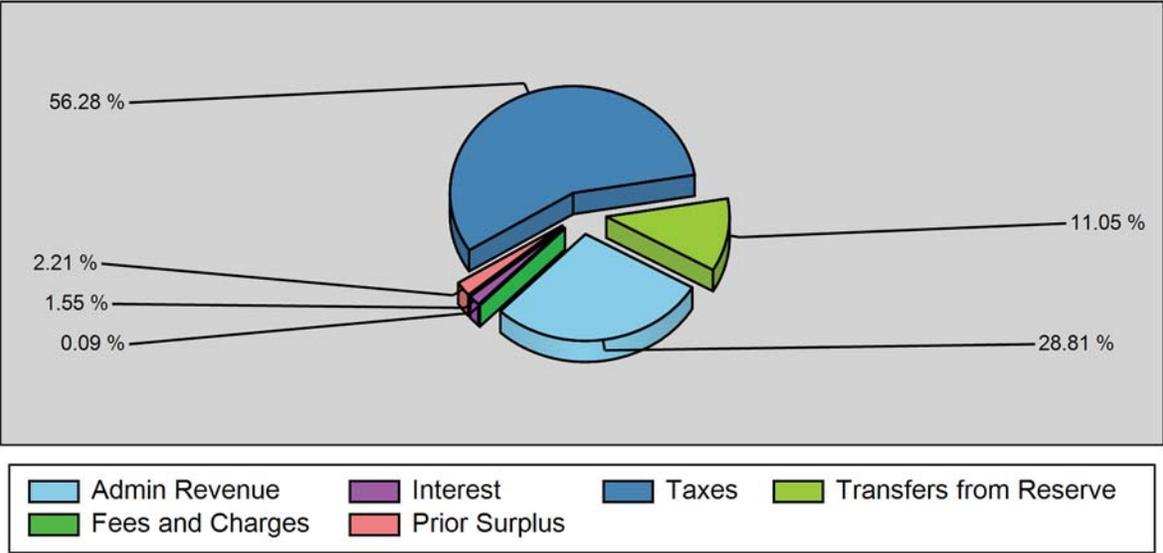
Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Admin Revenue	44,000	44,000	44,000	44,000	44,000
Grants	500	500	508	518	528
Prior Surplus	10,000	0	0	0	0
Recoveries	1,030	1,030	1,046	1,067	1,088
Taxes	167,052	176,217	178,428	182,767	186,774
Total Revenues:	222,582	221,747	223,982	228,352	232,390
Expenditures					
Administration	12,962	13,189	13,420	13,654	13,893
Capital and Equipment	9,000	9,000	9,000	9,180	9,364
Contracts and Agreements	60,000	60,000	60,000	61,200	62,424
Grant in Aid	1,300	1,300	1,300	1,326	1,353
Insurance	2,724	2,772	2,820	2,870	2,920
Legal	1,000	1,000	1,016	1,036	1,057
Operations	3,500	3,500	3,500	3,500	3,570
Other Expense	1,030	1,051	1,072	1,093	1,115
Recoverable	1,030	1,030	1,046	1,067	1,088
Supplies	3,000	3,000	3,000	3,060	3,121
Travel	2,500	2,500	2,500	2,550	2,601
Utilities	1,200	1,200	1,200	1,224	1,248
Wages and benefits	123,336	122,205	124,108	126,592	128,636
Total Expenditures:	222,582	221,747	223,982	228,352	232,390
Net Total	0	0	0	0	0



Revenues By GL Category



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Admin Revenue	637,435	651,622	14,187
Fees and Charges	2,000	2,000	0
Interest	32,500	35,000	2,500
Prior Surplus	50,000	50,000	0
Taxes	1,473,117	1,272,833	(200,284)
Transfers from Reserve	252,000	250,000	(2,000)
Total Revenues:	2,447,052	2,261,455	(185,597)
Expenditures			
Administration	70,900	68,542	(2,358)
Advertising	17,500	17,500	0
Capital and Equipment	557,300	390,300	(167,000)
Consultants	94,500	63,570	(30,930)
Contracts and Agreements	20,500	20,910	410
Grant in Aid	34,500	49,500	15,000
Insurance	12,610	12,755	145
Legal	25,000	25,000	0
Maintenance and Repairs	173,250	185,900	12,650
Other Expense	10,000	10,000	0
Projects	55,000	35,000	(20,000)
Supplies	127,960	130,151	2,191
Transfers	34,000	70,500	36,500
Travel	59,321	51,008	(8,313)
Utilities	54,000	55,080	1,080
Wages and benefits	1,100,711	1,075,739	(24,972)
Total Expenditures:	2,447,052	2,261,455	(185,597)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GENERAL GOVERNMENT

Dept Number: 0100

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Admin Revenue	651,622	663,025	674,628	686,434	698,447
Fees and Charges	2,000	2,000	200	2,000	2,000
Interest	35,000	35,000	35,000	35,000	35,000
Prior Surplus	50,000	25,000	25,000	25,000	25,000
Taxes	1,272,833	1,272,540	1,300,909	1,315,520	1,328,746
Transfers from Reserve	250,000	15,000	0	0	0
Total Revenues:	2,261,455	2,012,565	2,035,737	2,063,954	2,089,193
Expenditures					
Administration	68,542	69,479	70,432	71,402	72,389
Advertising	17,500	17,806	18,118	18,435	18,758
Capital and Equipment	390,300	183,018	170,783	173,597	166,460
Consultants	63,570	64,682	65,814	66,966	68,138
Contracts and Agreements	20,910	21,276	21,648	22,027	22,413
Grant in Aid	49,500	40,000	40,000	40,000	40,000
Insurance	12,755	12,978	13,205	13,436	13,672
Legal	25,000	25,438	25,883	26,336	26,796
Maintenance and Repairs	185,900	189,153	192,463	195,832	199,259
Other Expense	10,000	10,000	10,000	10,000	10,000
Projects	35,000	0	0	0	0
Supplies	130,151	132,429	134,746	137,104	139,504
Transfers	70,500	70,500	70,500	70,500	70,500
Travel	51,008	51,901	52,809	53,733	54,673
Utilities	55,080	56,044	57,025	58,023	59,038
Wages and benefits	1,075,739	1,067,862	1,092,310	1,106,564	1,127,594
Total Expenditures:	2,261,455	2,012,566	2,035,737	2,063,955	2,089,193
Net Total	0	0	0	0	0

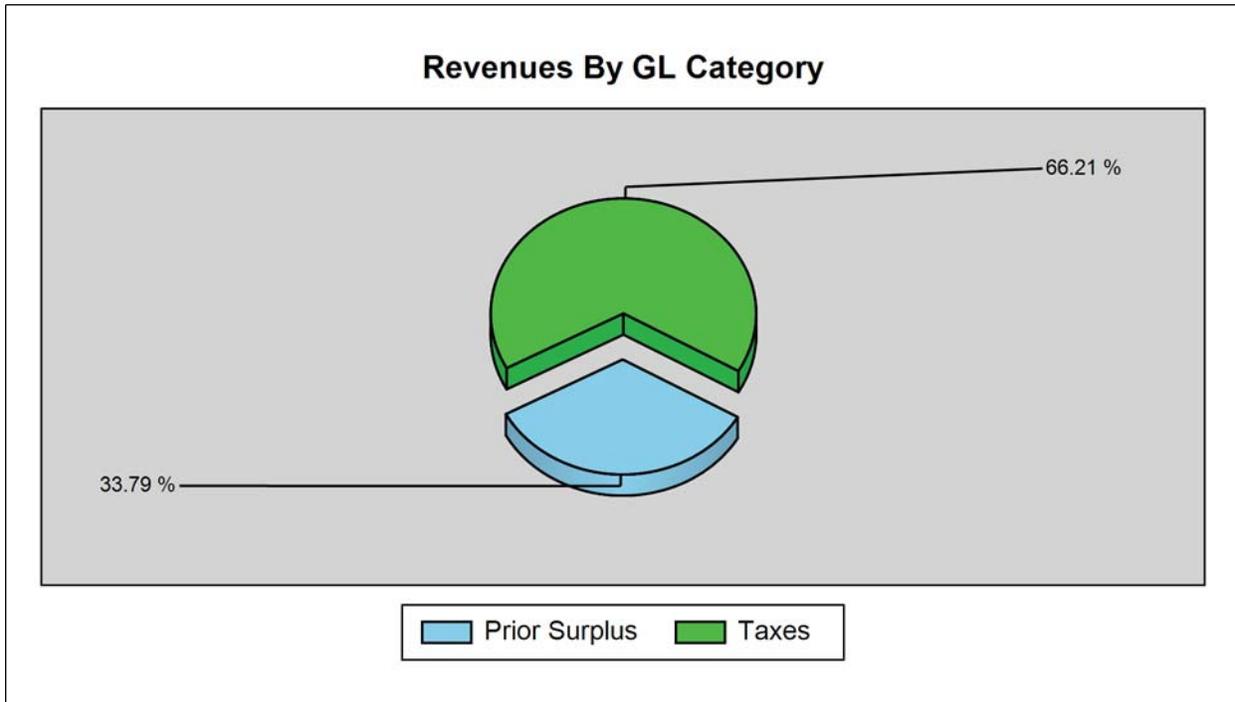
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	8,000	5,000	(3,000)
Taxes	8,050	9,798	1,748
Total Revenues:	16,050	14,798	(1,252)
Expenditures			
Administration	3,266	3,360	94
Advertising	750	500	(250)
Contracts and Agreements	3,200	3,300	100
Insurance	347	375	28
Travel	450	0	(450)
Wages and benefits	8,037	7,263	(774)
Total Expenditures:	16,050	14,798	(1,252)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ILLEGAL DUMPING

Dept Number: 4250

Service Participants: All Municipalities, All Electoral Areas, PIB

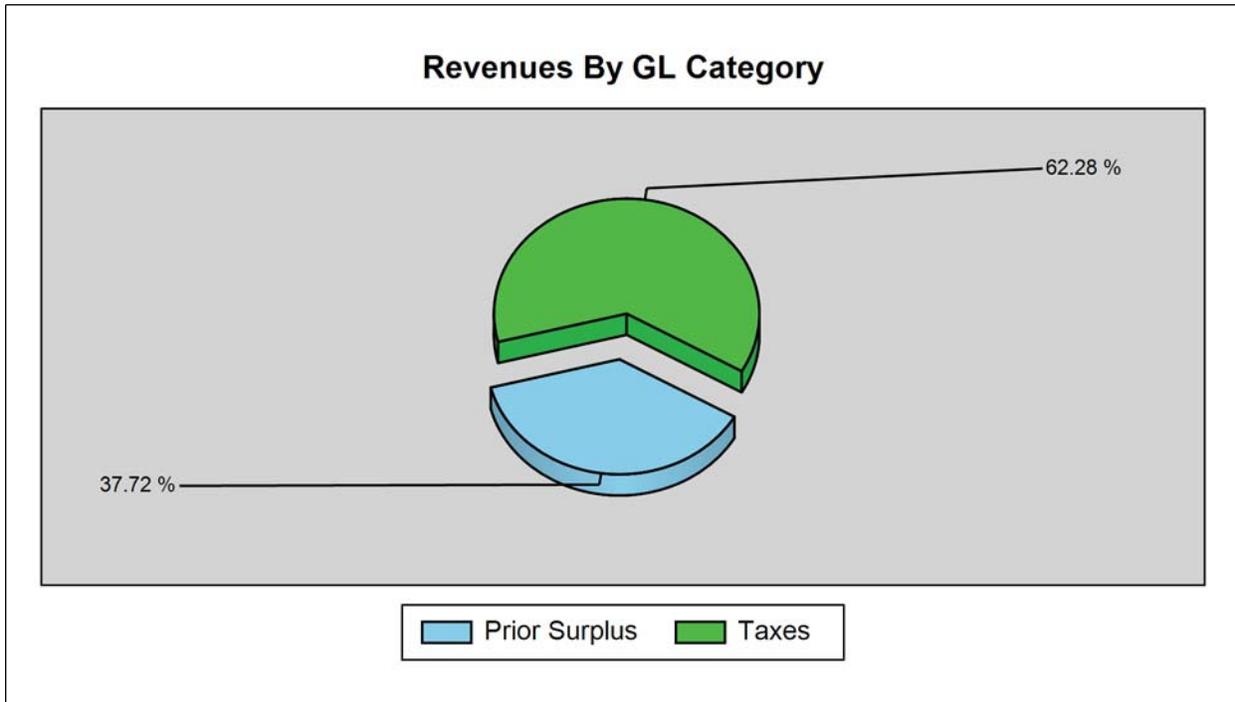


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	5,000	4,000	3,000	2,000	1,000
Taxes	9,798	10,970	12,266	13,585	14,293
Total Revenues:	14,798	14,970	15,266	15,585	15,293
Expenditures					
Administration	3,360	3,419	3,479	3,540	3,601
Advertising	500	500	500	500	500
Contracts and Agreements	3,300	3,300	3,400	3,500	3,500
Insurance	375	361	368	376	0
Wages and benefits	7,263	7,390	7,520	7,669	7,692
Total Expenditures:	14,798	14,970	15,266	15,585	15,293
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INVASIVE SPECIES formerly noxious weeds
 Dept Number: 0200
 Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	35,000	20,000	(15,000)
Taxes	20,355	33,022	12,667
Total Revenues:	55,355	53,022	(2,333)
Expenditures			
Consultants	51,500	51,800	300
Wages and benefits	3,855	1,222	(2,633)
Total Expenditures:	55,355	53,022	(2,333)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INVASIVE SPECIES formerly noxious weeds

Dept Number: 0200

Service Participants: All Municipalities, All Electoral Areas

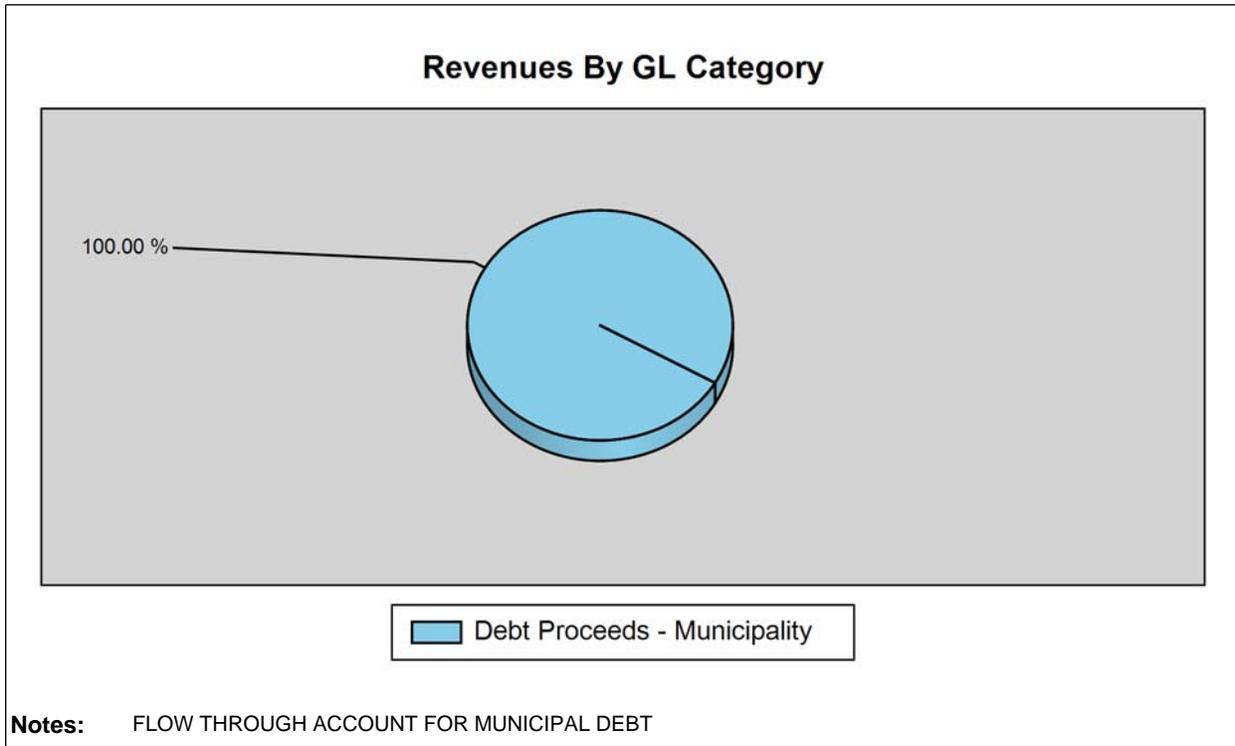


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Taxes	33,022	33,343	33,665	33,890	34,113
Total Revenues:	53,022	53,343	53,665	53,890	54,113
Expenditures					
Consultants	51,800	52,100	52,400	52,600	52,800
Wages and benefits	1,222	1,243	1,265	1,290	1,313
Total Expenditures:	53,022	53,343	53,665	53,890	54,113
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUNICIPAL FISCAL SERVICES
 Dept Number: 9990
 Service Participants: Municipalities Recovery



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds - Municipality	11,989,375	11,488,025	(501,350)
Total Revenues:	11,989,375	11,488,025	(501,350)
Expenditures			
Financing - Municipalities	11,989,375	11,488,025	(501,350)
Total Expenditures:	11,989,375	11,488,025	(501,350)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

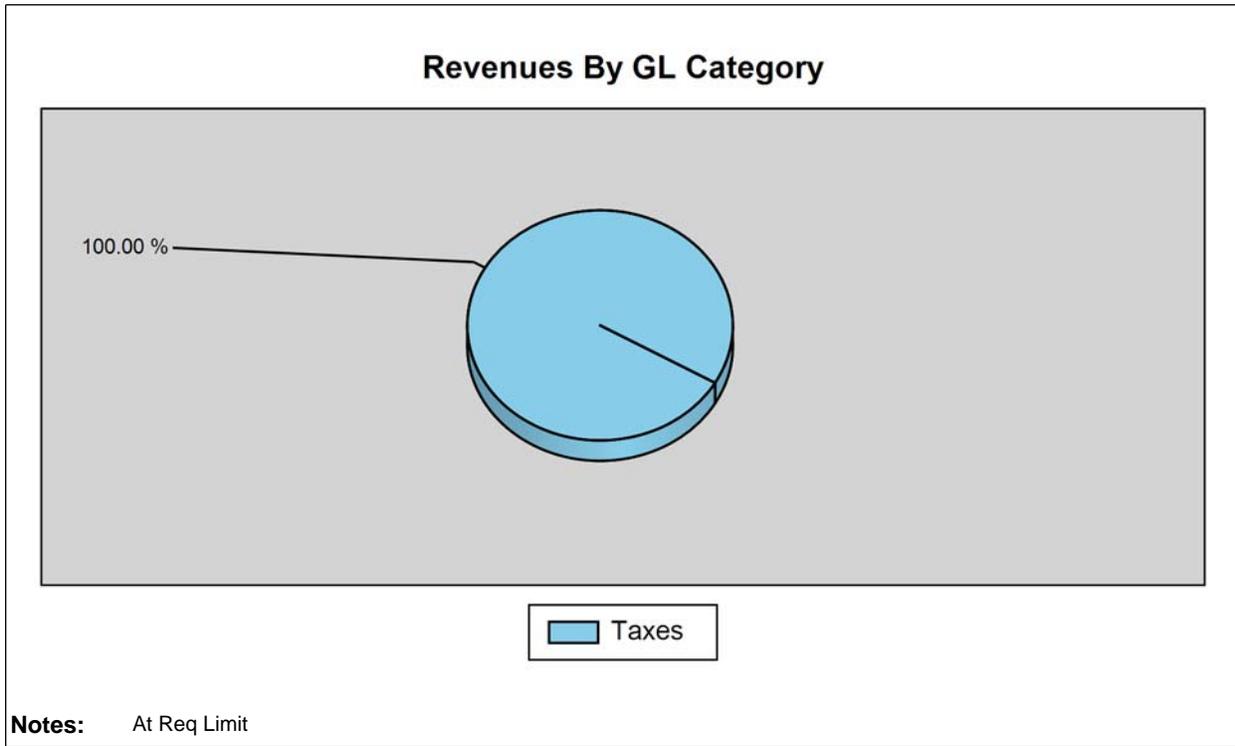
Service: MUNICIPAL FISCAL SERVICES

Dept Number: 9990

Service Participants: Municipalities Recovery



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds - Municipality	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
Total Revenues:	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
Expenditures					
Financing - Municipalities	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
Total Expenditures:	11,488,025	11,351,510	9,365,145	7,805,297	7,636,073
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	150	0	(150)
Taxes	25,350	25,000	(350)
Total Revenues:	25,500	25,000	(500)
Expenditures			
Administration	500	0	(500)
Operations	25,000	25,000	0
Total Expenditures:	25,500	25,000	(500)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

**Service: NUISANCE CONTROL
 Dept Number: 5550
 Service Participants: All Municipalities, All Electoral Areas**



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	0	0	0	0	0
Taxes	25,000	25,000	25,000	25,500	25,000
Total Revenues:	25,000	25,000	25,000	25,500	25,000
Expenditures					
Administration	0	0	0	0	0
Operations	25,000	25,000	25,000	25,500	25,000
Total Expenditures:	25,000	25,000	25,000	25,500	25,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

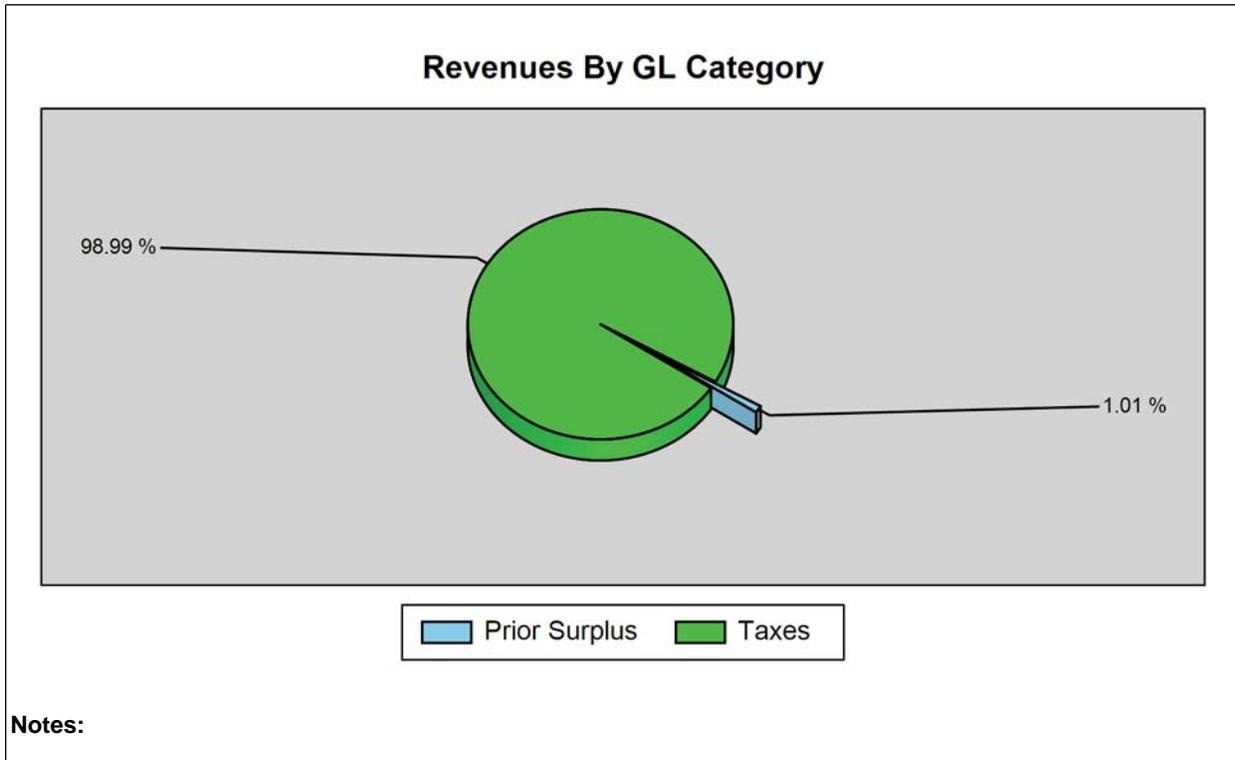
2016 - 2020



Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Areas N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



Budget Comparison			
	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	6,500	7,500	1,000
Taxes	733,216	733,253	37
Total Revenues:	739,716	740,753	1,037
Expenditures			
Administration	6,911	7,948	1,037
Transfers - Other Agencies	732,805	732,805	0
Total Expenditures:	739,716	740,753	1,037
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OKANAGAN BASIN WATER BOARD

Dept Number: 6500

Service Participants: Area C, E, F, Specified Service Ares N714 (A/D); N715 (D); N716 (G); N717 (H); City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos, PIB



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	7,500	7,500	7,500	7,500	7,500
Taxes	733,253	733,392	733,534	733,678	733,824
Total Revenues:	740,753	740,892	741,034	741,178	741,324
Expenditures					
Administration	7,948	8,087	8,229	8,373	8,519
Transfers - Other Agencies	732,805	732,805	732,805	732,805	732,805
Total Expenditures:	740,753	740,892	741,034	741,178	741,324
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

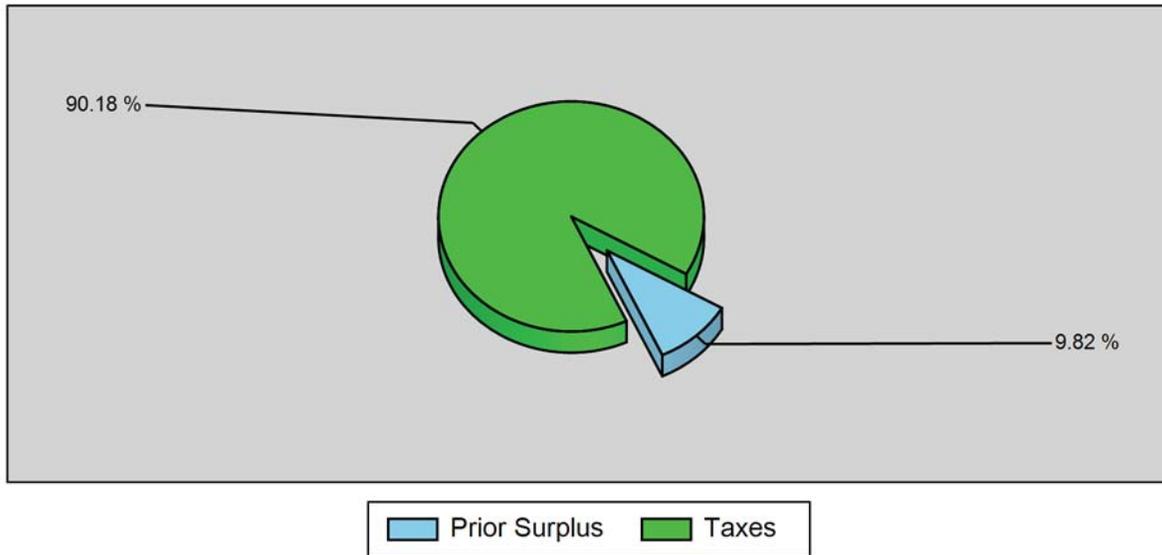
Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(2,000)	10,000	12,000
Taxes	58,957	91,826	32,869
Total Revenues:	56,957	101,826	44,869
Expenditures			
Administration	6,197	5,377	(820)
Advertising	500	500	0
Consultants	10,000	50,000	40,000
Contracts and Agreements	0	1,000	1,000
Operations	2,500	3,500	1,000
Supplies	500	500	0
Transfers	0	2,500	2,500
Wages and benefits	37,260	38,449	1,189
Total Expenditures:	56,957	101,826	44,869
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REGIONAL GROWTH STRATEGY - SUB REGIONAL

Dept Number: 5020

Service Participants: Electoral Area A, C, D, E & F, City of Penticton, District of Summerland, Town of Oliver, Town of Osoyoos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	10,000	2,500	2,500	2,500	2,500
Taxes	91,826	50,091	50,871	51,764	49,452
Transfers from Reserve	0	0	0	0	10,000
Total Revenues:	101,826	52,591	53,371	54,264	61,952
Expenditures					
Administration	5,377	5,471	5,567	5,664	5,763
Advertising	500	500	500	500	500
Consultants	50,000	0	0	0	10,000
Contracts and Agreements	1,000	1,000	1,000	1,000	1,000
Operations	3,500	3,500	3,500	3,500	3,500
Supplies	500	500	500	500	500
Transfers	2,500	2,500	2,500	2,500	0
Wages and benefits	38,449	39,120	39,805	40,600	40,688
Total Expenditures:	101,826	52,591	53,371	54,264	61,952
Net Total	0	0	0	0	0

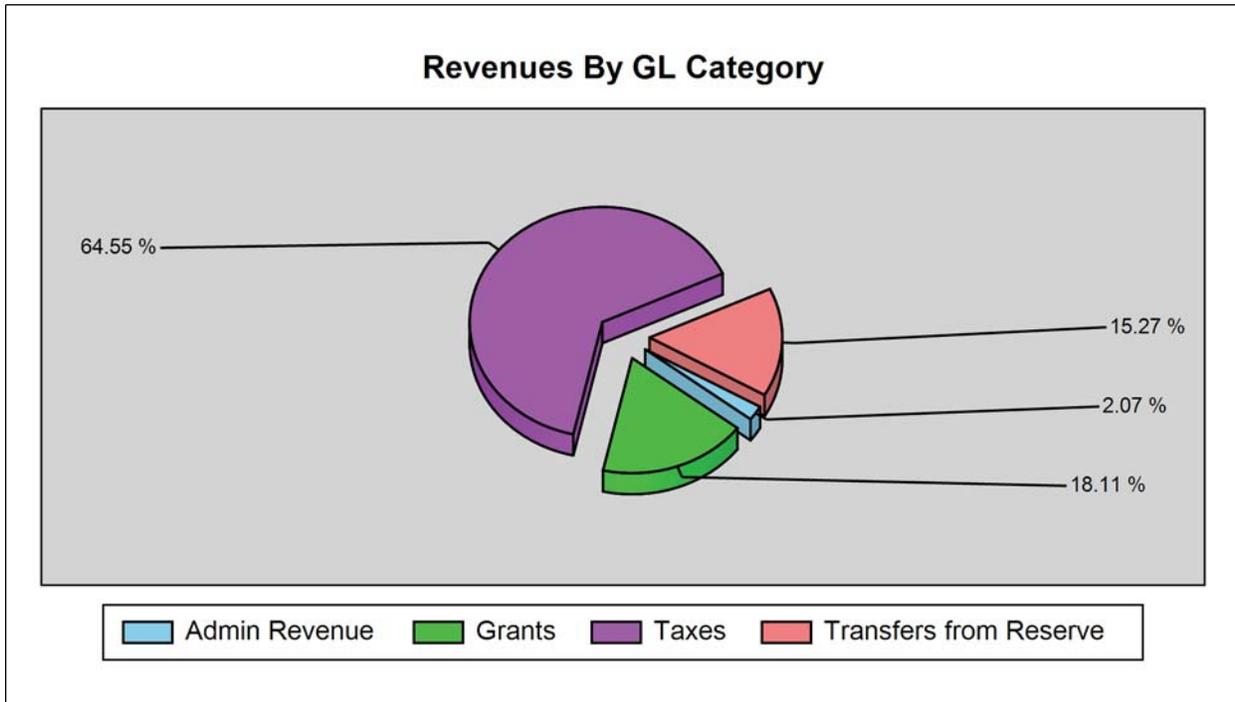
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Admin Revenue	8,000	8,000	0
Grants	20,000	70,000	50,000
Prior Surplus	15,000	0	(15,000)
Taxes	135,767	249,436	113,669
Transfers from Reserve	80,500	59,007	(21,493)
Total Revenues:	259,267	386,443	127,176
Expenditures			
Administration	24,003	25,342	1,339
Advertising	2,500	2,548	48
Capital and Equipment	43,167	131,000	87,833
Financing	0	9,007	9,007
Insurance	3,836	5,331	1,495
Maintenance and Repairs	62,500	62,500	0
Operations	18,900	7,000	(11,900)
Supplies	8,500	7,500	(1,000)
Transfers	30,000	30,000	0
Wages and benefits	65,861	106,215	40,354
Total Expenditures:	259,267	386,443	127,176
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REGIONAL TRAILS

Dept Number: 7720

Service Participants: All Municipalities, All Electoral Areas



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Admin Revenue	8,000	8,000	8,000	8,000	8,000
Grants	70,000	89,600	10,000	0	0
Taxes	249,436	256,976	270,052	282,754	273,860
Transfers from Reserve	59,007	83,607	9,007	9,007	3,002
Total Revenues:	386,443	438,183	297,059	299,761	284,862
Expenditures					
Administration	25,342	25,785	26,237	26,696	27,163
Advertising	2,548	2,579	2,620	2,620	2,650
Capital and Equipment	131,000	181,200	33,000	34,000	17,900
Financing	9,007	9,007	9,007	9,007	3,002
Insurance	5,331	5,424	5,519	5,616	5,714
Maintenance and Repairs	62,500	64,500	66,500	68,500	70,500
Operations	7,000	7,000	7,000	7,000	7,000
Supplies	7,500	5,500	9,000	7,000	11,500
Transfers	30,000	30,000	30,000	30,000	30,000
Wages and benefits	106,215	107,187	108,176	109,322	109,432
Total Expenditures:	386,443	438,183	297,059	299,761	284,862
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

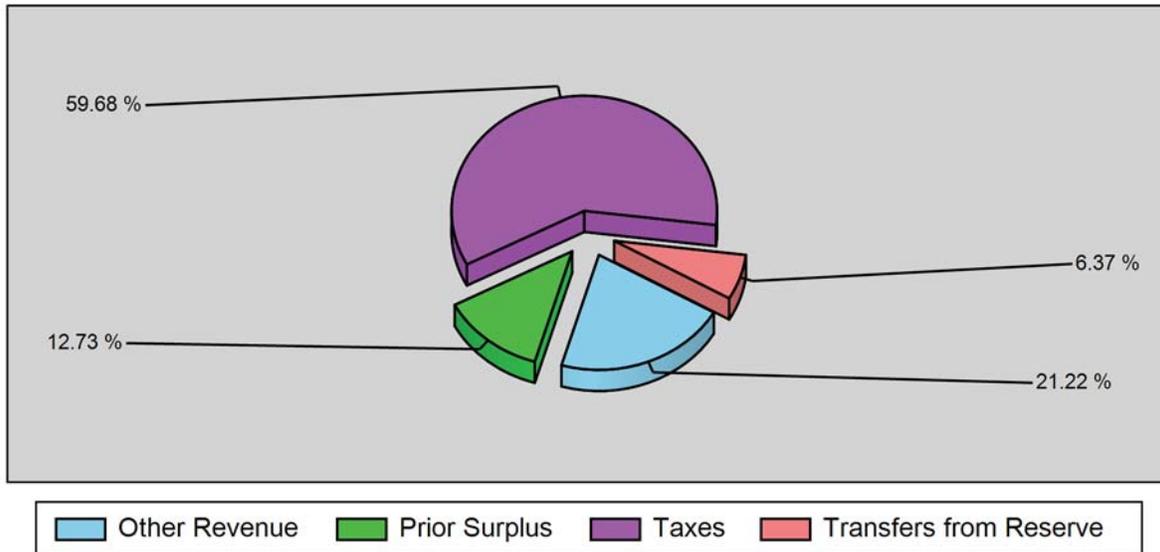
Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Other Revenue	100,000	50,000	(50,000)
Prior Surplus	30,000	30,000	0
Taxes	137,276	140,605	3,329
Transfers from Reserve	35,000	15,000	(20,000)
Total Revenues:	302,276	235,605	(66,671)
Expenditures			
Administration	9,879	10,658	779
Consultants	20,000	5,000	(15,000)
Contracts and Agreements	21,000	66,000	45,000
Grant Expense	7,000	8,000	1,000
Legal	0	500	500
Plans and Studies	200,000	100,000	(100,000)
Supplies	1,000	1,000	0
Wages and benefits	43,397	44,447	1,050
Total Expenditures:	302,276	235,605	(66,671)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SOLID WASTE MANAGEMENT

Dept Number: 4300

Service Participants: All Municipalities, All Electoral Areas, PIB



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Other Revenue	50,000	0	0	0	0
Prior Surplus	30,000	20,000	15,000	10,000	5,000
Taxes	140,605	131,021	141,946	147,996	118,375
Transfers from Reserve	15,000	0	10,000	0	0
Total Revenues:	235,605	151,021	166,946	157,996	123,375
Expenditures					
Administration	10,658	10,845	11,034	11,227	11,424
Consultants	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	66,000	21,000	21,000	21,000	21,000
Grant Expense	8,000	8,000	8,000	8,000	8,000
Legal	500	0	0	0	0
Plans and Studies	100,000	0	75,000	25,000	0
Supplies	1,000	1,000	1,000	1,000	1,000
Transfers	0	60,000	0	40,000	30,000
Wages and benefits	44,447	45,176	45,912	46,768	46,952
Total Expenditures:	235,605	151,021	166,946	157,996	123,375
Net Total	0	0	0	0	0

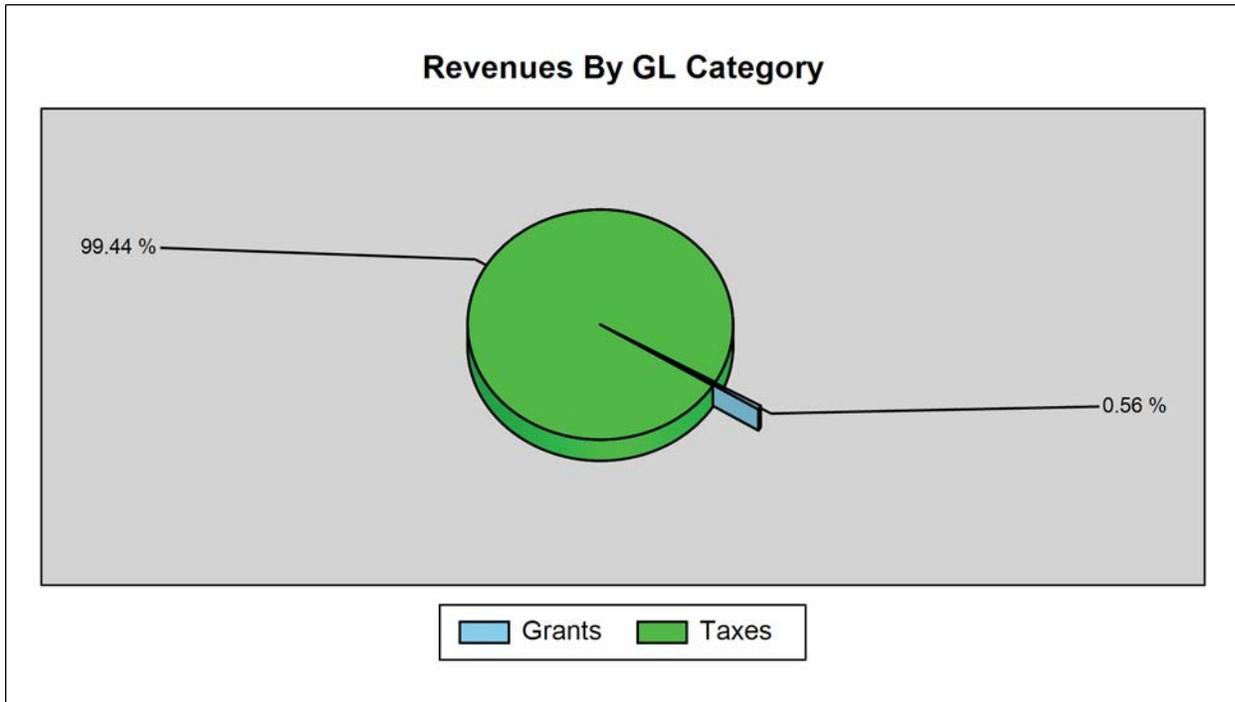
FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: STERILE INSECT RELEASE PROGRAM
 Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	5,000	5,000	0
Taxes	881,121	882,223	1,102
Total Revenues:	886,121	887,223	1,102
Expenditures			
Administration	7,344	8,446	1,102
Transfers - Other Agencies	878,777	878,777	0
Total Expenditures:	886,121	887,223	1,102
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: STERILE INSECT RELEASE PROGRAM

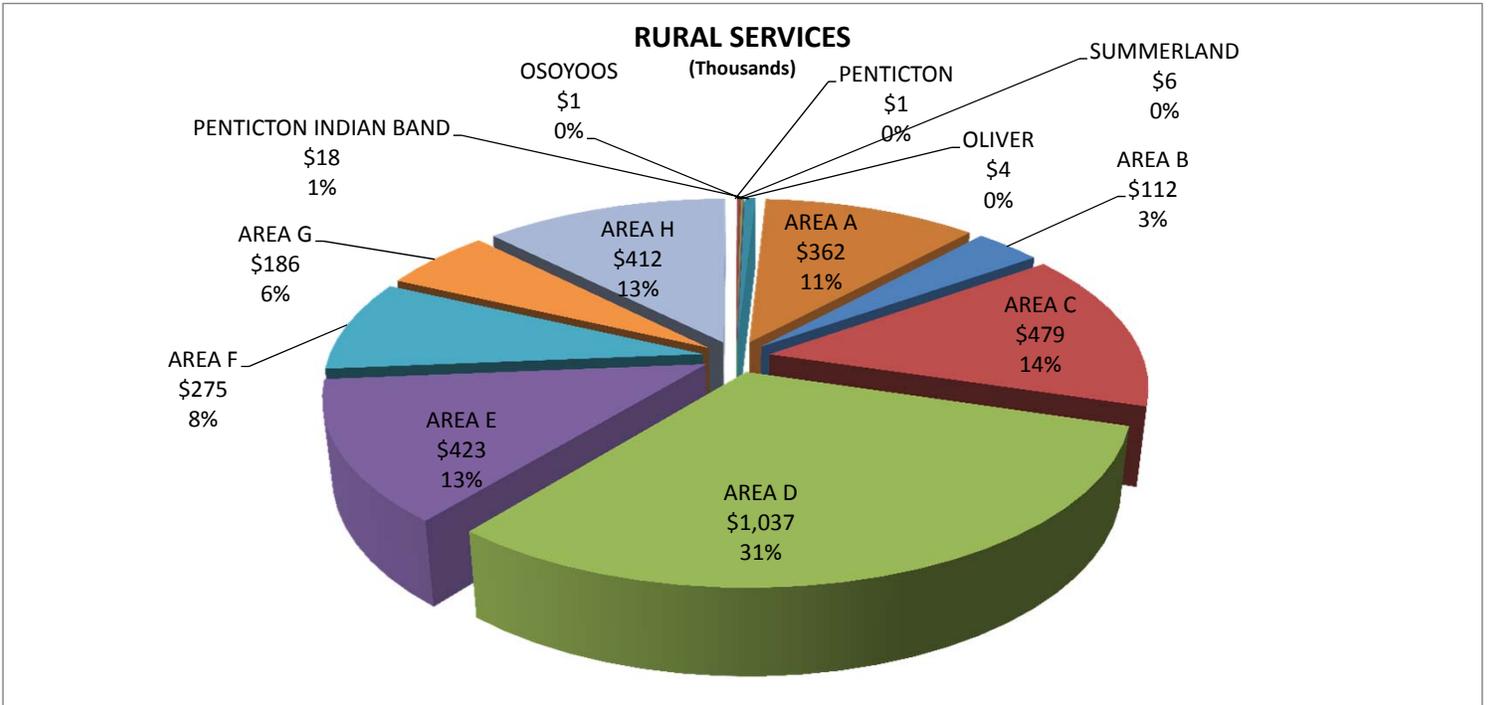
Dept Number: 6000

Service Participants: Specified Service Areas A714 (A); B716 (B); B714 (C); C714 (D) AND C715 (D); D715 (E); E715 (F) AND E777 (F); F716 (G); City of Penticton, District of Summerland; Town of Oliver; Town of Osoyoos and Village of Keremeos

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	5,000	5,000	5,000	5,000	5,000
Taxes	882,223	882,371	882,521	882,674	882,830
Total Revenues:	887,223	887,371	887,521	887,674	887,830
Expenditures					
Administration	8,446	8,594	8,744	8,897	9,053
Transfers - Other Agencies	878,777	878,777	878,777	878,777	878,777
Total Expenditures:	887,223	887,371	887,521	887,674	887,830
Net Total	0	0	0	0	0

RURAL SERVICES

• Summary Information		52 -53
• Animal Control – Areas A,B,C,D,E,F,G,H	9200	54 - 55
• Building Inspection	2500	56 -58
• Bylaw Enforcement	5100	59 - 60
• Destruction of Pests – Oliver / Keremeos / Areas A,B,C,D,E,F,G,	5500	61 - 62
• Destruction of Pests – Penticton	5600	63 - 64
• Destruction of Pests – Summerland	5800	65 - 66
• Economic Development - Areas B,G,H, & Keremeos	9360	67 - 68
• Electoral Area Administration	0300	69 -70
• Electoral Area Planning	5000	71 - 73
• Heritage Conservation A,C,D,G,H	7880	74 - 75
• Information Services (IS)	0600	76 - 77
• Mosquito Control	5700	78 - 79
• Okanagan Regional Library	9900	80 - 81
• Subdivision Servicing	4200	82 - 83



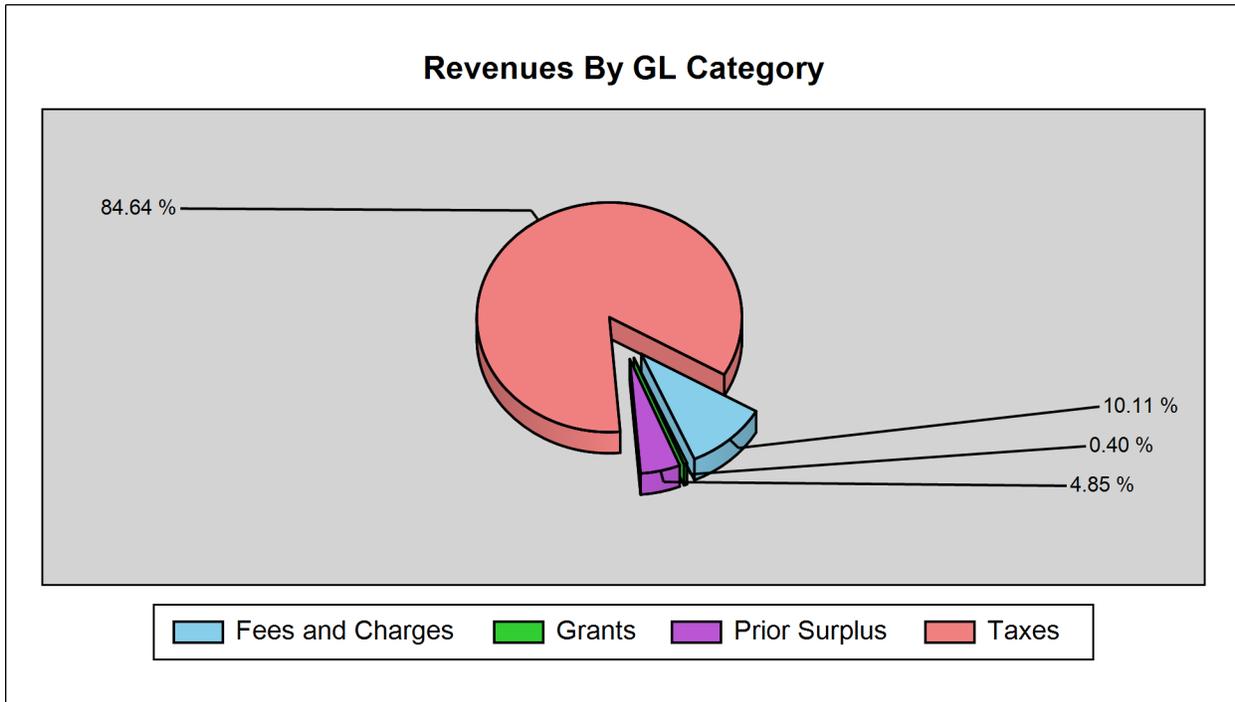
TAX REQUISITION CHANGE	2016	2015	CHANGE	AVG HOUSE CHANGE
RURAL SERVICES	\$3,318,229	\$3,142,018	\$176,211	\$11
				EXPLANATION
ANIMAL CONTROL - A,B,C,D,E,F,G,H	\$104,684	\$111,275	-\$6,591	
BUILDING INSPECTION	\$233,959	\$222,288	\$11,671	
DESTRUCTION OF PESTS	\$4,525	\$9,144	-\$4,619	
ELECTORAL AREA ADMINISTRATION	\$1,073,788	\$923,924	\$149,864	realignment of S&W based on Time Tracker ; \$15K Asset Management Planning
ECON. DEV. - B, G, H	\$15,525	\$0	\$15,525	2015 requisiton \$0 ; 2016 requisitioning for service support again
HERITAGE CONSERVATION A, C, D, G, H	\$20,524	\$20,500	\$24	
MOSQUITO CONTROL	\$92,579	\$92,451	\$128	
OKANAGAN REGIONAL LIBRARY	\$805,390	\$805,926	-\$536	
ELECTORAL AREA PLANNING	\$891,855	\$888,579	\$3,276	
SUBDIVISION SERVICING	\$75,400	\$67,931	\$7,469	Additional staff time \$15K

NON TAX SUPPORTED SERVICES - REALLOCATIONS				
BYLAW ENFORCEMENT	\$178,669	\$169,435	\$9,234	
INFORMATION SERVICES	\$584,466	\$577,967	\$6,499	

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ANIMAL CONTROL - A,B,C,D,E,F,G
 Dept Number: 9200
 Service Participants: All Electoral Areas except "H"



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	4,300	12,500	8,200
Grants	500	500	0
Prior Surplus	1,000	6,000	5,000
Taxes	111,275	104,684	(6,591)
Total Revenues:	117,075	123,684	6,609
Expenditures			
Administration	24,050	26,634	2,584
Advertising	500	500	0
Contracts and Agreements	66,000	70,000	4,000
Grant in Aid	9,000	9,000	0
Legal	2,525	2,550	25
Operations	15,000	15,000	0
Total Expenditures:	117,075	123,684	6,609
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ANIMAL CONTROL - A,B,C,D,E,F,G
 Dept Number: 9200
 Service Participants: All Electoral Areas except "H"

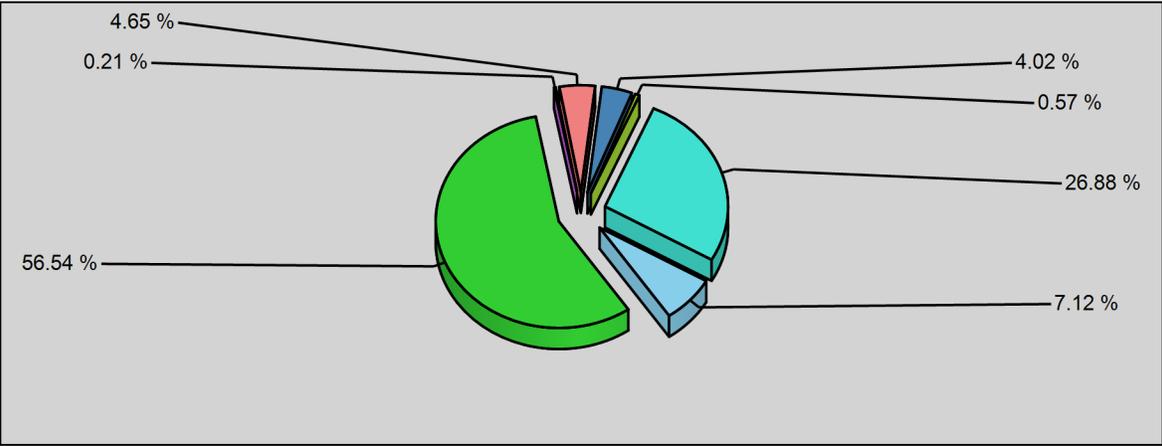


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	12,500	8,300	8,300	8,300	8,300
Grants	500	500	500	500	500
Prior Surplus	6,000	1,000	1,000	1,000	1,000
Taxes	104,684	114,375	114,875	115,382	115,898
Total Revenues:	123,684	124,175	124,675	125,182	125,698
Expenditures					
Administration	26,634	27,100	27,574	28,057	28,548
Advertising	500	500	500	500	500
Contracts and Agreements	70,000	70,000	70,000	70,000	70,000
Grant in Aid	9,000	9,000	9,000	9,000	9,000
Legal	2,550	2,575	2,601	2,625	2,650
Operations	15,000	15,000	15,000	15,000	15,000
Total Expenditures:	123,684	124,175	124,675	125,182	125,698
Net Total	0	0	0	0	0



Service: BUILDING INSPECTION
Dept Number: 2500
Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos

Revenues By GL Category



- Contract Revenue
- Grants
- Prior Surplus
- Taxes
- Fees and Charges
- Other Revenue
- Recoveries

Notes:

FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos

Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	60,000	62,000	2,000
Fees and Charges	435,000	492,100	57,100
Grants	1,800	1,800	0
Other Revenue	58,000	40,500	(17,500)
Prior Surplus	10,000	35,000	25,000
Recoveries	5,000	5,000	0
Taxes	222,288	233,959	11,671
Transfers from Reserve	30,000	0	(30,000)
Total Revenues:	822,088	870,359	48,271
Expenditures			
Administration	66,257	74,216	7,959
Advertising	2,000	2,000	0
Capital and Equipment	32,500	1,500	(31,000)
Consultants	0	10,000	10,000
Insurance	35,999	40,647	4,648
Legal	20,000	15,000	(5,000)
Operations	2,500	2,500	0
Other Expense	2,500	6,000	3,500
Supplies	3,500	4,000	500
Transfers	15,000	15,000	0
Travel	36,876	43,433	6,557
Utilities	8,445	10,000	1,555
Wages and benefits	596,511	646,063	49,552
Total Expenditures:	822,088	870,359	48,271
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

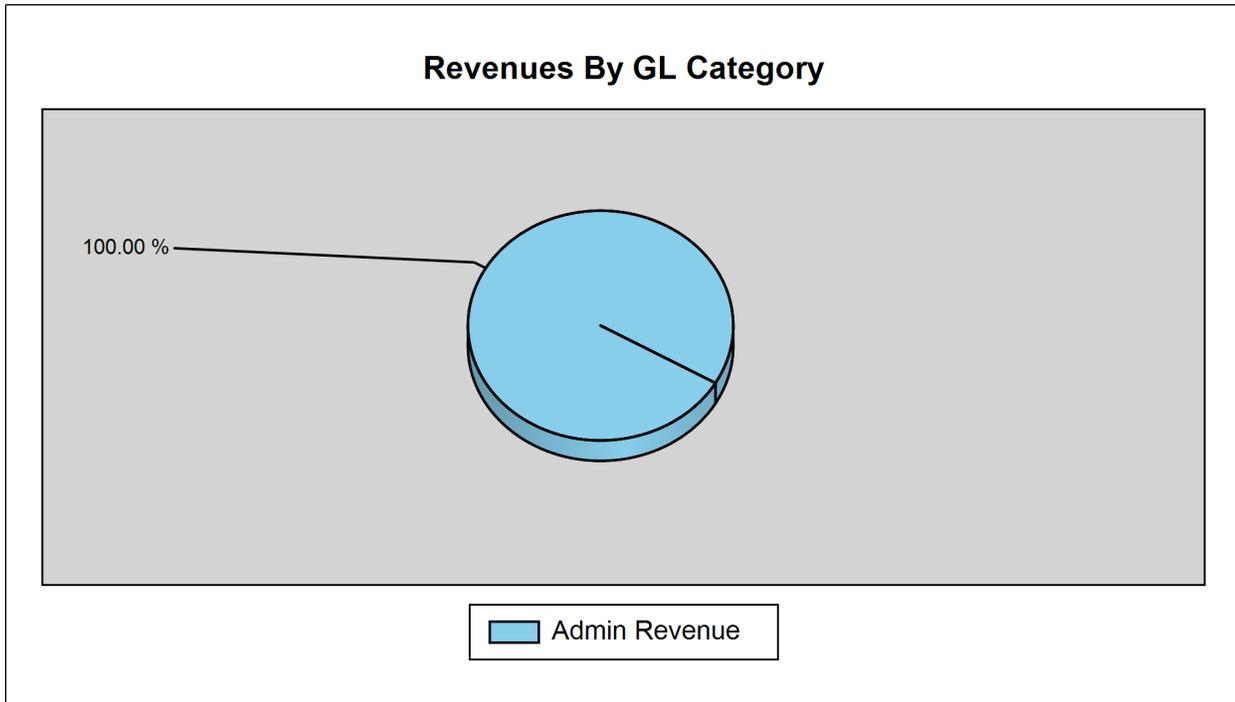


Service: BUILDING INSPECTION

Dept Number: 2500

Service Participants: Electoral Area A, C, portion of D, E, portion of F & Area H - by contract with Town of Princeton, Village of Keremeos

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	62,000	63,000	63,000	63,000	63,000
Fees and Charges	492,100	460,000	460,000	460,000	460,000
Grants	1,800	1,800	1,800	1,800	1,800
Other Revenue	40,500	56,000	56,000	56,000	56,000
Prior Surplus	35,000	10,000	10,000	10,000	10,000
Recoveries	5,000	0	0	0	0
Taxes	233,959	254,553	268,648	283,376	286,507
Total Revenues:	870,359	845,353	859,448	874,176	877,307
Expenditures					
Administration	74,216	75,515	76,836	78,181	79,549
Advertising	2,000	2,000	2,000	2,000	2,000
Capital and Equipment	1,500	3,500	3,500	3,500	3,500
Consultants	10,000	0	0	0	0
Insurance	40,647	41,358	42,082	42,819	43,568
Legal	15,000	15,000	15,000	15,000	15,000
Operations	2,500	2,500	2,500	2,500	2,500
Other Expense	6,000	5,000	5,000	5,000	5,000
Supplies	4,000	4,000	4,000	4,000	4,000
Transfers	15,000	15,000	15,000	15,000	15,000
Travel	43,433	43,865	43,353	43,493	44,285
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	646,063	627,615	640,177	652,683	652,905
Total Expenditures:	870,359	845,353	859,448	874,176	877,307
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Admin Revenue	169,435	183,669	14,234
Total Revenues:	169,435	183,669	14,234
Expenditures			
Administration	22,515	25,263	2,748
Contracts and Agreements	25,000	25,500	500
Legal	5,000	5,100	100
Supplies	1,000	1,020	20
Wages and benefits	115,920	126,786	10,866
Total Expenditures:	169,435	183,669	14,234
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: BYLAW ENFORCEMENT
 Dept Number: 5100
 Service Participants: REALLOCATION DEPARTMENT



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Admin Revenue	183,669	181,871	185,044	188,590	190,014
Fees and Charges	0	0	0	0	0
Total Revenues:	183,669	181,871	185,044	188,590	190,014
Expenditures					
Administration	25,263	25,705	26,155	26,613	27,078
Contracts and Agreements	25,500	26,010	26,465	26,928	27,400
Legal	5,100	5,189	5,280	5,372	5,466
Supplies	1,020	1,038	1,056	1,074	1,093
Wages and benefits	126,786	123,929	126,088	128,602	128,976
Total Expenditures:	183,669	181,871	185,044	188,590	190,014
Net Total	0	0	0	0	0

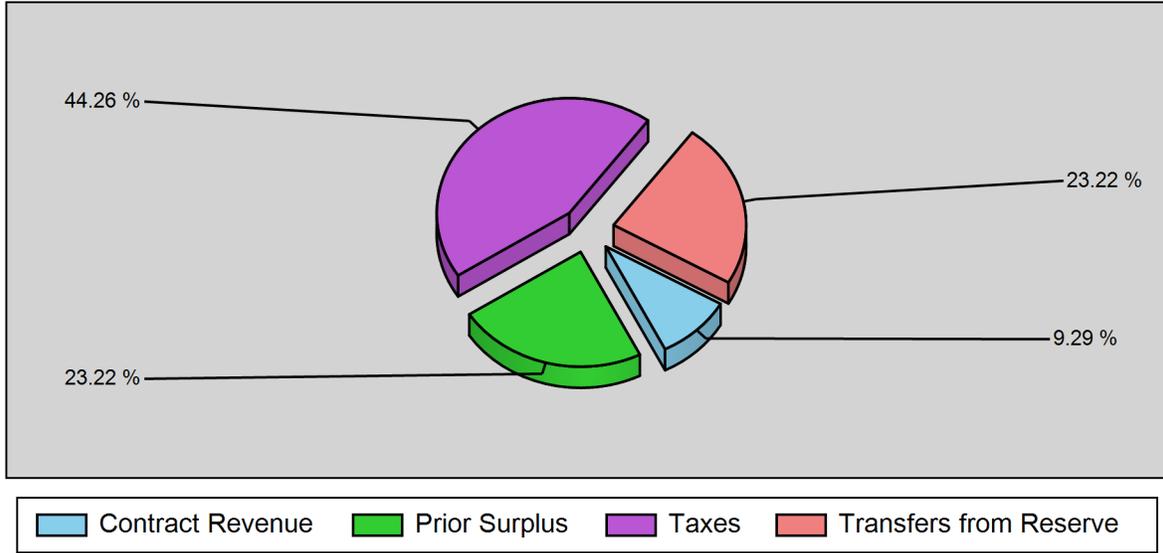
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G
 Dept Number: 5500
 Service Participants: All Areas except "H" and by contract with Town of Oliver and Town of Keremeos



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	400	400	0
Prior Surplus	2,000	1,000	(1,000)
Taxes	1,867	1,906	39
Transfers from Reserve	0	1,000	1,000
Total Revenues:	4,267	4,306	39
Expenditures			
Administration	500	525	25
Advertising	500	500	0
Contracts and Agreements	1,500	1,500	0
Insurance	167	181	14
Operations	100	100	0
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	500	500	0
Total Expenditures:	4,267	4,306	39
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -OLIVER/KEREMEOS/A/B/C/D/E/F/G
 Dept Number: 5500
 Service Participants: All Areas expect "H" and by contract with Town of Oliver and
 Town of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	400	400	400	400	400
Prior Surplus	1,000	1,000	0	0	0
Taxes	1,906	2,068	3,081	4,094	4,107
Transfers from Reserve	1,000	1,000	1,000	0	0
Total Revenues:	4,306	4,468	4,481	4,494	4,507
Expenditures					
Administration	525	534	544	553	563
Advertising	500	550	550	550	550
Contracts and Agreements	1,500	1,500	1,500	1,500	1,500
Insurance	181	184	187	191	194
Operations	100	100	100	100	100
Supplies	500	550	550	550	550
Travel	500	550	550	550	550
Wages and benefits	500	500	500	500	500
Total Expenditures:	4,306	4,468	4,481	4,494	4,507
Net Total	0	0	0	0	0

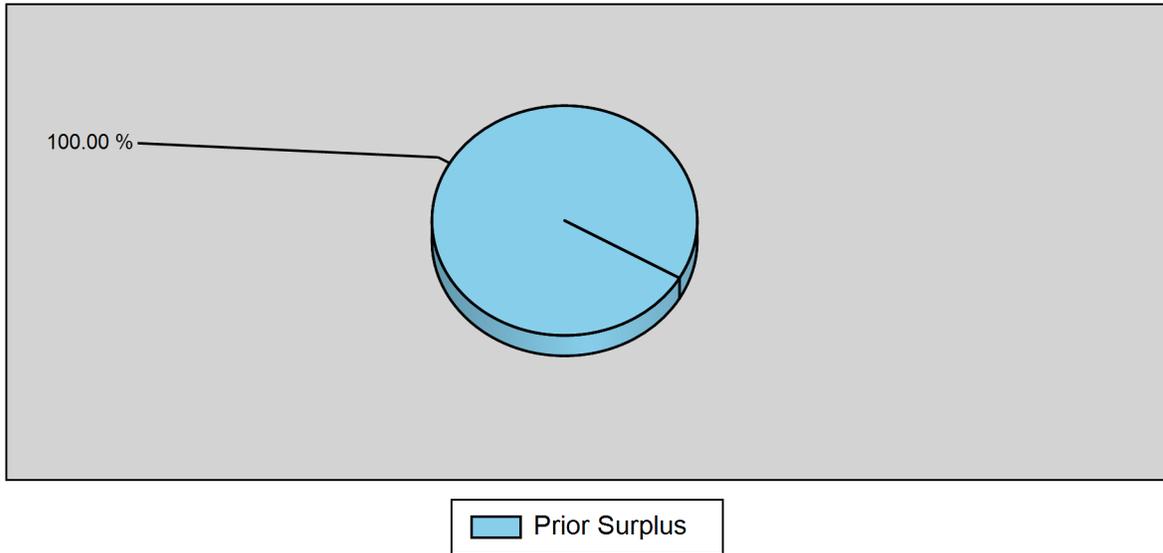
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -PENTICTON
 Dept Number: 5600
 Service Participants: City of Penticton Contract



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	3,617	0	(3,617)
Prior Surplus	0	3,656	3,656
Total Revenues:	3,617	3,656	39
Expenditures			
Administration	500	525	25
Advertising	200	200	0
Contracts and Agreements	1,050	1,050	0
Insurance	167	181	14
Operations	100	100	0
Supplies	200	200	0
Transfers	500	500	0
Travel	500	500	0
Wages and benefits	400	400	0
Total Expenditures:	3,617	3,656	39
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -PENTICTON
 Dept Number: 5600
 Service Participants: City of Penticton Contract



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	0	0	888	3,694	3,707
Prior Surplus	3,656	3,668	2,793	0	0
Total Revenues:	3,656	3,668	3,681	3,694	3,707
Expenditures					
Administration	525	534	544	553	563
Advertising	200	200	200	200	200
Contracts and Agreements	1,050	1,050	1,050	1,050	1,050
Insurance	181	184	187	191	194
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Transfers	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	400	400	400	400	400
Total Expenditures:	3,656	3,668	3,681	3,694	3,707
Net Total	0	0	0	0	0

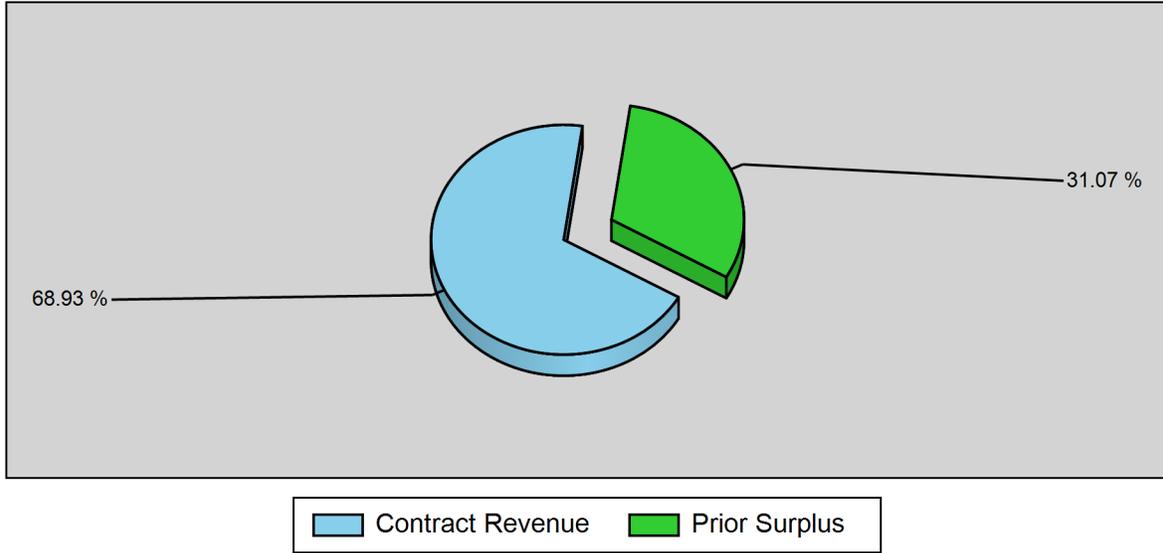
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -SUMMERLAND
 Dept Number: 5800
 Service Participants: District of Summerland Contract



Revenues By GL Category



Notes:

Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	3,260	2,219	(1,041)
Prior Surplus	0	1,000	1,000
Total Revenues:	3,260	3,219	(41)
Expenditures			
Administration	1,093	1,038	(55)
Advertising	200	200	0
Contracts and Agreements	250	250	0
Insurance	167	181	14
Operations	100	100	0
Supplies	200	200	0
Travel	1,000	1,000	0
Wages and benefits	250	250	0
Total Expenditures:	3,260	3,219	(41)
Net Total	0	0	0

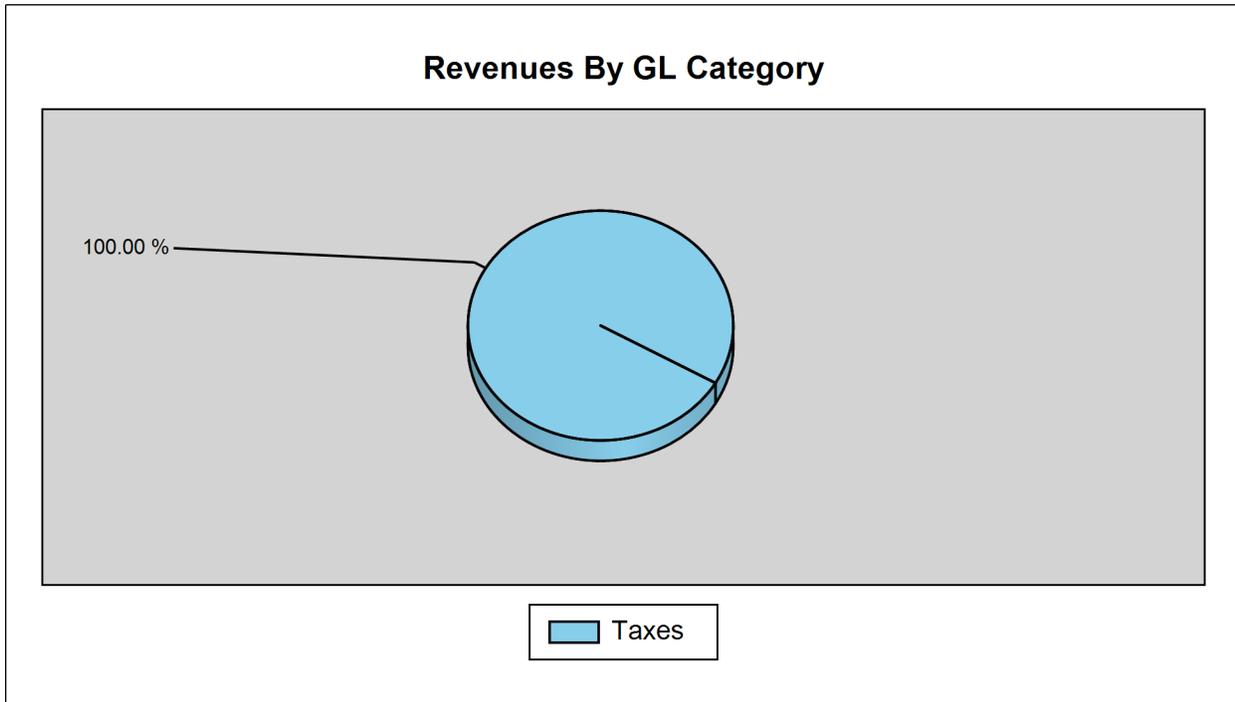
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: DESTRUCTION OF PESTS -SUMMERLAND
 Dept Number: 5800
 Service Participants: District of Summerland Contract



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	2,219	2,240	2,262	3,284	3,307
Prior Surplus	1,000	1,000	1,000	0	0
Total Revenues:	3,219	3,240	3,262	3,284	3,307
Expenditures					
Administration	1,038	1,056	1,075	1,093	1,113
Advertising	200	200	200	200	200
Contracts and Agreements	250	250	250	250	250
Insurance	181	184	187	191	194
Operations	100	100	100	100	100
Supplies	200	200	200	200	200
Travel	1,000	1,000	1,000	1,000	1,000
Wages and benefits	250	250	250	250	250
Total Expenditures:	3,219	3,240	3,262	3,284	3,307
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	0	15,525	15,525
Total Revenues:	0	15,525	15,525
Expenditures			
Administration	0	525	525
Contracts and Agreements	0	15,000	15,000
Total Expenditures:	0	15,525	15,525
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT B, G, H
Dept Number: 9360
Service Participants: Electoral Areas B, G and H

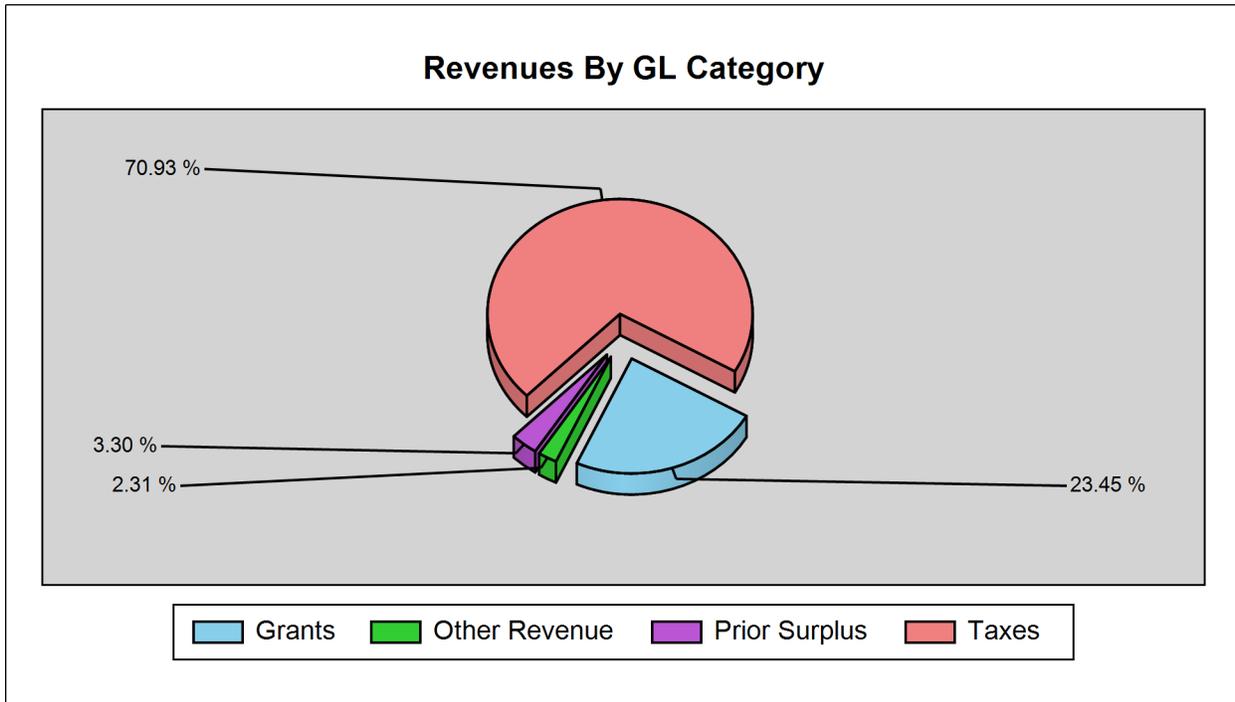


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	15,525	47,347	47,356	47,366	47,375
Total Revenues:	15,525	47,347	47,356	47,366	47,375
Expenditures					
Administration	525	525	534	544	553
Contracts and Agreements	15,000	46,822	46,822	46,822	46,822
Total Expenditures:	15,525	47,347	47,356	47,366	47,375
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA ADMINISTRATION
 Dept Number: 0300
 Service Participants: All Electoral Areas



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	480,000	355,000	(125,000)
Other Revenue	35,000	35,000	0
Prior Surplus	25,000	50,000	25,000
Taxes	923,924	1,073,788	149,864
Total Revenues:	1,463,924	1,513,788	49,864
Expenditures			
Administration	163,823	173,067	9,244
Capital and Equipment	2,500	2,500	0
Contingency	500	500	0
Grant Expense	325,000	200,000	(125,000)
Legal	2,500	2,500	0
Other Expense	1,000	16,000	15,000
Transfers	25,000	25,000	0
Utilities	10,000	10,000	0
Wages and benefits	933,601	1,084,221	150,621
Total Expenditures:	1,463,924	1,513,788	49,865
Net Total	0	0	1

FIVE YEAR FINANCIAL PLAN

2016 - 2020

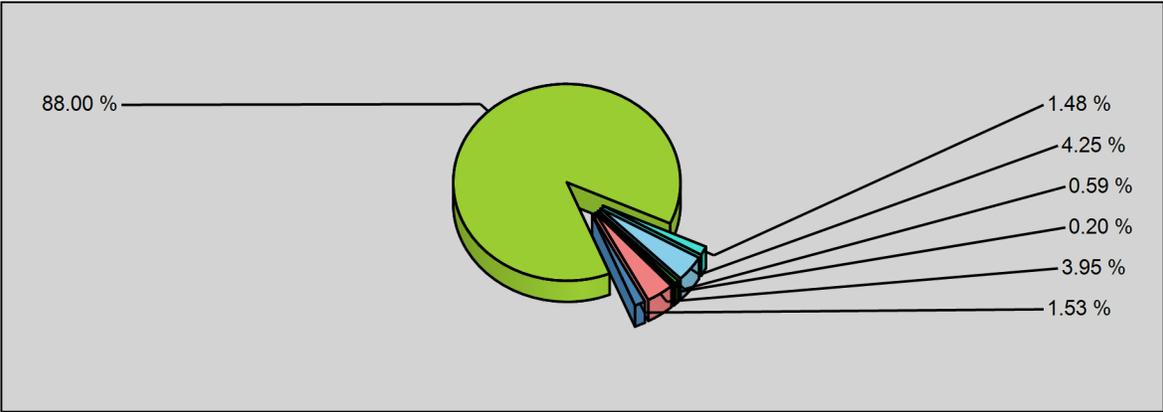
Service: ELECTORAL AREA ADMINISTRATION
 Dept Number: 0300
 Service Participants: All Electoral Areas



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	355,000	155,000	155,000	155,000	155,000
Other Revenue	35,000	35,000	35,000	35,000	35,000
Prior Surplus	50,000	40,000	30,000	25,000	20,000
Taxes	1,073,788	1,088,964	1,119,008	1,147,347	1,167,763
Transfers from Reserve	0	0	80,000	0	0
Total Revenues:	1,513,788	1,318,964	1,419,008	1,362,347	1,377,763
Expenditures					
Administration	173,067	174,269	174,984	176,214	179,298
Capital and Equipment	2,500	2,500	2,500	2,500	2,500
Contingency	500	500	500	500	500
Grant Expense	200,000	0	0	0	0
Legal	2,500	2,500	2,500	2,500	2,500
Other Expense	16,000	1,000	1,000	1,000	1,000
Projects	0	0	80,000	0	0
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	10,000	10,000	10,000	10,000	10,000
Wages and benefits	1,084,221	1,103,195	1,122,523	1,144,633	1,156,965
Total Expenditures:	1,513,788	1,318,964	1,419,008	1,362,347	1,377,763
Net Total	0	0	0	0	0



Revenues By GL Category



Fees and Charges	Prior Surplus	Taxes
Grants	Recoveries	Transfers from Reserve
Other Revenue		

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA PLANNING
 Dept Number: 5000
 Service Participants: All Electoral Areas and PIB



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	43,000	43,060	60
Grants	30,000	6,000	(24,000)
Other Revenue	2,000	2,000	0
Prior Surplus	55,000	40,000	(15,000)
Recoveries	10,000	15,500	5,500
Taxes	888,579	891,855	3,276
Transfers from Reserve	0	15,000	15,000
Total Revenues:	1,028,579	1,013,415	(15,164)
Expenditures			
Administration	278,692	288,722	10,030
Advertising	15,335	12,000	(3,335)
Capital and Equipment	1,000	1,000	0
Consultants	120,270	79,173	(41,097)
Contingency	1,000	1,000	0
Insurance	6,557	7,404	847
Legal	55,550	56,105	555
Projects	10,100	10,000	(100)
Supplies	7,150	10,000	2,850
Transfers	1,000	1,000	0
Travel	3,784	3,822	38
Wages and benefits	528,141	543,189	15,048
Total Expenditures:	1,028,579	1,013,415	(15,164)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ELECTORAL AREA PLANNING
 Dept Number: 5000
 Service Participants: All Electoral Areas and PIB

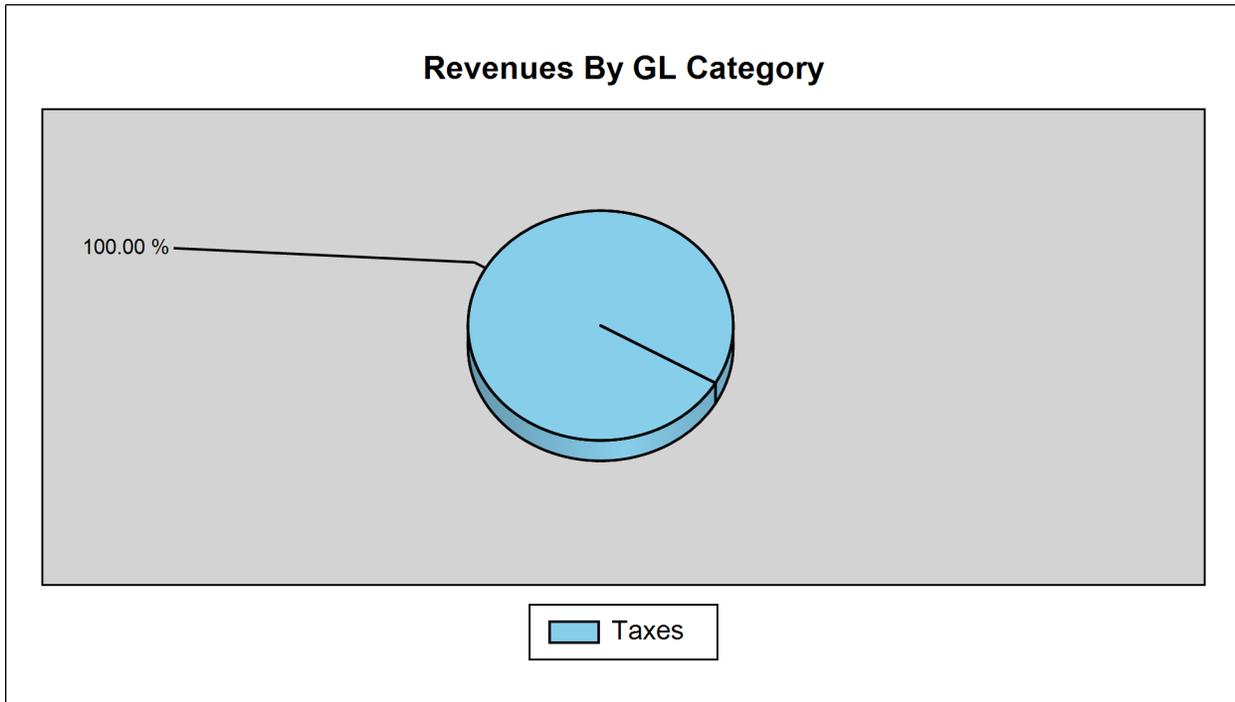


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	43,060	43,090	43,121	43,200	43,200
Grants	6,000	6,000	6,000	6,000	6,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	40,000	30,000	20,000	10,000	0
Recoveries	15,500	15,500	15,500	15,500	15,500
Taxes	891,855	921,639	949,306	976,209	991,346
Transfers from Reserve	15,000	0	0	0	0
Total Revenues:	1,013,415	1,018,229	1,035,927	1,052,909	1,058,046
Expenditures					
Administration	288,722	293,775	298,916	304,147	309,469
Advertising	12,000	12,000	12,000	12,000	12,000
Capital and Equipment	1,000	2,163	2,185	2,200	2,200
Consultants	79,173	75,924	76,684	77,000	77,000
Contingency	1,000	1,000	1,000	1,000	1,000
Insurance	7,404	7,534	7,665	7,800	7,936
Legal	56,105	56,665	57,233	57,350	57,350
Projects	10,000	10,303	10,406	10,500	10,500
Supplies	10,000	10,000	10,000	10,000	10,000
Transfers	1,000	1,000	1,000	1,000	1,000
Travel	3,822	3,860	3,899	3,950	3,950
Wages and benefits	543,189	544,006	554,939	565,962	565,641
Total Expenditures:	1,013,415	1,018,229	1,035,927	1,052,909	1,058,046
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE CONSERVATION A, C, D, G, H
 Dept Number: 7880
 Service Participants: Electoral Areas A, C, D, G and H



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	35,000	0	(35,000)
Taxes	20,500	20,524	24
Total Revenues:	55,500	20,524	(34,976)
Expenditures			
Administration	0	1,850	1,850
Consultants	35,000	0	(35,000)
Operations	4,500	4,500	0
Transfers	9,519	7,500	(2,019)
Wages and benefits	6,481	6,674	193
Total Expenditures:	55,500	20,524	(34,976)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE CONSERVATION A, C, D, G, H
Dept Number: 7880
Service Participants: Electoral Areas A, C, D, G and H

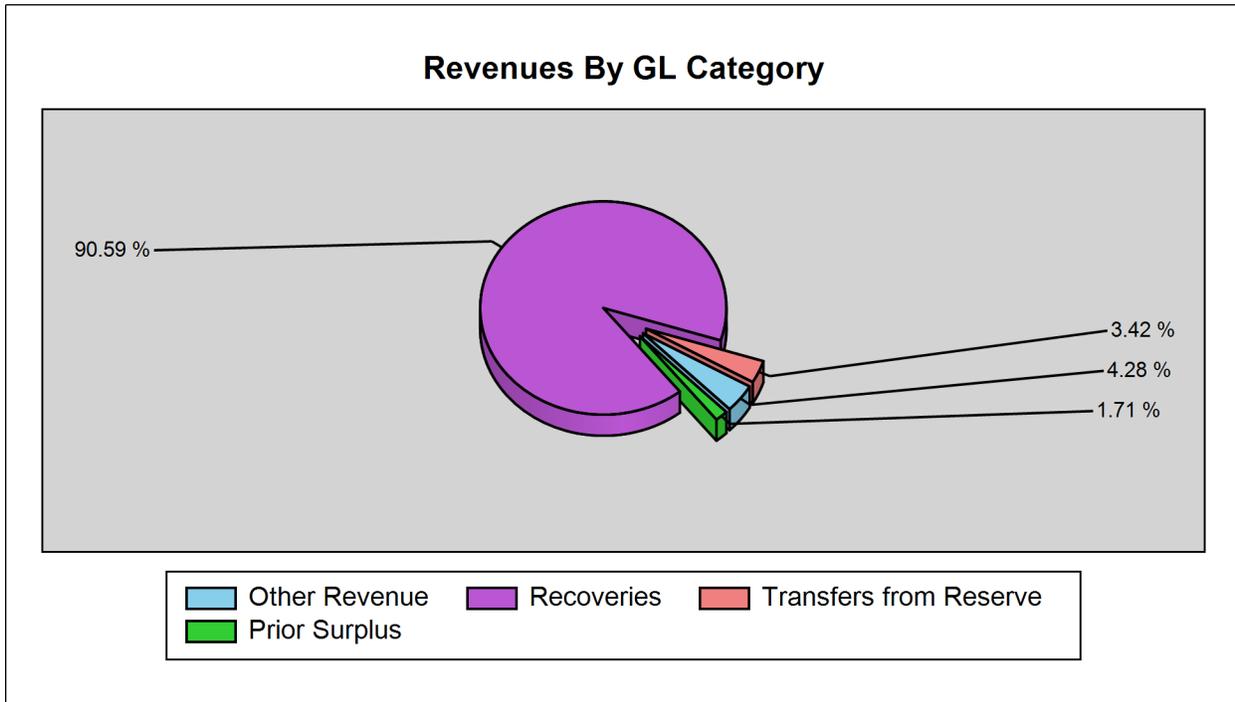


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	20,524	20,674	20,825	20,997	21,031
Total Revenues:	20,524	20,674	20,825	20,997	21,031
Expenditures					
Administration	1,850	1,882	1,915	1,949	1,983
Operations	4,500	4,500	4,500	4,500	4,500
Transfers	7,500	7,500	7,500	7,500	7,500
Wages and benefits	6,674	6,792	6,910	7,048	7,048
Total Expenditures:	20,524	20,674	20,825	20,997	21,031
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INFORMATION SERVICES
 Dept Number: 0600
 Service Participants: REALLOCATION DEPARTMENT



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Other Revenue	27,000	25,000	(2,000)
Prior Surplus	25,000	10,000	(15,000)
Recoveries	505,967	529,466	23,499
Transfers from Reserve	20,000	20,000	0
Total Revenues:	577,967	584,466	6,499
Expenditures			
Administration	25,000	28,000	3,000
Capital and Equipment	5,000	5,000	0
Contracts and Agreements	65,000	65,000	0
Maintenance and Repairs	2,000	3,000	1,000
Supplies	1,000	2,000	1,000
Transfers	25,000	10,000	(15,000)
Wages and benefits	454,967	471,466	16,499
Total Expenditures:	577,967	584,466	6,499
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: INFORMATION SERVICES
 Dept Number: 0600
 Service Participants: REALLOCATION DEPARTMENT



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Other Revenue	25,000	25,000	25,000	25,000	25,000
Prior Surplus	10,000	5,000	5,000	5,000	5,000
Recoveries	529,466	531,056	549,547	566,329	574,911
Transfers from Reserve	20,000	15,000	10,000	5,000	0
Total Revenues:	584,466	576,056	589,547	601,329	604,911
Expenditures					
Administration	28,000	29,000	30,000	31,000	32,000
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Contracts and Agreements	65,000	65,000	68,000	68,000	68,000
Maintenance and Repairs	3,000	3,500	4,000	4,500	5,000
Supplies	2,000	2,000	2,000	2,000	2,000
Transfers	10,000	5,000	5,000	5,000	5,000
Wages and benefits	471,466	466,556	475,547	485,829	487,911
Total Expenditures:	584,466	576,056	589,547	601,329	604,911
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

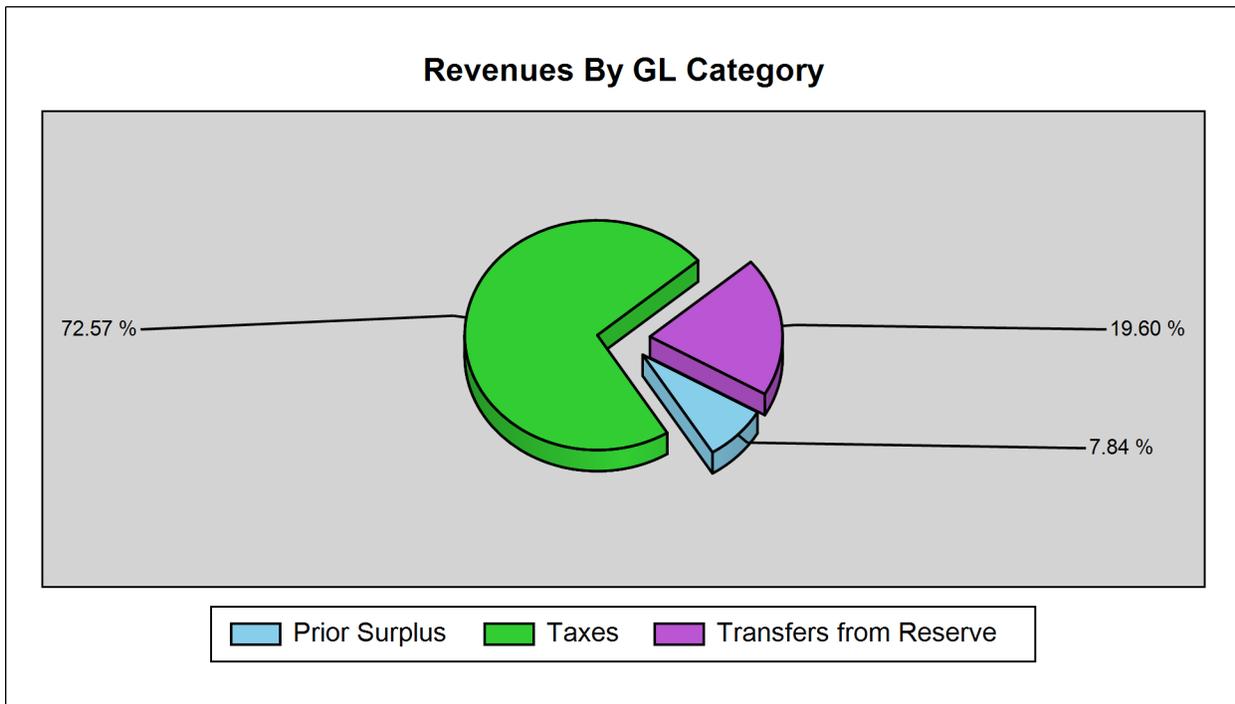
2016 - 2020



Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	5,000	10,000	5,000
Taxes	92,451	92,579	128
Transfers from Reserve	31,500	25,000	(6,500)
Total Revenues:	128,951	127,579	(1,372)
Expenditures			
Administration	7,783	7,708	(75)
Advertising	1,000	1,100	100
Capital and Equipment	1,200	1,200	0
Consultants	2,000	2,000	0
Insurance	1,556	1,683	127
Operations	26,000	21,000	(5,000)
Supplies	28,000	29,000	1,000
Transfers	5,000	5,000	0
Travel	4,300	7,500	3,200
Wages and benefits	52,112	51,388	(724)
Total Expenditures:	128,951	127,579	(1,372)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MOSQUITO CONTROL

Dept Number: 5700

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	10,000	0	0	0	0
Taxes	92,579	129,527	130,614	132,127	132,102
Transfers from Reserve	25,000	0	0	0	0
Total Revenues:	127,579	129,527	130,614	132,127	132,102
Expenditures					
Administration	7,708	7,843	7,980	8,120	8,262
Advertising	1,100	1,200	1,200	1,300	1,300
Capital and Equipment	1,200	1,300	1,300	1,300	1,300
Consultants	2,000	2,000	2,000	2,000	2,000
Insurance	1,683	1,619	1,651	1,684	1,695
Operations	21,000	21,000	21,000	21,000	21,000
Supplies	29,000	30,000	30,000	30,000	30,000
Transfers	5,000	5,000	5,000	5,000	5,000
Travel	7,500	7,500	7,500	7,500	7,500
Wages and benefits	51,388	52,066	52,982	54,223	54,045
Total Expenditures:	127,579	129,527	130,614	132,127	132,102
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

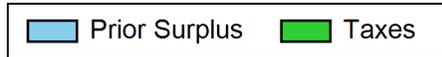
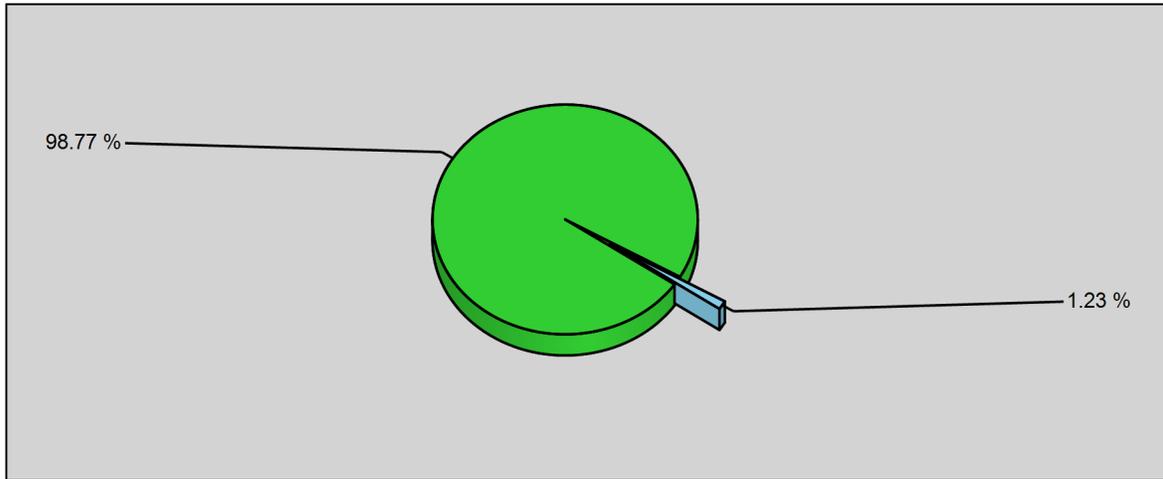
2016 - 2020

Service: OKANAGAN REGIONAL LIBRARY
 Dept Number: 9900

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	10,000	10,000	0
Taxes	805,926	805,390	(536)
Total Revenues:	815,926	815,390	(536)
Expenditures			
Administration	7,807	8,550	743
Contingency	5,000	5,000	0
Transfers - Other Agencies	803,119	801,840	(1,279)
Total Expenditures:	815,926	815,390	(536)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OKANAGAN REGIONAL LIBRARY

Dept Number: 9900

Service Participants: All Electoral Areas except Area "E", City of Penticton, District of Summerland, Town of Osoyoos and Town of Oliver

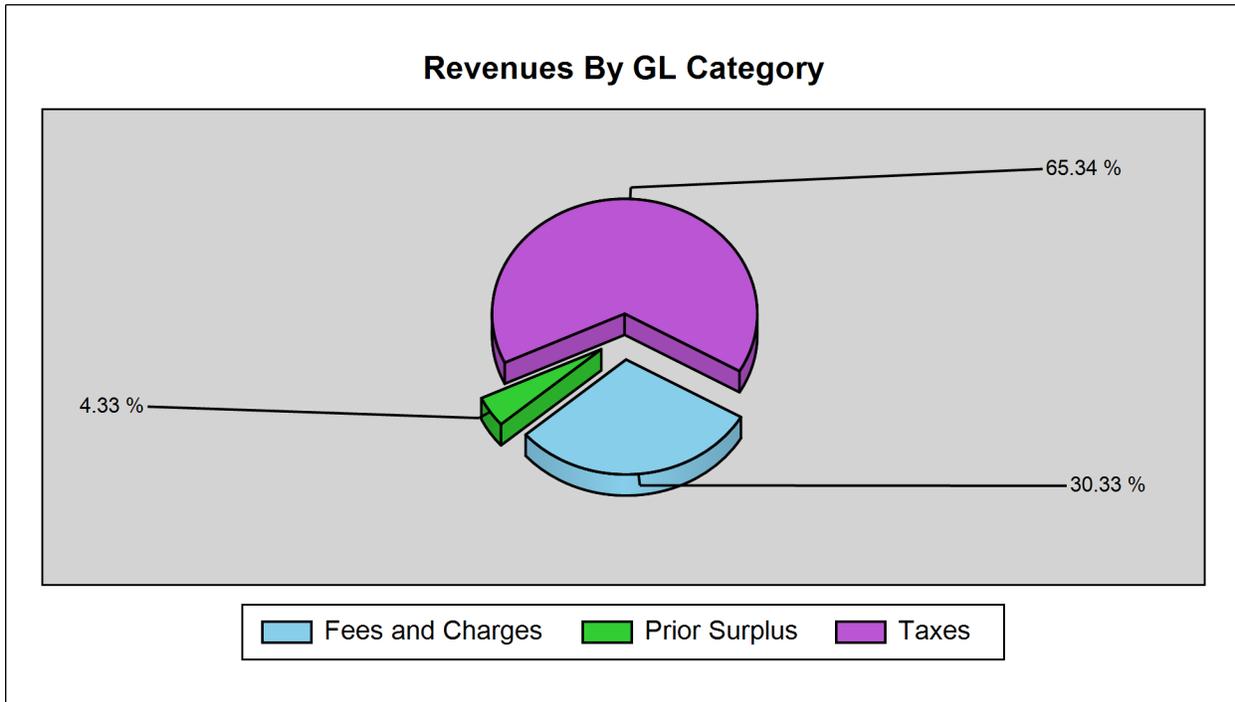


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	10,000	10,000	10,000	10,000	10,000
Taxes	805,390	808,700	813,852	819,007	824,164
Total Revenues:	815,390	818,700	823,852	829,007	834,164
Expenditures					
Administration	8,550	8,700	8,852	9,007	9,164
Contingency	5,000	5,000	5,000	5,000	5,000
Transfers - Other Agencies	801,840	805,000	810,000	815,000	820,000
Total Expenditures:	815,390	818,700	823,852	829,007	834,164
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SUBDIVISION SERVICING
 Dept Number: 4200
 Service Participants: All Electoral Areas



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	30,000	35,000	5,000
Prior Surplus	15,000	5,000	(10,000)
Taxes	67,931	75,400	7,469
Total Revenues:	112,931	115,400	2,469
Expenditures			
Administration	9,119	9,248	129
Consultants	20,000	10,000	(10,000)
Legal	4,000	4,000	0
Supplies	500	500	0
Travel	500	500	0
Wages and benefits	78,812	91,152	12,340
Total Expenditures:	112,931	115,400	2,469
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SUBDIVISION SERVICING
 Dept Number: 4200
 Service Participants: All Electoral Areas



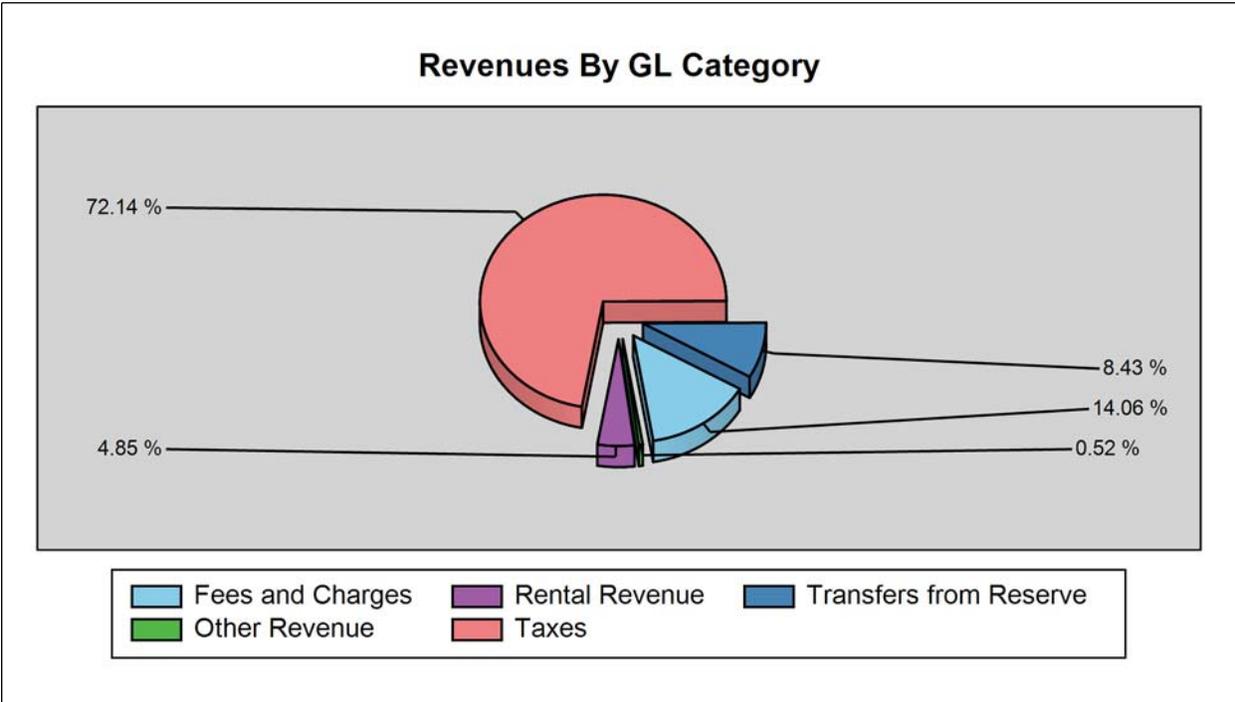
5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	35,000	35,000	35,000	35,000	35,000
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	75,400	56,895	58,416	60,161	62,445
Total Revenues:	115,400	96,895	98,416	100,161	102,445
Expenditures					
Administration	9,248	9,410	9,575	9,742	9,913
Consultants	10,000	5,000	5,000	5,000	5,000
Legal	4,000	4,000	4,000	4,000	5,000
Supplies	500	500	500	500	500
Travel	500	500	500	500	500
Wages and benefits	91,152	77,485	78,842	80,419	81,532
Total Expenditures:	115,400	96,895	98,416	100,161	102,445
Net Total	0	0	0	0	0

SHARED SERVICES

AREA "A" and OSOYOOS		
• Summary Information		86
• Arena (Sun Bowl)	7050	87 -89
• Museum Property Debt	7865	90 -91
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• Summary Information		92
• Fire Protection – B-G Keremeos	1100	93 -95
• Pool – Keremeos, Areas B & G	7310	96 -97
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• Similkameen Valley Visitor Information Centre	9250	106

SHARED SERVICES (CONTINUED)		
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• Economic Development Oliver	9350	108 -109
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• Oliver Parks and Rec - Arena	7100	112 -113
• Oliver Parks and Rec – Parks	7700	114 -115
• Oliver Parks and Rec – Pool	7300	116 -117
• Oliver Parks and Rec - Programs	7810	118 -119
• Oliver Parks and Rec – Recreation Hall	7400	120 -121
• Refuse Disposal Oliver	3000	122 - 124
• Venables Auditorium	7410	125 - 126
• Venables Theatre Service	7420	127 -128
AREAS “D” and “E” and “F”		
• Summary Information		129
• Noise Bylaws D F	2700	130 - 131
• Recycling Areas DEF	3550	132 -133
• Refuse Disposal D3/Penticton (Campbell Mountain Landfill)	3500	134 -136
• Septage Disposal Service	3820	137 - 138

TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED A - OSOYOOS	\$547,454	\$535,964	\$11,490	
ARENA - OSOYOOS/A	\$470,940	\$459,450	\$11,490	updated info needed
MUSEUM PROPERTY DEBT - AREA A	\$76,514	\$76,514	\$0	



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	89,580	91,750	2,170
Grants	40,000	0	(40,000)
Other Revenue	3,340	3,410	70
Prior Surplus	25,000	0	(25,000)
Rental Revenue	30,910	31,690	780
Taxes	459,450	470,940	11,490
Transfers from Reserve	8,990	55,000	46,010
Total Revenues:	657,270	652,790	(4,480)
Expenditures			
Administration	13,000	13,030	30
Capital and Equipment	78,500	55,000	(23,500)
Financing	0	5,850	5,850
Maintenance and Repairs	54,040	54,600	560
Other Expense	5,340	5,430	90
Supplies	11,490	11,620	130
Transfers	25,000	25,000	0
Utilities	102,030	107,010	4,980
Wages and benefits	367,870	375,250	7,380
Total Expenditures:	657,270	652,790	(4,480)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ARENA OSOYOOS/A (SUNBOWL)

Dept Number: 7050

Service Participants: Electoral Area A and Town of Osoyoos

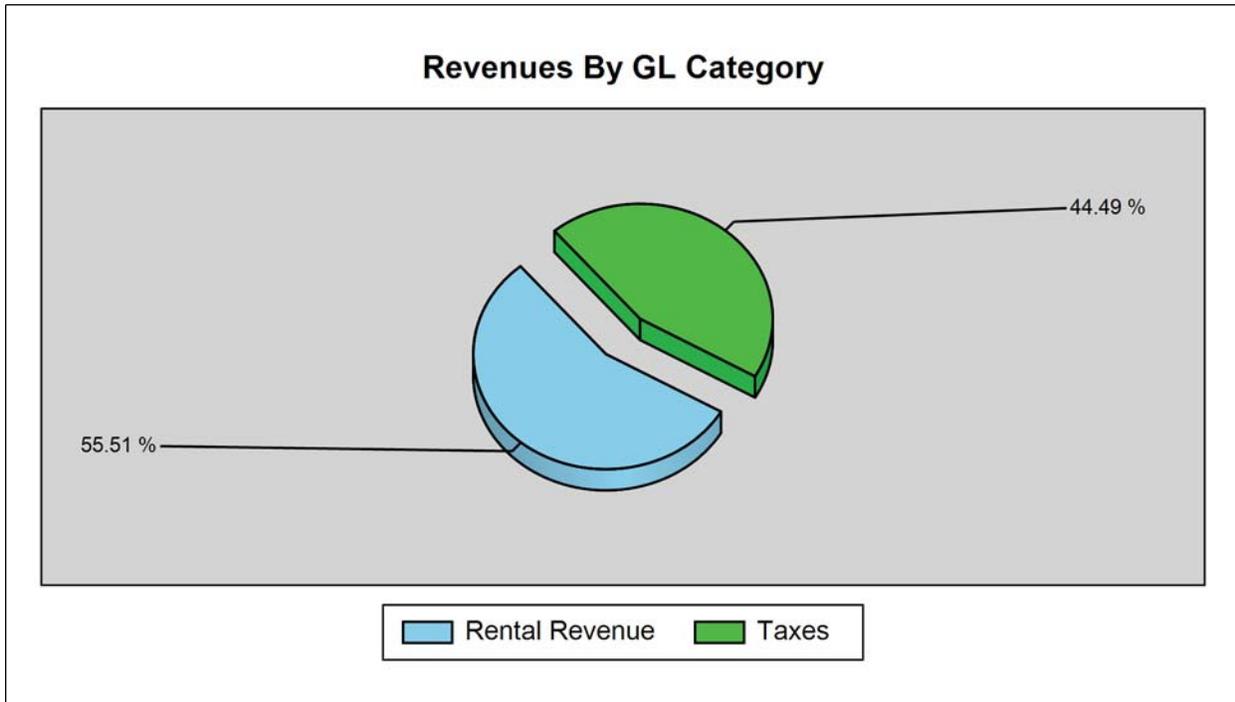


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	91,750	93,730	95,750	97,860	97,860
Other Revenue	3,410	3,480	3,550	3,620	3,620
Rental Revenue	31,690	32,490	33,310	34,150	34,150
Taxes	470,940	481,648	492,696	504,065	493,784
Transfers from Reserve	55,000	55,000	46,000	42,500	42,500
Total Revenues:	652,790	666,348	671,306	682,195	671,914
Expenditures					
Administration	13,030	13,048	13,066	13,085	13,104
Capital and Equipment	55,000	55,000	46,000	42,500	42,500
Financing	5,850	5,850	5,850	5,850	5,850
Maintenance and Repairs	54,600	55,160	55,720	56,290	56,290
Other Expense	5,430	5,520	5,610	5,700	5,700
Supplies	11,620	11,760	11,900	12,040	1,740
Transfers	25,000	25,000	25,000	25,000	25,000
Utilities	107,010	112,240	117,720	123,470	123,470
Wages and benefits	375,250	382,770	390,440	398,260	398,260
Total Expenditures:	652,790	666,348	671,306	682,195	671,914
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM PROPERTY DEBT AREA A
 Dept Number: 7865
 Service Participants: Electoral Area A and Town of Osoyoos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Rental Revenue	95,451	95,451	0
Taxes	76,514	76,514	0
Total Revenues:	171,965	171,965	0
Expenditures			
Administration	500	525	25
Capital and Equipment	50,000	50,000	0
Financing	76,514	76,514	0
Insurance	3,767	3,963	196
Transfers	41,184	40,963	(221)
Total Expenditures:	171,965	171,965	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM PROPERTY DEBT AREA A
 Dept Number: 7865
 Service Participants: Electoral Area A and Town of Osoyoos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Rental Revenue	95,451	95,451	95,451	95,451	95,451
Taxes	76,514	76,514	76,514	76,514	76,514
Total Revenues:	171,965	171,965	171,965	171,965	171,965
Expenditures					
Administration	525	534	544	553	563
Capital and Equipment	50,000	50,000	50,000	50,000	50,000
Financing	76,514	76,514	76,514	76,514	76,514
Insurance	3,963	4,032	4,103	4,175	4,248
Transfers	40,963	40,884	40,805	40,723	40,640
Total Expenditures:	171,965	171,965	171,965	171,965	171,965
Net Total	0	0	0	0	0

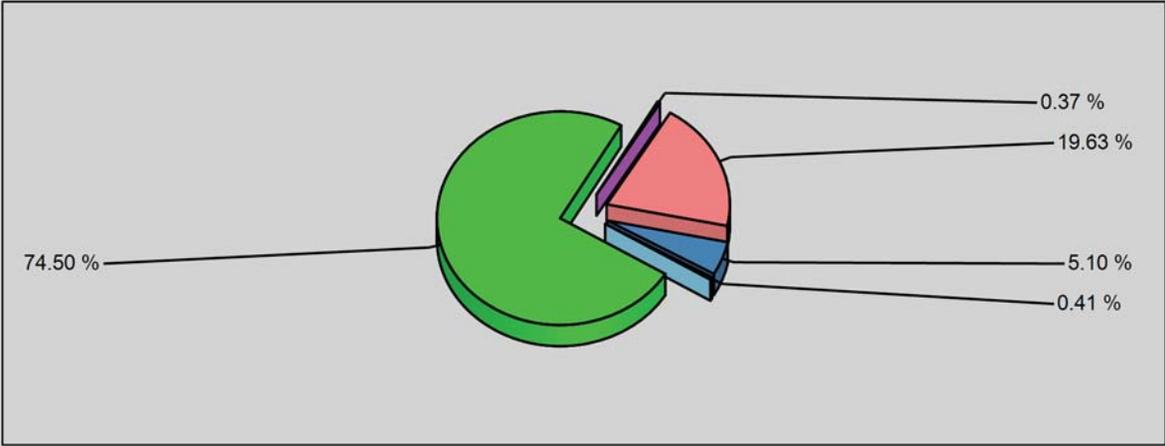
TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED B -G- KEREMEOS	\$850,623	\$782,506	\$68,117	
FIRE PROTECTION - B-G KEREMEOS	\$368,863	\$321,217	\$47,646	Prior surplus \$25K removed - now to reserves; \$8K increase honorariums; Fire Master Plan \$10K
POOL - KEREMEOS/AREAS B & G	\$58,755	\$65,404	-\$6,649	
RECREATION FACILITY - KEREMEOS	\$115,343	\$119,245	-\$3,902	
REFUSE STATEMENT B-G KEREMEOS	\$274,662	\$243,640	\$31,022	Increase from added transfer to reserve \$25K - rebuilding reserves for upcoming closure costs
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	\$33,000	\$33,000	\$0	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBGE KEREMEOS	\$78,545	\$78,545	\$0	no proposed fee increases

Service: FIRE B-G KEREMEOS
Dept Number: 1100
Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Revenues By GL Category



Contract Revenue	Grants	Taxes	Transfers from Reserve
Debt Proceeds			

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	7,530	7,680	150
Debt Proceeds	200,000	1,400,000	1,200,000
Grants	7,000	7,000	0
Prior Surplus	25,000	0	(25,000)
Taxes	321,217	368,863	47,646
Transfers from Reserve	50,050	95,750	45,700
Total Revenues:	610,797	1,879,293	1,268,496
Expenditures			
Administration	17,058	16,392	(666)
Capital and Equipment	277,050	1,522,820	1,245,770
Financing	29,357	29,357	0
Insurance	14,821	15,052	231
Legal	6,000	2,000	(4,000)
Maintenance and Repairs	42,020	41,500	(520)
Other Expense	6,961	16,887	9,926
Transfers	70,000	80,000	10,000
Travel	6,200	6,325	125
Utilities	13,600	13,740	140
Wages and benefits	127,730	135,220	7,490
Total Expenditures:	610,797	1,879,293	1,268,496
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE B-G KEREMEOS

Dept Number: 1100

Service Participants: Specified Service Area C716 SRVA 39 and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	7,680	7,834	7,990	8,150	8,313
Debt Proceeds	1,400,000	400,000	0	0	400,000
Grants	7,000	6,000	6,000	6,000	6,000
Prior Surplus	0	0	0	0	0
Taxes	368,863	478,029	532,097	539,953	577,252
Transfers from Reserve	95,750	26,797	47,226	47,771	48,726
Total Revenues:	1,879,293	918,660	593,313	601,874	1,040,291
Expenditures					
Administration	16,392	16,679	16,971	17,268	17,570
Capital and Equipment	1,522,820	453,401	47,083	47,625	476,903
Financing	29,357	129,713	200,279	200,279	200,743
Insurance	15,052	15,420	15,728	16,043	16,364
Legal	2,000	2,000	2,000	2,000	2,000
Maintenance and Repairs	41,500	45,621	48,206	48,870	49,847
Other Expense	16,887	7,240	7,386	7,534	7,684
Transfers	80,000	89,172	93,399	97,007	100,627
Travel	6,325	6,450	6,580	6,712	6,846
Utilities	13,740	13,964	14,210	14,495	14,785
Wages and benefits	135,220	139,000	141,472	144,041	146,922
Total Expenditures:	1,879,293	918,660	593,313	601,874	1,040,291
Net Total	0	0	0	0	0

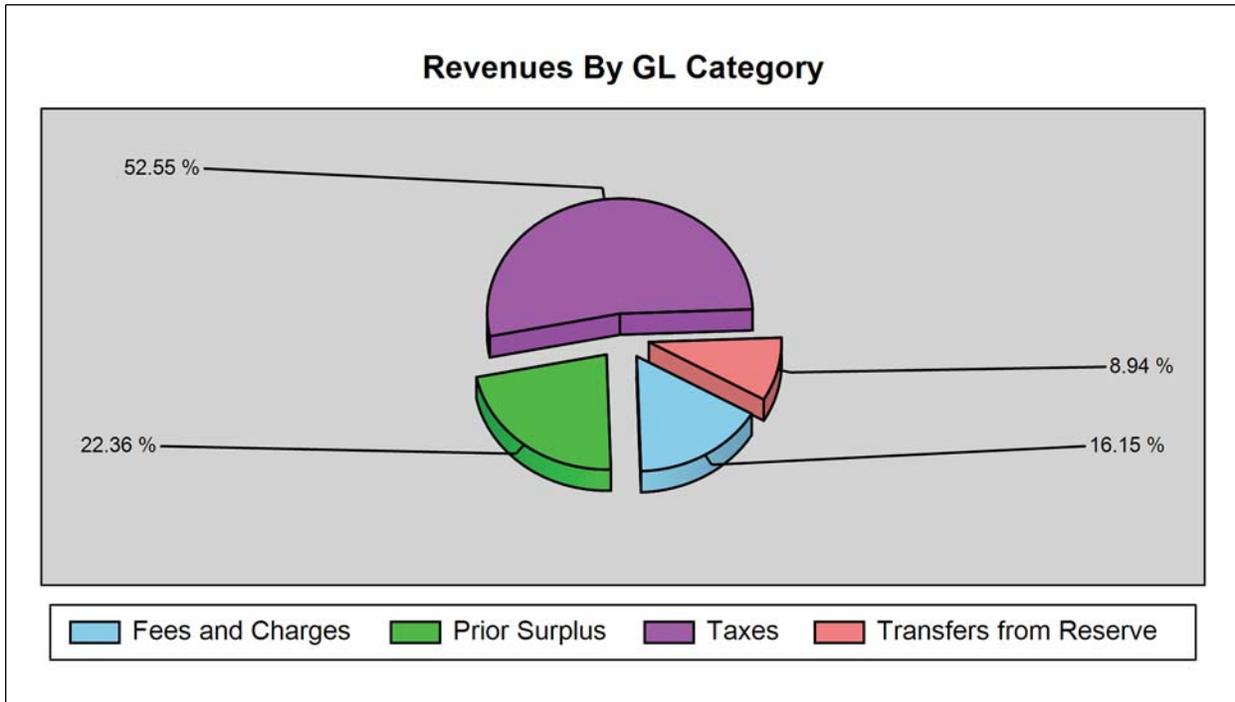
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	20,356	18,056	(2,300)
Prior Surplus	0	25,000	25,000
Taxes	65,404	58,755	(6,649)
Transfers from Reserve	20,000	10,000	(10,000)
Total Revenues:	105,760	111,811	6,051
Expenditures			
Administration	3,594	3,414	(180)
Capital and Equipment	5,000	10,000	5,000
Insurance	1,415	1,516	101
Maintenance and Repairs	1,061	1,061	0
Operations	15,065	15,065	0
Transfers	15,000	15,000	0
Utilities	8,125	8,125	0
Wages and benefits	56,500	57,630	1,130
Total Expenditures:	105,760	111,811	6,051
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: POOL KEREMEOS/AREAS B & G

Dept Number: 7310

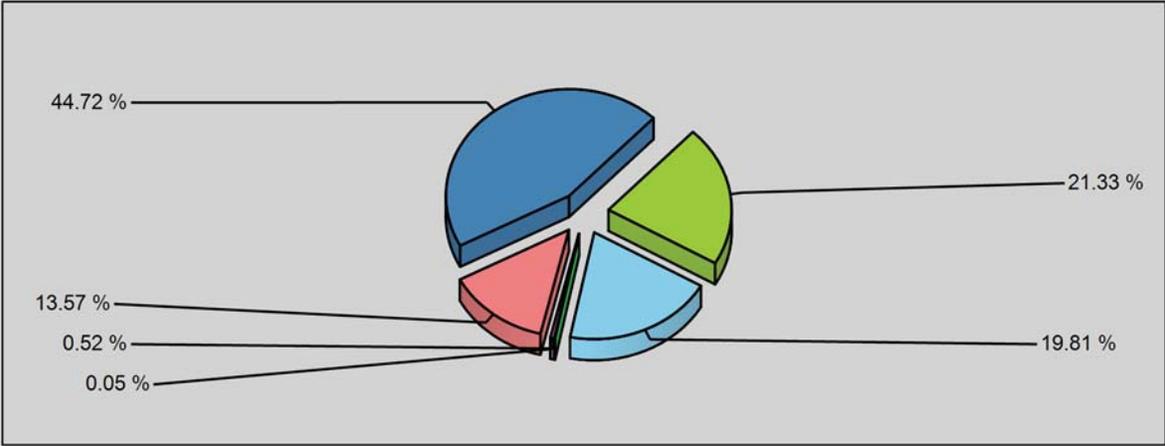
Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	18,056	20,422	20,489	20,899	21,317
Prior Surplus	25,000	20,000	15,000	10,000	5,000
Taxes	58,755	62,711	69,062	75,561	82,311
Transfers from Reserve	10,000	10,000	10,000	10,000	10,000
Total Revenues:	111,811	113,133	114,551	116,460	118,628
Expenditures					
Administration	3,414	3,474	3,535	3,596	3,659
Capital and Equipment	10,000	10,000	10,000	10,200	10,404
Insurance	1,516	1,472	1,502	1,532	1,562
Maintenance and Repairs	1,061	1,074	1,087	1,109	1,131
Operations	15,065	15,250	15,438	15,747	16,062
Transfers	15,000	15,000	15,000	15,000	15,300
Utilities	8,125	8,225	8,326	8,493	8,663
Wages and benefits	57,630	58,638	59,664	60,783	61,846
Total Expenditures:	111,811	113,133	114,551	116,460	118,628
Net Total	0	0	0	0	0



Revenues By GL Category



Fees and Charges	Other Revenue	Taxes
Grants	Prior Surplus	Transfers from Reserve

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	56,242	51,095	(5,147)
Grants	123	123	0
Other Revenue	1,352	1,352	0
Prior Surplus	45,000	35,000	(10,000)
Taxes	119,245	115,343	(3,902)
Transfers from Reserve	46,000	55,000	9,000
Total Revenues:	267,962	257,913	(10,049)
Expenditures			
Administration	8,080	7,676	(404)
Advertising	3,500	2,546	(954)
Capital and Equipment	42,434	26,434	(16,000)
Grant in Aid	13,500	20,000	6,500
Insurance	16,327	16,945	618
Maintenance and Repairs	20,516	20,516	0
Operations	18,431	18,431	0
Supplies	4,179	2,500	(1,679)
Transfers	11,941	11,941	0
Utilities	35,544	35,544	0
Wages and benefits	93,510	95,380	1,870
Total Expenditures:	267,962	257,913	(10,049)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION FACILITY KEREMEOS/AREAS B & G

Dept Number: 7200

Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	51,095	56,933	56,242	57,367	58,514
Grants	123	125	123	125	128
Other Revenue	1,352	1,369	1,352	1,379	1,407
Prior Surplus	35,000	35,000	35,000	35,000	35,700
Taxes	115,343	175,948	187,648	190,756	194,299
Transfers from Reserve	55,000	45,000	35,000	35,500	36,010
Total Revenues:	257,913	314,375	315,365	320,127	326,058
Expenditures					
Administration	7,676	7,810	7,947	8,086	8,228
Advertising	2,546	2,577	2,546	2,597	2,649
Capital and Equipment	26,434	26,452	26,434	26,963	27,502
Grant in Aid	20,000	10,000	10,000	10,000	10,200
Insurance	16,945	16,987	17,326	17,673	18,026
Maintenance and Repairs	20,516	22,543	22,269	22,714	23,168
Operations	18,431	18,658	18,431	18,800	19,176
Supplies	2,500	4,230	4,179	4,263	4,348
Transfers	11,941	72,088	71,941	72,180	73,424
Utilities	35,544	35,981	35,544	36,255	36,980
Wages and benefits	95,380	97,049	98,747	100,597	102,357
Total Expenditures:	257,913	314,375	315,365	320,127	326,058
Net Total	0	0	0	0	0

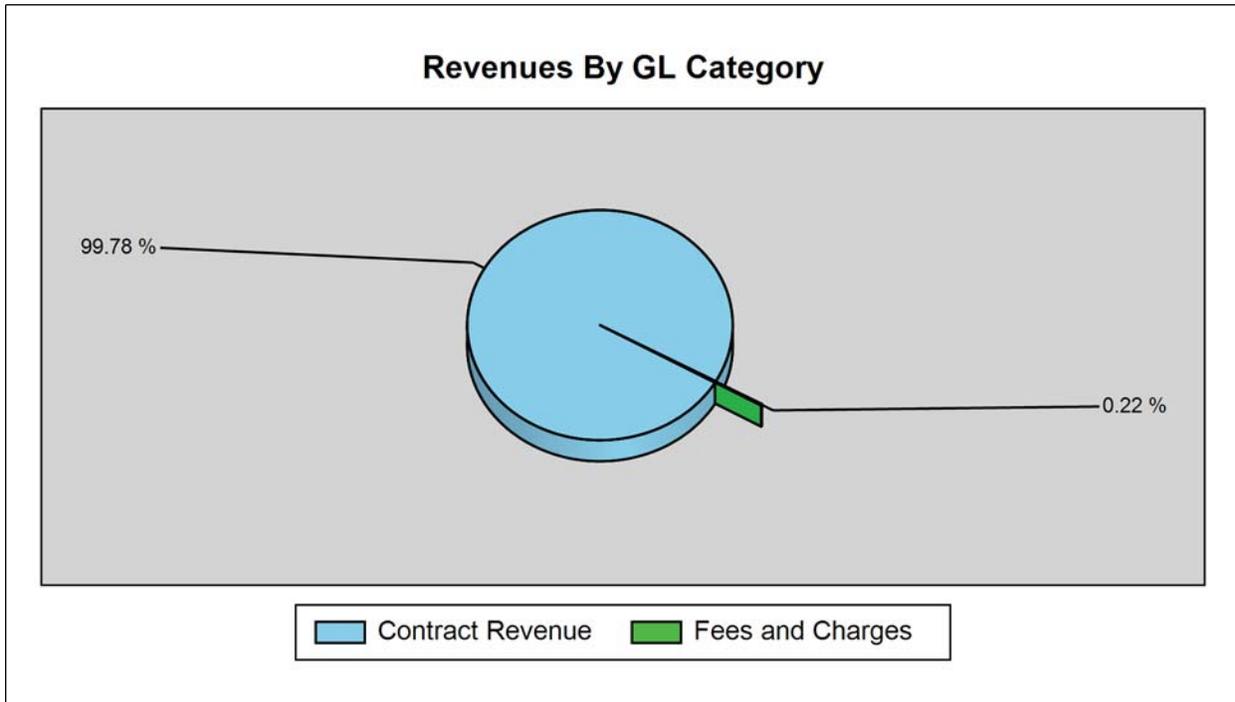
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	105,353	105,353	0
Fees and Charges	230	230	0
Total Revenues:	105,583	105,583	0
Expenditures			
Administration	7,907	8,038	131
Advertising	1,945	1,945	0
Contracts and Agreements	63,493	62,821	(672)
Insurance	630	681	51
Legal	140	140	0
Operations	15,000	22,710	7,710
Supplies	190	190	0
Transfers	11,591	4,286	(7,305)
Travel	1,345	1,345	0
Wages and benefits	3,342	3,427	85
Total Expenditures:	105,583	105,583	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE KEREMEOS

Dept Number: 3590

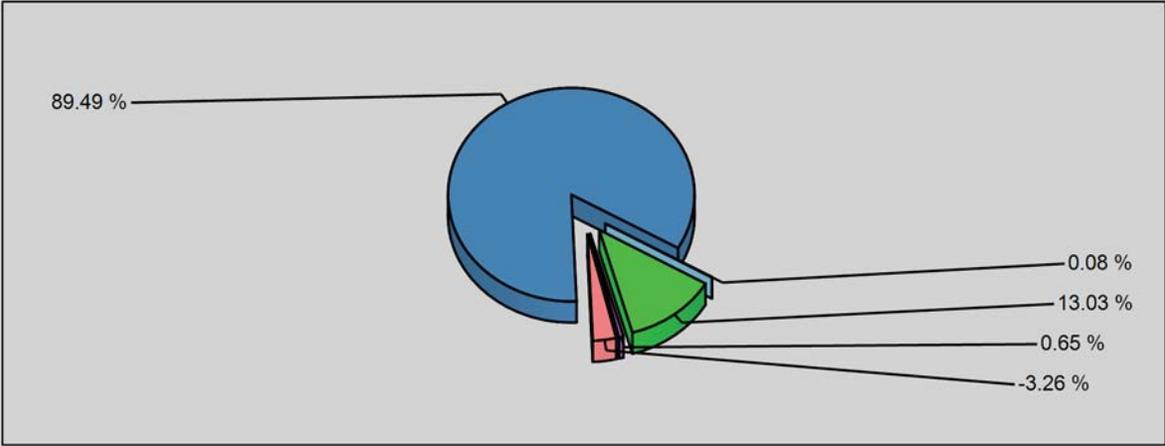
Service Participants: Electoral Area B and G and Village of Keremeos



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	105,353	105,353	105,353	105,353	105,353
Fees and Charges	230	230	230	230	230
Transfers from Reserve	0	0	878	3,007	5,122
Total Revenues:	105,583	105,583	106,461	108,590	110,705
Expenditures					
Administration	8,038	8,091	8,145	8,200	8,256
Advertising	1,945	1,969	2,000	2,000	2,000
Contracts and Agreements	62,821	64,705	66,647	68,646	70,705
Insurance	681	655	669	682	682
Legal	140	142	150	150	150
Operations	22,710	22,710	22,710	22,710	22,710
Supplies	190	192	200	200	200
Transfers	4,286	2,272	1,000	1,000	1,000
Travel	1,345	1,362	1,400	1,400	1,400
Wages and benefits	3,427	3,485	3,541	3,601	3,601
Total Expenditures:	105,583	105,583	106,461	108,590	110,705
Net Total	0	0	0	0	0



Revenues By GL Category



Contract Revenue	Other Revenue	Prior Surplus	Taxes
Fees and Charges			

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	250	250	0
Fees and Charges	55,000	40,000	(15,000)
Other Revenue	2,000	2,000	0
Prior Surplus	(25,000)	(10,000)	15,000
Taxes	243,640	274,662	31,022
Total Revenues:	275,890	306,912	31,022
Expenditures			
Administration	7,584	8,121	537
Advertising	1,000	1,000	0
Capital and Equipment	21,000	10,000	(11,000)
Consultants	5,000	25,000	20,000
Contracts and Agreements	97,000	105,500	8,500
Insurance	3,096	3,244	148
Operations	61,700	50,900	(10,800)
Transfers	5,000	30,000	25,000
Travel	500	500	0
Utilities	3,500	3,600	100
Wages and benefits	70,510	69,047	(1,463)
Total Expenditures:	275,890	306,912	31,022
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL B/G /KEREMEOS

Dept Number: 3400

Service Participants: Electoral Area B and G and Village of Keremeos

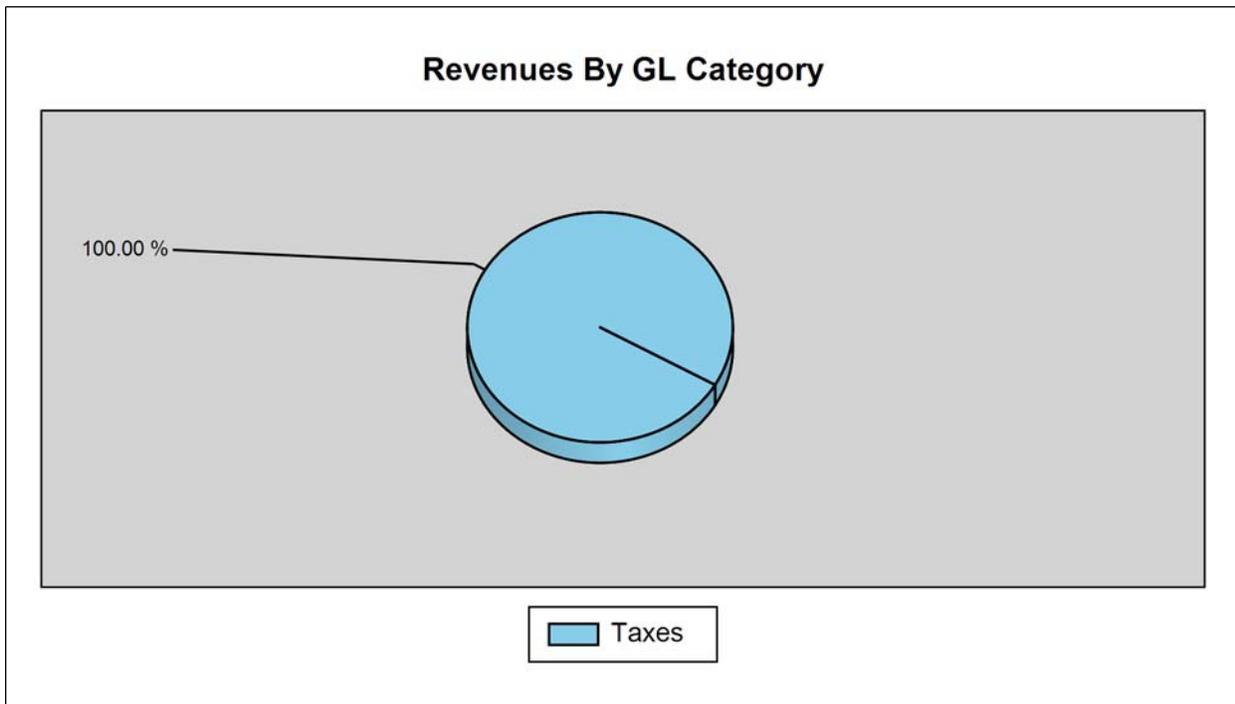


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	250	250	250	250	250
Fees and Charges	40,000	40,000	40,000	40,000	40,000
Other Revenue	2,000	2,000	2,000	2,000	2,000
Prior Surplus	(10,000)	0	0	0	0
Taxes	274,662	287,692	316,428	314,201	245,761
Transfers from Reserve	0	0	25,000	25,000	0
Total Revenues:	306,912	329,942	383,678	381,451	288,011
Expenditures					
Administration	8,121	8,263	8,408	8,555	8,705
Advertising	1,000	1,000	1,000	1,000	1,000
Capital and Equipment	10,000	15,000	105,000	105,000	5,000
Consultants	25,000	35,500	16,000	6,500	7,000
Contracts and Agreements	105,500	110,000	114,500	119,000	123,500
Insurance	3,244	3,301	3,359	3,417	3,477
Operations	50,900	52,240	53,482	54,627	55,775
Transfers	30,000	30,062	6,000	6,000	6,000
Travel	500	500	500	500	500
Utilities	3,600	3,700	3,900	3,900	4,000
Wages and benefits	69,047	70,376	71,529	72,952	73,055
Total Expenditures:	306,912	329,942	383,678	381,451	288,011
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

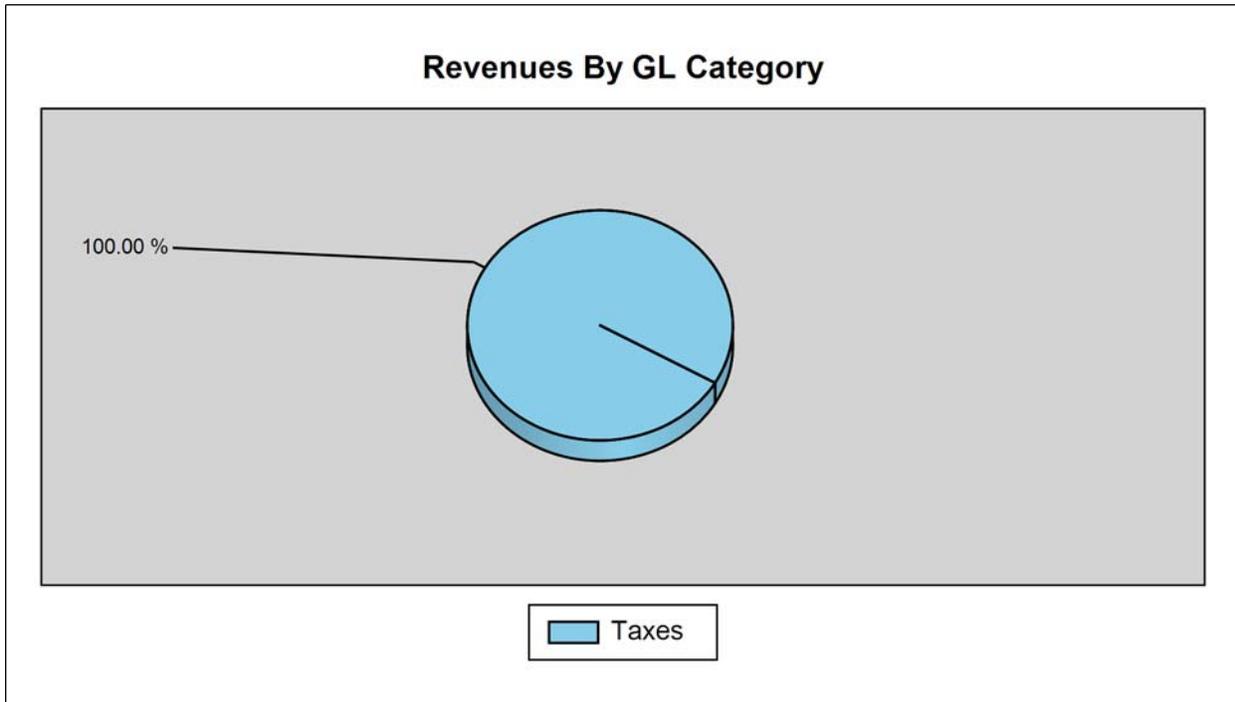
Service: SIMILKAMEEN VALLEY VISITORS INFORMATION CENTRE
 Dept Number: 9250
 Service Participants: Electoral Area B and G and Village of Keremeos



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	33,000	33,000	0
Total Revenues:	33,000	33,000	0
Expenditures			
Contracts and Agreements	33,000	33,000	0
Total Expenditures:	33,000	33,000	0
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	33,000	33,000	33,000	33,000	33,000
Total Revenues:	33,000	33,000	33,000	33,000	33,000
Expenditures					
Contracts and Agreements	33,000	33,000	33,000	33,000	33,000
Total Expenditures:	33,000	33,000	33,000	33,000	33,000
Net Total	0	0	0	0	0

TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED C - OLIVER	\$1,750,450	\$1,585,974	\$164,476	
ECONOMIC DEVELOPMENT - OLIVER	\$28,525	\$28,500	\$25	
FRANK VENABLES AUDITORIUM-OLIVER/AREA C	\$196,878	\$196,853	\$25	
HERITAGE GRANT - AREA C	\$141,325	\$127,300	\$14,025	Increase in request from Heritage Society -\$9,000 operating costs \$4,500 reserve
ARENA - OLIVER/C	\$305,576	\$272,616	\$32,960	Increased Operations costs \$26,000; no use of reserve funding to offset capital \$11,000
PARKS - OLIVER/C	\$285,404	\$249,252	\$36,152	Increased operations costs \$34,000
POOL - OLIVER/C	\$203,138	\$193,161	\$9,977	
PROGRAMS - OLIVER/AREA C	\$123,559	\$105,251	\$18,308	Increased operations costs \$23,000
RECREATION HALL - OLIVER/C	\$266,559	\$181,565	\$84,994	One time increase for weight room expansion
SUBTOTAL OPR	\$1,184,236	\$1,001,845	\$182,391	
REFUSE DISPOSAL-OLIVER	\$96,961	\$123,476	-\$26,515	Some operating costs being offset by operating reserve funds
VENABLES THEATRE SERVICE	\$102,525	\$108,000	-\$5,475	decrease in Requisition due to removal of prior deficit; Theatre Society request up \$5,000



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	28,500	28,525	25
Total Revenues:	28,500	28,525	25
Expenditures			
Administration	500	525	25
Contracts and Agreements	28,000	28,000	0
Total Expenditures:	28,500	28,525	25
Net Total	0	0	0

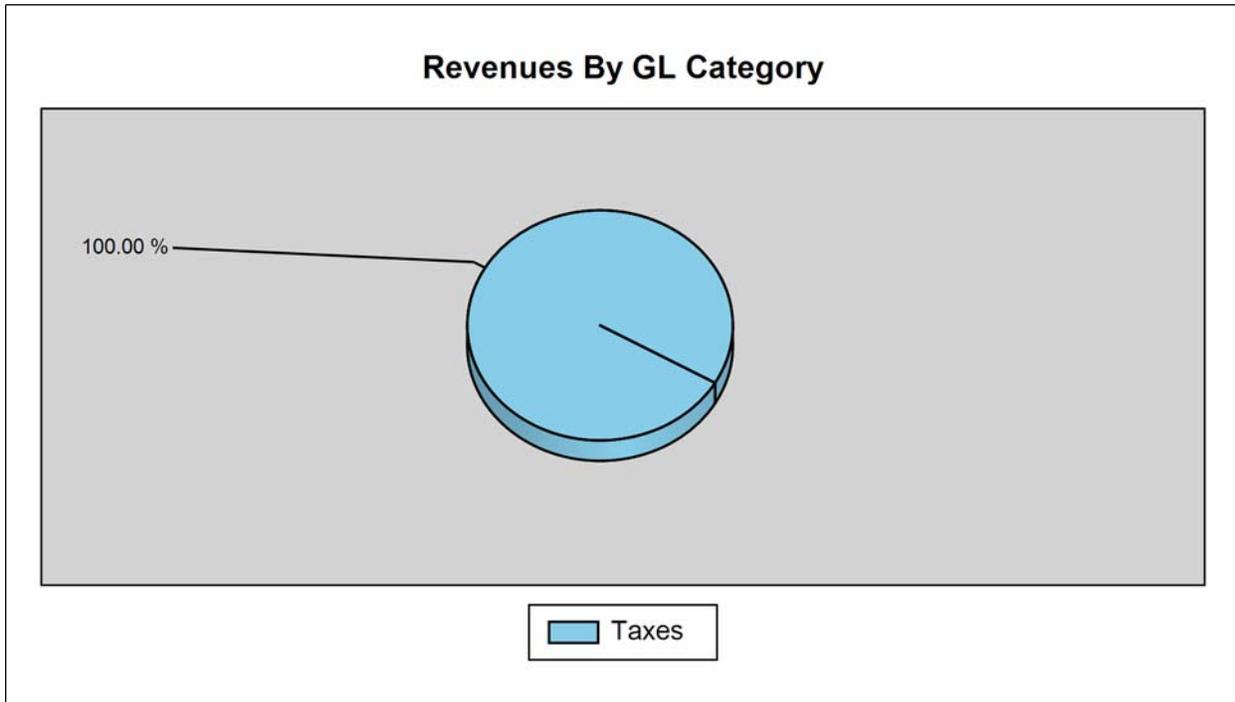
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT OLIVER AND AREA C
 Dept Number: 9350
 Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	28,525	28,534	28,544	28,553	28,563
Total Revenues:	28,525	28,534	28,544	28,553	28,563
Expenditures					
Administration	525	534	544	553	563
Contracts and Agreements	28,000	28,000	28,000	28,000	28,000
Total Expenditures:	28,525	28,534	28,544	28,553	28,563
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	127,300	141,325	14,025
Total Revenues:	127,300	141,325	14,025
Expenditures			
Administration	0	525	525
Contracts and Agreements	127,300	140,800	13,500
Total Expenditures:	127,300	141,325	14,025
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: HERITAGE GRANT AREA C

Dept Number: 7820

Service Participants: Electoral Area C and Town of Oliver

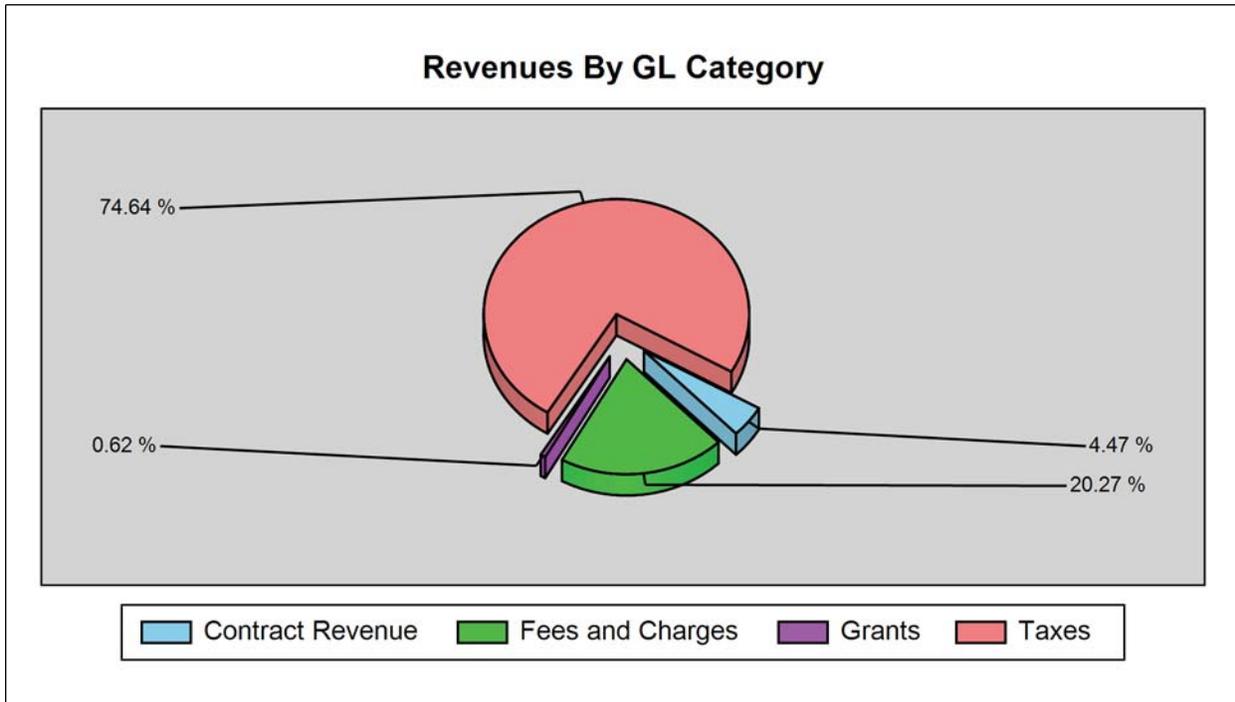


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	141,325	141,334	141,344	141,353	141,363
Total Revenues:	141,325	141,334	141,344	141,353	141,363
Expenditures					
Administration	525	534	544	553	563
Contracts and Agreements	140,800	140,800	140,800	140,800	140,800
Total Expenditures:	141,325	141,334	141,344	141,353	141,363
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION ARENA
 Dept Number: 7100
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	18,931	18,294	(637)
Fees and Charges	83,000	83,000	0
Grants	2,546	2,546	0
Taxes	272,616	305,576	32,960
Transfers from Reserve	15,775	0	(15,775)
Total Revenues:	392,868	409,416	16,548
Expenditures			
Administration	1,266	1,304	38
Capital and Equipment	15,775	11,495	(4,280)
Insurance	11,942	12,536	594
Operations	348,110	374,081	25,971
Transfers	15,775	10,000	(5,775)
Total Expenditures:	392,868	409,416	16,548
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION ARENA
 Dept Number: 7100
 Service Participants: Electoral Area C and Town of Oliver

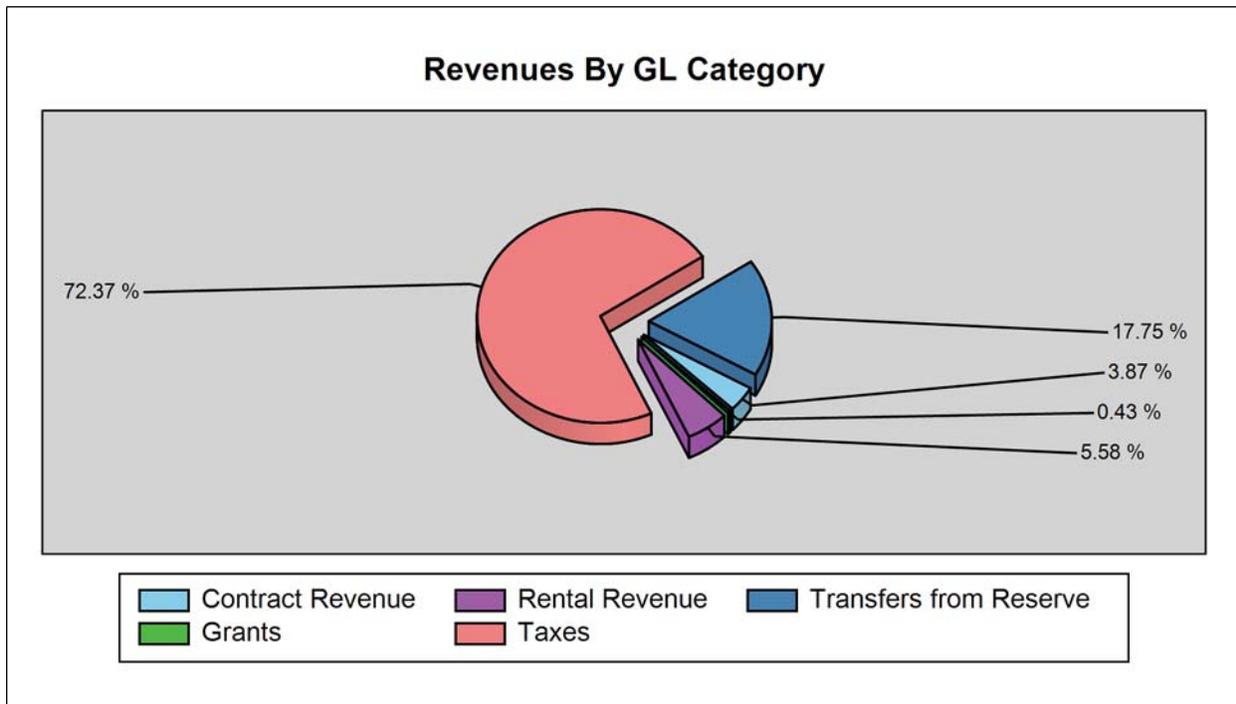


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	18,294	18,959	19,262	19,647	20,040
Fees and Charges	83,000	98,943	100,526	102,537	104,588
Grants	2,546	2,622	2,664	2,717	2,771
Taxes	305,576	337,373	357,164	431,181	411,625
Transfers from Reserve	0	34,930	417,000	22,000	50,600
Total Revenues:	409,416	492,827	896,616	578,082	589,624
Expenditures					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	11,495	20,775	417,000	88,893	90,671
Insurance	12,536	12,771	12,985	13,228	13,477
Operations	374,081	428,335	435,188	443,892	452,770
Transfers	10,000	29,619	30,093	30,695	31,309
Total Expenditures:	409,416	492,827	896,616	578,082	589,624
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PARKS
 Dept Number: 7700
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	13,215	15,260	2,045
Grants	1,700	1,700	0
Rental Revenue	22,000	22,001	1
Taxes	249,252	285,404	36,152
Transfers from Reserve	140,475	70,000	(70,475)
Total Revenues:	426,642	394,365	(32,277)
Expenditures			
Administration	1,266	1,304	38
Capital and Equipment	140,475	74,755	(65,720)
Insurance	5,951	6,259	308
Operations	278,475	312,047	33,572
Transfers	475	0	(475)
Total Expenditures:	426,642	394,365	(32,277)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PARKS
 Dept Number: 7700
 Service Participants: Electoral Area C and Town of Oliver

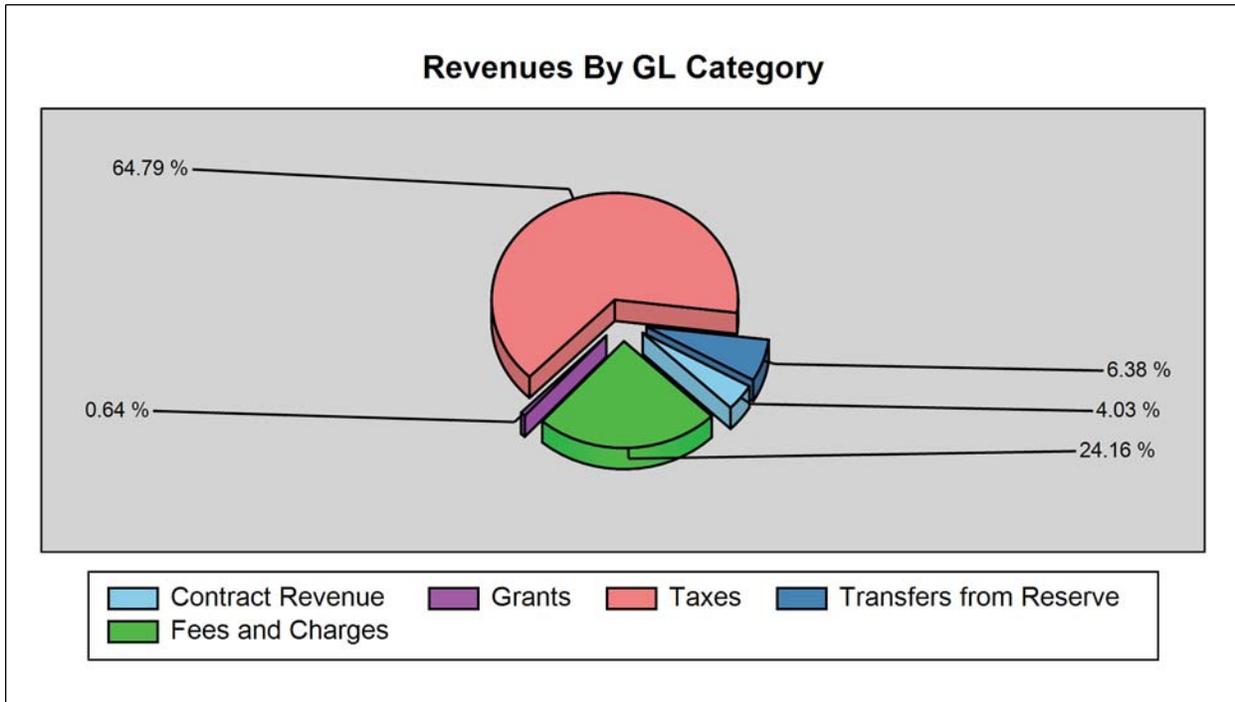


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	15,260	13,749	14,024	14,304	14,590
Grants	1,700	1,769	1,804	1,840	1,877
Rental Revenue	22,001	22,889	23,347	23,814	24,290
Taxes	285,404	233,193	236,789	241,512	246,330
Transfers from Reserve	70,000	43,475	41,050	41,871	42,708
Total Revenues:	394,365	315,074	317,013	323,341	329,795
Expenditures					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	74,755	43,475	41,050	41,871	42,708
Insurance	6,259	6,376	6,495	6,616	6,740
Operations	312,047	263,896	268,118	273,480	278,950
Transfers	0	0	0	0	0
Total Expenditures:	394,365	315,074	317,013	323,341	329,795
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION POOL
 Dept Number: 7300
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	13,881	12,647	(1,234)
Fees and Charges	71,750	75,750	4,000
Grants	2,016	2,016	0
Taxes	193,161	203,138	9,977
Transfers from Reserve	35,525	20,000	(15,525)
Total Revenues:	316,333	313,551	(2,782)
Expenditures			
Administration	1,266	1,304	38
Capital and Equipment	35,525	26,045	(9,480)
Insurance	6,656	7,065	409
Operations	272,361	279,137	6,776
Transfers	525	0	(525)
Total Expenditures:	316,333	313,551	(2,782)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION POOL
 Dept Number: 7300
 Service Participants: Electoral Area C and Town of Oliver

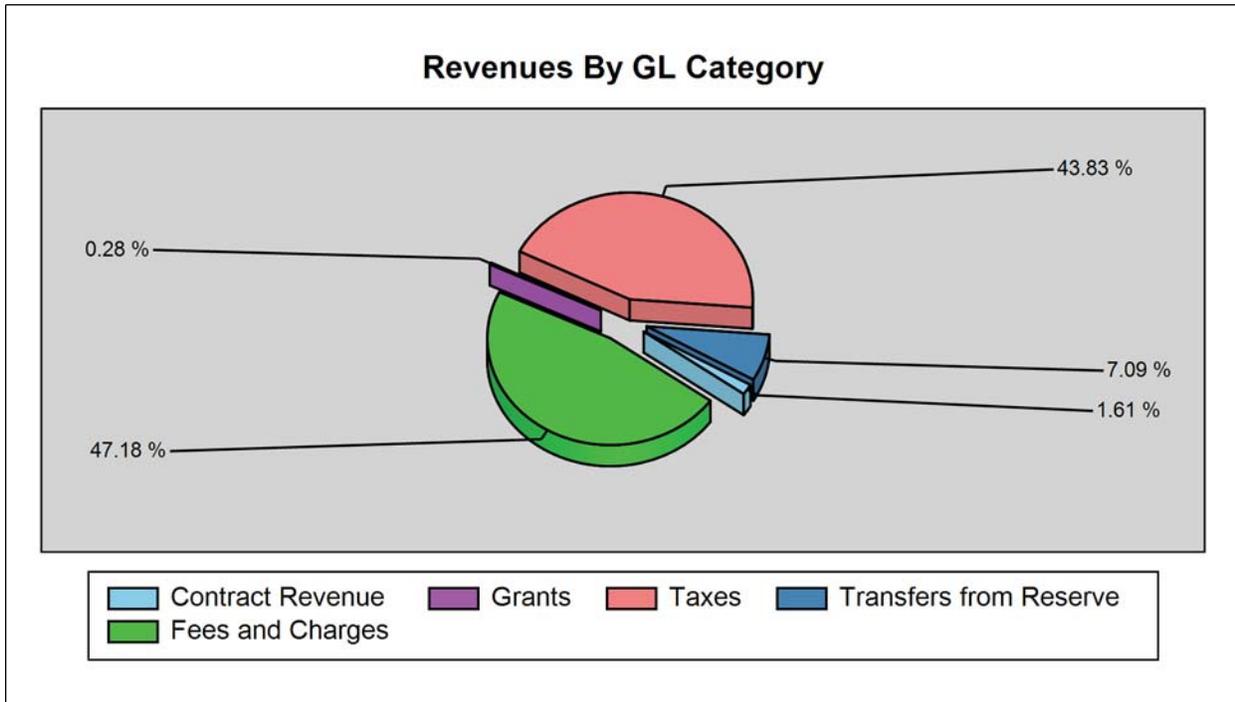


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	12,647	14,390	14,620	14,912	15,210
Fees and Charges	75,750	76,759	77,987	79,547	81,138
Grants	2,016	2,138	2,172	2,215	2,259
Taxes	203,138	194,968	230,923	266,527	253,641
Transfers from Reserve	20,000	33,630	50,000	20,000	38,600
Total Revenues:	313,551	321,885	375,702	383,201	390,848
Expenditures					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	26,045	6,025	30,450	31,059	31,680
Insurance	7,065	7,194	7,317	7,451	7,588
Operations	279,137	301,314	306,135	312,258	318,503
Transfers	0	6,025	30,450	31,059	31,680
Total Expenditures:	313,551	321,885	375,702	383,201	390,848
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PROGRAMS
 Dept Number: 7810
 Service Participants: Electora Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	5,321	4,537	(784)
Fees and Charges	116,000	133,000	17,000
Grants	796	796	0
Taxes	105,251	123,559	18,308
Transfers from Reserve	30,325	20,000	(10,325)
Total Revenues:	257,693	281,892	24,199
Expenditures			
Administration	1,266	1,304	38
Capital and Equipment	325	1,885	1,560
Insurance	2,186	2,364	178
Operations	253,591	276,339	22,748
Transfers	325	0	(325)
Total Expenditures:	257,693	281,892	24,199
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION PROGRAMS
 Dept Number: 7810
 Service Participants: Electora Area C and Town of Oliver

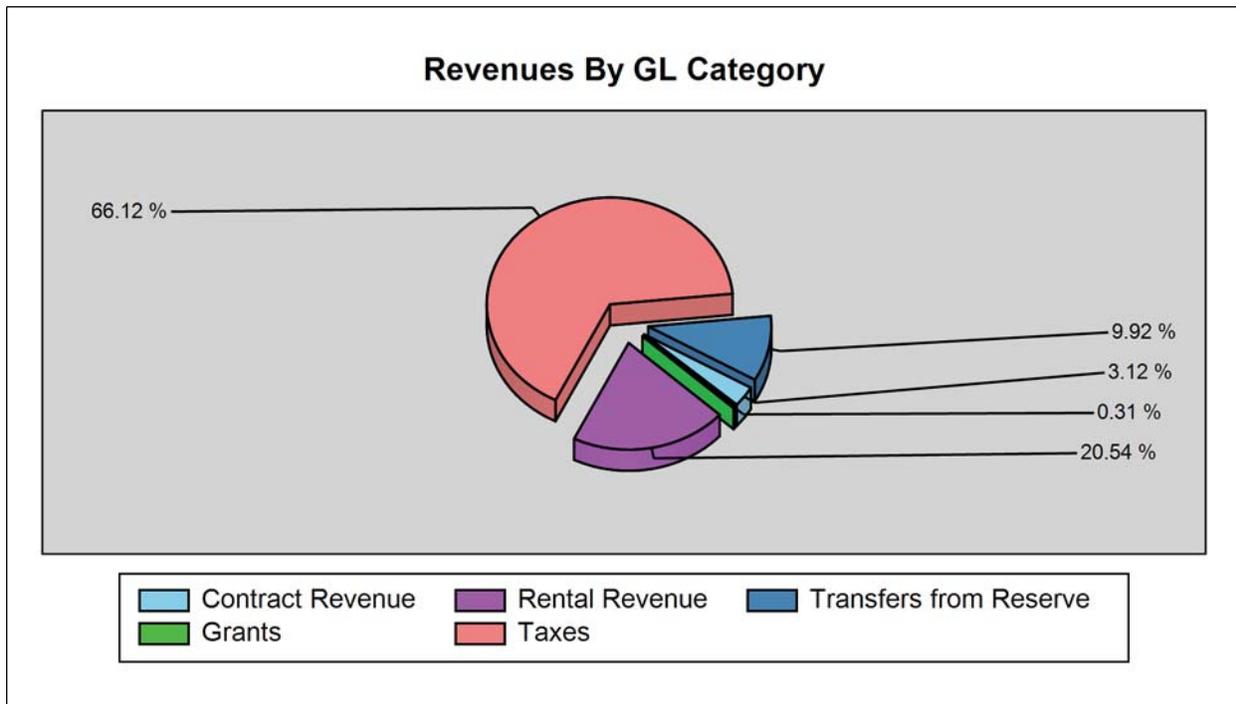


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	4,537	6,545	6,650	6,783	6,919
Fees and Charges	133,000	106,500	106,500	108,630	110,803
Grants	796	820	833	850	867
Taxes	123,559	80,756	83,758	85,423	87,121
Transfers from Reserve	20,000	325	18,850	19,227	19,612
Total Revenues:	281,892	194,946	216,591	220,913	225,322
Expenditures					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	1,885	325	18,850	19,227	19,612
Insurance	2,364	2,405	2,447	2,490	2,534
Operations	276,339	190,889	193,943	197,822	201,778
Total Expenditures:	281,892	194,946	216,591	220,913	225,322
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION RECREATION HALL
 Dept Number: 7400
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	10,708	12,561	1,853
Grants	1,250	1,250	0
Rental Revenue	82,000	82,800	800
Taxes	181,565	266,559	84,994
Transfers from Reserve	52,400	40,000	(12,400)
Total Revenues:	327,923	403,170	75,247
Expenditures			
Administration	1,266	1,304	38
Capital and Equipment	52,400	162,320	109,920
Insurance	8,144	8,520	376
Operations	213,713	221,026	7,313
Transfers	52,400	10,000	(42,400)
Total Expenditures:	327,923	403,170	75,247
Net Total	0	0	0

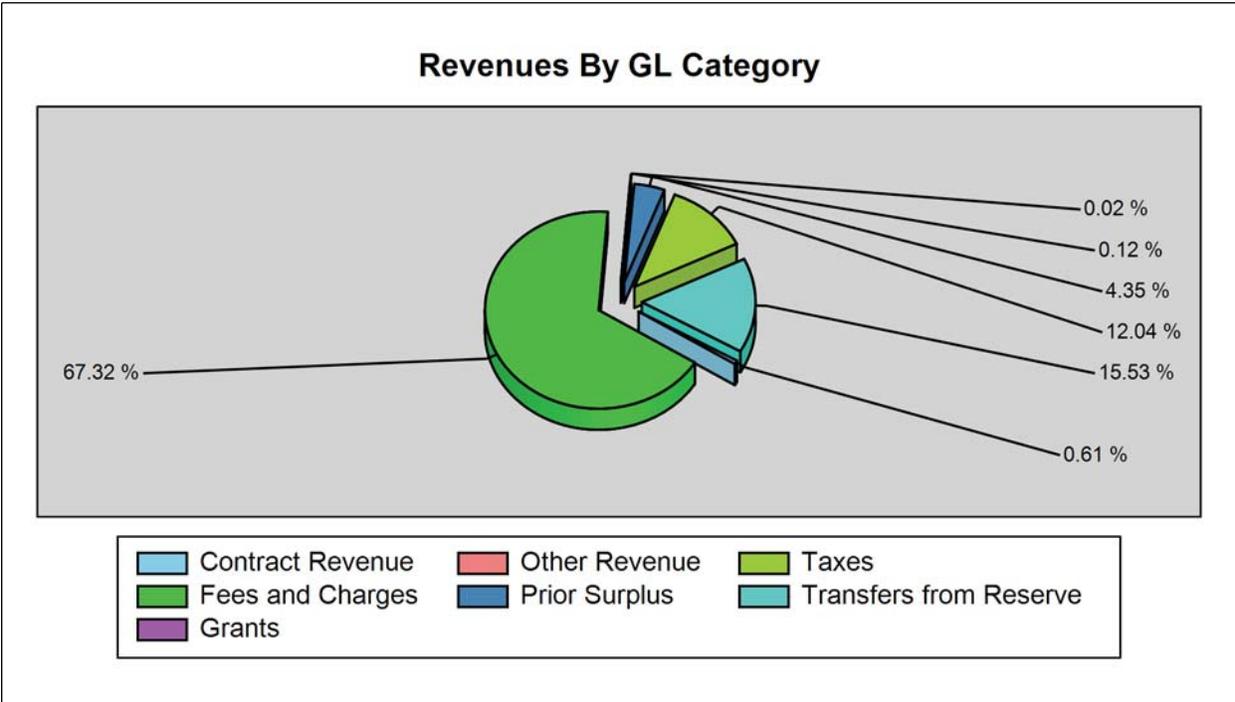
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLIVER PARKS AND RECREATION RECREATION HALL
 Dept Number: 7400
 Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	12,561	8,751	8,828	9,005	9,185
Grants	1,250	1,367	1,408	1,436	1,465
Rental Revenue	82,800	92,937	95,725	97,640	99,593
Taxes	266,559	190,213	192,015	195,829	199,720
Transfers from Reserve	40,000	54,900	69,200	70,584	71,996
Total Revenues:	403,170	348,168	367,176	374,494	381,959
Expenditures					
Administration	1,304	1,327	1,350	1,374	1,398
Capital and Equipment	162,320	54,900	69,200	70,584	71,996
Insurance	8,520	8,669	8,821	8,975	9,132
Operations	221,026	246,907	250,858	255,875	260,993
Transfers	10,000	36,365	36,947	37,686	38,440
Total Expenditures:	403,170	348,168	367,176	374,494	381,959
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	3,250	4,900	1,650
Fees and Charges	565,000	542,000	(23,000)
Grants	864	200	(664)
Other Revenue	1,000	1,000	0
Prior Surplus	36,000	35,000	(1,000)
Taxes	123,476	96,961	(26,515)
Transfers from Reserve	123,600	125,000	1,400
Total Revenues:	853,190	805,061	(48,129)
Expenditures			
Administration	20,182	22,691	2,509
Advertising	4,800	5,000	200
Capital and Equipment	123,600	100,000	(23,600)
Consultants	7,180	33,000	25,820
Contracts and Agreements	464,000	454,000	(10,000)
Insurance	4,684	4,940	256
Legal	7,500	1,200	(6,300)
Operations	58,700	59,200	500
Supplies	150	150	0
Transfers	40,970	5,970	(35,000)
Travel	3,300	3,300	0
Utilities	6,400	6,600	200
Wages and benefits	111,724	109,010	(2,714)
Total Expenditures:	853,190	805,061	(48,129)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL OLIVER

Dept Number: 3000

Service Participants: Electoral Area C and Town of Oliver

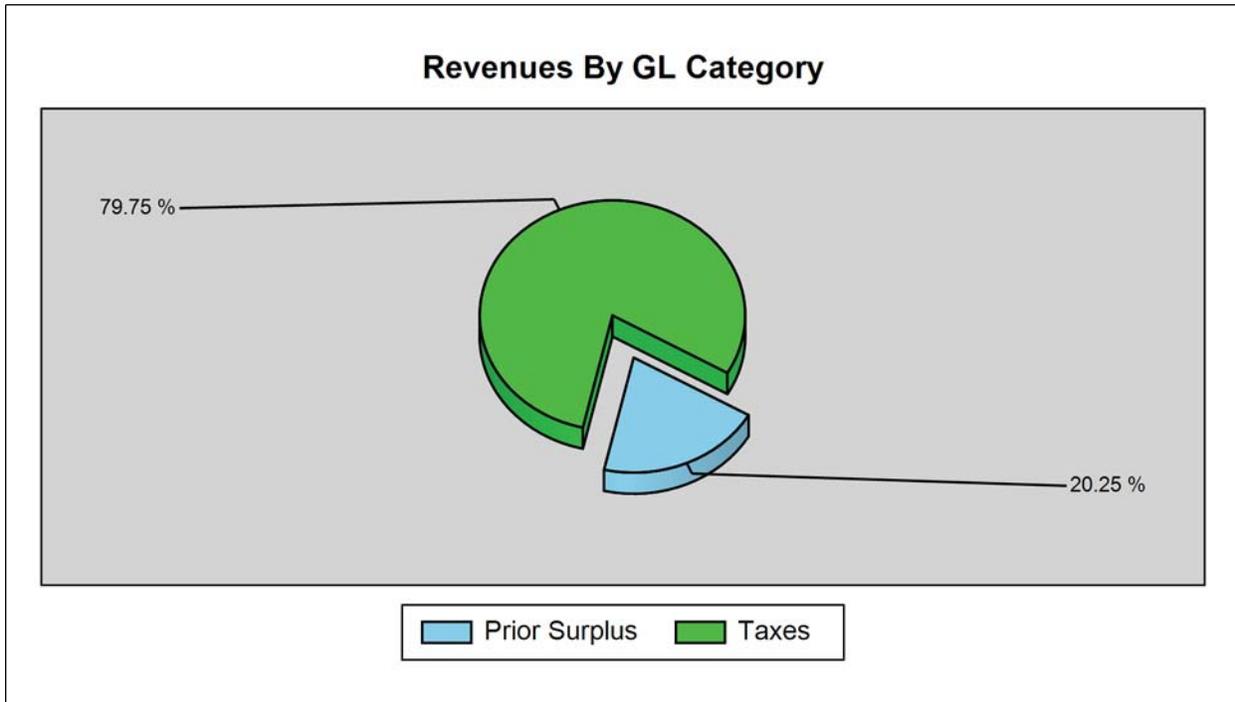


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	4,900	4,900	4,900	4,900	4,900
Fees and Charges	542,000	542,000	542,000	542,000	542,000
Grants	200	200	200	200	200
Other Revenue	1,000	1,000	1,000	1,000	100
Prior Surplus	35,000	35,000	35,000	35,000	35,000
Taxes	96,961	155,652	166,570	176,862	180,949
Transfers from Reserve	125,000	30,000	30,000	30,000	30,000
Total Revenues:	805,061	768,752	779,670	789,962	793,149
Expenditures					
Administration	22,691	23,088	23,492	23,903	24,322
Advertising	5,000	4,000	4,000	4,100	4,200
Capital and Equipment	100,000	30,000	30,000	30,000	30,000
Consultants	33,000	8,000	8,000	8,000	8,000
Contracts and Agreements	454,000	461,000	468,000	475,000	482,000
Insurance	4,940	4,873	4,971	5,070	0
Legal	1,200	1,200	1,200	1,200	1,200
Operations	59,200	59,500	60,800	61,100	61,400
Supplies	150	150	150	150	150
Transfers	5,970	55,970	55,970	55,970	55,970
Travel	3,300	3,400	3,500	3,600	3,700
Utilities	6,600	6,800	7,000	7,200	7,400
Wages and benefits	109,010	110,771	112,587	114,669	114,807
Total Expenditures:	805,061	768,752	779,670	789,962	793,149
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES AUDITORIUM
 Dept Number: 7410
 Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	50,000	50,000	0
Taxes	196,853	196,878	25
Total Revenues:	246,853	246,878	25
Expenditures			
Administration	500	525	25
Financing	246,353	246,353	0
Total Expenditures:	246,853	246,878	25
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES AUDITORIUM
 Dept Number: 7410
 Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	50,000	49,000	48,000	47,000	46,000
Taxes	196,878	197,887	198,897	199,906	200,916
Total Revenues:	246,878	246,887	246,897	246,906	246,916
Expenditures					
Administration	525	534	544	553	563
Financing	246,353	246,353	246,353	246,353	246,353
Total Expenditures:	246,878	246,887	246,897	246,906	246,916
Net Total	0	0	0	0	0

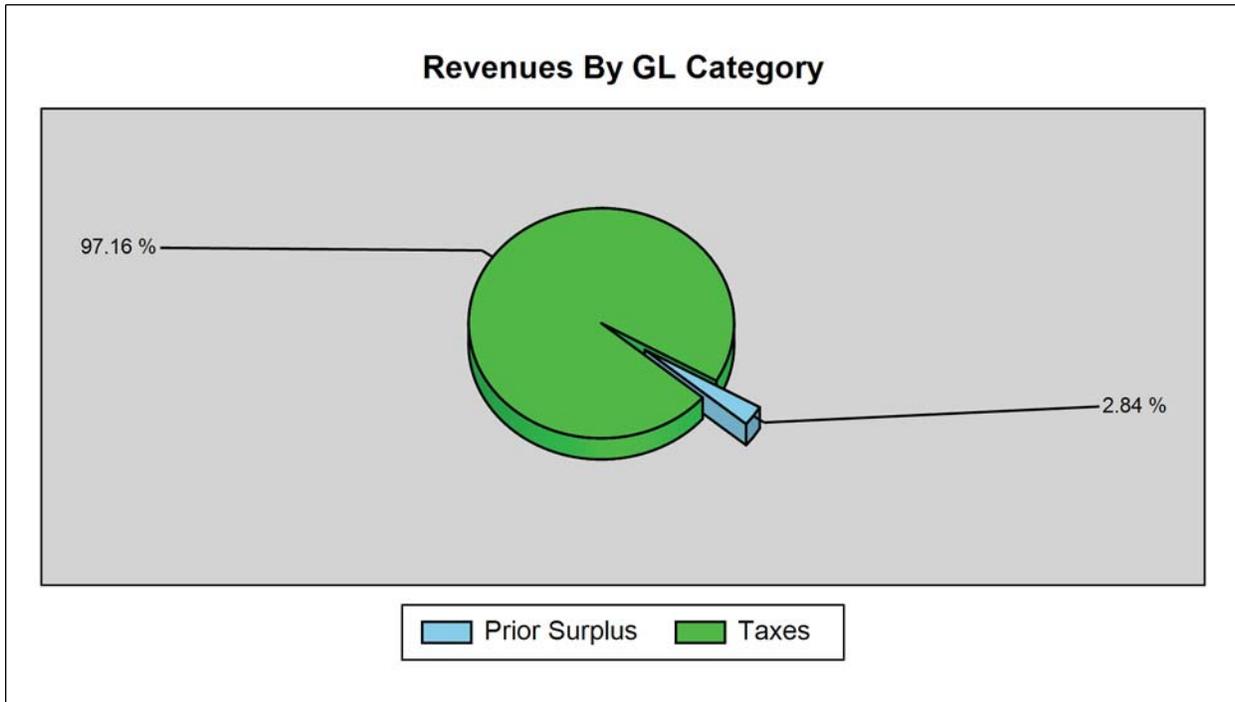
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(5,000)	3,000	8,000
Taxes	108,000	102,525	(5,475)
Total Revenues:	103,000	105,525	2,525
Expenditures			
Administration	500	525	25
Contracts and Agreements	100,000	105,000	5,000
Legal	2,500	0	(2,500)
Total Expenditures:	103,000	105,525	2,525
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: VENABLES THEATRE SERVICE

Dept Number: 7420

Service Participants: Electoral Area C and Town of Oliver



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	3,000	2,000	1,000	0	0
Taxes	102,525	103,534	104,544	105,553	105,563
Total Revenues:	105,525	105,534	105,544	105,553	105,563
Expenditures					
Administration	525	534	544	553	563
Contracts and Agreements	105,000	105,000	105,000	105,000	105,000
Total Expenditures:	105,525	105,534	105,544	105,553	105,563
Net Total	0	0	0	0	0

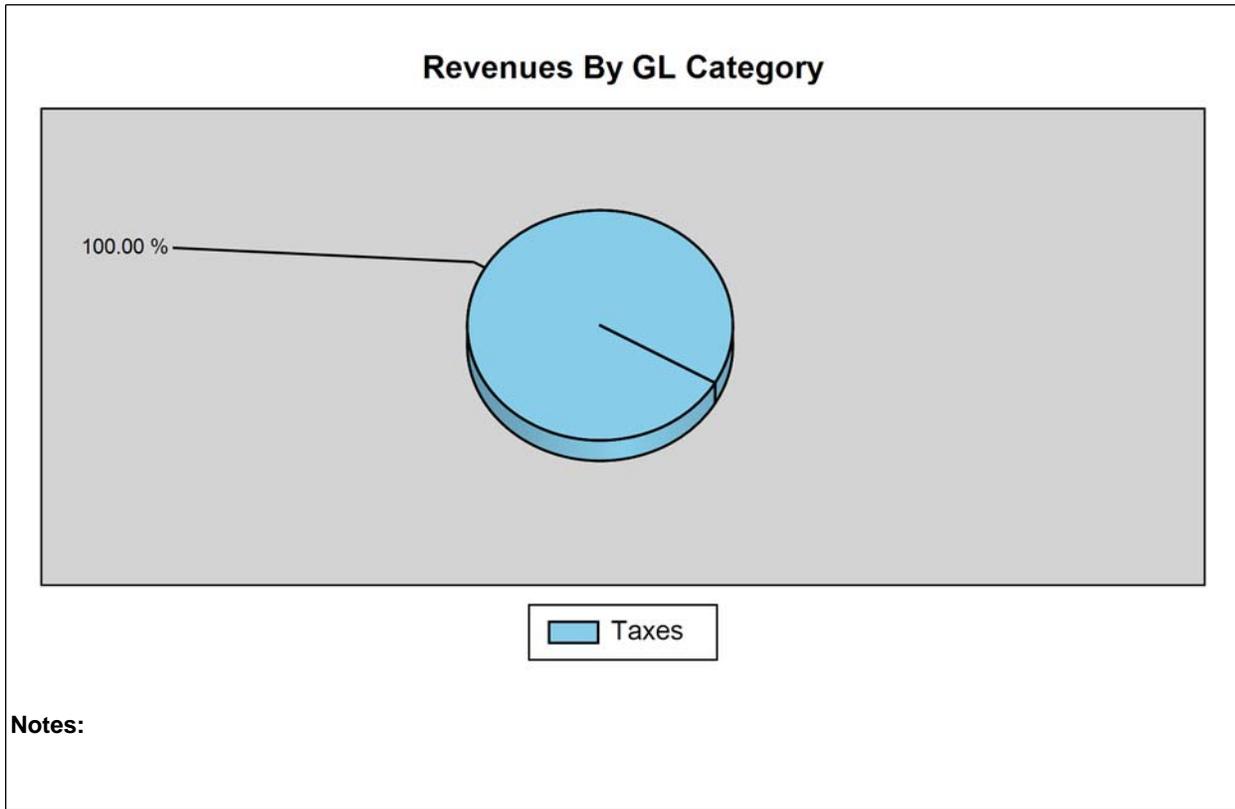
TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
SHARED D - E - F	\$18,622	\$24,156	-\$5,534	
NOISE BYLAWS AREAS D & F	\$5,877	\$5,531	\$346	
SEPTAGE DISPOSAL SERVICE	\$12,745	\$18,625	-\$5,880	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
CAMPBELL MOUNTAIN LANDFILL	\$3,150,000	\$3,150,000		no proposed fee increases
RECYCLING GARBAGE D/E/F	\$385,990	\$382,800		no proposed fee increases

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREAS D & F
 Dept Number: 2700
 Service Participants: Electoral Area D and F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	5,531	5,877	346
Total Revenues:	5,531	5,877	346
Expenditures			
Operations	5,531	5,877	346
Total Expenditures:	5,531	5,877	346
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREAS D & F
 Dept Number: 2700
 Service Participants: Electoral Area D and F

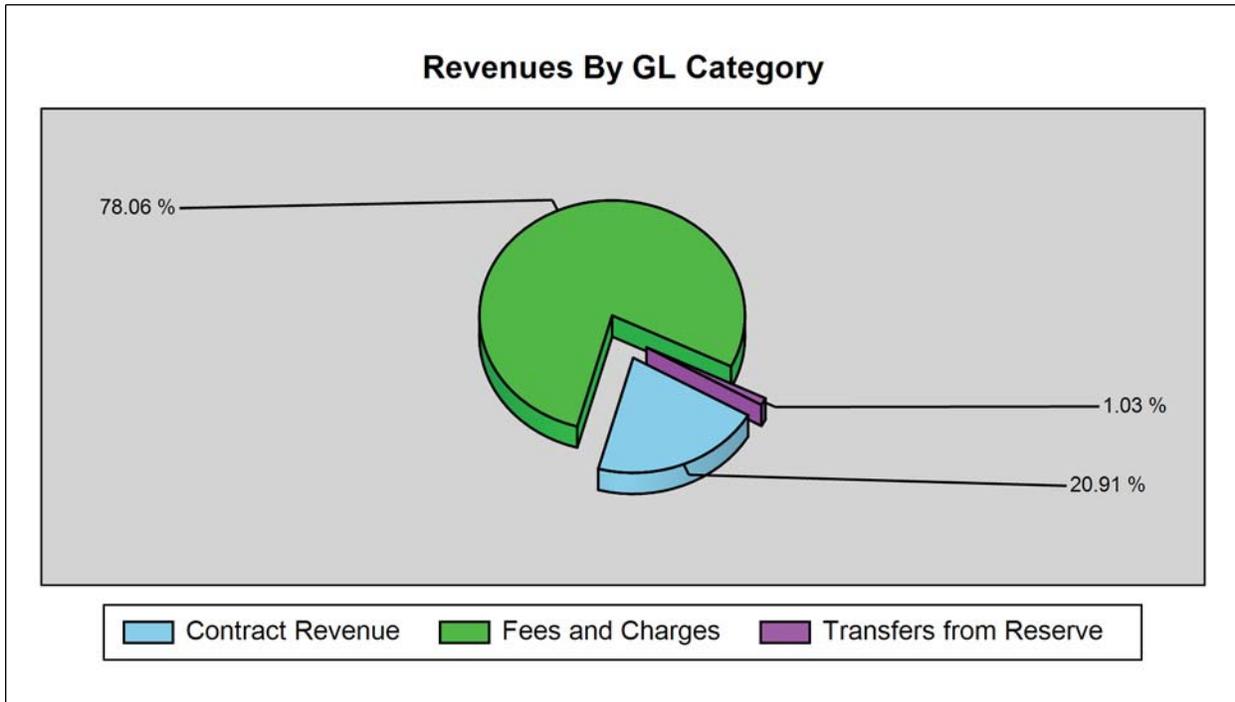


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	5,877	5,980	6,084	6,191	6,299
Total Revenues:	5,877	5,980	6,084	6,191	6,299
Expenditures					
Operations	5,877	5,980	6,084	6,191	6,299
Total Expenditures:	5,877	5,980	6,084	6,191	6,299
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREAS D/E/F
 Dept Number: 3550
 Service Participants: Electoral Area D and F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	99,862	103,620	3,758
Fees and Charges	383,700	386,890	3,190
Transfers from Reserve	0	5,094	5,094
Total Revenues:	483,562	495,604	12,042
Expenditures			
Administration	23,440	23,174	(266)
Advertising	7,750	7,750	0
Contracts and Agreements	329,945	329,265	(680)
Insurance	2,056	2,223	167
Legal	560	560	0
Operations	72,000	93,569	21,569
Supplies	755	755	0
Transfers	17,237	3,900	(13,337)
Travel	5,360	5,360	0
Wages and benefits	24,459	29,048	4,589
Total Expenditures:	483,562	495,604	12,042
Net Total	0	0	0

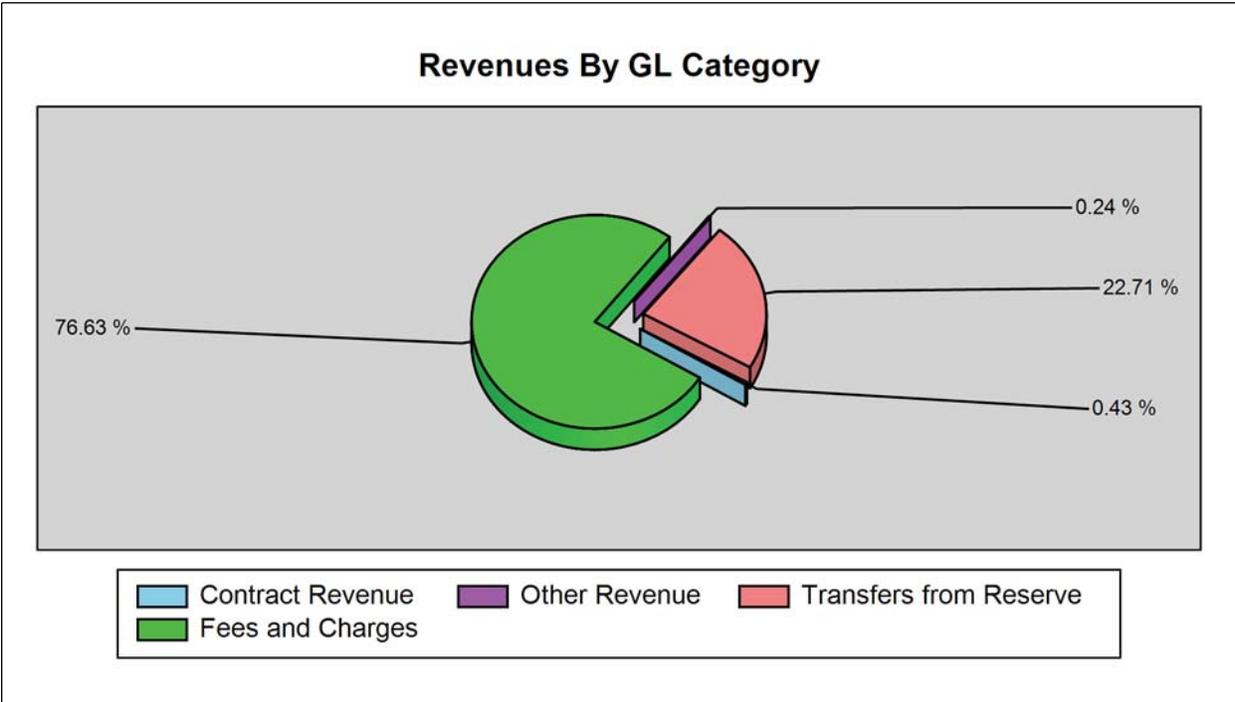
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREAS D/E/F
 Dept Number: 3550
 Service Participants: Electoral Area D and F



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	103,620	103,620	103,620	103,620	103,620
Fees and Charges	386,890	413,510	413,510	413,510	440,130
Transfers from Reserve	5,094	0	591	12,094	0
Total Revenues:	495,604	517,130	517,721	529,224	543,750
Expenditures					
Administration	23,174	23,580	23,992	24,412	24,839
Advertising	7,750	7,845	7,845	7,845	7,845
Contracts and Agreements	329,265	339,142	349,317	359,796	370,589
Insurance	2,223	2,139	2,182	2,225	2,225
Legal	560	567	570	570	570
Operations	93,569	93,569	93,569	93,569	93,569
Supplies	755	764	770	770	770
Transfers	3,900	14,554	3,948	3,948	7,243
Travel	5,360	5,426	5,500	5,500	5,500
Wages and benefits	29,048	29,544	30,028	30,588	30,599
Total Expenditures:	495,604	517,130	517,721	529,224	543,750
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)
 Dept Number: 3500
 Service Participants: Specified Service Area W715 LSA #35



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	18,000	18,000	0
Fees and Charges	3,440,000	3,240,000	(200,000)
Other Revenue	10,000	10,000	0
Transfers from Reserve	117,715	960,378	842,663
Total Revenues:	3,585,715	4,228,378	642,663
Expenditures			
Administration	83,814	83,738	(76)
Advertising	20,850	20,850	0
Capital and Equipment	500,000	940,000	440,000
Consultants	100,000	250,000	150,000
Contracts and Agreements	1,654,000	1,680,000	26,000
Insurance	27,894	30,118	2,224
Legal	500	5,000	4,500
Operations	259,345	267,345	8,000
Supplies	200	200	0
Transfers	400,299	400,299	0
Travel	17,295	17,183	(112)
Utilities	25,000	26,000	1,000
Wages and benefits	496,518	507,645	11,127
Total Expenditures:	3,585,715	4,228,378	642,663
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL PENTICTON/D3 (CAMPBELL MTN LANDFILL)
 Dept Number: 3500
 Service Participants: Specified Service Area W715 LSA #35

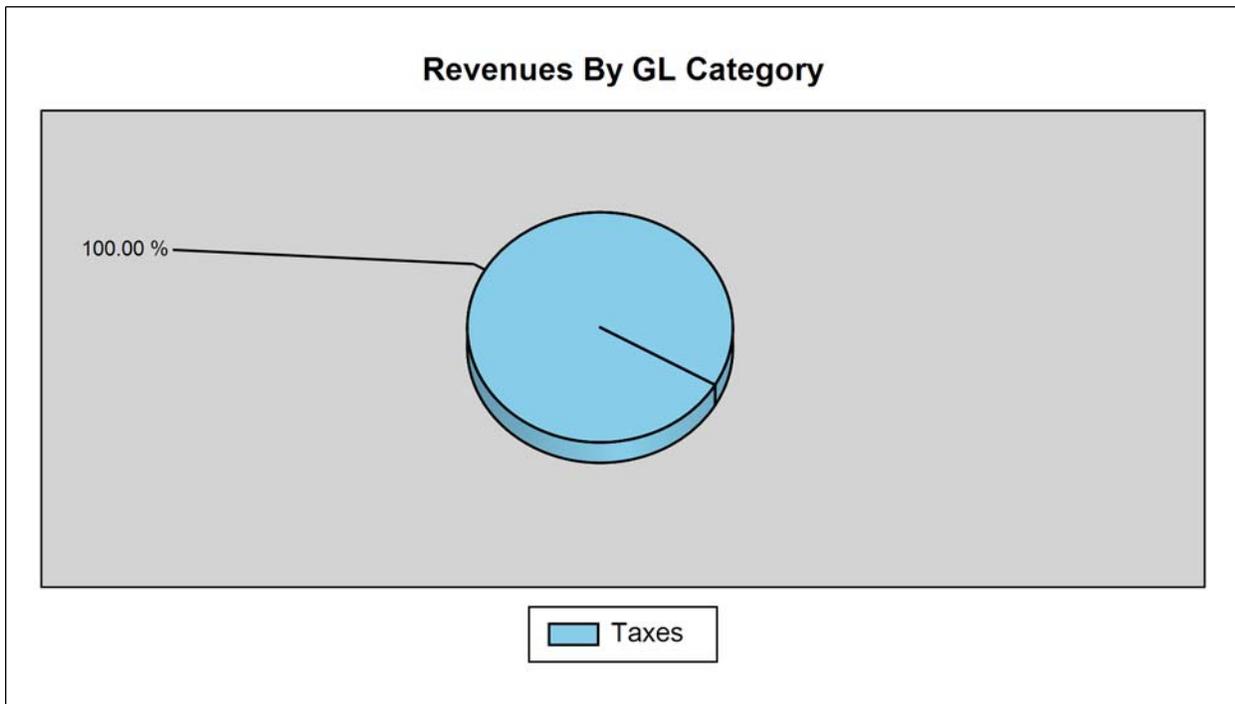


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	18,000	18,000	18,000	18,000	18,000
Fees and Charges	3,240,000	3,240,000	3,240,000	3,240,000	3,287,722
Other Revenue	10,000	10,000	10,000	10,000	10,000
Transfers from Reserve	960,378	492,384	486,692	523,319	257,530
Total Revenues:	4,228,378	3,760,384	3,754,692	3,791,319	3,573,252
Expenditures					
Administration	83,738	85,203	86,694	88,212	89,755
Advertising	20,850	20,850	20,850	20,850	20,850
Capital and Equipment	940,000	600,000	500,000	500,000	250,000
Consultants	250,000	86,000	88,000	80,000	80,000
Contracts and Agreements	1,680,000	1,699,000	1,719,000	1,738,000	1,757,000
Insurance	30,118	29,021	29,601	30,193	30,219
Legal	5,000	500	500	500	500
Operations	267,345	278,845	289,345	301,845	311,345
Supplies	200	200	200	200	200
Transfers	400,299	400,299	450,299	450,299	450,299
Travel	17,183	17,388	17,435	17,484	17,503
Utilities	26,000	27,000	28,000	29,000	30,000
Wages and benefits	507,645	516,078	524,767	534,736	535,580
Total Expenditures:	4,228,378	3,760,384	3,754,692	3,791,319	3,573,252
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEPTAGE DISPOSAL SERVICE
 Dept Number: 3820
 Service Participants: Electoral Areas D and E and Specified Service Area F 3-715
 SRVA # 46



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	18,625	12,745	(5,880)
Total Revenues:	18,625	12,745	(5,880)
Expenditures			
Administration	625	745	120
Contracts and Agreements	18,000	12,000	(6,000)
Total Expenditures:	18,625	12,745	(5,880)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEPTAGE DISPOSAL SERVICE

Dept Number: 3820

Service Participants: Electoral Areas D and E and Specified Service Area F 3-715

SRVA # 46



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	12,745	12,758	12,771	12,785	12,799
Total Revenues:	12,745	12,758	12,771	12,785	12,799
Expenditures					
Administration	745	758	771	785	799
Contracts and Agreements	12,000	12,000	12,000	12,000	12,000
Total Expenditures:	12,745	12,758	12,771	12,785	12,799
Net Total	0	0	0	0	0

ELECTORAL AREA “A”

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• Summary Information		141
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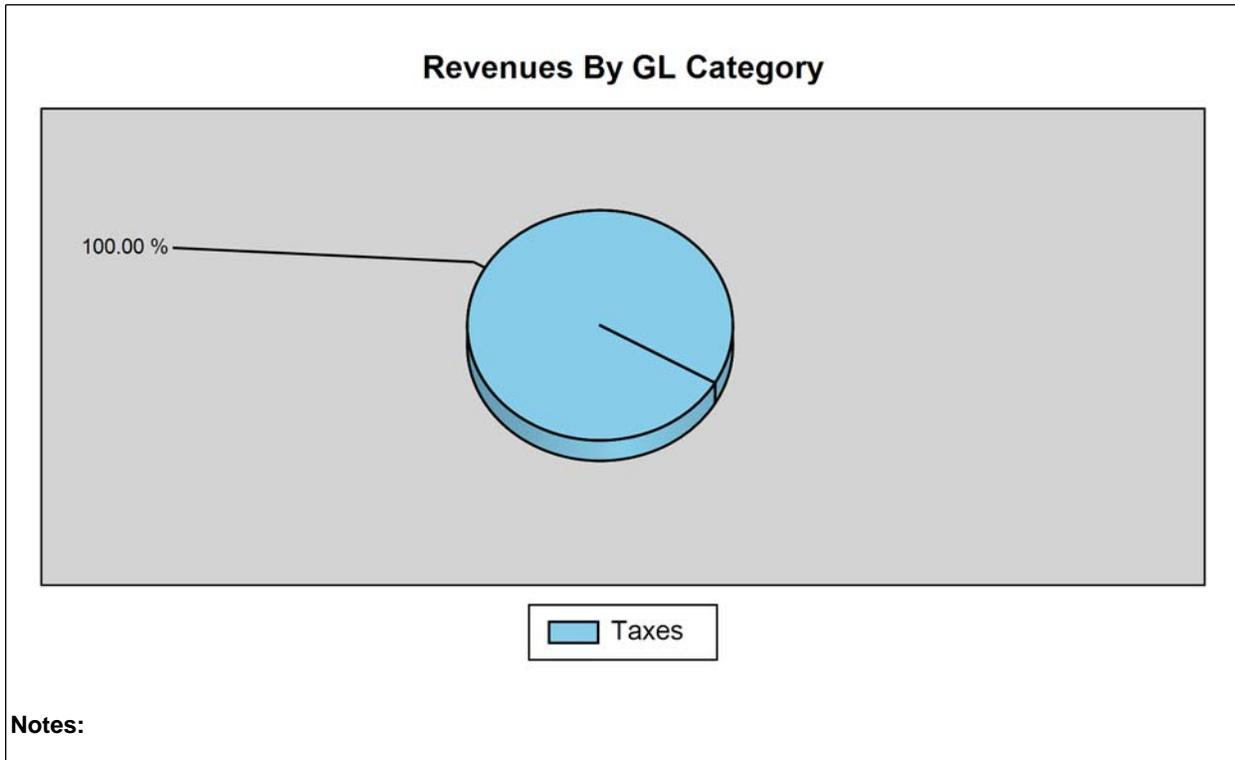
REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA A (OSOYOOS RURAL)	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 3,978	\$ 3,884	\$ 94
911 EMERGENCY CALL SYSTEM - Impr. Only	16,167	12,712	3,455
EMERGENCY PLANNING	4,727	4,673	53
GENERAL GOVERNMENT	36,227	41,927	(5,700)
ELECTORAL AREA ADMINISTRATION	106,851	91,939	14,913
BUILDING INSPECTION	39,182	37,227	1,955
ELECTORAL AREA PLANNING	86,956	86,637	319
DESTRUCTION OF PESTS	231	226	5
NUISANCE CONTROL	716	726	(10)
ANIMAL CONTROL	12,680	13,478	(798)
MOSQUITO CONTROL - Impr. Only	8,564	8,552	12
NOXIOUS WEEDS	945	583	363
SUBDIVISION SERVICING	7,503	6,760	743
ILLEGAL DUMPING	281	230	50
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,959	1,900	1,059
REGIONAL TRAILS	7,141	3,887	3,254
Subtotal	335,108	315,341	19,767
<u>Town & Regional Director determine budget</u>			
ARENA	117,236	114,375	2,860
<u>Regional Director determines budget</u>			
RURAL PROJECTS	11,662	18,168	(6,506)
MUSEUM LAND AND BUILDING (DEBT SERVICING)	18,355	18,355	-
MUSEUM SERVICE	15,200	14,600	600
GRANT IN AID	3,500	3,500	-
ECONOMIC DEVELOPMENT	12,485	12,165	320
RECREATION SERVICES - TOWN OF OSOYOOS	69,525	69,000	525
COMMUNITY PARKS	23,468	27,400	(3,932)
HERITAGE CONSERVATION	2,669	2,666	3
CEMETERY	1,000	1,000	-
Subtotal	157,864	166,853	(8,990)
SUBTOTAL	610,207	596,570	13,637
<u>Services</u>			
REFUSE DISPOSAL	3,000	4,000	(1,000)
OKANAGAN REGIONAL LIBRARY	97,554	97,619	(65)
STERILE INSECT RELEASE	56,733	55,427	1,306
OBWB - Defined Area A/D (1/2 of Req)	15,651	15,650	1
Subtotal	172,938	172,696	242
TOTAL	\$ 783,145	\$ 769,266	\$ 13,879
Average Res Tax Rate/\$1000	\$ 1.56	\$ 1.54	\$ 0.02
Average Taxes per Res Property	\$ 528.41	\$ 520.90	\$ 7.51
<u>Service Areas</u>			
ANARCHIST MTN. FIRE	198,743	193,312	5,431
NORTHWEST SEWER	15,600	21,725	(6,125)

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA A	\$997,488	\$984,303	\$13,879	(excluding Fire and Sewer)**
REGIONAL SERVICES	\$145,524	\$141,600	\$3,925	See Regional Services Summary
RURAL SERVICES	\$362,190	\$345,103	\$17,087	See Rural Services Summary
SHARED SERVICES	\$135,590	\$132,730	\$2,860	See Shared Services Summary Changes
AREA A COMMUNITY PARKS CEMETERY - ELECTORAL AREA A	\$23,468	\$27,400	-\$3,932	
ECONOMIC DEVELOPMENT - AREA A	\$1,000	\$1,000	\$0	
GRANT-IN-AID AREA A	\$12,485	\$12,165	\$320	
MUSEUM - AREA A	\$3,500	\$3,500	\$0	
MUSEUM - AREA A	\$15,200	\$14,600	\$600	
RECREATION COMMISSION - AREA A	\$69,525	\$69,000	\$525	
ELECTORAL AREA A - RURAL PROJECTS	\$11,662	\$18,168	-\$6,506	
REFUSE DISPOSAL - A	\$3,000	\$4,000	-\$1,000	
FIRE PROTECTION - ANARCHIST MOUNTAIN	\$198,743	\$193,312	\$5,431	Fire Master Plan \$2,700
OSOYOOS SEWER PROJECT - AREA A	\$15,600	\$21,725	-\$6,125	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYLCING/GARBAGE	\$110,125	\$101,315	\$8,810	no proposed fee increases; 2015 actuals \$109,969 budget adjusted



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	1,000	1,000	0
Total Revenues:	1,000	1,000	0
Expenditures			
Contracts and Agreements	1,000	1,000	0
Total Expenditures:	1,000	1,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA A
 Dept Number: 8800
 Service Participants: Electoral Area A

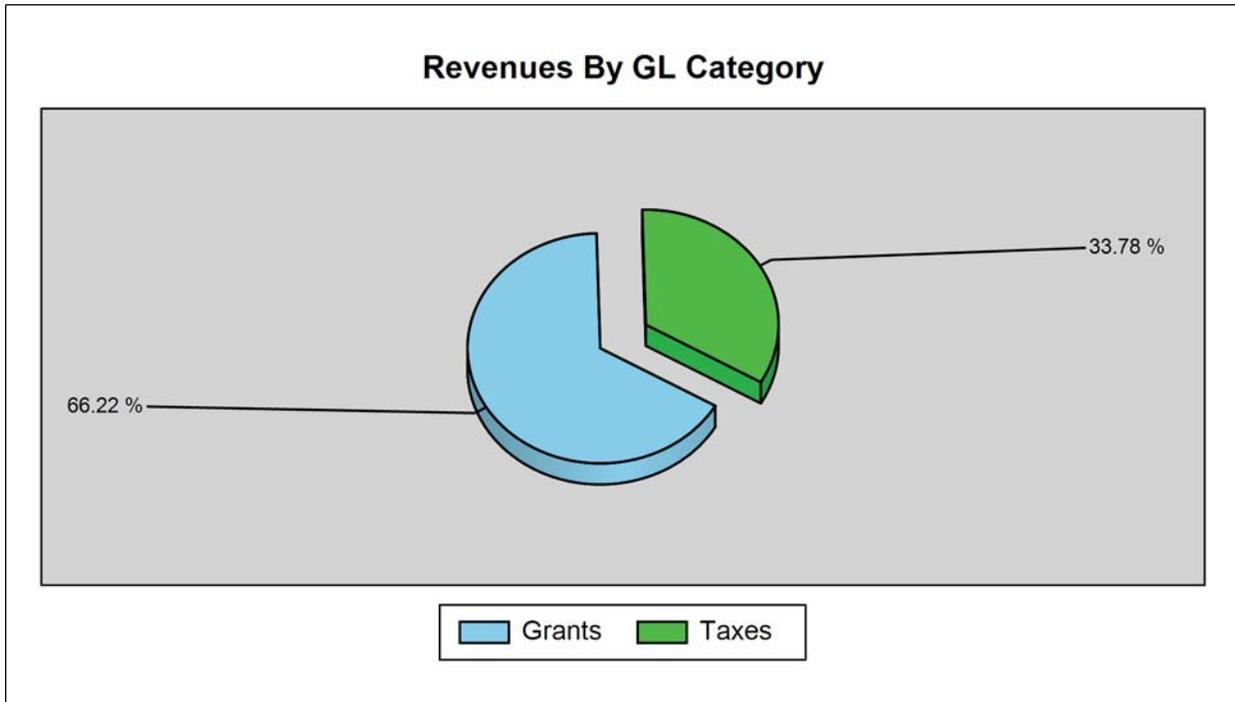


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	1,000	1,000	1,000	1,000	0
Total Revenues:	1,000	1,000	1,000	1,000	0
Expenditures					
Contracts and Agreements	1,000	1,000	1,000	1,000	0
Total Expenditures:	1,000	1,000	1,000	1,000	0
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA A
 Dept Number: 7870
 Service Participants: Electoral Area A



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	50,000	46,000	(4,000)
Prior Surplus	(5,000)	0	5,000
Taxes	27,400	23,468	(3,932)
Total Revenues:	72,400	69,468	(2,932)
Expenditures			
Administration	0	896	896
Capital and Equipment	2,800	3,000	200
Contingency	1,000	1,000	0
Contracts and Agreements	5,600	5,600	0
Grant Expense	50,000	46,000	(4,000)
Operations	1,000	1,000	0
Wages and benefits	12,000	11,972	(28)
Total Expenditures:	72,400	69,468	(2,932)
Net Total	0	0	0

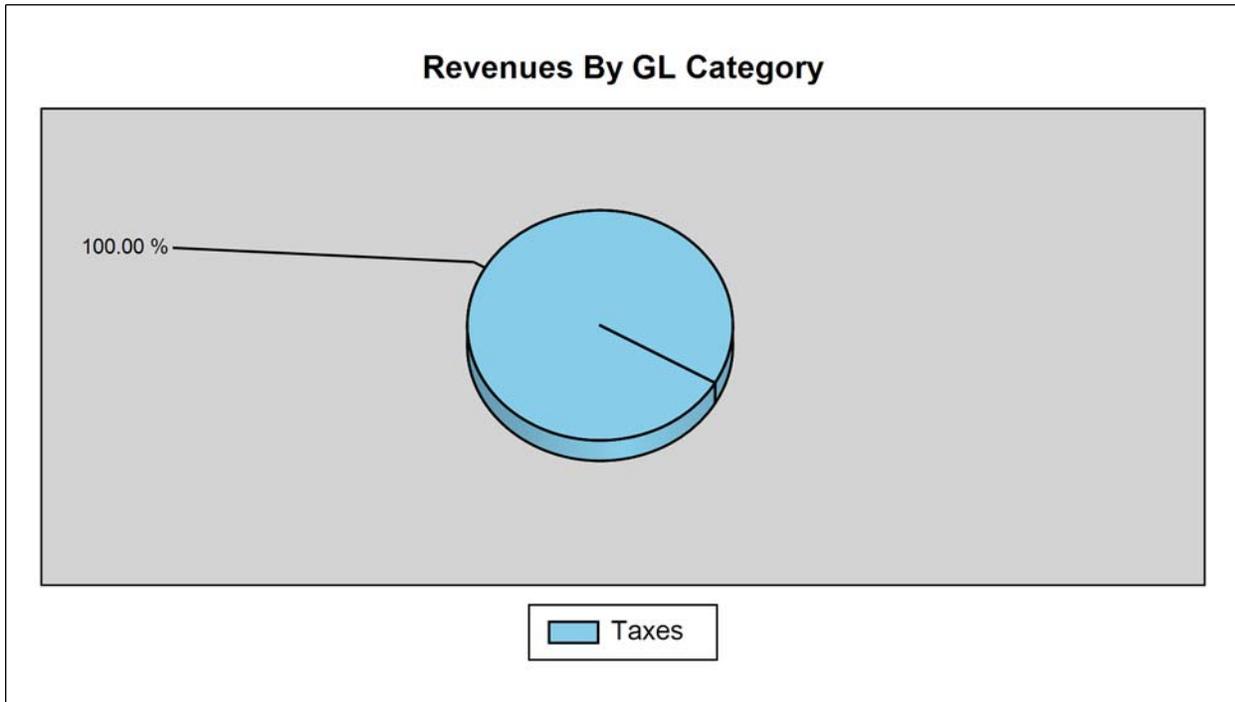
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA A
 Dept Number: 7870
 Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	46,000	0	0	0	0
Prior Surplus	0	0	0	0	0
Taxes	23,468	23,259	23,653	24,076	24,692
Total Revenues:	69,468	23,259	23,653	24,076	24,692
Expenditures					
Administration	896	912	928	944	960
Capital and Equipment	3,000	3,200	3,400	3,600	3,600
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	5,600	5,000	5,000	5,000	5,600
Grant Expense	46,000	0	0	0	0
Operations	1,000	1,000	1,000	1,000	1,000
Wages and benefits	11,972	12,147	12,326	12,532	12,532
Total Expenditures:	69,468	23,259	23,653	24,076	24,692
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	320	0	(320)
Taxes	12,165	12,485	320
Total Revenues:	12,485	12,485	0
Expenditures			
Grant in Aid	12,485	12,485	0
Total Expenditures:	12,485	12,485	0
Net Total	0	0	0

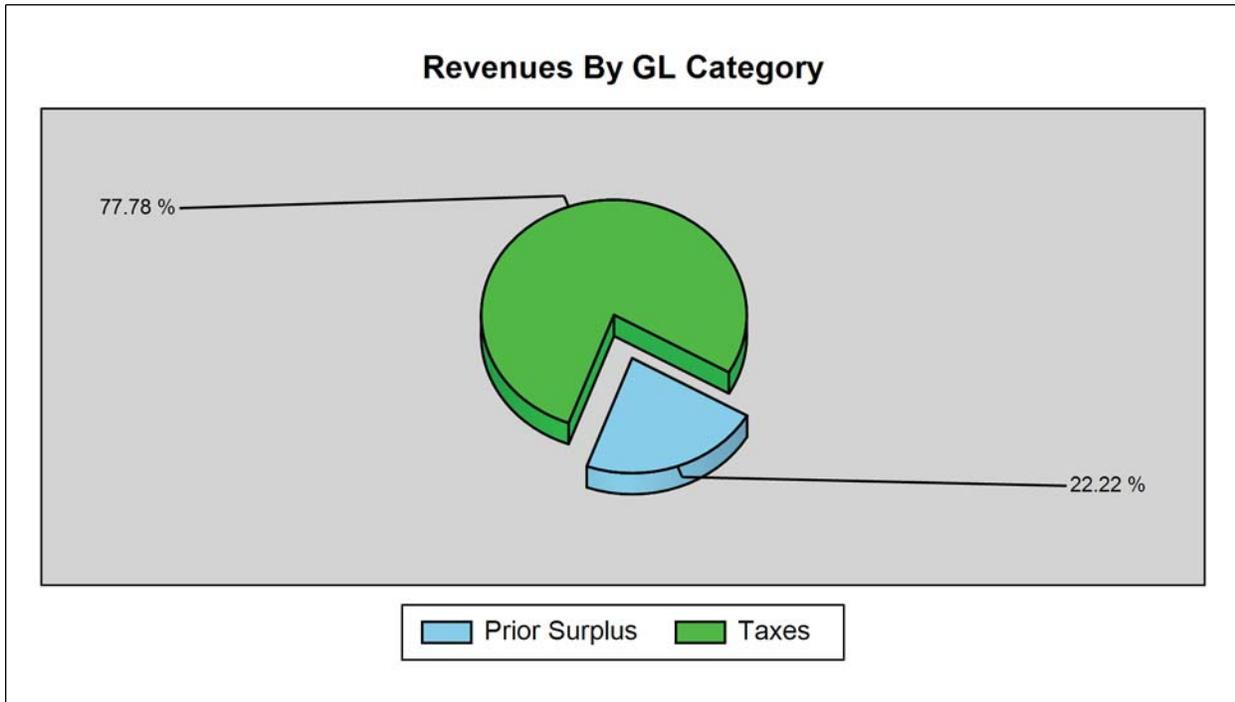
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA A
 Dept Number: 9300
 Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	12,485	12,485	12,485	12,485	12,485
Total Revenues:	12,485	12,485	12,485	12,485	12,485
Expenditures					
Grant in Aid	12,485	12,485	12,485	12,485	12,485
Total Expenditures:	12,485	12,485	12,485	12,485	12,485
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	1,000	1,000	0
Taxes	3,500	3,500	0
Total Revenues:	4,500	4,500	0
Expenditures			
Grant in Aid	4,500	4,500	0
Total Expenditures:	4,500	4,500	0
Net Total	0	0	0

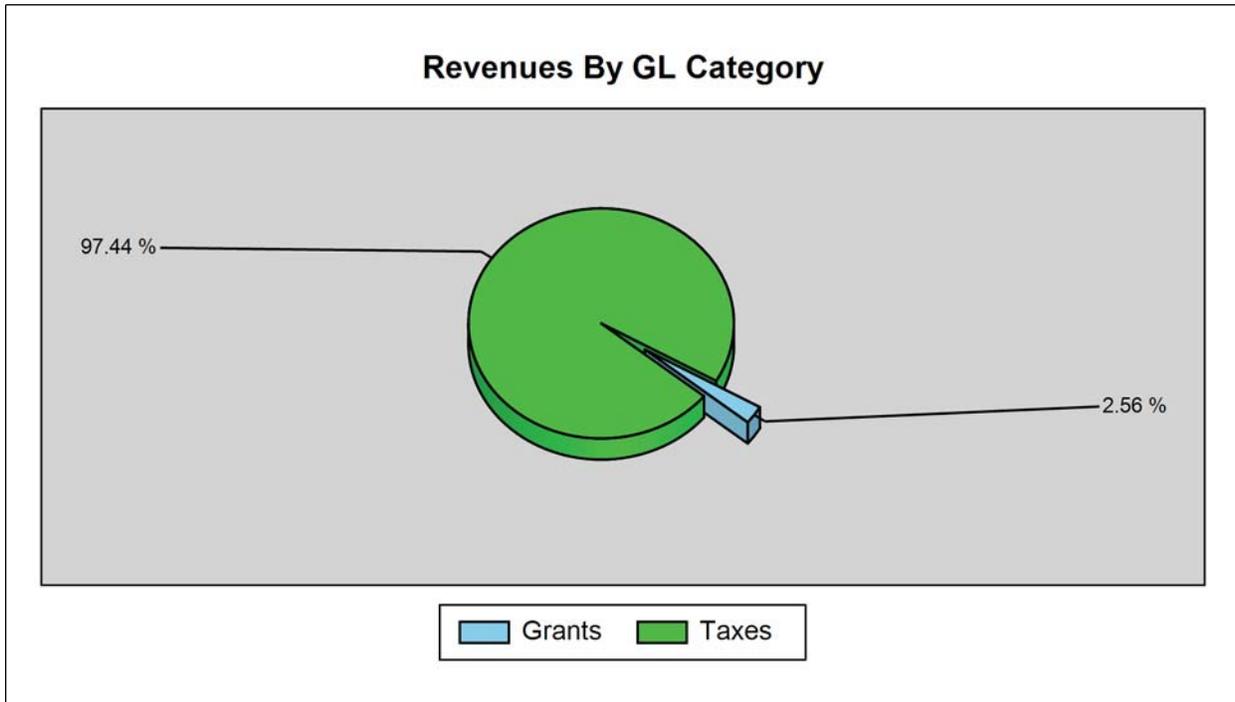
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA A
 Dept Number: 7990
 Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	1,000	1,000	1,000	1,000	1,000
Taxes	3,500	3,500	3,500	3,500	3,500
Total Revenues:	4,500	4,500	4,500	4,500	4,500
Expenditures					
Grant in Aid	4,500	4,500	4,500	4,500	4,500
Total Expenditures:	4,500	4,500	4,500	4,500	4,500
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	400	400	0
Taxes	14,600	15,200	600
Total Revenues:	15,000	15,600	600
Expenditures			
Administration	0	600	600
Contracts and Agreements	15,000	15,000	0
Total Expenditures:	15,000	15,600	600
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MUSEUM AREA A
 Dept Number: 7860
 Service Participants: Electoral Area A

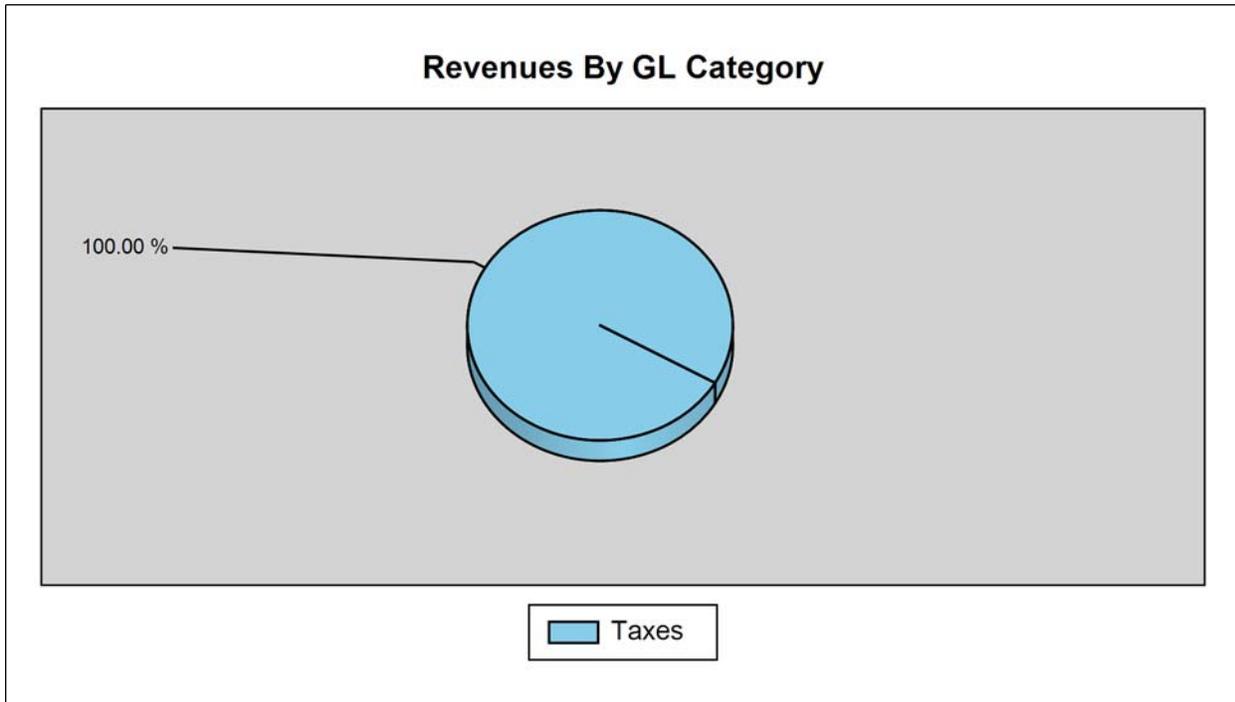


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	400	400	400	400	400
Taxes	15,200	15,211	15,221	15,232	15,243
Total Revenues:	15,600	15,611	15,621	15,632	15,643
Expenditures					
Administration	600	611	621	632	643
Contracts and Agreements	15,000	15,000	15,000	15,000	15,000
Total Expenditures:	15,600	15,611	15,621	15,632	15,643
Net Total	0	(1)	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION AREA A
 Dept Number: 7510
 Service Participants: Electoral Area A



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	69,000	69,525	525
Total Revenues:	69,000	69,525	525
Expenditures			
Administration	0	525	525
Contracts and Agreements	69,000	69,000	0
Total Expenditures:	69,000	69,525	525
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION AREA A
 Dept Number: 7510
 Service Participants: Electoral Area A

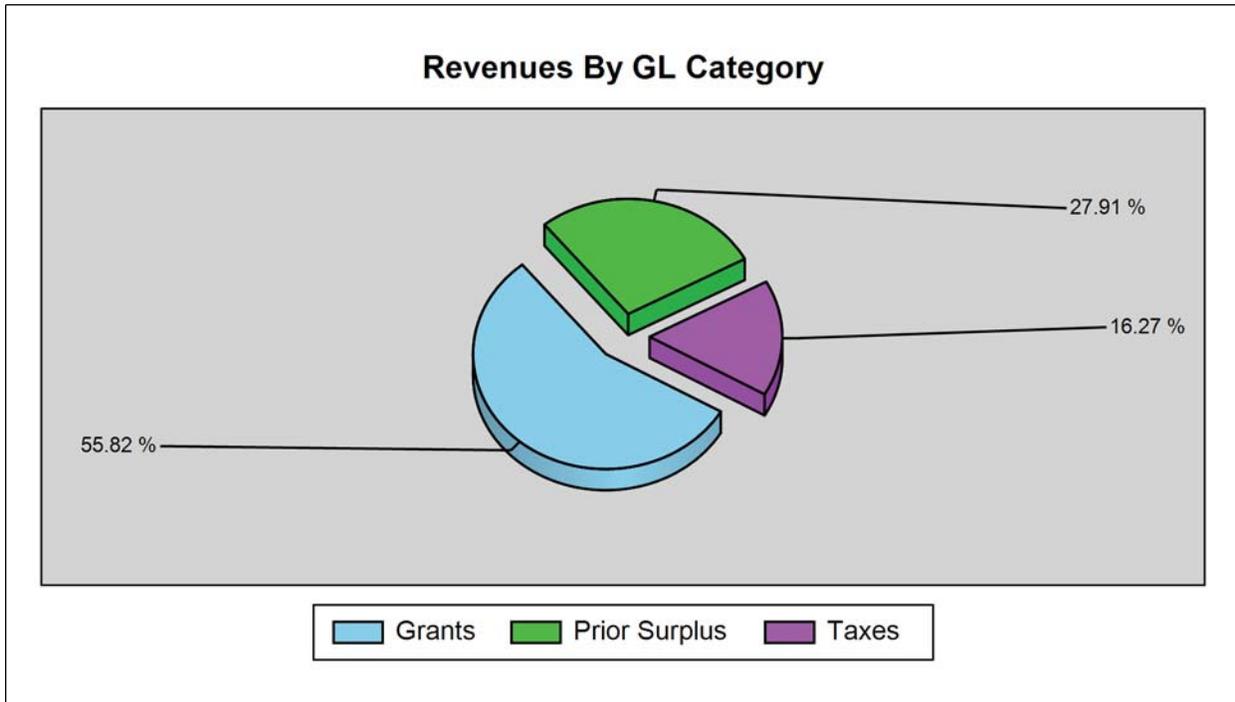


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	69,525	69,534	69,544	69,553	69,563
Total Revenues:	69,525	69,534	69,544	69,553	69,563
Expenditures					
Administration	525	534	544	553	563
Contracts and Agreements	69,000	69,000	69,000	69,000	69,000
Total Expenditures:	69,525	69,534	69,544	69,553	69,563
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA A
 Dept Number: 0310
 Service Participants: Electoral Area A



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	0	40,000	40,000
Prior Surplus	15,000	20,000	5,000
Taxes	18,168	11,662	(6,506)
Total Revenues:	33,168	71,662	38,494
Expenditures			
Administration	992	1,141	149
Contingency	15,000	15,000	0
Grant Expense	0	40,000	40,000
Projects	5,420	5,520	100
Travel	6,000	6,000	0
Wages and benefits	5,756	4,001	(1,755)
Total Expenditures:	33,168	71,662	38,494
Net Total	0	0	0

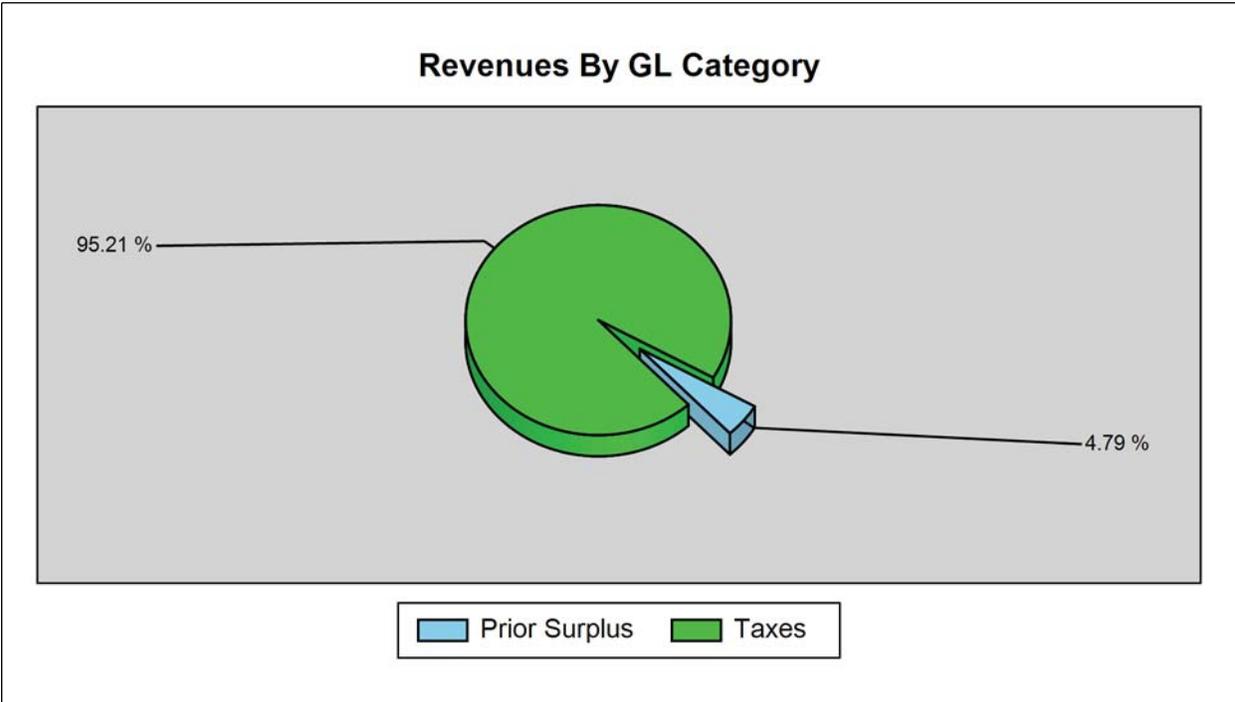
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA A
 Dept Number: 0310
 Service Participants: Electoral Area A



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	40,000	0	0	0	0
Prior Surplus	20,000	15,000	10,000	10,000	10,000
Taxes	11,662	11,854	17,050	17,261	17,348
Total Revenues:	71,662	26,854	27,050	27,261	27,348
Expenditures					
Administration	1,141	1,161	1,181	1,202	1,223
Contingency	15,000	10,000	10,000	10,000	10,000
Grant Expense	40,000	0	0	0	0
Projects	5,520	5,623	5,727	5,834	5,900
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	4,001	4,071	4,142	4,225	4,225
Total Expenditures:	71,662	26,854	27,050	27,261	27,348
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE ANARCHIST MOUNTAIN
 Dept Number: 1800
 Service Participants: Defined Service Area V714



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Other Revenue	3,811	0	(3,811)
Prior Surplus	0	10,000	10,000
Taxes	193,312	198,743	5,431
Total Revenues:	197,123	208,743	11,620
Expenditures			
Administration	7,188	8,272	1,084
Capital and Equipment	8,500	21,200	12,700
Financing	57,411	23,438	(33,973)
Insurance	11,994	11,895	(99)
Legal	1,500	0	(1,500)
Maintenance and Repairs	14,700	15,700	1,000
Operations	7,176	8,300	1,124
Other Expense	3,811	2,695	(1,116)
Supplies	5,000	5,000	0
Transfers	4,000	21,900	17,900
Travel	7,808	7,808	0
Utilities	7,535	7,535	0
Wages and benefits	60,500	75,000	14,500
Total Expenditures:	197,123	208,743	11,620
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE ANARCHIST MOUNTAIN
 Dept Number: 1800
 Service Participants: Defined Service Area V714

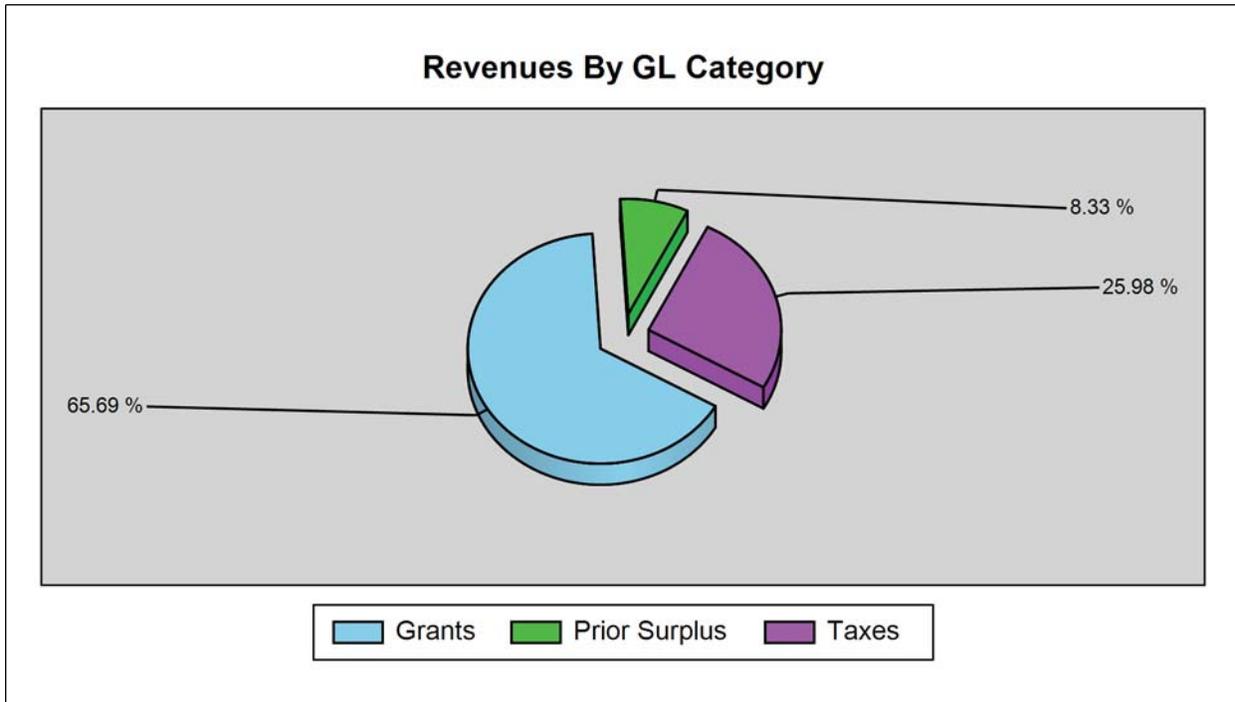


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Other Revenue	0	0	0	0	0
Prior Surplus	10,000	0	0	0	0
Taxes	198,743	207,136	211,113	211,889	213,066
Total Revenues:	208,743	207,136	211,113	211,889	213,066
Expenditures					
Administration	8,272	8,417	8,564	8,714	8,866
Capital and Equipment	21,200	15,300	13,400	13,476	13,554
Financing	23,438	22,209	22,209	22,209	22,209
Insurance	11,895	12,478	12,728	12,982	13,243
Legal	0	0	0	0	0
Maintenance and Repairs	15,700	16,000	16,200	16,139	16,462
Operations	8,300	8,300	8,300	8,300	8,300
Other Expense	2,695	0	0	0	0
Supplies	5,000	5,000	5,032	5,073	5,114
Transfers	21,900	23,900	23,900	23,900	23,900
Travel	7,808	7,904	8,030	8,191	8,355
Utilities	7,535	7,628	7,750	7,905	8,063
Wages and benefits	75,000	80,000	85,000	85,000	85,000
Total Expenditures:	208,743	207,136	211,113	211,889	213,066
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OSOYOOS SEWER PROJECT AREA A
 Dept Number: 3810
 Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	42,750	39,438	(3,312)
Prior Surplus	(19,159)	5,000	24,159
Taxes	21,725	15,600	(6,125)
Total Revenues:	45,316	60,038	14,722
Expenditures			
Administration	1,000	1,005	5
Financing	44,316	44,316	0
Transfers	0	14,717	14,717
Total Expenditures:	45,316	60,038	14,722
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OSOYOOS SEWER PROJECT AREA A
 Dept Number: 3810
 Service Participants: Specified Service Area P714 SRVA #47



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	39,438	39,438	39,438	39,438	39,438
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	15,600	15,600	15,600	15,600	15,600
Total Revenues:	60,038	60,038	60,038	60,038	60,038
Expenditures					
Administration	1,005	1,023	1,040	1,059	1,077
Financing	44,316	44,316	44,316	44,316	44,316
Transfers	14,717	14,699	14,682	14,663	14,645
Total Expenditures:	60,038	60,038	60,038	60,038	60,038
Net Total	0	0	0	0	0

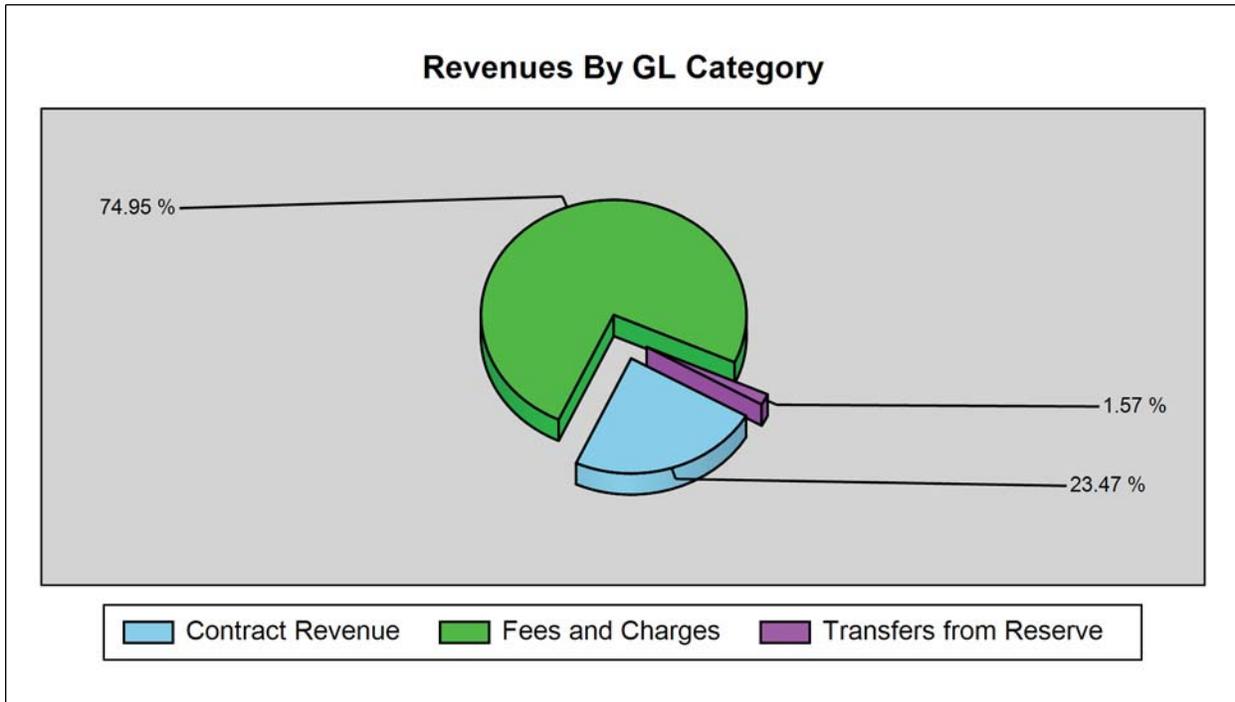
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	34,579	34,579	0
Fees and Charges	101,615	110,425	8,810
Transfers from Reserve	0	2,320	2,320
Total Revenues:	136,194	147,324	11,130
Expenditures			
Administration	7,811	7,722	(89)
Advertising	2,530	2,530	0
Contracts and Agreements	84,390	87,454	3,064
Insurance	771	834	63
Legal	180	180	0
Operations	26,780	34,124	7,344
Supplies	245	245	0
Transfers	2,394	1,270	(1,124)
Travel	1,750	1,750	0
Wages and benefits	9,343	11,215	1,872
Total Expenditures:	136,194	147,324	11,130
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA A

Dept Number: 3520

Service Participants: Specified Service Area P714 SRVA #47

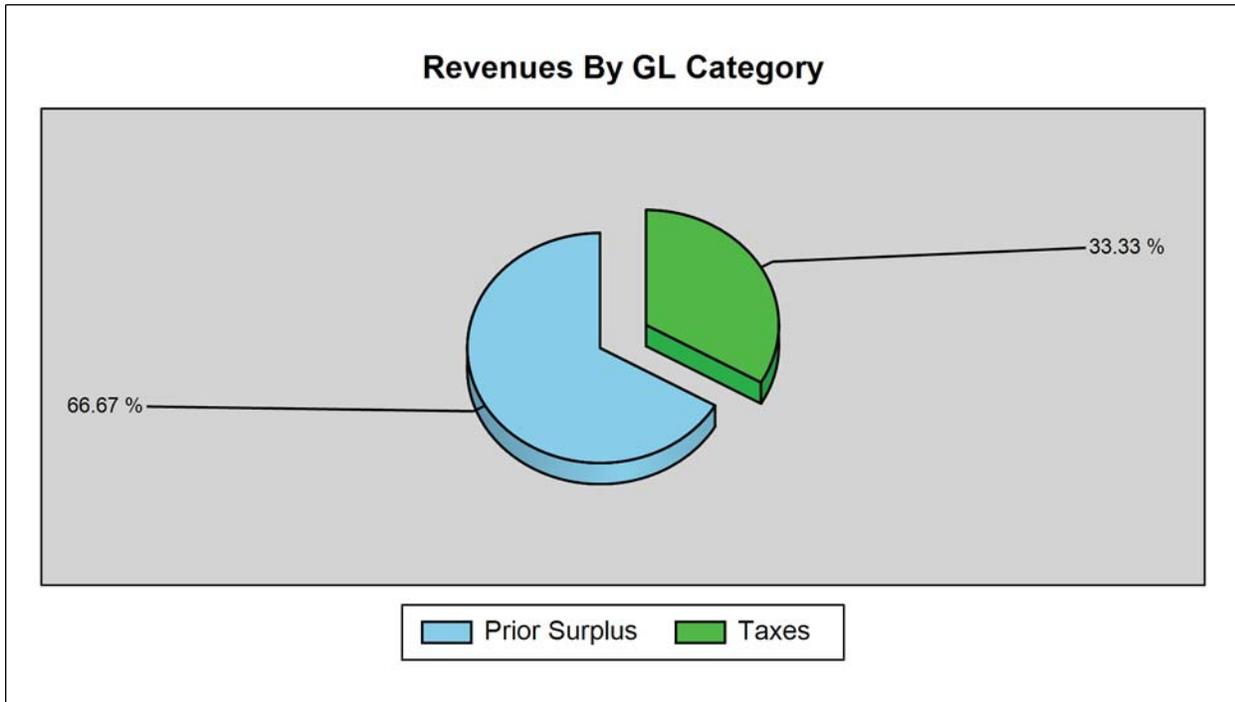


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	34,579	34,579	34,579	34,579	34,579
Fees and Charges	110,425	113,297	122,271	122,266	122,239
Transfers from Reserve	2,320	2,446	0	0	2,757
Total Revenues:	147,324	150,322	156,850	156,845	159,575
Expenditures					
Administration	7,722	7,857	7,995	8,135	8,277
Advertising	2,530	2,561	2,600	2,600	2,600
Contracts and Agreements	87,454	90,078	92,780	95,564	98,431
Insurance	834	802	818	835	835
Legal	180	185	185	185	185
Operations	34,124	34,124	34,124	34,124	34,124
Supplies	245	230	230	230	230
Transfers	1,270	1,286	4,730	1,566	1,286
Travel	1,750	1,800	1,800	1,800	1,800
Wages and benefits	11,215	11,399	11,588	11,807	11,807
Total Expenditures:	147,324	150,322	156,850	156,845	159,575
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA A
 Dept Number: 3200
 Service Participants: Specified Service Area E714



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	7,500	6,000	(1,500)
Taxes	4,000	3,000	(1,000)
Total Revenues:	11,500	9,000	(2,500)
Expenditures			
Administration	500	525	25
Contingency	2,000	2,000	0
Operations	9,000	4,000	(5,000)
Transfers	0	2,475	2,475
Total Expenditures:	11,500	9,000	(2,500)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA A
 Dept Number: 3200
 Service Participants: Specified Service Area E714



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	3,000	3,000	3,000	3,000	3,000
Total Revenues:	9,000	9,000	9,000	9,000	9,000
Expenditures					
Administration	525	534	544	553	563
Contingency	2,000	2,000	2,000	2,000	2,000
Operations	4,000	4,000	4,000	4,000	4,000
Transfers	2,475	2,466	2,456	2,447	2,437
Total Expenditures:	9,000	9,000	9,000	9,000	9,000
Net Total	0	0	0	0	0

ELECTORAL AREA “B”

• Area B Requisition		166
• Summary Information		167
• Area B Community Parks	7580	168 - 169
• Grant in Aid Area B	7930	170 -171
• Rural Projects Area B	0320	172 - 173
Specified Areas		
• Recycling/Garbage Pickup Area B	3530	174 - 175

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA B <u>(CAWSTON)</u>	<u>2016</u>	<u>2015</u>	<u>NET CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 1,066	\$ 1,040	\$ 25
911 EMERGENCY CALL SYSTEM - Impr. Only	6,988	5,494	1,493
EMERGENCY PLANNING	1,266	1,252	14
GENERAL GOVERNMENT	9,703	11,230	(1,527)
ELECTORAL AREA ADMINISTRATION	28,620	24,625	3,994
STERILE INSECT RELEASE	1,568	1,558	10
ELECTORAL AREA PLANNING	23,291	23,205	86
DESTRUCTION OF PESTS	62	61	1
NUISANCE CONTROL	192	194	(3)
ANIMAL CONTROL	3,396	3,610	(214)
NOXIOUS WEEDS	253	156	97
SUBDIVISION SERVICING	2,010	1,811	199
ILLEGAL DUMPING	75	62	13
REGIONAL TRAILS	1,913	1,041	872
Subtotal	80,402	75,340	5,062
<u>Village & Regional Director determine budget</u>			
ECONOMIC DEVELOPMENT	1,590	-	1,590
REFUSE DISPOSAL - IMPR ONLY	68,298	60,584	7,714
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	28,681	29,652	(970)
SWIMMING POOL - IMPR ONLY	14,610	16,263	(1,653)
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
Subtotal	123,180	116,499	6,680
<u>Regional Director determines budget</u>			
RURAL PROJECTS	14,308	5,904	8,404
GRANT IN AID	6,111	6,109	2
COMMUNITY PARKS	18,020	17,538	482
Subtotal	38,439	29,551	8,888
SUBTOTAL	242,020	221,390	20,630
<u>Service Areas</u>			
FIRE PROTECTION	106,623	92,850	13,772
OKANAGAN REGIONAL LIBRARY	26,129	26,147	(18)
STERILE INSECT RELEASE	122,527	125,543	(3,016)
MOSQUITO CONTROL Impr. Only	26,987	26,949	37
Subtotal	282,266	271,490	10,776
TOTAL	\$ 524,286	\$ 492,880	\$ 31,406
Average Res Tax Rate/\$1000	\$ 3.18	\$ 2.90	\$ 0.28
Average Taxes per Res Property	\$ 589.60	\$ 537.42	\$ 52.17

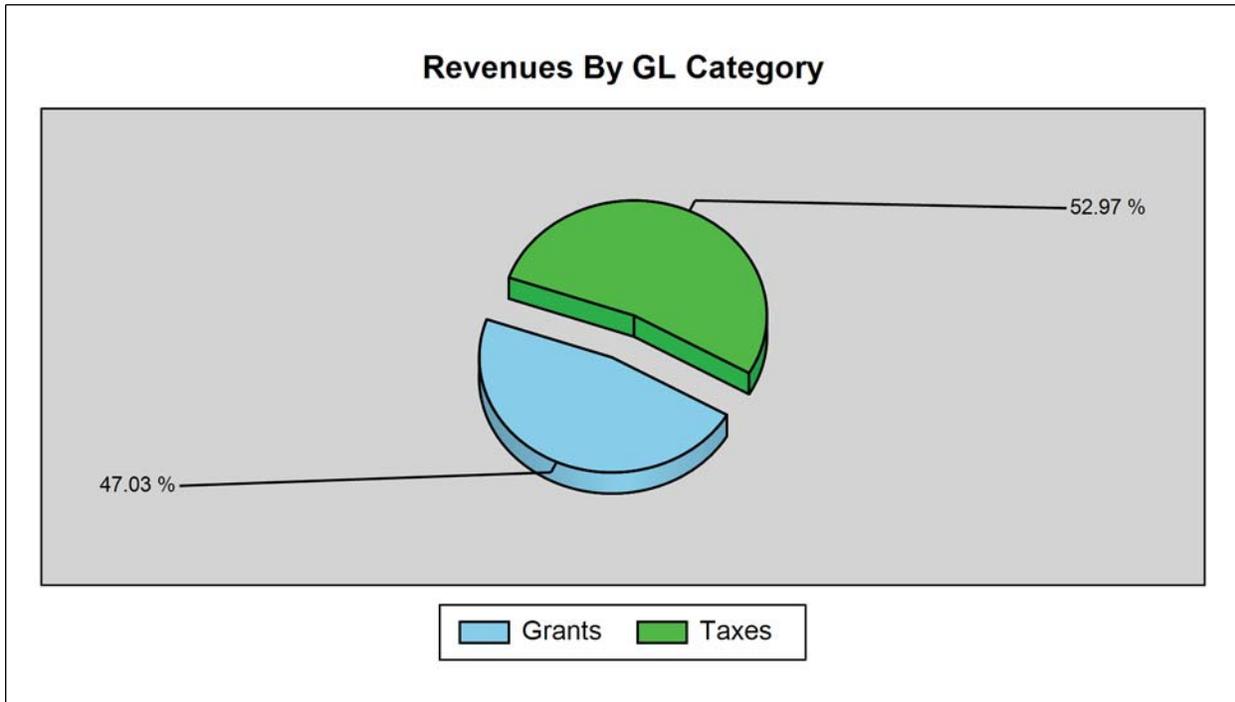
TAX REQUISITION CHANGE	2016	2015	CHANGE	EXPLANATION
AREA B	\$524,286	\$492,880	\$31,406	
REGIONAL SERVICES	\$145,551	\$147,571	-\$2,021	See Regional Services Summary
RURAL SERVICES	\$112,084	\$106,408	\$5,676	See Rural Services Summary
SHARED SERVICES	\$228,212	\$209,349	\$18,863	See Shared Services Summary
AREA B COMMUNITY PARKS	\$18,020	\$17,538	\$482	
GRANT-IN AID AREA B	\$6,111	\$6,109	\$2	
ELECTORAL AREA B - RURAL PROJECTS	\$14,308	\$5,904	\$8,404	Maintain library hours \$7,300

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE AREA B	\$53,475	\$53,360	-\$115	no proposed fee increases

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA B
 Dept Number: 7580
 Service Participants: Electoral Area B



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	0	16,000	16,000
Prior Surplus	300	0	(300)
Taxes	17,538	18,020	482
Total Revenues:	17,838	34,020	16,182
Expenditures			
Administration	483	555	72
Capital and Equipment	3,200	700	(2,500)
Contracts and Agreements	12,000	12,000	0
Grant Expense	0	16,000	16,000
Insurance	155	168	13
Supplies	0	1,900	1,900
Wages and benefits	2,000	2,697	697
Total Expenditures:	17,838	34,020	16,182
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: COMMUNITY PARKS AREA B
 Dept Number: 7580
 Service Participants: Electoral Area B

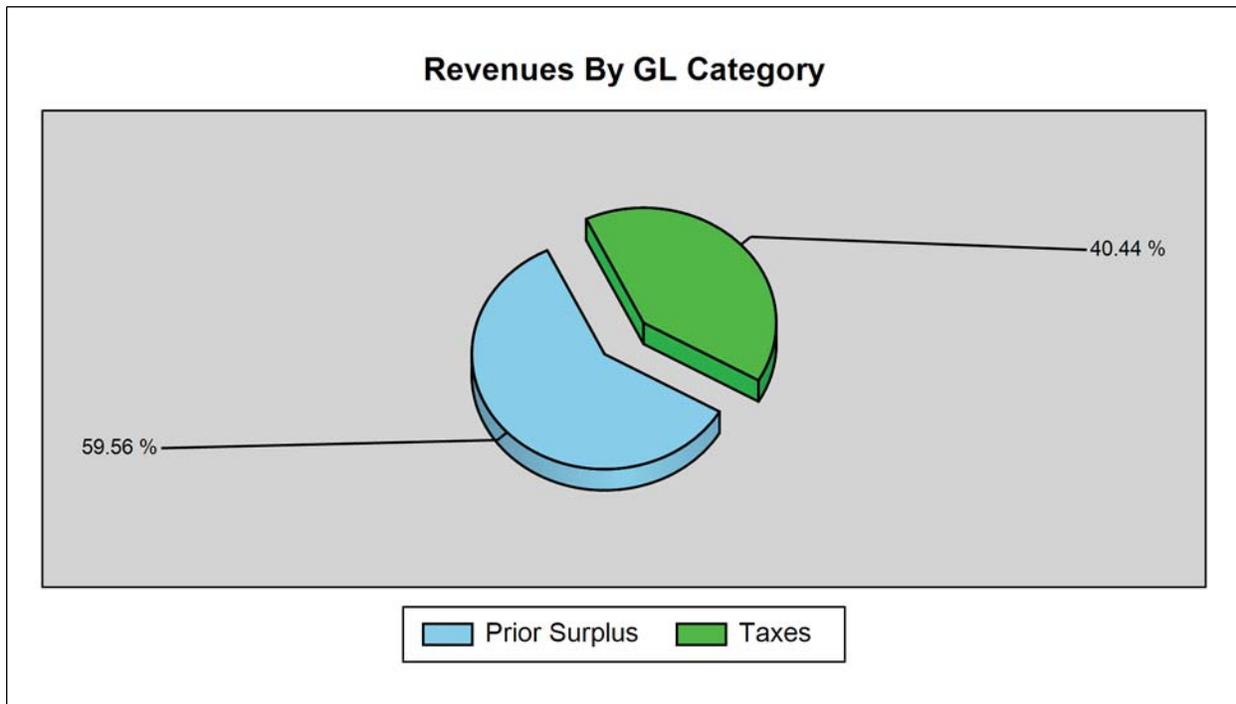


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	16,000	0	0	0	0
Taxes	18,020	27,580	23,641	23,710	23,723
Total Revenues:	34,020	27,580	23,641	23,710	23,723
Expenditures					
Administration	555	565	575	585	595
Capital and Equipment	700	9,700	5,700	5,700	5,700
Contracts and Agreements	12,000	12,500	12,500	12,500	12,500
Grant Expense	16,000	0	0	0	0
Insurance	168	171	174	177	180
Supplies	1,900	1,900	1,900	1,900	1,900
Wages and benefits	2,697	2,745	2,793	2,848	2,848
Total Expenditures:	34,020	27,580	23,641	23,710	23,723
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA B
 Dept Number: 7930
 Service Participants: Electoral Area B



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	11,000	9,000	(2,000)
Taxes	6,109	6,111	2
Total Revenues:	17,109	15,111	(1,998)
Expenditures			
Contracts and Agreements	2,000	2,000	0
Grant in Aid	15,000	13,000	(2,000)
Insurance	109	111	2
Total Expenditures:	17,109	15,111	(1,998)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA B
 Dept Number: 7930
 Service Participants: Electoral Area B

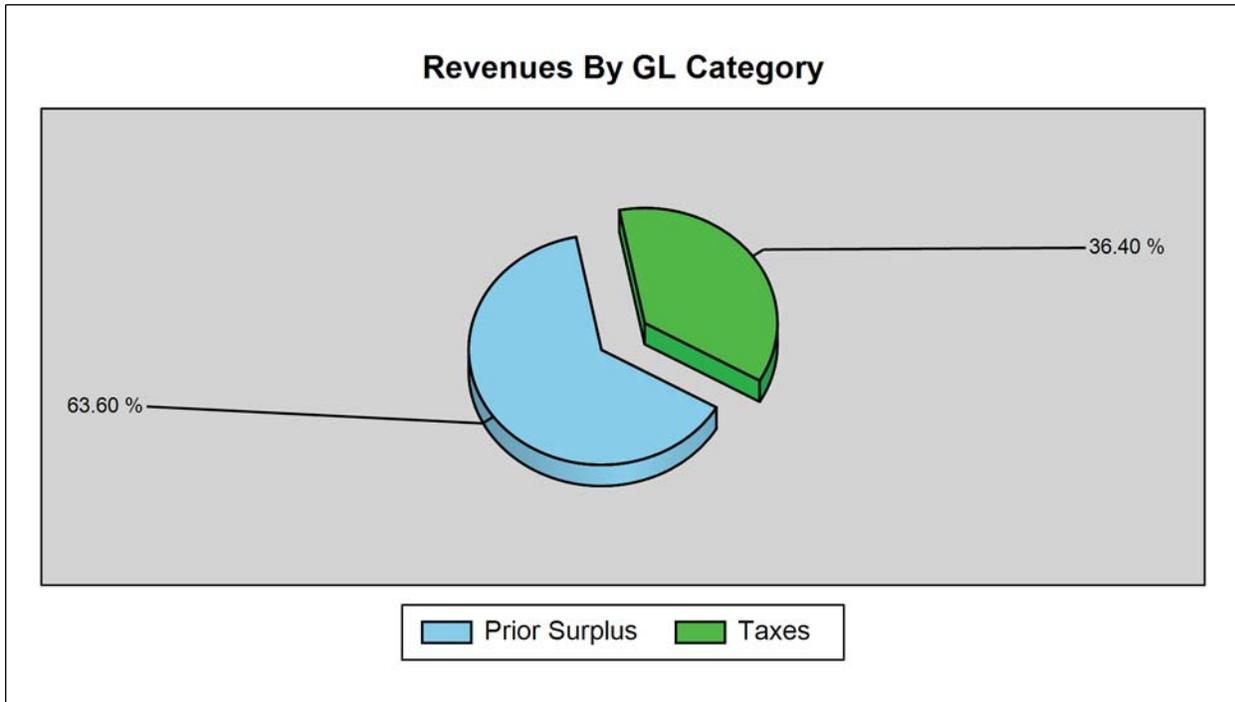


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	9,000	9,000	9,000	9,000	9,000
Taxes	6,111	6,113	6,116	6,118	6,120
Total Revenues:	15,111	15,113	15,116	15,118	15,120
Expenditures					
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Grant in Aid	13,000	13,000	13,000	13,000	13,000
Insurance	111	113	116	118	120
Total Expenditures:	15,111	15,113	15,116	15,118	15,120
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA B
 Dept Number: 0320
 Service Participants: Electoral Area B



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	30,000	25,000	(5,000)
Taxes	5,904	14,308	8,404
Total Revenues:	35,904	39,308	3,404
Expenditures			
Administration	1,987	1,888	(99)
Advertising	500	500	0
Contingency	15,000	17,318	2,318
Travel	6,000	6,000	0
Wages and benefits	12,417	13,602	1,185
Total Expenditures:	35,904	39,308	3,404
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA B
 Dept Number: 0320
 Service Participants: Electoral Area B

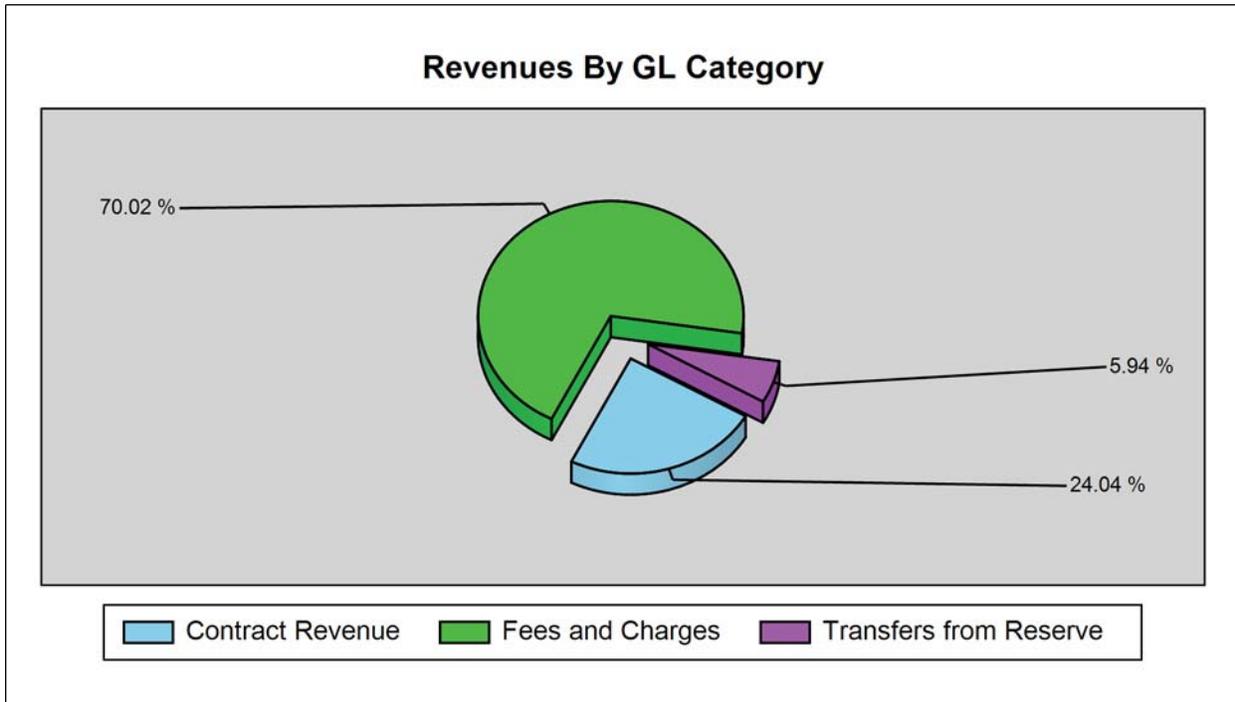


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	25,000	25,000	20,000	20,000	15,000
Taxes	14,308	14,579	19,855	20,171	25,372
Total Revenues:	39,308	39,579	39,855	40,171	40,372
Expenditures					
Administration	1,888	1,921	1,955	1,989	2,024
Advertising	500	500	500	500	500
Contingency	17,318	17,318	17,318	17,318	17,318
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,602	13,840	14,082	14,364	14,530
Total Expenditures:	39,308	39,579	39,855	40,171	40,372
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA B
 Dept Number: 3530
 Service Participants: Electoral Area B



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	18,212	18,408	196
Fees and Charges	53,510	53,625	115
Transfers from Reserve	1,857	4,547	2,690
Total Revenues:	73,579	76,580	3,001
Expenditures			
Administration	4,208	4,158	(50)
Advertising	1,270	1,270	0
Contracts and Agreements	46,311	47,572	1,261
Insurance	386	417	31
Legal	100	100	0
Operations	13,000	15,594	2,594
Supplies	130	130	0
Transfers	2,809	630	(2,179)
Travel	880	880	0
Wages and benefits	4,485	5,829	1,344
Total Expenditures:	73,579	76,580	3,001
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA B
 Dept Number: 3530
 Service Participants: Electoral Area B



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	18,408	18,408	18,408	18,408	18,408
Fees and Charges	53,625	61,879	61,864	66,543	66,527
Transfers from Reserve	4,547	0	0	0	0
Total Revenues:	76,580	80,287	80,272	84,951	84,935
Expenditures					
Administration	4,158	4,231	4,305	4,380	4,457
Advertising	1,270	1,286	1,290	1,290	1,290
Contracts and Agreements	47,572	48,998	50,469	51,983	53,543
Insurance	417	402	410	418	426
Legal	100	101	110	110	110
Operations	15,594	15,594	15,594	15,594	15,594
Supplies	130	132	140	140	140
Transfers	630	2,725	1,032	3,999	2,338
Travel	880	890	890	890	890
Wages and benefits	5,829	5,928	6,033	6,147	6,147
Total Expenditures:	76,580	80,287	80,272	84,951	84,935
Net Total	0	0	0	0	0

ELECTORAL AREA “C”

• Area C Requisition		177
• Summary Information		178
• Grant in Aid Area C	7940	179 – 180
• Noise Bylaws Area C	2720	181
• Rural Projects Area C	0330	182 -183
• Untidy/Unsightly Area C	2620	184
Specified Areas		
• Fire – Willowbrook	1500	185 - 186
• Gallagher Lake Sewer	3815	187 - 188
• Gallagher Lake Water	3975	189 - 190
• Recycling/Garbage Pickup Area C	3540	191 - 192

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA C (OLIVER RURAL)	2016	2015	NET CHANGE
Participating Directors determine budget by weighted vote			
SOLID WASTE MANAGEMENT PLAN	\$ 5,118	\$ 4,997	\$ 121
911 EMERGENCY CALL SYSTEM - Impr. Only	31,373	24,669	6,704
EMERGENCY PLANNING	6,080	6,012	69
GENERAL GOVERNMENT	46,602	53,935	(7,333)
ELECTORAL AREA ADMINISTRATION	137,454	118,271	19,184
BUILDING INSPECTION	47,176	44,823	2,353
ELECTORAL AREA PLANNING	111,861	111,450	411
DESTRUCTION OF PESTS	297	291	6
NUISANCE CONTROL	921	934	(13)
MOSQUITO CONTROL - Impr Only	26,866	26,829	37
ANIMAL CONTROL	16,312	17,339	(1,027)
REGIONAL TRAILS	9,187	5,000	4,186
SUBDIVISION SERVICING	9,652	8,696	956
ILLEGAL DUMPING	361	296	64
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	3,807	2,444	1,363
NOXIOUS WEEDS	1,216	750	467
Subtotal	454,283	426,736	27,548
Town & Regional Director determine budget			
RECREATION PROGRAMS	53,188	45,307	7,881
ARENA	131,540	117,351	14,188
RECREATION HALL	114,744	78,157	36,587
PARKS	122,856	107,294	15,562
OLIVER POOL	87,444	83,149	4,295
Parks & Recreation Subtotal	509,771	431,258	78,513
REFUSE DISPOSAL	41,738	53,152	(11,414)
HERITAGE GRANT	60,835	54,798	6,037
ECONOMIC DEVELOPMENT	12,279	12,268	11
VENABLES THEATRE SERVICE	44,133	46,490	(2,357)
FRANK VENABLES AUDITORIUM	84,749	84,738	11
Subtotal	753,506	682,705	70,801
Regional Director determines budget			
RURAL PROJECTS	13,135	23,258	(10,123)
GRANT IN AID	5,000	10,000	(5,000)
NOISE BYLAW AREA C	4,040	3,836	204
UNTIDY/UNSIGHTLY PREMISES C	3,673	3,389	284
HERITAGE CONSERVATION	3,433	3,429	-
Subtotal	29,281	43,912	(14,635)
Requisitions from Other Multi-Regional Boards			
OKANAGAN REGIONAL LIBRARY	125,494	125,578	(84)
OKANAGAN BASIN WATER BOARD	32,171	32,170	2
STERILE INSECT RELEASE	98,313	98,079	234
Subtotal	255,978	255,827	152
SUBTOTAL	1,493,049	1,409,180	83,869
Service Areas			
FIRE PROT-WILLOWBROOK-K(714)	62,177	50,154	12,023
TOTAL	\$ 1,555,226	\$ 1,459,334	\$ 95,892
Average Res Tax Rate/\$1000	\$ 2.41	\$ 2.17	\$ 0.24
Average Taxes per Res Property	\$ 588.63	\$ 528.95	\$ 159.68

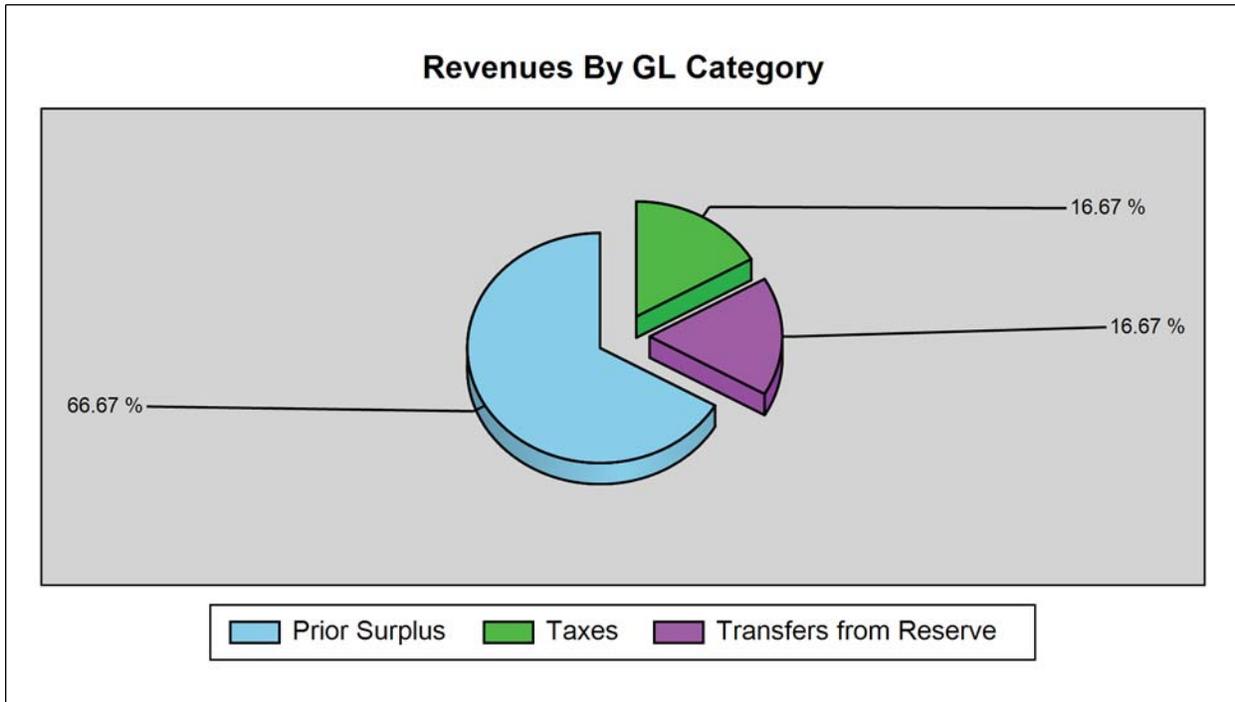
TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA C	\$1,555,226	\$1,459,334	\$83,869	(excluding Fire)
REGIONAL SERVICES	\$235,149	\$229,286	\$5,863	See Regional Services Summary Changes
RURAL SERVICES	\$478,546	\$456,706	\$21,840	See Rural Services Summary
SHARED SERVICES	\$753,506	\$682,705	\$70,801	See Shared Services Summary Changes
GRANT-IN AID - AREA C	\$5,000	\$10,000	-\$5,000	
NOISE BYLAWS AREA C	\$4,040	\$3,836	\$204	
ELECTORAL AREA C - RURAL PROJECTS	\$13,135	\$23,258	-\$10,123	use of operating reserve funding
UNSIGHTLY/UNTIDY PREMISES - AREA C	\$3,673	\$3,389	\$284	
FIRE PROTECTION - WILLOWBROOK	\$62,177	\$50,154	\$12,023	Continued wage standardization; Fire Master Plan \$1,100

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
GALLAGHER LAKE SEWER	\$30,808	\$29,011	\$1,797	No proposed rate increase
GALLAGHER LAKE WATER	\$44,478	\$42,025	\$2,453	No proposed rate increase
RECYCLING/GARBAGE AREA C	\$186,840	\$169,200	\$17,640	2015 actuals \$186,116 budget adjusted - no proposed fee increase

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA C
 Dept Number: 7940
 Service Participants: Electoral Area C



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	20,000	20,000	0
Taxes	10,000	5,000	(5,000)
Transfers from Reserve	0	5,000	5,000
Total Revenues:	30,000	30,000	0
Expenditures			
Grant in Aid	30,000	30,000	0
Total Expenditures:	30,000	30,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

**Service: GRANT IN AID AREA C
 Dept Number: 7940
 Service Participants: Electoral Area C**

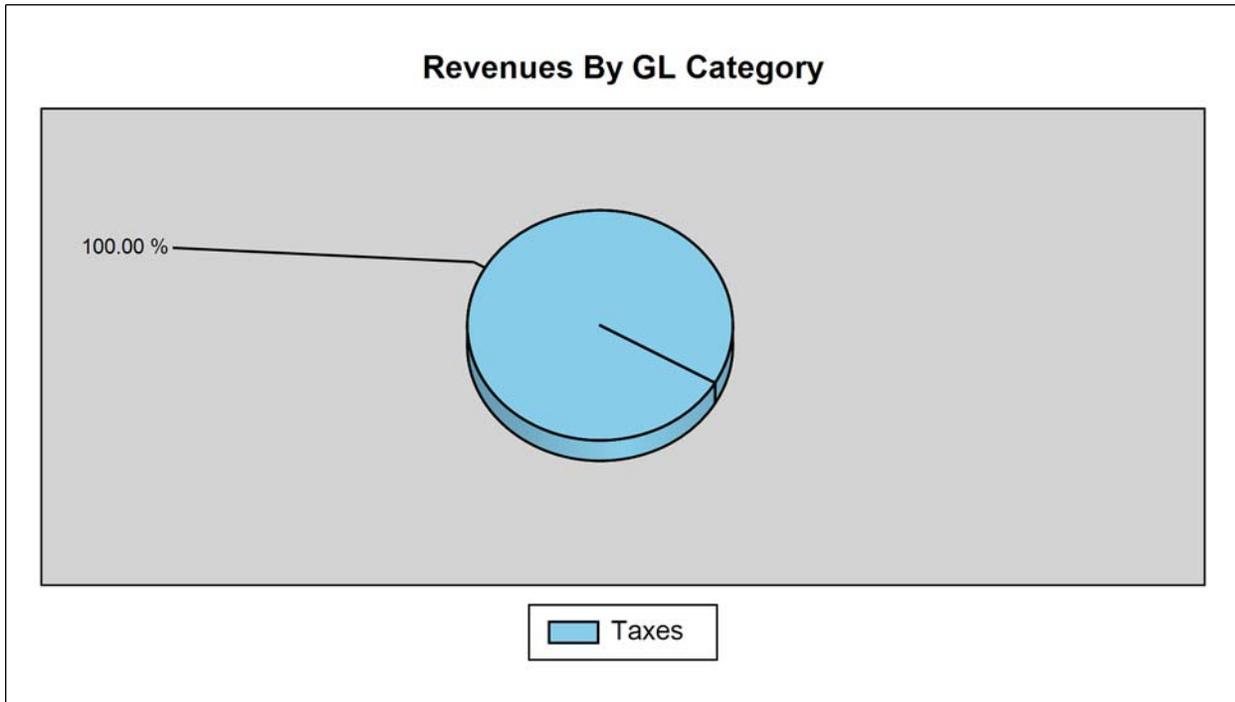


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Taxes	5,000	5,000	5,000	5,000	5,000
Transfers from Reserve	5,000	5,000	5,000	5,000	5,000
Total Revenues:	30,000	30,000	30,000	30,000	30,000
Expenditures					
Grant in Aid	30,000	30,000	30,000	30,000	30,000
Total Expenditures:	30,000	30,000	30,000	30,000	30,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREA C
 Dept Number: 2720
 Service Participants: Electoral Area C



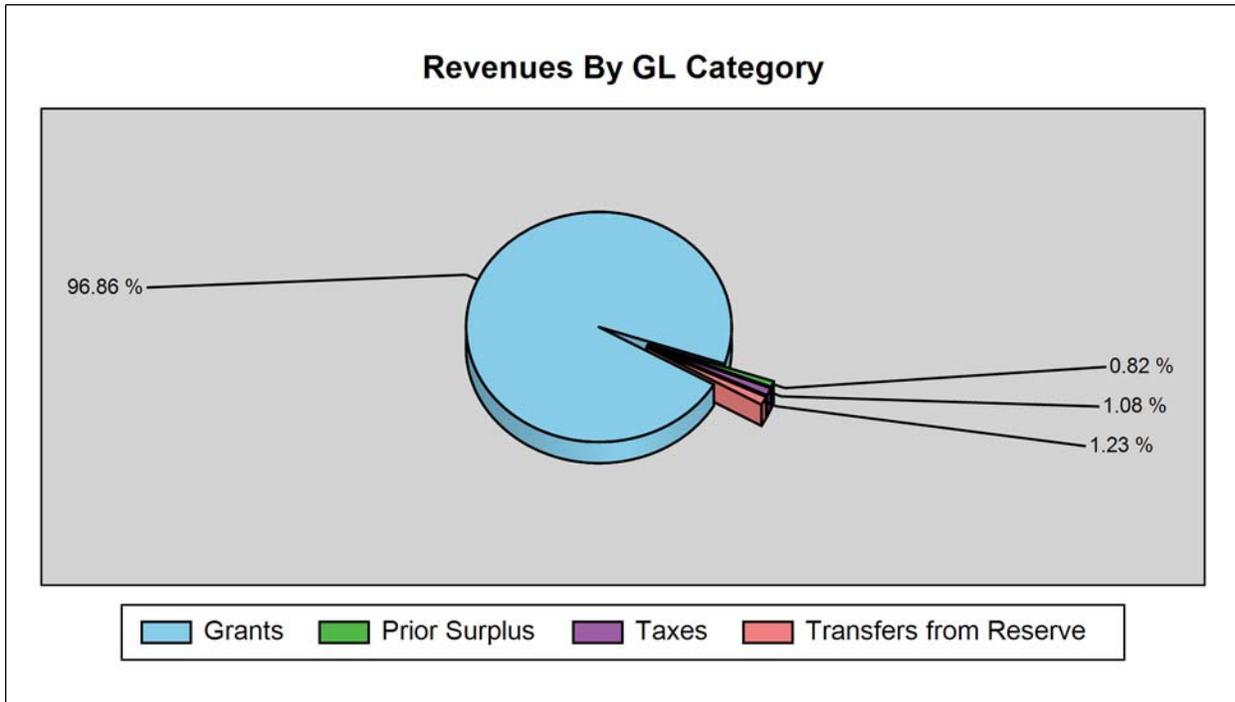
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,836	4,040	204
Total Revenues:	3,836	4,040	204
Expenditures			
Operations	3,836	4,040	204
Total Expenditures:	3,836	4,040	204
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	4,040	4,111	4,183	4,256	4,330
Total Revenues:	4,040	4,111	4,183	4,256	4,330
Expenditures					
Operations	4,040	4,111	4,183	4,256	4,330
Total Expenditures:	4,040	4,111	4,183	4,256	4,330
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA C
 Dept Number: 0330
 Service Participants: Electoral Area C



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	1,140,219	1,177,719	37,500
Prior Surplus	16,000	10,000	(6,000)
Taxes	23,258	13,135	(10,123)
Transfers from Reserve	0	15,000	15,000
Total Revenues:	1,179,477	1,215,854	36,377
Expenditures			
Administration	3,963	3,765	(198)
Advertising	2,000	1,000	(1,000)
Contingency	20,000	10,000	(10,000)
Grant Expense	1,135,911	1,173,411	37,500
Projects	7,919	8,069	150
Travel	6,000	6,000	0
Wages and benefits	3,684	13,609	9,925
Total Expenditures:	1,179,477	1,215,854	36,377
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA C
 Dept Number: 0330
 Service Participants: Electoral Area C

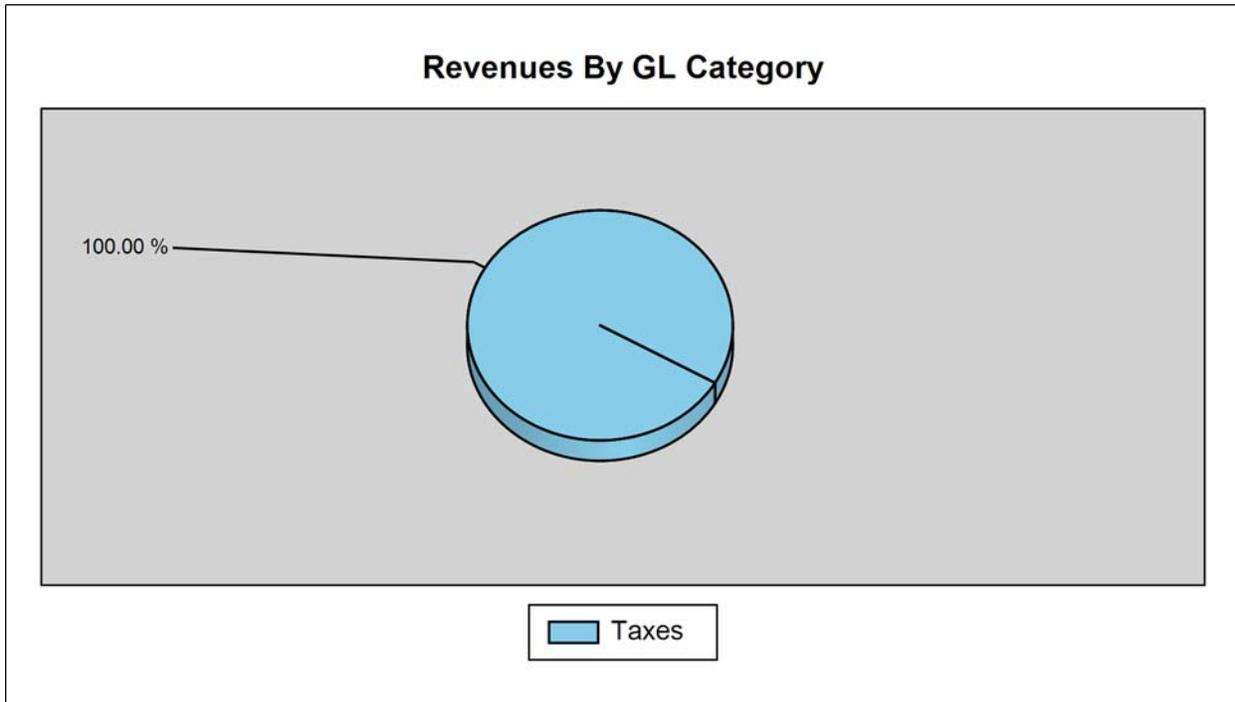


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	1,177,719	4,383	4,460	4,538	4,618
Prior Surplus	10,000	7,500	5,000	5,000	5,000
Taxes	13,135	20,999	28,867	29,278	29,470
Transfers from Reserve	15,000	10,000	5,000	5,000	5,000
Total Revenues:	1,215,854	42,882	43,327	43,816	44,088
Expenditures					
Administration	3,765	3,831	3,898	3,966	4,036
Advertising	1,000	1,000	1,000	1,000	1,000
Contingency	10,000	10,000	10,000	10,000	10,000
Grant Expense	1,173,411	0	0	0	0
Projects	8,069	8,204	8,340	8,479	8,620
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	13,609	13,848	14,089	14,371	14,432
Total Expenditures:	1,215,854	42,882	43,327	43,816	44,088
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA C
 Dept Number: 2620
 Service Participants: Electoral Area C



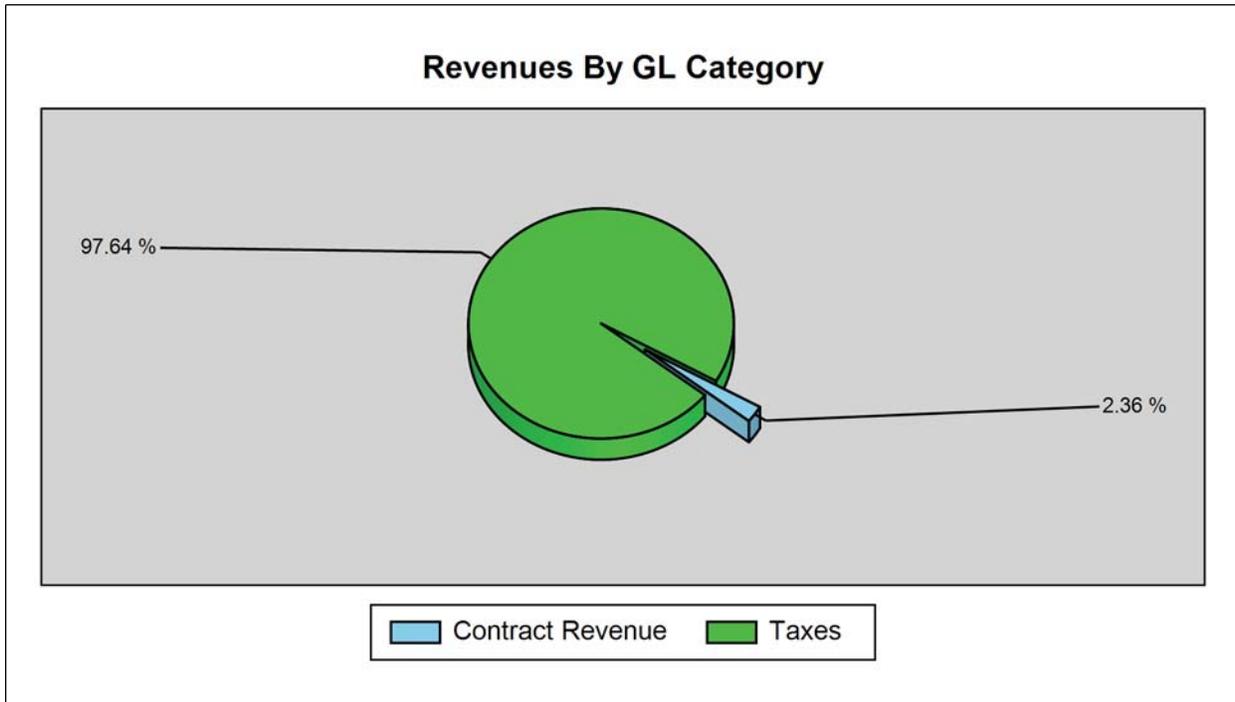
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,389	3,673	284
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,673	3,737	3,803	3,869	3,937
Total Revenues:	3,673	3,737	3,803	3,869	3,937
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WILLOWBROOK
 Dept Number: 1500
 Service Participants: Specified Service Area K714



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	1,500	1,500	0
Prior Surplus	5,000	0	(5,000)
Taxes	50,154	62,177	12,023
Total Revenues:	56,654	63,677	7,023
Expenditures			
Administration	5,058	5,037	(21)
Capital and Equipment	5,450	2,355	(3,095)
Insurance	7,515	6,720	(795)
Maintenance and Repairs	10,840	10,110	(730)
Operations	270	270	0
Other Expense	0	1,163	1,163
Supplies	2,855	2,900	45
Utilities	4,715	4,740	25
Wages and benefits	19,951	30,382	10,431
Total Expenditures:	56,654	63,677	7,023
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WILLOWBROOK
 Dept Number: 1500
 Service Participants: Specified Service Area K714



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	1,500	1,518	1,542	1,573	1,604
Taxes	62,177	71,848	86,469	87,481	89,218
Total Revenues:	63,677	73,366	88,011	89,054	90,822
Expenditures					
Administration	5,037	5,125	5,215	5,306	5,399
Capital and Equipment	2,355	5,450	5,537	5,648	5,761
Insurance	6,720	7,819	7,975	8,134	8,296
Maintenance and Repairs	10,110	10,260	10,445	10,654	10,867
Operations	270	273	277	283	289
Other Expense	1,163	0	0	0	0
Supplies	2,900	2,948	2,995	3,055	3,116
Utilities	4,740	4,799	4,876	4,974	5,074
Wages and benefits	30,382	36,692	50,691	51,000	52,020
Total Expenditures:	63,677	73,366	88,011	89,054	90,822
Net Total	0	0	0	0	0

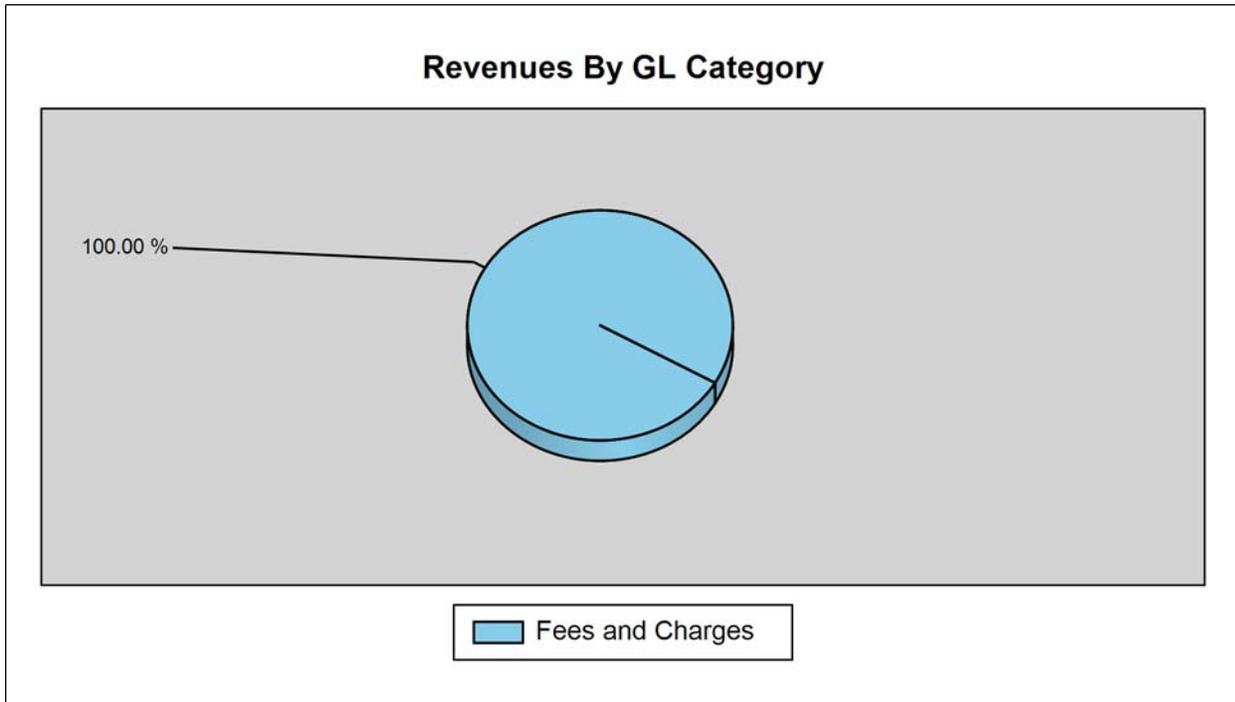
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	29,011	30,808	1,797
Total Revenues:	29,011	30,808	1,797
Expenditures			
Administration	400	420	20
Contracts and Agreements	15,611	16,840	1,229
Insurance	1,000	541	(459)
Legal	500	0	(500)
Operations	1,750	450	(1,300)
Supplies	500	100	(400)
Transfers	0	250	250
Travel	1,250	1,250	0
Wages and benefits	8,000	10,957	2,957
Total Expenditures:	29,011	30,808	1,797
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE SEWER

Dept Number: 3815

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	30,808	31,762	32,801	33,909	34,429
Total Revenues:	30,808	31,762	32,801	33,909	34,429
Expenditures					
Administration	420	427	435	442	450
Contracts and Agreements	16,840	17,682	18,566	19,494	20,469
Insurance	541	500	500	500	0
Legal	0	0	0	0	0
Operations	450	450	450	450	450
Supplies	100	100	100	100	100
Transfers	250	250	250	250	250
Travel	1,250	1,250	1,250	1,250	1,250
Wages and benefits	10,957	11,102	11,250	11,422	11,460
Total Expenditures:	30,808	31,762	32,801	33,909	34,429
Net Total	0	0	0	0	0

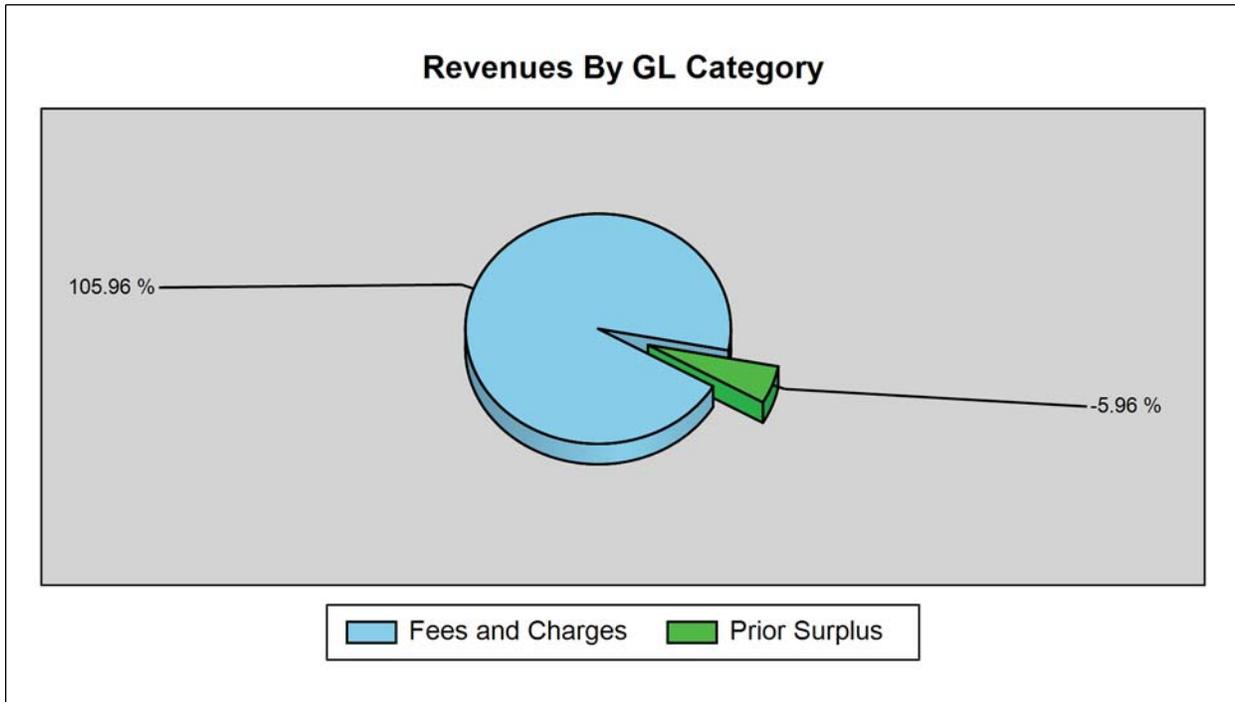
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	45,822	44,478	(1,344)
Prior Surplus	0	(2,500)	(2,500)
Total Revenues:	45,822	41,978	(3,844)
Expenditures			
Administration	400	420	20
Contracts and Agreements	24,522	24,880	358
Insurance	1,000	500	(500)
Legal	500	0	(500)
Operations	1,750	1,250	(500)
Supplies	500	250	(250)
Travel	2,000	2,000	0
Wages and benefits	15,150	12,678	(2,472)
Total Expenditures:	45,822	41,978	(3,844)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GALLAGHER LAKE WATER

Dept Number: 3975

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	44,478	44,404	45,896	47,483	48,969
Prior Surplus	(2,500)	0	0	0	0
Total Revenues:	41,978	44,404	45,896	47,483	48,969
Expenditures					
Administration	420	427	435	442	450
Contracts and Agreements	24,880	26,124	27,430	28,802	30,242
Insurance	500	500	500	500	500
Operations	1,250	1,250	1,250	1,250	1,250
Supplies	250	250	250	250	250
Transfers	0	1,000	1,000	1,000	1,000
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	12,678	12,853	13,031	13,239	13,277
Total Expenditures:	41,978	44,404	45,896	47,483	48,969
Net Total	0	0	0	0	0

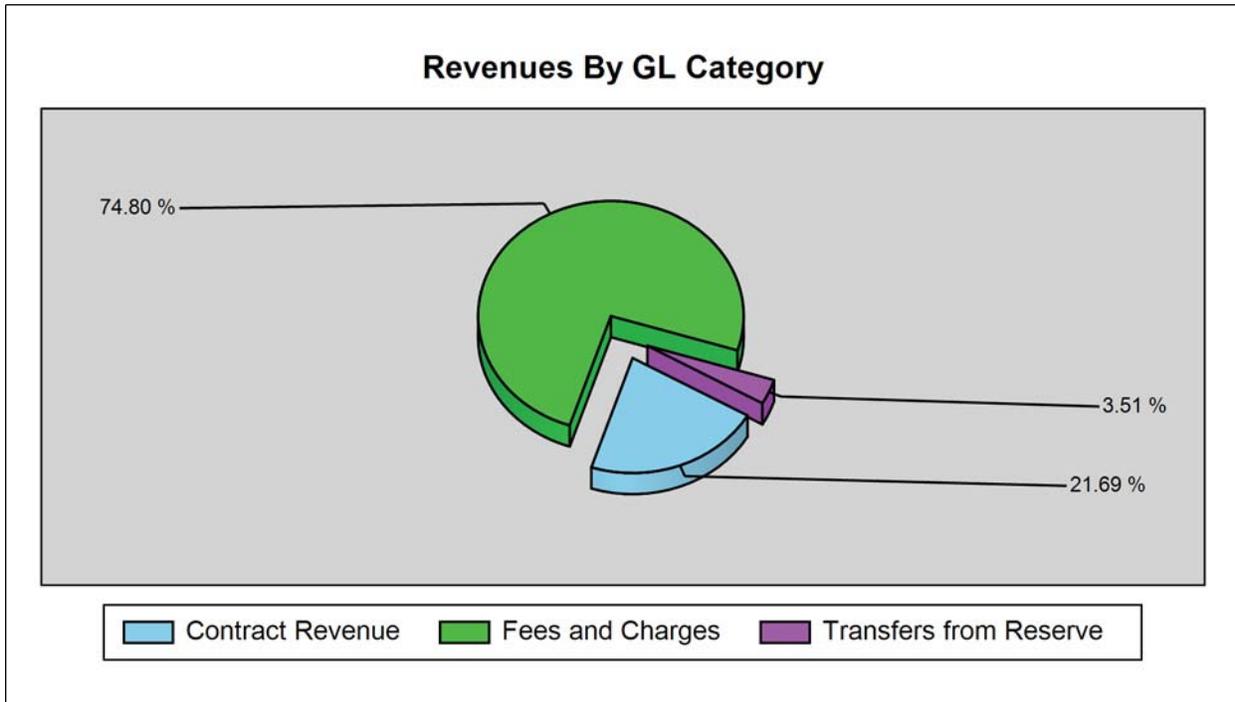
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	55,343	54,322	(1,021)
Fees and Charges	169,680	187,320	17,640
Transfers from Reserve	4,917	8,790	3,873
Total Revenues:	229,940	250,432	20,492
Expenditures			
Administration	12,241	12,109	(132)
Advertising	4,300	4,300	0
Contracts and Agreements	158,520	158,111	(409)
Insurance	1,157	1,251	94
Legal	310	310	0
Operations	35,000	52,592	17,592
Supplies	420	420	0
Transfers	2,165	2,165	0
Travel	2,975	2,975	0
Wages and benefits	12,852	16,199	3,347
Total Expenditures:	229,940	250,432	20,492
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA C

Dept Number: 3540

Service Participants: Specified Service Area 2 -714 SRVA #53



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	54,322	54,322	54,322	54,322	54,322
Fees and Charges	187,320	187,320	208,080	215,000	215,000
Transfers from Reserve	8,790	14,099	0	0	2,857
Total Revenues:	250,432	255,741	262,402	269,322	272,179
Expenditures					
Administration	12,109	12,321	12,537	12,756	12,979
Advertising	4,300	4,353	4,400	4,400	4,400
Contracts and Agreements	158,111	162,855	167,740	172,773	177,956
Insurance	1,251	1,204	1,228	1,252	1,252
Legal	310	314	314	314	314
Operations	52,592	52,592	52,592	52,592	52,592
Supplies	420	425	425	425	425
Transfers	2,165	2,192	3,411	4,741	2,192
Travel	2,975	3,012	3,012	3,012	3,012
Wages and benefits	16,199	16,474	16,744	17,057	17,057
Total Expenditures:	250,432	255,741	262,402	269,322	272,179
Net Total	0	0	0	0	0

ELECTORAL AREA “D”

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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

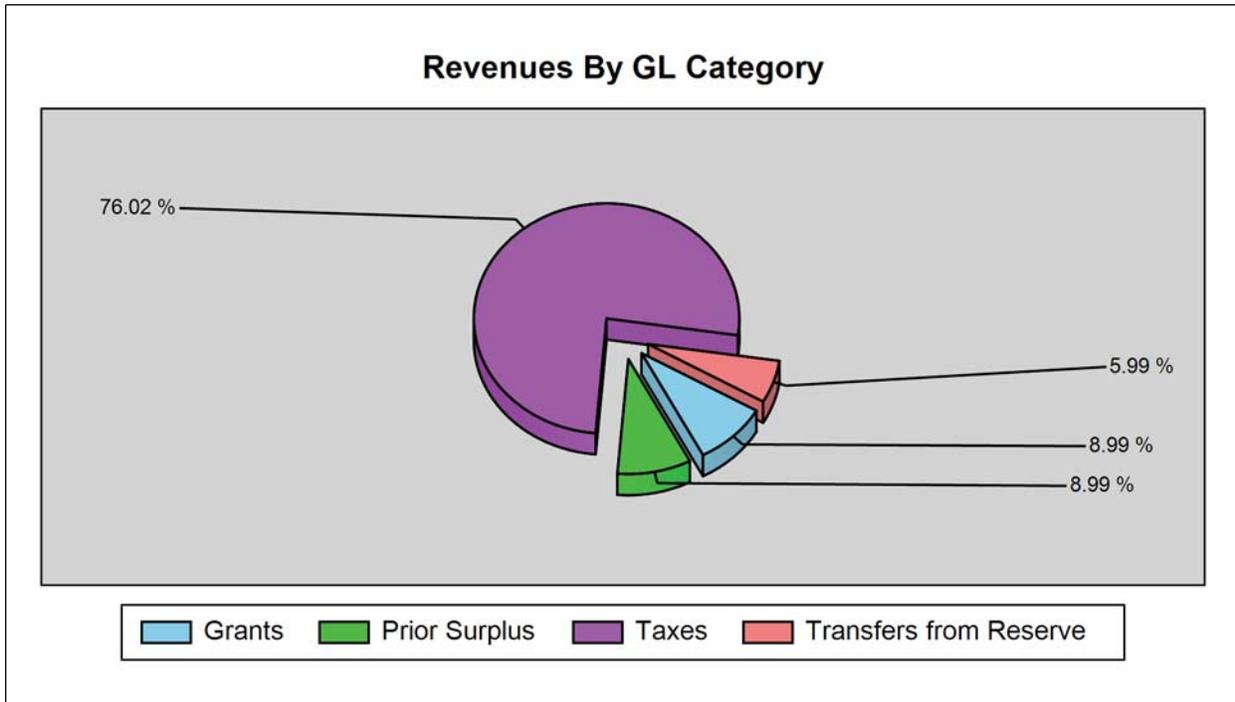
ELECTORAL AREA D (KALEDEN/OK FALLS)	2016	2015	NET CHANGE
Participating Directors determine budget by weighted vote			
SOLID WASTE MANAGEMENT PLAN	\$ 12,159	\$ 11,871	\$ 288
911 EMERGENCY CALL SYSTEM - Impr. Only	54,271	42,674	11,597
EMERGENCY PLANNING	14,446	14,283	163
GENERAL GOVERNMENT	110,715	128,137	(17,421)
ELECTORAL AREA ADMINISTRATION	326,557	280,981	45,576
BUILDING INSPECTION	70,337	66,828	3,509
ELECTORAL AREA PLANNING	265,753	264,777	976
DESTRUCTION OF PESTS	706	691	14
NUISANCE CONTROL	2,187	2,218	(31)
MOSQUITO CONTROL - Impr Only	6,138	6,130	8
ANIMAL CONTROL	38,752	41,192	(2,440)
NOXIOUS WEEDS	2,889	1,781	1,108
SUBDIVISION SERVICING	22,930	20,659	2,271
ILLEGAL DUMPING	857	704	153
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	9,044	5,806	3,237
REGIONAL TRAILS	21,825	11,879	9,946
Subtotal	959,567	900,612	58,956
Regional Director determines budget			
RURAL PROJECTS	101,981	103,179	(1,198)
NOISE BYLAWS	4,596	4,326	271
GRANT IN AID	18,000	18,050	(50)
UNSIGHTLY/UNTIDY PREMISES	3,273	2,989	284
ECONOMIC DEVELOPMENT	126,821	126,482	339
HERITAGE CONSERVATION	8,157	8,148	10
Subtotal	262,829	263,173	(345)
SUBTOTAL	1,222,396	1,163,785	58,611
Service Areas - Ok Falls			
FIRE PROT-OK FALLS-J(714) & J(715)	314,013	293,243	20,770
RECREATION-OK FALLS-F(714) & F(715)	483,312	438,461	44,851
Subtotal	797,325	731,704	65,621
Service Areas - Kaleden			
REC COMM KALEDEN-N(714)(715)	126,956	101,785	25,171
FIRE PROT-KALEDEN-H(714) H(715)	215,179	218,189	(3,010)
Subtotal	342,135	319,974	22,161
Service Areas - Other			
AREA D TRANSIT	74,815	77,600	(2,785)
OKANAGAN REGIONAL LIBRARY	298,143	298,341	(198)
HERITAGE HILLS ELEC. SYS-M(715)	6,007	5,818	189
OBWB - Defined Area A/D (1/2 of Req)	15,651	15,650	1
OBWB - Defined Area D	16,680	16,679	1
STERILE INSECT RELEASE	38,608	37,339	1,269
APEX WATER SYSTEM-W(716)	-	-	-
APEX CIRCLE DEBT SERVICING -parcel	4,628	5,983	(1,355)
APEX WASTE TRANSFER STATION	-	17,000	(17,000)
SEPTAGE DISPOSAL SERVICE	7,955	11,624	(3,670)
Subtotal	462,485	486,034	(23,549)
TOTAL	\$ 2,824,341	\$ 2,701,497	\$ 122,844
Average Res Tax Rate/\$1000	\$ 1.95	\$ 1.86	\$ 0.09
Average Taxes per Res Property	\$ 636.41	\$ 606.55	\$ 29.86

TAX REQUISITION CHANGE	2016	2015	CHANGE**	AVG HOUSE CHANGE
AREA D	\$2,824,341	\$2,701,497	\$56,013	(Services covering all areas -excludes all below shaded line)
				EXPLANATION
REGIONAL SERVICES	\$299,331	\$289,021	\$10,310	See Regional Services Summary Changes
RURAL SERVICES	\$1,037,474	\$987,747	\$49,727	See Rural Services Summary
SHARED SERVICES	\$12,551	\$15,950	-\$3,399	See Shared Services Summary Changes
ECONOMIC DEVELOPMENT - AREA D	\$126,821	\$126,482	\$339	
GRANT-IN AID - AREA D	\$18,000	\$18,050	-\$50	
ELECTORAL AREA D - RURAL PROJECTS	\$101,981	\$103,179	-\$1,198	
UNSIGHTLY/UNTIDY PREMISES - AREA D	\$3,273	\$2,989	\$284	
WATER SYSTEM - APEX CIRCLE CAPITAL	\$4,628	\$5,983	-\$1,355	
APEX MTN SOLID WASTE TRANSFER STN	\$0	\$17,000	-\$17,000	no actual requisition taken in 2015; moving to user fee structure for 2016
FIRE PROTECTION - OK FALLS	\$314,013	\$293,243	\$20,770	Fire Master Plan \$16,500
FIRE PROTECTION - KALEDEN	\$215,179	\$218,189	-\$3,010	Fire Master Plan \$6,400
RECREATION COMM. - OK FALLS	\$483,312	\$438,461	\$44,851	\$11K - added short term borrowing costs from new parkland acquisitions 2015; Increased S&W \$35K
RECREATION COMM. - KALEDEN	\$126,956	\$101,785	\$25,171	Decreased prior year surplus
STREET LIGHTING-HERITAGE HILLS	\$6,007	\$5,818	\$189	
TRANSIT - AREAD D	\$74,815	\$77,600	-\$2,785	
NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE OK FALLS	\$180,510	\$180,510	\$0	no proposed fee increase
SEWAGE DISPOSAL OK FALLS	\$740,176	\$718,756	\$21,420	S&W up -proposed 2.9% fee increase

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA D
 Dept Number: 9380
 Service Participants: Electoral Area D



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	0	15,000	15,000
Prior Surplus	10,000	15,000	5,000
Taxes	126,482	126,821	339
Transfers from Reserve	0	10,000	10,000
Total Revenues:	136,482	166,821	30,339
Expenditures			
Administration	10,351	10,300	(51)
Advertising	3,000	3,000	0
Capital and Equipment	1,500	10,000	8,500
Consultants	0	10,000	10,000
Maintenance and Repairs	1,000	1,000	0
Operations	16,800	16,800	0
Projects	22,000	20,000	(2,000)
Supplies	1,000	1,000	0
Travel	1,500	1,500	0
Utilities	3,600	3,600	0
Wages and benefits	75,731	89,621	13,890
Total Expenditures:	136,482	166,821	30,339
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: ECONOMIC DEVELOPMENT AREA D
 Dept Number: 9380
 Service Participants: Electoral Area D

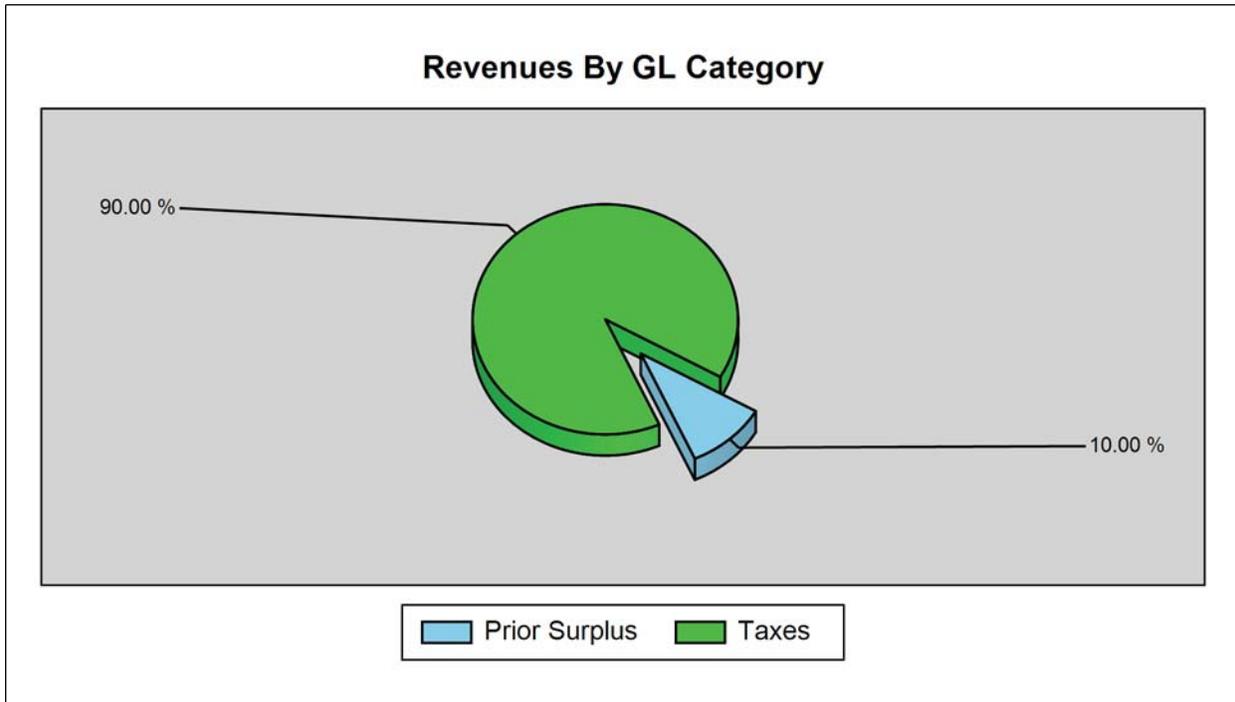


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	15,000	15,000	20,000	0	0
Prior Surplus	15,000	10,000	1,000	1,000	1,020
Taxes	126,821	143,483	116,636	152,712	155,517
Transfers from Reserve	10,000	0	0	0	0
Total Revenues:	166,821	168,483	137,636	153,712	156,537
Expenditures					
Administration	10,300	10,480	10,664	10,850	11,040
Advertising	3,000	3,000	3,048	3,075	3,137
Capital and Equipment	10,000	10,000	10,000	1,550	1,581
Consultants	10,000	10,000	0	0	0
Maintenance and Repairs	1,000	1,000	1,016	1,025	1,046
Operations	16,800	16,800	17,069	17,100	17,442
Projects	20,000	20,000	0	22,400	22,848
Supplies	1,000	1,000	1,016	1,025	1,046
Travel	1,500	1,500	1,524	1,575	1,607
Utilities	3,600	3,600	3,658	3,700	3,774
Wages and benefits	89,621	91,102	89,641	91,411	93,016
Total Expenditures:	166,821	168,483	137,636	153,712	156,537
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA D
 Dept Number: 7950
 Service Participants: Electoral Area D



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	1,950	2,000	50
Taxes	18,050	18,000	(50)
Total Revenues:	20,000	20,000	0
Expenditures			
Grant in Aid	20,000	20,000	0
Total Expenditures:	20,000	20,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA D
 Dept Number: 7950
 Service Participants: Electoral Area D

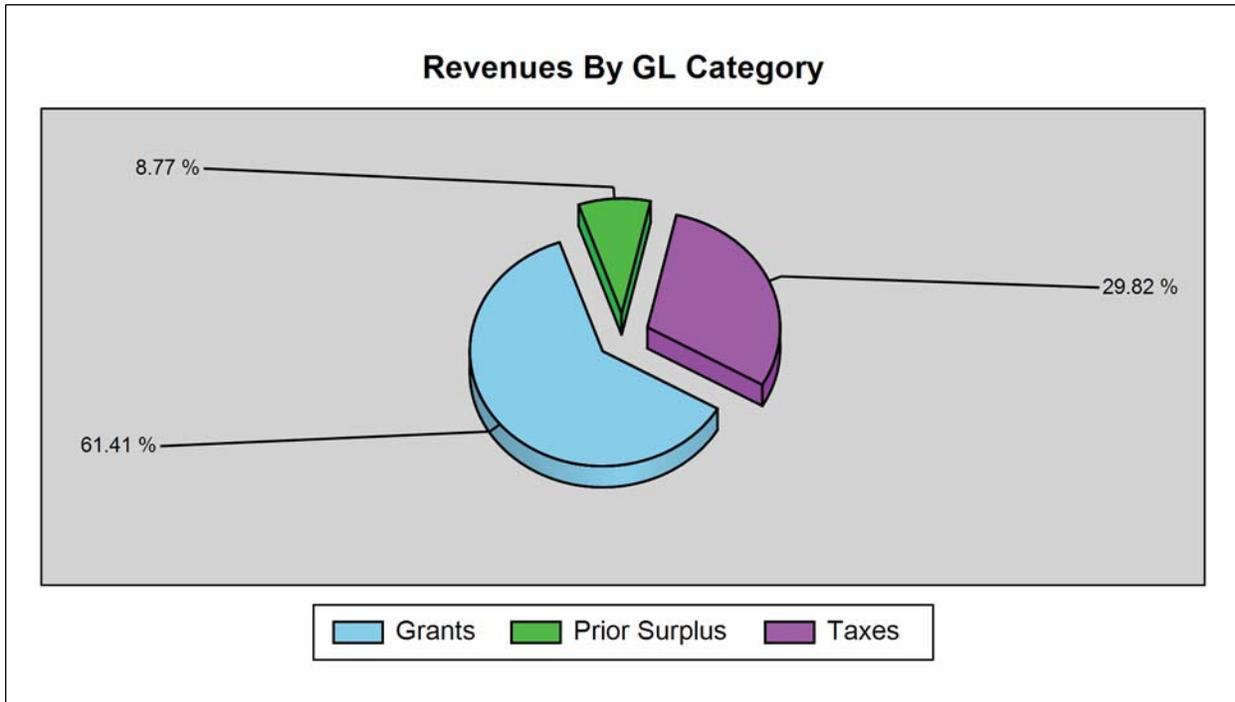


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	18,000	18,000	18,000	18,000	18,000
Total Revenues:	20,000	20,000	20,000	20,000	20,000
Expenditures					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
Total Expenditures:	20,000	20,000	20,000	20,000	20,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA D
 Dept Number: 0340
 Service Participants: Electoral Area D



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	845,000	210,000	(635,000)
Other Revenue	300,000	0	(300,000)
Prior Surplus	20,000	30,000	10,000
Taxes	103,179	101,981	(1,198)
Total Revenues:	1,268,179	341,981	(926,198)
Expenditures			
Administration	8,696	8,261	(435)
Contingency	45,000	30,000	(15,000)
Grant Expense	1,145,000	210,000	(935,000)
Projects	9,461	9,642	181
Travel	6,000	6,000	0
Wages and benefits	54,022	78,078	24,056
Total Expenditures:	1,268,179	341,981	(926,198)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA D
 Dept Number: 0340
 Service Participants: Electoral Area D

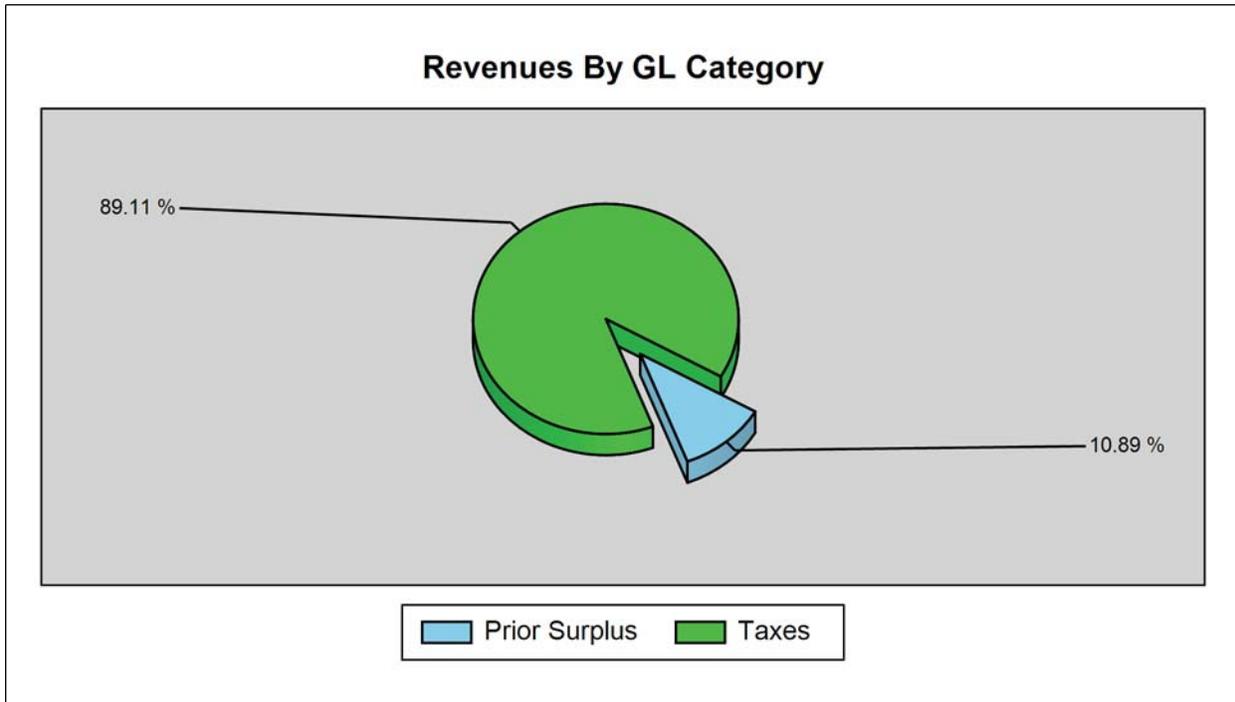


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	210,000	0	0	0	0
Prior Surplus	30,000	30,000	30,000	30,000	0
Taxes	101,981	103,651	105,353	107,295	137,815
Total Revenues:	341,981	133,651	135,353	137,295	137,815
Expenditures					
Administration	8,261	8,406	8,553	8,702	8,855
Contingency	30,000	30,000	30,000	30,000	30,000
Grant Expense	210,000	0	0	0	0
Projects	9,642	9,804	9,969	10,136	10,306
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	78,078	79,442	80,832	82,457	82,654
Total Expenditures:	341,981	133,651	135,353	137,295	137,815
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA D
 Dept Number: 2600
 Service Participants: Electoral Area D



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	400	400	0
Taxes	2,989	3,273	284
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA D
Dept Number: 2600
Service Participants: Electoral Area D

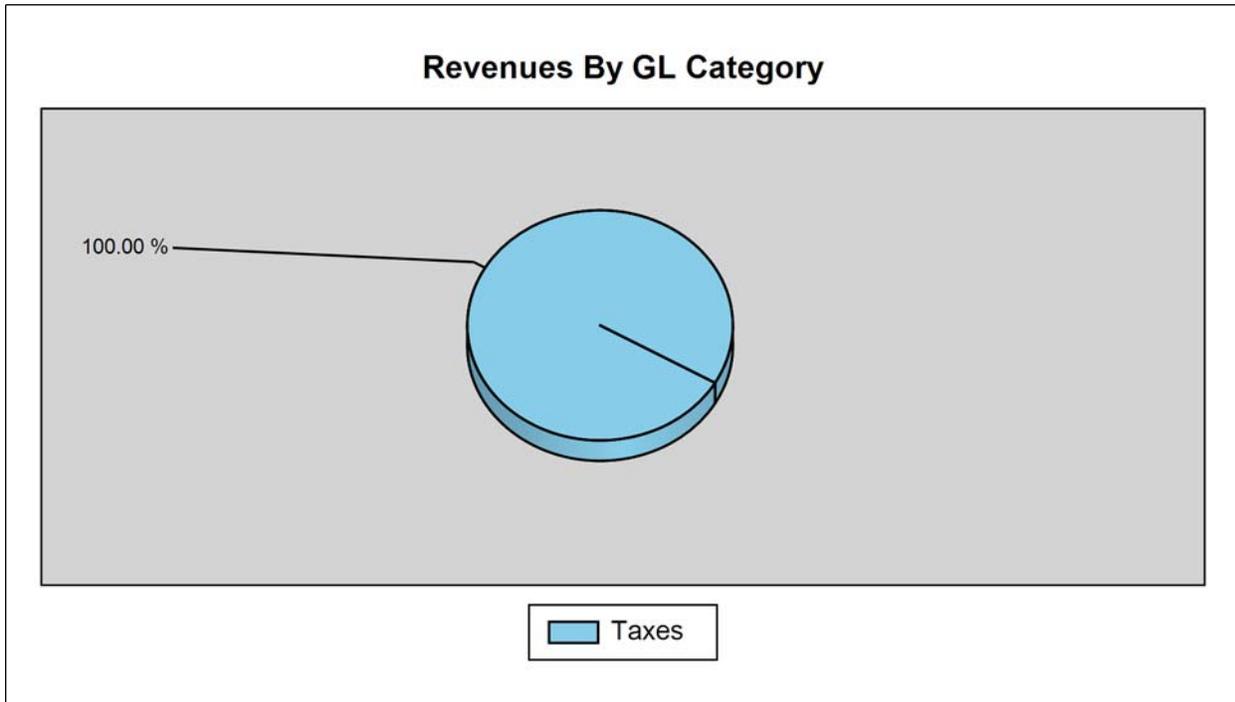


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	400	400	400	400	400
Taxes	3,273	3,236	3,299	3,364	3,430
Total Revenues:	3,673	3,636	3,699	3,764	3,830
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	101	104	105	107

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX CIRCLE CAPITAL
 Dept Number: 3901
 Service Participants: Specified Service Area V716



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(2,502)	0	2,502
Taxes	5,983	4,628	(1,355)
Total Revenues:	3,481	4,628	1,147
Expenditures			
Financing	3,481	4,628	1,147
Total Expenditures:	3,481	4,628	1,147
Net Total	0	0	0

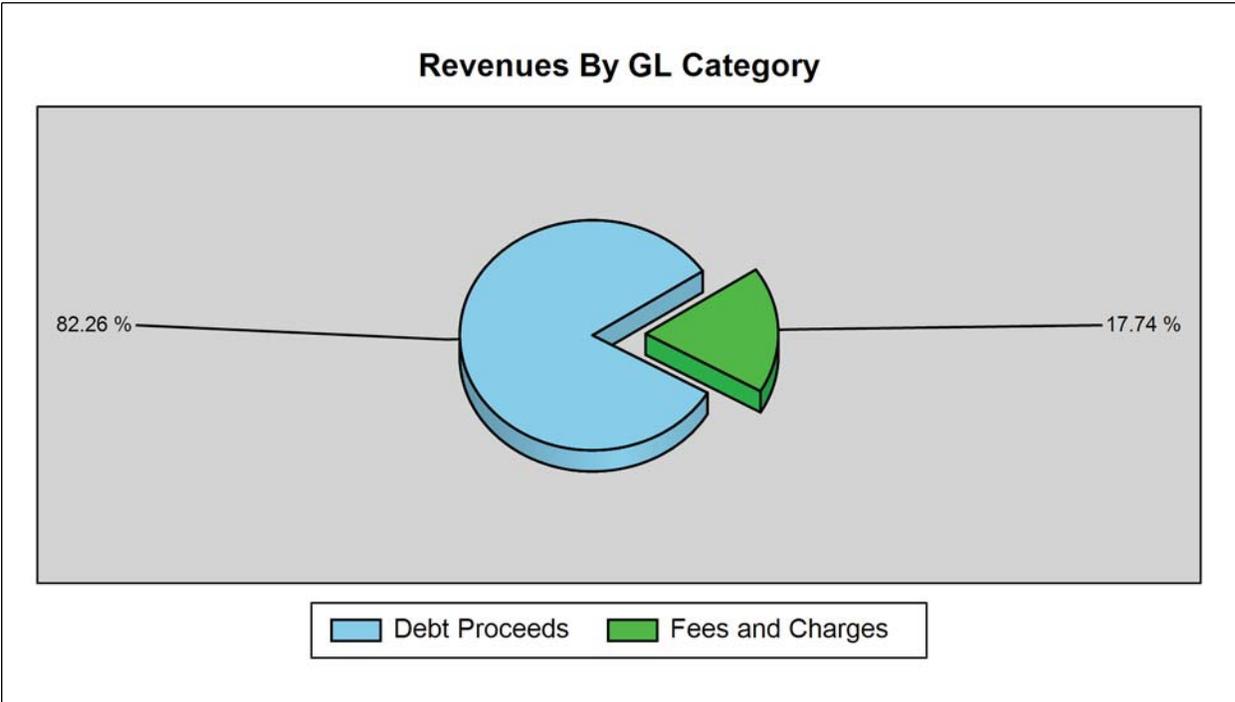
FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: APEX CIRCLE CAPITAL
 Dept Number: 3901
 Service Participants: Specified Service Area V716

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	0	0	0	0	0
Taxes	4,628	4,628	4,628	4,628	4,628
Total Revenues:	4,628	4,628	4,628	4,628	4,628
Expenditures					
Financing	4,628	4,628	4,628	4,628	4,628
Total Expenditures:	4,628	4,628	4,628	4,628	4,628
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION
 Dept Number: 4310
 Service Participants: Specified Service Area D716 SRVA #51



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds	265,000	265,000	0
Fees and Charges	0	57,156	57,156
Prior Surplus	5,000	0	(5,000)
Taxes	17,000	0	(17,000)
Total Revenues:	287,000	322,156	35,156
Expenditures			
Administration	473	544	71
Advertising	0	3,000	3,000
Capital and Equipment	215,000	215,000	0
Consultants	50,000	50,000	0
Contracts and Agreements	0	27,000	27,000
Financing	5,000	5,000	0
Insurance	1,000	541	(459)
Legal	4,275	1,000	(3,275)
Operations	0	15,000	15,000
Transfers	9,224	0	(9,224)
Travel	0	800	800
Wages and benefits	2,028	4,271	2,243
Total Expenditures:	287,000	322,156	35,156
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: APEX MOUNTAIN SOLID WASTE TRANSFER STATION
 Dept Number: 4310
 Service Participants: Specified Service Area D716 SRVA #51



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds	265,000	0	0	0	0
Fees and Charges	57,156	59,595	59,685	59,787	59,829
Prior Surplus	0	0	0	0	0
Taxes	0	33,187	33,187	33,187	33,187
Total Revenues:	322,156	92,782	92,872	92,974	93,016
Expenditures					
Administration	544	554	563	573	583
Advertising	3,000	1,250	1,250	1,250	1,250
Capital and Equipment	215,000	0	0	0	0
Consultants	50,000	0	0	0	0
Contracts and Agreements	27,000	32,000	32,000	32,000	32,000
Financing	5,000	33,187	33,187	33,187	33,187
Insurance	541	550	560	570	580
Legal	1,000	100	100	100	100
Operations	15,000	20,000	20,000	20,000	20,000
Travel	800	800	800	800	800
Wages and benefits	4,271	4,341	4,411	4,494	4,516
Total Expenditures:	322,156	92,782	92,872	92,974	93,016
Net Total	0	0	0	0	0

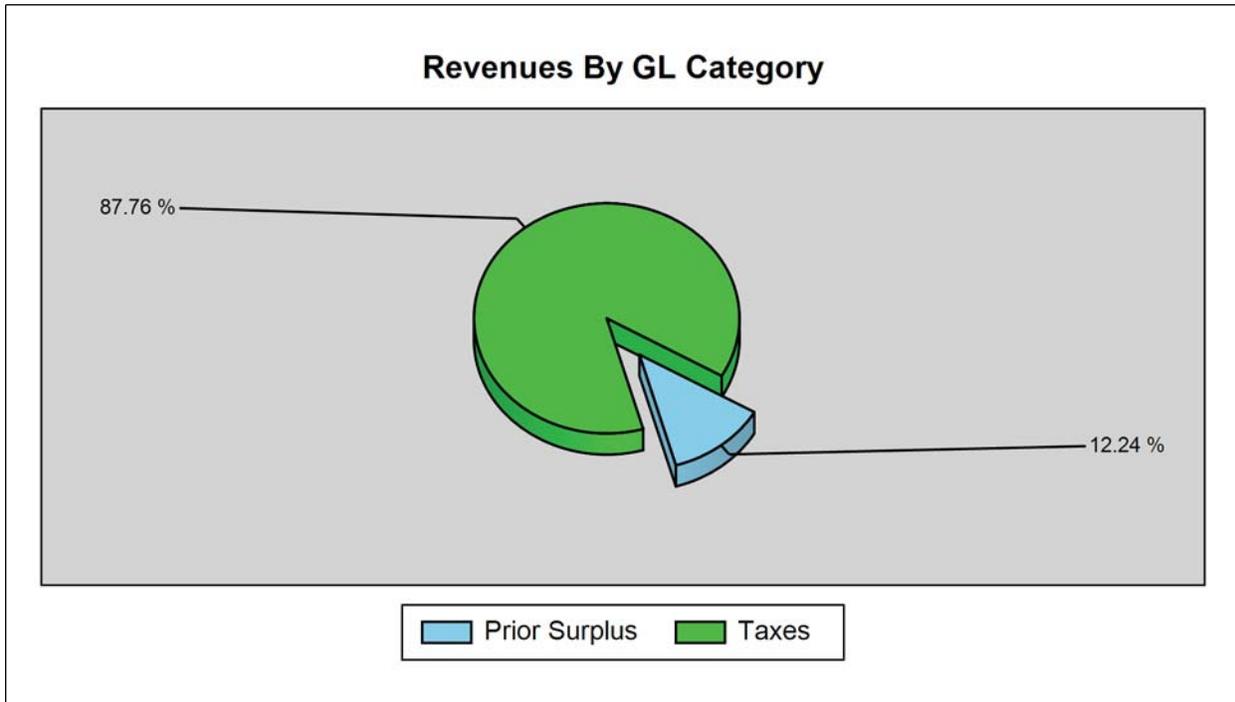
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	39,000	30,000	(9,000)
Taxes	218,189	215,179	(3,010)
Total Revenues:	257,189	245,179	(12,010)
Expenditures			
Administration	13,371	12,916	(455)
Capital and Equipment	30,100	54,100	24,000
Insurance	11,429	12,554	1,125
Maintenance and Repairs	24,200	25,800	1,600
Operations	2,100	1,900	(200)
Supplies	7,500	8,200	700
Transfers	73,000	23,800	(49,200)
Travel	3,500	3,500	0
Utilities	9,800	9,800	0
Wages and benefits	82,189	92,609	10,420
Total Expenditures:	257,189	245,179	(12,010)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE KALEDEN

Dept Number: 1600

Service Participants: Specified Service Areas H714 and H715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	30,000	30,000	25,000	20,000	15,000
Taxes	215,179	199,458	209,619	219,083	228,635
Total Revenues:	245,179	229,458	234,619	239,083	243,635
Expenditures					
Administration	12,916	13,142	13,372	13,606	13,844
Capital and Equipment	54,100	17,725	18,009	18,369	18,736
Insurance	12,554	11,891	12,129	12,371	12,619
Maintenance and Repairs	25,800	19,164	19,530	19,920	20,319
Operations	1,900	2,121	2,155	2,199	2,243
Supplies	8,200	5,900	6,137	6,260	6,386
Transfers	23,800	61,000	62,000	63,240	64,505
Travel	3,500	3,800	4,000	4,080	4,162
Utilities	9,800	10,199	10,416	10,624	10,836
Wages and benefits	92,609	84,517	86,871	88,414	89,984
Total Expenditures:	245,179	229,458	234,619	239,083	243,635
Net Total	0	0	0	0	0

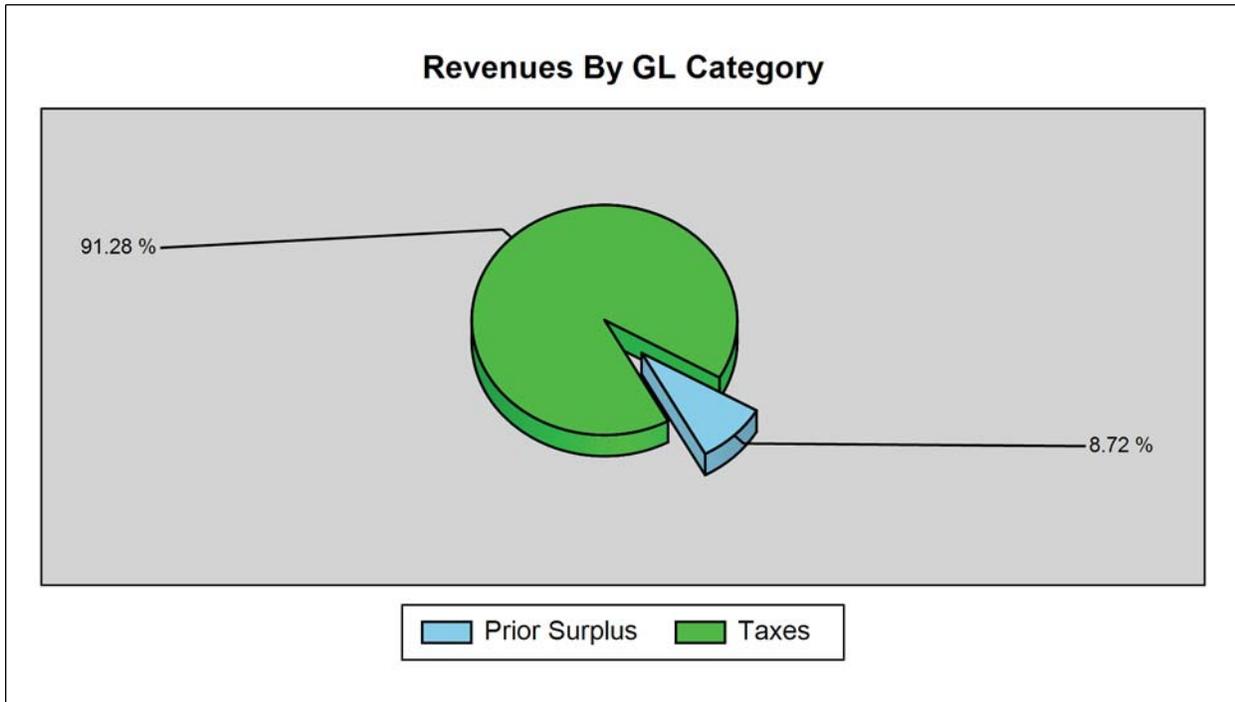
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

Service Participants: Specified Service Areas J714 and J715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	60,000	30,000	(30,000)
Taxes	293,243	314,013	20,770
Total Revenues:	353,243	344,013	(9,230)
Expenditures			
Administration	18,721	18,056	(665)
Capital and Equipment	39,914	43,715	3,801
Insurance	13,503	14,010	507
Maintenance and Repairs	32,957	30,957	(2,000)
Operations	10,000	10,000	0
Other Expense	3,779	20,343	16,564
Supplies	4,478	4,478	0
Transfers	65,000	55,000	(10,000)
Utilities	17,492	17,492	0
Wages and benefits	147,399	129,962	(17,437)
Total Expenditures:	353,243	344,013	(9,230)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE OKANAGAN FALLS

Dept Number: 1200

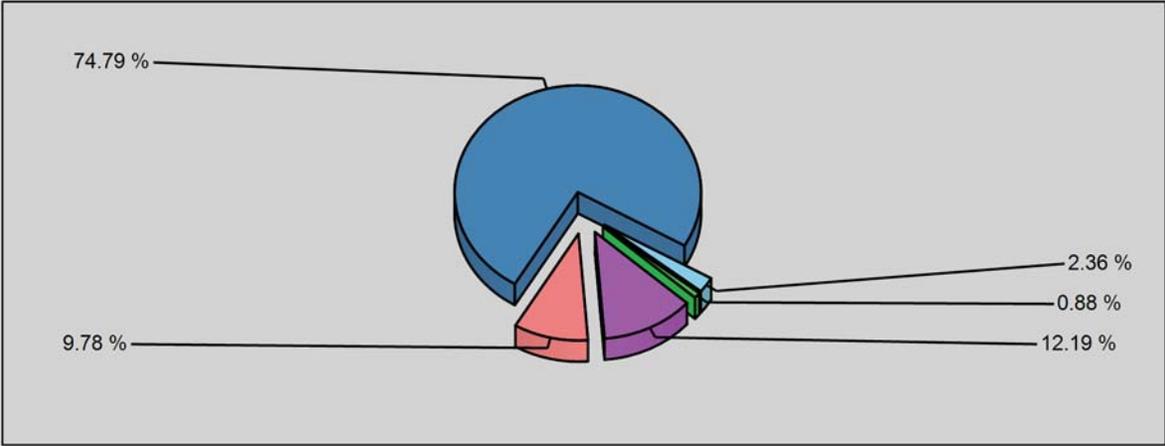
Service Participants: Specified Service Areas J714 and J715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	30,000	30,000	30,000	30,000	30,000
Taxes	314,013	283,762	288,241	293,266	298,382
Total Revenues:	344,013	313,762	318,241	323,266	328,382
Expenditures					
Administration	18,056	18,372	18,693	19,021	19,353
Capital and Equipment	43,715	36,692	37,278	38,024	38,784
Insurance	14,010	14,048	14,330	14,616	14,907
Maintenance and Repairs	30,957	23,669	24,048	24,530	25,020
Operations	10,000	9,200	9,347	9,534	9,725
Other Expense	20,343	3,892	3,955	4,034	4,114
Supplies	4,478	4,612	4,686	4,780	4,876
Transfers	55,000	50,000	50,000	50,000	50,000
Utilities	17,492	17,552	17,833	18,190	18,554
Wages and benefits	129,962	135,725	138,071	140,537	143,048
Total Expenditures:	344,013	313,762	318,241	323,266	328,382
Net Total	0	0	0	0	0



Revenues By GL Category



Fees and Charges	Prior Surplus	Rental Revenue	Taxes
Grants			

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

Service Participants: Specified Service Areas N714 and N715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	2,500	4,000	1,500
Grants	1,500	1,500	0
Prior Surplus	44,471	20,695	(23,776)
Rental Revenue	18,111	16,600	(1,511)
Taxes	101,785	126,956	25,171
Total Revenues:	168,367	169,751	1,384
Expenditures			
Administration	4,381	5,034	653
Advertising	2,910	4,500	1,590
Capital and Equipment	40,837	31,320	(9,517)
Insurance	11,264	13,741	2,477
Maintenance and Repairs	26,420	33,920	7,500
Operations	3,000	3,000	0
Other Expense	1,000	11,800	10,800
Projects	10,000	9,000	(1,000)
Supplies	10,750	8,250	(2,500)
Utilities	8,000	10,000	2,000
Wages and benefits	49,805	39,186	(10,619)
Total Expenditures:	168,367	169,751	1,384
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

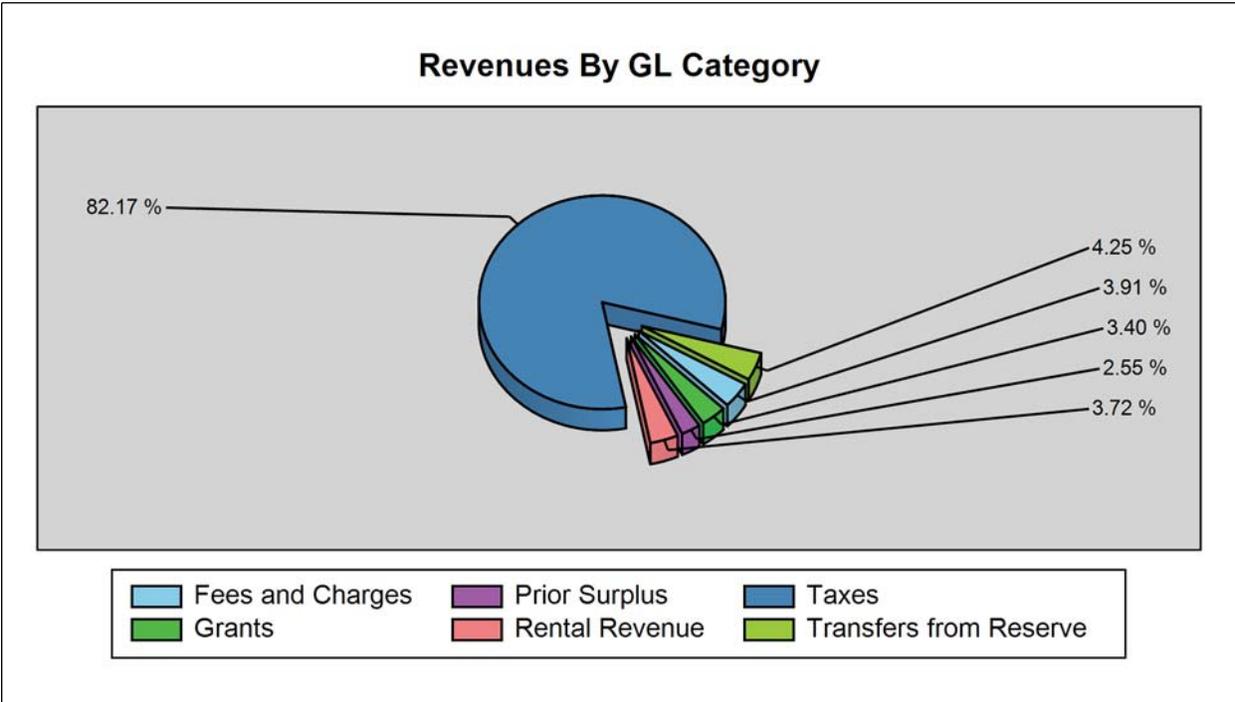
Service: RECREATION COMMISSION KALEDEN

Dept Number: 7530

Service Participants: Specified Service Areas N714 and N715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	4,000	4,000	4,000	4,000	4,080
Grants	1,500	1,500	1,524	1,554	1,585
Prior Surplus	20,695	0	0	0	0
Rental Revenue	16,600	15,911	16,093	16,324	16,651
Taxes	126,956	132,426	133,392	137,222	138,576
Total Revenues:	169,751	153,837	155,009	159,100	160,892
Expenditures					
Administration	5,034	5,122	5,212	5,303	5,396
Advertising	4,500	3,000	3,048	3,109	3,171
Capital and Equipment	31,320	35,190	35,190	35,894	36,612
Insurance	13,741	13,640	13,672	13,705	13,928
Maintenance and Repairs	33,920	34,000	34,032	36,073	36,294
Operations	3,000	3,000	3,000	3,000	3,060
Other Expense	11,800	1,000	1,016	1,036	1,057
Projects	9,000	2,000	2,031	2,073	2,114
Supplies	8,250	10,750	10,910	11,113	11,335
Utilities	10,000	6,300	6,401	6,529	6,660
Wages and benefits	39,186	39,835	40,497	41,265	41,265
Total Expenditures:	169,751	153,837	155,009	159,100	160,892
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION OK FALLS
 Dept Number: 7520
 Service Participants: Specified Service Areas F714 and F715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	21,500	23,000	1,500
Grants	20,000	20,000	0
Prior Surplus	15,000	15,000	0
Rental Revenue	8,500	21,900	13,400
Taxes	438,461	483,312	44,851
Transfers from Reserve	25,000	25,000	0
Total Revenues:	528,461	588,212	59,751
Expenditures			
Administration	12,376	14,199	1,823
Advertising	5,300	5,300	0
Capital and Equipment	40,000	39,000	(1,000)
Contingency	4,000	2,266	(1,734)
Financing	126,604	127,112	508
Grant Expense	20,000	20,000	0
Insurance	8,236	9,281	1,045
Maintenance and Repairs	37,159	38,841	1,682
Supplies	34,370	58,908	24,538
Transfers	8,000	3,296	(4,704)
Travel	2,985	2,985	0
Utilities	19,933	14,726	(5,207)
Wages and benefits	209,498	252,298	42,800
Total Expenditures:	528,461	588,212	59,751
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION OK FALLS
 Dept Number: 7520
 Service Participants: Specified Service Areas F714 and F715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
DCC -Dedicated Reserve	0	0	0	0	0
Fees and Charges	23,000	22,418	22,777	23,233	23,698
Grants	20,000	0	0	0	0
Prior Surplus	15,000	15,000	15,000	15,000	15,300
Rental Revenue	21,900	8,341	8,474	8,643	8,816
Taxes	483,312	509,074	515,648	513,585	505,299
Transfers from Reserve	25,000	0	0	0	0
Total Revenues:	588,212	554,833	561,899	560,461	553,113
Expenditures					
Administration	14,199	14,447	14,700	14,958	15,219
Advertising	5,300	3,626	3,684	3,758	3,833
Capital and Equipment	39,000	0	0	0	0
Contingency	2,266	2,294	2,331	2,378	2,426
Financing	127,112	157,503	157,503	157,503	157,503
Grant Expense	20,000	0	0	0	0
Insurance	9,281	8,569	8,740	8,915	0
Maintenance and Repairs	38,841	39,377	40,134	40,200	38,947
Supplies	58,908	56,151	57,437	50,199	51,553
Transfers	3,296	3,337	3,390	3,458	3,527
Travel	2,985	3,022	3,070	3,131	3,194
Utilities	14,726	13,659	13,877	14,154	14,437
Wages and benefits	252,298	252,848	257,033	261,807	262,474
Total Expenditures:	588,212	554,833	561,899	560,461	553,113
Net Total	0	0	0	0	0

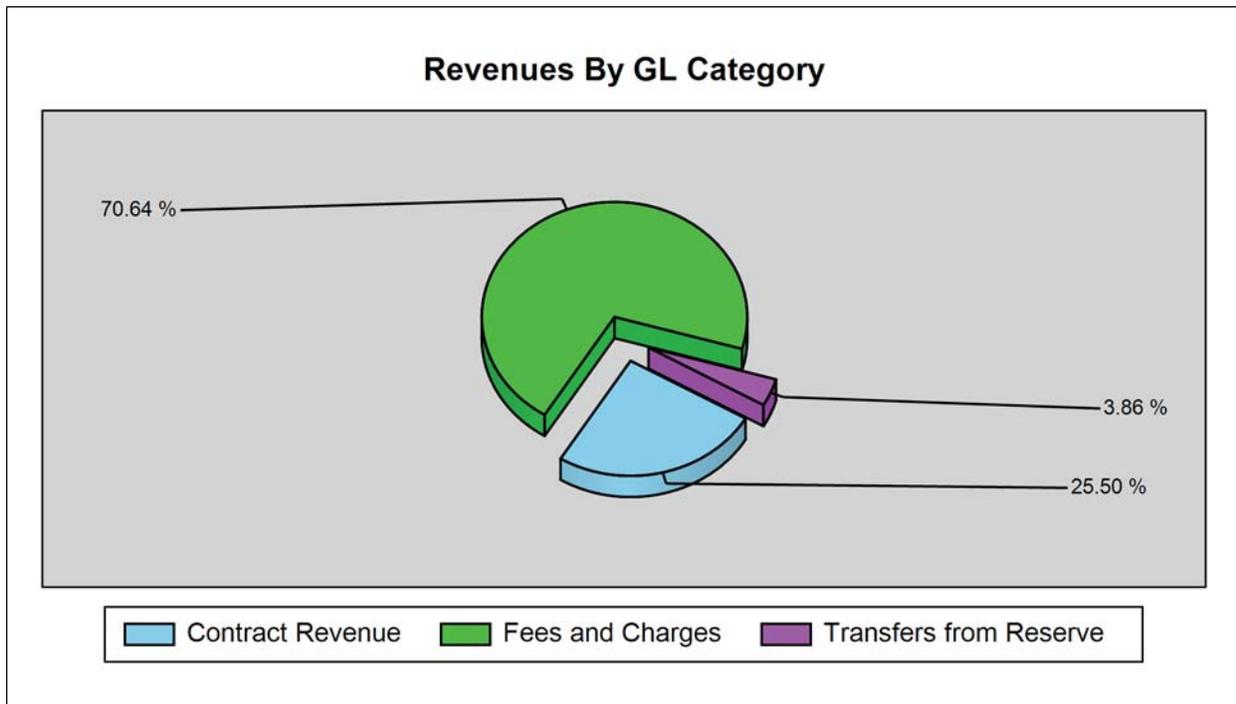
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	64,409	65,351	942
Fees and Charges	181,060	181,060	0
Transfers from Reserve	0	9,893	9,893
Total Revenues:	245,469	256,304	10,835
Expenditures			
Administration	14,333	14,177	(156)
Advertising	4,800	4,800	0
Contracts and Agreements	156,621	157,229	608
Insurance	1,286	1,391	105
Legal	345	345	0
Operations	41,000	55,361	14,361
Supplies	465	465	0
Transfers	11,716	2,415	(9,301)
Travel	3,320	3,320	0
Wages and benefits	11,583	16,801	5,218
Total Expenditures:	245,469	256,304	10,835
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

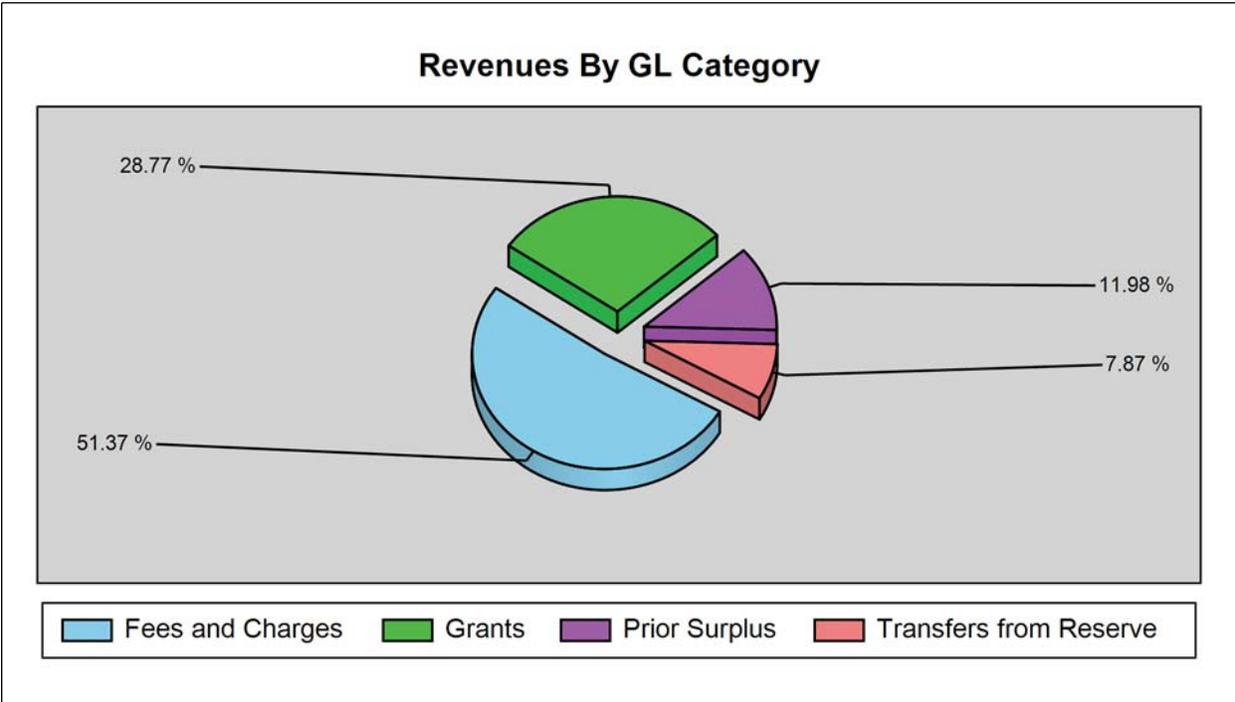
Service: RECYCLING/GARBAGE OK FALLS

Dept Number: 3570

Service Participants: Specified Service Areas F714 and F715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	65,351	65,351	65,351	65,351	65,351
Fees and Charges	181,060	200,350	200,350	200,350	217,000
Transfers from Reserve	9,893	0	1,522	7,134	0
Total Revenues:	256,304	265,701	267,223	272,835	282,351
Expenditures					
Administration	14,177	14,425	14,678	14,934	15,196
Advertising	4,800	4,859	4,900	4,900	4,900
Contracts and Agreements	157,229	161,946	166,804	171,809	176,963
Insurance	1,391	1,338	1,365	1,392	1,392
Legal	345	349	350	350	350
Operations	55,361	55,361	55,361	55,361	55,361
Supplies	465	471	480	480	480
Transfers	2,415	6,504	2,500	2,500	6,601
Travel	3,320	3,361	3,400	3,400	3,400
Wages and benefits	16,801	17,087	17,386	17,708	17,708
Total Expenditures:	256,304	265,701	267,223	272,835	282,351
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEWAGE DISPOSAL OK FALLS

Dept Number: 3800

Service Participants: Specified Service Area A714



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	724,306	750,226	25,920
Grants	80,242	420,226	339,984
Prior Surplus	250,000	175,000	(75,000)
Transfers from Reserve	0	115,000	115,000
Total Revenues:	1,054,548	1,460,452	405,904
Expenditures			
Administration	38,387	37,257	(1,130)
Capital and Equipment	50,000	85,000	35,000
Consultants	7,000	7,000	0
Financing	319,592	319,592	0
Grant Expense	0	340,000	340,000
Insurance	37,985	37,560	(425)
Legal	1,500	1,500	0
Operations	210,581	238,581	28,000
Supplies	2,000	2,000	0
Transfers	55,000	30,000	(25,000)
Travel	7,869	6,319	(1,550)
Utilities	75,000	60,000	(15,000)
Wages and benefits	249,634	295,644	46,010
Total Expenditures:	1,054,548	1,460,452	405,904
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SEWAGE DISPOSAL OK FALLS
 Dept Number: 3800
 Service Participants: Specified Service Area A714

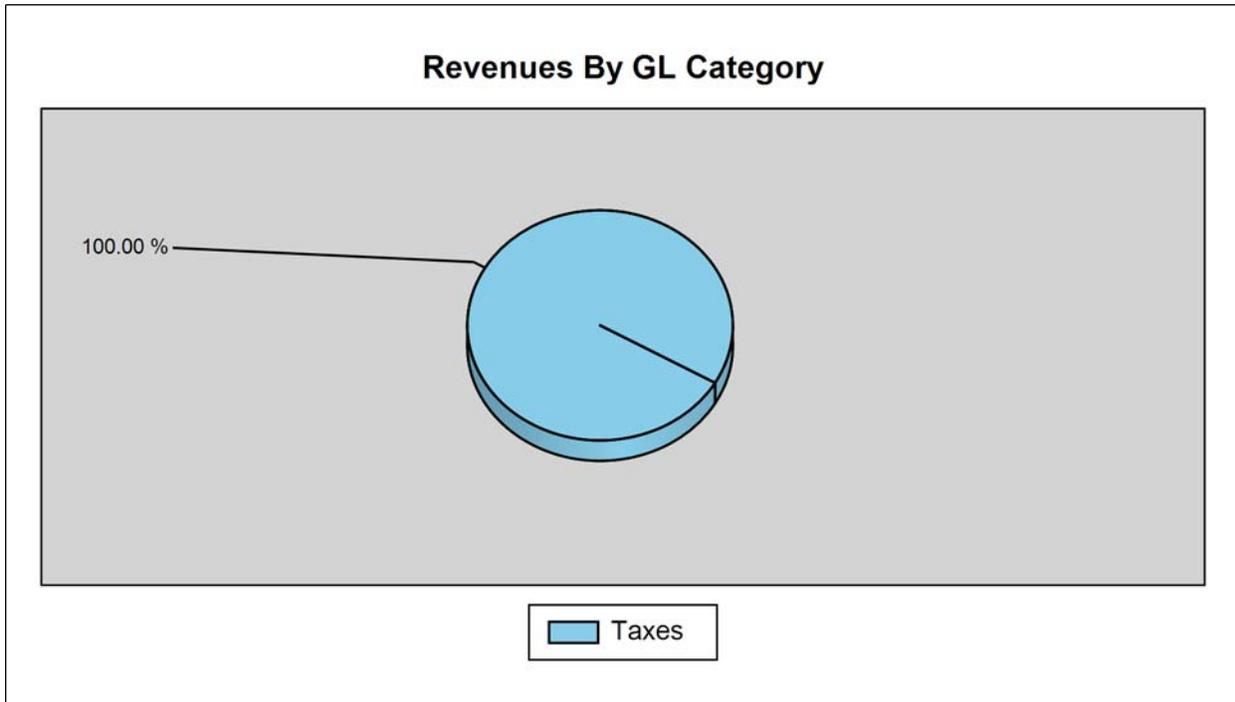


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	750,226	871,293	922,901	949,384	968,562
Grants	420,226	80,226	80,226	80,226	80,226
Prior Surplus	175,000	100,000	100,000	100,000	100,000
Transfers from Reserve	115,000	30,000	0	0	0
Total Revenues:	1,460,452	1,081,519	1,103,127	1,129,610	1,148,788
Expenditures					
Administration	37,257	37,909	38,572	39,247	39,934
Capital and Equipment	85,000	30,000	25,000	28,000	30,000
Consultants	7,000	7,000	7,000	7,000	7,000
Financing	319,592	319,592	319,592	319,592	319,592
Grant Expense	340,000	0	0	0	0
Insurance	37,560	38,217	38,886	39,567	40,259
Legal	1,500	1,500	1,500	1,500	1,500
Operations	238,581	248,081	263,581	275,100	285,600
Supplies	2,000	2,000	2,000	2,000	2,000
Transfers	30,000	30,000	30,000	30,000	30,000
Travel	6,319	6,342	6,366	6,389	6,414
Utilities	60,000	65,000	70,000	75,000	80,000
Wages and benefits	295,644	295,877	300,630	306,214	306,489
Total Expenditures:	1,460,452	1,081,519	1,103,127	1,129,610	1,148,788
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING HERITAGE HILLS
 Dept Number: 9670
 Service Participants: Specified Service Area M715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	100	0	(100)
Taxes	5,818	6,007	189
Total Revenues:	5,918	6,007	89
Expenditures			
Administration	500	475	(25)
Utilities	4,800	4,896	96
Wages and benefits	618	636	18
Total Expenditures:	5,918	6,007	89
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING HERITAGE HILLS
Dept Number: 9670
Service Participants: Specified Service Area M715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	0	0	0	0	0
Taxes	6,007	6,104	6,203	6,305	6,395
Total Revenues:	6,007	6,104	6,203	6,305	6,395
Expenditures					
Administration	475	475	475	475	475
Utilities	4,896	4,982	5,069	5,158	5,248
Wages and benefits	636	648	659	672	672
Total Expenditures:	6,007	6,104	6,203	6,305	6,395
Net Total	0	0	0	0	0

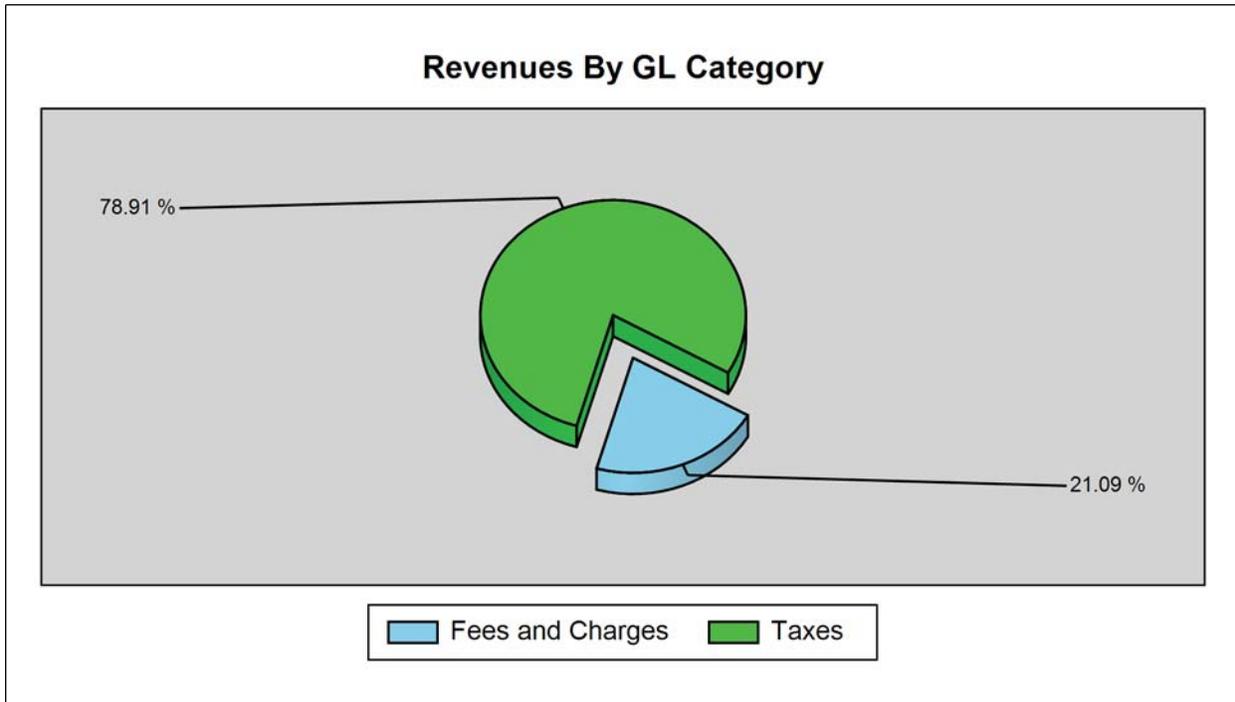
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	15,000	20,000	5,000
Taxes	77,600	74,815	(2,785)
Total Revenues:	92,600	94,815	2,215
Expenditures			
Administration	0	3,704	3,704
Operations	89,651	89,592	(59)
Wages and benefits	2,949	1,519	(1,430)
Total Expenditures:	92,600	94,815	2,215
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA D

Dept Number: 8500

Service Participants: Specified Service Areas J714 and J715 SRVA #54



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	20,000	10,000	5,000	0	0
Taxes	74,815	84,906	89,999	95,097	95,166
Total Revenues:	94,815	94,906	94,999	95,097	95,166
Expenditures					
Administration	3,704	3,769	3,835	3,902	3,970
Operations	89,592	89,592	89,592	89,592	89,592
Wages and benefits	1,519	1,545	1,572	1,604	1,604
Total Expenditures:	94,815	94,906	94,999	95,097	95,166
Net Total	0	0	0	0	0

ELECTORAL AREA “E”

• Area E Requisition		229
• Summary Information		230
• Cemetery Area E Naramata	8950	231 - 232
• Grant in Aid Area E	7960	233 - 234
• Naramata Museum	7830	235 - 236
• Naramata Transit	8300	237 - 238
• Noise Bylaws Area E	2710	239
• Parks and Recreation Naramata	7540	240 - 242
• Rural Projects Area E	0360	243 - 244
• Untidy/Unsightly Area E	2610	245
Specified Areas		
• Fire – Naramata	1700	246 - 247
• Naramata Water	3940	248 - 250
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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA E (NARAMATA)		2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>				
SOLID WASTE MANAGEMENT PLAN		\$ 4,935	\$ 4,818	\$ 117
911 EMERGENCY CALL SYSTEM - Impr. Only		19,274	15,156	4,119
EMERGENCY PLANNING		5,863	5,797	66
GENERAL GOVERNMENT		44,937	52,007	(7,071)
ELECTORAL AREA ADMINISTRATION		132,541	114,043	18,498
BUILDING INSPECTION		36,176	34,371	1,805
ELECTORAL AREA PLANNING		107,863	107,467	396
DESTRUCTION OF PESTS		286	281	6
NUISANCE CONTROL		888	900	(12)
ANIMAL CONTROL		15,729	16,719	(990)
NOXIOUS WEEDS		1,173	723	450
SUBDIVISION SERVICING		9,307	8,385	922
ILLEGAL DUMPING		348	286	62
REGIONAL GROWTH STRATEGY - SUB-REGIONAL		3,671	2,357	1,314
REGIONAL TRAILS		8,858	4,822	4,037
Subtotal		391,848	368,131	23,718
<u>Regional Director determines budget</u>				
RURAL PROJECTS		23,911	17,327	6,584
GRANT IN AID		19,000	15,000	4,000
NOISE CONTROL		4,040	3,836	204
UNTIDY AND UNSIGHTLY CONTROL		3,673	3,389	284
NARAMATA TRANSIT		69,828	66,208	3,620
NARAMATA MUSEUM		8,643	10,500	(1,857)
REC. PROG., PARKS & FAC. MAINTENANCE		152,887	150,701	2,186
Subtotal		281,982	266,961	15,021
<u>Requisitions from Other Multi-Regional Boards</u>				
OKANAGAN BASIN WATER BOARD		31,021	31,020	2
OKANAGAN REGIONAL LIBRARY		121,009	121,089	(80)
		152,030	152,109	(78)
SUBTOTAL		825,861	787,201	38,660
<u>Service Areas</u>				
CEMETERY-P(715)		28,025	27,717	308
STERILE INSECT RELEASE		44,380	43,117	1,262
NARAMATA FIRE DEPARTMENT		298,344	253,104	45,240
NARAMATA WATER (Parcel)		115,000	109,900	5,100
NARAMATA WATER LITIGATION		-	209,000	(209,000)
SEPTAGE DISPOSAL SERVICE		3,229	4,718	(1,490)
Subtotal		488,977	647,557	(158,579)
TOTAL		\$ 1,314,838	\$ 1,434,757	\$ (119,919)
Average Res Tax Rate/\$1000	(excluding Naramta Litigation)	\$ 2.20	\$ 2.05	\$ 0.15
Average Taxes per Res Property	(excluding Naramta Litigation)	\$ 910.24	\$ 845.85	\$ 64.39

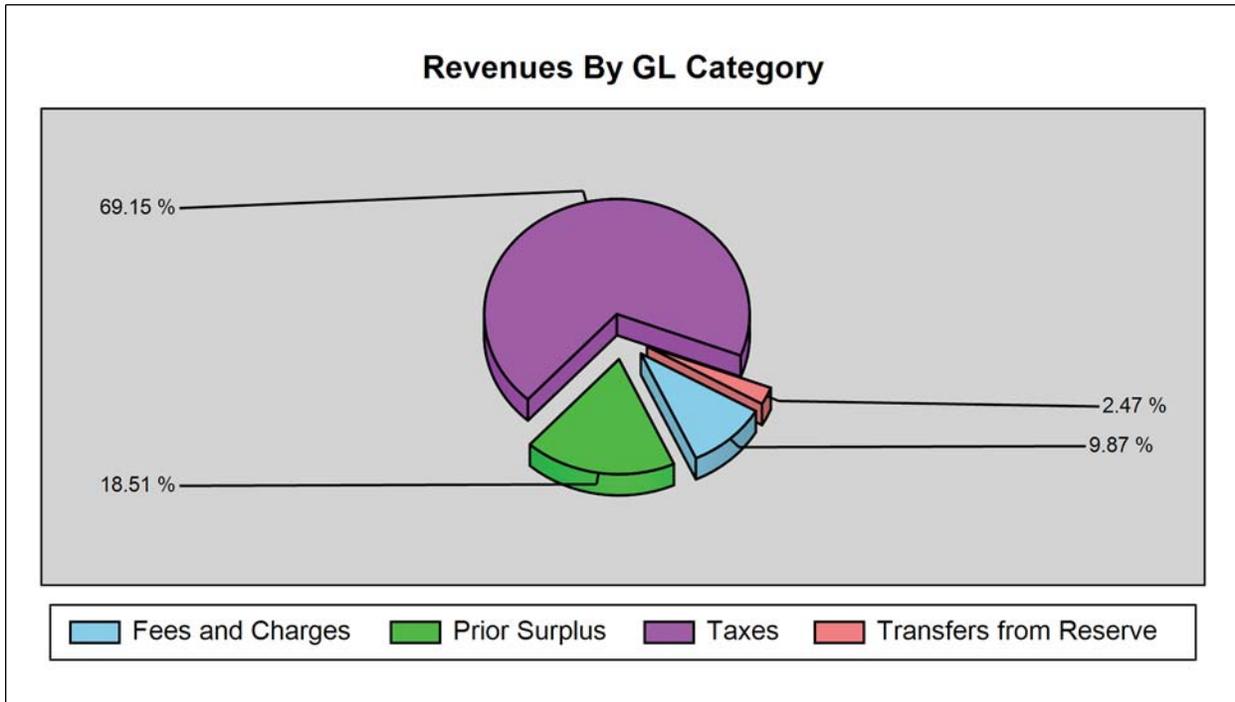
TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA E	\$1,314,838	\$1,434,757	\$38,741	(Excluding Fire and Water)**
REGIONAL SERVICES	\$165,348	\$161,003	\$4,345	See Regional Services Summary Changes
RURAL SERVICES	\$422,911	\$402,354	\$20,557	See Rural Services Summary
SHARED SERVICES	\$3,229	\$4,718	-\$1,490	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA E (NARAMATA)	\$28,025	\$27,717	\$308	
GRANT-IN AID - AREA E	\$19,000	\$15,000	\$4,000	decrease in prior year surplus
NARAMATA MUSEUM	\$8,643	\$10,500	-\$1,857	
NOISE BYLAWS AREA E	\$4,040	\$3,836	\$204	
PARKS & RECREATION - NARAMATA	\$152,887	\$150,701	\$2,186	
ELECTORAL AREA E - RURAL PROJECTS	\$23,911	\$17,327	\$6,584	decrease in prior year surplus
NARAMATA TRANSIT	\$69,828	\$66,208	\$3,620	
UNSIGHTLY/UNTIDY PREMISES - AREA E	\$3,673	\$3,389	\$284	
FIRE PROTECTION - NARAMATA	\$298,344	\$253,104	\$45,240	Fire Master Plan \$10,200; Honorariums
WATER SYSTEM - NARAMATA	\$115,000	\$109,900	\$5,100	
WATER SYSTEM - NARAMATA ADMIN. (BLACKWELL STORES LITIGATION)	\$0	\$209,000	-\$209,000	debt ended 2015

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
WATER SYSTEM - NARAMATA	\$1,260,572	\$1,223,226	\$37,346	3% proposed rate increase
STREET LIGHTING	\$3,427	\$3,240	\$187	no proposed fee increase

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA E (NARAMATA)
 Dept Number: 8950
 Service Participants: Electoral Area E



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	3,750	4,000	250
Prior Surplus	5,000	7,500	2,500
Taxes	27,717	28,025	308
Transfers from Reserve	2,000	1,000	(1,000)
Total Revenues:	38,467	40,525	2,058
Expenditures			
Administration	5,815	5,753	(62)
Capital and Equipment	5,000	3,000	(2,000)
Maintenance and Repairs	2,543	2,545	2
Operations	2,500	2,500	0
Travel	1,500	1,500	0
Wages and benefits	21,109	25,227	4,118
Total Expenditures:	38,467	40,525	2,058
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA E (NARAMATA)
 Dept Number: 8950
 Service Participants: Electoral Area E

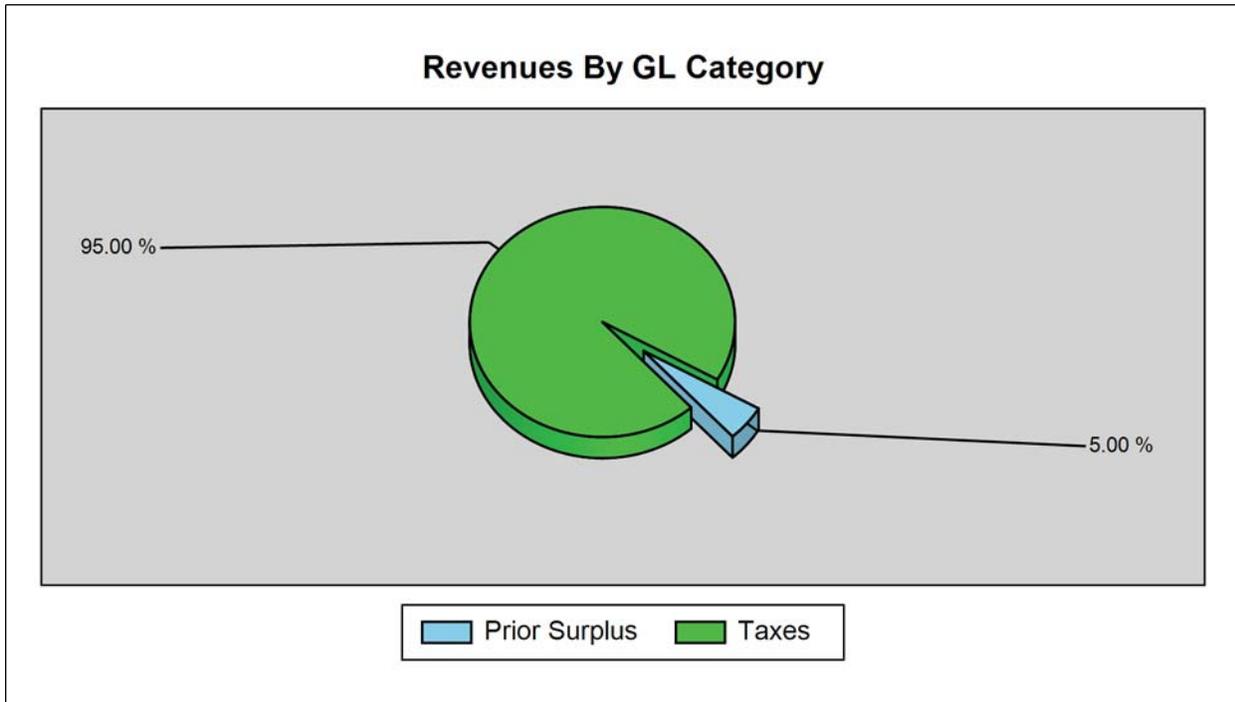


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	4,000	4,000	4,500	4,500	4,500
Prior Surplus	7,500	7,500	7,500	7,500	7,500
Taxes	28,025	28,528	28,592	29,123	29,253
Transfers from Reserve	1,000	1,000	1,000	1,000	1,000
Total Revenues:	40,525	41,028	41,592	42,123	42,253
Expenditures					
Administration	5,753	5,854	5,956	6,060	6,166
Capital and Equipment	3,000	3,000	3,000	3,000	3,000
Maintenance and Repairs	2,545	2,545	2,546	2,547	2,548
Operations	2,500	2,500	2,500	2,500	2,500
Travel	1,500	1,500	1,550	1,500	1,500
Wages and benefits	25,227	25,629	26,041	26,516	26,539
Total Expenditures:	40,525	41,028	41,592	42,123	42,253
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA E
 Dept Number: 7960
 Service Participants: Electoral Area E



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	5,000	1,000	(4,000)
Taxes	15,000	19,000	4,000
Total Revenues:	20,000	20,000	0
Expenditures			
Grant in Aid	20,000	20,000	0
Total Expenditures:	20,000	20,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA E
 Dept Number: 7960
 Service Participants: Electoral Area E

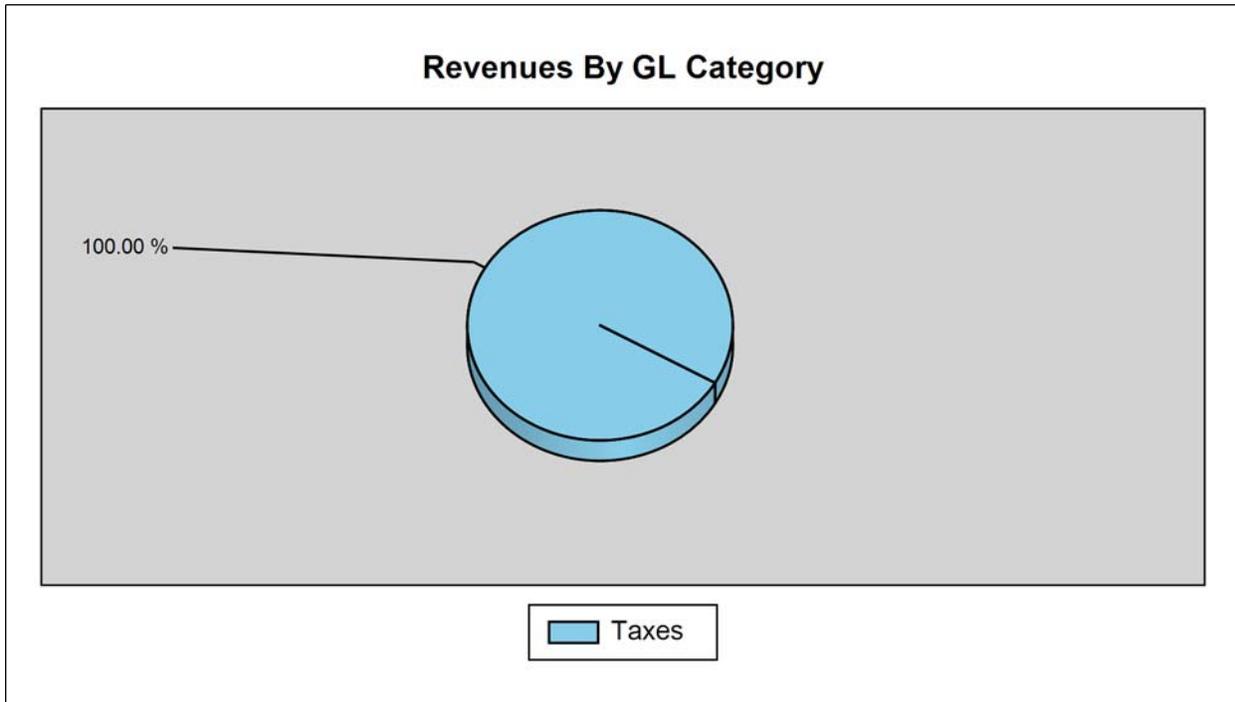


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	1,000	0	0	0	0
Taxes	19,000	20,000	20,000	20,000	20,000
Total Revenues:	20,000	20,000	20,000	20,000	20,000
Expenditures					
Grant in Aid	20,000	20,000	20,000	20,000	20,000
Total Expenditures:	20,000	20,000	20,000	20,000	20,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA MUSEUM
 Dept Number: 7830
 Service Participants: Electoral Area E



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	10,500	8,643	(1,857)
Transfers from Reserve	4,000	0	(4,000)
Total Revenues:	14,500	8,643	(5,857)
Expenditures			
Administration	0	240	240
Capital and Equipment	8,500	0	(8,500)
Contracts and Agreements	5,000	5,000	0
Insurance	0	2,000	2,000
Transfers	0	1,000	1,000
Wages and benefits	1,000	403	(597)
Total Expenditures:	14,500	8,643	(5,857)
Net Total	0	0	0

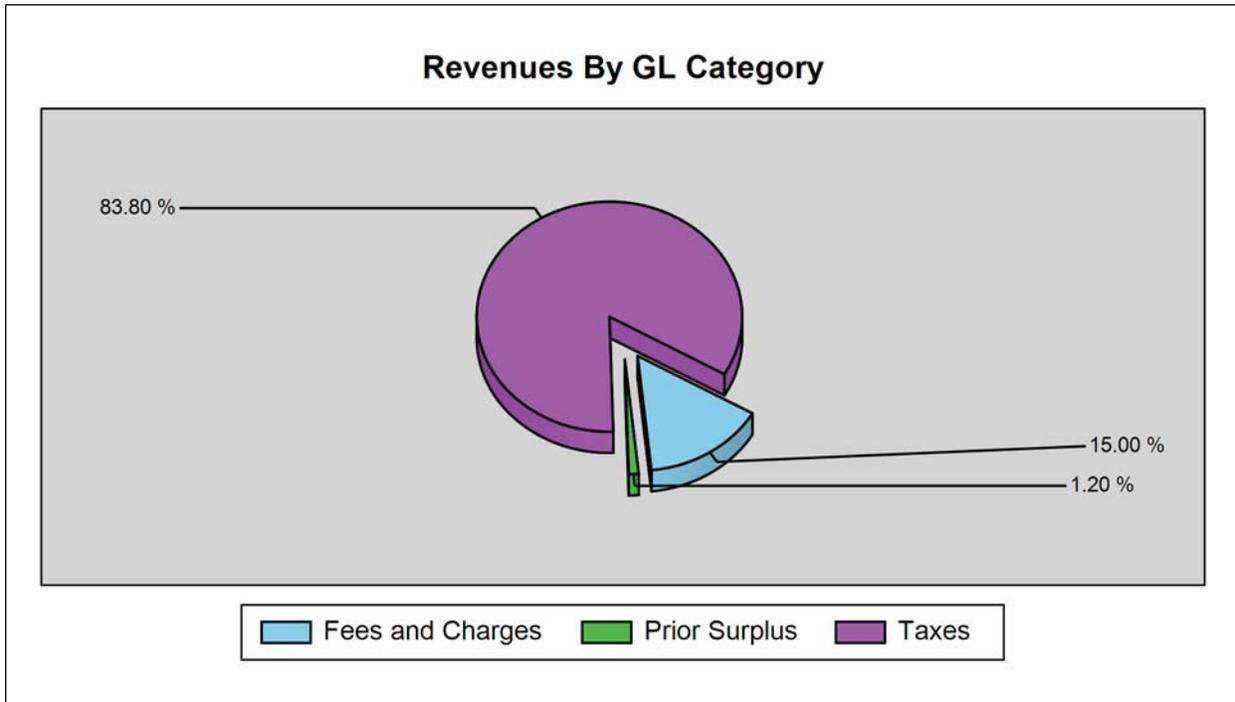
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA MUSEUM
 Dept Number: 7830
 Service Participants: Electoral Area E



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	8,643	8,654	8,665	8,678	8,682
Total Revenues:	8,643	8,654	8,665	8,678	8,682
Expenditures					
Administration	240	244	248	253	257
Contracts and Agreements	5,000	5,000	5,000	5,000	5,000
Insurance	2,000	2,000	2,000	2,000	2,000
Transfers	1,000	1,000	1,000	1,000	1,000
Wages and benefits	403	410	417	425	425
Total Expenditures:	8,643	8,654	8,665	8,678	8,682
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	15,000	12,500	(2,500)
Prior Surplus	2,000	1,000	(1,000)
Taxes	66,208	69,828	3,620
Total Revenues:	83,208	83,328	120
Expenditures			
Administration	3,208	3,328	120
Operations	80,000	80,000	0
Total Expenditures:	83,208	83,328	120
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA TRANSIT
 Dept Number: 8300
 Service Participants: Electoral Area E

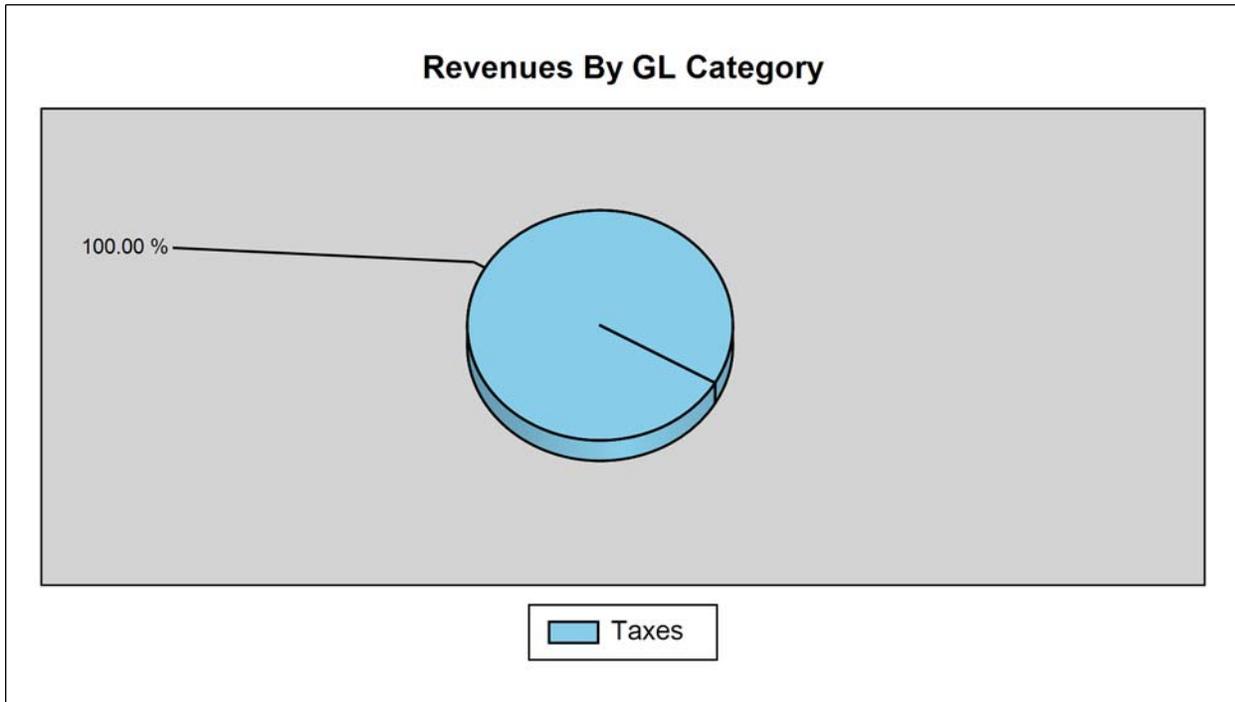


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	12,500	12,500	12,500	12,500	12,500
Prior Surplus	1,000	0	0	0	0
Taxes	69,828	70,886	70,945	71,006	71,067
Total Revenues:	83,328	83,386	83,445	83,506	83,567
Expenditures					
Administration	3,328	3,386	3,445	3,506	3,567
Operations	80,000	80,000	80,000	80,000	80,000
Total Expenditures:	83,328	83,386	83,445	83,506	83,567
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NOISE BYLAWS AREA E
 Dept Number: 2710
 Service Participants: Electoral Area E

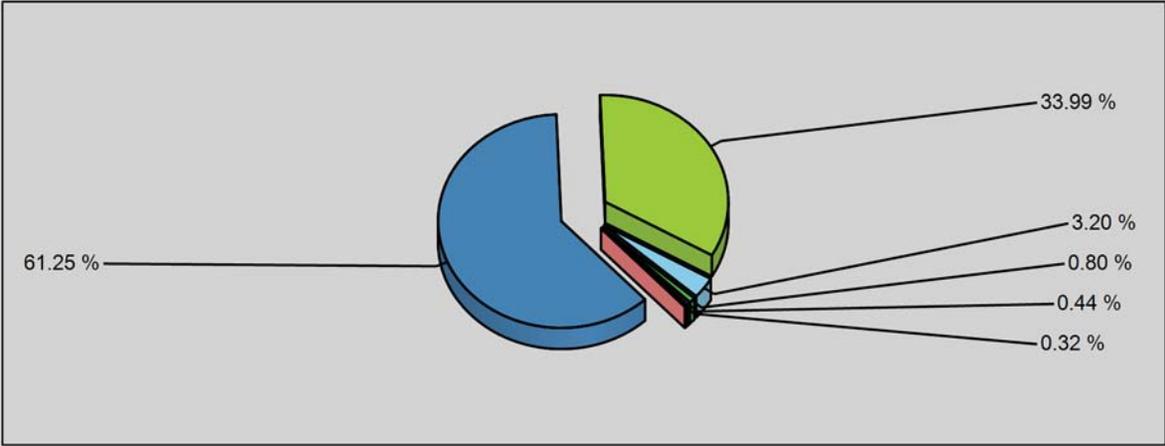


Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,836	4,040	204
Total Revenues:	3,836	4,040	204
Expenditures			
Operations	3,836	4,040	204
Total Expenditures:	3,836	4,040	204
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	4,040	4,111	4,183	4,256	4,330
Total Revenues:	4,040	4,111	4,183	4,256	4,330
Expenditures					
Operations	4,040	4,111	4,183	4,256	4,330
Total Expenditures:	4,040	4,111	4,183	4,256	4,330
Net Total	0	0	0	0	0



Revenues By GL Category



Fees and Charges	Other Revenue	Taxes
Grants	Rental Revenue	Transfers from Reserve

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION NARAMATA
 Dept Number: 7540
 Service Participants: Electoral Area E



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	7,500	8,000	500
Grants	27,000	2,000	(25,000)
Other Revenue	1,000	1,100	100
Prior Surplus	25,000	0	(25,000)
Rental Revenue	800	800	0
Taxes	150,701	152,887	2,186
Transfers from Reserve	25,000	84,834	59,834
Total Revenues:	237,001	249,621	12,620
Expenditures			
Administration	5,872	6,301	429
Advertising	1,200	1,000	(200)
Capital and Equipment	61,700	74,234	12,534
Contracts and Agreements	29,000	31,000	2,000
Grant Expense	25,000	0	(25,000)
Grant in Aid	7,000	8,500	1,500
Insurance	3,933	6,228	2,295
Maintenance and Repairs	28,300	36,200	7,900
Operations	9,500	10,000	500
Other Expense	15,150	13,850	(1,300)
Projects	0	20,000	20,000
Supplies	700	900	200
Transfers	6,000	0	(6,000)
Utilities	1,600	1,600	0
Wages and benefits	42,046	39,808	(2,238)
Total Expenditures:	237,001	249,621	12,620
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION NARAMATA
 Dept Number: 7540
 Service Participants: Electoral Area E

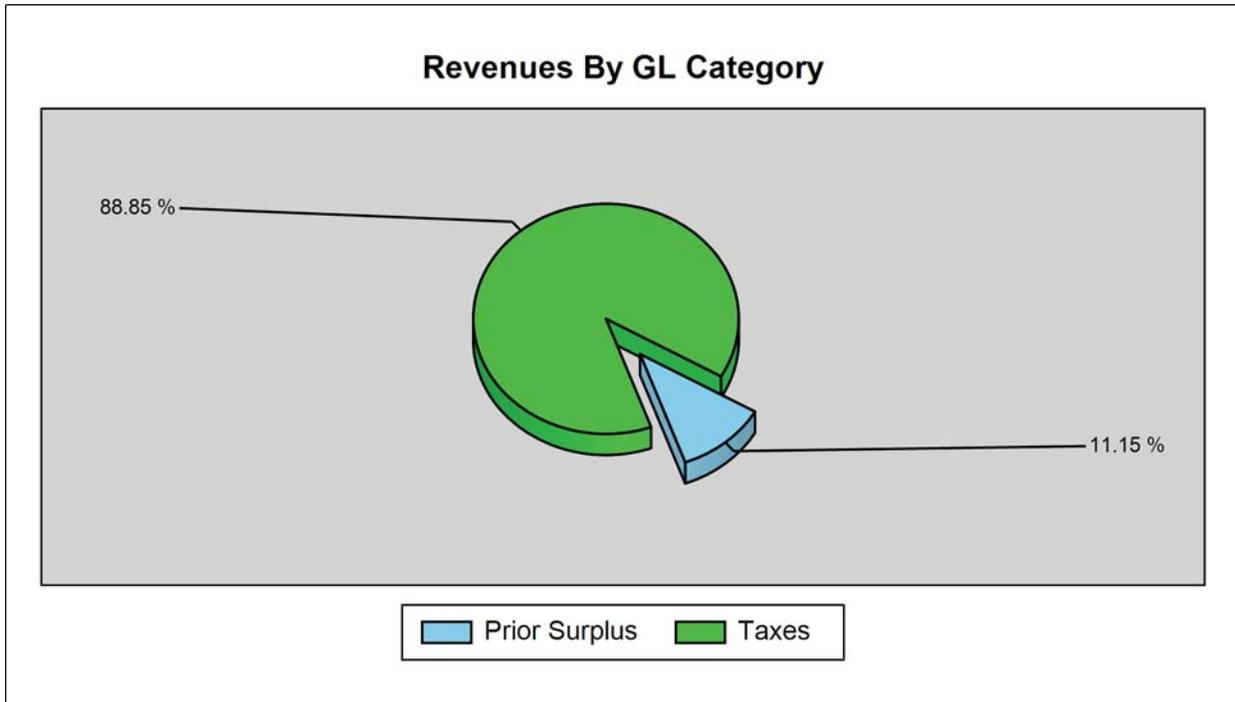


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	8,000	8,500	8,500	8,600	8,772
Grants	2,000	2,000	2,000	2,000	2,040
Other Revenue	1,100	1,100	1,100	1,100	1,122
Rental Revenue	800	800	800	800	816
Taxes	152,887	154,066	155,667	160,489	164,980
Transfers from Reserve	84,834	50,000	25,000	5,000	7,500
Total Revenues:	249,621	216,466	193,067	177,989	185,230
Expenditures					
Administration	6,301	6,411	6,523	6,638	6,754
Advertising	1,000	1,000	1,100	1,100	1,150
Capital and Equipment	74,234	63,500	40,250	20,250	24,250
Contracts and Agreements	31,000	31,000	32,500	32,500	33,500
Grant in Aid	8,500	8,500	8,700	8,700	8,700
Insurance	6,228	6,092	6,174	6,257	6,342
Maintenance and Repairs	36,200	27,600	28,600	30,200	30,968
Operations	10,000	9,500	10,000	10,000	10,000
Other Expense	13,850	13,850	14,000	14,000	14,500
Projects	20,000	0	0	0	0
Supplies	900	900	900	900	900
Transfers	0	6,000	2,000	5,000	5,000
Utilities	1,600	1,600	1,700	1,700	1,734
Wages and benefits	39,808	40,513	40,620	40,744	41,432
Total Expenditures:	249,621	216,466	193,067	177,989	185,230
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA E
 Dept Number: 0360
 Service Participants: Electoral Area E



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	15,000	3,000	(12,000)
Taxes	17,327	23,911	6,584
Total Revenues:	32,327	26,911	(5,416)
Expenditures			
Administration	1,461	1,388	(73)
Contingency	20,000	15,000	(5,000)
Projects	400	400	0
Travel	6,000	6,000	0
Wages and benefits	4,466	4,123	(343)
Total Expenditures:	32,327	26,911	(5,416)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA E
 Dept Number: 0360
 Service Participants: Electoral Area E

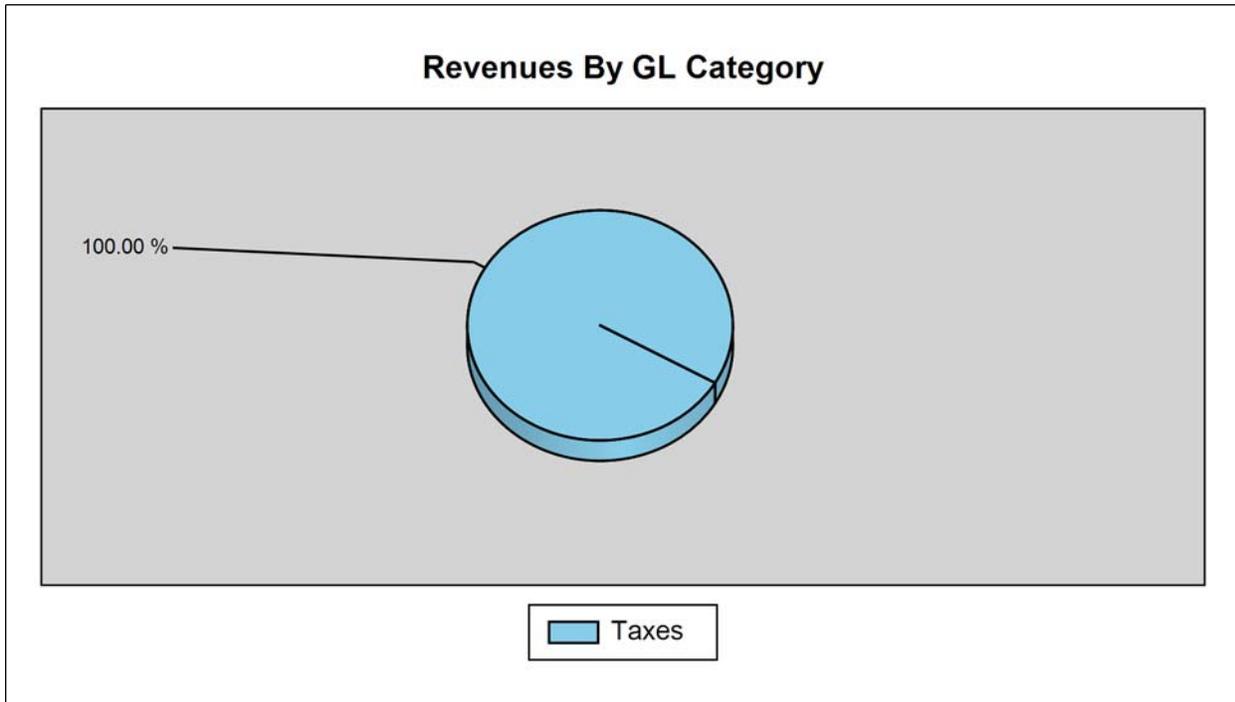


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	3,000	3,000	3,000	3,000	3,000
Taxes	23,911	29,008	29,106	29,217	29,242
Total Revenues:	26,911	32,008	32,106	32,217	32,242
Expenditures					
Administration	1,388	1,412	1,437	1,462	1,488
Contingency	15,000	20,000	20,000	20,000	20,000
Projects	400	400	400	400	400
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	4,123	4,196	4,269	4,355	4,355
Total Expenditures:	26,911	32,008	32,106	32,217	32,242
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA E
 Dept Number: 2610
 Service Participants: Electoral Area E



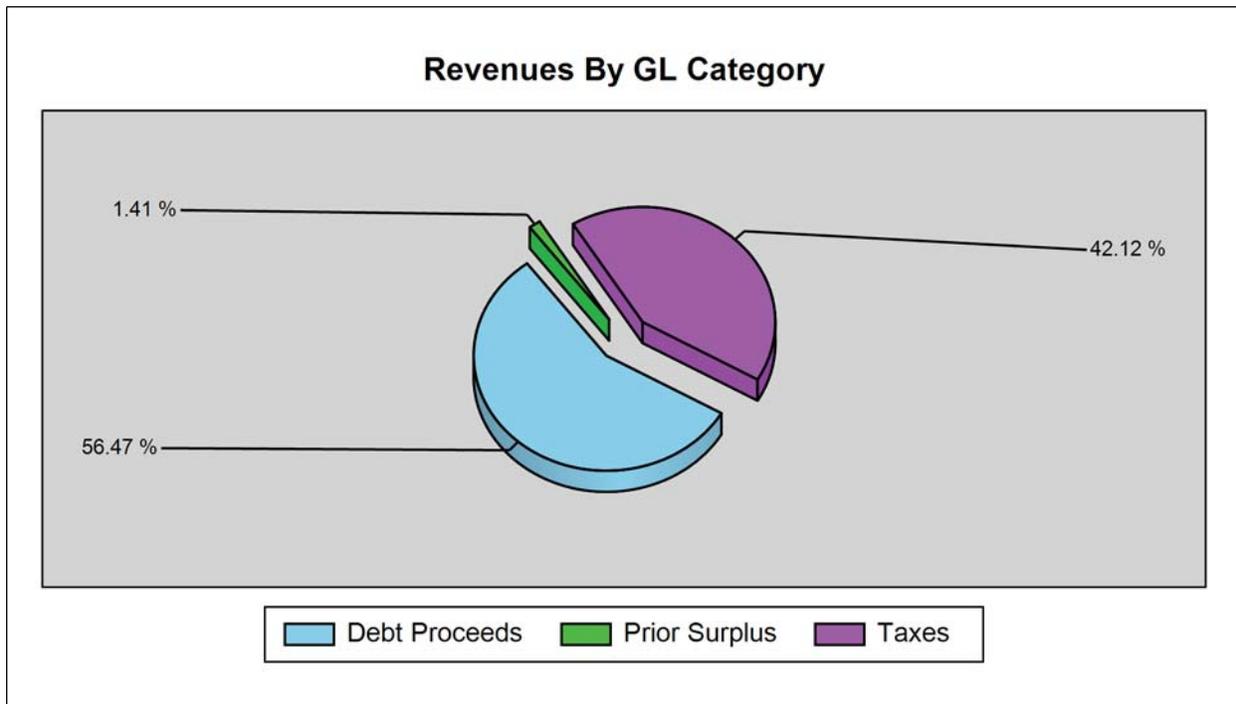
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,389	3,673	284
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,673	3,737	3,803	3,869	3,937
Total Revenues:	3,673	3,737	3,803	3,869	3,937
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE NARAMATA
 Dept Number: 1700
 Service Participants: Specified Service Area R715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds	0	400,000	400,000
Prior Surplus	10,000	10,000	0
Taxes	253,104	298,344	45,240
Total Revenues:	263,104	708,344	445,240
Expenditures			
Administration	17,082	16,322	(760)
Capital and Equipment	23,000	439,000	416,000
Financing	33,685	10,000	(23,685)
Insurance	11,712	14,754	3,042
Maintenance and Repairs	19,985	27,254	7,269
Operations	7,272	7,926	654
Other Expense	2,653	13,094	10,441
Supplies	10,920	14,681	3,761
Transfers	16,480	16,000	(480)
Travel	2,000	3,000	1,000
Utilities	11,315	12,333	1,018
Wages and benefits	107,000	133,980	26,980
Total Expenditures:	263,104	708,344	445,240
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

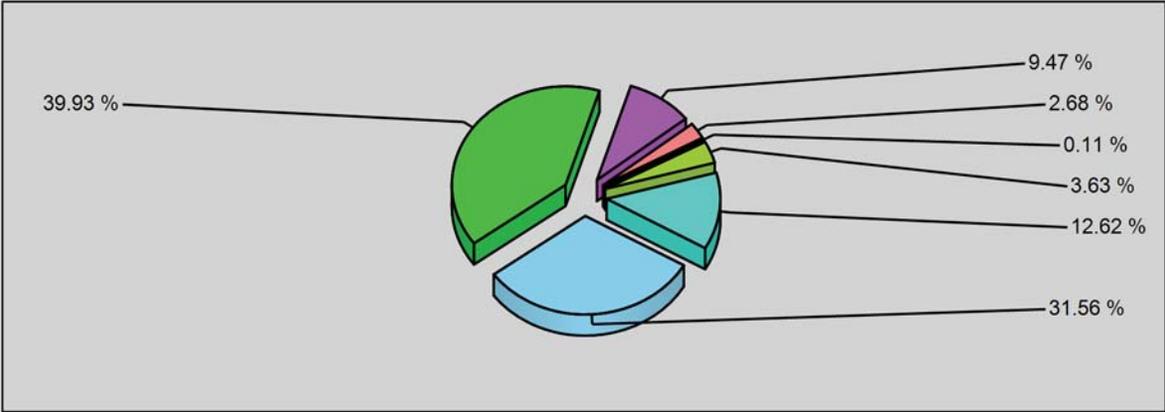
Service: FIRE NARAMATA
 Dept Number: 1700
 Service Participants: Specified Service Area R715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds	400,000	0	0	0	0
Prior Surplus	10,000	10,000	10,000	10,000	10,600
Taxes	298,344	372,496	366,502	412,648	434,493
Transfers from Reserve	0	0	0	0	0
Total Revenues:	708,344	382,496	376,502	422,648	445,093
Expenditures					
Administration	16,322	16,608	16,898	17,194	17,495
Capital and Equipment	439,000	92,510	66,336	90,506	95,937
Financing	10,000	36,370	36,370	36,370	36,370
Insurance	14,754	17,105	18,644	20,322	21,540
Maintenance and Repairs	27,254	29,706	32,380	35,294	37,412
Operations	7,926	8,640	9,417	10,265	10,881
Other Expense	13,094	3,152	3,436	3,745	3,970
Supplies	14,681	16,003	17,443	19,012	20,153
Transfers	16,000	16,000	16,000	16,000	16,960
Travel	3,000	3,270	3,564	3,885	4,118
Utilities	12,333	13,444	14,653	15,972	16,930
Wages and benefits	133,980	129,688	141,361	154,083	163,327
Total Expenditures:	708,344	382,496	376,502	422,648	445,093
Net Total	0	0	0	0	0



Revenues By GL Category



- Debt Proceeds
- Fees and Charges
- Grants
- Prior Surplus
- Rental Revenue
- Taxes
- Transfers from Reserve

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER
 Dept Number: 3940
 Service Participants: Specified Service Area S715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds	0	1,000,000	1,000,000
Fees and Charges	1,227,914	1,265,260	37,346
Grants	10,500	300,000	289,500
Other Revenue	154,000	0	(154,000)
Prior Surplus	(154,000)	85,000	239,000
Recoveries	16,400	0	(16,400)
Rental Revenue	3,600	3,600	0
Taxes	109,900	115,000	5,100
Transfers from Reserve	1,277,000	400,000	(877,000)
Total Revenues:	2,645,314	3,168,860	523,546
Expenditures			
Administration	59,807	58,722	(1,085)
Advertising	2,200	2,300	100
Capital and Equipment	1,232,000	1,600,000	368,000
Consultants	120,000	280,000	160,000
Contingency	5,000	1,000	(4,000)
Contracts and Agreements	7,535	7,535	0
Financing	155,068	163,568	8,500
Insurance	13,433	14,121	688
Legal	5,000	5,000	0
Maintenance and Repairs	90,000	90,000	0
Operations	151,720	153,460	1,740
Supplies	2,500	500	(2,000)
Transfers	186,941	186,941	0
Travel	25,000	20,000	(5,000)
Utilities	178,000	160,000	(18,000)
Wages and benefits	411,110	425,713	14,603
Total Expenditures:	2,645,314	3,168,860	523,546
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER
 Dept Number: 3940
 Service Participants: Specified Service Area S715

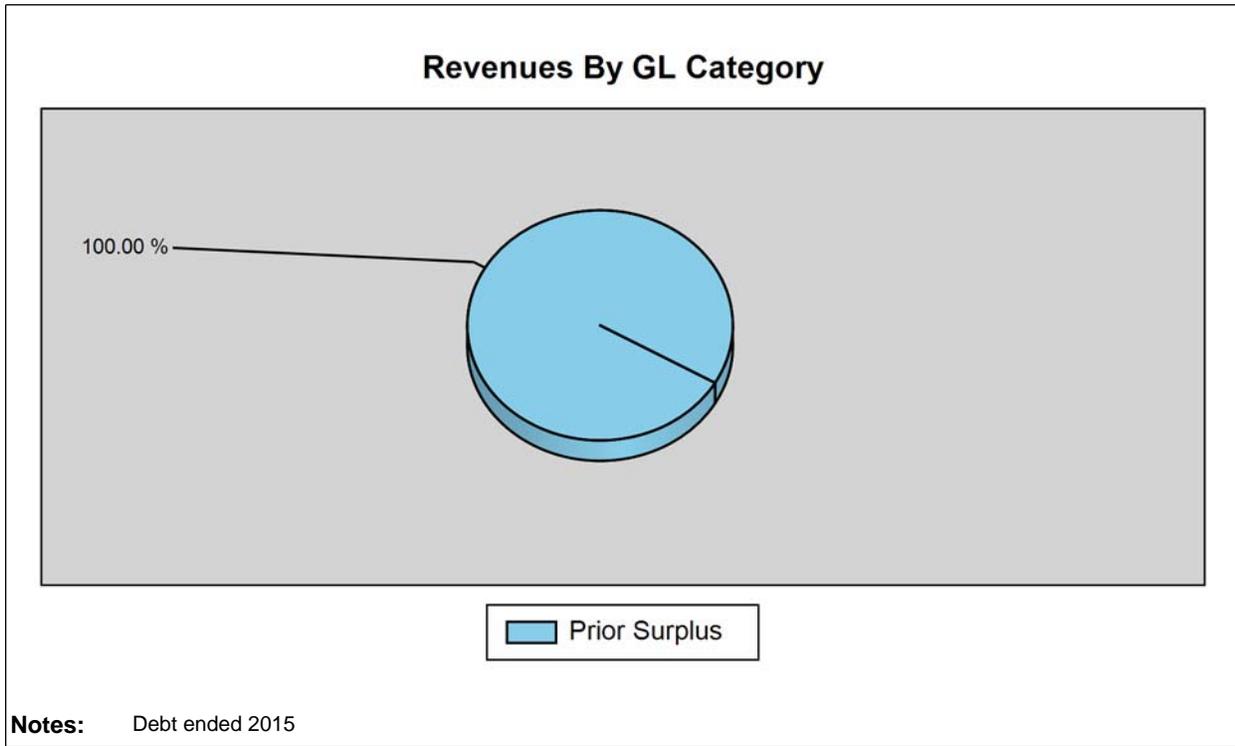


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds	1,000,000	0	0	0	0
Fees and Charges	1,265,260	1,479,801	1,615,812	1,662,668	1,662,264
Grants	300,000	0	0	0	0
Prior Surplus	85,000	0	0	0	0
Rental Revenue	3,600	3,600	3,600	3,600	3,600
Taxes	115,000	120,750	126,788	133,127	139,783
Transfers from Reserve	400,000	200,000	100,000	100,000	100,000
Total Revenues:	3,168,860	1,804,151	1,846,200	1,899,395	1,905,647
Expenditures					
Administration	58,722	59,750	60,795	61,859	62,942
Advertising	2,300	2,400	2,500	2,600	2,700
Capital and Equipment	1,600,000	300,000	300,000	300,000	300,000
Consultants	280,000	135,000	110,000	120,000	130,000
Contingency	1,000	1,000	1,000	1,000	1,000
Contracts and Agreements	7,535	7,535	7,535	7,535	7,535
Financing	163,568	230,429	230,429	230,429	230,429
Insurance	14,121	13,976	14,255	14,540	0
Legal	5,000	5,000	5,000	5,000	5,000
Maintenance and Repairs	90,000	90,000	90,000	90,000	90,000
Operations	153,460	158,575	163,700	168,825	173,950
Supplies	500	500	500	500	500
Transfers	186,941	186,941	236,941	261,941	261,941
Travel	20,000	20,000	20,000	20,000	20,000
Utilities	160,000	163,625	167,296	171,014	174,779
Wages and benefits	425,713	429,421	436,248	444,152	444,872
Total Expenditures:	3,168,860	1,804,151	1,846,199	1,899,395	1,905,648
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER ADMIN (BLACKWELL)
 Dept Number: 3950
 Service Participants: Specified Service Area S715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(6,506)	1	6,507
Taxes	209,000	0	(209,000)
Total Revenues:	202,494	1	(202,493)
Expenditures			
Financing	202,494	1	(202,493)
Total Expenditures:	202,494	1	(202,493)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: NARAMATA WATER ADMIN (BLACKWELL)
 Dept Number: 3950
 Service Participants: Specified Service Area S715



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	1	0	0	0	0
Total Revenues:	1	0	0	0	0
Expenditures					
Financing	1	0	0	0	0
Total Expenditures:	1	0	0	0	0
Net Total	0	0	0	0	0

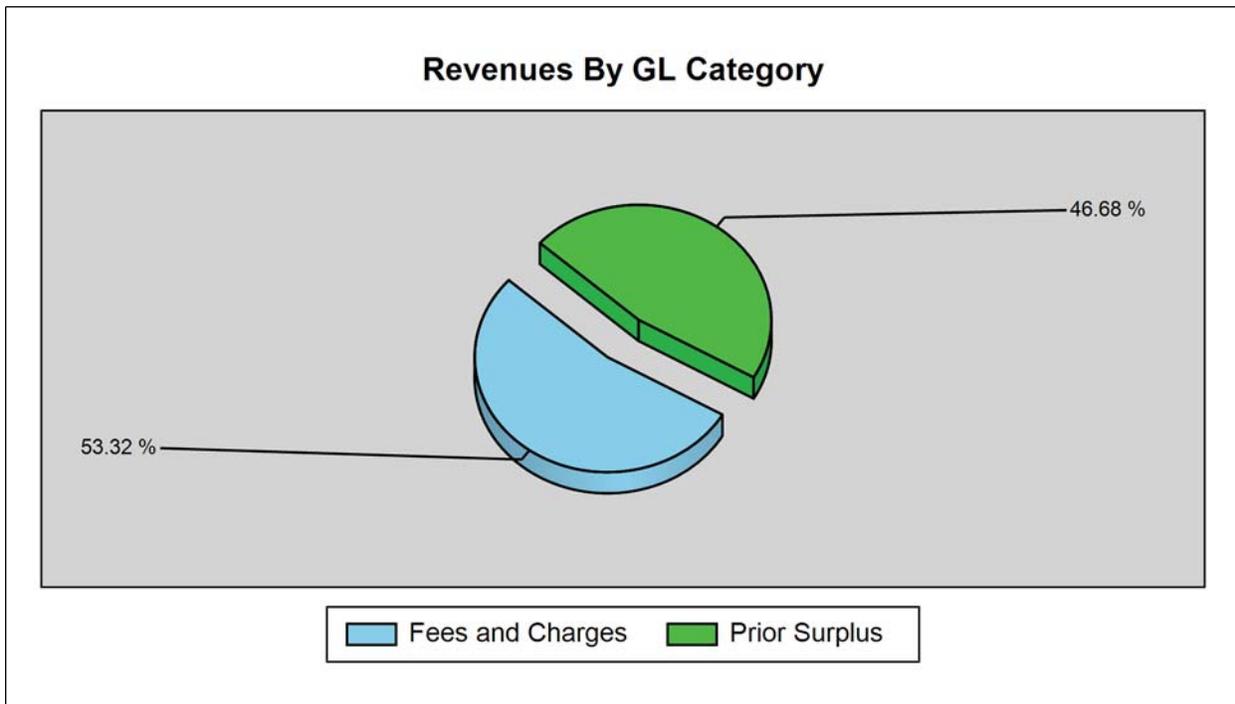
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	3,240	3,427	187
Prior Surplus	3,000	3,000	0
Total Revenues:	6,240	6,427	187
Expenditures			
Administration	1,122	1,066	(56)
Utilities	4,500	4,725	225
Wages and benefits	618	636	18
Total Expenditures:	6,240	6,427	187
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING NARAMATA

Dept Number: 9680

Service Participants: Specified Service Area Q715 LSA # 22



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	3,427	3,771	4,117	4,466	4,803
Prior Surplus	3,000	2,750	2,500	2,250	2,000
Total Revenues:	6,427	6,521	6,617	6,716	6,803
Expenditures					
Administration	1,066	1,066	1,066	1,066	1,066
Utilities	4,725	4,808	4,892	4,977	5,065
Wages and benefits	636	648	659	672	672
Total Expenditures:	6,427	6,521	6,617	6,716	6,803
Net Total	0	0	0	0	0

ELECTORAL AREA “F”

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REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA F (OKANAGAN LAKE WEST/WESTBENCH)	2016	2015	NET CHANGE
Participating Directors determine budget by weighted vote			
SOLID WASTE MANAGEMENT PLAN	\$ 3,388	\$ 3,307	\$ 80
911 EMERGENCY CALL SYSTEM - Impr. Only	13,989	11,000	2,989
EMERGENCY PLANNING	4,025	3,979	45
GENERAL GOVERNMENT	30,846	35,700	(4,854)
ELECTORAL AREA ADMINISTRATION	90,982	78,284	12,698
BUILDING INSPECTION	9,353	8,886	467
ELECTORAL AREA PLANNING	74,042	73,770	272
DESTRUCTION OF PESTS	197	193	4
NUISANCE CONTROL	609	618	(9)
MOSQUITO CONTROL - Impr Only	537	536	1
ANIMAL CONTROL	10,797	11,477	(680)
NOXIOUS WEEDS	805	496	309
SUBDIVISION SERVICING	6,389	5,756	633
ILLEGAL DUMPING	239	196	43
REGIONAL GROWTH STRATEGY - SUB-REGIONAL	2,520	1,618	902
REGIONAL TRAILS	6,081	3,310	2,771
Subtotal	254,797	239,125	15,672
Regional Director determines budget			
RURAL PROJECTS	14,076	9,356	4,720
GRANT-IN-AID	2,500	2,500	-
PARKS COMMISSION	75,903	57,811	18,092
NOISE BYLAW	1,281	1,205	75
UNTIDY AND UNSIGHLY CONTROL	3,673	3,504	169
Subtotal	97,433	74,376	23,056
Requisitions from Other Multi-Regional Boards			
OKANAGAN BASIN WATER BOARD	21,294	21,293	1
SUBTOTAL	373,524	334,795	38,729
Service Areas			
FIRE PROTECTION-WESTBENCH/PIB LANDS-A(715)	265,143	270,440	(5,297)
OKANAGAN REGIONAL LIBRARY	83,066	83,121	(55)
STERILE INSECT RELEASE	14,495	9,915	4,579
REC CENTRE COST SHARING-M(715)	20,000	20,000	-
WEST BENCH WATER CAPITAL (PARCEL)	115,600	191,402	(75,802)
FAULDER WATER SYSTEM-A(777)	136,390	134,677	1,713
ELECT SYS-WESTBENCH EST/HUSULA-A(715)	5,411	5,218	193
SEPTAGE DISPOSAL SERVICE	1,562	2,283	(721)
Subtotal	641,667	717,056	(75,389)
TOTAL	\$ 1,015,191	\$ 1,051,851	\$ (36,660)
Average Res Tax Rate/\$1000	\$ 2.23	\$ 2.14	\$ 0.09
Average Taxes per Res Property	\$ 949.39	\$ 911.48	\$ 37.92

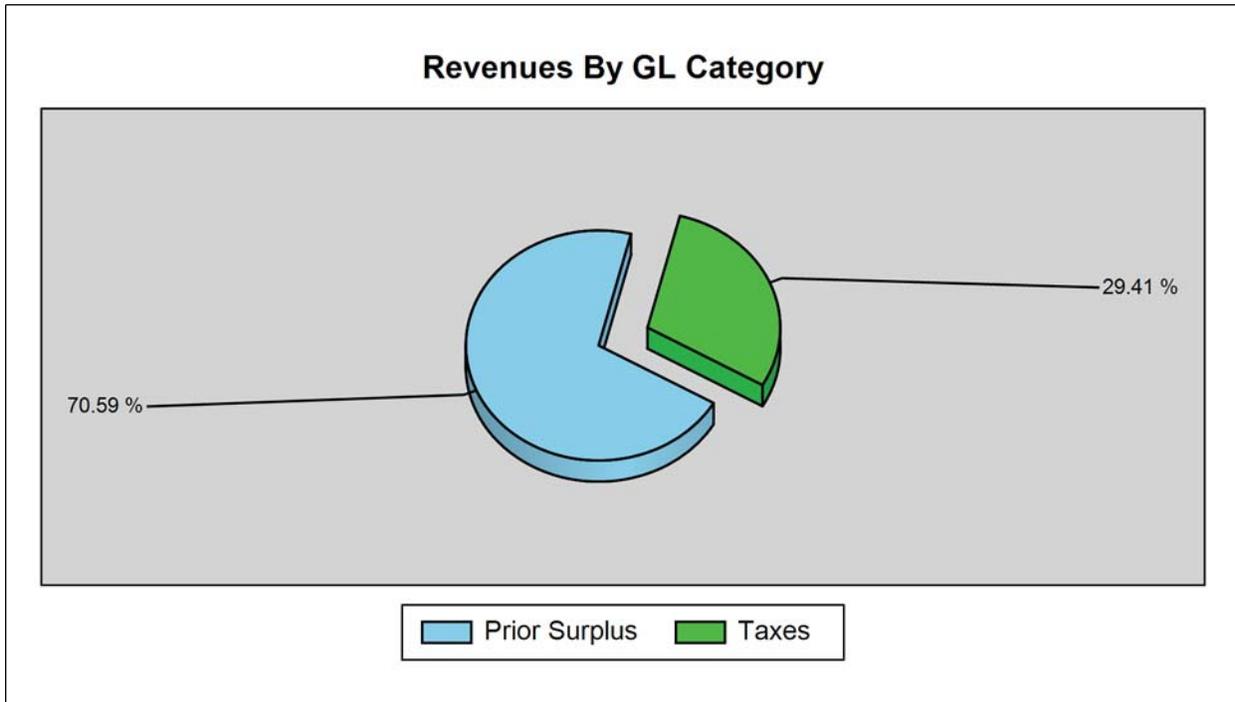
TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA F	\$1,015,191	\$1,051,851	\$42,533	(Excluding Fire and Water)**
REGIONAL SERVICES	\$98,291	\$91,433	\$6,857	See Regional Services Summary Changes
RURAL SERVICES	\$275,361	\$262,022	\$13,340	See Rural Services Summary
SHARED SERVICES	\$2,843	\$3,488	-\$645	See Shared Services Summary Changes
AREA F PARKS COMMISSION	\$75,903	\$57,811	\$18,092	S&W up \$9K; Capital/equip up \$9K
GRANT IN AID - AREA F	\$2,500	\$2,500	\$0	
ELECTORAL AREA F - RURAL PROJECTS	\$14,076	\$9,356	\$4,720	decreased prior year surplus
UNSIGHTLY/UNTIDY PREMISES - AREA F	\$3,673	\$3,504	\$169	
FIRE PROTECTION - D-F	\$265,143	\$270,440	-\$5,297	
RECREATION - WEST BENCH	\$20,000	\$20,000	\$0	
ST. LIGHTING-WEST BENCH/HUSULA	\$5,411	\$5,218	\$193	
WATER SYSTEM - FAULDER	\$136,390	\$134,677	\$1,713	
WATER SYSTEM - WEST BENCH	\$115,600	\$191,402	-\$75,802	adjustments due to final count on commuted payments/ debt servicing costs based on actual interest rates - Parcel tax decrease of approximately \$150 annually

NON TAX SUPPORTED SERVICES - USER FEES / OTHER				EXPLANATION
WATER SYSTEM SAGE MESA	\$140,431	\$136,601	\$3,830	
WEST BENCH WATER	\$408,652	\$407,356	\$1,296	no proposed fee changes; will await metered structure

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA F
 Dept Number: 8000
 Service Participants: Electoral Area F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	6,000	6,000	0
Taxes	2,500	2,500	0
Total Revenues:	8,500	8,500	0
Expenditures			
Grant in Aid	8,500	8,500	0
Total Expenditures:	8,500	8,500	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA F
 Dept Number: 8000
 Service Participants: Electoral Area F

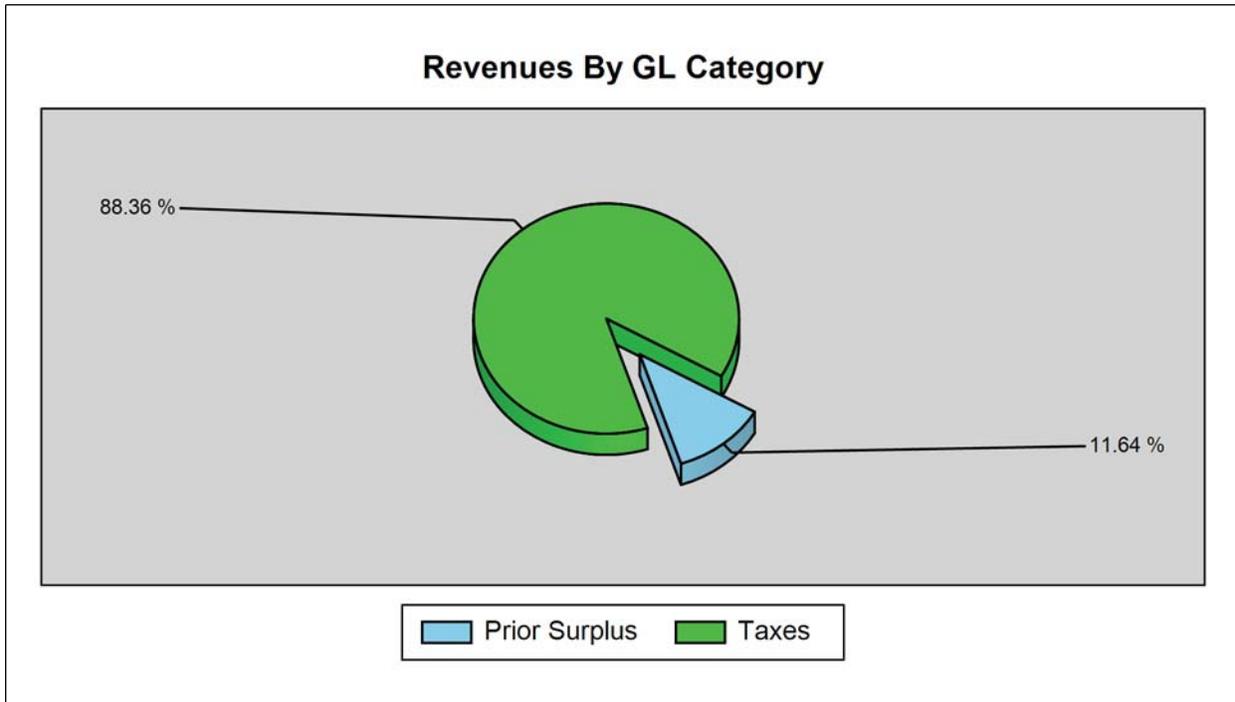


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	6,000	6,000	6,000	6,000	6,000
Taxes	2,500	2,500	2,500	2,500	2,500
Total Revenues:	8,500	8,500	8,500	8,500	8,500
Expenditures					
Grant in Aid	8,500	8,500	8,500	8,500	8,500
Total Expenditures:	8,500	8,500	8,500	8,500	8,500
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: PARKS COMMISSION AREA F
 Dept Number: 7570
 Service Participants: Electoral Area F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	10,000	0	(10,000)
Prior Surplus	5,000	10,000	5,000
Taxes	57,811	75,903	18,092
Total Revenues:	72,811	85,903	13,092
Expenditures			
Administration	3,257	3,094	(163)
Capital and Equipment	35,300	43,800	8,500
Contracts and Agreements	5,700	5,700	0
Insurance	900	963	63
Maintenance and Repairs	1,195	1,195	0
Operations	492	500	8
Supplies	2,500	3,200	700
Utilities	5,000	5,000	0
Wages and benefits	18,467	22,451	3,984
Total Expenditures:	72,811	85,903	13,092
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: PARKS COMMISSION AREA F
 Dept Number: 7570
 Service Participants: Electoral Area F

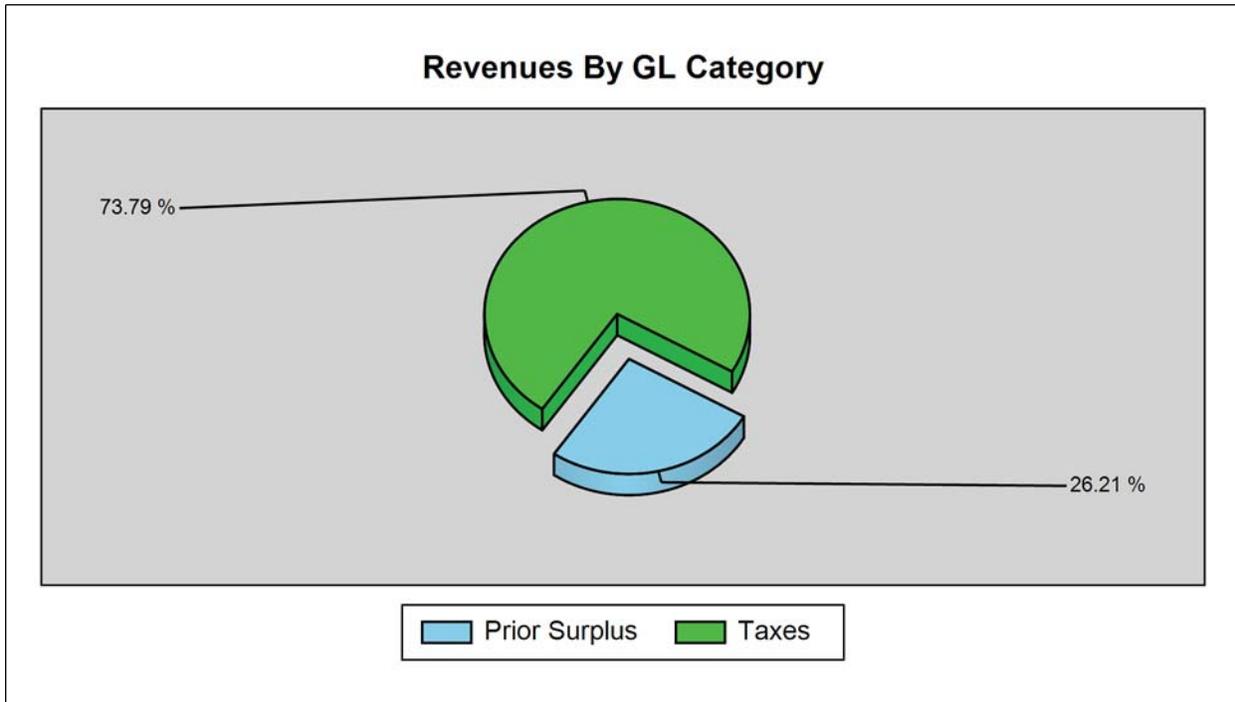


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	10,000	5,000	5,000	5,000	5,000
Taxes	75,903	90,589	101,485	64,039	64,364
Total Revenues:	85,903	95,589	106,485	69,039	69,364
Expenditures					
Administration	3,094	3,148	3,203	3,259	3,316
Capital and Equipment	43,800	48,000	58,000	20,000	20,000
Contracts and Agreements	5,700	5,700	5,700	5,700	5,700
Insurance	963	980	997	1,014	1,032
Maintenance and Repairs	1,195	1,195	1,195	1,195	1,195
Operations	500	550	600	650	700
Supplies	3,200	3,200	3,600	3,600	3,800
Transfers	0	5,000	5,000	5,000	5,000
Utilities	5,000	5,000	5,000	5,000	5,000
Wages and benefits	22,451	22,816	23,190	23,620	23,620
Total Expenditures:	85,903	95,589	106,485	69,039	69,364
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA F
 Dept Number: 0370
 Service Participants: Electoral Area F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	15,000	5,000	(10,000)
Taxes	9,356	14,076	4,720
Total Revenues:	24,356	19,076	(5,280)
Expenditures			
Administration	1,490	1,416	(74)
Advertising	1,000	500	(500)
Contingency	15,000	10,000	(5,000)
Projects	400	400	0
Travel	2,000	2,000	0
Wages and benefits	4,466	4,760	294
Total Expenditures:	24,356	19,076	(5,280)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA F
 Dept Number: 0370
 Service Participants: Electoral Area F

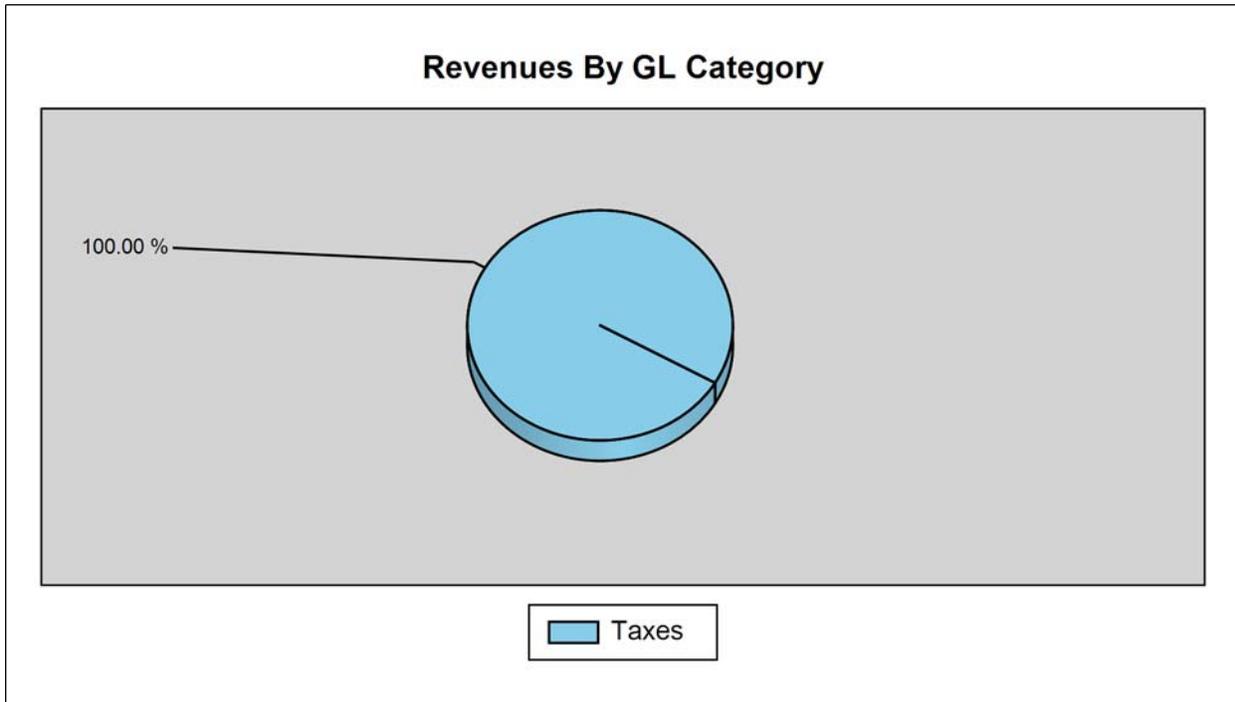


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	5,000	5,000	5,000	5,000	5,000
Taxes	14,076	14,184	14,294	14,418	14,444
Total Revenues:	19,076	19,184	19,294	19,418	19,444
Expenditures					
Administration	1,416	1,441	1,466	1,492	1,518
Advertising	500	500	500	500	500
Contingency	10,000	10,000	10,000	10,000	10,000
Projects	400	400	400	400	400
Travel	2,000	2,000	2,000	2,000	2,000
Wages and benefits	4,760	4,843	4,928	5,027	5,027
Total Expenditures:	19,076	19,184	19,294	19,418	19,444
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA F
 Dept Number: 2630
 Service Participants: Electoral Area F



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(115)	0	115
Taxes	3,504	3,673	169
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA F
 Dept Number: 2630
 Service Participants: Electoral Area F



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,673	3,737	3,803	3,869	3,937
Total Revenues:	3,673	3,737	3,803	3,869	3,937
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

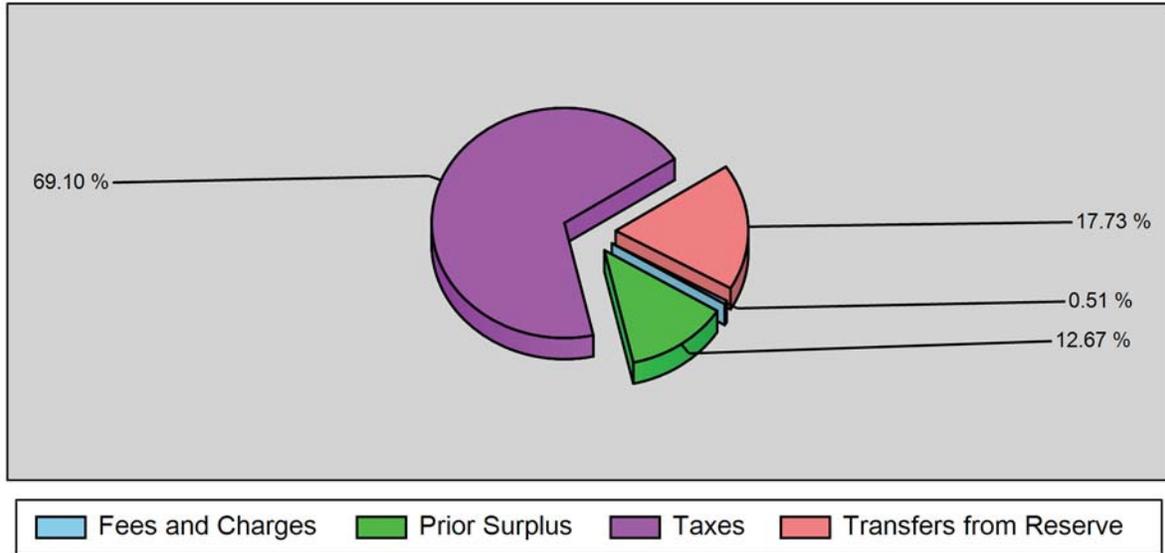
Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



Revenues By GL Category



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	1,000	1,000	0
Prior Surplus	10,000	25,000	15,000
Taxes	134,677	136,390	1,713
Transfers from Reserve	3,219	35,000	31,781
Total Revenues:	148,896	197,390	48,494
Expenditures			
Administration	9,305	8,966	(339)
Capital and Equipment	0	5,000	5,000
Consultants	5,000	40,000	35,000
Financing	15,000	0	(15,000)
Insurance	1,257	1,339	82
Operations	14,450	17,690	3,240
Transfers	1,200	29,300	28,100
Travel	4,000	4,000	0
Utilities	13,500	14,000	500
Wages and benefits	85,184	77,095	(8,089)
Total Expenditures:	148,896	197,390	48,494
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FAULDER WATER

Dept Number: 3920

Service Participants: Specified Service Area A777 LSA #11



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	1,000	1,000	1,000	1,000	1,000
Prior Surplus	25,000	10,000	10,000	10,000	10,000
Taxes	136,390	148,255	140,197	152,346	142,765
Transfers from Reserve	35,000	14,000	10,000	14,000	10,000
Total Revenues:	197,390	173,255	161,197	177,346	163,765
Expenditures					
Administration	8,966	9,123	9,283	9,445	9,610
Capital and Equipment	5,000	5,000	5,000	5,000	5,000
Consultants	40,000	5,000	5,000	5,000	5,000
Financing	0	8,443	8,443	8,443	8,443
Insurance	1,339	1,362	1,386	1,411	1,435
Operations	17,690	31,690	17,690	31,690	17,690
Transfers	29,300	17,300	17,300	17,300	17,300
Travel	4,000	4,000	4,000	4,000	4,000
Utilities	14,000	14,500	15,000	15,500	15,500
Wages and benefits	77,095	76,837	78,095	79,558	79,786
Total Expenditures:	197,390	173,255	161,197	177,346	163,765
Net Total	0	0	0	0	0

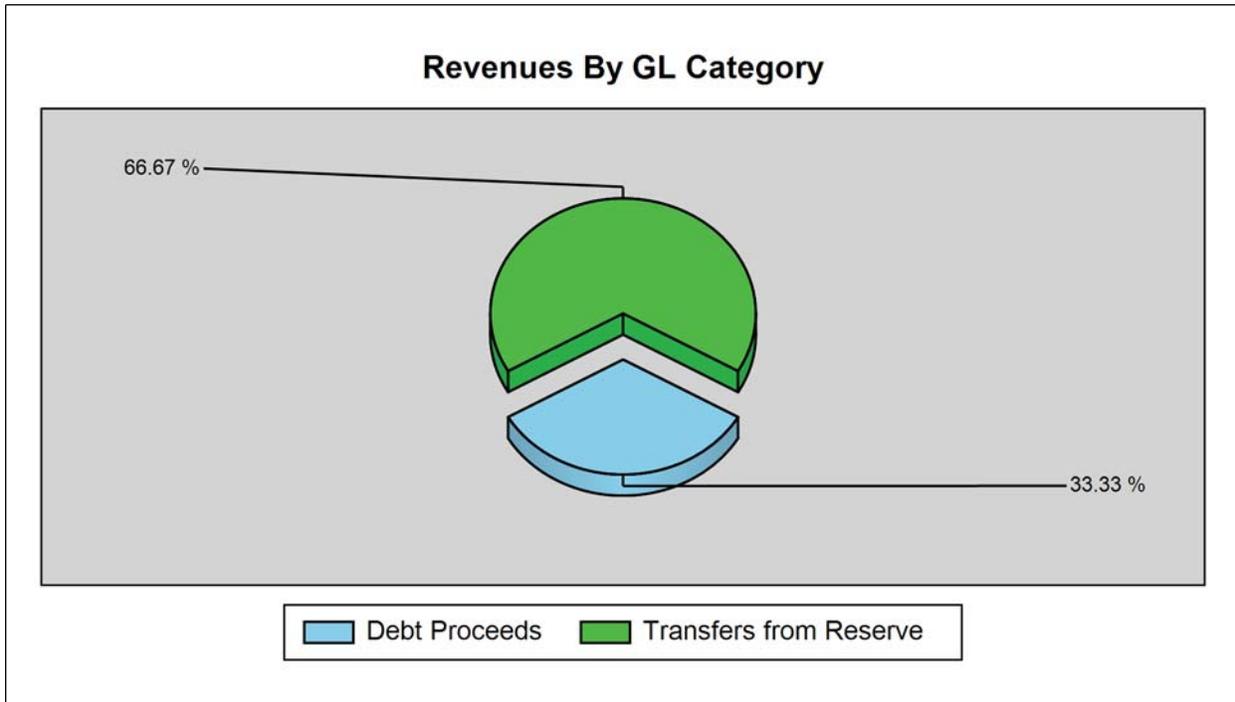
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FAULDER WATER CAPITAL PROJECTS

Dept Number: 3921

Service Participants: Specified Service Area A777 LSA #11



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds	472,000	133,333	(338,667)
Grants	762,000	0	(762,000)
Transfers from Reserve	0	266,667	266,667
Total Revenues:	1,234,000	400,000	(834,000)
Expenditures			
Advertising	1,000	0	(1,000)
Capital and Equipment	1,233,000	400,000	(833,000)
Total Expenditures:	1,234,000	400,000	(834,000)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FAULDER WATER CAPITAL PROJECTS
Dept Number: 3921
Service Participants: Specified Service Area A777 LSA #11

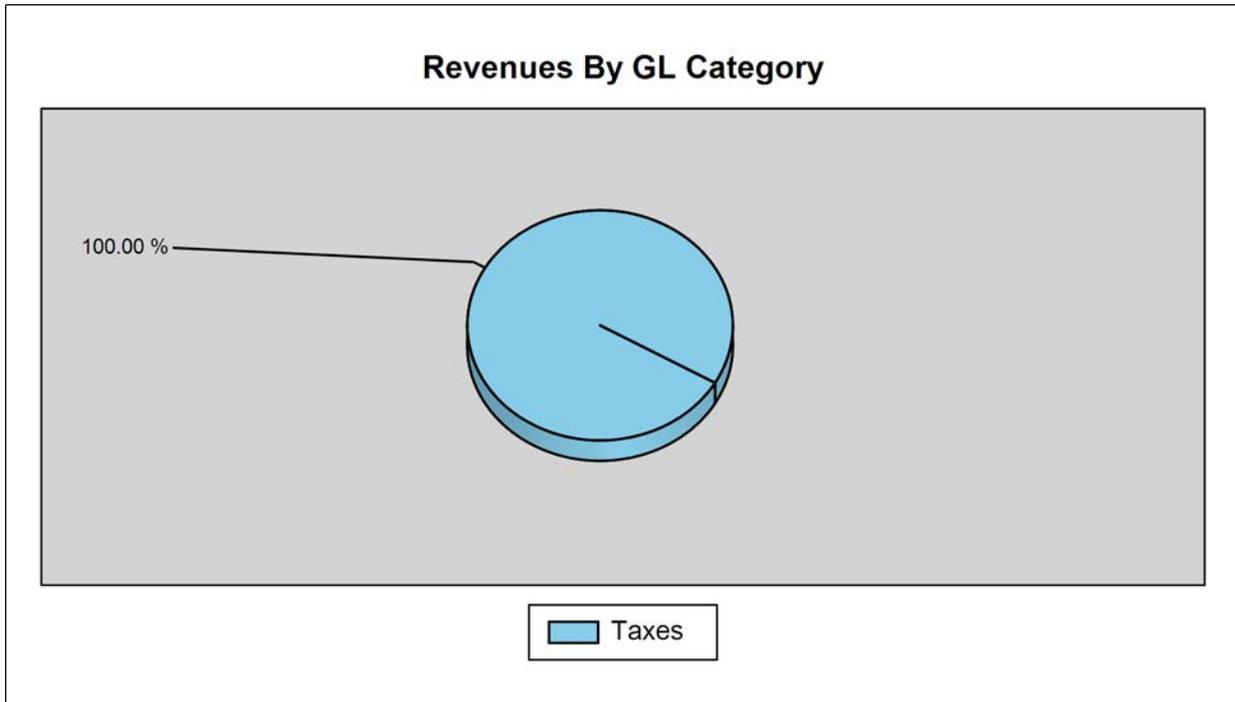


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds	133,333	0	0	0	0
Grants	0	0	0	0	0
Transfers from Reserve	266,667	0	0	0	0
Total Revenues:	400,000	0	0	0	0
Expenditures					
Capital and Equipment	400,000	0	0	0	0
Total Expenditures:	400,000	0	0	0	0
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WEST BENCH (D-F)
 Dept Number: 1000
 Service Participants: Specified Service Area A715 LSA#2



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	7,500	0	(7,500)
Taxes	270,440	265,143	(5,297)
Total Revenues:	277,940	265,143	(12,797)
Expenditures			
Administration	4,861	4,517	(344)
Contracts and Agreements	265,000	260,000	(5,000)
Insurance	579	626	47
Maintenance and Repairs	7,500	0	(7,500)
Total Expenditures:	277,940	265,143	(12,797)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE WEST BENCH (D-F)

Dept Number: 1000

Service Participants: Specified Service Area A715 LSA#2

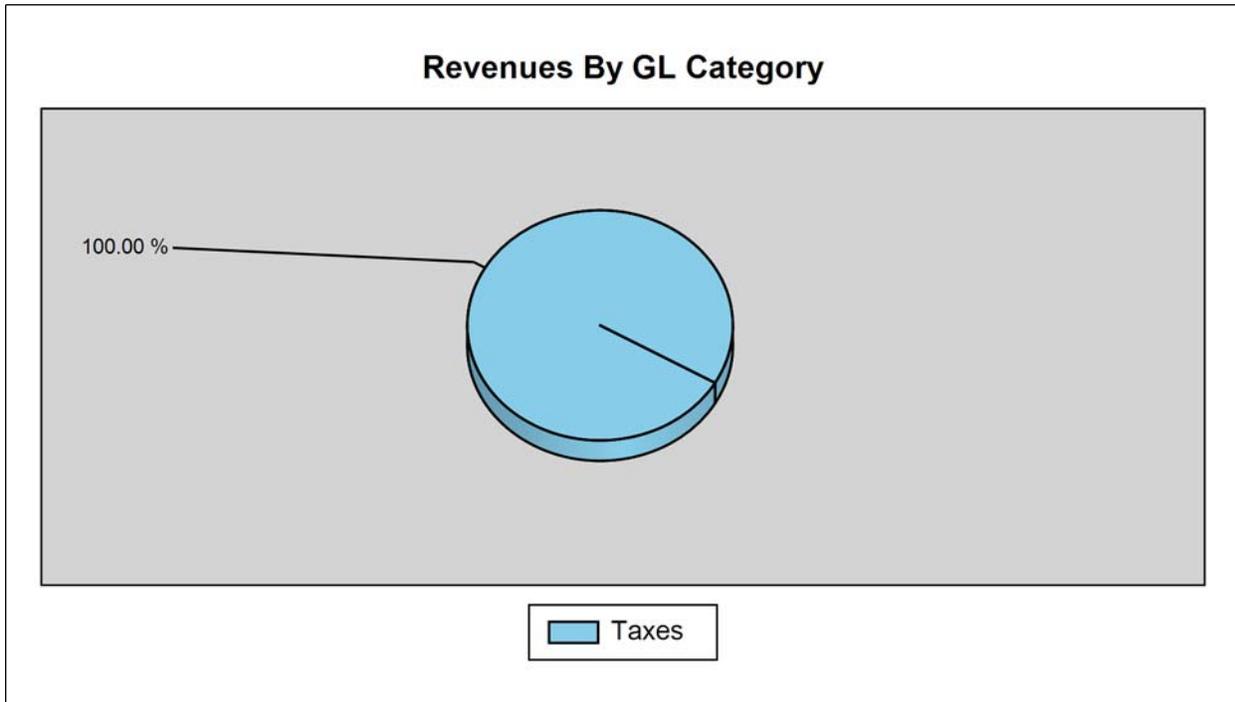


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	0	0	0	0	0
Taxes	265,143	280,233	285,325	290,418	295,513
Total Revenues:	265,143	280,233	285,325	290,418	295,513
Expenditures					
Administration	4,517	4,596	4,676	4,758	4,842
Contracts and Agreements	260,000	275,000	280,000	285,000	290,000
Insurance	626	637	648	659	671
Maintenance and Repairs	0	0	0	0	0
Total Expenditures:	265,143	280,233	285,325	290,418	295,513
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

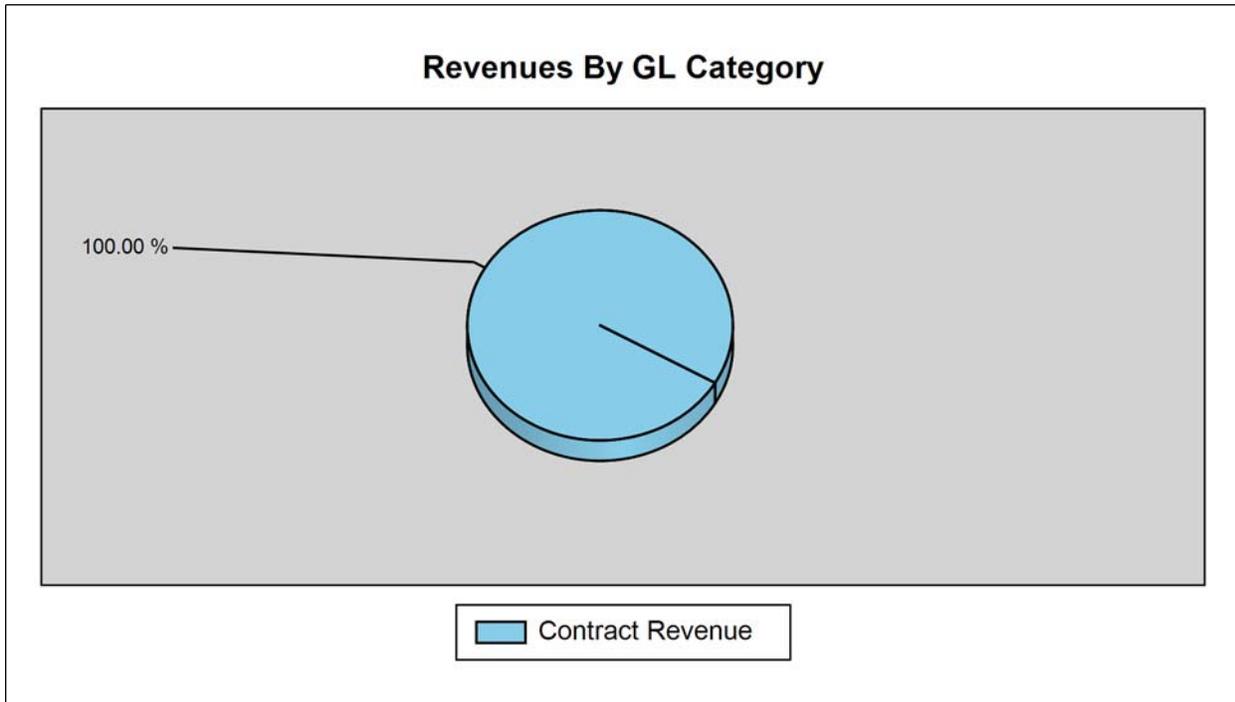
2016 - 2020

Service: RECREATION WEST BENCH (COMMUNITY CENTRE CONTRIBUTION)
 Dept Number: 7560
 Service Participants: Specified Service Area V715



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	20,000	20,000	0
Total Revenues:	20,000	20,000	0
Expenditures			
Contracts and Agreements	20,000	20,000	0
Total Expenditures:	20,000	20,000	0
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	20,000	20,000	20,000	20,000	20,000
Total Revenues:	20,000	20,000	20,000	20,000	20,000
Expenditures					
Contracts and Agreements	20,000	20,000	20,000	20,000	20,000
Total Expenditures:	20,000	20,000	20,000	20,000	20,000
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	136,601	140,431	3,830
Total Revenues:	136,601	140,431	3,830
Expenditures			
Administration	2,042	2,061	19
Consultants	35,000	35,000	0
Operations	25,472	30,000	4,528
Supplies	2,200	2,200	0
Wages and benefits	71,887	71,170	(717)
Total Expenditures:	136,601	140,431	3,829
Net Total	0	0	(1)

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SAGE MESA WATER

Dept Number: 3910

Service Participants: Specified Area - operate for Province

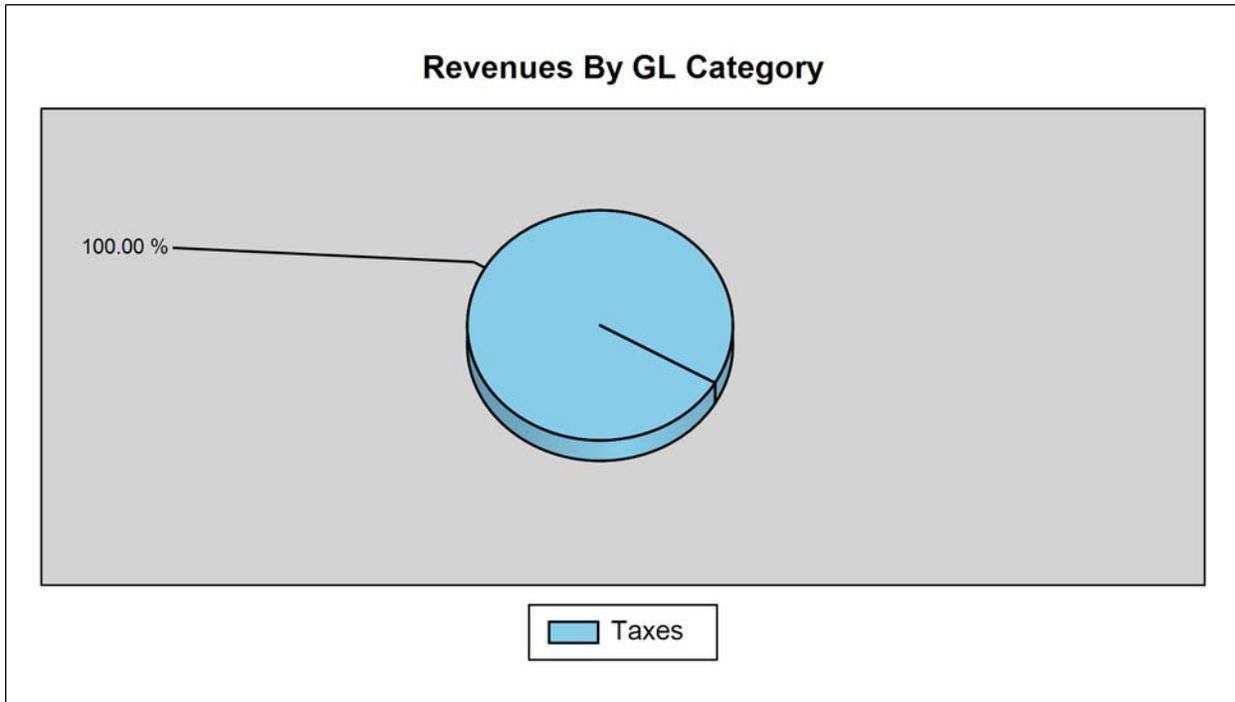


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	140,431	226,134	128,350	130,761	131,932
Total Revenues:	140,431	226,134	128,350	130,761	131,932
Expenditures					
Administration	2,061	2,097	2,134	2,171	2,209
Consultants	35,000	120,000	20,000	20,000	20,000
Operations	30,000	31,000	32,000	33,000	34,000
Supplies	2,200	2,200	2,200	2,200	2,200
Wages and benefits	71,170	70,836	72,016	73,389	73,523
Total Expenditures:	140,431	226,134	128,350	130,761	131,932
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING WEST BENCH/HUSULA
 Dept Number: 9660
 Service Participants: Specified Area F6 A(715)



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	5,218	5,411	193
Total Revenues:	5,218	5,411	193
Expenditures			
Administration	500	475	(25)
Utilities	4,100	4,300	200
Wages and benefits	618	636	18
Total Expenditures:	5,218	5,411	193
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

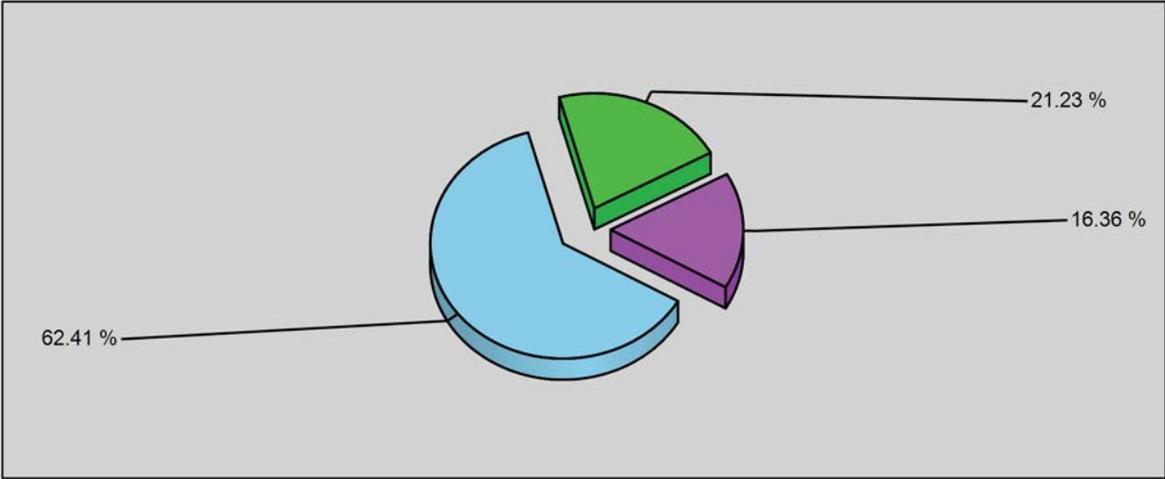
Service: STREET LIGHTING WEST BENCH/HUSULA
Dept Number: 9660
Service Participants: Specified Area F6 A(715)



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	5,411	5,498	5,586	5,677	5,756
Total Revenues:	5,411	5,498	5,586	5,677	5,756
Expenditures					
Administration	475	475	475	475	475
Utilities	4,300	4,375	4,452	4,530	4,609
Wages and benefits	636	648	659	672	672
Total Expenditures:	5,411	5,498	5,586	5,677	5,756
Net Total	0	0	0	0	0



Revenues By GL Category



Fees and Charges Prior Surplus Taxes

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER
 Dept Number: 3970
 Service Participants: Specified Area 4-715 SRVA #48



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	407,356	440,961	33,605
Prior Surplus	75,000	150,000	75,000
Taxes	191,402	115,600	(75,802)
Total Revenues:	673,758	706,561	32,803
Expenditures			
Administration	20,456	20,291	(165)
Advertising	12,000	12,000	0
Capital and Equipment	10,000	20,000	10,000
Consultants	5,000	35,000	30,000
Contingency	22,628	5,000	(17,628)
Financing	223,711	141,066	(82,645)
Insurance	7,107	7,588	481
Legal	6,000	6,000	0
Operations	165,000	174,000	9,000
Other Expense	7,000	5,000	(2,000)
Supplies	2,500	2,500	0
Transfers	40,000	146,843	106,843
Utilities	30,000	28,000	(2,000)
Wages and benefits	122,356	103,273	(19,083)
Total Expenditures:	673,758	706,561	32,803
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER
 Dept Number: 3970
 Service Participants: Specified Area 4-715 SRVA #48

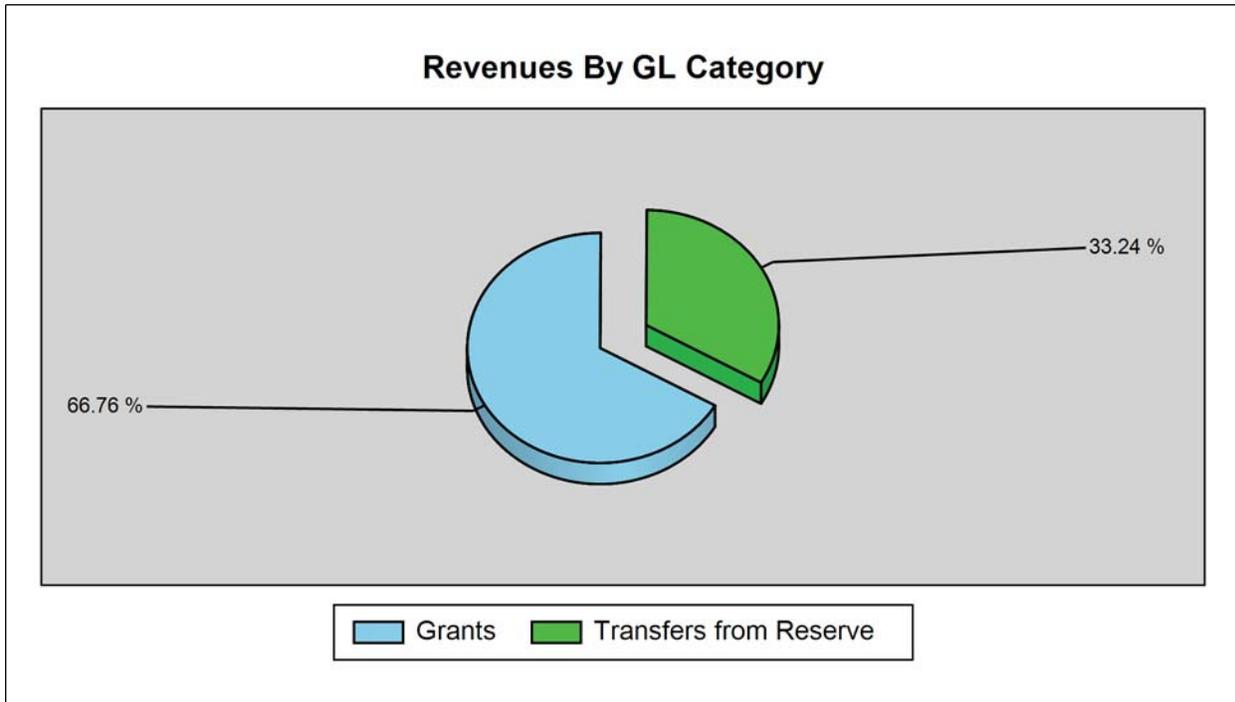


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	440,961	409,969	413,142	426,843	358,678
Prior Surplus	150,000	50,000	50,000	50,000	50,000
Taxes	115,600	115,600	115,600	115,600	115,600
Total Revenues:	706,561	575,569	578,742	592,443	524,278
Expenditures					
Administration	20,291	20,646	21,007	21,375	21,749
Advertising	12,000	10,000	5,000	5,000	5,000
Capital and Equipment	20,000	5,000	5,000	5,000	5,000
Consultants	35,000	10,000	5,000	5,000	5,000
Contingency	5,000	5,000	5,000	5,000	5,000
Financing	141,066	141,066	141,066	141,066	74,021
Insurance	7,588	7,394	7,542	7,693	0
Legal	6,000	6,000	6,000	6,000	6,000
Operations	174,000	185,250	195,250	205,500	210,500
Other Expense	5,000	5,000	5,000	5,000	5,000
Supplies	2,500	2,500	2,500	2,500	2,500
Transfers	146,843	46,843	46,843	46,843	46,843
Utilities	28,000	29,000	30,000	31,000	32,000
Wages and benefits	103,273	101,869	103,534	105,466	105,664
Total Expenditures:	706,561	575,569	578,742	592,443	524,278
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: WEST BENCH WATER CAPITAL PROJECTS
 Dept Number: 3971
 Service Participants: Specified Area 4-715 SRVA #48



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	504,148	247,000	(257,148)
Prior Surplus	296,656	0	(296,656)
Transfers from Reserve	486,000	123,000	(363,000)
Total Revenues:	1,286,804	370,000	(916,804)
Expenditures			
Capital and Equipment	756,222	370,000	(386,222)
Consultants	10,000	0	(10,000)
Financing	510,000	0	(510,000)
Wages and benefits	10,582	0	(10,582)
Total Expenditures:	1,286,804	370,000	(916,804)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

**Service: WEST BENCH WATER CAPITAL PROJECTS
 Dept Number: 3971
 Service Participants: Specified Area 4-715 SRVA #48**



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	247,000	0	0	0	0
Transfers from Reserve	123,000	0	0	0	0
Total Revenues:	370,000	0	0	0	0
Expenditures					
Capital and Equipment	370,000	0	0	0	0
Total Expenditures:	370,000	0	0	0	0
Net Total	0	0	0	0	0

ELECTORAL AREA “G”

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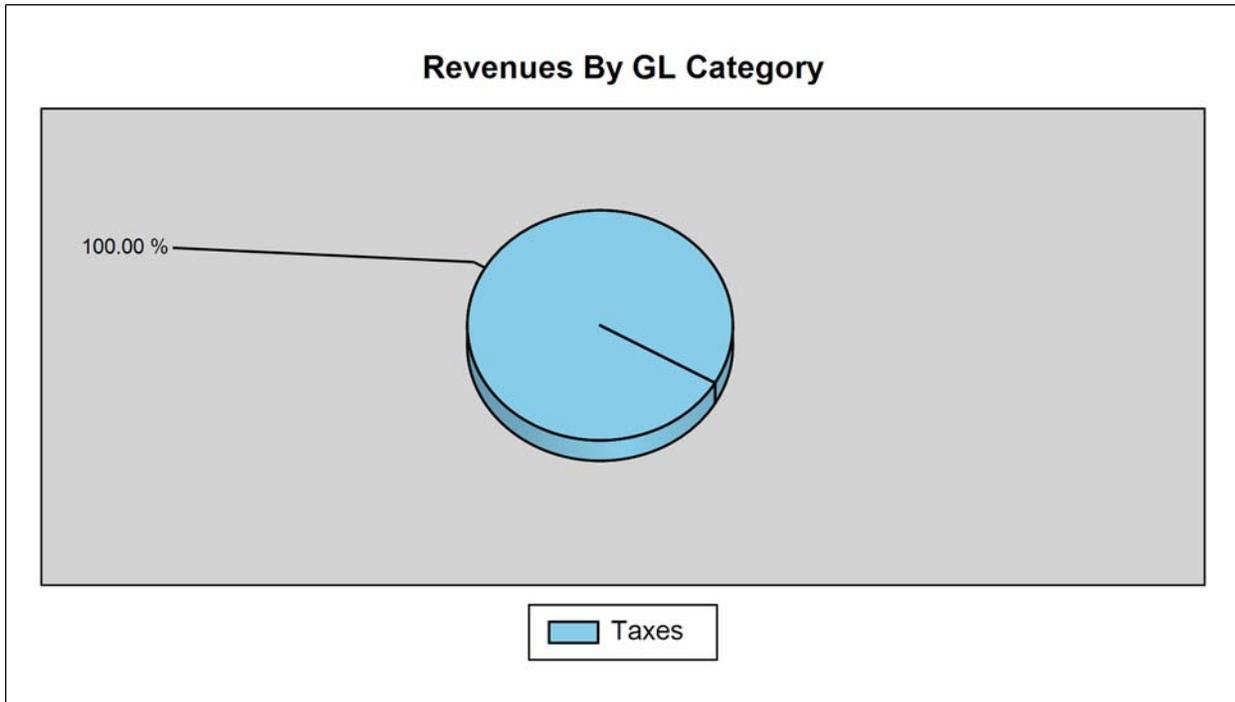
REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA G <u>(HEDLEY/KEREMEOS)</u>	<u>2016</u>	<u>2016</u>	<u>NET CHANGE</u>
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 2,202	\$ 2,150	\$ 52
MOSQUITO CONTROL - Impr Only	8,795	8,783	12
911 EMERGENCY CALL SYSTEM - Impr. Only	12,424	9,769	2,655
EMERGENCY PLANNING	2,616	2,587	29
GENERAL GOVERNMENT	20,051	23,206	(3,155)
ELECTORAL AREA ADMINISTRATION	59,140	50,886	8,254
ELECTORAL AREA PLANNING	48,128	47,952	177
DESTRUCTION OF PESTS	128	125	3
NUISANCE CONTROL	396	402	(6)
ANIMAL CONTROL	7,018	7,460	(442)
ELECTRICAL SYSTEM	1,609	1,568	41
NOXIOUS WEEDS	523	323	201
SUBDIVISION SERVICING	4,153	3,741	411
ILLEGAL DUMPING	155	128	28
REGIONAL TRAILS	3,953	2,151	1,801
Subtotal	171,291	161,230	10,061
<u>Village & Regional Director determine budget</u>			
KEREMEOS & DIST. REC. FACILITY - IMPR ONLY	50,994	52,720	(1,725)
SWIMMING POOL - IMPR ONLY	25,976	28,916	(2,940)
REFUSE DISPOSAL - IMPR ONLY	121,431	107,716	13,715
ECONOMIC DEVELOPMENT - G	3,286	-	3,286
CEMETERY	2,000	2,000	-
TRANSIT	3,054	2,840	214
SIMILKAMEEN VALLEY VISITOR INFORMATION CENTRE	10,000	10,000	-
Subtotal	216,742	204,192	12,550
<u>Regional Director determines budget</u>			
RURAL PROJECTS	28,803	20,951	7,852
GRANT IN AIDS	8,000	7,500	500
COMMUNITY PARKS	-	-	-
HERITAGE CONSERVATION	1,477	1,476	2
HERITAGE GRANT	4,000	4,000	-
UNTIDY AND UNSIGHLY CONTROL	3,073	2,789	284
Subtotal	45,353	36,716	8,638
SUBTOTAL	433,386	402,137	31,250
<u>Service Areas</u>			
ELECT SYS-SCHNEIDER SUB-A(716)	1,000	1,000	-
SERVICE AREA G-U(716) Ollalla Water	-	15,774	(15,774)
OKANAGAN REGIONAL LIBRARY	53,994	54,031	(37)
OBWB - Defined Area	118	118	0
STERILE INSECT RELEASE	58,913	67,839	(8,926)
FIRE PROTECTION-J(716)	106,623	92,850	13,772
Subtotal	220,648	231,613	(10,964)
TOTAL	\$ 654,035	\$ 633,750	\$ 20,285
Average ResTax Rate/\$1000	\$ 2.29	\$ 2.17	\$ 0.12
Average Taxes per Res Property	\$ 383.51	\$ 363.66	\$ 19.85

TAX REQUISITION CHANGE	2016	2015	CHANGE**	AVG HOUSE CHANGE
AREA G	\$654,035	\$633,750	\$36,018	(Excluding Street Lighting and Water)**
				EXPLANATION
REGIONAL SERVICES	\$101,352	\$108,672	-\$7,321	See Regional Services Summary Changes
RURAL SERVICES	\$186,120	\$174,454	\$11,666	See Rural Services Summary
SHARED SERVICES	\$315,025	\$292,202	\$22,823	See Shared Services Summary Changes
AREA G COMMUNITY PARKS	\$0	\$0	\$0	
CEMETERY - ELECTORAL AREA G	\$2,000	\$2,000	\$0	
GRANT-IN AID - AREA G	\$8,000	\$7,500	\$500	
HERITAGE - AREA G	\$4,000	\$4,000	\$0	
ELECTORAL AREA G - RURAL PROJECTS	\$28,803	\$20,951	\$7,852	Maintain library hours \$9,900
TRANSIT - ELECTORAL AREA G	\$3,054	\$2,840	\$214	
UNSIGHTLY/UNTIDY PREMISES - AREA G	\$3,073	\$2,789	\$284	
WATER SYSTEM - OLALLA	\$0	\$15,774	-\$15,774	debt servicing ended 2015
ELECTRICAL SYS. - SCHNEIDER	\$1,000	\$1,000	\$0	
AREA G STEET LIGHTING	\$1,609	\$1,568	\$41	

NON TAX SUPPORTED SERVICES - USER FEES				EXPLANATION
RECYCLING/GARBAGE	\$163,050	\$157,615	\$5,435	no proposed fee increases; 2015 actuals \$163,338 budget adjusted
WATER SYSTEM - OLALLA	\$87,887	\$90,075	-\$2,188	proposed fee decrease \$10



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	2,000	2,000	0
Total Revenues:	2,000	2,000	0
Expenditures			
Contracts and Agreements	2,000	2,000	0
Total Expenditures:	2,000	2,000	0
Net Total	0	0	0

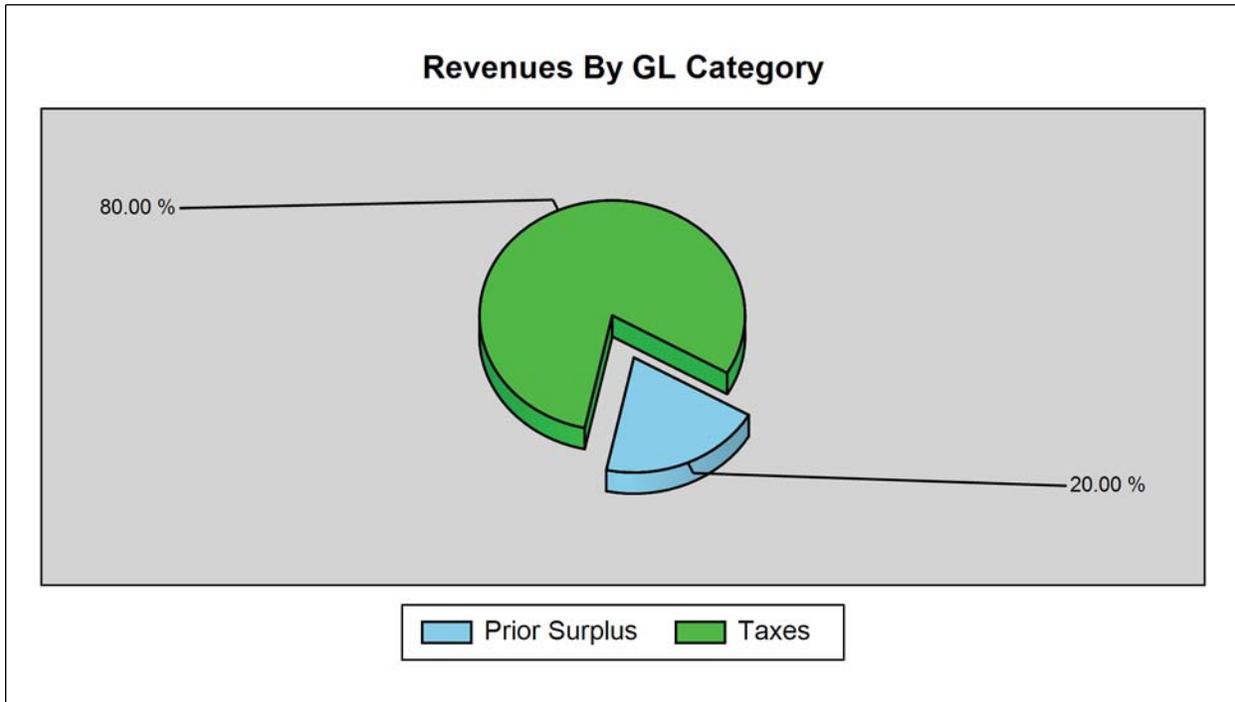
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA G
 Dept Number: 9000
 Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	2,000	2,000	2,000	2,000	2,000
Total Revenues:	2,000	2,000	2,000	2,000	2,000
Expenditures					
Administration	0	0	0	0	0
Contracts and Agreements	2,000	2,000	2,000	2,000	2,000
Total Expenditures:	2,000	2,000	2,000	2,000	2,000
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	4,500	2,000	(2,500)
Taxes	7,500	8,000	500
Total Revenues:	12,000	10,000	(2,000)
Expenditures			
Grant in Aid	12,000	10,000	(2,000)
Total Expenditures:	12,000	10,000	(2,000)
Net Total	0	0	0

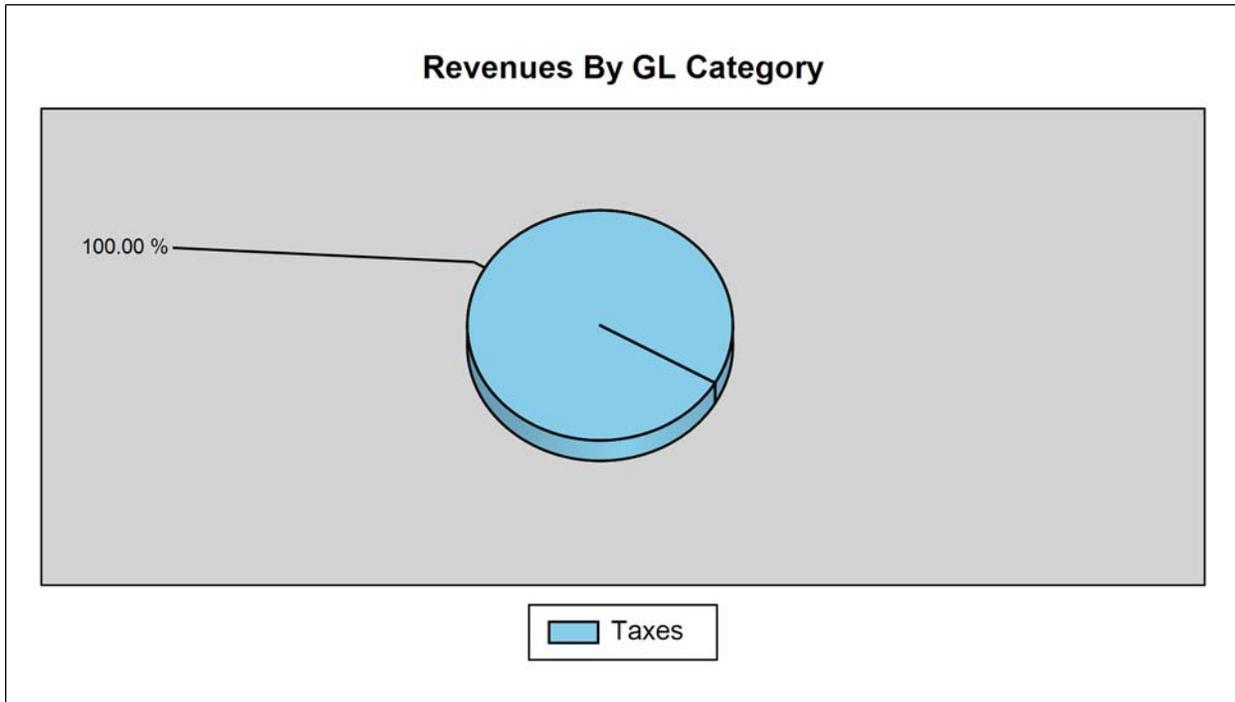
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA G
 Dept Number: 7970
 Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	2,000	2,000	2,000	2,000	2,000
Taxes	8,000	8,000	8,000	8,000	8,000
Total Revenues:	10,000	10,000	10,000	10,000	10,000
Expenditures					
Grant in Aid	10,000	10,000	10,000	10,000	10,000
Total Expenditures:	10,000	10,000	10,000	10,000	10,000
Net Total	0	0	0	0	0



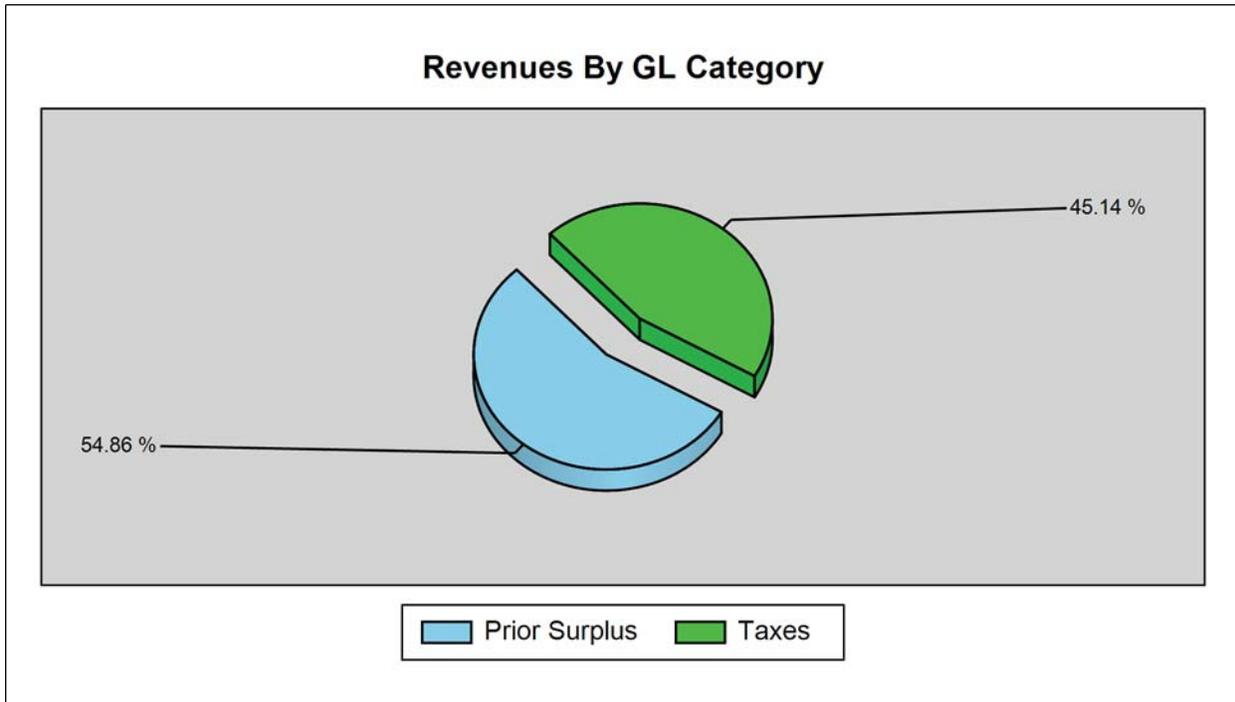
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	4,000	4,000	0
Total Revenues:	4,000	4,000	0
Expenditures			
Contracts and Agreements	4,000	4,000	0
Total Expenditures:	4,000	4,000	0
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	4,000	4,000	4,000	4,000	4,000
Total Revenues:	4,000	4,000	4,000	4,000	4,000
Expenditures					
Contracts and Agreements	4,000	4,000	4,000	4,000	4,000
Total Expenditures:	4,000	4,000	4,000	4,000	4,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA G
 Dept Number: 0380
 Service Participants: Electoral Area G



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	35,000	35,000	0
Taxes	20,951	28,803	7,852
Total Revenues:	55,951	63,803	7,852
Expenditures			
Administration	2,322	2,238	(84)
Advertising	500	500	0
Contingency	30,000	29,909	(91)
Projects	2,500	0	(2,500)
Travel	6,000	6,000	0
Wages and benefits	14,629	25,156	10,527
Total Expenditures:	55,951	63,803	7,852
Net Total	0	0	0

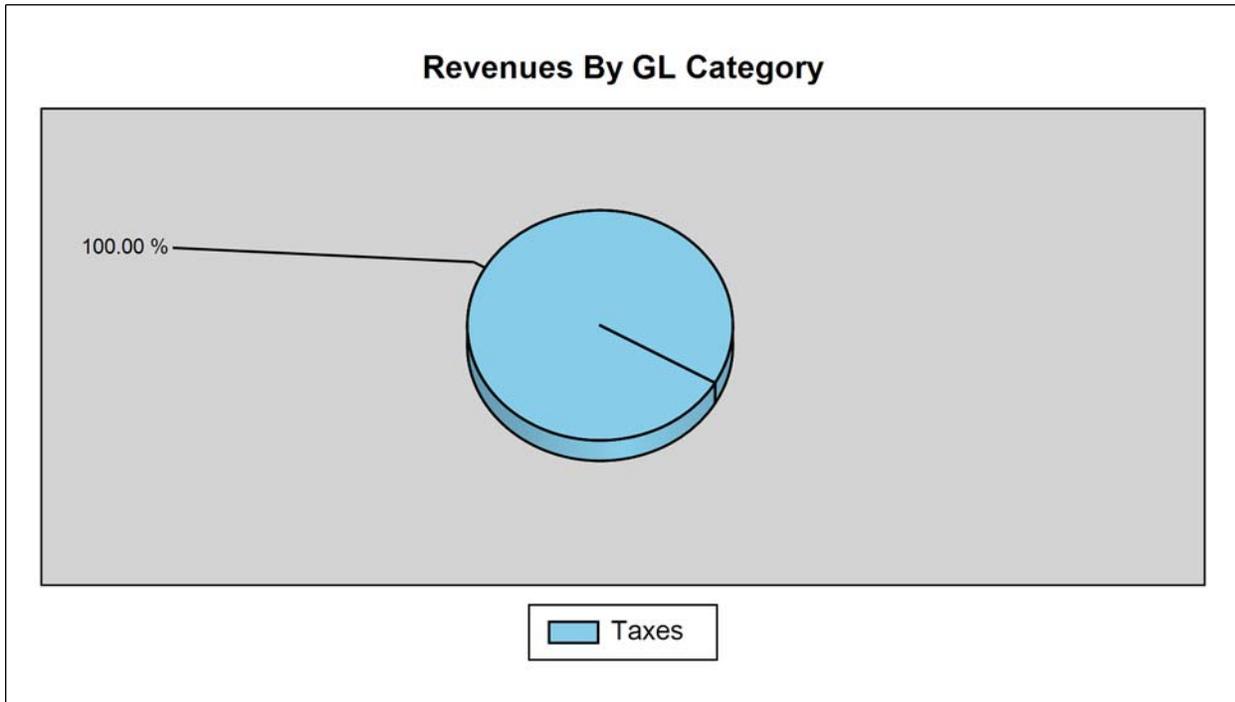
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA G
 Dept Number: 0380
 Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	35,000	30,000	25,000	20,000	15,000
Taxes	28,803	39,282	39,770	45,333	50,540
Total Revenues:	63,803	69,282	64,770	65,333	65,540
Expenditures					
Administration	2,238	2,277	2,317	2,358	2,399
Advertising	500	500	500	500	500
Contingency	29,909	34,909	29,909	29,909	29,909
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	25,156	25,596	26,044	26,567	26,732
Total Expenditures:	63,803	69,282	64,770	65,333	65,540
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	2,840	3,054	214
Total Revenues:	2,840	3,054	214
Expenditures			
Administration	0	114	114
Contracts and Agreements	2,840	2,940	100
Total Expenditures:	2,840	3,054	214
Net Total	0	0	0

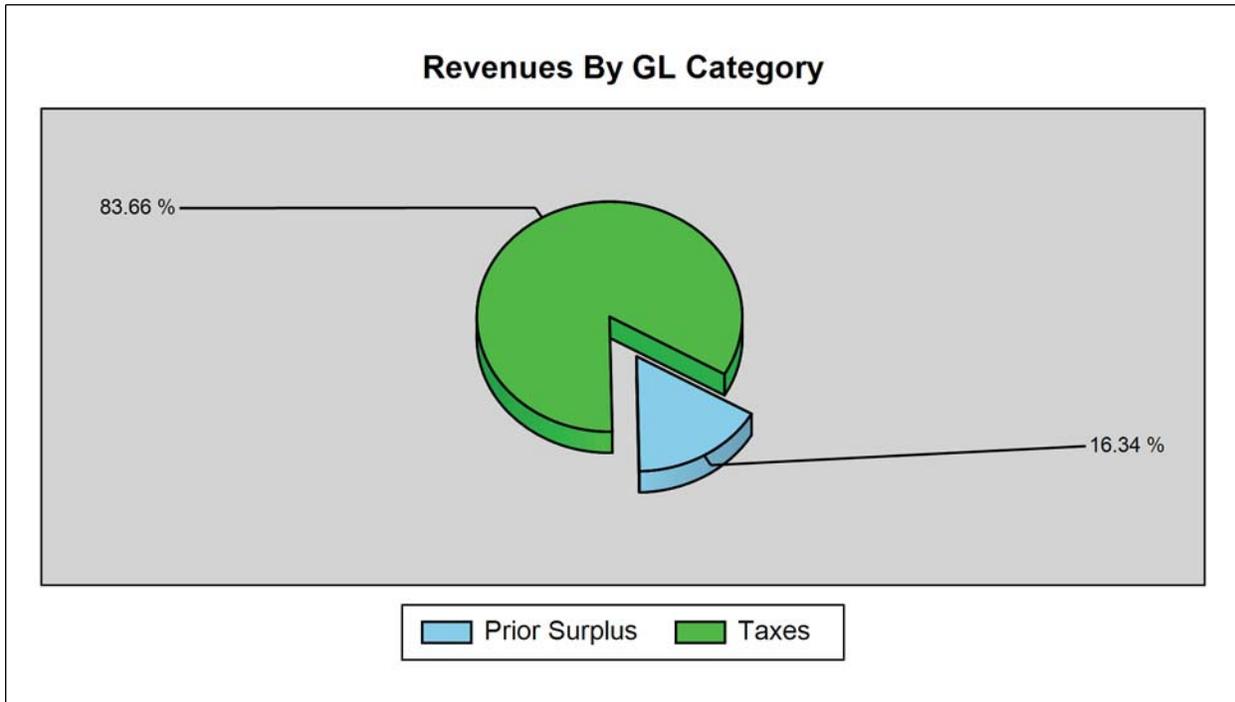
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA G
 Dept Number: 8350
 Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,054	3,107	3,162	3,217	3,273
Total Revenues:	3,054	3,107	3,162	3,217	3,273
Expenditures					
Administration	114	116	118	120	122
Contracts and Agreements	2,940	2,991	3,044	3,097	3,151
Total Expenditures:	3,054	3,107	3,162	3,217	3,273
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	600	600	0
Taxes	2,789	3,073	284
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

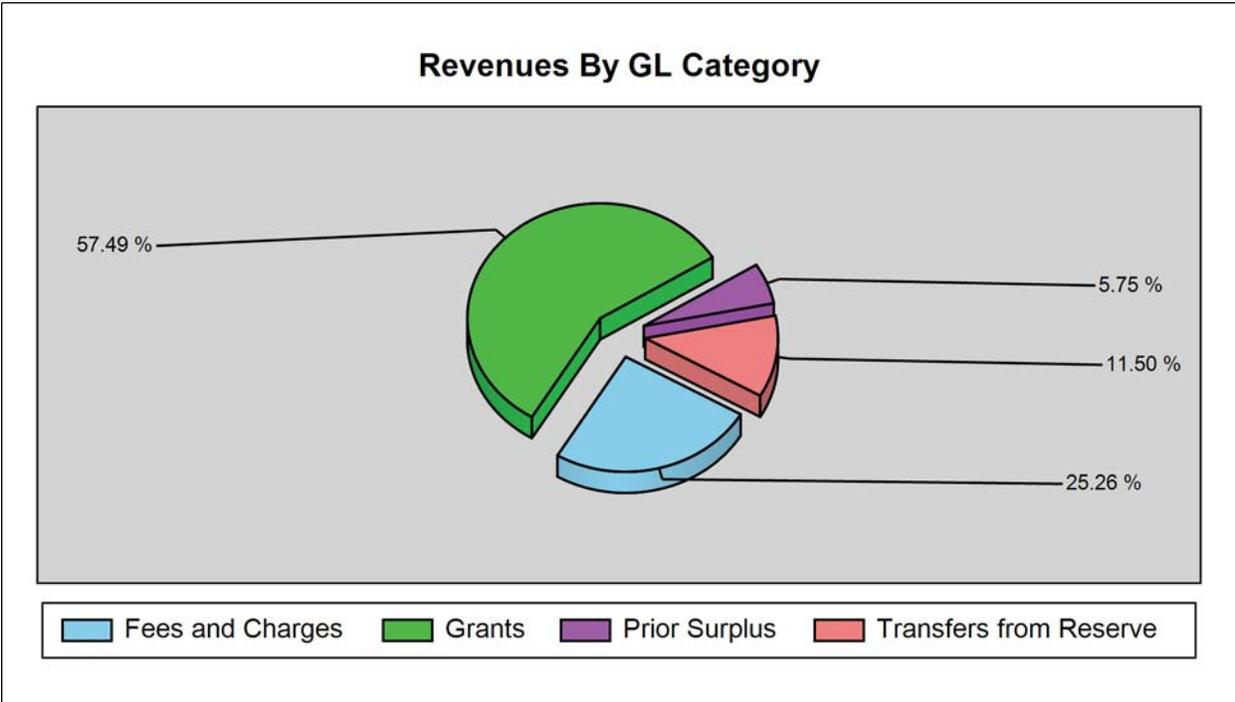
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA G
Dept Number: 2640
Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	600	600	600	600	600
Taxes	3,073	3,137	3,203	3,269	3,337
Total Revenues:	3,673	3,737	3,803	3,869	3,937
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	0	0	0	0



FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLALLA WATER
 Dept Number: 3960
 Service Participants: Specified Service Area U716



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Fees and Charges	90,075	87,887	(2,188)
Grants	200,000	200,000	0
Prior Surplus	20,000	20,000	0
Taxes	15,774	0	(15,774)
Transfers from Reserve	40,000	40,000	0
Total Revenues:	365,849	347,887	(17,962)
Expenditures			
Administration	10,481	10,198	(283)
Capital and Equipment	224,800	205,000	(19,800)
Consultants	15,000	37,000	22,000
Contingency	5,000	2,000	(3,000)
Financing	15,774	0	(15,774)
Insurance	1,086	1,154	68
Legal	500	0	(500)
Operations	10,870	11,025	155
Transfers	7,000	5,000	(2,000)
Travel	4,693	3,000	(1,693)
Utilities	11,000	12,000	1,000
Wages and benefits	59,645	61,510	1,865
Total Expenditures:	365,849	347,887	(17,962)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: OLALLA WATER
 Dept Number: 3960
 Service Participants: Specified Service Area U716

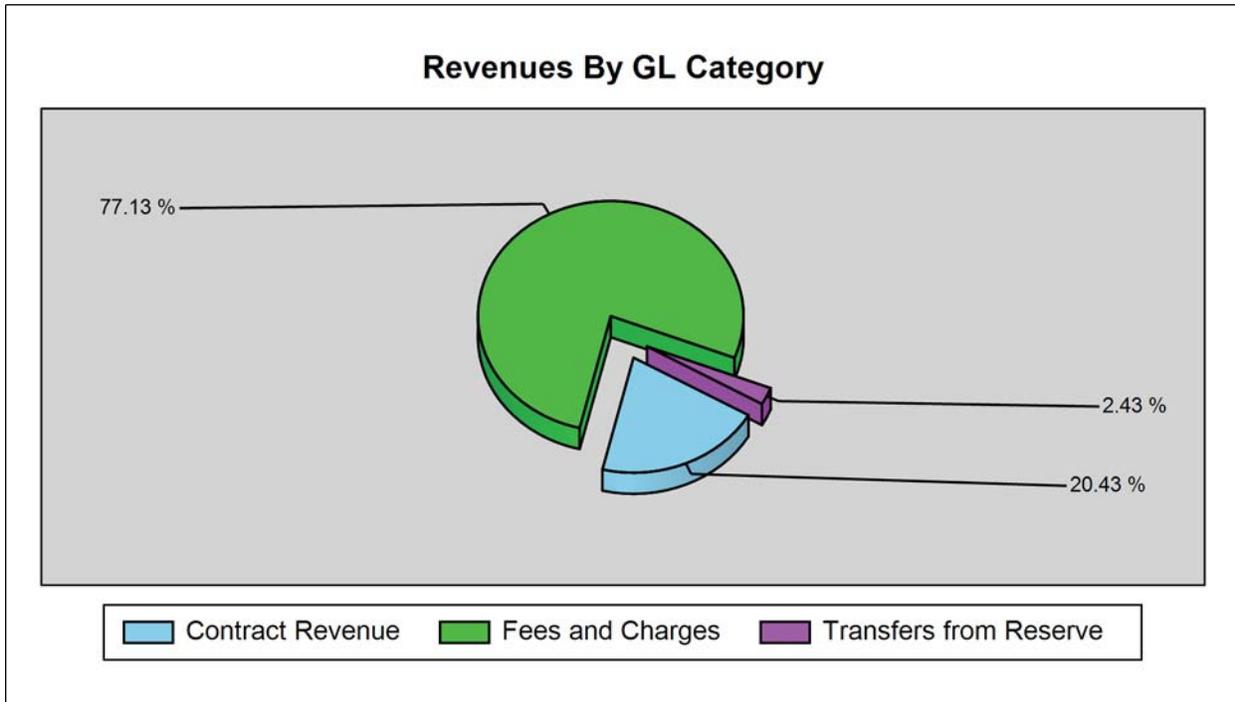


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Fees and Charges	87,887	103,665	101,955	118,106	107,922
Grants	200,000	185,250	150,000	200,000	0
Prior Surplus	20,000	20,000	20,000	20,000	20,000
Transfers from Reserve	40,000	0	80,000	30,000	0
Total Revenues:	347,887	308,915	351,955	368,106	127,922
Expenditures					
Administration	10,198	10,376	10,558	10,743	10,931
Capital and Equipment	205,000	185,250	235,900	249,500	10,000
Consultants	37,000	12,000	2,000	2,000	2,000
Contingency	2,000	2,000	2,000	2,000	2,000
Insurance	1,154	1,130	1,152	1,176	0
Operations	11,025	11,200	11,375	11,550	11,650
Transfers	5,000	10,000	10,000	10,000	10,000
Travel	3,000	3,000	3,000	3,000	3,000
Utilities	12,000	13,000	14,000	15,000	15,000
Wages and benefits	61,510	60,958	61,970	63,138	63,342
Total Expenditures:	347,887	308,915	351,955	368,106	127,922
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA G
 Dept Number: 3580
 Service Participants: Specified Service Area U716



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Contract Revenue	42,665	43,293	628
Fees and Charges	157,985	163,420	5,435
Transfers from Reserve	0	5,150	5,150
Total Revenues:	200,650	211,863	11,213
Expenditures			
Administration	9,385	9,285	(100)
Advertising	3,210	3,210	0
Contracts and Agreements	143,380	147,739	4,359
Insurance	899	972	73
Legal	230	230	0
Operations	26,000	36,675	10,675
Supplies	310	310	0
Transfers	7,072	1,615	(5,457)
Travel	2,220	2,220	0
Wages and benefits	7,944	9,607	1,663
Total Expenditures:	200,650	211,863	11,213
Net Total	0	0	0

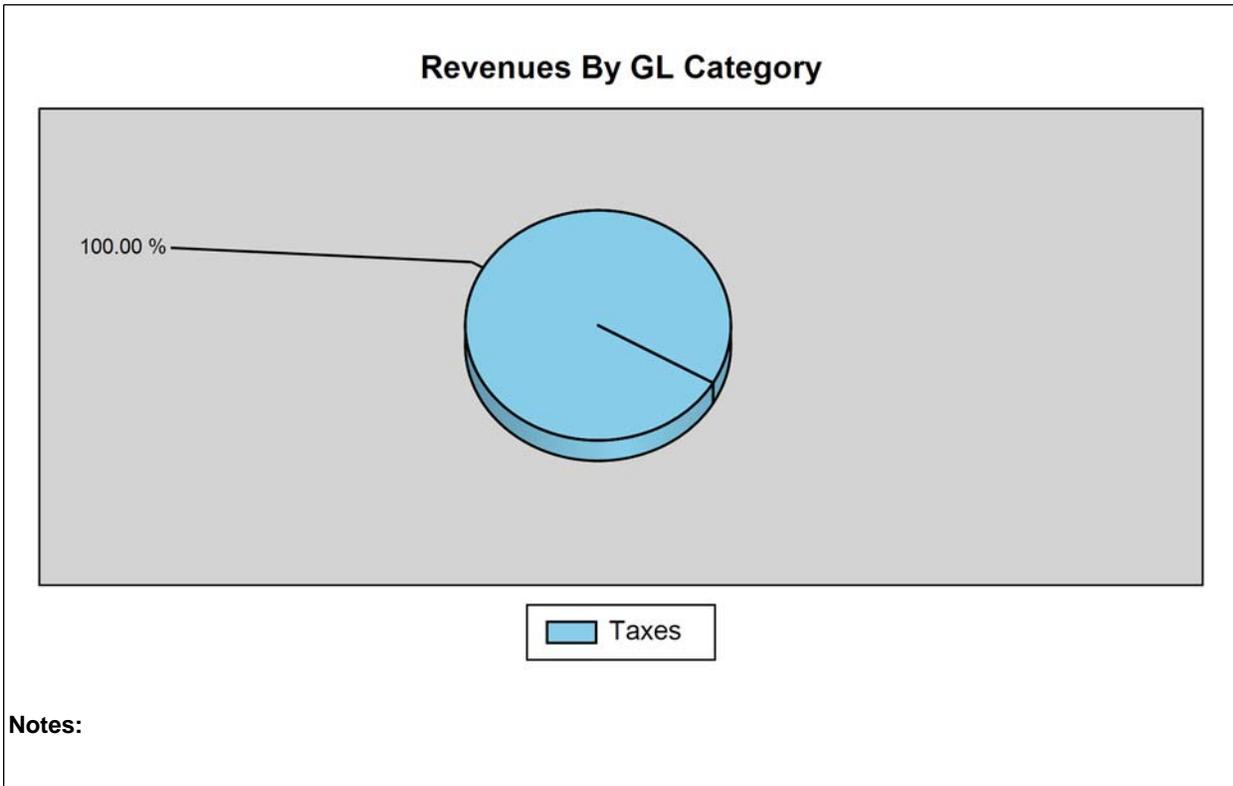
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECYCLING/GARBAGE AREA G
 Dept Number: 3580
 Service Participants: Specified Service Area U716



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Contract Revenue	43,293	43,293	43,293	43,293	43,293
Fees and Charges	163,420	176,850	176,850	187,880	187,880
Transfers from Reserve	5,150	0	1,506	0	649
Total Revenues:	211,863	220,143	221,649	231,173	231,822
Expenditures					
Administration	9,285	9,447	9,613	9,781	9,952
Advertising	3,210	3,249	3,300	3,300	3,300
Contracts and Agreements	147,739	152,171	156,735	161,437	166,281
Insurance	972	935	954	973	1,000
Legal	230	233	235	235	235
Operations	36,675	36,675	36,675	36,675	36,675
Supplies	310	314	320	320	320
Transfers	1,615	5,101	1,640	6,093	1,700
Travel	2,220	2,247	2,250	2,250	2,250
Wages and benefits	9,607	9,770	9,927	10,109	10,109
Total Expenditures:	211,863	220,143	221,649	231,173	231,822
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	1,000	1,000	0
Total Revenues:	1,000	1,000	0
Expenditures			
Utilities	1,000	1,000	0
Total Expenditures:	1,000	1,000	0
Net Total	0	0	0

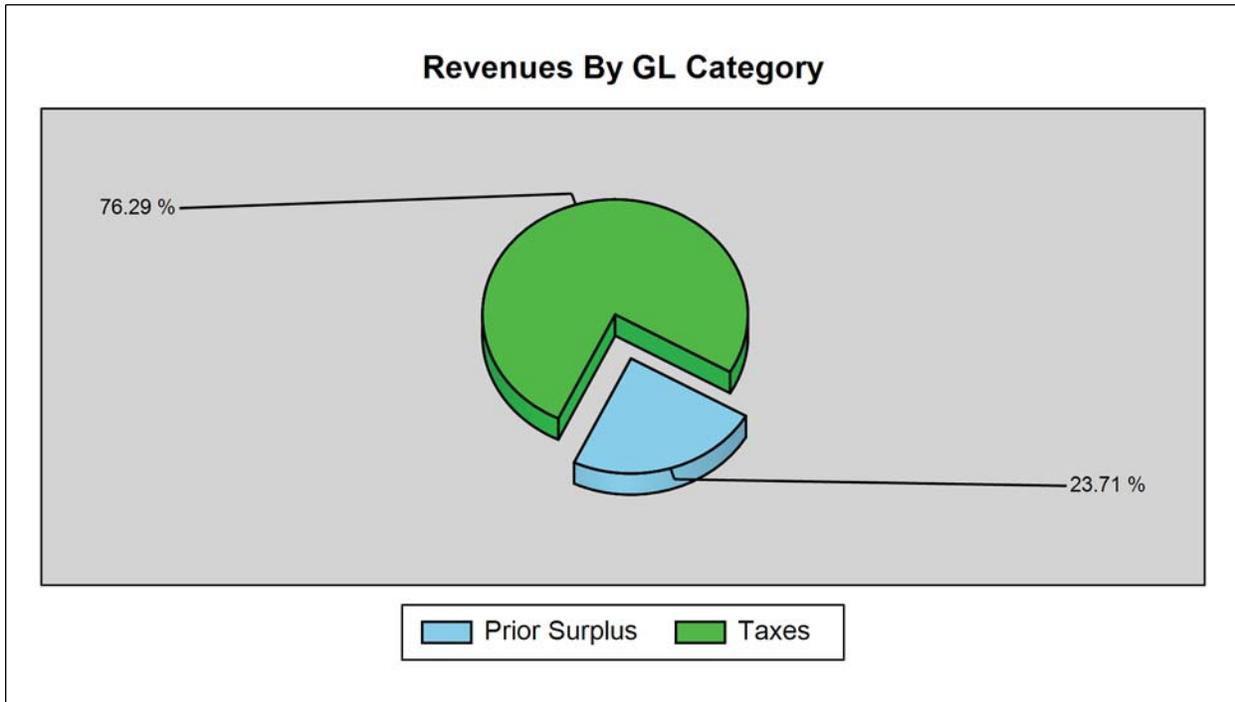
FIVE YEAR FINANCIAL PLAN

2016 - 2020



Service: SCHNEIDER ELECTRICAL
 Dept Number: 9450
 Service Participants: Specified Service Area A716 LSA #9

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	1,000	1,000	1,000	1,000	1,000
Total Revenues:	1,000	1,000	1,000	1,000	1,000
Expenditures					
Utilities	1,000	1,000	1,000	1,000	1,000
Total Expenditures:	1,000	1,000	1,000	1,000	1,000
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	500	500	0
Taxes	1,568	1,609	41
Total Revenues:	2,068	2,109	41
Expenditures			
Administration	500	475	(25)
Utilities	950	998	48
Wages and benefits	618	636	18
Total Expenditures:	2,068	2,109	41
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: STREET LIGHTING AREA G
Dept Number: 9500
Service Participants: Electoral Area G



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	500	500	500	500	500
Taxes	1,609	1,638	1,667	1,698	1,716
Total Revenues:	2,109	2,138	2,167	2,198	2,216
Expenditures					
Administration	475	475	475	475	475
Utilities	998	1,015	1,033	1,051	1,069
Wages and benefits	636	648	659	672	672
Total Expenditures:	2,109	2,138	2,167	2,198	2,216
Net Total	0	0	0	0	0

ELECTORAL AREA “H”

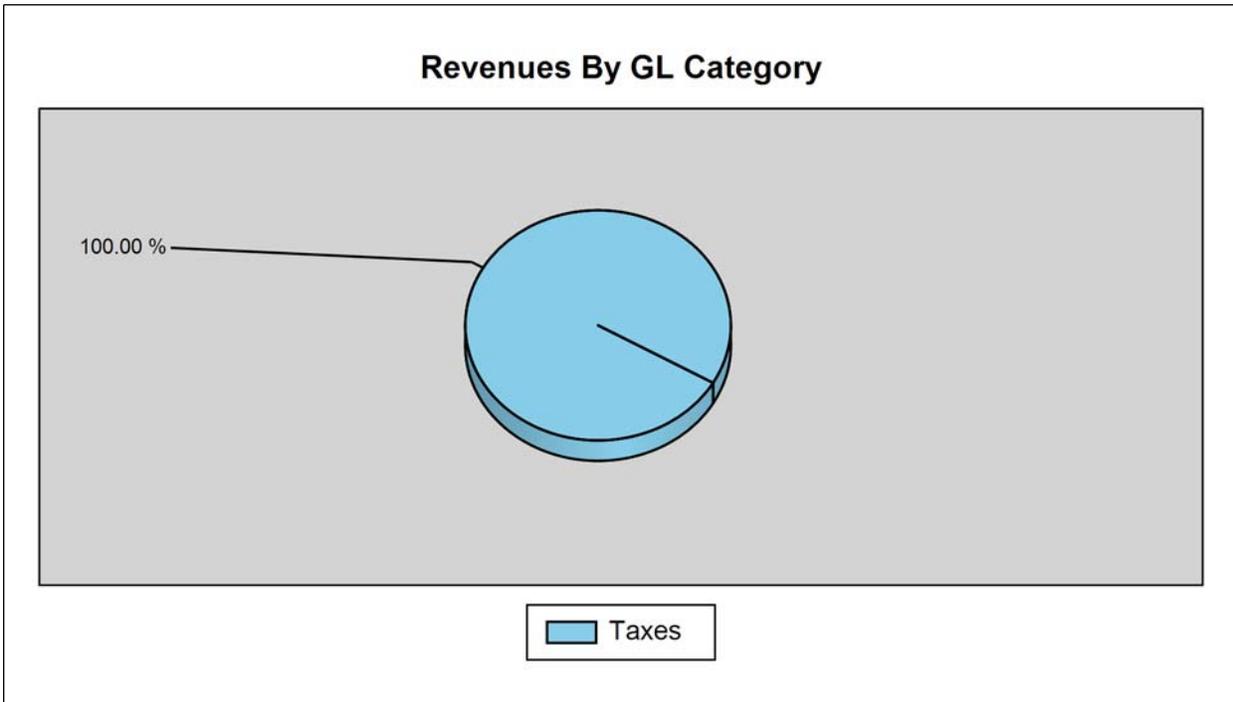
• Area H Requisition		306
• Summary Information		307
• Cemetery Area H	9100	308 - 309
• Grant in Aid Area H	7980	310 -311
• Noise Bylaws Area H	2730	312
• Recreation Area H	7000	313 - 314
• Refuse Disposal Area H	3100	315 - 316
• Rural Projects Area H	0390	317 - 318
• Transit Area H	8400	319 - 320
• Untidy/Unsightly Area H	2650	321
Specified Areas		
• Fire – Coalmont/Tulameen	1400	322 – 323
• Fire – H1	1300	324 - 325
• Missezula Lake Electrical	9440	326 – 327
• Recreation Commission Tulameen	7490	328 – 329
• Shinnish Creek	4000	330 – 331

REGIONAL DISTRICT OKANAGAN-SIMILKAMEEN

2016 Budget Comparative Requisition

ELECTORAL AREA H (PRINCETON RURAL)	2016	2015	NET CHANGE
<u>Participating Directors determine budget by weighted vote</u>			
SOLID WASTE MANAGEMENT PLAN	\$ 7,135	\$ 6,966	\$ 169
911 EMERGENCY CALL SYSTEM - Impr. Only	38,671	30,408	8,263
EMERGENCY PLANNING	8,478	8,382	96
GENERAL GOVERNMENT	64,974	75,198	(10,224)
ELECTORAL AREA ADMINISTRATION	191,642	164,895	26,747
BUILDING INSPECTION	31,724	30,141	1,583
ELECTORAL AREA PLANNING	155,959	155,386	573
NOXIOUS WEEDS	1,696	1,045	650
SUBDIVISION SERVICING	13,457	12,124	1,333
ILLEGAL DUMPING	503	413	90
NUISANCE CONTROL	1,284	1,302	(18)
REGIONAL TRAILS	12,808	6,972	5,837
Subtotal	528,331	493,232	35,099
<u>Town & Regional Director determine budget</u>			
REFUSE DISPOSAL	151,586	152,379	(793)
ARENA	293,919	226,225	67,694
HERITAGE CONSERVATION	4,787	4,781	6
TRANSIT	1,248	1,200	48
Subtotal	451,540	384,585	66,955
<u>Regional Director determines budget</u>			
RURAL PROJECTS	24,837	32,564	(7,727)
GRANT IN AID	15,000	25,000	(10,000)
ECONOMIC DEVELOPMENT - H	10,649	-	10,649
MOSQUITO CONTROL - Impr. Only	4,231	4,225	6
UNTIDY UNSIGHTLY	3,673	3,389	284
NOISE BYLAW - AREA H	4,040	3,836	204
CEMETERY	3,000	3,000	-
Subtotal	65,430	72,014	(6,584)
SUBTOTAL	1,045,301	949,832	95,469
<u>Service Areas</u>			
FIRE PROTECTION AREA H	101,218	111,568	(10,350)
FIRE PROT-TULAMEEN/COALMONT-C(717)	105,736	94,579	11,157
RURAL PRINCETON RECREATION G(717)	-	-	-
TULAMEEN RECREATION COMMISSION	23,966	33,342	(9,376)
OBWB - Defined Area	173	173	0
SHINISH CREEK DIVERSION-B(717)	10,000	10,000	-
ELEC SYS-MISSEZULA LAKE	8,377	8,407	(30)
Subtotal	249,470	258,069	(8,599)
TOTAL	\$ 1,294,770	\$ 1,207,900	\$ 86,870
Average Tax Rate/\$1000	\$ 1.53	\$ 1.42	\$ 0.11
Average Taxes per Property	\$ 358.48	\$ 333.81	\$ 24.67

TAX REQUISITION CHANGE	2016	2015	CHANGE**	EXPLANATION
AREA H	\$1,294,770	\$1,207,900	\$95,469	(Excluding Fire, Rec, Shinnish and Electrical)
REGIONAL SERVICES	\$135,721	\$130,858	\$4,863	See Regional Services Summary Changes
RURAL SERVICES	\$412,449	\$371,553	\$40,896	See Rural Services Summary
SHARED SERVICES			\$0	See Shared Services Summary Changes
CEMETERY - ELECTORAL AREA H	\$3,000	\$3,000	\$0	
GRANT-IN AID - AREA H	\$15,000	\$25,000	-\$10,000	
NOISE BYLAWS AREA H	\$4,040	\$3,836	\$204	
ARENA - PRINCETON/H	\$293,919	\$226,225	\$67,694	2016 Budget based on 2015 actual - need updated info
REFUSE DISPOSAL - H	\$151,586	\$152,379	-\$793	
ELECTORAL AREA H - RURAL PROJECTS	\$24,837	\$32,564	-\$7,727	
TRANSIT - ELECTORAL AREA H	\$1,248	\$1,200	\$48	
UNSIGHTLY/UNTIDY PREMISES - AREA H	\$3,673	\$3,389	\$284	
ELEC SYSTEM - MISSEZULA LAKE	\$8,377	\$8,407	-\$30	
FIRE PROTECTION - COALMONT/TULAMEEN	\$105,736	\$94,579	\$11,157	Fire Master Plan \$2900; Honorariums standardization
FIRE PROTECTION - H1	\$101,218	\$111,568	-\$10,350	
REC. COMM. DEFINED AREA H	\$0	\$0	\$0	
SHINISH CREEK DIVERSION	\$10,000	\$10,000	\$0	
TULAMEEN RECREATION COMMISSION	\$23,966	\$33,342	-\$9,376	



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,000	3,000	0
Total Revenues:	3,000	3,000	0
Expenditures			
Contracts and Agreements	3,000	3,000	0
Total Expenditures:	3,000	3,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: CEMETERY AREA H
 Dept Number: 9100
 Service Participants: Electoral Area H

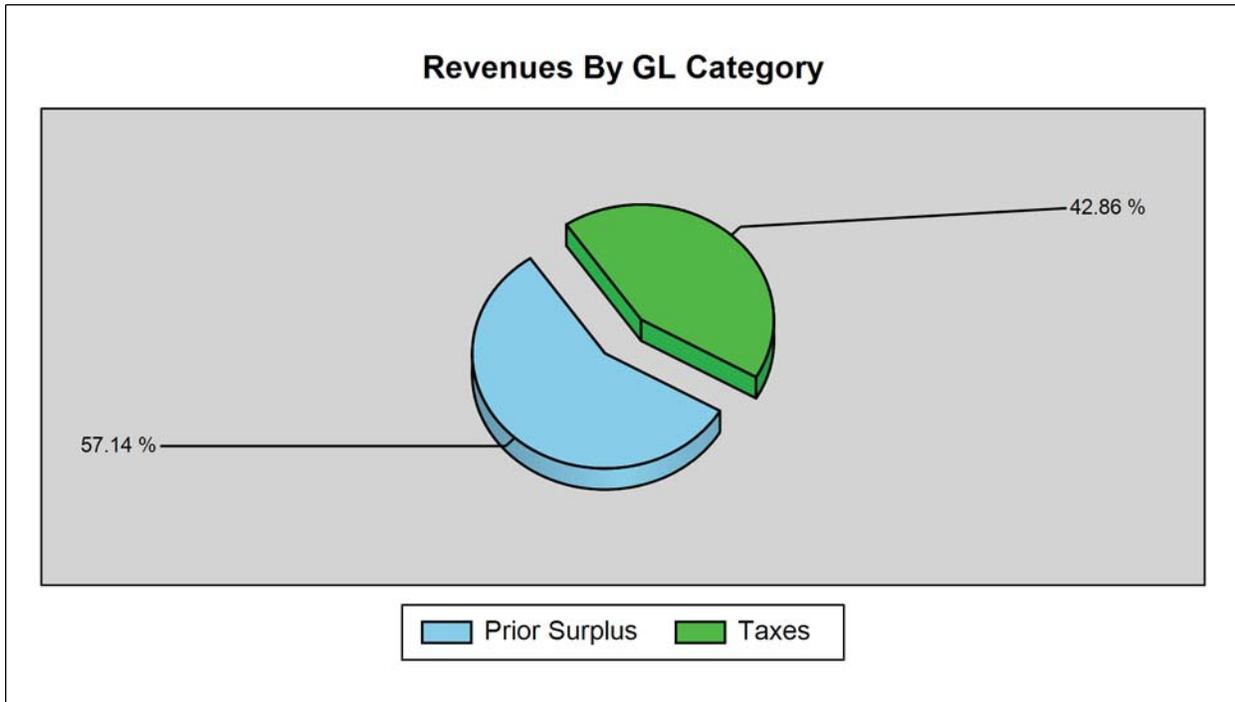


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,000	3,000	3,000	3,000	3,000
Total Revenues:	3,000	3,000	3,000	3,000	3,000
Expenditures					
Administration	0	0	0	0	0
Contracts and Agreements	3,000	3,000	3,000	3,000	3,000
Total Expenditures:	3,000	3,000	3,000	3,000	3,000
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA H
 Dept Number: 7980
 Service Participants: Electoral Area H



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	10,000	20,000	10,000
Taxes	25,000	15,000	(10,000)
Total Revenues:	35,000	35,000	0
Expenditures			
Grant Expense	5,000	5,000	0
Grant in Aid	30,000	30,000	0
Total Expenditures:	35,000	35,000	0
Net Total	0	0	0

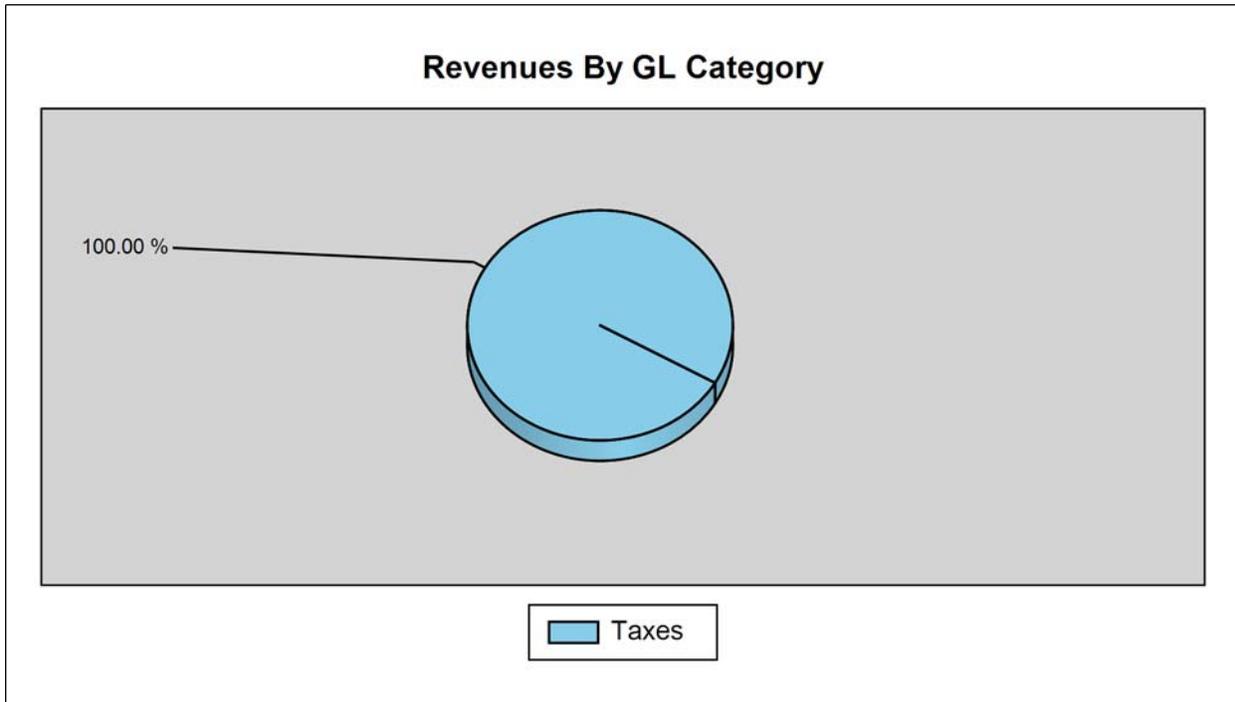
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: GRANT IN AID AREA H
 Dept Number: 7980
 Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	20,000	10,000	10,000	10,000	10,000
Taxes	15,000	25,000	25,000	25,000	25,000
Total Revenues:	35,000	35,000	35,000	35,000	35,000
Expenditures					
Grant Expense	5,000	5,000	5,000	5,000	5,000
Grant in Aid	30,000	30,000	30,000	30,000	30,000
Total Expenditures:	35,000	35,000	35,000	35,000	35,000
Net Total	0	0	0	0	0



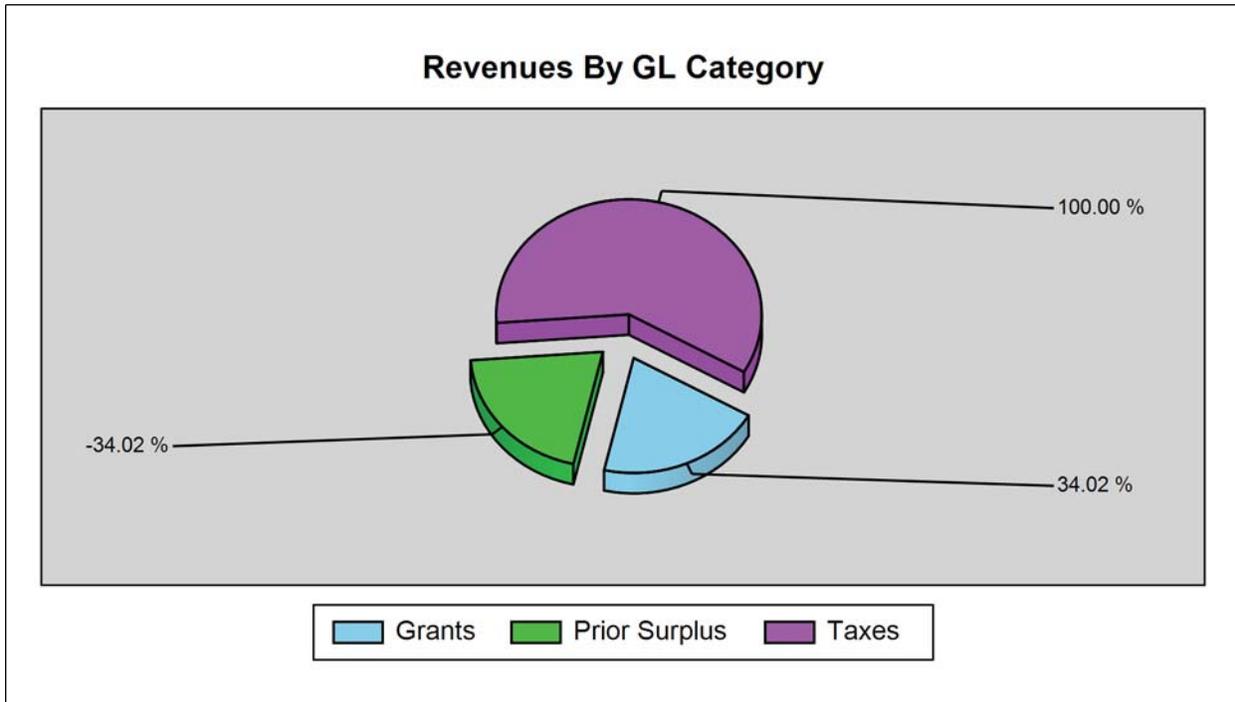
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,836	4,040	204
Total Revenues:	3,836	4,040	204
Expenditures			
Operations	3,836	4,040	204
Total Expenditures:	3,836	4,040	204
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	4,040	4,111	4,183	4,256	4,330
Total Revenues:	4,040	4,111	4,183	4,256	4,330
Expenditures					
Operations	4,040	4,111	4,183	4,256	4,330
Total Expenditures:	4,040	4,111	4,183	4,256	4,330
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION SERVICES- AREA H
 Dept Number: 7000
 Service Participants: Electoral Area H



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	0	100,000	100,000
Prior Surplus	0	(100,000)	(100,000)
Taxes	226,225	293,919	67,694
Total Revenues:	226,225	293,919	67,694
Expenditures			
Administration	500	525	25
Contracts and Agreements	217,496	285,000	67,504
Insurance	8,229	8,394	165
Total Expenditures:	226,225	293,919	67,694
Net Total	0	0	0

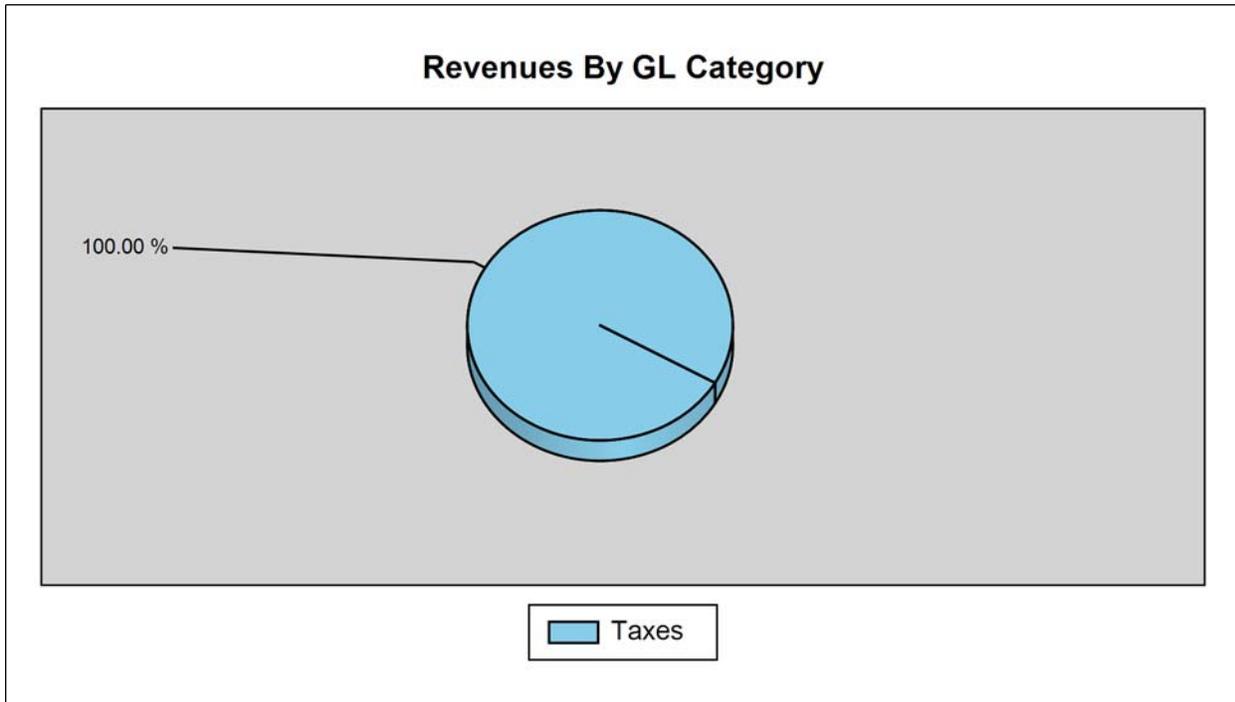
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION SERVICES- AREA H
 Dept Number: 7000
 Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	100,000	0	0	0	0
Prior Surplus	(100,000)	0	0	0	0
Taxes	293,919	294,075	294,233	294,395	294,559
Total Revenues:	293,919	294,075	294,233	294,395	294,559
Expenditures					
Administration	525	534	544	553	563
Contracts and Agreements	285,000	285,000	285,000	285,000	285,000
Insurance	8,394	8,540	8,690	8,842	8,997
Total Expenditures:	293,919	294,075	294,233	294,395	294,559
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(1,000)	0	1,000
Taxes	152,379	151,586	(793)
Total Revenues:	151,379	151,586	207
Expenditures			
Administration	1,379	1,586	207
Contracts and Agreements	150,000	150,000	0
Total Expenditures:	151,379	151,586	207
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: REFUSE DISPOSAL AREA H
 Dept Number: 3100
 Service Participants: Electoral Area H

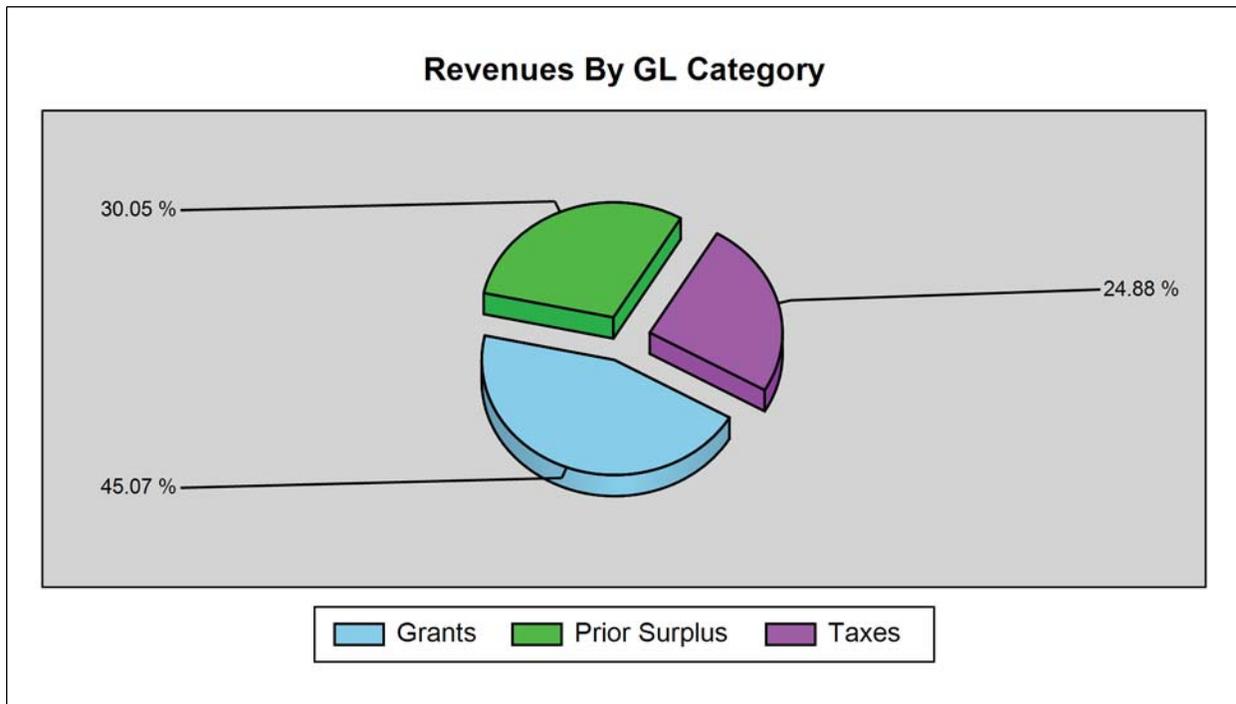


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	151,586	151,614	151,642	151,671	151,700
Total Revenues:	151,586	151,614	151,642	151,671	151,700
Expenditures					
Administration	1,586	1,614	1,642	1,671	1,700
Contracts and Agreements	150,000	150,000	150,000	150,000	150,000
Total Expenditures:	151,586	151,614	151,642	151,671	151,700
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA H
 Dept Number: 0390
 Service Participants: Electoral Area H



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Grants	0	45,000	45,000
Prior Surplus	30,000	30,000	0
Taxes	32,564	24,837	(7,727)
Total Revenues:	62,564	99,837	37,273
Expenditures			
Administration	2,538	2,503	(35)
Advertising	500	500	0
Contingency	40,000	30,000	(10,000)
Grant Expense	0	45,000	45,000
Travel	6,000	6,000	0
Wages and benefits	13,526	15,834	2,308
Total Expenditures:	62,564	99,837	37,273
Net Total	0	0	0

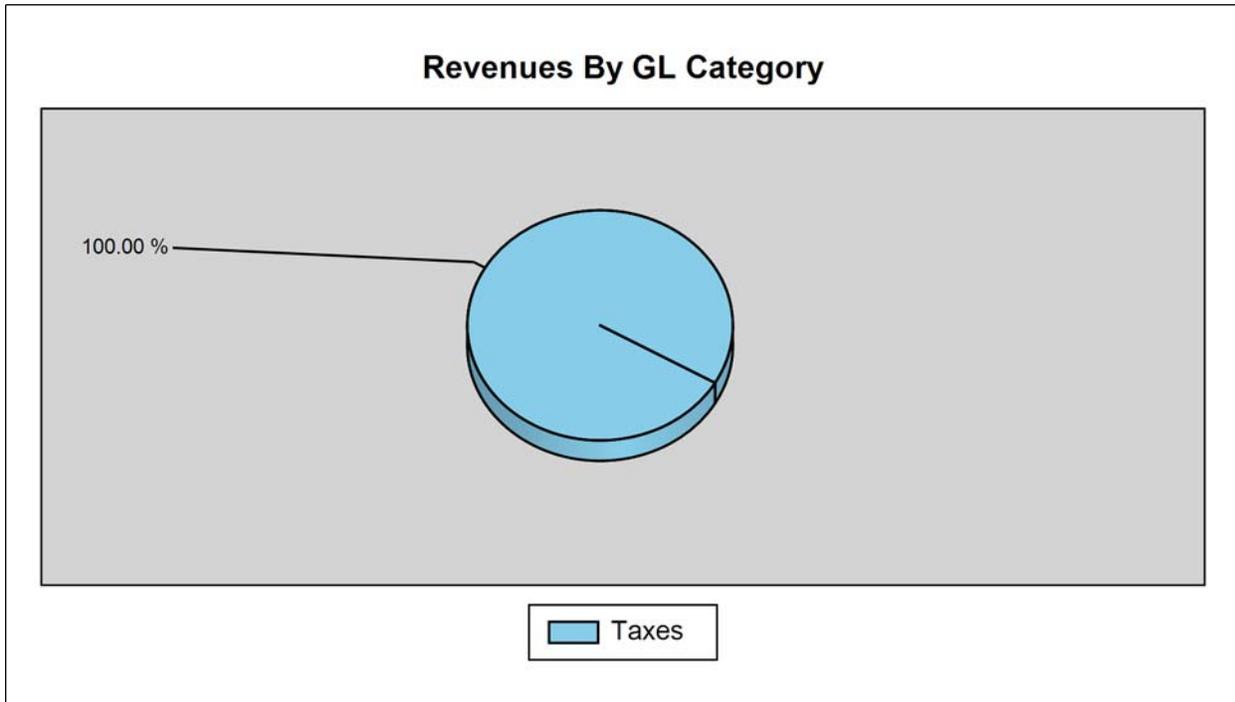
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RURAL PROJECTS AREA H
 Dept Number: 0390
 Service Participants: Electoral Area H



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Grants	45,000	0	0	0	0
Prior Surplus	30,000	25,000	20,000	15,000	10,000
Taxes	24,837	30,158	35,484	40,858	46,070
Total Revenues:	99,837	55,158	55,484	55,858	56,070
Expenditures					
Administration	2,503	2,547	2,591	2,637	2,683
Advertising	500	500	500	500	500
Contingency	30,000	30,000	30,000	30,000	30,000
Grant Expense	45,000	0	0	0	0
Travel	6,000	6,000	6,000	6,000	6,000
Wages and benefits	15,834	16,111	16,393	16,721	16,887
Total Expenditures:	99,837	55,158	55,484	55,858	56,070
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	1,200	1,248	48
Total Revenues:	1,200	1,248	48
Expenditures			
Administration	0	48	48
Contracts and Agreements	1,200	1,200	0
Total Expenditures:	1,200	1,248	48
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: TRANSIT AREA H
Dept Number: 8400
Service Participants: Electoral Area H

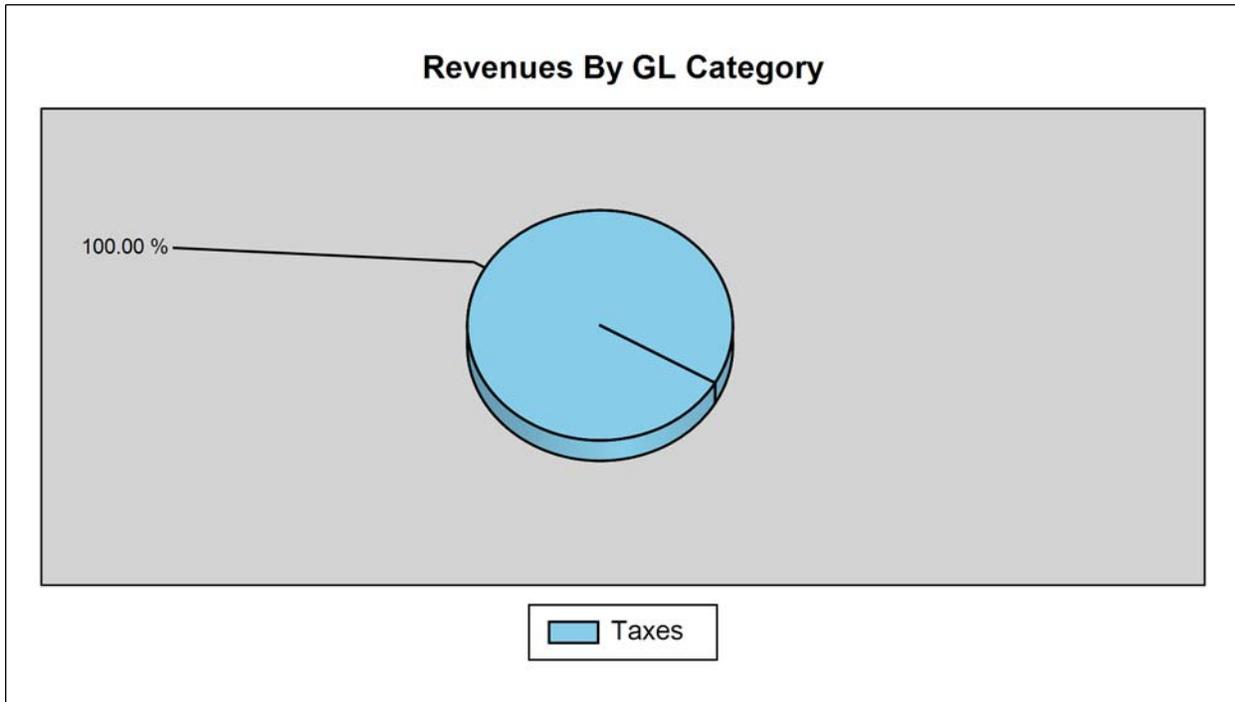


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	1,248	1,270	1,292	1,315	1,338
Total Revenues:	1,248	1,270	1,292	1,315	1,338
Expenditures					
Administration	48	49	50	51	51
Contracts and Agreements	1,200	1,221	1,242	1,264	1,286
Total Expenditures:	1,248	1,270	1,292	1,315	1,338
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: UNSIGHTLY/UNTIDY PREMISES AREA H
 Dept Number: 2650
 Service Participants: Electoral Area H



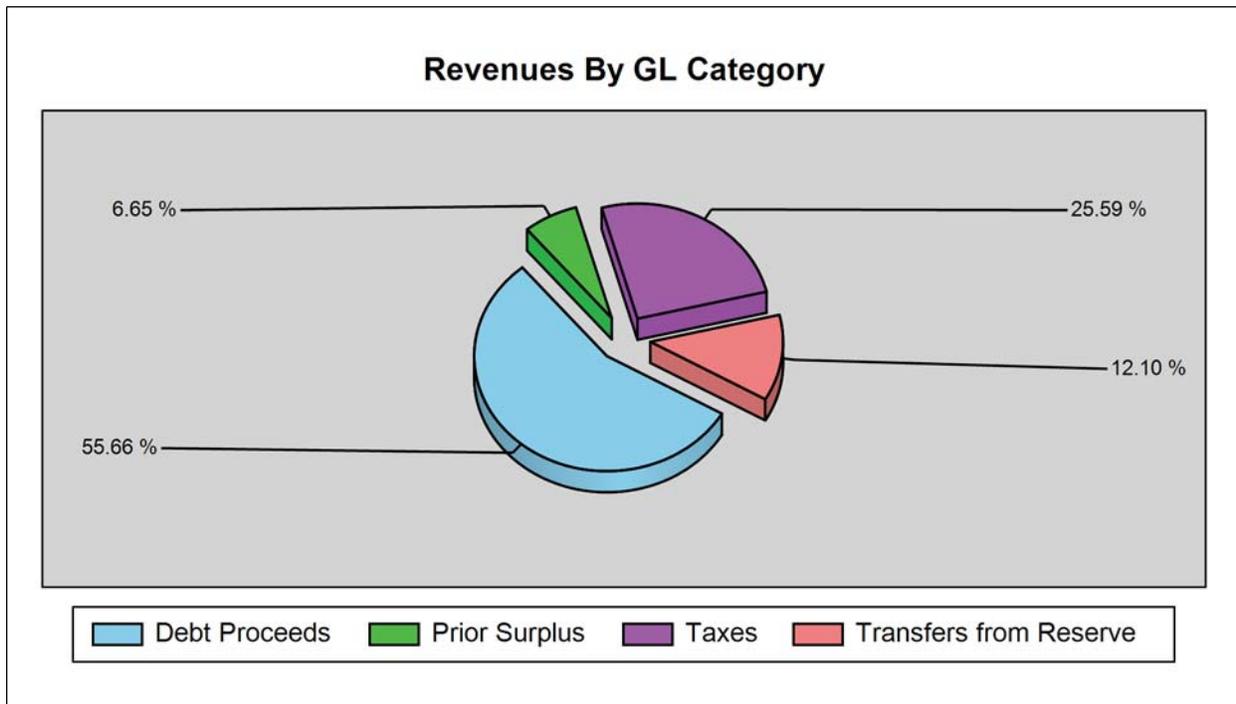
Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	3,389	3,673	284
Total Revenues:	3,389	3,673	284
Expenditures			
Operations	3,389	3,673	284
Total Expenditures:	3,389	3,673	284
Net Total	0	0	0

5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	3,673	3,737	3,803	3,869	3,937
Total Revenues:	3,673	3,737	3,803	3,869	3,937
Expenditures					
Operations	3,673	3,737	3,803	3,869	3,937
Total Expenditures:	3,673	3,737	3,803	3,869	3,937
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE COALMONT/TULAMEEN
 Dept Number: 1400
 Service Participants: Specified Service Area C717



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Debt Proceeds	0	230,000	230,000
Prior Surplus	15,000	27,500	12,500
Taxes	94,579	105,736	11,157
Transfers from Reserve	0	50,000	50,000
Total Revenues:	109,579	413,236	303,657
Expenditures			
Administration	6,215	6,772	557
Capital and Equipment	15,000	295,000	280,000
Insurance	7,764	8,595	831
Maintenance and Repairs	13,500	13,500	0
Operations	3,500	3,500	0
Supplies	3,700	3,700	0
Transfers	24,000	24,000	0
Travel	2,000	2,000	0
Utilities	7,900	9,200	1,300
Wages and benefits	26,000	46,969	20,969
Total Expenditures:	109,579	413,236	303,657
Net Total	0	0	0

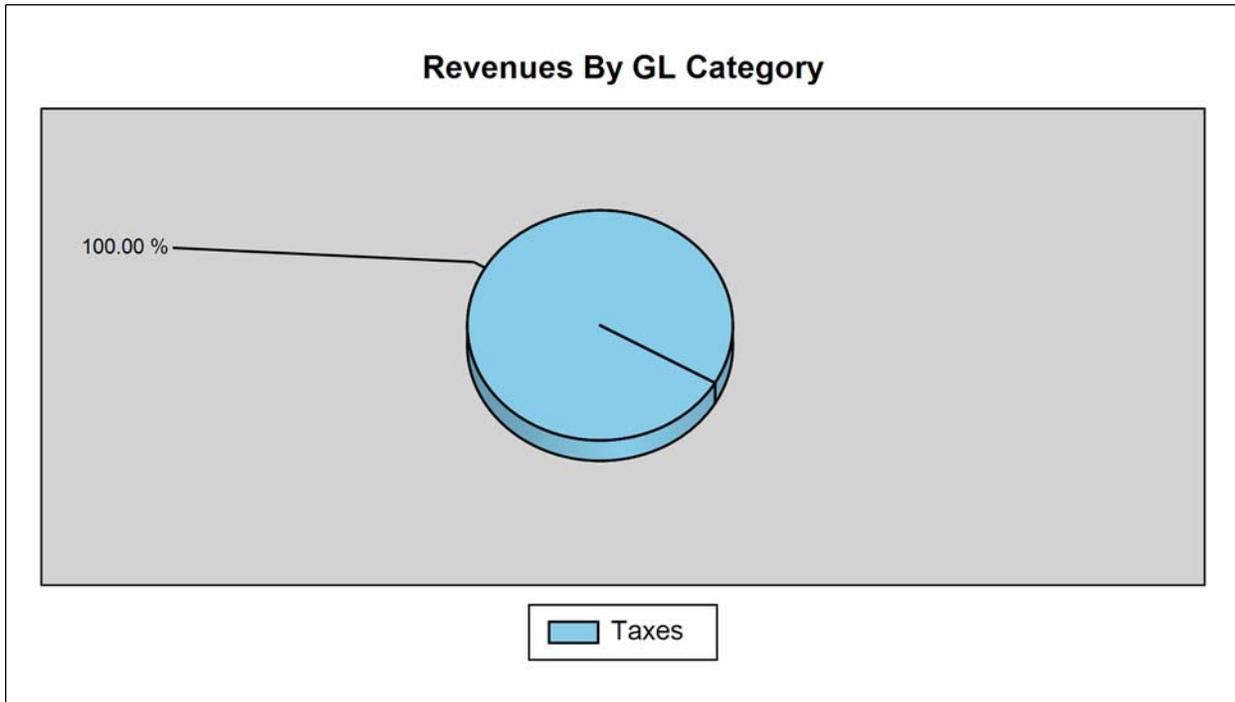
FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE COALMONT/TULAMEEN
 Dept Number: 1400
 Service Participants: Specified Service Area C717



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Debt Proceeds	230,000	0	0	0	0
Prior Surplus	27,500	10,000	10,000	10,000	1,000
Taxes	105,736	120,534	131,670	132,653	144,492
Transfers from Reserve	50,000	0	0	0	0
Total Revenues:	413,236	130,534	141,670	142,653	145,492
Expenditures					
Administration	6,772	6,891	7,011	7,134	7,259
Capital and Equipment	295,000	15,098	15,339	15,500	15,810
Insurance	8,595	8,078	8,240	8,404	8,574
Maintenance and Repairs	13,500	13,666	13,883	14,115	14,398
Operations	3,500	3,512	3,568	3,625	3,698
Supplies	3,700	3,745	3,804	3,875	3,953
Transfers	24,000	24,000	24,000	24,000	24,480
Travel	2,000	2,025	2,057	2,100	2,142
Utilities	9,200	9,446	9,597	9,700	9,894
Wages and benefits	46,969	44,074	54,171	54,200	55,284
Total Expenditures:	413,236	130,534	141,670	142,653	145,492
Net Total	0	0	0	0	0



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	111,568	101,218	(10,350)
Total Revenues:	111,568	101,218	(10,350)
Expenditures			
Administration	913	1,050	137
Contracts and Agreements	110,500	100,000	(10,500)
Insurance	155	168	13
Total Expenditures:	111,568	101,218	(10,350)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: FIRE H1
 Dept Number: 1300
 Service Participants: Specified Service Area A717

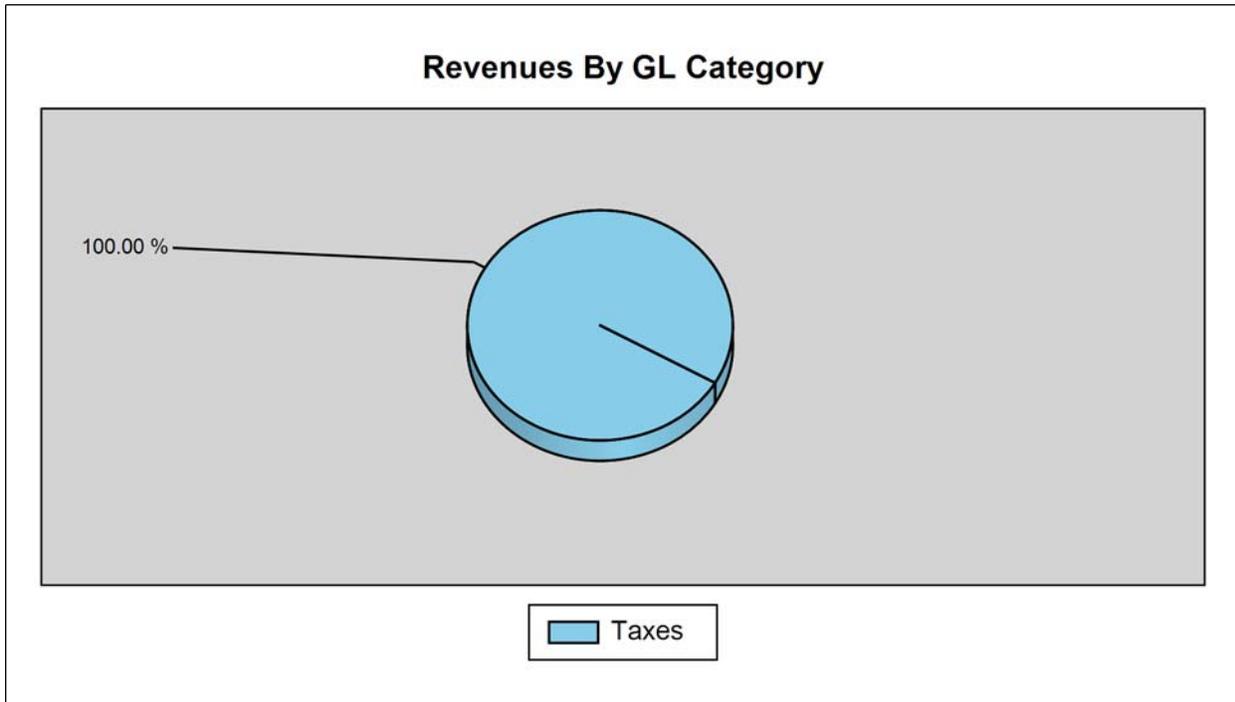


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	101,218	101,230	101,252	101,274	101,125
Total Revenues:	101,218	101,230	101,252	101,274	101,125
Expenditures					
Administration	1,050	1,068	1,087	1,106	1,125
Contracts and Agreements	100,000	100,000	100,000	100,000	100,000
Insurance	168	161	164	168	0
Total Expenditures:	101,218	101,230	101,252	101,274	101,125
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MISSEZULA LAKE ELECTRICAL
 Dept Number: 9440
 Service Participants: Specified Service Area D717 LSA #20



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	8,407	8,377	(30)
Total Revenues:	8,407	8,377	(30)
Expenditures			
Administration	607	577	(30)
Financing	7,800	7,800	0
Total Expenditures:	8,407	8,377	(30)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: MISSEZULA LAKE ELECTRICAL

Dept Number: 9440

Service Participants: Specified Service Area D717 LSA #20

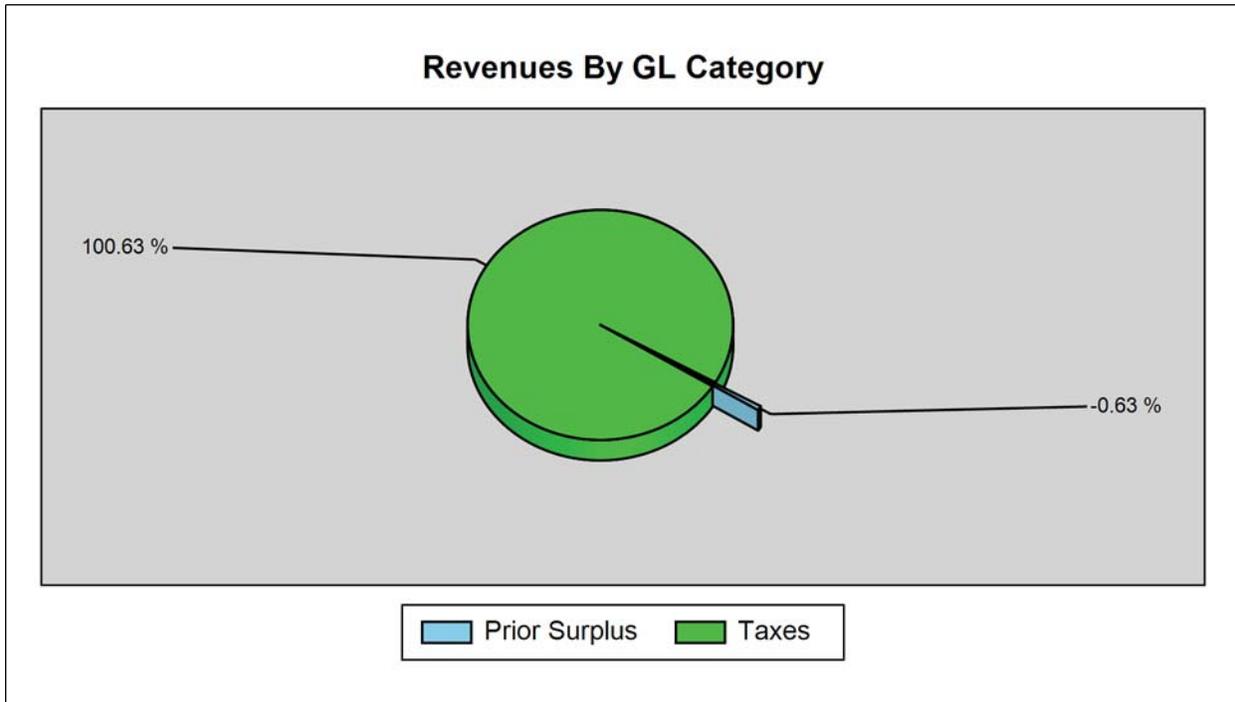


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	8,377	8,387	8,397	8,408	8,418
Total Revenues:	8,377	8,387	8,397	8,408	8,418
Expenditures					
Administration	577	587	597	608	618
Financing	7,800	7,800	7,800	7,800	7,800
Total Expenditures:	8,377	8,387	8,397	8,408	8,418
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION TULAMEEN
 Dept Number: 7490
 Service Participants: Specified Service Area F717 - LSA 34



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Prior Surplus	(10,000)	(150)	9,850
Taxes	33,342	23,966	(9,376)
Transfers from Reserve	27,500	0	(27,500)
Total Revenues:	50,842	23,816	(27,026)
Expenditures			
Administration	555	638	83
Contracts and Agreements	22,000	22,000	0
Insurance	787	1,178	391
Projects	27,500	0	(27,500)
Total Expenditures:	50,842	23,816	(27,026)
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: RECREATION COMMISSION TULAMEEN
 Dept Number: 7490
 Service Participants: Specified Service Area F717 - LSA 34

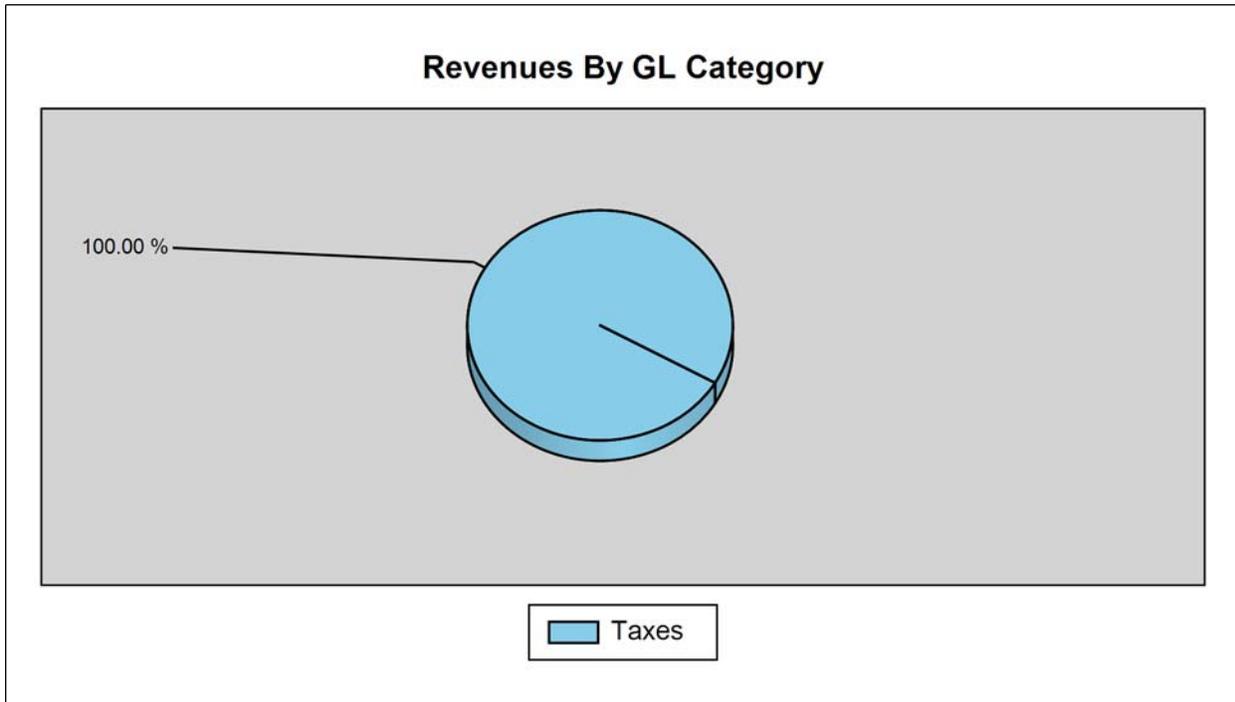


5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Prior Surplus	(150)	0	0	0	0
Taxes	23,966	23,468	23,496	23,524	22,684
Total Revenues:	23,816	23,468	23,496	23,524	22,684
Expenditures					
Administration	638	649	661	672	684
Contracts and Agreements	22,000	22,000	22,000	22,000	22,000
Insurance	1,178	819	835	852	0
Total Expenditures:	23,816	23,468	23,496	23,524	22,684
Net Total	0	0	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SHINISH CREEK DIVERSION
 Dept Number: 4000
 Service Participants: Specified Service Area A717



Budget Comparison	2015 Amount	2016 Amount	Budget Change
Revenues			
Taxes	10,000	10,000	0
Total Revenues:	10,000	10,000	0
Expenditures			
Administration	204	420	216
Maintenance and Repairs	2,000	2,000	0
Transfers	7,796	7,580	(216)
Total Expenditures:	10,000	10,000	0
Net Total	0	0	0

FIVE YEAR FINANCIAL PLAN

2016 - 2020

Service: SHINISH CREEK DIVERSION
 Dept Number: 4000
 Service Participants: Specified Service Area A717



5 Year Forecast	2016	2017	2018	2019	2020
Revenues					
Taxes	10,000	10,000	10,000	10,000	10,000
Total Revenues:	10,000	10,000	10,000	10,000	10,000
Expenditures					
Administration	420	427	435	442	450
Maintenance and Repairs	2,000	2,000	2,000	2,000	2,000
Transfers	7,580	7,573	7,565	7,558	7,550
Total Expenditures:	10,000	10,000	10,000	10,000	10,000
Net Total	0	0	0	0	0

CAPITAL

• 2016 -2020 Capital Plan		333 - 334
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2016 - 2020 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
DEPARTMENT		2015	2016	2017	2018	2019	2020	Project Descriptions
100	GENERAL GOVERNMENT	557,300	390,300	183,018	170,783	175,397	166,460	Carryover 101 Martin Reno \$210K; Computer equipment/software \$160K and furniture
300	Electoral Area Administration	327,500	202,500	2,500	2,500	2,500	-	Equipment and furniture/ Watershed Plan \$200K
310	Area A Rural Projects		40,000					Sasquatch Pond project
330	Area C Rural Projects	1,135,911	1,173,411	-	-	-	-	Streetlights for walking path \$30K; Contribution to MOTI underpass walkway and lighting \$17,500; Gallagher Lake Sewer
340	Area D Rural Projects	1,145,000	210,000	-	-	-	-	Carryover -KVR Trail upgrades Alder to PIB resurfacing
390	Area H Rural Projects		45,000	-	-	-	-	Tulamneen Rink water/shed project - CWF Gas tax
400	911	1,174,300	210,000	-	-	-	-	Carryover - 911 Radio Project
410	EMERGENCY PLANNING	9,000	9,000	9,000	9,000	9,180	9,364	Equipment
600	IS	5,000	5,000	5,000	5,000	5,000	5,000	workstations/ misc. equipment
1100	FIRE PROTECTION - B-G KEREMEOS	277,050	1,522,820	453,401	47,083	47,625	476,003	Land \$200K; Hall \$1.2M; Bush Truck \$60K; Firefighting equip \$11K; turnout gear \$16K;Carryover - buidling efficiency upgrades \$35,750
1200	FIRE PROTECTION - OK FALLS	39,914	43,715	36,692	37,278	38,024	38,784	Computers \$3K;Firefighting equip \$20K
1400	FIRE PROTECTION - COALMONT/TULAMEEN	15,000	295,000	15,098	15,323	15,500	15,810	Fire Truck \$280K
1500	FIRE PROTECTION - WILLOWBROOK	5,450	2,355	5,450	5,537	5,648	5,761	Fire fighting equipment
1600	FIRE PROTECTION - KALEDEN	30,100	54,100	17,725	18,009	18,369	18,736	turn out gear \$4K;;helmets;6 packs SCBA \$40K;3 pagers;fire hose;windshield extrication tool; meeting room air conditioning
1700	FIRE PROTECTION - NARAMATA	23,000	439,000	92,510	66,336	90,507	95,937	Fire truck\$400K; firefighting equip; Radios/pagers \$11K
1800	FIRE PROTECTION - ANARCHIST	3,500	21,200	15,300	13,400	13,476	13,554	Fire Hall renovations \$2K; Equipment \$1,600; Firefighting equip
3000	REFUSE DISPOSAL-OLIVER	123,600	100,000	30,000	30,000	30,000	30,000	Expand recycle area and roadway \$70K
3400	REFUSE STATEMENT B-G KEREMEOS	21,000	10,000	15,000	105,000	105,000	5,000	Scale house and site improvements
3500	REFUSE DISPOSAL-PENTICTON/D3	500,000	940,000	600,000	500,000	500,000	250,000	DOC plan recommendations
3800	SEWAGE DISPOSAL - OK FALLS	50,000	425,000	30,000	25,000	28,000	30,000	Decommissioning costs \$50K; Ok Falls Wetland project \$340K; replacement pickukp \$35,000
3920	WATER SYSTEM - FAULDER	-	5,000	5,000	5,000	5,000	5,000	
3921	WATER SYSTEM - FAULDER CAPITAL	1,233,000	400,000	-	-	-	-	Carryover - completion of project
3940	WATER SYSTEM - NARAMATA	1,232,000	1,600,000	300,000	300,000	300,000	300,000	Backup generators \$1.3M; Pipe replacement \$200K; Stonebrook rechlor station \$75K; Shed replacement \$25K
3960	WATER SYSTEM - OLALLA	224,800	205,000	185,250	235,900	249,500	10,000	Water main upgrades
3970	WATER SYSTEM WEST BENCH	10,000	20,000	5,000	5,000	5,000	5,000	Finishing reservoir
3971	WATER SYSTEM - WEST BENCH CAPITAL	756,222	370,000	-	-	-	-	Carryover - completion of project -reservoir
4310	APEX MTN SOLID WASTE TRANSFER STN	265,000	215,000	-	-	-	-	Carryover -Transfer station
5700	MOSQUITO CONTROL	1,200	1,200	1,300	1,300	1,300	1,300	Equipment
7050	ARENA - OSOYOOS A	78,500	55,000	55,000	46,000	42,500	42,500	TO BE UPDATED
7100	ARENA - OLIVER C	15,775	11,495	20,775	417,000	88,893	90,671	Shared capital and replace Ice edger
7200	RECEATION FACILITY - KEREMEOS	42,434	25,000	25,000	25,000	25,500	26,010	Miscellaneous
7300	POOL - OLIVER C	35,525	26,045	6,025	30,450	31,059	31,680	Shared \$3,045; Replace Diving board \$18K ;Replace pool roof cooling unit \$5K
7310	POOL - KEREMEOS B-G	5,000	10,000	10,000	10,000	10,200	10,404	Equipment

2016 - 2020 CAPITAL EXPENDITURE PROJECTIONS		Funding	Reserve/Grants	Debt	Tax/User fee	Mix Reserve-Tax/User fee	Mix Grant-Tax/User fee	Mix Debt-Reserve-Grant-Tax-User fee
		Budget						
DEPARTMENT		2015	2016	2017	2018	2019	2020	Project Descriptions
7400	RECREATION HALL - OLIVER C	52,400	162,230	54,900	69,200	70,584	71,996	Shared \$2,230; Hall Furnace replacement \$40K; Weight Room Expansion \$120K
7520	RECREATION COMM - OK FALLS	58,500	59,000	-	-	-	-	Zen centre siding \$9K ; Lamb property \$25K; Community centre cabinetry \$5K; Age Friendly Grant \$20K
7530	RECREATION COMM - KALEDEN	40,837	31,320	35,190	35,190	35,894	36,612	
7540	PARKS & REC - NARAMATA	86,700	74,234	63,500	40,250	20,250	24,250	New Irrigation system for Manitou Park \$25K; Sport Court Lighting \$20K ;Park Improvements Manitou \$22K and Wharf \$5K
7570	AREA F PARKS COMM	35,300	43,800	48,000	58,000	20,000	20,000	Playground Surfacing, Tennis courts surfacing, Net, & Basketball \$36K.;Vehicle allocation/equipment;Playground equipment \$2K
7580	AREA B COMM PARKS	3,200	16,700	9,700	5,700	5,700	5,700	Irrigation and Pump \$16K
7700	PARKS - OLIVER C	140,475	74,755	43,475	41,050	41,871	42,708	Shared Capital \$2,755 ; 1 & 2 Dugout Covers; \$15K Purchase new bleachers \$12K; Landscaping upgrades (all parks) \$20K; New Signage \$25K
7720	REGIONAL TRAILS	46,667	131,000	181,200	33,000	34,000	17,900	Hwy 97 KVR Resconstruction \$100K -Canada 150 grant; \$31K vehicle/equipment
7810	PROGRAMS - OLIVER C	325	1,885	325	18,850	19,227	19,612	Shared capital
7830	NARAMATA MUSEUM	8,500	-	-	-	-	-	
7865	MUSEUM PROPERTY DEBT	50,000	50,000	50,000	50,000	50,000	50,000	Museum Property design
7870	AREA A COMMUNITY PARKS	52,800	49,000	3,200	3,400	3,600	3,600	Carryover Washrooms \$46K;Equipment
8950	CEMETERY - NARAMATA E	5,000	3,000	3,000	3,000	3,000	3,000	Equipment
Total		9,922,785	9,779,065	2,616,534	2,483,539	2,147,304	1,978,352	
Regional		1,787,267	740,300	373,218	212,783	218,577	193,724	
Rural								
Sewer		50,000	425,000	30,000	25,000	28,000	30,000	
Water		3,456,022	2,600,000	495,250	545,900	559,500	320,000	
Fire		394,014	2,378,190	636,176	202,966	229,149	664,585	
Recreation		647,771	640,464	375,090	800,090	415,278	425,743	
Other Rural		3,587,711	2,995,111	706,800	696,800	696,800	344,300	
Total RDOS Capital		9,922,785	9,779,065	2,616,534	2,483,539	2,147,304	1,978,352	
	Reserves and/or grants		2,669,530	194,825	669,433	724,423	460,414	
	Debt		425,000		-			
	Mix Grant-Tax/User fee		424,200	185,250	235,900	249,500		
	Tax/User fee		261,185	507,683	517,756	515,095	512,518	
	Mix Reserve-Tax/User fee		757,330	1,094,175	1,060,450	658,286	529,417	
	Mix Debt-Reserve-Grant-Tax-User fee		5,241,820	634,601			476,003	
	RDOS Capital Funding		9,779,065	2,616,534	2,483,539	2,147,304	1,978,352	

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Faulder Water System – Temporary Borrowing Bylaw 2725

Administrative Recommendation:

THAT Bylaw No. 2725, 2016 Faulder Community Water System Temporary Borrowing Bylaw be read a first, second and third time and adopted.

Reference:

Bylaw No. 2712, 2015 Faulder Community Water System Loan Authorization Bylaw

Background:

At the December 17, 2015 Board Meeting, the Board adopted Bylaw 2712, 2015 Faulder Community Water System Loan Authorization Bylaw for up to \$600,000 for water system upgrades. Bylaw 2712 replaced the original borrowing Bylaw 2526, 2010 that expired. Loan authorization bylaws are only valid for five years from the date of adoption. If funds are not drawn on the loan authorization bylaw or temporary borrowing is not initiated, the bylaw expires.

Analysis:

MFA borrowing intakes only occur in April and October. The project will not be completed in time to meet the April intake. As such, to fund the project under the loan authorization bylaw, short term borrowing will be required until the project is complete and the short term borrowing can be converted to longer term borrowing in October.

In order to access short term borrowing, a temporary borrowing bylaw is required.

Currently the project is estimated at \$1.4M. Grants in the amount of \$942,000 have been secured and there is an estimated \$250,000 of reserve funding available. With these other funding sources it is estimated the required borrowing will be approximately \$250,000

The loan authorization bylaw and temporary borrowing bylaw outline a maximum borrowing amount of \$600,000 to ensure sufficient funds are available should any unexpected costs arise before the project is complete. Only the amount needed to fund final actual project costs will be drawn under the loan authorization, temporary borrowing and subsequent security issuing bylaw.

Respectfully submitted:

"Sandy Croteau"

S. Croteau, Finance Manager

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2725, 2016

A bylaw to authorize temporary borrowing pending the sale of debentures

WHEREAS it is provided by section 823.2 of the *Local Government Act* that the Regional Board may, where it has adopted a loan authorization bylaw, without further assents or approvals, borrow temporarily from any person under the conditions therein set out;

AND WHEREAS the Regional Board has adopted Bylaw No. 2712, 2015 cited as 'Faulder Community Water Loan Authorization Bylaw' in the amount of six hundred thousand dollars (\$600,000);

AND WHEREAS the sale of debentures has been temporarily deferred;

NOW THEREFORE, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

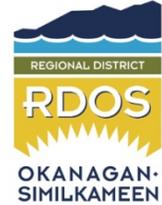
1. The Regional Board is hereby authorized and empowered to borrow an amount or amounts not exceeding the sum of six hundred thousand dollars (\$600,000), as the same may be required.
2. The form of obligation to be given as acknowledgement of the liability shall be a promissory note or notes bearing the corporate seal and signed by the Chair and the Financial Administration Officer.
3. The money so borrowed shall be used solely for the purposes set out in said Bylaw No. 2712, 2015.
4. The proceeds from the sale of debentures or so much thereof as may be necessary shall be used to repay the money so borrowed.
5. This bylaw may be cited as the "Faulder Community Water Temporary Borrowing Bylaw No. 2725, 2016"

READ A FIRST, SECOND, AND THIRD TIME this day of ,

RDOS Board Chair

Corporate Officer

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Electoral Area "E" Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015

Administrative Recommendation:

THAT Electoral Area "E" Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015 be adopted.

Reference:

1. Bylaw No. 2705, 2015 (attached)
2. Staff reports of July 16, 2015 and November 5, 2015

History:

On July 16 2015, the Board of Directors gave three readings to **Electoral Area "E" Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015** to authorize the establishment of a service for the purpose of contributing funds to various local non-profit organizations to assist with the promotion of tourism and community services within Electoral Area "E".

The Inspector of Municipalities provided statutory approval on October 21, 2015 and Administration received consent from the Board on November 5, 2015 to proceed with an Alternate Approval Process.

Analysis:

The December 21, 2015 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

AAP Results for Bylaw No. 2705, 2015:

Number of eligible electors within the affected area – 1610
Number of elector response forms needed to prevent adoption of the bylaw – 161
Valid elector response forms received prior to deadline - 0

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Electoral Area "E" Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015.

Respectfully submitted:

C. Malden, Manager of Legislative Services

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2705, 2015

A bylaw to establish a service for the provision of funds for the promotion of Tourism and Community Services in Electoral Area "E"

WHEREAS under s.796 of the *Local Government Act* a Regional District may operate any service the Board considers necessary or desirable for all or part of the Regional District;

AND WHEREAS the Board of the Regional District of Okanagan-Similkameen wishes to establish a contribution service to provide specified funding for the promotion of tourism and community services in Electoral Area "E";

AND WHEREAS approval of the Inspector of Municipalities has been obtained under Section 801 of the *Local Government Act*;

AND WHEREAS the approval of the electors in the participating area has been obtained under Section 801.3 of the *Local Government Act*;

NOW THEREFORE the Board of the Regional District of Okanagan-Similkameen, in open meeting assembled, enacts as follows:

1. CITATION

- 1.1 This Bylaw may be cited as the "Electoral Area "E" Tourism and Community Services Contribution Service Establishment Bylaw No. 2705, 2015".

2. ESTABLISHMENT OF THE SERVICE

- 2.1 The Service established by this bylaw is limited to the provision of a financial contribution from Electoral Area "E" to designated non-profit organizations for the promotion of tourism and community services in Electoral Area "E".

3. BOUNDARIES OF THE SERVICE AREA

- 3.1 The boundaries of the service area are the boundaries of Electoral Area "E" of the Regional District of Okanagan-Similkameen.

4. PARTICIPATING AREA

- 4.1 The participating area is Electoral Area "E" of the Regional District of Okanagan-Similkameen.

5. COST RECOVERY

- 5.1 As provided in Section 803 of the *Local Government Act*, the annual costs of the Service shall be recovered by one or more of the following:
- a) property value taxes imposed in accordance with Division 4.3 [*Requisition and Tax Collection*];
 - b) Fees and charges imposed under Section 797.2 of the *Local Government Act*
 - c) Revenues raised by other means authorized by the *Local Government Act* or another act;
 - d) Revenues received by way of agreement, enterprises, gift, grant or otherwise.

6. LIMIT

- 6.1 The annual maximum amount that may be requisitioned for the cost of the service shall not exceed the greater of \$10,000 or \$0.0188 per thousand dollars of net taxable value of land and improvements in Electoral Area "E".

READ A FIRST, SECOND AND THIRD TIME this 16th day of July, 2015.

APPROVED BY THE INSPECTOR OF MUNICIPALITIES this 21st day of October, 2015.

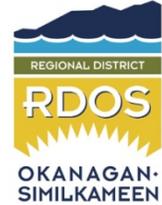
RECEIVED APPROVAL OF THE ELECTORATE THROUGH AN ALTERNATIVE APPROVAL PROCESS this 21st day of December, 2015.

ADOPTED this day of, 2015.

RDOS Board Chair

Corporate Officer

ADMINISTRATIVE REPORT



TO: Board of Directors
FROM: B. Newell, Chief Administrative Officer
DATE: January 7, 2016
RE: Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015

Administrative Recommendation:

THAT Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015 be adopted.

Reference:

1. Bylaw No. 2704, 2015 (attached)
2. Staff reports of July 16, 2015 and November 5, 2015

History:

On July 16, 2015, the Board of Directors gave three readings to **Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015**, to authorize the borrowing of a sum not to exceed two hundred thirty thousand dollars (\$230,000) for the acquisition of a fire truck for the Tulameen Fire Prevention and Suppression Service Area.

The Inspector of Municipalities provided statutory approval on September 18, 2015 and Administration received consent from the Board on November 5, 2015 to proceed with an Alternate Approval Process.

Analysis:

The December 21, 2015 deadline for receipt of elector response has passed and the results below confirm that elector approval through an AAP has been obtained for the bylaw.

AAP Results for Bylaw No. 2704, 2015:

Number of eligible electors within the affected area – 963
Number of elector response forms needed to prevent adoption of the bylaw – 96
Valid elector response forms received prior to deadline - 0

On the basis of the elector response forms received before the deadline, I have determined and hereby certify that elector approval in accordance with *Section 86* of the Community Charter has been obtained, therefore the Board may now proceed with the adoption of Tulameen Fire Truck Acquisition Loan Authorization Bylaw No .2704, 2015.

Respectfully submitted:

C. Malden, Manager of Legislative Services

REGIONAL DISTRICT OF OKANAGAN-SIMILKAMEEN

BYLAW NO. 2704, 2015

A bylaw to authorize the long-term borrowing for the acquisition of a Fire Truck for the Tulameen Fire Prevention and Suppression Service Area.

WHEREAS pursuant to Section 819 of the Local Government Act and Section 179 of the Community Charter, the Regional District of Okanagan-Similkameen may, by loan authorization bylaw, borrow money for capital purposes;

AND WHEREAS the Board of the Regional District of Okanagan-Similkameen has established by Bylaw No.1574, 1995, a service for the purpose of providing fire prevention and suppression services in and for the Tulameen Fire Prevention and Suppression Service Area;

AND WHEREAS the authority to borrow under this bylaw expires five (5) years from the date on which this bylaw is adopted;

AND WHEREAS the Regional Board of the Regional District of Okanagan-Similkameen has obtained the approval of electors in accordance with the *Local Government Act*,

NOW THEREFORE, the Board of the Regional District of Okanagan-Similkameen in open meeting assembled enacts as follows:

1. **AUTHORIZATION OF PURCHASE**

The Regional Board is hereby empowered and authorized, under Bylaw No. 1574, 1995, to provide fire prevention and suppression services in and for the Tulameen Fire Prevention and Suppression Service Area and to do all things necessary in connection therewith and without limiting the generality of the foregoing.

2. **LOAN AUTHORIZATION**

- a) To borrow upon the credit of the Regional District a sum not more than two hundred thirty thousand dollars (\$ 230,000).
- b) To acquire and have installed all such materials as may be requisite or desirable in connections with the purchase of a fire truck in and for the Tulameen Fire Prevention and Suppression Service Area.

3. **TERM OF DEBENTURE**

The maximum term for which debentures may be issued to secure debt created by this bylaw is fifteen (15) years.

4. CITATION

This bylaw may be cited as Tulameen Fire Truck Acquisition Loan Authorization Bylaw No. 2704, 2015

READ A FIRST, SECOND, AND THIRD TIME this 16th day of July, 2015

APPROVED by the Inspector of Municipalities this 18th day of September, 2015

RECEIVED APPROVED BY THE ELECTORS IN THE TULAMEEN FIRE PREVENTION AND SUPPRESSION LOCAL SERVICE AREA THROUGH ALTERNATIVE APPROVAL this 21st day of December, 2015

ADOPTED this ____ day of ____, 2015

RDOS Board Chair

Corporate Officer